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2016

OMB No 1545-0052

Return of Private Foundation

Department of the Treasury Internal Revenue Service

Form 990-PF

or Section 4947(a)(1) Trust Treated as Private Foundation ▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Information about Form 990-PF and its instructions is at www.irs.gov/form990pf.

Open to Public Inspection

| For | caler | ndar year 2016, or tax year beginning 07-01-20 |)16 , ar | nd en | ding 06-30- | 2017 | | |
|--------------------------------------|--------------------|--|------------------------------------|--|--------------------------|---|---|--|
| | | indation D MEMORIAL HEALTH FOUNDATION | | | A Employer ide | entification numbe | r | |
| | | | Room/suite | | 51-0211020 | | | |
| | | l street (or P O box number if mail is not delivered to street address) BIE MILL EAST BLVD NO 210 | | B Telephone number (see instructions) | | | | |
| Citi | | abeta and a second a second and | | (804) 282-6282 | | | | |
| | | , state or province, country, and ZIP or foreign postal code VA 23230 | | | C If exemption | application is pendin | g, check here ▶ □ | |
| G Ch | neck al | l that apply \Box Initial return \Box Initial return of a | former public charity | | D 1. Foreign or | ganizations, check he | ere 🛴 | |
| | | ☐ Final return ☐ Amended return | | | | ganizations meeting | | |
| | | \square Address change $\ \square$ Name change | | | | k here and attach co | · - | |
| H Ch | eck ty | pe of organization $\ \ \ \ \ \ \ \ \ \ \ \ \ $ | foundation | | | ındatıon status was t ı 507(b)(1)(A), chec | | |
| | Section | 4947(a)(1) nonexempt charitable trust 🔲 Other taxable | e private foundation | | | | | |
| of y | year (f. | set value of all assets at end from Part II, col (c), \$ 233,679,117 | Cash Accru | al | | tion is in a 60-montl n 507(b)(1)(B), chec | | |
| Pa | rt I | Analysis of Revenue and Expenses (The total | (-) D | | | | (d) Disbursements | |
| | | of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions)) | (a) Revenue and expenses per books | (b) | Net investment income | (c) Adjusted net income | for charitable purposes (cash basis only) | |
| | 1 | Contributions, gifts, grants, etc , received (attach | 40,498 | 3 | | | (, | |
| | 2 | schedule) Check ▶ ☐ If the foundation is not required to attach | | | | | | |
| | | Sch B | | | | | | |
| | 3 4 | Interest on savings and temporary cash investments Dividends and interest from securities | 1,325,293 | | 1,325,293 | | | |
| | т 5а | Gross rents | 10,419 | | 10,419 | | | |
| | b | Net rental income or (loss)10,419 | | | | | | |
| e | 6a | Net gain or (loss) from sale of assets not on line 10 | 4,883,873 | | | | | |
| Revenue | ь | Gross sales price for all assets on line 6a | | | | | | |
| Rev | 7 | 4,883,873 Capital gain net income (from Part IV, line 2) | 3 | | 4,883,873 | | - | |
| | 8 | Net short-term capital gain | | | 1,003,073 | | | |
| | 9 | Income modifications | | | | | | |
| | 10a | Gross sales less returns and allowances | | | | | | |
| | ь | Less Cost of goods sold | | | | | | |
| | С | Gross profit or (loss) (attach schedule) | | | | | | |
| | 11 | Other income (attach schedule) | 9 65,822 | | 0 | | | |
| | 12 | Total. Add lines 1 through 11 | 6,325,905 | | 6,219,585 | | | |
| | 13 | Compensation of officers, directors, trustees, etc | 684,198 | , | 93,698 | | 397,036 | |
| | 14 | Other employee salaries and wages | 266,568 | 3 | 265 | | 63,099 | |
| es | 15 | Pension plans, employee benefits | 199,250 | | 18,088 | | 123,005 | |
| ens | 16a | Legal fees (attach schedule) | 24,215 | | 2,119 | | 18,888 | |
| × | ь | Accounting fees (attach schedule) | 17,777 | ' | 1,555 | | 13,866 | |
| perating and Administrative Expenses | С | Other professional fees (attach schedule) | 534,927 | <u> </u> | 243,621 | | 290,419 | |
| atıv | 17 | Interest | | | | | | |
| SE SE | 18 | Taxes (attach schedule) (see instructions) | 122,707 | | 10,737 | | 290,419 | |
| ≣ | 19 | Depreciation (attach schedule) and depletion | 27,379 | | 2,396 | | | |
| Ē | 20 | Occupancy | 183,245 | | 1,430 | | 179,093 | |
| <u>7</u> | 21 | Travel, conferences, and meetings | 155,110 | | 13,572 | | 120,986 | |
| <u>a</u> | 22 | Printing and publications | 4,089 | | 0 | | 4,089 | |
| ğ | 23 | Other expenses (attach schedule) | 377,550 | <u> </u> | 20,194 | | 327,969 | |
| ərat | 24 | Total operating and administrative expenses. | 2 507 645 | | 407.675 | | 1 000 000 | |
| <u>a</u> | 25 | Add lines 13 through 23 | 2,597,015 | | 407,675 | | 1,828,869 | |
| _ | 25 | Contributions, gifts, grants paid | 1,759,901 | | | | 1,759,901 | |
| | 26 | Total expenses and disbursements. Add lines 24 and 25 | 4,356,916 | , | 407,675 | | 3,588,770 | |
| | 27 | Subtract line 26 from line 12 | | | | | | |
| | а | Excess of revenue over expenses and disbursements | 1,968,989 | <u>'</u> | | | | |
| | b | Net investment income (if negative, enter -0-) | | | 5,811,910 | | | |
| | С | Adjusted net income(if negative, enter -0-) | | | | | | |
| For | Paper | work Reduction Act Notice, see instructions. | • | | Cat No 11289X | For | m 990-PF (2016) | |

70,574

%,

82,751

5,988,006

119,170

62,007,587

156,488,000

279.762

279,762

219,706,689

55,030

5,024,889

224,786,608

225,066,370

225,066,370

63,586

101,291

72.296.464

160,762,000

264,250

264,250

228,347,348

42,630

5,024,889

233,414,867 233,679,117

233,679,117

63,586

101,291

72,296,464

160,762,000

233,679,117

Receivables due from officers, directors, trustees, and other

Other notes and loans receivable (attach schedule)

Prepaid expenses and deferred charges

Investments—land, buildings, and equipment basis ▶ __

Less accumulated depreciation (attach schedule) ▶

Total assets (to be completed by all filers—see the

Foundations that follow SFAS 117, check here

and complete lines 24 through 26 and lines 30 and 31.

Foundations that do not follow SFAS 117, check here ▶

Paid-in or capital surplus, or land, bldg, and equipment fund

Capital stock, trust principal, or current funds

Retained earnings, accumulated income, endowment, or other funds

Total net assets or fund balances (see instructions)

Total liabilities and net assets/fund balances (see instructions) .

Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30

Analysis of Changes in Net Assets or Fund Balances

Less accumulated depreciation (attach schedule) ▶

Less allowance for doubtful accounts

Land, buildings, and equipment basis

instructions Also, see page 1, item I)

Other assets (describe > _

Other liabilities (describe -_

Temporarily restricted

Permanently restricted . .

and complete lines 27 through 31.

of-year figure reported on prior year's return)

Decreases not included in line 2 (itemize) ▶

Other increases not included in line 2 (itemize) -

Enter amount from Part I, line 27a

disqualified persons (attach schedule) (see instructions)

Investments—U S and state government obligations (attach schedule)

Investments—corporate stock (attach schedule)

Investments—corporate bonds (attach schedule)

Loans from officers, directors, trustees, and other disqualified persons

Mortgages and other notes payable (attach schedule).

Total liabilities(add lines 17 through 22)

| | 4 |
|--------|-----|
| | 5 |
| | 6 |
| | 7 |
| c2 | 8 |
| Assets | 9 |
| As | 10a |
| | ı |
| | (|
| | 11 |

0a

b

C

12

13

14

15

16

17

18

19

20 21

22

23

24

25

28 29

31 Part III

Liabilities

Balances

Fund 26

ō

Assets 27

Net 30

2

3

Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-224,786,608 2 1,968,989 3 6,659,270 4 233,414,867

> 233,414,867 Form 990-PF (2016)

5

6

| List and describe ti 2-story brick ware | (a) he kınd(s) of property sold (e g , real es house, or common stock, 200 shs MLC | co.) | (b) How acquired P—Purchase D—Donation | (c) Date acquired (mo , day, yr) | (d) Date sold (mo , day, yr) |
|---|---|-------------------------------------|---|--|--|
| 1 a SECURITIES | | | Р | | |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |
| (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or othe plus expense | | Gain o | h) r (loss)) minus (g) |
| a 4,883 | 3,873 | | | | 4,883,873 |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| е | | | | | |
| Complete only for assets | showing gain in column (h) and owned | by the foundation on 1 | L2/31/69 | | I) |
| (i) F M V as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of o over col(j) | | col (k), but not | h) gain minus less than -0-) or om col (h)) |
| a | | | | | 4,883,873 |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |
| | | | | 2 | 4,883,873 |
| Dowb V Ouglification U | under Centier 4040/e) for Bedus | and Tau an Nat Ta | , , , , , , , , , , , , , , , , , , , | | |
| | nder Section 4940(e) for Reduc | | | | |
| f section 4940(d)(2) applies, lead Vas the foundation liable for the | rivate foundations subject to the section ave this part blank e section 4942 tax on the distributable a t qualify under section 4940(e) Do not i | imount of any year in t | | , | es 🗸 No |
| | ount in each column for each year, see | instructions before ma | king any entrie | | |
| (a) Base period years Calendar year (or tax year beginning in) | | (c) t value of noncharitable-us | | (d) Distribution rati (col (b) divided by c | ol (c)) |
| 2015 | 4,567,548 | 69 | ,556,868 | | 0 065666 |
| 2014 | 3,976,864 | | ,895,590 | | 0 051718 |
| 2013 | 3,525,405 | | ,308,265 | | 0 046200 |
| 2012 | 3,245,905 | 70 | ,165,572 | | 0 046261 |
| 2012 | 2,727,668 | | ,316,374 | | 0 041761 |

3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5, or by the 0 050321 number of years the foundation has been in existence if less than 5 years 4 4 Enter the net value of noncharitable-use assets for 2016 from Part X, line 5 69,815,461 **5** Multiply line 4 by line 3 5 3,513,184 **6** Enter 1% of net investment income (1% of Part I, line 27b) . 6 58,119 **7** Add lines 5 and 6 7 3,571,303 3,588,770 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions

Page 3

| Form 990-PF (2016) | | Page 7 |
|--|--|---------------------------|
| Part VIII Information About Officers, Directors, Trust and Contractors (continued) | stees, Foundation Managers, Highly Paid E | Employees, |
| 3 Five highest-paid independent contractors for professiona | l services (see instructions). If none, enter "NO | NE". |
| (a) Name and address of each person paid more than \$50,000 | (b) Type of service | (c) Compensation |
| COMMUNITAS CONSULTING | PROGRAM CONSULTING | 122,443 |
| 1839 EDGEWOOD LANE CHARLOTTESVILLE, VA 22903 | | |
| | | |
| | | |
| Total number of others receiving over \$50,000 for professional service | es | 0 |
| Part IX-A Summary of Direct Charitable Activities List the foundation's four largest direct charitable activities during the tax year. In organizations and other beneficiaries served, conferences convened, research paper | clude relevant statistical information such as the number of | Expenses |
| 1 THE GREATER RICHMOND PATIENT CENTERED MEDICAL HOME IN | | 2,459 |
| NURSE LEADERSHIP INSTITUTE OF VIRGINIA | | 0 |
| 3 | | |
| 4 | | |
| Part IX-B Summary of Program-Related Investments | , | |
| Describe the two largest program-related investments made by the foundation | during the tax year on lines 1 and 2 | Amount |
| 1 | | _ |
| 2 | | |
| All other program-related investments See instructions | | |
| | | |
| Total. Add lines 1 through 3 | | 0 |
| | | Form 990-PF (2016) |

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for

Amounts set aside for specific charitable projects that satisfy the

the section 4940(e) reduction of tax in those years

Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment

Adjusted qualifying distributions. Subtract line 5 from line 4.

Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4

income Enter 1% of Part I. line 27b (see instructions).

3

4

5

2

3a 3h

4

5

3.588.770

3.530.651

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58.119

Page 9

3,493,654

2,416,293

1,077,361

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b Total for prior years

a From 2011. **b** From 2012. c From 2013. . . d From 2014. e From 2015.

1 Distributable amount for 2016 from Part XI, line 7

2 Undistributed income, if any, as of the end of 2016

f Total of lines 3a through e. 4 Qualifying distributions for 2016 from Part XII, line 4 > \$ 3,588,770 a Applied to 2015, but not more than line 2a

b Applied to undistributed income of prior years (Election required—see instructions). c Treated as distributions out of corpus (Election

5 Excess distributions carryover applied to 2016 (If an amount appears in column (d), the

a Corpus Add lines 3f, 4c, and 4e Subtract line 5 **b** Prior years' undistributed income Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. d Subtract line 6c from line 6b Taxable amount e Undistributed income for 2015 Subtract line 4a from line 2a Taxable amount—see instructions f Undistributed income for 2016 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2017

6 Enter the net total of each column as

7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2011 not

9 Excess distributions carryover to 2017.

10 Analysis of line 9

a Excess from 2012. . . **b** Excess from 2013. . c Excess from 2014. . . . d Excess from 2015. . . e Excess from 2016. . .

applied on line 5 or line 7 (see instructions) . . .

Subtract lines 7 and 8 from line 6a

indicated below:

d Applied to 2016 distributable amount. . . . e Remaining amount distributed out of corpus

same amount must be shown in column (a))

a Enter amount for 2015 only.

3 Excess distributions carryover, if any, to 2016

(a)

Corpus

0

0

(b)

Years prior to 2015

(c)

2015

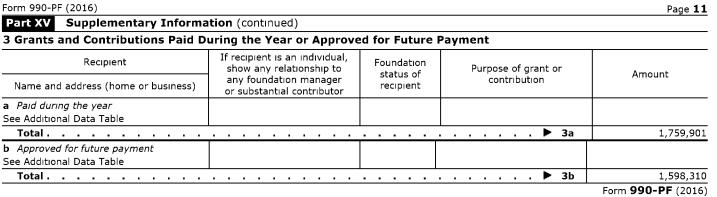
1,172,477

1,172,477

| Form 990-PF (2016) | | | | | | | | | |
|--------------------|--|----|--|--|--|--|--|--|--|
| Part XIII | Undistributed Income (see instructions | ;) | | | | | | | |

factors

SEE ATTACHED COPY OF GRANT APPLICATION GUIDELINES



| Enter aros: | | Unrelated b | usiness income | Excluded by section | (e) | |
|--|---|-----------------------------------|----------------|---------------------|---------------------------------------|-----------------------------------|
| Enter gross amounts unless otherwise indicated | | Unrelated business income (a) (b) | | Excluded by section | (d) | Related or exempt function income |
| | m service revenue | Business code | Amount | Exclusion code | Amount | (See instructions) |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| е | | | | | | |
| f | | | | | | |
| _ | and contracts from government agencies | | | | | |
| | ership dues and assessments est on savings and temporary cash | | | | | |
| invest | tments | | | | | |
| | nds and interest from securities | | | 14 | 1,325,293 | |
| | -financed property. | | | | | |
| | debt-financed property | | | 16 | 10,419 | |
| | ental income or (loss) from personal property | | | | , | |
| 7 Other | investment income | | | | | |
| | or (loss) from sales of assets other than | | | | | |
| | tory | | | 18 | 4,883,873 | |
| | profit or (loss) from sales of inventory | | | | | |
| 11 Other | | | | | | |
| | R REVENUE | | | | | 4,822 |
| | T RECOVERY | | | | | 61,000 |
| | | | | | | |
| | | | | | | |
| | | | C | | 6,219,585 | 65,822 |
| L3 Total. | al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) | | | 1 | 3 | 6,285,407 |
| See works Part XV | sheet in line 13 instructions to verify calculation | ns) | | | | |
| | Explain below how each activity for which | | | | tod importantly to | |
| Line No. ▼ | the accomplishment of the foundation's ex | | | | | |
| | instructions) | | | | F F / (| |
| l1A | | TO ACCOMPLIS | HMENTS | | F | |
| L1A | instructions) | TO ACCOMPLIS | SHMENTS | | F F (| |
| I1A | instructions) | TO ACCOMPLIS | HMENTS | | | |
| I1A | instructions) | TO ACCOMPLIS | SHMENTS | | F | |
| I 1A | instructions) | TO ACCOMPLIS | HMENTS | | , , , , , , , , , , , , , , , , , , , | |
| I1A | instructions) | TO ACCOMPLIS | SHMENTS | | F | |
| I 1A | instructions) | TO ACCOMPLIS | HMENTS | | , , , , , , , , , , , , , , , , , , , | |
| 11A | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| I 1A | instructions) | TO ACCOMPLIS | HMENTS | | | |
| I 1A | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| I 1A | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| I 1A | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| IIA | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| IIA | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| IIA | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| I 1A | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| I 1A | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| 11A | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| IIA | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| 11A | instructions) | TO ACCOMPLIS | SHMENTS | | | |
| IIA | instructions) | TO ACCOMPLIS | SHMENTS | | | |

Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

| Part | XVII | Exempt Organi | zations | | | | | | , | | | | |
|--|--|--|------------------|------------|--------------|-------------------|-------|--------------------|-------------------------|--------------------------|---------------|------------|----------|
| | | ganization directly or in Code (other than sectio | directly enga | | | | | | | on 501 | | Yes | No |
| a Tra | nsfers 1 | from the reporting foun | dation to a n | oncha | ırıtable ex | empt organizatio | on d | of | _ | | | | |
| (1) | Cash. | | | | | | | | | | 1a(1) | | No |
| (2) Other assets | | | | | | | | | | | 1a(2) | | No |
| b Other transactions | | | | | | | | | | | | | |
| (1) Sales of assets to a noncharitable exempt organization. | | | | | | | | | | | 1b(1) | | No |
| (2) Purchases of assets from a noncharitable exempt organization | | | | | | | | | | | 1b(2) | | No No |
| (3) Rental of facilities, equipment, or other assets | | | | | | | | | | 1b(3) 1b(4) | | No | |
| (4) Reimbursement arrangements | | | | | | | | | ٠. ا | 1b(5) | | No | |
| ٠. | | mance of services or m | | | | | | | | | 1b(6) | | No |
| c Sha | arıng of | facilities, equipment, n | nailing lists, o | other . | assets, or | paid employees | | | | | 1c | | No |
| | | ver to any of the above | | | | | | | | | | | |
| | | ds, other assets, or ser nsaction or sharing arra | | | | | | | | | e | | |
| | , | ioaction of onaring arra | | | (0 | | | goods, other dose | 13, 3, 32, 1,23 | , | | | |
| (a) Line | No No | (b) Amount involved | (c) Name of | noncha | arıtable exe | mpt organization | | (d) Description of | transfers, transactions | , and shar | ıng arra | ngemen | ts |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 2a Is t | he four | ndation directly or indire | ctly affiliated | d with | or relate | d to one or mor | re t | av-evemnt organi | zations | | | | |
| | | in section 501(c) of the | | | | | | | | Г | Yes | ☑ N | 0 |
| | | omplete the following so | • | chan | Jeedion Je | ,1(c)(3)) | | 011 327 1 1 1 | | – | _ , | | Ü |
| . | , , , , | (a) Name of organization | | | (1 | Type of organiza | atıor | ո | (c) Description | of relation | nship | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | Unde | er penalties of perjury, | I declare tha | t I ha | ve examın | ed this return in | ncli | ıdıng accompanvi | ng schedules and st | atement | s, and | to the | best |
| | of m | y knowledge and belief | , it is true, co | | | | | | | | | | |
| Sign | | h preparer has any kno | wledge | | | Ī | | | F. | | 20. 1 | | |
| Here | | | | | | 2017-12-14 | | _ \ | | May the If with the p | | | |
| | | Signature of officer or ti | rustee | | | Date | | Title | (| (see ınstr |)² 🗹 Y | es 🗆 N | lo |
| | | Descript/Transaction / | | D | anari- C | | | | Ī | DTIN | | | |
| | | Print/Type preparer's | name | Prep | arer's Sigi | iature | | Date | Check if self- | PTIN | | | |
| | | VIDGINIA D DELGU | .=5 | | | | | | employed ▶ □ | | P00421 | .964 | |
| Paid | | VIRGINIA R BELCH | IEK | | | | | | | | | | |
| Prep | arer | Firm's name ► KEIT | ERSTEPHENS | L SHURS | STGARY & | SHREAVESPC | | <u> </u> | | | | | |
| Use | | | | | | | | | | Firm's E | IN ▶54 | -16312 | 62 |
| | | Firm's address ► 44 | 01 DOMINIO | N BLV | /D | | | | | | | | |
| | | GL | EN ALLEN, V | 'A 23 | 060 | | | | | Phone n | 0 (804 |) 747-0 | 0000 |
| 1 | | | | | | | 1 | | | | | | |

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation (a) Name and address Title, and average (c) Compensation (If Expense account. (d) hours per week not paid, enter Contributions to (e) other allowances (b) devoted to position -0-) employee benefit plans and deferred compensation MARK D CONSTANTINE PRESIDENT & CEO 265,000 27,830 1,200 40 00 4901 LIBBIE MILL EAST BOULEVARD **SUITE 210** RICHMOND, VA 23230 JEFFREY S CRIBBS SR PRESIDENT EMERITUS 0 107,500 30,595 40 00 4901 LIBBIE MILL EAST BOULEVARD **SUITE 210** RICHMOND, VA 23230 MICHELE AW MCKINNON ESQUIRE 0 0 IMMEDIATE PAST 0 CHAIR 4901 LIBBIE MILL EAST BOULEVARD 1 00 **SUITE 210** RICHMOND, VA 23230 JR HIPPLE **TRUSTEE** 0 0 0 1 00 4901 LIBBIE MILL EAST BOULEVARD **SUITE 210** RICHMOND, VA 23230 JOSEPH SCHILLING TRUSTEE 0 0 0 1 00 4901 LIBBIE MILL EAST BOULEVARD SUITE 210 RICHMOND, VA 23230 A DALE CANNADY 0 0 TREASURER n 2 00 4901 LIBBIE MILL EAST BOULEVARD **SUITE 210** RICHMOND, VA 23230 DANNY TK AVULA CHAIR 0 0 0 2 00 4901 LIBBIE MILL EAST BOULEVARD SUITE 210 RICHMOND, VA 23230 REGINALD E GORDON ESQUIRE TRUSTEE 0 0 0 1 00 4901 LIBBIE MILL EAST BOULEVARD SUITE 210 RICHMOND, VA 23230 JOHN W MARTINTERM EXPIRED 123116 TRUSTEE 0 0 0 1 00 4901 LIBBIE MILL EAST BOULEVARD SUITE 210 RICHMOND, VA 23230 WILLIAM R NELSON MD MPH TRUSTEE 0 0 0 1 00 4901 LIBBIE MILL EAST BOULEVARD **SUITE 210** RICHMOND, VA 23230 ROBERT L THALHIMER TRUSTEE 0 0 0 1 00 4901 LIBBIE MILL EAST BOULEVARD SUITE 210 RICHMOND, VA 23230 DEBORAH L ULMER RN PHD 0 VICE CHAIR 0 n 2 00 4901 LIBBIE MILL EAST BOULEVARD **SUITE 210** RICHMOND, VA 23230 RICHARD L GRIER TRUSTEE 0 0 0 1 00 4901 LIBBIE MILL EAST BOULEVARD **SUITE 210** RICHMOND, VA 23230 MATT 1 TH IAN 0 0 **TRUSTEE** 0 1 00 4901 LIBBIE MILL EAST BOULEVARD **SUITE 210** RICHMOND, VA 23230 ABRAHAM SEGRES 0 0 0 TRUSTEE 1 00 4901 LIBBIE MILL EAST BOULEVARD **SUITE 210** RICHMOND, VA 23230

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation (a) Name and address Title, and average (c) Compensation (If (d) Expense account, (e) other allowances hours per week not paid, enter Contributions to -0-) (b) devoted to position employee benefit plans

| | | | and deferred compensation | |
|--|-----------|---|------------------------------|---|
| VANESSA WALKER HARRIS MD | SECRETARY | 0 | 0 | 0 |
| 4901 LIBBIE MILL EAST BOULEVARD SUITE 210 RICHMOND, VA 23230 | 2 00 | | | |

| RICHMOND, VA 23230 | | | | |
|--|-----------------|---------|--------|---|
| JOHN H ESTES | VP FOR PROGRAMS | 158,458 | 13,416 | 1 |
| 4901 LIBBIE MILL EAST BOULEVARD SUITE 210 RICHMOND, VA 23230 | 40 00 | | | |

VP FOR

40 00

ADMINISTRATION & CF

COURTNEY W WORRELL

RICHMOND, VA 23230

SUITE 210

4901 LIBBIE MILL EAST BOULEVARD

| RICHMOND, VA 23230 | | | | |
|--|-----------------|---------|--------|-------|
| JOHN H ESTES | VP FOR PROGRAMS | 158,458 | 13,416 | 1,560 |
| 4901 LIBBIE MILL EAST BOULEVARD SUITE 210 RICHMOND, VA 23230 | 40 00 | | | |
| | | | | |

| SUITE 210 RICHMOND, VA 23230 | | | | |
|---|-----------------|---------|--------|-------|
| OHN H ESTES | VP FOR PROGRAMS | 158,458 | 13,416 | 1,560 |
| 901 LIBBIE MILL EAST BOULEVARD SUITE 210 | 40 00 | | | |

154,950

17,352

300

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment Recipient If recipient is an individual, Purpose of grant or Amount Foundation

| Name and address (home or business) | show any relationship to any foundation manager or substantial contributor | status of recipient | contribution | |
|--|--|------------------------|---|-------|
| a Paid during the year | | | | |
| BON SECOURS RICHMOND HEALTH SYSTEMS MEDICAL OFFICE SOUTH SUITE 710 | N/A | PC | PROGRAM SUPPORT RESIDENTIAL COMMUNITY HOSPICE HOUSE | 100,0 |

| a Paid during the year | | | | |
|--|-----|----|---|---------|
| BON SECOURS RICHMOND HEALTH SYSTEMS MEDICAL OFFICE SOUTH SUITE 710 RICHMOND, VA 23226 | N/A | PC | PROGRAM SUPPORT RESIDENTIAL COMMUNITY HOSPICE HOUSE | 100,000 |
| INSTITUTE FOR PUBLIC HEALTH | N/A | PC | E+H CHW CERTIFICATION | 20,000 |

| RICHMOND, VA 23226 | | | | |
|---|-----|----|---|--------|
| INSTITUTE FOR PUBLIC HEALTH INNOVATION | N/A | PC | E+H CHW CERTIFICATION DEVELOPMENT PROGRAM | 20,000 |
| 1301 CONNECTICUT AVE NW SUITE 200 WASHINGTON, DC 20036 | | | | |
| INSTITUTE FOR PUBLIC HEALTH INNOVATION | N/A | PC | PROGRAM SUPPORT LOCAL HEALTH WORKERS N NEIGHBORHOD RESOURCE | 40,000 |
| 1301 CONNECTICUT AVE NW SUITE 200 | | | CENTERS | |

| 1301 CONNECTICUT AVE NW SUITE 200 WASHINGTON, DC 20036 | | | | |
|--|-----|----|--|--------|
| INSTITUTE FOR PUBLIC HEALTH INNOVATION 1301 CONNECTICUT AVE NW SUITE 200 WASHINGTON, DC 20036 | N/A | PC | PROGRAM SUPPORT LOCAL HEALTH WORKERS N NEIGHBORHOD RESOURCE CENTERS | 40,000 |
| , , , , , , , , , , , , , , , , , , , | | | | |
| CENTER FOR SOCIAL INCLUSION 150 BROADWAY SUITE 30 NEW YORK, NY 10038 | N/A | PC | E+H GENERAL OPERATOINS | 25,000 |

| 1301 CONNECTICUT AVE NW SUITE 200 WASHINGTON, DC 20036 | | | CENTERS | |
|--|-----|----|---------------------------|--------|
| CENTER FOR SOCIAL INCLUSION 150 BROADWAY SUITE 30 NEW YORK, NY 10038 | N/A | PC | E+H GENERAL OPERATOINS | 25,000 |
| ST JOSEPH'S VILLA 8000 BROOK ROAD | N/A | PC | PROGRAM SUPPORT STRATEGIC | 25,000 |

| CENTER FOR SOCIAL INCLUSION 150 BROADWAY SUITE 30 NEW YORK, NY 10038 | N/A | PC | E+H GENERAL OPERATOINS | 25,000 |
|--|-----|----|---|--------|
| ST JOSEPH'S VILLA 8000 BROOK ROAD RICHMOND, VA 23227 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO | 25,000 |

| IEW YORK, NY 10038 | | | | İ |
|---|-----|----|---|-------|
| T JOSEPH'S VILLA 8000 BROOK ROAD ICHMOND, VA 23227 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 25,00 |

| RICHMOND, VA 23227 | N/A | PC | THINKING AND ACCESS TO HEALTHCARE | 25,000 |
|--------------------|-----|----|-----------------------------------|-----------|
| Total | | | | 1,759,901 |

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| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment | | | | |
|--|---|----------------------|---|-----------|
| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | Amount |
| Name and address (home or business) | any foundation manager or substantial contributor | recipient | | |
| a Paid during the year | | | | |
| VIRGINIA SUPPORTIVE HOUSING PO BOX 8585 RICHMOND, VA 23226 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 25,000 |
| VOICES FOR VIRGINIA'S CHILDREN 701 EAST FRANKLIN STREET SUITE 807 RICHMOND, VA 23219 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 25,000 |
| UNITED WAY OF GREATER RICHMOND & PETERSBURG 2001 MAYWILL STREET SUITE 201 RICHMOND, VA 23230 | N/A | PC | E+H VA GOVERNOR'S CHILDREN'S CABINET & UNITED WAY FELLOW | 30,000 |
| VIRGINIA ORAL HEALTH COALITION 4200 INNSLAKE DRIVE SUITE 103 RICHMOND, VA 23060 | N/A | PC | PROGRAM SUPPORT CENTRAL VA ORAL HEALTH | 20,000 |
| ARMSTRONG PRIORITIES FRESHMAN ACADEMY 1310 WHITBY ROAD RICHMOND, VA 23227 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 15,000 |
| Total | | | | 1,759,901 |

| If recipient is an individual, | Foundation | Purpose of grant or | Amount |
|--|--|--|---|
| any foundation manager or substantial contributor | recipient | contribution | |
| | | | |
| N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 14,000 |
| N/A | PC | PROGRAM SUPPORT HEALTHY HISPANIC COMMUNITY PILOT PROGRAM | 32,810 |
| N/A | PC | PROGRAM SUPPORT TRAUMA INFORMED COMMUNITY NETWORK | 35,000 |
| N/A | PC | PROGRAM SUPPORT GENERAL OPERATIONS | 50,000 |
| N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 25,000 |
| | show any relationship to any foundation manager or substantial contributor N/A N/A N/A N/A | show any relationship to any foundation manager or substantial contributor N/A PC N/A PC N/A PC N/A PC | show any relationship to any foundation manager or substantial contributor N/A PC PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHY HISPANIC COMMUNITY PILOT PROGRAM N/A PC PROGRAM SUPPORT TRAUMA INFORMED COMMUNITY NETWORK N/A PC PROGRAM SUPPORT TRAUMA INFORMED COMMUNITY NETWORK N/A PC PROGRAM SUPPORT GENERAL OPERATIONS PC PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO |

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| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment | | | | | |
|--|---|-------------------------|---|-----------|--|
| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | Amount | |
| Name and address (home or business) | any foundation manager or substantial contributor | recipient | | | |
| a Paid during the year | | | | | |
| SACRED HEART CENTER 1400 PERRY STREET RICHMOND, VA 23224 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 25,000 | |
| GATEWAY HOMES 4901 LIBBIE MILL EAST BOULEVARD SUITE 210 RICHMOND, VA 23230 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 15,000 | |
| RX PARTNERSHIP 2924 EMERYWOOD PARKWAY SUITE 300 RICHMOND, VA 23294 | N/A | PC | PROGRAM SUPPORT RX DRUG ACCESS PARTNERSHIP | 20,000 | |
| CROSSOVER MINISTRIES 8600 QUIOCCASIN ROAD SUITE 102 RICHMOND, VA 23229 | N/A | PC | PROGRAM SUPPORT GENERAL OPERATIONS | 100,000 | |
| HEALTH BRIGADE 1010 NORTH THOMPSON STREET RICHMOND, VA 23230 | N/A | PC | PROGRAM SUPPORT GENERAL OPERATIONS | 100,000 | |
| Total | | | | 1,759,901 | |

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment | | | | | |
|--|---|-------------------------|--|-----------|--|
| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | Amount | |
| Name and address (home or business) | any foundation manager or substantial contributor | recipient | | | |
| a Paid during the year | | | | | |
| ACCESS NOW 2821 EMERYWOOD PARKWAY SUITE 200 RICHMOND, VA 23294 | N/A | PC | PROGRAM SUPPORT PATIENT CARE COORDINATION | 45,000 | |
| BETTER HOUSING COALITION 23 WEST BROAD STREET SUITE 100 RICHMOND, VA 23219 | N/A | PC | PROGRAM SUPPORT SENIOR HEALTH & WELLNESS PROGRAM | 50,000 | |
| A GRACE PLACE 8030 STAPLES MILL ROAD RICHMOND, VA 23228 | N/A | PC | PROGRAM SUPPORT ACQUIRING A CASE AND QUALITY ASSURANCE MANAGER | 37,500 | |
| CAPITAL AREA HEALTH NETWORK PO BOX 27947 RICHMOND, VA 23261 | N/A | PC | PROGRAM SUPPORT GENERAL OPERATIONS | 100,000 | |
| GOOCHLAND FREE CLINIC 3001 RIVER ROAD WEST GOOCHLAND, VA 23063 | N/A | PC | PROGRAM SUPPORT GENERAL OPERATIONS | 100,000 | |
| Total | | | | 1,759,901 | |

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| Form 990PF Part XV Line 3 - Gran | ts and Contributions Paid | During the | Year or Approved for Future | Payment |
|---|---|-------------------------|---|-----------|
| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | Amount |
| Name and address (home or business) | any foundation manager or substantial contributor | recipient | | |
| a Paid during the year | | | | |
| FAMILY LIFELINE 2325 WEST BROAD STREET RICHMOND, VA 23220 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 15,000 |
| VIRGINIA DENTAL ASSOCIATION FOUNDATION 3460 MAYLAND COURT SUITE 110 RICHMOND, VA 23233 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 10,000 |
| YWCA OF RICHMOND 6 NORTH 5TH STREET RICHMOND, VA 23210 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 25,000 |
| DAILY PLANET 517 WEST GRACE STREET RICHMOND, VA 23220 | N/A | PC | PROGRAM SUPPORT GENERAL OPERATIONS | 100,000 |
| VIRGINIA LEAGUE FOR PLANNED PARENTHOOD 201 HAMILTON STREET RICHMOND, VA 23221 | N/A | PC | PROGRAM SUPPORT GENERAL OPERATIONS | 100,000 |
| Total | | | | 1,759,901 |

Constructed Contributions Boid Books the Very on Assurand for Fotoms

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| D 1 | 75 | | 5 6 1 | |
|---|---|-------------------------|---|--------|
| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | Amount |
| Name and address (home or business) | any foundation manager or substantial contributor | recipient | CONTRIBUTION | |
| a Paid during the year | | | | |
| GOOCHLAND FREE CLINIC AND FAMILY SERVICES PO BOX 116 GOOCHLAND, VA 23063 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 20,000 |
| HEALTH BRIGADE 1010 N THOMPSON STREET RICHMOND, VA 23230 | N/A | PC | PROGRAM SUPPORT STRATEGIC THINKING AND ACCESS TO HEALTHCARE | 20,000 |
| BETTER HOUSING COALITION 23 WEST BROAD STREET SUITE 100 RICHMOND, VA 23219 | N/A | PC | E+H PROGRAM E+H FELLOW - JOYCE JACKSON | 9,000 |
| VIRGINIA STATE UNIVERSITY 1 HAYDEN DRIVE PETERSBURG, VA 23806 | N/A | PC | E+H PROGRAM E+H FELLOW - KAREN FAISON | 9,000 |
| UNIVERSITY OF RICHMOND 28 WESTHAMPTON WAY UNIVERSITY OF RICHMOND, VA 23173 | N/A | PC | E+H PROGRAM E+H FELLOW - AMY HOWARD | 9,000 |

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| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment | | | | |
|--|---|-------------------------|---|-----------|
| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | Amount |
| Name and address (home or business) | any foundation manager or substantial contributor | recipient | | |
| a Paid during the year | | | | |
| CAPITAL AREA HEALTH NETWORK 2809 NORTH AVENUE RICHMOND, VA 23222 | N/A | PC | E+H PROGRAM E+H FELLOW - TRACY CAUSEY | 9,000 |
| GROUNDWORK RVA 409 EAST MAIN STREET SUITE 100 RICHMOND, VA 232193845 | N/A | PC | E+H PROGRAM E+H FELLOW - KENDRA NORRELL | 9,000 |
| INSTITUTE FOR PUBLIC HEALTH INNOVATION | N/A | PC | E+H PROGRAM E+H FELLOW - MICHAEL ROYSTER | 9,000 |
| 1301 CONNECTICUT AVE NW SUITE 200 WASHINGTON, DC 20036 | | | | |
| LA CASA DE LA SALUD 2201 BIRNAM WOODS COURT MIDLOTHIAN, VA 23112 | N/A | PC | E+H PROGRAM E+H FELLOW - ANTONIO VILLA | 9,000 |
| RICHMOND CITY HEALTH DISTRICT 400 E CARY STREET ROOM 406 RICHMOND, VA 23219 | N/A | PC | E+H PROGRAM E+H FELLOW - PATRICIA MILLS | 9,000 |
| Total | | | | 1,759,901 |

| Form 990PF Part XV Line 3 - Gran | orm 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment | | | | |
|---|---|----------------------|--|-----------|--|
| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | Amount | |
| Name and address (home or business) | any foundation manager or substantial contributor | recipient | | | |
| a Paid during the year | | | | | |
| RICHMOND PEACE EDUCATION CENTER 3500 PATTERSON AVENUE RICHMOND, VA 23221 | N/A | PC | E+H PROGRAM E+H FELLOW - RAM BHAGAT | 9,000 | |
| RICHMOND REGIONAL PLANNING DISTRICT 9211 FOREST HILL AVENUE SUITE 200 RICHMOND, VA 23235 | N/A | PC | E+H PROGRAM E+H FELLOW - MARTHA SHICKLE | 9,000 | |
| RVA RAPID TRANSIT 1627 MONUMENT AVENUE RICHMOND, VA 23221 | N/A | PC | E+H PROGRAM E+H FELLOW - NELSON REVELEY | 9,000 | |
| SACRED HEART CENTER 1400 PERRY STREET RICHMOND, VA 232242058 | N/A | PC | E+H PROGRAM E+H FELLOW - TANYA GONZALEZ | 9,000 | |
| VIRGINIA ORAL HEALTH COALITION 4200 INNSLAKE DRIVE SUITE 103 RICHMOND, VA 23060 | N/A | PC | E+H PROGRAM E+H FELLOW - SARAH BEDARD HOLLAND | 9,000 | |
| Total | | | | 1,759,901 | |

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|--|--|--|--|
| show any relationship to | status of | Purpose of grant or contribution | Amount |
| any foundation manager or substantial contributor | recipient | | |
| | | | |
| N/A | PC | E+H PROGRAM E+H FELLOW - PAM PARSON | 9,000 |
| N/A | PC | E+H PROGRAM E+H FELLOW - JONATHAN ZUR | 9,000 |
| N/A | PC | E+H PROGRAM E+H FELLOW - YVETTE JOHNSON | 9,000 |
| N/A | PC | E+H PROGRAM E+H FELLOW - DAMON JIGGETTS | 9,000 |
| N/A | PC | E+H PROGRAM E+H FELLOW - MARGARET HOLLAND | 9,000 |
| | any foundation manager or substantial contributor N/A N/A N/A | show any relationship to any foundation manager or substantial contributor N/A PC N/A PC N/A PC N/A PC | show any relationship to any foundation manager or substantial contributor N/A PC E+H PROGRAM E+H FELLOW - PAM PARSON N/A PC E+H PROGRAM E+H FELLOW - JONATHAN ZUR N/A PC E+H PROGRAM E+H FELLOW - YVETTE JOHNSON N/A PC E+H PROGRAM E+H FELLOW - YVETTE JOHNSON N/A PC E+H PROGRAM E+H FELLOW - YVETTE JOHNSON N/A PC E+H PROGRAM E+H FELLOW - DAMON JIGGETTS |

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Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Foundation Purpose of grant or Recipient Amount show any relationship to status of contribution any foundation manager recipient Name and address (home or business) or substantial contributor a Paid during the year ART ON WHEELS N/A PC. E+H VISITING ARTIST GRANT 10,000 3108 WEST LEIGH STREET SUITE B

RICHMOND, VA 23230 N/A PC VCU FOUNDATION INVEST HEALTH MVA 3108 WEST LEIGH STREET SUITE B RICHMOND, VA 23230

N/A

Total . . За

REINVESTMENT FUND PC INVEST HEALTH RICHMOND 98,816 1700 MARKET STREET 19TH FLOR AREA MVA GRANT PHILADELPHIA, PA 19103 BALLE COMMUNITY FOUNDATION N/A PC 13,200 PROGRAM SUPPORT CIRCLE 2323 BROADWAY GRANT

9,492

4.750

1,759,901

OAKLAND, CA 94612 MDC IN 307 WEST MAIN STREET PROGRAM SUPPORT N/A PC DURHAM, NC 27701 BACKGROUND AND PREP

| Form 990PF Part XV Line 3 - Grant | ts and Contributions Paid | During the | Year or Approved for Future | Payment |
|---|---|----------------------|---|-----------|
| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | Amount |
| Name and address (home or business) | any foundation manager or substantial contributor | recipient | | |
| a Paid during the year | | | | |
| THE COMMUNITY FOUNDATION 7501 BOULDERS VIEW DRIVE SUITE 110 RICHMOND, VA 23225 | N/A | PC | PROGRAM SUPPORT SISTER FUND GRANT | 20,000 |
| VCU SCHOOL OF NURSING PO BOX 980567 RICHMOND, VA 23298 | N/A | PC | PROGRAM SUPPORT IN HONOR OF LAUREN GOODLOE | 250 |
| CENTER FOR EFFECTIVE PHILANTHROPY 675 MASSACHUSETTS AVE STE 7 CAMBRIDGE, MA 02139 | N/A | PC | PROGRAM SUPPORT GRANTEE AND APPLICANT PERCEPTION REPORT | 14,583 |
| VIRGINIA COMMONWEALTH UNIVERSITY PO BOX 843042 RICHMOND, VA 232840441 | N/A | PC | PROGRAM SUPPORT 2016 EVGA TABLE SPONSOR | 1,000 |
| MAX SCHLICKENMEYER 3811 HILL MONUMENT PKWY RICHMOND, VA 23227 | N/A | PC | PROGRAM SUPPORT VIDEO FOR RWJF CULTURE OF HEALTH PRIZE | 1,500 |
| Total | | | | 1,759,901 |

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| Form 990PF Part XV Line 3 - Gran | ts and Contributions Paid | During the | Year or Approved for Future | Payment | |
|--|---|-------------------------|---|---------|--|
| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | Amount | |
| Name and address (home or business) | any foundation manager or substantial contributor | recipient | | | |
| a Paid during the year | | | | | |
| RICHMOND SYMPHONY 612 E GRACE STREET SUITE 401 RICHMOND, VA 23219 | N/A | PC | PROGRAM SUPPORT SPONSORSHIP EAST END MUSIC FESTIVAL | 2,500 | |
| MDC 307 WEST MAIN STREET DURHAM, NC 27701 | N/A | PC | PROGRAM SUPPORT CONTRIBUTION -STATE OF THE SOUTH REPORT | 5,000 | |
| UNIVERSITY OF RICHMOND 28 WESTHAMPTON WAY UNIVERSITY OF RICHMOND, VA 23173 | N/A | PC | PROGRAM SUPPORT HONOR OF DR JOHN MOESER | 2,500 | |
| SECF 100 PEACHTREE STREET SUITE 2080 ATLANTA, GA 30303 | N/A | PC | PROGRAM SUPPORT 2017 SECF ANNUAL MEETING SPONSORSHIP | 10,000 | |
| MISSION INVESTORS EXCHANGE | N/Δ | PC PC | EVENT SUPPORT RICHMOND | 40 000 | |

40,000

MISSION INVESTORS EXCHANGE | N/A EVENT SUPPORT RICHMOND 2440 WEST EL CAMINO REAL SUITE 300 EXECUTIVE EXCHANGE

MOUNTAIN VIEW, CA 94040 1,759,901 Total . . За

| efile GRAPHIC print - DO NOT | PROCESS | As Filed D | ata - | | | DLN | l: 93491349006047 |
|----------------------------------|---------|--------------------|-------|------------------|-----------------------|-----|---|
| TY 2016 Accounting Fees Schedule | | | | | | | |
| _ | | | | | | | |
| | | RICHMOI 51-0211 | | ORIAL HEA | LTH FOUNDAT | ION | |
| Category | Amo | ount | | vestment come | Adjusted No Income | et | Disbursements for Charitable Purposes |
| AUDITING AND TAX COMPLIANCE | | 17,777 | | 1,555 | | | 13,866 |

| efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93491349006047 |
|--------------------------------------|-----------------|------------------------|
| TY 2016 Investments Corporat | e Stock Sche | dule |
| Name: F | NICHMOND MEMO | RIAL HEALTH FOUNDATION |

| | EIN: 51-0211020 | | |
|---|------------------------|---------------------------|----------------------------------|
| | Name of Stock | End of Year Book Value | End of Year Fair Market Value |
| c | STOCKS | 0 | 0 |

| TY 2016 Investments - Other | Schedule |
|-----------------------------|-------------------------------------|
| Name: | RICHMOND MEMORIAL HEALTH FOUNDATION |

AT COST

AT COST

| EIN: 51-0211020 |) | |
|------------------------|-----------------------|------------|
| Category/ Item | Listed at Cost or FMV | Book Value |

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MUTUAL FUNDS

PARTNERSHIPS

| r | Book Value |
|---|------------|
| | 69,466,373 |

2,830,091

| End of Year Fair Market Value | |
|----------------------------------|--|
| | |

69,466,373

2,830,091

DLN: 93491349006047

| efile GRAPHIC print - DO NOT PROCESS | S As Filed Data | - | DLI | N: 93491349006047 |
|--------------------------------------|----------------------|--------------------------|------------------------|---|
| TY 2016 Legal Fees Schedul | е | | | |
| | | | | |
| Name | e: RICHMOND | MEMORIAL HEALT | H FOUNDATION | |
| EII | N: 51-0211020 | | | |
| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
| LEGAL FEES | 24,215 | 2,119 | | 18,888 |

DLN: 93491349006047

Name: RICHMOND MEMORIAL HEALTH FOUNDATION EIN: 51-0211020

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| Other Assets Schedule | | | | | | |
|---|-----------------------------------|-----------------------------|------------------------------------|--|--|--|
| Description | Beginning of Year - Book Value | End of Year - Book Value | End of Year - Fair Market Value | | | |
| PROGRAM-RELATED INVESTMENT IN BONSECOURS RICHMOND HEALTH SYSTEM | 156,488,000 | 160,762,000 | 160,762,000 | | | |

| efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93491349006047 |
|--------------------------------------|-----------------|---------------------------|
| TY 2016 Other Expenses Sche | dule | |
| <u>-</u> | | |
| | | |
| Name: | RICHMOND MI | EMORIAL HEALTH FOUNDATION |
| | | |

INFORMATION TECHNOLOGY

SUPPLIES AND MATERIALS

INSURANCE

INTERNET ACCESS

TELEVISION ACCESS

| EIN | : 51-0211020 | | | |
|-------------------------|-----------------------------|--------------------------|------------------------|------------------|
| Other Expenses Schedule | , | | | |
| Description | Revenue and Expenses per | Net Investment Income | Adjusted Net Income | Disburse Chai |

sements for itable poses

| Description | Expenses per Books | Income | Income | Charit Purpo |
|--------------------------------------|-----------------------|--------|--------|-----------------|
| INVEST HEALTH GRANT EXPENSES | 52,399 | 0 | | |
| DIDECT COANT ADMINISTRATIVE EVENINGS | 44.500 | | | |

| INVEST HEALTH GRANT EXPENSES | 52,399 | U | 52,399 |
|--|--------|-----|--------|
| DIRECT GRANT ADMINISTRATIVE EXPENSES | 41,693 | 0 | 41,693 |
| IMPACT INVESTING PROGRAM EXPENSES | 3,375 | 0 | 3,375 |
| DIRECT INVESTMENT ADMINISTRATIVE EXPENSE | 791 | 791 | 0 |
| EQUIP LEASES, SVC CONTRACTS, MAINTENANCE | 8,204 | 718 | 6,399 |

13,114

5,817

5,991

6,241

1,119

1,147

509

524

546

98

10,229

4,537

4,673

4,868

873

Description **Adjusted Net** Charitable Expenses per Income Income Books Purposes 530 **MEMBERSHIPS** 46 413 2,094 BANK SERVICE FEES 2,684 235

Net Investment

33

Disbursements for

38,218 2,277

292

| RECOGNITION AND GIFTS | 6,702 | 586 | 5,22/ |
|-----------------------|-------|-----|-------|
| POSTAGE | 1,137 | 99 | 887 |
| CATERING/MEALS | 3,326 | 291 | 2,594 |

| AGE | 1,137 | 99 | |
|------------------|-------|-----|--|
| RING/MEALS | 3,326 | 291 | |
| D & STAFF EVENTS | 9,507 | 832 | |

| CATERING/MEALS | 3,326 | 291 | 2,594 |
|----------------------|-------|-----|-------|
| BOARD & STAFF EVENTS | 9,507 | 832 | 7,415 |
| RELOCATION | 3,981 | 0 | 3,981 |

375

| FURNISHINGS AND EQUIPMENT | 48,997 | 4,287 | |
|---------------------------|--------|-------|--|
| SUBSCRIPTIONS | 2,920 | 255 | |

Revenue and

Other Expenses Schedule

COPORATE FILINGS

Description Revenue and Net Investment **Adjusted Net** Disbursements for Charitable Expenses per Income Income Books Purposes 7,320 5,710 EMPLOYEE RELATED SAFETY, INTERN EXP, 641 LUNCHES, GIFTS

| PROFESSIONAL TEAM DEVELOPMENT | 7,750 | 678 | 6,045 |
|-------------------------------|--------|-------|--------|
| HUMAN DEVELOPMENT | 15,543 | 1,360 | 12,123 |
| JOB POSTING | 12,416 | 1.086 | 9.685 |

| HUMAN DEVELOPMENT | 15,543 | 1,360 | 12,123 |
|---------------------------------|--------|-------|--------|
| JOB POSTING | 12,416 | 1,086 | 9,685 |
| COMMUNICATIONS - OTHER EXPENSES | 543 | 0 | 543 |

| JOB POSTING | 12,416 | 1,086 | 9,685 |
|---------------------------------|--------|-------|-------|
| COMMUNICATIONS - OTHER EXPENSES | 543 | 0 | 543 |
| OTHER MISCELLANEOUS EXPENSES | 956 | 84 | 745 |

| COMMUNICATIONS - OTHER EXPENSES | 543 | 0 | |
|---------------------------------|-----|----|--|
| OTHER MISCELLANEOUS EXPENSES | 956 | 84 | |

| OTHER MISCELLANEOUS EXPENSES | 956 | 84 | |
|------------------------------|-----|----|--|
| | | | |

Other Expenses Schedule

| EXPENSE ALLOCATION | 61,119 | 5,348 | 47,674 |
|------------------------|--------|-------|--------|
| VISTING ARTIST PROGRAM | 53,000 | 0 | 53,000 |

efile GRAPHIC print - DO NOT PROCESS

Name: RICHMOND MEMORIAL HEALTH FOUNDATION

OTHER REVENUE

GRANT RECOVERY

EIN: 51-0211020

As Filed Data -

Other Income Schedule

Net Investment

DLN: 93491349006047

Revenue And

4,822

61,000

Income

Adjusted Net Income

4,822

61,000

Description

Expenses Per Books

| efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | | DLN: 93491349006047 | |
|---|-----------------|--------------------------|---------------------|--|
| TY 2016 Other Increases Schedule | | | | |
| | | | | |
| Name: | RICHMOND M | EMORIAL HEALTH FOUNDATIO |)N | |
| EIN: | 51-0211020 | | | |
| De | escription | | Amount | |
| UNREALIZED GAIN/LOSS ON INVESTMENTS | | 2,385,270 | | |
| CHANGE IN EQUITY INTEREST OF PROGRAM RELATED INVESTMENT | | 4,274,000 | | |

| efile GRAPHIC print - DO NOT PROCE | nt - DO NOT PROCESS As Filed Data - DLN: 93491349006047 | | | | | |
|---|---|----------------|--------------|----------------------------|--|--|
| TY 2016 Other Professional Fees Schedule | | | | | | |
| | | | | | | |
| Name: RICHMOND MEMORIAL HEALTH FOUNDATION | | | | | | |
| | IN: 51-0211020 | | | | | |
| | :IN: 51-0211020 | | | | | |
| Category | Amount | Net Investment | Adjusted Net | Disbursements | | |
| | | Income | Income | for Charitable Purposes | | |
| INVESTMENT MANAGEMENT | 96,253 | 96,253 | | 0 | | |

146,781

0

123

464

39,646

245,549

1,092

4,132

146,781

39,646

245,549

1,400

5,298

INVESTMENT CONSULTANT

PROGRAM CONSULTANTS

CONSULTANT

CONSULTANTS

EMPLOYEE SEARCH/BENEFITS

IT, DESIGN & ARCHITECTURE

COMMUNICATIONS CONSULTANT

| efile GRAPHIC print - DO NOT | PROCESS | As Filed Data | - | DLI | N: 93491349006047 | | |
|------------------------------|------------------------|------------------------|--------------------------|------------------------|---|--|--|
| TY 2016 Taxes Sched | TY 2016 Taxes Schedule | | | | | | |
| | | | | | | | |
| | | RICHMOND 51-0211020 | MEMORIAL HEALT | H FOUNDATION | | | |
| Category | An | nount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes | | |
| TAXES | | 122,707 | 10,737 | | 290,419 | | |

| efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 93491349006047 | | | | | | |
|---|--|---|--------------------------|------------------------------------|--|--|
| Schedule B (Form 990, 990-EZ, | Schee | dule of Contributors | | OMB No 1545-0047 | | |
| or 990-PF) Department of the Treasury Internal Revenue Service | ► Attach to Form 990, 990-EZ, or 990-PF Treasury ► Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at | | | | | |
| Name of the organizat | | | Empl | oyer identification number | | |
| | | | 51-02 | 211020 | | |
| Organization type (ch | eck one) | | | | | |
| Filers of: | Section: | | | | | |
| Form 990 or 990-EZ | ☐ 501(c)() (enter number |) organization | | | | |
| | 4947(a)(1) nonexempt ch | naritable trust not treated as a | private foundation | | | |
| | ☐ 527 political organization | | | | | |
| Form 990-PF | 501(c)(3) exempt private | foundation | | | | |
| | 4947(a)(1) nonexempt ch | naritable trust treated as a priva | ate foundation | | | |
| | 501(c)(3) taxable private | foundation | | | | |
| | ation filing Form 990, 990-EZ, or 990 r property) from any one contributor | | | | | |
| Special Rules | | | | | | |
| under sections : received from a | tion described in section 501(c)(3) fil 509(a)(1) and 170(b)(1)(A)(vi), that c ny one contributor, during the year, t ne 1h, or (ii) Form 990-EZ, line 1 Co | hecked Schedule A (Form 990 otal contributions of the greate |) or 990-EZ), Part II, I | ine 13, 16a, or 16b, and that | | |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III | | | | | | |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000 lf this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year | | | | | | |
| 990-EZ, or 990-PF), bu | on that is not covered by the General ait must answer "No" on Part IV, line form 990PF, Part I, line 2, to certify t | e 2, of its Form 990, or check t | he box on line H of its | 3 | | |
| For Paperwork Reduction for Form 990, 990-EZ, or 9 | Act Notice, see the Instructions 0-PF | Cat No 30613X | Schedule B (Fo | orm 990, 990-EZ, or 990-PF) (2016) | | |

| Schedule B (Form 99 | 0, 990-EZ, or 990-PF) (2016) | | Page 3 | |
|--|--|--|--------------------------------|--|
| Name of organization RICHMOND MEMORIAL HEALTH FOUNDATION | | Employer identification number | | |
| | | 51-02 | 211020 | |
| Part II | Noncash Property | | | |
| (a) No.from Part I | (see instructions) Use duplicate copies of Part II if additional space is needed (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received | |
| | | | | |
| (a) No.from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received | |
| | | | | |
| (a) No.from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received | |
| | | | | |
| (a) No.from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received | |
| = | | | | |
| (a) No.from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received | |
| | | | | |
| (a) No.from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received | |
| | | | | |
| <u> </u> | | Schedule B (Form | 990, 990-EZ, or 990-PF) (2016) | |

| Schedule B (Form 8 | 990, 990-EZ, or 990-PF) (2016) | | Page 4 |
|--|---|---|--|
| Name of organizati RICHMOND MEMORIA | ion AL HEALTH FOUNDATION | | Employer identification number 51-0211020 |
| than \$1,0 organiza the year | 000 for the year from any one contributor | r. Complete columns (a) through exclusively religious, charictions.) ▶ \$ | d in section 501(c)(7), (8), or (10) that total more ugh (e) and the following line entry. For table, etc., contributions of \$1,000 or less for |
| (a) No.from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| - | Transferee's name, address, and | (e) Transfer of gift | t Relationship of transferor to transferee |
| (a) No.from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | | (e) Transfer of gift | |
| | Transferee's name, address, and | ZIP 4 F | Relationship of transferor to transferee |
| (a) No.from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | Transferee's name, address, and | (e) Transfer of gift | t Relationship of transferor to transferee |
| (a) No.from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | Transferee's name, address, and | (e) Transfer of gift ZIP 4 | Relationship of transferor to transferee |
| | | | Schedule B (Form 990, 990-EZ, or 990-PF) (2016) |

Richmond Memorial Health Foundation

2016 Form 990-PF, Part IX-A
Summary of Direct Charitable Activities

Nurse Leadership Institute of Virginia

The Nurse Leadership Institute of Virginia (NLI) was created by RMHF in 2006 with matching funds from the Robert Wood Johnson Foundation/Northwest Health Foundation. In 2010 RMHF brought the NLI in-house and began operating the NLI as a direct program. The NLI focused on Virginia's nursing shortage by increasing nurse retention and improving patient outcomes by addressing Registered Nurses' leadership and management skills. The program was designated for nurse leaders from all sectors of healthcare including community hospitals, academic health centers, public health, long term care and home health.

The NLI was a 9-month intensive leadership development program for nurse managers and emerging nurse leaders with exceptional clinical skills, equipping them with leadership, financial and performance improvement skills to meet the challenges of leading a staff in a complex work environment. The NLI enjoyed broad community support from Virginia's nursing professional associations, healthcare employers and others. Since inception, 254 nurses from across the Commonwealth have participated in the program.

In July 2015, the operations of the NLI program were suspended indefinitely The Board voted in September 2017 to permanently close down the program

The Greater Richmond Patient Centered Medical Homes Initiative

Started in 2009 by Richmond Memorial Health Foundation, the Patient Centered Medical Home Initiative was a learning collaborative that focused on strengthening the region's health care safety net by helping primary care safety net clinics implement the patient centered medical home model of care, encourage partnerships among safety net providers to build systems of care that ensured patients receive the right care at the right time, and to engage the organization's Leadership in Health Reform discussions

Participants in the PCMH included local safety net health care organizations working together to build their capacity to deliver patient centered care. Participating organizations were provided technical assistance relating to team-base care, care coordination, National Committee for Quality Assurance recognition as a part of health reform implementation, change management, and in the collection, analysis and use of data to drive quality improvement. Collectively these organizations registered over 130,000 patient visits during the fiscal year.

The RMHF board voted to discontinue its funding of the PCMH collaborative effective June 30, 2016 The Foundation continues to support safety net clinics through general operating support