'Fon	<b>99</b>	Return of Organization Exempt From Income Ta Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private fo	undations)	OMB No 1545-0047 <b>2016</b>
Depa Interr	artment of the nati Revenue S	Freasury  Do not enter social security numbers on this form as it may be made public enter  Information about Ferm 990 and its instructions is at www.irs.gov/form990	170	Open to Public Inspection
Ā	For the 20	16 calendar year, or tax year beginning $\sqrt{01/01}$ , and ending $06/30/17$		
В	Check if applica		D Employe	r identification number
<u>U</u> .	Address change		1	
	Name change	Doing business as  Number and street (or P O box if mail is not delivered to street address)  Room/suite	E Telephor	359596 le number
	initial return	330 MARSHALL STREET, SUITE 211		371-4360
	Final return/ terminated	City or town, state or province, country, and ZIP or foreign postal code	1	
$\overline{}$	Amended return	LANSING MI 48912	G Gross re	cepts 2,975,523
Ħ	Application pen	Hall Is this a c	group return for	subordinates Yes X No
ш.	Application pen	MINE MINON	ibordinator in	duded? Yes No
				(see instructions)
_	Tax-exempt st	atus X 501(c)(3) 501(c) ( ) ◀ (Insert no ) 4947(a)(1) or 527		
	Website.	WWW.UWMICH.ORG	emption numb	er 🕨
	Form of organi			M State of legal domicile MI
P	art I	Summary		
		y describe the organization's mission or most significant activities		
nce	1	WORK WITH UNITED WAY ASSOCIATIONS, GOVERNMENT, AND OTHER	SERVICE	:
Ē	PF	ROVIDERS IN MICHIGAN.		
<b>Governance</b>				
	1	k this box if the organization discontinued its operations or disposed of more than 25% of its ne	1 1	1.2
•გ ი		per of voting members of the governing body (Part VI, line 1a) per of independent voting members of the governing body (Part VI, line 1b)	3	<u>13</u> 13
Activities	1	number of individuals employed in calendar year 2016 (Part V, line 1a)	5	69
흃	1		6	0
ď	ı	number of volunteers (estimate if necessary) unrelated business revenue from Part VIII, column (C), time	7a	0
	ľ	inrelated business taxable income from Form 990-T, line 34	7b	0
		JAN 0 2 2012 Prior Ye	ar	Current Year
<u>Ф</u>	8 Conti		0,502	2,686,979
en			6,743	255,887
Revenue		tment income (Part VIII, column (A), lines 8, 4, and the line of t	182	661
	<b>S</b>		4,658	31,996
			2,085 3,588	2,975,523 614,793
	ı	fits paid to or for members (Part IX, column (A), line 4)	3,366	014,193
•	1		6,018	1,075,720
Expenses	ľ	ssional fundraising fees (Part IX, column (A), line 11e)	7,010	0
þe	1	fundraising expenses (Part IX, column (D), line 25) ▶ 0		<u>~</u>
Щ			7,890	1,304,207
	1		2,496	2,994,720
	19 Reve		9,589	-19,197
Net Assets or Fund Balances		Beginning of Cu		End of Year
SSE	20 Total		7,198	2,031,169
Z P	21 10tal		7,113 3,085	1,751,739 279,430
	art II	Signature Block	3,003	213,430
		s of penury, y declare that Lhave examined this return, including accompanying schedules and statements, and to	the hest of	my knowledge and helief it is
tru	ie, correct, a	nd complete Declaration of preparer (other than officer) is based on all information of which preparer has any kr	nowledge	my knowledge and belief, it is
	1	Mill Co	12/	14/17
Sig	ın 🛮 🖊	Signature of officer	Date	
He		MIKE LARSON, PRESIDENT/CEO		
		Type or print name and title		
		Type preparer's name Preparer's signature Date	Check	If PTIN
Paid			/17 self-em	ployed P01083181
			ırm s EIN ▶	82-1734598
use	Only	3511 COOLIDGE RD STE 100		
-			Phone no	517-351-6836
		scuss this return with the preparer shown above? (see instructions)  Reduction Act Notice, see the separate instructions.		Yes No
1 01	- apelWUIK	neadourn not motice, see the separate IIIStructions.		Form MMU (2016)





Form 990 (2016) MICHIGAN ASSOCIATION OF UNITED WAYS 8-1359596	Page <b>2</b>
Part III Statement of Program Service Accomplishments  Check if Schedule O contains a response or note to any line in this Part III	X
Bnefly describe the organization's mission	<u></u>
TO SERVE AS A STATEWIDE RESOURCE BY PROVIDING LEADERSHIP, EXCEPARTNERSHIP, AND STEWARDSHIP THROUGH THE PROVISION OF EXPERT STATE CHARITABLE AND HUMAN SERVICE SECTOR.	
2 Did the organization undertake any significant program services during the year which were not listed on the pnor Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O	Yes X No
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O	Yes X No
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured b expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other the total expenses, and revenue, if any, for each program service reported.	=
4a (Code ) (Expenses \$ 1,552,575 including grants of \$ 614,793 ) (Revenue \$ THE MICHIGAN CHILDREN'S HEALTH ACCESS PROGRAM (MI-CHAP) EXISTS THE HEALTH OUTCOMES OF MICHIGAN'S MEDICAID CHILDREN BY BETTER EXISTING RESOURCES, WHILE REDUCING COSTS. MI-CHAP SEEKS TO ENFORMED CHILDREN'S HEALTH THROUGH THE FAMILY, BY INCREASING ACCESS AND BARRIERS TO MEDICAL CARE; MEDICAL PROVIDERS, BY HELPING MEDICAL PROFESSIONALS IMPROVE OFFICE EFFICIENCY AND ENHANCE SERVICE AND CARE SYSTEM, IMPROVING THE ACCESS AND QUALITY OF PRIMARY CARE MI-CHAP SERVED MORE THAN 30,000 FAMILIES WITH SECREANING/EDUCA SERVICES AND OUR LOCAL CHAPS SERVED MORE THAN 6,500 CHILDREN.	UTILIZING HANCE REMOVING AL THE HEALTH IN MICHIGAN.
4b (Code ) (Expenses \$ 449,742 including grants of \$ ) (Revenue \$ COMMUNITY CAPACITY BUILDINGS/COLLABORATIONS: MAUW'S ON-GOING IN COALITIONS, COLLABORATIVE EFFORTS, AND INFORMATION IS EXCHATIONAL, STATE, AND NATIONAL LEVEL. THIS PROGRAM INCLUDES REGULATIONS WITH EACH STAFFED UNITED WAY AND OTHER SERVICE STATEWIDE AND SUPPORTS DEVELOPMENT OF A NETWORK OF RESOURCES AND FUTURE ACCESS. OVER 200 PEOPLE FROM MORE THAN 40 UNITED WATER PARTICIPATED IN MEMBER CAPACITY AND MORE THAN 125 INDIVIDUALS ORGANIZATIONS PARTICIPATED IN AFTER SCHOOL PARTNERSHIP.	NGED AT THE AR PROVDERS OR CURRENT AYS
4c (Code ) (Expenses \$ 273,945 including grants of \$ ) (Revenue \$ GOVERNMENTAL RELATIONS/PUBLIC AFFAIRS: ASSUMED THE RESPONSIBIL GOING MONITORING OF ISSUES THAT IMPACT THE NOT-FOR-PROFIT, CHAFEDERATION, AND UNITED WAYS SYSTEMS. COMMUNICATE ISSUES AND ONETWORK OF LOCAL UNITED WAYS ACROSS THE STATE AND WHERE APPROFICE REPRESENT THE INTERESTS OF THE LOCAL UNITED WAYS TO VARIOUS LEREGULATORY BODIES. MOBILIZED PARTNERS FOR SOUND PUBLIC POLICY PARTICIPATION IN STATEWIDE COALITIONS INVOLVING OVER 20 STATEW AGENCIES. ENGAGED UNITED WAY LEADERS MEETING WITH STATE LEGIS AND CARRIED OUT OVER 250 ONE-ON-ONE MEETINGS WITH PARTNER AGENCES, AND POLICY MAKERS. EDUCATED MEMBERS ON POLICY ISSUES GENERATED CALLS FOR ACTION TO UNITED WAYS STATEWIDE.	ARITABLE PRIONS TO THE PRIATE GISLATIVE AND THROUGH VIDE PARTNER SLATORS ICY LEADERS,
4d Other program services (Describe in Schedule O )	<del></del>
(Expenses \$ 604,700 including grants of\$ ) (Revenue \$ 189,224	)
4e Total program service expenses ► 2,880,962  DAA	Form <b>990</b> (2016)

	Checklist of Required Schedules			age
•			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"	1		}
	complete Schedule A	1_1_	X	<u> </u>
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	(	( )	
	candidates for public office? If "Yes," complete Schedule C, Part I	3	<del> </del>	X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)		}	
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4_		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	ĺ	1	ĺ
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,		l	v
•	Part III	5	├	X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	ł	,	
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			x
-	"Yes," complete Schedule D, Part I	6		_^
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	$\vdash$	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"		ļļ	х
•	complete Schedule D, Part III  Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a	8	$\vdash$	
9		ļ	{	
	custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			-
10	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10		
• •	VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	*********	***********	********
u	complete Schedule D, Part VI	11a	x	
h	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more	1.4	=	
•	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	]	X
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more	<u>                                   </u>		
-	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	1.3		
_	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
þ	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,		i	
	fundraising, business, investment, and program service activities outside the United States, or aggregate		1	
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	L	X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u>X</u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	) [	X

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?

Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II

If "Yes," complete Schedule G, Part III

Form **990** (2016)

X

18

•			Yes	
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	L	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	L
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		İ	
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	L
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	}		
	through 24d and complete Schedule K. If "No," go to line 25a	24a		_X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior	j	1	
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		<u> X</u>
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		<u> X</u>
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	1		
	Schedule L, Part IV	28b		<u>X</u>
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	] (		
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		<u>X</u>
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		<u>X</u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		<u>X</u>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,	]		
	Part I	31		<u>X</u>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"		ł	
	complete Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		ĺ	
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,		l	
	or IV, and Part V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		<u>X</u>
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a		- 1	
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	[ [		
	related organization? If "Yes," complete Schedule R, Part V, line 2	36	l	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,	[ ]	]	
	Part VI	37		<u>X</u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	] ]		
	19? Note. All Form 990 filers are required to complete Schedule O.	38_	X	
	· · · · · · · · · · · · · · · · · · ·	For	" ggn	(204)

DAA

***************************************	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	8			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and					
	reportable gaming (gambling) winnings to prize winners?			1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax					
	Statements, filed for the calendar year ending with or within the year covered by this return	2a	69			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retuined	rns?		2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a_		<u> </u>
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule	0		3 <u>b</u>	L	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other		ty	}	} }	
	over, a financial account in a foreign country (such as a bank account, securities account, or other fir	nancial				
	account)?			4a		X
b	If "Yes," enter the name of the foreign country					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	Accoun	its			
_	(FBAR).			_		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			<u>5a</u>	<b>├</b>	X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction.	ction?		5b	├	X
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			<u>5c</u>	$\vdash$	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	1e			li	v
L	organization solicit any contributions that were not tax deductible as charitable contributions?			6a_	├	<u>X</u>
Ь	If "Yes," did the organization include with every solicitation an express statement that such contribution with every not tox deductible?	oris or		6b	i I	
7	gifts were not tax deductible?  Organizations that may receive deductible contributions under section 170(c).			OD.		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for	aboon				
а	and services provided to the payor?	goods		7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	as		<u> </u>		
•	required to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit c	$\overline{}$	?	7e	***************************************	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr			7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo		99 as requir	ed? <b>7g</b>		X
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation file	e a Form 10			X
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintaine	ed by th	ne			
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a_		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter.					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources	l l				
	against amounts due or received from them )	11b	<del></del>			*****
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		,	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			45		
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
L	Note. See the instructions for additional information the organization must report on Schedule O					
р	Enter the amount of reserves the organization is required to maintain by the states in which	425				
_	the organization is licensed to issue qualified health plans  Enter the amount of reserves on hand	13b 13c				
с 14а	Did the organization receive any payments for indoor tanning services during the tax year?	136		14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	e O		14a 14b		
DAA		<u> </u>			m <b>990</b>	(2016)
				1 01		,2010)

Form 99D (2016) MICHIGAN ASSOCIATION OF UNITED WAYS 38-1359596 Fast VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 13 Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 13 Enter the number of voting members included in line 1a, above, who are independent 1b 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with X any other officer, director, trustee, or key employee? 2 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a one or more members of the governing body? 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, X stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following X a The governing body? 8a X Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No Yes 10a Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b X c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c X X 13 Did the organization have a written whistleblower policy? 13 Did the organization have a written document retention and destruction policy? X 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X The organization's CEO, Executive Director, or top management official 15a **b** Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement X with a taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure MI List the states with which a copy of this Form 990 is required to be filed > Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)

- available for public inspection. Indicate how you made these available. Check all that apply
  - X Own website X Another's website X Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records

MICHIGAN ASSOCIATION OF UNITED WAYS 330 MARSHALL STREET, SUITE 211

LANSING MI 48912

-arm 000 (2016)	MICHICAN	ASSOCIATION	OF INTER	WAVC	39-1359596
rorm 990 (2016)	MICHIGAN	ASSOCIATION	OF ONTIED	WAIS	DECECT-DC

Page 7

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order individual trustees or directors, institutional trustees; officers, key employees, highest compensated employees, and former such persons

|X| Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for	off	k, unle icer a	ess pe nd a d	ition more rson i	than one is both an ir/trustee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Former Highest compensated employee	(W-2/1099-MISC)	(N 27866-Miles)	organization and related organizations
(1) PAUL LIABENOW				_					
	1.00				}	\ \			
SECRETARY/TREASURER (2) DEBRA MCKEON	0.00	X	<u> </u>	-	-	<del>├</del> ─┤	0	0	0
(2) DEBRA MCREON	1.00								
DIRECTOR	0.00	x					0	o	0
(3) TODD ANDERSON	0.00	-				<del>                                     </del>	<u> </u>	<del>_</del>	<del>_</del>
(0, 2022 22.2000	1.00	1	,			{ }	1		
DIRECTOR	0.00	X				l l	0	0	0
(4) JOE HAVEMAN							]		
	1.00	1	}			) }			
DIRECTOR	0.00	X					0	0	0
(5) DONNA MURRAY-BRO			ľ			ł I			
	1.00				ĺ	1 1			_
DIRECTOR	0.00	X	<u> </u>			<b>}_</b> -}-	0	0	0
(6) JUNE SUMMERS HAP		}	1		1	1 1	1		
DIRECTOR	1.00	x	(			!	o		^
DIRECTOR (7) ANNA MURPHY	0.00	1	<del> </del>	<del> </del> -		<del>├                                    </del>	<del>                                     </del>	0	0
(/)AMMA MORPHI	1.00				]	] ]			
DIRECTOR	0.00	x	1		1	\ \	0	o	0
(8) SUSAN MURPHY		† <u></u>	_	<del>                                     </del>	$\vdash$		† — — <u> </u>		<u> </u>
(,=3 <u></u>	1.00					{	{		
DIRECTOR	0.00	X					0	0	0
(9) LAWRENCE ROEHRIC									
	1.00	1	}		}	{ }			
CHAIR	0.00	X			<u> </u>		0	0	0
(10) KELLY HOSTETLER			1		ľ	[			
	1.00		1		1	1 1			-
VICE-CHAIR	0.00	X				<del>                                     </del>	0	0	0
(11) JEFF BENSON	1.00					<b> </b>		į	
DIRECTOR	0.00	x			[		0	o	0
DAA	0.00	1	Ш.	L	Щ.				Form <b>990</b> (2016)

			Yes	No
3	Did the organization list any <b>former</b> officer, director, or trustee, key employee, or highest compensated			
	employee on line 1a? If "Yes," complete Schedule J for such individual	3		X
1	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the			
	organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such	<b>*******</b>		<b>*****</b>
	ındıvıdual	4	<u> </u>	<u> </u>
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual			
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5		X

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of

142,331

Section B. Independent Contractors

Total (add lines 1b and 1c)

reportable compensation from the organization > 0

compensation from the organization Report compensation for the ca	ilendar year ending with or within the organization's tax year.	
(A) Name and business address	(B) Description of services	(C) Compensation
		<del></del>

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶

8,888

•		Check if Sche	edule O	contain	s a response o	r note to any line	in this Part VIII		
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns		1a					
Sas	b	Membership dues		1b	475,986				
ts, ( An	С	Fundraising events		1c					
ᅙ	d	Related organizations	L	1d					
JS,	e	Government grants (contribution	ıs)	1e	262,373				
ᅙ	f	All other contributions, gifts, gran			[				
聲		and similar amounts not included	d above	1f	1,948,620				
dat	g	Noncash contributions included	ın lines 1a-1f	\$					
<u>g</u> g	h	Total. Add lines 1a-1f				2,686,979			
nue					Busn Code				
evel	2a	CONSULTATION A	ND TRAI	NING	541610	184,901	184,901		
e R	b	STAFFING SERVI	CES		561300	70,986	70,986		
Ş	C								
Se	d								
La la	е								
Program Service Revenue	f	All other program servi	ce revenu	е					
_	g	Total. Add lines 2a-2f				255,887			
	3	Investment income (inc	-	ıdends, ır	nterest,				
		and other similar amou	•		▶	661		<u> </u>	661
	4	Income from investmen	nt of tax-e	xempt bo	nd proceeds 🕨				
	5	Royalties			<b>&gt;</b>		······································		
	_		(ı) Real		(II) Personal				
	6a								
	þ	Less rental exps	-						
	C	Rental inc or (loss)							
	d 7a	Net rental income or (Id			() 00		· · · · · · · · · · · · · · · · · · ·		
		sales of assets	Securities	<del></del>	(ii) Other				
		other than inventory							
	D	Less cost or other							
	_	basis & sales exps							
		Gain or (loss)							
		Gross income from fundrain	cina ovente				····		
Other Revenue	0a	(not including \$	sing events						
Ven		of contributions reported or	n line 1e)						
₽		See Part IV, line 18	Time IC)		6,213				
盲	h	Less direct expenses		a b	6,213				
ŏ		Net income or (loss) from	m fundra						
		Gross income from gaming		sing ever	ils .		······································		<u> </u>
-	-	See Part IV, line 19	activities	a					
	b	Less direct expenses		b					
		Net income or (loss) fro	m damino	·					
		Gross sales of inventor		, activities	,		· · · · · · · · · · · · · · · · · · ·		
ļ		returns and allowances		a	İ				
l	b	Less cost of goods sol		<u> </u>					
		Net income or (loss) fro		f inventor	v •				
Ī		Miscellaneous F			Busn Code	-			
ľ	11a	MISCELLANEOUS IN	NCOME		900099	31,996	İ		31,996
	b		_			,	<del> </del>		31,390
	С								
	d	All other revenue							
-	е	Total. Add lines 11a-1	1d		<b></b>	31,996			
	12	Total revenue. See ins	tructions		▶	2,975,523	255,887	0	32,657

	Statement of Functional Exp	penses			·				
Secti	ection 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)								
	Check if Schedule O contains a resp	onse or note to any line in	this Part IX		X				
	ot include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising				
<u> </u>	b, 9b, and 10b of Part VIII.		expenses	general expenses	expenses				
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	614,793	614,793						
2	Grants and other assistance to domestic								
-	individuals See Part IV, line 22								
3	Grants and other assistance to foreign								
J	organizations, foreign governments, and foreign								
	individuals See Part IV, lines 15 and 16								
4	Benefits paid to or for members								
5	Compensation of current officers, directors,	, <u></u> ,	· · · · · · · · · · · · · · · · · · ·						
	trustees, and key employees	91,106	50,109	40,997					
6	Compensation not included above, to disqualified	,			-				
	persons (as defined under section 4958(f)(1)) and								
	persons described in section 4958(c)(3)(B)								
7	Other salaries and wages	759,592	742,631	16,961					
8	Pension plan accruals and contributions (include								
	section 401(k) and 403(b) employer contributions)								
9	Other employee benefits	148,613	137,867	10,746					
10	Payroll taxes	76,409	66,576	9,833					
11	Fees for services (non-employees)	05 000	05 000						
а	Management	25,000	25,000						
þ	Legal	37,279	37,279	12 007					
С.	Accounting	56,649	43,762	12,887	<u> </u>				
d	Lobbying  Drefrequent fundralising conveces. See Part IV. June 17				<u> </u>				
e f	Professional fundraising services See Part IV, line 17 Investment management fees				<del></del>				
g	Other (If line 11g amount exceeds 10% of line 25, column								
9	(A) amount, list line 11g expenses on Schedule O)	529,989	529,989						
12	Advertising and promotion								
13	Office expenses	25,384	24,743	641					
14	Information technology	264,725	262,272	2,453					
15	Royalties								
16	Occupancy	59,935	59,935						
17	Travel	104,636	95,132	9,504					
18	Payments of travel or entertainment expenses		1						
	for any federal, state, or local public officials	100 200	116 700	2 (52					
19	Conferences, conventions, and meetings	120,362	116,709	3,653	<del></del>				
20	Interest		-						
21	Payments to affiliates  Depreciation, depletion, and amortization	3,180		3,180					
22 23	Insurance	2,776	73	2,703	<del></del>				
24	Other expenses. Itemize expenses not covered	= / / / 3							
-7	above (List miscellaneous expenses in line 24e If								
	line 24e amount exceeds 10% of line 25, column								
	(A) amount, list line 24e expenses on Schedule O)								
а	MISCELLANEOUS	72,409	72,253	156					
b	PARTICIPATION FEES AND DU	1,883	1,839	44					
С									
d					<del></del>				
е	All other expenses	2 004 700	0 000 000	112 750					
25	Total functional expenses Add lines 1 through 24e	2,994,720	2,880,962	113,758					
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs								
	from a combined educational campaign and								
	fundraising solicitation Check here ► if following SOP 98-2 (ASC 958-720)								

**Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 350 35<u>0</u> Cash-non-interest bearing 77,894 413,115 2 Savings and temporary cash investments 141,719 107,022 Pledges and grants receivable, net 60,942 37,685 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. 5 Complete Part II of Schedule L 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L 7 Notes and loans receivable, net Inventories for sale or use 8 17,573 13,032 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or 53,440 10a other basis. Complete Part VI of Schedule D 50,261 6,359 10b 3,179 b Less accumulated depreciation 2,735,361 1,456,786 Investments—publicly traded securities 12 12 Investments—other securities See Part IV, line 11 13 Investments-program-related. See Part IV, line 11 13 14 14 Intangible assets 15 15 Other assets See Part IV, line 11 3,040,198 2,031,169 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 307,793 311,345 Accounts payable and accrued expenses 17 17 18 18 Grants payable 2,211,127 1,166,126 19 Deferred revenue 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, Liabilities trustees, key employees, highest compensated employees, and 22 disqualified persons Complete Part II of Schedule L 23 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X 288,193 274,268 of Schedule D 2,807,113 1,751,739 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ▶ Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. 233,085 279,430 27 Unrestricted net assets 27 28 Temporarily restricted net assets 28 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ complete lines 30 through 34. Capital stock or trust principal, or current funds 30 31 31 Paid-in or capital surplus, or land, building, or equipment fund Retained earnings, endowment, accumulated income, or other funds 233,085 279,430 33 Total net assets or fund balances 3,040,198 2,031,169 Total liabilities and net assets/fund balances

Form **990** (2016)

Form 990 (2016)

orm	990 (2016) MICHIGAN ASSOCIATION OF UNITED WAYS 38-1359596	_		Pa	ge <b>12</b>
	Reconciliation of Net Assets				
•	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	2,9		
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,9		
3	Revenue less expenses Subtract line 2 from line 1	3		19,	<u> 197</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		33,	
5	Net unrealized gains (losses) on investments	5		65,S	<u>542</u>
6	Donated services and use of facilities	6			
7	Investment expenses	7	<u></u>		
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10	2	79,	<u>430</u>
	Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
			***************************************	Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in				
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or				
	reviewed on a separate basis, consolidated basis, or both				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a				
	separate basis, consolidated basis, or both				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight				
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in				
	Schedule O				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in			_	
	the Single Audit Act and OMB Circular A-133?		3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		36	X	

Form **990** (2016)

### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2016

Name of the organization

### MICHIGAN ASSOCIATION OF UNITED WAYS

Employer identification number 38-1359596

	*******	Reason for Public Charity Status (All organizations must complete this part.) See instructions.						
								ns.
The	orga	inization is not	a private foundation becaus	e it is (For lines 1 through 12,	check only	one box	)	
1	Ц	A church, cor	nvention of churches, or ass	ociation of churches described	ın section	170(b)(1	I)(A)(i).	7
2		A school des	cribed in section 170(b)(1)(	<b>A)(ii).</b> (Attach Schedule E (Fori	m 990 or 9	90-EZ))	•	
3		A hospital or	a cooperative hospital service	e organization described in <b>se</b>	ction 170	(b)(1)(A)(	iii).	
4		A medical res	search organization operated	l in conjunction with a hospital	described	ın sectio	n 170(b)(1)(A)(iii). Enter the h	ospital's name,
		city, and state	e					
5		An organizati	on operated for the benefit of	of a college or university owned	or operate	ed by a g	overnmental unit described in	
		section 170(	b)(1)(A)(iv). (Complete Part	II.)				
6		A federal, sta	ite, or local government or g	overnmental unit described in s	section 17	0(b)(1)(A	.)(v).	
7	X	•	on that normally receives a section 170(b)(1)(A)(vi). (Co	substantial part of its support fr omplete Part II)	om a gove	ernmental	unit or from the general public	
8		A community	trust described in section 1	70(b)(1)(A)(vi). (Complete Par	t Ii )			
9				cribed in section 170(b)(1)(A)( of agriculture (see instructions)				ge
10		receipts from support from	activities related to its exengross investment income ar	) more than 33 1/3% of its sup ipt functions—subject to certain id unrelated business taxable in 0, 1975 See <b>section 509(a)(2</b> )	n exception ncome (les	ns, and (2 ss section	2) no more than 33 1/3% of its n 511 tax) from businesses	oss
11		An organizati	on organized and operated	exclusively to test for public sat	fety. See s	ection 5	09(a)(4).	
12		An organizati	on organized and operated	exclusively for the benefit of, to	perform th	ne functio	ens of, or to carry out the purpo	ses
		of one or mo	re publicly supported organiz	ations described in section 50	9(a)(1) or	section !	509(a)(2). See section 509(a)(	3).
		Check the bo	x in lines 12a through 12d th	at describes the type of suppo	rting organ	nization a	nd complete lines 12e, 12f, an	d 12g
	а	Type I. A	supporting organization ope	erated, supervised, or controlle	d by its su	pported o	organization(s), typically by givi	ng
				ver to regularly appoint or elect		of the di	rectors or trustees of the	
		supporting organization. You must complete Part IV, Sections A and B.						
	b	Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported						
			•		same pers	ons that	control or manage the support	ed
	•		• •	Part IV, Sections A and C.	d in conne	ction with	and functionally integrated w	uth
		Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E.  Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s)						
	d			i. A supporting organization op- e organization generally must s				* *
			•		-		•	555
	е	requirement (see instructions) You must complete Part IV, Sections A and D, and Part V.  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization						
	f		nber of supported organizati	• •				
	g		• • • •	e supported organization(s).				Ļ <del></del>
		ne of supported	(ıi) EIN	(III) Type of organization	(iv) Is the o	organization	(v) Amount of monetary	(vi) Amount of
		ganization	, ,	(described on lines 1-10	listed in you	ır governing	support (see	other support (see
				above (see instructions))		ment?	instructions)	instructions)
					Yes	No		
(A)	)							
(B	)							
(C	)	<del>-</del>			<u> </u>			
(D	)	<del></del>		<del></del>	<del> </del>	<del>                                     </del>		
(E)					<del> </del>	<u></u>		
_						<u> </u>		
Tot	 al							
	41		LANGUAGO CO CO CO CO CO CO CO CO CO CO CO CO CO		·····		<b>-</b>	i

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2012 **(b)** 2013 (c) 2014 (d) 2015 (e) 2016 (f) Total Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.") 3,003,246 3,040,499 2,594,115 4,030,502 2,686,979 15,355,341 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 3,003,246 Total. Add lines 1 through 3 3,040,499 2,594,115 4,030,502 2,686,979 15,355,341 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4 15,355,341 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2012 (b) 2013 (c) 2014 (d) 2015 (e) 2016 (f) Total Amounts from line 4 3,003,246 2,594,115 4,030,502 2,686,979 15,355,341 3,040,499 Gross income from interest, dividends. payments received on securities loans, rents, royalties and income from similar 273 2,572 182 12,498 661 16,186 sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets 21,788 15.062 31.489 34,658 31,996 (Explain in Part VI) 134,993 Total support. Add lines 7 through 10 15,506,520 12 Gross receipts from related activities, etc. (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f)) 14 14 99.03% 15 15 Public support percentage from 2015 Schedule A, Part II, line 14 98 89% 33 1/3% support test—2016. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 33 1/3% support test-2015. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test-2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 10%-facts-and-circumstances test-2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line

15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here**.

Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

18

supported organization

instructions

					D WAYS 38	<u>-1359596</u>	Page/3
	Support Schedule for On (Complete only if you chedule)					و مینمانون بیستامه	. Dod 11
•	If the organization fails to						Part II.
Sec	tion A. Public Support	quality under a	io tooto notou i	olow, place c	omplete i dit ii		/
	ndar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership						/
	fees received (Do not include any "unusual grants")					<del>  _   _</del>	/
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						·
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						<del></del>
8	Public support. (Subtract line 7c from line 6)						
	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2012	(b) 201/3	(c) 2014	(d) 2015	(e) 2016	(f) Total
9	Amounts from line 6				<b>_</b>	<del> </del>	····
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						<del></del>
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						<del></del>
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for the organization, check this box and stop her		st, second, third, fo	urth, or fifth tax ye	ear as a section 50	1(c)(3)	▶ □
Sec	tion C. Computațion of Public S	upport Percen	tage				
15	Public support percentage for 2016 (line 8			nn (f))		15	%
<u>16</u>	Public support percentage from 2015 Sch					16 ]	%_
<u>Sec</u>	tion D. Computation of Investme					<del></del>	<del></del>
17	Investment income percentage for 2016 (			3, column (f))		17	%
18	Investment income percentage from 2015					18	%
19a	33 1/3% support tests—2016. If the orga						▶ □
4.	17 is not more than 33 1/3%, check this b						▶ □
b	33 1/3% support tests—2015. If the orga						▶ □
20 /	fine 18 is not more than 33 1/3%, check the Private foundation. If the organization di	-	_	•	• •	=	
20/	- 1174 Le Touridation, il the organization di				- and see mander	Schedule A (Form 9	00 at 000 F7) 2046

MICHIGAN ASSOCIATION OF UNITED WAYS 38-1359596

**Supporting Organizations** 

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No." describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation If historic and continuing relationship, explain
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer 3a (b) and (c) below
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and b satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- Was the organization subject to the excess business holdings rules of section 4943 because of section 10a 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below
  - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

	Yes	No
***************************************	××××××××××××××××××××××××××××××××××××××	·
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2		
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**********	<b></b>	<b>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</b>
3a		
- Ja		
***************************************	***************************************	***************************************
3b	l	
<del></del>	<u> </u>	
***************************************	***************************************	<b>*************************************</b>
3c	l	
<del></del>		
		************
***********	D0000000000000000000000000000000000000	***************************************
4a	I	Ī
-7-Q2 200000000000000000000000000000000000	***************************************	
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4b	l	
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***************************************	***************************************	***************************************
40		
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***********	BXXXXXXXXXXXX	BXXXXXXXXXXXXXXX
5a		
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***************************************	<b>F</b>	***************************************
5b	I	I
	<del></del>	
5c		
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<b>*******</b>		
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6	1	I
	**********	***************************************
7		
7		
7		
7		
7 8		
7 8 9a		
7 8 9a		
7 8 9a		
7 8 8		
7 8 9a		
7 8 9a 9b		
7 8 9a 9b 9c		
7 8 9a 9b		

Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.

activities but for the organization's involvement

Parent of Supported Organizations Answer (a) and (b) below.

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

Type III Non-Functionally Integrated 509(a)(3) Supporting Org	aniza	tions	
· 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on No	v 20,	1970 (explain in Part VI) S	ee
instructions. All other Type III non-functionally integrated supporting organizations mu	st comp	olete Sections A through E	·
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year
		(7,7,110,1104)	(optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2_		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5_		
6 Portion of operating expenses paid or incurred for production or	}		}
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8_		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year)			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI)			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,			
see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionally integrated	Type I	Il supporting organization (	see

instructions).

		Supporting Organiza	tions (continued)	
Sect	ion D - Distributions		<del></del>	Current Year
_1_	Amounts paid to supported organizations to accomplish exempt purp			
2	Amounts paid to perform activity that directly furthers exempt purpos	es of supported		
	organizations, in excess of income from activity	<u> </u>		
3	Administrative expenses paid to accomplish exempt purposes of sup			
4	Amounts paid to acquire exempt-use assets			
5_	Qualified set-aside amounts (prior IRS approval required)		<del></del>	
6	Other distributions (describe in Part VI) See instructions			
	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which the organizations	zation is responsive		
	(provide details in Part VI) See instructions		·	
9	Distributable amount for 2016 from Section C, line 6		<del></del>	
10	Line 8 amount divided by Line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1_	Distributable amount for 2016 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2016 (reasonable cause required-explain in Part VI) See instructions.			
3	Excess distributions carryover, if any, to 2016			
a				
b				
с	From 2013			
d	From 2014			
е	From 2015			
f	Total of lines 3a through e			
	Applied to underdistributions of prior years			
<u>h</u>	Applied to 2016 distributable amount			
i	Carryover from 2011 not applied (see instructions)			
	Remainder Subtract lines 3g, 3h, and 3i from 3f			
4	Distributions for 2016 from			
	Section D, line 7 \$			
a	Applied to underdistributions of prior years			
b	Applied to 2016 distributable amount	<u> </u>		
СС	Remainder Subtract lines 4a and 4b from 4			
5	Remaining underdistributions for years prior to 2016, if	ļ		
	any Subtract lines 3g and 4a from line 2 For result			
	greater than zero, explain in Part VI See instructions			
6	Remaining underdistributions for 2016 Subtract lines 3h			
	and 4b from line 1 For result greater than zero, explain in			
	Part VI See instructions			
7	Excess distributions carryover to 2017. Add lines 3j			
	and 4c.			
8	Breakdown of line 7			
a				
	Excess from 2013	ļ		
	Excess from 2014			
	Excess from 2015			
е	Excess from 2016		·	<del></del>

\*Schedule A (Form 990 or 990-EZ) 2016 MICHIGAN ASSOCIATION OF UNITED WAYS 38-1359596

Page 8

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART II, LINE 10 - OTHER INCOME DETAIL

134,993

### SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

### Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number Name of the organization 38-1359596 MICHIGAN ASSOCIATION OF UNITED WAYS Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year 2a a Total number of conservation easements **b** Total acreage restricted by conservation easements 2b 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) Yes No and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Sched		ASSOCIATIO									ge <b>2</b>
*********	Organizations Maintaini							ets (cor	tinue	<u>d)</u>	
	Using the organization's acquisition, access collection items (check all that apply)	sion, and other record	s, check	any of the foll	owing that a	re a significa	ant use of its				
а	Public exhibition	d 🔲	Loan or e	exchange prog	grams						
b	Scholarly research	e	Other								
C	Preservation for future generations										
	Provide a description of the organization's	collections and explain	n how the	y further the o	organization'	s exempt pu	irpose in Part				
	XIII										
	During the year, did the organization solicit									$\Box$	
total atotal atomatana	assets to be sold to raise funds rather than		oart of the	organization	's collection'	<del>,</del>			Yes	L_J	No
***********	Escrow and Custodial A Complete if the organization		on Fo	rm 000 Pa	rt IV line (	a or renoi	rted an amoi	int on F	nrm.		
	990, Part X, line 21.		———								
	Is the organization an agent, trustee, custo	odian or other intermed	liary for c	ontributions o	r other asse	ts not					
	included on Form 990, Part X?								Yes	Ш	Νo
b	If "Yes," explain the arrangement in Part X	III and complete the fo	llowing ta	able					<del></del>		
							<del> </del>	Am	ount		
	Beginning balance						1c				_
	Additions during the year						1d				_
e	Distributions during the year						1e				
t a-	Ending balance	5 000 D-4V h-	04 6				1f			$\overline{\Box}$	
	Did the organization include an amount on								Yes	$\vdash$	No
XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	if "Yes," explain the arrangement in Part X  Endowment Funds.	III Check here if the e	xpianalio	n nas been pi	ovided on P	art Aiii				1 1	
***************************************	Complete if the organization	on answered "Ves	" on Fo	rm 990 Pa	rt IV line	10					
	Complete ii the organizati	(a) Current year		Prior year	(c) Two yes		(d) Three years ba	ack (e)	Four ye	ars ba	ack
1a	Beginning of year balance	(2, 2	<del> </del>	·····,	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(.,,	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	, , .		
	Contributions	<del></del>	<del>                                     </del>								
	Net investment earnings, gains, and	<del></del>	<del>                                     </del>				· <del></del>		_		
Ū	losses		ĺ		ĺ	İ		- 1			
d	Grants or scholarships							-+			
	Other expenditures for facilities and	<u> </u>	<del> </del>								
_	programs	1			1	{					
f	Administrative expenses										
	End of year balance		<u> </u>								
2	Provide the estimated percentage of the c	urrent year end balance	e (line 1	g, column (a))	held as						
а	Board designated or quasi-endowment	%	, ,								
	· · · · · · · · · · · · · · · · · · ·	6									
С	Temporarily restricted endowment ▶	%									
	The percentages on lines 2a, 2b, and 2c s	hould equal 100%									
3a	Are there endowment funds not in the pos	session of the organiz	ation that	t are held and	administere	d for the					
	organization by							_	Y	es	No
	(i) unrelated organizations							38	(i)	_	
	(ii) related organizations							<u>3a</u>	(ii)	_	
b	If "Yes" on line 3a(ii), are the related organ	•						_ 3	<u>b</u>		
4	Describe in Part XIII the intended uses of		owment f	unds							
	Land, Buildings, and Eq			5							
	Complete if the organizati										
	Description of property	(a) Cost or other		(b) Cost or			cumulated	(d) E	look valu	ie	
	<del></del>	(investment	<u>' — — </u>	(oth	lei)	aepi	reciation				
	Land										
	Buildings					<del></del>	<del></del>				
	Leasehold improvements	<del></del>			1 205	<del> </del>	4 205				
	Equipment	ļ		<del> </del>	4,285 49,155		4,285			1	79
	Other  I. Add lines 1a through 1e (Column (d) mu	st equal Form 990 Pa	rt X. colu	mn (R) line 1		<u> </u>	20,910				79
1 7 101	n, wa mico la unough le (Column (d) mu	or oquar i orini ooo, Fa	/s, colu	(5), 1110 1						<u></u>	<u> </u>

Fart VII Investments—Other Securities.

	(a) Description of security or category	(b) Book value	(c) Method of valuation	<u></u>
	(including name of security)		Cost or end-of-year market value	
i) Financial d	derivatives			
-	eld equity interests			
) Other	, ,			
(A)				
(B)				
(C)		·		
(D)		<del></del>	<del></del>	
(E)		<u> </u>		
(E)		<del></del>	<del></del>	
(G)				
(H)				
	n (b) must equal Form 990, Part X, col (B) line 12)	<del></del>		
Season Season	Investments—Program Related.	<u> </u>		**********
	Complete if the organization answered "Yes" or	n Form 990. Part IV.	line 11c. See Form 990. Part X. line 13	
<del></del>	(a) Description of investment	(b) Book value	(c) Method of valuation	·
	1-1		Cost or end-of-year market value	
(1)	<del></del>			
(2)			<del></del>	
(3)	<del></del>	<del> </del>		
	<del></del>			
(4) (5)	<del></del>	<del></del>	- <del></del>	
(6)	<del></del>		<del></del>	
(7)	<del></del>		<del></del>	
	<del></del>			
(9)			j	
			<del></del>	
(9)	n (h) must equal Form 990 Part X col (R) line 13.)			
	n (b) must equal Form 990, Part X, col (B) line 13 ) ▶ Other Assets.			
(9)	Other Assets.	n Form 990, Part IV,	line 11d. See Form 990, Part X, line 15	j.
(9) 「otal. (Columi		n Form 990, Part IV,	line 11d. See Form 990, Part X, line 15	
(9) Fotal. (Columi	Other Assets.  Complete if the organization answered "Yes" o	n Form 990, Part IV,	·	
(9) Fotal. (Column (1)	Other Assets.  Complete if the organization answered "Yes" o	n Form 990, Part IV,	·	
(9)  Total. (Column  Fat. 18  (1) (2)	Other Assets.  Complete if the organization answered "Yes" o	n Form 990, Part IV,	·	
(9) Fotal. (Column Fatt 18  (1) (2) (3)	Other Assets.  Complete if the organization answered "Yes" o	n Form 990, Part IV,	·	
(9) rotal. (Column (1) (2) (3) (4)	Other Assets.  Complete if the organization answered "Yes" o	n Form 990, Part IV,	·	
(9) otal. (Column (1) (2) (3) (4) (5)	Other Assets.  Complete if the organization answered "Yes" o	n Form 990, Part IV,	·	
(9) Total. (Column (1) (2) (3) (4) (5) (6)	Other Assets.  Complete if the organization answered "Yes" o	n Form 990, Part IV,	·	
(9) rotal. (Column (1) (2) (3) (4) (5) (6) (7)	Other Assets. Complete if the organization answered "Yes" o	n Form 990, Part IV,	·	
(9) Potal. (Column (1) (2) (3) (4) (5) (6) (7) (8)	Other Assets. Complete if the organization answered "Yes" o	n Form 990, Part IV,	·	
(9)  Total. (Column (1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered "Yes" o  (a) Description	n Form 990, Part IV,		
(1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered "Yes" o	n Form 990, Part IV,	(b) Book va	
(1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered "Yes" o (a) Description  (a) Description  on (b) must equal Form 990, Part X, col. (B) line 15)  Other Liabilities.		(b) Book va	
(9)  Total. (Column (1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered "Yes" o  (a) Description  (b) must equal Form 990, Part X, col. (B) line 15)  Other Liabilities. Complete if the organization answered "Yes" o		(b) Book va	
(1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered "Yes" o (a) Description  (a) Description  on (b) must equal Form 990, Part X, col. (B) line 15)  Other Liabilities.		(b) Book va	
(9) Fotal. (Column (1) (2) (3) (4) (5) (6) (7) (8) (9) Fotal. (Column (1) (1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered "Yes" o  (a) Description  (b) must equal Form 990, Part X, col. (B) line 15)  Other Liabilities. Complete if the organization answered "Yes" of line 25	n Form 990, Part IV,	(b) Book va	
(1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Columna)	Other Assets. Complete if the organization answered "Yes" o  (a) Description  In (b) must equal Form 990, Part X, col. (B) line 15 )  Other Liabilities. Complete if the organization answered "Yes" o line 25  (a) Description of liability	n Form 990, Part IV,	(b) Book va	
(9)  otal. (Column  (1) (2) (3) (4) (5) (6) (7) (8) (9)  otal. (Column  (1) Federal (2) POST	Other Assets. Complete if the organization answered "Yes" o  (a) Description  In (b) must equal Form 990, Part X, col. (B) line 15 )  Other Liabilities. Complete if the organization answered "Yes" of line 25  (a) Description of Inability Income taxes	n Form 990, Part IV,	(b) Book va	
(1) (2) (3) (4) (5) (6) (7) (8) (9) Fotal. (Column (1) Federal (2) POST	Other Assets. Complete if the organization answered "Yes" o  (a) Description  In (b) must equal Form 990, Part X, col. (B) line 15 )  Other Liabilities. Complete if the organization answered "Yes" of line 25  (a) Description of Inability Income taxes	n Form 990, Part IV,	(b) Book va	
(9)  otal. (Column (1) (2) (3) (4) (5) (6) (7) (8) (9)  Fotal. (Column (2) POST (3) (4)	Other Assets. Complete if the organization answered "Yes" o  (a) Description  In (b) must equal Form 990, Part X, col. (B) line 15 )  Other Liabilities. Complete if the organization answered "Yes" of line 25  (a) Description of Inability Income taxes	n Form 990, Part IV,	(b) Book va	
(9)  fotal. (Column (1) (2) (3) (4) (5) (6) (7) (8) (9)  fotal. (Column (2) (2) (3) (4) (5)	Other Assets. Complete if the organization answered "Yes" o  (a) Description  In (b) must equal Form 990, Part X, col. (B) line 15 )  Other Liabilities. Complete if the organization answered "Yes" of line 25  (a) Description of Inability Income taxes	n Form 990, Part IV,	(b) Book va	
(9)  otal. (Column (1) (2) (3) (4) (5) (6) (7) (8) (9)  otal. (Column (1) Federal (2) POST (3) (4) (5) (6)	Other Assets. Complete if the organization answered "Yes" o  (a) Description  In (b) must equal Form 990, Part X, col. (B) line 15 )  Other Liabilities. Complete if the organization answered "Yes" of line 25  (a) Description of Inability Income taxes	n Form 990, Part IV,	(b) Book va	
(9)  fotal. (Column (1) (2) (3) (4) (5) (6) (7) (8) (9)  fotal. (Column (1) Federal (2) POST (3) (4) (5) (6) (7)	Other Assets. Complete if the organization answered "Yes" o  (a) Description  In (b) must equal Form 990, Part X, col. (B) line 15 )  Other Liabilities. Complete if the organization answered "Yes" of line 25  (a) Description of Inability Income taxes	n Form 990, Part IV,	(b) Book va	
(1) (2) (3) (4) (5) (6) (7) (8) (9) Federal (2) POST (3) (4) (5) (6) (7) (8) (9) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	Other Assets. Complete if the organization answered "Yes" o  (a) Description  In (b) must equal Form 990, Part X, col. (B) line 15 )  Other Liabilities. Complete if the organization answered "Yes" of line 25  (a) Description of Inability Income taxes	n Form 990, Part IV,	(b) Book va	
(9)  otal. (Column  (1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. Complete if the organization answered "Yes" o  (a) Description  In (b) must equal Form 990, Part X, col. (B) line 15 )  Other Liabilities. Complete if the organization answered "Yes" of line 25  (a) Description of Inability Income taxes	n Form 990, Part IV,	Iine 11e or 11f. See Form 990, Part X,	

CHE	dule D (Folim 990) 2010 111201111 1100 OC 111111 OF 011111	D WILL DO 100.	<del>,,,,,</del>	rage •
	Reconciliation of Revenue per Audited Financial Stateme	nts With Revenue per	Return.	<u> </u>
`	Complete if the organization answered "Yes" on Form 990, Pa	art IV, line 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
C	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII )	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII )	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		5	
	Reconciliation of Expenses per Audited Financial Statement	ents With Expenses p	er Return.	
	Complete if the organization answered "Yes" on Form 990, Pa	art IV, line 12a.		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
¢	Other losses	2c		
d	Other (Describe in Part XIII )	2d		
е	Add lines 2a through 2d		2e	<del>.,</del> -
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII )	4b		
C	Add lines 4a and 4b		4c	
5	Total exponence Add lines 3 and 4c. (This must equal Form 900, Part I, line 18.)		5	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, lines 1b and 2b, Part V, line 4, Part X, line

2, Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b Also complete this part to provide any additional information

SCHEDULEI (Form 990) Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

▶ Attach to Form 990.

Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2016

Employer identification number

38-1359596

Name of the organization

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and MICHIGAN ASSOCIATION OF UNITED WAYS General Information on Grants and Assistance the selection criteria used to award the grants or assistance?

X Yes

2

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

	990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated it additional space is needed.	t that received m	iore than	\$5,000. Part II car	ι be duplicated if a	additional space	s is needed.	
-	(a) Name and address of organization	(p) EIN	(c) IRC	(d) Amount of cash	(e) Amount of non-	(f) Method of valuation	(g) Description of	(h) Purpose of grant
	or government		(if applicable)	grant	cash assistance	other)	noncash assistance	or assistance
(1) GENI	(1) GENESEE UNITED WAY							
PO 1	PO BOX 949							TO IMPROVE THE HEALT
FLINT	MI 48501	38-3301514	İ	101,250			į	
(2) ING	(2) INGHAM COUNTY HEALTH DEPARTMENT							
PO 1	PO BOX 30161							TO IMPROVE THE HEALT
LANSING	NG MI 48909	48-4949783		37,500				
(3) UNI	(3) UNITED WAY OF THE BATTLE CREEK AND	0						
709	709 S. WESTNEDGE AVENUE							TO IMPROVE THE HEALT
KALAMAZOO	AZOO MI 49007	38-1359193		65,000				
(4) CHAI	(4) CHAR-EM UNITED WAY, INC.							
PO 1	PO BOX 1701							TO IMPROVE THE HEALT
PETOSKY	KY MI 49770	23-7049778		65,000				
(5) HEA	(5) HEALTH NET OF WEST MICHIGAN							
620	620 CENTURY AVE SW, SUITE 210							TO IMPROVE THE HEALT
GRAND	GRAND RAPIDS MI 49503	38-3609504		93,164				
(6) MAC	(6) MACOMB COUNTY HEALTH DEPARTMENT							
435;	43525 ELIZABETH ROAD							TO IMPROVE THE HEALT
MOUNT	MOUNT CLEMENS MI 48043	38-6004868		87,879	į			
(7) SAG	(7) SAGINAW COUNTY COMMUNITY MENTAL HEA	4						
200	500 HANCOCK ST							TO IMPROVE THE HEALT

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2016)

α

HEALT

TO IMPROVE THE

65,000

38-3192817

MI 48602

(8) HEART OF WEST MICHIGAN 118 COMMERCE AVE SW

SAGINAW

100,000

38-3609504

49503

GRAND RAPIDS

6

Schedule   (Form 990) (2016) MICHIGAN ASSOCIATION OF UNITED WAYS 38-1359596	Other Assistance	Part III can be duplicated if additional space is needed.
MICHIGAN AS	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 95	Part III can be duplicated if additional space is needed.

	Part III can be duplicated if additional space is needed.	onal space is needed.				
	(a) Type of grant or assistance	(b) Number of	(c) Amount of	(d) Amount of	(e) Method of valuation (book,	(e) Method of valuation (book,   (f) Description of noncash assistance
		recipients	cash grant	noncash assistance	FMV, appraisal, other)	
-						
į						
7						
က						
4						
u:						
9						
7						
Part IV	Supplemental Information. Provide the information required in Part I. line 2: Part III. column (b); and any other additional information.	ide the information re	quired in Part I, line	2: Part III, column (b)	); and any other additional i	information.

# SEE SCHEDULE I SUPPLEMENTAL INFORMATION WORKSHEET

### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.

▶Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Control Public Consection

Internal Revenue Service
Name of the organization

Department of the Treasury

### MICHIGAN ASSOCIATION OF UNITED WAYS

Employer identification number 38–1359596

	Questions Regarding Compensation				
				Yes !	No
1a	Check the appropriate box(es) if the organization provided a	•			8
	990, Part VII, Section A, line 1a. Complete Part III to provid				₿
	First-class or charter travel	Housing allowance or residence for personal use			8
	Travel for companions	Payments for business use of personal residence			8
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees			8
	Discretionary spending account	Personal services (such as, maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organiza	tion follow a written policy regarding payment			*
	or reimbursement or provision of all of the expenses describ	bed above? If "No," complete Part III to			
	explain		1b		<b></b>
2	Did the organization require substantiation prior to reimburs	sing or allowing expenses incurred by all			*
	directors, trustees, and officers, including the CEO/Executive	ve Director, regarding the items checked in line			
	1a?		2		
3	Indicate which, if any, of the following the filing organization	used to establish the compensation of the			ĕ
	organization's CEO/Executive Director. Check all that apply	Do not check any boxes for methods used by a			ä
	related organization to establish compensation of the CEO/	Executive Director, but explain in Part III			8
	Compensation committee	Written employment contract			₿
	Independent compensation consultant	Compensation survey or study			H
	Form 990 of other organizations	X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VI	II, Section A, line 1a, with respect to the filing			*
	organization or a related organization				₿
а	Receive a severance payment or change-of-control paymer	nt?	4a		X
Ь	Participate in, or receive payment from, a supplemental nor	nqualified retirement plan?	4b		X
C	Participate in, or receive payment from, an equity-based co	•	4c	]	Ķ
	If "Yes" to any of lines 4a-c, list the persons and provide th	e applicable amounts for each item in Part III			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organize	ations must complete lines 5–9.			*
5	For persons listed on Form 990, Part VII, Section A, line 1a				å
	compensation contingent on the revenues of	,			8
а	The organization?		5a	2	×
b	Any related organization?		5b		X
	If "Yes" on line 5a or 5b, describe in Part III				8
					₿
6	For persons listed on Form 990, Part VII, Section A, line 1a	a, did the organization pay or accrue any			8
	compensation contingent on the net earnings of.				ø
а	The organization?		6a	2	ζ
b	Any related organization?		6b		ζ
	If "Yes" on line 6a or 6b, describe in Part III				8
					8
7	For persons listed on Form 990, Part VII, Section A, line 1a	a, did the organization provide any nonfixed	T		
	payments not described on lines 5 and 6? If "Yes," describe	e in Part III	7		<u> </u>
8	Were any amounts reported on Form 990, Part VII, paid or	accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations see	ction 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III		8	2	<u> </u>
					*
9	If "Yes" on line 8, did the organization also follow the rebutt	able presumption procedure described in			
	Regulations section 53 4958-6(c)?		9	- 1 '	٠

MICHIGAN ASSOCIATION OF UNITED WAYS 38-1359596 Schedule J (Form 990) 2016

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

	(B) Breakdown of	of W-2 and/or 1099-MISC compensation	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title	(I) Base compensation	(II) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	as deferred on prior Form 990
	(E)						
							}
2 (0)							
(3)	(2)	•		•			
	(E) (E)			}			
	(3)						
	· (E)						
	(ii)						<u> </u>
							! !
	· (n)						
(0)							
(1) (1)	0						
(0)							
(0)	. (						
(15 (19)							
16 (4)							

Schedule J (Form 990) 2016

Schedule J (Form 990) 2016 MICHIGAN ASSOCIATION OF UNITED WAYS 38-1359596

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

### SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2016

Open to Public

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

s.gov/form990. Inspection
Employer identification number

Name of the organization

MICHIGAN ASSOCIATION OF UNITED WAYS

38-1359596

FORM 990, PART III - ADDITIONAL INFORMATION

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

BENEFIT ACCESS: AN INITIATIVE COUPLING AN ONLINE SINGLE POINT TO APPLY FOR ALL PUBLIC BENEFITS COUPLED WITH TRAINING TO NONPROFIT ORGANIZATIONS SO THAT THEY CAN HELP THEIR CLIENTS' ACCESS BENEFITS AND GAIN GREATER FINANCIAL STABILITY. TRAINED MORE THAN 450 COMMUNITY PARTNERS STATEWIDE TO PROVIDE ONE-ON-ONE MI BRIDGES ASSISTANCE TO THEIR COMMUNITY'S RESULTS. AS A RESULT, IN FISCAL YEAR 2017 COMMUNITY PARTNERS SUBMITTED MORE THAN 100,000 BENEFITS APPLICATIONS TO MDHHS THROUGH THE MI BRIDGES SYSTEM.

AGENCY SERVICES: IDENTIFICATION OF AGENCIES THAT MEET UNITED WAY OF MICHIGAN'S CRITERIA TO RECEIVE FUNDING. ON-GOING MONITORING OF AGENCY STATUS RELATIVE TO COMPLIANCE VIA AGENCY REVIEWS AND AUDITS AND SERVICES VIA DATA COLLECTION. THE GOAL OF THIS PROGRAM IS TO DEVELOP AND MAINTAIN A PACKAGE OF FUNDED AGENCIES THAT APPEAL TO LOCAL UNITED WAYS, COMPLEMENTING THEIR LOCAL SERVICE DELIVERY SYSTEMS, AND ENHANCING THEIR LOCAL CAMPAIGNS.

2-1-1 STATEWIDE INFORMATION AND REFERRAL: MAUW, IN CONJUNCTION WITH SEVERAL OTHER SERVICE PROVIDERS, HAS BEGUN TO IMPLEMENT A COMPREHENSIVE STATEWIDE INFORMATION AND REFERRAL SYSTEM SPECIFICALLY DESIGNED TO PROVIDE READY ACCESS SERVICE INFORMATION BY GEOGRAPHIC LOCATION, SERVICE TYPE, ETC. "2-1-1" IS THE NATIONALLY DESIGNATED TELEPHONE DIALING SEQUENCE FOR NON-EMERGENCY COMMUNITY HELP/SERVICE.

LABOR RELATIONS: ACQUAINT UNION COUNSELORS AND MEMBERS WITH THE SERVICE

AVAILABLE IN THEIR LOCAL COMMUNITY OR VIA THE NETWORK OF SERVICE PROVIDERS IN PLACE ACROSS THE STATE OF MICHIGAN. BROAD BASED INFORMATION AND REFERRAL SERVICES ARE PROVIDED, AS WELL AS COORDINATION OF EFFORTS TO MEET SPECIAL NEEDS SUCH AS PLANT CLOSING, EMERGENCY NEEDS SUPPORT, UNEMPLOYMENT, RE-EMPLOYMENT, RETRAINING, ETC.

MICHIGAN HUNGER SOLUTIONS: WORKING TO END HUNGER AMONG THE STATE'S MOST VULNERABLE POPULATIONS. CURRENTLY FOCUSED ON EXPANDED ACCESS TO BREAKFAST, AFTER SCHOOL, AND SUMMER MEALS FOR K-12 STUDENTS.

FORM 990, PART VI - ADDITIONAL INFORMATION

FORM 990, PART VI, SECTION A, LINE 6:

THE TWO TYPES OF MEMBERSHIPS INCLUDE LOCAL UNITED WAY ORGANIZATIONS AND AFFILIATE MEMBERSHIPS.

FORM 990, PART VI, SECTION A, LINE 7A:

ONLY MEMBERS FROM THE LOCAL UNITED WAY (LUW) ORGANIZATIONS HAVING VOTING PRIVILEGES. THE LUW'S DESIGNATED REPRESENTATIVE(S) (CPO, CVO, ALTERNATIVE) SHALL BE A VOTING MEMBER OF MAUW, AND SHALL ELECT THE BOARD OF DIRECTORS OF MAUW IN ACCORDANCE WITH THE PROCEDURE SET FORTH.

FORM 990, PART VI, SECTION A, LINE 7B:

ONLY MEMBERS FROM THE LOCAL UNITED WAY (LUW) ORGANIZATIONS HAVE VOTING PRIVILEGES. THE LUW'S DESIGNATED REPRESENTATIVE(S) (CPO, CVO, ALTERNATE) SHALL BE A VOTING MEMBER OF MAUW, AND SHALL ELECT THE BOARD OF DIRECTORS OF MAUW IN ACCORDANCE WITH THE PROCEDURE SET FORTH. IN REGARD TO ALL OTHER MATTERS, THE LUW'S CPO, CVO, OR THEIR ALTERNATE SHALL VOTE ON SUCH PROPOSALS AND RESOLUTIONS AS ARE PROPERLY PRESENTED TO THEM AT A DULY CONSTITUTED MEETING OF MEMBERSHIP. THE DESIGNATED REPRESENTATIVE OF A

38-1359596

MEMBER ORGANIZATION SHALL CAST ONE VOTE ON BEHALF OF THE LUW THAT HE OR SHE REPRESENTS.

FORM 990, PART VI, SECTION B, LINE 15A:

BOARD REVIEWS COMPARABLE SALARY INFORMATION FROM SURROUNDING UNITED WAYS AND MICHIGAN SOCIETY OF ASSOCIATION EXECUTIVES TO MAKE DECISIONS; CEO DOES THE SAME FOR TOP MANAGEMENT; IN ADDITION, MUCH IS NEGOTIATED THROUGH LABOR COLLECTIVE BARGAINING CONTRACTS.

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990 FORM 990, PART VI, SECTION B, LINE 11:

FORM 990 IS REVIEWED BY THE PRESIDENT/CEO AND THEN PRESENTED TO THE BOARD OF DIRECTORS.

THE 990 IS RECEIVED BY THE ORGANIZATION'S PRESIDENT/CEO WHO REVIEWS THE RETURN FOR ACCURACY. UPON THE PRESIDENT/CEO'S APPROVAL, THE 990 IS MADE AVAILABLE TO THE BOARD OF DIRECTORS. AFTER ANY CONCERNS PRESENTED BY THE BOARD OF DIRECTORS ARE ADDRESSED, THE PRESIDENT/CEO SIGNS AND FILES THE RETURN.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY
THE CONFLICT OF INTEREST POLICY IS REVIEWED AT THE ASSOCIATION'S ANNUAL
MEETING. ALL DIRECTORS ARE REQUIRED TO DISCLOSE ANY CONFLICTS OF INTEREST
AND TO NOTIFY THE BOARD OF ANY CONFLICTS THAT MAY ARISE THROUGHOUT THE
YEAR.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION
ALL INFORMATION IS AVAILABLE UPON REQUEST. THE FORM 990 IS ALSO POSTED
ANNUALLY ON GUIDESTAR'S WEBSITE. THE FORM 990 IS PUBLIC INFORMATION

Name of the organization

MICHIGAN ASSOCIATION OF UNITED WAYS

Employer identification number

38-1359596

AVAILABLE THROUGH THE MICHIGAN ATTORNEY GENERAL'S OFFICE.

FORM 990, PART IX, LINE 11G - OTHER FEES FOR SERVICES

DESCRIPTION

PROGRAM SERVICE

MGT & GENERAL

**FUNDRAISING** 

OTHER FEES

\$ 529,989

S

0

\$

0

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

MICHIGAN ASSOCIATION OF UNITED WAYS

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Related Organizations and Unrelated Partnerships

▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

2016

OMB No 1545-0047

Employer identification number

38-1359596

Section 512(b)(13)
controlled entity?
Yes No (f)
Direct controlling
entity × Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (f)
Direct controlling
entity (e) End-of-year assets N/A (e)
Public chanty status
(if section 501(c)(3)) Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. σ (d) Total income (d) Exempt Code section 501C3 (c)
Legal domicile (state
or foreign country) (c) Legal domicile (state or foreign country) Ή (b) Primary activity FINANCIAL (b) Primary activity 05-0609172 For Paperwork Reduction Act Notice, see the Instructions for Form 990. (a) Name, address, and EIN (if applicable) of disregarded entity (a)Name, address, and EIN of related organization 48912 Ψ MICHIGAN 2-1-1, INC. 330 MARSHALL STREET LANSING Ξ  $\Xi$ 3 9 ල <u>4</u> (2) 3 ව **₹** 

Schedule R (Form 990) 2016

Page 2	(k) Percentage ownership						(I) Section 512(b)(13) controlled entity?	£				
						}	Sec 512(t contr	Yes				
. 48	General or managing partner?					ת IV,	age thip			}		
, Part IV, line	(a) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)					Form 990, Pa	(h) Percentage					
066 (	9 th c 2		<u> </u>	<del> </del>		uo "	(g) Share of end-of-year assets					
Forn	(h) Dispro- portionate alloc ?					-χes	Sh: end-of-y					
nswered "Yes" on	(g) Share of end-of- year assets					<b>Corporation or Trust</b> Complete if the organization answered "Yes" on Form 990, Part IV treated as a corporation or trust during the tax year.	(f) Share of total income					
organization ar ax year.	(f) Share of total income					ete if the orgar ust during the	(e) Type of entity (C corp. S corp. or trust)					
59596 complete if the hip during the t	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)					or Trust Complete Corporation or tr	(d) Direct controlling entity					
WAYS 38-1359596 Partnership Complet d as a partnership dur	(d) Direct controlling entity					Corporation c	(c) Legal domicile (state or foreign country)					
as a	(c) Legal domicile (state or foreign country)					as a		$  \cdot  $				
ON OF UNIT	(b) Primary activity ()					ons Taxable ated organiza	(b) Primary activity					
Schedule R (Form 990) 2016 MICHIGAN ASSOCIATION OF UNITED WAYS 38-1359596  Part It because it had one or more related organizations treated as a partnership during the tax year.	(a) Name, address, and EIN of related organization					Identification of Related Organizations Taxable as a C line 34 because it had one or more related organizations t	(a) Name, address, and EIN of related prganization					
Schedule R (F		(1)	(2)	(3)	(4)	Part IV	_		<b>£</b> )	(2)	(3)	(4)

Yes No

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# Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
  - **b** Gift, grant, or capital contribution to related organization(s)
    - c Gift, grant, or capital contribution from related organization(s)
      - d Loans or loan guarantees to or for related organization(s)
        - e Loans or loan guarantees by related organization(s)
- Dividends from related organization(s)
- Purchase of assets from related organization(s) Sale of assets to related organization(s)
- Exchange of assets with related organization(s)
- j Lease of facilities, equipment, or other assets to related organization(s)
- k Lease of facilities, equipment, or other assets from related organization(s)
- Performance of services or membership or fundraising solicitations for related organization(s)

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- m Performance of services or membership or fundraising solicitations by related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- Sharing of paid employees with related organization(s)
- p Reimbursement paid to related organization(s) for expenses
- Reimbursement paid by related organization(s) for expenses
- r Other transfer of cash or property to related organization(s)
- s Other transfer of cash or property from related organization(s)

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(a)

i	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	MICHIGAN 2-1-1, INC.	a	25,000	25,000 CALCULATION
(2)	MICHIGAN 2-1-1, INC.	ы	70,986	70,986 WAGES, TAXES, AND BENEFIT
(3)				
(4)				
(5)				
(9)				

Schedule R (Form 990) 2016

Schedule R (Form 990) 2016 MICHIGAN ASSOCIATION OF UNITED WAYS 38-1359596

Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (See instructions).