Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasur Internal Revenue Service

Department of the Treasur Internal Revenue Service

A For the 2016 calendar year, or tax year beginning 07-01-2016 , and ending 06-30-2017

C Name of organization THE CONNECTION INC

Doing business as

OMB No 1545-0047

2016

Open to Public Inspection

D Employer identification number 06-0886125

Doing business as

Rumber and street (or P O box if mail is not delivered to street address) Room/suite

B Check if applicable	C Name of organization THE CONNECTION INC	D Employer identification number
☐ Address change ☐ Name change	THE CONNECTION INC	06-0886125
☐ Initial return	Doing business as	-
Final Deturn/terminated Amended return	Number and street (or P O box if mail is not delivered to street address) Room/suite 100 ROSCOMMON DRIVE SUITE 203	E Telephone number
☐ Amended return ☐ Application pending	City or town, state or province, country, and ZIP or foreign postal code	(860) 343-5500
	MIDDLETOWN, CT 06457	G Gross receipts \$ 46,077,748
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Forr	990 (2016)	Page 2
Pa	Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	. \square
1	Briefly describe the organization's mission	
	DING SAFE, HEALTHY, CARING COMMUNITIES AND INSPIRING PEOPLE TO REACH THEIR FULL POTENTIAL AS PRODUCTIVE AND VALUE IENS	ED
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	
	— — — — — — — — — — — — — — — — — — — —	1 MO
3	If "Yes," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program services?	√ No
	If "Yes," describe these changes on Schedule O	E NO
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Saction 501(2)(2) and 501(1)(4) organizations are required to report the amount of grants and allocations to others, the total	s
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Part IV Checklist of Required Schedules

		Yes	No
Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete	1	Yes	

Part IV Checklist of Required Schedules (continued)

Yes 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . 20a Nο b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic Yes 21 government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX. 22 Yes column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's 23 Yes current and former officers, directors, trustees, key employees, and highest compensated employees, If "Yes," 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and Nο 24a **b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year 24c **d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," 25a Nο b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? 25b Nο Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? 26 Nο 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member 27 Nο Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part the number reported in Box 3 of Form 1096 Enter -0- if not applicable the number of Forms W-2G included in line 1a Enter -0- if not applicable is organization comply with backup withholding rules for reportable payments to voling) winnings to prize winners? the number of employees reported on Form W-3, Transmittal of Wage and tatements, filed for the calendar year ending with or within the year covered by seturn If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (s the organization have unrelated business gross income of \$1,000 or more during the set organization have unrelated business gross income of \$1,000 or more during the set organization have unrelated business gross income of \$1,000 or more during the set organization have unrelated business gross income of \$1,000 or more during the set organization have unrelated business gross income of \$1,000 or more during the set organization have unrelated business gross income of \$1,000 or more during the set organization have unrelated business gross income of \$1,000 or more during the set organization have an interest in, or a significant during the calendar year, did the organization have an interest in, or a significant account in a foreign country (such as a bank account, securities account, or other set organization a party to a prohibited tax shelter transaction at any time during the set tructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and the organization a party to a prohibited tax shelter transaction at any time during the set organization have annual gross receipts that are normally greater than \$100,0 any contributions that were not tax deductible as charitable contributions? set, did the organization include with every solicitation an express statement that is a certain that may receive deductible contributions under section 170(c). The organization sell, excha	2a /ment ta ee instr e year? n in Scho ature or ner finan the tax y shelter 100, and uch con ind part	ax returns? uctions) edule O rother authority over, a ncial account)? cial Accounts (FBAR) year? transaction? didd the organization tributions or gifts were ly for goods and services	1c 2b 3a 3b 4a 5a 5b 5c 6a	Yes Yes Yes	No No No No No No
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ded to the payor?	ided? or whicl		7b		No
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82827		h it was required to file	7c		No
· · · · · · · · · · · · · · · · · · ·	7d				
e organization receive any funds, directly or indirectly, to pay premiums on a pers					
	onal be	nefit contract?	7e		
ne organization, during the year, pay premiums, directly or indirectly, on a persona	al benefi	t contract?	7f		
organization received a contribution of qualified intellectual property, did the orga					
organization received a contribution of cars, boats, airplanes, or other vehicles, di	d the or	ganization file a Form			
donor advised fund maintained by the sponsoring organization have excess busine	ess hold	ings at any time during	Q		
se sponsoring organization make any tavable distributions under section 4966?			\vdash		
	d nersor	n?	\vdash		
	~ bei301				
	102				
	-				
	100		-		
	112				
			1		
	11b				
on 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 9	90 in lie	eu of Form 1041?	12a		
s," enter the amount of tax-exempt interest received or accrued during the year					
on 501(c)(29) qualified nonprofit health insurance issuers.	126		-		
	. See th	e instructions for			
the amount of reserves the organization is required to maintain by the states in	13b		13a		
·	-				
	13C		4 I		
ie organización receive any paymento foi mador tanillity octyles dufing tile tax ye	ar?		14-	i	l No
	red? corganization received a contribution of cars, boats, airplanes, or other vehicles, disporing organizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess busineser? ne sponsoring organization make any taxable distributions under section 4966? ne sponsoring organization make a distribution to a donor, donor advisor, or relate ton 501(c)(7) organizations. Enter tion fees and capital contributions included on Part VIII, line 12 se receipts, included on Form 990, Part VIII, line 12, for public use of club facilities ton 501(c)(12) organizations. Enter se income from members or shareholders se income from other sources (Do not net amounts due or paid to other sources set amounts due or received from them) son 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 9 as," enter the amount of tax-exempt interest received or accrued during the year ton 501(c)(29) qualified nonprofit health insurance issuers.	red?	red? corganization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form C? corganizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess business holdings at any time during ear? corganization make any taxable distributions under section 4966? corganization make a distribution to a donor, donor advisor, or related person? corporation for sponsoring organizations. Enter tion fees and capital contributions included on Part VIII, line 12 corganizations. Enter corporation for members or shareholders corporations for members or shareholders corporations for members or shareholders corporations due or received from them corporations due or received from them corporations due or received from them corporations for more form sources (Do not net amounts due or paid to other sources st amounts due or received from them corporation filing form 990 in lieu of form 1041? corporation for sources (Do not net amounts for accrued during the year labeled or sources) corporation licensed to issue qualified health plans in more than one state? Note. See the instructions for corporation for reserves the organization is required to maintain by the states in the organization is licensed to issue qualified health plans corporation for reserves on hand corporation for reserves on hand	red? 79 red? 79 red? 79 red? 79 red? 79 red? 79 red; organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 75 resoring organizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess business holdings at any time during ear?	red?

rm 990 (2016)			Page
art VI	Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "l' 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	lo" respo	onse to l	ines
	Check if Schedule O contains a response or note to any line in this Part VI			✓
Section	n A. Governing Body and Management			
			Yes	No
la Ente	r the number of voting members of the governing body at the end of the tax year	8		
body	ere are material differences in voting rights among members of the governing r, or if the governing body delegated broad authority to an executive committee or ar committee, explain in Schedule O			
b Ente	r the number of voting members included in line 1a, above, who are independent 1b	8		
	any officer, director, trustee, or key employee have a family relationship or a business relationship with any other er, director, trustee, or key employee?	2		No
	the organization delegate control over management duties customarily performed by or under the direct supervision ficers, directors or trustees, or key employees to a management company or other person?	on 3	Yes	
	he organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
Dıd t	he organization become aware during the year of a significant diversion of the organization's assets?	5		No
	he organization have members or stockholders?	6		No
a Did t	he organization have members, stockholders, or other persons who had the power to elect or appoint one or mor ibers of the governing body?			No
b Are a	any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	7b		No
B Did t	the organization contemporaneously document the meetings held or written actions undertaken during the year b following	,		
L				
12-3				
	_			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the
- organization, more than \$10,000 of reportable compensation from the organization and any related organizations
- List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

(A) Name and Title	(B) Average hours per	Positio	on (de	(C				(D)	(E)	(F)
	week (list any hours for related	ıs b	ne bo oth a	ox, in of tor/t	not check more x, unless person n officer and a pr/trustee)			Reportable compensation from the organization (W- 2/1099-	Reportable compensation from related organizations (W- 2/1099-	Estimated amount of othe compensation from the organization an
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	related organizations
(1) JOHN LAROSA DIRECTOR	3 00	×						0	0	0
(2) MARY KLAAREN DIRECTOR	3 00	X						0	0	0
(3) JUDITH FELTON SECRETARY	3 00	х		×				0	0	0
(4) GRADY FAULKNER DIRECTOR	3 00	X						0	0	0
(5) MARGARET JORDAN ADDO ESQ VICE CHAIR	3 00	Х		×				0	0	0
(6) JOSEPH BIBISI DIRECTOR	3 00	Х						0	0	0
(7) GLOSTER AARON PHD CHAIR	3 00	Х		x				0	0	0
(8) JOHN IVIMEY ESQ TREASURER	3 00	х		×				0	0	0
(9) LISA DEMATTEIS-LEPORE	27 00								222.655	
PRESIDENT/CEO	23 00	X		×				0	222,655	0
(10) THOMAS FORSCHNER	27 00									
CFO	23 00			X				0	163,300	0
(11) LYNN SPENCER	27 00									
VP HUMAN RESOURCES	23 00					×		0	139,661	0
(12) THOMAS SLAYTON DIRECTOR OF MANAGEMENT INFO SYSTEM	27 00					×		0	111,038	0
(13) BETH CONNOR CHIEF STRATEGY OFFICER	23 00 27 00					×		0	119,600	0
(14) ELIZABETH CRONIN	23 00 27 00									
DIRECTOR OF HOUSING AND DEVELOPMENT	23.00					x		0	125,000	0
(15) PETER NUCCI JR	23 00						Х	0	252,331	0
FORMER CEO	23 00									

438 WHITNEY ROAD STORRS, CT 06269 WHEELER CLINIC

74 EAST STREET PLAINVILLE, CT 06062

compensation from the organization \blacktriangleright 15

Page **8** Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours	than o	one bo	ox, u an off	t che unles	eck moss ss pers r and a tee)	son	Repo compo fro organiz	(D) (E) ortable ensation m the cation (W- 19-MISC) (E) Reportable compensation from related organizations (V- 2/1099-MISC)		compensation W- from the		ated of other sation the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/109	99-MISC)		organizat relat organiza	ed	
		<u> </u>	<u> </u>	<u> </u>	<u> </u> -	<u> </u>	<u> </u>	 			+		
		-	-	\vdash		 	+-'				+		
			\vdash	\vdash	\vdash		+				\dagger		
		<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>					
			<u> </u>	<u> </u>	<u> </u> -	<u> </u>	<u> </u>	 					
			-	-	 '	 	 	-					
1b Sub-Total	art VII, Sectio	nA.				*	<u>—</u> —		0	1,133,585			0
Total number of individuals (including of reportable compensation from the compensation)	g but not limited	to thos			bove		rec	, ,					
										Г		Yes	No
Did the organization list any former of line 1a? If "Yes," complete Schedule 3	•		tee, ke		mplc •	oyee, c	or hi	ghest cor	mpensated • • •	employee on • •	3	Yes	
4 For any individual listed on line 1a, is organization and related organization individual										the	4	Yes	
5 Did any person listed on line 1a receive services rendered to the organization					,			-			5	103	No
Section B. Independent Contract	ors.			_	_	<u> </u>				_			
Complete this table for your five high from the organization. Report comper											npen	sation	
Name :	(A) and business addre	ess							Desc	(B) ription of services		(C Comper	
ANTIQUE & HOME FURNISHING									FURNISHING	FOR CLIENTS			461,128
1846 FOXON ROAD NORTH BRANFORD, CT 06471									TALEODMATIC	ON TECHNOLOGY			405,387
CDW DIRECT LLC PO BOX 75723									SERVICES	JN TECHNOLOGT			405,367
CHICAGO, IL 60675 FAMILY AND CHILDRENS AGENCY INC									CASE MANA	GEMENT SERVICES			358,910
9 MOTT AVENUE NORWALK, CT 06850													
UCONN									CASE MANA	GEMENT SERVICES			329,617

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

247,377

CASE MANAGEMENT SERVICES

Part '	7 †	Statement of	Revenue								
		Check if Schedul	e O contains a	a respo	onse or note to any	(4	nis Part VIII A) evenue	(B Relate exer funct) ed or npt	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
								reve		revenue	512-514
रु इ		Federated campaig		1a	68,748						
ran our		Membership dues		1b							
A.G		Fundraising events		1c							
ifts ar		d Related organizatio		1d							
m.'G		Government grants (co	·	1e	39,590,274						
iği	f	 All other contributions, and similar amounts n 	, gıfts, grants, ot ıncluded	1f	152,558						
Contributions, Giffs, Grants and Other Similar Amounts	g	above Noncash contribution In lines 1a-1f \$	ons included		102,000						
Con	h	Total.Add lines 1a-1			•	39	,811,580				
					Busines		,,				
Service Revenue	2a	CLIENT FEES				621400	6,2	50,773	6,250	,773	
å	ь			_							
a)	С			_							
3	d										
au	e			_							
Program	f	All other program se	rvice revenue		6	 250,773		I			
4	g.	Total. Add lines 2a-2f			•	230,773					
		Investment income (ii imilar amounts) .			nterest, and other		15,395				15,395
		Income from investme			ond proceeds i	-	·				·
		Royalties				• 					
			(ı) Rea		(II) Personal						
	6a	Gross rents									
	b	Less rental expenses									
	c	Rental income or (loss)									
	d	Net rental income o	r (loss)	•		┪					
			(ı) Securit	ies	(II) Other						
	7a	Gross amount from sales of assets other than inventory									
	b	Less cost or other basis and sales expenses				-					
	C	Gain or (loss)									
	d	Net gain or (loss) .			>	7					
Other Revenue	8a	Gross income from for (not including \$contributions reported)	ed on line 1c)	of							
e A		See Part IV, line 18				_					
ά		Less direct expense		b							
He		Net income or (loss) Gross income from g			ents •						
ō		See Part IV, line 19									
				а		_					
		Less direct expense		b	100						
		Net income or (loss) Gross sales of invent		activit	es >	1					
		returns and allowand	es	а							
	b	Less cost of goods s	sold	b							
-	С	Net income or (loss)		invent							
-	11	Miscellaneous	Revenue		Business Code	4					
	11	a									
	b	1									
	С										
		All other revenue .									
	е	Total. Add lines 11a	-11d		•						
	12	Total revenue. See	Instructions				46,077,748		6,250,773		0 15,395
							, ,		-,		Form 990 (2016)

orm 990 (2016)				Page 1 0
Part IX Statement of Functional Expenses fection 501(c)(3) and 501(c)(4) organizations must complete all co	lumns All other orga	nızatıons must comp	lete column (A)	
Check if Schedule O contains a response or note to any	line in this Part IX	<u></u>		🗆
Oo not include amounts reported on lines 6b, 'b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	1,247,643	1,247,643		
2 Grants and other assistance to domestic individuals See Part IV, line 22	8,073,000	8,073,000		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees				
6 Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	1,133,585	1,133,585		
7 Other salaries and wages	15,593,822	15,593,822		
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)				
9 Other employee benefits	2,967,194	2,967,194		
10 Payroll taxes	1,669,046	1,669,046		
L1 Fees for services (non-employees)				
a Management	5,637,498		5,637,498	
b Legal	25,321	25,321		
c Accounting				
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,683,722	2,683,722		
L2 Advertising and promotion				
.3 Office expenses				
.4 Information technology				
L5 Royalties				
. 6 Occupancy	3,317,267	3,317,267		
L 7 Travel	456,422	456,422		
L8 Payments of travel or entertainment expenses for any federal, state, or local public officials	,	,		
L9 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	461,080	461,080		
23 Insurance	332,594	332,594		
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)		11-1/11		
a SUPPLIES	1,001,851	1,001,851		
b FOOD	941,209	941,209		
c REPAIRS & MAINTENANCE	542,682	542,682		
d TRAINING	298,568	298,568		
e All other expenses				
Total functional expenses. Add lines 1 through 24e	46,382,504	40,745,006	5,637,498	
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X	вагапсе	Sneet
	Check if Sch	edule O

		 Check if Schedule O contains a response or not 	te to any line in this Part IX .			🗆
		·		(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	1 1 1	1,445,492	1	2,068,523
	2	Savings and temporary cash investments .			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		1,168,762	4	724,364
	5	Loans and other receivables from current and for trustees, key employees, and highest compensa II of Schedule L			5	
(S	6	Loans and other receivables from other disquals section 4958(f)(1)), persons described in section contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L	on 4958(c)(3)(B), and ations of section 501(c)(9)		6	
ssets	7	Notes and loans receivable, net			7	
A S	8	Inventories for sale or use			8	
`	9	Prepaid expenses and deferred charges		62,066	9	48,364
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 8,006,345	5		
	b	Less accumulated depreciation	10b 4,365,232	3,559,982	10c	3,641,113
	11	Investments—publicly traded securities .			11	
	12	Investments—other securities See Part IV, line	. 11		12	
	13	Investments—program-related See Part IV, lin	e 11		13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		5,400	15	5,400
	16	Total assets.Add lines 1 through 15 (must equ	ual line 34)	6,241,702	16	6,487,764
	17	Accounts payable and accrued expenses		3,337,335	17	3,714,690
	18	Grants payable			18	
	19	Deferred revenue		310,612	19	483,274
	20	Tax-exempt bond liabilities			20	
اي	21	Escrow or custodial account liability Complete I	Part IV of Schedule D		21	
abilities	22	Loans and other payables to current and former key employees, highest compensated employees				
ä		persons Complete Part II of Schedule L			22	

Page **11**

23

24

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30

31

32

33

34

244.234

4,442,198

2.045.566

2,045,566

6,487,764 Form **990** (2016)

243.433

3,891,380

2.350.322

2,350,322

6,241,702

Liabilities
Balances
Fund
Assets or
_

24

26

27

28

29

30

31

32

34

Net 33

	14	Intangible assets
	15	Other assets See Part IV, line 11
	16	Total assets.Add lines 1 through 15 (must equal line 34)
	17	Accounts payable and accrued expenses
	18	Grants payable
	19	Deferred revenue
	20	Tax-exempt bond liabilities
٨	21	Escrow or custodial account liability Complete Part IV of Schedule D
	22	Loans and other payables to current and former officers, directors, trust- key employees, highest compensated employees, and disqualified
2		persons Complete Part II of Schedule L
1	23	Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here > \square and

2c

3a

3b

Yes

Yes

Yes (2016)

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

Audit Act and OMB Circular A-133?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

Additional Data

Software ID:

Software Version: **EIN:** 06-0886125

Name: THE CONNECTION INC.

Form 990 (2016)

DISABILITY OR FROM CHRONIC HOMELESSNESS TO LIVE INDEPENDENTLY AND WITH DIGNITY

Form 990, Part III, Line 4a:

SUPPORTIVE HOUSING SUPPORTIVE HOUSING HAS BEEN PROVEN IN NATIONAL STUDIES TO FEFECTIVELY ADDRESS CHRONIC HOMELESSNESS AND SAVE CITIZENS MONEY BY REDUCING OR ELIMINATING FAR MORE EXPENSIVE ALTERNATIVES, LIKE HOSPITALIZATIONS, PRISON TIME AND SHELTER STAYS THE SUPPORTIVE HOUSING FOR FAMILIES PROGRAM WORKS CLOSELY WITH THE CONNECTICUT DEPARTMENT OF CHILDREN AND FAMILIES TO REUNITE AND KEEP FAMILIES TOGETHER THROUGH APPROPRIATE HOUSING OTHER SCATTERED-SITE SUPPORTIVE HOUSING PROGRAMS ASSIST BOTH INDIVIDUALS AND FAMILIES WHO HAVE SUFFERED FROM A

COMMUNITY JUSTICE THE CONNECTION, INC HAS LONG BEEN ONE OF CONNECTICUT'S RECOGNIZED LEADERS IN IMPROVING COMMUNITY SAFETY AND JUSTICE BY HELPING THOSE INVOLVED IN THE CRIMINAL JUSTICE SYSTEM BECOME PRODUCTIVE AND VALUED CITIZENS STARTING WITH THE ORIGINAL PROGRAM, CONNECTION HOUSE, ONE OF THE FIRST HALFWAY HOUSES IN THE STATE, TO THE MOST RECENT, A UNIQUE SCATTERED SITE APARTMENT PROGRAM FOR PEOPLE LEAVING PRISON, THE ORGANIZATION HAS PROVIDED THE NECESSARY RESIDENTIAL. REHABILITATION. AND SUPERVISORY SERVICES TO HELP PEOPLE TURN AROUND THEIR LIVES

WORKING CLOSELY WITH ITS FUNDERS AND SERVICE PARTNERS, THE ORGANIZATION HAS UTILIZED PROVEN STATE-OF-THE-ART COGNITIVE BEHAVIORAL TREATMENT

Form 990, Part III, Line 4b:

APPROACHES TO SUCCESSFULLY REDUCE CRIMINAL RECIDIVISM

Form 990, Part III, Line 4c: BEHAVIORAL HEALTH ADDICTION AND MENTAL HEALTH ISSUES ARE AT THE HEART OF MANY PROBLEMS THE CONNECTION, INC. ADDRESSES THE ORGANIZATION OPERATES SIX FREE STANDING OUTPATIENT BEHAVIORAL HEALTH CLINICS, AND DELIVERS EMPIRICALLY-VALIDATED PSYCHOSOCIAL REHABILITATION APPROACHES AT ALL OF ITS PROGRAMS IN SO DOING. THE ORGANIZATION DELIVERS A PREVENTATIVE APPROACH TO THE PROBLEMS OF ADDICTION AND STRESS, AND PROVIDES OPPORTUNITIES FOR HOPE AND RECOVERY TO ALL ITS CLIENTS

efile	GR/	APHIC prin	nt - DO NOT	PROCESS	As Filed Data -			DLN: 9	3493130000388
SCH	IED	ULE A		Public C	harity Statu	s and Pub	olic Supp	ort	OMB No 1545-0047
(For	m 990		Comp	lete if the org	janization is a secti	ion 501(c)(3) d	organization o		2016
990E	(Z)			4	4947(a)(1) nonexe ▶ Attach to Form 9				2010
•		the Treasury	► Infor	mation about	Schedule A (Form			ıctions is at	Open to Public Inspection
Name	of th	ue Service ne organiza	tion		www.ms.ge	<u>54/10/11/1990</u> .		Employer identific	<u> </u>
HE CC	JININEC	TION INC						06-0886125	
Par					s (All organizations			See instructions.	
ne o	rganız		•		t is (For lines 1 thro ociation of churches o	•	,	/A)/:)	
		•		•				(A)(I).	
2)(A)(ii). (Attach Sch	·	• • • • • • • • • • • • • • • • • • • •		
3		•	•	•	ce organization descr				
4		name, city,	and state			-		170(b)(1)(A)(iii). E	
5			ation operated (iv). (Complete		of a college or univer	sity owned or op	erated by a gov	ernmental unit descri	bed in section 170
6		A federal, s	tate, or local g	overnment or o	governmental unit de	scribed in sectio	on 170(b)(1)(<i>f</i>	۸)(v).	
7	✓		ation that norm ' 0(b)(1)(A)(v			s support from a	governmental u	ınıt or from the gener	al public described in
8		A communi	ty trust describ	ed in section	170(b)(1)(A)(vi) ((Complete Part I	I)		
9					cribed in 170(b)(1) e instructions Enter t			with a land-grant coll college or university	ege or university or a
LO		from activit	ies related to it income and ur	ts exempt func related busine	tions—subject to cert	ain exceptions, a	and (2) no more	s, membership fees, a than 331/3% of its su sses acquired by the c	pport from gross
1	П	-			exclusively to test for	public safety S	ee section 509	(a)(4).	
12		more public	ly supported o	rganızatıons de		09(a)(1) or sec	tion 509(a)(2	s of, or to carry out th). See section 509(a s 12e 12f and 12g	
а		Type I. A so	supporting orga	anızatıon operat to regularly ap	ted, supervised, or co	ontrolled by its si	upported organi	zation(s), typically by of the supporting orga	
b		Type II. A manageme	supporting org	janization supe orting organizat	ion vested in the sam			organization(s), by ha ge the supported orga	
С		Type III fo	unctionally in	tegrated. A su				nd functionally integra	ted with, its
d		Type III n functionally	on-functional	lly integrated ne organization	A supporting organi	zation operated i y a distribution i	ın connection wi	th its supported organ an attentiveness req	
e		Check this	box if the orgai	nızatıon receive	•	ation from the II	RS that it is a Ty	pe I, Type II, Type II	I functionally
f	Enter		of supported o	-	megratea sapporting	o.gaa			
g				about the sup	ported organization(s)		•	•
(i)Na	ame of	f supported o	organization	(ii)EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv Is the organiz your governin	ation listed in	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No		
			1						
Total			tion Act Notic					 Schedule A (Form 9	

	section A. Public Support							
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d)2015	(e) 20	16	(f)Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")	39,850,254	40,207,444	41,416,141	42,008,628	39,	811,580	203,294,047
2	Tax revenues levied for the							
_	organization's benefit and either							
	paid to or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
,	the organization without charge	39,850,254	40,207,444	41,416,141	42,008,628	20	811,580	203,294,047
4 5	Total. Add lines 1 through 3 The portion of total contributions by	39,630,234	40,207,444	41,410,141	42,006,026	39,	011,360	203,294,047
5	each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the							
	amount shown on line 11, column							
6	(f) Public support. Subtract line 5						-+	
_	from line 4							203,294,047
_ \$	Section B. Total Support	T						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)20	16	(f)Total
_	(or fiscal year beginning in) ►	39,850,254	40,207,444	41,416,141	42,008,628		811,580	203,294,047
7		39,850,254	40,207,444	41,416,141	42,008,628	39,	811,580	203,294,047
8	dividends, payments received on							
	securities loans, rents, royalties	27,115	14,419	19,872	16,219		15,395	93,020
	and income from similar sources							
9	Net income from unrelated							
_	business activities, whether or not							
	the business is regularly carried on							
10	Other income Do not include gain							
	or loss from the sale of capital							
	assets (Explain in Part VI)							
11	Total support. Add lines 7 through 10							203,387,067
12	Gross receipts from related activities,	etc (see instruction	ons)		'	12		
13	First five years. If the Form 990 is for	or the organization	's fırst, second, th	ırd, fourth, or fıfth	tax year as a sec	tion 501(c	:)(3) orga	nization,
	check this box and stop here						. ▶ 🗆	
	Section C. Computation of Publi	c Support Perc	entage					
14	Public support percentage for 2016 (li	ne 6, column (f) di	ıvıded by line 11, d	olumn (f))		14		99 950 %
15	Public support percentage for 2015 Sc	hedule A, Part II,	line 14			15		99 950 %
16	a 33 1/3% support test—2016. If the	e organization did i	not check the box	on line 13, and lin	e 14 is 33 1/3% or	more, ch	eck this b	ox
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ation				▶ ☑
ı	33 1/3% support test—2015. If th	ne organization did	not check a box o	n line 13 or 16a, a	and line 15 is 33 1,	/3% or mo	re, check	this
l	box and stop here. The organization	n qualifies as a pub	olicly supported org	ganization				ightharpoons
17	a 10%-facts-and-circumstances tes	t-2016. If the or	ganization did not	check a box on lir				
	is 10% or more, and if the organization	on meets the "facts	s-and-circumstance	es" test, check this	s box and stop he	re. Explai	n	
l	in Part VI how the organization meets	the "facts-and-cir	cumstances" test	The organization	qualities as a publi	cly suppor	ted	
								N 1 1

▶ 🗆 organization b 10%-facts-and-circumstances test-2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly ightharpoonssupported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2016

Section A. Public Support									
the organization fails to qualify under the tests listed below, please complete Part II.)									
(Complete only if you checked the box on line 10 of Part 1 or if the organization failed to qualify under Part 11. I	ίT								

Se	ection A. Public Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e) 2016	(f)Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
_	membership fees received (Do not	I					
	ınclude any "unusual grants`")	<u> </u>					
2	Gross receipts from admissions,	I					
	merchandise sold or services performed, or facilities furnished in	I					
	any activity that is related to the	I					
	organization's tax-exempt purpose	I					
_	Cross receipts from activities that are						
3	Gross receipts from activities that are not an unrelated trade or business	I					
	under section 513	I					
4	Tax revenues levied for the						
	organization's benefit and either paid	I					
5	to or expended on its behalf The value of services or facilities						
,	furnished by a governmental unit to	I					
	the organization without charge	ļ					
6	Total. Add lines 1 through 5	<u></u>					
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	I					
	5 received from disqualified persons	<u> </u>					
b	Amounts included on lines 2 and 3						
	received from other than disqualified	I					
	persons that exceed the greater of \$5,000 or 1% of the amount on line	I					
	13 for the year	I					
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
31	ection B. Total Support	Г	1	T	Т		
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d) 2015	(e) 2016	(f)Total
9	Amounts from line 6						
.0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
ь	income from similar sources Unrelated business taxable income						
U	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
	Add lines 10a and 10b Net income from unrelated business						
11	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c,						
	11, and 12) First five years. If the Form 990 is fo	r the organization	te first second the	hird fourth or fift	 	ction 501/c)(2) a:	raanization
14	check this box and stop here	Tale organización	r a mac, second, ti	ma, iourtii, or iiit	ii tax yeai as a se	CCOT 301(C)(3) 01	yanızatıon, ► □
<u> </u>	ection C. Computation of Public	Support Perce	ntage				
15	Public support percentage for 2016 (lin			column (f))		15	
16	Public support percentage from 2015 S		· ·	(.,,		16	
	ection D. Computation of Invest	<u> </u>				10	
17	Investment income percentage for 20:			line 13, column (f))	17	
18	Investment income percentage from 2			,(••	18	
	331/3% support tests—2016. If the			on line 14, and lir	e 15 is more than		e 17 is not
	more than 33 1/3%, check this box and						▶ □
	33 1/3% support tests—2015. If the						. —

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

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Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

7

8

10a

Schedule A (Form 990 or 990-EZ) 2016

Sections A and D, and complete Part V) Section A. All Supporting Organizations Yes No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	1 - '		l

	(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2)	L
	W 20010 305 (4)(1) 01 (2)	L
	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)	Ĺ
	below	ſ
•	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the	

	III Section 309(a)(1) or (2)	2	i	
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	3a		
b	the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination			
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use			

	below	3a		
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the			
	determination			
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	,		
	f "Yes," explain in Part VI what controls the organization put in place to ensure such use			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	thecked 12a or 12b in Part I, answer (b) and (c) below			
	Did the eventualities have obtained and discussion in deciding whather to make make to the fewers commented	\Box		

		30	l	
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с		
a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b ın Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections	·		
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			

	to the foleigh supported organization was used exclusively for section 170(e)(2)(b) purposes	4c	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by		
	amendment to the organizing document)	5a	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its		

6

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Par	** Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
C-	ection B. Type I Supporting Organizations			
se	ection B. Type I Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of	ır 🗀	1.03	""
	elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Pa			
	VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or			
	trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such			
	powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that			
	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
			•	•
Se	ection C. Type II Supporting Organizations		Yes	N.
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees	of [res	No
1	were a majority of the organization's directors of trustees during the tax year also a majority of the directors of trustees each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the	or		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
		1		
				•
Se	ection D. All Type III Supporting Organizations		Τ.,	
	Did the appropriate any would be each of the grown which are not the best first first of the COL seconds of the	,	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of			
	Form 990 that was most recently filed as of the date of notification, and (III) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	<u> </u>	-	<u> </u>
2	Were any of the organization's officers, directors, or trustoss either (1) appointed or elected by the supported arrangement	n 1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization	"		
	maintained a close and continuous working relationship with the supported organization(s)	<u> </u>		
_	Divinion of the valeting described in (2) did the surround of	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in torganization's investment policies and in directing the use of the organization's income or assets at all times during the t			
	year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instr	actions)		
a				
b				
С	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instru	ictions))
2	Activities Test Answer (a) and (b) below.	_	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
	supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supporte organizations and explain how these activities directly furthered their exempt purposes, how the organization was	3		
	responsive to those supported organizations, and how the organization determined that these activities constituted	<u> </u>		
	substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the			
	organization's position that its supported organization(s) would have engaged in these activities but for the organization	s		
_	involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each the supported organizations? Provide details in Part VI.	of 3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its	<u> </u>	1	
,	supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3b		
		,	1	

-	Add lifles 1 till odgif 5			
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

d	Total (add lines 1a, 1b, and 1c)	1d	
е	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

Schedule A (Form 990 or 990-EZ) (2016)

e Excess from 2016. . . .



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Supplemental Financial Statements

➤ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
➤ Attach to Form 990.

2016

DLN: 93493130000388OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Information about Schedule D (Form 990) and its instructions is at <u>www.irs.qov/form990</u>.

ZUIU

Part I Organizations Maintaining Donor Advised Funds or Other Sim	ilan Eunda	06-0886125	-						
Complete if the organization answered "Yes" on Form 990, Part IV, I		or Accounts	•						
(a) Donor advised funds		(b)Funds a	and other account	:s					
1 Total number at end of year									
2 Aggregate value of contributions to (during year)									
3 Aggregate value of grants from (during year)									
4 Aggregate value at end of year									
5 Did the organization inform all donors and donor advisors in writing that the assets h funds are the organization's property, subject to the organization's exclusive legal co		dvised	☐ Yes	 s					
6 Did the organization inform all grantees, donors, and donor advisors in writing that g	rant funds car	be							
used only for charitable purposes and not for the benefit of the donor or donor advisor	or, or for any o	ther purpose							
<u>, A</u>									
, in.									
7									
•									
13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)		6,577,	562	9,320,64					
14 Benefits paid to or for members (Part IX, column (A), line 4)		0,377,	0	3,320,04					
	0)	21,924,	.107	21,363,64					
16a Professional fundraising fees (Part IX, column (A), line 11e)	´	, ,	0						
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-1 16a Professional fundraising fees (Part IX, column (A), line 11e)									
17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)		18,898,	,281	15,698,214					
18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)		47,399,	,950	46,382,504					
19 Revenue less expenses Subtract line 18 from line 12		-168,	,893	-304,756					
ა	Beginn	ing of Current	Year End o	f Year					
20 Total assets (Part X, line 16)		6,241,	703	6,487,764					
ប៊ីតី 20 Total assets (Part X, line 16)		3,891,		4,442,198					
22 Net assets or fund balances Subtract line 21 from line 20		2,350,		2,045,566					
Part II Signature Block		2,330,	,322	2,013,300					
Under penalties of perjury, I declare that I have examined this return, including accompany	ing schedules	and statement	ts, and to the bes	t of my					
knowledge and belief, it is true, correct, and complete Declaration of preparer (other than	officer) is base	ed on all inform	nation of which pr	eparer has					
any knowledge									
*****		2018-05-10							
Sign ' -									
THOMAS E FORSCHNER CHIEF FINANCIAL OFFICER Type or print name and title									
	Ts. T		DTIM						
Print/Type preparer's name Preparer's signature LISA WILLS LISA WILLS	Date		PTIN P01828548						
Paid Firm's name. WHITTLESEY PC	1	self-employed Eirm's EIN ▶ 06	5-0903326						
·									

Par	t 1111	Organizations Maintaining	Collections of	of Art,	Histori	cal T	reası	ires, or	Other	Similar A	ssets (continued (')
3		the organization's acquisition, access (check all that apply)	sion, and other	records	s, check	any of	the fo	llowing th	nat are a	sıgnıfıcant ı	use of it	s collectio	n
а		Public exhibition			d		Loan	or excha	nge prog	rams			
b		Scholarly research			e		Othe	r					
c		Preservation for future generations											
4	Provi Part :	de a description of the organization's KIII	collections and	l explain	how the	y furtl	ner the	e organiza	ation's ex	kempt purpo	se in		
5		g the year, did the organization solic s to be sold to raise funds rather tha								ular	□ Y	es 🗆	No
Pai	rt IV	Escrow and Custodial Arran Complete if the organization a X, line 21.		" on Fo	rm 990	, Part	IV, lı	ne 9, or	reporte	ed an amou	unt on	Form 990	O, Part
1a		e organization an agent, trustee, cust ded on Form 990, Part X?	odian or other	ınterme	diary for	contri	bution	s or othe	r assets I	not	□ Y	es 🗌	No
b	If "Ye	es," explain the arrangement in Part	XIII and comple	ete the f	ollowing	table				A	mount	:	
С	Begir	ining balance							1c				
d	Addıt	ions during the year							1d				
е	Dıstrı	butions during the year							1e				
f	Endır	ng balance						L	1f				
2 a	Dıd tl	ne organization include an amount or	Form 990, Pa	rt X, lıne	21, for	escrov	or cu	istodial ad	count lia	ibility?	□ Y	es 🗆	No
b	If "Ye	es," explain the arrangement in Part :	XIII Check her	e if the e	explanati	on has	been	provided	in Part)	KIII		Г	1
Pa	rt V	Endowment Funds. Complet											
			(a)Currer			rior yea				(d)Three year		(e)Four y	ears back
1a	Beginn	ing of year balance											
b	Contrib	outions											
С	Net inv	estment earnings, gains, and losses											
d	Grants	or scholarships											
e		expenditures for facilities ograms											
f	Admını	strative expenses											
g	End of	year balance											
2 a		de the estimated percentage of the c	urrent year end	balanc	e (line 1	g, colu	mn (a)) held as	;				
b		anent endowment ►											
c		porarily restricted endowment >											
٠		percentages on lines 2a, 2b, and 2c s	hould equal 10	0%									
3а	Are tl	here endowment funds not in the pos nization by	•		ition that	t are h	eld an	d adminis	stered fo	r the		Ye	s No
	(i) uı	nrelated organizations										Ba(i)	
		elated organizations									3	a(ii)	
b		es" on 3a(II), are the related organiza					7.					3b	
4		Tibe in Part XIII the intended uses of		n s enac	wment	unas							
Pa	rt VI	Land, Buildings, and Equipr Complete if the organization a		on For	m 990.	Part	IV. lır	ne 11a. 9	See Fori	n 990. Par	rt X. lır	ne 10.	
	Descri	ption of property (a) Cost o	r other basis stment)		t or other					epreciation		(d)Book va	ilue
1a	Land												
b	Buildin	gs				3,08	34,365			550,906			2,533,459
		old improvements				1,98	30,521			1,457,953			522,568
		nent				2,9	1 1,459			2,356,373			585,086
	Other									·			
		lines 1a through 1e (Column (d) mus	st equal Form 9	90, Part	X, colur	nn (B)	, line :	10(c)) .		>			3,641,113

	Can Farma 000 Park V Ivan 10			
	See Form 990, Part X, line 12. (a) Description of security or category (including name of security)	(b) E		(c)Method of valuation
(1)Financial				or one or your manner taken
(3)Other	leid equity interests	· ·		
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Colum Part VIII	In (b) must equal Form 990, Part X, col (B) line 12) Investments—Program Related. Complete if the	• organization	answered 'Yes' o	n Form 990. Part IV. line 11c.
	See Form 990, Part X, line 13. (a) Description of investment			(c) Method of valuation
	(a) Description of investment	(b) Book v		t or end-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Part IX	on (b) must equal Form 990, Part X, col (B) line 13) Other Assets. Complete if the organization answered 'Yes	▶ s' on Form 99	0, Part IV, line 11d	See Form 990, Part X, line 15
	(a) Description			
(1)	(a) =			(b) Book value
	(7)			(b) Book value
(2)				(b) Book value
(2)				(b) Book value
(2) (3) (4)				(b) Book value
(2) (3) (4) (5)				(b) Book value
(2) (3) (4) (5) (6)				(b) Book value
(2) (3) (4) (5) (6) (7)				(b) Book value
(2) (3) (4) (5) (6) (7) (8)				(b) Book value
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Colu	imn (b) must equal Form 990, Part X, col (B) line 15)			
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Colu	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ See Form 990, Part X, line 25.			
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Columetric X 1.	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ See Form 990, Part X, line 25. (a) Description of liability		n Form 990, Part	
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Columetric X 1.	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ See Form 990, Part X, line 25.			
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(2) (3) (4) (5) (6) (7) (8) (9) Total. (Colument X) 1. (1) Federal II DUE TO FUN DEPOSITS	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ See Form 990, Part X, line 25. (a) Description of liability Income taxes		b) Book value	
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Colument X) 1. (1) Federal II DUE TO FUN DEPOSITS (3)	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ See Form 990, Part X, line 25. (a) Description of liability Income taxes		b) Book value	
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Colu Part X 1. (1) Federal DUE TO FUN DEPOSITS (3) (4)	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ See Form 990, Part X, line 25. (a) Description of liability Income taxes		b) Book value	
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Columetric Part X) 1. (1) Federal II DUE TO FUN DEPOSITS (3) (4) (5)	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ See Form 990, Part X, line 25. (a) Description of liability Income taxes		b) Book value	
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Columetric National States of the Columetric National States of the Column National States of the Colum	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ See Form 990, Part X, line 25. (a) Description of liability Income taxes		b) Book value	
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Column Part X 1. (1) Federal II DUE TO FUN DEPOSITS (3) (4) (5) (6) (7)	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ See Form 990, Part X, line 25. (a) Description of liability Income taxes		b) Book value	
Part X 1. (1) Federal I DUE TO FUN DEPOSITS (3) (4) (5) (6) (7) (8)	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ See Form 990, Part X, line 25. (a) Description of liability Income taxes		b) Book value	
(2) (3) (4) (5) (6) (7) (8) (9) Total. (Column Part X 1. (1) Federal II DUE TO FUN DEPOSITS (3) (4) (5) (6) (7) (8) (9)	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answ See Form 990, Part X, line 25. (a) Description of liability Income taxes		b) Book value	

4a

4b

2e

3

4c

5

46,382,504

46,382,504

Schedule D (Form 990) 2015

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Explanation

Add lines 2a through 2d

Add lines 4a and 4b .

Return Reference

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Supplemental Information

3

4

5

Part XIII

Schedule D (Fo	orm 990) 2015	Page 5	
Part XIII	Supplemental Info	rmation (continued)	
Ret	urn Reference	Explanation	
			Schedule D (Form 990) 2016

efile GRAPHIC print - [O NOT PROCESS	As Filed Data -					DLN: 93493130000388
Schedule I (Form 990) Department of the Treasury Internal Revenue Service	OMB No 1545-0047 2016 Open to Public Inspection						
Name of the organization						Employer	identification number
THE CONNECTION INC						06-08861	.25
Part I General Info	rmation on Grants	and Assistance				•	
the selection criteria us	ed to award the grants	or assistance?	the grants or assistance,		for the grants or assistance	, and	☑ Yes ☐ No
Part III Grants and Oth	er Assistance to Dom		nd Domestic Governme		ganızatıon answered "Yes" d	on Form 990, Part	IV, line 21, for any recipient
(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method of valuation	(g) Description	on of (h) Purpose of grant

Schedule I (Form 990) 2016					Page 2					
Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed										
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance					
(1) SOCIAL WELFARE	841	8,073,000		воок						
(1)										
(2)										
3)										
4)										
5)										
(6)										
(7)										
Part IV Supplemental Informa	ation. Provide the info	ormation required in F	Part I, line 2, Part III,	, column (b), and any other add	ditional information.					

Schedule I (Form 990) 2016

Explanation

Return Reference

Additional Data

127 WASHINGTON AVENUE

NORTH HAVEN, CT 06447

CONTINUUM OF CARE

399 ORANGE STREET NEW HAVEN, CT 06551

3RD FLOOR WEST

Software ID: Software Version: **EIN:** 06-0886125 Name: THE CONNECTION INC Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or government other) assistance

145,415

501(C)(3)

BH CARE 501(C)(3) (h) Purpose of grant or assistance

PROGRAM ASSISTANCE

PROGRAM ASSISTANCE

228,338

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

PROGRAM ASSISTANCE

FELLOWSHIP PLACE	501(C)(3)	223,878		PROGRAM ASSISTANCE
441 ELM STREET				
NEW HAVEN, CT 06511				

52,876

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

RUSHFORD CENTERS

80 SEYMOUR STREET HARTFORD, CT 05106

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applıcable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance THE HAILYEDGETY OF 220 617 DDOCDAM ACCICTANCE

CONNECTICUT 263 FARMINGTON AVENUE MC1935 FARMINGTON, CT 06030		329,017		PROGRAM ASSISTANCE
WHEELER CLINIC	501(C)(3)	267,519		PROGRAM ASSISTANCE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

91 NORTHWEST DRIVE PLAINVILLE, CT 06062

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.qov/form990.

OMB No 1545-0047

DLN: 93493130000388

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Schedule J (Form 990)

Employer identification number Name of the organization THE CONNECTION INC

		[06-0886125			
Pa	rt I	Questions Regarding Compensation			
				Yes	No
1 a		k the appropiate box(es) if the organization provided any of the following to or for a person listed on Form Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
		First-class or charter travel Housing allowance or residence for personal use			
	ΓТ	ravel for companions Payments for business use of personal residence			
	ΓТ	ax idemnification and gross-up payments $ extstyle exts$			
	LD	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b		of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or bursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2		ne organization require substantiation prior to reimbursing or allowing expenses incurred by all tors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	organ	ate which, if any, of the following the filing organization used to establish the compensation of the nization's CEO/Executive Director Check all that apply Do not check any boxes for methods by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	Ľ C	Compensation committee			
		ndependent compensation consultant			
	Ľ F	Form 990 of other organizations Approval by the board or compensation committee			
4		g the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization elated organization			
а	Recei	ive a severance payment or change-of-control payment?	4a	Yes	
b	Partic	cipate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-based compensation arrangement?				Νo
	If"Ye	es" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only	501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5		ersons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any sensation contingent on the revenues of			
а	The o	organization?	5a		No
b	Anyr	related organization?	5b		Νo
	If"Y∈	es," on line 5a or 5b, describe in Part III			
5		ersons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any ensation contingent on the net earnings of			
а	The o	organization?	6 a		No
b	Anyr	related organization?	6b		No
	If"Y∈	es," on line 6a or 6b, describe in Part III			
7		ersons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed lents not described in lines 5 and 6? If "Yes," describe in Part III	7		No
В	subje	any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was act to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Par	τιιι	8		No
•		es" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations on 53 4958-6(c)?	9		

Page 2

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(2)(., (,		an mass squar are count				(2) aa (2) a		
(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in column(B) reported as deferred on prior Form 990	
		Base (1) compensation	(II) Bonus & Incentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)		
1 LISA DEMATTEIS-LEPORE PRESIDENT/CEO	(i)	0	0	0	0	0	0	0	
	(ii)	222,655	0	0	0	0	222,655	0	
2 THOMAS FORSCHNERGEO	7.5	0	0	0	0	0	0	0	

		Base (1) compensation	(II) Bonus & incentive compensation	(III) Other reportable compensation	compensation	penents	(6)(1)-(0)	as deferred on prior Form 990
1 LISA DEMATTEIS-LEPORE PRESIDENT/CEO	(i)	0	0	0	0	0	0	0
	(ii)	222,655	0	0	0	0	222,655	0
2 THOMAS FORSCHNERCFO	(i)	0	0	0	0	0	0	0
	(;;)	163,300	0	0	0	0	163,300	0

	(ii)	222,033	O	Ü	Ü	0	222,655	0
2 THOMAS FORSCHNERCFO	(i)	0	0	0	0	0	0	0
	(ii)	163,300	0	0	0	0	163,300	0
3 PETER NUCCI JR FORMER CEO	(i)	0	0	0	0	0	0	0
	(ii)	252,331	0	0	0	0	252,331	0

Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information Return Reference Explanation PART I. LINE 4A LYNN SPENCER'S EMPLOYMENT WAS TERMINATED IN 2017 AND SHE RECEIVED A SEVERANCE PAYMENT OF \$23.425 IN FISCAL YEAR 2017 PETER NUCCI WAS TERMINATED IN FISCAL 2017 AND RECEIVED SEVERANCE PAYMENTS OF \$270,000 IN FISCAL YEAR 2017

Page 3

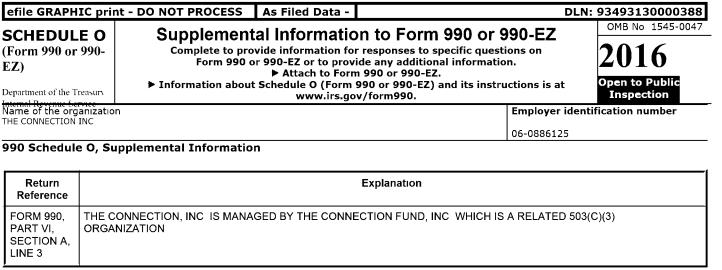
Schedule J (Form 990) 2015

Schedule J (Form 990) 2015

COMPENSATION EXPLANATION

PART I. LINE 3 - RELATED ORG ALL OFFICERS' SALARIES ARE PAID BY A RELATED ORGANIZATION, THE CONNECTION FUND, INC. WHICH IS ALSO THE MANAGEMENT METHODS USED FOR ORGANIZATION THE BOARD OF DIRECTORS OF THE CONNECTION FUND, INC., REVIEW A COMPENSATION SURVEY CONDUCTED BY CBIA

AS WELL AS REVIEW CURRENT EMPLOYMENT STATISTICS FOR THE POSITION FROM THE CONNECTICUT DEPARTMENT OF LABOR



Return Explanation
Reference

FORM 990,	THE CONNECTION, INC. IS MANAGED BY THE CONNECTION FUND, INC. WHICH IS A RELATED 501(C)3 ORGANIZATION
PART VI,	
SECTION A,	
LINE 3	

Return Explanation
Reference

FORM 990, THE FINANCE DEPARTMENT PREPARES THE SOURCE INFORMATION FOR THE TAX PREPARER UPON RECEIPT PART VI, OF THE DRAFTS THE FINANCE DEPARTMENT THEN CONDUCTS A COMPLETE REVIEW PRIOR TO SENDING COPI SECTION B, ES TO EACH BOARD OF DIRECTORS MEMBER FOR THEIR REVIEW AND COMMENTS PRIOR TO SUBMITTING THE LINE 11B RETURN TO THE IRS

Return Explanation
Reference

FORM 990, MEMBERS OF THE BOARD AND KEY EMPLOYEES ANNUALLY FILL OUT A CONFLICT OF INTEREST FORM WHICH IS MONITORED BY HUMAN RESOURCES

SECTION B,
LINE 12C

Return Explanation
Reference

FORM 990, PART VI, SECTION B, LINE 15

990 Schedule O, Supplemental Information

Return Explanation

Reference

FORM 990,	ALL GOVERNING DOCUMENTS ARE MADE AVAILABLE UPON WRITTEN REQUEST WITHIN A REASONABLE AMOUNT OF
PART VI,	TIME
SECTION C,	
LINE 19	

990 Schedule O, Supplemental Information Return Explanation Reference FORM 990. NO CHANGE FROM PRIOR YEAR PART XII, LINE 2C

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** (Form 990)

Name of the organization

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2016

DLN: 93493130000388 OMB No 1545-0047

> Open to Public Inspection

Department of the Treasury	► Attach to Form 990.	► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990 .
Internal Revenue Service		

Employer identification number

THE CONNECTION INC. 06-0886125 Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (a)
Name, address, and EIN (if applicable) of disregarded entity Direct controlling End-of-year assets Primary activity Legal domicile (state Total income or foreign country) entity Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (a)
Name, address, and EIN of related organization (b) (c) (b) (f) (e) (g) Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No (1)THE CONNECTION FUND INC MANAGEMENT 501(C)(3) LINE 10 CT No 100 ROSCOMMON DRIVE N/A MIDDLETOWN, CT 06457 11-0017051 (2) THE CONNECTION FUND REALTY INC HOUSING CT 501(C)(3) LINE 10 No 100 ROSCOMMON DRIVE N/A MIDDLETOWN, CT 06457 06-1633523 (3) THE CONNECTION INC EMPLOYEES СТ TRUST 501(C)(9) No 100 ROSCOMMON DRIVE N/A MIDDLETOWN, CT 06457 26-6406869 (4) THE CONNECTION FUND - JEFFERSON INC HOUSING СТ 501(C)(3) LINE 7 No 100 ROSCOMMON DRIVE N/A MIDDLETOWN, CT 06457 45-4315358 For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50135Y Schedule R (Form 990) 2016

		(b)	1 1		1 45	1 40	1 .			1 ()		., 1	
(a) Name, address, and EIN of related organization			(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	Predominant income(related unrelated, excluded from tax under sections 512-		(g) Share of end-of-year assets			Code V-UBI amount in bot 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging ener?	(k) Percenta ownersh
					514)			Yes	No		Yes	No	
Identification of Related Organiza because it had one or more related or						zation ansv	vered "Yes	" on Fo	orm 9	90, Part IV	, line	34	
Identification of Related Organiza because it had one or more related or (a) Name, address, and EIN of related organization		L do (state	(c) egal micile or foreign	st during th	(d) controlling entity Type	(e)	vered "Yes (f) Share of total income	Share	(g) of end- year assets	of- Perce	, line i) ntage ership	Se (1	(I) ection 512 3) control entity
because it had one or more related or (a) Name, address, and EIN of	rganizations treated as	L do (state	on or trus (c) egal micile	st during th	(d) controlling entity Type	(e) le of entity orp, S corp,	(f) Share of total	Share	(g) of end- year	of- Perce	1) ntage	Se (1	control
because it had one or more related or (a) Name, address, and EIN of	rganizations treated as	L do (state	(c) egal micile or foreign	st during th	(d) controlling entity Type	(e) le of entity orp, S corp,	(f) Share of total	Share	(g) of end- year	of- Perce	1) ntage	Se (1	3) control entity?
because it had one or more related or (a) Name, address, and EIN of	rganizations treated as	L do (state	(c) egal micile or foreign	st during th	(d) controlling entity Type	(e) le of entity orp, S corp,	(f) Share of total	Share	(g) of end- year	of- Perce	1) ntage	Se (1	3) control entity?
because it had one or more related or (a) Name, address, and EIN of	rganizations treated as	L do (state	(c) egal micile or foreign	st during th	(d) controlling entity Type	(e) le of entity orp, S corp,	(f) Share of total	Share	(g) of end- year	of- Perce	1) ntage	Se (1	3) control entity?
because it had one or more related or (a) Name, address, and EIN of	rganizations treated as	L do (state	(c) egal micile or foreign	st during th	(d) controlling entity Type	(e) le of entity orp, S corp,	(f) Share of total	Share	(g) of end- year	of- Perce	1) ntage	Se (1	3) control entity?
because it had one or more related or (a) Name, address, and EIN of	rganizations treated as	L do (state	(c) egal micile or foreign	st during th	(d) controlling entity Type	(e) le of entity orp, S corp,	(f) Share of total	Share	(g) of end- year	of- Perce	1) ntage	Se (1	3

Schedule R (Form 990) 2016		Pa	age 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1b		No
c Gift, grant, or capital contribution from related organization(s)	1c		No
d Loans or loan guarantees to or for related organization(s)	1d	Yes	
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1 j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
l Performance of services or membership or fundraising solicitations for related organization(s)	. 11		No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	ו	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	1	No
o Sharing of paid employees with related organization(s)	10	Yes	
p Reimbursement paid to related organization(s) for expenses	1p	Yes	
q Reimbursement paid by related organization(s) for expenses	1q		No
r Other transfer of cash or property to related organization(s)	1r		No
s Other transfer of cash or property from related organization(s)	1 s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
(a) (b) (c)	(d)		

k	Lease of facilities, equipment, or other assets from related organization(s)	1K	Yes	
- 1	Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
О	Sharing of paid employees with related organization(s)	10	Yes	
р	Reimbursement paid to related organization(s) for expenses	1р	Yes	
q	Reimbursement paid by related organization(s) for expenses	1q		No
г	Other transfer of cash or property to related organization(s)	1r		No
s	Other transfer of cash or property from related organization(s)	1s		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
	(a) (b) (c) (d) Name of related organization Transaction type (a-s) (d)	ount ın	volved	

K

Р

2,977,483

6,332,929

4,636,240

воок

воок

воок

(1)THE CONNECTION FUND INC

(2)THE CONNECTION FUND INC

(3)THE CONNECTION INC EMPLOY BEN TR

Schedule R (Form 990) 2016

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)	or	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		ng ?	(k) Percentage ownership
			514)	Yes	No	! i		Yes	No		Yes	No	
										Schedul	le R (Form	1 99	0) 2016

Schedule R (Form 990) 2016 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2016