8

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

16

Do not enter social security numbers on this form as it may be made public. Department of the Treasury Internal Revenue Service ▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Form **990** (2016)

OMB No 1545-0047

A For the 2016 calendar year, or tax year beginning JUL 1, 2016 and ending JUN 30, Check if applicable C Name of organization D Employer identification number Address change FOREFRONT Name change 23-7376023 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number 312-578-0090 Final 208 SOUTH LASALLE STREET 1540 4,388,803. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended return CHICAGO, IL 60604-1006 H(a) Is this a group return Applica-tion pending F Name and address of principal officer. ERIC WEINHEIMER Yes X No for subordinates? SAME AS C ABOVE H(b) Are all subordinates included? Tax-exempt status: X 501(c)(3) 501(c) ( 4947(a)(1) or (insert no.) If "No," attach a list. (see instructions) J Website: WWW.MYFOREFRONT.ORG H(c) Group exemption number ▶ K Form of organization: X Corporation Association Other > L Year of formation: 1974 M State of legal domicile: IL Part I Summary Briefly describe the organization's mission or most significant activities: TO BUILD A VIBRANT SOCIAL IMPACT Activities & Governance SECTOR FOR ALL THE PEOPLE OF ILLINOIS. Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. 23 Number of voting members of the governing body (Part VI, line 1a) <u>23</u> 4 Number of independent voting members of the governing body (Part VI, line 1b) 25 5 Total number of individuals employed in calendar year 2016 (Part V, line 2a) <u>65</u> 6 Total number of volunteers (estimate if necessary) 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0. b Net unrelated business taxable income from Form 990-T, line 34 **7**b **Prior Year Current Year** 2,801,135. 3, 170, 081.Contributions and grants (Part VIII, line 1h) 368,432. 623,324. Program service revenue (Part VIII, line 2g) 31,946. 17,196. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 2,783. 930. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 3,204,296. 3,811,531. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 91,895. Grants and similar amounts paid (Part IX, column (A), lines 1-3) Ο. 0. Ο. Benefits paid to or for members (Part IX, column (A), line 4) 1,834,644. 1,779,890. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) 207,934 b Total fundraising expenses (Part IX, column (D), line 25) 1,435,201 1,417,839. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 3,269,845. 3,289,624. Total expenses. Add lines 13-17 (must equal Part IX, column-(A),-line-25) -65,549.521,907. Revenue less expenses. Subtract line 18 from line 12 MAK A 10 ZUIO 5 Beginning of Current Year **End of Year** 2,568,334. 3,100,000. 20 Total assets (Part X, line 16) 900,452 889,139. 21 Total liabilities (Part X, line 26) OCDEN LIT 1,667,882. 2,210,861. Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of periury), declare that have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign ERIC WEINHEIMER, PRESIDENT AND CEO Here Type or print name and title Date Print/Type preparer's name Preparer's signature Check P01081531 Paid JOHN HUSKINS Preparer JOHNSON LAMBERT 52-1446779 Firm's name Firm's EIN Firm's address STE 1500 Use Only 4242 SIX FORKS RD, Phone no. 919-719-6400 RALEIGH, NC 27609 X Yes No May the IRS discuss this return with the preparer shown above? (see instructions)

LHA For Paperwork Reduction Act Notice, see the separate instruction

Form	990 (2016) FOREFRONT	23-7376023	Page 2
	rt III   Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission:		
-	WE MOBILIZE OUR MEMBERS TO WORK COLLECTIVELY AROUND	SSUES THAT ARE	! !
	IMPORTANT TO THEM AND TO THE SECTOR.	<del></del>	
2	Did the organization undertake any significant program services during the year which were not listed on t	he .	
_	prior Form 990 or 990-EZ?		X No
	If "Yes," describe these new services on Schedule O.		
3		10002 Vac	X No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program serv	10051	١١٠٠ لحما
4	If "Yes," describe these changes on Schedule O.	as as manaurad by avacasa	•
4	Describe the organization's program service accomplishments for each of its three largest program service		
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to	o otners, the total expenses,	ano
	revenue, if any, for each program service reported.	<u> </u>	449.)
4a	(Code ) (Expenses \$ 2,379,327. including grants of \$ 91,895.) FOREFRONT LEVERAGES THE COLLECTIVE POWER OF PHILANTHE		
			FIIS
		IN 1974,	
	FOREFRONT IS THE ONLY MEMBERSHIP ASSOCIATION IN ILLIN		
	AND NONPROFITS OF ALL KINDS, AS WELL AS THEIR ADVISOR		MTS.
	SOME 1,100 INDIVIDUALS AND INSTITUTIONS BELONG TO FOR		
	THOUSANDS MORE BENEFIT FROM ITS RESOURCES, SOME OF WI		
	FOREFRONT IS BASED IN CHICAGO BUT SERVES THE ENTIRE S		HUB
	FOR CONNECTION AND COLLABORATION AS WELL AS A SOURCE		
	PROGRAMS, PUBLICATIONS, AND OTHER TOOLS, INCLUDING A		
	STRENGTHEN THE EFFECTIVENESS OF PHILANTHROPY AND NONE		
	PUBLIC POLICY ADVOCACY AND MEDIA RELATIONS, FOREFRONT		SA
	LEADER AND VOICE FOR PHILANTHROPY AND NONPROFITS, PRO		
4b			<u>875.</u> )
	CHICAGO AFRICAN AMERICANS IN PHILANTHROPY (CAAIP) IS		
	PROJECT OF FOREFRONT. ITS MISSION IS TO IMPROVE DIVER		
	IN PHILANTHROPY AND TO PROMOTE EFFECTIVE AND RESPONS	(VE PHILANTHROP	NI Y
	BLACK COMMUNITIES.		
4c	(Code ) (Expenses \$ including grants of \$ )	(Revenue \$	)
		·	<del></del>
		<del></del>	
			<del></del>
		<del></del>	
	Other program are in a (Paraghan Other I. P. O.)		
4d	Other program services (Describe in Schedule O.)		
	(Expenses \$ including grants of \$ ) (Revenue \$  Total program service expenses > 2,421,360.		
<u>4e</u>	Total program service expenses ► 2,421,360.		200 (22 (2)

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# Form 990 (2016) FOREFRONT Part IV Checklist of Required Schedules

			$\overline{}$	
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		.,	
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<u> </u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u> </u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV .	9	X	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			t I
	as applicable.			'
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
C	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			3,5
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	77	Х
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	ļ
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		v	
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
128	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-	х	
h	Schedule D, Parts XI and XII  Was the organization included in consolidated, independent audited financial statements for the tax year?	12a		-
O	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12h		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	12b 13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	···ru		<del></del>
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
		Eorm	qqn	(2016)

Form 990 (2016) FOREFRONT

Part IV Checklist of Required Schedules (continued)

			Yes	No
<b>2</b> 0a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	<b>2</b> 0a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	i	[	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			l
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			v
	Schedule K. If "No", go to line 25a	24a		<u>x</u>
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		 
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			X
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or	200		
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		$_{oldsymbol{L}}\mathbf{X}_{oldsymbol{L}}$
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions for applicable filing thresholds, conditions, and exceptions):	-00-	1	X
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		<del></del> -
·	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?	Ì		
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	1		
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X_	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
ь	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	<b> </b>	<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?		ļ	
	If "Yes," complete Schedule R, Part V, line 2	36	<u> </u>	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization		[	x
38	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	37	<del> </del>	┝┷
<b>50</b>	Note. All Form 990 filers are required to complete Schedule O	38	x	}
	Tester, all cities de required to complete definedate o		990	(0040)

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FOREFRONT

Yes   No   No   No   No   No   No   No   N	rar	Check if Schedule O contains a response or note to any line in this Part V					$\Box$
16. Enter the number reported in Box 3 of Form 1096, Enter of a not applicable  16. Enter the number of Forms W30 far included in Intel. a. Enter of A not applicable  17. Committed in the state of the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gamining) within the vendors and reportable gaming (gamining) within the vendors and reportable payments to vendors and reportable gaming (gamining) within the vendors of the vendors and reportable gamining (gamining) within the vendors of the vendors and reportable gamining (gamining) within the vendors of the vendors and reported by the state of the celebration of the deep report of the vendors and report of the celebration of the deep report of the vendors of the vendor			<del>- :: -</del>			Yes	No
Could the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambing) without sevened by which the pair covered by this return.  22 Enter the number of employees reported on Form W.3, Transmittal of Wage and Tax Statements, field for the calendar year ending with on within the year covered by this return.  32 If the organization have unreading to a sevene of the payment tax returns?  33 Not the organization have unreaded business gross incrine of \$1,000 or more dumpt the year?  34 If Yes, I has if filed a Form 990-T for this year? If No. 1 file 30, provide an explanation in Schedule O  35 If Yes, I has if filed a Form 990-T for the year? If No. 1 file 30, provide an explanation in Schedule O  36 If Yes, I have the name of the foreign country (such as a bank account, securities account, or other financial account)?  36 If Yes, I have the name of the foreign country or the security of the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  37 If Yes, I do line So of Sb, did the organization that I was or is a party to a prohibeted tax shelter transaction?  38 Was the organization appropriate that if year or foreign Bank and Financial Accounts (FBAR).  39 Was the organization appropriate that if was or is a party to a prohibeted tax shelter transaction?  30 If Yes, I do line So of Sb, did the organization life Form 8898-17  30 Does the organization appropriate or tax deductible as charitable contributions and party for product any contributions or gifts were not tax deductible?  30 Prograitations that may receive deductible contributions under section 170(c).  31 Prograitation from the American Societation an explose seatement that such contributions or gifts were not tax deductible?  32 Prograitations that may receive deductible contributions and appropriate for section of the form 8899 arequired to file organization sele	1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	_1a	21			
Gambhing) winnings to prize winners?  2 Entire the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  3 If I least one is reported on line 2a, did the organization file all required federal employment tax returns?  3 In the calendar year ending with or within the year covered by this return  3 In the calendar year ending with or within the year covered by this return  3 In the calendar year and a least of the calendar year, did the organization file all required federal employment tax returns?  3 In the calendar year, did the organization file all required federal employment tax returns?  3 In the calendar year, did the organization for your dean explanation in Schedule 0  4 If Yes, a least the animal of the foreign country (such as a bank account, securities account, or other financial accounts?  5 If Yes, and the organization federal tax shefter transaction at any time during the tax year?  5 If Yes, and the organization federal tax shefter transaction at any time during the tax year?  5 If Yes, and the organization that it was or is a party to a prohibited tax shefter transaction?  5 If Yes, and the organization that it was or is a party to a prohibited tax shefter transaction?  5 If Yes, and the organization that it was or is a party to a prohibited tax shefter transaction?  5 If Yes, and the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  5 If Yes, and the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  5 If Yes, and the organization receive a payment in excess of \$75 made partly as a contribution of any part year to the organization federal payment in excess provided?  6 If Yes, and the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  7 If I will be organization receive any fun	b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		0			
25 Enter the number of employees reported on Form W.3, Transmittal of Wage and Tax Statements, field for the calendar year ending with or within the year covered by this return  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to 6-file (see instructions)  30. Lift the organization have unrelated bisuness greater than 250, you may be required to 6-file (see instructions)  31. Lift the sum of lines 1a and 2a is greater than 250, you may be required to 6-file (see instructions)  32. Lift the organization have unrelated bisuness gross income of \$1,000 or more dumpt the year?  33. Lift the organization in Schedulio 0  34. A any time dumpt the cafendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  35. Lift "Yes," enter the name of the foreign country (such as a bank account, securities account, or other financial account)?  36. Lift "Yes," enter the rame of the foreign country (such as a bank account, securities account, or other financial account)?  37. Lift "Yes," enter the rame of the foreign country (such as a bank account, securities account, or other financial account)?  38. Lift "Yes," enter the rame of the foreign country (such as a bank account, securities account, or other financial account)?  39. Lift "Yes," enter the rame of the foreign country (such as a bank account, securities account, or other financial account)?  30. Lift "Yes," enter the rame of the foreign country (such as a bank account, securities account, or other financial account)?  30. Lift "Yes," enter the rame of the foreign country (such as a bank account, securities accountry accountry to a prohibitor accountry accountr	С	: Did the organization comply with backup withholding rules for reportable payments to vendors and	reporta	able gaming			
filed for the calendary year ending with or within the year covered by this return    2a		(gambling) winnings to prize winners?			1c	Х	
b If at least one is reported on fine 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1 and 2a is greater than 250, you may be required to e-file (see instructions)  3a	2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	İ				
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross narrow of \$1,000 or more during the year?  4a A any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country. ►  5b If "Yes," either the name of the foreign country. ►  5c I was the organization country in the sa bank account, securities account, or other financial accountry (over, a financial account in a foreign country. ►  5c I was the organization aparty to a prohibited tax shelter transaction at any time during the tax year?  5c I was the organization aparty to a prohibited tax shelter transaction at any time during the tax year?  5d I was the organization have annual gross recepts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  6d Does the organization have annual gross recepts that are normally greater than \$100,000, and did the organization solicit any contributions that them an clear of the value of the contributions or grits were not tax deductible?  6d Organizations that may receive deductible contributions under section 170(c).  6d If "Yes," did the organization include with every solicitation an express statement that such contributions or grits were not tax deductible?  6d Organizations that may receive deductible contributions under section 170(c).  7d I was the organization than that yerceive deductible contributions under section 170(c).  8d If "Yes," indicate the number of Forms \$282 filed during the year  9d If "Yes," did the organization infifty the donor of the value of the goods or services provided?  10 If the organization received a contribution of culaffied intellectual property, did the organization file Form 8898 as required?  11 If Yes, "I was a contribution of cares, boats, anglanes, or other vehicles, did the organization file		filed for the calendar year ending with or within the year covered by this return	2a	25			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?  4b If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O  4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts (FBAR).  5b If "Yes," and the foreign country to provibe death of the foreign country to a prohibited the foreign country.  5c If "Yes," to line Sa or 5b, did the organization flat if was or is a party to a prohibited than shefter transaction?  5c If "Yes," to line Sa or 5b, did the organization flat if was or is a party to a prohibited than shefter transaction?  5c If "Yes," to line Sa or 5b, did the organization flat if was or is a party to a prohibited than shefter transaction?  5c If "Yes," to line Sa or 5b, did the organization flat if was or is a party to a prohibited than shefter transaction?  5c If "Yes," to lid the organization module with every solicitation an explose statement that such contributions or gifts were not tax deductible?  6c If "Yes," did the organization include with every solicitation an explose statement that such contributions or gifts were not tax deductible?  6c If "Yes," did the organization receive a payment in excess of \$75 made party as a contribution and parity for goods and services provided to the payor?  7c Organizations that may receive deductible contributions under section 170(c).  8d If "Yes," did the organization receive a payment in excess of \$75 made party as a contribution and partly for goods and services provided to the payor?  7d Organization section and the services of the solicitation and partly for goods and services provided to the payor?  7d If "Yes," did the organization received a contribution of cities of the goods or services provided?  8d If "Yes," did the organization received a contribution of cities, but organi	b	If at least one is reported on line 2a, did the organization file all required federal employment tax ret	urns?		2b	X	<u></u>
b if "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule 0  4a At any time during the calendar year, old the organization have an interest in, or a signature or other authority over, a financial accountly and the calendar year, old the organization have an interest in, or a signature or other authority over, a financial accountly and the calendar year, old the organization country when the same of the foreign bank and Financial Accounts (FBAR).  5a Was the organization a party to a prohibited tax shelter transaction at any time during that ax year?  5b If "Yes," to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction?  6c If "Yes," to line 5a or 5b, did the organization file Form 88967.  5b If "Yes," to line 5a or 5b, did the organization file Form 88967.  6c If "Yes," to line 5a or 5b, did the organization file Form 88967.  6d If "Yes," the did the organization or tits acclustible as charitable contributions or grits were not tax deductible?  6d Versal, did the organization include with every solicitation an express statement that such contributions or grits were not tax deductible?  6d Versal, did the organization include with every solicitation and express statement that such contributions or grits were not tax deductible?  7d Organizations that may receive deductible contributions under section 170(c).  8d If "Yes," indicate the number of Forms 8282 filed during the year and present that such contribution of the value of the goods or services provided?  8d If "Yes," indicate the number of Forms 8282 filed during the year.  9 If the organization received a contribution of qualified intellectual property, did the organization file Form 8289 as required?		Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	ns) ,				
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts?  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  Sa Was the organization that the value of the foreign country to a prohibited tax shelter transaction at any time during the tax year?  5a Was the organization that the was or is a party to a prohibited tax shelter transaction?  5b C If 'Yes,' to line 5a or 5b, old the organization file Form 888617  5c Does the organization that an annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  5c D If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  7a Did the organization receive applied to the party is a contribution and parity for goods and services provided to the payor?  5b If 'Yes,' did the organization notify the donor of the value of the goods or services provided?  6c Did the organization receive applied in expert of the goods or services provided?  7b Did the organization receive any funds, directly or indirectly, on a personal benefit contract?  7c X  7d If the organization curve were any funds, directly or indirectly, on a personal benefit contract?  7e X  7f Did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file Form 8989 as required?  7a If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file Form 899 as ponsoring organization make any taxable distributions under section 4968?  9a Sponsoring organization make any taxable distributions under section 4968?  9b Did the sponsoring organization make any taxable distributions under sect	3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		,	3a		X
financial account in a foreign country   Such as a bank account, secuntes account, or other financial account ?  b   f *Yes,* enter the name of the foreign country   See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  See instructions for filing requirements for filing fili	b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedul	le O		3b		
b if "Yes," enter the name of the foreign country.   See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  50 Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  61 Dies in the organization in the organization file Form 8886-T?  62 Dies the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  62 If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  63 Organizations that may receive deductible contributions under section 170(c).  64 Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  74 If "Yes," did the organization notify the donor of the value of the goods or services provided?  75 Did the organization receive aphage or otherwise dispose of tangbile personal property for which it was required to file Form 8282?  76 If "Yes," indicate the number of Forms 8282 filed during the year  97 Did the organization creaving a contribution of cars, boats, ariplanes, or other vehicles, did the organization file Form 899 as required?  98 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization make any taxable distributions under section 4966?  99 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization make any taxable distributions under section 4966?  90 Sponsoring organizations maintaining donor advised funds.  90 Did the sponsoring organizations included on Part VIII, line 12  91 Gross income from members or shareholders  92 Sponsoring organization	4a	At any time during the calendar year, did the organization have an interest in, or a signature or othe	r autho	rıty over, a			
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b Did any taxable party to a prohibited tax shelter transaction at any time during the tax year?  b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  c If Yes, 1 to line Sao #5, did the organization file Form 8886-7?  b Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  b If Yes, 3 did the organization include with every solicitation an express statement that such contributions or grifts were not tax deductible?  c Organizations that may receive deductible contributions under section 170(c).  b Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  organizations that may receive deductible contributions under section 170(c).  b Uf the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  organizations that may receive deductible contributions under section 170(c).  b Uf the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  organizations that may receive deductible contributions under section 170(c).  b If Yes, 1 indicate the number of Forms 8282 filed during the year and the section of the section 8282?  f If Yes, 1 indicate the number of Forms 8282 filed during the year  b Did the organization received a contribution of qualified intellectual property, did the organization file Form 8999 as required?  If If the organization received a contribution of carls, boats, arplanes, or other vehicles, did the organization file Form 8998 or required?  If the organization received a contribution of a divised funds. Did a donor advised fund maintained by the sponsoring organization make any taxable distributions under section 4966?  b Cotton 501(c)(20) organiza	b						
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  6 1 "Yes," to line 6 a or 5b, did the organization file Form 8886-17  8 2 Does the organization and annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  6 If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  7 Organizations that may receive deductible contributions under section 170(c).  8 Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  7 If "Yes," did the organization notify the donor of the value of the goods or services provided?  8 If "Yes," indicate the number of Forms 8282 filed during the year  9 Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  9 If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  10 Did the organization received a contribution of cars, boats, anylanes, or other whicles, did the organization file a Form 1089-C?  11 Sponsoring organizations maintaining donor advised funds, Did a donor advised fund maintained by the sponsoring organizations maintaining donor advised funds, a Did the sponsoring organizations maintaining donor advised funds.  12 Did the sponsoring organizations maike any taxable distributions under section 4966?  13 Section 501(c)(7) organizations. Enter:  14 Intaktion fees and capital contributions included on Part VIII, line 12  15 Gross income from members or shareholders  16 Gross income from members or shareholders  17 Intaktion fees and capital contributions included on Part VIII, line 12  18 Section 501(c)(12) organizations. Enter:  29 Gross income from there sources (D not net amounts due or paid to other sources		· · · · · · · · · · · · · · · · · · ·		nts (FBAR).			
ti "Yes," to line 5a or 5b, did the organization file Form 8866-T7  6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  b If "Yes," did the organization include with every solicitation an express statement that such contributions or grifts were not tax deductible?  7 Organizations that may receive deductible contributions under section 170(c).  a Did the organization receive a payment in excess of \$76 made partly as a contribution and partly for goods and services provided to the payor?  7 If "Yes," did the organization notify the donor of the value of the goods or services provided?  8 If "Yes," did the organization notify the donor of the value of the goods or services provided?  9 Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  9 If the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  9 If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  1 If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  1 If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  1 If the organization maximalining donor advised funds, but a donor advised fund maintained by the sponsoring organization make any taxable distributions under section 49667  9 Sponsoring organizations maintaining donor advised funds.  10 Did the sponsoring organization make any taxable distributions under section 49667  9 Sponsoring organization maximalization file Form 1041?  10 Gross received from them.)  10 Gross received from them.)  10 Gross received from them.)  11 Section 4947(e)(1) non-exempt charitable trusts, is the organization file Form 1041?  12 The fire orga					5a		
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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. 5

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 23			
	If there are material differences in voting rights among members of the governing body, or if the governing		1	
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
h	Enter the number of voting members included in line 1a, above, who are independent 1b 23			1
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			!
_	officer, director, trustee, or key employee?	2		X
•				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			v
_	of officers, directors, or trustees, or key employees to a management company or other person?	3_		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	X	<del></del>
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or		}	l
	more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or		1	ĺ
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		1	1
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	.02		
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
110	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	x	
		110		
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	40-	x	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	<b></b>
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe		- T	
	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent	ł		
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	L
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		Ī	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	(		
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		1
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶IL			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) is			
	for public inspection. Indicate how you made these available. Check all that apply.	a v cancal,	,,,,	
40	, , , , , , , , , , , , , , , , , , , ,	J.E		
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	ı tınan	ciai	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			
	ANDREASON BROWN - 312-578-0090			
	208 SOUTH LASALLE, STE. 1540, CHICAGO, IL 60604-1006			

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0 in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organiz  (A)	(B)			((	C)			(D)	(E)	(F)
Name and Title	Average	(40	not a	Pos	ition	than	ana	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	ıs bot	h an	compensation	compensation	amount of
	week	⊢	cerar	id a d	irecto	or/trus	tee)	from	from related	other
	(list any	Individual trustee or director			1			the	organizations	compensation
	hours for related	p or d	章		l	sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	ruste	Institutional trustee		8	mpen		(**-2/1099-141130)		and related
	below	daat	lg l	_	를 음	st co	<b>5</b>			organizations
	lıne)	를	Instit	Officer	Key employee	Highest compensated employee	Former			
(1) EVETTE CARDONA	2.00									
CHAIR		x		X	l			0.	0.	0.
(2) GRACE HOU	2.00		Г			Τ		-		
VICE CHAIR		X		Х				0.	0.	0.
(3) MARK ISHAUG	2.00								-	
SECRETARY	·	х		X				0.	0.	0.
(4) TAMMY LEMKE	2.00				Г	Т			_	
TREASURER		х		Х	ŀ	l i		0.	0.	0.
(5) BRIAN BANNON	1.00					Γ				
BOARD MEMBER		x			l			0.	0.	0.
(6) ARTURO BENDIXON	1.00					Τ			· · · ·	
BOARD MEMBER	.,	x		İ		ľ		0.	0.	0.
(7) DERONDAL BEVLY	1.00					$\top$		-		
BOARD MEMBER		x			ľ			0.	0.	0.
(8) BRUCE BOYD	1.00									
BOARD MEMBER		х		l				0.	0.	0
(9) MARCA BRISTO	1.00									
BOARD MEMBER		X		Ì	Ì	Ì	1	0.	0.	0.
(10) SHARON BUSH	1.00				Ī					
BOARD MEMBER		X	1	1	1	1	1	0.	0.	0
(11) GREG CAMERON	1.00		Π		Γ					
BOARD MEMBER		X	{	{		1	1	0.	0.	0
(12) ELIZABETH CARRICK	1.00				Γ					
BOARD MEMBER		X	<b> </b>	1			1	0.	0.	0
(13) PEGGY DAVIS	1.00									
BOARD MEMBER	Γ	X	ļ	ļ		Į.		0.	0.	0.
(14) EVELYN DIAZ	1.00			Γ						
BOARD MEMBER		X						0.	0.	0
(15) JOSH GIBB	1.00									
BOARD MEMBER		X				1		0.	0.	0
(16) SHELLEY STERN GRACH	1.00									
BOARD MEMBER		X						0.	0.	0
(17) BRUCE KARMAZIN	1.00					1				
BOARD MEMBER		X	1	[	1	1	ı	0.	0.	0

Part VII Section A. Officers, Directors, Trus	tees, Key Em	mployees, and Highest					st (	Compensated Employe					
(A)	(B)			•	C)			(D)	(E)	_ ]		(F)	
Name and title	Average	(40	not c	Pos heck	rtior more	1 than	one	Reportable	Reportable		Es	tımate	d
	hours per	box	, unle cer ar	ss pe	rson	is bo	th an	compensation	compensation	T (		nount	of
	week (list any	⊢			T COL	1	T	- Trom	from related			other	
	hours for	Fect				L	Į.	the organization	organizations (W-2/1099-MIS			pensa om the	
	related	38 Or (	stee			lage Tage	l	(W-2/1099-MISC)	(44-22) 1033-14110	٥,		anızatı	
	organizations	Individual trustes or director	Institutional trustee		že	E E		(,		- 1		d relat	
	below	idua	tutte	ے ا	Key employee	esto	چ	.	ı		orga	anızatio	ons
	line)	Ē	眶	Officer	Key	Highest compensated employee	퉏						
(18) ANN KISTING	1.00				İ		1						_
BOARD MEMBER	4 00	X	_	_	<u> </u>	<u> </u>	┺	0.		0.			0.
(19) ALISON RANNEY	1.00												^
BOARD MEMBER	1 00	X	_	-	<b> </b>	₩.	⊬	0.		0.			0.
(20) LOUISE FERRY STEWART	1.00					1	1		,	_			^
BOARD MEMBER (21) ANDREW SOLOMON	1.00	X	-	_	├	├	┢	0.		0.			0.
BOARD MEMBER	1.00	x				Ì	l	0.		0.			0.
(22) NAREMAN TAHA	1.00	1	-	-	├	┝	⊢	<del> </del>					<u> </u>
BOARD MEMBER	1.00	X				Į	1	0.		0.			0.
(23) ROBERT VAUGHAN	1.00	<u> </u>	-	├-	├─	├—	⊢						<del></del>
BOARD MEMBER	1.00	x				ļ		0.	,	0.			0.
(24) ERIC WEINHEIMER	37.50	-	<del>                                     </del>	<u> </u>	┢╌	-	╁	<del>                                     </del>					
PRESIDENT, CEO		1		x	ł	ł	-	235,723.		0.	2	3,0	89.
(25) ANDREASON BROWN	37.50			1	<del>                                     </del>	<del>                                     </del>		<del> </del>				<del></del>	
CHIEF FINANCIAL OFFICER		1		1	ŀ	x		134,231.	ı	0.	1	7,0	65.
						Ī	Π			$\neg \neg$			
		<u> </u>			<u> </u>	<u>L</u> _	L	<u> </u>	 	]			
1b Sub-total ► 369,954. 0.									4	0,1			
c Total from continuation sheets to Part VI	I, Section A							0.	 	0.	0.		
d Total (add lines 1b and 1c)								369,954.	L	0.	40,154.		
2 Total number of individuals (including but n	ot limited to th	ose	liste	ed al	bove	e) w	ho r	received more than \$100	0,000 of reportable	е			2
compensation from the organization						_	_	<del></del>				Yes	No
3 Did the organization list any former officer.										1		162	140
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s.		Stee	e, Ke	y en	npic	yee	, or	nignest compensated e	mpioyee on		3		X
4 For any individual listed on line 1a, is the su		le cr	mn	anes	ation	nan	d of	ther compensation from	the organization		-3		
and related organizations greater than \$150	•		-					•	the organization	]	4	x	-
5 Did any person listed on line 1a receive or a	•		-						Idual for services				
rendered to the organization? If "Yes," com	plete Schedul	e <i>J f</i>	or_s	uch	pers	son_					5		X
Section B. Independent Contractors													
<ol> <li>Complete this table for your five highest co</li> </ol>	-	•							•	pens	ation 1	from	
the organization. Report compensation for	the calendar y	ear	endı	ng v	<u>vith</u>	or w	vithi		year.				
(A) Name and business	address	BT/	INC	,				(B) Description of s	ondoos	_	)) ocmo:	C) nsatio	n
Traine and pusiness		147	TAI	<u>-</u>			_	Description of s	Services		Ompo		<u>''</u>
								<del> </del>					
	•												-
	<del> </del>												
					_								
2 Total number of independent contractors (i	ncluding but n	ot l	mite	d to	tho	se li	ste	d above) who received n	nore than				
\$100,000 of compensation from the organic	zation 🕨				(	0_	_						

23-7376023 FOREFRONT Page 9 Form 990 (2016) Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (**D)** Revenue excluded from tax under Related or Unrelated Total revenue exempt function business sections 512 - 514 revenue revenue Gifts, Grants ilar Amounts 1 a Federated campaigns 1ь 1,410,796. **b** Membership dues c Fundraising events 1c d Related organizations Contributions, ( and Other Simil e Government grants (contributions) 1e f All other contributions, gifts, grants, and 1f 1,759,285 similar amounts not included above g Noncash contributions included in lines 1a-1f \$ 3,170,081 h Total. Add lines 1a-1f Business Code 129,627. 900099 2 a WORKSHOPS AND MEETINGS 547,639. 418,012. Program Service Revenue b CONSULTING 900099 75,685. 75,685. f All other program service revenue 623,324. g\_Total. Add lines 2a-2f Investment income (including dividends, interest, and 11,709. 11,709. other similar amounts) Income from investment of tax-exempt bond proceeds Royalties . (i) Real (ii) Personal 6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) (i) Securities 582,759. (ii) Other 7 a Gross amount from sales of assets other than inventory b Less: cost or other basis 577,272 and sales expenses 5,487. c Gain or (loss) 5,487. 5,487. d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 

900099

930.

930.

205,312.

811,531.

0. 436,138.

930.

11 a

d Ali other revenue

Total. Add lines 11a-11d

Total revenue. See instructions.

# Form 990 (2016) FOREFRONT Part IX Statement of Functional Expenses

Sect	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).												
	Check if Schedule O contains a response or note to any line in this Part IX												
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses								
1	Grants and other assistance to domestic organizations												
	and domestic governments. See Part IV, line 21	91,895.	91,895.										
2	Grants and other assistance to domestic				'								
	ındıvıduals. See Part IV, line 22												
3	Grants and other assistance to foreign												
	organizations, foreign governments, and foreign	•											
	individuals. See Part IV, lines 15 and 16												
4	Benefits paid to or for members												
5	Compensation of current officers, directors,	056 005	101 200	60 405	05 166								
	trustees, and key employees	276,985.	191,322.	60,497.	25,166.								
6	Compensation not included above, to disqualified		ľ										
	persons (as defined under section 4958(f)(1)) and		†										
_	persons described in section 4958(c)(3)(B)	1 255 062	072 477	257 427	105 050								
7	Other salaries and wages	1,255,863.	872,477.	257,427.	125,959.								
8	Pension plan accruals and contributions (include	55 450	27 725	18,224.									
^	section 401(k) and 403(b) employer contributions)	55,459. 85,139.	37,235. 56,051.	23,799.	5,289.								
9	Other employee benefits	106,444.	64,442.	31,416.	10,586.								
10	Payroll taxes	100,444.	04,442.	31,410.	10,300.								
11	Fees for services (non-employees)		ì										
a h	Management Legal	5,451.	<del></del>	5,451.									
	Accounting	19,165.		19,165.									
ď	Lobbying	4,145.	4,145.										
- G	Professional fundraising services. See Part IV, line 17			<del></del>									
f	Investment management fees	3,124.		3,124.									
a	Other. (If line 11g amount exceeds 10% of line 25,												
3	column (A) amount, list line 11g expenses on Sch O.)	523,728.	443,572.	79,896.	260.								
12	Advertising and promotion	31,933.	6,824.	24,765.	344.								
13	Office expenses	98,752.	62,808.	31,724.	4,220.								
14	Information technology	8,488.	3,389.	5,099.									
15	Royalties				<del></del> _								
16	Occupancy	299,866.	244,094.	34,781.	20,991.								
17	Travel	39,505.	27,548.	9,820.	2,137.								
18	Payments of travel or entertainment expenses												
	for any federal, state, or local public officials												
19	Conferences, conventions, and meetings	184,460.	170,910.	12,436.	1,114.								
20	Interest .												
21	Payments to affiliates	2			· · · · · · · · · · · · · · · · · · ·								
22	Depreciation, depletion, and amortization	17,366.	13,719.	2,431.	1,216.								
23	Insurance	36,899.	17,030.	13,759.	6,110.								
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)	i											
а	DUES AND MEMBERSHIPS	52,786.	41,310.	7,531.	3,945.								
b	LIBRARY ACQUISITIONS	32,220.	32,220.										
c	HONORARIUMS	32,000.	32,000.										
d	STAFF DEVELOPMENT	18,320.	4,252.	14,068.									
е	All other expenses	9,631.	4,117.	4,917.	597.								
25	Total functional expenses. Add lines 1 through 24e	3,289,624.	2,421,360.	660,330.	207,934.								
26	Joint costs. Complete this line only if the organization												
	reported in column (B) joint costs from a combined		ļ										
	educational campaign and fundraising solicitation.	1											
	Check here fit following SOP 98-2 (ASC 958-720)	,											
63201	D 11-11-16				Form <b>990</b> (2016)								

Form 990 (2016)
Part X | Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 1,131,566. 805,661. Cash - non-interest-bearing 1,549,486. 754,384. 2 Savings and temporary cash investments 2 253,898. 262,712. 3 3 Pledges and grants receivable, net 4 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L **Assets** 7 7 Notes and loans receivable, net Inventories for sale or use 8 33,494. 26,533. 9 q Prepaid expenses and deferred charges 10a Land, buildings, and equipment, cost or other 206,737. basis. Complete Part VI of Schedule D 10a 36,037. 170,700.53,403. **b** Less accumulated depreciation 10b 10c 102,480. 658,680. 11 11 Investments - publicly traded securities 12 Investments - other securities. See Part IV, line 11 12 13 13 Investments - program-related. See Part IV, line 11 14 Intangible assets 14 15 Other assets. See Part IV, line 11 15 3,100,000. 2,568,334. 16 16 Total assets. Add lines 1 through 15 (must equal line 34) 147,501. 158,465. 17 17 Accounts payable and accrued expenses 18 18 Grants pavable 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 544,050. 21 518,830. 21 Escrow or custodial account liability. Complete Part IV of Schedule D Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 223,157. 197,588. 25 Schedule D 900,452. 889,139. Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here **Net Assets or Fund Balances** complete lines 27 through 29, and lines 33 and 34. 1,012,907. 1,578,151. 27 27 Unrestricted net assets 654,475. 632,210. 28 Temporarily restricted net assets 28 <u>500.</u> 500. Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 31 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 32 1,667,882. 2,210,861. 33 33 Total net assets or fund balances 3,100,000. 2,568,334. 34 Total liabilities and net assets/fund balances

	1 990 (2016) FOREFRONT	23-737	5023	Pag	e 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
		ì			
1	Total revenue (must equal Part VIII, column (A), line 12)		3,811		
2	Total expenses (must equal Part IX, column (A), line 25)	2	3,289		
3	Revenue less expenses. Subtract line 2 from line 1	3		.,90	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,667		
5	Net unrealized gains (losses) on investments	5	21	.,05	72.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	2,210	),86	<u>51.</u>
Par	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				<u></u> _
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		1 1	l	
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a	1 1	ł	
	separate basis, consolidated basis, or both.		1 1	ł	
	Separate basis Consolidated basis Both consolidated and separate basis			_	- 1
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,	1 1		ı
	consolidated basis, or both		1 1	İ	•
	Separate basis Consolidated basis Both consolidated and separate basis		1 1	ļ	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audıt,	1 1		
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.	1 1	1	
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sil	ngle Audit	1 1	- 1	
	Act and OMB Circular A-133?		3a		_ <u>X</u> _
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	red audit	1 1	1	
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	لبي	
			Form !	<b>990</b> (	2016)

### **SCHEDULE A** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

FOREFRONT

4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

OMB No 1545-0047

Name of the organization

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number 23-7376023

P	art	1	Reason for Public	Charity Status (/	All organizations must co	omplete th	is part.) Se	ee instructions.					
Th 1 2 3 4		ganı	zation is not a private found A church, convention of che A school described in sect A hospital or a cooperative A medical research organizerty, and state:	nurches, or association 170(b)(1)(A)(ii). (a hospital service orga	on of churches described Attach Schedule E (Form anization described in se	d in section 1990 or 99 ection 170	on 1 <b>70(b)(</b> 1 90-EZ).) 9 <b>(b)(1)(A)(</b> ii	i).	the hospital's name,				
6	_	_	, , , , , , , , , , , , , , , , , , , ,										
9		_	section 170(b)(1)(A)(vi). (Complete Part II.)  A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)  An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or										
10			university:										
11 12		_	An organization organized and operated exclusively to test for public safety. See section 509(a)(4).  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.  Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving										
	b i		the supported organization organization. You must of Type II. A supporting organization or management of the support of the su	on(s) the power to recomplete Part IV, Se complete Part IV, Se panization supervised	gularly appoint or elect a ections A and B. I or controlled in connec	a majority o	of the directs	ctors or trustees of the sed organization(s), by ha	supporting				
,	c <sub>.</sub>		organization(s). You mus Type III functionally inte its supported organizatio Type III non-functionally	egrated. A supporting in(s) (see instructions y integrated. A supp	g organization operated s). <b>You must complete l</b> orting organization oper	Part IV, Se ated in co	ections A, nnection v	<b>D, and E.</b> vith its supported organ	ization(s)				
	e		that is not functionally information requirement (see instruct Check this box if the organization of functionally integrated, o	tions). <b>You must con</b> anization received a v r Type III non-functio	nplete Part IV, Sections written determination fro	s <b>A and D,</b> om the IRS	and Part that it is a	v.					
		rov	r the number of supported or ide the following information ) Name of supported	=	ed organization(s).	l (iv) Is the orga	inization listed	(v) Amount of monetary	(vi) Amount of other				
			organization	(") = "	(described on lines 1-10 above (see instructions))	in your governi Yes	ng document? No	support (see instructions)	support (see instructions)				
				<u> </u>				 					
					·								
_													
_				<del> </del>	<del> </del>	<del></del>	<del> </del>	<del></del>	<del> </del>				

Schedule A (Form 990 or 990-EZ) 2016 FOREFRONT 23-7376023 Page 2
Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not	1		j			
	include any "unusual grants.")	2,553,008.	1,879,809.	2,370,246.	2,801,135.	3,170,081.	12,774,279.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to		}	ļ			
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to	1		i		Ì	
	the organization without charge					[	
4	Total. Add lines 1 through 3	2,553,008.	1,879,809.	2,370,246.	2,801,135.	3,170,081.	12,774,279.
5	The portion of total contributions						
	by each person (other than a	}		j		1	
	governmental unit or publicly	}		j			
	supported organization) included	]		į		l	
	on line 1 that exceeds 2% of the	l l		l		l	
	amount shown on line 11,			ŀ		ļ	
	column (f)			1			2,017,831.
6	Public support. Subtract line 5 from line 4						10,756,448.
	ction B. Total Support			<del></del>		<del></del>	
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7	Amounts from line 4	2,553,008.	1,879,809.	2,370,246.	2,801,135.	3,170,081.	12,774,279.
8	Gross income from interest,						
	dividends, payments received on	}	}	ŀ		<u> </u>	
	securities loans, rents, royalties	1		}	-	ſ	
	and income from similar sources	42,955.	30,598.	33,179.	22,746.	11,709.	141,187.
9	Net income from unrelated business						
	activities, whether or not the			ţ		Į	
	business is regularly carned on		1	{		ļ	
10	Other income. Do not include gain						
	or loss from the sale of capital	1	1	j		ł	
	assets (Explain in Part VI.)	1	1	j		ł	
11	Total support. Add lines 7 through 10				· · · · · · · · · · · · · · · · · · ·		12,915,466.
	Gross receipts from related activities,	etc. (see instruction	ons)	<del></del>		12 2	,755,656.
	First five years. If the Form 990 is for	*	•	d, fourth, or fifth tai	ı x year as a sectiol		<del></del>
	organization, check this box and stor	here			,	- \-/\-/	ightharpoons
Sec	tion C. Computation of Publ	ic Support Per	centage				
14	Public support percentage for 2016 (I	ine 6, column (f) di	vided by line 11, c	olumn (f))		14	83.28 %
15	Public support percentage from 2015	Schedule A, Part I	II, line 14			15	81.28 %
16a	33 1/3% support test - 2016. If the c	organization did not	t check the box or	line 13, and line 1	4 is 33 1/3% or n	nore, check this bo	
	stop here. The organization qualifies						$\triangleright X$
b	33 1/3% support test - 2015. If the c	organization did not	t check a box on li	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check th	ns box
	and stop here. The organization qual						ightharpoons
17a	10% -facts-and-circumstances tes			-	13, 16a, or 16b. a	and line 14 is 10%	or more,
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"					3	ightharpoons
b	10% -facts-and-circumstances tes					7a, and line 15 is	10% or
	more, and if the organization meets the						
	organization meets the "facts-and-circ						
18	Private foundation. If the organization						s
						dule A (Form 900	

# Sch Pa

Part III   Support Schedule for C	Organizations	Described in	Section 509(a	1(2)		OOZJ Page 3
(Complete only if you checked	_		-		Part II If the organi	ization fails to
qualify under the tests listed b			organization fallet	to quality under t	art ii. ii tile organ	zanon iang to
Section A. Public Support	siew, piedee eem	oloto Fart II y				
Calendar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	/ (f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not		ł	Ì			
ınclude any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that				,		
are not an unrelated trade or bus- iness under section 513						
4 Tax revenues levied for the organ-				7		
ization's benefit and either paid to						
or expended on its behalf		1	,			
5 The value of services or facilities	<del></del>			,,		
furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5				<del></del>		
7a Amounts included on lines 1, 2, and			1			
3 received from disqualified persons		}			)	]
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year		/				
c Add lines 7a and 7b				<u></u>		
8 Public support. (Subtract line 7c from line 6.)	<u> </u>	L		<u> </u>	<u> </u>	<u> </u>
Section B. Total Support				<del>,</del>		
Calendar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
9 Amounts from line 6 10a Gross income from interest,		/	<u> </u>	<del> </del> -	<del></del>	<del> </del>
dividends, payments received on secunties loans, rents, royalties and income from similar sources	/	/				
<b>b</b> Unrelated business taxable income			1		1	
(less section 511 taxes) from businesses acquired after June 30, 1975	/				l 	
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	,					
12 Other income. Do not include gain or loss from the sale of capital						
assets (Explain in Part VI.)  13 Total support. (Add lines 9, 10c, 11, and 12)				<del>                                     </del>		<del>                                     </del>
14 First five years. If the Form 990 is for	the organization'	s first, second, the	rd, fourth, or fifth 1	tax vear as a section	on 501(c)(3) organi	zation.
check this box and stop here	<b></b>	,,	. •, . • • • • • • • • • • • • • • • • •		• • • (•)(•) • • • • • • •	<b>▶</b> □
Section C. Computation of Publ	ic Support Pe	rcentage				
15 Public support percentage for 2016 (I		_ <del></del> _	column (f))		15	%
16 Public support percentage from 2015		•			16	%
Section D. Computation of Inves						
17 Investment income percentage for 20	<b>16</b> (line 10c, colur	mn (f) divided by li	ne 13, column (f))		17	%
18 Investment income percentage from 2	2015 Schedule A,	Part III, line 17			18	
19a 33 1/3% support tests - 2016. If the	organization did r		on line 14, and lin	e 15 is more than	33 1/3%, and line	17 is not

19 more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2015. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Voc	No
	Yes	No
1		
2		
3a		
3b		
3c	ļ	
4a		
- 4b	_	
		1
4c		
5a		
5b		
5c		
6		
7	+	<u> </u>
8		<u> </u>
9a		
9b		_
9c		'
10a		,
10b	1	
n 990 or		2016

	EODERDONE	22 727601		_
Sche Par	edule A (Form 990 or 990-EZ) 2016 FOREFRONT  rt IV   Supporting Organizations (continued)	23-737602	13 Pa	1ge 5
	Supporting Organizations (continued)		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?	<u>Γ</u>	1163	140
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			1
•	below, the governing body of a supported organization?	11a		l
h	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part V	<del> </del>	-	
	tion B. Type I Supporting Organizations	<u></u>		·
	destructions of the state of th		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to	[ <del></del>	+	
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the		1	ĺ
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or	ł	1	1
	controlled the organization's activities. If the organization had more than one supported organization,	1	{	
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported	, l		1
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	1	l
2	Did the organization operate for the benefit of any supported organization other than the supported	<del> </del> -	<del>   </del>	
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in	Ì	1	
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	Ì		1
	supervised, or controlled the supporting organization.	2	1	1
Sec	tion C. Type II Supporting Organizations			L
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		1	
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			1
	the supported organization(s).	-  -   1	1	1 -
Sec	tion D. All Type III Supporting Organizations	<del></del>		
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the pr	ıor tax	[	1
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	[
	organization's governing documents in effect on the date of notification, to the extent not previously provide	ŀ		l
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI h			1
	the organization maintained a close and continuous working relationship with the supported organization(s)	2		1
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			]
	supported organizations played in this regard.	] <sub>3</sub>	1	] -
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the years	ee Instructions).		
а		·		
b				
c		nt entity (see instruction	s).	
2	Activities Test, Answer (a) and (b) below.	- •	Yes	No
		of	1	]
-	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI Identify	)	]	1
	those supported organizations and explain how these activities directly furthered their exempt purposes,	]	1	1
	how the organization was responsive to those supported organizations, and how the organization determined	,	}	1
	that these activities constituted substantially all of its activities.	2a	1	] -
ь	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more		Ţ	T

activities but for the organization's involvement.
Parent of Supported Organizations. Answer (a) and (b) below.
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these

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Pa	rt V   Type III Non-Functionally Integrated 509(a)(	(3) Supporting Organic	anizations	
1	Check here if the organization satisfied the Integral Part Te	est as a qualifying trust of	on Nov. 20, 1970 (explain ın	Part VI.) See instructions. Al
_	other Type III non-functionally integrated supporting organ	izations must complete	Sections A through E.	
Sect	tion A - Adjusted Net Income		(A) Pnor Year	(B) Current Year (optional)
_1_	Net short-term capital gain	1		
2	Recovenes of prior-year distributions	2		
3_	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5_	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or	1		
	maintenance of property held for production of income (see instr	ructions) 6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) .	8		
Sect	tion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year)			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		L
е	Discount claimed for blockage or other	·		
	factors (explain in detail in Part VI)			<u> </u>
2	Acquisition indebtedness applicable to non-exempt-use assets	2		<u> </u>
3	Subtract line 2 from line 1d	3	L	<u> </u>
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for great	eater amount,		
	see instructions)	4		<u> </u>
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		<del></del>
6	Multiply line 5 by .035	6		<u> </u>
7	Recoveries of prior-year distributions	7		
8_	Minimum Asset Amount (add line 7 to line 6)	8	<del></del>	
Sect	tion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Colum	nn A) 1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Col	umn A) 3		<u> </u>
4	Enter greater of line 2 or line 3	4		<u> </u>
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject	ot to		
	emergency temporary reduction (see instructions)	6	L	
7	Check here if the current year is the organization's first as	a non-functionally integr	ated Type III supporting or	ganization (see
	instructions)			

Schedule A (Form 990 or 990-EZ) 2016

. aı	Type III Non-Functionally integrated 509	<u>(a)(3) Supporting Orga</u>	anizations (continued)	
Secti	ion D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemp			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	s		
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions			
7	Total annual distributions. Add lines 1 through 6			<u> </u>
8	Distributions to attentive supported organizations to which the	ne organization is responsive	3	
	(provide details in Part VI). See instructions			<u> </u>
9	Distributable amount for 2016 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			<u> </u>
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
				<u></u>
	Distributable amount for 2016 from Section C, line 6			<b></b>
2	Underdistributions, if any, for years prior to 2016 (reason-			
	able cause required- explain in Part VI). See instructions			
	Excess distributions carryover, if any, to 2016			<del></del>
<u>a</u>				<u></u>
<u>b</u>				
	From 2013			<u> </u>
	From 2014			
	From 2015			
	Total of lines 3a through e			
	Applied to underdistributions of prior years			
	Applied to 2016 distributable amount			
<u>    i                                </u>	Carryover from 2011 not applied (see instructions)			ļ
_ <u>i</u> _	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2016 from Section D,			
	line 7· \$			
	Applied to underdistributions of prior years			<u> </u>
	Applied to 2016 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4			
5	Remaining underdistributions for years prior to 2016, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions		ļ	
6	Remaining underdistributions for 2016. Subtract lines 3h	1	İ	
	and 4b from line 1. For result greater than zero, explain in	1		
	Part VI. See instructions		<b></b>	<u> </u>
7	Excess distributions carryover to 2017. Add lines 3j	ļ	,	
	and 4c		<b></b>	ļ
_8_	Breakdown of line 7:	<b></b>	ļ	ļ
<u>a</u>		ļ	<b> </b>	ļ
	Excess from 2013	<u> </u>	<del> </del>	ļ
	Excess from 2014		<del> </del> -	<u> </u>
	Excess from 2015		<del> </del> -	ļ
_ е	Excess from 2016			l

Schedule A (Form 990 or 990-EZ) 2016

. Schedule A	(Form 990 or 990-EZ) 2016 FOREFRONT	23-7376023 Page 8
Part VI	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a of Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines line 1, Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additing (See instructions.)	or 17b; Part III, line 12, 1 and 2; Part IV, Section C, V, Section B, line 1e; Part V,
		<del></del>
		<del></del>
	<del>-</del>	

### SCHEDULE C (Form 990 or 990-EZ)

**Political Campaign and Lobbying Activities** 

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations. Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

	Section 501(c)(4), (5), or (6) organiza	tions: Complete Part III.			
Nan	ne of organization			Emp	loyer identification number
	FOREFRO				23-7376023
P	art I-A Complete if the org	janization is exempt und	ler section 501(c)	or is a section 527 of	organization.
2	Provide a description of the organiz	cures	cal campaign activities i	in Part IV. ▶ \$	S
J	Volunteer hours for political campa	griactivities	-		
Pá	art I-B Complete if the org	janization is exempt und	er section 501(c)	(3).	
	Enter the amount of any excise tax	<del></del>		<b>▶</b> \$	
	Enter the amount of any excise tax	• •		<u>.</u>	
	If the organization incurred a section				Yes No
48	a Was a correction made?				Yes No
	o If "Yes," describe in Part IV.				
Pa	art I-C Complete if the org	ganization is exempt und	ler section 501(c),	except section 501	(c)(3).
1	Enter the amount directly expended	d by the filing organization for se	ection 527 exempt func	tion activities	S
2	Enter the amount of the filing organ	ization's funds contributed to ot	ther organizations for se	ection 527	
_	exempt function activities				S
3	Total exempt function expenditures	. Add lines 1 and 2. Enter here a	and on Form 1120-POL	, •	
	line 17b			<b>~</b> \$	Yes No
4	· · · · · · · · ·	•	IND -4 - II t 507		
5	Enter the names, addresses and er made payments. For each organiza				
	contributions received that were pr				•
	political action committee (PAC). If			· · · · · · · · · · · · · · · · · · ·	gg
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0
				1	

Schedule C (Form 990 or 990-EZ) 2016 FOREFRONT 23-7376023 Page 2 Part II-A   Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under										
Part II-A   Complete if the org section 501(h)).	anization is exe	mpt under section	n sur(c)(s) and th	ea Form 5708 (ei	ection under					
<del></del>	tion belongs to an af	filiated group (and list in	Part IV each affiliated	aroun member's nam	e address FIN					
	e of excess lobbying		T art IV cacif annated	group member 3 nam	o, address, E114,					
			visions anniv							
Check If the filing organization checked box A and "limited control" provisions apply.  Limits on Lobbying Expenditures  (The term "expenditures" means amounts paid or incurred.)  (a) Filing organization's totals  totals										
1a Total lobbying expenditures to influence public opinion (grass roots lobbying) 4,213.										
b Total lobbying expenditures to influ				8,279.						
c Total lobbying expenditures (add li	-	(direct lobbying)		12,492.	<del></del>					
d Other exempt purpose expenditure				3,277,132.						
e Total exempt purpose expenditure			•	3,289,624.						
f Lobbying nontaxable amount. Ente	·		n columns.	314,481.						
If the amount on line 1e, column (a) o		obying nontaxable am		<del></del>						
Not over \$500,000		the amount on line 1e.			r					
Over \$500,000 but not over \$1,000		00 plus 15% of the exc	ess over \$500,000.							
Over \$1,000,000 but not over \$1,5	<del></del>	00 plus 10% of the exc								
Over \$1,500,000 but not over \$17,		00 plus 5% of the exce			_					
Over \$17,000,000	\$1,000				·					
<del></del>										
g Grassroots nontaxable amount (en	ter 25% of line 1f)			78,620.						
h Subtract line 1g from line 1a. If zero	o or less, enter -0-			0.						
i Subtract line 1f from line 1c. If zero	or less, enter -0-			0.						
j If there is an amount other than zer	ro on either line 1h oi	line 11, did the organiza	ation file Form 4720	_						
reporting section 4911 tax for this	year?			<u> </u>	Yes No					
(Some organizations th	at made a section	reraging Period Under 501(h) election do not rate instructions for li	have to complete all	of the five columns b	elow.					
	Lobbying Expe	enditures During 4-Yea	r Averaging Period							
Calendar year (or fiscal year beginning in)	(a) 2013	<b>(b)</b> 2014	( <b>c)</b> 2015	( <b>d</b> ) 2016	(e) Total					
2a Lobbying nontaxable amount	309,176	308,007.	313,492.	314,481.	1,245,156.					
b Lobbying ceiling amount (150% of line 2a, column(e))					1,867,734.					
c Total lobbying expenditures	22,175	9,693.	6,489.	12,492.	50,849.					
d Grassroots nontaxable amount	77,294	77,002.	78,373.	78,620.	311,289.					
e Grassroots ceiling amount	<del></del>									
(150% of line 2d, column (e))		<u> </u>			466,934.					
f Grassroots lobbying expenditures		396.	1,175.	4,213.	5,784.					

4,213. 5,784. Schedule C (Form 990 or 990-EZ) 2016

Schedule C (Form 990 or 990-EZ) 2016 FOREFRONT 23-7376023 Page 3
Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description	(a	)	(p)	
of the lobbying activity.	Yes	No	Amo	ount
During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of. a Volunteers?				
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
c Media advertisements?			<del></del>	
d Mailings to members, legislators, or the public?				
e Publications, or published or broadcast statements?				
f Grants to other organizations for lobbying purposes?			L———	
g Direct contact with legislators, their staffs, government officials, or a legislative body?			<del> </del>	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i Other activities?				
j Total. Add lines 1c through 1i				
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b If "Yes," enter the amount of any tax incurred under section 4912	[			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6)	on 501(c)	(5), or se	ction	
501(c)(6).			Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?		[1		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		L
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the	o pror voor			
answered "Yes."  1 Dues, assessments and similar amounts from members		1	<del></del> -	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political	cal		<del></del>	
expenses for which the section 527(f) tax was paid).		1		
a Current year		2a		
b Carryover from last year		2b		
c Total		2c		
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc	ess	- }		
does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and i	oditical	1.		
expenditure next year?		4		
5 Taxable amount of lobbying and political expenditures (see instructions)		5_	L	
Part IV Supplemental Information				
Provide the descriptions required for Part I-A, line 1, Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	ııst); Part II	-A, lines 1	and 2 (see	
instructions), and Part II-B, line 1. Also, complete this part for any additional information.				
<del></del>				
<del></del>				

### . SCHEDULE D

(Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.lrs.gov/form990.

OMB No 1545-0047 16 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

FOREFRONT

Employer identification number 23-7376023

Pa	rt I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds	s or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	ne 6.	•
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's		☐ Yes ☐ No
6	Did the organization inform all grantees, donors, and donor a		•
	for charitable purposes and not for the benefit of the donor of		
	impermissible private benefit?		Yes No
Pa	rt II   Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990, I	
1	Purpose(s) of conservation easements held by the organizati		
	Preservation of land for public use (e.g., recreation or e	, ———, , , ,	oncally important land area
	Protection of natural habitat		ified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic str	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired a	after 8/17/06, and not on a historic struct	ure
	listed in the National Register .		2d
3	Number of conservation easements modified, transferred, rel	leased, extinguished, or terminated by the	e organization during the tax
	year ▶		
4	Number of states where property subject to conservation eas	sement is located >	
5	Does the organization have a written policy regarding the per	riodic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements if	t holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing con-	servation easements during the year
	<b></b>		
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserva	tion easements during the year
	<b>▶</b> \$		
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170	(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		└─ Yes └─ No
9	In Part XIII, describe how the organization reports conservation		
	include, if applicable, the text of the footnote to the organization	tion's financial statements that describes	the organization's accounting for
D-	conservation easements.		
Ра	rt III Organizations Maintaining Collections of		ther Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under SFAS 116 (AS		
	historical treasures, or other similar assets held for public exh		nce of public service, provide, in Part XIII,
_	the text of the footnote to its financial statements that descri		
þ	If the organization elected, as permitted under SFAS 116 (AS		
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in furtherance of pu	blic service, provide the following amounts
	relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		. \$
_	(ii) Assets included in Form 990, Part X		<b>▶</b> \$
2	If the organization received or held works of art, historical treatment		ll gain, provide
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to these items	
a	Revenue included on Form 990, Part VIII, line 1		<b>\$</b>
h	Assets included in Form 990, Part Y		• •

	edule D (Form 990) 2016 FOREFRO							76023	
Pa	rt III   Organizations Maintaining C	ollections of Ar	t, Historical Tr	easures, o	r Oth	er Similaı	· Asse	<b>ts</b> (continu	ied)
3	Using the organization's acquisition, accessi	on, and other record	s, check any of the	following that	are a s	significant us	e of its	collection	rtems
	(check all that apply):								
а	Public exhibition	d	Loan or excl	hange prograr	ms				
b	Scholarly research	е	L Other						
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	n how they further ti	he organizatio	n's exe	mpt purpos	e ın Par	t XIII.	
5	During the year, did the organization solicit of	r receive donations o	of art, historical trea	sures, or othe	r sımıla	r assets	·	٦	
	to be sold to raise funds rather than to be ma							Yes	No_
Pa	rt IV Escrow and Custodial Arran		te if the organizatio	n answered "	Yes" or	n Form 990,	Part IV,	line 9, or	
	reported an amount on Form 990, Par	•							
1a	Is the organization an agent, trustee, custodi	an or other intermed	lary for contribution	s or other ass	ets no	t included	_	٦.	<b>.</b>
	on Form 990, Part X?						L	J Yes	X No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table:			<del></del>		<del> </del>	
								Amount	
C						1c			
ď	Additions during the year				•	1d			
е	Distributions during the year					1e			
f	Ending balance	<u></u>				<u>1f</u>	TV	1	<del>                                      </del>
	Did the organization include an amount on Fo					-	. ட	Yes	∐ No X
Pai	If "Yes," explain the arrangement in Part XIII.								
rai	rt V Endowment Funds. Complete if						re book	4-1 Four	voore back
4	Parameter of translations	(a) Current year 500.	<b>(b)</b> Prior year 500.	(c) Two years	500.	(d) Three yea	500.	(e) rour y	ears back
	Beginning of year balance	300.	300.		300.		300.		<del></del>
	Contributions								
	Net investment earnings, gains, and losses								
	Grants or scholarships								
e	Other expenditures for facilities								
	and programs Administrative expenses							,	
		500.	500.		500.		500.		500.
9 2	Provide the estimated percentage of the curr			// hold as:	••••				
	Board designated or quasi-endowment	ent year end balanc	e (iine 19, column (a %	i)) Heiu as.					
	Permanent endowment 100.00	%							
	Temporarily restricted endowment	^% %							
	The percentages on lines 2a, 2b, and 2c short								
За	Are there endowment funds not in the posse	•	ation that are held a	nd administer	ed for t	the organiza	tion		
	by.							[·	Yes No
	(i) unrelated organizations							3a(i)	X
	(ii) related organizations							3a(ii)	X
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as requir	ed on Schedule R?					3b	
4	Describe in Part XIII the intended uses of the				•				
Pai	rt VI   Land, Buildings, and Equipm					-			
	Complete if the organization answered	d "Yes" on Form 990	), Part IV, line 11a. S	See Form 990,	Part X	, lıne 10.			
	Description of property	(a) Cost or o	ther (b) Cost	or other	(c) A	ccumulated		(d) Book	value
		basis (investr	1	(other)	de	preciation			
1a	Land .								
b	Buildings								
С	Leasehold improvements			1,144.		1,14			0.
d	Equipment .			0,083.		42,30			7777.
е	Other		15	5,510.		127,25	0.		,260.
Total	Add lines 1a through 1e (Column (d) must e	aual Form 000 Port	V saluma (D) line 1	100.1				3.6	0.037.

Part VII Investments - Other Securities.				
Complete if the organization answered "Yes"				
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of va	aluation Cost or end	-of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				<del></del>
(A)				
(B)			<del></del>	
(C)	<del></del>			
(D)				
<u>(E)</u>				
<u>(F)</u>		<del></del>	<del></del>	
(G)	<del></del>			
(H) Total (Cal (h) must as unlifered 2000 Part V and (P) line 12 \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		<del></del>		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ Part VIII Investments - Program Related.				
	F 000 D-+ IV	l 11- C F 000	Dark V. June 40	
Complete if the organization answered "Yes" (a) Description of investment	(b) Book value			-of-year market value
(1)	(b) Book value	(O) Mounda of the		
(2)	<del></del>	<del></del>		<del></del>
(3)				
(4)	<del></del>			
(5)				
(6)				
(7)	<del></del>	<del></del>	<del></del>	<del> </del>
(8)				1
(9)	·			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶				
Part IX Other Assets.				
Complete if the organization answered "Yes"	on Form 990, Part IV,	line 11d. See Form 990,	Part X, line 15.	
(a) [	Description			(b) Book value
				<del></del>
(2)		. <del></del>		
(3)				
(4)				
(5)				
(9)	451			
Total. (Column (b) must equal Form 990, Part X, col (B) line Part X   Other Liabilities.	9 15.)	<del></del>		
Complete if the organization answered "Yes"	on Form 000 Port IV	line 11e or 11f Coe Form	n 000 Dort V line 25	
	on Form 990, Part IV,	(b) Book value	11 990, Fart A, line 23	·
1. (a) Description of liability  (1) Federal income taxes	+	(b) Book value		
(2) DEFERRED COMPENSATION	<del>-</del>	50,722.		
(3) DEFERRED RENT	<del></del>	146,866.		
(4)				
(5)				
(6)	<del></del>			
	<del></del>			
(8)	<del></del>			
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)	197,588.		

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII Schedule D (Form 990) 2016

Sche	edule D (Form 990) 2016 FOREFRONT			<u> </u>	73 / 00 23 Page 4
Pai	t XI Reconciliation of Revenue per Audited Financial Stateme	nts With	Revenue per R	eturn	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				2 020 602
1	Total revenue, gains, and other support per audited financial statements			1	3,832,603.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 - 1	21 072		
a	Net unrealized gains (losses) on investments	2a	21,072.		
b	Donated services and use of facilities	2b			
c d	Recoveries of prior year grants	2c 2d			
e	Add lines 2a through 2d	<u> </u>		2e	21,072.
3	Subtract line 2e from line 1	•		3	3,811,531.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		·		<del></del>
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		, ,	
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		<u></u> _	5	3,811,531.
Pa	t XII Reconciliation of Expenses per Audited Financial Stateme	ents With	Expenses per	Retu	rn.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				·
1	Total expenses and losses per audited financial statements		-	1	3,289,624.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1			
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b		1	
С	Other losses	2c			
đ	Other (Describe in Part XIII.)	2d	<del></del> -		0.
	Add lines 2a through 2d			2e	3,289,624.
3	Subtract line 2e from line 1		-	3	3,203,024.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1	امدا			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a 4b			
b	Other (Describe in Part XIII.) Add lines 4a and 4b	40		4c	0.
5				5	3,289,624.
	t XIII Supplemental Information.				
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part	IV. lines 1b	and 2b. Part V. line	4. Part	X. line 2: Part XI.
	2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any add			.,	.,
PAI	RT IV, LINE 2B:				
DUI	RING 2016, FOREFRONT ENTERED INTO AN AGREEM	MENT W	ITH PARTNE	RSH.	IP FOR
~^1	TEGE COMPLETION / "POC" \ TO 3 CT 3 C 3N 3 CHN	m mo n		. 5.7	anin an
COI	LLEGE COMPLETION ("PCC") TO ACT AS AN AGEN	T TO R	ECEIVE AND	DI	SBURSE
ern	NDS AS INSTRUCTED. IN THIS CAPACITY, FOREF	דו יידוא∩ם	אווועסייאעעכ	NO 1	T.TARTT.T#V
	ADD AD INDINOCIED. IN THIS CAPACITY, FOREIT	KON1 O	HDBRIAKED_	110	DIADIDITI
ОТІ	HER THAN TO RECEIVE AND HOLD FUNDS PROVIDE	D BY C	ERTAIN PAR	TIE	S AND TO
DI	BBURSE OR REPAY SUCH FUNDS AS DIRECTED.				
		_			
PAI	RT X, LINE 2:				
	DATE TO THE PART OF THE PART O	E T	ATRI 4555		ma
MAI	NAGEMENT DOES NOT BELIEVE ITS CONSOLIDATED	FINAN	CIAL STATE	WEN,	TS INCLUDE
TTNT/	CERTAIN TAX POSITIONS.				
OTA	CHILITIA IAA FODIIIOND.	<del></del>	<del></del>		

Schedule D (Form 990) 2016

632054 08-29-16

Schedule D (Form 990) 2016	FOREFRONT	23-7376023 Page 5
Schedule D (Form 990) 2016 Part XIII Supplemental Info	ormation (continued)	
	<u> </u>	
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		•
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Department of the Treasury Internal Revenue Service SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

OMB No 1545-0047	2016	Open to Public

► Information about Schedule I (Form 990) and its instructions is at www.lrs.gov/form990.

Name of the organization FOR RFRONT	_						Employer identification number
Part I General Information on Grants and Assistance	and Assistance						0000101
1 Does the organization maintain records to substantiate the amount of	to substantiate th	e amount of the grants	or assistance, the	grantees' eligibility	for the grants or ass	the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	
	stance?						X Yes
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	ocedures for mon	toring the use of grant	funds in the United	d States.			
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	Domestic Organ \$5,000. Part II car	izations and Domesti be duplicated if addit	c Governments. C	omplete if the orga led.	ınızatıon answered "\	res" on Form 990, Par	: IV, line 21, for any
1 (a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
COMMUNITY NURSE HEALTH ASSOCIATION 23 CALENDAR AVE, #27 LA GRANGE, IL 60525	36-2170869	501(c)(3)	30,000.	0.			MSI GRANTS
ENVISIONS UNLIMITED 8 SOUTH MICHIGAN AVE. #1700 CHICAGO, IL 60603	36-2544178	501(C)(3)	25,000.	0.			MSI GRANTS
URBAN GATEWAYS 205 WEST RANDOLPH ST, #1700 CHICAGO, IL 60606	36-6083080	501(c)(3)	19,645.	0.			MSI GRANTS
BETWEEN FRIENDS P.O. BOX 608548 CHICAGO, IL 60660	36-3460990	501(C)(3)	9,250.	0.			MSI GRANTS
2 Enter total number of section 501(c)(3) and government organizations	ind government or	ganizations listed in th	listed in the line 1 table				4.
3 Enter total number of other organizations listed in the line 1 table	s listed in the line	1 table					•
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.	, see the instruct	ions for Form 990.					Schedule I (Form 990) (2016)

23-7376023 Schedule I (Form 990) (2016) FOREFRONT

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Page 2

(f) Description of noncash assistance														Schedule I (Form 990) (2016)
(e) Method of valuation (book, FMV, appraisal, other)				dditional information.		SCOPE AND GOALS OF	COSTS		ARE SEEKING	AND	SIX MONTHS OR AT	SUBMIT A WRITTEN	PROVIDE A	
(d) Amount of non- cash assistance				(b), and any other a			THE ONE-TIME COSTS	INCLUDE	WHICH THEY	APPLICANTS	WITHIN SIX M	GRANTEES SUB	GOALS AND P	
(c) Amount of cash grant		,		ne 2; Part III, column		ESCRIBING	AND OUTLINING TH	PROPOSAL MUST ALSO INCLUDE	COSTS FOR W	FOR THE	PARTNERS. WI	GOTIATIONS, GR	ORIGINAL	
(b) Number of recipients				uired in Part I, III		OPOSAL D		PROPOSAL	FOR ANY C	AND AUDITS	1	NE	S THEIR	
(a) Type of grant or assistance				Part IV   Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b), and any other additional information.	PART I, LINE 2:	MSI APPLICANTS SUBMIT A WRITTEN PROPOSAL DESCRIBING THE	THEIR STRATEGIC PARTNERSHIP PROJECT	ASSOCIATED WITH THE PROJECT. THE	VENDOR/CONSULTANT SCOPES OF WORK FO	FUNDING AND FINANCIAL STATEMENTS A	FINANCIAL STATEMENTS FOR THE POTENTIAL	THE CONCLUSION OF THEIR PARTNERSHIP	REPORT ON THE PROGRESS MADE TOWARDS	632102 11-01-16

Schedule I	(Form 99	0)	FORE	FROI	<u> Tr</u>					 23-7376023	Page 2
Part IV	Supp	emental l	FORE!	}							
	1 / 12 T NT	337/T3T	D EDODE	ONT	11017	mitra	EIDIDG	taren e	annia.		
BUDGET	·/ FIN	ANCIAL	REPORT	ON	HOW	THE	FUNDS	WERE	SPENT.	 	
			<del></del>							 <del></del>	
				<del></del> .					<del></del>	 	
			<del> </del>							 	<del></del>
							<del></del>			 	
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			<del>-</del>							 	
							<del> </del>			 	
			<del> </del>							 	

### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.lrs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

FOREFRONT

Part I Questions Regarding Compensation

Employer identification number 23-7376023

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			'
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			i
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
				,
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			r
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		-
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			1
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant  X Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			١.
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:		l	
а	The organization?	5 <u>a</u>		X
þ	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of			l
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	ınıtial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	<u> </u>	<u>L</u> . 1

FOREFRONT

Schedule J (Form 990) 2016 FOREFRONT 23-7376023 Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	p p	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	Denetits	(a)-(a)(a)	in column (B) reported as deferred on prior Form 990
(1) ERIC WEINHEIMER	E	235,723.	0	0	4,231.	18,858.	258,812.	0
PRESIDENT, CEO	Ξ			0		0		0
(2) ANDREASON BROWN	Ξ	134,231.		0	10,738.	6,327.	151,29	0
CHIEF FINANCIAL OFFICER	Ξ	0	0	0	0	0		0
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							Schedu	Schedule J (Form 990) 2016

Schedule J (Form 990) 2016 FOREFRONT  Part III   Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.		Page 3
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		! !
	Schedule J (Form 990) 2016	0) 2016

## **SCHEDULE O** (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.lrs.gov/form990.

OMB No 1545-0047 Open to Public Inspection

Internal Revenue Service Name of the organization

FOREFRONT

Employer identification number 23-7376023

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
PROMOTING THEIR CRITICAL MISSIONS AND WORK.
FORM 990, PART VI, SECTION A, LINE 6:
ANY ORGANIZATION OR INDIVIDUAL WHICH SUBSCRIBES TO THE PURPOSES AND BASIC
POLICIES AND CONTRIBUTES ANNUAL FINANCIAL SUPPORT TO THE CONTINUING
OPERATION OF THIS CORPORATION IN THE AMOUNT DETERMINED FROM TIME TO TIME BY
THE BOARD OF DIRECTORS, MAY BECOME A MEMBER OF THIS CORPORATION.
FORM 990, PART VI, SECTION A, LINE 7A:
EACH MEMBER SHALL BE ENTITLED TO ONE VOTE ON EACH MATTER SUBMITTED TO A
VOTE OF THE MEMBERS.
FORM 990, PART VI, SECTION B, LINE 11B:
WITH THE ASSISTANCE OF THE CHIEF FINANCIAL OFFICER, OUTSIDE ACCOUNTANTS
PREPARE THE 990. THE CHIEF FINANCIAL OFFICER REVIEWS A DRAFT OF THE 990 AND
COMPARES NUMBERS TO AUDITED FINANCIAL STATEMENTS. THE FOREFRONT PRESIDENT &
CEO AND THE CHIEF FINANCIAL OFFICER REVIEW THE DRAFT WITH THE AUDIT/FINANCE
COMMITTEE MEMBERS AT A SCHEDULED MEETING. THE DRAFT IS PROVIDED TO THE
ENTIRE BOARD FOR REVIEW. THE BOARD IS INVITED TO A CONFERENCE CALL TO ASK
QUESTIONS AND OFFER COMMENTS TO THE PRESIDENT AND CEO AND THE CHIEF
FINANCIAL OFFICER.
FORM 990, PART VI, SECTION B, LINE 12C:
THE ORGANIZATION IDENTIFIES EACH BOARD MEMBER AND EMPLOYEE WITH A STATED
CONFLICT OF INTEREST OR POTENTIAL AND MAINTAINS A LIST OF THE STATED

RECENT AUDITED FINANCIAL STATEMENTS ARE AVAILABLE ON THE ILLINOIS ATTORNEY

GENERAL'S WEBSITE. GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE

NOT AVAILABLE TO THE GENERAL PUBLIC.

FORM 990, PART IX, LINE 11G, OTHER FEES:

PROGRAM CONSULTANTS:

PROGRAM SERVICE EXPENSES

Schedule O (Form 990 or 990-EZ) (2016)	Page 2
Name of the organization FOREFRONT	Employer identification number 23-7376023
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	348,900.
TECHNOLOGY SERVICES:	
PROGRAM SERVICE EXPENSES	78,215.
MANAGEMENT AND GENERAL EXPENSES	10,007.
FUNDRAISING EXPENSES	260.
TOTAL EXPENSES	88,482.
BANKING & FINANCIAL:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	23,396.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	23,396.
PAYROLL SERVICES:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	32,993.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	32,993.
OTHER FEES FOR SERVICES:	
PROGRAM SERVICE EXPENSES	16,457.
MANAGEMENT AND GENERAL EXPENSES	13,500.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	29,957.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	

Employer identification number 23-7376023 2016. OMB No 1545-0047 Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at www.lrs.gov/form990. Related Organizations and Unrelated Partnerships Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. FOREFRONT Department of the Treasury Internal Revenue Service Name of the organization SCHEDULE R (Form 990) Part

(a)	(q)	(2)	9	(e)	(£)
Name, address, and EIN (if applicable)	Primary activity	Legal domicile (state or	Total income	End-of-year assets	Direct controlling
of disregarded entity		foreign country)			entity
IMPACT CONSULTING LLC - 37-1863249					
208 S LASALLE ST, STE 1540		-			
CHICAGO, IL 60604	CONSULTING	ILLINOIS	0.	0	0.FOREFRONT
					···
	T				
	r				
Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.	ations. Complete if the organization an	ıswered "Yes" on Form 990, Pa	rt IV, line 34 because	e it had one or more	related tax-exempt

(a)	(q)	(0)	(P)	(e)	(£)	(6)	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 5.	12(b)(13) lled
of related organization		foreign country)		status (if section	entity	entit	y2
				501(c)(3))		Yes	è.
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	s for Form 990.				Schedule R (Form 990) 2016	(Form 990	0) 2016

Schedule R (Form 990) 2016 FOREFRONT

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a)	(Q)	(၁)	(a)	(e)	9	(6)	3	8	5	3
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year	onate s?	- CBi	General or managing partner?	General or Percentage managing ownership
		country)		sections 512-514)		acces	Yes No	K-1 (Form 1065)	Yes No	
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Identification of Beleford Organizations Tavable as a Commoration or Trust Complete of the organization ensured "Ves" on Earn 990 Best IV line 34 herause it had one or more related	e aldeve Tavable	2000	ration or Truet	molete of the crossostu	oy" borowace ac	" on Eorm 990 D	N Ino 34	ro bed it earles	1 2 2	potolog of

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

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	_ <u>;</u>	(\$) (\$) (\$) (\$)	٥		 						_		
	<u>ئ</u>	512(b)(13) controlled entity?	Yes									<u>-</u>	
	E	Percentage ownership						 					
		Share of end-of-year	<b>a</b> 33613								!		
9	E	Share of total income											
3	(e)	Type of entity (C corp, S corp,	hen in										
	Đ	Direct controlling entity											
[3	(2)	<u>@</u>	country)										
4	(g)	Primary activity											
	(a)	Name, address, and EIN of related organization											

Schedule R (Form 990) 2016

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Schedule R (Form 990) 2016 FOREFRONT

Partivity Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) centage nership			2016
Perce owne			(066 u
(j) General or managing partner? Yes No			Forn
20 Gel			
Code V-UBI General or Percentage amount in box 20 managing of Schedule K-1 partner? (Form 1065) Yes No			Schedule R (Form 990) 2016
(h) Olsproportionate allocations? Yes No			
<u>Ye</u> lgl tg.			
(g) Share of end-of-year assets			
(f) Share of total income			
(e) Ara all Ara all Order (c) Order (c) Ves No			
der Ser			
Predominant income (related, unrelated, excluded from tax under sections 512-514)			
align e			
(c) Legal domicile (state or foreign country)			
(b) Primary activity			
(b)			
Prin			
	<del>                                     </del>	<del>                                     </del>	
(a) Name, address, and EIN of entity			
(a) address, ar of entity			
addr of e			
Aame			

Schadale F	(Form 990) 2016 FOREFRONT	23-/3/6023 Page 5
Part VII	(Form 990) 2016 FOREFRONT   Supplemental Information.	
	Provide additional information for responses to questions on Schedule R. See instructions.	
	Trondo desiriona información for responses to questions on confedura (il coo montación).	
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Schedule R (Form 990) 2016

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