Form 990

For Paperwork Reduction Act Notice, see the separate instructions.

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

2016

DLN: 93493130012158 OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

foundations)

▶ Do not enter social security numbers on this form as it may be made public ▶ Information about Form 990 and its instructions is at www.irs.gov/form990

Inspection

A F	or th	ne 2016 ca	lalendar year, or tax year beginning 07-01-2016 , and ending 06-30-2	017					
		applicable	C Name of organization		identification number				
		change	President and Fellows of Harvard College	04-21035	30				
□ Na		hange	Doing business as						
_ Fir	nal								
		minated d return	Number and street (or P O box if mail is not delivered to street address) Room/suite	E Telephone r	ıumber				
_		ion pending	1033 MASSACHUSETTS AVENUE 3RD FL	(617) 495	-7792				
•			City or town, state or province, country, and ZIP or foreign postal code CAMBRIDGE, MA 02138						
			F Name and address of assessment officers		pts \$ 72,352,825,145				
			DREW GILPIN FAUST	(a) Is this a group retur	n for □Yes ☑No				
			MASSACHUSETTS HALL CAMBRIDGE, MA 02138	subordinates? (b) Are all subordinates					
I Ta	x-exe	mpt status		`included?	∟ Yes ∟INO				
			▼ 501(c)(3) □ 501(c)() ◀ (insert no) □ 4947(a)(1) or □ 527	If "No," attach a list (c) Group exemption no	, ,				
א נ	ebsi	te:► ww	/W HARVARD EDU	(9) Group exemption in	iiiibei 🕨				
K Fori	n of a	organization	☑ Corporation ☐ Trust ☐ Association ☐ Other ►		State of legal domicile				
				M	A 				
Pa	rt I		mary						
			cribe the organization's mission or most significant activities ADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACRO	SS A BROAD ARRAY OF A	ACADEMIC DOMAINS				
Activities & Governance									
E E									
λ	,	Check thi	is box $lacktriangle$ If the organization discontinued its operations or disposed of more	than 25% of its net ass	ets				
Ğ			of voting members of the governing body (Part VI, line 1a)		3 13				
≫ 5 √1	4	Number o	of independent voting members of the governing body (Part VI, line 1b) $$. $$.		4 10				
<u>u</u>	5	Total nun	nber of individuals employed in calendar year 2016 (Part V, line 2a)		5 36,107				
Ĭ	6	Total nun	6 10,000						
¥	7a	Total unr	elated business revenue from Part VIII, column (C), line 12		7a 28,689,667				
	b	Net unrel	ated business taxable income from Form 990-T, line 34		7b -4,221,778				
				Prior Year	Current Year				
<u>a</u> i	8	Contribut	ons and grants (Part VIII, line 1h)	1,631,689,043	1,662,160,571				
Ravenue	9	Program	service revenue (Part VIII, line 2g)	1,703,349,679	1,765,592,102				
ΡŞ	1		ent income (Part VIII, column (A), lines 3, 4, and 7d)	1,033,092,868	+				
	1		venue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	90,774,333	1 1				
	-		enue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) and similar amounts paid (Part IX, column (A), lines 1–3)	4,458,905,923 690,374,628					
	1		' '						
	1		Benefits paid to or for members (Part IX, column (A), line 4)						
8	1	•	other compensation, employee benefits (Part IX, column (A), lines 5–10)	2,194,066,87	2,303,777,614				
£			anal fundraising fees (Part IX, column (A), line 11e)	940,210	644,949				
Expenses	1		raising expenses (Part IX, column (D), line 25) ▶186,209,380 Denses (Part IX, column (A), lines 11a-11d, 11f-24e)	2.045.524.124	2 115 040 650				
_	1	,	penses (Part IX, column (A), lines 11a–11d, 11f–24e) enses Add lines 13–17 (must equal Part IX, column (A), line 25)	2,045,524,136 4,930,905,855	+				
	1		less expenses Subtract line 18 from line 12	-471,999,928	+				
- S	19	Revenue	less expenses Subtract line 10 from line 12	Beginning of Current Yea					
Net Assets or Fund Balances									
SS Bak	20	Total ass	ets (Part X, line 16)	75,287,515,000	52,078,749,000				
절절	21	Total liab	ilities (Part X, line 26)	33,402,594,000	9,495,245,000				
Ζű	22		s or fund balances Subtract line 21 from line 20	41,884,921,000	42,583,504,000				
Pa			ature Block erjury, I declare that I have examined this return, including accompanying sch	odulas and statements	and to the best of my				
know	ledge	and belie	f, it is true, correct, and complete Declaration of preparer (other than officer)						
any k	nowl	edge							
				2018-05-10					
Sign		Signati	ure of officer	Date					
Here			en H Forrester Controller, Harvard University						
		Туре о	r print name and title						
		Р	rınt/Type preparer's name Preparer's signature Date	Check I If PTI	N				
Paid		L		self-employed					
Pre	-	בו <u>⊢</u>	ırm's name ► Irm's address ►	Firm's EIN ► Phone no					
Use	Or	าไy ็	5 add: 555 F	Filone no					
				I	П., П.,				
May t	ne IF	RS discuss	this return with the preparer shown above? (see instructions)		☐ Yes ☐ No				

Cat No 11282Y

Form **990** (2016)

Form	990 (201	6)					Page 2
Par	tiiii s	tatement of	Program Serv	ice Accomplis	hments		
	С	heck ıf Schedul	e O contains a res	oonse or note to	any line in this Part III		🗆
1	Briefly de	escribe the orga	anızatıon's mıssıon				
UND	ERGRADUA	TE, GRADUATE	, AND PROFESSIC	NAL EDUCATION	AND RESEARCH ACROS	SS A BROAD ARRAY OF ACADEM	IC DOMAINS
_	5 1.1						
2		-			vices during the year w	hich were not listed on	□ Yes ☑ No
	•	Form 990 or 9					∟ Yes ⊻ No
_			new services on S				
3		_		make significant	changes in how it condi	acts, any program	
	services?		changes on Sched	 ule 0			☐ Yes 🗹 No
4			=		-h- 6-uh -6 .h- hl-u	largest program services, as me	
•	Section 5	501(c)(3) and 5		ions are required	to report the amount o	fargest program services, as me of grants and allocations to other	
4a	(Code) (Expenses \$	3,600,497,251	ıncludıng grants of \$	539,729,491) (Revenue \$	1,652,367,384)
	See Addıtı	onal Data					
4b	(Code) (Expenses \$	837,015,775	ıncludıng grants of \$	213,999,340) (Revenue \$	113,224,718)
	See Addıtı	onal Data					
4c	(Code) (Expenses \$		ıncludıng grants of \$) (Revenue \$)
4d	Other pr	ogram services	(Describe in Sche	dule O)			
	(Expense	-	•	cluding grants of	\$) (Revenue \$)
4e	Total pr	ogram servic	e expenses 🟲	4,437,513,0	26		
							Form 990 (2016

Section 501(c)(3) organizations.

or X as applicable

Page 3

No

Nο

Nο

No

Nο

No

Nο

Nο

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🛸

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX,

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space.

Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸 c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

ın Part X, lıne 16? *If "Yes," complete Schedule D, Part IX* 😼

If "Yes," complete Schedule D, Parts XI and XII

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States?

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

assessments, or similar amounts as defined in Revenue Procedure 98-19?

Yes 6 7 Yes 8

Yes

No

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9

10

11a

11b

11c

11d

11e

11f

12a

12b

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14a

14b

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28b

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33

34

35a

35b

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38

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

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Par	Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
Ь	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," 25a Nο b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 ** Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

instructions for applicable filing thresholds, conditions, and exceptions)

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

b El c D (() 2a El T th b If N 3a D b If 4a A fill	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V		 Yes	No
b El c D (() 2a El T th b If N 3a D b If 4a A fill	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable		Yes	No
b El c D (() 2a El T th b If N 3a D b If 4a A fill	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 1th		Yes	No
b El c D (() 2a El T th b If N 3a D b If 4a A fill	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 1th			
c D (g 2a E T tt b If N 3a D t If 4a A fill	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	1 1		
2a En The t				
To the street of	3	1 c	Yes	
 b If N 3a D b If 4a A fill 	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by his return			
3a D b If 4a A'	<u> </u>	2b	Yes	
3a D b If 4a A fii	f at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	165	-
4a A	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
fı	f "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3ь	Yes	
fı	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
l-	inancial account in a foreign country (such as a bank account, securities account, or other financial account)?'	4a	Yes	
Ь	AR , AS , BD , BC , BR , CA , CJ , CI , CH , CO , UC , EC , FR , GM , GR , HO , HK , IN , ID , EI , IS , IT , JE , LG , LH ,			
т.	LU , MP , MX , MG , NL , NZ , NU , PM , PE , RO , SN , SF ,			
	f "Yes," enter the name of the foreign country ▶TH , TU , AE , UK , UY , VM अंक ।मेखन्यसकार्यकार्यमानाकृत्यंकुर्यमञ्जनकारिकोष्टर्यान्यकृतं प्राप्त । प्राप्त कार्यकृतं विकास कार्यकार्यकार	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
		30		
C 11	f "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a		No
	f "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were	6b		
7 0	Organizations that may receive deductible contributions under section 170(c).			
a D	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b If	f "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Old the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file form 8282?	7c	Yes	
d If	f "Yes," indicate the number of Forms 8282 filed during the year 7d			
_				
e D	Old the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f D	Old the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7£		No
	f the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	- '		110
	equired?	7g		
h If	f the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form			
	.098-C ⁷	7h		
8 S	ponsoring organizations maintaining donor advised funds.			
	old a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during he year?			l
		8		No
9a D	Old the sponsoring organization make any taxable distributions under section 4966?	9a		No
	Old the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		No
.0 S	Section 501(c)(7) organizations. Enter			
a Ir	nitiation fees and capital contributions included on Part VIII, line 12 10a			1
b G	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
1 S	Section 501(c)(12) organizations. Enter			
a G	Gross income from members or shareholders			
b G	Gross income from other sources (Do not net amounts due or paid to other sources			
	rgainst amounts due or received from them)			1
2a S	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		1
	f "Yes," enter the amount of tax-exempt interest received or accrued during the year			
וו ע	12b			1
.3 S	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	s the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c E	Enter the amount of reserves on hand			1
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
.4a D	f "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

orm 9	990 (2016)			Page 6
Part	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	·	nse to li	
	Check if Schedule O contains a response or note to any line in this Part VI	<u> </u>		✓
Sec	tion A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year 1	3	Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b	0		
	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	on 3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
	The governing body?	8a	Yes	
	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Reven	<u>ıe Code</u>		
	Dud the account to the least of the state of	10-	Yes	No
b	Did the organization have local chapters, branches, or affiliates?	10a 10b		No
L1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990	110	163	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to	124	103	
	conflicts?	12b	Yes	
	Schedule O how this was done	12c	Yes	
	Did the organization have a written whistleblower policy?	13	Yes	
L5	Did the organization have a written document retention and destruction policy?	14	Yes	
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	15a	Yes	
	Other officers or key employees of the organization	15a	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	130		
L6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt	, _		110
	status with respect to such arrangements?	16b		
	tion C. Disclosure			
L7	List the States with which a copy of this Form 990 is required to be filed► CA , IL , MA			
	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only available for public inspection. Indicate how you made these available. Check all that apply	I		
	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest			
20	policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records			
	▶OFFICE OF THE CONTROLLER 1033 MASSACHUSETTS AVENUE 3RD FL CAMBRIDGE, MA 02138 (617) 495-7792		00	0 (2016)

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Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors	
	Check if Schedule O contains a response or note to any line in this Part VII	
Section	A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees	
La Complete	e this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's	tax

year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

• List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)

who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(B)

(A)

• List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(C)

(D)

Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W- 2/1099organization and Highest compensated employee Individual trustee or director Former organizations MISC) related Institutional Trustee below dotted employee organizations line) See Additional Data Table

(F)

(E)

Page **8**

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)														
	(A) Name and Title	(B) Average hours per week (list any hours	than o	one bo	ox, ui n offi	che inles icer	and a	son	Repo compe from organiza	(D) (E) ortable Reportable compensation from related organizations (W-		w-	(F) Estima amount o compen from	ated of other sation the
		for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	1 2/1099	9-MISC)	2/1099-MISC	.) (organization and related organizations	
See A	Addıtıonal Data Table				$\vdash \vdash$	\dashv	 	\vdash			 			
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	ub-Total	 art VII, Section	n A	• •			>							
		<u> </u>					<u>•</u> [343,426	6,730,69	97		2,000,183
2	Total number of individuals (including of reportable compensation from the compensation			e liste	ed at	ονε	e) who	rece	eıved mor	e than \$1	.00,000			
l						—							Yes	No
3	Did the organization list any former of line 1a? <i>If "Yes," complete Schedule J</i>				•		oyee, d		-	npensated	l employee on	3		No
4	For any individual listed on line 1a, is organization and related organizations individual										n the	4	Yes	
5	Did any person listed on line 1a receiv services rendered to the organization?									ion or ind	ıvıdual for	5	Yes	
	ction B. Independent Contracto												•	
1	Complete this table for your five higher from the organization Report compen											mpens _	sation	_
	Name a	(A) nd business addre	:SS							Desc	(B) cription of services		(C Comper	
	IGLI CONSTRUCTION CO INC									CONTRACTO	•			,583,553
MILFO	MMER ST RD, MA 01757													
	ENNEDY CO INC		_	_	_	_		_	7	CONTRACTO	OR		95	,842,254
QUINC	UINCY SHORE DR CY, MA 02171)FCE:-	CLIDOO: == :			F60.5
	IAM AND WOMEN'S HOSPITAL ANCIS ST								ļ f	KESEARCH	SUBCONTRACTOR		45	,563,848
BOSTO	DN, MA 02115									ONITRA				452.0F1
	MUT DESIGN AND CONSTRUCTION ARRISON AVE								ا	CONTRACTO	ΟN		45	,453,854
BOSTO	ON, MA 02118 FACILITY SERVICES INC									CLEANING :	 SERVICES		11	,529,707
275 GI	ROVE ST									UVIIVU			+4	,,/0/
STE 3-					_	_		_						
2 T	otal number of independent contractors compensation from the organization 1		not lim	ited t	o the	ose	listed	abov	ve) who re	eceived m	ore than \$100,00	00 of		
	,												Form 99	0 (2016)

section 4958(c)(3)(B) . 7 Other salaries and wages

9 Other employee benefits .

a Management . . .

d Lobbying

11 Fees for services (non-employees)

f Investment management fees .

12 Advertising and promotion .

13 Office expenses .

15 Royalties .

16 Occupancy

20 Interest . .

23 Insurance .

17 Travel .

14 Information technology

10 Payroll taxes .

b Legal .

c Accounting

6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in

8 Pension plan accruals and contributions (include section 401

(k) and 403(b) employer contributions) . .

e Professional fundraising services See Part IV, line 17

18 Payments of travel or entertainment expenses for any

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ If following SOP 98-2 (ASC 958-720)

federal, state, or local public officials .

19 Conferences, conventions, and meetings

22 Depreciation, depletion, and amortization

21 Payments to affiliates . . .

expenses on Schedule O) a PAYMENTS TO ANNUITANTS

b BOOKS/PUBLICATIONS

c PUBLISHING

d TAXES AND FEES

e All other expenses

q Other (If line 11q amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)

77,853,186

6,898,256

11,863,580

4,912,995

384,654

276,384

644,949

6,249,332

476,884

5,369,964

4,487,571

14,514,689

5,456,391

6,351,415

8,724,019

15,121,918

1,929

274,939

3,140,084

798,036

11,104,169

186,209,380

Form 990 (2016)

29,467

Form 990 (2016)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all c	olumns All other org	anızatıons must com	plete column (A)	
Check if Schedule O contains a response or note to any	y line in this Part IX			🗆
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	165,560,602	165,560,602		
2 Grants and other assistance to domestic individuals See Part IV, line 22	563,723,300	563,723,300		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16	24,444,929	24,444,929		
4 Benefits paid to or for members	0	0		
5 Compensation of current officers, directors, trustees, and key employees	10,746,791	1,375,055	8,097,167	1,274,569

1,455,948

1,757,213,531

155,699,571

267,771,240

110,890,533

33,987,138

21,626,353

2,548,408

492,652

644,949

231,258,838

313,891,080

16,414,116

201,209,612

111,346,242

303,550,587

88,073,723

59,896,288

200,010,177

324,165,773

15,458,901

64.658.798

43.482.670

21,244,200

21,164,616

37,342,232

5,174,101,052

2,571

4,124,683

1,169,169

1,566,749,480

138,823,323

238,747,565

98,871,129

32,137,442

2,755,857

535,793

281,515

263,958,238

15,572,899

189,579,379

94,089,499

4,085,765

260,758,185

81,416,427

49,206,389

178,362,455

292,113,955

8,718,423

64,658,798

42,907,280

16,987,285

18,673,870

21,246,449

4,437,513,026

2,571

286,779

112,610,865

9,977,992

17,160,095

7,106,409

1,465,042

18,594,112

2,012,615

231,258,838

43,683,510

364,333

6,260,269

12,769,172

28,277,713

1,200,905

4,338,484

12,923,703

16,929,900

6,738,549

300,451

1,116,831

1,692,710

4,991,614

550,378,646

9,451

211,137

Page **11**

6,824,058,000

23.399.235.000

15.462.037.000

3,722,418,000

52.078.749.000

517,979,000

206,818,000

0

2,458,002,000

2.973.088.000

3.339.358.000

9,495,245,000

9.608.175.000

24,559,892,000

8.415.437.000

42,583,504,000

52.078.749.000

Form **990** (2016)

Form 990 (2016)

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Liabilities 22

Fund Balances

Assets or 30

Net

b Less accumulated depreciation

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Investments—publicly traded securities .

Intangible assets

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Investments—other securities See Part IV, line 11 . Investments-program-related See Part IV, line 11

Total assets.Add lines 1 through 15 (must equal line 34) .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

	Degining of year		Life of year
1 Cash-non-interest-bearing	36,743,000	1	38,478,000
2 Savings and temporary cash investments	20,173,000	2	25,243,000
3 Pledges and grants receivable, net	2,158,543,000	3	1,994,317,000
4 Accounts receivable, net	100,818,000	4	109,917,000
5 Loans and other receivables from current and former officers, directors,			

	3	riedges and grants receivable, het	2,130,343,000	3	1,334,317,000
	4	Accounts receivable, net	100,818,000	4	109,917,000
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	762,000	5	1,005,000
S	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	0	6	0
ets	7	Notes and loans receivable, net	379,827,000	7	381,504,000
SS	8	Inventories for sale or use	6,357,000	8	7,196,000
⋖	_		100 000 000		440.044.000

رم	6	Loans and other receivables from other disqualified persons (a section 4958(f)(1)), persons described in section 4958(c)(3)(contributing employees and sponsoring organizations of section voluntary employees' beneficiary organizations (see instruction Part II of Schedule L	B), and on 501(c)(9)	0	6	0
ets	7	Notes and loans receivable, net	379,827,000	7	381,504,000	
SS	8	Inventories for sale or use	6,357,000	8	7,196,000	
⋖	9	Prepaid expenses and deferred charges	. [133,629,000	9	113,341,000
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	11,415,968,000			

10b

4.591.910.000

6,228,723,000

35.816.858.000

21.579.785.000

8.825.297.000

75,287,515,000

481,527,000

186,722,000

2,867,231,000

2.309.471.000

27.557.643.000

33,402,594,000

10.114.038.000

23,971,317,000

7.799.566.000

41,884,921,000

75,287,515,000

10c

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88,887,158 42,583,504,000

Check if Schedule O contains a response or note to any line in this Part XII Yes No ☐ Cash ☑ Accrual ☐ Other

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

2a

2b

2c

3a

3b

Yes

Yes

Yes

Yes Form 990 (2016)

Νo

If the organization changed its method of accounting from a prior year or checked "Other," explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Consolidated basis

1 Accounting method used to prepare the Form 990

separate basis, consolidated basis, or both

Schedule O

☐ Separate basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

Additional Data

Software ID: 16000421

EDUCATION AND OTHER INSTITUTIONAL ACTIVITIES HARVARD UNIVERSITY (THE "UNIVERSITY") IS A PRIVATE, NOT-FOR-PROFIT INSTITUTION OF HIGHER EDUCATION

Software Version: 2016v3.0 **EIN:** 04-2103580

Name: President and Fellows of Harvard College

Form 990 (2016)

Form 990, Part III, Line 4a:

WITH APPROXIMATELY 7,447 UNDERGRADUATE AND 14,987 GRADUATE STUDENTS ESTABLISHED IN 1636, THE UNIVERSITY INCLUDES THE FACULTY OF ARTS AND SCIENCES (HARVARD COLLEGE), THE JOHN A PAULSON SCHOOL OF ENGINEERING AND APPLIED SCIENCES, THE DIVISION OF CONTINUING EDUCATION, TEN GRADUATE

AND PROFESSIONAL SCHOOLS, THE RADCLIFFE INSTITUTE FOR ADVANCED STUDY, A VARIETY OF RESEARCH MUSEUMS AND INSTITUTES, AND AN EXTENSIVE LIBRARY SYSTEM TO SUPPORT THE TEACHING AND RESEARCH ACTIVITIES OF THE HARVARD COMMUNITY

SPONSORED ACTIVITIES, INCLUDING SPONSORED RESEARCH THE UNIVERSITY INCURRED \$837,015,775 IN EXPENSES FUNDED BY SPONSORED AWARDS THE EQUIVALENT AMOUNT HAS BEEN RECOGNIZED AS REVENUE ON FORM 990, PART VIII, ON LINES 1E (FEDERAL GRANTS), 1F (NON-FEDERAL SPONSORED GRANTS), AND 2B (NON-FEDERAL SPONSORED CONTRACTS) ONLY THE NON-FEDERAL SPONSORED CONTRACTS ON LINE 2B ARE CLASSIFIED AS PROGRAM SERVICE REVENUE AND REPORTED ABOVE THE UNIVERSITY'S PRINCIPAL SOURCE OF FEDERAL SPONSORED FUNDS IS THE DEPARTMENT OF HEALTH AND HUMAN SERVICES. THE UNIVERSITY

ALSO HAS MANY NON-FEDERAL SOURCES OF SPONSORED AWARDS, GRANTS, AND CONTRACTS, INCLUDING RESEARCH INSTITUTES, FOUNDATIONS, STATE AND LOCAL

Form 990, Part III, Line 4b:

INDIRECT COSTS

GOVERNMENTS, FOREIGN GOVERNMENTS, AND CORPORATIONS SPONSORED GRANTS AND CONTRACTS NORMALLY PROVIDE FOR THE RECOVERY OF DIRECT AND

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person hours per compensation amount of other compensation is both an officer and a week (list from the from related compensation director/trustee) organization (Wany hours organizations from the for related 2/1099-MISC) (W-2/1099organization and Officer Former key employee Highest compensated employee Individual trustee or director Institutional MISC) related organizations below dotted organizations line) 60 0 DREW GILPIN FAUST Х 909,678 623,807 Х **PRESIDENT** 20 5 0 PAUL J FINNEGAN Х Х 0 TREASURER 2 0 100 LAWRENCE S BACOW Х FELLOW, SENIOR FELLOW AT HKS 10 5 0 JAMES W BREYER Х 0 **FELLOW** 10 5 0 KENNETH I CHENAULT Х **FELLOW** 45 0 KAREN GORDON MILLS 20,980 Х 147,685 FELLOW, SENIOR FELLOW AT HBS 10 5 0

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SUSAN L GRAHAM

NANNERL O KEOHANE

JESSICA T MATHEWS

FELLOW

FELLOW

FELLOW

FELLOW

WILLIAM F LEE

Compensated Employees, and Independent Contractors (C) (E) (F) (D) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation is both an officer and a from the week (list from related compensation director/trustee) organization (Worganizations any hours from the for related 2/1099-MISC) (W- 2/1099organization and Office individual trustee or director key employee Highest compensated employee Former MISC) organizations Institutional related below dotted organizations line) Trustee 5 0 JOSEPH J O'DONNELL Х 0 0 **FELLOW** 30 50 SHIRLEY M TILGHMAN 0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

FELLOW	1 0						
THEODORE V WELLS JR	5 0						
FELLOW	1 0	X			0	0	
PAUL ANDREW	60 0						
V P PUBLIC AFFAIRS AND COMM	0		X		382,793	0	

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60 0

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60 0

60 0

4 5

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ALAN M GARBER

V P FOR HUMAN RESOURCES

V P FOR FINANCE AND C F O

EXECUTIVE VICE PRESIDENT

SENIOR V P AND GENERAL COUNSEL, DEPUTY TO

THOMAS J HOLLISTER

ROBERT W IULIANO

THE PRESIDENT

KATHERINE N LAPP

PROVOST	3 0						
MARC L GOODHEART	60 0						
V P AND SECRETARY OF THE UNIVERSITY	1 0		X		371,371	0	59,065
MARILYN M HAUSAMMANN	60 0		x		385,616	0	58,845

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679.963

525,951

608,216

694,200

56,943

191,997

61,755

58,494

42,447

0

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Position (do not check more Average Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W- 2/1099organization and Highest comp employee Individual trus or director Officer Former Key employe MISC) organizations Institutional related below dotted organizations line)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

		96ન	Trustee		ıĎ	pensated			
ANNE H MARGULIES	60 0								
V P AND CHIEF INFORMATION OFFICER	1 0			X			427,015	0	55,770
TAMARA ELLIOTT ROGERS	60 0								
V P FOR ALUMNI AFFAIRS AND DEVELOPMENT	0			X			542,622	0	55,367
LEAH ROSOVSKY	60 0								
W.B. FOR CTRATEGY AND DROCDAMS				Х			352,412	0	44,537

LEAH ROSOVSKY	60 0				252 442		
V P FOR STRATEGY AND PROGRAMS	0		×		352,412		· '
SARAH E THOMAS	60 0		Ų		363.060		
V P FOR THE HARVARD LIBRARY	0		×		362,969		·
MEREDITH WEENICK	60 0		,		202 574		
V P FOR CAMPUS SERVICES	3 0		×		392,574	0	·
15555514.0.51455	60.0						

43,789

119,724

41,778

SARAH E THOMAS	1		↓			362,969	_	
V P FOR THE HARVARD LIBRARY	0					362,969	0	
MEREDITH WEENICK	60 0							
			×			392,574	0	
V P FOR CAMPUS SERVICES	3 0							
JEFFREY S FLIER	60 0							
				X		622 772	l o	

MEREDITH WEENICK	60 0		V			202 574	0	44 547
V P FOR CAMPUS SERVICES	3 0		_^			392,574	U	44,547
JEFFREY S FLIER	60 0			,				
DEAN, FACULTY OF MEDICINE (UNTIL 07/2016)	4 3			X		622,772	U	57,817
			\neg	$\overline{}$				

V F TOR CAPITOS SERVICES	3 0						
JEFFREY S FLIER	60 0						
			X		622,772	0	57,817
DEAN, FACULTY OF MEDICINE (UNTIL 07/2016)	4 3						
BARBARA J MCNEIL	60 0						
			l x l		419.919	0	36.107

JEFFREY S FLIER	60 0						
			Х		622,772	0	
DEAN, FACULTY OF MEDICINE (UNTIL 07/2016)	4 3						
BARBARA J MCNEIL	60 0						
ACTING DEAN FACULTY OF MEDICINE (FROM	•••••		x		419,919	0	

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DEAN, FACULTY OF BUSINESS

DEAN, FACULTY OF ARTS & SCIENCES

MICHAEL D SMITH

STEPHEN J BLYTH

FACULTY

DEAN, FACULTY OF MEDICINE (UNTIL 07/2016)	4 3		Х		622,772	0	
BARBARA J MCNEIL	60 0						
ACTING DEAN, FACULTY OF MEDICINE (FROM 08/2016 UNTIL 12/2016)	0		Х		419,919	0	

NITIN NOHRIA	60 0		,		659,898		140,154
ACTING DEAN, FACULTY OF MEDICINE (FROM 08/2016 UNTIL 12/2016)	0		×		419,919	0	36,107
BARBARA J MCNEIL	60 0						

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582,232

28,461

6,730,697

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W- 2/1099organization and TO X Le I I I

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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	organizations below dotted line)	ndradual trustee or director	Institutional Trustee	Afficer .	ey employee	inghest compensated	omer .		MISC)	related organizations
WILLIAM A SAHLMAN	60 0					x		1,805,205	0	59,80
FACULTY	0					^		1,603,203	0	39,60
TERESA M AMABILE	60 0							. 700 006		
FACULTY	0					X		1,738,996	0	57,25

711,321

25,969

				à			
WILLIAM A SAHLMAN	60 0						
FACULTY	0			Х	1,805,205	0	59,809
TERESA M AMABILE	60 0			v	1 722 006		57.350
FACULTY	0			X	1,738,996	0	57,259
JOHN CZAJKOWSKI	60 0						

				Х	1,738,996	0	57,259
FACULTY	0						·
JOHN CZAJKOWSKI	60 0				4 404 553		42.222
EXEC DEAN FOR ADMIN	3.0			X	1,491,557	0	43,223

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JOHN CZAJKOWSKI	60 0	
EXEC DEAN FOR ADMIN	3 0	

CHARLES C RICHARDSON

FACULTY

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(For	m 990			he org	janization is a secti	ion 501(c)(3) d	organization o		2016
990E	(Z)			4	4947(a)(1) nonexe ▶ Attach to Form 9				2010
•		the Treasury	► Information	about	Schedule A (Form			ıctions is at	Open to Public Inspection
Nam	e of th	ue Service ne organiza	tion		www.ns.ge	<u> </u>		Employer identific	<u> </u>
resid	ent and	Fellows of Har	vard College					04-2103580	
Pa			for Public Charity S					See instructions.	
	rganız		a private foundation bed		`	•	,	(A)(')	
1		•	onvention of churches,					(A)(I).	
2	✓		scribed in section 170			,	• • • • • • • • • • • • • • • • • • • •		
3			or a cooperative hospita		_				
4			esearch organization op and state	erated	d in conjunction with	a hospital descri	bed in section	170(b)(1)(A)(iii). E	nter the hospital's
5			ation operated for the be (iv). (Complete Part II		of a college or univer	sity owned or op	perated by a gov	vernmental unit descri	bed in section 170
6		A federal, s	tate, or local governme	nt or g	governmental unit de	scribed in sectio	on 170(b)(1)(<i>A</i>	A)(v).	
7		section 17	ation that normally rece (0(b)(1)(A)(vi). (Com	plete F	Part II)		-	unit or from the gener	al public described in
8		A communi	ty trust described in se	ction	170(b)(1)(A)(vi)	(Complete Part I	I)		
9			ural research organization rant college of agricultur						ege or university or a
LO		from activit	ation that normally rece les related to its exemp income and unrelated to See section 509(a)(2)	t func ousine	tions—subject to cert ss taxable income (le	ain exceptions, a	and (2) no more	than 331/3% of its su	pport from gross
l 1	П		ation organized and ope	•		r public safety S	ee section 509	(a)(4).	
.2		more public	ation organized and ope ly supported organizati through 12d that desci	ons de	escribed in section 5	09(a)(1) or sec	tion 509(a)(2). See section 509(a	
а		Type I. A so	supporting organization n(s) the power to regula Part IV, Sections A ar	operat	ted, supervised, or co	ontrolled by its si	upported organi	zation(s), typically by	
b		Type II. A manageme	supporting organization nt of the supporting org	n supe Janizat	ion vested in the san				
С		Type III f	plete Part IV, Section unctionally integrated organization(s) (see inst	l. A su	ipporting organization				ted with, its
d		Type III n functionally	on-functionally integrated The organization	rated . zation	A supporting organi generally must satisf	zation operated fy a distribution	ın connection wi	th its supported organ	
e		Check this	box if the organization r or Type III non-function	eceive	ed a written determin	ation from the II	RS that it is a Ty	/pe I, Type II, Type II	I functionally
f	Enter		of supported organizati		, , , , , , , , , , , , , , , , , , ,	-			
g			ing information about the					T	T
(i) N	ame ol	f supported o	organization (ii)EIN	1	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv Is the organiz your governin	ation listed in	Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No	1	
			I						
Tota			tion Act Notice, see tl			Cat No 11285		 Schedule A (Form 9	

3	The value of services or facilities furnished by a governmental unit to the organization without charge						
;	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included	1,856,072,877	2,174,337,778	2,242,963,264	1,631,689,043	1,662,160,571	9,567,223,53 241,252,72
	on line 1 that exceeds 2% of the amount shown on line 11, column						

(b)2013

2,174,337,778

592,263,720

333,008

107,250,537

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,

16a 33 1/3% support test-2016. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box

10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

17a 10%-facts-and-circumstances test-2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

b 33 1/3% support test-2015. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

(a)2012

1,856,072,877

420,190,320

376,074

111,799,641

Public support. Subtract line 5

(or fiscal year beginning in) ▶

and income from similar sources

the business is regularly carried Other income Do not include gain

or loss from the sale of capital

12 Gross receipts from related activities, etc (see instructions)

Section C. Computation of Public Support Percentage

15 Public support percentage for 2015 Schedule A, Part II, line 14

14 Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f))

and stop here. The organization qualifies as a publicly supported organization

box and stop here. The organization qualifies as a publicly supported organization

assets (Explain in Part VI)

Total support. Add lines 7

through 10

organization

instructions

supported organization

Net income from unrelated business activities, whether or not

Section B. Total Support Calendar year

Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties

from line 4

10

11

fundamental unit to the organization without charge						
Total. Add lines 1 through 3	1,856,072,877	2,174,337,778	2,242,963,264	1,631,689,043	1,662,160,571	9,567,223,53
The portion of total contributions						
by each person (other than a governmental unit or publicly						
supported organization) included						241,252,72
on line 1 that exceeds 2% of the						

(c)2014

2,242,963,264

577,719,961

764,171

117,269,449

9.325,970,809

9,567,223,533

2,578,624,551

1,473,253

576,081,819

12,723,403,156

7,318,367,191

73 30 %

73 48 %

▶Ⅵ

▶□

(f)Total

(e)2016

1.662.160.571

498,594,579

118,838,756

Schedule A (Form 990 or 990-F7) 2016

12

14

15

(d)2015

1,631,689,043

489,855,971

120,923,436

ection A. Public Support									
the organization fails to o	qualify under t	he tests listed b	pelow, please co	mplete Part II.)				
(Complete only if you ch	ecked the box	on line 10 of Pa	art I or it the or	ganization railed	a to qualify unde	er Part II. If			

	the organization rans to	9		ээлэл, рассо эх		/	
Se	ection A. Public Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
_	(or fiscal year beginning in)	. ,		, ,		, ,	
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants")						
2							
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
5	to or expended on its behalf The value of services or facilities						
9	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
	· ' '						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
-	from line 6)						
-	ection B. Total Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
	Calendar year (or fiscal year beginning in) ▶	(a) 2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest,	(a) 2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f) Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f) Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b,	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 l0a b c 11	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalities and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l0a b c 11	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l.Oa b c 11	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l.Oa b c 11	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 10a b c 111	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c,						
9 10a b c 111	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo						ganization,
9 10a b c 11 12	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here	r the organization	's first, second, th				
9 10a b c 11 12 13 14	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here	r the organization	's first, second, th	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9 10a b c 11 12 13 14 <u>Se</u>	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public Section C. Computation C. Computation C. Computation C. Computation C. Computation C. Computation C.	r the organization Support Perce e 8, column (f) d	's first, second, the intage invided by line 13,	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9 10a b c 11 12 13 14 S6 15	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public S Public support percentage from 2015 S	r the organization Support Perce e 8, column (f) d chedule A, Part I:	's first, second, the second of the second o	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9.0a b c 11 12 13 14 S6	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investe	r the organization Support Perce e 8, column (f) d chedule A, Part I: nent Income	's first, second, the intage ivided by line 13, II, line 15 Percentage	olumn (f))	h tax year as a se	ection 501(c)(3) or	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public S Public support percentage from 2015 S	r the organization Support Perce e 8, column (f) d chedule A, Part I: nent Income	's first, second, the intage ivided by line 13, II, line 15 Percentage	olumn (f))	h tax year as a se	ection 501(c)(3) or	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se 17	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investe	r the organization Support Perce e 8, column (f) d chedule A, Part I: ment Income 6 (line 10c, colu	's first, second, the second of the second o	olumn (f))	h tax year as a se	15 16	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se 17	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section Public support percentage for 2016 (lin Public support percentage from 2015 Section D. Computation of Investi Investment income percentage from 2015	r the organization Support Perce e 8, column (f) d chedule A, Part I: ment Income .6 (line 10c, colui 015 Schedule A,	's first, second, the second of the second o	column (f))	h tax year as a se	15 16 17 18	ganization, ▶□
9 l0a b c 11 12 13 14 Se 15 16 Se 17 18 19a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investi Investment income percentage for 2015	r the organization Support Perce e 8, column (f) d chedule A, Part I: ment Income .6 (line 10c, colui 015 Schedule A, organization did r	's first, second, the second of the second o	column (f))	h tax year as a se	15 16 17 18 133 1/3%, and line	ganization, ▶□

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ightharpoons

ightharpoons

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

7

8

10a

Schedule A (Form 990 or 990-EZ) 2016

Sections A and D, and complete Part V) Section A. All Supporting Organizations Yes No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	1 - '		l

	(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)	L
	m section 305(a)(1) or (2)	L
	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)	
	below	Γ
•	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the	

	III Section 309(a)(1) or (2)	2	i		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)				
	below	3a			
b	the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the				
	determination	3b			
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с	Ī		

	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the		
	determination	3b	
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you	3c	
	checked 12a or 12b in Part I, answer (b) and (c) below	4a	
	Did the eventualities have obtained and discussion in deciding whather to make make to the fewers commented	\Box	

		30	l		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с			
a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you				
	checked 12a or 12b ın Part I, answer (b) and (c) below				
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported				
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b			
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections				
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support				

	to the foleigh supported organization was used exclusively for section 170(e)(2)(b) purposes	4c	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by		
	amendment to the organizing document)	5a	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its		

6

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Par	** Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
C-	ection B. Type I Supporting Organizations			
se	ection B. Type I Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of	ır 🗀	1.03	""
	elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Pa			
	VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or			
	trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such			
	powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that			
	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
			•	•
Se	ection C. Type II Supporting Organizations		Yes	N.
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees	of [res	No
1	were a majority of the organization's directors of trustees during the tax year also a majority of the directors of trustees each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the	or		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
		1		
				•
Se	ection D. All Type III Supporting Organizations		T.	
	Did the appropriate any would be each of the grown which are not the best first first of the COL seconds of the	,	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of			
	Form 990 that was most recently filed as of the date of notification, and (III) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	<u> </u>	-	<u> </u>
2	Were any of the organization's officers, directors, or trustoss either (1) appointed or elected by the supported arrangement	n 1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization	"		
	maintained a close and continuous working relationship with the supported organization(s)	<u> </u>		
_	Divinion of the valeting described in (2) did the surround of	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in torganization's investment policies and in directing the use of the organization's income or assets at all times during the t			
	year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instr	actions)		
a				
b				
С	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instru	ictions))
2	Activities Test Answer (a) and (b) below.	_	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
	supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supporte organizations and explain how these activities directly furthered their exempt purposes, how the organization was	3		
	responsive to those supported organizations, and how the organization determined that these activities constituted	<u> </u>		
	substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the			
	organization's position that its supported organization(s) would have engaged in these activities but for the organization	s		
_	involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each the supported organizations? Provide details in Part VI.	of 3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its	<u> </u>	1	
,	supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3b		
		,	1	

-	Add lifles 1 till odgif 5			
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

d	Total (add lines 1a, 1b, and 1c)	1d	
е	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

Schedule A (Form 990 or 990-EZ) (2016)

c Excess from 2014.

d Excess from 2015.

e Excess from 2016. . . .

Schedule A (I	chedule A (Form 990 or 990-EZ) 2016 Page 8						
Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part II lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1 Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also c part for any additional information. (See instructions).							
	Facts And Circumstances Test						
990 Sched	ule A, Supplemen	ital Information					
Retu	ırn Reference	Explanation					
Schedule A, Part II, Line 10 Other Income DESCRIPTION - PROGRAM SERVICE REVENUE EXCLUDED FROM TAX UNDER SECTIONS 512-514, C 111836260 0, COLUMN B - 107771055 0, COLUMN C - 117269449 0, COLUMN D - 120923436 0, C MN E - 118825035 0, COLUMN F - 576625235 0, DESCRIPTION - NET INCOME OR (LOSS) FROM FL							

OLUMN E - 13721 0, COLUMN F - -543416 0,

ISING EVENTS, COLUMN A - -36619 0, COLUMN B - -520518 0, COLUMN C - 0 0, COLUMN D - 0 0, C

Schedule A (Form 990 or 990-F7) 2016

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

2016 Open to Public

Inspection

OMB No 1545-0047

DLN: 93493130012158

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

www.irs.gov/form990.

If the	e organization answered "Yes" of	n Form 990, Part IV, Line 3, or Form 9	990-EZ, Part V, line	e 46 (Poli	tical Campaıç	ın Ac	tivities), the	n		
• 5	 Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B 									
• 5	• Section 527 organizations Complete Part I-A only									
		n Form 990, Part IV, Line 4, or Form 9								
		t have filed Form 5768 (election under s t have NOT filed Form 5768 (election u								
		n Form 990, Part IV, Line 5 (Proxy Ta								
(Pro	xy Tax) (see separate instruction	s), then	,, ,		,		,			
	Section 501(c)(4), (5), or (6) organia	zations Complete Part III								
	me of the organization sident and Fellows of Harvard College				Employer id	entii	ication num	iber		
					04-2103580					
Par	t I-A Complete if the orga	nization is exempt under section	on 501(c) or is	a sectio	n 527 orga	niza	tion.			
1 2	Provide a description of the organ Political expenditures	nization's direct and indirect political car	mpaign activities in	Part IV	•	\$_				
3	Volunteer hours					_				
Par	t I-B Complete if the orga	nization is exempt under section	on 501(c)(3).							
1	Enter the amount of any excise to	ax incurred by the organization under s	ection 4955		*	\$_				
2	Enter the amount of any excise to	ax incurred by organization managers u	ınder section 4955		>	\$_				
3	If the organization incurred a sec	tion 4955 tax, did it file Form 4720 for	this year?				☐ Yes	□ No		
4a	Was a correction made?						☐ Yes	☐ No		
b		nization is exempt under section	501/->		501/->/	2)				
		•		-						
1	, ,	ed by the filing organization for section	· ·			\$ _				
2	Enter the amount of the filing org function activities	anızatıon's funds contributed to other o	organizations for se	ection 527	exempt •	\$_				
3	Total exempt function expenditur	es Add lines 1 and 2 Enter here and o	n Form 1120-POL,	lıne 17b	>	\$_				
4	Did the filing organization file For	m 1120-POL for this year?					☐ Yes	□ No		
5	organization made payments For of political contributions received	employer identification number (EIN) of each organization listed, enter the am that were promptly and directly deliver see (PAC) If additional space is needed,	ount paid from the red to a separate p	filing orga olitical org	anızatıon's fun Janızatıon, suc	ds A	lso enter the			
	(a) Name	(b) Address	(c) EIN	filing	ount paid from organization's		(e) Amount of contributions	received		
funds If none, enter and prompti -0- directly delive separate po organization i enter -0						ered to a political If none,				
2										
3										
4										
5										
6										
ror P	aperwork Reduction Act Notice, see	the instructions for Form 990 or 990-EZ.	Cat	No 500849	S Schedule	C (For	rm 990 or 990)-EZ) 2016		

Grassroots ceiling amount
(150% of line 2d, column (e))

Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2016

Grassroots nontaxable amount

Sche	dule C (Fo	m 990 or 990-EZ) 2016					P	age 3
Pa	rt II-B		ganization is exempt under section 501(c)(3) and has NOT fi on under section 501(h)).	ed				
For e	ach "Yes" .	response on lines 1a thro	ough 1: below, provide in Part IV a detailed description of the lobbying	(a)	1		(b)	
activ				Yes	No	1	Amoui	nt
1			anization attempt to influence foreign, national, state or local legislation,					
	including	any attempt to influence	e public opinion on a legislative matter or referendum, through the use of					
а	Voluntee	rs?			No			
b	Paid staff	or management (includ	e compensation in expenses reported on lines 1c through 1i)?	Yes				
C		vertisements?			No			
d	_	to members, legislators,	· · · · · · · · · · · · · · · · · · ·	Yes				200
e		ons, or published or broa	.	Yes				2,217
f q		other organizations for	err staffs, government officials, or a legislative body?	Yes				234,980 255,255
h		=	s, conventions, speeches, lectures, or any similar means?		No			233,233
i	Other act	·	,	Yes				
j	Total Ad	d lines 1c through 1i						492,652
2a	Did the a	ctivities in line 1 cause t	he organization to be not described in section 501(c)(3)?		No			
b		•	tax incurred under section 4912					
C		·	tax incurred by organization managers under section 4912					
		<u> </u>	a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A	(6).	ganization is exempt under section 501(c)(4), section 501(c)	(5), o	r sec	tion !	501(0	:)
		(0).					Yes	No
1	Were sub	stantially all (90% or mo	ore) dues received nondeductible by members?			1		
2	Did the o	rganization make only in	n-house lobbying expenditures of \$2,000 or less?			2		
3		-	ry over lobbying and political expenditures from the prior year?			3		
Par	t III-B	and if either (a) B	ganization is exempt under section 501(c)(4), section 501(c) OTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part				501(c	:)(6)
1	Dues as	answered "Yes." sessments and similar ar	nounts from members	1				
2	•		bying and political expenditures (do not include amounts of political	—				
	expense	s for which the section	n 527(f) tax was paid).					
a b	Current y	ear r from last year		2a 2b				
C	Total	i iroin last year		2c				
3		e amount reported in sec	ction 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4		·	unt on line 2c exceeds the amount on line 3, what portion of the excess does					
			er to the reasonable estimate of nondeductible lobbying and political					
5		ure next year?	political expenditures (see instructions)	5				
	art IV	Supplemental Info						
		• • • • • • • • • • • • • • • • • • • •	lart I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list),	Dart II	Λ line	. 1	d 2 (c.	
			o, complete this part for any additional information	Part II.	-A, IIIIe	:S I all	u 2 (Si	
	Retu	ırn Reference	Explanation					
	•	t I-A POLITICAL	THE UNIVERSITY DOES NOT ENGAGE IN DIRECT OR INDIRECT POLITICAL CA					
CAM	PAIGN ACT	IVITIES	BEHALF OF OR IN OPPOSITION TO CANDIDATES FOR PUBLIC OFFICE THERE NOT INCUR ANY EXCISE TAX IMPOSED UNDER SECTION 4955 REPORTABLE					
			CERTAIN EXCISE TAXES UNDER CHAPTERS 41 AND 42 OF THE INTERNAL RE			1, 20,	112101	
		t II-B LOBBYING	THE UNIVERSITY ENGAGED IN LOBBYING ACTIVITIES BUT DID NOT MAKE A					
ACTI	VITY		EXPENDITURE ELECTION BY FILING FORM 5768 THE UNIVERSITY HAS ENGA WITH LEGISLATORS AND STAFF BY TELEPHONE, EMAIL, DIRECT MAIL AND I					ION
			DISCLOSURES FOR FORM 990 JULY 1, 2016 THROUGH JUNE 30, 2017 ISSU	ES LOBI	BIED A	T THE	FEDER	
			LEVEL INCLUDE -ISSUES RELATED TO EXPANSION AND SIMPLIFICATION OF					
			DEDUCTIONS, EXTENSION OF IRA CHARITABLE ROLL-OVER PROVISION AND INCENTIVES -ISSUES REGARDING TAX ADMINISTRATION, EMPLOYEE BENEF					
			-ISSUES RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS -BUDGET A	ND APP	ROPRI	ATION	S FOR	
			STUDENT FINANCIAL AID AND RESEARCH WITH NIH, NSF, DOD, DOE, NASA INTERIOR, AND HHS -IMMIGRATION LEGISLATION AND STUDENT VISA ISSU					
			LENDING ISSUES, SPECIFICALLY HEA REAUTHORIZATION, DIRECT LENDING	, PELL (GRANT	FUND	ING,	
			CONSUMER DISCLOSURES, STEM EDUCATION, PERKINS LOANS, COLLEGE C GRADUATE EDUCATION, INTERNATIONAL EDUCATION, CAMPUS SAFETY, PUI					VVIC
			AND MILITARY EDUCATION, INTERNATIONAL EDUCATION, CAMPOS SAFETY, POI					CNA
			-LEGISLATION CONCERNING SCIENCE POLICY AND THE AUTHORIZATION FO					IFC.
			AGENCIES, INCLUDING OSTP, NSF, NASA, ENERGY'S OFFICE OF SCIENCE AN LOBBIED FOR THE COMMONWEALTH OF MASSACHUSETTS INCLUDE -ISSUE					
			REGARDING NON-PROFITS -ISSUES RELATED TO PRIVATE HIGHER EDUCATI	ON END	OOWME	ENT FU	NDS	
			-ISSUES RELATED TO MUNICIPAL RELIEF FUNDS -ISSUES RELATED TO REPONON-PROFITS -ISSUES RELATED TO CAMPUS SEXUAL ASSAULT AND CAMPU			REME	NTS FC	OR
Sche	dule C. Pa	t II-B, Line 1 DETAILFD	THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WI			SAGE	N	
DES(ACTI	CRIPTION (VITY	OF THE LOBBYING	LOBBYING ACTIVITIES THEREFORE, A PORTION OF THE DUES MAY BE ATTR ACTIVITIES	IBUTAB	SLE TO	LOBB	/ING	
Schedule C, Part II-B, Line 1 DETAILED THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN DESCRIPTION OF THE LOBBYING ACTIVITY ACTIVITY ACTIVITY								

SCHEDULE D Supplemental Fine

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

2016

DLN: 93493130012158
OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Information about Schedule D (Form 990) and its instructions is at <u>www.irs.qov/form990</u>.

Name of the organization **Employer identification number** President and Fellows of Harvard College 04-2103580 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts 1 Total number at end of year 39 2 Aggregate value of contributions to (during 42,769,059 3 42,377,208 Aggregate value of grants from (during year) 209,134,748 Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? **✓** Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ No ✓ Yes Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year > Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? □ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the 2 following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D Schedule D (Form 990) 2016

Sche	dule D	(Form 990) 2016										Page 2
Par	t III	Organizations Ma	aintaining Collections	of Art, Hist	torical	Treas	ures, o	Other	Similar Ass	ets (conti	nued)	
3		g the organization's acq s (check all that apply)	uisition, accession, and othe	r records, che	eck any	of the f	following t	hat are a	significant use	of its coll	ection	
а	\checkmark	Public exhibition			d 🔽	Loa	n or excha	ange prog	ırams			
b	✓	Scholarly research			e _	Oth	er					
c	\checkmark	Preservation for future	generations									
4	Provi Part	ide a description of the	organization's collections an	d explain how	they fu	rther th	he organız	zation's ex	kempt purpose	ın		
5			anization solicit or receive d nds rather than to be mainta						nilar [☐ Yes	☑ No	o
Pai	rt IV		odial Arrangements. ganization answered "Ye	s" on Form 9	990, Pa	ırt IV,	line 9, o	r reporte	ed an amount	on Forn	n 990,	Part
1a		e organization an agent ded on Form 990, Part)	, trustee, custodian or othei X?	ıntermediary	for con	tributio	ns or othe	er assets		✓ Yes	□ N	o
ь	If "Y	es." explain the arrange	ment in Part XIII and comp	lete the follow	ving tabl	e			Am	ount		-
c		nning balance			9	_		1c			0	_)
d	-	tions during the year						1d		8,	690,260	_)
e		ibutions during the year						1e				_
f		ng balance						1f		<u>, </u>		_
2a		-	an amount on Form 990, Pa	ort V line 21	for eccr	ow or c	l Luctodial a		shility2 F			_
		-	ment in Part XIII Check he						. г	」Yes	☑ N(D
	rt V		ds. Complete if the orga									
			(a)Curre	nt year	(b) Prior y	ear	(c)Two y	ears back	(d)Three years	back (e)f	our year	s back_
1 a	Beginr	ning of year balance .	34,55	7,074,000	36,428,	531,000	35,25	59,921,000	31,627,77	2,000	29,733,2	45,000
b	Contri	butions	53	0,880,000	470,0	76,000	1,01	1,117,000	736,00	6,000	320,0	79,000
C	Net in	vestment earnings, gair	ns, and losses 2,56	7,516,000	-602,	930,000	1,89	2,160,000	4,529,29	0,000	3,159,1	64,000
d	Grants	s or scholarships	. 56	0,896,000	257,	559,000	25	50,265,000	253,54	0,000	242,5	76,000
е		expenditures for facilitie		0,850,000	1,275,	92,000	1,28	38,277,000	1,192,68	2,000	1,168,1	.78,000
f	Admın	nistrative expenses .	20	0,002,000	204,9	952,000	19	96,125,000	186,92	5,000	173,9	62,000
g	End of	f year balance	35,96	3,722,000	34,557,0	74,000	36,42	28,531,000	35,259,92	1,000	31,627,7	72,000
2 a b	Board	ide the estimated perceind designated or quasi-enament endowment •	ntage of the current year er ndowment ► 24 7 % 21 8 %	d balance (lin	ie 1g, co	olumn (a)) held a	S				
c		porarily restricted endov	vment ▶ 53 5 %									
-			, 2b, and 2c should equal 10	00%								
3a	Are t		not in the possession of the		that are	held a	nd admini	stered fo	r the		Yes	No
	(i) u	inrelated organizations								3a(i)	Yes	
		related organizations .								3a(ii)	Yes	
b			ated organizations listed as							3b	Yes	
4			ended uses of the organizati	on's endowme	ent fund	s						
Pai	rt VI	, ,		.' an Farm ()	.00 .05.	T\ /	11.	Can Faw	~ 000 Bart)	V line 10	,	
	Descr	ription of property	ganization answered 'Yes (a) Cost or other basis (investment)	(b)Cost or o					epreciation	•	ook value	
1 -	Land			1	831	,700,000	0				831	,700,000
	Land	1						າ	656 053 000			
	Buildir	· 1		1	•	,827,000	-	3,	656,053,000			,774,000
		hold improvements		1		,422,000	-		025 057 000			,422,000
		ment				,520,000	_		935,857,000			,663,000
e	Other		14.197.00	И	1.072	.302.000	U I		1		1.086	.499.000

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) .

6,824,058,000

Part VII Investments—Other Securities. Complete if the See Form 990, Part X, line 12. (a) Description of security or category	(b)Book value	(c)Method of valuation
(including name of security)	(B)BOOK value	Cost or end-of-year market value
(1)Financial derivatives		
(3)Other(A) REAL ASSETS	8,031,665,000	F
(B) PRIVATE EQUITIES	7,430,372,000	F
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	15,462,037,000	
Part VIII Investments—Program Related. Complete if See Form 990, Part X, line 13.	the organization answe	ered 'Yes' on Form 990, Part IV, line 11c.
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		cost of one of year market value
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization answered	Yes' on Form 990, Part I	V, line 11d See Form 990, Part X, line 15
(a) Description (1) COLLATERAL ADVANCED UNDER SECURITY BORROWING AGREEM	IENTS	(b) Book value 1,801,862,00
(2) OTHER INVESTMENTS (3) INVESTMENT IN TRUSTS HELD BY OTHERS		1,523,395,00 397,161,00
(3)		357,202,0
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)		▶ 3,722,418,00
Part X Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.	nswered 'Yes' on Form	990, Part IV, line 11e or 11f.
1. (a) Description of liability	(b) Book	value
(1) Federal income taxes		
ACCRUSED DETERMENT OBLICATIONS	1.0	02.275.000
ACCRUED RETIREMENT OBLIGATIONS	1,0	92,275,000
SECURITIES LENDING/ OTHER INVESTMENT LIABILITIES	9	20,558,000
LIABILITIES UNDER SPLIT INTEREST AGREEMENTS	8	40,736,000
DEPOSITS AND OTHER LIABILITIES	3	51,758,000
GOVERNMENT LOAN ADVANCES		72,564,000
DUE TO CONSOLIDATED ORGANIZATIONS		61,467,000
(7)		
(8)		

1

2

b

c

d

е

3

4

5

1

2

b

d

3

4

а

b

C 5

Part XIII

Part XII

Other losses .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Schedule D (Form 990) 2016

Page 4

Investmen Other (Des Add lines 4

Add lines 2a through 2d . . .

Subtract line 2e from line 1 .

Donated services and use of facilities .

Recoveries of prior year grants . . . Other (Describe in Part XIII) . .

	Co	mplete	if the o	raanızat	ion answ	e
XIII Rec	onciliatio	n of E	xpense	s per A	udited F	i
Total revenue Add lines	3 and 4c.	(This mi	ust equal	Form 99	0, Part I, l	11
Add lines 4a and 4b .						
Other (Describe in Part >	(III)					
Investment expenses no	t ıncluded	on Form	990, Par	t VIII, lın	e 7b .	
Amounts included on For	m 990, Pa	rt VIII, I	ıne 12, b	ut not on	lıne 1	

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Other (Describe in Part XIII)

Supplemental Information

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments . . .

	•	•	•	•	•			
	4a							
	4b							
ine 12)								
inanci	al St	at	em	ent	s W	ith	Ex	pe

2a

2b

2c

2d

4b

Explanation

2a

2b

2c

2d

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

4c	
5	
i ses p e 12a) (
1	

4c

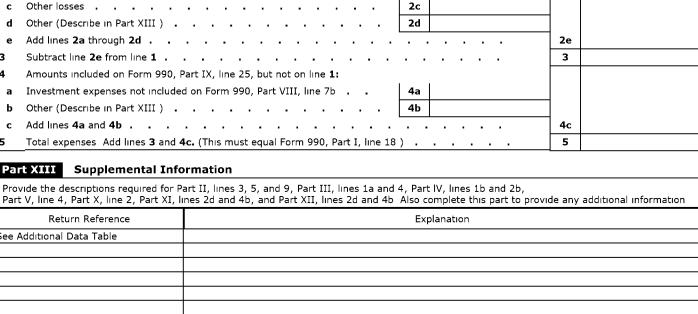
2e

3

es p 12a	er Return.
1	
2e	
3	

				_
_	_	_	_	_
				_

Schedule D (Form 990) 2015



Complete if the organization answered 'Yes' on Form 990, Part IV, li Total expenses and losses per audited financial statements . Amounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities . Prior year adjustments Other (Describe in Part XIII) . Subtract line 2e from line 1 .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Total revenue, gains, and other support per audited financial statements

Page 5		Schedule D (Form 990) 2015	
	ation (continued)	Part XIII Supplemental Infor	
	Explanation	Return Reference	

Schedule D (Form 990) 2016

Additional Data

Software ID: 16000421
Software Version: 2016v3.0

EIN: 04-2103580

Name: President and Fellows of Harvard College

Supplemental Information

Return Reference	Explanation
Schedule D, Part III, Line 1a Collections of art - financial statement footnote	THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE THEY ARE NETTHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCLUMBERED IN ANY MANNER, ACCORDINGLY

SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES

Supplemental Information	
Return Reference	Explanation
Schedule D, Part III, Line 4 Collections of art - description of collections	HARVARD ART MUSEUM, ARTHUR M SACKLER MUSEUMS ARE THREE MUSEUMS (FOGG MUSEUM, BUSCHREISING ER MUSEUM, ARTHUR M SACKLER MUSEUM) AND FOUR RESEARCH CENTERS (STRAUS CENTER FOR CONSERVA TION AND TECHNICAL STUDIES, CENTER FOR THE TECHNICAL STUDY OF MODERN ART, HARVARD ART MUSE UM ARCHIVES, ARCHAEOLOGICAL EXPLORATION OF SARDIS, TURKEY) THE MUSEUMS' COLLECTION CONSIS TS OF MORE THAN 250,000 OBJECTS IN ALL MEDIA, RANGING IN DATE FROM ANTIQUITY TO THE PRESEN T WITH WORLDWIDE ORIGINS THE COLLECTION IS AN IMPORTANT RESOURCE FOR THE HARVARD UNIVERSI TY COMMUNITY, AS WELL AS TO A BROADER AUDIENCE OF STUDENTS, SCHOLARS, AND THE GENERAL PUBL IC IT IS USED TO ADVANCE THE KNOWLEDGE AND APPRECIATION OF ART AND ART MUSEUMS THROUGH PR OGRAMS INVOLVING RESEARCH, TEACHING, PROFESSIONAL TRAINING, AND PUBLIC EDUCATION ARNOLD A RBORETUM THE ARNOLD ARBORETUM OF HARVARD UNIVERSITY IS THE OLDEST PUBLIC ARBORETUM IN NOR TH AMERICA AND ONE OF THE WORLD'S LEADING CENTERS FOR THE STUDY OF PLANTS ADMINISTERED BY THE OFFICE OF THE PROVOST OF HARVARD UNIVERSITY AND A LINK IN BOSTON'S EMERALD NECKLACE O F PARKS, THE ARNOLD ARBORETUM IS A UNIQUE BLEND OF RESPECTED RESEARCH, HORTICULTURE, AND EDUCA TION PROGRAMS THAT FOSTER THE UNDERSTANDING, APPRECIATION, AND PRESERVATION OF TREES COLL ECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS HARVARD UNIVERSITY HAS BEEN ACQUIRING SCIENTI FIC INSTRUMENTS ON A CONTINUOUS BASIS FOR TEACHING AND RESEARCH SINCE 1672 THE COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS, WHICH WAS ESTABLISHED IN 1948 TO PRESERVE THIS APPA RATUS AS A RESOURCE FOR TEACHING AND RESEARCH SINCE AND TECHNOLOGY, HA S BECOME ONE OF THE THREE LARGEST UNIVERSITY COLLECTIONS OF ITS KIND IN THE WORLD IT CONTAINS OVER 20,000 OBJECTS DATING FROM ABOUT 1400 TO THE PRESENT A BROAD RANGE OF SCIENTIFI C DISCIPLINES ARE REPRESENTED, INCLUDING ASTRONOMY, NAVIGATION, HOROLOGY, SURVEYING, GEOLO GY, CALCULATING, PHYSICS, BIOLOGY, MEDICINE, PSYCHOLOGY, ELECTRICITY, AND COMMUNICATION S IGNIFICANT INSTRUMENTS, MADE OBSOLETE BY NEW TECHNOLOGIES, CONTINUE TO BE INC

Supplemental Information	
Return Reference	Explanation
Schedule D, Part III, Line 4 Collections of art - description of collections	ND THE WORLD AS A PREMIER UNIVERSITY MUSEUM AND RESEARCH INSTITUTION, THE SPECIMENS AND THEIR RELATED DATA ARE AVAILABLE TO RESEARCHERS OF THE SCIENTIFIC AND MUSEUM COMMUNITY USE OF THE COLLECTIONS IN STUDENT RESEARCH IS A LSO ENCOURAGED FISHER MUSEUM HARWARD FOREST THE FISHER MUSEUM'S MAIN EXHIBIT DISPLAYS TWENTY-THREE INTERNATIONALLY ACCLAIMED MODELS (DIORAMAS) PORTRAYING THE HISTORY, CONSERVATION AND MANAGEMENT OF CENTRAL NEW ENGLAND FOREST SOTHER EXHIBITS AT THE MUSEUM REPRESENT THE RANGE OF HARVARD FOREST'S RESEARCH HARVARD UNIVERSITY HERBARIA (WITHIN MUSEUM OF NATURAL HISTORY) THE HARVARD UNIVERSITY HERBARIA AR E AMONG SOME SEVERAL THOUSAND COLLECTIONS OF PRESSED, DRIED PLANT SPECIMENS WORLDWIDE THAT ARE USED BY RESEARCHERS TO FURTHER OUR UNDERSTANDING OF THE PLANT WORLD SOME OF THE EARL IEST HERBARIA WERE FOUNDED IN EUROPE IN THE EARLY 1600'S, DURING THE DAYS OF EXPLORATION, WHEN KNOWLEDGE OF THE EARTH'S FLORA WAS GROWING AT SUCH A RAPID PACE THAT BOTANICAL GARDEN S COULD NO LONGER MAINTAIN LIVING EXAMPLES OF EVERY KNOWN SPECIES WHILE HERBARIUM COLLECTIONS OF ALL SIZES EXIST TODAY, THERE ARE FEWER THAN 75 HERBARIA WORLDWIDE WITH MORE THAN ON DE MILLION SPECIMENS HERBARIAM COLLECTIONS HAVE BEEN BUILT BY THE EFFORTS OF NUMEROUS BOT ANISTS AND PLANT COLLECTORS WHO SEARCHED FROM REMOTE AND ISOLATED JUNGLES TO INNER CITY WA STE LOTS AND RAILROAD TRACKS TO DOCUMENT THE DIVERSITY AND DISTRIBUTION OF THE EARTH'S FLOR AR REPRESENTATIVES OF MOST KNOWN SPECIES OF PLANTS CAN BE FOUND IN HERBARIA TODAY, CAREFULLY MOUNTED ON SHEETS OF ARCHIVAL QUALITY PAPER, LABELED WITH IMPORTANT INFORMATION ABOUT THEM, AND STORED ON SHELVES IN CABINETS IN ESSENCE, A HERBARIUM IS ANALOGOUS TO A LIBRARY OF CAREFULLY PRESERVED PLANTS WHERE THE SPECIMENS THEMSELVES AND THE LABELS ASSOCIATED WITH THEM PROVIDE A WEALTH OF INFORMATION ONCE THEY HAVE BEEN "READ" AND STUDIED BY SCIENTIS TS THE SPECIMENS ARE THE KEY TO UNDERSTANDING PLANT RELATIONSHIPS, GEOGRAPHIC DISTRIBUTION S, ECONOMIC USEFULNESS, EVEN THEIR MOLECULAR MAKEUP AS WE LOSE NAT

Supplemental Information	
Return Reference	Explanation
Schedule D, Part III, Line 4 Collections of art - description of collections	GEOLOGICAL COMMUNITY AT LARGE BY SERVING AS A UNIQUELY RICH RESOURCE OF MATERIALS AND INF ORMATION PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY THE PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY THE PEABODY MUSEUM OF ARCHAEOLOGY A ND ETHNOLOGY IS STEWARD TO ONE OF THE OLDEST AND LARGEST COLLECTIONS OF CULTURAL OBJECTS IN THE WESTERN HEMISPHERE SINCE THE LATE NINETEENTH CENTURY, THE MUSEUM HAS PLAYED AN ACTI VE PART IN THE HISTORY OF AMERICAN ANTHROPOLOGY AND IN THE EVOLVING RELATIONSHIP BETWEEN M USEUMS AND NATIVE PEOPLES THE PEABODY STRIVES TO MAKE COLLECTIONS WIDELY ACCESSIBLE AND E NGAGE ISSUES OF CONCERN TO DIVERSE AUDIENCES TODAY, THE PEABODY HOUSES MORE THAN SIX MILL ION INDIVIDUAL OBJECTS, 500,000 PHOTOGRAPHIC IMAGES, AND SUBSTANTIAL ARCHIVAL RECORDS STR ONGEST IN THE CULTURES OF NORTH, CENTRAL, AND SOUTH AMERICA, AND THE PACIFIC ISLANDS, THE PEABODY IS ALSO CARETAKER TO IMPORTANT COLLECTIONS FROM AFRICA, EUROPE, AND ASIA COLLECTI ON TYPES INCLUDE ARCHAEOLOGY, ETHNOGRAPHY, OSTEOLOGY, AND PAINTING, DRAWING, AND PRINTS S EMITIC MUSEUM THE SEMTIC MUSEUM IS HOME TO THE UNIVERSITY'S COLLECTIONS OF NEAR EASTERN ARCHAEOLOGICAL ARTIFACTS THESE ARTIFACTS COMPRISE OVER 40,000 ITEMS, INCLUDING POTTERY, C YLINDER SEALS, SCULPTURE, COINS AND CUNEIFORM TABLETS MANY ARE FROM MUSEUM-SPONSORED EXCA VATIONS IN ISRAEL, JORDAN, IRAQ, EGYPT, CYPRUS, AND TUNISIA THE MUSEUM IS DEDICATED TO THE USE OF THESE COLLECTIONS FOR THE TEACHING, RESEARCH, AND PUBLICATION OF NEAR EASTERN ARC HAEOLOGY, HISTORY, AND CULTURE WARREN ANATOMICAL MUSEUM THE WARREN ANATOMICAL MODELS, PHOTOGRAPHS, PRINTS, PAINTINGS, AND CASES INCLUDING ANATOMICAL AND PATHOLOGICAL PREPARATIONS, VARIOUS WAX, PAPER MACHE, AND DRY PREPARATION ANATOMICAL MO DELS, PHOTOGRAPHS, PRINTS, PAINTINGS, AND DRAWINGS, MEDICAL INSTRUMENTS AND MACHINES, AND OTHER MEDICAL MEMORABILIA ALONG WITH THE WELL-KNOWN SKULL OF PHINEAS GAGE, THE MUSEUM HOL DS MANY OTHER RARE AND INTERESTING ITEMS AMONG THESE ARE THE PHRENOLOGICAL COLLECTION OF JOHANN GASPAR SPURZHEM, THE BOSTON SOCIETY FOR MEDI

Supplemental Information	
Return Reference	Explanation
Schedule D, Part IV, Line 1b Agent, trustee, custodian, or other intermediary arrangement	AGENCY FUNDS REPRESENT AWARDS UNDER WHICH HARVARD SERVES AS AN INTERMEDIARY AGENT BETWEEN THE SPONSOR (USUALLY FEDERAL) AND THE ULTIMATE THIRD PARTY RECIPIENT THE TRANSFER OF THE ASSETS TO HARVARD IS NOT A CONTRIBUTION RECEIVED BY HARVARD AND THE TRANSFER OF ASSETS TO THE RECIPIENT IS NOT A CONTRIBUTION MADE BY HARVARD HARVARD DRAWS DOWN ON ITS FEDERAL LINES OF CREDIT MONTHLY TO COVER THOSE COSTS INCURRED ON FEDERAL AWARDS THEREFORE, THERE IS NO BEGINNING OR ENDING BALANCE FOR THESE AGENCY FUNDS

Supplemental Information	
Return Reference	Explanation
Schedule D, Part V, Line 4 Intended uses of endowment funds	THE PRIMARY GOAL OF THE ENDOWMENT IS TO SUPPORT THE UNIVERSITY'S TEACHING AND RESEARCH MISSION

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493130012158 OMB No 1545-0047 SCHEDULE E **Schools** (Form 990 or 990-▶Complete if the organization answered "Yes" on Form 990, EZ) Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ. Open to Public ▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Inspection Department of the Treasury Namel & the corporation **Employer identification number** President and Fellows of Harvard College 04-2103580 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Nο Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes d Copies of all material used by the organization or on its behalf to solicit contributions? 4d Yes If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Nο b Admissions policies? 5b Nο c Employment of faculty or administrative staff? 5c Nο d Scholarships or other financial assistance? 5d Nο e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? 5g Nο h Other extracurricular activities? 5h Nο If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a Yes b Has the organization's right to such aid ever been revoked or suspended? 6b No If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ. Schedule E (Form 990 or 990-EZ) (2016)

Schedule E (Form 990 or 990EZ) (2016)	Page 2
Part II Supplemental Information. Provide the expla any other additional information (see instructions)	anations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also provide
Return Reference	Explanation
Schedule E, Part I, Line 3 RACIALLY NONDISCRIMINATORY POLICY	THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4 0 REVENUE PROCEDURE 75-50 THE UNIVERSITY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS NATIONWIDE AND WORLDWIDE AND FOLLOWS A RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS IT SATISFIES THE PUBLICITY REQUIREMENT BY INCLUDING A STATEMENT OF ITS RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS IN ALL ITS BROCHURES AND CATALOGS DEALING WITH STUDENT ADMISSIONS, PROGRAMS, AND SCHOLARSHIPS IT ALSO REFERENCES ITS RACIALLY NONDISCRIMINATORY POLICY IN OTHER WRITTEN ADVERTISING THAT IT USES AS A MEANS OF INFORMING PROSPECTIVE STUDENTS OF ITS PROGRAMS
Schedule E, Part I, Line 6(a) FINANCIAL AID OR ASSISTANCE FROM A GOVERNMENT	THIS ORGANIZATION RECEIVES FUNDS FOR RESEARCH AND ADMINISTERS FEDERAL AID PROGRAMS TO STUDENTS ENROLLED IN POST-SECONDARY EDUCATION

Schedule E (Form 990 or 990-EZ) (2016)

efile GRAPHIC prin	t - DO NOT I	PROCESS	As Filed Data	a - DLN: 9349313001215				
SCHEDULE F (Form 990)	Statement of Activities Outside the United States				OMB No 1545-0047			
(► Complete if the organization answered "Yes" to Form 990,						
		- A+	•	14b, 15, or 16. See separate instructions.		Open to Public		
Department of the Treasury Internal Revenue Service	▶ Informa			and its instructions is at wi	vw.irs.gov/form990.	Inspection		
Name of the organization President and Fellows of					Employer ide	ntification number		
rresident and renows or	riai varu College	=			04-2103580			
	Information , Part IV, line		s Outside the l	Jnited States. Comple	ete if the organization a	answered "Yes" to		
other assistance, to award the grai	the grantees' nts or assistan	eligibility for t	he grants or assi	substantiate the amount stance, and the selectior dures for monitoring the	n criteria used	✓ Yes □ No ther assistance		
3 Activites per Regio	n (The followir	ng Part I, line 3	table can be dupli	cated if additional space is	s needed)			
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region		
(1) See Add'l Data				-				
(2)								
(3)								
(4)								
(5)								
3a Sub-total b Total from continua Part I			5 42 0 24			902,152,696 66,536,767		
c Totals (add lines 3 For Paperwork Reduction		the Instruction	5 66		No 50082W Schedu	968,689,463 ule F (Form 990) 2016		

(13) (14) (15) (16)

IV, line 1	15, for any rec	cipient who received	more than \$5,000.	Part II can be dupli	cated if additional s	space is needed.		
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1) See Add'l Dat	a							
(2)								
(3)								
(4)								
Enter total num	ber of recipient	organizations listed h the grantee or coul	above that are recog	nized as charities by	the foreign country,	recognized as tax-		20
		ganizations or entities						70
3 Enter total num							Schodulo	70
(8)							Schedule	F (Form 990) 2016
(9)								
(10)								
(11)								
(12)								

Schedule F (Form 990) 2016

(2) (3) (4) (5) (6) (7) (8) (9) (10)

(11) (12) (13) (14) (15) (16)

(17) (18)

Page 3 Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant of assistance	(b) Region	recipients	cash grant	disbursement	non-cash assistance	of non-cash assistance	valuation (book, FMV, appraisal, other)
(1) See Add'l Data							арргаізаі, оспету

Sche	dule F (Form 990) 2016		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	☑ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)		
	Instructions for Forms 3320 and 3320-Ay	✓ Yes	□No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign		
	Corporations (see Instructions for Form 5471)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		
	(see Instructions for Form 6665)	✓ Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713. International Boycott Report (see Instructions for Form		
	5713)	✓ Yes	□No

ichedule F (Form 990) 2016 Page 5				
Prov amo met	plemental Information (ide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; bunts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting hod); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide additional information (see instructions).			
Return Reference	Explanation			
Schedule F, Part I, Line 2 Procedures for monitoring use of grant funds	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN			

LIGHT OF A VARIETY OF ATTRIBUTES UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL

RULES AND REGULATIONS

Return Reference	Explanation
Schedule F, Part I FOREIGN ACTIVITY	AMOUNTS REPORTED ARE ESTIMATED BASED ON THE BEST AVAILABLE DATA UNIVERSITY ACTIVITIES INCLUDE ACADEMIC SUPPORT, INSTITUTIONAL SUPPORT, INSTRUCTION, RESEARCH AND OTHER ACADEMIC ACTIVITY, SERVICE CENTERS, AND STUDENT SERVICES

Return Reference	Explanation
Schedule F, Part III GRANTS TO INDIVIDUALS	AMOUNTS AND NUMBER OF RECIPIENTS LISTED ARE ESTIMATES BASED ON THE BEST AVAILABLE DATA

Return Reference	Explanation
Schedule F, Part I,	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE
Line 2	REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS AND
PROCEDURES FOR	STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES IN ADDITION,
MONITORING USE	HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS
OF GRANT FUNDS	SPONSORED RESEARCH AWARD SUBRECIPIENTS PRINCIPAL INVESTIGATORS AND PROJECT STAFF
	PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY
	RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE
	THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES UPON
	IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS
	ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE,
	FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS

Additional Data

(a) Region

Carıbbean

Carıbbean

Central America and the

Software ID: 16000421 Software Version: 2016v3.0

EIN: 04-2103580

(b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures

Name: President and Fellows of Harvard College

Form 990	Schedule F	Part T -	Activities	Outside	The United	States

	offices in the region	employees or agents in region	in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	is a program service, describe specific type of service(s) in region	for region
Central America and the Caribbean			Fundraising		3,653
Central America and the			Grantmaking		59,229

Investments

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in reaion service(s) in region services, grants to region recipients located in the region) Central America and the UNIVERSITY ACTIVITIES 491,619 IProgram Services Carıbbean East Asia and the Pacific 1.003.495 Fundraising East Asia and the Pacific Grantmaking 2,772,841

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in reaion service(s) in region services, grants to region recipients located in the region) East Asia and the Pacific 349,798,293 lInvestments East Asia and the Pacific 16 Program Services UNIVERSITY ACTIVITIES 12,574,070 Europe (Including Iceland and Fundraising 811,162 Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 4.882.951 lGrantmakınd Greenland) Europe (Including Iceland and 497.997.973 Investments Greenland) Europe (Including Iceland and 17 Program Services UNIVERSITY ACTIVITIES 27.011.379 Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region services, grants to service(s) in region region recipients located in the region) Middle Fast and North Africa 79.343 Fundraising Middle East and North Africa Grantmakıng 419,251 Middle East and North Africa 9 Program Services UNIVERSITY ACTIVITIES 4,138,600

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) North America (Canada & 108.834 Fundraising Mexico only) North America (Canada & Grantmakıng 2,626,673 Mexico only) North America (Canada & UNIVERSITY ACTIVITIES 2,344,924 13 Program Services Mexico only)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region services, grants to service(s) in region region recipients located in the region) Russia and Neighboring States Fundraising 661 Russia and Neighboring States Grantmakıng 135,683 Russia and Neighboring States Program Services UNIVERSITY ACTIVITIES 319.584

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) 10.452 South America lFundraising South America Grantmakıng 966,201 South America lInvestments 1,718,313

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) 1 |Program Services UNIVERSITY ACTIVITIES 2,920,054 South America South Asia Fundraising 48,177 South Asia Grantmakına 2,298,782

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) South Asia 120.541 lInvestments South Asia Program Services UNIVERSITY ACTIVITIES 3,916,376 Sub-Saharan Africa Fundraising 91,543

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Sub-Saharan Africa 10.283.318 l Grantmakınd Sub-Saharan Africa Investments 33,899,570 Sub-Saharan Africa 10 Program Services UNIVERSITY ACTIVITIES 4,835,915

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book, FMV, cash organization and EIN(If cash grant arant non-cash disbursement assistance appraisal, applicable) assistance other) East Asia and ISPONSORED 464,079 EFT OR CHECK the Pacific IRESEARCH SUB-IAWARD East Asia and ISPONSORED 212,391 EFT OR CHECK Ithe Pacific IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book, FMV, cash organization and EIN(If cash grant arant non-cash disbursement assistance appraisal, applicable) assistance other) East Asia and ISPONSORED 204,373 EFT OR CHECK the Pacific IRESEARCH SUB-IAWARD East Asia and ISPONSORED 192,766 EFT OR CHECK Ithe Pacific IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book, FMV, cash organization and EIN(If cash grant arant non-cash disbursement assistance appraisal, applicable) assistance other) East Asia and ISPONSORED 179,757 EFT OR CHECK the Pacific IRESEARCH SUB-IAWARD East Asia and ISPONSORED 141.812 EFT OR CHECK Ithe Pacific IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book, FMV, cash organization and EIN(If cash grant arant non-cash disbursement assistance appraisal, applicable) assistance other) East Asia and ISPONSORED 113,962 EFT OR CHECK the Pacific IRESEARCH SUB-IAWARD East Asia and ISPONSORED 108.472 EFT OR CHECK Ithe Pacific IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(If cash grant grant non-cash disbursement appraisal, assistance applicable) assistance other) lEast Asia and SPONSORED 89,433 EFT OR CHECK Ithe Pacific RESEARCH SUB-IAWARD SPONSORED 72.961 EFT OR CHECK East Asia and Ithe Pacific IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(If cash grant grant non-cash disbursement appraisal, assistance applicable) assistance other) lEast Asia and SPONSORED 65,467 EFT OR CHECK Ithe Pacific RESEARCH SUB-IAWARD SPONSORED 60.582 EFT OR CHECK East Asia and Ithe Pacific IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of l(b) IRS codel (h) Description (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(If cash grant grant non-cash disbursement appraisal, assistance applicable) assistance other) lEast Asia and SPONSORED 20,000 EFT OR CHECK Ithe Pacific RESEARCH SUB-IAWARD SPONSORED 13.992 EFT OR CHECK East Asia and Ithe Pacific IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(If cash grant grant non-cash disbursement appraisal, assistance applicable) assistance other) lEast Asia and SPONSORED 8,850 EFT OR CHECK Ithe Pacific RESEARCH SUB-IAWARD SPONSORED 7.547 EFT OR CHECK East Asia and Ithe Pacific IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (b) IRS code (h) Description (f) Manner of (q) Amount of valuation (a) Name of (d) Purpose of (e) Amount of section (c) Region (book, FMV. non-cash cash and EIN(If organization cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) ISPONSORED 535,656 | EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 399.949 EFT OR CHECK Europe ISPONSORED (Includina RESEARCH SUB-

laward

Iceland and (Greenland

(i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation (a) Name of (d) Purpose of (e) Amount of section (c) Region (book, FMV. non-cash cash and EIN(If organization cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) ISPONSORED 370,385 EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 311.510 EFT OR CHECK Europe ISPONSORED (Includina RESEARCH SUB-

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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Iceland and Greenland)

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation (a) Name of (d) Purpose of (e) Amount of section (c) Region (book, FMV. non-cash cash and EIN(If organization cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) ISPONSORED 234,845 EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 180.582 EFT OR CHECK Europe ISPONSORED (Includina RESEARCH SUB-

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Iceland and (Greenland

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (b) IRS code (h) Description (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV. non-cash cash and EIN(If organization cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) ISPONSORED 169,484 EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 166.095 EFT OR CHECK Europe ISPONSORED (Includina RESEARCH SUBlaward Iceland and

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation (a) Name of (d) Purpose of (e) Amount of section (c) Region (book, FMV. non-cash cash and EIN(If organization cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) ISPONSORED 104,372 EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 96.353 EFT OR CHECK Europe ISPONSORED (Includina RESEARCH SUB-

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Iceland and (Greenland

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(ıf cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) SPONSORED 95,831 EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 92.133 EFT OR CHECK Europe ISPONSORED (Includina IRESEARCH SUBlaward Iceland and

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(ıf cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) SPONSORED 89,344 EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 85.000 EFT OR CHECK Europe ISPONSORED (Includina IRESEARCH SUBlaward Iceland and

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(ıf cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) SPONSORED 70,137 LEFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 55.521 EFT OR CHECK Europe ISPONSORED (Includina IRESEARCH SUB-

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Iceland and Greenland)

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(ıf cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) 53,077 EFT OR CHECK SPONSORED Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 46.660 EFT OR CHECK Europe ISPONSORED (Includina IRESEARCH SUBlaward Iceland and

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(ıf cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) SPONSORED 46,222 EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 41.411 EFT OR CHECK Europe ISPONSORED (Includina IRESEARCH SUBlaward Iceland and

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(ıf cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) SPONSORED 40.017 EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 37.500 EFT OR CHECK Europe ISPONSORED (Includina IRESEARCH SUBlaward Iceland and

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(ıf cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) SPONSORED 24,744 EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 22.473 EFT OR CHECK Europe ISPONSORED (Includina IRESEARCH SUBlaward Iceland and

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(ıf cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) ISPONSORED 18,085 EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 16.250 EFT OR CHECK Europe ISPONSORED (Includina IRESEARCH SUBlaward Iceland and

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(ıf cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) SPONSORED 16,210 EFT OR CHECK Europe (Includina IRESEARCH SUB-Iceland and IAWARD Greenland) 14.198 EFT OR CHECK Europe ISPONSORED (Includina IRESEARCH SUBlaward Iceland and

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (a) Name of (d) Purpose of (e) Amount of section (c) Region (book, FMV. cash non-cash and EIN(if cash grant organization grant non-cash disbursement assistance appraisal, applicable) assistance other) ISPONSORED 8.740 EFT OR CHECK Europe l(Includina RESEARCH SUB-Iceland and IAWARD Greenland) Middle East and ISPONSORED 170.037 EFT OR CHECK North Africa IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of l(b) IRS code (h) Description (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book, FMV, cash organization and EIN(If cash grant arant non-cash disbursement assistance appraisal, applicable) assistance other) Middle East ISPONSORED 107,572 EFT OR CHECK land North RESEARCH SUB-Africa IAWARD Middle East ISPONSORED 30.340 EFT OR CHECK land North IRESEARCH SUB-Africa IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(If cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Middle East ISPONSORED 12,363 EFT OR CHECK land North RESEARCH SUB-Africa laward North America ISPONSORED 775.356 EFT OR CHECK (Canada & IRESEARCH SUBlMexico only) laward

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(If cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) North America ISPONSORED 611.972 EFT OR CHECK (Canada & IRESEARCH SUB-Mexico only) IAWARD North America ISPONSORED 166.154 EFT OR CHECK (Canada & IRESEARCH SUBlMexico only) laward

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(If cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) North America ISPONSORED 162,791 EFT OR CHECK (Canada & IRESEARCH SUB-Mexico only) IAWARD North America ISPONSORED 119.311 EFT OR CHECK (Canada & IRESEARCH SUBlaward

lMexico only)

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) North America ISPONSORED 84,248 EFT OR CHECK (Canada & IRESEARCH SUB-Mexico only) IAWARD North America SPONSORED 65.606 EFT OR CHECK l(Canada & IRESEARCH SUB-Mexico only) laward

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) North America ISPONSORED 17,500 EFT OR CHECK (Canada & IRESEARCH SUB-Mexico only) IAWARD North America SPONSORED 16.089 EFT OR CHECK l(Canada & IRESEARCH SUB-Mexico only) laward

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (b) IRS code (h) Description (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash cash grant organization and EIN(If grant non-cash disbursement assistance appraisal, applicable) assistance other) SPONSORED 114,867 EFT OR CHECK Russia and Neiahborina RESEARCH SUB-States laward South America ISPONSORED 760.524 EFT OR CHECK IRESEARCH SUB-

IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(If cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) South America ISPONSORED 17,944 EFT OR CHECK IRESEARCH SUB-IAWARD South Asia ISPONSORED 713.916 EFT OR CHECK IRESEARCH SUB-IAWARD.

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of l(b) IRS code (h) Description (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book, FMV, cash organization and EIN(If cash grant arant non-cash disbursement assistance appraisal, applicable) assistance other) South Asia ISPONSORED 336,861 EFT OR CHECK IRESEARCH SUB-IAWARD South Asia ISPONSORED 274,734 EFT OR CHECK IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (1) Method of l(b) IRS code (h) Description (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book, FMV, cash organization and EIN(If cash grant arant non-cash disbursement assistance appraisal, applicable) assistance other) South Asia ISPONSORED 244,503 EFT OR CHECK IRESEARCH SUB-IAWARD South Asia ISPONSORED 141.373 EFT OR CHECK IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(If cash grant grant non-cash disbursement appraisal, assistance applicable) assistance other) South Asia SPONSORED 82,506 EFT OR CHECK RESEARCH SUB-IAWARD South Asia SPONSORED 79.394 EFT OR CHECK IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(If cash grant grant non-cash disbursement appraisal, assistance applicable) assistance other) South Asia SPONSORED 64,330 EFT OR CHECK RESEARCH SUB-IAWARD South Asia SPONSORED 34.873 EFT OR CHECK IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(If cash grant grant non-cash disbursement appraisal, assistance applicable) assistance other) South Asia SPONSORED 20,005 EFT OR CHECK RESEARCH SUB-IAWARD South Asia SPONSORED 11.000 EFT OR CHECK IRESEARCH SUB-IAWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (ı) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash and EIN(ıf cash grant organization grant non-cash disbursement assistance appraisal, applicable) assistance other) South Asia ISPONSORED 10,656 EFT OR CHECK RESEARCH SUB-IAWARD Sub-Saharan SPONSORED 5.701.761 EFT OR CHECK Africa IRESEARCH SUB-

AWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (ı) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash and EIN(ıf cash grant organization grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan SPONSORED 1,803,262 EFT OR CHECK lAfrica IRESEARCH SUB-IAWARD Sub-Saharan SPONSORED 449.372 EFT OR CHECK Africa IRESEARCH SUB-AWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan ISPONSORED 331,667 EFT OR CHECK lAfrica RESEARCH SUBlaward. Sub-Saharan ISPONSORED 320.731 EFT OR CHECK Africa IRESEARCH SUBlaward.

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan ISPONSORED 317,571 EFT OR CHECK lAfrica RESEARCH SUBlaward. Sub-Saharan ISPONSORED 281.687 EFT OR CHECK Africa IRESEARCH SUBlaward.

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan ISPONSORED 169,705 EFT OR CHECK lAfrica RESEARCH SUBlaward. Sub-Saharan ISPONSORED 141.835 EFT OR CHECK Africa IRESEARCH SUBlaward.

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan ISPONSORED 134,629 EFT OR CHECK lAfrica RESEARCH SUBlaward. Sub-Saharan SPONSORED 58.862 EFT OR CHECK Africa IRESEARCH SUBlaward.

Form 990 Schedule F Part II - Grants or Entities Outside The United States (I) Method of (h) Description l(b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(If cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan SPONSORED 55,953 EFT OR CHECK lAfrica IRESEARCH SUB-AWARD Sub-Saharan SPONSORED 53.500 EFT OR CHECK IRESEARCH SUB-Africa AWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(If cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan SPONSORED 43.562 EFT OR CHECK lAfrica IRESEARCH SUB-AWARD Sub-Saharan SPONSORED 39.074 EFT OR CHECK IRESEARCH SUB-Africa AWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(If cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan SPONSORED 28,944 EFT OR CHECK lAfrica IRESEARCH SUB-AWARD Sub-Saharan SPONSORED 26.962 EFT OR CHECK IRESEARCH SUB-Africa AWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(If cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan SPONSORED 20.846 EFT OR CHECK lAfrica IRESEARCH SUB-AWARD Sub-Saharan SPONSORED 20,000 EFT OR CHECK IRESEARCH SUB-Africa AWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(If cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan SPONSORED 15.638 EFT OR CHECK lAfrica IRESEARCH SUB-AWARD Sub-Saharan SPONSORED 11.988 EFT OR CHECK IRESEARCH SUB-Africa AWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(If cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan SPONSORED 11.016 EFT OR CHECK lAfrica IRESEARCH SUB-AWARD Sub-Saharan SPONSORED 9.953 EFT OR CHECK IRESEARCH SUB-Africa AWARD

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(If cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan SPONSORED 7.891 EFT OR CHECK lAfrica IRESEARCH SUB-AWARD Sub-Saharan SPONSORED 6.910 EFT OR CHECK IRESEARCH SUB-Africa AWARD

orm 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S										
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)			
Character J. Carriella	East Asia and the Pacific	56	240,597	EFT OR CHECK						
Stipend Grants	Europe (Including Iceland and Greenland)	34	136,364	EFT OR CHECK						

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (e) Manner of cash (h) Method of (d) Amount of (f) Amount of (a) Description of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Graduate Student 17,981 EFT OR CHECK Middle East and Stipend Grants North Africa Graduate Student 25 99,851 EFT OR CHECK North America Stipend Grants (Canada & Mexico only)

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant (b) Region (d) Amount of (e) Manner of cash (f) Amount of (g) Description of (h) Method of (c)Number or assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Graduate Student 3,250 EFT OR CHECK Russia and Stipend Grants Neighboring States Graduate Student 67.340 EFT OR CHECK South America Stipend Grants

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (a) Description of (h) Method of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Graduate Student 30,500 EFT OR CHECK South Asia Stipend Grants Graduate Student 43.060 EFT OR CHECK Sub-Saharan Stipend Grants Africa

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant (b) Region (c)Number (e) Manner of cash (f) Amount of (q) Description of (h) Method of (d) Amount of or assistance cash grant disbursement non-cash non-cash valuation (book, FMV, appraisal. recipients assistance assistance other) Stipends for Post-19 598,911 | EFT OR CHECK lEurope Doctoral Students (Including and Fellows Iceland and (Greenland Stipends for Post-21,500 EFT OR CHECK Middle East and Doctoral Students North Africa and Fellows

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (a) Description of (h) Method of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Stipends for Post-166,955 | EFT OR CHECK North America Doctoral Students (Canada & and Fellows lMexico only) 24.371 EFT OR CHECK Grants and Awards Central America to Non-Harvard land the Students Carıbbean

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant (b) Region (c)Number (e) Manner of cash (h) Method of (d) Amount of (f) Amount of (q) Description of or assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal. other) Grants and Awards 30 160,133 EFT OR CHECK East Asia and to Non-Harvard the Pacific Students Grants and Awards 292.974 EFT OR CHECK 19 lEurope to Non-Harvard (Including Students Iceland and Greenland)

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (a) Description of (h) Method of assistance cash grant disbursement non-cash non-cash valuation (book, FMV, appraisal, recipients assistance assistance other) Grants and Awards 75,308 EFT OR CHECK North America to Non-Harvard (Canada & Students Mexico only) Grants and Awards 8.217 EFT OR CHECK South America to Non-Harvard Students

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (h) Method of (f) Amount of (a) Description of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Grants and Awards 13,095 EFT OR CHECK South Asia to Non-Harvard Students Grants and Awards 52.300 EFT OR CHECK Sub-Saharan to Non-Harvard Africa Students

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (h) Method of (f) Amount of (a) Description of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Student Prizes and 11,044 EFT OR CHECK Central America Awards land the Caribbean Student Prizes and 79 250.738 IEFT OR CHECK East Asia and Awards Ithe Pacific

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant (b) Region (d) Amount of (e) Manner of cash (f) Amount of (a) Description of (h) Method of (c)Number or assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal. other) Student Prizes and 68 165,954 EFT OR CHECK Europe Awards (Including lIceland and (Greenland Student Prizes and 31,586 EFT OR CHECK Middle East and Awards North Africa

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (b) Region (d) Amount of (e) Manner of cash (q) Description of (h) Method of (a) Type of grant (c)Number (f) Amount of or assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Student Prizes and 39 85,500 EFT OR CHECK North America Awards (Canada & lMexico only) Student Prizes and 3.500 lEFT OR CHECK Russia and Awards Neighboring States

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (a) Description of (h) Method of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Student Prizes and 29 75,146 EFT OR CHECK South America Awards Student Prizes and 36 112.178 EFT OR CHECK South Asia Awards

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (c)Number (d) Amount of (e) Manner of cash (f) Amount of (q) Description of (h) Method of (b) Region assistance cash grant disbursement non-cash non-cash valuation (book, FMV, appraisal, recipients assistance assistance other) Student Prizes and 59,032 EFT OR CHECK Sub-Saharan Awards Africa Other Undergraduate 19 68.874 EFT OR CHECK lEast Asia and Grants, Prizes, and Ithe Pacific Awards

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (g) Description of (h) Method of assistance of cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Other Undergraduate 20,500 EFT OR CHECK Europe Grants, Prizes, and (Includina Awards Iceland and Greenland) Other Undergraduate 5,775 EFT OR CHECK North America Grants, Prizes, and (Canada & Awards Mexico only)

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (c)Number (d) Amount of (e) Manner of cash (h) Method of (b) Region (f) Amount of (q) Description of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Other Undergraduate 15,125 EFT OR CHECK South Asia Grants, Prizes, and Awards Other Undergraduate 11,500 EFT OR CHECK Sub-Saharan Grants, Prizes, and Africa Awards

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (q) Description of (h) Method of or assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Nonstudent Prizes 56,267 EFT OR CHECK lEurope and Awards (Includina lIceland and Greenland) Nonstudent Prizes 25.000 EFT OR CHECK North America and Awards (Canada & Mexico only)

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (h) Method of (g) Description of or assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Nonstudent Prizes 25 EFT OR CHECK Russia and and Awards Neighboring States Student Loan 23.814 IEFT OR CHECK Central America Repayment land the Programs and Caribbean Forgiven Loans

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (q) Description of (h) Method of or assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal. other) Student Loan 96,055 EFT OR CHECK East Asia and Repayment the Pacific Programs and Forgiven Loans 14 169.197 EFT OR CHECK Student Loan lEurope Repayment (Including Programs and Iceland and Forgiven Loans (Greenland

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (a) Description of (h) Method of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Student Loan 27,872 EFT OR CHECK Middle East and Repayment Programs North Africa and Forgiven Loans Student Loan 149,257 EFT OR CHECK North America Repayment Programs (Canada & and Forgiven Loans Mexico only)

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (b) Region (c)Number (d) Amount of (e) Manner of cash (h) Method of (a) Type of grant (f) Amount of (g) Description of or assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Student Loan 14.041 LEFT OR CHECK Russia and Repayment Neiahborina Programs and States Forgiven Loans Student Loan 37,030 EFT OR CHECK South America Repayment Programs and Forgiven Loans

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (a) Description of (h) Method of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) Student Loan 21 113,733 EFT OR CHECK South Asia Repayment Programs and Forgiven Loans Student Loan 54.107 EFT OR CHECK Sub-Saharan Repayment Programs Africa and Forgiven Loans

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As Filed Data -

DLN: 93493130012158

2016

OMB No 1545-0047

SCHEDULE G **Supplemental Information Regarding** (Form 990 or 990-EZ) **Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990.

Name of the organization **Employer identification number** President and Fellows of Harvard College 04-2103580 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply ✓ Mail solicitations ✓ Solicitation of non-government grants ✓ Internet and email solicitations ✓ Solicitation of government grants ✓ Phone solicitations ✓ Special fundraising events ✓ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (vi) Amount paid to (v) Amount paid to fundraiser have individual from activity (or retained by) (or retained by) custody or or entity (fundraiser) fundraiser listed in organization control of col (i) contributions? Yes No PRIN GIFTS ANNE LOCKETT **ENTERPRISES** 28,607,690 191,971 28,415,719 No 12424 WILSHIRE BLVD LOS ANGELES, CA 90025 2 DIRECT MAIL DANILLER AND CO 3724 JEFFERSON ST No 209,615 71,903 137,712 AUSTIN, TX 78731 3 PHONE SOLICIT LESTER INC 100 SOUTH SHORE DR Nο 129,239 24,527 104,712 EAST HAVEN, CT 06512 DIRECT MAIL MCR INC 4800 EAST 345TH ST Νo 48,624 40,770 7,854 WILLOUGHBY, OH 44094 CONSULTING JOHN BROWN LIMITED INC 4916 CRESTWOOD DR 315,778 Nο -315,778 WACO, TX 76710 8 9 10 Total 28,995,168 644,949 28,350,219

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or

CA, IL, MA

licensina

Cat No 50083H

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. **(b)** Event #2 (a)Event #1 (c)Other events (d) Total events HARVARD DENTAL **HARVARD** (add col (a) through SCHOOL 150TH **ATHLETICS** (total number) col (c)) Revenue **GALA AND FRIENDS OF EDUCATION** SOFTBALL AUCTION **SUMMIT** (event type) (event type) 1 Gross receipts. 262,217 10,956 273,173 2 Less Contributions. 173,880 606 174,486 3 Gross income (line 1 minus 88,337 10,350 line 2) 98,687 4 Cash prizes 5 Noncash prizes Expenses Rent/facility costs 7.500 7,500 7 Food and beverages 27,095 27,095 8 Entertainment 850 850 Other direct expenses 49,521 49,521 **10** Direct expense summary Add lines 4 through 9 in column (d) . 84,966 11 Net income summary Subtract line 10 from line 3, column (d) . . . 13,721 Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. Revenue (b) Pull tabs/Instant (d) Total gaming (add (a) Bingo (c) Other gaming bingo/progressive bingo col (a) through col (c)) 1 Gross revenue . Expenses | 2 Cash prizes Noncash prizes Direct 4 Rent/facility costs 5 Other direct expenses Yes % Yes % Yes % 6 Volunteer labor No Direct expense summary Add lines 2 through 5 in column (d) Net gaming income summary Subtract line 7 from line 1, column (d). Enter the state(s) in which the organization conducts gaming activities _ ☐ Yes ☐ No Is the organization licensed to conduct gaming activities in each of these states? If "No," explain . 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No If "Yes," explain _

Sche	dule G (Form 990 or 990-EZ) 2016					P	age 3
11	Does the organization conduct gaming	activities with nonmembers?		ПΑ	es	□No	
12	Is the organization a grantor, beneficial formed to administer charitable gamin	ary or trustee of a trust or a member of a partnership or other er g?	itity	_ ·	es	□No	
13	Indicate the percentage of gaming acti	vity conducted in					
а	The organization's facility		1	3a			%
b	An outside facility		1	3b			%
14	Enter the name and address of the per	son who prepares the organization's gaming/special events book	s and recor	rds			
	Name						
	revenue?	with a third party from whom the organization receives gaming			 es	 No	
b		revenue received by the organization ► \$ • the third party ► \$	_ and the				
c	If "Yes," enter name and address of th	e third party					
	Name ▶						
	Address ►						
16	Gaming manager information						
	Name ► Gaming manager compensation ► \$						
	Description of services provided ►						
	☐ Director/officer	☐ Employee ☐ Independent contractor					
17 a	Mandatory distributions Is the organization required under state retain the state gaming license?	e law to make charitable distributions from the gaming proceeds	s to	Пу	<u>-</u>	□No	
b	Enter the amount of distributions requ	ired under state law distributed to other exempt organizations of	r spent				
	in the organization's own exempt activ	<u> </u>					
Pai		on. Provide the explanations required by Part I, line 2b, 65c, 16, and 17b, as applicable. Also complete this part to s).				d Part	
	Return Reference	Explanation					
	dule G, Part I, Line 2b(iv) GROSS EIPTS FROM ACTIVITY	THE FUNDRAISING EFFORT IS A LONG TERM EFFORT OFTEN SEBRING IN ONE GIFT THE TOTAL LISTED HERE IS FOR CASH REMAY HAVE MADE THE ORIGINAL PLEDGE(S) IN PRIOR YEARS TO SERVICE DETAILED IN LINE 2B, ACTIVITY 5 IS FOR CONSULTAY GENERAL FUNDRAISING ACTIVITIES THE SERVICE IS NOT PROPROJECTION BETWEEN THE DONATIONS RECEIVED	ECEIVED IN THE PROFES TION AND C DVIDED FOR	FY17, BUT SSIONAL FU COMMUNICA R A SPECIFI	THE NDRA TIOI C EV	DONOR(AISING NS FOR ENT OR	,

Schedule G (Form 990 or 990-EZ) 2016

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493130012158 OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations,** (Form 990) **2016** Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization **Employer Identification number** President and Fellows of Harvard College 04-2103580 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part III Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance other) or government assistance See Additional Data Table (1)(2)(3)(4)(6)(8)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(9)

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(11)

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Schedule I (Form 990) 2016						Page 2				
Part III Grants and Other Ass Part III can be duplicat				anization answered "Yes"	on Form 990, Part IV, line 22					
(a) Type of grant or assista	ance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance				
See Additional Data Table		-	1	'						
(1)	!									
(2)										
(3)										
(4)										
(5)										
(6)										
(7)										
Part IV Supplemental I	Information	on. Provide the in	nformation required in	Part I, line 2, Part III	I, column (b), and any other a	additional information.				
Return Reference	Explanation	on								
Other Assistance to Domestic	THRESHOLD AS WITH AN	PER SCHEDULE I INSTRUCTIONS, THE UNIVERSITY HAS INCLUDED DONATIONS TO DONOR ADVISED FUNDS (DAF) THAT EXCEEDED THE MINIMUM REPORTING THRESHOLD IN TOTAL, THE UNIVERSITY REPORTED 43 NOT-FOR-PROFIT ENTITIES THAT RECEIVED DONATIONS FROM HARVARD UNIVERSITY THROUGH THESE DAF AS WITH ANY DAF, DISTRIBUTIONS MADE FROM THE FUND ARE TYPICALLY MADE AT THE REQUEST OF THE DONOR ADVISOR AND MUST BE MADE TO AN IRC 501(C) (3) CHARITABLE ORGANIZATION								
Procedures for monitoring use of grant funds	INDIVIDUAL UNIVERSITY INVESTIGAT ADMINISTR VARIETY OF	(3) CHARITABLE ORGANIZATION ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY AUTHORIZED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND								

Additional Data

BRIGHAM AND WOMEN'S

HOSPITAL 75 FRANCIS ST BOSTON, MA 02115

Software ID: 16000421 **Software Version:** 2016v3.0 **EIN:** 04-2103580 Name: President and Fellows of Harvard College Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

04-2312909

IRC 501(C)(3)

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of nonif applicable organization grant cash (book, FMV, appraisal, or government assistance other)

RESEARCH SUB-AWARD

(f) Method of valuation (q) Description of (h) Purpose of grant non-cash assistance or assistance

STANFORD UNIVERSITY 94-1156365 IRC 501(C)(3) 21,694,157 RESEARCH SUB-AWARD 3145 PORTER DR PALO ALTO, CA 94304

15,109,887

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 04-1564655 IRC 501(C)(3) 13.599.796 RESEARCH SUB-AWARD MASSACHUSETTS GENERAL

HOSPITAL
55 FRUIT ST
BOSTON, MA 02114

FRONTIER SCIENCE TECH 16-1056814 IRC 501(C)(3) 11,761,890

RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

RESEARCH FDN INC 4033 MAPLE RD AMHERST, NY 14226

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

RESEARCH SUB-AWARD

CHILDREN'S HOSPITAL CORP	04-2774441	IRC 501(C)(3)	7,169,096		RESEARCH SUB-AWARD
300 LONGWOOD AVE					
BOSTON, MA 02115					

5,799,706

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

DANA-FARBER CANCER INST

450 BROOKLINE AVE BP418 BOSTON, MA 02215 04-2263040

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance 04-2103594 IRC 501(C)(3) 5.678.930 MASSACHUSETTS INST OF IRESEARCH SUB-AWARD TECHNOLOGY 77 MASS AVE NE49-3142

IRESEARCH SUB-AWARD

5.075.995

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

CAMBRIDGE, MA 02139

MEDICAL CTR 330 BROOKLINE AVE BOSTON, MA 02215

BETH ISRAEL DEACONESS

04-2103881

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance EDV INC 46 0007740 TDC E01/C1/21 E 000 000 CHADITABLE

141 PORTLAND ST 9TH FL CAMBRIDGE, MA 02139	40-0807740	1KC 501(C)(3)	5,000,000		CONTRIBUTIONS
GOLDMAN SACHS PHILANTHROPY FUND	31-1774905	IRC 501(C)(3)	3,905,283		CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PHILAN I HROPY FUND 200 WEST ST 15TH FL

NEW YORK, NY 10282

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 26-3428781 IRC 501(C)(3) 3.366.866 THE BROAD INST IRESEARCH SUB-AWARD

320 CHARLES ST CAMBRIDGE, MA 02141			5,555,		
REGENTS OF THE UNIVERSITY	95-6006144	IRC 501(C)(3)	1,997,739		SPONSORED

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

9500 GILMAN DR LA JOLLA, CA 92093

D RESEARCH OF CALIFORNIA - SAN DIEGO ISUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance DODLII ATTON CEDVICES E6-00/128E3 TDC 501(C)(3) 1 864 490 SPONSORED RESEARCH

WASHINGTON, DC 20030	
1120 19TH ST NW STE 600 WASHINGTON, DC 20036	
INTERNATIONAL SUB-A	AWARD

ISPONSORED RESEARCH AKONNI BIOSYSTEMS INC 16-1664925 NOT EXEMPT 1,851,868

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

400 SAGNER AVE STE 300

FREDERICK, MD 21701

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 13-5562308 1.687.349 NEW YORK UNIVERSITY IRC 501(C)(3) ISPONSORED RESEARCH 105 EAST 17TH ST 4TH FL SUB-AWARD

NEW YORK, NY 10003 SOCIAL SCIENCE RESEARCH NOT EXEMPT 1,506,600 ISPONSORED RESEARCH ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SOLUTIONS 53 WEST BALTIMORE PIKE

MEDIA, PA 19063

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 95-1642394 1.277.360 UNIVERSITY OF SOUTHERN IRC 501(C)(3) SPONSORED RESEARCH CALIFORNIA SUB-AWARD UNIVERSITY GARDENS-UGB

203 LOS ANGELES, CA 90089 ANN AND ROBERT H LURIE 36-2170833 IRC 501(C)(3) 1,224,525 SPONSORED RESEARCH CHILDREN'S HOSPITAL OF SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CHICAGO

225 E CHICAGO AVE CHICAGO, IL 60611

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UNIVERSITY

25 BUICK ST BOSTON, MA 02215

TRUSTEES OF DARTMOUTH COLLEGE 6010 PARKHURST HALL STE 204 HANOVER, NH 03755	02-0222111	IRC 501(C)(3)	1,211,720		SPONSORED RESEARCH SUB-AWARD
TRUSTEES OF BOSTON	04-2103547	IRC 501(C)(3)	1,207,625		SPONSORED RESEARCH

SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance TOTAL CHOW DECEMBEL 04 2670024 TDC E01/C1/21 1 1 1 7 9 7 0 ISPONSORED RESEARCH

AND TRAINING INST INC 44 FARNSWORTH ST BOSTON, MA 02210	04-26/9824	ike 501(e)(3)	1,147,879		I	SUB-AWARD
ROCKEFELLER UNIVERSITY	13-1624158	IRC 501(C)(3)	1,113,949			SPONSORED RESEARCH

ROCKEFELLER UNIVERSITY IRC 501(C)(3) 1.113.949 13-1624158

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1230 YORK AVE

NEW YORK, NY 10065

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

ISPONSORED RESEARCH

SUB-AWARD

INSTITUTE FOR SYSTEMS BIOLOGY	91-2003593	IRC 501(C)(3)	1,025,082		SPONSORED RESEARCH SUB-AWARD
401 TERRY AVE N					SOB AMAINE
SEATTLE, WA 98109					

1.014.041

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NOT EXEMPT

84-0529566

WESTAT CORP

1600 RESEARCH BLVD

ROCKVILLE, MD 20850

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance CORNELL UNIVERSITY 15-0532082 IRC 501(C)(3) 1.002.333 ICOMMUNITY GIFTS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

130 E SENECA ST STE 400 ITHACA, NY 14850				CHARITABLE CONTRIBUTIONS AND SPONSORED RESEARCH SUB-AWARD
RAGON INST OF MGH MIT AND	EXEMPT	991,403		SPONSORED RESEARCH

SUB-AWARD

RAGON INST OF MIGH MITT AND HARVARD 400 TECHNOLOGY SOUARE

CAMBRIDGE, MA 02139

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance **GOVERNMENTAL UNIT** 965.114 SMITHSONIAN ISPONSORED RESEARCH

ASTROPHYSICAL SUB-AWARD OBSERVATORY 60 GARDEN ST MS23 CAMBRIDGE, MA 02138 91-1864328 IRC 501(C)(3) 932,171 SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

YALE UNIVERSITY

NEW HAVEN, CT 06520

PO BOX 208239

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance SEARCH

REGENTS OF THE UNIVERSITY OF MINNESOTA 1300 S 2ND ST STE 206 MINNEAPOLIS, MN 55454	41-6007513	IRC 501(C)(3)	925,674		I	SPONSORED RESE SUB-AWARD

BAYLOR COLLEGE OF 74-1613878 IRC 501(C)(3) 892,303 SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MEDICINE

ONE BAYLOR PLAZA HOUSTON, TX 77030

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-3167352 IRC 115 882.573 UNIVERSITY OF ISPONSORED RESEARCH ISUB-AWARD

ISPONSORED RESEARCH

SUB-AWARD

MASSACHUSETTS 140 HICKS WAY AMHERST, MA 01003 84-6000555 IRC 501(C)(3) 860,669

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UNIVERSITY OF COLORADO 1201 LARIMER ST

DENVER, CO 80204

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applıcable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance CT TUDE CUTI DDEN!C 62 0646012 TDC E01(C)(2) 010 E31 SPONSORED RESEARCH

RESEARCH HOSPITAL 262 DANNY THOMAS PL MEMPHIS, TN 38105	02-0040012	IRC 501(C)(3)	610,531		SUB-AWARD
BRONX-LEBANON HOSPITAL	13-1974191	IRC 501(C)(3)	794,013		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CTR

1276 FULTON AVE BRONX, NY 10456

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance 74-2648747 IRC 115 773.372 TEXAS A&M UNIVERSITY ISPONSORED RESEARCH

3000 BRIARCREST DR STE 101 BRYAN, TX 77802			,		SUB-AWARD
INDIANA UNIVERSITY 400 E 7TH ST POPLARS RM	35-6001673	IRC 501(C)(3)	739,371		SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BLOOMINGTON, IN 47405

501

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance REGENTS OF THE UNIVERSITY 94-6036493 IRC 501(C)(3) 712 562 SPONSORED RESEARCH

OF CALIFORNIA SAN FRANCISCO UCSF BOX 0248 SAN FRANCISCO, CA 94143		111 00 1(0)(0)	,,,		SUB-AWARD
NORTHEASTERN UNIVERSITY	04-1679980	IRC 501(C)(3)	699,034		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

360 HUNTINGTON AVE

BOSTON, MA 02115

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 59-6002052 IRC 115 677.663 UNIVERSITY OF FLORIDA ISPONSORED RESEARCH SUB-AWARD

219 GRINTER HALL BOX 115500 GAINESVILLE, FL 32605

BOARD OF REGENTS OF THE 39-6006492 IRC 115 676.595 UNIV OF WI SYSTEM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MADISON, WI 53706

ISPONSORED RESEARCH SUB-AWARD 122 I INDEN DR

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance ED RESEARCH

SPONSORED RESEARCH

SUB-AWARD

TRUST FOR UNIVERSITY INNOVATION IN VIETNAM 11 STORY ST CAMBRIDGE, MA 02138	45-5152480	IRC 501(C)(3)	673,773		SPONSORED SUB-AWARD

671.555

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

HOWARD UNIVERSITY 2400 6TH ST NW

WASHINGTON, DC 20059

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SPONSORED RESEARCH

ISUB-AWARD

TUFTS UNIVERSITY 169 HOLLAND ST	04-2103634	IRC 501(C)(3)	662,984		SPONSORED RESEARCH SUB-AWARD

615.052

SOMERVILLE, MA 02144

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

UNIVERSITY OF MIAMI

CORAL GABLES, FL 33124

PO BOX 248106

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 14-1368361 611.139 THE RESEARCH FDN OF STATE IRC 501(C)(3) ISPONSORED RESEARCH

UNIVERSITY OF NEW YORK
PO BOX 9
ALBANY, NY 12201

BRANDEIS UNIVERSITY 04-2103552 IRC 501(C)(3) 600.002

SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

415 SOUTH ST MS NO 116

WALTHAM, MA 02454

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 597.500 COLUMBIA UNIVERSITY 13-5598093 IRC 501(C)(3) ISPONSORED RESEARCH 1210 AMSTERDAM AVE MAIL SUB-AWARD

CHARITABLE

CONTRIBUTIONS

CODE 2205
NEW YORK, NY 10027

BOSTON REDEVELOPMENT

GOVERNMENTAL UNIT

593.673

COMMUNITY GIFTS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

AUTHORITY

ONE CITY HALL 9TH FL

BOSTON, MA 02201

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SPONSORED RESEARCH

ISUB-AWARD

TULANE UNIVERSITY 6823 ST CHARLES AVE	72-0423889	IRC 501(C)(3)	585,174		1	SPONSORED RESEARCH SUB-AWARD

573,333

NEW ORLEANS, LA 70118

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

UNIVERSITY OF PITTSBURGH

PITTSBURGH, PA 15260

4200 FIFTH AVE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 52-0595110 570.651 JOHNS HOPKINS UNIVERSITY IRC 501(C)(3) ISPONSORED RESEARCH 615 N WOLFE ST SUB-AWARD

BALTIMORE, MD 21205 UNIVERSITY OF MEDICINE 22-1775306 TRC 115 560.847 AND DENTISTRY OF NEW JERSEY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ISPONSORED RESEARCH ISUB-AWARD 185 SOUTH ORANGE AVE NEWARK, NJ 07103

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 556.093 UNIVERSITY OF CHICAGO 36-2177139 IRC 501(C)(3) ISPONSORED RESEARCH

6054 S DREXEL AVE SUB-AWARD CHICAGO, IL 60637 REGENTS OF THE UNIVERSITY 38-6006309 IRC 501(C)(3) 556.044

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ANN ARBOR, MI 48109

ISPONSORED RESEARCH OF MICHIGAN ISUB-AWARD 500 S STATE ST

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance EARCH

ISPONSORED RESEARCH

SUB-AWARD

RESULTS FOR DEVELOPMENT INST	20-8530747	IRC 501(C)(3)	546,496		SPONSORED RESEA
1111 19TH ST NW STE 700					SOB-AWARD
WASHINGTON, DC 20036					

510.576

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

95-1958142

RAND CORP

1700 MAIN ST

SANTA MONICA, CA 90407

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

CHILDREN'S MERCY HOSPITAL

KANSAS CITY, MO 64108

2401 GILLHAM RD

44-0605373

DUKE UNIVERSITY	56-0532129	IRC 501(C)(3)	505,277		SPONSORED RESEARCH
324 BLACKWELL ST STE 850					SUB-AWARD
DURHAM, NC 27701					

COMMUNITY GIFTS AND

CHARITABLE

CONTRIBUTIONS

500,000

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

COMMUNITY GIFTS AND

CHARITABLE

CONTRIBUTIONS

KANSAS CITY ART INSTITUTE	44-0546278	IRC 501(C)(3)	500,000		COMMUNITY GIFTS AND
4415 WARWICK BLVD			· ·		CHARITABLE
KANSAS CITY, MO 64111					CONTRIBUTIONS

500,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

NAMBAS CITT, MO 04111 PEMBROKE HILL SCHOOL

KANSAS CITY, MO 64112

400 W 51ST ST

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SPONSORED RESEARCH

SUB-AWARD

BOSTON MEDICAL CTR	04-3314093	IRC 501(C)(3)	490,400		1	SPONSORED RESEARCH
ONE BOSTON MEDICAL CTR PL						SUB-AWARD
BOSTON, MA 02118						

483.027

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

PRINCETON UNIVERSITY

701 CARNEGIE CTR STE 445 PRINCETON, NJ 08540

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance DRED RESEARCH

ICOMMUNITY GIFTS AND

CHARITABLE

CONTRIBUTIONS

UNIVERSITY OF WASHINGTON	91-6001537	IRC 115	482,445		SPONSORED F
3917 UNIVERSITY WAY NE					SUB-AWARD
BOX 351122					
SEATTLE, WA 98105					

478.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

OLIVANN

1117 MORTON ST

ALAMEDA, CA 94501

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance LINITY FROM A CINICININATI 21 6000000 TDC 11E ACE 111 CDONICODED DECEMBELL

2600 CLIFTON AVE CINCINNATI, OH 45221	31-6000989	IRC 115	465,111		SUB-AWARD
UNIVERSITY OF	23-1352685	IRC 501(C)(3)	450.970		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PENNSYI VANTA

3451 WALNUT ST PHILADELPHIA, PA 19104

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 65-1026739 445.608 CHILDREN'S DIAGNOSTIC AND IRC 501(C)(3) ISPONSORED RESEARCH

TREATMENT CTR INC 1401 S FEDERAL HWY FORT LAUDERDALE, FL 33316					SUB-AWARD
UNIVERSITY OF ILLINOIS	37-6000511	IRC 115	438,389		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

801 W TAYLOR ST RM 2236

CHICAGO, IL 60607

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance OREGON HEALTH AND 93-1176109 FXFMPT 437.918 ISPONSORED RESEARCH

SCIENCE UNIVERSITY 3181 SAM JACKSON PARK PORTLAND, OR 97239			,		SUB-AWARD
EMORY UNIVERSITY	58-0566256	IRC 501(C)(3)	430.554		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

201 DOWMAN DR

ATLANTA, GA 30322

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance NOT EXEMPT 425.014 BIOAEGIS THERAPEUTICS INC ISPONSORED RESEARCH 675 US HIGHWAY ONE ISUB-AWARD

NORTH BRUNSWICK, NJ 08902

35-6002041 IRC 115 418.813 PURDUE UNIVERSITY ISPONSORED RESEARCH 610 PURDUE MALL SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WEST LAFAYETTE, IN 47907

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 95-1690977 IRC 501(C)(3) 414,239 CHILDREN'S HOSPITAL LOS ISPONSORED RESEARCH

CLID AWADD

RESEARCH

4650 SUNSET BLVD LOS ANGELES, CA 90027					SUB-AWARD
STATE UNIVERSITY OF NEW YORK 1400 WASHINGTON AVE AD	16-1514621	IRC 115	396,645		SPONSORED R SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ANCELEC

216

ALBANY, NY 12222

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance

REGENTS OF THE UNIVERSITY	94-6002123	IRC 501(C)(3)	392,525		COMMUNITY GIFTS AND
OF CALIFORNIA AT BERKELEY					CHARITABLE
2195 HEARST AVE RM 120					CONTRIBUTIONS AND
BERKELEY, CA 94720					SPONSORED RESEARCH
·					SUB-AWARD

IRC 501(C)(3) 383,590 MOREHOUSE SCHOOL OF 58-1438873

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

720 WESTVIEW DR SW ATLANTA, GA 30310

SPONSORED RESEARCH MEDICINE SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 371.898 SCRIPPS RESEARCH INST 33-0435954 IRC 501(C)(3) ISPONSORED RESEARCH 10550 NORTH TORREY PINES ISUB-AWARD

ISPONSORED RESEARCH

SUB-AWARD

RD LA JOLLA, CA 92037 THE FORSYTH INST 04-2104230 357,889

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

245 FIRST ST

CAMBRIDGE, MA 02142

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance **EXEMPT** 355.545 SAN JUAN CITY HOSPITAL ISPONSORED RESEARCH

PO BOX 70344 ISUB-AWARD SAN JUAN, PR 00936 CALIFORNIA INST OF 95-1643307 IRC 501(C)(3) 352.915 ISPONSORED RESEARCH ISUB-AWARD

TECHNOLOGY 1200 E CALIFORNIA BLVD

PASADENA, CA 91125

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

AND

SPONSORED RESEARCH

SUB-AWARD

ABUNDANCE FDN	20-1390469	IRC 501(C)(3)	350,000		COMMUNITY GIFTS A
127 UNIVERSITY AVE			·		CHARITABLE
BERKELEY, CA 94710					CONTRIBUTIONS

332,853

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

WAKE FOREST UNIVERSITY

WINSTONSALEM, NC 27109

PO BOX 7201

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SPONSORED RESEARCH

SUB-AWARD

MODUS HEALTH LLC	NOT EXEMPT	322,860		SPONSORED RESEARCH
1054 31ST ST NW STE 318				SUB-AWARD
WASHINGTON, DC 20007				

319,500

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NOT EXEMPT

YOUGOV AMERICA INC

PALO ALTO, CA 94301

285 HAMILTON AVE

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance THE UNIVERSITY OF NEW 85-6000642 IRC 115 313,802 ISPONSORED RESEARCH MEVICO CLID AWADD

SUB-AWARD

MEXICO				JOO-AWARD
1 UNIVERSITY OF NEW				
MEXICO				
ALBUQUERQUE, NM 87131				

310,053

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 115

MICHIGAN STATE UNIVERSITY

426 AUDITORIUM RD RM 350

EAST LANSING, MI 48824

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance

JACOBI MEDICAL CTRNORTH BRONX HEALTHCARE	13-1849594	IRC 501(C)(3)	304,302			SPONSORED RESEARCH SUB-AWARD
NETWORK 1400 PELHAM PKWY SOUTH						
BRONX, NY 10461						
	1	1	l	1	1	

MARINE BIOLOGICAL 04-2104690 IRC 501(C)(3) 282,488 SPONSORED RESEARCH LABORATORY SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

7 MBL ST

WOODS HOLE, MA 02543

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 281.332 DREXEL UNIVERSITY 23-1352630 IRC 501(C)(3) ISPONSORED RESEARCH

3141 CHESTNUT ST SUB-AWARD PHILADELPHIA, PA 19104 BOARD OF TRUSTEES OF THE 63-6001138 IRC 501(C)(3) 281.053

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BIRMINGHAM, AL 35294

ISPONSORED RESEARCH UNIV OF AL BIRMINGHAM ISUB-AWARD 1530 3RD AVE SOUTH

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance WILLIAM SANSHM DIARFTES 95-1684086 TRC 501(C)(3) 278 492 SPONSORED RESEARCH

CTR 2219 BATH ST SANTA BARBARA, CA 93105	93-1004000	1KC 301(C)(3)	270,432		SUB-AWARD
UNIVERSITY OF TEXAS	74-1761309	IRC 501(C)(3)	276,094		SPONSORED RESEARCH

HEALTH SCIENCE CTR AT ISUB-AWARD HOUSTON 7000 FANNIN ST STE 1200

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

HOUSTON, TX 77030

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SUB-AWARD

UASPIRE 31 ST JAMES AVE STE 520 BOSTON, MA 02116	04-3564307	IRC 501(C)(3)	273,719		SPONSORED RESEARCH SUB-AWARD

269,802

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IRC 115

UNIVERSITY OF OREGON

PO BOX 3237 EUGENE, OR 97403

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 24-6000376 IRC 115 264,633 PENNSYLVANIA STATE ISPONSORED RESEARCH

ISUB-AWARD

UNIVERSITY 500 UNIVERSITY DR					SUB-AWARD
HERSHEY, PA 17033					
OREGON STATE UNIVERSITY	48-1278540	IRC 501(C)(6)	264.353		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 1086

CORVALLIS, OR 97339

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 04-2103916 IRC 501(C)(3) 252.855 MUSEUM OF SCIENCE ISPONSORED RESEARCH ONE SCIENCE PARK SUB-AWARD

ONE SCIENCE PARK
BOSTON, MA 02114

REGENTS OF THE UNIVERSITY
OF CALIFORNIA - SANTA
BARBARA
3227 CHEADLE HALL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SANTA BARBARA, CA 93106

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 36-2167817 239,436 NORTHWESTERN UNIVERSITY IRC 501(C)(3) ISPONSORED RESEARCH 633 CLARK ST ISUB-AWARD EVANSTON, IL 60208 66-0433761 **EXEMPT** 230,818 SPONSORED RESEARCH

ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UNIVERSITY OF PUERTO RICO

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance 94-2951741 IRC 501(C)(3) 217.381 LAWRENCE BERKELEY ISPONSORED RESEARCH SUB-AWARD

NATIONAL LAB ONE CYCLOTRON RD BERKELEY, CA 94720 REGENTS OF THE UNIVERSITY 94-6036494 IRC 501(C)(3) 206.248 ISPONSORED RESEARCH

OF CALIFORNIA DAVIS SUB-AWARD ONE SHIFLDS AVE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DAVIS, CA 95616

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 43-0653611 194.531 WASHINGTON UNIVERSITY IRC 501(C)(3) ISPONSORED RESEARCH

ONE BROOKINGS DR ISUB-AWARD ST LOUIS, MO 63130 OKLAHOMA STATE 73-6017987 IRC 115 190,707 ISPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

STILLWATER, OK 73078

UNIVERSITY ISUB-AWARD 207A WHITEHURST HALL

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance THINOLIATIONS FOR DOMEDTY 06-1660068 TRC 501(C)(3) 192 692 SPONSORED RESEARCH

ISUB-AWARD

ACTION 101 WHITNEY AVE NEW HAVEN, CT 06510					SUB-AWARD
BROWN UNIVERSITY	05-0258809	IRC 501(C)(3)	177.143		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PROVIDENCE, RI 02912

164 ANGELL ST PO BOX 1929

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-2203836 175.864 JOSLIN DIABETES CTR INC IRC 501(C)(3) ISPONSORED RESEARCH

ONE JOSLIN PL
BOSTON, MA 02215

HARVARD PILGRIM HEALTH 04-2452600 IRC 501(C)(3) 172,720 SPONSORED

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WELLESLEY, MA 02481

HARVARD PILGRIM HEALTH
CARE INC
93 WORCESTER ST STE 100

IRC 501(C)(3)

172,720

SPONSORED RESEARCH
SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SUB-AWARD

UNIVERSITY OF TEXAS 110 INNER CAMPUS DR AUSTIN, TX 78705	74-6000203	EXEMPT	163,176		SPONSORED RESEARCH SUB-AWARD

162,583

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

WAYNE STATE UNIVERSITY

5700 CASS AVE STE 4900 DETROIT, MI 48202

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 25-0969449 160.067 CARNEGIE MELLON IRC 501(C)(3) ISPONSORED RESEARCH

SUB-AWARD

UNIVERSITY ISUB-AWARD 5000 FORBES AVE PITTSBURGH, PA 15213

UNIVERSITY OF ARKANSAS 71-6003252 **EXEMPT** 157.191 ISPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1 UNIVERSITY OF ARKANSAS

FAYETTEVILLE, AR 72701

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, non-cash assistance organization ıf applıcable grant cash or assistance or government other) assistance

COMMUNITY GIFTS AND

CHARITABLE

CONTRIBUTIONS

UNIVERSITY OF MASSACHUSETTS MEDICAL	04-3358566	IRC 501(C)(3)	155,935		SPONSORED RESEARCH
CENTER 306 BELMONT ST					
WORCESTER, MA 01604					

150,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

16-1542054

BALBACH FAMILY FDN

ORCHARD PARK, NY 14127

7811 E OUAKER RD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SUB-AWARD

TRANSFORMING EDUCATION	81-1304128	IRC 501(C)(3)	148,748		SPONSORED RESEARCH
24 SCHOOL ST 3RD FL					SUB-AWARD
BOSTON, MA 02108					

146,712

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

UNIVERSITY OF NOTRE DAME

724 GRACE HALL NOTRE DAME, IN 46556

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 91-0575955 IRC 501(C)(3) 142,481 CHILDREN'S HOME SOCIETY ISPONSORED RESEARCH OF MACHINICTON CLID AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

55 E MONROE ST 20TH FL CHICAGO, IL 60603

12360 LAKE CITY WAY NE NO 450 SEATTLE, WA 98125						SUB-AWARD
NATIONAL OPINION RESEARCH CTR	36-2167808	IRC 501(C)(3)	140,000		1	SPONSORED RESEARCH SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 04-1645622 NOT EXEMPT 139.461 SUSTAINABLE INNOVATIONS ISPONSORED RESEARCH

LLC ISUB-AWARD 160 OAK ST UNIT 412 GLASTONBURY, CT 06033 HEBREW REHABILITATION CTR 04-2104298 IRC 501(C)(3) 137.739 ISPONSORED RESEARCH

FOR AGED SUB-AWARD 1200 CENTRE ST

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ROSLINDALE, MA 02131

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance or government other) assistance 58-6002023 IRC 501(C)(3) 137,326 GEORGIA INST OF SPONSORED RESEARCH TECHNOLOGYGEORGIA TECH ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

LOS ANGELES, CA 90024

RES CORP 500 TECH PKWY ATLANTA, DC 30332					
REGENTS OF THE UNIVERSITY OF CALIFORNIA LOS ANGELES 10920 WILSHIRE BLVD STE 620	95-6006143	IRC 501(C)(3)	136,277		SPONSORED RESEARCH SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SUB-AWARD

ALBRIGHT KNOX ART GALLERY 1285 ELMWOOD AVE BUFFALO, NY 14222	16-6001555	IRC 501(C)(3)	135,000		COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

134,727

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NOT EXEMPT

DUFFALO, NT 14222

PUBLIC SAFETY MEDICAL

324 F NEW YORK ST INDIANAPOLIS, IN 46204

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 22-2715483 IRC 501(C)(3) 132.530 DARTMOUTH-HITCHCOCK ISPONSORED RESEARCH

SUB-AWARD

MEDICAL CTR ONE MEDICAL CENTER DR LEBANON, NH 03756	, , , ,			SUB-AWARD
INVENIO IMAGING INC	NOT EXEMPT	125.507		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

INVENIO IMAGING INC

MENLO PARK, CA 94025

1600 ADAMS DR

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance

RUTGERS THE STATE UNIVERSITY OF NEW JERSEY 65 DAVIDSON RD RM 202 PISCATAWAY, NJ 08854	22-6001086	IRC 501(C)(3)	124,859		SPONSORED RESEARCH SUB-AWARD
ACTION FOR BOSTON	04-2304133	IRC 501(C)(3)	120,443		SPONSORED RESEARCH

COMMUNITY DEVELOPMENT SUB-AWARD INC 178 TREMONT ST

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BOSTON, MA 02111

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 119.015 GEORGETOWN UNIVERSITY 53-0196603 IRC 501(C)(3) ISPONSORED RESEARCH PO BOX 571168 37 AND O ST ISUB-AWARD

NW WASHINGTON, DC 20057

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DURHAM, NC 27702

DURHAM PUBLIC SCHOOLS 110.128 GOVERNMENTAL UNIT ISPONSORED RESEARCH 511 CLEVELAND ST SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 62-0476822 109.780 VANDERBILT UNIVERSITY IRC 501(C)(3) ISPONSORED RESEARCH

2301 VANDERBILT PL SUB-AWARD NASHVILLE, TN 37240 CAMBRIDGE MEDICAL CARE 04-2752962 IRC 501(C)(3) 100,559 ISPONSORED RESEARCH

FDN ISUB-AWARD 1493 CAMBRIDGE ST

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CAMBRIDGE, MA 02139

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

ISUB-AWARD

UNIVERSITY OF MAINE 01-6000769 IRC 501(C)(3) 100,474
5717 CORBETT HALL
0PONO ME 04469

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

33 GILMER ST

ATLANTA, GA 30303

5717 CORBETT HALL
ORONO, ME 04469

GEORGIA STATE UNIVERSITY
58-6002050

IRC 115

100,000

SPONSORED RESEARCH

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SUB-AWARD

					i
RIVERVIEW SCHOOL INC	04-2240919	IRC 501(C)(3)	100,000		COMMUNITY GIFTS AND
551 ROUTE 6A					CHARITABLE
EAST SANDWICH, MA 02537					CONTRIBUTIONS

100,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 115

UNIVERSITY OF MONTANA

32 CAMPUS DR MISSOULA, MO 59812

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance IRC 501(C)(3) 96.729 ASSOC OF STATE AND 35-1044487 ISPONSORED RESEARCH TERRITORIAL HEALTH ISUB-AWARD

OFFICIALS 2231 CRYSTAL DR STE 450 ARLINGTON, VA 22202						
UNIVERSITY OF NEW HAMPSHIRE	02-6000937	IRC 115	91,934		I .	SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

105 MAIN ST DURHAM, NH 03824

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 26-4489946 91.335 SAGE BIONETWORKS IRC 501(C)(3) ISPONSORED RESEARCH

ISUB-AWARD

1100 FAIRVIEW AVE NORTH ISUB-AWARD SEATTLE, WA 98109 FENWAY COMMUNITY HEALTH 04-2510564 IRC 501(C)(3) 91.254 ISPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CTR 1340 BOYLSTON ST

BOSTON, MA 02215

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SUB-AWARD

THE UNIVERSITY OF MEMPHIS 3720 ALUMNI AVE	62-0648618	IRC 115	91,000		SPONSORED RESEARCH SUB-AWARD
MEMPHIS, TN 38152					Job / William

88,933

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

ATRIUS HEALTH INC

275 GROVE ST NEWTON, MA 02466

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance SPONSORED RESEARCH LALIEV CLINITO EDNITALO A4 32324F7 TDC E01/C1/21 00 110

41 MALL RD BURLINGTON, MA 01805	04-2323457	1KC 501(C)(3)	88,118		SUB-AWARD
AURORA HEALTH CARE	39-1442285	IRC 501(C)(3)	87,507		SPONSORED RESEARCH

750 W VIRGINIA ST PO BOX ISUB-AWARD 341880

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MILWAUKEE, WI 53234

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

ISUB-AWARD

GRADY HEALTH SYSTEM 80 JESSE HILL JR DR SE	26-2037695	IRC 501(C)(3)	84,931		SPONSORED RESEARCE

77,306

ATLANTA, GA 30303

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

THE HASTINGS CTR

21 MAI COLM GORDON RD

GARRISON, NY 10524

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SUB-AWARD

MEMORIAL SLOAN KETTERING	13-1924236	IRC 501(C)(3)	73,021		1	SPONSORED RESEARCH
1275 YORK AVE						SUB-AWARD
NEW YORK, NY 10021						

72,821

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 115

UNIVERSITY OF HAWAII

2500 CAMPUS RD HONOLULU, HI 96822

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 70.587 UNIVERSITY OF KANSAS CTR 48-0680117 IRC 501(C)(3) ISPONSORED RESEARCH

SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

50 COLLEGE ST

SOUTH HADLEY, MA 01075

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance RCH

1156 HIGH ST SANTA CRUZ, CA 95064					
OF CALIFORNIA SANTA CRUZ	94-1539563	IRC 501(C)(3)	67,009		SPONSORED RESEAR SUB-AWARD

87-6000525 66.981 UNIVERSITY OF UTAH IRC 501(C)(3) ISPONSORED RESEARCH 201 S PRESIDENTS CIR RM SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

408

SALT LAKE CITY, UT 84112

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance NATHAN S KLINE INST FOR GOVERNMENTAL UNIT 66 423 SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ONE GUSTAVE L LEVY PL

NEW YORK, NY 10029

PSYCHIATRIC RESEARCH 140 OLD ORANGEBURG RD ORANGEBURG, NY 10962			33,123		SUB-AWARD
MOUNT SINAI HOSPITAL	13-1624096	IRC 501(C)(3)	61,406		SPONSORED RESEARCH

SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 36-2174823 IRC 501(C)(3) 60.682 RUSH UNIVERSITY MEDICAL ISPONSORED RESEARCH

CTR ISUB-AWARD 1653 W CONGRESS PKWY CHICAGO, IL 60612

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

75 LOWER COLLEGE RD KINGSTON, RI 02881

UNIVERSITY OF RHODE 05-6000522 IRC 115 60.574 ISPONSORED RESEARCH ISLAND SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance NOT EXEMPT 60.000 DISCOVERY USA ISPONSORED RESEARCH ISUB-AWARD

ISUB-AWARD

222 MERCHANDISE MART
CHICAGO, IL 60654

WESTERN WASHINGTON 91-6000562 IRC 115 57.716

SPONSORED RESEARCH
SUB-AWARD
SUB-AWARD
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Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UNIVERSITY

516 HIGH ST

BELLINGHAM, WI 98225

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 22-2906521 56,271 CHELSEA COLLABORATIVE INC. IRC 501(C)(3) ISPONSORED RESEARCH

318 BROADWAY CHELSEA, MA 02150					SUB-AWARD
SAN DIEGO STATE UNIVERSITY RESEARCH FDN	95-6042721	IRC 501(C)(3)	50,204		SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

5250 CAMPANILE DR SAN DIEGO, CA 92182

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 13-1851145 50.000 COMMUNITY GIFTS AND

CONTRIBUTIONS

AMERICAN COUNCIL OF IRC 501(C)(3) LEARNED SOCIETIES CHARITABLE 633 3RD AVE 8TH FI NEW YORK, NY 10017

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

712 MATN ST

BUFFALO, NY 14202

CONTRIBUTIONS COMMUNITY FDN OF GREATER 22-2743917 50.000 COMMUNITY GIFTS AND IRC 501(C)(3) BUFFALO INC CHARITABLE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance HARVARD SQUARE BUSINESS 04-2647383 IRC 501(C)(6) 50.000 COMMUNITY GIFTS AND

ASSOCIATION CHARITABLE 18 BRATTLE ST NO 352 CAMBRIDGE, MA 02138

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CLAREMONT, CA 91711

CONTRIBUTIONS POMONA COLLEGE 95-1664112 IRC 501(C)(3) 49.939 ISPONSORED RESEARCH 150 E EIGHTH ST PENDLETON SUB-AWARD BLDG

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 52-6002033 IRC 115 49.768 UNIVERSITY OF MARYLAND ISPONSORED RESEARCH 3300 METZEROTT RD SUB-AWARD

3300 METZEROTT RD
ADELPHI, MD 20783

CLINICAL ASSISTANCE
PROGRAMS

NOT EXEMPT

48,316

SPONSORED RESEARCH
SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

111 SPEEN ST STE 303 FRAMINGHAM, MA 01701

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 54-6001796 IRC 115 47.829 UNIVERSITY OF VIRGINIA ISPONSORED RESEARCH

ISUB-AWARD

PO BOX 400127 SUB-AWARD CHARLOTTESVILLE, VA 22904 PARTNERS HEALTHCARE 04-3230035 IRC 501(C)(3) 47.010 ISPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SYSTEM 800 BOYLSTON ST STE 1150

BOSTON, MA 02199

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 15-0532081 IRC 501(C)(3) 45.000 SYRACUSE UNIVERSITY ISPONSORED RESEARCH

ISPONSORED RESEARCH

SUB-AWARD

SKYTOP OFFICE BLDG SKYTOP RD SYRACUSE, NY 13244		,,,,			SUB-AWARD
PARTNERS IN HEALTH	04-3567502	IRC 501(C)(3)	44,558		COMMUNITY GIFTS AND

CHARITABLE 800 BOYLSTON ST STE 1400 BOSTON, MA 02199 CONTRIBUTIONS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 74-1109620 IRC 501(C)(3) 41.362 RICE UNIVERSITY ISPONSORED RESEARCH SUB-AWARD

6100 MAIN ST - MS70
HOUSTON, TX 77005

ATMOSPHERIC & 04-2608324 NOT EXEMPT 41,008
ENVIRONMENTAL RESEARCH
INC
131 HARTWELL AVE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

LEXINGTON, MA 02421

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance COMMUNITY ACTION AGENCY 04-2740838 IRC 501(C)(3) 40.384 ISPONSORED RESEARCH

OF SOMERVILLE ISUB-AWARD 66-70 UNION SO SOMERVILLE, MA 02143 NEXGEN FORENSIC SCIENCES NOT EXEMPT 39.754

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

COLUMBIA, MD 21044

ISPONSORED RESEARCH SUB-AWARD LLC 10241 BRADLEY LN

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applıcable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance DEFLICEE AND IMMICDANT 04 2420204 TDC E01(C)(2) 20 400 CDONICODED DECEMBELL

KERUGEE AND IMMIGRANT	04-3430294	1 LKC 201(C)(2)	39,409		SPONSORED RESEARCH
ASSISTANCE CTR INC					SUB-AWARD
31 HEATH ST					
JAMAICA PLAIN, MA 02130					

38.407 AMERICAN UNIVERSITY 53-0196549 IRC 501(C)(3) ISPONSORED RESEARCH 4400 MASSACHUSETTS AVE SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NW

WASHINGTON, DC 20016

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance REGENTS OF THE UNIVERSITY 95-6006142 38.353 IRC 501(C)(3) ISPONSORED RESEARCH

OF CALIFORNIA AT RIVERSIDE
900 UNIVERSITY AVE
RIVERSIDE, CA 92521

MEDICAL UNIVERSITY OF 57-6007222 IRC 115 37,383

SPONSORED RESEARCH
SOUTH CAROLINA

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

18 BFF ST

CHARLESTON, SC 29425

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance 04-3512440 37.065 BEDFORD VA RESEARCH CORP IRC 501(C)(3) ISPONSORED RESEARCH SUB-AWARD

INC 200 SPRINGS RD MS 151 BEDFORD, MA 01730

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

104 AIRPORT DR STE 3600 CHAPEL HILL, NC 27599

UNIVERSITY OF NORTH 56-6001393 36.904 IRC 501(C)(3) ISPONSORED RESEARCH CAROLINA AT CHAPEL HILL SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 91-0961784 IRC 501(C)(3) 36.546 SEATTLE BIOMEDICAL ISPONSORED RESEARCH

SUB-AWARD

RESEARCH INST 307 WESTLAKE AVE N STE 500 SEATTLE, WA 98109		(), /	·		SUB-AWARD
ADLER PLANETARIUM	36-6210902	IRC 501(C)(3)	35,541		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CHICAGO, IL 60605

1300 SOUTH LAKE SHORE DR

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 35.329 SIMMONS COLLEGE 04-2103629 IRC 501(C)(3) ISPONSORED RESEARCH 300 THE FENWAY ISUB-AWARD

BOSTON, MA 02115

LOS ALAMOS NATIONAL GOVERNMENTAL UNIT 34,894

LABORATORY

SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 1663

LOS ALAMOS, NM 87545

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 91-0567740 34.650 BOARD OF TRUSTEES OF IRC 501(C)(3) ISPONSORED RESEARCH

SUB-AWARD

WHITMAN COLLEGE
345 BOYER AVE
WALLA WALLA, WA 99362

UNIVERSITY OF LOUISVILLE 61-1014882 EXEMPT 33.257

SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ABELL ADMIN BLDG STE 218

LOUISVILLE, KY 40292

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applıcable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance TRUCTEES OF BOSTON 04-2102545 TDC 501/C1/31 22 022 SPONSORED RESEARCH

SUB-AWARD

COLLEGE 140 COMMONWEALTH AVE CHESTNUT HILL, MA 02467	04-2103343	1KC 301(C)(3)	33,033		SUB-AWARD
NATIONAL ECOLOGICAL	20-4510571	IRC 501(C)(3)	32.081		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

OBSERVATORY NETWORK

1685 38TH ST STE 100 BOULDER, CO 80301

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance 91-0511770 31.492 KAISER FOUNDATION HEALTH IRC 501(C)(3) ISPONSORED RESEARCH

PLAN OF WASHINGTON ISUB-AWARD 320 WESTLAKE AVE STE 100 SEATTLE, WA 98109

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CAMBRIDGE, MA 02138

04-2103651 31.155 AMERICAN ACADEMY OF ARTS IRC 501(C)(3) ISPONSORED RESEARCH AND SCIENCES SUB-AWARD 136 IRVING ST

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applıcable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance

SPONSORED RESEARCH

ISUB-AWARD

UNIVERSITY OF TEXAS	74-1586031	IRC 501(C)(3)	30,532		l .	SPONSORED RESEARCH
HEALTH SCIENCE CTR AT SAN						SUB-AWARD
ANTONIO						
7703 FLOYD CURL DR						
SAN ANTONIO, TX 78229						

30,413

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

BOSTON, MA 02114

226 CAUSEWAY ST 5TH FL

23-7069110

OXFAM AMERICA

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance

CONTRIBUTIONS

CHARLOTTE MECKLENBURG SCHOOLS	EXEMPT	30,000		SPONSORED RESEARCH SUB-AWARD
701 E MARTIN LUTHER KING JR BLVD				
CHARLOTTE, NC 28202				

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BUFFALO, NY 14226

UNIVERSITY AT BUFFALO FON 16-0865182 IRC 501(C)(3) 30,000 COMMUNITY GIFTS AND INC CHARITABLE BOX 900

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance NEW ENGLAND RESEARCH 04-2919509 EVEMBT 29 696 SPONSORED RESEARCH

SUB-AWARD

INSTITUTES INC 480 PLEASANT ST WATERTOWN, MA 02472	04-2919309	LALMFI	23,030		SUB-AWARD
PIVOT	46-3075530	IRC 501(C)(3)	29.290		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PIVOT 2 ATLANTIC AVE 4TH FL

BOSTON, MA 02110

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-6002284 IRC 115 28.107 BUNKER HILL COMMUNITY ISPONSORED RESEARCH

ISPONSORED RESEARCH

SUB-AWARD

COLLEGE ISUB-AWARD 250 NEW RUTHERFORD AVE BOSTON, MA 02129

27.583

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IRC 501(C)(3)

HEALTHPARTNERS INSTITUTE 8170 33RD AVE SOUTH

MINNEAPOLIS, MN 55440

41-1670163

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 26.409 THE BRONX DEFENDERS 13-3931074 IRC 501(C)(3) ISPONSORED RESEARCH

360 EAST 161ST ST ISUB-AWARD BRONX, NY 10451 SEATTLE CHILDREN'S 91-0564748 IRC 501(C)(3) 25.727 ISPONSORED RESEARCH

HOSPITAL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SEATTLE, WA 98145

ISUB-AWARD PO BOX 5371 MS RC-507

(a) Name and address of (b) EIN (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (c) IRC section organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

CHARITABLE

CONTRIBUTIONS

LIVING GOODS	20-5010527	IRC 501(C)(3)	25,250		COMMUNITY GIFTS AND
220 HALLECK ST					CHARITABLE
CAN EDANCISCO CA 04130					CONTRIBUTIONS

SAN FRANCISCO, CA 94129 I CON I KIBU I IONS CITY OF CAMBRIDGE GOVERNMENTAL UNIT 25,200 COMMUNITY GIFTS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

795 MASS AVE CAMBRIDGE, MA 02139

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applıcable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance

COMMUNITY GIFTS AND

CHARITABLE

CONTRIBUTIONS

FRANKLIN W OLIN COLLEGE	06-1519057	IRC 501(C)(3)	25,200		SPONSORED RESEARCH
OF ENGINEERING INC					SUB-AWARD
1000 OLIN WAY					i
NEEDHAM, MA 02492					İ

25.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

CHOATE ROSEMARY HALL FDN

WALLINGFORD, CT 06492

104 ROSEMARY LN

INC

06-0910420

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance TY GIFTS AND

CONTRIBUTIONS

BOSTON, MA 02116	IRC 501(C)(3)	25 000		COMMUNITY
CLOUD FOUNDATION 22-3681278 647 BOYLSTON ST	IRC 501(C)(3)	25,000		COMMUNITY CHARITABLE CONTRIBUT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

742 DELAWARE AVE

BUFFALO, NY 14209

JTIONS COMMUNITY GIFTS AND TKC DOT(C)(D) 25,000 FRIE COUNTY CHARITABLE

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance 25 000

COMMUNITY CIETS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

TDC 501/C1/31

WHITNEY MUSEUM OF

SPRINGFIELD, MA 01108

15 LENOX ST

12-1790219

AMERICAN ART 99 GANSEVOORT ST NEW YORK, NY 10014	13-1/09316	1KC 301(C)(3)	25,000		CHARITABLE CONTRIBUTIONS
JEWISH FAMILY SERVICE OF WESTERN MASSACHUSETTS INC	04-2104352	IRC 501(C)(3)	23,234		SPONSORED RESEARCH SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance

FRED HUTCHINSON CANCER RESEARCH CTR 1100 FAIRVIEW AVE SEATTLE, WA 98109	23-7156071	IRC 501(C)(3)	22,735		l .	SUB-AWARD
02/11/22/ 11/1 30203						

DIMOCK COMMUNITY HEALTH 04-3487835 IRC 501(C)(3) 22.500 SPONSORED RESEARCH SUB-AWARD CTR 55 DIMOCK ST

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ROXBURY, MA 02119

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance SEARCH

SPONSORED RESEARCH

SUB-AWARD

CANCER PREVENTION INST OF CALIFORNIA 2201 WALNUT AVE STE 300 FREEMONT, CA 94538	23-7427232	IRC 501(C)(3)	22,330		SPONSORED RESE SUB-AWARD
TREETIONT, CA 91330					

21.758

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

ADVANCE ACCESS AND DELIVERY

201 W MAIN ST DURHAM, NC 27701 47-3531843

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance WASHINGTON STATE 01-6001109 TDC 115 21 /00 CDUNCUDED DECEMBER

UNIVERSITY PO BOX 643140 PULLMAN, WA 99164	91-0001100	INC 113	21,433		SUB-AWARD
THE MASSACHUSETTS GREEN	27-3014805	IRC 501(C)(3)	20,903		SPONSORED RESEARCH

HIGH PERFORMANCE ISUB-AWARD COMPUTING CTR INC 100 BIGELOW ST

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

HOLYOKE, MA 01040

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance CHILDDENIC HOCDITAL OF 62-0207206 TDC 501(C)(3) 20 176 ISPONSORED RESEARCH

CHARITABLE

CONTRIBUTIONS

CHILDREN 3 HOSPITAL OF	03-030/300	1 14C 201(C)(3)	20,1/6		SPONSORED K
ALABAMA					SUB-AWARD
1600 7TH AVE SOUTH					
BIRMINGHAM, AL 35233					
4					

84-0746671 IRC 501(C)(3) 20,000 COMMUNITY GIFTS AND ASPEN ART MUSEUM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

637 E HYMAN AVE

ASPEN, CO 81611

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-2678774 20.000 CODMAN SOUARE HEALTH CTRI IRC 501(C)(3) ISPONSORED RESEARCH

CONTRIBUTIONS

637 WASHINGTON ST SUB-AWARD DORCHESTER, MA 02124 FOOD FOR FREE COMMITTEE 22-2561771 IRC 501(C)(3) 20,000 COMMUNITY GIFTS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

11 INMAN ST

CAMBRIDGE, MA 02139

INC CHARITABLE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applıcable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance 04 3535066 TDC F04/C\/3\ 20.000 CRONICORER ESEARCH

COUTLL END COMMUNITY	04 2456134	IDC E01(C)(3)	20,000		CDONICODED DECI
CTR 269 UNION ST LYNN, MA 01901	04-2525066	IRC 501(C)(3)	20,000		SUB-AWARD

SPONSORED RESEARCH SOUTH END COMMUNITY 04-2456134 IKC 501(C)(3)| 20,000 HEALTH CTR SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1601 WASHINGTON ST BOSTON, MA 02118

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 55-6000842 IRC 115 19.853 WEST VIRGINIA UNIVERSITY ISPONSORED RESEARCH

ONE WATERFRONT PL PO BOX ISUB-AWARD 6005 MORGANTOWN, WV 26506 SALK INST FOR BIOLOGICAL 95-2160097 19.343 IRC 501(C)(3) ISPONSORED RESEARCH

SUB-AWARD

STUDIES

10010 NO TORREY PINES RD LA JOLLA, CA 92037

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(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance

BOSTON VA RESEARCH INST INC	04-3081524	IRC 501(C)(3)	19,119		1	SPONSORED RESEARCH SUB-AWARD
150 S HUNTINGTON AVE BOSTON, MA 02130						

BJC HEALTHCARE 43-1617558 IRC 501(C)(3) 19.000 ISPONSORED RESEARCH 4901 FOREST PARK AVE MS SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

90-75-570

ST LOUIS, MO 63108

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, non-cash assistance organization if applicable grant cash or assistance or government other) assistance WOODS HOLE 04-2105850 IRC 501(C)(3) 18.815 ISPONSORED RESEARCH

SUB-AWARD

OCEANOGRAPHIC SUB-AWARD INSTITUTION 569 WOODS HOLE RD MS 14 WOODS HOLE, MA 02543

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1120 15TH ST

AUGUSTA, GA 30912

AUGUSTA UNIVERSITY 58-6002053 IRC 501(C)(3) 17,824 SPONSORED RESEARCH

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 54-6001805 EXEMPT 17.410 VIRGINIA POLYTECHNIC INST ISPONSORED RESEARCH AND STATE UNIVERSITY ISUB-AWARD

925 PRICES FORK RD BLACKSBURG, VA 24061

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1 NORMAL AVE MONTCLAIR, NJ 07043

MONTCLAIR STATE 22-2912682 17.321 GOVERNMENTAL UNIT ISPONSORED RESEARCH UNIVERSITY SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance **EDUCATIONAL SERVICE** IRC 115 16.181 ISPONSORED RESEARCH

CONTRIBUTIONS

DISTRICT 112 2500 NE 65TH AVE VANCOUVER, WA 98661			, 		SUB-AWARD
CAMBRIDGE COMMUNITY CTR	04-2477881	IRC 501(C)(3)	15,800		COMMUNITY GIFTS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

5 CALLENDER ST

CAMBRIDGE, MA 02139

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance DDEALTHDOUGH CDEATED 04 2207702 TDC E01(C)(2) 15 250 COMMUNITY GIFTS AND

CONTRIBUTIONS

BOSTON PO BOX 381486 CAMBRIDGE, MA 02238	04-3307763	IRC 501(C)(3)	15,230		CHARITABLE CONTRIBUTIONS

PRATHAM USA 76-0620808 IRC 501(C)(3) 15.250 COMMUNITY GIFTS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

9703 RICHMOND AVE

HOUSTON, TX 77042

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

CENTRAL SYNAGOGUE	13-1628161	IRC 501(C)(3)	15,000		COMMUNITY GIFTS AND
123 E 55TH ST			· ·		CHARITABLE
NEW YORK NV 10022					CONTRIBUTIONS

CONTRIBUTIONS

NEW YORK, NY 10022 I CON I KIBU I IONS WNED FDN INC 16-1613963 IRC 501(C)(3) 15,000 COMMUNITY GIFTS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 1263 BUFFALO, NY 14240

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applıcable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance WODED AFEATRS COUNCIL OF 04-1156356 TDC 501/C1/31 15 000 COUNCURED RESEARCH

SUB-AWARD

NORTHERN CALIFORNIA 312 SUTTER ST STE 200 SAN FRANCISCO, CA 94108	94-1150350	ike 501(e)(3)	15,000		1	SUB-AWARD
DANA-FARBERPARTNERS	04-3554536	IRC 501(C)(3)	14.837			SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CANCER CARE INC

450 BROOKLINE AVE BP371 BOSTON, MA 02215

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 26-3099485 IRC 501(C)(3) 14.276 MAINE IMMIGRATION AND ISPONSORED RESEARCH ISUB-AWARD

REFUGEE SERVICES PO BOX 7149 LEWISTON, ME 04243 CRITTENTON WOMEN'S UNION 04-2104046 IRC 501(C)(3) 14.118 ISPONSORED RESEARCH

SUB-AWARD INC ONE WASHINGTON MALL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BOSTON, MA 02108

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

IRC 501(C)(3)

YMCA OF GREATER BOSTON	04-2103551	IRC 501(C)(3)	14,000		COMMUNITY GIFTS AND
316 HUNTINGTON AVE					CHARITABLE
BOSTON, MA 02115					CONTRIBUTIONS

SPONSORED RESEARCH

SUB-AWARD

13,975

DOSTON, MA UZIIS

115 MILL ST BELMONT, MA 02478

THE MCLEAN HOSPITAL CORP

04-2697981

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance WEST END HOUSE INC. 04-2105825 IRC 501(C)(3) 13 500 COMMUNITY GIFTS AND

105 ALLSTON ST ALLSTON, MA 02134	01 2103023	11.0 301(0)(3)	15,500			CHARITABLE CONTRIBUTIONS
MASSACHUSETTS LEAGUE OF COMMUNITY HEALTH CTRS INC	04-2507409	IRC 501(C)(3)	13,231		I .	SPONSORED RESEARCH SUB-AWARD

40 COURT ST 10TH FL BOSTON, MA 02108

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance MICCOLIDI BOTANICAL 12-0666750 TDC 501(C)(3) 12 001 ISPONSORED RESEARCH

SPONSORED RESEARCH

SUB-AWARD

MISSOCKI BOTANICAL	43-0000/33	INC 301(C)(3)	12,331		3F ON 3 ON LL
GARDEN					SUB-AWARE
4344 SHAW BLVD					
ST LOUIS, MO 63110					

12.680

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IRC 501(C)(3)

BRIGHAM YOUNG UNIVERSITY

PO BOX 21231

PROVO, UT 84602

87-0217280

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 36-2166947 12.500 PUBLIC LIBRARY IRC 501(C)(3) ISPONSORED RESEARCH

COMMUNITY GIFTS AND

CHARITABLE

CONTRIBUTIONS

ASSOCIATION 50 EAST HURON ST CHICAGO, IL 60611 SPONSORED RESE

12.499

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IRC 501(C)(3)

CHICAGO, IL 60611

INDIANA UNIVERSITY FDN
PO BOX 500

BLOOMINGTON, IN 47402

35-6018940

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SPONSORED RESEARCH

SUB-AWARD

CENTERPLATE INC	NOT EXEMPT	12,473		COMMUNITY GIFTS AND
2187 ATLANTIC ST				CHARITABLE
STAMFORD, CT 06902				CONTRIBUTIONS

12,216

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(4)

45-4089973

SKOURTES INST

6950 NE CAMPUS WAY HILLSBORO, OR 97124

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance AND

CHARLES RIVER CONSERVANCY 4 BRATTLE ST CAMBRIDGE, MA 02138	04-3503656	IRC 501(C)(3)	12,000		COMMUNITY GIFTS AN CHARITABLE CONTRIBUTIONS
THE FDN FIGHTING	23-7135845	IRC 501(C)(3)	12,000		COMMUNITY GIFTS AN

COLUMBIA, MD 21046

AND CHARITABLE BLINDNESS 7168 COLUMBIA GATEWAY DR CONTRIBUTIONS ST 100

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance SPAULDING REHABILITATION 04-2551124 IRC 501(C)(3) 11,828 ISPONSORED RESEARCH

ISUB-AWARD

HOSPITAL VOLUNTEER SERVICES 300 FIRST AVE CHARLESTOWN, MA 02129					SUB-AWARD
REGENTS OF THE UNIVERSITY	95-2226406	IRC 501(C)(3)	11,625		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

OF CALIFORNIA AT IRVINE

120 THEORY STE 200 IRVINE, CA 92617

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, non-cash assistance organization ıf applıcable grant cash or assistance or government other) assistance

COMMUNITY GIFTS AND

CHARITABLE

CONTRIBUTIONS

MASSACHUSETTS COLLEGE OF PHARMACY AND HEALTH	04-2104700	IRC 501(C)(3)	11,599		SPONSORED RESEARCH SUB-AWARD
SCIENCES					
179 LONGWOOD AVE					
BOSTON, MA 02115					

11,500

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

SAINT JAMES CHURCH

NEW YORK, NY 10021

865 MADISON AVE

13-5600388

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

COMMUNITY GIFTS AND

CHARITABLE

CONTRIBUTIONS

WELLESLEY COLLEGE 106 CENTRAL ST WELLESLEY, MA 02481	04-2103637	IRC 501(C)(3)	11,149		1	SPONSORED RESEARCH SUB-AWARD

11.046

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IRC 501(C)(3)

23-7193288

CASPAR INC

66 CANAL ST 2ND FL

BOSTON, MA 02114

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 04-6134355 10.523 TECHNICAL EDUCATION IRC 501(C)(3) ISPONSORED RESEARCH

CONTRIBUTIONS

RESEARCH CTRS INC SUB-AWARD 2067 MASSACHUSETTS AVE CAMBRIDGE, MA 02140

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31 LENOX ST

BOSTON, MA 02118

FRIENDS OF ST STEPHEN'S 26-1749602 10.250 IRC 501(C)(3) COMMUNITY GIFTS AND YOUTH PROGRAMS INC. CHARITABLE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance ACTAN LINIT/EDCTTY EOD 36-4493090 TDC 501(C)(3) 10 000 COMMUNITY CIETS AND

WOMEN SUPPORT FON 1100 MASSACHUSETTS AVE STE 300 CAMBRIDGE, MA 02138	30-4403300	1RC 301(C)(3)	10,000		CHARITABLE CONTRIBUTIONS
CAMBRIDGE FAMILY AND	04-2104057	IRC 501(C)(3)	10,000		COMMUNITY GIFTS AND

CHARITABLE

CONTRIBUTIONS

CHILDREN'S SERVICE 60 GORE ST

CAMBRIDGE, MA 02141

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 10.000 CAPE COD HEALTH CARE INC 22-2600704 IRC 501(C)(3) ICOMMUNITY GIFTS AND

25 COMMUNICATION WAY CHARITABLE HYANNIS, MA 02601 CHARLES RIVER COMMUNITY 23-7221597 IRC 501(C)(3) 10,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

495 WESTERN AVE BRIGHTON, MA 02135

CONTRIBUTIONS SPONSORED RESEARCH HEALTH INC ISUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 10.000 LUCTLE PACKARD FON FOR 77-0440090 IRC 501(C)(3) ICOMMUNITY GIFTS AND

CHILDRENS HEALTH CHARITABLE 400 HAMILTON AVE STE 340 CONTRIBUTIONS PALO ALTO, CA 94301

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CAMBRIDGE, MA 02139

MIT MUSEUM **EXEMPT** 10.000 COMMUNITY GIFTS AND 265 MASS AVE CHARITABLE

CONTRIBUTIONS

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance NIVE OUTWARD BOUND 12 2471004 TDC E01(C)(2) 10 000 COMMUNITY GIFTS AND

CONTRIBUTIONS

SCHOOLS 29-46 NORTHERN BLVD LONG ISLAND CITY, NY 11101	13-34/1004	1RC 301(C)(3)	10,000		CHARITABLE CONTRIBUTION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

4 E 98TH ST

NEW YORK, NY 10029

UTIONS ST BERNARD'S SCHOOL INC. 13-1255270 IRC 501(C)(3) 10.000 COMMUNITY GIFTS AND

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance THE EDIENDS OF DICHARD C EVEMBT 10 000 COMMUNITY GIFTS AND

SUB-AWARD

ROSSI 10 ROGERS ST UNIT 902	EXEMPT	10,000		CHARITABLE
CAMBRIDGE, MA 02142				CONTRIBUTI

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

2301 E 60TH ST NORTH

SIOUX FALLS, SD 57104

TIONS 46-0462161 IRC 501(C)(3) 9.883 SPONSORED RESEARCH SANFORD RESEARCH

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance ELODIDA INTERNATIONAL 65-0177616 TDC 115 0 8/12 ISPONSORED RESEARCH

CONTRIBUTIONS

UNIVERSITY 11200 SW 8TH ST MIAMI, FL 33199	03-0177010	INC 113	9,043		SUB-AWARD
DANA HALL SCHOOLS	04-2103562	IRC 501(C)(3)	9.702		COMMUNITY GIFTS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 9010

WELLESLEY, MA 02482

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 13-1656674 IRC 501(C)(3) 9.051 NEW YORK ACADEMY OF ISPONSORED RESEARCH

CONTRIBUTIONS

MEDICINE 1216 FIFTH AVE NEW YORK, NY 10029		, , , ,			SUB-AWARD
HABITAT FOR HUMANITY	91-1914868	IRC 501(C)(3)	9,000		COMMUNITY GIFTS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

270 PEACHTREE ST

ATLANTA, GA 30303

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance or government other) assistance SPRINGFIELD TECHNICAL 04-2444774 EXEMPT 8,619 SPONSORED RESEARCH

COMMUNITY COLLEGE 1 ARMORY SQ SPRINGFIELD, MA 01102					SUB-AWARD
UNIVERSITY OF KENTUCKY RESEARCH FDN	61-6033693	IRC 501(C)(3)	8,365		SPONSORED RESEARCH

301 PETERSON SERVICE BLDG LEXINGTON, KY 40506

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 04-2708824 IRC 501(C)(3) 8.214 GREATER LAWRENCE FAMILY ISPONSORED RESEARCH HEALTH CTR INC ISUB-AWARD

1 GRIFFIN BROOK DR STE 100 METHUEN, MA 01844				
NEW YORK CITY DEPT OF HEALTH AND MENTAL HYGIENE 455 FIRST AVE	GOVERNMENTAL UNIT	8,046		SPONSORED RESEARCH SUB-AWARD

NEW YORK, NY 10016

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 8.000 BREARLEY SCHOOL 13-1623915 IRC 501(C)(3) ICOMMUNITY GIFTS AND

610 E 83RD ST CHARITABLE NEW YORK, NY 10028 CONTRIBUTIONS GEORGE WASHINGTON 53-0196584 IRC 501(C)(3) 8,000 SPONSORED RESEARCH ISUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UNIVERSITY 2121 I ST NW

WASHINGTON, DC 20052

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance or government other) assistance GOVERNMENTAL UNIT 8,000 MISSION HILL YOUTH ICOMMUNITY GIFTS AND COLLABORATIVE CHARTTARIE

BETHESDA, MD 20817

31 LENOX ST BOSTON, MA 02118					CONTRIBUTIONS
HENRY M JACKSON FDN FOR THE ADVCMT OF MILITARY MED INC 6720A ROCKLEDGE DR STE 100	52-1317896	IRC 501(C)(3)	7,975		SPONSORED RESEARCH SUB-AWARD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance RED RESEARCH

CONTRIBUTIONS

UNIVERSITY OF NEW	01-0211810	IRC 501(C)(3)	7,506		SPONSORED F
ENGLAND					SUB-AWARD
11 HILLS BEACH RD					
BIDDEFORD, ME 04005					

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CAREERS PROGRAM INC.

164 LONGWOOD AVE

BOSTON, MA 02115

BIOMEDICAL SCIENCE 04-3241307 IRC 501(C)(3) 7.500 COMMUNITY GIFTS AND

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance NEW ENGLAND VENTURE 04-2570421 TRC FO1(C)(6) 7 500 COMMUNITY GIFTS AND

CONTRIBUTIONS

CAPITAL ASSOCIATION ONE BROADWAY CAMBRIDGE, MA 02142	04-23/9421	1/40 301(4)(0)	7,300		CHARITABLE CONTRIBUTIONS

22-2673755 IRC 501(C)(3) 7.000 COMMUNITY GIFTS AND BOSTON MUNICIPAL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

RESEARCH BUREAU

333 WASHINGTON ST

BOSTON, MA 02108

(a) Name and address of (b) EIN (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (c) IRC section organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

COMMUNITY GIFTS AND

CHARITABLE

CONTRIBUTIONS

HYDE SQUARE TASK FORCE 375 CENTRE ST JAMAICA PLAIN, MA 02130	04-3118543	IRC 501(C)(3)	7,000		COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

6,900

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GOVERNMENTAL UNIT

JAMAICA PLAIN, MA 02130

2300 WASHINGTON ST ROXBURY, MA 02119

BOSTON PUBLIC SCHOOLS

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance

MUSEUM INC

25 EVANS WAY

BOSTON, MA 02115

CENTRALIA COLLEGE 600 CENTRALIA COLLEGE BLVD CENTRALIA, WA 98531	91-6072664	IRC 501(C)(3)	6,688		SPONSORED RESEARCH SUB-AWARD
ISABELLA STEWART GARDNER	04-2104334	IRC 501(C)(3)	6,667		COMMUNITY GIFTS AND

CHARITABLE

CONTRIBUTIONS

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance S AND

CONTRIBUTIONS

VERONICA SMITH MULTI SERVICE SENIOR CTR INC 20 CHESTNUT HILL AVE BRIGHTON, MA 02135	22-2482914	IRC 501(C)(3)	6,500			COMMUNITY GIFTS A CHARITABLE CONTRIBUTIONS
					1	1

PHILLIPS BROOKS HOUSE 04-6046123 IRC 501(C)(3) 6.370

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

HARVARD YARD

CAMBRIDGE, MA 02138

COMMUNITY GIFTS AND ASSOCIATION CHARITABLE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 6.214 SWEDISH MEDICAL CTR FDN 91-0983214 IRC 501(C)(3) ISPONSORED RESEARCH

747 BROADWAY SUB-AWARD SEATTLE, WA 98122 NATIONAL ASSOC OF COUNTY 52-1426663 IRC 501(C)(3) 6,181 ISPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WASHINGTON, DC 20036

AND CITY HEALTH OFFICIALS ISUB-AWARD 1100 17TH ST NW 7TH FL

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance COLLEGE BOLIND 04-2292512 TDC 501(C)(3) 6 0001 COMMUNITY GIFTS AND

CONTRIBUTIONS

18 SAMOSET ST DORCHESTER, MA 02124					CONTRIBUT
DORCHESTER					CHARITABLE
COLLEGE BOOND	04-2303312	146 201(6)(2)	0,000		COMMONTAL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1534 TREMONT ST

BOSTON, MA 02120

JTIONS IRC 501(C)(3) 6.000 ICOMMUNITY GIFTS AND MISSION HILL LINK INC. 04-2921969

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

CONTRIBUTIONS

NUDAY SYRIA 41 HAWTHORNE RD WINDHAM, NH 03087	46-2041995	IRC 501(C)(3)	6,000		COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
SAINT THOMAS MORE PLAY	02-0589687	IRC 501(C)(3)	6,000		COMMUNITY GIFTS AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GROUP INC.

65 E 89TH ST

NEW YORK, NY 10128

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance

CONTRIBUTIONS

SAN FRANCISCO BALLET	94-1415298	IRC 501(C)(3)	6,000		COMMUNITY GIFTS AND
ASSOCIATION					CHARITABLE
455 FRANKLIN ST					CONTRIBUTIONS
SAN FRANCISCO, CA 94102					

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

8609 FENWAY DR

BETHESDA, MD 20817

26-1384627 IRC 501(C)(3) 6.000 COMMUNITY GIFTS AND WOMENS MICROFINANCE INITIATIVE CORP CHARITABLE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance HARVARD PILGRIM HEALTH 04-2708004 IRC 501(C)(3) 5.657 ISPONSORED RESEARCH

SUB-AWARD

93 WORCESTER ST STE 100 WELLESLEY, MA 02481					
SWARTHMORE COLLEGE	23-1352683	IRC 501(C)(3)	5,604		SPONSORED RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

500 COLLEGE AVE

SWARTHMORE, PA 19081

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance COMMUNITY GIFTS AND DANCEDC CROUD 04 2070105 TDC E01/C1/21 E EAA

44 GOUGH ST STE 201 SAN FRANCISCO, CA 94103	94-26/9165	IKC 501(C)(3)	5,500		CHARITABLE CONTRIBUTIONS
1ACKSON MANN COMMUNITY	04-2589717	IRC 501(C)(3)	5 500		COMMUNITY GIFTS

JACKSON MAINN COMMONT I TKC DOT(C)(D) 5,500 SCHOOL AND COUNCIL INC.

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ALLSTON, MA 02134

ICOMMUNITY GIFTS AND CHARITABLE 500 CAMBRIDGE ST CONTRIBUTIONS

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-1103090 5.110 GREATER BOSTON CHAMBER IRC 501(C)(6) ICOMMUNITY GIFTS AND

OF COMMERCE CHARITABLE 265 FRANKLIN ST CONTRIBUTIONS BOSTON, MA 02110

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CAMBRIDGE, MA 02135

AMOUNTS 5000 OR LESS **EXEMPT** 441.711 COMMUNITY GIFTS AND VARIOUS CHARITABLE

CONTRIBUTIONS

(a)Type of grant or assistance (b) Number of (c)Amount of (d)Amount of (e) Method of valuation (book, (f)Description of non-cash assistance FMV, appraisal, other) recipients cash grant non-cash assistance GRADUATE STUDENT TUITION AND FEES 7788l 224,449,077 GRANTS

STIPEND GRANTS	3930	184,039,651		
GRADUATE STUDENT STIPEND GRANTS	4745	86,786,982		

11.161.146

STIPENDS FOR POST-DOCTORAL STUDENTS 1478 30,160,639

4004

AND FELLOWS

AWARDS

OTHER STUDENT GRANTS, PRIZES AND

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a)Type of grant or assistance (b) Number of (c)Amount of (d)Amount of (e)Method of valuation (book, (f)Description of non-cash assistance recipients cash grant non-cash assistance FMV, appraisal, other) GRANTS AND AWARDS TO NON-HARVARD 1354 10,434,844 CTLIDENTC

STODENTS				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	788	9,911,498		

OTHER UNDERGRADUATE GRANTS PRIZES 1854 6 413 430

OTTIER GIVERGRADUATE GRANTS, FRIZES	1037	0,713,733		
AND AWARDS				
·				·

TRAINING GRANTS 366,024

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493130012158

Employer identification number

OMB No 1545-0047

2015

Schedule J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

President and Fellows of Harvard College 04-2103580 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e g , maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4h Yes Participate in, or receive payment from, an equity-based compensation arrangement? 4с Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5a Νo 5h Any related organization? Νo If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo Any related organization? 6b Νo If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 67 If "Yes," describe in Part III 7 Yes Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

Schedule J (Form 990) 2015							Page Z
Part III Officers, Directors	, Trustees, Key Er	nployees, and Hig	hest Compensate	ed Employees. Use	duplicate copies if	additional space is	needed.
For each individual whose compensal instructions, on row (ii) Do not list al Note. The sum of columns (B)(i)-(iii)	ny individuals that are	not listed on Form 990	, Part VII	• , ,	-	·	
(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F)				(F) Compensation in			
	Base (1) compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990

Cahadula 1 (Farm 000) 201 F

See Additional Data Table

Schedule 3 (1 01111 330) 2013	rage 3		
art III Supplemental Information			
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information			
Return Reference	Evaluation		

Schedule J (Form 990) 2015

Schedule 1 (Form 990) 2015

Additional Data

Software Version: 2016v3.0 **EIN:** 04-2103580

Name: President and Fellows of Harvard College

Software ID: 16000421

Part III, Supplemental Information

Schedule J, Part I, Line 3

PROCESS

COMPENSATION REVIEW

COMPENSATION

Return Reference

SEE SCHEDULE O "COMPENSATION REVIEW PROCESS" FOR A DISCUSSION OF THE METHODS USED TO ESTABLISH THE PRESIDENT'S

Explanation

rait 111, Supplemental Infor	mucion
Return Reference	Explanation
	FELLOW KAREN GORDON MILLS HAD A PAID FACULTY APPOINTMENT DURING CALENDAR YEAR 2016 UNRELATED TO HER
	WORK AS A MEMBER OF THE HARVARD CORPORATION THE COMPENSATION FOR HER ACADEMIC SERVICES IS REPORTED IN
	FORM 990, PART VII, SECTION A, COLUMN (D) STEPHEN BLYTH SERVED AS THE PRESIDENT AND CEO OF HARVARD
	MANAGEMENT COMPANY (HMC), A RELATED ORGANIZATION OF THE UNIVERSITY, UNTIL JULY 27, 2016 AS SUCH, HE
	RECEIVED CALENDAR YEAR 2016 COMPENSATION FROM HMC TOTALING \$6,768,888, AS REPORTED ON HMC'S FY17 FORM
SUPPLEMENTAL INFORMATION	990 DURING CALENDAR YEAR 2016, DR BLYTH ALSO HELD A PART-TIME SENIOR FACULTY POSITION AT THE UNIVERSITY
	FOR WHICH HE RECEIVED COMPENSATION SINCE HMC IS A RELATED ORGANIZATION TO HARVARD AND HE RECEIVED

Part III Supplemental Information

SUPPLEMENTAL INFORMATION

990 DURING CALENDAR YEAR 2016, DR BLYTH ALSO HELD A PART-TIME SENIOR FACULTY POSITION AT THE UNIVERSITY
FOR WHICH HE RECEIVED COMPENSATION SINCE HMC IS A RELATED ORGANIZATION TO HARVARD AND HE RECEIVED
COMPENSATION FROM BOTH ENTITIES, HARVARD LISTED HIM AS ONE OF ITS HIGHEST PAID EMPLOYEES FOR THE FISCAL
YEAR ENDING JUNE 30, 2017 NONE OF DR BLYTH'S COMPENSATION FROM HMC RELATED TO HIS TEACHING POSITION AT
THE UNIVERSITY

Part III, Supplemental Information			
Return Reference	Explanation		
Schedule J, Part I, Line 1a First- class or charter travel	UNIVERSITY TRAVEL POLICY PROHIBITS FIRST CLASS TRAVEL EXCEPT IN LIMITED CIRCUMSTANCES IN ACCORDANCE WITH THIS POLICY, TWO OFFICERS AND ONE KEY EMPLOYEE TRAVELED FIRST CLASS ON A SMALL NUMBER OF TRIPS DURING THE YEAR TRAVEL EXPENSES ARE INCURRED FOR UNIVERSITY BUSINESS PURPOSES AND ARE THEREFORE NOT TREATED AS TAXABLE COMPENSATION		

IIIauoii
Explanation
UNIVERSITY TRAVEL POLICY ALLOWS FOR REIMBURSEMENT OF TRAVEL EXPENSES INCURRED BY COMPANION TRAVELERS
WHEN THE COMPANION HAS A SIGNIFICANT ROLE IN THE BUSINESS PROCEEDINGS, OR MAKES AN IMPORTANT
CONTRIBUTION TO THE SUCCESS OF AN EVENT IN ACCORDANCE WITH THIS POLICY, THE UNIVERSITY REIMBURSED TWO

Dart III Supplemental Information

Schedule J, Part I, Line 1a Travel for companions

OFFICERS AND TWO KEY EMPLOYEES FOR COMPANION TRAVEL DURING THE YEAR IN THESE LIMITED CIRCUMSTANCES, THE REIMBURSEMENT OF COMPANION AND FAMILY MEMBER TRAVEL EXPENSES WAS A LEGITIMATE BUSINESS EXPENSE FOR THE UNIVERSITY AND THEREFORE IT WAS NOT REPORTED IN THE EMPLOYEES' TAXABLE COMPENSATION

Part III, Supplemental Information

Return Reference Explanation

Schodulo 1 Part Livro 1a Tax

Schedule J, Part I, Line 1a Tax indemnification and gross-up payments

THE UNIVERSITY ELECTED TO MAKE GROSS-UP PAYMENTS RELATED TO REIMBURSEMENTS TWO HIGHEST COMPENSATED EMPLOYEES RECEIVED THIS BENEFIT PURSUANT TO UNIVERSITY INTERNAL REVIEW PROCESSES

Part III, Supplemental Info	rmation
Return Reference	Explanation
	THE UNIVERSITY PROVIDES PRESIDENT FAUST WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS CONDITION
	OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE
	RESIDENCE IS \$258,000 OF WHICH \$163,837 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS
	A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II THE UNIVERSITY PROVIDES PROVOST GARBER
	WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE
	UNIVERSITY THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$156,000 OF WHICH \$134,001 IS
	ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A
	AND SCHEDULE J, PART II HARVARD BUSINESS SCHOOL (HBS) PROVIDES DEAN NOHRIA WITH A RESIDENCE IN ALLSTON AND
	REQUIRES ITS USE AS CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF HBS THE TOTAL ESTIMATED VALUE OF THE
Schedule J, Part I, Line 1a Housing	ANNUAL USE OF THE RESIDENCE IS \$120,000 OF WHICH \$82,325 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE
	AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II THE FACULTY OF ARTS AND
use	SCIENCES (FAS) PROVIDES DEAN SMITH WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS CONDITION OF
	EMPLOYMENT FOR THE CONVENIENCE OF FAS THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS
	\$108,000, OF WHICH \$64,858 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE
	BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II ONE HIGHEST COMPENSATED EMPLOYEE RECEIVED A HOUSING
	ALLOWANCE THIS AMOUNT IS INCLUDED IN THE EMPLOYEE'S TAXABLE COMPENSATION AND IS REPORTED SCHEDULE J,
	PART II, COLUMN B (III) AS OTHER REPORTABLE COMPENSATION ONE HIGHEST COMPENSATED EMPLOYEE RECEIVED A
	MORTGAGE SUBSIDY THIS AMOUNT IS INCLUDED IN THE EMPLOYEE'S TAXABLE COMPENSATION AND IS REPORTED
	SCHEDULE J, PART II, COLUMN B (III) AS OTHER REPORTABLE COMPENSATION THE UNIVERSITY FOLLOWS WRITTEN
	GUIDELINES ON HOUSING ALLOWANCES, WHICH ARE OFFERED ON A LIMITED BASIS TO SENIOR FACULTY AND SENIOR
	ADMINISTRATORS

Part III, Supplemental Information			
Return Reference	Explanation		
Schedule J, Part I, Line 1a Health	PURSUANT TO THE BUSINESS EXPENSE REIMBURSEMENT POLICY THE UNIVERSITY PAID HARVARD CLUB DUES FOR THE VICE		
or social club dues or initiation	PRESIDENT OF ALUMNI AFFAIRS AND DEVELOPMENT THIS IS A NONTAXABLE BUSINESS EXPENSE IN FURTHERANCE OF		
fees	ALUMNI RELATIONS AND DEVELOPMENT		

Part III, Supplemental Information Return Reference Explanation DURING THE PERFORMANCE OF REGULAR UNIVERSITY DUTIES, A UNIVERSITY EMPLOYEE MAY, ON OCCASION, PERFORM INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E.G., PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST Schedule J. Part I. Line 1a

Schedule J, Part I, Line 1a
Personal services

INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E.G., PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST OF SUCH ITEMS REIMBURSED IN FULL BY THE PRESIDENT) THE UNIVERSITY REGARDS SUCH SERVICES AS A NONTAXABLE "DE MINIMIS" FRINGE BENEFIT

Part III, Supplemental Information			
Return Reference	Explanation		
Schedule J, Part I, Line 4a	JOHN CZAJKOWSKI. A HIGHEST PAID EMPLOYEE RECEIVED A PAYMENT OF \$937.611 PURSUANT TO A SEPARATION		

Severance or change-of-control payment AGREEMENT

Part III, Supplemental Int	ormation
Return Reference	Explanation
Schedule J, Part I, Line 4b Supplemental nonqualified retirement plan	LIKE MANY OF ITS PEERS, HARVARD UNIVERSITY MAINTAINS A DEFERRED COMPENSATION ACCOUNT ("DCA") FOR THE PRESIDENT TO RECOGNIZE EXCEPTIONAL SERVICE AND ENCOURAGE RETENTION UNDER THE TERMS OF THE PLAN, HARVARD'S BOARD OF TRUSTEES (KNOWN AS THE HARVARD CORPORATION) DETERMINES ANNUALLY WHETHER AND HOW MUCH TO CONTRIBUTE TO THE DCA AMOUNTS CONTRIBUTED TO THE DCA VEST ACCORDING TO A THREE-YEAR PLAN CYCLE IN WHICH ALL AMOUNTS CONTRIBUTED IN YEARS 1, 2, AND 3 VEST AFTER YEAR 3 THE THREE-YEAR PLAN CYCLE RUNS FROM CALENDAR YEAR 2015 TO CALENDAR YEAR 2017, AND VESTS IN CALENDAR YEAR 2018 DURING CALENDAR YEAR 2016, THE CORPORATION VOTED TO CREDIT \$400,000 TO THE DCA THE \$400,000 TO THE DCA WHICH WAS DEFENDED COMPENSATION IN THE CORPORATION VOTED TO CREDIT \$300,000 TO THE DCA WHICH WAS

Supplemental nonqualified retirement plan

2016, THE CORPORATION VOTED TO CREDIT \$400,000 TO THE DCA THE \$400,000 IS REPORTED ON SCHEDULE J, PART II, COLUMN (C) DURING CALENDAR YEAR 2015, THE CORPORATION VOTED TO CREDIT \$300,000 TO THE DCA, WHICH WAS REPORTED AS DEFERRED COMPENSATION IN THE UNIVERSITY'S FY16 FORM 990 AS REQUIRED BY THE FORM INSTRUCTIONS, UPON VESTING THESE AMOUNTS WILL BE REPORTED AGAIN IN COLUMN (B) ON THE FY19 FORM 990 UNDER THE TERMS OF THE DEFERRED COMPENSATION PLAN, ALL AMOUNTS CONTRIBUTED TO THE DCA ARE CREDITS ONLY AND ARE SUBJECT TO A RISK OF FORFEITURE

Form 990, Schedule J, Pa	ırt I	I - Officers, Direc	tors, Trustees, Ke	ey Employees, an	d Highest Compen	nsated Employee:	S	
(A) Name and Title			W-2 and/or 1099-MIS	SC compensation (iii)	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(I)-(D)	(F) Compensation in column (B)
		(i) Base	(ii) Bonus &	Other	compensation	2 2 2 2	(= /(./ (= /	reported as deferred on prior Form 990
		Compensation .	incentive compensation	reportable compensation				
1DREW GILPIN FAUST PRESIDENT	(1)	905,461	0	4,217	433,825	189,982	1,533,485	0
	(11)	0	0	0	0	-		0
1KAREN GORDON MILLS FELLOW, SENIOR FELLOW AT	(1)	147,487	0	198	16,672	4,308	168,665	0
HBS	(11)	0	0	0	0			0
2PAUL ANDREW V P PUBLIC AFFAIRS AND	(1)	382,618	0	175	33,825	23,118	439,736	0
СОММ	(11)	0	0	0	0			0
3 ALAN M GARBER PROVOST	(1)	667,674	10,000	2,289	33,825	158,172	871,960	0
	(11)	0	0	0	0	0		0
4MARC L GOODHEART	(1)	360,669	10,000	702	34,109	24,956	430,436	0
V P AND SECRETARY OF THE UNIVERSITY	(11)	0	0	0	0	-		0
5MARILYN M HAUSAMMANN	(1)	368,482	15,000	2,134	33,825	25,020	444,461	0
V P FOR HUMAN RESOURCES	(11)	0	0	0	0			0
6THOMAS J HOLLISTER V P FOR FINANCE AND	(1)	504,296	20,000	1,655	33,825	27,930	587,706	0
C F O	(11)	0	0	0	0			0
7 ROBERT W IULIANO SENIOR V P AND GENERAL	(1)	561,610	30,000	16,606	34,025	24,469	666,710	0
COUNSEL, DEPUTY TO THE PRESIDENT	(11)	0	0	0	0			0
8KATHERINE N LAPP EXECUTIVE VICE PRESIDENT	(1)	656,975	35,000	2,225	33,825	8,622	736,647	0
	(11)	0	0	0	0			0
9ANNE H MARGULIES V P AND CHIEF	(1)	405,764	20,000	1,251	33,825	21,945	482,785	0
INFORMATION OFFICER	(11)	0	0	0	0			0
10TAMARA ELLIOTT ROGERS	(1)	520,907	20,000	1,715	33,942	21,425	597,989	0
V P FOR ALUMNI AFFAIRS AND DEVELOPMENT	(11)	0	0	0	0			0
11LEAH ROSOVSKY	(1)	351,144		4 250	22.225	0	0	
V P FOR STRATEGY AND PROGRAMS		331,144		1,268	33,825	10,712	396,949	0
	(11)	0	0	0	0	0	0	0
12SARAH E THOMAS V P FOR THE HARVARD	(1)	342,009	20,000	960	33,825	9,964	406,758	0
LIBRARY	(11)	0	0	0	0	0	0	0
13MEREDITH WEENICK V P FOR CAMPUS SERVICES	(1)	365,330	27,000	244	33,825	10,722	437,121	0
	(11)	0	0	0	0	0	0	0
14JEFFREY S FLIER DEAN, FACULTY OF	(1)	620,058	0	2,714	33,825	23,992	680,589	0
MEDICINE (UNTIL 07/2016)	(11)	0	0	0	0			0
15BARBARA J MCNEIL ACTING DEAN, FACULTY OF	(1)	390,515	0	29,404	33,825	2,282	456,026	0
MEDICINE (FROM 08/2016 UNTIL 12/2016)	(11)	0	0	0	0			0
16NITIN NOHRIA	(1)	629,154	30,000	744	33,825	106,329	800,052	0
DEAN, FACULTY OF BUSINESS	(11)	0	0	0	0			0
17MICHAEL D SMITH	(1)	580,973	n	1,259	33,825	85,899	701,956	0
DEAN, FACULTY OF ARTS & SCIENCES	(11)	0	0	0	0			0
18STEPHEN J BLYTH	(1)	28,461	0	0	2,901	686	32,048	0
FACULTY	(11)	717,875	6,000,000	12,822	19,875			0
19WILLIAM A SAHLMAN	(1)	426,309	40,000	1 220 000	27.025	18,316		
FACULTY	(11)		40,000	1,338,896	33,825	25,984	1,865,014	
	\'''	0	0	0		0	0	

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (F) Compensation in (E) Total of columns other deferred benefits (B)(I)-(D)column (B) (i) (iii) compensation reported as deferred Base Bonus & Other on prior Form 990 Compensation ıncentive reportable compensation compensation 21TERESA M AMABILE (1) 424,509 20,000 1,294,487 33,825 23,434 1.796.255 FACILITY

586,112

13,638

12,331

737,290

TACOLIT	(11)	0						
	(,	,	0	U	U	0	0	
1JOHN CZAJKOWSKI EXEC. DEAN FOR ADMIN	(1)	392,472	114,273	984,812	33,825	9,398	1,534,780	

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

[(II)

(1)

(II)

125,209

2CHARLES C RICHARDSON

FACULTY

efi	le GRAPHIC prin	t - DO NOT	PROCESS As	Filed Data -									DLN: 9	34931	3001	2158
	hedule K orm 990)		Su ▶ Complete if th	e organization ans	Information o wered "Yes" to Form , and any additional i	990, Part 1	[V, line	24a. Provid	ds de desc	riptions,				No 154		
	artment of the Treasury		. T	•	► Attach to Form 990).			/ 6	000				en to P		
	nal Revenue Service e of the organization		▶Informatio	n about Schedule i	((Form 990) and its	instruction	s is at <u>и</u>	/ww.irs.go	v/torm	<u>990</u> .	Emplo	yer ident		nspædi numbe		
Pres	ident and Fellows of	Harvard Colleg	je								04-21	03580				
P	art I Bond Iss	ues														
	(a) Issuer na	ime	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f) De	scriptio	n of purpose	(g) De	efeased	(h) beha	If of		Pool ncing
											Yes	No	Yes	No	Yes	No
A	MASSACHUSETTS DEFINANCE AGENCY	DEVELOPMENT	04-3431814	57585KGP7	01-15-2004	103,	670,000	SERIES R	1-5 (SEI	E PART VI)		X		Х		Х
В	MASSACHUSETTS DEFINANCE AGENCY	DEVELOPMENT	04-3431814	57585KGP7	04-14-2005	13,	490,000	SERIES R	5 (SEE F	PART VI)		Х		Х		Х
С	MASSACHUSETTS DEFINANCE AGENCY	DEVELOPMENT	04-3431814	57585KGP7	04-03-2006	14,	040,000	SERIES R	7 (SEE F	PART VI)		Х		X		Х
D	MASSACHUSETTS DEFINANCE AGENCY	DEVELOPMENT	04-3431814	57586EDD0	01-07-2009	987,	282,950	SERIES 20	09A (SE	E PART VI)	X			Х		Х
Pa	rt III Proceeds	5														
1	Amount of bonds i	retured			l		A	0	В	0	C				D 02.6	45.000
		ount of bonds retired					0 0		0			82,645,000 872,065,000				
3							103,670,000 13,491,079			14,043,650			987,678,695			
4						0 0		14,043,650			907,078,093					
5								0		0			0			
6								n n		0		0				
7								0		0			0	5,861,589		
8								0		0		o				0
9								0		0		0				0
10	Capital expenditur	es from procee	eds					0		0		0 0				
11	Other spent proce	eds				103,670,000 13,491,079			14,043,650 981,817,106			317,106				
12	Other unspent pro	ceeds						0		0			0			0
13	Year of substantia	completion .												2	013	
						Yes	No	Ye	es	No	Yes	No		Yes		No
14	Were the bonds is	sued as part of	f a current refunding	gıssue [?]		X		×			Х			Χ		
15	Were the bonds is	sued as part of	f an advance refund	ing issue?			X			Х		Х				X
16	Has the final alloca	ation of procee	ds been made? .			X X X				Х						
17				records to support th		Х		>	:		Х			Х		
Pa	rt IIII Private B	Business Use	e													
							A No		<u>B</u>	No	Vas	No		Vo-	D	No.
1	Was the organizat	ion a partner ii kempt bonds? .	n a partnership, or a	a member of an LLC,	which owned property	Yes	NO	Ye	:5	No	Yes	NO		Yes		X X
2	Are there any leas	se arrangement		private business use										Х		
For	Danerwork Peduct	ion Act Notice	e, see the Instruc	tions for Form 990.		Ca	t No. 50	193F				S	hodule	K (For	m 990) 2016

Arbitrage

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Part IV

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Page 2

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Schedule K (Form 990) 2016

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Yes

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No

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counsel to review any management or service contracts relating to the financed property?

Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

counsel to review any research agreements relating to the financed property?

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Penalty in Lieu of Arbitrage Rebate? . . .

If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

Were gross proceeds invested in a guaranteed investment contract

the GIC satisfied?

requirements of section 148? . . .

applicable regulations?

Schedule K (Form 990) 2016

(GIC)?

period?

Part V

	4	E	3	С			
Yes	No	Yes	No	Yes	No		

R

No

Yes

Yes

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

No

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Yes

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No

Page 3

No

No

Yes

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Yes

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Return Reference	Explanation
Schedule K, Part I BOND ISSUES	COLUMNS A AND B (GENERAL NOTE) THE MASSACHUSETTS HEALTH AND EDUCATIONAL FACILITIES AUTHOR ITY (EIN 04-2456011) WAS THE ORIGINAL ISSUER OF THE FOLLOWING ISSUES LISTED ON THIS SCHED ULE SERIES R 1-5, SERIES R 6, SERIES R 7, SERIES 2009A, AND SERIES 2010A IT WAS MERGED I NTO THE MASSACHUSETTS DEVELOPMENT FINANCE AGENCY (EIN 04-3431814) ON OCTOBER 1, 2010 ROW A (SERIES R 1-5), COLUMN F SERIES R, TRANCHE 1-5 WAS ISSUED TO REFUND PORTIONS OF THE FO LLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES A (7/1/72), SERIES B (7/1/73), SERIES C, 1/7/76), SERIES Q (6/23/77), SERIES I (5/7/85), SERIES M (2/6/91), SERIES B (7/1/73), SERIES P (6/13/95), SERIES Q-1 (8/29/96), SERIES Q-2 (9/2/97), SERIES Q-3 (9/15/98), SERIES Z (10/1/00), AND SERIES A (10/4/01) ROW B (SERIES R 6), COLUMN F SERIES A, TRANCHE 6 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED DO N THE FOLLOWING DATES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW C (SERIES R 7), COLUMN F SERIES R, TRANCHE 7 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW D (SERIES AD THE FOLLOWING DATES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW D (SERIES 2009A), COLUMN F SERIES R, TRANCHE 7 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING DATES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW D (SERIES 2009A), COLUMN F SERIES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW D (SERIES 2009A), COLUMN F SERIES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW D (SERIES 2009A), COLUMN F SERIES Z (10/1/00), AND SERIES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW D (SERIES 2009A), COLUMN F SERIES Z (10/1/00), AND SE

Return Reference	Explanation
Schedule K, Part I BOND ISSUES	SEUMS, 32 QUINCY STREET, CAMBRIDGE, (III) UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW S CHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (IV) RENOVATIONS AND ADDITIONS AT THE HARVARD DE POSITORY, 1 PINE HILL DRIVE, SOUTHBOROUGH, (V) RENOVATION OF ADMINISTRATIVE OFFICE SPACE I N HOLYOKE CENTER, 1350 MASSACHUSETTS AVENUE, CAMBRIDGE, (VI) RENEWAL AND RENOVATIONS AT WI NTHROP HOUSE, 8 MILL STREET, AND 10 (VII) MAINTENANCE AND TOWER RESTORATION AT ADA MS HOUSE, 10 LINDEN STREET, 13-21 & 53 BOW STREET, AND 26 PLYMPTON STREET, CAMBRIDGE ROW C (SERIES 2016A), COLUMN F SERIES 2016A WAS ISSUED TO ADVANCE REFUND SERIES 2008B, ISSUED 6/10/08, AND ADVANCE REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES 2009A (1/7/09), SERIES 2010A (1/20/10), AND 2010B (11/17/10)

Return Reference	Explanation
•	LINE 3 (GENERAL NOTE) THE DIFFERENCE BETWEEN AMOUNTS REPORTED IN LINE 3 AND IN COLUMN E OF PART I REPRESENTS INVESTMENT EARNINGS

PRO

Return Reference	Explanation
•	SERIES R1-5, R6, AND R7 THESE BONDS WERE ISSUED SOLELY TO REFUND PRE-JANUARY 1, 2003 ISSUES AND ARE NOT SUBJECT TO PART III REPORTING

Return Reference	Explanation
Schedule K, Part IV	LINE 2C (SERIES 2010A) THE REBATE COMPUTATION WAS PERFORMED IN AUGUST 2014 AS OF JUNE 30, 2014 NO REBATE WAS DUE LINE 2C (SERIES 2010B) THE REBATE COMPUTATION WAS PERFORMED IN AUGUST 2015 AS OF JUNE 30, 2015 NO REBATE WAS DUE

Return Reference	Explanation
•	Issuer name MASSACHUSETTS DEVELOPMENT FINANCE AGENCY The calculation for computing no rebate due was performed on 08/01/2014

Return Reference	Explanation
	Issuer name MASSACHUSETTS DEVELOPMENT FINANCE AGENCY The calculation for computing no rebate due was performed on 08/15/2015

Sche

ef	ile GRAPHIC print - DO NOT	PROCESS As	Filed Data -									DLN: 9	34931	3001	2158		
(F	hedule K orm 990) artment of the Treasury	► Complete if the	e organization ansv explanations	nformation o wered "Yes" to Form , and any additional i Attach to Form 990	990, Part I nformation).	(V, line 2 1 in Part	24a. I VI.	Provide des	-			2	No 154 201 en to P	6			
Inte	ternal Revenue Service │ ▶Information about Schedule K (Form 990) and its instructions is at <u>www.irs.qov/form990</u>.										Inspection over identification number						
	ie of the organization sident and Fellows of Harvard Colleg	e									•	tificatioi	1 numbe	r			
	Parad Tanana									04-21	03580						
P	art I Bond Issues	(h) I FIN	(-) CUCID #	(4) Data	(-) I		ı	(6) D		1/-> D	- 6	(1.)	0	/: \	D I		
	(a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued				(e) Issue	price		(1) Descripti	on of purpose	(g) U	efeased	beha	On alf of		Pool ncing		
										Vas		ISS		V	N ₂		
A	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EQE4	01-20-2010	531,	814,469	SERI	IES 2010A (S	EE PART VI)	X	No	Yes	No X	Yes	X		
В	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57583R5Q4	11-17-2010	663,	862,239	SERI	SERIES 2010B (SEE PART VI)		X			Х		Х		
С	Massachusetts Development Finance Agency	04-3431814	57584XYD7	10-20-2016	1,930,	251,069	Serie	es 2016A (Se	e Part VI)		X		Х		Х		
P	Proceeds									·							
						A	В		(:			D				
1	Amount of bonds retired						27,570,000 0					0					
2						402,840	· · · · · ·				0						
3				533,205	5,724 664,815,623 1			1,9	1,949,995,639								
	Gross proceeds in reserve funds						0 0					0					
5	Proceeds in refunding escrows .			20,489	,954		18,803,637			0							
6	Issuance costs from proceeds .			2.755	155		0 2 437 073	1,8	339,398,								
7 8	Credit enhancement from procee					2,/55	755,155 2,437,073				8,221,984						
9	Working capital expenditures from						- 0		0								
10	Capital expenditures from procee					198,239,905 127,021,149					0						
11	Other spent proceeds				311,720,710 516,553,764				102,375,341								
12	Other unspent proceeds				0 0				•	n							
13	Year of substantial completion .				2014 2015												
					Yes	No		Yes	No	Yes	No		Yes		No		
14	Were the bonds issued as part of	a current refunding	ıssue?		X		\neg	Х			Х						
15	Were the bonds issued as part of	an advance refundi	ng issue?		Х			Х		Х							
16					X		$\neg \uparrow$	Х		X					-		
17								Х		Х							
Pa	rt IIII Private Business Use																
						Α		W		V			V-	D	N -		
1	Was the organization a partner in financed by tax-exempt bonds? .	n a partnership, or a	member of an LLC,	which owned property	Yes	X		Yes	No X	Yes	No X		Yes		No		
2	Are there any lease arrangement property?	s that may result in	private business use	e of bond-financed	Х			Х		Х							
For	Panerwork Reduction Act Notice	see the Instruct	ions for Form 990		Ca	t No 50	1193E				S	hodule	K (For	m 990	1) 2016		

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Part IV

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Page 2

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Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nongualified bonds of

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Was the hedge superintegrated? Was the hedge terminated?

Arbitrage

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

organization, or a state or local government

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Are there any research agreements that may result in private business use of bond-financed If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

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Schedule K (Form 990) 2016

period?

Part V

Part VI

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Yes

Schedule K (Form 990) 2015

Yes

Page 3

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

the GIC satisfied?

requirements of section 148? . . .

applicable regulations?

Yes

No

Yes

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Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

No

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Yes

Yes

Yes

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No

efile GRAPH	IC print - DO N	OT PROCESS	As Fi	iled Data -					DL	N: 93	49313	3001	2158	
(Form 990 or 990-EZ)				tions with Interested Persons omplete if the organization answered 0, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, form 990-EZ, Part V, line 38a or 40b. Attach to Form 990 or Form 990-EZ.							OMB No 1545-0047			
Department of the T Internal Revenue Se	reasurv	nformation abo			0 or 990-E		uctio	ns is	at	C)pen t Insp			
Name of the or		ege						1 ploy -2103		ntifica	ition nu			
	ess Benefit Tra						ganıza	tions	only)	10h				
1 (a) Name of disqualified person				(b) Relationship between disqualified person and organization									ected? No	
4958 . 3 Enter the Part II L	amount of tax inco amount of tax, if a pans to and/or complete if the orga ported an amount	r From Intere anization answere on Form 990, Pa	sted Per ed "Yes" or art X, line	rsons. n Form 990-EZ, 5, 6, or 22	rganization . Part V, line	38a, or Form 99	0, Par		. •	\$ \$, or if	the orga	anızat	ion	
(a) Name of interested person	(b) Relationship with organization	loan		to or from the anization?	from the (e)Origina principal amount	(f)Balance due		`t		(h) pproved by board or ommittee?		(i)Written agreement?		
			То	From			Yes	No	Yes	No	Yes	1	No	
(1) JEFFREY S FLIER	KEY EMPLOYEE	DEPENDENT'S EDUCATION		X	47,000	7,000		No	Yes		Yes			
(2) MICHAEL D SMITH	KEY EMPLOYEE	PURCHASE OF HOME		Х	1,000,000	998,000		No	Yes		Yes			
Total				•	\$	1,005,000		l	I					
	ants or Assista implete if the or					/ line 27								
(a) Name of int	erested person ((b) Relationship nterested person organizatio	between and the	(c) Amount			fassis	stance	e ((e) Pu	rpose of	assi	stance	
For Paperwork R	eduction Act Notice	. see the Instruct	ions for Fo	rm 990 or 990-F	· 7 . (Cat No 50056A		Sch	edule !	(Form	990 or	000-1	7) 2016	

(c) Amount of

Explanation

(d) Description of transaction

(a) Sharing

Schedule L (Form 990 or 990-EZ) 2016

(b) Pelationship

Provide additional information for responses to questions on Schedule L (see instructions)

(a) Name of interested person	between interested person and the organization	transaction	(a) bescription of transaction	of organization's revenues?		
				Yes	No	
(1) DR SOHEYLA GHARIB	FAMILY MEMBER OF WILLIAM F LEE, FELLOW	386,534	EMPLOYMENT COMPENSATION		No	
(2) BHARAT ANAND	FAMILY MEMBER OF NITIN NOHRIA, KEY	482,340	EMPLOYMENT COMPENSATION		No	

IEMPLOYEE (3) PETER HIRTLE FAMILY MEMBER OF 124,849 EMPLOYMENT COMPENSATION Nο SARAH THOMAS, CURRENT OFFICER (4) CATHERINE LEE SMITH FAMILY MEMBER OF 161,929 EMPLOYMENT COMPENSATION Nο WILLIAM F LEE,

FELLOW 300,295 EMPLOYMENT COMPENSATION FAMILY MEMBER OF WILLIAM F LEE,

(5) RICHARD T LEE Nο FELLOW

Return Reference

Part V

Schedule L (Form 990 or 990-EZ) 2016

(a) Name of interested person

Supplemental Information

efil	e GRAPHIC pr	int - DO NOT PF	ROCESS	As Filed Data -		DLN	l: 9349313	0012	158	
	IEDULE M		- N	loncash Contri	hutions		OMB No 1	545-0	047	
(Form 990) ►Comple		▶Complete if the	omplete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.							
		► Attach to Form	990.							
•	tment of the Treasurv al Revenue Service	▶Information abo	out Schedu	lle M (Form 990) and its i			Inspe	ction		
	e of the organizat lent and Fellows of H					Employer ider	ntification n	umber	•	
						04-2103580				
Pa	rt I Types	of Property		<u> </u>						
			(a) Check ıf applıcable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g		(d) od of determir contribution a		s	
1	Art—Works of art		Х	62		Other				
2	Art—Historical tro			5		Othern				
3 4	Art—Fractional in Books and public		X	5		Other Other				
	Clothing and hou					Other				
_	_		X							
6 7	Cars and other versions and planes					+				
8	Intellectual prope					1				
9	Securities—Public	•	Х	1,486	157,858,093	Market value				
10	Securities—Close	•	X	4	8,493,390	O Other - APPRAISED VALUE/FMV				
11	Securities—Partr or trust interest		X	1	339,390	Other - APPRA	ISED VALUE/	FMV		
12	Securities—Misce				·					
13	contribution—Hi structures	storic								
	Qualified conserve contribution—Of Real estate—Res	ther	X	1	E7 62E	Other - APPRA	TEAL AND OR	TNION	OF.	
13	Real estate—Res	idential .	_ ^	1	37,033	VALUE	IJAL AND OF	INION		
16										
17	Real estate—Oth Collectibles .			12		Other				
	Food inventory			12		Other				
20	Drugs and medic									
	Taxidermy									
	Historical artifact			_						
23 24	Scientific specim Archeological art		X	7		Other				
25	Other ► (IPMENT/FURNITUI		Х	5		Other				
	Other ► (X	5		Other				
<u>OTH</u> 27	=R) Other ▶ (+				
28	Other ▶ (
29	Number of Forms	s 8283 received by t	the organiza d Form 8283	ation during the tax year for B, Part IV, Donee Acknowled	contributions gement	29		· ·	22	
302	During the year	, did the organization	n receive by	y contribution any property r	eported in Part I, lines 1 thi	rough 28, that		Yes	No	
504	<i>,</i> ,			ate of the initial contribution	•	- '				
		·		od?	, and winch is not required t	to be used		ļ	L	
.		e the arrangement		ou:			· 30a		No	
	•	_		alian that we seemed 11			,	V25		
31	_	_		olicy that requires the reviev	•		31	Yes	<u> </u>	
	contributions?		iira parties (or related organizations to so	plicit, process, or sell noncas	sn • • •	32a	Yes		
	If "Yes," describ If the organizati describe in Part	on dıd not report ar	amount in	column (c) for a type of pro	perty for which column (a) i	s checked,				
Ear D		on Act Notice see the	Tnetruetien	os for Form 000	Cat. No. 512271	Cab	edule M (Form	0001	2016	

Schedule M (Form 990) (2016)

Page 2

this part for any additional information. Return Reference Explanation Schedule M. Part I COLUMN (B) THE UNIVERSITY IS REPORTING THE NUMBER OF CONTRIBUTIONS RECEIVED

Schedule M, Part I, Line 33 SFAS 116 PROVIDES THAT CONTRIBUTIONS OF WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR EXPLANATION OF REVENUES NOT ASSETS NEED NOT BE RECOGNIZED AS REVENUES AND CAPITALIZED IF THE DONATED ITEMS ARE ADDED TO COLLECTIONS THAT ARE HELD FOR PUBLIC EXHIBITION. EDUCATION. OR RESEARCH IN FURTHERANCE REPORTED $|\mathsf{OF}|$ PUBLIC SERVICE RATHER THAN FINANCIAL GAIN $|\mathsf{THE}|$ THE UNIVERSITY DOES NOT REPORT REVENUES FOR GIFTS-IN-KIND INTENDED FOR DISPLAY OR IMMATERIAL AMOUNTS THE FOLLOWING IS THE TEXT OF THE

FOOTNOTE DESCRIBING COLLECTIONS FROM THE UNIVERSITY'S FINANCIAL STATEMENTS "THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES. LITERARY WORKS, AND ARTIFACTS THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC

SERVICE THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES " NOT ALL GIFTS ARE ART GIVEN WITH THE INTENTION OF BEING DISPLAYED. THERE MAY BE INSTANCES WHERE

A GIFT OF ART IS MADE WITH THE PURPOSE OF BEING SOLD AND THE PROCEEDS BENEFITING A SPECIFIC PURPOSE OR UNIT AT THE UNIVERSITY IN SUCH CASES. THE SALE PROCEEDS WOULD BE RECORDED AS GIFT REVENUE AT THE TIME OF SALE

Schedule M, Part I, Line 33 OTHER CERTAIN NONCASH CONTRIBUTIONS LISTED IN PART I HAVE NOT REPORTED AN AMOUNT IN PART I,

COLUMN (C) NO AMOUNT IS REPORTED FOR THESE CONTRIBUTIONS EITHER BECAUSE THEY ARE

NONCASH CONTRIBUTIONS INTENDED FOR DISPLAY. AS DISCUSSED ABOVE. OR BECAUSE THE VALUE OF THE NONCASH CONTRIBUTION IS IMMATERIAL

Schedule M. Part I. Line 32b Third THIRD PARTIES. SUCH AS AUCTION HOUSES OR BROKERS, MAY BE USED TO SELL NON-CASH

parties used to solicit, process, or sell CONTRIBUTIONS FOR THE UNIVERSITY, BUT NOT TO PROCESS OR SOLICIT ANY CONTRIBUTIONS FOR THE noncash contributions UNIVERSITY, EXCEPT AS DISCLOSED ON SCHEDULE G, PART I

Schedule M (Form 990) (2016)

efile GRAPH:	C print - DO NOT PROCESS As Filed Data -	DLI	N: 93493130012158
SCHEDUL (Form 990 or EZ)	99()- Complete to provide information for respons Form 990 or 990-EZ or to provide any a ▶ Attach to Form 990 or 99 ▶ Information about Schedule O (Form 990 or 99 www.irs.gov/form99	Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and its instructions is at	OMB No 1545-0047 2016 Open to Public Inspection
	O, Supplemental Information	Employer ider 04-2103580	ntification number
Return Reference	Explana	tion	
Form 990, Part I, Line 5 TOTAL NUMBER OF INDIVIDUALS EMPLOYED	IS REQUIRED BY THE FORM 990 INSTRUCTIONS, THE NUMBER REPORTED ON PART I, LINE 5 REPRESENTS HE TOTAL NUMBER OF FORMS W-2 PRODUCED BY THE UNIVERSITY DURING CALENDAR YEAR 2016 THIS NCLUDES PAYMENTS FOR WORK STUDY AND CERTAIN TEACHING FELLOWS, AS WELL AS SHORT-TERM EMPLO MENT THE TOTAL HEAD COUNT FOR FACULTY AND STAFF AS REPORTED ON THE HARVARD UNIVERSITY FA IT BOOK FOR OCTOBER 31, 2016 WAS 18,724		

Return Explanation

Form 990, Part	HARVARD IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOL
I, Line 6	S, DEPARTMENTS, AND PROGRAMS WHILE HARVARD DOES NOT FORMALLY TRACK OR ELSEWHERE REPORT TH
VOLUNTEERS	E NUMBER OF ITS VOLUNTEERS. THE UNIVERSITY ESTIMATES THAT THIS FIGURE EXCEEDS 10.000

Paturn

Reference	Explanation
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	CERTAIN ACTIONS OF THE HARVARD CORPORATION, SUCH AS THE ELECTION OF NEW CORPORATION MEMBER S, THE CONFERRAL OF DEGREES, AND AMENDMENTS TO THE UNIVERSITY STATUTES, ARE SUBJECT TO THE CONSENT OF THE UNIVERSITY'S BOARD OF OVERSEERS

Evolunation

990 Schedule O, Supplemental Information

Return Explanation

Reference

Form 990,	THE FORM 990 WAS REVIEWED BY THE UNIVERSITY'S TAX RETURN REVIEW COMMITTEES, COMPRISING SEN
Part VI, Line	IOR FINANCE STAFF, AND INTERNAL AND EXTERNAL COUNSEL FORM 990 WAS ALSO REVIEWED BY THE UN
11b Review	IVERSITY'S JOINT COMMITTEE ON INSPECTION, CONSISTING OF MEMBERS OF THE HARVARD CORPORATION
of form 990	AND THE BOARD OF OVERSEERS THE FINAL FORM 990 WAS PROVIDED TO THE ENTIRE HARVARD CORPORA
by governing	TION BEFORE IT WAS FILED
body	
-	

Return Reference	Explanation
	ANNUALLY, THE UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A COPY OF THE HARVARD UNIVERSITY POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S GOVERNING BODY THE COMPLETED DISCLOSURE FORMS OF MEMBERS OF THE GOVERNING BODY ARE REVIEWED BY BOOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	THE FOLLOWING IS A DESCRIPTION OF THE ANNUAL COMPENSATION REVIEW PROCESS (CROSS-REFERENCE SCHEDULE J, PART I, LINE 3) THE MOST RECENT REVIEW CONDUCTED PRIOR TO THE CLOSE OF FISCAL YEAR 2017 OCCURRED IN MAY 2017 THE OFFICE OF HUMAN RESOURCES INITIATES AN ANNUAL REVIEW PROCESS TIMED SO THAT A FINAL REVIEW CAN BE CONDUCTED BY THE HARVARD CORPORATION DURING IT S APRIL/MAY MEETING ALL INTERNAL REVIEWS AND NEW SALARY RECOMMENDATIONS ARE CONDUCTED IN ADVANCE OF THE CORPORATION MEETING, GENERALLY INCLUDING RECOMMENDATIONS OF THE PRESIDENT OF COMPENSATION OTHER THAN THE PRESIDENT'S OWN THE PROVOST AND THE EXECUTIVE VICE PRESIDENT ADDITIONALLY PROVIDE RECOMMENDATIONS ON THOSE INDIVIDUALS FOR WHOM THEY HAVE ORGANIZATION AL RESPONSIBILITY, SUBJECT TO THE APPROVAL OF THE PRESIDENT DURING THE MEETING, THE CORPO RATION, WHICH IN FULL SERVES AS THE COMPENSATION COMMITTEE, REVIEWS EACH OF THE PRESIDENT'S PROPOSALS FOR FINAL APPROVAL THE PRESIDENT DOES NOT PARTICIPATE IN THE DELIBERATIONS OR THE VOTE ON THE PRESIDENT'S OWN COMPENSATION ALL VOTES ARE MEMORIALIZED IN MINUTES AND P RESERVED, TOGETHER WITH ALL BACKGROUND DATA AND MATERIALS PROVIDED BY THE OFFICE OF HUMAN RESOURCES THIS ANNUAL REVIEW PROCESS INCLUDES THE COMPILATION OF APPROPRIATE COMPARABILIT Y COMPENSATION DATA FOR EACH POSITION INCLUDED IN THE REVIEW THE COMPENSATION COMMITTEE O BTAINS AND RELIES UPON APPROPRIATE COMPENSATION MARKET SURVEY DATA AND ANALYSIS IN EACH CA SE PRIOR TO MAKING ITS DETERMINATION FOR THIS PURPOSE, THE PRINCIPAL SOURCE OF SUCH DATA IS AN ANNUAL REPORT PROVIDED BY AN OUTSIDE CONSULTANT ADDITIONAL COMPARABILITY DATA FOR R EVIEW OF THE PRESIDENT'S COMPENSATION HAS BEEN DRAWN FROM A SECOND EXTERNAL SOURCE THAT IS COMPILED ANNUALLY AND FROM PUBLICLY AVAILABLE FORM 990 INFORMATION THE INDIVIDUALS TO WHOM THE PROCESS IS APPLIED ARE THE FOLLOWING 1 THE OFFICES OF THE UNIVERSITY, INCLUDING THE PRESIDENT, PROVOST, SECRETARY, EXECUTIVE VICE PRESIDENT, AND ALL VICE PRESIDENTS, 2 THE DEANS OF THE FACULTIES, INCLUDING KEY EMPLOYEES, 3 CERTAIN OTHER SENIO

990 Schedule O, Supplemental Information

Return Explanation

Reference

Form 990, Part VI, Line	THE ANNUAL COMPENSATION REVIEW PROCESS DESCRIBED ABOVE APPLIES TO OTHER OFFICERS AND KEY EMPLOYEES
15b Process	
to establish	
compensation	
of other	
employees	

Peturn

Reference	Explanation
Form 990,	HARVARD UNIVERSITY MAKES ITS ANNUAL FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE HARVARD
Part VI, Line	S CONFLICT OF INTEREST POLICY FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS IS AVAILABLE
19 Required	ON HARVARD'S INTRANET, ACCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY HARVARD'S PUBLIC CH
documents	ARTER IS AVAILABLE UPON REQUEST
available to	
the public	

Evolunation

Form 990, Part VII, Section A, Line 1a, Column (B) AVERAGE HOURS PER WEEK THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, KEY EMPLOYEES, AND HIGHE ST COMPENSATED EMPLOYEES THE AVERAGE HOURS WORKED REPORTED ON PART VII, COLUMN (B) ARE ES TIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT THE HOURS PE R WEEK DEVOTED TO RELATED ORGANIZATIONS REPRESENTS AN ESTIMATE OF TIME THE INDIVIDUAL SPEN DS IN HIS/HER CAPACITY AS A MEMBER OF THE BOARD OF DIRECTORS AND/OR AS AN EMPLOYEE OF HARV ARD AFFILIATES	Return Reference	Explanation
]	Part VII, Section A, Line 1a, Column (B) AVERAGE HOURS PER	ST COMPENSATED EMPLOYEES THE AVERAGE HOURS WORKED REPORTED ON PART VII, COLUMN (B) ARE ES TIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT. THE HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS REPRESENTS AN ESTIMATE OF TIME THE INDIVIDUAL SPENDS IN HIS/HER CAPACITY AS A MEMBER OF THE BOARD OF DIRECTORS AND/OR AS AN EMPLOYEE OF HARV

Return Reference	Explanation
Form 990, Part VIII, Line	LAB SERVICES AND OTHER SALES - Total Revenue 26118039, Related or Exempt Function Revenue 22595744, Unrelated Business Revenue 3522295, Revenue Excluded from Tax Under Sections
2f Other	512, 513, or 514,DENTAL CLINIC - Total Revenue 9043575, Related or Exempt Function Rev
Program	enue 9043575, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512,
Service	513, or 514,RENTAL INCOME FROM NON-INVESTMENT PROPERTY - Total Revenue 23081309, Rela
Revenue	ted or Exempt Function Revenue , Unrelated Business Revenue 133551, Revenue Excluded fro
	m Tax Under Sections 512, 513, or 514 22947758, DOUBLETREE - Total Revenue 26390535, Rel
	ated or Exempt Function Revenue , Unrelated Business Revenue 26390535, Revenue Excluded
	from Tax Under Sections 512, 513, or 514,ALL OTHER PROGRAM SERVICE REVENUE - Total Reve
	nue 47847159, Related or Exempt Function Revenue 47847159, Unrelated Business Revenue,
l	Revenue Excluded from Tax Under Sections 512, 513, or 514.

Return Explanation

Form 990, Part	EFFECTIVE JULY 1, 2016, THE UNIVERSITY ELECTED TO RETROACTIVELY ADOPT ASU NO 2017-02 AS
XI, Line 8	A RESULT OF ADOPTING THIS GUIDANCE, CERTAIN NON-CONTROLLING INTERESTS (NCI) ARE NO LONGER
PRIOR PERIOD	SHOWN AS ASSETS, NET ASSETS, AND CHANGES IN NET ASSETS THE ENTIRE NCI BALANCE FOR FY16 IS
ADJUSTMENTS	BEING REPORTED AS A PRIOR PERIOD ADJUSTMENT ON PART XI. LINE 8

Return Reference	Explanation
	CHANGE IN RETIREMENT OBLIGATIONS - 209980956, OTHER CHANGES IN SPLIT INTEREST AGREEMENTS - 11489212, TRANSFERS FROM AFFILIATE ORGANIZATIONS - 86155049, CHANGE IN INTEREST IN TRUSTS HELD BY OTHERS - 41325459, OTHER CHANGES IN NET ASSETS260063518,

Return Explanation
Reference

Schedule J,
Part I, Line 7
Non-fixed
payments

THE UNIVERSITY OFFERS INCENTIVE COMPENSATION FOR OUTSTANDING PERFORMANCE BONUS AND INCENT
IVE PAYMENTS FOR OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES ARE LISTED IN
PART II, COLUMN (B)(II)

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** (Form 990)

Name, address, and EIN (if applicable) of disregarded entity

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the Treasury

President and Fellows of Harvard College

Internal Revenue Service Name of the organization

Part I

▶ Attach to Form 990.

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(b)

Primary activity

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

(d)

Total income

(c)

Legal domicile (state

Cat No 50135Y

or foreign country)

DLN: 93493130012158

OMB No 1545-0047

Open to Public Inspection

(f)

Direct controlling

entity

Schedule R (Form 990) 2016

Employer identification number

04-2103580

(e)

End-of-year assets

(1) BEAU GESTE XXV LLC REAL ESTATE MA 26,397,775 74,224,387 PRESIDENT AND FELLOWS OF HRES 1350 MASS AVE HARVARD COLLEGE CAMBRIDGE, MA 02138 20-2138990 (2) DG PARTNERS EQUITY PARTICIPANTS II LLC INVESTMENTS DE 12,208,000 53,190,000 DG PARTICIPANTS LTD 131 SOUTH DEARBORN ST 32 FL CHICAGO, IL 60603 98-1167777 (3) EGSI LLC MΑ 0 PRESIDENT AND FELLOWS OF INVESTMENTS 0 HMC INC 600 ATLANTIC AVE HARVARD COLLEGE BOSTON, MA 02210 81-3795256 (4) FIELD COURSE LLC ACADEMIC DE 550 63,896 PRESIDENT AND FELLOWS OF 1209 ORANGE ST THE CORP TRUST CO HARVARD COLLEGE WILMINGTON, DE 19801 00-1069145 (5) HARVARD INTERNATIONAL LLC INTERNATIONAL SUPPORT MA 0 0 PRESIDENT AND FELLOWS OF 1350 MASS AVE STE 980 HARVARD COLLEGE CAMBRIDGE, MA 02138 30-0459737 (6) HARVARD UNIVERSITY BEACON YARDS LLC REAL ESTATE MA 54,000 79,787,094 PRESIDENT AND FELLOWS OF 1033 MASS AVE 3RD FL HARVARD COLLEGE CAMBRIDGE, MA 02138 03-0517218 Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. See Additional Data Table (b) (d) (f) (g) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? No Yes

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

See Additional Data Table													
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant Income(related unrelated, excluded from tax under sections 512- 514)	total incom	(g) Share of e end-of-year assets	(H Disprop alloca		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	j) eral or aging mer?	(k) Percentage ownership
					32.7			Yes	No		Yes	No	
Part IV Identification of Related Organi because it had one or more related						ızatıon ans	wered "Yes	" on Fo	orm 9	90, Part IV,	line	34	
See Additional Data Table													
(a) Name, address, and EIN of related organization	(b) Primary activity	Li doi (state i	(c) egal micile or foreign intry)	Direc	entity (C c	(e) pe of entity corp, S corp, or trust)	(f) Share of total income		(g) of end- year assets	of-Percer owne	ntage rship	(1:	(i) ction 512(b) 3) controlled entity? (es No

cned	ule k (Form 990) 2016		Pā	ige 3
Pa	Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 D	iring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	Yes	
b	Gift, grant, or capital contribution to related organization(s)	1 b	Yes	
c	Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d	Loans or loan guarantees to or for related organization(s)	1d	Yes	
e	Loans or loan guarantees by related organization(s)	1e	Yes	
f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	1 g	Yes	
h	Purchase of assets from related organization(s)	1h	Yes	
i	Exchange of assets with related organization(s)	1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
0	Sharing of paid employees with related organization(s)	10	Yes	
р	Reimbursement paid to related organization(s) for expenses	1 p	Yes	
q	Reimbursement paid by related organization(s) for expenses	1 q	Yes	
r	Other transfer of cash or property to related organization(s)	1r	Yes	
s	Other transfer of cash or property from related organization(s)	1s	Yes	
_	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
ee A	dditional Data Table (a) (b) (c) (d)			
	Name of related organization	mount	nvolve	i

• • • • • • • • • • • • • • • • • • • •	Sharing of facilities, equipment, maining hose, or other assets with related organization(s).	1	l	1
0	Sharing of paid employees with related organization(s)	10	Yes	
р	Reimbursement paid to related organization(s) for expenses	1p	Yes	_
_	Reimbursement paid by related organization(s) for expenses	1 q	Yes	
r	Other transfer of cash or property to related organization(s)	1r	Yes	+-
s	Other transfer of cash or property from related organization(s)	1s	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
See A	Additional Data Table			
	(a) (b) (c) (d)			
	Name of related organization Transaction Amount involved Method of determining amo	ount i	nvolve	:d

type (a-s)

Schedule R (Form 990) 2016

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		Are all partners section to 501(c)(3) organizations?		Are all partners section 501(c)(3) organizations?		Are all partners section total 501(c)(3) organizations?		SU1(c)(3) income		(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No	<u> </u>	<u> </u>	Yes	No		Yes	No							
										Schedul	e R (Form	1 990	D) 2016						

Schedule R (Form 990) 2016		Page 5
Part VII Supplemental Info	ormation	_
Provide additional infor	rmation for responses to questions on Schedule R (see instructions)	
Return Reference	Explanation	
Schedule R, Part IV IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS A TRUST	SPLIT INTEREST TRUSTS THE TRUSTS LISTED ARE DOMICILED IN MASSACHUSETTS, NEW YORK, AND WASHINGTON, D C	

Schedule R (Form 990) 2016

Additional Data

CAMBRIDGE, MA 02138

CHICAGO, IL 60603 98-1167777

BOSTON, MA 02210 81-3795256

(3) FIELD COURSE LLC

WILMINGTON, DE 19801

1350 MASS AVE STE 980

CAMBRIDGE, MA 02138

1033 MASS AVE 3RD FL

CAMBRIDGE, MA 02138

131 SOUTH DEARBORN ST 32 FL

HMC INC 600 ATLANTIC AVE

1209 ORANGE ST THE CORP TRUST CO

(5) HARVARD UNIVERSITY BEACON YARDS LLC

(4) HARVARD INTERNATIONAL LLC

(1) DG PARTNERS EQUITY PARTICIPANTS II LLC

20-2138990

(2) EGSI LLC

00-1069145

30-0459737

03-0517218

Software ID: 16000421 Software Version: 2016v3.0 EIN: Name: Form 990, Schedule R, Part I - Identification of Disregarded En (a) (b) Name, address, and EIN (if applicable) of disregarded entity Primary Activity (1) BEAU GESTE XXV LLC REAL ESTATE HRES 1350 MASS AVE

ntities	,	
President and Fello	ws of Harvard College	
04-2103580		

INVESTMENTS

INVESTMENTS

ACADEMIC

REAL ESTATE

INTERNATIONAL SUPPORT

(e)

End-of-year assets

74,224,387

(f) Direct Controlling Entity

PRESIDENT AND FELLOWS OF

0 PRESIDENT AND FELLOWS OF

0 PRESIDENT AND FELLOWS OF

HARVARD COLLEGE

63,896 PRESIDENT AND FELLOWS OF

HARVARD COLLEGE

HARVARD COLLEGE

79,787,094 PRESIDENT AND FELLOWS OF

HARVARD COLLEGE

HARVARD COLLEGE

53,190,000 DG PARTICIPANTS LTD

Legal Domicile (State or Foreign Country)

MΑ

DE

MΑ

DE

MA

MΑ

(d) Total income

26,397,775

12,208,000

0

550

0

54,000

Form 990, Schedule R, Part II - Identification of Relat			(4)	(-)	(5)	,	~ \
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile	(d) Exempt Code	(e) Public charity	(f) Direct controlling	Section	g) on 512
		(state or foreign country)	section	status (ıf section 501(c) (3))	entity	contr	(13) rolled ity?
				(3))		Yes	No
(1)	RESEARCH	TZ			PRESIDENT AND FELLOWS OF HARVARD	Yes	
PO BOX 79810 MWAI KIBAKI RD DAR ES SALAAM TZ					COLLEGE		
(1)	PERFORMING ARTS	MA	501(c)(3)	10	PRESIDENT AND FELLOWS OF HARVARD	Yes	
64 BRATTLE ST CAMBRIDGE, MA 02138 04-2665867					COLLEGE		
(2)	EDUCATION	BR			PRESIDENT AND FELLOWS OF HARVARD	Yes	
AVENIDA PAULISTA 1337 CJ 171 SAO PAULO 01311200 BR					COLLEGE		
(3)	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 23-7014581					COLLEGE		
(4)	RESEARCH	ВС			PRESIDENT AND FELLOWS OF HARVARD	Yes	
PRIVATE BAG BO 320 GABORONE BC					COLLEGE		
(5)	RESEARCH SUPPORT	FR			PRESIDENT AND FELLOWS OF HARVARD	Yes	
62 RUE FRANCOIS 1 ER PARIS FR					COLLEGE		
(6) HMC INC 600 ATLANTIC AVE	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
BOSTON, MA 02210 04-3044742							
(7) 800 BOYLSTON ST	RESEARCH SUPPORT	МА	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
BOSTON, MA 02199 04-3478889 (8)	EDUCATION AND	MA	501(c)(3)	Type I	PRESIDENT AND	Yes	
4 BLACKFAN CIRCLE BOSTON, MA 02215	RESEARCH				FELLOWS OF HARVARD COLLEGE		
52-2446955 (9)	EDUCATION	MA	501(c)(3)	Type I	NA		No
141 PORTLAND ST 9TH FL CAMBRIDGE, MA 02139							
46-0807740 (10)	RESEARCH	MA	501(c)(3)	Type III-O	PRESIDENT AND	Yes	
745 BOYLSTON ST 7TH FL BOSTON, MA 02116 04-2702030					FELLOWS OF HARVARD COLLEGE		
(11)	RESEARCH SUPPORT	AR			PRESIDENT AND FELLOWS OF HARVARD	Yes	
CARLOS PELLEGRINI 1163 PISO 12 CONTRAFRENTE BUENOS AIRES C1009ABW					COLLEGE		
AR (12)	FACULTY AND STUDENT	CI			PRESIDENT AND	Yes	
AVENIDA DAG HAMMARSKJOLD 3269 SANTIAGO CI	ACTIVITIES				FELLOWS OF HARVARD COLLEGE		
(13)	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
HMS DEAN OF FAC OF MED BOSTON, MA 02115 04-3293162					COLLEGE		
(14) C	RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
3 BLACKFAN CIRCLE 5TH FL CLSB BOSTON, MA 02115 30-0773387					COLLEGE		
(15)	EXECUTIVE EDUCATION	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
SOLDIERS FIELD RD BOSTON, MA 02163 04-3395140					COLLEGE		
(16)	PUBLISHING	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
20 GUEST ST STE 700 BRIGHTON, MA 02135 04-3177990					COLLEGE		
(17)	ELECTRICITY PURCHASING	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0425512					COLLEGE		
(18)	GLOBAL SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 45-4535664					COLLEGE		
(19)	RESEARCH	TS			HARVARD GLOBAL RESEARCH AND	Yes	
3EME ETAGE IMMEUBLE SLIM BLOCK 1 RUE DE LEURO BERGES DU LAC II TUNIS 1053					SUPPORT SERVICES INC		
TS							

Form 990, Schedule R, Part II - Identification of Related (a)	d Tax-Exempt Organiza	tions (c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling entity	Section	on 512 (13)
		or foreign country)	Section	(if section 501(c) (3))	entity	contr	rolled aty?
						Yes	No
(21)	RESEARCH	IN			HARVARD GLOBAL RESEARCH AND	Yes	
9SE 9TH FL 29 SENAPATI BAPAT MARG MUMBAI, MAHARASHTRA 400028					SUPPORT SERVICES INC		
IN (1)	RESEARCH	SF			HARVARD GLOBAL	Yes	_
22 BREE ST					RESEARCH AND SUPPORT SERVICES		
CAPE TOWN 8000 SF					INC		
(2)	RESEARCH	UK			HARVARD GLOBAL RESEARCH AND	Yes	
VERNON HOUSE 22 SICILIAN AVE LONDON WC1A2QS					SUPPORT SERVICES INC		
(3)	PUBLISHING	MA	501(c)(3)	Type III-FI	PRESIDENT AND	Yes	
7 WARE ST CAMBRIDGE, MA 02138					FELLOWS OF HARVARD COLLEGE		
04-6112308 (4)	INVESTMENT	MA	501(c)(3)	Type I	PRESIDENT AND	Yes	
HMC INC 600 ATLANTIC AVE	MANAGEMENT	MA	301(0)(3)	Туре 1	FELLOWS OF HARVARD	165	
BOSTON, MA 02210 23-7361259							
(5)	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210					COLLEGE		
04-3070522 (6)	MEDICAL EDUCATION	MA	501(c)(3)	Type I	NA		No
25 SHATTUCK ST							
BOSTON, MA 02115 04-2213292							
(7)	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
25 SHATTUCK ST BOSTON, MA 02115 31-1745145					COLLEGE		
(8)	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210	MANAGEMENT				COLLEGE		
04-3070519 (9)	INVESTMENT	MA	501(c)(3)	Type I	PRESIDENT AND	Yes	
HMC INC 600 ATLANTIC AVE	MANAGEMENT	MA	301(0)(3)	Туре 1	FELLOWS OF HARVARD	162	
BOSTON, MA 02210 22-3138409							
(10)	TITLE HOLDING COMPANY	MA	501(c)(25)		PRESIDENT AND FELLOWS OF HARVARD	Yes	
1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138					COLLEGE		
04-3373410 (11)	REAL ESTATE	MA	501(c)(3)	Type I	PRESIDENT AND	Yes	
1033 MASS AVE 3RD FL	BROKERAGE				FELLOWS OF HARVARD COLLEGE		
CAMBRIDGE, MA 02138 04-2649303							
(12)	EDUCATION	MA	501(c)(3)	Type I	NA		No
VANSERG HALL 25 FRANCIS AVE CAMBRIDGE, MA 02138 04-2062394							
(13)	RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
1350 MASS AVE CAMBRIDGE, MA 02138					COLLEGE		
22-3032677 (14)	ENERGY SERVICES	MA	501(c)(3)	Type I	NA		No
160 LONGWOOD AVE		,	\-/\ - /\-/	"			
BOSTON, MA 02115 04-3476764							
(15)	RESEARCH	MA	501(c)(3)	Type I	NA		No
100 BIGELOW ST HOLYOKE, MA 01040							
27-3014805 (16)	RESEARCH	MA	501(c)(3)	Type I	NA		No
100 BIGELOW ST HOLYOKE, MA 01040							
45-2257442 (17)	INVESTMENT	MA	501(c)/2\	Type I	PRESIDENT AND	V	
HMC INC 600 ATLANTIC AVE	MANAGEMENT	IMA	501(c)(3)	Type I	FELLOWS OF HARVARD	Yes	
BOSTON, MA 02210 04-2997367							
(18)	ATHLETICS	СТ	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD	Yes	
MURR CTR 65 NORTH HARVARD ST BOSTON, MA 02163					COLLEGE		
51-0189788 (19)	INVESTMENT	MA	501(c)(3)	Type I	PRESIDENT AND	Yes	
HMC INC 600 ATLANTIC AVE	MANAGEMENT		· \ = /\ = /	- /r = =	FELLOWS OF HARVARD	. 33	
BOSTON, MA 02210 04-3263656							

(d) (e) (f) (g) (a) (b) (c) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (state (b)(13)section status entity (if section 501(c) controlled or foreign country) (3))entity? Yes No 501(c)(3) Tyne I (41) STUDENT SUPPORT МΔ DRESTDENT AND Yes VARD

DC

501(c)(3)

Type II

No

Yes

PRESIDENT AND
FELLOWS OF HARVARD

COLLEGE

SOLDIERS FIELD RD BOSTON, MA 02163 57-1152691	STODENT SUFFORT	PIG	301(0)(3)		FELLOWS OF HARVA
X=7	MEDICAL EDUCATION AND RESEARCH	MA	501(c)(3)	Type I	NA

EDUCATION

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

330 BROOKLINE AVE BOSTON, MA 02215 04-3326928 (2)

1033 MASS AVE 3RD FL

CAMBRIDGE, MA 02138

53-0199180

Form 990, Schedule R, Pa	rt III - Identificat	1	elated Organiz	zations Taxab	le as a Partner	rship	1				j)	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of- year assets	(h Dispropri allocat	rtionate tions?	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	Gen Mana Part	neral or aging :ner?	(k) Percentage ownership
(1) 144 FULTON MMEE JV LLC	INVESTMENTS	DE		Excluded	-2,870	22,397,636	Yes	No No		Yes	No No	80 09 %
767 5TH AVE STE 2400 NEW YORK, NY 10153 47-4542524			HOLDINGS I LLC									
(1) 170 BROADWAY LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 46-4145333	INVESTMENTS		CROWN ATLANTIC RETAIL I LLC	Excluded	33,228	13,998,700		No			No	80 %
	INVESTMENTS		CROWN ATLANTIC RETAIL I LLC	Excluded	14,415	3,500,018		No			No	80 %
NEW YORK, NY 10153 30-0829016												
(3) 522 FULTON REALTY LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 13-4215034	INVESTMENTS		CA 522 INVESTOR LLC	Excluded	335,668	26,511,898		No			No	80 09 %
767 5TH AVE STE 2400 NEW YORK, NY 10153	INVESTMENTS		CROWN ATLANTIC RETAIL I LLC	Excluded	1,238	2,011,324		No			No	80 %
46-5244987 (5) ALCION REAL ESTATE PARTNERS II LP	INVESTMENTS		HARVARD PRIVATE CAPITAL REALTY INC	Excluded	2,867,784	0		No	-410,487		No	84 58 %
ONE POST OFFICE SQUARE STE 3150 BOSTON, MA 02109 26-3400946												
ALCION REAL ESTATE PARTNERS LP ONE POST OFFICE SQUARE STE 3150	INVESTMENTS		HARVARD PRIVATE CAPITAL REALTY INC	Excluded	-37,279,611	0		No	-168,847		No	93 93 %
BOSTON, MA 02109 20-1973523 (7)	INVESTMENTS	DE	HARVARD	Excluded	9,095,539	106,448,756		No	52,785	<u> </u>	No.	00.40.9/
AMERRA AGRI OPPORTUNITY FUND LP 1185 AVE OF THE AMERICAS	INVESTMENTS		MANAGEMENT PRIVATE EQUITY CORP	Excluded	9,095,539	100,446,736		No	52,765		No	99 49 %
17TH FL NEW YORK, NY 10036 27-3310646	INVESTMENTS	DE	HARVARD	Excluded	3,074,683	34,576,856		No			No	97 56 %
APOLLO THUNDER PARTNERS LP ONE MANHATTANVILLE ROAD	INVESTMENTS		MANAGEMENT PRIVATE EQUITY CORP	Excluded	3,074,003	34,370,630		NO			INO	97 30 70
STE 201 PURCHASE, NY 10577 36-4827348												
(9) ARROWSTREET CAPITAL GLOBAL EQUITY LONGSHORT FUND LTD PO BOX 309 UGLAND HOUSE	INVESTMENTS		ARROWSTREET CAPITAL GLOBAL EQUITY LONG SHORT FUND (FEEDER) LTD	Excluded	10,601,560	0		No			No	58 %
GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1136230												
ÀTLÁNTIC CT HOLDINGS II LLC	INVESTMENTS		ATLANTIC WESTERN INDUSTRIAL II LLC	Excluded	8,369,731	768,423		No			No	77 51 %
4343 VON KARMAN AVE STE 200 NEWPORT BEACH, CA 92660 46-2548899					4.742	42.042.240						07.5.0/
(11) ATLANTIC CT HOLDINGS III LLC 4343 VON KARMAN AVE STE	INVESTMENTS		ATLANTIC WESTERN INDUSTRIAL LLC	Excluded	-1,712	13,812,249		No			No	97 5 %
200 NEWPORT BEACH, CA 92660 47-5397308												
	INVESTMENTS		ATLANTIC WESTERN	Excluded	24,058,962	262,205		No			No	84 57 %
4343 VON KARMAN AVE STE 200 NEWPORT BEACH, CA 92660			INDUSTRIAL LLC									
46-2501216 (13) ATLANTIC P3 LIFE SCIENCES HOLDINGS LLC	INVESTMENTS	DE	ATLANTIC WLS LLC	Excluded	0	182,721,123		No			No	99 8 %
4380 LAJOLLA VILLAGE DR STE 230 SAN DIEGO, CA 92122 47-2638594												
	INVESTMENTS		ATLANTIC WSWO LLC	Excluded	1,975,144	80,533,884		No			No	98 85 %
11990 SAN VICENTE BLVD STE 200 LOS ANGELES, CA 90049 47-2097418												

Form 990, Schedule R, Pa	art III - Identifica		Related Organi	zations Taxal	ole as a Partne	rship	1			:>	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Disproprtionate allocations? Yes No	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)		neral or aging iner?	(k) Percentage ownership
(16) ATLANTIC SCIOTO HOLDINGS LLC	INVESTMENTS		ATLANTIC DEBT INVESTOR LLC	Excluded	9,756,472	88,849,454	No		1.00	No	99 63 %
575 MADISON AVE 16TH FL NEW YORK, NY 10022 47-1979711											
(1) ATLANTIC TORONTO LP HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 35-2384789	INVESTMENTS		HARVARD PRIVATE CAPITAL REALTY INC	Excluded	7,599,375	4,924,554	No			No	99 99 %
	INVESTMENTS	DE	BLUE ATLANTIC URBANA LLC	Excluded	0	12,977,318	No			No	88 2 %
12765 W FOREST HILL BLVD STE 1307 WELLINGTON, FL 33414 80-0910794											
(3) BAUPOST INSTITUTIONAL REALTY PARTNERS LLC - I 10 ST JAMES AVE STE 1700	INVESTMENTS		HB INSTITUTIONAL LP	Excluded	-5,625	0	No			No	61 89 %
BOSTON, MA 02116 04-3437926											
(4) BAYNORTH REALTY FUND IV LP	INVESTMENTS		HARVARD PRIVATE CAPITAL REALTY INC	Excluded	-864,817	16,877,908	No			No	94 92 %
200 CLARENDON ST 54TH FL BOSTON, MA 02116 04-3423446											
(5) BH INVESTMENTS FUND LLC 655 THIRD AVE 11TH FL NEW YORK, NY 10017 04-3070522	INVESTMENTS		HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	10,677,457	278,180,306	No			No	100 %
	INVESTMENTS		ATLANTIC BREP VIII LLC	Excluded	-1,325,558	223,016,643	No	-42,121		No	76 16 %
345 PARK AVE NEW YORK, NY 10154 81-1172959											
(7) BLC MASTER FUND LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	ITAY LLC	Excluded	3,317,965	41,980,540	No			No	56 93 %
BLUE ATLANTIC ACQUISITION GROUP II LLC	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC	Excluded	5,266,058	80,223,339	No			No	98 %
353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 90-0909419											
(9) BLUE ATLANTIC ACQUISITION GROUP LLC	INVESTMENTS		ATLANTIC STUDENT HOUSING LLC	Excluded	20,917,628	33,914,612	No			No	98 %
353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-4668306											
(10) CA ATLANTIC URBAN LV LLC	INVESTMENTS		ATLANTIC URBAN LV INVESTMENT LLC	Excluded	-94	25,000,000	No			No	100 %
767 5TH AVE STE 2400 NEW YORK, NY 10153 81-5215845 (11) CA USQUARE LLC	INVESTMENTS			lla salata d	-4,617,516	73,804,010	N-	-3,904,221		N-	
767 5TH AVE STE 2400 NEW YORK, NY 10153	INVESTIMENTS		USQUARE LLC	Unrelated	-4,617,316	73,804,010	No	-3,904,221		No	90 %
47-3889463 (12) CCC INVESTORS HOLDINGS II LP	INVESTMENTS		ATLANTIC CRI II LLC	Excluded	0	8,356,768	No			No	100 %
2310 WASHINGTON ST NEWTON LOWER FALLS, MA 02462											
(13) CERBERUS MA PARTNERS LP	INVESTMENTS		ATLANTIC CIREP EUROPE LLC	Excluded	15,972,849	134,671,226	No			No	98 52 %
190 ELGIN AVE GEORGE TOWN, GRAND CAYMAN KYI9005 CJ											
` ′	INVESTMENTS	JE	ATLANTIC NBS LTD	Excluded	38,982	20,582,841	No			No	90 %
47 ESPLANADE ST HELIER, CHANNEL ISLANDS JE10BD JE											
81-4342773											

Form 990, Schedule R, Pa	rt III - Identificati	1 1	elated Organ	izations Taxa	ble as a Partn	ership	1			(j	is I	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Disproprtic	onate ons?	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	Gen o Mana Parti	neral or aging iner?	(k) Percentage ownership
(31) CH NBS LTD	INVESTMENTS		ATLANTIC NBS LTD	Excluded	40,031	5,018,488	1	No No		Yes	No	80 %
47 ESPLANADE ST HELIER, CHANNEL ISLANDS JE10BD JE												
98-1207239 (1) CH OCEANSIDE LLC	INVESTMENTS			Excluded	145,135	4,933,739		No			No	80 09 %
767 5TH AVE STE 2400 NEW YORK, NY 10153 46-2568911			ATLANTIC 2756 LONG BEACH RD LLC									
(2) CHAMBERS BURGER PROPERTY LP	INVESTMENTS	DE	CB EQUITY LLC	Excluded	7,779,978	0		No			No	71 93 %
1370 AVE OF THE AMERICAS NEW YORK, NY 10019 46-0986140												
	INVESTMENTS		HPC CHEROKEE VENTURES LLC	Unrelated	-4,708,192	1,293,487		No	-2,782,244		No	53 05 %
111 EAST HARGETT ST STE 300 RALEIGH, NC 27601 71-0890767												
(4) CIREP IV INSTITUTIONAL FEEDER LP	INVESTMENTS		ATLANTIC CIREP EUROPE LLC	Excluded	110,587	11,112,318		No			No	70 62 %
190 ELGIN AVE GEORGE TOWN, GRAND CAYMAN KYI9005 CJ 98-1265836												
	INVESTMENTS		CSH LIVING II LLC	Excluded	32,082,068	73,363,791		No			No	99 29 %
1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 32-0410036												
	INVESTMENTS		CSH LIVING III LLC	Excluded	683,391	114,423,465		No			No	99 53 %
1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 38-3931197												
CÓRAL SENIOR HOUSING IV LLC	INVESTMENTS		CSH LIVING III LLC	Excluded	10,171	11,426,949		No			No	99 48 %
1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 81-4574488												
(8) CORAL SENIOR HOUSING LLC 1275 PENNSYLVANIA AVE NW 2ND FL	INVESTMENTS		CSH LIVING LLC	Excluded	-5,885	445,619		No			No	69 65 %
WASHINGTON, DC 20004 27-3934030	INIVECTMENTS		CSU PROCRAM		-12,674	669,573		NI-				
CÓRAL-FSP INVESTMENT FUND I LLC	INVESTMENTS		CSH PROGRAM REIT INC	Excluded	-12,0/4	009,373		No			No	55 72 %
178 SOUTH MAIN ST STE 375 ALPARETTA, GA 30009 45-3203414	INVESTMENTS	5.5	SCH BROGRAM		-207,933	17,256,504						
(10) CORAL-FSP INVESTMENT FUND II LLC 178 SOUTH MAIN ST STE 375	INVESTMENTS		CSH PROGRAM REIT II INC	Excluded	-207,933	17,230,304		No			No	84 4 %
ALPARETTA, GA 30009 90-1033350	THEOTHERE	5-			1 003 550	20 707 602						
CRÓSSPOINT TECHNOLOGY HOLDINGS LLC	INVESTMENTS		BAYNORTH REALTY FUND IV LP	Excluded	-1,003,550	20,787,682		No			No	85 43 %
300 3RD AVE STE 2 WALTHAM, MA 02451 04-3520886 (12) CROWN 144 FULTON LLC	INVESTMENTS	DE	144 FULTON	Excluded	0	27,965,235		No			No	76 91 %
767 5TH AVE STE 2400 NEW YORK, NY 10153 47-3233984			MMEE JV LLC									
	INVESTMENTS		CROWN ATLANTIC RETAIL I LLC	Excluded	-1,851,219	7,560,051		No			No	82 22 %
767 5TH AVE STE 2400 NEW YORK, NY 10153 47-1830643												
CRÓWN ATLANTIC RETAIL II LLC	INVESTMENTS		ATLANTIC URBAN RETAIL INC	Excluded	-432,473	69,648,481		No			No	88 99 %
767 5TH AVE STE 2400 NEW YORK, NY 10153 36-4806500								_				

Form 990, Schedule R, Pa	art III - Identifica	1	telated Organi	zations Taxal	ple as a Partne	rship	1		١,	1	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Disproprtion allocation		Ger Mana 1 Part	j) neral or aging ner?	(k) Percentage ownership
(46) CROWN ATLANTIC RETAIL LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153	INVESTMENTS		ATLANTIC URBAN RETAIL INC	Excluded	-1,919,335	32,165,622		lo		No	88 89 %
46-1605646	INVESTMENTS	DE	ATLANTIC	Excluded	-572,280	40,296,372	 	lo l	-	No	60 57 %
CROWN ICS 5TH ACQUISITIONS LLC	INVESTMENTS		URBAN RETAIL INC	Excluded	372,200	40,230,372				INO	60 37 ⁷ 6
767 5TH AVE STE 2400 NEW YORK, NY 10153 47-1827246											
	INVESTMENTS		ATLANTIC URBAN RETAIL INC	Excluded	-23,656	667,454	ı	lo		No	80 %
(3) CVI CHVF LP 9320 EXCELSIOR BLVD MS144-7-2 HOPKINS, MN 55343 80-0941373	INVESTMENTS		HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	14,092,584	100,274,383	, n	io 54,228		No	99 99 %
7121 FAIRWAY DR STE 410 PALM BEACH GARDENS, FL 33418	INVESTMENTS		HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	0	N	0		No	50 %
55-0911808 (5) EAE ATLANTIC LLC	INVESTMENTS			Excluded	20,307,347	338,328,199	1	lo		No	90 9 %
1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 36-4743445			INVESTOR LLC								
(6) EDGE PRINCIPAL INVESTMENTS III PV LP	INVESTMENTS		ATLANTIC FUND HOLDINGS LLC	Unrelated	-188,258	54,680,556	N	o 198,992		No	85 1 %
1700 BROADWAY 37TH FL NEW YORK, NY 10019 47-5253229											
(7) GAVEA JUS BG 1 - MASTER LP 3500 S DUPONT HWY DOVER, DE 19901 46-2781217	INVESTMENTS	DE	GAVEA JUS BG 1 - FEEDER LP	Excluded	258,430	2,923,532	N	lo		No	100 %
	INVESTMENTS		BLUE MARBLE HOLDINGS CORP	Excluded	-3,967,139	213,595,150		0		No	98 9 %
	INVESTMENTS		ATLANTIC RETAIL WEST LLC	Excluded	49,755,204	-5,904,042		lo		No	98 28 %
27-4257497	INVESTMENTS		HARVARD MANAGEMENT	Excluded	0	311,577	<u></u>	lo l		No	69 1 %
PARTNERS LP 2 POST RD WEST WESTPORT, CT 06880			PRIVATE EQUITY CORP								
27-4267038 (11) GREENFIELD BLR PARTNERS LP	INVESTMENTS		MANAGEMENT PRIVATE EQUITY	Excluded	22,533	0	N	lo		No	69 1 %
2 POST RD WEST WESTPORT, CT 06880 20-1221910			CORP								
(12) GREENHAVEN APARTMENTS LLC	INVESTMENTS		IEC ATLANTIC I LLC	Excluded	-52,211	0		lo		No	91 63 %
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 27-4746803											
(13) GUEPARDO MASTER FUND LLC	INVESTMENTS	DE	ITAY LLC	Excluded	15,389,335	32,865,000		lo		No	85 33 %
AV BRIGADEIRO FARIA LIMA 3015 8 ANDAR CJ 8 SAO PAULO 01452000 BR 98-0536488											
	INVESTMENTS		MANAGEMENT PRIVATE EQUITY	Excluded	0	26,189,227	N	lo		No	99 %
94 SOLARIS AVE PO BOX 1348 CAMANA BAY, GRAND CAYMAN KY11108 CJ			CORP								

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (h) (e) General Legal (d) (g) Predominant Disproprtionate (k) (i) (a) (b) Domicile Direct Share of total Share of end-ofor Name, address, and EIN of allocations? Code V-UBI amount in Percentage Primary activity ncome(related Managing (State Controlling ıncome year assets Box 20 of Schedule K-1 ownership related organization unrelated. Partner? or Entity excluded from (Form 1065) Foreign tax under Country) sections 512-514) Yes Yes No No INVESTMENTS MA PRESIDENT AND Excluded 352,294,130 3.077,759,653 No Yes 95 36 % HARVARD COMMINGLED FELLOWS OF ACCOUNT HARVARD COLLEGE HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3344621 INVESTMENTS HARVARD 10,794,498 6,284,301 468,502 100 % (1) Excluded No No HÁRVARD INVESTMENT PRIVATE **ASSOCIATES** CAPITAL HOLDINGS INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3507407 (2) HB INSTITUTIONAL LP HARVARD 96,932,122 1,935,571,404 8,966,837 97 62 % INVESTMENTS MA Excluded Νo No PRIVATE 10 ST JAMES AVE STE 1700 CAPITAL BOSTON, MA 02116 HOLDINGS INC 04-3425685 (3) HFMM 770 BAY LP INVESTMENTS CA ALCION REAL Excluded 503 92,480 No 93 93 % No ESTATE 4711 YONGE ST STE 1400 PARTNERS LP TORONTO, ONTARIO M2N7E4 -63,509 INVESTMENTS CA ALCION REAL 0 (4) HFMM LP Excluded No No 93 93 % **ESTATE** 4711 YONGE ST STE 1400 PARTNERS LP TORONTO, ONTARIO M2N7E4 (5) HLS SPV LLC INVESTMENTS HARVARD 6,641,211 Excluded 0 Νo No 99 85 % MANAGEMENT 1345 AVE OF AMERICAS PRIVATE EQUITY 42ND FL CORP NEW YORK, NY 10105 47-2205984 CJ 14,520 23,941,135 (6) INVESTMENTS HMC JUWEEL Excluded Nο No 100 % HMC JUWEEL HOLDINGS LP INVESTORS LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 98-1196430 -279.151 (7) IEC ATLANTIC I LLC INVESTMENTS DE ATLANTIC Excluded 0 No Nο 98 % MULTIFAMILY HMC INC 600 ATLANTIC AVE HOUSING LLC BOSTON, MA 02210 27-3609237 (8) IEC ATLANTIC II LLC INVESTMENTS DE ATLANTIC -347,683 0 Νo 98 % Excluded No MULTIFAMILY HMC INC 600 ATLANTIC AVE HOUSING LLC BOSTON, MA 02210 37-1657369 (9) IEC ATLANTIC III LLC INVESTMENTS DE ATLANTIC Excluded -43,530 0 Νo No 98 75 % **MULTIFAMILY** HMC INC 600 ATLANTIC AVE HOUSING III BOSTON, MA 02210 LLC 32-0390438 (10) IEC BREAKWATER LLC INVESTMENTS DE IEC ATLANTIC II Excluded -76,917 0 Nο 88 2 % No LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-4447102 (11) IEC HIDDEN CREEK LLC INVESTMENTS DE IEC ATLANTIC I Excluded -25,553 0 No No 78 4 % LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-3083079 (12) INDY BLUE EQUITY LLC INDY BLUE 2,341,557 44,063,184 INVESTMENTS DE Excluded Nο No 71 93 % MANAGER LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-3668839 47,592,073 (13) INVESTMENTS DE ATLANTIC T5 Excluded 59,961,213 Nο No 73 75 % **ÎRON POINT CO-INVESTMENT** HOLDINGS LLC 201 MAIN ST STE 2300 FORT WORTH, TX 76102 45-4748900 ATLANTIC IP3 -164,847 (14) INVESTMENTS DE 3.665 100 % Unrelated Nο No IRON POINT REAL ESTATE HOLDINGS LLC PARTNERS III-TE (H) LP 201 MAIN ST STE 2300

FORT WORTH, TX 76102

61-1740169

Form 990, Schedule R, Pa	rt III - Identificat	1	lelated Organi	izations Taxa	ble as a Partne	ership				7:	: \	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of- year assets	(h Dispropr allocat	rtionate	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j Gendon Mana Partr	ieral or aging ner?	(k) Percentage ownership
(76) IRON POINT REAL ESTATE PARTNERS II-TE (H) LP	INVESTMENTS		ATLANTIC IP HOLDINGS LLC	Excluded	1,451,930	0		No	-390,988		No	96 49 %
201 MAIN ST STE 2300 FORT WORTH, TX 76102 45-2502061												
(1) IRON POINT REAL ESTATE PARTNERS-TE (H) LP	INVESTMENTS		HARVARD PRIVATE CAPITAL REALTY INC	Excluded	20,533,329	0		No	10,194		No	73 45 %
201 MAIN ST STE 2300 FORT WORTH, TX 76102 26-0526961	INVESTMENTS	DE	ATLANTIC C-III	l lovel steed	946,832	17,751,759		No	750,140		No	100 %
ISLAND C-III ATLANTIC HOLDINGS LLC	INVESTMENTS	DE	LLC	Onrelated	940,632	17,731,739		INO	730,140		NO	100 %
300 N MAIN ST STE 402 GREENVILLE, SC 29601 47-1180960	TANKESTMENTS	25	UAD/ADD		0.027.101	F24.070.122			0.027.101			55.2.0/
L-Á SATURN ACQUISITION LP 2929 ARCH ST STE 1650 PHILADELPHIA, PA 19104	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Unrelated	-9,027,181	524,979,133		No	-9,027,181		No	65 8 %
30-0825127 (4) LIQUID REALTY PARTNERS IV (PF1) LP 101 MARKET ST 769 CAMANA BAY	INVESTMENTS		HARVARD PRIVATE CAPITAL REALTY INC	Unrelated	-59,370	996,218		No	51,192		No	100 %
GEORGE TOWN, GRAND CAYMAN KY19006 CJ 26-0346359												
(5) LIQUID REALTY PARTNERS IV INVESTMENTS AIV (PF1) LP	INVESTMENTS	DE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LTD	Excluded	0	0		No			No	100 %
199 E LINDA MESA AVE 10 DANVILLE, CA 94526	THESTMENTS		LIQUID REALTY									100.0/
(6) LIQUID REALTY PARTNERS IV INVESTMENTS II AIV (PF1) LP 199 E LINDA MESA AVE 10	INVESTMENTS		LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) II LP	Excluded	0	0		No			No	100 %
DANVILLE, CA 94526												
(7) LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LP	INVESTMENTS		HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	1,822,014		No			No	100 %
101 MARKET ST 769 CAMANA BAY GEORGE TOWN, GRAND CAYMAN KY19006 CJ												
26-0489545 (8) LONGFELLOW ATLANTIC HOLDINGS LLC	INVESTMENTS		ATLANTIC SCIENCE LLC	Excluded	786,469	110,284,308		No			No	99 %
260 FRANKLIN ST STE 1520 BOSTON, MA 02110 80-0965922												
(9) LUBERT-ADLER CAPITAL REAL ESTATE FUND III LP	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Unrelated	-48,944	10,730,463		No	-229,675		No	77 86 %
2929 ARCH ST STE 1650 PHILADELPHIA, PA 19104 52-2279515 (10)	INVESTMENTS	DE	ATLANTIC	l lovelete d	-1,864,296	120,773,205		Ne	-1,515,878		No.	98 04 %
LUBERT-ADLER REAL ESTATE FUND VII LP	INVESTMENTS	DE	LAREF VII LLC	Unrelated	-1,604,290	120,773,203		No	-1,313,676		No	98 04 %
2929 ARCH ST STE 1650 PHILADELPHIA, PA 19104 80-0955742						25.004.030						
(11) LUBERT-ADLERLARAMAR URBAN NEIGHBORHOOD CAPITAL FUND LP	INVESTMENTS	DE	ATLANTIC FUND HOLDINGS LLC	Excluded	-1,044,857	25,224,878		No			No	100 %
171 17TH ST STE 1575 ATLANTA, GA 30363 61-1804548												
(12) MCRB LLC 1021 LONG PRAIRIE RD STE 404 FLOWER MOUND, TX 75022	INVESTMENTS	DE	SAPPHIRE HOSPITALITY LLC	Excluded	4,275,614	70,873,506		No			No	74 79 %
46-1235435 (13) MCRS LLC 1021 LONG PRAIRIE RD STE	INVESTMENTS		SAPPHIRE HOSPITALITY LLC	Excluded	5,942,520	61,370,275		No			No	85 9 %
404 FLOWER MOUND, TX 75022 27-3637201												
(14) MDH ATLANTIC HOLDINGS II LLC	INVESTMENTS		ATLANTIC SOUTHEAST INDUSTRIAL II LLC	Excluded	0	0		No			No	98 %
3715 NSIDE PKWY NW 4-240 ATLANTA, GA 30327 82-1549241												

Form 990, Schedule R, Pa	art III - Identificat		lelated Organi	zations Taxal	ole as a Partne	rship	1	1		1	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Disproprtion allocations		Ger Man Part	j) neral or aging ner?	(k) Percentage ownership
(91) MDH ATLANTIC HOLDINGS LLC	INVESTMENTS		ATLANTIC SOUTHEAST INDUSTRIAL LLC	Excluded	7,055,423	116,398,110		0	163	No	97 67 %
3715 NSIDE PKWY NW BLDG 400 ATLANTA, GA 30327 46-5214306											
(1) MOUNTAIN CAPITAL PARTNERS NPI LP	INVESTMENTS		HARVARD MANAGEMENT PRIVATE EQUITY CORP	Unrelated	-54,072	49,150,604	N	o -54,072		No	80 09 %
811 LOUISIANA ST STE 2550 HOUSTON, TX 77002 81-0788984 (2) NAVITAS CAPITAL II LP	INVESTMENTS	DE	ATLANTIC FUND	Excluded	0	662,406		0		No	60 61 %
9460 WILSHIRE BLVD STE 850 BEVERLY HILLS, CA 90212 30-0934660	INVESTMENTS		HOLDINGS LLC	LXCIUGEG		552,155				140	00 01 /0
(3) NIMBUS WEATHER MASTER FUND LTD	INVESTMENTS		NIMBUS WEATHER FUND LTD	Excluded	3,351,121	21,443,349	N	0		No	72 15 %
CLAREDON HOUSE 2 CHURCH ST HAMILTON HM11 BD 98-1059620											
(4) OAK-MOSSER II LLC 220 MONTGOMERY ST 20TH FL SAN FRANCISCO, CA 94104	INVESTMENTS		ATLANTIC OAK II LLC	Excluded	0	0	N	0		No	93 %
82-1988562	INVESTMENTS	DE	ATLANTIC OAK	Excluded	0	26,948,159	 	0		No	93 %
308 JESSIE ST SAN FRANCISCO, CA 94103 81-3349445	INVESTMENTS		LLC	Excluded		20,540,133				INO	93 70
(6) PAG ASIA ALPHA LP 103 S CHURCH ST GEORGE TOWN, GRAND CAYMAN KY11106 CJ	INVESTMENTS		PAG ASIA ALPHA FEEDER LTD	Excluded	4,153,438	176,692,823	N	0		No	54 08 %
98-1269265	TAIL /CCTMCNTC	DE	IEC ATLANTIC II	Francis de d	-41,838	0	 	_		NI-	83 3 %
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-5311665	INVESTMENTS	DE	LLC	Excluded	-41,030	U	N	0		No	83 3 %
PRÉMIER A-1 ST LOUIS HOLDINGS LLC	INVESTMENTS		PSI ATLANTIC HOLDINGS III LLC	Excluded	0	3,727,835	N	0		No	97 68 %
3519 FEE FEE RD 221 BRIDGETON, MO 63044 81-4162579	INVESTMENTS	DE	ATLANTIC SELF	Excluded	0	7,620	N			No	98 67 %
PSI ATLANTIC HOLDINGS II LLC	INVESTMENTS		STORAGE LLC	Excluded		7,020		0		No	36 07 70
530 OAK COURT DR STE 185 MEMPHIS, TN 38117 81-0786898 (10)	INVESTMENTS	DE	ATLANTIC SELF	Excluded	10	26,975,448	N	0		No	98 67 %
PSI ATLANTIC HOLDINGS III LLC 530 OAK COURT DR STE 185			STORAGE LLC			·					
MEMPHIS, TN 38117 81-0780333	INVESTMENTS	DE	ATLANTIC SELF	Excluded	740,151	778,645		0		No	98 67 %
PSI ATLANTIC HOLDINGS LLC 530 OAK COURT DR STE 185 MEMPHIS, TN 38117			STORAGE LLC	-							
46-4391864 (12) QUEENS VENTURES LLC	INVESTMENTS	DE	EAE ATLANTIC II	Excluded	-5,996,780	338,044,026	N	0		No	87 04 %
1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 80-0963664			INC								
	INVESTMENTS		RUBY ATLANTIC HOSPITALITY LLC	Excluded	-5,371,768	217,840,209	N	0		No	74 19 %
133 NORTH JEFFERSON ST 4TH FL CHICAGO, IL 60661 46-4623957											
	INVESTMENTS		ATLANTIC SF MEZZ LLC	Excluded	4,040,601	35,988,308	N	0		No	95 %
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 81-1908770			_								

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	· , ,	(h) Disproprtion allocations Yes N	Box 20 of Schedule K-1 (Form 1065)	(j) Gene or Manag Partn	eral ging er?	(k) Percentage ownership
(106) SOIL INNOVATIONS LLC	INVESTMENTS	DE	PHEMUS CORP	Excluded	-47,820	319,361,435	N	0		No	100 %
CT CORP 1209 ORANGE ST WILMINGTON, DE 19801 90-0538481											
(1) SOUTHWOOD GARDENS LLC	INVESTMENTS	DE	IEC ATLANTIC II LLC	Excluded	-59,413	0	N	0		No	93 1 %
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-4154784											
(2) TDC ATLANTIC HOLDINGS LLC	INVESTMENTS		ATLANTIC SE OFFICE LLC	Excluded	0	19,355,856	N	0		No	95 39 %
5130 SOUTH ALSTON AVE STE 210 DURHAM, NC 27713 47-5340743											
(3) TETRIS PROPERTY LP	INVESTMENTS	DE	USRA ATLANTIC NET LEASE	Excluded	839,316	28,992,393	N	0		No	71 93 %
1370 AVE OF THE AMERICAS NEW YORK, NY 10019 46-1625319			CAPITAL CORP								
(4) THE TRITON FUND II NO 2 LP	INVESTMENTS		MANAGEMENT	Excluded	3,794,912	62,659	N	0		No	100 %
23-27 SEATON PL ST HELIER JE23QL JE			PRIVATE EQUITY CORP								
98-0634601 (5) THE WILDHORN FUND LP	INVESTMENTS	CJ	HARVARD	Excluded	-115,898	0	N	0		No	100 %
REGATTA OFFICE PK WEST BAY RD GRAND CAYMAN KY11201 CJ	INVESTIFICATS		MANAGEMENT PRIVATE EQUITY CORP	Excluded	113,650	Ç	, in				100 /0
98-0527266	INVESTMENTS	61	TRUE ARROW	F	2.010.241	0		-		NI-	
(6) TRUE ARROW CHINA INVESTMENTS MASTER FUND LTD	INVESTMENTS	CJ	TRUE ARROW CHINA INVESTMENTS LTD	Excluded	3,010,341	0	N	0		No	93 %
89 NEXUS WAY CAMANA BAY, GRAND CAYMAN KY19007 CJ											
(7) USRA ATLANTIC CAPITAL PARTNERS LLC	INVESTMENTS		ATLANTIC NET LEASE INVESTOR LLC	Excluded	14,039,656	54,683,202	N	0		No	71 93 %
1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-2686195											
(8) WASHINGTON HEIGHTS I LLC	INVESTMENTS	DE	EAE ATLANTIC I INC	Excluded	-148,141	14,714,769	N	0		No	90 9 %
1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10018 80-0858078											
(9) WBH KIRBY HILL CO- INVESTMENT LLC	INVESTMENTS		PRIVATE CAPITAL REALTY	Excluded	0	-1,464,057	N	0		No	100 %
7121 FAIRWAY DR STE 410 PALM BEACH GARDENS, FL 33418 14-1933484			INC								
(10) XILOS DAKOTA SEPARATE LP	INVESTMENTS	1	HARVARD MANAGEMENT	Excluded	1,327	13,083,315	N	0		No	59 06 %
11-15 SEATON PL ST HELIER JE40QH JE			PRIVATE EQUITY CORP								
98-1293611											

(12) AGROFLORESTAL VERDE SUL SA

DISTRICT MATARAZZO PEDRO OSORIO, RIO GRANDE DO SUL 96360000

GEORGE TOWN, GRAND CAYMAN KY11104

GEORGE TOWN, GRAND CAYMAN KY11104

RODOVIA RS-473 KM 22

PO BOX 908GT 87 MARY ST

PO BOX 908GT 87 MARY ST

(13) AQUILA INC

98-0543813

BR

CJ 98-0532782 (14) ARA INC INVESTMENTS

INVESTMENTS

INVESTMENTS

BR

CJ

CJ

Form 990, Schedule R, Part IV - Ide	ntification of Relate	d Organization	s Taxable as a Co	rporation or Tru	st				
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership	(b)(contr ent	n 512 13) folled ity?
								Yes	No
(1) 2226081 ONTARIO LTD 333 BAY ST STE 3400 TORONTO, ONTARIO M5H2S7 CA	INVESTMENTS	CA	ALCION REAL ESTATE PARTNERS LP	C Corporation	82,308	9,791,573	93 93 %	Yes	
(1) 365 CHURCH STREET LP 4711 YONGE ST STE 1400 TORONTO, ONTARIO M2N7E4 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	-123,177	42,063,758	57 84 %	Yes	
(2) ADELAIDE-PETER DEVELOPMENTS 4711 YONGE ST STE 1400 TORONTO, ONTARIO M2N7E4 CA 98-0684328	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	426,653	1,744,158	53 92 %	Yes	
	INVESTMENTS	CI	AGRICOLA E INVERSIONES PAMPA ALEGRE SA	C Corporation	221,233	16,124,220	100 %	Yes	
(4) AGRICOLA DURAMEN LTDA AV SANTA MARIA 6350 PISO 3 VITACURA, SANTIAGO CI	INVESTMENTS	CI	AGRICOLA E INVERSIONES PAMPA ALEGRE SA	C Corporation	1,261,335	4,582,540	100 %	Yes	
(5) AGRICOLA E INVERSIONES PAMPA ALEGRE SA AV SANTA MARIA 6350 PISO 3 VITACURA, SANTIAGO CI	INVESTMENTS	CI	INVERSIONES TRES CUMBRES LTDA	C Corporation	110,328	14,612,043	100 %	Yes	
	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	142,468	38,898,508	100 %	Yes	
(7) AGRICOLA FUNDO BUCALEMU LTDA DEL INCA 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI 98-0639220	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-4,024,335	52,417,366	100 %	Yes	
(8) AGRICOLA LOS RIOS SPA AV SANTA MARIA 6350 OFICINA 307 VITACURA, SANTIAGO CI 98-1209592	INVESTMENTS	CI	PHEMUS CORP	C Corporation	-612,172	9,007,922	100 %	Yes	
(9) AGRICOLA RAPEL LTDA 2939 AV ISIDORA GOYENECHEA 11TH FL LAS CONDES, SANTIAGO CI 98-0639218	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-483,644	15,478,097	100 %	Yes	
(10) AGRICOLA RETIRO LTDA DEL INCA 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-1,346,548	24,758,371	100 %	Yes	
(11) AGRICOLA RIBERA LTDA DEL INCA 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-1,383,146	11,700,481	100 %	Yes	

CATTLEYA LLC

HARVARD

HARVARD

CORP

CORP

MANAGEMENT

MANAGEMENT

PRIVATE EQUITY

PRIVATE EQUITY

C Corporation

C Corporation

C Corporation

-591,228

1,465,362

-532,683

35,505,297

30,299,630

1,356,793

100 %

100 %

100 %

Yes

Yes

Yes

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (a) (b) (c) (d) (e) (f) (g) (h) (i) Direct controlling Name, address, and EIN of Share of total Primary activity Legal Type of entity Share of end-of-year Percentage Section 512 related organization domicile (C corp, S corp, ıncome ownership (b)(13)entity assets (state or foreign or trust) controlled country) entity? Yes No HARVARD (16)INVESTMENTS CJ -2,656,016 0 60 % C Corporation Yes ARROWSTREET CAPITAL GLOBAL EQUITY MANAGEMENT LONG SHORT FUND (FEEDER) LTD PRIVATE EQUITY PO BOX 309 UGLAND HOUSE CORP GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1137946 (1) ASIA ALPHA SECRETARIES LTD INVESTMENTS VQ PAG ASIA ALPHA C Corporation 0 0 54 08 % Yes PO BOX 2208 ROAD TOWN FEEDER LTD TORTOLA ٧Q (2) ASIA LANDMARK SPECIAL FUND LTD INVESTMENTS CJ HARVARD 4,615,645 116,713,745 100 % C Corporation Yes 89 NEXUS WAY MANAGEMENT CAMANA BAY, GRAND CAYMAN KY19007 PRIVATE EQUITY CORP (3) ATLANTIC AVENUE REALTY LTD INVESTMENTS CJ HARVARD PRIVATE 444,539 9,470,231 100 % C Corporation Yes PO BOX 309 UGLAND HOUSE CAPITAL REALTY INC GEORGE TOWN, GRAND CAYMAN CJ 98-0533323 (4) ATLANTIC BRIDGE REIT INC INVESTMENTS DE ATLANTIC US REAL -6,148,333 69,160,900 100 % Yes C Corporation HMC INC 600 ATLANTIC AVE ESTATE LLC BOSTON, MA 02210 81-0810982 (5) ATLANTIC CAYMAN LTD INVESTMENTS CJ ATLANTIC C Corporation -5,355,883 6,194,946 100 % Yes INTERNATIONAL PO BOX 309 UGLAND HOUSE REAL ESTATE LLC GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1219940 (6) ATLANTIC CT REIT II INC **INVESTMENTS** DE ATLANTIC CT C Corporation -127,610 34,149,657 97 5 % Yes 4343 VON KARMAN AVE STE 200 HOLDINGS III LLC NEWPORT BEACH, CA 92660 47-5565843 (7) ATLANTIC DV HOLDINGS LTD CJ **INVESTMENTS** ATLANTIC 65,950,862 100 % C Corporation -4,160,957 Yes PO BOX 309 UGLAND HOUSE INTERNATIONAL GEORGE TOWN, GRAND CAYMAN KY11104 REAL ESTATE LLC C198-1196247 (8) UK 100 % INVESTMENTS HARVARD PRIVATE C Corporation 0 0 Yes ATLANTIC EUROPE INVESTMENTS GP LTD CAPITAL REALTY INC. 50 LOTHIAN RD EDINBURGH EH39WJ UK (9) ATLANTIC EUROPE INVESTMENTS LP INVESTMENTS HARVARD PRIVATE UK C Corporation 5,618,686 55,398,558 100 % Yes 50 LOTHIAN RD CAPITAL REALTY INC EDINBURGH EH39WJ 98-0670648 UK (10) ATLANTIC FM LTD INVESTMENTS CJ ATLANTIC C Corporation -323,917 18,244,687 100 % Yes INTERNATIONAL PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 REAL ESTATE LLC CJ 98-1249059 (11) ATLANTIC NBS LTD INVESTMENTS JΕ ATLANTIC C Corporation 529,609 16,694,792 100 % Yes 47 ESPLANADE INTERNATIONAL REAL ESTATE LLC ST HELIER, CHANNEL ISLANDS JE10BD JΕ 98-1220176 (12) ATLANTIC NREP II LTD INVESTMENTS CJ ATLANTIC C Corporation -4,207,258 7,963,140 100 % Yes PO BOX 309 UGLAND HOUSE INTERNATIONAL GEORGE TOWN, GRAND CAYMAN KY11104 REAL ESTATE LLC CJ 98-1273705 451,680,340 (13) ATLANTIC P3 PROGRAM REIT INC INVESTMENTS DE ATLANTIC P3 LIFE -4,928,837 998% C Corporation Yes 4380 LAJOLLA VILLAGE DR STE 230 SCIENCE HOLDINGS LLC SAN DIEGO, CA 92122 47-2704934 INVESTMENTS (14) ATLANTIC REGENT REIT INC DE ATLANTIC REGENT C Corporation 0 234,992,280 98 85 % Yes 11990 SAN VICENTE BLVD STE 200 HOLDINGS LLC LOS ANGELES, CA 90049 32-0464661

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (e) (f) (g) (h) (i) Name, address, and EIN of Direct controlling Share of total Primary activity Legal Type of entity Share of end-of-year Percentage Section 512 related organization domicile entity (C corp, S corp, ıncome ownership (b)(13)assets (state or foreign or trust) controlled entity? country) Yes No (31) ATLANTIC REIT I INC INVESTMENTS -49,411 6,488,231 DE ATLANTIC REIT I C Corporation 100 % Yes HMC INC 600 ATLANTIC AVE HOLDINGS LLC BOSTON, MA 02210 46-3882013 (1) INVESTMENTS CA ATLANTIC C Corporation 0 364 99 99 % Yes **ATLANTIC TORONTO 365 CHURCH STREET** TORONTO GENERAL PARTNER INC HOLDINGS INC 355 BURRARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C2G8 CA (2) INVESTMENTS CA ATLANTIC 0 8 99 99 % C Corporation Yes ATLANTIC TORONTO A-P GENERAL TORONTO PARTNER INC HOLDINGS INC 355 BURRARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C2G8 CA 98-0668180 INVESTMENTS (3) CA ATLANTIC C Corporation 0 378 99 99 % Yes **ATLANTIC TORONTO GRENVILLE GENERAL** TORONTO PARTNER INC HOLDINGS INC 355 BURRARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C2G8 CA (4) ATLANTIC TORONTO HOLDINGS INC CA ATLANTIC 0 INVESTMENTS C Corporation 75,753,982 99 99 % Yes 355 BURRARD ST STE 1900 TORONTO LP VANCOUVER, BRITISH COLUMBIA V6C2G8 CA 98-0668178 (5) ATLANTIC URBAN RETAIL INC INVESTMENTS DE ATLANTIC URBAN -7,366,636 100 % C Corporation 59,515,616 Yes HMC INC 600 ATLANTIC AVE RETAIL HOLDINGS BOSTON, MA 02210 LLC 32-6261983 (6) INVESTMENTS DE BAINBRIDGE CC -553,830 43,556,442 88 2 % Yes C Corporation BAINBRIDGE CC URBANA APARTMENTS **URBANA** APARTMENTS LLC REIT INC 12765 W FOREST HILL BLVD STE 1307 WELLINGTON, FL 33414 47-1171921 (7) BLACK KITE PTY LTD INVESTMENTS AS **BLUE MARBLE** 0 0 100 % Yes C Corporation HOLDINGS CORP LEVEL 38 201 ELIZABETH ST SYDNEY NSW2000 AS (8) BLACK KITE TRUST INVESTMENTS SWT LP -43,710,249 AS 61,423,400 100 % Yes C Corporation LEVEL 38 201 ELIZABETH ST SYDNEY NSW2000 AS 98-6063158 (9) BLC FUND B LP INVESTMENTS CJ ITAY LLC C Corporation 1,938,133 55,883,325 71 26 % Yes PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1251361 (10) BLUE ATLANTIC INVESTORS II INC INVESTMENTS DE BLUE ATLANTIC C Corporation 0 244,037,956 98 % Yes 353 NORTH CLARK ST STE 730 ACQUISITION GROUP II LLC CHICAGO, IL 60654 46-1452116 (11) BLUE ATLANTIC INVESTORS INC INVESTMENTS MD BLUE ATLANTIC 0 978% C Corporation 93,852,003 Yes 353 NORTH CLARK ST STE 730 ACOUISITION CHICAGO, IL 60654 GROUP LLC 45-1022813 (12) BLUE ATLANTIC SHUTTLE LLC INVESTMENTS DE BLUE ATLANTIC -7,578 0 978% Yes C Corporation 353 NORTH CLARK ST STE 730 INVESTORS INC CHICAGO, IL 60654 45-2542872 (13) BRODIAEA INC INVESTMENTS DE BELLUM LLC 0 252,934,944 100 % C Corporation Yes 444 HIGUERA ST STE 202 SAN LUIS OBISPO, CA 93401 90-0862085 (14) CARACARA LTD INVESTMENTS CJ SOBRALIA LTD C Corporation -4,162 6,850 100 % Yes PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 98-1098610

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (f) (h) (i) (c) (d) (e) (g) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-year Percentage Section 512 related organization domicile (C corp, S corp, ownership (b)(13)entity income assets (state or foreign or trust) controlled country) entity? No Yes GUARA LLC (46) CARACOL AGROPECUARIA LTDA INVESTMENTS BR C Corporation 30,551,332 87,860,103 100 % Yes AV CARLOS GOMES 1200 SALA 502 AUX CENTRO RIO GRANDE DO SUL CEP90480 98-0642730 FACULTY AND STUDENT 100 % (1) MX PRESIDENT AND C Corporation 0 0 Yes CENTRO HARVARD-D ROCKEFELLAR PARA ACTIVITIES FELLOWS OF HARVARD COLLEGE ESTUDIOS LATINAMERICANOS AC EDIF BALMORI ORIZABA 101-102 COL MEXICO CITY DF (2) CHARITABLE LEAD TRUSTS (46) CHARITABLE TRUST MA PRESIDENT AND Yes FELLOWS OF HARVARD COLLEGE CHARITABLE TRUST MΑ PRESIDENT AND Yes CHARITABLE REMAINDER TRUSTS (783) FELLOWS OF HARVARD COLLEGE MΡ PRESIDENT AND 100 % (4) CHENNAI 2007 INVESTMENTS C Corporation 15,028,018 0 Yes IFS COURT TWENTY EIGHT FELLOWS OF CYBERCITY, EBENE 72201 HARVARD COLLEGE 98-0644770 (5) CHEVAL SP PARTICIPACOES LTDA INVESTMENTS BR TERRACAL 57,812 1,954,279 98 9 % C Corporation Yes RUA DO FORUM S/N SALA A ALIMENTOS E CENTRO, GUADALUPE CEP64840000 BIOENERGIA LTDA (6) CIREP IV INSTITUTIONAL SP LTD INVESTMENTS CJ CIREP IV C Corporation -2,441,036 9,736,932 70 62 % Yes INSTITUTIONAL 190 ELGIN AVE GEORGE TOWN, GRAND CAYMAN KYI9005 FEEDER LP (7) CLAG (CHILE) SPA INVESTMENTS CI CLAG LLC C Corporation -2,645,234 139,903,908 100 % Yes 2939 AV ISIDORA GOYENECHEA 11TH FL LAS CONDES, SANTIAGO CI 98-0650099 (8)INVESTMENTS HARVARD PRIVATE C Corporation -652,423 3,246,002 58 25 % NL Yes COMPOSITION CAPITAL EUROPE FUND CV CAPITAL REALTY INC STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NI 98-0459793 INVESTMENTS NL HARVARD PRIVATE C Corporation -2,326,962 1,308,143 71 75 % Yes COMPOSITION CAPITAL EUROPE II FEEDER CAPITAL REALTY INC CV STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL 98-0569903 (10) COMPOSITION FEEDER GMBH INVESTMENTS GM COMPOSITION -23,520 863,794 58 25 % Yes C Corporation **BORSENSTRASSE 2-4** CAPITAL EUROPE FRANKFURT AM MAIN 60313 FUND CV GΜ (11) COPAYAPU SPA **INVESTMENTS** CI PALPANA LLC C Corporation -135,997 2,672,833 100 % Yes 2939 AV ISIDORA GOYENECHEA 11TH FL LAS CONDES, SANTIAGO CI 98-1112517 (12) CSH PROGRAM REIT II INC INVESTMENTS DE CSH SENIOR C Corporation 0 143,800,513 99 29 % Yes 1275 PENNSYLVANIA AVE NW 2ND FL HOUSING II LLC WASHINGTON, DC 20004 30-0783361 (13) CSH PROGRAM REIT III INC INVESTMENTS DE CSH SENIOR C Corporation 0 244,649,040 99 53 % Yes 1275 PENNSYLVANIA AVE NW 2ND FL HOUSING III LLC WASHINGTON, DC 20004 47-0981643 INVESTMENTS (14) CSH PROGRAM REIT IV INC DΕ CORAL SENIOR C Corporation 0 28,670,274 99 48 % Yes 1275 PENNSYLVANIA AVE NW 2ND FL HOUSING IV LLC

WASHINGTON, DC 20004

81-4646057

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EAE ATLANTIC LLC

EAE ATLANTIC LLC

EAE ATLANTIC LLC

EAE ATLANTIC IV

GREEN ROSELLA

NICATECA INC

INC

TRUST

C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

-7,060,150

-7,107,513

-4,852,849

2,523

-17

-147,170

83,525,489

222,268,506

128,334,317

17,210

18,453,738

26,603,147

90 9 %

90 9 %

90 9 %

90 9 %

100 %

100 %

Yes

Yes

Yes

Yes

Yes

Yes

DE

DE

DE

DE

AS

PM

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

98-0594944	
(5) DG PARTICIPANTS LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1167777	INVESTME
(6) DUET GLOBAL ENDOWMENT FUND PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTME

90-0892631

(9) EAE ATLANTIC II INC

(10) EAE ATLANTIC III INC

(11) EAE ATLANTIC IV INC

(12) EAE ATLANTIC TRS LLC

(13) EASTERN ROSELLA TRUST

NEW YORK, NY 10018 80-0954229

NEW YORK, NY 10018 30-0835462

NEW YORK, NY 10018 36-4797540

NEW YORK, NY 10018 38-3978612

201 ELIZABETH ST

SYDNEY NSW2000

(14) ECO CEBACO SA

PM

1065 AVE OF THE AMERICAS 31ST FL

CALLE 52 Y E M PO BOX 0816-06805

98-1131698

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (f) (g) (e) Name, address, and EIN of Direct controlling Primary activity Legal Type of entity Share of total Share of end-of-year related organization domicile (C corp, S corp, entity income assets (state or foreign or trust) country) (76) ECONOMIZA AGROINDUSTRIAL LTDA INVESTMENTS BR IPE C Corporation 0 0 **ESTADA GERAL CONDOMINIO BOA** AGROINDUSTRIAL GRANDE DO RIBEIRO, PIAUI LTDA BR INVESTMENTS (1) ECUADOR TIMBER LP CJ PHEMUS CORP C Corporation 122,670 65,124,409 PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 98-0458318 CJ (2) EL MARIA SA INVESTMENTS NU NICARAO LTD 648,555 C Corporation -1,525 V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU (3) INVESTMENTS HARVARD PRIVATE -678,828 MD C Corporation 4,713,296 **EMBARCADERO CAPITAL INVESTORS II** CAPITAL REALTY INC **REIT INC** 1301 SHOREWAY RD BELMONT, CA 94002

37-1508503

HAMILTON BD

98-1194784 (5)

BOGOTA CO

C1008

CI 98-1120387 (9)

LTDA

BR 98-0493906

QUITO EC

QUITO ĒC

(14)

TRUST

47-7237666

(13) FRANCOLIN

(4) EMERALD CATASTROPHE FUND LTD

EMPRESA ECOLOGICA DEL ORINOCO SAS

(6) EMPRESAS VERDES ARGENTINA SA

2939 AV ISIDORA GOYENECHEA 11TH FL

FLORESTAS DO SUL AGROFLORESTAL

AV CARLOS GOMES 1200 SALA 502 AUX CENTRO, RIO GRANDE DO SUL

(10) FORESTAL BOSQUEPALM CIA LTDA

(11) FORESTAL FORESVERGAL CIA LTDA

FAZENDA FORTALEZA S/N - ZONA RURAL

SANTA FILOMENA, PIAUI CEP64945

FRIENDS OF HARVARD HONG KONG

114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138

PO BOX 309 UGLAND HOUSE

GRAND CAYMAN KY11104

(12) FORTALEZA AGROINDUSTRIAL LTDA INVESTMENTS

98-1006384

AVE PATRIA E4-69 Y AM PISO 15

AVÉ PATRIA E4-69 Y AM PISO 15

CRA 9 NO 77 - 67 OFC 804

SÚIPACHA 1111 - PISO 18

(7) ESTANCIA CELINA SA

LAS CONDES, SANTIAGO

(8) FLAMENCO SPA

SUIPACHA 1111 - PISO 18 BUENOS AIRES C1008AAW

VIĆTORIA PL 3FL W 31 VICTORIA ST

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

TRUST FOR

CONTRIBUTIONS

80 % 100 %

HARVARD

CORP

MANAGEMENT PRIVATE EQUITY

TOUCANET SA

PINO LLC

LAS MISIONES SA

COPAYAPU SPA

CATTLEYA LLC

INSOLO

CORP

AGROINDUSTRIAL SA

SHIPPING VENTURE

PRESIDENT AND

FELLOWS OF HARVARD COLLEGE

ECUADOR TIMBER LP C Corporation

ECUADOR TIMBER LP C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

Trust

2,433,755

157,123

-5,643,490

2,196,412

-22,170

-63,436,805

-793,749

-863,517

-441,094

1,292,657

19,287,005

BD

CO

AR

AR

CI

BR

EC

EC

BR

CJ

HK

(h)

Percentage

ownership

96 2 %

50 62 %

98 76 %

100 %

100 %

100 %

100 %

100 %

79 8 %

79 8 %

96 2 %

100 %

100 %

73,060,601

3,750,316

43,495,278

7,955,890

422,177

152,334,480

25,180,325

29,485,241

7,929,301

0

0

(i)

Section 512

(b)(13)

controlled entity?

No

Yes

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (d) (f) (h) (i) (c) (e) (g) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-year Percentage Section 512 (b)(13)related organization domicile entity (C corp, S corp, ıncome assets ownership (state or foreign controlled or trust) country) entity? Yes No (91) FSP TRS HOLDING LP INVESTMENTS DE CORAL-FSP -24,110 311,307 55 72 % C Corporation Yes 178 SOUTH MAIN ST STE 375 INVESTMENT FUND I ALPARETTA, GA 30009 LLC 80-0902908 (1) FSP-MARLBORO LESSEE LLC INVESTMENTS DE CORAL-FSP C Corporation -1,274 1,171,415 84 4 % Yes 178 SOUTH MAIN ST STE 375 INVESTMENT FUND II ALPARETTA, GA 30009 LLC 38-3976284 (2) GALILEIA AGROINDUSTRIAL LTDA INVESTMENTS BR INSOLO C Corporation 568,674 32,727,604 96 2 % Yes FÁZENDA GALILEIA S/N - ZONA RURAL AGROINDUSTRIAL SA GRANDE DO RIBEIRO, PIAUI (3) INVESTMENTS CH HARVARD PRIVATE C Corporation 8,616,195 58,411,418 64 93 % Yes GATEWAY REAL ESTATE FUND III - TE LP CAPITAL REALTY INC **HUTCHINS DR PO BOX 2681** GRAND CAYMAN KY11111 98-0669480 (4) GATEWAY V AIV 4 (MAXIMUS) LP INVESTMENTS CJ GKHC INVESTMENT -225,294 2,785,923 99 98 % Yes C Corporation 94 SOLARIS AV PO BOX 1348 LLC GRAND CAYMAN KY11108 CJ (5) GAVEA INVESTMENT FUND II B LP INVESTMENTS CJ HARVARD C Corporation -5,195,000 1,299,000 100 % Yes PO BOX 896 GARDENIA COURT MANAGEMENT GEORGE TOWN, GRAND CAYMAN KY11103 PRIVATE EQUITY CJ CORP 98-0537951 (6) GAVEA JUS BG 1 - FEEDER LP INVESTMENTS CJ ITAY LLC 416,062 2,923,532 100 % C Corporation Yes PO BOX 896 GARDENIA COURT GEORGE TOWN, GRAND CAYMAN KY11103 CJ 98-1018586 (7)INVESTMENTS CJ ITAY LLC 2,480,940 16,951,615 58 63 % C Corporation Yes GAVEA JUS BRAZILIAN GOVERNMENT LIABILITIES FUND II-B LP PO BOX 896 GARDENIA COURT GEORGE TOWN, GRAND CAYMAN KY11103 CJ 98-0702067 (8) GAXL (HMPEC) LTD INVESTMENTS ВD HARVARD C Corporation -419,804 5,086,000 100 % Yes C/O CLARENDON HOUSE 2 CHURCH ST MANAGEMENT HAMILTON HM11 PRIVATE EQUITY BD CORP 98-1309328 (9) GBE DEVELOPMENT I LTD INVESTMENTS CJ GBE INVESTMENTS C Corporation -4,102 6,403,775 98 9 % Yes PO BOX 309 UGLAND HOUSE LTD GEORGE TOWN, GRAND CAYMAN CJ (10) GBE DEVELOPMENT II LTD INVESTMENTS CJ GBE INVESTMENTS -3,124 628,401 98 9 % C Corporation Yes PO BOX 309 UGLAND HOUSE LTD GEORGE TOWN, GRAND CAYMAN CJ (11) GBE DEVELOPMENT III LTD INVESTMENTS CJ GBE INVESTMENTS -3,699 247,250 98 9 % Yes C Corporation PO BOX 309 UGLAND HOUSE lltd GEORGE TOWN, GRAND CAYMAN CJ (12) GBE DEVELOPMENT IV LTD INVESTMENTS CJ GBE INVESTMENTS -2,006 Yes C Corporation 3,791,826 98 9 % PO BOX 309 UGLAND HOUSE lltd GEORGE TOWN, GRAND CAYMAN CJ (13) GBE DEVELOPMENT V LTD INVESTMENTS CJ GBE INVESTMENTS -60,472 76,556,199 C Corporation 98 9 % Yes PO BOX 309 UGLAND HOUSE LTD GEORGE TOWN, GRAND CAYMAN CJ (14) GBE DEVELOPMENT VI LTD INVESTMENTS CJ GBE INVESTMENTS C Corporation -3,473 0 98 9 % Yes PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104

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CJ (10)

BR (11)

BR (12)

BR (13)

BR

BR

GBE PROPRIEDADES E EMPREENDIMENTOS

GBE PROPRIEDADES E EMPREENDIMENTOS

GBÉ PROPRIEDADES E EMPREENDIMENTOS

GBÉ PROPRIEDADES E EMPREENDIMENTOS

(14) GBE PROPRIEDADES GUADALUPE LTDA INVESTMENTS

IMOBILIARIOS BAHIA LTDA

IMOBILIARIOS PIAUI LTDA

AV DAS AMERICAS 700 BLOCO 5 BARRA DA TIJUCA, RIO DE JANEIRO

AV DAS AMERICAS 700 BLOCO 5 BARRA DA TIJUCA, RIO DE JANEIRO

IMOBILIARIOS TOCANTINS LTDA

AV DAS AMERICAS 700 BLOCO 5 BARRA DA TIJUCA, RIO DE JANEIRO

AV DAS AMERICAS 700 BLOCO 5 BARRA DA TIJUCA, RIO DE JANEIRO

AV DAS AMERICAS 700 BLOCO 5 BARRA DA TIJUCA, RIO DE JANEIRO

MINAS GERAIS LTDA

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

BR

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C Corporation

C Corporation

-15,866

-33,055

-9,262

-12,732

2,017

4,451,009

5,067,767

13,995,562

11,431,793

6.177.143

98 9 %

98 9 %

98 9 %

98 9 %

98 9 %

Yes

Yes

Yes

Yes

Yes

No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (c) (f) (i) (b) (d) (e) (g) Direct controlling Name, address, and EIN of Primary activity Legal Percentage Type of entity Share of total Share of end-of-year Section 512 related organization domicile entity (C corp, S corp, income assets ownership (b)(13)(state or foreign controlled or trust) country) entity? Yes No (121)INVESTMENTS GERRITY ATLANTIC 0 DE C Corporation 203,642,092 98 28 % Yes GERRITY ATLANTIC RETAIL PARTNERS INC RETAIL PARTNERS 973 LOMAS SANTA FE DR LLC SOLANA BEACH, CA 92075 27-4802513 (1) GERRITY RETAIL FUND 2 INC INVESTMENTS DE GERRITY ATLANTIC C Corporation 0 500,762,423 98 28 % Yes 973 LOMAS SANTA FE DR RETAIL PARTNERS SOLANA BEACH, CA 92075 46-4417545 (2) GRADUATE OXFORD LESSEE LLC INVESTMENTS DE CC-GH OXFORD LLC C Corporation -168,632 600,538 74 19 % Yes 133 NORTH JEFFERSON ST 4TH FL CHICAGO, IL 60661 37-1749319 (3) GRANARY INVESTMENTS INVESTMENTS DEMETER HOLDINGS C Corporation 0 0 MP 100 % Yes ÌFŚ COURT TWENTY EIGHT CORP CYBERCITY, EBENE MP 98-0607880 (4) DEMETER HOLDINGS C Corporation INVESTMENTS 1,740,116 25,248,174 100 % SF Yes GRANARY NORMANDIEN (PROPRIETARY) Icorp LTD 32 FICKER RD ILLOVO BLVD SANDTON JOHANNESBURG 2196 SF 98-0610461 (5) GREEN ROSELLA TRUST INVESTMENTS ROSELLA LTD AS C Corporation 830,870 62,620,246 100 % Yes 201 ELIZABETH ST SYDNEY NSW2000 AS 98-1126908 (6) GREENGOLD AGRIROM SRL INVESTMENTS GREENGOLD 53,827 RO C Corporation 3,006,089 100 % Yes 24 CONSTANTIN NOICA ST RM 2 EUROPEAN CAPITAL SIBIU lsa RO 98-1091760 (7) GREENGOLD EUROPEAN CAPITAL SA **INVESTMENTS** LU BELLFLOWER LLC C Corporation -110,929 37,912,406 100 % Yes 5 RUE GUILLAUME KROLL L1882 (8) GREENGOLD FUTURE TREES SRL INVESTMENTS RO GREENGOLD C Corporation 29,473 8,044,348 100 % Yes EUROPEAN CAPITAL 14 BIHORULUI ST BLOCK 21 RM 2 SIBIU lsa RO 98-1206286 (9) INVESTMENTS LG GREENGOLD C Corporation -120,614 16,042,106 100 % Yes GREENGOLD VALUE FORESTS LATVIA SIA EUROPEAN CAPITAL KURMALES PAGASTS KULDIGAS NOVADS lsa BRALI LV3301 LG 98-0648693 (10)INVESTMENTS LH GREENGOLD C Corporation -649,656 520,060 100 % Yes GREENGOLD VALUE FORESTS LITHUANIA IEUROPEAN CAPITAL UAB SA JOGAILOS G9 VILNIUS LT01116 98-1117259 (11) GUANARE AARL **INVESTMENTS** UY PHEMUS CORP 2,103,115 62,027,896 100 % C Corporation Yes MONES ROSES 6937 MONTEVIDEO 11000 UY 98-0641951 INVESTMENTS (12) GUANARE SA UY PHEMUS CORP C Corporation 6,628,474 171,562,782 100 % Yes JUNCAL 1327 22ND FL MONTEVIDEO 11000 UY (13)RESEARCH TU HARVARD 45,522 233,343 100 % Yes C Corporation HARVARD ARASTIRMA VE EGITIM MERKEZI SUPPORT/EVENT INTERNATIONAL LLC ISTANBUL LIMITED SIRKETI SUPPORT KORU SOKAK ZORLU CTR APT 2/D

HARVARD BUSINESS C Corporation

SCHOOL

PUBLISHING CORP

100 %

Yes

689,616

1,770,572

INSTANBUL 34340

ASIA PACIFIC LTD

HARVARD BUSINESS SCHOOL PUBLISHING

80 RAFFLES PL 25-01 UOB PLAZA

SALES SUPPORT

SN

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(14)

SN

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (f) (h) (i) (a) (b) (c) (d) (g) Direct controlling Share of end-of-Section 512 Name, address, and EIN of Primary activity Type of entity Share of total Percentage Legal related organization domicile entity (C corp, S corp, income year ownership (b)(13)(state or foreign or trust) assets controlled country) entity? Yes No (136)SALES SUPPORT AS HARVARD BUSINESS C Corporation 430,031 142,470 100 % Yes HARVARD BUSINESS SCHOOL SCHOOL PUBLISHING AUSTRALIA PTY LTD PUBLISHING CORP C/O PWC ONE INTERNATIONALS TOWERS WATERMANS QUAY, BARANGAROO NSW2000 AS (1) SALES SUPPORT MX HARVARD BUSINESS C Corporation 816,735 161,450 99 99 % Yes HARVARD BUSINESS SCHOOL SCHOOL PUBLISHING CORP PUBLISHING DE MEXICO SA DE CV BOSQUE DE CIRUELOS 180 PP101 BOSQUES DE LAS LOMAS DEL MIGUEL HILDALGO MX UK (2) HARVARD BUSINESS C Corporation 100 % SALES SUPPORT 5,216,256 2,298,559 Yes HARVARD BUSINESS SCHOOL SCHOOL PUBLISHING EUROPE LTD PUBLISHING CORP 23 SICILIAN AVE LONDON UK (3) SALES SUPPORT FR HARVARD BUSINESS C Corporation 1,874,238 905,770 100 % Yes HÁRVARD BUSINESS SCHOOL SCHOOL PUBLISHING FRANCE PUBLISHING CORP 23 RUE DU ROULE **PARIS** FR (4) PUBLISHING SUPPORT ΙN HARVARD BUSINESS C Corporation 2,304,558 1,359,651 99 99 % Yes HÁRVARD BUSINESS SCHOOL SCHOOL PUBLISHING INDIA PRIVATE LTD PUBLISHING CORP PIRAMAL TOWER 7TH FL PENINSULA CORP PARK GANPATRAO KADAM MARG MUMBAI 400013 IN (5) HARVARD CENTER SHANGHAI CO LTD RESEARCH CH HARVARD 519,421 6,057,434 C Corporation 100 % Yes 5TH FL INTL FIN CTR 8 CENT AVE SUPPORT/LOGISTICAL INTERNATIONAL LLC SHANGHAI 200120 SUPPORT FOR EVENTS CH (6) INVESTMENTS DE HARVARD C Corporation -36,154 146,311 100 % Yes HARVARD PRIVATE CAPITAL PROPERTIES MANAGEMENT II INC PRIVATE EQUITY HMC INC 600 ATLANTIC AVE CORP BOSTON, MA 02210 04-3140558 INVESTMENTS DE PHEMUS CORP 0 100 % C Corporation 0 Yes HARVARD PRIVATE CAPITAL PROPERTIES III INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 76-0254935 NY PRESIDENT AND 100 % (8)**PUBLISHING** C Corporation 0 0 Yes HARVARD UNIVERSITY PRESS OF NEW FELLOWS OF HARVARD COLLEGE YORK HU PRESS 79 GARDEN ST CAMBRIDGE, MA 02138 13-3784301 (9) HARVARD UNIVERSITY PRESS LTD BOOK DISTRIBUTION UK PRESIDENT AND C Corporation 3,589,777 2,344,681 100 % Yes **VÉRNON HOUSE 23 SICILIAN AVE** FELLOWS OF LONDON HARVARD COLLEGE UK (10) HB CAYMAN LTD INVESTMENTS CJ HB INSTITUTIONAL C Corporation 5,009,403 97,650,383 97 62 % Yes PO BOX 309 GT GRAND CAYMAN BWICJ (11) HG GULF FZ LLC EDUCATION AND ΑE HARVARD GLOBAL C Corporation 696,632 376,834 100 % Yes MAKTOUM ACADMED CTR 2 FL RESEARCH AND RESEARCH SUPPORT SERVICES DUBAI ΑE INC (12) HIP BERMUDA REINSURANCE I LTD INVESTMENTS BD HAMPDEN C Corporation -2,133,504 19,112,303 99 % Yes 141 FRONT ST 3RD FL INSURANCE HAMILTON HM11 PARTNERS I LP ΒD (13) HMC ADAGE MANAGER INC DE INVESTMENTS PHEMUS CORP -1,237 100 % Yes C Corporation 0 HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3567988 (14) HMC JUWEEL INVESTORS LP INVESTMENTS CJ HARVARD 23,109,121 100 % Yes C Corporation PO BOX 309 LIGIAND HOUSE MANAGEMENT GEORGE TOWN, GRAND CAYMAN PRIVATE EQUITY

CORP

KY11104

CJ

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (i) (b) (c) (d) (e) (f) (g) (h) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-year Percentage Section 512 related organization (C corp, S corp, domicile entity income assets ownership (b)(13)(state or foreign or trust) controlled entity? country) No Yes (151) HUEQUI SPA INVESTMENTS CI COPAYAPU SPA C Corporation 0 3,793 100 % Yes LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI INVESTIMENTOS E (1) INSOLO AGROINDUSTRIAL SA INVESTMENTS BR C Corporation 9,422,235 111,615,767 96 2 % Yes AV DR CDM 1340-11 ANDAR CJ 111 PARTICIPACOES SAO PAULO AGRICOLAS LTDA BR (2) INVERSIONES CATIVAL SA INVESTMENTS NU NICARAO LTD -1,684 247,019 100 % C Corporation Yes V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU (3) INVERSIONES HEFEI SAC INVESTMENTS MASDEVALLIA LTD PΕ C Corporation -911,085 18,876,072 100 % Yes AV PARDO Y ALIAGA 695 DPTO 11 URB CHACARILLA SAN ISIDORO, LIMA PΕ 98-1111292 (4) INVERSIONES LEFKADA SAC INVESTMENTS PΕ SOBRALIA LTD C Corporation -808,982 6,875,315 100 % Yes AV PARDO Y ALIAGA 695 DPTO 11 URB CHACARILLA SAN ISIDORO, LIMA 98-1110859 (5) INVERSIONES MOSQUETA SAC INVESTMENTS PΕ MASDEVALLIA LTD C Corporation -758,619 25,097,010 100 % Yes AV PARDO Y ALIAGA 695 DPTO 11 URB CHACARILLA SAN ISIDORO, LIMA PΕ 98-1110734 PΕ STELIS LTD (6) INVERSIONES PIRONA SAC INVESTMENTS C Corporation -825,914 11,014,728 100 % Yes AV PARDO Y ALIAGA 695 DPTO 11 URB CHACARILLA SAN ISIDORO, LIMA PΕ 98-1111636 (7) INVERSIONES SANTA RITA SA INVESTMENTS NU NICARAO LTD -33,584 2,042,812 100 % C Corporation Yes V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU (8) INVERSIONES TRES CUMBRES LTDA CI INVESTMENTS PHEMUS CORP C Corporation -5,902,049 20,510,049 100 % Yes ROGER DE FLOR 2736 DP 8 COMUNA LAS CONDES, SANTIAGO CI 98-0446986 (9) IPE AGROINDUSTRIAL LTDA INVESTMENTS BR INSOLO 13,268,499 95,873,625 96 2 % C Corporation Yes FAZENDA IPE S/N - ZONA RURAL-BAIXA AGROINDUSTRIAL SA GRANDE DO RIBEIRO, PIAUI BR (10) LA JACARANDA SA INVESTMENTS NU NICARAO LTD C Corporation -1.174 73,067 100 % Yes V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU (11) LA MORA SA INVESTMENTS NU NICARAO LTD C Corporation -1,516 723,751 100 % Yes V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU (12) LA ZARZA SA INVESTMENTS NU NICARAO LTD C Corporation -13,901 3,335,581 100 % Yes V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU NICARAO LTD (13) LAS ACACIAS SA INVESTMENTS NU C Corporation -1,516 53,148 100 % Yes V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA

NU

(14) LAS MISIONES SA

SUÍPACHA 1111 - PISO 18 BUENOS AIRES C1008AAW INVESTMENTS

AR

BT2 CO LLC

C Corporation

4,817,604

31,884,824

100 %

Yes

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (e) (f) (g) (h) (i) Name, address, and EIN of Direct controlling Share of total Share of end-of-year Section 512 Primary activity Legal Type of entity Percentage related organization domicile entity (C corp, S corp, ıncome assets ownership (b)(13)(state or foreign controlled or trust) country) entity? No Yes INVESTMENTS CJ HARVARD PRIVATE 63,076 392,270 (166)C Corporation 100 % Yes LASALLE ASIA OPPORTUNITY CAYMAN I CAPITAL REALTY linc LTD WALKER HOUSE 87 MARY ST GEORGE TOWN, GRAND CAYMAN CJ 98-0447511 (1) LIFETIME CENTRECOURT GRENVILLE LP INVESTMENTS CA ATLANTIC 52 61 % C Corporation 25,554,386 39,751,484 Yes TORONTO 22 ST CLAIR AVE E STE 1010 TORONTO, ONTARIO M4T2S3 HOLDINGS INC 98-0684331 (2) LINDENE LTD INVESTMENTS CJ HARVARD C Corporation 2,945,879 38,546,947 100 % Yes PO BOX 309 UGLAND HOUSE MANAGEMENT GEORGE TOWN, GRAND CAYMAN KY11104 PRIVATE EQUITY CORP (3) INVESTMENTS CJ LIQUID REALTY -14,450 649,274 100 % Yes C Corporation LIQUID REALTY PARTNERS IV TAX EXEMPT PARTNERS IV TAX (PF1) II LP EXEMPT (PF1) LP 199 É LINDA MESA AVE 10 DANVILLE, CA 94526 98-0560775 INVESTMENTS CJ LIOUID REALTY 0 1.234.473 100 % (4)C Corporation Yes LIQUID REALTY PARTNERS IV TAX EXEMPT PARTNERS IV TAX (PF1) LTD EXEMPT (PF1) LP 199 E LINDA MESA AVE 10 DANVILLE, CA 94526 98-0555927 (5) LONGFELLOW ATLANTIC REIT II INC LONGFELLOW INVESTMENTS DE 0 90,882,212 99 % C Corporation Yes 260 FRANKLIN ST STE 1520 ATLANTIC BOSTON, MA 02110 HOLDINGS LLC 81-2156530 (6) LONGFELLOW ATLANTIC REIT INC INVESTMENTS DE LONGFELLOW C Corporation 0 211,690,765 99 % Yes 260 FRANKLIN ST STE 1520 ATLANTIC BOSTON, MA 02110 HOLDINGS LLC 46-4628691 (7) LONGFELLOW ATLANTIC TRS LLC INVESTMENTS DE LONGFELLOW C Corporation 51,319 78,246 99 % Yes 260 FRANKLIN ST STE 1520 ATLANTIC REIT INC BOSTON, MA 02110 37-1791658 (8) LONGSTOCKING INVESTMENT CORP INVESTMENTS MΑ PRESIDENT AND -1,237 100 % C Corporation 0 Yes HMC INC 600 ATLANTIC AVE FELLOWS OF BOSTON, MA 02210 HARVARD COLLEGE 52-2116455 (9)INVESTMENTS EC ECUADOR TIMBER C Corporation -18,663 33,820,984 79 8 % Yes LONGTERM FOREST PARTNERS CIA LTDA AVE PATRIA E4-69 Y AM PISO 15 QUITO EC (10) LOS ARRAYANES SA INVESTMENTS NU NICARAO LTD C Corporation -1,765 1,160 100 % Yes V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA (11) LOS LAURELES SA INVESTMENTS NU NICARAO LTD C Corporation -1,516 421,018 100 % Yes V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA (12) MAGUARI LTD CJ INVESTMENTS MASDEVALLIA LTD -4,430 13,700 100 % C Corporation Yes PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 98-1097957 (13) MASDEVALLIA LTD INVESTMENTS CJ PHEMUS CORP 100 % C Corporation -4,180 53,590,178 Yes PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 98-1083311 CJ (14)INVESTMENTS DE MCRB LLC C Corporation 0 135,213,365 74 79 % Yes MCRB REAL ESTATE INVESTMENT TRUST 1021 LONG PRAIRIE RD STE 404 FLOWER MOUND, TX 75022 46-1195422

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (i) (b) (c) (d) (e) (f) (g) (h) Type of entity Direct controlling Percentage Name, address, and EIN of Primary activity Legal Share of total Share of end-of-year Section 512 related organization domicile (C corp, S corp, income assets ownership (b)(13)entity (state or foreign or trust) controlled country) entity? Yes (181) MCRB TENANT HOLDCO LLC INVESTMENTS DE MCRB REAL ESTATE C Corporation 1.417.385 1.880.528 74 79 % Yes 1021 LONG PRAIRIE RD STE 404 INVESTMENT TRUST FLOWER MOUND, TX 75022 INC 46-1195591 (1) INVESTMENTS DE MCRS LLC C Corporation 0 134,552,358 85 9 % Yes MCRS REAL ESTATE INVESTMENT TRUST INC 1021 LONG PRAIRIE RD STE 404 FLOWER MOUND, TX 75022 27-3605599 INVESTMENTS -739,329 (2) MCRS TENANT HOLDCO LLC DE MCRS REAL ESTATE C Corporation 4.963.100 85 9 % Yes 1021 LONG PRAIRIE RD STE 404 INVESTMENT TRUST FLOWER MOUND, TX 75022 INC 27-3869467 INVESTMENTS 0 (3) MDH ATLANTIC REIT II INC DE MDH ATLANTIC C Corporation 0 98 % Yes 3715 NORTHSIDE PKWY NW 4-240 HOLDINGS II LLC ATLANTA, GA 30327 82-1589729 (4) MDH ATLANTIC REIT INC INVESTMENTS DE MDH ATLANTIC 0 331,721,726 97 67 % C Corporation Yes 3715 NORTHSIDE PKWY NW BLDG 400 HOLDINGS LLC ATLANTA, GA 30327

PARFEN SA

INSOLO

AGROINDUSTRIAL SA

HARVARD PRIVATE

PHEMUS CORP

MANAGEMENT

NICARAO LTD

NICARAO LTD

NICATECA INC

PHEMUS CORP

NICARAO LTD

PRIVATE EQUITY

HARVARD

CORP

CAPITAL REALTY INC

C Corporation

5,802

939,800

3,699,973

2,230,857

54,072

0

0

0

-29,584,749

41,559

25,928

18,848,361

182,717,961

460,597

62,260,656

347,935

347,935

34,097,596

45,238,354

2,121,255

99 99 %

96 2 %

59 11 %

97 6 %

99 99 %

100 %

100 %

100 %

100 %

100 %

Yes

46-5247314 (5) MIRABILIS SA

SAN ISIDORO, LIMA

FILOMENA, PIAUI

2330 PLAZA FIVE

20-1577934 (10) NICARAO I LTD

JERSEY CITY, NJ 07311

(11) NICARAO II LTD

(12) NICARAO LTD

(13) NICATECA INC

PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104

PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104

PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104

WALKER HOUSE 87 MARY ST

GEORGE TOWN, GRAND CAYMAN KY11104

V FINT DEL CL TER 2 C ABAJO 1 C AL

BR

CJ 98-0559097

CJ (9)

CJ

CJ 98-0520487 (14) NICATECA SA

MANAGUA NU

CALLE LAS BEGONIAS NO 475 DPTO 702

(6) NAZARE AGROINDUSTRIAL LTDA

UGLAND HOUSE S CHURCH ST

PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104

FAZENDA NAZARE S/N - ZONA RURAL

GEORGE TOWN, GRAND CAYMAN KY11104

(8) NCH INVESTORS FUND (HU) CORP

NEW VERNON INDIA (CAYMAN) FUND LP

(7) NCH AGRIBUSINESS INVESTORS CORP INVESTMENTS

98-0643167

98-0643169

98-0643164

INVESTMENTS

INVESTMENTS

INVESTMENTS

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CJ

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No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (i) (a) (b) (c) (d) (e) (f) (g) (h) Direct controlling Percentage Name, address, and EIN of Primary activity Legal Type of entity Share of total Share of end-of-year Section 512 related organization domicile (C corp, S corp, (b)(13)entity ıncome assets ownership controlled (state or foreign or trust) entity? country) Yes No (196) NIMBUS WEATHER FUND LTD INVESTMENTS BD HARVARD C Corporation 599.319 18.155.431 93 63 % Yes 3RD FL W 31 VICTORIA ST MANAGEMENT HAMILTON HM10 PRIVATE EQUITY 98-1197703 CORP BD INVESTMENTS UK HAMPDEN -157,810 21,757,911 (1) NOMINA (NO 1253) LTD C Corporation 99 % Yes 40 GRACECHURCH ST 5TH FL INSURANCE PARTNERS I LP LONDON EC3V0BT UK (2) NORTHERN ROSELLA TRUST INVESTMENTS AS GREEN ROSELLA C Corporation 3,378,820 19,377,342 100 % Yes 201 ELIZABETH ST TRUST SYDNEY NSW2000 AS 98-6081350 (3) OAK-MOSSER REIT II INC INVESTMENTS DE OAK-MOSSER II LLC C Corporation 0 0 93 % Yes 220 MONTGOMERY ST 20TH FL SAN FRANCISCO, CA 94104 82-2028032 (4) OAK-MOSSER REIT INC **INVESTMENTS** DE OAK-MOSSER LLC -34,995 34,295,922 93 % C Corporation Yes 308 JESSIE ST SAN FRANCISCO, CA 94103 81-3362816 NICARAO LTD (5) OPERA SA INVESTMENTS NU C Corporation -534,352 17,141,282 100 % Yes V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA -1,755,373 98,675,022 55 9 % Yes poration 583,522 81,312,126 100 % Yes oration 85,497,818 409,454,695 100 % poration Yes 98-1048757 (9) PINARES AARL INVESTMENTS UY PHEMUS CORP C Corporation -23,926 10,258,722 99 99 % Yes 141 FRONT ST 3RD FL MONTEVIDEO 11000 98-0641950 (10) POOLED INCOME FUNDS (3) CHARITABLE TRUST MA PRESIDENT AND Yes FELLOWS OF HARVARD COLLEGE (11) PRADARIA AGROFLORESTAL LTDA INVESTMENTS BR GLOBAL FOREST C Corporation -72,475,571 186,759,274 100 % Yes AVENIDA ALFONSO PENA 3504 RM 73 INVESTMENTS LLC CAMPO GRANDE, MATO GROSSO CEP79002 BR

NU				
(6) PAG ASIA ALPHA FEEDER LTD PO BOX 472 2ND FL 103 S CHURCH ST GEORGE TOWN, GRAND CAYMAN KY11106 CJ	INVESTMENTS		HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corpo
(7) PARFEN SRL JUNCAL 1392 MONTEVIDEO 11000 UY	INVESTMENTS	UY	AZARA LLC	C Corpo
(8) PEARL RETAIL INC PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	PEARL RETAIL LLC	C Corpo

INVESTMENTS

INVESTMENTS

INVESTMENTS

NL

CI

MD

CERBERUS MA

PARTNERS LP

COPAYAPU SPA

REGENT OFFICE

LLC

FUND II BLOCKER

C Corporation

C Corporation

C Corporation

-473

-16,212

0

94 84 %

100 %

100 %

Yes

Yes

Yes

0

399,787

4,155,515

98-0642732

(13) PULAR SPA

SANTIAGO CI

47-2081357

BAARN NL

(12) PROMONTORIA HOLDING MAP BV

LOS CONQUISTADORES 1700 PISO 16

(14) REGENT OFFICE FUND II REIT

11990 SAN VICENTE BLVD STE 200 LOS ANGELES, CA 90049

OUDE UTRECHTSEWEG 32

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (f) (i) (b) (c) (d) (e) (g) (h) Name, address, and EIN of Percentage Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-year Section 512 (C corp, S corp, related organization domicile entity income assets ownership (b)(13)(state or foreign or trust) controlled country) entity? Yes (211) REPRESA PROPERTIES LTD INVESTMENTS CJ GBE INVESTMENTS 4,851 83,664,469 98 9 % C Corporation Yes PO BOX 309 UGLAND HOUSE LTD GEORGE TOWN, GRAND CAYMAN KY11104 (1)INVESTMENTS MΑ PRESIDENT AND Trust 58,301,428 825,819,348 100 % Yes RETIREMENT PLAN TRUST FOR EMPLOYEES FELLOWS OF OF HARVARD UNIVERSITY HARVARD COLLEGE 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2636388 (2) RIO MIRA PARTICIPACOES LTDA INVESTMENTS BR TERRACAL -23,219 22,171,760 98 9 % C Corporation Yes AV DAS AMERICAS 700 BLOCO 5 PROPRIEDADES LTDA BARRA DA TIJUCA, RIO DE JANEIRO (3) ROARING FORK INVESTMENT TRUST INVESTMENTS CA ALCION REAL ESTATE C Corporation -172,205 860,777 93 93 % Yes 333 BAY ST STE 3400 PARTNERS LP TORONTO, ONTARIO M5H2S7 CA 98-0458290 (4) ROSELLA HOLD TC PTY LTD INVESTMENTS AS ROSELLA LTD C Corporation 0 0 100 % Yes 201 ELIZABETH ST SYDNEY NSW2000 AS 98-1126654 (5) ROSELLA SUB TC PTY LTD INVESTMENTS AS ROSELLA HOLD TC 0 0 100 % C Corporation Yes 201 ELIZABETH ST PTY LTD SYDNEY NSW2000 AS 98-1126678

BLUE MARBLE

HOLDINGS CORP

HOLDINGS LLC

ATLANTIC US REAL

AGROINDUSTRIAL SA

ESTATE LLC

PHEMUS CORP

PHEMUS CORP

CLAG (CHILE) SPA

AGROINDUSTRIAL

STELIS LTD

LTDA

INSOLO

RUBY ATLANTIC AJCP C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

C Corporation

31,014,808

-4,718,429

-5,410,328

-25,070

904,915

-4,324

267,145

-4,430

0

111,559,556

5,572,983

98,166,815

181,737

13,482,195

10,824,671

42,521,181

6,850

100 %

74 19 %

100 %

99 99 %

96 2 %

100 %

100 %

100 %

96 2 %

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

(6) ROSELLA LTD

CHICAGO, IL 60661 46-4621060

BOSTON, MA 02210 46-4632061 (9) SCOLOPAX SRL

(11) SOBRALIA LTD

BRASOV RO (10)

BR

CJ

CI 98-0632838 (13) SORA LTD

CJ

BR

(12)

CJ

(7)

PO BOX 309 UGLAND HOUSE

RUBY ATLANTIC AJCP PROGRAM TRS LLC

133 NORTH JEFFERSON ST 4TH FL

(8) RUBY ATLANTIC REIT INC

HMC INC 600 ATLANTIC AVE

8 VICTORIEI ST B1 42 BIS APT 1

FAZENDA SERRA GRANDE S/N RIBEIRO GONCALVES, PIAUI

PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104

LAS CONDES, SANTIAGO

PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104

GRANDE DO RIBEIRO, PIAUI

(14) SOROTIVO AGROPECUARIA LTDA

FAZENDA IPE S/N - ZONA RURAL-BAIXA

SERRA GRANDE AGROINDUSTRIAL LTDA

SOCIEDAD EXPLOTADORA AGRICOLA SPA 2939 AV ISIDORA GOYENECHEA 11TH FL

GRAND CAYMAN KY11104

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

98-1120479

98-1084076

98-1098256

CJ

DE

DE

RO

BR

CJ

CI

CJ

BR

No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (i) Section 512 (d) (f) (g) (h) (b) (c) Direct controlling Share of total Share of end-of-year Name, address, and EIN of Primary activity Lègal Type of entity Percentage related organization domicile (C corp, S corp, (b)(13)entity income assets ownership (state or foreign or trust) controlled country) entity? Yes No (226) STELIS LTD INVESTMENTS PHEMUS CORP CJ C Corporation -4,180 16,666,058 100 % Yes PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 98-1083800 (1) INVESTMENTS BR BRAZIL TEAK LLC C Corporation -20,971,272 218,968,805 100 % Yes **SÚSTAINABLE TEAK PARTCIPACOES LTDA** AV CASTELO BRANCO 272 RM 3 CACERES, MATO GROSSO 98-0639215 (2) TACORA SPA INVESTMENTS CI COPAYAPU SPA 477,544 100 % C Corporation -21,871 Yes LOS CONQUISTADORES 1700 PISO 16 SANTIAGO (3) TAGUA SPA INVESTMENTS CI COPAYAPU SPA 100 % C Corporation -18,589 264,159 Yes 2939 AV ISIDORA GOYENECHEA 11TH FL LAS CONDES, SANTIAGO 98-1120143 (4) TDCA REIT INC TDC ATLANTIC INVESTMENTS DE -154,489 52,970,368 95 39 % C Corporation Yes 5130 SOUTH ALSTON AVE STE 210 HOLDINGS LLC DURHAM, NC 27713 47-5575876 (5) TDR SCOTLAND LP HARVARD INVESTMENTS UK C Corporation 26,435 75 08 % 0 Yes 20 BENTINCK ST MANAGEMENT LONDON W1U2EU PRIVATE EQUITY UK 98-0471766 CORP (6) TERENA SA INVESTMENTS UY PHEMUS CORP -1,028,794 45,208,970 100 % Yes C Corporation MÓNES ROSES 6937 MONTEVIDEO 11000 UY (7) INVESTMENTS BR TERRACAL C Corporation -135,716 349,216 98 9 % Yes TERRACAL ALIMENTOS E BIOENERGIA -ALIMENTOS E UNIDADE BAHIA LTDA **BIOENERGIA LTDA** AV DAS AMERICAS 700 BLOCO 5 BARRA DA TIJUCA, RIO DE JANEIRO BR (8) INVESTMENTS BR TERRACAL C Corporation -16,237 45,254 98 9 % Yes TERRACAL ALIMENTOS E BIOENERGIA -ALIMENTOS E UNIDADE MARANHAO LTDA BIOENERGIA LTDA FAZENDA SANTO ANONIO DA MANGA MARANHAO BR (9) **INVESTMENTS** TERRACAL C Corporation BR -1,647,263 3,352,430 98 9 % Yes TERRACAL ALIMENTOS E BIOENERGIA -ALIMENTOS E UNIDADE MINAS GERAIS LTDA **BIOENERGIA LTDA** FAZENDA FLEXAS S/N ZONA RURAL SAO ROMAO, MINAS GERAIS CEP39290000 BR 98 9 % (10)INVESTMENTS BR TERRACAL - PIAUI C Corporation -604 2,136 Yes TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI ACUCAR E ALCOOL SA AV DAS AMERICAS 700 BLOCO 5 BARRA DA TIJUCA, RIO DE JANEIRO BR (11)INVESTMENTS BR TERRACAL - PIAUI C Corporation -693 0 98 9 % Yes TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI AGRIBUSINESS SA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR (12) INVESTMENTS BR TERRACAL - PIAUI C Corporation -930 0 98 9 % Yes TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI ARMAZENS GERAIS LTDA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR (13)**INVESTMENTS** BR TERRACAL - PIAUI C Corporation -930 0 98 9 % Yes TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI BENEFICIAMENTO DE CACAU LTD FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR (14) **INVESTMENTS** BR TERRACAL - PIAUI C Corporation -784 2,548 98 9 % Yes TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI ENERGIA SA

RUA DO FORUM S/N SALA A CENTRO, GUADALUPE

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Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (f) (b) (c) (d) (g) (h) (i) Name, address, and EIN of Share of total Section 512 Primary activity Legal Direct controlling Type of entity Share of end-of-year Percentage domicile (C corp, S corp, ownership (b)(13)related organization entity assets income (state or foreign controlled or trust) country) entity? No Yes INVESTMENTS 98 9 % (241)TERRACAL - PIAUI -657 n BR C Corporation Yes TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI ETANOL DE SEGUNDA GERACAO L FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR (1) INVESTMENTS BR TERRACAL - PIAUI C Corporation -808 0 98 9 % Yes TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI FLORESTAL SA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 (2) INVESTMENTS BR TERRACAL - PIAUI -774 98 9 % C Corporation 0 Yes TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI INFRAESTRUTURA LTDA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR (3) INVESTMENTS BR TERRACAL - PIAUI -672 98 9 % C Corporation 0 Yes TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI INFRASESTRUTURA DE **IRRIGACA** O SA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR INVESTMENTS BR TERRACAL - PIAUI C Corporation -808 n 98 9 % Yes TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI PASTA DE TOMATE SA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 (5) INVESTMENTS BR TERRACAL C Corporation -5,641,108 4,265,126 98 9 % Yes TERRACAL ALIMENTOS E BIOENERGIA -ALIMENTOS E UNIDADE PIAUI LTDA **BIOENERGIA LTDA** RUA ALV MENDES N 2346 SALA C CENTRO TERESINA-PL BR (6) INVESTMENTS TERRACAL -275,929 BR C Corporation 3,814,910 98 9 % Yes TERRACAL ALIMENTOS E BIOENERGIA -ALIMENTOS E UNIDADE TOCANTINS LTDA **BIOENERGIA LTDA** AV DAS AMERICAS 700 BLOCO 5 BARRA DA TIJUCA, RIO DE JANEIRO BR (7)INVESTMENTS BR GBE DEVELOPMENT C Corporation -13.024.133 14.069.999 98 9 % Yes TÉRRACAL ALIMENTOS E BIOENERGIA VITD LTDA AV DAS AMERICAS 700 BLOCO 5 BARRA DA TIJUCA, RIO DE JANEIRO (8) TERRACAL PARTICIPACOES LTDA INVESTMENTS BR REPRESA C Corporation 9 1,041 98 9 % Yes AV DAS AMERICAS 700 BLOCO 5 PROPERTIES LTD BARRA DA TIJUCA, RIO DE JANEIRO (9) TERRACAL PROPRIEDADES LTDA INVESTMENTS BR REPRESA -64,808 63,353,898 98 9 % Yes C Corporation AV DAS AMERICAS 700 BLOCO 5 PROPERTIES LTD BARRA DA TIJUCA, RIO DE JANEIRO (10) THIRD WRANGLER LTD INVESTMENTS PRESIDENT AND CJ -1,043,145 0 100 % C Corporation Yes PO BOX 309 UGLAND HOUSE FELLOWS OF GEORGE TOWN, GRAND CAYMAN KY11104 HARVARD COLLEGE 98-1167470 (11) TINAMOU INVESTMENTS CJ FRANCOLIN C Corporation 0 0 100 % Yes PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 98-1014421 (12) TOUCANET SA INVESTMENTS РМ PHEMUS CORP -572,488 2,453,161 100 % Yes C Corporation PLAZA 2000 16TH FL 50TH ST PANAMA PΜ (13) INVESTMENTS CJ HARVARD C Corporation -13,499,921 0 93 73 % Yes TRUE ARROW CHINA INVESTMENTS LTD MANAGEMENT 89 NEXUS WAY PRIVATE EQUITY CAMANA BAY, GRAND CAYMAN KY19007 CORP CJ (14)INVESTMENTS -901,784 100 % SF DEMETER 0 Yes C Corporation HOLDINGS CORP TSHIPISE BUFFALO (PROPRIETARY) LTD 32 FICKER RD ILLOVO BLVD SANDTON JOHANNESBURG 2196 98-0617419

Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-year Percentage Section 512 related organization domicile (C corp, S corp, (b)(13)entity income assets ownership (state or foreign controlled or trust) entity? country) Yes No NICARAO LTD (256) TUNUYAN SA INVESTMENTS NU C Corporation -7.571 5,082,020 100 % Yes V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA (1) UNITECA AGROFLORESTAL SA INVESTMENTS BR SUSTAINABLE TEAK C Corporation -105,060 36,537,456 90 56 % Yes AVE GOV PONCE DE ARRUDA 10545 PARTCIPACOES LTDA MATO GROSSO 78110971 BR

lusra atlantic

lllc

INSOLO

ITRUST

CAPITAL PARTNERS

AGROINDUSTRIAL SA

GREEN ROSELLA

COPAYAPU SPA

(d)

(e)

C Corporation

C Corporation

C Corporation

C Corporation

(f)

0

0

-292,663

17,119,805

(q)

117,669,903

15,811,983

134,474,260

3.793

(i)

Yes

Yes

Yes

Yes

(h)

71 93 %

96 2 %

100 %

100 %

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(c)

DF

BR

AS

CI

(b)

INVESTMENTS

INVESTMENTS

INVESTMENTS

INVESTMENTS

(a)

USRA ATLANTIC NET LEASE CAPITAL CORP

(3) VISTA VERDE AGROINDUSTRIAL LTDA

RODOVIA TRANSCERRADO KM 120 - RM 1

LOS CONQUISTADORES 1700 PISO 16

98-1126861

1370 AVE OF THE AMERICAS

PALIMEIRA DO PIAUI, PIAUI BR (4) WESTERN ROSELLA TRUST

NEW YORK, NY 10019 45-2732642

201 ELIZABETH ST

(5) YANTELES SPA

SANTIAGO CI

SYDNEY NSW2000

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) (1) AFRICA ACADEMY FOR PUBLIC HEALTH R 186,494 CASH (1) AMERICAN REPERTORY THEATRE COMPANY INC. Α 965,000 CASH AMERICAN REPERTORY THEATRE COMPANY INC В CASH (2) 2,100,000 D (3) AMERICAN REPERTORY THEATRE COMPANY INC 2,073,765 CASH (4) AMERICAN REPERTORY THEATRE COMPANY INC L 625,120 COST (5) AMERICAN REPERTORY THEATRE COMPANY INC. М 542,897 COST (6) ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD R 900,000 CASH R CASH (7) BLUE MARBLE HOLDINGS CORP 28,158,211 (8) BLUE MARBLE HOLDINGS CORP S 10,258,778 CASH R (9) BOTSWANA-HARVARD AIDS INSTITUTE 5,833,654 CASH В CASH (10)CENTRE RECHERCHE EUROPEEN DE LA HBS 1,588,362 R (11) CHENNAI 2007 92,962,297 CASH (12)DEMETER HOLDINGS CORP R 33,407,937 CASH S (13) DEMETER HOLDINGS CORP 75,304,580 CASH (14)DG PARTICIPANTS LTD R 4,284,000 CASH С (15)DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC. 3,855,984 CASH (16)DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC 0 279,779 COST S (17)FRIENDS OF HARVARD HONG KONG TRUST 19,287,005 CASH В (18)FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA 615,000 CASH (19) FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA 0 159,710 COST (20)FUNDACION DRCLAS CHILE R 590,000 CASH (21) GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC С CASH 3,943,000 (22)GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC 0 349,321 COST HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN (23) Α 1,212,763 CASH HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN В (24)1,025,000 CASH

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Amount Involved (d) Transaction type(a-s) Method of determining amount involved (26) HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN L 1,067,289 COST HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN (1) Q 3,931,614 COST HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN S CASH (2) 209,295 906,441 (3) HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI М COST (4) HARVARD BUSINESS SCHOOL INTERACTIVE INC Ρ 10,702,233 COST (5) HARVARD BUSINESS SCHOOL INTERACTIVE INC S 42,562,032 CASH HARVARD BUSINESS SCHOOL PUBLISHING ASIA PACIFIC LTD Р (6) 571,073 COST HARVARD BUSINESS SCHOOL PUBLISHING CORP Α CASH (7) 15,424,658 (8) HARVARD BUSINESS SCHOOL PUBLISHING CORP G 700,913 COST Н (9) HARVARD BUSINESS SCHOOL PUBLISHING CORP 6,576,972 COST HARVARD BUSINESS SCHOOL PUBLISHING CORP 0 (10)272,767 COST Р (11) HARVARD BUSINESS SCHOOL PUBLISHING CORP 559,108 COST (12)HARVARD BUSINESS SCHOOL PUBLISHING CORP Q 12,025,488 COST S (13) HARVARD BUSINESS SCHOOL PUBLISHING CORP 35,875,847 CASH Ρ (14)HARVARD BUSINESS SCHOOL PUBLISHING DE MEXICO SA DE CV 70,752 COST (15)HARVARD BUSINESS SCHOOL PUBLISHING EUROPE LTD Ν 209.978 COST (16)HARVARD CENTER SHANGHAI CO LTD Μ 5,116,736 COST S (17) HARVARD COMMINGLED ACCOUNT 875,000,000 CASH HARVARD DEDICATED ENERGY LIMITED Ε (18)1.708.878 CASH (19) HARVARD DEDICATED ENERGY LIMITED Н 17,054,413 COST (20)HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC. L 1,494,258 COST (21) HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC М COST 5,905,316 (22)HARVARD MAGAZINE INC Α 127,509 COST HARVARD MAGAZINE INC R CASH (23)1,300,000 D (24)HARVARD MANAGEMENT COMPANY INC 7,075,446 CASH

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) COST (51) HARVARD MANAGEMENT COMPANY INC L 1,581,930 HARVARD MANAGEMENT COMPANY INC. (1) М 231,013,945 CASH HARVARD MANAGEMENT PRIVATE EQUITY CORP R 2,990,038,447 CASH (2) (3) S HARVARD MANAGEMENT PRIVATE EQUITY CORP 1,969,609,076 CASH (4) HARVARD NEURODISCOVERY CENTER INC С 527,402 CASH (5) HARVARD NEURODISCOVERY CENTER INC Ν 1,045,847 COST (6) HARVARD NEURODISCOVERY CENTER INC 0 914,096 COST HARVARD PRIVATE CAPITAL HOLDINGS INC R 266,525,700 CASH (7) (8) HARVARD PRIVATE CAPITAL HOLDINGS INC S 355,043,025 CASH HARVARD PRIVATE CAPITAL REALTY INC R CASH (9) 1,069,672,388 (10) HARVARD PRIVATE CAPITAL REALTY INC S 1,811,439,696 CASH HARVARD REAL ESTATE - ALLSTON INC D CASH (11) 68,124,005 (12) HARVARD REAL ESTATE - ALLSTON INC R 1,359,874 CASH HARVARD REAL ESTATE INC С (13) 119,745 CASH Ρ (14)HARVARD UNIVERSITY PRESS OF NEW YORK 235,805 COST D (15)HARVARD UNIVERSITY PRESS LTD 2,465,410 CASH G (16)HARVARD UNIVERSITY PRESS LTD 2,681,804 COST (17) HARVARD UNIVERSITY PRESS LTD 100,000 COST HARVARD UNIVERSITY PRESS LTD Р (18)322.992 COST (19) S HARVARD UNIVERSITY PRESS LTD 2,100,000 CASH (20) PHEMUS CORP R 703,911,926 CASH (21) PHEMUS CORP S 613,679,581 CASH Е (22) RED TOP INC 150,712 CASH **RED TOP INC** s 62,409 CASH (23) R 244,544 CASH (24)SHIPPING VENTURE CORP

(a) (b) (c) Name of related organization Amount Involved Transaction (d) type(a-s) Method of determining amount involved (76) SHIPPING VENTURE CORP 450,000 CASH STUDENT CLUBS OF HBS INC 14,084 COST (1) COST (2) STUDENT CLUBS OF HBS INC 126,910

(3)	THIRD WRANGLER LTD	R	47,643,165	CASH
(4)	TRUSTEES FOR HARVARD UNIVERSITY	С	10,548,614	CASH

4,584,914

10,336,780

CASH

cost

` ,		
(4)	TRUSTEES FOR HARVARD UNIVERSITY	С

Form 990, Schedule R, Part V - Transactions With Related Organizations

TRUSTEES FOR HARVARD UNIVERSITY

TRUSTEES FOR HARVARD UNIVERSITY

(5)

(6)