Form **990** 

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

2016

DLN: 93493045001388 OMB No 1545-0047

			foundations)				1	
		of the Treasu nue Service	Information about     Information about	l security numbers on this form as it m Form 990 and its instructions is at <u>ww</u>				en to Public Inspection
A F	or th	e 2016 c	 alendar year, or tax year begint	ning 04-01-2016 , and ending 03-3	31-2017			
<b>B</b> Che	ck ıf a dress	pplicable change	C Name of organization KALISPELL REGIONAL MEDICAL CENT	<b>D Employe</b> 23-7293		ation number		
☐ Ini	tıal re	-	Doing business as					
☐eturn/terminated☐ Amended return			Number and street (or P O box if ma 310 SUNNYVIEW LANE	Il is not delivered to street address) Room/s	uite	E Telephon (406) 75		
□Ар	plicati	on pending	City or town, state or province, count KALISPELL. MT 59901	(400) 73				
			· · · · · · · · · · · · · · · · · · ·		_	<b>G</b> Gross red	ceipts \$ 404	,018,526
			F Name and address of principal Charles Pearce 310 SUNNYVIEW LANe Kalispell, MT 59901	officer	H(b) A	s this a group ret ubordinates? re all subordinate		□Yes ☑No □Yes □No
I Ta	x-exer	mpt status		nsert no )		icluded? "No," attach a li	ıst (see ır	
J W	ebsit	te:► WW	/W KRH ORG/KRMC		H(c) G	roup exemption	number 🕨	•
<b>K</b> Forr	n of o	rganızatıon	✓ Corporation ☐ Trust ☐ Associ	lation ☐ Other ▶	<b>L</b> Year of t	formation 1973	<b>M</b> State of	legal domicile MT
Pa	rt I	Sum	mary					
			scribe the organization's mission or ACUTE HOSPITAL CARE	most significant activities				
nce	:	NOVIDE !	TOOTE HOST TIME CARE					
ma	-							
Governance				continued its operations or disposed of			ssets	
<u>ر</u> ت	1			p body (Part VI, line 1a)			3	17
<b>~</b>	1		•	the governing body (Part VI, line 1b)			5	10
Ě	5 Total number of individuals employed in calendar year 2016 (Part V, line 2a)							3,020 150
Activities &	1		6 7a	0				
	1			VIII, column (C), line 12			7b	0
						Prior Year		Current Year
Q,	8	Contribut	ons and grants (Part VIII, line 1h)			2,482,5	641	4,184,135
ňLie	9	Program	service revenue (Part VIII, line 2g)			316,322,2	26	379,209,297
Rəvenue	1		nt income (Part VIII, column (A), l	•		767,6		1,350,826
	1		enue (Part VIII, column (A), lines			3,819,4		7,391,021
	_			t equal Part VIII, column (A), line 12)		323,391,8	_	392,135,279
	1		nd similar amounts paid (Part IX, co	lumn (A), lines 1–3 )			0	(
"	1		·	nefits (Part IX, column (A), lines 5–10)		170,821,7		213,013,851
Se	1		nal fundraising fees (Part IX, colun			1,0,021,7	0	213,013,03
Expenses	Ι.		raising expenses (Part IX, column (D), lin					
ă	17	Other exp	penses (Part IX, column (A), lines 1	.1a-11d, 11f-24e)		144,904,7	'19	168,269,502
	18	Total exp	enses Add lines 13–17 (must equa	al Part IX, column (A), line 25)		315,726,4	37	381,283,353
	19	Revenue	less expenses Subtract line 18 fro	m line 12		7,665,4		10,851,926
Net Assets or Fund Balances					Begin	ning of Current Ye	ear	End of Year
sset 3ala	20	Total ass	ets (Part X, line 16)			299,130,3	49	383,070,695
Z Z	21	Total liab	ılıtıes (Part X, lıne 26)			139,465,6	529	204,891,206
		_	s or fund balances Subtract line 2	1 from line 20		159,664,7	'20	178,179,489
Pa			ature Block					L
	ledge	and belie		ned this return, including accompanying Declaration of preparer (other than off				
		****	ĸ			2018-02-13		
Sign		Signati	ure of officer			Date		_
Here	•		Pearce CFIO					
		<b>       </b>	r print name and title	Dranavay's sometime	Dat-	T -	TTN:	
Paid	4		rint/Type preparer's name USTIN P SLITER	Preparer's signature JUSTIN P SLITER	Date 2018-02-09	Check 📙 ıf 🛙 P	TIN 00188996	
Pre		ar	ırm's name ► JORDAHL & SLITER PLL0	self-employed Firm's EIN ► 81-0	0497523			
Use	-		ırm's address ▶ PO BOX 8600			Phone no (406) 7	752-1040	
		,	KALISPELL, MT 599041	600				
May t	he IR	S discuss	this return with the preparer show	n above? (see instructions)			✓ Ye	s 🗆 No

Form	990 (2016)						Page <b>2</b>
Par	t IIII Statement	of Program Servi	ce Accomplis	hments			
	Check if Sched	lule O contains a resp	onse or note to	any line in this Part III			. 🗆
1	Briefly describe the or	rganızatıon's mıssıon					
Prov	ide Acute Hospital Care						
	Did the organization i	ındertake any signific	ant program ser	vices during the year wh	uch were not listed on		
-	the prior Form 990 or		. •	<del>-</del> '		☐ Yes [	✓ No
	If "Yes," describe the						
3				changes in how it condu	cts, any program		
	services?		_			☐ Yes	☑ No
	If "Yes," describe thes						
4		d 501(c)(4) organizat	ions are required	to report the amount of	argest program services, as measi f grants and allocations to others, t		es
4a	(Code	) (Expenses \$	324,236,380	including grants of \$	) (Revenue \$	379,209,297 )	
	See Additional Data						
4b	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)	
	=						
4-	(C- 4-	\			\		
4c	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)	
	-						
	-						
4d	Other program servic	es (Describe in Sched	lule O )				
	(Expenses \$	inc	cluding grants of	\$	) (Revenue \$	)	
4e	Total program serv	ice expenses ▶	324,236,3	80			

or X as applicable

Yes

Yes

Yes

Yes

Yes

Nο

Nο

Nο

No

No

Nο

No

No

No

No

Nο

Form **990** (2016)

11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

15

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19

Page 3

No

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b Was the organization included in consolidated, independent audited financial statements for the tax year?

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? *If "Yes," complete Schedule F, Parts I and IV* . . . . . . . . . . . .

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

**14a** Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . .

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🕏 . . . . . . . .

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

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Part IV Checklist of Required Schedules (continued)

Nο

Nο

Nο

Nο

No

Nο

Nο

No

Nο

28a

28b

28c

29

30

31

32

33

34

35a

35b

36

37

38

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

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			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	·	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . . 📆

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 🛸

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

instructions for applicable filing thresholds, conditions, and exceptions)

orm	990 (2016)			Page
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 283			
Ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and  Tax Statements, filed for the calendar year ending with or within the year covered by			
L	this return	2b	Yes	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	163	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		
h	If "Yes," enter the name of the foreign country ▶	44		No
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6</b> b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
22	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes." has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

-orm	990 (2016)			Page <b>6</b>
Par	<b>Governance, Management, and Disclosure</b> For each "Yes" response to lines 2 through 7b below, and for a 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions	"No" respo	nse to l	_
	Check if Schedule O contains a response or note to any line in this Part VI			✓
Se	ection A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year la	17	Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent  1b	10		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	r <b>2</b>	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or momenbers of the governing body?	ore <b>7a</b>	Yes	
Ь	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year the following	by		
а	The governing body?	8a	Yes	
Ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Reve	nue Code	⊋.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates and branches to ensure their operations are consistent with the organization's exempt purposes?	, 10ь		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	e <b>11a</b>	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
Ь	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independen persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	: 🔲		
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
Ь	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exemination.			
	status with respect to such arrangements?	16b	Yes	
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s on available for public inspection. Indicate how you made these available. Check all that apply	ly)		
	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records CHARLES PEARCE 310 SUNNYVIEW LANE KALISPELL, MT 59901 (406) 752-1724			

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Part VII	Compensation of Officers and Independent Contra		Truste	es, I	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	ın t	:hıs I	Part VI	Ι.			🗆
Section	A. Officers, Directors, Tru										
year .	this table for all persons require								,		•
	of the organization's <b>current</b> off ition  Enter -0- in columns (D), (							als o	or organizations), re	gardless of amount	
<ul><li>List all c</li></ul>	of the organization's <b>current</b> key	employees, if a	any See	≘ ınst	ructi	ions	for de	fınıtı	ion of "key employe	e "	
who received	organization's five <b>current</b> highed reportable compensation (Box and any related organizations										
	of the organization's <b>former</b> office e compensation from the organiz						pensat	ed e	employees who rece	ived more than \$10	0,000
	of the organization's <b>former dire</b> , more than \$10,000 of reportab										9
	in the following order individual demployees, and former such p		ectors, i	ınstıtı	utior	nal tı	rustees	s, of	ficers, key employe	es, highest	
☐ Check t	his box if neither the organizatio	n nor any relate	ed organ	iizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee	
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	·	ne bo	n ofi or/t	t che inles ficer ruste	s pers and a ee)	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and
			Individual trustee or director	Institutional Trustee	Officei	key employee	Highest compensated employee	Former			related organizations
See Additiona	al Data Table										

	for related G							2/1099-MISC)	(14/ 3/1000	organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former		(W- 2/1099- MISC)	organization and related organizations
See Additional Data Table										
					_					Form <b>990</b> (2016)

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)  (A) (B) (C) (D) (E) (F)														
<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	than o	one bo	lo not oox, u an off tor/t	unles fficer trust	<u> </u>	rson a	( <b>D</b> )  Reportable compensation from the organization	ortable Reportable ensation compensatio m the from related zation (W- organizations (		n I W-	Estimated amount of othe compensation		
	for related organizations below dotted line)		Institutional Trustee	Неот	Key employee	Highest compensatemployee	Former	- 2/1099-MIS	·C)	2/1099-MISC	,	related organizations		
			4.			डवा स्त	.   '							
See Additional Data Table	See Additional Data Table													
			<u> </u>	<u> </u>	<u></u>	<u></u>	<u> </u>				_			
			<u> </u>	<u> </u>	<u></u>	<u> </u>	<u> </u>				$\dashv$			
	!	1	<u> </u>	<u> </u>	<u> </u>	<u> </u>				<u> </u>	$\dashv$			
	!	1	<u> </u> -	<u> </u>	<u> </u>	<u> </u>	+	<u> </u>		<u> </u>	$\dashv$			
	ļ	<del> </del>	<u> </u>	<u> </u>	-		+	<del> </del>		<del> </del>	+			
	!	1	<u> </u>	<u></u> '	-		+				+			
	!	<del> </del>	<u> </u>	<u></u>	-	<del> </del>	+	<del> </del>		<u> </u>	$\dashv$			
1b Sub-Total		<u></u>	<u> </u>	<u>_</u> '	L	<u> </u>   ▶	'		$\overline{}$		$\dashv$			
c Total from continuation sheets to P	•								$\pm$		士			
d Total (add lines 1b and 1c)  Total number of individuals (including						<u>▶ </u>		7,653,02		2,055,26	55		364,495	
2 Total number of individuals (including of reportable compensation from the			·e lisu	eQ a	bove	a) wiio	) rec	SIVEG More and	ın ֆ⊥·	00,000				
											_	Yes	No	
3 Did the organization list any <b>former</b> of line 1a? <i>If "Yes," complete Schedule 3</i>									ated.	employee on	3		No	
For any individual listed on line 1a, is organization and related organization individual	s the sum of repo	ortable o	comp	oensa	atıon	n and c	other	r compensation	i fron uch	n the			INO	
5 Did any person listed on line 1a receiv	we or accrue co	mnensa	· ·t·on f	rom	• any	· unrel	• . !=ted	organization (	· ·r indi	widual for	4	Yes		
services rendered to the organization											5		No	
Section B. Independent Contract										1:00 000 of col	<u> </u>			
Complete this table for your five high- from the organization. Report comper	nsation for the c									n's tax year	mper			
	(A) and business addre	ess			_					(B) cription of services		Comper	nsation	
Silver Tip Emergency Physicians			_	_	-		_	Emerg	ency l	Room Physicians	_	3	,629,667	
310 Sunnyview Lane KALISPELL, MT 59901								Arest						
Northern Rockies Anesthesa Consultants 1075 Martin Creek Lane								Anesu	nesia :	Services		1	,155,715	
Whitefish, MT 59937 Northwest Imaging PC								Imagır	a Ser			<u> </u>	819,744	
320 Sunnyview Lane								Almag	19 Ju.	Vices			017,/7.	
KALISPELL, MT 59901 Glacier Regional Pathology								Patho'	loay S	Services		-	571,758	
310 Sunnyview Lane									~ <sub>9</sub> ,	of Fices			J,	
KALISPELL, MT 59901 Montana Medical Physics Services LLC	ALISPELĹ, MT 59901									460,407				
PO Box 11301 Kalispell, MT 59901														
Total number of independent contractor	re (including but	t not lin		+0 +k		Justod		La luba rasaw		ore than \$100 00	20. of			

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 26

		(2016)										Page <b>9</b>
Part '	VII											
		Check if Schedul	e O contains	a respo	onse or note to any		4)	Relat exe fun	B) ted or empt ction enue	(C) Unrelated business revenue		(D)  Revenue excluded from x under sections 512-514
	<b>1</b> a	Federated campaig	ns	1a								
ints	ı	<b>b</b> Membership dues		1b								
Gra		c Fundraising events		1c								
ts. A		d Related organizatio	ns	1d	4,158,135							
ia i		e Government grants (co	ontributions)	1e	26,000							
ns, Sim	1	F All other contributions,	, gıfts, grants,									
atio er (		and similar amounts n above	ot included	1f								
Contributions, Gifts, Grants and Other Similar Amounts	9	Noncash contribution										
Cont and					<u>54,239</u>							
S E	<u> </u>	Total.Add lines 1a-1	lf				184,135					
H.	_				Business		262		262.600.6	120		
l-AA		MEDICAL SERVICE REVE Partnership Income	ENUE			621990 621990		609,930 148,612	362,609,9 5,148,6	_		
Program Service Revenue		Meaningful Use Revenue	2			900099	<u>.</u>	176,455	1,176,4	<u> </u>		
rvic		Outreach Programs				621990		171,513	1,171,5			
32	e											
gran	_	All other program se	rvice revenue				9,	102,787	9,102,7	787		
δ	g.	<b>Total.</b> Add lines 2a–2i	f		<b>3</b> 79,	209,297						
		Investment income (ii			nterest, and other	1		1				
	s	imilar amounts) .			•	· <u> </u>	1,176,75	6				1,176,756
		Income from investme				-			-		-	
	<b>3</b> I	Royalties	(ı) Rea		(II) Personal	1					-	
	6a	Gross rents	(1) 1122		(,	1						
		Less rental expenses	3	45,020 0		_						
	D	Less Tellial expelises		U								
	c	; Rental income or (loss)	3	45,020								
	d	Net rental income o	r (loss)			1	345,02	0				345,020
			(ı) Securit		(II) Other							,
	7a	Gross amount from sales of	11.0	80,468	76,84							
		assets other than inventory	11,3	00,400	70,84	3						
		Less cost or										
		other basis and sales expenses	11,8	54,147	29,10	0						
	c	Gain or (loss)	1	26,321	47,74	9						
	d	Net gain or (loss) .			<b>&gt;</b>	]	174,07	0				174,070
4	8a	Gross income from for form for the Gross including \$		ents of								
uue		contributions reporte	ed on line 1c)									
eve		See Part IV, line 18										
r R		Less direct expense : Net income or (loss)		b   una ev	ents							
Other Revenue		Gross income from g			ents •	1						
0		See Part IV, line 19										
	h	Less direct expense	c	a b								
		: Net income or (loss)			les	_						
	10a	Gross sales of invent										
		returns and allowand	ces	a								
	b	Less cost of goods s	sold	a b		-						
		: Net income or (loss)			ory ►							
		Miscellaneous			Business Code							
	11	a <sub>misc</sub> revenue			90009	9	3,144,27	7				3,144,277
	b	chilD CARE			62441	0	2,008,84	4				2,008,844
	C	CAFETERIA			72221	0	1,892,88	0				1,892,880
		All other revenue				1					$-\!$	
		e <b>Total.</b> Add lines 11a			•		7,046,00	1				
	12	Total revenue. See	Instructions	• •	· · · · <u>•</u>		392,135,27	9	379,209,297		0	8,741,847
											F	Form <b>990</b> (2016)

Part IX Statement of Fund	tional Expenses
---------------------------	-----------------

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)  Check if Schedule O contains a response or note to any line in this Part IX	🗆
Check if Schedule O contains a response or note to any line in this Part IX	🗆
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.  (A) Total expenses  (B) Program service expenses  (C) Management and general expenses	<b>(D)</b> Fundraisingexpenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	
2 Grants and other assistance to domestic individuals. See Part IV, line 22	
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16	
4 Benefits paid to or for members	
5 Compensation of current officers, directors, trustees, and key employees	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	
<b>7</b> Other salaries and wages 168,002,318 147,663,097 20,339,221	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	
<b>9</b> Other employee benefits	
<b>10</b> Payroll taxes	
11 Fees for services (non-employees)	
a Management	
<b>b</b> Legal	
<b>c</b> Accounting	
d Lobbying	
e Professional fundraising services See Part IV, line 17	
f Investment management fees	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)  12,601,693 9,053,595 3,548,098	
<b>12</b> Advertising and promotion	
<b>13</b> Office expenses	
14 Information technology	
15 Royalties	
<b>16</b> Occupancy	
17 Travel	
federal, state, or local public officials .  19 Conferences, conventions, and meetings	
<b>20</b> Interest	
21 Payments to affiliates	
<b>22</b> Depreciation, depletion, and amortization	
<b>23</b> Insurance 2,898,125 2,893,242 4,883	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	
<b>a</b> SUPPLIES 67,929,201 66,869,607 1,059,594	
<b>b</b> Purchased Services 19,131,759 14,875,186 4,256,573	
<b>c</b> Bad Debts 9,008,266 9,008,266	
d OTHER 6,387,362 4,141,596 2,245,766	
<b>e</b> All other expenses 1,895,694 899,522 996,172	
<b>25 Total functional expenses.</b> Add lines 1 through 24e 381,283,353 324,236,380 57,046,973	0
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation  Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)	

	Beginning of year		End of year
1 Cash-non-interest-bearing	39,035,203	1	46,921,449
2 Savings and temporary cash investments	63,071,185	2	71,024,322
3 Pledges and grants receivable, net	2,879,606	3	2,348,695
4 Accounts receivable, net	38,892,076	4	63,653,756
5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and			

	5	Loans and other receivables from current and for trustees, key employees, and highest compensa II of Schedule L				5	
<b>,</b>	6	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organiza- voluntary employees' beneficiary organizations Part II of Schedule L	n 4958 ations o	(c)(3)(B), and of section 501(c)(9)		6	
ets	7	Notes and loans receivable, net			3,055,545	7	16,703,808
Assets	8	Inventories for sale or use			8,879,000	8	9,962,049
Ø	9	Prepaid expenses and deferred charges			6,228,463	9	6,089,885
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	308,510,101			
	ь	Less accumulated depreciation	<b>10</b> b	157,655,631	121,376,779	10c	150,854,470
	11	Investments—publicly traded securities .				11	

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33

34

2.689.800

12.822.461

383.070.695

78,949,311

63,658,838

5.254.557

1.253.620

55.774.880

204,891,206

165.325.551

9,515,325

3.338.613

178,179,489

383.070.695

Form **990** (2016)

3.377.168

779.358

11.555.966

299,130,349

52,260,127

68,679,912

7.644.404

10.881.186

139,465,629

145.839.718

10,904,540

2.920.462

159,664,720

299.130.349

Form 990 (2016)

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Investments—other securities See Part IV, line 11 .

**Total assets.**Add lines 1 through 15 (must equal line 34) .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ▶ ✓ and

Investments-program-related See Part IV, line 11

Intangible assets . . . . .

Other assets See Part IV, line 11 .

Grants payable . .

Deferred revenue . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

Total liabilities. Add lines 17 through 25 .

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

Consolidated basis

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

☐ Separate basis

Audit Act and OMB Circular A-133?

☑ Both consolidated and separate basis

2c

3a

3b

Yes

No

Form 990 (2016)

### Additional Data

**Software Version:** 

**EIN:** 23-7293874 Name: KALISPELL REGIONAL MEDICAL CENTER

OPERATION OF REGIONAL ACUTE CARE HOSPITAL

Form 990 (2016)

Form 990, Part III, Line 4a:

Software ID:

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation any hours organizations and a director/trustee) organization from the for related (W-2/1099-(W- 2/1099-Highest comp employee organization and Individual to or director Office Former Key employed Institutional organizations MISC) MISC) related below dotted organizations line)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

		Stee	Frustee		ē	oensated			
William Benedetto MD	1 00	l					1,465	0	
trustee									
Barbra Bennett	1 00	l ,					1,415	0	
trustee							1,413	0	
	1 00	ı	ı	1			 i	ı	l .

1 00	l .						1 415	0	
	^						1,413	9	
1 00	l ,						0	0	
							J	,	
1 00	l ,						0	0	
	1 00	1 00 X	1,415	X 1,415 0  X 0 0 0					

Todd Bergland	1 00						
trustee		×			0	0	
Peter Fisher MD	1 00	l 🗸			0	0	
trustee		^					
Christopher Gill MD	49 00	V			242.247		
trustee	1 00	l ^			343,247	)	

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trustee

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trustee

trustee

Marcia Johnson

Mark Johnson

Gwen Jonas MD

John Lavin MD

trustee							
Peter Fisher MD	1 00	x			0	0	0
trustee							
Christopher Gill MD	49 00	х			343,247	0	20,490
trustee	1 00				3 13,217	,	20,130
Charles Grenier	1 00						

0

0

0

22,461

1,415

56,400

343,443

Compensated Employees, and Independent Contractors (C) (D) (E) Name and Title Average Position (do not check more Reportable Reportable hours per than one box, unless compensation compensation amount of other person is both an officer week (list from the from related any hours and a director/trustee) organization organizations for related (W-2/1099-(W- 2/1099organization and Highest compensatemplovee Former MISC) MISC) employee

(F)

Estimated

compensation

from the

related organizations

0

1,487,117

0

35,928

25,562

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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1,415

1,415

3,000

1,626

410,560

	organizations below dotted line)	Individual trustee or director	Institutional Trustee
Charles Ludden MD	1 00		
	•••••	X	

trustee

trustee

Trustee

trustee

trustee

trustee

trustee

President

Karen Lee

Carl Tınlın

Bob White

Velinda Stevens

Chief Nursing Officer

Dennis Sabo

James Strainer

**CURTIS LUND** 

Karl Oehrtman

HENRY RICKLEFS

trustee (interim CEO)

Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W- 2/1099organization and Officer Highest compensat Former Individual trustee or director Institutional organizations MISC) MISC) related director. below dotted organizations employee line) Trustee

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771,552

477,907

536.855

472,302

742,951

915,665

822,166

925,949

822,274

568,148

0

30,490

36,059

26,163

33,249

31,801

16,262

17,462

25,290

17,990

25,288

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

17 50

32 50 30 00

20 00 12 50

37 50 34 50

15 50 10 00

40 00 50 00

50 00

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Jerome T Patterson

Charles Pearce

Patrick Rankin

Deborah Wilson

Tate Kreitinger

Chief Medical Officer

Chief Operation Officer

The HealthCenter CEO

Stephen Campbell

Physician

Phillip Jaffe

Physician

Physician

Physician

Physician

Drew Kırshner

Thomas Origitano

Joseph Sramek

Chief Admin Officer & Gene

Chief Financial & Informat

......

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SCH	IED	ULE A		Public C	harity Statu	s and Pub	olic Supp	ort	OMB No 1545-0047	
(For	n 990			lete if the org	janization is a secti 1947(a)(1) nonexe	ion <b>501</b> (c)(3) c	organization o		2016	
990E	Z)			4		2010				
		the Treasury	► Infor	mation about	Attach to Form 9 Schedule A (Form	990 or 990-EZ		ıctions is at	Open to Public Inspection	
lame	of th	ue Service ne organiza	tion		<u>www.irs.go</u>	ov/form990.		Employer identific	<u></u>	
ALISF	ELL RE	GIONAL MEDI	CAL CENTER					23-7293874		
Pai					s (All organizations			See instructions.		
	ganız:		•		t is (For lines 1 thro	•				
1	Ш	•		,	ociation of churches o			(A)(I).		
2					)(A)(ii). (Attach Sch	·	• • • • • • • • • • • • • • • • • • • •			
3	$\checkmark$	•		•	ce organization descr					
4		name, city,	and state		-	-		170(b)(1)(A)(iii). E	·	
5			ation operated f (iv). (Complete		of a college or univer	sity owned or op	perated by a gov	ernmental unit descri	bed in <b>section 170</b>	
6		A federal, s	tate, or local go	overnment or o	governmental unit de:	scribed in <b>sectio</b>	on 170(b)(1)(A	۸)(v).		
7			ation that norm (O(b)(1)(A)(vi			s support from a	governmental u	ınıt or from the gener	al public described in	
8		A communi	ty trust describ	ed in <b>section</b>	170(b)(1)(A)(vi)(	(Complete Part I	I )			
9					cribed in <b>170(b)(1)</b> e instructions Enter t			with a land-grant coll college or university	ege or university or a	
0		from activit	ies related to it income and un	s éxempt func related busine	tions—subject to cert	aın exceptions, a	and (2) no more	s, membership fees, a than 331/3% of its su sses acquired by the c	pport from gross	
1	П				exclusively to test for	public safety S	ee section 509	(a)(4).		
.2		more public	ly supported o	rganızatıons de		<b>09(a)(1)</b> or sec	tion 509(a)(2	s of, or to carry out th  ). See section 509(a		
a	П		-			-	•	zation(s), typically by	giving the supported	
			n(s) the power Part IV, Section		point or elect a majo	rity of the direct	ors or trustees	of the supporting orga	nization You must	
b		Type II. A manageme	supporting org nt of the suppo	anızatıon supe rtıng organızat	ion vested in the sam			organization(s), by ha ge the supported orga		
С			plete Part IV,			n operated in cor	nection with a	nd functionally integra	ted with its	
•	Ш				ns) You must comp				ted with, its	
d		functionally	integrated Th	e organization		y a distribution i		th its supported orgar I an attentiveness req		
e	П		•	-	-	-	RS that it is a Ty	pe I, Type II, Type II	I functionally	
f				•	ntegrated supporting	organization				
f g			of supported o	-	ported organization(s	e)		_		
		f supported of		(ii)EIN	(iii) Type of	(i)	v)	(v)	(vi)	
					organization (described on lines 1- 10 above (see instructions))	Is the organiz your governin		Amount of monetary support (see instructions)	Amount of other support (see instructions)	
						Yes	No			
Γotal										

Sch	edule A (Form 990 or 990-EZ) 2016						Page <b>2</b>
P	art III Support Schedule for	Organizations	Described in S	ections 170(b	)(1)(A)(iv) ar	nd 170(b)(1)(A	(vi)
	(Complete only if you ch	ecked the box o	n line 5, 7, 8, o	r 9 of Part I or	if the organization	on failed to quali	
	III. If the organization fa	ails to qualify un	der the tests lis	ted below, plea:	se complete Par	t III.)	
	Section A. Public Support		T	ı			
	Calendar year (or fiscal year beginning in) ▶	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grant ")						
2	Tax revenues levied for the organization's benefit and either paid						
	to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
_	line 4 Section B. Total Support						
	Calendar year						
	(or fiscal year beginning in) ▶	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
7							_
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
4.0	business is regularly carried on Other income Do not include gain or						
10	loss from the sale of capital assets						
	(Explain in Part VI )						
11							
12	10 Gross receipts from related activities,	etc (see instruction	l ns)			12	
	First five years. If the Form 990 is for			6			
13		=			•		anization, T
_	check this box and stop here				<u> </u>	<del>P</del> L	
	Section C. Computation of Public	• •		(6))		1	
	Public support percentage for 2016 (lin			column (r))		14	
	Public support percentage for 2015 Sc				44 22	15	
16a	33 1/3% support test—2016. If the				ne 14 is 33 1/3% o	r more, check this	
	and stop here. The organization quali 33 1/3% support test—2015. If th				III 32 -		▶ □
b					and line 15 is 33 i	1/3% of more, chec	_
	box and stop here. The organization a 10%-facts-and-circumstances test				no 12 162 or 16h	and line 14	▶□
1/a	is 10% or more, and if the organizatio						
	in Part VI how the organization meets						
	organization						►□
b	10%-facts-and-circumstances tes	st—2015. If the o	rganization did no	t check a box on I	ine 13, 16a, 16b,	or 17a, and line	
_	15 is 10% or more, and if the organiz	zation meets the "I	facts-and-circums	tances" test, chec	k this box and <b>sto</b>	p here.	
	Explain in Part VI how the organization	on meets the "facts	s-and-circumstanc	es" test. The orga	anization qualifies	as a publicly	
	supported organization						▶□
18	Private foundation. If the organization	on did not check a	box on line 13, 1	6a, 16b, 17a, or 1	17b, check this box	k and see	
	instructions						<u>▶</u> ∐
					Schodu	le A (Form 990 o	r 400_F/\ 7016

P	art III	Support Schedule for						
		(Complete only if you c						er Part II. If
	ation A	the organization fails to	qualify under t	ne tests listed	below, please co	mpiete Part II.	)	
56		Public Support alendar year			T			
		year beginning in)	(a)2012	<b>(b)</b> 2013	(c)2014	<b>(d)</b> 2015	(e)2016	<b>(f)</b> Total
1	Gıfts, grar	its, contributions, and						
		rip fees received (Do not y "unusual grants")						
2		eipts from admissions,						
_		se sold or services						
		, or facilities furnished in						
		y that is related to the on's tax-exempt purpose						
	or garnzaci	on a tax exempt purpose						
3		eipts from activities that are						
	not an uni under sect	related trade or business						
4		ues levied for the						
•		on's benefit and either paid						
		nded on its behalf						
5		of services or facilities by a governmental unit to						
		zation without charge						
6	_	l lines 1 through 5						
7a		ncluded on lines 1, 2, and						
	3 received	from disqualified persons						
Ь	Amounts i	ncluded on lines 2 and 3						
		rom other than disqualified						
		at exceed the greater of						
	\$5,000 or 13 for the	1% of the amount on line						
С	Add lines	*						
8	Public su	pport. (Subtract line 7c						
_	from line (							
Se		Total Support		Γ	_	<b>-</b>	1	
		alendar year year beginning in) ▶	(a)2012	<b>(b)</b> 2013	(c)2014	<b>(d)</b> 2015	(e)2016	(f)Total
9	•	from line 6						
L0a		ome from interest,						
		, payments received on						
		loans, rents, royalties and						
b		om similar sources I business taxable income						
		ion 511 taxes) from						
		es acquired after June 30,						
	1975	10 110						
C		10a and 10b ne from unrelated business						
11		not included in line 10b,						
		or not the business is						
		carried on						
12		ome Do not include gain or the sale of capital assets						
		n Part VI )						
13		pport. (Add lines 9, 10c,						
	11, and 1	vears. If the Form 990 is fo	r the organization	's first second t	hird fourth or fift	h tay year as a se	ction 501(c)(3) or	ganization
14		•	tile organization	s mst, second, t	illia, iourai, or illi	ii tax year as a se	201011 201(0)(3) 01	yamzation, ▶ □
Se		box and stop here  Computation of Public S	Sunnort Perce	ntage				
<u> </u>		port percentage for 2016 (lin			column (f))		15	
16	-	port percentage from 2015 S		•			16	
		Computation of Investi					10	
<u> </u>		nt income percentage for 201			line 13. column (f	))	17	
		nt income percentage from 20		. ,	13, column (1	"		
18 10-		upport tests—2016. If the			on line 14 and lin	ie 15 is more than	18   33 1/3% and line	a 17 is not
								<b>▶</b> □
		33 1/3%, check this box and s support tests—2015. If the						
D			_					
20		than 33 1/3%, check this box		-				· — <u> </u>
20	Private f	<b>oundation.</b> If the organization	on did not check a	i box on line 14, :	19a, or 19b, check	this box and see	instructions	▶□

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Page 4

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

1

8

10a

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

Schedule A (Form 990 or 990-EZ) 2016

Sections A and D, and complete Part V ) Section A. All Supporting Organizations Yes No

Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,		
describe the designation If historic and continuing relationship, explain	1	I
to the contract of the contrac		ì

	describe the designation If historic and continuing relationship, explain	1	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described		
	ın section 509(a)(1) or (2)	2	
			ľ

		1	, ,	i
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described	·		
	ın section 509(a)(1) or (2)	2		ĺ
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			ĺ
	below	3a		ĺ
h	Did the organization confirm that each supported organization qualified under section $501(c)(4)$ (5) or (6) and satisfied			ĺ

3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$ , $(5)$ , or $(6)$ and satisfied the public support tests under section $509(a)(2)$ ? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination	3b	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use		
<b>4</b> a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below		

D	the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination	<b>3</b> b	
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or		

4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below					
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported					
	organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations					
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections					
	$501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes					
	s the foleigh supported organization has used exclusively for section 170(e)(e)(e) parposes	4c				
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the					

	(c) below (if applicable) Also, provide detail in <b>Part VI,</b> including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the		
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a	
Ь	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its		

6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing			
	organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>			
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a			

	organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>	6	
section 4958(c)(3)(C)), a family member of a substantial of	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a		
	substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)	7	

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Par	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
Se	ction B. Type I Supporting Organizations			
	ction by Type a supporting organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Par VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the	t		
	organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
Se	ction C. Type II Supporting Organizations			
	ction c. Type 11 Supporting Organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	f		
		1		
Se	ction D. All Type III Supporting Organizations			
	// 11 2 2		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	e		
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)			
_				
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard			
<u>Se</u> 1	ction E. Type III Functionally-Integrated Supporting Organizations	<u></u>		
т а	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction and the organization satisfied the Activities Test Complete line 2 below	tions)		
b	The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below			
С	The organization supported a governmental entity Describe in <b>Part VI</b> how you supported a government entity (se	e ınstru	ctions)	)
2	Activities Test Answer (a) and (b) below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of the activities.	22		
h	substantially all of its activities  Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the	2a		
U	organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its			
	supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3b		

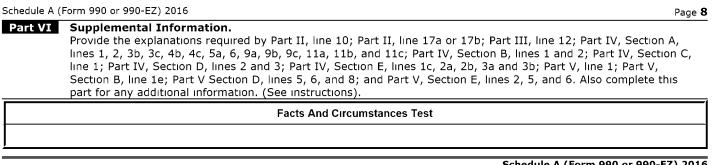
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
	Section B - Minimum Asset Amount		(A) Prior Year	` '
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	<b>1</b>		
_	Average monthly value of securities	1a		
d	Average monthly value of securities	14		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors			

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	<b>1</b> b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2 Acquisition indebtedness applicable to non-exempt use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
Net value of non-evempt-use assets (subtract line 4 from line 3)	5		

_	tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	<b>1</b> b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	

Enter greater of line 2 or line 3 4 5 Income tax imposed in prior year Distributable Amount. Subtract line 5 from line 4, unless subject to emergency 6 temporary reduction (see instructions)

Schedule A (Form 990 or 990-EZ) (2016)



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## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

Open to Public

Inspection

OMB No 1545-0047

DLN: 93493045001388

Department of the Treasury Internal Revenue Service

EZ)

4

5

SCHEDULE C (Form 990 or 990-

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

www.irs.gov/form990.

• Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

• Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c **Employer identification number** 

(Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization KALISPELL REGIONAL MEDICAL CENTER 23-7293874 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3).

Enter the amount of any excise tax incurred by the organization under section 4955 1 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes Was a correction made? ☐ Yes □ No

h If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt

function activities

Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b

3 Did the filing organization fileForm 1120-POL for this year?

Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount

of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political

organization If none, enter -0-3 5

Schedule C (Form 990 or 990-EZ) 2016

Return Reference

Part II-B, Line 1

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)). (a) (b) For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity Yes No Amount During the year, did the filing organization attempt to influence foreign, national, state or local legislation, 1 including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? Nο Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Yes Media advertisements? Nο Mailings to members, legislators, or the public? Nο d Publications, or published or broadcast statements? Nο Grants to other organizations for lobbying purposes? Yes 8.719 Direct contact with legislators, their staffs, government officials, or a legislative body? Yes 102,461 Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Yes Other activities? Yes Total Add lines 1c through 1i 111,180 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? Nο If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c) (6). Yes No 1 1 Were substantially all (90% or more) dues received nondeductible by members? 2 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)Part III-B and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year 2b b Carryover from last year 2c c Total 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Explanation

Lobbying expenditures were incurred in an attempt to ensure Medicare and Medicaid paid cost of services

and in relation to funding for advance of our electronic health record project. Expenditures included

consultant, staff time and a portion of Hospital Association membership dues

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D** 

(Form 990)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493045001388

2016

OMB No 1545-0047

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

	me of the organization ISPELL REGIONAL MEDICAL CENTER			Employer ic	lentification	numbe	r
NAL	ISPELL REGIONAL MEDICAL CENTER			23-7293874			
Pa	rt I Organizations Maintaining Donor Complete if the organization answere			Accounts.			
		(a) Donor advised funds		(b)Funds ar	nd other acco	unts	
L	Total number at end of year						
2	Aggregate value of contributions to (during year)						
3	Aggregate value of grants from (during year)						
1	Aggregate value at end of year						
5	Did the organization inform all donors and donor funds are the organization's property, subject to			rised		Yes	—— □ No
5	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?					Yes	□ No
Pai	rt III Conservation Easements. Complet	e if the organization answered	"Yes" on Form	990, Part I	V, line 7.		
L	Purpose(s) of conservation easements held by the	e organization (check all that apply)	)				
	$\square$ Preservation of land for public use (e g , rec	reation or education) 🔲 Pre	eservation of an l	nistorically im	portant land a	area	
	Protection of natural habitat	☐ Pre	eservation of a ce	ertified historic	structure		
	Preservation of open space						
2	Complete lines 2a through 2d if the organization easement on the last day of the tax year	neld a qualified conservation contrib	bution in the forr		ation at the End o	of the Ye	ear
а	Total number of conservation easements			2a			
b	Total acreage restricted by conservation easemen	ts		2b			
С	Number of conservation easements on a certified	historic structure included in (a)		2c			
d	Number of conservation easements included in (c) structure listed in the National Register	•	L	2d			
3	Number of conservation easements modified, traitax year ▶	nsferred, released, extinguished, or	terminated by t	he organizatio	n during the		
1	Number of states where property subject to conse	ervation easement is located <b>&gt;</b>					
5	Does the organization have a written policy regar and enforcement of the conservation easements i	ding the periodic monitoring, inspec t holds?	ction, handling o	f violations,	☐ Yes	□ No	)
5	Staff and volunteer hours devoted to monitoring,  •	inspecting, handling of violations, a	and enforcing coi	nservation eas	sements durir	ng the ye	ar
7	Amount of expenses incurred in monitoring, inspect	ecting, handling of violations, and e	nforcing conserv	ation easemei	nts during the	e year	
3	Does each conservation easement reported on lin and section $170(h)(4)(B)(u)$ ?	e 2(d) above satisfy the requireme	nts of section 17	0(h)(4)(B)(ı)	☐ Yes	□ No	•
9	In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text	of the footnote to the organization					
) a r	the organization's accounting for conservation ear t III Organizations Maintaining Collect		cures or Othe	r Similar A	ccatc		
- 1	Complete if the organization answere			.i Jiiiiidi A	33003.		
La	If the organization elected, as permitted under SF art, historical treasures, or other similar assets he provide, in Part XIII, the text of the footnote to it	eld for public exhibition, education,	or research in fu				
b	If the organization elected, as permitted under SI historical treasures, or other similar assets held following amounts relating to these items						
(	i) Revenue included on Form 990, Part VIII, line 1			<b>▶</b> \$			
(i	i)Assets included in Form 990, Part X			<b>▶</b> \$	<u> </u>		_
2	If the organization received or held works of art, following amounts required to be reported under			cıal gaın, prov	ride the		
а	Revenue included on Form 990, Part VIII, line 1			<b>&gt;</b> \$ _			
h	Assats included in Form 990, Part V			<b>-</b>			

Sche	edule D (Form 990) 2016								Page <b>2</b>
Par	t IIII Organizations M	aintaining Collections	of Art, Histo	orical T	reasu	res, or Other Simi	lar Assets (cor	itinued)	
3	Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)								
а	Public exhibition		c	ı 🗆	Loan	or exchange programs			
b	Scholarly research		€		Other				
c	Preservation for future	e generations							
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII								
5		anızatıon solicit or receive do nds rather than to be mainta					☐ Yes	□ N	lo
Pa		codial Arrangements. ganızatıon answered "Yes	s" on Form 9	90, Part	IV, lır	ne 9, or reported an	amount on For	m 990,	Part
<b>1</b> a	Is the organization an agent included on Form 990, Part		intermediary f	for contri	butions	s or other assets not	☐ Yes	□ <b>N</b>	lo
ь	If "Yes." explain the arrange	ement in Part XIII and compl	ete the followi	ng table			Amount		_
c	Beginning balance					1c			_
d	Additions during the year					1d			_
е	Distributions during the year	r				1e			_
f	Ending balance					1f			_
2a	<del>-</del>	an amount on Form 990, Pa	rt X. line 21. f	or escrov	v or cus	stodial account liability	?		_
_	-					·	□ res	_	10
b	I 100) explain the arrange								
Ρa	ert V Endowment Fund	<b>ds.</b> Complete if the organ				(c)Two years back (d)T		NEOUT WOO	re back
1a	Beginning of year balance .	(a)Curre	3,825,002	Prior yea 11,76	-	9,430,537	7,014,196	Four year) 3.	984,516
	Contributions		· · ·		1,663	2,460,359	2,343,884		988,068
	Net investment earnings, gair	ns, and losses	41,169		3,837	-128,719	72,457		41,612
	Grants or scholarships								
	Other expenditures for facilities and programs	es	1,012,233						
f	Administrative expenses .								
g	End of year balance	13	2,853,938	13,82	5,002	11,762,176	9,430,537	7,	014,196
2 a	Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as  Board designated or quasi-endowment								
Ь	Permanent endowment ▶	25 970 %							
С	Temporarily restricted endo	wment ▶ 74 030 %							
	The percentages on lines 2a	, 2b, and 2c should equal 10	0%						
3а	Are there endowment funds organization by	not in the possession of the	organization t	hat are h	eld and	d administered for the		Yes	No
	(i) unrelated organizations					•	3a(i	-	No
	(ii) related organizations .			ماديات ت	•		3a(ii		
ь 4	` ''	iated organizations listed as ended uses of the organization					3ь	Yes	
			on 5 endownier	it runus					
гa		ganization answered 'Yes	on Form 99	0, Part	IV, lın	e 11a. See Form 99	0, Part X, line :	١٥.	
	Description of property	(a) Cost or other basis (investment)	(b)Cost or oth			(c)Accumulated depreci		Book value	e
1a	Land			4	32,387				432,387
	Buildings				75,126	87.59	93,832	78	3,981,294
	Leasehold improvements			, =		/	•		· · · · · · ·
ر	Established improvements		-	116 0	56 017	70.04	51 700		5 00E 019

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

25,445,771

150,854,470

Part VII	Investments—Other Securities. Complete if the org	ganızatıoı	n ansv	vered 'Yes' on Form 990,	Part IV, line 11b.
	See Form 990, Part X, line 12.  (a) Description of security or category (including name of security)		)Book /alue		of valuation ear market value
(1)Financial (2)Closely-h		:			
( <b>3)</b> Other					
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Colum Part VIII	n (b) must equal Form 990, Part X, col (B) line 12)  Investments—Program Related. Complete if the o	raanizatu	on and	swored 'Ves' on Form 990	Part IV line 11c
Part VIII	See Form 990, Part X, line 13.				
	(a) Description of investment	(b) Book	value	<b>(c)</b> Method Cost or end-of-y	of valuation ear market value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Colum	n (b) must equal Form 990, Part X, col (B) line 13 )	•			
Part IX	Other Assets. Complete if the organization answered 'Yes'  (a) Description	on Form 9	990, Pa	ort IV, line 11d See Form 990	O, Part X, line 15  (b) Book value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Colu	mn (b) must equal Form 990, Part X, col (B) line 15 )				<b>•</b>
Part X	<b>Other Liabilities.</b> Complete if the organization answer See Form 990, Part X, line 25.	ered 'Yes'	on Fo	orm 990, Part IV, line 11e	or 11f.
1.	(a) Description of liability		<b>(b)</b> B	ook value	
(1) Federal I	ncome taxes				
PAYABLE TO	CONTRACTUAL AGENCIES			3,963,688	
ACCOUNTS I	PAYABLE TO AFFILIATES			51,811,192	
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)		-			
Total. (Colum	n (b) must equal Form 990, Part X, col (B) line 25 )	<b>•</b>		55,774,880	
2 Liability fo	or uncertain tay positions. In Part XIII, provide the text of the f	footpote to	the or	ganization's financial statem	ents that reports the

Part XI

2

а

b

c

5

1

2

а

b

d

е 3

а

b

c

Part XIII

5

4

Part XII

Schedule D (Form 990) 2016

Page 4

8,147,549

1,351,640

9,008,266

381,283,353

Schedule D (Form 990) 2015

372,275,087

378,968,878

# Recoveries of prior year grants . . .

Net unrealized gains (losses) on investments . . . Donated services and use of facilities .

Other (Describe in Part XIII ) . . d Add lines 2a through 2d . . . . Subtract line 2e from line 1 . Amounts included on Form 990, Part VIII, line 12, but not on line 1

е Investment expenses not included on Form 990, Part VIII, line 7b.

Total expenses and losses per audited financial statements .

Donated services and use of facilities .

Prior year adjustments . . . .

Other (Describe in Part XIII ) .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Subtract line 2e from line 1 .

Other losses .

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b .

Other (Describe in Part XIII ) . . . . . . .

Supplemental Information

Amounts included on line 1 but not on Form 990, Part VIII, line 12

3 4 Other (Describe in Part XIII ) . . . . . . b

Add lines 4a and 4b . . . Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . . . .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . . . . . .

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

4a 4b Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

2a

2b

2c

2d

4b

Explanation

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

2a

2b

2c

2d

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

13.166.401

1,351,640

9.008.266

6.359.465

1,788,084

4c

2e

3

4c

5

2e

3

13,166,401 392,135,279 373,626,727

	Part XIII Supplemental Information (continued)			
Supplemental Information (continued)				
Return Reference Explanation	Return Reference			

Schedule D (Form 990) 2016

### **Additional Data**

Software ID: Software Version:

**EIN:** 23-7293874

Name: KALISPELL REGIONAL MEDICAL CENTER

#### **Supplemental Information**

Return Reference	Explanation
Part V, Line 4	Kalispell Regional Healthcare Foundation's endowment funds will be disbursed according to the fund's designated purpose considering any restrictions and/or conditions on the fund Where there is an undesignated endowment fund without restrictions and/or conditions, the organization will review requests for funding from Kalispell Regional Medical Center, the supported organization, on a periodic basis Historically, endowment fund disbursements have funded equipment requests from Kalispell Regional Medical Center

Supplemental Information					
Return Reference	Explanation				
Part X, Line 2	The Hospital adopted the provisions of Accounting Standards Codification 740, Income Taxes ASC 740 clarifies the accounting for uncertainty in income taxes recognized in an organi zation's financial statements in accordance with the ASC and prescribes a recognition thre shold and measurement standard for the financial statement recognition and measurement of an income tax position taken or expected to be taken in a tax return. The Hospital has revuewed its tax positions for all open tax years and has concluded no reserves are required.				

Supplemental Information Return Reference Explanation FASB FAS 136 INVESTMENT IN NET ASSETS OF FOUNDATION 549,769 Activity of KRMC Volunteers ( Part XI, Line 2d - Other Adjustments EIN 27-3866474) 51,882 Activity of Assist-Flathead Valley (EIN 46-2669324) -165,207 INCO ME RECORDED ON CONSOLIDATED BASIS 1.351.640

upplemental Information					
Return Reference	Explanation				
Part XI, Line 4b - Other Adjustments	Support from Affiliated Foundation 4,158,135 Bad debt expense included in net revenues 9,008,266				

upplemental Information	
Return Reference	Explanation
Part XII, Line 2d - Other Adjustments	EXPENSES RECORDED ON CONSOLIDATED BASIS 1,351,640

Sι

Supplemental Information	
Return Reference	Explanation
Part XII, Line 4b - Other Adjustments	Bad Debt expense included in net revenues 9,008,266

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493045001388 OMB No 1545-0047 **SCHEDULE H Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** KALISPELL REGIONĂL MEDICAL CENTER 23-7293874 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes b If "Yes," was it a written policy? **1**b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes 3а ☐ 100% ☐ 150% **☑** 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% □ 300% □ 350% ☑ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Yes 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Nο Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 6,925,215 6,925,215 1 820 % Medicaid (from Worksheet 3, column a) 75,890,607 72,033,784 3,856,823 1 010 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 82,815,822 72,033,784 10,782,038 2 830 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 8.440 8.440 0 % Health professions education (from Worksheet 5) 9,700 9,700 0 % Subsidized health services (from 53,875 53,875 Worksheet 6) 0 010 % Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from Worksheet 8) j Total. Other Benefits 72,015 72,015 0 010 % k Total. Add lines 7d and 7j 82,887,837 72,033,784 10,854,053 2 840 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2016

Pa	Community Build during the tax year communities it ser	r, and describe in								ties
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offs revenue		(e) Net commur building expens		(f) Pero total ex	
<b>1</b> P	hysical improvements and housing									
	conomic development			15,112				112		
	Community support			25,148			25,	148	48 0 010 %	
<b>5</b> L	eadership development and raining for community members			8,843			8,	,843	43 0 %	
	Coalition building Community health improvement			20.700			20	700		
	dvocacy Vorkforce development			29,780			29,780		80 0 010 %	
9 (										
10 T				78,883			78,	883	0	020 %
	Bad Debt, Medica	are, & Collection	Practices						T w	
sect 1	ion A. Bad Debt Expense  Did the organization report b  No 15?			athcare Financial Ma	nagement Ass	ociatio	n Statement	1	Yes	No
2	Enter the amount of the organiethodology used by the organiethodology used	anization's bad debt	expense Explain in		2		9,008,266			
3	Enter the estimated amount eligible under the organization methodology used by the organization of bad	on's financial assistar ganization to estimat	nce policy Explain in te this amount and t	n Part VI the he rationale, if any,						
4	Provide in Part VI the text of page number on which this f					debt e	expense or the			
Sect	ion B. Medicare									
5	Enter total revenue received	from Medicare (inclu	uding DSH and IME)		5		161,804,576			
6	Enter Medicare allowable cos	ts of care relating to	payments on line 5		6		183,838,978			
7 8	Subtract line 6 from line 5 T Describe in Part VI the exter Also describe in Part VI the c Check the box that describes	it to which any short osting methodology	fall reported in line	7 should be treated			-22,034,402 t			
Sect	<ul><li>Cost accounting system</li><li>Collection Practices</li></ul>	☐ Cost	to charge ratio	☐ Oth	er					
	Did the organization have a If "Yes," did the organization contain provisions on the col	s collection policy th	nat applied to the lai	rgest number of its	oatients during			9a	Yes	
	Describe in Part VI	<del></del>	<u>.</u> .		<u> </u>			9b		No
Pai	Management Com (owned 10% or more by off			ohysicians—see instruct	ions)					
	(a) Name of entity	(b)	Description of primary activity of entity	profi	rganization's t % or stock nership %	tr emp	Officers, directors, rustees, or key ployees' profit % rock ownership %	pro	Physic ofit % or ownershi	stock
1 1 N	TRICT JOINT OPERATING AGREEME	NT Imaging			80 400 %		1 800 %	6 17 800 %		
2										
3										
4										
5								$\vdash$		
6										
7 8								-		
9										
10								_		
11										
12										
13										

	$\mathbf{y}$ The process for identifying and prioritizing community health needs and services to meet the community health needs			
	$f h$ $f ec{f V}$ The process for consulting with persons representing the community's interests			
	i 🔲 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
4	j Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 <u>15</u>			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	Yes	
	b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b		No
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	a 🗹 Hospital facility's website (list url) https://www.krh.org/krhc/about			
	b Other website (list url)			
	c 🗹 Made a paper copy available for public inspection without charge at the hospital facility			
8	d	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 15			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
	If "Yes" (list url) https://www.krh.org/krhc/about			
	f "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted			

CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

hospital facilities? \$

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

Schedule H (Form 990) 2016

No

12a

12b

Page 5

Yes No

Part V Facility Information (continued)
Financial Assistance Policy (FAP)

https://www.krh.org/krhc/pay-bill/financial-assistance-program

b ☑ The FAP application form was widely available on a website (list url)
https://www.krh.org/krhc/pay-bill/financial-assistance-program

hospital facility and by mail)

spoken by LEP populations  $\mathbf{j} \square$  Other (describe in Section C)

 $\mathbf{c}$   $\square$  A plain language summary of the FAP was widely available on a website (list url)

other measures reasonably calculated to attract patients' attention

d ☑ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
e ☑ The FAP application form was available upon request and without charge (in public locations in the hospital facility

f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the

g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or

h Notified members of the community who are most likely to require financial assistance about availability of the FAP 
i The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

	Ranspen Regional Fredical Center	
Name of hospital facility or letter of facility reporting group		
		Τ

Kalispell Regional Medical Center

	Did the hospital facility have in place during the tax year a written financial assistance policy that		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes
	If "Yes," indicate the eligibility criteria explained in the FAP		
	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 00000000000000000000000000000000		
	h ☐ Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	14	Yes
15	Explained the method for applying for financial assistance?	15	Yes
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)		
	a ☑ Described the information the hospital facility may require an individual to provide as part of his or her application b ☑ Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
	C ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
	d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
16	●	16	Yes
10	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)	10	162
	<u> </u>		
	The FAP was widely available on a website (list url)	l	I

Part V Facility Information (continued)	
6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d,	<b>n B.</b> Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 23, and 24. If applicable, provide separate descriptions for each cility reporting group letter and hospital facility line number from Part hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2016

Schedule H (Form 990) 2016		
Part V Facility Information (continued)		
Section D. Other Health Care Facilities That Are Not L (list in order of size, from largest to smallest)	icensed, Registered, or Similarly Recognized as a Hospital Facility	
How many non-hospital health care facilities did the organi	zation operate during the tax year?	
Name and address	Type of Facility (describe)	
1		
2		
3		
4		
5		
6		
7		
8		
9		
10		
	Schedule H (Form 990) 2016	

Schedu	chedule H (Form 990) 2016 Page <b>10</b>			
Part \	VI Supplemental Inform	nation		
Provide	e the following information			
1	Required descriptions. Provide	de the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b		
2	<b>Needs assessment.</b> Describe I reported in Part V, Section B	how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs		
3	<b>Patient education of eligibility for assistance.</b> Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy			
4	4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves			
5	<b>Promotion of community health.</b> Provide any other information important to describing how the organization's hospital facilities or oth health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, us of surplus funds, etc.)			
6	6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served			
7	•			
990 S	Schedule H, Supplemental I	Information		
	Form and Line Reference	Explanation		
Part I	I, Line 7	Cost Accounting was utilized for the entire table Cost Accounting covers all patient segments		
Part I, Ln 7 Col(f)		Total Bad debt expense included on Form 990, Part IX, Line 24, but subtracted for purposes of calculating the percentages in column (f) is \$9,008,266		

Form and Line Reference	Explanation
Part II, Community Building Activities	KRMC provides funding to various non-profit organizations in the community. In addition, KRMC is actively involved in the Kalispell Chamber of Commerce and other organizations for the purposes of economic development. KRMC provides further donations to benefit the broader community.
Part III, Line 4	Cost Accounting was utilized to determine bad debt expense Provision for Bad Debts. The Hospital provides for an allowance against patient accounts receivable for an amount that could become uncollectible, whereby such receivables are reduced to their estimated net realizable value. The Hospital estimates this allowance based on the aging of accounts receivable, historical collection experience and other relevant factors. There are various factors that can impact the collection trends, such as changes in

990 Schedule H, Supplemental Information

estimates this allowance based on the aging of accounts receivable, historical collection experience and other relevant factors. There are various factors that can impact the collection trends, such as changes in the economy, which in turn have an impact on the unemployment rates and the number of uninsured and underinsured patients, the increased burden on copayments to be made by patients with insurance, and business practices related to collection efforts. These factors continuously change and have an impact on the estimation process. The footnote regarding bad debt expense is included on pages 15 through 17 of the

organizations's financial statements

Form and Line Reference	Explanation
Part III, Line 8	Cost to Charge Ratio was utilized to prepare the FY 2017 Cost Report Medicare totals provided exclude amounts reported under Community Benefit Programs The organization provides care to the elderly and disabled at a reduced reimbursement to ensure all of the Community Members in Northwest Montana receive good quality healthcare regardless of age, disability, or means
Part VI, Line 2	KRMC identifies needs throughout the community by utilizing community representatives on KRMC Governance Boards, solicitation of ideas from community leaders and other members via the media and other forms of community leaders and other members via the media and other forms of community leaders and other members via the media and

Governance Boards, solicitation of ideas from community leaders and other members via the media and other forms of communication, and key staff aiding in identifying health care service area shortages KRMC maintains a close relationship to the community by providing information and education about upcoming health care issues or changes at KRMC and solicits feedback from the community. Once needs are identified, the KRMC Board and Administration work to prioritize needs based upon the mission and values of KRMC.

990 Schedule H, Supplemental Information

Form and Line Reference Explanation KRMC displays its Charity Policy on our website Charity Care is discussed with all patients at the time of Part VI, Line 3 their admit. Through the media, KRMC notified the community of our charity care policy and eligibility requirements

KRMC is a sole community Medicare hospital in Northwest Montana KRMC serves patients in a large Part VI. Line 4 geographic area, that covers all of Northwestern Montana, parts of Northeastern Idaho and areas of

Flathead County, 16 7% of the residents live at or below 100% of federal poverty levels

Central Montana KRMC serves all patients regardless of their income and regardless of their payer. In

990 Schedule H, Supplemental Information

990 Schedule H, Supplemental Information						
Form and Line Reference	Explanation					
Part VI, Line 5	This was answered by Question 2 information					

## **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 23-7293874

Name: KALISPELL REGIONAL MEDICAL CENTER

			Na	me.	KAL	.13PC	LL K	GIOI	NAL MEDICAL CENTER	
Form 990 Schedule H, Part V Section A. Hos	pital	Facil	lities							
Section A. Hospital Facilities	Licensed	General	Children	Teachii	Critical	Research	ER-24 hours	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  1  Name, address, primary website address, and state license number	ed hospital	l medical & surgical	n s hospital	Teaching hospital	access hospital	ch facility	hours	**************************************	Other (Describe)	Facility reporting group
1 Kalispell Regional Medical Center 310 Sunnyview Lane Kalispell, MT 59901	X	×					X			

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.						
Form and Line Reference	Explanation					
Kalispell Regional Medical Center	Part V, Section B, Line 5 Kalispell Regional Healthcare Services, the Flathead City-County Health Department, and North Valley Hospital collaborated to arrange qualitative data collection designed to address healthcare issues in the community. Three focus group inverviews, ten key informant interviews, and one survey were conducted in an effort to obtain the best information regarding the health needs of all individuals in the community. Focus groups were designed to represent various consumer groups of healthcare, including senior citizens, the physically challenged, and local community members. Key informants consisted of community leaders providing health services to Flathead County residents. In June 2015, surveys were mailed out to the residents in Flathead County. The survey was based on a design that has been used extensively in the states of Washington, Wyoming, Alaska, Montana, and Idaho. The survey was designed to provide each facility with information from local residents regarding. Demographics of respondents- Hospitals, primary care providers, and specialists used plus reasons for selection. Local healthcare provider usage- Services preferred locally- Perception and satisfaction of local healthcare.					

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each

hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference Explanation

Part V, Section B, Line 6a North Valley Hospital, Whitefish, MT

Kalispell Regional Medical Center

Form and Line Reference	Explanation
Kalispell Regional Medical Center	Part V, Section B, Line 11 As a result of the research and recommendations that appear in the Flathead County Community Health Needs Assessment 2015-2016 and further exploration with Kalispell Regional Medical Center (KRMC) administrators, medical staff and Board of Trustees, the following three prioritized strategies, adopted by the Board of Trustees on March 22, 2016, will guide KRMC's leadership in addressing the community's identified health needs over the next three years 1 Behavioral Health Education and Services KRMC is committed to continuing the provision of mental health care through many existing services. To augment these services, KRMC will a Increase the number of behavioral health providers and expand facilities b Substance abuse education and services Increase access and care of addiction related conditions for fetal/maternal patients and awareness of opiate and n arcotic use c Suicide and depression education and services. Incorporate behavioral asses ssment rooms into ER expansion, provide dementia education to the community, and identify the needs surrounding postpartum depression and opportunities for support through education and services d Care coordination / advocacy and integration Collaborate with other are abehavioral health organizations and providers and participate in coalitions and committees e Transportation to access care Expand telehealth offerings to include behavioral health, home health, and sexual assault assessments and support to outreach locations 2. Ac cess to Medical and Dental Health Care. Assisting patients in navigating Kalispell Regiona I Healthcare is a priority for the organization. In addition, KRMC recognizes that lack of dental health care is a serious concern in our community and is committed to continuing support for access to medical and dental health care through many existing services. To augment these services, KRMC will a Affordability Purchase equipment for use in the ER for emergency low income and indigent dental care. Initiate common electronic medic

web page

vest in many programs and services to treat some of the most prevalent causes of death in our county To augment these services, KRMC will a Prevention and wellness education and advocacy Develop new

ection C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each ospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.						
Form and Line Reference Explanation						
Kalispell Regional Medical Center	with expanded information on wellness screenings and programs, provide health screenings for preventable diseases, collaborate with national organizations on prevention awareness messages and annual health observances activities, and expand occupational health services and facility b. Care coordination/advocacy. Provide classes and activities that promote n utrition and healthy lifestyles, host community education programs and lectures on prevent ion and wellness, and Participate in the development of a Flathead Valley healthcare leade rship steering committee to address population health c. Active transportation. Expand community reach for the Diabetes Prevention Program through the use of telehealth.					

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 2, 3j, 5,
6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each
hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part 📗
V. Section A ("A 1 " "A 4 " "B 2 " "B 3 " etc.) and name of hospital facility

Form 990 Part V Section C Supplemental Information for Part V. Section B.

Form and Line Reference	Explanation
Kalispell Regional Medical Center	Part V, Section B, Line 24 Kalispell Regional Medical Center charges the same for services regardless of an individual's insurance or non-insured status. An adjustment is then made to the charge for patients
	who are eligible individuals under the Financial Assistance Policy

Schedule J

(Form 990)

# Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No 1545-0047

DLN: 93493045001388

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

**Employer identification number** Name of the organization

NAL	ISPELL REGIONAL MEDICAL CENTER		23-7293874			
Pa	rt I Questions Regarding Compensation					
					Yes	No
1a	Check the appropriate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	•	Housing allowance or residence for personal use			
	Travel for companions	· 	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ.	Health or social club dues or initiation fees			
	□ Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the org			1b	Yes	
2	Did the organization require substantiation prior to redirectors, trustees, officers, including the CEO/Exec			2	Yes	
3	Indicate which, if any, of the following the filing organ organization's CEO/Executive Director Check all the used by a related organization to establish compensation	at appl ation of	y Do not check any boxes for methods The CEO/Executive Director, but explain in Part III			
	Compensation committee		Written employment contract			
	Independent compensation consultant		Compensation survey or study			
	Form 990 of other organizations	Ľ	Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, For a related organization	Part V I	I, Section A , line $f 1$ a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	aymen	nt?	4a		Νo
b	<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?					
c	Participate in, or receive payment from, an equity-ba	sed co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	vide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizati	ions m	ust complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, compensation contingent on the revenues of	line 1	a, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," on line 5a or 5b, describe in Part III					
6	For persons listed on Form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1	a, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," on line 6a or 6b, describe in Part III					
7	For persons listed on Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," de			7	Yes	
8	Were any amounts reported on Form 990, Part VII, p					
	subject to the initial contract exception described in in Part III $$	Kegula	itions section 53 4958-4(a)(3)? If "Yes," describe	8		Νo
9	If "Yes" on line 8, did the organization also follow the section 53 4958-6(c)?	rebutt	able presumption procedure described in Regulations	9		

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation i
	Base	(ii)	(iii)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	(i) compensation	Bonus & incentive	Other reportable	compensation			as deferred on prio
	(i) compensation	compensation	compensation				Form 990

Schedule J (Form 990) 2015

See Additional Data Table

Schedule J (Form 990) 2015

Schedule J (Form 990) 2015	Page <b>3</b>						
Part III Supplemental Ir	Part III Supplemental Information						
Provide the information, explanati	on, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information						
Return Reference	Explanation						
Part I, Line 1a	First Class or Charter Travel - KRMC does not provide first class travel. Charter travel is utilized for these individuals when a group is flying together to a conference or meeting and it is less expensive than flying commercial or no commercial flight is available. This was not included as taxable compensation as it was business related. Tax Indemnification and Gross-Up Payments - The members of the Executive Team received a 457 Plan Contribution of \$24,000 for 2016. This amount is grossed-up to take care of the applicable taxes. The Executive Team includes. President, CFIO, CNO, CMO, COO, CAO, and The HealthCenter CEO. Health or Social Club Dues or Initiation Fees All Executive Team members receive a free membership to the Summit						
Part I, Line 4b	Members of the Executive Team received a 457 Plan Contribution of \$24,000 for 2016 The Executive Team includes President, CFIO, CNO, CMO, COO, CAO, and The HealthCenter CEO						
Part I, Line 7	Bonus plans admin and mgmt-based on a number of factors including but not limited to Quality and financial indicators including department specific						

Company Fiscal Year Action Plans and the overall financial health and stability of the organization

goals and initiatives, patient satisfaction, productivity, employee satisfaction, and employee evaluation timeliness. Successful implementation of

Schedule J (Form 990) 2015

### Software ID: Software Version:

**EIN:** 23-7293874

Name: KALISPELL REGIONAL MEDICAL CENTER

#### Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		<b>(B)</b> Breakdown of <b>(i)</b> Base	W-2 and/or 1099-MIS (ii) Bonus &	SC compensation (iii) Other	(C) Retirement and other deferred compensation	(D) Nontaxable benefits		(F) Compensation in column (B) reported as deferred
		Compensation	incentive compensation	reportable compensation				on prior Form 990
1Christopher Gill MDtrustee	(1)	334,938		8,309	5,000	15,490	363,737	0
	(11)	0	0	0	0			0
1John Lavin MDtrustee	(1)	275,017		60.406	4.005	0	0	
				68,426	4,985	17,476	365,904	
	(11)	0	0	0	0	0	0	0
2Velında StevensPresident	(1)	0	0	0	0	0	0	0
	(11)	500,011	150,003	837,103	15,000	-		0
<b>3</b> Karen Lee	(1)	237,712	72,097	100,751	15,000	20,928 10,562	1,523,045 436,122	0
Chief Nursing Officer	(11)							
	/	ű	0	0	O O	0	0	0
<b>4</b> Jerome T Patterson Chief Admin Officer & Gene	(1)	368,235	111,752	291,565	15,000	15,490	802,042	68,500
	(11)	0	0	0	0	-	_	0
5Charles Pearce	(1)	0	0	0	0	0	0	0
Chief Financial & Informat	(11)	341,760	104,040	122,348	15,000			
<u></u>			101,010	122,310		21,059	604,207	<u> </u>
<b>6</b> Patrick Rankin Chief Medical Officer	(1)	397,907	80,000	0	6,461	19,702	504,070	0
	(11)	0	0	0	0	-0	-	0
<b>7</b> Deborah Wilson Chief Operation Officer	(1)	319,529	102,364	114,962	15,000	18,249	570,104	0
Chief Operation Officer	(11)	0	0	0	0			0
8Tate Kreitinger	(1)	280,312				0	0	
The HealthCenter CEO	(1)	280,312	80,402	111,588	11,956	19,845	504,103	0
	(11)	0	0	0	0	-0	_ 0	0
<b>9</b> Stephen CampbellPhysician	(1)	642,500	50,000	50,451	0	16,262	759,213	0
	(11)	0	0	0	0			0
<b>10</b> Phillip JaffePhysician	(1)	567,994	144 512	202.150		17.463	0 22 127	
			144,513	203,158		17,462	933,127	
	(11)	0	0	0	0	0	0	0
11Drew KırshnerPhysician	(1)	668,026	85,000	69,140	5,000	20,290	847,456	0
	(11)	0	0	0	0	-	-	0
12Thomas OrigitanoPhysician	(1)	781,955	68,612	75,382	3,000	14,990	943,939	0
	(11)							
			0	U	Ü	0	0	J
13Joseph SramekPhysician	(1)	772,274	50,000	0	5,000	20,288	847,562	0
	(11)	0	0	0	0	-	-	0
					<u> </u>	0	<u> </u>	<u> </u>

efile GRAPHIC print - DO NOT PROCESS As Filed Data -Schedule K Supplemental Information on Tax Exempt Bonds (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ▶ Attach to Form 990. Department of the Treasury ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization KALISPELL RÉGIONAL MEDICAL CENTER

DLN: 93493045001388 OMB No 1545-0047

Open to Public

Employer identification number

23-7293874

**Bond Issues** 

Part I (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (h) On (i) Pool behalf of financing ıssuer Yes No Yes No Yes No Montana Facility Finance 36-4615155 612043XXX 11-01-2010 57,115,000 Refund 1998 and 2001 Series Χ Χ Χ Bonds and fund new Surgery Authority Building Project Montana Facility Finance 36-4615155 08-03-2011 Χ Χ Х 4,174,486 Capital Expenditures Authority Montana Facility Finance 36-4615156 12-13-2014 17,000,000 Capital Expenditures (Medical Tech, Χ Х Authority Cancer Bldg, Surgery Tower, Geo Therm) Montana Facility Finance 36-4615156 02-25-2016 6,000,000 HEALTH INFORMATION Χ Χ Х Authority TECHNOLOGY MEDITECH 6 15 UPGRADE Part II **Proceeds** C Α В D 57,308,306 4,174,486 17.000.000 6,000,000 

2	Amount of bonds
1	Amount of bonds

5

6 7

8

9

10

11

12

13

42,004,808 2013

Yes

Χ

Χ

Χ

Yes

Cat

10,771,260 Νo

Χ

3,641,233

891,005

Yes

Χ

Χ

Yes

2012 No Χ

Χ

No

Χ

Χ

4,162,000

12,486

2016 Yes

Χ

Χ

Yes

No Χ Χ

No

Χ

Χ

98,050

16,901,950

Χ Х D

Yes

Yes

23,800

2,703,929

No

Х

Χ

No

Χ

Х

Were the bonds issued as part of an advance refunding issue? . . . . . 15 Has the final allocation of proceeds been made? . . . . . . . . . . . . . 16 Does the organization maintain adequate books and records to support the final allocation of 17

Part III **Private Business Use** 

Capital expenditures from proceeds . . . .

Were the bonds issued as part of a current refunding issue? . . . .

Was the organization a partner in a partnership, or a member of an LLC, which owned property Are there any lease arrangements that may result in private business use of bond-financed 

	×	
Nο	50193E	

No

Χ

Schedule K (Form 990) 2016

6

8a

Part IV

c

D

Yes

C

No

X

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Х

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Yes

Page 2

Χ

Χ

Χ

No

Χ

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Χ

Χ

Χ

D

Yes

Χ

Schedule K (Form 990) 2016

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No

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Χ

Χ

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Yes

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Yes

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Yes

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В

No

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Yes

No

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Yes

Χ

C

No

Χ

Χ

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Х

Χ

Enter the percentage of financed property used in a private business use as a result of

unrelated trade or business activity carried on by your organization, another section 501(c)(3)

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply? . . . .

Rebate not due yet? . . . . . .

hedge with respect to the bond issue?

Exception to rebate? . . . . . . . . .

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . . . Is the bond issue a variable rate issue? . . . . .

Was the hedge superintegrated? . . . . . Was the hedge terminated? . . . . . . . . .

Arbitrage

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

Are there any management or service contracts that may result in private business use of

				ட
		Yes	No	Γ
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х	ſ

Schedule K (Form 990) 2016

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

applicable regulations?

Return Reference

Date Rebate Computation

Part IV

period?

Part V

Part VI

Performed

Χ

No

Х

Х

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Name Montana Facility Finance Authority Date the Rebate Computation was Performed 03/31/2016

Explanation

Issuer Name Montana Facility Finance Authority Date the Rebate Computation was Performed 07/01/2013 Issuer

Yes

Χ

Х

В

Nο

Χ

Yes

Yes

Χ

Yes

No

No

Page 3

No

Χ

No

D

Yes

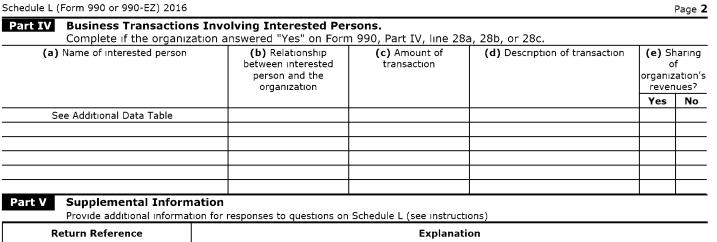
Х

Yes

Return Reference	Explanation
i Part II. Line 3	The proceeds of the bond issuance exceed the issue price of \$57,115,000 by \$193,306 This amount is the net original issue premium

Return Reference	Explanation
Part II, Line 11	Of the total proceeds, \$10,771,260 was used to redeem bonds issued in 1998 and 2001

efile GRAPHI	C print - DO NC	T PROCESS	S As Fi	iled Data -					DI	LN: 93	4930	4500	01388
Schedule L (Form 990 or 990	)-EZ)		► Compl rm 990, Pa	ns with li ete if the orga art IV, lines 29 990-EZ, Part	anization and 5a, 25b, 26, 3	swered 27, 28a, 28b,		c,			<sup>48 No</sup>		
Department of the Tre Internal Revenue Serv	asurv	ormation abo	► Attac	th to Form 99 ule L (Form 99 www.irs.gov	0 or Form 99 90 or 990-EZ	O-EZ.	ructio	ns is	at		)pen		ıblic
Name of the org								•	<b>yer id</b> 3874	entifica			
	ss Benefit Trar												
	) Name of disquali			Relationship be				(c) [	escrip ansact	tion of		) Cori es	rected?
Part II Loa Cor rep (a) Name of	mount of tax, if and ans to and/or I mplete if the organiorted an amount of (b) Relationship with organization	rom Interestation answer prom 990, Proceedings	ested Per red "Yes" or Part X, line : (d) Loan	r <b>sons.</b> n Form 990-EZ 5, 6, or 22				t IV, In	line 26	5, or if ·  h)  ved by rd or	(	janıza <b>i)</b> Wrıt jreem	ten
			То	From	-		Yes	No	comn	No No	Yes		No
										-			
Total Part III Gra	ınts or Assistar	ce Renefiti	ing Inter		▶ \$ ne								
Con	nplete if the orga rested person (b	nization ans	between n and the		990, Part IV,	(d) Type	of assis	stanc	e	<b>(e)</b> Pu	rpose o	of assi	stance
		ya <b>a</b>	-										
For Danerwork Dec	fuction Act Notice s	ee the Instruc	tions for Fo	rm 990 or 990-l	<b>57</b> C:	at No. 500564		C-1		L /F	. 000	- 000	E7\ 2014



#### **Additional Data**

(1) Ken Jonas

#### Software ID: **Software Version:**

EIN: 23-7293874

Name: KALISPELL REGIONAL MEDICAL CENTER

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons								
(a) Name of interested person	(b) Relationship	(c) Amount of	(d) Description of transaction	(				

(a) Name of interested person	(b) Relationship between interested person and the	(c) Amount of transaction	(d) Descrip
	person and the		

Spouse of current

trustee

32,101 Independent contractor

arrangement

or

es '	N
ganız reven	
0	_

ganizatioi revenues			
Yes	N		
	N		

No

	organization			revenues	
				Yes	No
(1) Glacıer Regional Pathology	Dr Fisher, a current trustee, is a greater than 35% control owner	511,384	pathology & lab services		No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's revenues? organization No Yes (3) Swanberg Building Inc. Estate of former trustee 109.620 rent Nο is a greater than 35% control owner (1) Mary Anne Gill Spouse of current 12,865 | salary No

trustee

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No (5) Lindsay Tinlin daughter of current 64.870 salary Nο trustee Carl Tinlin

141,123 | salary

No

daughter of current

officer

(1) Shannon Lee

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No (7) Virginia Ludden Spouse of current 82.657 rent Nο trustee daughter of current (1) Amber Lavin 113,565 salary No

trustee John Lavin

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization

Organization		revenues	
		Yes	No

Spouse of current

trustee

(9) carol mitch

23.133 salary

No

efil	e GRAPHIC pr	int - DO NOT PR	OCESS	As Filed Data -		DLN	: 9349304	5001	388
	EDULE M		N	loncash Contri	hutions		OMB No 1	.545-0	047
(For	m 990)		1	toricasii contri	butions		20	16	-
		-	_	ons answered "Yes" on Fo	orm 990, Part IV, lines 29	9 or 30.	20	TU	)
		► Attach to Form		l. M (F 000) l'h- '					
•	tment of the Treasury al Revenue Service	▶information abo	ut Scneau	le M (Form 990) and its in	nstructions is at <u>www.ir</u> s	<u>gov/                                    </u>	Open to		
	e of the organizat	ıon				Employer iden			
KALIS	PELL REGIONAL ME	DICAL CENTER				23-7293874			
Pa	rt I Types	of Property				23-7293674			
	,,,,		(a)	(b)	(c)		(d)		
			Check If	Number of contributions or	Noncash contribution		d of determi		
			applicable	items contributed	amounts reported on Form 990, Part VIII, line	noncash c	ontribution a	mount	:S
					1g				
1	Art—Works of art								
3	Art—Historical tre Art—Fractional in								
4	Books and public								
5	Clothing and hou								
_	-								
6 7	Cars and other versions and planes					+			
-	Intellectual prope								
9	Securities—Public	•							
10	Securities—Close	ely held stock .							
11	Securities—Partr or trust interest	1 '							
12	Securities—Misce								
13	Qualified conserv								
	contribution—Hi structures								
14	Qualified conserv								
	contribution—Of								
15 16	Real estate—Res								
17	Real estate—Oth								
18	Collectibles .								
19	Food inventory								
20	Drugs and medic	al supplies .							
21	Taxidermy								
	Scientific specim								
24	Archeological art								
	Other ► (		Х	5	3,135,557	COST			
	truction materials	)	X	3	20.00	COST			
	Other ▶ ( oment )		_ ^	3	28,682	COST			
27	Other • (	)							
28	Other ▶ (	•							
29				ition during the tax year for 3, Part IV, Donee Acknowled		29			
		,		, , ,	<i>y</i>			Yes	No
30a	During the year	, did the organization	n receive by	contribution any property r	eported in Part I, lines 1 th	rough 28, that			
	ıt must hold for	at least three years	from the da	ate of the initial contribution,	and which is not required	to be used			
	for exempt purp	oses for the entire h	olding peri	od <sup>7</sup>			. 30a	<b>'</b>	No
b		e the arrangement II							
31	Does the organi	zation have a gift ac	ceptance p	olicy that requires the reviev	of any non-standard contr	ibutions?	31		No
	_	-		or related organizations to so	·				
	contributions?						32a		No
	If "Yes," describ				_				
33	_	•	amount in	column (c) for a type of pro	perty for which column (a)	is checked,			
<u> </u>	describe in Part	II	T	f F 202	Cat. No. 512271		dule M (Form	005,	2015

Schedule M (Form 990) (2016)	Page 2						
Part II Supplemental Info							
I, column (b), the nu	Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.						
Return Reference	Explanation						
	Schedule M (Form 990) (2016)						

efile GRAPHIC print - DO NOT PROCESS						I: 93493045001388
CCHEDIII	<u> </u>	Supplement	al Informatio	n to Form 990 or 9	90 EZ	OMB No 1545-0047
SCHEDULE O (Form 990 or 990- EZ)  Department of the Treasury  Department of the Treasury  Department of the Treasury  Market Department of the Treasury  Www.irs.gov/form990.					ons on n.	2016 Open to Public Inspection
Internal Revenue for Name of the org KALISPELL REGION		CENTER			Employer iden 23-7293874	tification number
Return	e O, Supp	olemental Informatio	n	Explanation		
Form 990, Part VI, Section A, line 2	Marcia Johnson and Peter Larson have a business relationship					

Return Explanation

Form 990,
Part VI,
Section A,
line 6

Kalispell Regional Medical Center has one member, Kalispell Regional Healthcare System

Return Explanation

Form 990,
Part VI,
Section A,
Inne 7a

Return Explanation

Peference

Reference	
Form 990,	Kalispell Regional Medical Center has the same Board of Directors as its sole member, Kalispell Regional Healthcare System
Part VI,	
C = =4:= = A	

Section A. line 7b

Return Explanation
Reference

Form 990,
Part VI,
Section B,
I that the Form 990 is available for review on that site

Return Explanation
Reference

line 12c

ICY

Form 990,
Part VI,
Section B,
The conflict of interest policy covers all trustees, directors, officers, and key employee
s The compliance office reviews them, identifies potential conflicts, and forwards to the
administrative team if a potential conflict exists, as outlined in the organizational pol

Return Reference	Explanation
Form 990, Part VI, Section B, line 15	Kalispell Regional Healthcare System has a consistent compensation philosophy for all its employees, including the senior executives. Salary and benefits for the President/Chief Ex ecutive Officer are determined by the Kalispell Regional Healthcare System Board of Direct ors Executive Compensation Committee and reported to the Kalispell Regional Healthcare Sys tem Board. The executive compensation committee of the board reviews base and total compensation data from an array of compensation surveys of hospitals that are similar in size an discomplexity to Kalispell Regional Healthcare System. These reports are considered by the Committee, and a determination is made as to the status of the base salary, benefits, and total compensation for the President/CEO. The Board and Executive Compensation Committee embrace the philosophy of maintaining a compensation level which will favor retention of key leadership in order to maintain stability in key initiatives. Additionally, the President t/CEO utilizes the periodic retention of a compensation consultant and market information provided to determine recommendations for other senior executives and engages in an analys is through use of independent survey results. The Board Committee also includes a review of performance targets which allow executives to earn additional compensation. These measur es include organizational and individual goals, efforts to further the mission and vision of Kalispell Regional Healthcare System, quality indicators, customer/patient satisfaction, and financial performance objectives. The Board Committee reviews benefit levels and total compensation to ensure appropriateness in the not-for-profit health care sector. The Board Executive Compensation Committee makes its report to the Kalispell Regional Healthcare System Board of Directors.

990 Schedule O, Supplemental Information Return Explanation Reference Form 990. Only Form 990 is available Part VI,

Section C, line 19

Return Explanation

Activity -165,207 Net change in restricted assets -971,064

Form 990,	Fund Balance Transferred to Affiliates 1,643,639 Adjustment for Foundation Activity 744,1
Part XI line	28 Adjustment for KRMC Volunteers Activity 51 882 Adjustment for ASSIST-Flathead Valley

Return Reference	Explanation
	The officers of Kalispell Regional Medical Center divide their time among the other relate d entities for which they are also officers. Their total average weekly hours devoted to a ll of the entities is in excess of 50 hours. Several of the trustees who are physicians receive compensation for medical services rendered to the hospital. Their average weekly hou is devoted to the hospital varies. Tate Kreitinger devotes approximately 50% of his time to Kalispell Regional Medical Center and 50% of his time to HealthCenter Northwest, a related entity.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE R

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No 1545-0047

DLN: 93493045001388

Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

20-3752312

310 Sunnyview Lane

Kalıspell, MT 59901 27-3866474

310 Sunnyview Lane

Kalispell, MT 59901 46-2669324

1600 HOSPITAL WAY

WHITEFISH, MT 59937

(6) ASSIST-FLATHEAD VALLEY

(7) NORTH VALLEY HOSPITAL INC

(5) Kalispell Regional Medical Center Volunteers

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** KALISPELL REGIONAL MEDICAL CENTER 23-7293874 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (c) (d) (e) (f) Direct controlling Name, address, and EIN (if applicable) of disregarded entity Legal domicile (state Total income Primary activity End-of-year assets or foreign country) entity Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (b) (d) (f) (g) (c) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No (1)Kalispell Regional Healthcare System Support subsidiary tax MT 501(c)(3) Line 12b, II No 310 Sunnyview Lane exempt organizations N/A Kalispell, MT 59901 81-0406485 (2)Kalispell Regional Healthcare Foundation МТ Kalıspell Regional Medical Supporting Organization 501(c)(3) Line 12a, I Yes 310 Sunnyview Lane kalispell, MT 59901 31-1703013 (3) Northwest Horizons Inc Operate Long Term MT 501(c)(3) Line 10 Kalıspell Regional Yes Ambulatory Facility Healthcare System 310 Sunnyview Lane Kalispell, MT 59901 81-0420653 (4)The Summit Medical Fitness Center Community Health & MT 501(c)(3) Line 10 Kalıspell Regional Yes 310 Sunnyview Lane Wellness Center Healthcare System Kalispell, MT 59901

Supporting Organization

WELLNESS RESOURCE

Provide acute hospital care

PROVIDER

81-0247969 For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50135Y

501(c)(3)

501(c)(3)

501(c)(3)

Line 10

Line 7

Line 3

MT

МТ

МТ

Schedule R (Form 990) 2016

Kalıspell Regional Medical

Kalıspell Regional Medical

Kalıspell Regional

Healthcare System

Center

Center

Yes

Yes

Yes

Part

•	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had	
	one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end- of-year assets	<b>(h</b> Dispropr allocat	tionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gener mana parti	ral or iging	(k) Percentage ownership
							Yes	No		Yes	No	
(1) MriCT Joint Operating Agreement 310 Sunnyview Lane Kalispell, MT 59901 20-5010390	Diagnostic Screening	MT	Kalispell Regional Medical Center	Related	5,404,370	4,280,023		No		Yes		51 000 %
(2) Healthcenter Northwest LLC 310 Sunnyview Lane kalispell, MT 59901 81-0540517	Acute Care Hospital	MT	N/A	N/a				No			No	
(3) Flathead Hospital Development Company LLC 310 Sunnyview Lane Kalispell, MT 59901 81-0541707	Commerical Building Rental	MT	N/A	N/a				No			No	
(4) Northwest Orthopedics & Sports Medicine LLC 310 Sunnyview Lane kalispell, MT 59901 37-1518772	Orthopedic Medicine	MT	N/A	N/a				No			No	
Part TV Identification of Related Organizations Taxable												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership		ity?
		country)						Yes	No
(1)Applied Health Services Inc 310 Sunnyview Lane Kalispell, MT 59901 81-0413632	Health related	МТ	N/A	С				Yes	
01 0110002									<del>                                     </del>
						Scl	hedule R (Form	990) 20	016

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	Yes	
<b>b</b> Gift, grant, or capital contribution to related organization(s)	<b>1</b> b	Yes	
c Gift, grant, or capital contribution from related organization(s)	<b>1</b> c	Yes	
d Loans or loan guarantees to or for related organization(s)	<b>1</b> d	Yes	
e Loans or loan guarantees by related organization(s)	1e	Yes	
f Dividends from related organization(s)	<b>1</b> f		No
g Sale of assets to related organization(s)	<b>1</b> g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	<b>1</b> j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	-
l Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sharing of paid employees with related organization(s)	10	Yes	

Page 3

Schedule R (Form 990) 2016

<b>k</b> Lea	ease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
l Peri	rformance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
<b>m</b> Per	rformance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
<b>n</b> Sha	arıng of facılıtıes, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sh	naring of paid employees with related organization(s)	10	Yes	
<b>p</b> Re	eimbursement paid to related organization(s) for expenses	<b>1</b> p	Yes	
<b>q</b> Re	eimbursement paid by related organization(s) for expenses	<b>1</b> q	Yes	

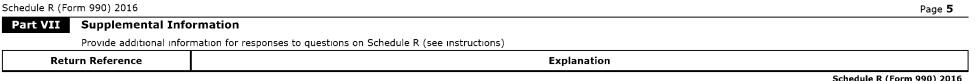
1r No 1s Yes 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds (a) Name of related organization (d) Method of determining amount involved (b) (c) Transaction Amount involved type (a-s)

See Additional Data Table

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(b) Primary activity	<b>(b)</b> Primary activity	domicile (state or foreign country)	domicile (state or foreign	tax under sections 512-	section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(1) General or managing partner?		(k) Percentage ownership	
			514)	Yes	No			Yes	No		Yes	No					
					'					Schedul	e R (Forn	า 99	0) 2016				



### **Additional Data**

(1)

(1)

(2)

(3)

310 Sunnyview Lane Kalispell, MT 59901 81-0406485

310 Sunnyview Lane kalispell, MT 59901 31-1703013

310 Sunnyview Lane Kalispell, MT 59901 81-0420653

310 Sunnyview Lane Kalispell, MT 59901 20-3752312 (4)

310 Sunnyview Lane Kalispell, MT 59901 27-3866474 (5)

310 Sunnyview Lane Kalispell, MT 59901 46-2669324 (6)

1600 HOSPITAL WAY WHITEFISH, MT 59937

81-0247969

Software Version:

Software ID:

**EIN:** 23-7293874 Name: KALISPELL REGIONAL MEDICAL CENTER

Support subsidiary tax

Supporting Organization

Operate Long Term

Ambulatory Facility

Community Health &

Supporting Organization

WELLNESS RESOURCE

Provide acute hospital

PROVIDER

care

Wellness Center

exempt organizations

or foreign country)

ΜT

MT

MT

МТ

MT

МТ

MT

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

(f)

Direct controlling

entity

Kalıspell Regional

Kalıspell Regional

Kalıspell Regional

Kalıspell Regional

Kalispell Regional

Kalıspell Regional

Healthcare System

Medical Center

Medical Center

Healthcare System

Healthcare System

Medical Center

N/A

(e)

Public charity

status

(if section 501(c)

(3))

Line 12b, II

Line 12a, I

Line 10

Line 10

Line 10

Line 7

Line 3

(g)

Section 512 (b)(13)

controlled entity?

No

No

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Forn (d)

m 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations												
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile	(d) Exempt Code									
		(state	section									

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) type(a-s) Method of determining amount involved (1) Flathead Hospital Development Company LLC 32,317 actual payment Α HealthCenter Northwest LLC (1) Α 113,707 actual payment (2) Kalispell Regional Healthcare Foundation C 4,158,135 Actual payment Healthcenter Northwest LLC 66,310 (3) Κ actual payment (4) Applied Health Services Inc Κ 518,817 actual payment (5) Kalispell Regional healthcare System Κ 841,581 actual payment The Summit Medical Fitness center Inc Κ 343,969 (6) actual payment (7) Healthcenter Northwest LLC actual payment L 923.721 Applied Health Services Inc (8) L 1,031,917 actual payment Northwest Horizons inc (9) L 211,648 actual payment (10) HealthCenter Northwest LLC М 6.789.522 actual payment (11) Applied Health Services Inc М 3,532,238 actual payment (12) Northwest orthopedic & Sports Medicine LLC М 275,200 actual payment (13) The Summit Medical Fitness center Inc М 953,620 actual payment (14)NORTHWEST HORizons inc М 1,480,767 actual payment (15) Flathead Hospital Development Company LLC Κ 1,671,577 Actual payment Northwest orthopedic & Sports Medicine LLC (16) Α Actual payment 1,729 (17) Applied Health Services Inc Actual payment Α 12,168 (18)Kalispell Regional Healthcare Foundation L 524,982 Actual payment Northwest orthopedic & Sports Medicine LLC (19) L 163,608 Actual payment (20) Kalispell Regional Healthcare System 96,625 Actual payment

Μ

333,216

Actual payment

ASSIST-FLATHEAD VALLEY

(21)