Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

2016

DLN: 93493317080517 OMB No 1545-0047

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public
 ▶ Information about Form 990 and its instructions is at www.irs.gov/form990

Open to Public

merna	ıı Keve	nue Service						Inspection				
A F	or th	e 2016 ca		ning 01-01-2016 , and ending 12-	31-2016	1						
_		pplicable	C Name of organization Texas Health Resources			D Employe	' identifi	cation number				
	dress me ch	change	% DAVID JACKSON			75-27023	388					
	tial re	_	Doing business as									
Fin Detur		minated				E Telephone	number					
		d return	Number and street (or PO box if mail 612 E Lamar Blvd Ste 600	all is not delivered to street address) Room/	suite							
□Ар	plicati	on pending	City or town, state or province, cour	try, and ZIP or foreign postal code		(682) 23	0-7900					
			Arlington, TX 76011			G Gross rece	eipts \$ 2,	171,803,614				
			F Name and address of principa	l officer	H(a) Is thu	a group retu		· ·				
			Barclay Berdan 612 E Lamar Blyd		subor	dinates?		□ _{Yes} ☑ _{No}				
			Arlington, TX 76011		H(b) Are a	subordinate	s	☐ Yes ☐No				
I Ta	x-exer	mpt status	✓ 501(c)(3)	insert no) 4947(a)(1) or 527		," attach a lis	t (see					
J W	ebsit	t e:► texa	ashealth org		H(c) Group	exemption r	umber	•				
					1	1.		<u> </u>				
K Forr	n of o	rganızatıon	Corporation Trust Asso	ciation U Other ►	L Year of form	ation 1997	M State	of legal domicile TX				
Pa	rt I	Sumi	mary									
	1 6	 Briefly des	cribe the organization's mission of									
e e		Through it: healthcare		rated healthcare system with services a	and facilities thr	oughout north	n centra	I texas to improve				
Š	-											
Ĕ	-											
Activities & Governance	,	Check this	eck this box $\blacktriangleright \Box$ if the organization discontinued its operations or disposed of more than 25% of its net asset									
ე ⊶			of voting members of the governin		з	17						
~ Se	4	Number o	of independent voting members of		4	16						
Ě	5	Total num	nber of individuals employed in cal	endar year 2016 (Part V, line 2a) .			5	4,041				
TC.	6	Total num	6	0								
•	1			VIII, column (C), line 12		•	7a	2,256,830				
	b	Net unrela	ated business taxable income fron	1 Form 990-T, line 34			7b					
					Pri	or Year		Current Year				
<u>⊈</u>	1		ions and grants (Part VIII, line 1h		1,346,24		2,064,849					
Ravenue	1	-	service revenue (Part VIII, line 2g		615,753,51		675,783,239					
å.	1		nt income (Part VIII, column (A),		133,923,82	_	111,171,862					
	1		renue (Part VIII, column (A), lines			3,829,31 754,852,89		7,972,410 796,992,360				
	_		nd similar amounts paid (Part IX, c	st equal Part VIII, column (A), line 12)		826,70	_	995,428				
	1		paid to or for members (Part IX, co			020,70	0	0				
S	1			nefits (Part IX, column (A), lines 5–10)	,	261,181,40	283,014,83					
Expenses	1		nal fundraising fees (Part IX, colui		´	,	0	0				
D G	l .		raising expenses (Part IX, column (D), li	, ,,								
ŭ	1		penses (Part IX, column (A), lines	·		281,685,63	35	315,763,696				
	18	Total expe	enses Add lines 13-17 (must equ	al Part IX, column (A), line 25)		543,693,74	18	599,773,963				
	19	Revenue l	less expenses Subtract line 18 fro	om line 12		211,159,15	51	197,218,397				
Ses Ses					Beginning	of Current Ye	ar	End of Year				
Net Assets or Fund Balances	20	Total acco	ets (Part X, line 16)			4,924,130,35	58	5,556,927,211				
AB	1		ilities (Part X, line 26)			3,721,088,82	_	3,936,153,865				
žĘ.	1		s or fund balances Subtract line 2			1,203,041,53	_	1,620,773,346				
Pai			ature Block			1,200,0 12,00	7-	1,020,7,0,010				
Undei	r pena	alties of pe	erjury, I declare that I have exam	ned this return, including accompanying								
know any k			f, it is true, correct, and complete	Declaration of preparer (other than of	ficer) is based o	n all informat	ion of v	vnich preparer has				
		TA										
		Signatu	re of officer		201 Dat	7-11-13 e						
Sign Here		N DYGILA	ICHINOSTED A C									
			ICWHORTER Asst Secretary r print name and title									
			rınt/Type preparer's name	Preparer's signature	Date		IN					
Paid	d	М	lelva Scott	Melva Scott	l l	eck 🔲 if PC -employed	1207335	<u></u>				
Pre		er 🗔	ırm's name ► ERNST & YOUNG US LL	Р		n's EIN ▶						
Use		1 =	ırm's address ▶ 425 HOUSTON STREET	STE 600	Pho	one no (817) 33	35-1900					
		-	FORT WORTH, TX 761	02								
May t	he IR	S discuss	this return with the preparer show	vn above? (see instructions)			□ Y	es 🗆 No				
For P	aper	work Red	duction Act Notice, see the sep	arate instructions.	Cat No 1	.1282Y		Form 990 (2016)				

Form	990 (2016)					Page 2
Par	t IIII Stateme	nt of Program Service	e Accomplis	hments		
	Check if So	chedule O contains a respo	onse or note to	any line in this Part III		🗹
1		ie organization's mission				
		ES, THR OPERATES AN IN ROVE THE HEALTH OF TH			SERVICES AND FACILITIES THROERVE	UGHOUT NORTH
2	Did the organizati	on undertake any significa	ant program ser	vices during the year whi	ch were not listed on	
	the prior Form 99	0 or 990-EZ?				🗌 Yes 🗹 No
	If "Yes," describe	these new services on Scl	nedule O			
3	Did the organizati	on cease conducting, or m	nake significant	changes in how it conduc	cts, any program	
		these changes on Schedu				☐ Yes ☑ No
4	Describe the orga Section 501(c)(3)	nızatıon's program service	e accomplishmer	to report the amount of	argest program services, as meas grants and allocations to others,	
4a	(Code) (Expenses \$	599,773,963	including grants of \$	995,428) (Revenue \$	680,942,488)
74	See Additional Data	, (, , , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , , ,	,
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$		ıncludıng grants of \$) (Revenue \$)
4d	Other program se	rvices (Describe in Sched	ule O)			
	(Expenses \$	•	luding grants of	\$) (Revenue \$)
4e	Total program s	ervice expenses >	599,773,9	63		

or X as applicable

Section 501(c)(3) organizations.

Form 990 (2016) **Checklist of Required Schedules** 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🥞 . . .

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

for public office? If "Yes," complete Schedule C, Part I 💆

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

assessments, or similar amounts as defined in Revenue Procedure 98-19?

2 3

4

5

6

7

8

9

10

11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14h

15

16

17

18

19

1

Yes Nο Yes

Page 3

No

Nο

Nο

Νo

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Nο

No

Nο

Nο

Nο

No

Nο

Form **990** (2016)

Yes

Yes

Yes

Yes

Yes

26

27

29

31

33

34

36

37

	om 550 (2010)								
Par	t IV Checklist of Required Schedules (continued)								
			Yes	No					
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes						
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes						
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes						
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2° If "Yes," complete Schedule I, Parts I and III	22		No					
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes						
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes						
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No					
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	240		No					

Page 4

No

Nο

No

Nο

Νo

Nο

Nο

Nο

No

Νo

25a

25b

26

27

28a

28b

28c

29

30

31

32

33

34

35a

35b

36

37

38

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Form 990 (2016)

	complete Schedule J			
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.			

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or

former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . 🔀

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 **

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

complete Schedule L, Part I 🥞

instructions for applicable filing thresholds, conditions, and exceptions)

orm	990 (2016)			Page 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 430			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►CJ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
_	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).	_		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	orm 00	<u> </u>

orm	990 (2016)			Page 6
Par	Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	·		
S o	Check if Schedule O contains a response or note to any line in this Part VI			✓
эе	ction A. Governing Body and Management	\neg	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 11		103	
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
	The governing body?	8a	Yes	
	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	<u>e Code</u>		
10-	Did the everywhere have lead about we have been as affiliated?	10-	Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a 10b		No
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
h	Describe in Schedule O the process, if any, used by the organization to review this Form 990	114	163	
	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13 </i>	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to			
	conflicts?	12b	Yes	
	Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	14	Yes	
14 15	Did the organization have a written document retention and destruction policy?	14	Yes	
15	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		V	
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
D	Other officers or key employees of the organization	15b	Yes	
16a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	100	163	
	In joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
	ction C. Disclosure			
17 18	List the States with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only)			
	available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records DAVID JACKSON 612 E LAMAR BLVD Arlington, TX 76011 (682) 236-7900			
				A (2016)

compensated employees, and former such persons

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, Part VII

and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

- of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid • List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

(C) (A) (B) (D) (F) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation organization (Wanv hours director/trustee) organizations from the for related 2/1099-MISC) (W- 2/1099organization and Highest co Individual trustee or director Former Q#||5€| organizations related MISC) Institutional Trustee below dotted employee organizations line) compensated

See Additional Data Table Form 990 (2016)

1810 N Greenville Ave RICHARDSON, TX 75081 Evolent Health LLC,

800 North Glebe Rd Ste 500 ARLINGTON, VA 22203

compensation from the organization ▶ 123

Name and Title

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (F) Estimated

Page 8

	ivalile allu Title	hours per week (list any hours for related						son	compe froi organiz	ensation compe m the from particles		compensation from related organizations (\)	w-	amount of other compensation from the organization and		
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/109	9-MISC	.)	2/1099-MISC)	related organizations		
See .	Additional Data Table															
													\top			
													\top			
													\top			
													+			
													+			
													+			
													+			
													+			
сT	Sub-Total	Part VII, Sectio	nΑ.				*						Ė			
d_1 2	Total (add lines 1b and 1c)						<u>▶</u>		· · · · · ·	338,722	+10	1,253,09	4		6,354,092	
2	Total number of individuals (includin of reportable compensation from the			se iist	eu a	IDOV	e) who	rec	eivea mo	re man	ֆIU	10,000				
														Yes	No	
3	Did the organization list any former line 1a? <i>If "Yes," complete Schedule</i>						oyee,		ghest cor	npensa • •	ted •	employee on	3	Yes		
4	For any individual listed on line 1a, is organization and related organization individual	ns greater than \$	150,00	0? <i>If</i>	"Yes	s," c	omplet	te So	chedule J			the				
5	Did any person listed on line 1a rece						• · ·			· ·	onds.	udual for	4	Yes		
,	services rendered to the organization								_				5		No	
Se	ection B. Independent Contrac	tors														
1	Complete this table for your five high from the organization Report compe	•										, ,	npens	sation		
		(A) and business addre		•								(B) uption of services		(C Compe		
807	eck Ltd, Ross Ave 500 AS, TX 75201	and business addre								Construc		ption of services			,530,912	
ustir	n Industries Inc, Travis St 300									Construc	ction		\dashv	11	,127,781	
Price	AS, TX 75204 Waterhousecooper Advisory Serv, ox 952282									Consulti	ng			Ç	,217,570	
DALL	AS, TX 75395 Group,									Construc	ction		-		,416,703	
	N Greenville Ave									constitut				. ′	, 110,703	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

(C)

Position (do not check more

Average

(D)

Reportable

Consulting

Reportable

5,886,784

Part		II Statement of	Revenue									rage 3
				a respo	onse or note to any	line in this	Part VIII					🗆
						(A) Total rev		Relat exe fund	B) ed or mpt ction	bu	(C) related siness venue	(D) Revenue excluded from tax under sections
	1:	a Federated campaig	ns	1a				rev	enue			512-514
ons, Gifts, Grants Similar Amounts		b Membership dues		1b								
iral 10 u		c Fundraising events		1c								
s, C An		d Related organizatio		1d	2,064,849							
Gift		e Government grants (co		1e	2,001,013							
S. III		f All other contributions,	,	1								
tior er S		and similar amounts no above		1f								
tributio Other	l,	g Noncash contribution	ons included									
Contributions, Gifts, Grants and Other Similar Amounts		ın lınes 1a-1f \$		58,6	524							
<u>ة</u> ك	_Ի	Total. Add lines 1a-1	.f		<u> </u>	2,06	64,849					
КIе					Business							
Jey.		MANAGEMENT FEE				622110	· ·	07,578	487,03	<u> </u>	·	997
o≛ o≛		DIV ACTIVITY RENTAL FEE				622110 531120		83,313 43,155	121,60- 65,94:	· +	1,078,	927
Service Revenue	d EDUCATION REVENUE					624190		49,193	· · · · · · · · · · · · · · · · · · ·	9,193		
35	e											
Program	_	All other program se	rvice revenue									
P	g	Total.Add lines 2a-2f	f		6 75,7	83,239						
		Investment income (ii			nterest, and other	1						
	9	similar amounts) .			•	<u> </u>	71,192,185					71,192,185
		Income from investme Royalties		-	ond proceeds		25,434					25,434
	,	Royaldes : :	(ı) Rea		(II) Personal	<u> </u> 	,					==,
	6a	Gross rents	.,			1						
		Less rental expenses	8	33,049 33,010	5,102	<u>!</u>						
		Less Tental expenses		33,010								
	c	Rental income or (loss)	7	70,039	5,102							
	c	Net rental income o	r (loss)			1	775,14	L			5,103	770,038
			(ı) Securi	ies	(II) Other							
	7a	Gross amount from sales of assets other than inventory	1,411,923,998		2,833,923	- 3						
	b	Less cost or other basis and sales expenses	1,371,9	55,535	2,822,709	-)						
	c	Gain or (loss)	39,9	68,463	11,214							
		Net gain or (loss) .			•];	39,979,677	7				39,979,677
Other Revenue	8a	Gross Income from for (not Including \$ contributions reporte See Part IV, line 18	ed on line 1c)	0								
3ev	Ŀ	Less direct expense		a b	0	1						
er		Net income or (loss)		ing ev	ents	_	(
)th	9a	Gross income from g		es								
)		See Part IV, line 19		a	0							
	Ŀ	Less direct expense	s	b	0	1						
	c	Net income or (loss)	from gaming	actıvıt	ies >		(
	10	aGross sales of invent returns and allowand	cory, less	a	0							
	Ŀ	Less cost of goods s	sold	b	0							
	•	Net income or (loss)		invent			(
	11	Miscellaneous			Business Code 900099	1	2,552,838	,	2,490,668		62,170	
	11	-aSUPPLY CHAIN MGM	1⊤		900095		2,332,630				62,170	
	Ŀ	REBATE			900099		1,250,178	3	1,250,178			
	c	TELECOMMUNICATIO	ON		517919		1,035,633	3			1,035,633	
		All other revenue .					2,333,186	5	1,418,403	+		914,783
	•	Total. Add lines 11a	-11d		>		7,171,835					
	12	? Total revenue. See	Instructions						670 700 50		3 356 333	142.002.417
					·	79	96,992,360	וי	679,788,564	•	2,256,830	112,882,117 Form 990 (2016)

Part IX	State	ement	of	Functional	Expenses

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

Forr	n 990 (2016)				Page 10
	rt IX Statement of Functional Expenses ion 501(c)(3) and 501(c)(4) organizations must complete all co	lumns All other orga	ınızatıons must comp	lete column (A)	
	Check if Schedule O contains a response or note to any	line in this Part IX			🗆
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	995,428	995,428	<u> </u>	
2	Grants and other assistance to domestic individuals See Part IV, line 22	0			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	28,124,044	28,124,044		
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	205,541,810	205,541,810		
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	6,471,069	6,471,069		
9	Other employee benefits	27,783,796	27,783,796		
10	Payroll taxes	15,094,120	15,094,120		
11	Fees for services (non-employees)				
a	Management	25,757,366	25,757,366		
b	Legal	2,430,654	2,430,654		
c	Accounting	2,040,797	2,040,797		
c	Lobbying	392,615	392,615		
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	13,706,102	13,706,102		
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	53,813,839	53,813,839		
12	Advertising and promotion	12,144,379	12,144,379		
13	Office expenses	7,684,015	7,684,015		
14	Information technology	72,063,454	72,063,454		
15	Royalties	0			
16	Occupancy	27,541,976	27,541,976		
17	Travel	1,941,353	1,941,353		
18	Payments of travel or entertainment expenses for any federal, state, or local public officials .	0			
19	Conferences, conventions, and meetings	1,811,220	1,811,220		
20	Interest	34,976,899	34,976,899		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	38,885,369	38,885,369		
23	Insurance	467,667	467,667		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
	a REPAIRS & MAINTENANCE	9,019,398	9,019,398		
	L COMMUNITY OUTDEACH	3,445,432	3,445,432		
	b COMMUNITY OUTREACH	3,445,432	3,445,432		
	c LICENSE/DUES EXPENSE	3,258,965	3,258,965		
	d BAD DEBTS	1,590,599	1,590,599		
	e All other expenses	2,791,597	2,791,597		
25	Total functional expenses. Add lines 1 through 24e	599,773,963	599,773,963	0	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Form **990** (2016)

Page **11**

5,556,927,211

1,793,736,546

144,418,546

31.792.689

1.675.167.157

3,936,153,865

1,620,773,346

1,620,773,346

5.556.927.211 Form **990** (2016)

0

0

290,784,911

254,016

0

0

	Check if Schedule O contains a response or no	te to ar	ny line in this Part IX		•	<u> U</u>		
				(A) Beginning of year		(B) End of year		
1	Cash-non-interest-bearing			25,552,704	1	21,818,854		
2	Savings and temporary cash investments .		[387,974,759	2	443,994,960		
3	Pledges and grants receivable, net	,	0	3	0			
4	Accounts receivable, net	57,372,869	4	79,883,485				
5	Loans and other receivables from current and for trustees, key employees, and highest compens. II of Schedule L		4,152,867	5	3,955,204			
\$ 6	section 4958(f)(1)), persons described in sectic contributing employers and sponsoring organiz- voluntary employees' beneficiary organizations Part II of Schedule L	(c)(3)(B), and of section 501(c)(9)	6,331,120	6	9,019,632			
ssets	Notes and loans receivable, net	Notes and loans receivable, net						
SSI	Inventories for sale or use			4,925,315	8	7,907,365		
و 🏲	Prepaid expenses and deferred charges			38,098,915	9	57,023,921		
10	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	1,117,495,970					
	Less accumulated depreciation	10 b	561,231,928	460,123,742	10 c	556,264,042		
11	Investments—publicly traded securities .			3,543,414,841	11	3,897,906,521		
12	Investments—other securities See Part IV, line		0	12	0			
13	Investments—program-related See Part IV, lin	[229,427,788	13	251,289,615			
14	Intangible assets		[67,458,943	14	64,470,886		
15	Other assets See Part IV, line 11			99,296,495	15	163,392,726		

4.924.130.358

1,614,299,603

159,134,638

27.353.081

1.709.645.708

3,721,088,827

1.203.041.531

1,203,041,531

4,924,130,358

210,309,775

346.022

16

17

18

19

20

21

23

24

25

26

27

28

29

30

31 32

33

34

0

0 22

23

24

26

27

28

29

30

31

32

33 34

Fund Balances

Assets or

Net

Total assets. Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ightharpoonup and

Accounts payable and accrued expenses .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958),

check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Tax-exempt bond liabilities

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Form 990 (2016)

2b

2c

3a

3b

Yes

Yes

No

Form 990 (2016)

b Were the organization's financial statements audited by an independent accountant?

Consolidated basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

☐ Both consolidated and separate basis

Additional Data

Software ID:

Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Form 990 (2016)

Form 990, Part III, Line 4a:

or through a hospital program

Founded in 1997, Texas Health Resources (THR) provides direction and oversight to its wholly-controlled affiliates. The range of centralized services provided by THR include information services, managed care contracting, human resources, revenue cycle, legal, tax, compliance, supply chain, business development, insurance, treasury, marketing, general accounting, and strategic planning THR operates professional office buildings leased primarily to physicians who are members of the medical staff of THR

affiliated hospitals THR also operates, manages and coordinates physician services through Texas Health Physicians Group (THPG), a wholly owned affiliate of THR THPG is a network of primary and specialty care physician practices providing the north Texas area community access to quality health care delivered either through an office setting

Compensated Employees, and Independent Contractors (D) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the (W-2/1099-(W-2/1099organization and Highest compensatemplovee Former MISC) MISC) related organizations employee

(F)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

	C		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee
_	3.0		

Bass Anne Х Immediate Past Chair 0.0 3 0 Х 0 0

3 0

0 0 3.0

0.0 3 0

0 0 3.0

0.0 3 0

0 0

......

......

......

...............

Х

Х

Х

Х

Х

Х

Χ

Х

1,059

0

Bloemendal Lee MD FACS Trustee Curnutt Judge Mary Trustee

DeVries Jan DMin MDiv

Ferguson III John

Fleschler Mark MD

Greene Richard

Haggar III Joseph

Lowry Bishop J Michael

Trustee

Chair

Trustee

Trustee

Trustee

Trustee

Trustee

Hunt Hunter

Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and Officer Highest compensat Former Individual trustee or director Institutional organizations MISC) MISC) related director. below dotted organizations employee line) 3 0 Reeves Kenneth Χ 0.0 3 0 Stripling W Dennis MD Х 928 0

0 0

0 0

0 5 40 0

0 0 40 0

05

......

......

......

................

...............

Х

Х

Х

Х

Х

Х

Х

Х

1,017

11,438

690

440,540

264,629

266,931

0

1,723,962

1,493,954

1,491,947

Trustee

Trustee

Vice Chair

Trustee

Trustee

Trustee

Tatum Stephen

Turner Wesley

Vigness Richard MD

Wilder Jr Charles

Wynne James

Berdan Barclay E

Long Ronald R

Canose Jeffrey L

EVP SR & COO THR

Chief Executive Officer

EVP RSRC DEVL & DEPLOY & CFO

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and Highest co individual to or director Office Former key emplo Institution organizations MISC) MISC) related below dotted organizations line)

		, trustee	al Trustee		100	mpensated			
Varga Daniel W	40 0			Ų			1,208,860	0	
EVP SR & CHIEF CLINICAL OFFICE	2 0						1,208,800	0	•
Kıng James Kırk	40 0	l		Ţ			1 021 444	0	

	2 0							
King James Kirk	40 0							
			Ιx			1,031,444	0	2
EVP ZONE OPERATIONS LEADER	2 5							
Nguyen Tricia H	40 0							
	•••••		X			813,416	0	2
EVP Popltn Hlth Mgmt/Pres Inst	0.5							

2 0 40 0

2 0 40 0

1 5 40 0

6 0 40 0

60

......

......

......

......

Berenzweig Harold K

Lester Mark C

Ransom Elizabeth

Kramer Kenneth J

EVP General Counsel

McWhorter Ricky E

EVP ZONE CLINICAL LEADER

EVP ZONE CLINICAL LEADER

EVP ZONE CLINICAL LEADER

SVP/CHIEF ACCTG OFFR/Asst Sec

EVP ZONE OPERATIONS LEADER	2 5		X		1,031,444	0	208,638
Nguyen Tricia H EVP Popltn Hlth Mgmt/Pres Inst	40 0		x		813,416	0	232,076
3oes Charles EVP General Counsel	40 0 0 5		x		779,622	0	31,117

EVP ZONE OPERATIONS LEADER	2 5				1,001,111	, and the second se	255,555
Nguyen Trıcıa H EVP Popitn Hith Mgmt/Pres Inst	40 0		×		813,416	0	232,076
Boes Charles EVP General Counsel	40 0		×		779,622	0	31,117
McClung Brett S	40 0						

EVP ZONE OPERATIONS LEADER	2 5			_,,,,,,,		,
Nguyen Trıcıa H	40 0	X		813,416	0	232,076
EVP Popltn Hlth Mgmt/Pres Inst	0 5					
Boes Charles	40 0	X		779,622	0	31,117
EVP General Counsel	0 5			775,022		31,117
McClung Brett S	40 0	l x		766,269	0	214,773
EVP ZONE OPERATIONS LEADER	2 0	"		, , , , , ,	Ĭ	211,773

Х

Х

Х

Х

743,909

743,275

742,115

645,136

545,901

466,486

212,496

205,343

213,744

170,671

212,205

0

0

Compensated Employees, and Independent Contractors (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099-Highest compe employee organization and Individual trust or director Office Former Key employee Institutiona organizations MISC) MISC) related below dotted organizations line)

40 0

0.0 40 0

0.0 40 0

0.0 40 0

0.0 40 0

0 0

......

......

......

................

...............

		តិ ប	USTee			ensated				
Stout Luanne R	40 0			x				404,579	0	49,116
VP Chief Gov Offr & Corp Secr	6 0							404,373		45,110
Parobek Jr James S	17 0			×				260,748	365,047	177,924
EVP PHYSICIAN ENTERPRISE THR	23 0							200,740	303,047	177,324
Velasco Ferdinand T	40 0				x			892,971	0	156,736
		I	ı	1		I	I	1		

Х

Х

Х

Х

Х

Х

704,028

568,266

554,116

551,299

520,850

502,032

495,266

0

0

0

193,041

117,743

140,759

132,059

132,033

131,152

129,658

			X
VP Chief Gov Offr & Corp Secr	6 0		
Parobek Jr James S	17 0		
	•••••		Х
EVP PHYSICIAN ENTERPRISE THR	23 0		
Velasco Ferdinand T	40 0		
SVP & Chief Hlth Info Officer	0 0		
Mims Krystal	40 0		
SVP CARE CONTINUUM & COLLABORA	0 0		

Kirby Michelle Riddle

SVP SUPPLY CHAIN MGMT

Shinkus Clark Joan Frances

SVP Chief Nursing Executive

SVP BRAND EXPERIENCE

SVP Treasurer/Chief Invest Off

Jones Robert Douglas

Humphrey Richard I

SVP FINANCE

Szablowski Paul A

Gaida John B

...... SVP CHIEF PEOPLE OFFICER

Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and individua or directi X Officer Former Instituti organizations MISC) MISC) related below dotted organizations line)

		n trustee ા	onal Trustee		oloyee	compensated			
Sudomir Jr Joseph M	40 0				×			484,032	
SVP CHIEF INFO OFFICER	0 0				Ĺ			404,032	,
	40.0	i	I	ı	ı	I	I	I	I

40 0

0 0 40 0

0.0 40 0

0.0 40 0

0.0 40 0

0.0 40 0

0 0 40.0

0.0 40 0

0 0

......

......

......

.

................

Tesmer David J

Mitchell John D

Holmes Kevin B

Pearson George

Miao Winjie Tang

Osburn Ramona

Schornick Amy C

CMIO

Saldana Luis Eduardo

Bujnowski Aaron Mark

SVP Strategy & Planning

SVP COMMUN ENGAG & ADVOCACY TH

......

SVP BUSINESS DEVELOPMENT

SVP REAL ESTATE DEVL & DEPLOY

SVP MED STF AFFRS PHYS RLTNS

SVP SYSTEM INTEGRATION OFFICER

SVP THR BEHAVIORAL HLTH SVCS

VP PAYOR RLTNS & CONTRACTING

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Х

Х

Х

Х

Х

Х

Х

473,743

441,187

425.744

417,257

400,688

389,534

384,764

315,813

423,500

87,914

133,383

122,625

132,679

162,173

110,248

148,157

62,342

91,919

102,562

0

0

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per amount of other compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and Highest employe Individua or direct Officer Ž Former Instituti organizations MISC) MISC) related below dotted organizations ŝ line)

		al trustee or	onal Trustee		ployee	compensated			
Adams Kenneth Kei	40 0								
VP POST ACUTE CLINICAL LEADER	0 0				×		401,109	0	
Hay Debra Ann	40 0				Ţ		207 516	0	
I		l	1	1	ΙXΙ	I	387 516	1 0	

423

221,044

66,845

453,028

435,019

VP POST ACUTE CLINICAL LEADER	0 0		X		401,109	0	
Hay Debra Ann	40 0		х		387,516	0	8:
CHIEF NURSING OFFICER THPR	0.0					-	
Kını Mrunalını A	40 0			>	503.723		4:
DIR SR MULTICULTURAL/COMM HLTH	0 0			^	503,723	0	4.
Johnston Patricia B	40 0			х	490,860	0	

Hay Debra Ann CHIEF NURSING OFFICER THPR	40 0			×		387,516	0	85,128
Kını Mrunalını A DIR SR MULTICULTURAL/COMM HLTH	40 0				х	503,723	0	42,425
Johnston Patricia B VP INFORMATION SVCS THR	40 0				х	490,860	0	6,840
Logsdon James D VP Revenue Cycle Operations	40 0				×	372,692	0	131,068
			1			1		1

DIR SR MULTICULTURAL/COMM HLTH	0 0			^	303,723	U	42,423
Johnston Patrıcıa B	40 0			Х	490,860	0	6,840
VP INFORMATION SVCS THR	0 0			^	150,000	,	0,010
Logsdon James D	40 0			х	372,692	0	131,068
VP Revenue Cycle Operations	0 0				3,2,032	,	131,000
Beck Jesse St John VP STRATEGIC MARKETING	40 0			X	352,292	0	81,748
Sullivan Jon M	40 0			¥	348 205	0	59.069

	0 0	I	I		ı			1	
Beck Jesse St John	40 0				x		352,292	0	81,748
VP STRATEGIC MARKETING	0 0				^`		332,232		02,7 10
Sullıvan Jon M	40 0								
VP REAL ESTATE OPS	0 0				×		348,205	0	59,069
Anderson Susan Elaine	0 0								
	•••••		l		l	X	126,966] 0	5,630

Х

Χ

	0 0						
ullivan Jon M	40 0						
	•••••			_ X		348,205	
P REAL ESTATE OPS	0 0						
nderson Susan Elaine	0 0						
					Х	126,966	

......

40 0 0.0

40 0

Former

Former

Hawthorne Douglas D

Peterson Lisa Kaye

Former Officer

efil	e GR	APHIC prii	nt - DO NO	T PROCESS	As Filed Data -			DLN: 9	3493317080517
SCI	HED	ULE A		Public C	harity Statu	s and Pub	olic Supp	ort	OMB No 1545-0047
(Form 990 or Complete if the orga				nplete if the org	ganization is a sect	ion 501 (c)(3) o	rganization o		2016
					4947(a)(1) nonexe ▶ Attach to Form 9				2010
•		f the Treasury	► Inf	ormation about	t Schedule A (Form	990 or 990-EZ		uctions is at	Open to Public Inspection
Nam	e of th	nue Service he organiza	tion		<u>www.irs.go</u>	ov/form990.		Employer identific	<u> </u>
Texas	Health	Resources						75-2702388	
	rt I				s (All organization				
	rganız —		•		it is (For lines 1 thro	•	•		
1		·		·	ociation of churches)(A)(i).	
2					.)(A)(ii). (Attach Sch	,			
3		·	•	·	ice organization descr			•	
4		name, city,	and state _			-		170(b)(1)(A)(iii). E	·
5	Ш		ition operate (iv). (Comple		of a college or univer	sity owned or op	erated by a gov	vernmental unit descri	bed in section 1/0
6		A federal, s	tate, or local	government or	governmental unıt de	scribed in sectio	n 170(b)(1)(4)(v).	
7				mally receives a (vi). (Complete		s support from a	governmental (unit or from the genera	al public described in
8		A communi	ty trust desc	rıbed ın section	170(b)(1)(A)(vi)	(Complete Part II	[)		
9					scribed in 170(b)(1) e instructions Enter f			with a land-grant coll college or university	ege or university or a
10		from activit	ies related to income and	its exempt fund	tions—subject to cert ss taxable income (le	ain exceptions, a	and (2) no more	ns, membership fees, as than 331/3% of its su sses acquired by the c	pport from gross
11	П	•			exclusively to test for	r public safety S	ee section 509	9(a)(4).	
12	✓	more public	ly supported	organizations de		09(a)(1) or sec	tion 509(a)(2	s of, or to carry out the state of the state	
a		Type I. A so	supporting or n(s) the pow	ganızatıon opera	ted, supervised, or co	ontrolled by its su	upported organi	zation(s), typically by of the supporting orga	
b		Type II. A manageme	supporting on t of the sup	rganization supe	tion vested in the san			organization(s), by ha ge the supported orga	
С	✓	Type III f	unctionally	i ntegrated. A su				nd functionally integra	ted with, its
d		functionally	integrated	The organization		fy a distribution r		ith its supported orgar d an attentiveness req	
e		Check this	box if the org	janization receive	ed a written determin	ation from the IF	RS that it is a Ty	ype I, Type II, Type II	I functionally
f	Enter			ion-functionally i d organizations	ntegrated supporting	organization		2	3
g g				_	oported organization(s)			<u> </u>
(i)N		f supported ((ii)EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv Is the organize your governin	ation listed in	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No	-	
See	Addıtıc	onal Data Tal	ole						
					-				
Tota			23	tice, see the Ins		Cat No 11285	_	 Schedule A (Form 9	429,005,822

Sch	nedule A (Form 990 or 990-EZ) 2016						Page 2
P	art II Support Schedule for	Organizations	Described in S	ections 170(b)(1)(A)(iv) ar	d 170(b)(1)(A	(vi)
	(Complete only if you ch	ecked the box o	n line 5, 7, 8, o	r 9 of Part I or i	f the organization	on failed to quali	
	III. If the organization fa	ails to qualify un	der the tests lis	ted below, plea:	se complete Par	t III.)	
	Section A. Public Support		T	ı		1	
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d)2015	(e) 2016	(f)Total
1	Gifts, grants, contributions, and						
-	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
_	shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
	Section B. Total Support	1	•		•	•	
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
_	(or fiscal year beginning in) ▶	(4)2012	(6)2013	(6)2014	(4)2013	(0)2010	(1)10tai
7							
8	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
9							
	activities, whether or not the						
10	business is regularly carried on Other income Do not include gain or						
10	loss from the sale of capital assets						
	(Explain in Part VI)						
11	_ _						
4.5	10 Gross receipts from related activities,	etc (see instruction	l ns)			12	
13	First five years. If the Form 990 is for	=				-	anization,
	check this box and stop here					<u> ▶ ∟</u>	
	Section C. Computation of Public	• •		(6)			
	Public support percentage for 2016 (III			column (f))		14	
	Public support percentage for 2015 Sc					15	
16	a 33 1/3% support test—2016. If the	e organization did r	not check the box	on line 13, and lir	ne 14 is 33 1/3% o	r more, check this	
	and stop here. The organization qual						ightharpoons
b	33 1/3% support test—2015. If th	ie organization did	not check a box of	on line 13 or 16a,	and line 15 is 33 i	/3% or more, chec	k this
	box and stop here. The organization						▶□
17 a	a 10%-facts-and-circumstances test						
	is 10% or more, and if the organization in Part VI how the organization meets						
		the racts-and-cire	cumstances test	The organization	quaimes as a pubi	iciy supported	. □
	organization	rt_2015 If the	raanization did ===	t chack a hay as !	mo 12 165 164	or 17a and line	▶⊔
b	10%-facts-and-circumstances tes 15 is 10% or more, and if the organization						
	Explain in Part VI how the organization						
	supported organization			-	•	•	▶ □
18	B 1 1 6 1 11 7611	on did not check a	box on line 13, 1	6a, 16b, 17a, or 1	.7b, check this box	and see	· —
	instructions		, -	. , ,	,		►□
					Schodu	le A (Form 990 o	r 990-F7) 2016

Section A. Public Support		
the organization fails to qualify under the tests li	sted below, please complete Part II.)	
(Complete only if you checked the box on line 10	of Part I or if the organization falled to qualify uf	der Part II. If

-	stion A Bublic Cunnert			, , , , , , , , , , , , , , , , , , ,	•	<i>'</i>	
56	ection A. Public Support					I	<u> </u>
	Calendar year (or fiscal year beginning in) ▶	(a) 2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
1	Gifts, grants, contributions, and					1	
-	membership fees received (Do not						
	ınclude any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
	5 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
Se	ection B. Total Support						
	Calendar year	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
	(or fiscal year beginning in) ▶	(a) 2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9	(or fiscal year beginning in) ► Amounts from line 6	(a) 2012	(b) 2013	(c)2014	(d) 2015	(e) 2016	(f)Total
9	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest,	(a) 2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest,	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 10a	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 L0a	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30,	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 L0a b	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 10a b	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30,	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 LOa b	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b,	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 LOa b	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 10a b c 11	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 10a b	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 10a b c 11	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
9 10a b c 11	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c,	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
9 10a b c 11	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12)						
9 l0a b c 11	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for						organization,
9 LOa b c 11 12 13	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for check this box and stop here	r the organization	's first, second, tl				
9 10a b c 11 12 13 14	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for check this box and stop here	r the organization	's first, second, tl	nird, fourth, or fiftl		ection 501(c)(3)	organization,
9 10a b c 11 12 13 14 Se	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for check this box and stop here ection C. Computation of Public Section C. Computatio	r the organization Support Perce e 8, column (f) d	's first, second, the second of the second o	nird, fourth, or fiftl		ection 501(c)(3)	organization,
9 10a b c 11 12 13 14 Se 15	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for check this box and stop here ection C. Computation of Public S Public support percentage from 2015 S	r the organization Support Perce e 8, column (f) d ichedule A, Part I	's first, second, the second of the second o	nird, fourth, or fiftl		ection 501(c)(3)	organization,
9 10a b c 11 12 13 14 Se 15 16 Se	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for check this box and stop here ection C. Computation of Public Section D. Computation of Investi	r the organization Support Perce e 8, column (f) d ichedule A, Part I: nent Income	's first, second, the second of the second o	nird, fourth, or fifti	n tax year as a se	15 16	organization,
9 10a b c 11 12 13 14 Se 15 16 Se	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for check this box and stop here ection C. Computation of Public section Public support percentage from 2015 Section D. Computation of Investi Investment income percentage for 201	r the organization Support Perce e 8, column (f) d ichedule A, Part I: ment Income 16 (line 10c, colu	's first, second, the second of the second o	nird, fourth, or fifti	n tax year as a se	15 16 17	organization,
9 L0a b c 11 12 13 14 Se 15 16 Se 17	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for check this box and stop here ection C. Computation of Public Section D. Computation of Investrativestment income percentage from 2015 Investment income percentage from 2015	r the organization Support Perce e 8, column (f) d ichedule A, Part I: ment Income 16 (line 10c, colui 015 Schedule A,	's first, second, the second of the second o	column (f))	n tax year as a se	15 16 17 18	organization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18 19a	(or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for check this box and stop here ection C. Computation of Public section Public support percentage from 2015 Section D. Computation of Investi Investment income percentage for 201	r the organization Support Perce e 8, column (f) d ichedule A, Part I: ment Income 16 (line 10c, colui 015 Schedule A, organization did r	's first, second, the second of the second o	column (f)) line 13, column (f	n tax year as a se	15 16 17 18 n 33 1/3%, and	organization,

not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

ightharpoons

ightharpoons

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

Schedule A (Form 990 or 990-EZ) 2016

8

answer line 10b below

the organization had excess business holdings)

Sections A and D, and complete Part V) Section A. All Supporting Organizations Yes No

Page 4

No

No

No

No

No

No

No

No

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 No

Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2) Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

2 За Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use

3b 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support

to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

Yes organization's organizing document? 5b 5c Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

6 Yes 7 section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) No

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

9b Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

9с

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding 10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Pa	art IV Supporting Organizations (continued)			
			Yes	No
11	, , , , , , , , , , , , , , , , , , , ,			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?			
		11a		No
	A family member of a person described in (a) above? A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11b		No No
٠	A 33 % controlled entity of a person described in (a) or (b) above. If the storage of c, provide detail in Part VI	110		140
S	Section B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or			
	trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year			
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that	1		
_	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		
S	Section C. Type II Supporting Organizations			1
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
		1		
S	Section D. All Type III Supporting Organizations		l	
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's		Yes	No
_	tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	-		
_	Warrange 6 black and a company of the company of th	1	Yes	
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
_	D	2		No
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard			
			•	•
1	Section E. Type III Functionally-Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct)	ions)		
-	a The organization satisfied the Activities Test Complete line 2 below	ions		
	b The organization is the parent of each of its supported organizations Complete line 3 below			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	ınstru:	ctions)	
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted	20		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the	2a		
	organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a	Yes	
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3b	Yes	
			1 2	

-	······································			
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
,	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
			•	

е	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
_	Minimum Asset Amount (add line 7 to line 6)		
8	Minimum Asset Amount (add line 7 to line 6)	8	
8	Minimum Asset Amount (add line / to line 6)		<u> </u>
8 	Section C - Distributable Amount		Current Year
	·	1	Current Year
	Section C - Distributable Amount		Current Year
1	Section C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, Column A)	1	Current Year
1 2	Section C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, Column A) Enter 85% of line 1	1 2	Current Year
1 2 3	Section C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, Column A) Enter 85% of line 1 Minimum asset amount for prior year (from Section B, line 8, Column A)	1 2 3	Current Year

Schedule A (Form 990 or 990-EZ) (2016)

e Excess from 2016. . . .

Schedule A (I	chedule A (Form 990 or 990-EZ) 2016 Page 8					
Part VI	lines 1, 2, 3b, 3c, line 1; Part IV, Sec Section B, line 1e;	Instruction. Instruction of the state of th				
	Facts And Circumstances Test					
990 Sched	lule A, Supplemen	tal Information				
Retu	urn Reference	Explanation				
Supported C IV, Section A	Organizations - Part A, Line 1	The governing documents of Texas Health Resources (THR) do not list all supported organizations by name. The documents specifically list Texas Health Presbyterian Hospital Dallas, Texas Health Harris Methodist Hospital Fort Worth and Texas Health Arlington Memorial Hospital				

Return Reference

Explanation

The governing documents of Texas Health Resources (THR) do not list all supported organizations by name. The documents specifically list Texas Health Presbyterian Hospital Dallas, Texas Health Harris Methodist Hospital Fort Worth and Texas Health Arlington Memorial Hospital. The documents also allow THR to support other hospitals and health care delivery organizations which are closely related in purpose or function through common control, owners hip, and/or management. THR has not specifically listed the names of all supported organizations to ease the administrative burden of updating the governing documents when new hospitals are added to the system or when an entity changes its name.

o o one date Af out premiental information					
Return Reference	Explanation				
Additional Support - Part IV, Section A, Line 6	Texas Health Resources (THR) provides minimal support to various national charitable organ izations such as the March of Dimes, American Heart Association, and others who perform an activity that is in line with THRs charitable mission. They also provide support to local schools, city wide activities, and community development groups. As a large healthcare sy stem in North Central Texas, THR takes an active role in the communities they serve. In do ing so, THR makes donations, largely at the direction of the supported organizations, to various groups, or sponsor activities that benefit the community. The support to each group is minimal, and is not the organizations primary source of support.				

990 Schedule A. Supplemental Information

Return Reference	Explanation
Working Relationship-Part IV, Section D, Lines 2&3	THR is the controlling "parent" organization of a large health care system in North Texas THR serves as a functionally-integrated supporting organization to all the controlled sup ported organizations providing centralized management. THR appoints or approves the board members of each controlled entity within the system. THR also establishes the policies and standards that are in effect throughout the system. The officers serve on the Boards of t he controlled entities as well as some non-controlled entities in the system. The system.

thority matrix that is used system wide. In the matrix, THR has ultimate control for the m

standards that are in effect throughout the system THR officers serve on the Boards of the controlled entities as well as some non-controlled entities in the system. The system investment policies are established at the THR level. THR also approves the operating budgets, capital budgets, and future goals for the system as a whole THR has established an au

ajority of the decisions made throughout the system

990 Schedule A, Supplemental Information

990 Schedule A, Supplemental Information					
Return Reference	Explanation				
Officer/Board Appointments-Part IV, Section E, Line 3a	THR must approve all board members and officers of each entity in the THR system THR has a centralized recruitment, selection and placement process for the hiring/promotions of of ficers for all system entities The human resources department is maintained by THR, not the individual entities. All supporting entity officers are interviewed by THR and entity personnel, with THR having the final decision on new hire placements and promotions.				

Return Reference	Explanation
Section E, Line 3b	As discussed in detail in the explanation to Schedule A, Part IV, Section D, Lines 2 & 3, THR is the parent organization providing centralized management to the supported organizat ions in the system. As the parent organization THR is able to exercise a substantial degre e of direction over the supported organizations through control of the board, setting poli

cies, hiring officers, and the use of the authority matrix. Officers of THR are present at board meetings of the supported organizations as a liason and provide a conduit for the s

upported organizations to voice opinions and concerns to THR

990 Schedule A. Supplemental Information

990 Schedule A, Supplemental Information						
Return Reference	Explanation					
Schedule A, Part IV, Section A Line 5a Supported Organizations	Supported Organizations - Part IV, Section A Line 5a Texas Health Resources (THR) added the following supported organizations during the year. Texas Health Back Care 47-4724257 Texas Health Recovery and Wellness Center 81-2813227 Texas Health Seay Behavioral Health Hospital 81-2792484 Texas Health Springwood Behavioral Health Hospital 81-2798838 Texas Health Behavioral Health Hospital Corinth 81-4317635 Each hospital listed is controlled by THR, and part of the THR healthcare network. THR is continually evaluating the healthcare needs of the communities they serve, and the best method to meet those needs. It was determined that the entities listed above were the best way for THR to provide the needed healthcare services to the communities served. The addition of these entities as supported organizations is given to THR by Article 5C of its Articles of Incorporation. The articles of Incorporation state that THR shall operate exclusively for the support and benefit of Texas Health Dallas (THD), Texas Health Fort Worth (THFW), Texas Health Arlington (THAM), and other hospitals, health care delivery organizations, and/or other organizations whose purpose and design aligns with and is supportive of and which are closely related to THD, THFW, and THAM in purpose or function through common control, ownership, or management. All entities is listed above have a purpose that aligns with and are closely related to THD, THFW, and THAM, thus qualifying for THRs support. All new entities controlled by THR and supported by THR are approved by the board of THR.					

Schedule A (Form 990 or 990-F7) 2016

Additional Data

Software ID: Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Form 990, Sch A, Part I, Line 12g - Provide the following information about the supported organization(s).

Form 990, Sch A, Part I, Line 12		_	-		 	
(i)Name of supported organization	(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A) TEXAS HEALTH ARLINGTON MEMORIAL HOSPITAL	750972805	3	Yes		0	35,372,301
(A) TEXAS HEALTH ARLINGTON MEMORIAL HOSPITAL	750972805	3	Yes		0	35,372,301
(A) TEXAS HEALTH HARRIS METHODIST HOSPITAL ALLIANCE	451502252	3		No	0	13,289,893
(A) TEXAS HEALTH HARRIS METHODIST HOSPITAL ALLIANCE	451502252	3		No	0	13,289,893
(B) TEXAS HEALTH HARRIS METHODIST HOSPITAL AZLE	751748586	3		No	0	5,955,415
(B) TEXAS HEALTH HARRIS METHODIST HOSPITAL AZLE	751748586	3		No	0	5,955,415
(C) TEXAS HEALTH HARRIS METHODIST HOSPITAL CLEBURNE	751977850	3		No	0	10,697,675
(C) TEXAS HEALTH HARRIS METHODIST HOSPITAL CLEBURNE	751977850	3		No	0	10,697,675
(D) TEXAS HEALTH HARRIS METHODIST HOSPITAL FORT WORTH	756001743	3	Yes		0	94,157,824
(D) TEXAS HEALTH HARRIS METHODIST HOSPITAL FORT WORTH	756001743	3	Yes		0	94,157,824
(E) TEXAS HEALTH HARRIS METHODIST HOSPITAL HEB	751438726	3		No	0	34,915,268
(E) TEXAS HEALTH HARRIS METHODIST HOSPITAL HEB	751438726	3		No	0	34,915,268
(F) TEXAS HEALTH HARRIS METHODIST HOSPITAL SOUTHWEST	752678857	3		No	0	30,921,267
(F) TEXAS HEALTH HARRIS METHODIST HOSPITAL SOUTHWEST	752678857	3		No	0	30,921,267
(G) TEXA HEALTH HARRIS METHODIST HOSPITAL STEPHENVILLE	751752253	3		No	0	7,394,608
(G) TEXA HEALTH HARRIS METHODIST HOSPITAL STEPHENVILLE	751752253	3		No	0	7,394,608
(H) TEXAS HEALTH PHYSICIANS GROUP	752613493	10		No	0	30,276,019
(H) TEXAS HEALTH PHYSICIANS GROUP	752613493	10		No	0	30,276,019
(I) TEXAS HEALTH RESOURCES FOUNDATION (I)	752022128 752022128	3		No	0	767,142
TEXAS HEALTH RESOURCES FOUNDATION	752022126	3		No	ľ	767,142
(J) TEXAS HEALTH PRESBYTERIAN HOSPITAL ALLEN	752890358	3		No	0	11,136,006
(J) TEXAS HEALTH PRESBYTERIAN HOSPITAL ALLEN	752890358	3		No	0	11,136,006
(K) TEXAS HEALTH PRESBYTERIAN HOSPITAL DALLAS	751047527	3	Yes		0	76,977,230
(K) TEXAS HEALTH PRESBYTERIAN HOSPITAL DALLAS	751047527	3	Yes		0	76,977,230
(L) TEXAS HEALTH PRESBYTERIAN HOSPITAL DENTON	432008974	3		No	0	27,271,339
(L) TEXAS HEALTH PRESBYTERIAN HOSPITAL DENTON	432008974	3		No	0	27,271,339
(M) TEXAS HEALTH PRESBYTERIAN HOSPITAL KAUFMAN	752771437	3		No	0	6,607,514
(M) TEXAS HEALTH PRESBYTERIAN HOSPITAL KAUFMAN	752771437	3		No	0	6,607,514
(N) TEXAS HEALTH PRESBYTERIAN HOSPITAL PLANO	752770738	3		No	0	41,786,089
(N) TEXAS HEALTH PRESBYTERIAN HOSPITAL PLANO	752770738	3		No	0	41,786,089

Form 990, Sch A, Part I, Line 12g - Provide the following information about the supported organization(s). (i)Name of supported organization (ii)EIN (iii) (iv) (v) (vi) Type of organization Is the organization Amount of monetary Amount of other (described on lines listed in your support (see support (see 1- 9 above (see governing document? instructions) instructions) instructions)) Yes No 752562191 4 0 656,751 No TEXAS HEALTH RESEARCH & EDUCATION INSTITUTE (P) 0 752562191 4 No 656,751 TEXAS HEALTH RESEARCH & EDUCATION INSTITUTE 751648589 0 (A) 3 No 648,681 TEXAS HEALTH SPECIÁLTY HOSPITAL FORT WORTH 3 0 (A) 751648589 Nο 648,681 TEXAS HEALTH SPECIALTY HOSPITAL FORT WORTH (B) 800800294 3 0 174,800 No TEXAS HEALTH OÙTPATIENT SURGERY CENTER ALLIANCE (B) 800800294 3 No 0 174,800 TEXAS HEALTH OÙTPATIENT SURGERY CENTER ALLIANCE (C) TEXAS HEALTH BACK CARE 474724257 10 No 0 0 (C) TEXAS HEALTH BACK CARE 0 0 474724257 10 No 0 0 812813227 3 No TEXAS HEALTH RECOVERY AND WELLNESS CENTER (D) 812813227 3 No 0 0 TEXAS HEALTH RECOVERY AND WELLNESS CENTER 3 0 0 (E) 812792484 Νo TEXAS HEALTH SEAY BEHAVIORAL HEALTH HOSPITAL (E) 812792484 3 0 0 No TEXAS HEALTH SEAY BEHAVIORAL HEALTH HOSPITAL 3 0 0 812798838 No TEXAS HEALTH SPRINGWOOD BEHAVIORAL HEALTH HOSPITAL 3 0 0 812798838 No TEXAS HEALTH SPRINGWOOD BEHAVIORAL HEALTH HOSPITAL 3 0 0 (G) 814317635 Nο TEXAS HEALTH BEHAVIORAL HEALTH HOSPITAL CORINTH (G) 814317635 3 0 0 Nο TEXAS HEALTH BÈHAVIORAL HEALTH HOSPITAL CORINTH

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

SCHEDULE C (Form 990 or 990-

Department of the Treasury

Internal Revenue Service

EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

2016 Open to Public

OMB No 1545-0047

DLN: 93493317080517

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

• S • 9 • 9 f the	ection 501(c)(3) organizations Cor Section 501(c) (other than section 5 Section 527 organizations Complet e organization answered "Yes" or	n Form 990, Part IV, Line 3, or Form 990 mplete Parts I-A and B Do not complete 501(c)(3)) organizations Complete Parts te Part I-A only n Form 990, Part IV, Line 4, or Form 990 thave filed Form 5768 (election under so	Part I-C I-A and C below 90-EZ, Part VI, III	Do not cor	mplete Part I-I	B ies),	then			
• S f the Prop	Section 501(c)(3) organizations that e organization answered "Yes" or ky Tax) (see separate instruction Section 501(c)(4), (5), or (6) organiz	t have NOT filed Form 5768 (election un n Form 990, Part IV, Line 5 (Proxy Tax s), then	ider section 501(h	n)) Comple	te Part II-B D	o no	t complete Pa	art II-A		
Name of the organization Texas Health Resources						Employer identification number 75-2702388				
Pari	t I-A Complete if the orga	nization is exempt under sectio	n 501(c) or is	a section	n 527 orga	niza	tion.			
1 2	Provide a description of the organ Political expenditures	nization's direct and indirect political cam	npaign activities ii	n Part IV	•	\$.				
3	Volunteer hours									
Par	t I-B Complete if the orga	nization is exempt under sectio	n 501(c)(3).							
1	Enter the amount of any excise ta	ax incurred by the organization under se	ection 4955		>	\$.				
2	Enter the amount of any excise ta	ax incurred by organization managers ur	nder section 4955		•	\$.				
3	If the organization incurred a sect	tion 4955 tax, did it file Form 4720 for t	hıs year?				☐ Yes	□ No		
4a	Was a correction made?						☐ Yes	□ No		
	If "Yes," describe in Part IV				=044.34					
	<u> </u>	nization is exempt under sectio								
1	·	led by the filing organization for section	·			\$.				
2	Enter the amount of the filing org function activities	anızatıon's funds contributed to other or	rganizations for se	ection 527 i	exempt >	\$.				
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b									
4	Did the filing organization fileForm 1120-POL for this year?						☐ Yes	□ No		
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV									
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-			(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-			
2										
3										
1										
5							_			
5										
		I .								

Schedule C (Form 990 or 990-EZ) 2016

Total lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots nontaxable amount

Grassroots lobbying expenditures

Pa		ganization is exempt under section 501(c)(3) and has NOT fi on under section 501(h)).	led				_
For	•	ough 1: below, provide in Part IV a detailed description of the lobbying	(a)		(b)	_
activ	·	ough IT below, provide in rail IV a detailed description of the lobbying	Yes	No	Amo	unt	
1		anization attempt to influence foreign, national, state or local legislation, e public opinion on a legislative matter or referendum, through the use of					_
а	Volunteers?		Yes				
b	Paid staff or management (includ	e compensation in expenses reported on lines 1c through 1i)?	Yes				
С	Media advertisements?			No			
d	Mailings to members, legislators,	or the public?	Yes			6,	,375
е	Publications, or published or broa	dcast statements?		No			
f	Grants to other organizations for	lobbying purposes?	Yes			153,	120
g	Direct contact with legislators, the	eır staffs, government officials, or a legislative body?	Yes			1,399	388
h	Rallies, demonstrations, seminars	s, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?			No			
j	Total Add lines 1c through 1i					1,558	883
2a	Did the activities in line 1 cause t	he organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any	tax incurred under section 4912					
С	If "Yes," enter the amount of any	tax incurred by organization managers under section 4912		1			
d	If the filing organization incurred	a section 4912 tax, did it file Form 4720 for this year?					
Pa		ganization is exempt under section 501(c)(4), section 501(c)	(5), o	r secti	on 501	(c)	
	(6).				W-	_ _	_
1	Word substantially all (00% or mo	ore) dues received nondeductible by members?		_	1 Ye	S N	lo
2	, ,	n-house lobbying expenditures of \$2,000 or less?			2	+	
3	•	ry over lobbying expenditures of \$2,000 or less? ry over lobbying and political expenditures from the prior year?			3	+	
_		ganization is exempt under section 501(c)(4), section 501(c)	(F) o			(0)((<u>-</u> -
гa		OTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part				(6)(1	,,
1	Dues, assessments and similar ar	nounts from members	1				
2	Section 162(e) nondeductible lob expenses for which the section	bying and political expenditures (do not include amounts of political n 527(f) tax was paid).					
a			2a	<u> </u>			_
b	Carryover from last year		2b	<u> </u>			
C			2c	<u> </u>			
3		ction 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	<u> </u>			
4		unt on line 2c exceeds the amount on line 3, what portion of the excess does er to the reasonable estimate of nondeductible lobbying and political					
5	'	political expenditures (see instructions)	5	 			
	art IV Supplemental Info	<u> </u>					
Pro	ovide the descriptions required for P	lart I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), o, complete this part for any additional information	Part II-	-A, lines	1 and 2	(see	_
3	Return Reference	Explanation					
	edule C, Part II-B, Line 1 - Details obbying Activities	Texas Health Resources (THR) is the parent organization for a healthcare sys other related healthcare organizations. The amount of expenses paid, or incurativities reported on this return represent the expenses incurred on behalf of expenses for the system were \$4,182,939,000 for the year ended December \$1,557,873(0372%) is used in connection with lobbying activities. Officers a may, to an insubstantial degree, make comments or statements concerning I	rred in of f THR at 31,2010 ind/or B	connecti nd all its 6 Of thi loard me	on with l affiliates s amoun embers of	obby: s Tot t f THR	ng al

for THR System employees

the healthcare industry or the health status of the communities that THR serves. In pursuing this activity, officers and/or Board members may engage in conversations and/or write letters to various federal, state, and local officials regarding such matters on a personal level, and not as a representative of the

organization. A portion of the dues paid to the American Hospital Association and Texas Hospital Association are used by these organizations to support lobbying activites related to the healthcare industry. The amount of time and money involved in the activities described above is negligible. In no case has either THR, or any person acting on behalf of THR, intervened in any political campaign. THR policy prohibits this type of activity

As Filed Data efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990,

DLN: 93493317080517 OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990. Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

	me of the organization as Health Resources				Em	ployer ide	entification	numb	er
						2702388			
Pa	rt I Organizations Maintaining Donor Complete if the organization answere				is or Ac	counts.			
		(a) Donor advised	d funds	3	(b) Funds an	d other accou	unts	
1	Total number at end of year								
2	Aggregate value of contributions to (during year)								
3	Aggregate value of grants from (during year)								
4	Aggregate value at end of year								
5	Did the organization inform all donors and donor funds are the organization's property, subject to t				r advised		□ Y	'es	□ No
6	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?					urpose	□ Y	'es	□ No
Pa	rt II Conservation Easements. Complet	e if the organization a	answe	red "Yes" on F	Form 99	O, Part IV	, line 7.		
1	Purpose(s) of conservation easements held by the	e organization (check all	that a	oply)					
	\square Preservation of land for public use (e g , rec	reation or education)		Preservation o	f an histo	rıcally ımp	ortant land a	rea	
	Protection of natural habitat			Preservation o	f a certifi	ed historic	structure		
	Preservation of open space								
2	Complete lines 2a through 2d if the organization leasement on the last day of the tax year	held a qualified conserva	tion co	ntribution in the	e form of		ation at the End of	f the '	Year
а	Total number of conservation easements				2a				
b	Total acreage restricted by conservation easemen	ts			2b				
С	Number of conservation easements on a certified	historic structure include	d ın (a)	2c				
d	Number of conservation easements included in (c) structure listed in the National Register) acquired after 8/17/06,	and n	ot on a historic	2d				
3	Number of conservation easements modified, trantax year ▶	nsferred, released, exting	guished	i, or terminated	l by the o	rganızatıor	during the		
4	Number of states where property subject to conse	ervation easement is loca	ated ►						
5	Does the organization have a written policy regar and enforcement of the conservation easements i		rıng, ır	spection, handl	ing of vio	lations,	☐ Yes		lo
6	Staff and volunteer hours devoted to monitoring,	inspecting, handling of v	riolatio	ns, and enforcin	ng conser	ation ease	ements during	g the y	year
7	Amount of expenses incurred in monitoring, insper	ecting, handling of violati	ons, a	nd enforcing cor	nservation	n easemen	ts during the	year	
8	Does each conservation easement reported on lin	e 2(d) above satisfy the	require	ements of section	on 170(h)	(4)(B)(ı)			
	and section 170(h)(4)(B)(II)?						☐ Yes		lo
9	In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text the organization's accounting for conservation ea:	of the footnote to the or							
Par	Organizations Maintaining Collect Complete if the organization answere	tions of Art, Historic			Other S	imilar As	sets.		
1a	If the organization elected, as permitted under SF art, historical treasures, or other similar assets he provide, in Part XIII, the text of the footnote to it	eld for public exhibition,	educat	ion, or research	ı ın furthe			orks c	of
b	If the organization elected, as permitted under SF historical treasures, or other similar assets held for following amounts relating to these items	FAS 116 (ASC 958), to re	port ir	ı ıts revenue sta	atement a				
(i) Revenue included on Form 990, Part VIII, line 1					> \$			
(1	i)Assets included in Form 990, Part X					> \$			
2	If the organization received or held works of art, following amounts required to be reported under				financial	gaın, provi	de the		
а	Revenue included on Form 990, Part VIII, line 1					> \$ _			
b	Assets included in Form 990, Part X					> \$			
For	Paperwork Reduction Act Notice, see the Instr	uctions for Form 990.		Cat	No. 5228	3D Sch	edule D (Fo	rm 99	00) 2016

 ${f d}$ Equipment .

Par	t III	Organizations Ma	aintaining Col	lections o	of Art, His	tori	cal Tı	reasu	res, o	Other	Similar A	ssets (co	ontinued)
3		g the organization's acq s (check all that apply)	uisition, accessioi	n, and other	records, ch	neck a	any of	the fol	lowing t	hat are a	significant i	use of its	collection	ו
а		Public exhibition				d		Loan	or excha	ange prog	ırams			
b		Scholarly research				е		Other						
c		Preservation for future	e generations											
4	Provi Part)	de a description of the		lections and	l explain ho	w the	y furth	ner the	organiz	ation's ex	kempt purpo	se in		
5		ng the year, did the organs s to be sold to raise fur									ular	☐ Yes	. 🗆	No
Pa	rt IV	Escrow and Cust Complete if the ord X, line 21.			" on Form	990	, Part	IV, lu	ne 9, o	r reporte	ed an amou			
1a		e organization an agent ded on Form 990, Part)		an or other	ıntermediar	y for	contril	butions	s or othe	er assets	not	☐ Yes	; 🗆	No
ь	If "Y€	es," explain the arrange	ement in Part XIII	and comple	ete the follo	wing	table				A	mount		
С	Begir	nning balance				_				1c				
d	Addıt	ons during the year								1d				
е	Dıstrı	butions during the year	-							1e				
f	Endır	ng balance								1f				
2 a	Dıd tl	he organization include	an amount on Fo	rm 990, Pa	rt X, line 21	, for e	escrow	or cu	stodial a	ccount lia	ability?	☐ Yes		No
b	If "Y∈	es," explain the arrange	ment in Part XIII	Check her	e if the expl	anatı	on has	been	provide	d in Part)	XIII		<u>. </u>	
Pa	rt V	Endowment Fund	ds. Complete ıf	the organ	ization ans	swer	ed "Y							
				(a)Currer	nt year	(b) Pr	ior yea	r ((c)Two y	ears back	(d)Three yea	ars back ((e)Four ye	ears back
	-	ning of year balance .						-+						
		butions						-+						
		vestment earnings, gair												
		or scholarships												
	and pr	expenditures for facilities ograms	es					\perp						
		istrative expenses .												
g	End of	year balance												
2		de the estimated percei	-	ent year end	balance (li	ne 1g	ı, colu	mn (a)) held a	s				
а	Board	d designated or quasi-e	ndowment >											
b	Perm	anent endowment 🕨												
C	•	porarily restricted endov												
3а	Are tl	percentages on lines 2a, here endowment funds hization by				n that	are h	eld and	d admini	stered fo	r the		Yes	i No
	-	nrelated organizations										За		110
	(ii) r	elated organizations .										3a((ii)	
b	If "Y∈	es" on 3a(II), are the rel	lated organizatior					⁷ .				3	b	
4	Desci	ribe in Part XIII the inte	ended uses of the	organizatio	n's endowm	nent f	unds							
Pa	rt VI	Land, Buildings,			F	000	D- '	T) / 1		C	000 5	+ V L =	10	
	Descri	Complete If the ordinate of complete Co	ganization ansv (a) Cost or oth (investme	er basıs	(b)Cost or						m 990, Par epreciation		1U. d)Book va	lue
			(mresume	/										
	Land							33,045						61,333,045
	Buildin	-					274,00				176,748,925			97,260,262
		nold improvements					222,48				52,620,304			69,860,755
d	Equipn	ment					443,98	34,633			331,862,699		1	12,121,934

115,688,046

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) .

115,688,046

556,264,042

Part VII		ganization an	swered 'Yes' on Forr	n 990, Part IV, line 11b.
	See Form 990, Part X, line 12. (a) Description of security or category (including name of security)	(b)Boo		Method of valuation end-of-year market value
(1)Financial	derivatives	:		
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Columi Part VIII	In (b) must equal Form 990, Part X, col (B) line 12) Investments—Program Related. Complete if the o	rganization a	 Inswered 'Yes' on Fo	rm 990, Part IV, line 11c.
	See Form 990, Part X, line 13. (a) Description of investment	(b) Book valu		Method of valuation
(4)	(a) Description of investment	(B) Book vale		end-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6) (7)				
(8)				
(9)				
	(h)			
Part IX	on (b) must equal Form 990, Part X, col (B) line 13) Other Assets. Complete if the organization answered 'Yes'	on Form 990,	Part IV, line 11d See F	Form 990, Part X, line 15
(1)	(a) Description			(b) Book value
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	omn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answe	red 'Yes' on		> ine 11e or 11f.
1.	See Form 990, Part X, line 25. (a) Description of liability	(b)	Book value	
(1) Federal II	ncome taxes		1,895	
See Addition	nal Data Table			
(2)	iai bata Table			
(3)				
(4)				
(5)				
(6)				
(7)				
(0)				
(8)		1		
(8) (9) Total. (Column	n (b) must equal Form 990, Part X, col (B) line 25)	•	1,675,167,157	

Explanation

Return Reference

Schedule D (Fo	orm 990) 2015	Page 5	
Part XIII	Supplemental Info	rmation (continued)	
Ret	urn Reference	Explanation	
			Schedule D (Form 990) 2016

Additional Data

Software ID:
Software Version:
EIN: 75-2702388

Name: Texas Health Resources

Form 990, Schedule D, Part X, - Other Liabilities						
1 (a) Description of Liability	(b) Book Value					
SECURITY DEPOSIT	197,460					
SECONTI DEI OSTI	137,100					
TRUSTEE FUNDS-SUPP RETIREMENT	3,625,927					
TRUSTEE FUNDS-CAA	108,397					
POST RETIREMENT BENEFITS	1,678,751					
UNAMORTIZED RENT	6,045,841					
OTHER LIABILITIES	422,992					
ASSET RETIREMENT OBLIGATION	1,465,782					
MALPRACTICE TRUST RESERVE	25,980,452					
INTERCOMPANY PAYABLE	1,554,055,302					
MINORITY INTEREST	81,584,358					

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493317080517 OMB No 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2016 ► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. Open to Public ► Attach to Form 990. ► See separate instructions. Department of the Treasury Inspection ▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization **Employer identification number** Texas Health Resources 75-2702388 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and 1 other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed) 3 (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the employees, agents, region (by type) (e g , program service, describe for and investments and independent fundraising, program specific type of in region region contractors in services, investments, grants service(s) in region region to recipients located in the region) See Add'l Data 48,758,307 3a Sub-total **b** Total from continuation sheets to Part I c Totals (add lines 3a and 3b) 8 48,758,307

(4) (5) (6)

(7) (8) (9)

(10) (11) (12) (13) (14) (15) (16)

(17) (18) Page **3**

Schedule F (Form 990) 2016

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (c) Number of (d) Amount of (e) Manner of cash (f) Amount of (h) Method of (a) Type of grant or assistance (b) Region (a) Description

(a) Type of grant of assistance	(D) Region	recipients	cash grant	disbursement	non-cash assistance	of non-cash assistance	valuation (book, FMV, appraisal, other)
(1)							
(2)	•						

			assistance	assistance	(book, FMV, appraisal, other)
(1)					
(2)					

(1)				
(2)				
(3)				

Sche	dule F (Form 990) 2016		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	☑ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)		
	Instructions for Forms 5520 and 5520-A)	☐ Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)		
	Colporations (See Instructions for Form 54/1)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		
	(See Instructions for Form 6003)	Yes	✓ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form	П.,	.
	5713)	∐ Yes	✓ No

Schedule F (Form 990) 2016		Page 5				
amounts of i method); an	rmation on required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (account ints vs. expenditures per region); Part II, line 1 (accounting method); Part III (account i, column (c) (estimated number of recipients), as applicable. Also complete this part ation (see instructions).	nting				
Return Reference Explanation						
Part I, Line 3f - Investments The amount in column f reflects investments based on an accrual method of accounting						

Return Reference	Explanation
rt I, Line 3f - Program Services	The amount in column f reflects program services based on an accrual method of accounting

l Pan

Additional Data

North America

Software ID: Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Medical Conference

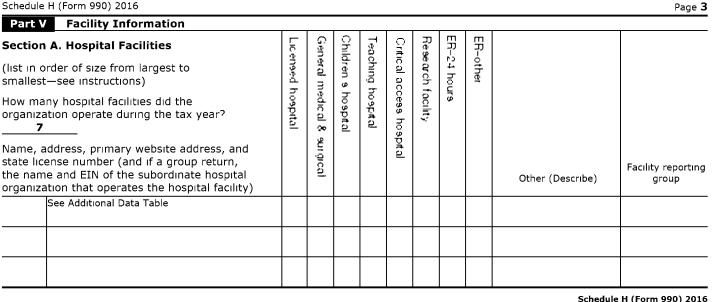
21,373

Form 990 Schedule F Par	t I - Activities	Outside The L	Inited States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean			Investments		48,736,934

8 Program Service

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493317080517 OMB No 1545-0047 **SCHEDULE H Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** Texas Health Resources 75-2702388 Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes b If "Yes," was it a written policy? 1<u>b</u> Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to most hospital facilities ✓ Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes За ☐ 100% ☐ 150% **☑** 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% □ 300% □ 350% □ 400% ☑ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Yes 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Νo Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 6,498,791 2,093,570 4,405,220 1 530 % Medicaid (from Worksheet 3, column a) 10,239,623 6,166,620 4,406,519 1 530 % c Costs of other means-tested government programs (from Worksheet 3, column b) 72,823 21.188 0 020 % 51.635 Total Financial Assistance and Means-Tested Government Programs 16,811,237 8,281,378 8,863,374 3 080 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 1,075,950 1,075,950 0 370 % Health professions education (from Worksheet 5) 0 3,740 3,740 0 % Subsidized health services (from 0 0 % Worksheet 6) 0 Research (from Worksheet 7) 0 0 0 0 % Cash and in-kind contributions for community benefit (from Worksheet 8) 1,045,887 0 1,045,887 0 360 % j Total. Other Benefits 0 0 730 % 2,125,577 2,125,577 k Total. Add lines 7d and 7j 18,936,814 8,281,378 10,988,951 3 810 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2016

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs (optional) building expense revenue building expense total expense (optional) Physical improvements and housing Economic development 0 54,810 0 030 % 3 Community support Environmental improvements Leadership development and training for community members 6 Coalition building Community health improvement advocacv Workforce development 3,453 0 0 % 9 Other 58,263 n 0.030 % 10 Total **Bad Debt, Medicare, & Collection Practices** Part III Section A. Bad Debt Expense Yes No Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement 1 Yes Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount 2 17,265,674 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit . 3 4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) . 5 51,236,698 51,064,406 6 Enter Medicare allowable costs of care relating to payments on line 5 . Subtract line 6 from line 5 This is the surplus (or shortfall) 172,292 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used ☐ Other ✓ Cost accounting system Cost to charge ratio Section C. Collection Practices Did the organization have a written debt collection policy during the tax year? . 9a Yes If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? 9b Yes Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions) (a) Name of entity (b) Description of primary (c) Organization's (d) Officers, directors, (e) Physicians' trustees, or key employees' profit % activity of entity profit % or stock profit % or stock ownership % ownership % or stock ownership % 1 See Additional Data Table 2 3 4 5 6 7 8 9 10 11 12 13



Schedule H (Form 990) 2016 Page 4 Part V Facility Information (continued) Section B. Facility Policies and Practices (Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Texas Health Flower Mound Name of hospital facility or letter of facility reporting group Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No **Community Health Needs Assessment** Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?... 1 Nο 2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C 2 No 3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 3 Yes If "Yes," indicate what the CHNA report describes (check all that apply) a 🗹 A definition of the community served by the hospital facility **b** Demographics of the community c 🗹 Existing health care facilities and resources within the community that are available to respond to the health needs of the community How data was obtained ${f e} \ f arphi$ The significant health needs of the community

f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups
The process for identifying and prioritizing community health needs and services to meet the community health needs lacksquare The process for consulting with persons representing the community's interests 🗓 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) j Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 16 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public

health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities 6a Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the 6b other organizations in Section C No 7 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) a 🗹 Hospital facility's website (list url) See Section C Other website (list url) www texashealth org/chna c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** ✓ Other (describe in Section C)

Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 No identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 15

10 Is the hospital facility's most recently adopted implementation strategy posted on a website?. 10 Yes If "Yes" (list url) www texashealth org/chna b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 10b

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

Texas Health Flower Mound Name of hospital facility or letter of facility reporting group Yes No Did the hospital facility have in place during the tax year a written financial assistance policy that 13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? 13 Yes If "Yes," indicate the eligibility criteria explained in the FAP a ☑ Federal poverty quidelines (FPG), with FPG family income limit for eligibility for free care of 200 % and FPG family income limit for eligibility for discounted care of 500 $\mathbf{b} \square$ Income level other than FPG (describe in Section C). c Asset level d Medical indigency Insurance status f V Underinsurance discount **g** Residency h Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients? 14 Yes **15** Explained the method for applying for financial assistance? 15 Yes If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply) a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process f d igsquare Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e D Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? Yes 16 If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a 🗹 The FAP was widely available on a website (list url) See Section C **b** The FAP application form was widely available on a website (list url) See Section C c ☑ A plain language summary of the FAP was widely available on a website (list url) See Section C d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations Other (describe in Section C) Schedule H (Form 990) 2016

Page 5

If "Yes," explain in Section C

Schedule H (Form 990) 2016

Schedule H (Form 990) 2016 Page 4 Part V Facility Information (continued) Section B. Facility Policies and Practices (Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Texas Health Rockwall Name of hospital facility or letter of facility reporting group Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No Community Health Needs Assessment Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?... 1 Nο 2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C 2 No During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health 3 needs assessment (CHNA)? If "No," skip to line 12 3 Yes If "Yes," indicate what the CHNA report describes (check all that apply) a 🗹 A definition of the community served by the hospital facility **b** Demographics of the community c 🗹 Existing health care facilities and resources within the community that are available to respond to the health needs of the community How data was obtained ${f e} \ f arphi$ The significant health needs of the community f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups
The process for identifying and prioritizing community health needs and services to meet the community health needs

lacksquare The process for consulting with persons representing the community's interests 🗓 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) j Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 16 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad

interests of the community served by the hospital facility, including those with special knowledge of or expertise in public 5

health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities 6a Nο

No

No

No

Yes

Yes

10b

12a

12b

Schedule H (Form 990) 2016

b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the 6b other organizations in Section C

7

Did the hospital facility make its CHNA report widely available to the public? . . .

If "Yes," indicate how the CHNA report was made widely available (check all that apply)

a 🗹 Hospital facility's website (list url) See Section C

Other website (list url) www texashealth org/CHNA

c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** ✓ Other (describe in Section C)

Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11

8 Indicate the tax year the hospital facility last adopted an implementation strategy 20 15 10

7

hospital facilities? \$

10 Is the hospital facility's most recently adopted implementation strategy posted on a website?.

b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

If "Yes" (list url) www texashealth org/chna

No

Yes

Yes

13

14

15

Yes

Yes

Yes

16

Schedule H (Form 990) 2016

Page 5

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group Did the hospital facility have in place during the tax year a written financial assistance policy that

13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?

Texas Health Rockwall

If "Yes," indicate the eligibility criteria explained in the FAP

a ☑ Federal poverty quidelines (FPG), with FPG family income limit for eligibility for free care of 200 % and FPG family income limit for eligibility for discounted care of 500 $\mathbf{b} \square$ Income level other than FPG (describe in Section C).

c Asset level

d Medical indigency Insurance status

f V Underinsurance discount **g** Residency

h Other (describe in Section C)

14 Explained the basis for calculating amounts charged to patients?

15 Explained the method for applying for financial assistance?

If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply) her application

a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process f d igsquare Provided the contact information of nonprofit organizations or government agencies that may be sources of

assistance with FAP applications

e D Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a 🗹 The FAP was widely available on a website (list url)

See Section C

See Section C

See Section C

b The FAP application form was widely available on a website (list url)

c ☑ A plain language summary of the FAP was widely available on a website (list url)

e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility

other measures reasonably calculated to attract patients' attention

d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)

hospital facility and by mail)

spoken by LEP populations Other (describe in Section C)

f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the

h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or

g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by

If "Yes," explain in Section C

3

	e ☑ The significant health needs of the community			
	f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups g ☑ The process for identifying and prioritizing community health needs and services to meet the community health needs			
	h ☑ The process for consulting with persons representing the community's interests			
	i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
4	j Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 <u>16</u>			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6 a	Yes	
	b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b		No
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	a 🗹 Hospital facility's website (list url) See Section C			
	_			

Other website (list url) www texashealth org/CHNA

d 🗹 Other (describe in Section C)

If "Yes" (list url) www texashealth org/chna

8

11

12a Did

hospital facilities? \$

c 🗹 Made a paper copy available for public inspection without charge at the hospital facility

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?

identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 15 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? .

Did the hospital facility adopt an implementation strategy to meet the significant community health needs

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

ā	1		
Ł	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	
.1	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed		
.2	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by	12a	No

No

8

10

12b

Yes

Page 5

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group

USMD Hospital at Arlington

			Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
	a ☑ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200			
	% and FPG family income limit for eligibility for discounted care of 500 %			
	b			
	C ✓ Asset level			
	d ☑ Medical indigency e ☐ Insurance status			
	f ☑ Underinsurance discount			
	9 Residency			
	h Other (describe in Section C)			
	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application			
	b Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a ☑ The FAP was widely available on a website (list url) See Section C			
	b ☑ The FAP application form was widely available on a website (list url) See Section C			
	c ☑ A plain language summary of the FAP was widely available on a website (list url) See Section C			
	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
	f A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by			
	receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
	h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP			
	i ☑ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations			
	j U Other (describe in Section C)			<u></u>
	Schedule	H (Fo	rm 990	2016 (

If "Yes," explain in Section C

hospital facilities? \$

Texas Health Hospital			
Name of hospital facility or letter of facility reporting group			
		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that 13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP	13	Yes	
a	14 15	Yes Yes	
e Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility?	16	Yes	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a The FAP was widely available on a website (list url) See Section C			
b The FAP application form was widely available on a website (list url) See Section C			
c 🗹 A plain language summary of the FAP was widely available on a website (list url) See Section C			
d The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f ☑ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g ☑ Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by			
receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
 h ✓ Notified members of the community who are most likely to require financial assistance about availability of the FAP i ✓ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations j ☐ Other (describe in Section C) 			
Schedule	H (Fo	m 990) 2016

Page **5**

If "Yes," explain in Section C

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities 6a Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the 6b other organizations in Section C No 7 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) a 🗹 Hospital facility's website (list url) See Section C

Other website (list url) www texashealth org/CHNA c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** ✓ Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 No identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 15 10 Is the hospital facility's most recently adopted implementation strategy posted on a website?. 10 Yes If "Yes" (list url) www texashealth org/chna b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

hospital facilities? \$

No

Yes

Yes

13

14

15

Yes

Yes

Yes

16

Schedule H (Form 990) 2016

Page 5

Financial Assistance Policy (FAP) Name of hospital facility or letter of facility reporting group

Did the hospital facility have in place during the tax year a written financial assistance policy that

13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?

If "Yes," indicate the eligibility criteria explained in the FAP a ☑ Federal poverty quidelines (FPG), with FPG family income limit for eligibility for free care of 200

Physicians Medical Center

% and FPG family income limit for eligibility for discounted care of 500

 $\mathbf{b} \square$ Income level other than FPG (describe in Section C).

c Asset level d Medical indigency Insurance status

f V Underinsurance discount

g Residency h Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients?

15 Explained the method for applying for financial assistance? method for applying for financial assistance (check all that apply)

If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the

her application

a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process f d igsquare Provided the contact information of nonprofit organizations or government agencies that may be sources of

assistance with FAP applications e D Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility?

If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a 🗹 The FAP was widely available on a website (list url) See Section C

b The FAP application form was widely available on a website (list url) See Section C

c ☑ A plain language summary of the FAP was widely available on a website (list url) See Section C d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)

other measures reasonably calculated to attract patients' attention

hospital facility and by mail)

spoken by LEP populations Other (describe in Section C)

receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or

h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility

f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the

g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by

If "Yes," explain in Section C

interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities 6a Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the 6b other organizations in Section C No 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) a 🗹 Hospital facility's website (list url) See Section C Other website (list url) www texashealth org/CHNA c 🗹 Made a paper copy available for public inspection without charge at the hospital facility

d ✓ Other (describe in Section C)

8

10

10b

12a

12b

Schedule H (Form 990) 2016

Yes

No

No

7

Did the hospital facility adopt an implementation strategy to meet the significant community health needs

b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 15 10 Is the hospital facility's most recently adopted implementation strategy posted on a website?.

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

If "Yes" (list url) www texashealth org/CHNA

hospital facilities? \$

Page 5

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group					
	Did the hospital facility have in place during the tax year a written financial assistance policy that		_		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?		1		
	If "Yes," indicate the eligibility criteria explained in the FAP				

Yes No Did the hospital facility have in place during the tax year a 13 Explained eligibility criteria for financial assistance, and wl 13 Yes If "Yes," indicate the eligibility criteria explained in the FAI a ☑ Federal poverty quidelines (FPG), with FPG family income limit for eligibility for free care of 200 % and FPG family income limit for eligibility for discounted care of 500 $\mathbf{b} \square$ Income level other than FPG (describe in Section C). c Asset level d Medical indigency Insurance status f V Underinsurance discount **g** Residency h Other (describe in Section C) **14** Explained the basis for calculating amounts charged to patients? . . . 14 Yes **15** Explained the method for applying for financial assistance? 15 Yes If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply) a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process f d igsquare Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications

Texas Health Southlake

e D Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? Yes 16 If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a 🗹 The FAP was widely available on a website (list url) See Section C **b** The FAP application form was widely available on a website (list url) See Section C c ☑ A plain language summary of the FAP was widely available on a website (list url) d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations Other (describe in Section C)

If "Yes," explain in Section C

Indicate the tax year the hospital facility last conducted a CHNA 20 16 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes

6a

Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the 6b No

Yes

Yes

10b

12a

12b

Schedule H (Form 990) 2016

No

No

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities

other organizations in Section C

7 Did the hospital facility make its CHNA report widely available to the public? . . .

If "Yes," indicate how the CHNA report was made widely available (check all that apply)

a 🗹 Hospital facility's website (list url) See Section C

Other website (list url) WWW TexasHealth org/CHNA

c 🗹 Made a paper copy available for public inspection without charge at the hospital facility

d ✓ Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs

8 identified through its most recently conducted CHNA? If "No," skip to line 11

```
Indicate the tax year the hospital facility last adopted an implementation strategy 20 15
```

10 Is the hospital facility's most recently adopted implementation strategy posted on a website?. 10

If "Yes" (list url) WW TexasHealth ORG/CHNA

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

7

hospital facilities? \$

b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?

No

No

Yes

13

14

15

Yes

Yes

Yes

16

Schedule H (Form 990) 2016

Page 5

Financial Assistance Policy (FAP)

Did the hospital facility have in place during the tax year a written financial assistance policy that

Name of hospital facility or letter of facility reporting group

USMD Hospital at Fort Worth

13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP a ☑ Federal poverty quidelines (FPG), with FPG family income limit for eligibility for free care of 200 $\mathbf{b} \square$ Income level other than FPG (describe in Section C).

c Asset level

% and FPG family income limit for eligibility for discounted care of 500

d Medical indigency

Insurance status f V Underinsurance discount

g Residency h Other (describe in Section C)

14 Explained the basis for calculating amounts charged to patients?

15 Explained the method for applying for financial assistance? method for applying for financial assistance (check all that apply)

If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application

FAP and FAP application process

c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the assistance with FAP applications e D Other (describe in Section C)

f d igsquare Provided the contact information of nonprofit organizations or government agencies that may be sources of **16** Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a 🗹 The FAP was widely available on a website (list url)

See Section C

b The FAP application form was widely available on a website (list url) See Section C

See Section C

c ☑ A plain language summary of the FAP was widely available on a website (list url)

d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility

other measures reasonably calculated to attract patients' attention

g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or

h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the

hospital facility and by mail)

spoken by LEP populations Other (describe in Section C)

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separa	rt V. Section B. lines 2, 31, 5.						
6a, 6b, 7d, 11, 13b, 13h, 15e, 16 ₁ , 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separa hospital facility in a facility reporting group, designated by facility reporting group letter and hospital	rt V. Section B. lines 2, 31, 5,						
	Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.						
Form and Line Reference Explanation							
See Add'l Data							
	_						
	_						
	Schedule H (Form 990) 2016						

Schedule H (Form 990) 2016	Page 9
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Licensed (list in order of size, from largest to smallest)	d, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organization o	perate during the tax year?15
Name and address	Type of Facility (describe)
1 See Additional Data	Table
2	
3	
4	
5	
6	
7	
8	
9	
10	Schedule H (Form 990) 2016

Schedu	Schedule H (Form 990) 2016 Page 10					
Part '	VI Supplemental Information					
Provide	the following information					
1	Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b					
2	Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B					
3	Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy					
4	Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves					
5	Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)					
6	Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served					
7	State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a					

community benefit report

Form and Line Reference	Explanation
Texas Health Resources	Part I, Line 3c - Patient Eligibility The Schedule H for Texas Health Resources (THR) is filed solely because it has an ownership interest in six taxable joint ventures operating a 5 hospitals THR is a functionally integrated supporting organization and does not operate its own hospital THR supports a system of faith-based, non-profit hospitals, an employed physician organization and an organization for medical research and education THR has ad opted a financial assistance policy which covers all 14 non-profit hospitals it supports Patients with family income at or below 200% of applicable FPG may be eligible for free care if the patient lacks sufficient funds and assets to pay the out-of-pocket portion of the in-hospital bill Patients with family income above 200% of applicable FPG who have unpaid medical bills exceeding a specified percentage of the patients' annual gross income, as determined on a sliding scale based on FPG, may be deemed medically indigent and eligible for charity care. The patient may be eligible for a charity adjustment up to 100% of the unpaid balance of their hospital bill in excess of a specified patient responsible amount in the patient has sufficient funds/assets to pay his hospital bill without incurring an undue financial hardship. The patient responsible amount is based on a percentage of the patient's annual income in relation to FPG. A determination as to whether or not a patient has insufficient funds and/or assets to pay for purposes of determining both financial and medical indigence is made at the time a patient's financial assistance application is reviewed. Assets considered when determining eligibility include cash, stocks, bonds and other financial assistance and the review of the patient of

Form and Line Reference	Explanation
Texas Health Resources	Assistance Policy Part VI, Line 2 - Needs Assessment The organization is part of the Tex as Health Resources (THR) Healthcare System In addition to the organizations Community He alth Needs Assessment (CHNA), THR developed and implemented, as a healthcare system, a Com munity Benefit Framework (CBF) based on the Public Health Institutes Best Practices Advancing the State of the Art in Community Benefit (ASACB) Program The CBF systematically integrates internal practices into the community to improve the efficiency and effectiveness of THRS Community Health Improvement (CHI) Strategy, to address disproportionate unmet heal th needs (DUHN), to address primary prevention and to improve community capacity. The CBF provides a quantitative approach to parallel the CHNA in identifying key communities within THRS service area and the means to align them with a THR entity. The CBF contains five p hases assessment/profile, infrastructure, community health council, programmatic review and strategy development. THR works with each entitys Community Health Advocate to examine the entitys structure and programs for gaps, needs, strengths and alignment with the CBF, CHNA and ASACB standards. Part VI, Line 3 - Patient Education A description of the Financi al Assistance Policy (FAP), the Plain Language Summary of the FAP (PLS) and the FAP applic ation are available on the THR website at www TexasHealth org in English and other language as The PLS is included in the patients admission packets. Signs alerting patients of financial assistance and related contact information are posted in various areas of the hospit al including admissions & registration and the emergency room. Additionally, financial assistance information is provided verbally and in writing to self-pay patients by financial counselors. As part of the financial counselors in exiting the patients are screened for potential eligibility in other governmental assistance, the counselor will assist the pa tient in completing forms necessary to apply for the assistance.

Additional Data

Software ID:

Software Version:

EIN: 75-2702388

Name: Texas Health Resources

	(a) Name of Entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %	
1	Flower Mound Hosp	Hospital	53 62 %	0 2 %	46 18 %	
2	Greenville Surg Ctr	Ambulatory Surgery Center	84 %	0 %	16 %	
3	Physician Med Ctr	Hospital	49 29 %	0 %	50 71 %	
4	Rockwall Regional	Hospital	60 62 %	0 42 %	38 96 %	
5	Southlake Specialty	Short Stay Hospital	49 84 %	0 %	50 16 %	
6	Surg Caregivers FW	Ambulatory Surgery Center	51 %	0 %	49 %	
7	TH Flower Mound Orth	Orthopedic Surgery Center	51 %	0 %	49 %	
8	THR-STT Rockwall ASC	Ambulatory Surgery Center	51 %	0 %	49 %	
9	THR-STT Southlake	Ambulatory Surgery Center	51 %	0 %	49 %	
10	USMD Arlington	Short Stay Hospital	51 %	0 %	49 %	
11	USMD Fort Worth	Short Stay Hospital	50 97 %	0 %	49 03 %	
12	Denton Surgery Ctr	Ambulatory Surgery Center	61 72 %	0 %	38 28 %	
13	TH Craig Ranch	Ambulatory Surgery Center	58 5 %	0 %	41 5 %	
14	N Dallas Surgical	Ambulatory Surgery Center	51 %	0 %	49 %	
15	TX Health Spine Ctr	Ambulatory Surgery Center	61 89 %	0 %	38 11 %	
16	Wilson Creek Surgery	Ambulatory Surgery Center	51 %	0 %	49 %	
17	North Texas ACO	Accountable Care Organization	50 %	0 %	50 %	
18	TH Surgery Ctr Prest	Ambulatory Surgery Center	53 49 %	0 %	46 51 %	
19	Arlıngton Surgery Ce	Ambulatory Surgery Center	51 %	0 %	49 %	
20	Opthalmology Surgery	Ambulatory Surgery Center	51 %	0 %	49 %	

Form 99	0 Schedule H, Part V Section A. Hosp	ital	Facil	ities							
Section	A. Hospital Facilities	Licens	Genera	Childre	Teachi	Critica	Resea	ER-24 hours	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 7		Licensed hospital	General medical & sur	Children s hospital	Teaching hospital	Critical access hospital	Research facility	hours	her		
	ddress, primary website address, and ense number Texas Health Flower Mound 4400 Long Prairie Rd Flower Mound, TX 75028 www texashealthflowermound com 100056	×	surgical ×			al		X		Other (Describe)	Facility reporting group
2	Texas Health Rockwall 3150 Horizon Rd Rockwall, TX 75032 www texashealthrockwall com 008599	X	X					X			
3	USMD Hospital at Arlington 801 W Interstate 20 Arlington, TX 76017 www.usmdarlington.com 007990	X	X					Х			
4	Texas Health Hospital 1401 E Trinity Mills Rd Carrollton, TX 75006 www texashealthhospital com 100312	×	X					X			
5	Physicians Medical Center 6020 Parker Rd Plano, TX 75093 www thcds com 008153	×	×					X			
6	Texas Health Southlake 1545 E Southlake Blvd Southlake, TX 76092 www texashealthsouthlake com 008128	X	×					X			
7	USMD Hospital at Fort Worth 5900 Dirks Rd Fort Worth, TX 76132 www usmdfortworth com 008614	X	×					Х			

Form and Line Reference	Explanation
Texas Health Resources	Facility #1 Texas Health Flower Mound Part V Section B, Line 5 Facility #1 Texas Health F lower Mounds (THFM) Community Health Needs Assessment (CHNA) was a one-year collaborative process which utilized qualitative and quantitative data to assess the health needs of per sons in the communities served by the hospital The CHNA for THFM was conducted in conjunction with Texas Health Denton. As a means to further understand the needs of the community. THFM gathered feedback through key informant interviews, focus groups and an online community representatives, public health officials, lay community members, school officials and city administration. Seven persons with interests specific to the health of THFMs community participated in a focus group, two served as key informants and 16 indivi duals responded to the online survey. The online survey was conducted only in English. Whi le the online survey may not have reached medically underserved, low-income or minority po pulations directly, organizations serving those populations were present at the focus group and served as key informants, these organizations included the Childrens Advocacy Center, the Community Christian Association, Court Appointed Special Advocates (CASA), Denton C ounty Public Health, the City of Flower Mound Fire Department, Health Plan Finders, Special I Abilities of North Texas, and North Central Texas College. In order to gain a comprehens ive understanding of the significant health needs for THFMs service area, the findings from all three data sets (secondary data, interviews and focus groups, and the online community survey) were compared and studied together. The top five to seven health needs identified by each data source were analyzed for areas of overlap with the other two data sources. Health needs were determined to be significant if they were cited as a top need in at least two of the three data sources. Part V. Section B, Line 7a Facility #1 The CHNA for THFM was conducted in collaboration with Texas Health Denton. Part V. Section

Form and Line Reference	Explanation
Texas Health Resources	cycle of the hospitals previous CHNAs implementation strategy (2014-2016) Part V Section B, Line 11 Facility #1 The CHNA conducted in 2013 revealed a vast number of community he alth issues that required collective action to improve the health of the community. In ord er to assist the organization in determining which health needs should be addressed, THFM categorized the community needs in alignment with the national objectives of Healthy Peopl e 2020 categories. By using a strategic prioritization method to determine the top needs within the community aligned with the ability to address the issues, two areas were chosen and are being addressed through the 2014-2016 implementation plans. The two priority areas chosen from the 2013 CHNA were Chronic Disease and Awareness, Literacy & Navigation. In 2 016, THFM continued to align and coordinate services and interventions with community part ners for a collective impact to meet the two priority areas defined Below are some ways in which the priority areas were addressed by THFM. 1 Chronic Disease 1a Community Health Improvement strategies include implementing new evidence-based and maintaining existing c hronic disease programs provided at the hospital with a focus on self-management programs Active partnerships and sponsorships aligned with the strategic efforts to address chronic diseases remained a top priority. 2 Awareness, Literacy & Navigation (ALN) 2a. Community Health Improvement strategies included collaboration to develop the online database call ed. Community Connect, which is an area resource guide of key services available to the loc al community. Individuals and non-profit partners that addresses the social determinants of health. In 2016, more than 2,200 searches for information regarding free and reduced-cost social services were conducted using this online database. 2b. The Texas Health Grant and Sponsorship Program provides community benefit grants, sponsorships, and other in-kind resources to improve the health status of the communities served.

Form and Line Reference Explanation					
Texas Health Resources	dress the need at its current level of support 4 Oral Health Lack of expertise 5 Other Clinical/Preventive The facility will continue to address the need at its current level of support 6 Preventive/Wellness This need is currently being addressed by multiple organ izations in the community, and the facility will continue to address the need at its current level of support 7 Social Determinants Resource constraints, low priority assigned, and lack of effective intervention 8 Substance Abuse Resource constraints, low priority assigned, and lack of effective intervention 8 Substance Abuse Resource constraints. However, assigned, and lack of expertise Part V Section B, Lines 16 a, b & c Facility #1 The FAP, FAP Application and the Plain Language Summary of the FAP were widely available at the following websites www texashealthflowermound com/patients-visitors/information-for-patients/ financial-assistance www texashealth org/financial-assistance Facility #2 Texas Health Rockwall Part V Section B, Lines 5 Facility #2 Texas Health Rockwalls (THRW) Community Health Needs Assessment (CHNA) was a one-year collaborative process which utilized qualitative and quantitative data to assess the health needs of persons in the communities served by the hospital As a means to further understand the needs of the community, THRW gathered feedback through ke y informant interviews, focus groups and an online community survey. Key informants and focus group participants included, but were not limited to faith community representatives, public health officials, lay community members, school officials and city administration. Five persons with interests specific to the health of THRWs community participated in a focus group, three served as key informants and 14 individuals responded to the online survey. The online survey as conducted only in English While the online survey may not have reached medically underserved, low-income or minority populations directly, organizations serving those populations were present at the focus group a				

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility					
Licensed, Registered, or Similarly Recognized as a Hospital					
ızatıon operate durıng the tax year?					
Type of Facility (describe)					
Outpatient Diagnostic Imaging					
Ambultory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					
Ambulatory Surgery Center					

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493317080517 OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations,** (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization Employer identification number Texas Health Resources 75-2702388 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and ✓ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5.000 Part II can be duplicated if additional space is needed

(a) Name and add organization or governme	า	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Ta	able					1		1
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
2 Enter total num	ber of secti	on 501(c)(3) and g	overnment organizations	listed in the line 1 table .			•	15
								7
For Paperwork Reduction					Cat No 50055			dule I (Form 990) 2016

Schedule I (Form 990) 2016

(4) (5)

(6) (7) Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Explanation Return Reference Texas Health Resources (THR) receives various requests from the community for assistance THR management reviews these requests to verify that they are benefiting Part I, Line 2 - Procedures for

Monitoring Grants the community and they are in agreement with THR's mission. The grants or assistance given by THR are generally to local organizations that have a longstanding record of benefiting the local community. Since the vast majority of the assistance given by THR is to local organizations, management is able to monitor the use of the

funds using personal inspection. Many of the events are published in the local paper. Many are community wide events where THR employees attend, or work as volunteers or coordinators

Page 2

Additional Data

March of Dimes Foundation

12660 Cort Rd Ste 200 Dallas, TX 75251

4100 Alpha Road Dallas, TX 75244

13-1846366

Software ID: **Software Version:**

EIN: 75-2702388

Name: Texas Health Resources

45,000

<u>For</u>

organization or government		ıf applicable	grant	cash assistance	(book, FMV, appraisal, other)	non-cash assistance
American Diabetes Association	13-1623888	501(c)(3)	44,000			

	(- /	,		,	
organization		ıf applıcable	grant	cash	(book, FMV, appraisa
or government				assistance	other)
_					1

501(c)(3)

orm 990,Schedule I, Part	II, Grants and	Other Assistance to	o Domestic Organiza	tions and Domest	ic Governments.	
(a) Name and address of organization	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash	(f) Method of valuation (book, FMV, appraisal,	
or aovernment				l assistance	l other) l	

janiza	tio	ns	and	D	omesti	ic G	ov	eri	nm	ıer	its.	
	_				,					,		 _

(g) Description of

(h) Purpose of grant

or assistance

General Purpose

General Purpose

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance 13-1788491 501(c)(3) 30.000 General Purpose American Cancer Society 8900 John W Carpenter Freeway

General Purpose

12.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Freeway
Dallas, TX 75247

YMCA of Metropolitan Dallas

601 N Akard St Dallas, TX 75201 75-0800696

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance YMCA of Metropolitan Fort 75-0827471 501(C)(3) 7.000 General Purpose Worth

512 Lamar St Fort Worth, TX 76102 Dallas Regional Chamber 75-0223440 501(C)(6) 36.630 General Purpose

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

500 North Akard Street Suite 2600

Dallas, TX 75201

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance DFW Hospital Council 75-1254380 501(C)(6) 9.100 General Purpose 250 Decker Drive Irvina, TX 75062

Fort Worth Chamber of 75-0275060 501(C)(6) 26,180 General Purpose Commerce

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

777 Taylor St 900 Fort Worth, TX 76102

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance 75-1790417 501(C)(3) 17.610 General Purpose Fort Worth Stockshow Syndicate PO Box 17005

General Purpose

10.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(6)

North Texas Commission

8445 Freeport Pkwy Irving, TX 75063

75-1364760

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance Parkland Foundation 75-2090190 E01/C1/31 EU 000 General Purpose

Texas Hospital Association	74-1362741	501(C)(6)	10,000		General Purpose
2777 Stemmons Freeway Ste 1700 LB 6 Dallas, TX 75207	. 2 230,200	302(3)(3)	33,333		
raikianu rounuation į	/3-2009100	301(C)(3)	30,000		General Fulpose

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1108 Lavaca Street No 700 Austin, TX 78701

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance 47-1744274 501(c)(3) 503.500 General Purpose UNTHSC Foundation 3500 Camp Bowie Blvd Fort Worth, TX 76107 Young Mens Christian Assoc of 75-1000839 501(c)(3) 7,000 General Purpose

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Arlınaton

1148 W Pioneer Pky Arlington, TX 76013

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance 35-2225477 501(c)(6) 7.200 General Purpose DFW American College Healthcare Executives 300 Decker Dr 300

General Purpose

8.750

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(6)

Irvina, TX 75062 Dallas Citizens Council

901 Main St 6212 Dallas, TX 75202

75-6035901

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance Dallas Women's Foundation 75-2048261 501(c)(3) 10.000 General Purpose 8150 N Central Expy 110 Dallas, TX 75206 International Sister Cities 75-2057300 501(c)(3) 10,000 General Purpose

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Assoc of Fort Worth 908 Monroe St 5th Flr Fort Worth, TX 76102

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance JDRF International 23-1907729 501(c)(3) 10.000 General Purpose 9400 N Central Expry 1201

General Purpose

8,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

Dallas, TX 75243

North Texas Commission
Foundation

8445 Freeport Pkw 640 Irving, TX 75063 75-2948710

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance 75-1822473 501(c)(3) 15.000 General Purpose

Tarrant Area Food Bank 75-1822473 501(c)(3) 15,000 General Purpose 2600 Cullen Street Fort Worth, TX 76107

Yellow Rose Gala Foundation 47-1982785 501(c)(3) 12,500 General Purpose

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO Box 192131 Dallas, TX 75219

Schedule J

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

OMB No 1545-0047

DLN: 93493317080517

Employer identification number

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

(Form 990)

Texas Health Resources 75-2702388 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4h Yes Participate in, or receive payment from, an equity-based compensation arrangement? **4c** Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5а Νo 5h Any related organization? Νo If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo Any related organization? 6b Νo If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 67 If "Yes," describe in Part III 7 Νo Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

Schedule J (Form 990) 2015							Page Z
Part III Officers, Director	s, Trustees, Key Er	mployees, and Hig	hest Compensate	ed Employees. Use	duplicate copies i	f additional space is	needed.
For each individual whose compens instructions, on row (ii) Do not list Note. The sum of columns (B)(i)-(ii	any individuals that are	not listed on Form 990	, Part VII		-	·	
(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
	Base (1) compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990

Schedule J (Form 990) 2015

Cahadula 1 (Farm 000) 201 F

See Additional Data Table

Schedule 3 (1 01111 330) 2013	rage 3							
art III Supplemental Information								
Provide the information, explanation, or	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information							
Return Reference	Evaluation							

Schedule J (Form 990) 2015

Schedule 1 (Form 990) 2015

Additional Data

Software ID: Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Part III, Supplemental Information Return Reference Explanation

ITHE THR BOARD APPROVED FIRST CLASS TRAVELEOR THE CEO ASSOCIATED WITH BUSINESS TRAVEL ON BEHALF OF THE SYSTEM NO

SCHEDULE J, PART I, LINE 1A -COSTS ASSOCIATED WITH THIS ARE ADDED TO THE TAXABLE WAGES OF THE CEO ALL OTHER THR PERSONNEL FOLLOW A SYSTEM TRAVEL FIRST CLASS TRAVEL POLICY WHICH REIMBURSES BUSINESS AIR TRAVEL AT THE MOST ECONOMICAL FARE REASONABLY AVAILABLE

Part III, Supplemental Information							
Return Reference	Explanation						
TRAVEL FOR COMPANIONS	IN ACCORDANCE WITH THE THR TRAVEL POLICY, THE ORGANIZATION ALLOWS SPOUSES/GUESTS TO ACCOMPANY ELIGIBLE EMPLOYEES, OFFICERS OR BOARD MEMBERS OF THE ORGANIZATION ON BUSINESS RELATED TRAVEL THE VALUE OF THE SPOUSE/GUEST TRAVEL IS INCLUDED IN THE TAXABLE COMPENSATION OF THE EMPLOYEE						

Part III, Supplemental Information						
Return Reference	Explanation					
SCHEDULE 1. PART I. LINE 1A -	CERTAIN IMPUTED INCOME IS GROSSED-UP TO INCLUDE EMPLOYMENT TAXES PAID ON THE LISTED PERSON'S BEHALF ALL					

Doub III Complemental Information

ITAX INDEMNIFICATION PAYMENTS PROVIDED TO EMPLOYEES ARE INCLUDED IN THE TAXABLE COMPENSATION OF THE GROSS-UP PAYMENTS EMPLOYEE

rart III, Supplemental Information						
Return Reference Explanation						
SCHEDULE J, PART I, LINE 1A -	EACH EXECUTIVE AT THE VICE PRESIDENT LEVEL AND ABOVE RECEIVES A PERK ALLOWANCE WHICH IS INCLUDED IN THE					

DISCRETIONARY SPENDING ITAXABLE COMPENSATION OF THE EMPLOYEE THIS ALLOWANCE COVERS COSTS SUCH AS BUSINESS USE OF THEIR ACCOUNT PERSONAL VEHICLES IN LIEU OF REIMBURSEMENT FOR AUTO MILEAGE

Deat III Complemental Information

Part III, Supplemental Information Return Reference Explanation SCHEDULE J. PART I. LINE 1A-THE FOUNDING CEO EMERITUS (FCE) IS PROVIDED FINANCIAL PLANNING AND TAX PREPARATION SERVICES THESE PERSONAL SERVICES SERVICES ARE INCLUDED IN THE TAXABLE COMPENSATION OF THE FCE

Part III, Supplemental Information Return Reference Explanation THE SEVERANCE PAYMENT WAS PAID OUT as part of a mutually agreed upon employment transition agreement that resulted in a SCHEDULE J. PART I. LINE 4A separation of employment from THR Boes, Charles 471,686 SEVERANCE SETTLEMENT

Return Reference	Explanation					
	THR'S SEPARATION PAY PLAN PROVIDES PAYMENTS TO EMPLOYEES WHO'S POSITIONS WERE ELIMINATED BY THE					

Part III Supplemental Information

ORGANIZATION BASED ON THE EMPLOYEE'S YEARS OF SERVICE AND THE LEVEL OF THE AFFECTED POSITION THE LISTED EMPLOYEES QUALIFIED FOR SEVERANCE BASED ON AN INVOLUNTARY SEPARATION FROM SERVICE WITHOUT A COMPARABLE POSITION BEING OPEN AND AVAILABLE AT THE TIME OF SEPARATION Johnston, Patricia B 457,367 Kini, Mrunalini A 345,297

Return Reference	Explanation
	PARTICIPATION IN THE PLAN IS MADE AVAILABLE TO A SELECT GROUP OF MANAGEMENT AND HIGHLY COMPENSATED
	EMPLOYEES, AS DETERMINED BY THE THR BOARD OF TRUSTEES, WHO ARE PROVIDING SERVICES IN KEY POSITIONS OF
	MANAGEMENT AND RESPONSIBILITY FOR THE ACTIVE RESTORATION ACCOUNT (ACCOUNT BALANCES AFTER 12/31/2009),
	SERP BENEFITS VEST WHILE THE PARTICIPANT IS EMPLOYED IF THE PARTICIPANT * REACHES AGE 65,* BECOMES
	DISABLED OR DIES, * REACHES THE FOLLOWING YEARS OF SERVICE 2 YEARS - 25%, 3 YEARS -50%, 4 YEARS - 75%, AND 5
	OR MORE - 100% PARTICIPANTS MUST BE EMPLOYED ON DEC 1 TO QUALIFY FOR THE CURRENT YEAR'S SERP BENEFIT
	UNLESS SEPARATION IS DUE TO DEATH, DISABILITY, RETIREMENT (AGE 65) OR EARLY RETIREMENT (SEPARATION FROM
	SERVICE AT OR AFTER AGE 55 WITH 75 YEARS OF COMBINED AGE AND CONTINUOUS SERVICE WITH THE SYSTEM) SERP
	BENEFITS ARE CALCULATED EACH DEC 1 VESTED BALANCES ARE TAXED TO THE EMPLOYEE AND THE NET BALANCES BEGIN
	ACCRUING EARNINGS VESTED BALANCES ARE PAID IN A CASH LUMP SUM WITHIN A 90 DAY PERIOD COMMENCING ON THE
	EARLIER OF DEATH, DISABILITY, OR SEPARATION FROM SERVICE THE DEFERRED PORTION IS INCLUDED IN SCHEDULE J,
SCHEDULE J, PART I, LINE 4B -	PART II, COLUMN C IN FROZEN RESTORATION ACCOUNTS (ACCOUNT BALANCES PRIOR TO 1/1/2010), THE PARTICIPANT OF
NONQUALIFIED RETIREMENT	BENEFICIARY SHALL BE TAXED ON HIS OR HER VESTED SERP BENEFITS UPON THE EARLIEST OF * CONTINUED

EMPLOYMENT IN THR UNTIL AGE 68 * TERMINATION OF EMPLOYMENT FOR DISABILITY OR DEATH * INVOLUNTARY PIAN TERMINATION OF EMPLOYMENT WITHOUT REASONABLE CAUSE, OR * SATISFYING A 24 MONTH NON-COMPETE PERIOD FOLLOWING HIS/HER TERMINATION OF EMPLOYMENT PAYMENT FOLLOWS THE BEFORE MENTIONED EVENTS. EXCEPT IN THE ICASE OF INVOLUNTARY SEPARATION WHEN THE PARTICIPANT MUST WAIT 24 MONTHS TO RECEIVE THE PREVIOUSLY TAXED BENEFIT PAYOUTS TO THE FOLLOWING EMPLOYEES WERE MADE DURING THE YEAR THE AMOUNTS BELOW ARE INCLUDED IN THE AMOUNT REPORTED ON SCH J, PART II, COLUMN B(III) AND COLUMN (F) Anderson,Susan Elaine 47,587 Beck, Jesse St John 1,788 Berdan, Barclay E 42,735 Berenzweig, Harold K 24,136 Boes, Charles 153,713 Bujnowski, Aaron Mark 3,199 Canose, Jeffrey L 419,149 Gaida, John B 14,421 Hawthorne, Douglas D 97,246 Hay, Debra Ann 35,950 Holmes, Kevin B 11,568 Johnston,Patricia B 2,679 Jones,Robert Douglas 12,809 King,James Kirk 330,424 Kirby,Michelle Riddle 12,286 Kramer,Kenneth J 11,618 Long,Ronald R 479,318 McClung,Brett S 17,900 McWhorter,Ricky E 11,875 Miao,Winjie Tang 8,373 Mims,Krystal 77,087 Mitchell, John D 10,605 Osburn, Ramona 1,844 Pearson, George 10,718 Ransom, Elizabeth 15,504 Shinkus Clark, Joan Frances 14,320 Stout, Luanne R 136,588 Sudomir Jr. Joseph M 28,514 Tesmer, David J 12,152 Varga, Daniel W 13,345 Velasco, Ferdinand T 302,545

Part III, Supplemental Information

Form 990, Schedule J, F	Part 1	II - Officers, Direc	ctors, Trustees, Ko	ey Employees, an	d Highest Comper	sated Employee:	5	
(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MIS (ii)	SC compensation (iii)	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(I)-(D)	(F) Compensation in column (B)
		Base Compensation	Bonus & incentive	O ther reportable	compensation			reported as deferred on prior Form 990
1 Berdan Barclay E Chief Executive Officer	(1)	993,734	compensation 478,429	compensation 251,799	399,869	40,671	2,164,502	42,735
Chief Executive Officer	(11)	0	0	0	0			0
1Long Ronald R EVP RSRC DEVL & DEPLOY &	(1)	650,651	710,685	132,618	221,036	43,593	1,758,583	479,318
CFO	(11)	0	0	0	0			0
2Canose Jeffrey L EVP SR & COO THR	(1)	679,439	646,236	166,272	227,522	39,409	1,758,878	419,149
	(11)	0	0	0	0			0
3 Varga Daniel W EVP SR & CHIEF CLINICAL	(1)	674,413	381,952	152,495	416,714	49,772	1,675,346	27,176
OFFICE	(11)	0	0	0	0			0
4King James Kirk EVP ZONE OPERATIONS	(1)	444,075	478,848	108,521	159,775	48,863	1,240,082	264,798
LEADER	(11)	0	0	0	0			0
5Nguyen Tricia H	(1)	550,971	172,236	90,209	191,139	40,937	1,045,492	7,888
EVP Popitn Hith Mgmt/Pres Inst	(11)	0	0	0	0			0
6 Boes Charles	(1)		150,600	629,022	6,605	24,512	810,739	26,128
EVP General Counsel	(11)	0	0	0	0,003			0
7McClung Brett S	(1)	484,927	102 770	09.564	170.000	0	0 0 0 1 0 4 3	17.000
EVP ZONE OPERATIONS LEADER	(11)	0	182,778	98,564	170,080	44,693 	981,042	17,900
8 Berenzweig Harold K	(1)	470.246	_	_		0	0	
EVP ZONE CLINICAL LEADER	(1)	478,216	182,260	83,433	171,102	41,394	956,405	24,136
	(11)	0	0	0	0	0	0	0
9 Lester Mark C EVP ZONE CLINICAL LEADER	(1)	464,109	178,583	100,583	165,728	39,615	948,618	16,195
	(11)	0	0	0	0	- 0	0	0
10Ransom Elizabeth EVP ZONE CLINICAL LEADER	(1)	465,406	175,626	101,083	166,362	47,382	955,859	15,504
	(11)	0	0	0	0	- 0		0
11Kramer Kenneth J EVP General Counsel	(1)	419,511	113,769	111,856	118,564	52,107	815,807	11,618
	(11)	0	0	0	0			0
12McWhorter Ricky E SVP/CHIEF ACCTG OFFR/Asst	(1)	365,938	114,611	65,352	179,337	32,868	758,106	11,875
Sec	(11)	0	0	0	0			0
13Stout Luanne R VP Chief Gov Offr & Corp	(1)	204,324	177,198	23,057	16,395	32,721	453,695	105,035
Secr	(11)	0	0	0	0			0
14Parobek Jr James S EVP PHYSICIAN ENTERPRISE	(1)	173,470	51,378	35,900	51,562	22,573	334,883	1,203
THR	(11)	242,858	71,929	50,260	72,187	21.602	469 926	1,684
15 Velasco Ferdinand T	(1)	401,147	421,384	70,440	107,853	31,602 48,883		302,545
SVP & Chief Hith Info Officer	(11)	0	0	0	0	-		0
16Mims Krystal	(1)	393,289	218,884	91,855	148,738	44,303	897,069	77,087
SVP CARE CONTINUUM & COLLABORA	(11)	0	0	0	0			0
17Kırby Michelle Riddle	(1)	375,065	121,223	71,978	107,475	10,268	686,009	12,286
SVP CHIEF PEOPLE OFFICER	(11)	0	121,223	71,578	107,473			12,280
18Gaida John B	(1)	349,386	120 515	04.405	06.344	0	0	44404
SVP SUPPLY CHAIN MGMT	(11)	0	120,545	84,185	96,244	44,515	694,875	14,421
10	11				0	0	0	0
19 Shinkus Clark Joan Frances SVP Chief Nursing Executive	(1)	378,025	121,202	52,072	90,696	41,363	683,358	14,320
	(11)	U	0	0	0	0	0	0

Form 990, Schedule J, Pa	art II	- Officers, Direct	ors, Trustees, Ke	y Employees, and	Highest Compens	sated Employees		
(A) Name and Title		(B) Breakdown of (i) Base	W-2 and/or 1099-MIS (ii) Bonus &	SC compensation (iii) Other	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred
		Compensation	incentive compensation	reportable compensation	·			on prior Form 990
21 Szablowski Paul A SVP BRAND EXPERIENCE	(1)	353,805		68,246	93,213	38,820	652,883	3,179
	(11)	0	0	0	0		-	0
1Jones Robert Douglas SVP Treasurer/Chief Invest	(1)	341,673	105,412	54,947	85,865	45,287	633,184	12,809
Off	(11)	0	0	0	0			0
2Humphrey Richard I SVP FINANCE	(1)	319,611	93,737	81,918	81,045	48,613	624,924	0
	(11)	0	0	0	0		-	0
3Sudomir Jr Joseph M SVP CHIEF INFO OFFICER	(1)	314,664	99,746	69,622	45,025	42,889	571,946	28,514
	(11)	0	0	0	0			0
4Tesmer David J SVP COMMUN ENGAG &	(1)	312,653	102,096	58,994	92,894	40,489	607,126	12,152
ADVOCACY TH	(11)	0	0	0	0			0
5Mitchell John D	(1)	263,927	101,243	76,017	77,713	0 44,912	563,812	10,605
SVP BUSINESS DEVELOPMENT	(11)	0	101,243	, , , , , , , , , , , , , , , , , , , ,	,,,,13		303,812	10,003
6 Holmes Kevın B	(1)	261,725			== 0.16	0	0	11.55
SVP REAL ESTATE DEVL & DEPLOY	(11)	201,723	91,140	72,879	79,916	52,763	558,423	11,568
7D			0	U	U	0	0	
7 Bujnowski Aaron Mark SVP Strategy & Planning	(1)	281,693	77,596	57,968	114,003	48,170 	579,430	3,199
	(11)	0	0	0	0	0	0	0
8 Pearson George SVP MED STF AFFRS PHYS	(1)	247,195	82,620	70,873	75,437	34,811	510,936	10,718
RLTNS	(11)	0	0	0	0	- 0	-0	0
9Miao Winjie Tang SVP SYSTEM INTEGRATION	(1)	255,495	75,014	59,025	121,400	26,757	537,691	8,373
OFFICER	(11)	0	0	0	0		-	0
10Saldana Luis EduardoCMIO	(1)	378,834	0	5,930	19,875	42,467	447,106	0
	(11)	0	0	0	0		-	0
11Osburn Ramona SVP THR BEHAVIORAL HLTH	(1)	217,421	56,639	41,753	61,893	30,026	407,732	1,844
SVCS	(11)	0	0	0	0			0
12Schornick Amy C	(1)	290,839	73,286	59,375	60,467	42,095	526,062	0
VP PAYOR RLTNS & CONTRACTING	(11)	0	0	0	0			0
13Adams Kenneth Kei	(1)	303,083	62,779	35,247	0	0 423	401,532	0
VP POST ACUTE CLINICAL LEADER	(11)	0	02,779	33,247	0	423	401,332	0
14Hay Debra Ann	(1)	257,001				0	0	
CHIEF NURSING OFFICER THPR	(1)	237,001	98,700	31,815	51,807	33,321	472,644	38,708
				0	0	0	0	
15 Anderson Susan Elaine Former	(1)	25,206	88,283	13,477	2,716	2,914	132,596	11,470
	(11)	0	0	0	0	0	0	0
16 Hawthorne Douglas D Former	(1)	0	0	0	0	0	0	0
	(11)	275,931	107,165	69,932	185,226	- 35,818	- 674,072	97,246
17Peterson Lisa Kaye Former Officer	(1)	0	0	0	0	0	0	0
	(11)	297,177	76,537	61,305	15,900	50,945	501,864	0
18 Kını Mrunalını A DIR SR	(1)	112,656	11,981	379,086	7,942	34,483		0
MULTICULTURAL/COMM HLTH	(11)	0	0	0	0			0
19Johnston Patricia B	(1)	3,259	n	487,601	2,531	4,309	0 497,700	0
VP INFORMATION SVCS THR	(11)	0	0	0	0			0
						0	0	

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (F) Compensation in (D) Nontaxable (E) Total of columns other deferred benefits (B)(i)-(D)(ii) (i) (iii) compensation reported as deferred Base Bonus & Other on prior Form 990 Compensation incentive reportable

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

57,320

			compensation	compensation				
41 Logsdon James D VP Revenue Cycle Operations	(1)	270,920	63,243	38,529	89,404	,	503,760	

41,853

59,737

45,045

19,875

36,703

39,194

column (B)

2,734

434,040

407,274

41 Logsdon James D VP Revenue Cycle Operations	(1)	270,920	63,243	38,529
	(11)	0	0	0
1Beck Jesse St John	(1)	252,090	58.349	41.853

231,148

[(II)

[(II)

VP STRATEGIC MARKETING

2Sullivan Jon M

VP REAL ESTATE OPS

ef	ile GRAPHIC print - DO NOT	PROCESS As	Filed Data -									DLN: 9	93493	31708	0517		
	Schedule K Form 990) Supplemental Information on Tax Exempt Bonds Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.											OMB No 1545-0047 2016					
	artment of the Treasury rnal Revenue Service	▶Informatio	on about Schedule I	► Attach to Form 99 K (Form 990) and its		s is at <u>v</u>	vww.irs.	gov/for	m990.				en to P				
Nam	ne of the organization as Health Resources			•						•	yer iden '02388						
Р	art I Bond Issues									1							
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	(e) Issue price		Descripti	on of purpose	(g) De	(g) Defeased		(h) On behalf of issuer		Pool ncing		
										Yes	No	Yes	No	Yes	No		
A	Tarrant Cnty Cultural Education Facility FIN Corp	04-3833551	87638TAS2	05-31-2007	620,3	867,416	Refund 1	10/30/97	Issue Bonds		X		X		X		
В	Tarrant Cnty Cultural Education Facility FIN Corp	04-3833551	87638TBE2	05-31-2007	102,3	323,221	Construc	ction & Ec	uip for Facility		Х		Х		Х		
С	Tarrant Cnty Cultural Education Facility FIN Corp	04-3833551	87638RCL5	10-30-2008	366,1	.20,000	Refund 1	1/31/89 8	x 5/14/03 Bonds	;	Х		X		Х		
D	Tarrant Cnty Cultural Education Facility FIN Corp	04-3833551	87638TEE9	11-23-2010	151,9	50,525	Redeem	10/30/08	B Series D F & G		Х		Х		Х		
Pa	art III Proceeds						<u> </u>				<u> </u>	<u> </u>					
						A		E	3	C				D			
	Amount of bonds retired					575,605	5,000		0	:	190,065	,000			0		
2	Amount of bonds legally defease						0		0			0			0		
3	Total proceeds of issue					620,432	2,581	.581 109,908,750			366,264,054						
<u>4</u>	Gross proceeds in reserve funds Capitalized interest from procee						0		0	0			0				
5	Proceeds in refunding escrows						0		0) 0			0				
<u>6</u> 7	Issuance costs from proceeds .					2.060	0		520 722		1.000	220		4 7	0		
/ 8	Credit enhancement from proce					3,060	0,4//	,477 529,732		1,868,320			1,525,525				
<u> </u>	Working capital expenditures from										0						
10	Capital expenditures from proce	•						0 109,379,018			178,040,202			134,555,431			
11	Other spent proceeds					617,372					186,355,532			15,869,569			
12	Other unspent proceeds					017,372	0		0	•	100,555	,332 n			0		
13	Year of substantial completion .				21	007	1	20	09	20	09			2010			
					Yes	No	,	Yes	No	Yes	No		Yes		No		
14	Were the bonds issued as part of	of a current refunding	g issue?			Х			Х	Х			Х				
15	Were the bonds issued as part of	of an advance refund	ling issue?		Х				Х		X				X		
16	Has the final allocation of proce	allocation of proceeds been made?						X		×			X				
Does the organization maintain adequate books and records to support the final allocation of proceeds?								Х		Х			Х				
Pa	rt IIII Private Business Us						· · ·		•								
						A			3	Ç				D			
	Was the organization a partner	in a partnerchin er	a member of an U.C.	which owned property	Yes	No	<u> </u>	Yes	No	Yes	No		Yes	-	No		
1	financed by tax-exempt bonds?	<u> </u>	<u>.</u>			Х			Х		X				X		
2	Are there any lease arrangemer property?	nts that may result in	n private business use	e of bond-financed	Х				Х	Х			Х				
For	Paperwork Reduction Act Notic				Ca	t No 50	0193F		•		5	chedul	e K (Fo	rm 990) 2016		

Yes

Х

Χ

Χ

Yes

Χ

Schedule K (Form 990) 2016

D

C

No

Χ

0 800 %

0 060 %

0 860 %

Χ

Х

Χ

Yes

Х

Χ

Χ

No

Χ

Χ

Х

Χ

C

Α

Nο

Χ

1 300 %

1 300 %

Х

Х

Х

Yes

Χ

В

Yes

Χ

Χ

Х

No

Х

Χ

Х

Х

Χ

No

Χ

0 060 %

0 060 %

Χ

Χ

Χ

Yes

Χ

Х

Yes

Χ

Х

Χ

Α

No

Х

Χ

Х

Х

Х

Yes

Χ

Page 2

Χ

0 780 %

0 060 %

0 840 %

Χ

Χ

Х

No

Χ

Χ

Χ

Χ

Χ

d

6

Part IV

c

_		
Are	e there	any m
bo	nd-fina	nced p
If '	"Yes" t	o line 3

Arbitrage

3a	Are there any management or service contracts that may result in private business use of bond-financed property?
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?
С	Are there any research agreements that may result in private business use of bond-financed property?

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

organization, or a state or local government

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Was the hedge superintegrated? Was the hedge terminated?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were Schedule K (Form 990) 2016

period?

Part V

Part VI

Line 3

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

In Part I, Column e, the difference relates to investment earnings

the GIC satisfied?

requirements of section 148? . . .

applicable regulations?

Return Reference

Part I, Column e and Part II,

		-		9	
	Yes	No	Yes	No	Yes
Were gross proceeds invested in a guaranteed investment contract (GIC)?		х		x	

Yes

Х

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Explanation If the amount of total proceeds of issue reported in Part II, Line 3 differs from the amount of the issue price reported

Х

No

Х

В

No

Yes

Χ

Χ

Yes

Χ

Page 3

No

No

D

Yes

Χ

Yes

Х

No

No

ef	ile GRAPHIC print - DO NOT	PROCESS As	Filed Data -									DLN: 9	93493	31708	0517
	hedule K orm 990)		ie organization ans	Information of twered "Yes" to Form s, and any additional	990, Part I	(V, line	24a. Pro		scriptions,			2	No 152 201	6	
	artment of the Treasury rnal Revenue Service	▶Informatio	on about Schedule I	► Attach to Form 99 K (Form 990) and its		s is at <u>v</u>	vww.irs.	gov/for	<u>m990</u> .				en to P		
Nam	as Health Resources			•						-	yer iden '02388				
P	art I Bond Issues									1.5					
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue	price	(f)	Descripti	on of purpose	(g) D	efeased	beh	On alf of uer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	Tarrant Cnty Cultural Education Facility FIN Corp	04-3833551		11-30-2010	135,0	00,000	Construc	tion & Ec	quip Health Faci	lı	X		X		X
В	Tarrant Cnty Cultural Education Facility FIN Corp	04-3833551	87638TEH2	10-04-2012	50,0	00,000	Construc	tion & Ec	quip Health Faci	lı	Х		Х		Х
c	Tarrant Cnty Cultural Education Facility FIN Corp	04-3833551	87638TEZ2	05-21-2015	60,5	35,400	Construc	tion & Ec	quip Health Faci	lı	Х		Х		Х
D	Tarrant Cnty Cultural Education Facility FIN Corp	04-3833551	87638TFM0	11-18-2016	708,4	03,645	Refund 2 Impro	2007A bo	nds & Capital		Х		Х		Х
Pa	art II Proceeds														
						A		E	3	•	<u> </u>			D	
	Amount of bonds retired					475	5,000		0			0			
2	Amount of bonds legally defease						0		0			0			0
3	Total proceeds of issue					135,000	000,000 50,037,844		61,433,17		,1/2	2 /23,8		354,924	
<u>4</u> 5	Capitalized interest from procee						0 0				0				
6	Proceeds in refunding escrows .						0		0			<u> </u>		406.0	01 039
-	Issuance costs from proceeds .				444,565 0			247,878			496,001,038 5,049,349				
8	Credit enhancement from proce					0 0		247,070		,878) 3,0+9,5-		0		
9	Working capital expenditures fro														
10	Capital expenditures from proce	eds				134,555	55,435 50,037,844			61,185,294			121,915,497		
11	Other spent proceeds						0		0		,	0			0
12	Other unspent proceeds						0		0			0		100,8	389,040
13	Year of substantial completion .				20	013		20	14	20	16				
					Yes	No	,	Yes	No	Yes	No		Yes		No
14	Were the bonds issued as part of	of a current refunding	gıssue [?]			Х			Х		Х		Χ		•
15	Were the bonds issued as part of	of an advance refund	ling issue?			Х			Х		Х				X
16	Has the final allocation of proce	eds been made? .			Х			X			X				X
17	Does the organization maintain proceeds?				Х			Х		Х			Х		
Pa	rt IIII Private Business Us														
						Α			3		_			D	
1	Was the organization a partner	in a narthership, or	a member of an IIC	which owned property	Yes	No		Yes	No	Yes	No		Yes		No
_	financed by tax-exempt bonds?	<u> </u>	<u>.</u>			Х			Х		Х				X
2	Are there any lease arrangemer property?	nts that may result in	n private business use	e of bond-financed		х			X		Х		Х		
For	Paperwork Reduction Act Notic			L	Ca	t No 50	0193F				5	chedul	e K (Fo	rm 990) 2016

Arbitrage

C

d

6

Part IV

c

Х

0 520 %

0 520 %

Χ

Χ

Х

No

Χ

Х

Χ

Χ

Χ

Yes

Х

Χ

Χ

Yes

Χ

Schedule K (Form 990) 2016

D

C

No

X

Χ

Х

Х

Χ

0 %

Yes

Χ

No

Χ

Х

Х

Х

Χ

C

Nο

Χ

Χ

Х

Х

Х

Yes

Χ

Χ

В

Χ

Α

No

Х

Χ

Х

Χ

Yes

Χ

Χ

0 %

Yes

Х

No

Χ

Χ

Χ

Χ

No

Х

Χ

Χ

Χ

Χ

Yes

Χ

0 %

Page 2

Are there any research agreements that may result in private business use of bond-financed

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nongualified bonds of

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

counsel to review any research agreements relating to the financed property?

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Penalty in Lieu of Arbitrage Rebate? . . .

If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

period?

D

Yes

Χ

Yes

Schedule K (Form 990) 2015

Page 3

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of

the GIC satisfied?

requirements of section 148? . . .

No

D

federal tax requirements are timely identified and corrected through the Х Χ Х voluntary closing agreement program if self-remediation is not available under applicable regulations? **Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions). Part VI

No

Yes

No

Yes

No

Х

No

Yes

Yes

Yes

No

No

Yes

Part V

efile GRAPHIC print - DO NOT PROCESS				As Filed Data -					DLN: 93493317080517					
Schedule L (Form 990 or 990-EZ)							1545	-0047						
		"Yes" on Fo		Part IV, lines 2 m 990-EZ, Part			or 28	c,			20	1	6	
			► Att	ach to Form 99	0 or Form 9	90-EZ.							_	
Department of the Tre Internal Revenue Serv	asurv	ormation ab	out Sche	dule L (Form 99 <u>www.irs.gov</u>		Z) and its instr					pen i Insp	ecti	on	
Name of the org Texas Health Reso									yer ide 2388	ntifica	tion n	umb	er	
	ss Benefit Trail lete if the organiza									no 40h				
) Name of disquali			Relationship b					escript		(d)) Cor	rected?	
	<u> </u>	'			organızatıon	•		tr	ansacti	on	<u> </u>	es	No	
							_							
							-							
							+							
4958 3 Enter the a	mount of tax incur mount of tax, if an ans to and/or	y, on line 2, a	ested P	mbursed by the c	organization		•		. •	\$				
Cor	nplete if the organ orted an amount o	ization answe in Form 990.	red "Yes" Part X. lin	on Form 990-EZ e 5, 6, or 22	, Part V, line	38a, or Form 99	0, Par	t IV,	line 26	, or if t	he org	anıza	tion	
(a) Name of	(b) Relationship with organization	(c) Purpose	(d) Loar				(g) In default?				(i)Written agreement?			
			То	From	1		Yes	No	Yes	No	Yes		No	
See Additional Data Table														
	nts or Assistaı													
	plete if the orga									(-) D				
(a) Name of Inter		Relationship erested perso organizat	n and the		of assistance	e (d) Type o	r assi	stanc	e	(e) Pur	pose o	it ass	istance	
									_					
						+			-+					
						1			\dashv					
For Paperwork Rec	luction Act Notice.	see the Instru	ctions for	Form 990 or 990-	EZ.	Cat No 50056A		Sch	redule I	(Form	990 0	990-	F7) 2016	

Complete if the organization	answered "Yes" on Forn	n 990, Part IV, line 28a	a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sh o organiz reven	f ation's
				Yes	No
(1) Jennıfer Velasco	Family Member of Key Employee Ferdinand Velasco	93,490	Compensation - Employee		No

	Employee Ferdinand Velasco		
Part V Supplemental Information			

Explanation

Schedule L (Form 990 or 990-EZ) 2016

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

Additional Data

Software ID:

Software Version:

EIN: 75-2702388

Name: Texas Health Resources

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	or fr	Loan to om the ization?	(e)Original principal amount	(f)Balance due	(g) defa	In ult?	Appro by boa	oved ard or	a	(i)Written greement?
			То	From			Yes	No	Yes	No	Yes	No
Anderson Elaine	Former	Split Dollar Life		х	26,482	26,482		No	Yes		Yes	
Berdan Barclay	Officer	Split Dollar Life		Х	468,378	468,378		No	Yes		Yes	
Boes Charles	Officer	Split Dollar Life		Х	65,034	65,034		No	Yes		Yes	
Canose Jeffrey L	Officer	Split Dollar Life		Х	279,040	279,040		No	Yes		Yes	
Hawthorne Douglas	Former Officer	Split Dollar Life		Х	941,540	941,540		No	Yes		Yes	
Holmes Kevın B	Key Employee	Split Dollar Life		Х	129,502	129,502		No	Yes		Yes	
Kırby Mıchelle R	Key Employee	Split Dollar Life		Х	62,732	62,732		No	Yes		Yes	
Kramer Kenneth Jr	Officer	Split Dollar Life		Х	149,629	149,629		No	Yes		Yes	
Long Ronald R	Officer	Split Dollar Life		Х	771,290	771,290		No	Yes		Yes	
Pearson George L	Key Employee	Split Dollar Life		Х	332,402	332,402		No	Yes		Yes	
Tesmer David J	Key Employee	Split Dollar Life		Х	78,280	78,280		No	Yes		Yes	
Gıada John	Key Employee	Split Dollar Life		Х	330,195	330,195		No	Yes		Yes	
McClung Brett	Officer	Split Dollar Life		Х	192,822	192,822		No	Yes		Yes	
Kıng James Kırk	Officer	Split Dollar Life		Х	127,878	127,878		No	Yes		Yes	

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493317080517 SCHEDULE M OMB No 1545-0047 **Noncash Contributions** (Form 990) ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990 Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** Texas Health Resources 75-2702388 Types of Property Part I (d) (a) (b) (c) Check if Number of contributions or Noncash contribution Method of determining items contributed amounts reported on applicable noncash contribution amounts Form 990, Part VIII, line 1g Art—Works of art . 2 Art—Historical treasures Art—Fractional interests Books and publications Clothing and household goods Cars and other vehicles Boats and planes . Intellectual property Securities—Publicly traded . 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests . . . 12 Securities—Miscellaneous . 13 Qualified conservation contribution—Historic structures . . . 14 Qualified conservation contribution—Other . Real estate-Residential . Real estate—Commercial 17 Real estate—Other . 18 Collectibles . . 19 Food inventory 20 Drugs and medical supplies 21 Taxidermy . . . 22 Historical artifacts . 23 Scientific specimens . 24 Archeological artifacts . Other ▶ (58.624 FMV 25 Hospital Beds 26 27 Other ▶ (_ Other ► (_ Number of Forms 8283 received by the organization during the tax year for contributions 29 0 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . 30a Nο b If "Yes," describe the arrangement in Part II 31 Yes Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? 32a Nο b If "Yes," describe in Part II If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, Schedule M (Form 990) (2016) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 51227J

Schedule M (Form 990) (2016)	Page 2
Part II Supplemental Info	
	ion required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part imber of contributions, the number of items received, or a combination of both. Also complete itional information.
Return Reference	Explanation
	Schedule M (Form 990) (2016)

efile GRAPH	IC print - DO NOT PROCESS As Filed Data -	DL	N: 93493317080517					
SCHEDUL (Form 990 or EZ)	Or 990- Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.							
Name of the org		Employer ide	ntification number					
Texas Health Resou	rces	75-2702388						
Return Reference	Explanation							
Business Relationship- Part VI, Section A, Line 2	Texas Health Resources (THR) and its related organizations included in the TH system encourage employees to become involved in philanthropic endeavors in ies. As a result, THR healthcare system employees who are serving as officers, or key employees may, from time to time, also serve on the boards of various organizations such as church boards, United Way, etc. There may be a business p as a result of multiple THR employees serving on the same community boards serve as the corporate officers of each subsidiary organization. As THR system, all officers have a business relationship within the organizations of the THR he system. THR also appoints system officers to the boards of various controlled jures. As THR system employees, various officers of the organization may have a ationship through serving on THR controlled joint venture boards.	a their communit board membe s community s relationshi s THR employee m employees ealthcare out ventu						

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990 Filing-Part VI, Section B, Line 11b	The Texas Health Resources (THR) tax department staff prepares the Forms 990 for THR and a ll of its wholly controlled affiliates. In order to accurately prepare the returns, the tax staff works closely with various other departments to gather and review the information needed to complete the return. The departments involved in this process include, but are not limited to accounting, finance, treasury, human resources, payroll, legal, governance, and corporate compliance. The returns are then reviewed twice within the tax department be fore being given to the Financial Reporting department to review and to ensure that the financial information is accurate and up to date. All THR System Forms 990 are provided to members of the Audit and Compliance Committee of the THR Board, giving them an opportunity to review, comment and ask questions regarding the Forms 990. The tax department Sr. Director provides an overview presentation to the committee highlighting various areas of the Form 990. A resolution to approve all of the returns is voted upon at this meeting. Once the Audit and Compliance Committee has approved the returns, each return is then reviewed and disgned by the Sr. Vice President of Finance. The members of the governing Boards are provided a copy of the Form 990 for their respective entity after the Audit and Compliance Committee approval process and before the Form 990 is filed.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Conflict of Interest- Part VI, Section B, Line 12c	Texas Health Resources (THR) has adopted a Conflict of Interest Policy that applies to THR and all of its wholly owned or wholly controlled affiliates. During the first quarter of each fiscal year, a Duality and Conflict of Interest Statement Form is distributed by the THR Chief Compliance Officer to all board members, officers, contracted medical directors, employees with a title of manager or above, employed physicians, and certain committee me mbers and other employees based upon function. All disclosed conflicts are reviewed by the THR Chief Compliance Officer. A report, listing each reported Duality of Interest or Conflict of Interest is given to both the Chair of the Governing body and the President of the Corporation with which the reporting person is affiliated. The THR Board of Trustees rece ives a report when the Annual Disclosure process is complete. Progressive corrective action is taken for any identified noncompliance which may include removal from a board or committee or physician/employee counseling if the person fails to provide the disclosure. In a ddition, THR monitors physician payments through a public database implemented by CMS. Man agement plans are executed as needed based upon disclosures. THR also educates the Boards and workforce annually through either a web based or live compliance training.

990 Schedule O, Supplemental Information

Return

Deference

Reference	
	· · · · · · · · · · · · · · · · · ·
Determination-	he organizations CEO, officer and key employees #The Compensation committee (which includ
Part VI,	es independent persons) performs reviews and makes recommendations to the THR Board #Inde
Section B,	pendent consultants may be hired #Compensation surveys or studies are utilized #Approval
Line 15	by the Board or Compensation committee is required. The board of THR hires an independent
	third party compensation consultant to review base pay of the CEO annually Every 3 years
	, the independent third party compensation consultant is hired to review all aspects of ex
	ecutive compensation, which includes a review and confirmation of the executive compensati
	on philosophy Each year the compensation committee of the THR board of trustees reviews a

detailed report analyzing CEO, Executive, and Senior officer compensation packages

Explanation

990 Schedule O, Supplemental Information

Public

Part VI.

Line 19

nner

Explanation Return Reference The organization does not make its governing documents or conflict of interest policy available. lable to the public The consolidated financial statements of Texas Health Resources (THR) Disclosure-

are made available to the public on the website www dacbond com. Consolidated financial s Section C. tatements are posted to this website quarterly and the audited financial statements are po sted annually. The financial statements of the wholly controlled affiliates of THR are not posted to the website nor are they generally made available to the public in any other ma

Return Explanation
Reference

990 Schedule O, Supplemental Information

Other	Controlled Joint Venture Treasury Shares (\$298,126) Transfers from controlled entity \$63,921,278
Changes in	
Fund	
Balance-Part	
XI, Line 9	

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R**

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(Form 990)

Department of the Treasury

Internal Revenue Service Name of the organization

Texas Health Resources

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2016

DLN: 93493317080517

OMB No 1545-0047

Open to Public Inspection

Schedule R (Form 990) 2016

Employer identification number

75-2702388

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. ▶ Attach to Form 990.

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (f) (e) Name, address, and EIN (if applicable) of disregarded entity Legal domicile (state End-of-year assets Direct controlling Primary activity Total income or foreign country) entity 5,406,215 TH Resources (1) Texas Health Partners LLC Mamt Co TX 15,376,751 612 E Lamar Blvd Arlıngton, TX 76011 02-0546958 (2) THR-SCA Holdings LLC ΤX 20,111,650 85,781,992 TH Resources Holding Co 612 E Lamar Blvd Arlington, TX 76011 46-1096461 ΤX (3) Texas Health Resources Trust -87,595 259,329,038 TH Resources Investments 612 E Lamar Blvd Arlıngton, TX 76011 36-6406740 Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. See Additional Data Table (a)
Name, address, and EIN of related organization (g) Legal domicile (state Exempt Code section Public charity status Direct controlling Primary activity Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No

Cat No 50135Y

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

	<u> </u>		•										
See Additional Data Table		(b)	(c)	(d)									
(a) Name, address, and EIN of related organization	(a) Name, address, and EIN of related organization				(e) Predomir income(rel unrelate excluded tax und sections!	lated, total inco ed, from der 512-	f Share of end-of-year assets	(I Disprop alloca	1) rtionate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	aging c	(k) Percentage Dwnership
					514)			Yes	No	1	Yes	No	
			_					res	NO		res	NO	
									<u> </u>				
									<u> </u>				
									<u> </u>			-	
Part IV Identification of Related Organization	ations Tayable as a (Cornoration	or True	t Complet	o if the ore	anization ar	swored "Ves	" on E	orm 0	OO Part IV	lino	34	
because it had one or more related of	actoris Taxable as a C	s a cornoration	on or tru	ist during t	ha tav vos	gamzation ar ar	Swelen 165	OH F	כ וווו פ	50, Fait IV,	iiie	J4	
	ngamzacions created as	s a corporation	טווטו נוע	ist during t	ile tax yea	aı.							
See Additional Data Table	1 (6)	1	/-\	1	ا دد،	l (-)	ا رو	1	(-)	1 45		1	(.)
(a) Name, address, and EIN of	(b) Primary activity	.	(c) egal	Dire	(d) ct controlling	(e) Type of entity	(f) Share of total	Share	(g) of end	of- Percer) ntage	Sec	(ı) tıon 512(b)) controlled
related organization	, , , , , , , , , , , , , , , , , , ,	do	micile		entity	(C corp, S corp,	ıncome		year	owne	ship	(13)) controlled
			or foreign untry)			or trust)		4	assets				entity?
			arici y)					-				Ye	es No
								-					
								1		1			
		1											
i													

Schedule R (Form 990) 2016

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	Yes	
b Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1 i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No

j Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o Sharing of paid employees with related organization(s)	10		No
p Reimbursement paid to related organization(s) for expenses	1 p	Yes	
q Reimbursement paid by related organization(s) for expenses	1 q	Yes	

1r Yes 1s Yes 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds (d) Method of determining amount involved (a) (b) (c) Name of related organization Transaction Amount involved type (a-s)

See Additional Data Table

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)		(e) re all partners section 501(c)(3) rganizations?	total end-of-year		(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No	! ,		Yes	No		Yes	No	
										Schedul	e R (Form	1 990	0) 2016

Schedule R (Form 990) 2016	Page 5											
Part VII Supplemental In	Part VII Supplemental Information											
Provide additional inf	Provide additional information for responses to questions on Schedule R (see instructions)											
Return Reference Explanation												
Related Transaction-Part V, Line 2	Texas Health Resources (THR) is the parent organization in a large healthcare system made up of both wholly owned entities as well as related controlled joint ventures as listed on Schedule R. THR's role is to plan, manage and coordinate the activities of the affiliated healthcare system in order to maximize opportunities to deliver cost effective quality medical care to residents of north central Texas. THR provides direction and oversight to its wholly owned affiliates through centralized services. They also provide oversight for the controlled joint ventures. As an integral part of providing centralized services to the affiliates, THR maintains intercompany receivable/payable accounts, most of which do not fall within the scope of IRC Section 512(b)(13). The range of centralized services provided by THR include information services, managed care contracting, Human resources, revenue cycle, billing and collections, patient access/admissions, legal, tax, compliance, supply chain, quality, business development, insurance, treasury, marketing, general accounting, real estate services, coding, transcription and strategic planning. In addition, THR does daily cash sweeps of all controlled tax exempt entities, none of which fall within the scope of IRC Section 512(b)(13). A management fee is charged for the centralized services and reported on Form 990, Part VII, Section B as a professional services fee. Transactions with related tax exempt organizations falling within the meaning of centralized services as described above, are not listed on Schedule R, Part V, Line 2.											
D+ II	Taylor Hoolible Belancian Hoolible Hoonibal Committee has applied for the committee that the This application to committee and the											

Texas Health Behavioral Health Hospital Corinth has applied for tax exempt status. The application is currently pending

Schedule R (Form 990) 2016

Software ID: Software Version:

Software \							
	EIN: 75-2702388 Name: Texas Health R	esources					
Form 990, Schedule R, Part II - Identification of Relat	ad Tay-Eyomat Organia	ations					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Section (b)(contribute)	n 512 (13) folled
						Yes	No
(1) PO Box 655999	Support Org	TX	501(c)(3)	12a	NA		No
Dallas, TX 75203 26-0610562							
(1)	Support Org	TX	501(c)(3)	12A	NA		No
PO Box 8040 Fort Worth, TX 76124 43-2087946							
(2)	Support Org	TX	501(c)(3)	12a	TH Cleburne		No
612 E Lamar Blvd Arlington, TX 76011 45-2793120							
(3)	Comm Support	TX	501(c)(3)	7	TH Resources	Yes	
612 E Lamar Blvd Arlıngton, TX 76011 46-4513182							
(4)	Support Org	TX	501(c)(3)	12b	TH Resources	Yes	
5323 Harry Hines Blvd Dallas, TX 75390 81-1575989							
(5)	Support Org	TX	501(c)(3)	12a	NA		No
612 E Lamar Blvd Arlington, TX 76011 26-0648532							
(6)	Hospital	TX	501(c)(3)	3	TH Resources	Yes	
800 West Randol Mill Rd Arlington, TX 76011 75-0972805							
(7)	Phys Clinic	TX	501(c)(3)	10	TH Phys Grou		No
9229 LBJ Freeway Dallas, TX 75243							
47-4724257 (8)	Hospital	TX	501(c)(3)	3	TH Resources	Yes	
612 E Lamar Blvd Arlington, TX 76011							
81-4317635 (9)	Hospital	TX	501(c)(3)	3	TH Resources	Yes	_
10864 Texas Health Trail Fort Worth, TX 76244							
<u>45-1502252</u> (10)	Hospital	TX	501(c)(3)	3	TH Resources	Yes	_
108 Denver Trail Azle, TX 76020							
75-1748586 (11)	Hospital	TX	501(c)(3)	3	TH Resources	Yes	_
201 Walls Dr							
Cleburne, TX 76033 75-1977850 (12)	Hospital	TX	501(c)(3)	3	TH Resources	Yes	
1301 Pennsylvania Ave	Поѕрітаї	1^	301(0)(3)	3	TH Resources	res	
Fort Worth, TX 76104 75-6001743							
(13) 1600 Hospital Parkway	Hospital	TX	501(c)(3)	3	TH Resources	Yes	
Bedford, TX 76022 75-1438726							
(14) 6100 Harris Parkway	Hospital	TX	501(c)(3)	3	TH Resources	Yes	
Fort Worth, TX 76132 75-2678857							
(15)	Hospital	TX	501(c)(3)	3	TH Resources	Yes	
411 Belknap Stephenville, TX 76401 75-1752253							
(16)	Hospital	FL	501(c)(3)	3	TH Resources	Yes	
11801 S Freeway Burleson, TX 76028 45-2694620							
(17)	Spec Drugs	TX	501(c)(3)	10	TH Resources	Yes	
612 E Lamar Blvd Arlington, TX 76011							
81-2833150 (18)	Hospital	TX	501(c)(3)	3	TH Alliance		No
10840 Texas Health Trail Fort Worth, TX 76244							
80-0800294 (19)	Phys Clinic	TX	501(c)(3)	10	TH Resources	Yes	
9229 LBJ Freeway Dallas, TX 75243							
75-2613493							

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (f) (d) (c) (e) (g) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 section (b)(13)(state status entity (if section 501(c) or foreign country) controlled entity? (3)) Yes No (21)Resd Trmt Ctr TX 501(c)(3) TH Resources Yes 612 E Lamar Blvd Arlington, TX 76011 81-2813227 (1) Fundraising ΤX 501(c)(3) TH Resources Yes 612 E Lamar Blvd Arlington, TX 76011 75-2022128 ΤX (2) TH Resources Yes Hospital 501(c)(3) 1105 Central Expressway N Allen, TX 75013 75-2890358 TX 501(c)(3) TH Resources Yes TH Resources Yes ΤX 501(c)(3) ΤX 501(c)(3) TH Resources Yes 75-2771437 501(c)(3) TH Resources Hospital ΤX Yes 6200 W Parker Rd Plano, TX 75093 75-2770738 (7) Edu& Research TX 501(c)(3) TH Resources Yes 612 E Lamar Blvd Arlington, TX 76011 75-2562191 (8) TX Mgmt Supp Org 501(c)(3) 12c NΑ No 612 E Lamar Blvd Arlington, TX 76011 75-2702388 (9) TX 3 Hospital 501(c)(3) TH Resources Yes

ΤX

 TX

ΤX

Hospital

LT Hospital

Support Org

501(c)(3)

501(c)(3)

501(c)(3)

12a

TH Resources

TH Resources

TH Foundatio

Yes

Yes

No

(3)	Hospital
8200 Walnut Hill Ln Dallas, TX 75231 75-1047527	
(4)	Hospital
3000 North Interstate 35 Denton, TX 76201 43-2008974	
(5)	Hospital
850 Ed Hall Drıve Kaufman, TX 75142	

6110 W Parker Rd Plano, TX 75093 81-2792484 (10)

2717 Tibbets Dr Bedford, TX 76022 81-2798838 (11)

1301 Pennsylvania Ave Fort Worth, TX 76104 75-1648589 (12)

612 E Lamar Blvd Arlington, TX 76011 75-6196065

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (h) (e) (d) Direct Legal (f) Share of total (i) General (g) Share of end-of-(k) Predominant Disproprtionate (b) Code V-UBI amount in Domicile Name, address, and EIN of allocations? Percentage Primary activity ncome(related Controlling Box 20 of Schedule Managing year assets (State ıncome ownership related organization unrelated, Partner? or Entity K-1 excluded from Foreign (Form 1065) tax under Country) sections 512-514) Yes Yes No No (1) AMH Cath Labs LLC N/A Hospital TX NA 811 Wright St Arlington, TX 76012 20-3003947 (1) Arlıngton Surgery Ctr LLC Amb Surg Ctr THR-SCA Related 601,377 912,726 No Yes 51 000 % ΤX Holding 918 N Davis Dr Arlington, TX 76012 75-2055800 (2) Cleburne Imaging LLC Medical Imaging ΤX NA N/A PO Box 820519 Dallas, TX 75382 46-0767278 2,245,996 3,073,456 (3) Cleburne Surgical Ctr LLC Amb Surg Ctr ΤX THR-SCA Related Νo Yes 51 000 % Holding 2010 W Katherine P Raines Blvd Cleburne, TX 76033 20-3742012 3,830,765 3,769,533 (4) Denton Surgery Ctr LLC Amb Surg Ctr TX THR-SCA Related No Yes 61 717 % Holding 207 North Bonnie Brea Denton, TX 76201 47-0926556 23,342,996 (5) TH Resources 73,736,145 Hospital TX Related No Yes 53 625 % Flower Mound Hospital Ptrs LLC 4400 Long Prairie Rd Flower Mound, TX 75028 26-0684968 THR-SCA 9,245,574 5,985,776 51 000 % Endoscopy Ctr ΤX Related No Yes Fort Worth Endoscopy Ctr LLC Holding 900 W Magnolia Ave 101 Fort Worth, TX 76104 77-0368346 (7) FTH DFW Partners LLC Hospital/ER No No 51 000 % TH Resources Related

(7) I III DI W FAIthers LLC	I lospital/ElX	17	iii kesources	Nelaceu			140		110	JI 000 /0
1401 E trinity Mills Rd Carrollton, TX 75006 47-3426036										
(8) Greenville Surgery Ctr LLC	Amb Surg Ctr		THR-SCA Holding	Related	1,753,858	3,018,001	No	Yes		84 000 %
7150 Greenville Ave Ste 200 Dallas, TX 75231 74-2411643			Troiding							
(9) Health Imaging Ptrs LLC	Medical Imaging	TX	TH Resources	Related	20,959,515	37,333,861	No		No	51 000 %
8610 Explorer Drive Ste 300 Colorado Springs, CO 80920 27-1385885										
(10) North Dallas Surgical Ctr LLC	Amb Surg Ctr	TX	THR-SCA Holding	Related	1,102,093	1,852,802	No	Yes		51 000 %
17980 Dallas Parkway Ste 100 Dallas, TX 75287 27-2248103										
(11) Ophthalmology Surgery Ctr of Dallas LLC	Amb Surg Ctr		THR-SCA Holding	Related	6,659,192	7,006,438	No	Yes		51 000 %
10740 N Central Expressway Ste 400 Dallas, TX 75231 26-1914835										
(12) Physician Medical Ctr LLC	Hospital	TX	TH Resources	Related	15,134,417	16,923,460	No	Yes		53 128 %
6020 W Parker Rd Plano, TX 75093 48-1281377										_
(13) Presbyterian Cancer Ctr-Dallas LLC	Cancer Ctr	TX	NA	N/A						
PO Box 819607 Dallas, TX 75381 26-0422749										_
(14) Rockwall Regional Hospital LLC	Hospital	TX	TH Resources	Related	13,107,789	46,089,349	No	Yes		60 952 %
3150 Horizon Rd Rockwall, TX 75032 20-2848116										

Form 990, Schedule R, Par	t III - Identificat		elated Organ	izations Taxal	ple as a Partne	rship	1	1			
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Disproprtionate allocations? Yes No	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	Gen Mana Part	j) neral or aging ner?	(k) Percentage ownership
(16) Southlake Specialty Hospital LLC	Hospital	TX	TH Resources	Related	7,198,853	16,244,111	No		Yes		53 917 %
1545 E Southlake Blvd Southlake, TX 76092 02-0555371											
(1) Surgical Caregivers of Fort Worth LLC	Amb Surg Ctr	1	THR-SCA Holding	Related	3,978,072	3,962,578	No		Yes		51 000 %
2001 W Rosedale Street Fort Worth, TX 76104 75-1925497					4.045.000	5.000.000					
Texas Health Craig Ranch Surgery Ctr LLC	Amb Surg Ctr		THR-SCA Holding	Related	4,046,099	5,008,989	No		Yes		58 500 %
8080 State Hwy 121 Ste 100 McKinney, TX 75070 38-3897811	Amb Surg Ctr	TX	THR-SCA	Related	3,362,181	4,595,665	No.		Yes		51 000 %
Texas Health Flower Mound Orthopedic Sur	Amb Surg Ctr		Holding	Kelated	3,362,161	4,595,665	No		res		51 000 %
5000 Long Prairie Road Flower Mound, TX 75028 80-0866449			TI. 5		4 670 000						02.150.0
(4) TH Medsynergies LLC 909 Hidden Ridge Ste 300 Irving, TX 75038 80-0272951	Mgmt Services	TX	TH Resources	Related	1,670,980		No			No	93 150 %
(5) TH Spine Center Arlington 1545 E Southlake Blvd Ste 100 Southlake, TX 76092 46-4143686	Amb Surg Ctr	TX	TH Resources	Related	-38,917		No		Yes		61 890 %
	Amb Surg Ctr	1	THR-SCA Holding	Related	6,049,971	5,969,367	No		Yes		53 494 %
17950 Preston Road Ste 75 Dallas, TX 75252 20-3991622											
(7) TH Surgery Ctr Rockwall LLC 569 Brookwood Village Ste 901	Inactive		THR-SCA Holding	Related			No		Yes		51 000 %
	Hospital	TX	NA	N/A							
Texas Institute for Surgery LLP 7715 Greenville Ave Ste 100 Dallas, TX 75231 77-0628004											
(9) THR-STT Rockwall ASC LLC 1545 E Southlake Blvd	Amb Surg Ctr	TX	TH Resources	Related	1,336,205	2,209,669	No		Yes		87 877 %
Southlake, TX 76092 26-2429878	Amb Surg Ctr	TX	TH Resources	Related	3,091,711	4,894,296	No		Yes		91 014 %
THR-STT Southlake ASC LLC 1545 E Southlake Blvd Southlake, TX 76092	_										
20-1728912	Hospital	TX	TH Resources	Related	11,098,932	40,358,656	No			No	51 000 %
801 I -20 West Arlington, TX 76017 73-1662763											
(12) USMD Hospital at Fort Worth LP	Hospital	TX	TH Resources	Related	2,775,453	6,798,631	No			No	50 965 %
5900 Altamesa Blvd Fort Worth, TX 76132 20-3571243											
Wilson Creek Surigcal Ctr LLC	Amb Surg Ctr		THR-SCA Holding	Related	3,215,226	2,364,572	No		Yes		51 000 %
8855 Synergy Dr McKinney, TX 75070 27-4816583											
Women's Specialty Surgery Ctr	Amb Surg Ctr	TX	NA	N/A							
8230 Walnut Hill Ln Ste 101 Dallas, TX 75231 26-2310072											

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (c) (f) (g) (h) (i) (d) (e) Share of end-of-year Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Percentage Section 512 related organization (b)(13)domicile entity (C corp, S corp, income assets ownership (state or foreign or trust) controlled entity? country) Yes No (1) Huguley Medical Associates Inc Phys Clinics TX lnα C Corp Nο 11801 South Freeway Burleson, TX 76028 75-2547668 (1) Magnum Health Holdings Inc Holding Co TX TH Resources C Corp 0 0 100 000 % Yes 612 E Lamar Blvd Arlington, TX 76011 47-5486814 (2) Texas Health Aetna Health Plan Med Insurance ΤX lnα C Corp Nα 612 E Lamar Blvd Arlıngton, TX 76011 47-5548221 (3) TH Biomedical Advancement Center Inc. ΤX lnα C Corp Research No 612 E Lamar Blvd Arlıngton, TX 76011 75-2636884 (4) SWHR Specialty Programs Groups Inactive ΤX TH Resources C Corp 100 000 % Yes 612 E Lamar Blvd Arlington, TX 76011 46-5588632 TX 100 000 % (5) THR Primary Care Ext Physician Network TH Resources C Corp 0 Inactive Yes 612 F Lamar Blvd Arlington, TX 76011 46-5365421 (6) Texas Health Resources Spine Services ΤX TH Resources C Corp Inactive 100 000 % Yes 612 E Lamar Blvd Arlıngton, TX 76011 46-5347751 (7) Texas Health Resources Women's Services Inactive TX TH Resources C Corp 100 000 % Yes 612 E Lamar Blvd Arlington, TX 76011 46-5330487 CR Trust TX NA 0 % (8) Charitable Remainder Trusts (4) Trust No 612 E Lamar Blvd Arlıngton, TX 76011 46-5330487

TH Resources

C Corp

48,736,934

0

100 000 %

Yes

(9) Grace Indemnity Company Ltd

98-1209573

1159 Carıbbean Plaza Grand Cayman KY 1-1102

CJ

Captive Insurance

CJ

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) type(a-s) Method of determining amount involved (1) Health Imaging Partners LLC 390,991 Lease] Fort Worth Endoscopy Center LLC (1) 446,493 Lease а Texas Health Allen 391,169 (2) а Lease (3) Texas Health Alliance а 924,037 Lease Texas Health Arlington Memorial (4) а 50,692 Lease (5) Texas Health Azle 344,029 а Lease Texas Health Cleburne (6) 107,771 а Lease Texas Health Dallas 870,300 (7) Lease а (8) Texas Health Denton 1,747,917 Lease а Texas Health Fort Worth 4,781,368 (9) а Lease Texas Health HEB (10)а 1,069,307 Lease Texas Health Kaufman (11)а 61,093 Lease (12)Texas Health Outpatient Surgery Cntr Alliance 768,798 Lease J Texas Health Plano (13) а 2,672,774 Lease (14)Texas Health Physician Group 10,348,957 а Lease (15)Texas Health Resources Foundation а 401,206 Lease (16)Texas Health Stephenville 78,171 а Lease (17) Texas Health Specialty Hospital 95,648 а Lease Texas Health Southwest (18)а 1,517,810 Lease (19) Texas Health Research & Education Inst а 286,573 Lease Opthalmology Surgery Center Dallas LLC (20) ь 266,616 JV Agreement (21) Southlake Specialty Hospital LLC ь 419,005 JV Agreement (22)Magnum Holdings Inc b 10,806,538 Corp Articles Cleburne Surgical Center LLC 2,211,803 (23)JV Agreement С

3,690,868

JV Agreement

c

Denton Surgery Center LLC

(24)

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) type(a-s) Method of determining amount involved Flower Mound Hosptial Partners LLC (26)15,709,060 JV Agreement c Fort Worth Endoscopy Center LLC (1) С 9,884,605 JV Agreement Greenville Surgery Center LLC 1,366,840 JV Agreement (2) c (3) Health Imaging Partner LLC С 18,049,476 JV Agreement (4) Physician Medical Center LLC c 13,372,212 JV Agreement (5) Rockwall Regional Hospital LLC С 10,272,915 JV Agreement Southlake Specialty Hospitals LLC (6) 5,261,954 JV Agreement Surgical CareGivers of Fort Worth LLC 4,572,840 (7) С JV Agreement (8) Texas Health Craig Ranch Surgery Center LLC 3,252,127 JV Agreement c TH Flower Mound Orthopedic Surgery Center 3,269,019 (9) JV Agreement С (10) Texas Health Surgery Center Preston Plaza LLC 4,978,909 JV Agreement c THRSTT Rockwall ASC LLC 1,398,508 (11)С JV Agreement (12) THRSTT Southlake ASC LLC c 3,365,978 JV Agreement USMD Hospital at Arlington LP 11,509,635 JV Agreement (13) С USMD Hospital at Fort Worth LP (14)c 451,550 JV Agreement Wilson Creek Surgical Center LLC (15)С 3,139,439 JV Agreement (16)North Dallas Surgical Center LLC 343,908 JV Agreement c Opthalmology Surgery Center of Dallas (17) С 1,397,410 JV Agreement Texas Health MedSynergies LLC (18)c 23,771,470 JV Agreement TH Spine Center Arlington LLC (19) С 258,504 JV Agreement (20) Cleburne Surgical Center LLC 1 141,118 Monthly Billing (21) Denton Surgery Center LLC 151,414 Monthly Billing (22)Fort Worth Endoscopy LLC 1 341,871 Monthly Billing Flower Mound Hospital Partners LLC 10,744,138 Monthly Billing (23)1

642,473

1

Monthly Billing

FTH DFW Partners LLC

(24)

Form 990, Schedule R, Part V - Transactions With Related Organizations (c) (b) Name of related organization Transaction Amount Involved (d) type(a-s) Method of determining amount involved Greenville Surgery Center LLC 86,743 (51) Monthly Billing Health Imaging Partners LLC (1) 1,623,026 Monthly Billing North Dallas Surgical Center LLC 84,380 Monthly Billing (2) Opthalmology Surgery Center of Dallas LLC Monthly Billing (3) 288,022 Physicians Medical Center LLC (4) 4,222,841 Monthly Billing (5) Rockwall Regional Hospital LLC Т 8,933,957 Monthly Billing Surgical Caregivers of Fort Worth (6) 189,251 Monthly Billing Southlake Specialty Hospital LLC Τ 4,312,279 Monthly Billing (7) (8) STT-THR Rockwall ASC LLC 73,973 Monthly Billing STT-THR Southlake ASC LLC 75,000 (9) Monthly Billing (10)Texas Health Huguley Hospital 114,400 Monthly Billing Texas Health Craig Ranch Surgery Center LLC 91,520 (11)Monthly Billing (12) TH Flower Mound Orthopedic Surgery Ctr LLC 140,528 Monthly Billing TH Surgery Center Preston Plaza LLC (13) 195,228 Monthly Billing (14)USMD Hospital at Arlington LP 75,000 Monthly Billing (15)USMD Hospital at Fort Worth LP 75,000 Monthly Billing (16)Wilson Creek Surgical Center LLC 133,683 Monthly Billing (17) Cleburne Surgical Center LLC 50,967 Interco Billing q Denton Surgery Center LLC (18)q 64,862 Interco Billing (19) Flower Mound Hospital Partners LLC q 615,912 Interco Billing (20) Fort Worth Endoscopy Centers LLC 135,575 Interco Billing q (21) Health Imaging Partners 484,762 Interco Billing q (22)Physicians Medical Center LLC 382,195 Interco Billing q Rockwall Regional Hospital LLC 512,083 Interco Billing (23) q Southlake Specialty Hospital LLC 284,482 (24)Interco Billing

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) Amount Involved (d) Name of related organization Transaction Method of determining amount involved type(a-s) (76) Surgical Caregivers of Fort Worth LLC 88,772 Interco Billing (1) Texas Health MedSynergies LLC 133,434 Interco Billina q (2) Texas Health Craig Ranch Surgery Ctr LLC 54,872 Interco Billing TH Flower Mound Orthopedic Surgery Ctr LLC (3) 84,832 Interco Billing q (4) TH Surgery Center Preston Plaza LLC 54,634 Interco Billing q (5) THR-STT Southlake ASC LLC 53,326 Interco Billing q Wilson Creek Surgical Center LLC 58,051 Interco billing (6) q (7) Flower Mound Hospital Partners LLC 198,077 Interco Billing р 180,733 Interco Billing (8) Health Imaging Partners р Physicians Medical Center LLC 114,674 Interco Billina (9) (10) Rockwall Regional Hospital LLC 183,072 Interco Billina р Southlake Specialty Hospital LLC 81,479 (11) р Interco Billing (12)Surgical Caregivers of Fort Worth LLC 63,942 Interco Billing р (13) USMD Hospital at Arlington LP 153,332 Interco Billing р USMD Hospital at Fort Worth LP (14) 51,623 INterco Billing р (15)SWHR Specialty Programs Groups 5,837,296 Interco Billina