

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
 ▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2016 Open to Public Inspection

A	For the	e 2016 cal	lendar year	, or tax year be	ginning		, and ending				
В	Check if ap	pplicable C	Name of orga	inization						D Employe	er identification number
	Address cl	hange		TE	nnessee	HOSPITAL	ASSOCIAT	ION		_	
\Box	Name cha	nnae	Doing busine	ss as							534232
		•		street (or P O box if r		d to street address	5)		Room/suite	E Telepho	
닏	Initial retur			IRGINIA W state or province, cou		arrian saelal saela			<u> </u>	012-	-256-8240
	terminated		•	•	intry, and zir or t						00 261 000
	Amended	retum (=	BRENTW	VOOD Idress of principal offi		TN 37027				G Gross re	ceipts 20,361,982
一		ار			сег				H(a) Is this a g	roup return for	subordinates? Yes X No
	Application	n pending		BECKER					}	-	
				VIRGINIA	A WAY				H(b) Are all su		
			BRENT				37027		If "No	o," attach a list	(see instructions)
1	Tax-exem	npt status	501(0		(6)∢	(insert no)	4947(a)(1) or	527			
j	Website	► WW	M. THA						H(c) Group ex		
K		organization	X Corporat	tion Trust	Association	Other >			Year of formation	1938	M State of legal domicile TN
F	Part I	<u>Sun</u>	nmary								
	1 E	Briefly desi	cribe the or	ganization's mis	sion or most :	significant acti	vities:				
9	1	THE M	USSION	OF THE OF	GANIZAT:	CON IS TO	LEAD OUR	MEMBER	S IN ADVO	CACY FO	R AND
2017 Governance	1	SUPPO	RT OF C	COMMUNITY-	BASED HO	OSPIT A LS	AND HEALT	H SYSTEM	OT CIVA 2N	ASSIST	THEM
~ E	1	IN DE	LIVERIN	NG ACCESSI	BLE, CO	ST-EFFECT	TIVE, QUAL	ITY HEAD	LTH SERVI	CES.	
½ ⊚ 2017 vities & Gove	2 (Check this	box 🕨	if the organization	on discontinue	ed its operatio	ns or disposed o	f more than-	25% of its net a	ssets	
ຸ ສ		Number of	voting men	nbers of the gov	erning body (Part VI, line 1a	a)	RE	CEIVED	' 3	31
ြာ မွ		Number of	independer	nt voting membe	ers of the gov	ernina body (F	art VI, line 1b)			7 574	28
UN % (Activities	5 7		•	duals employed	_			10 88 10	N 1 9 2017	₽5	45
	6 1			teers (estimate i	-		-,	18 10	HA T 2 TOIL	2€6	0
≓ ⋖				ss revenue from	•	lumn (C) line	12			- 7 a	2,000,712
	}			s taxable income	•		12	\circ	SDEN, U	7b	1,222,285
<u> </u>	1 50	ver unicial	tea pasilles	s taxable incom	e noni ronn s	990-1, fille 34			Prior Y		Current Year
	8 0	Contributio	ns and orar	nts (Part VIII, line	e 1h)					1,934	
CANA Revenue	9 6		-	nue (Part VIII, Iir	•					16,427	
₹ Ş	10	-		art VIII, column		and 7d)				1,779	
のCANAMA Revenue	111 6		-	ill, column (A), l			116\			8,861	
90	1 .			nes 8 through 1						9,001	
_				ounts paid (Part			1111 (7 V), 1110 12/			8,183	
	J.			members (Part		• • • • • • • • • • • • • • • • • • • •				,0,100	7
	1	•		•	•	•	- (A) lines 5 40	Λ.	1 75	33,642	4,908,903
368	15 3	•	•		,		n (A), lines 5–10)	3,70	33,042	4,900,903
ë	16a			ng fees (Part IX,	•			0	. 3-7		1
Expenses	b 1		• •	nses (Part IX, c		•		U	<u></u>	14 614	
	''		•	IX, column (A),		•				04,614	
	1			ines 13–17 (mus			, (ine 25)			16,439	
		Revenue le	ess expense	es Subtract line	18 from line	12				02,562	
Assets or		Total	ta /Da≠ V !	16\					Beginning of C	37,926	End of Year 37, 997, 325
SSe			ts (Part X, I							14,759	
et	ēl 💮		ities (Part X	•						L3,167	
				ances Subtract	line 21 from	line 20	. 		25,4.	13,101	28,585,874
_	Part II		nature B								
	Inder per	natties of pe	erjury, declar	re that I have example of preparer	mined this return	n, including acc	companying sched all information of	ules and state	ments, and to the	best of my k	knowledge and belief, it is
	ue, cone	BCL, AND CON	Ilbiera hada	lation of preparer	(Other trial) On	Cer) is based or	T all intoffication of	Writer prepare	i nas any knowled	age T-	33.17
		-	الك	S BAN W	Rise					!	13 2001
	gn	1:	nature of office		(s. ~	41 '				Date	e
He	ere	—		BECKER	1/10ACI	Neiser	<u> </u>	-PRES	IDENT (Fo	
		Тур	e or print name	and title							
		Print/Type p	preparer's name	e		Preparer's signa	ture /	14	Date	Chec	
Pa	id	KERRI M	AYNARD			KERRI MAYN	ARE THE	Dum	d CPA 05/2	5/17 self-e	employed P00074426
Pre	eparer	Firm's name	e	PURYEAR	HAMILT	ON HAUS	MAN & WO			Firm's EIN	62-0788068
Us	e Only			1000 CO	RPORATE	CENTRE	DRIVE,	SUITE	200		
		Firm's addre	ess	FRANKLI		37067				Phone no	615-771-3600
Ma	y the IR			with the prepare			ctions)				X Yes No
				tice, see the sepa							Form 990 (2016)
DA								(i)	% A		, ,

4d Other progra	ım services (Describe in Schedule		(Revenue \$	
4c (Code) (Expenses \$	including grants of \$) (Revenue \$)
(0000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		, (1818-1817)	,
4b (Code) (Expenses \$	including grants of \$) (Revenue \$	
ISSUES F	AT THE STATE AND	NATIONAL LEVELS.		
HEALTHCA ALSO PRO AND INFO	ARE ORGANIZATIONS OVIDES EDUCATION ORMS THE PUBLIC A	AND THE PATIENTS THEY AND INFORMATION FOR ITS BOUT HOSPITALS AND HEAL	SERVE. IT MEMBERS,	
A NOT-FO	OR-PROFIT MEMBERS	including grants of \$ SSOCIATION, ESTABLISHED HIP ASSOCIATION, SERVES HEALTH SYSTEMS AND OTHE	S AS AN)
expenses Se		complishments for each of its three largest pro anizations are required to report the amount of th program service reported		
services? If "Yes," desc	cribe these changes on Schedule	0		Yes X No
If "Yes " desc	90 or 990-EZ? Cribe these new services on Sched Dization cease conducting, or mak	dule O. e significant changes in how it conducts, any p	rogram	Yes X No
•	- -	program services during the year which were no	ot listed on the	
THE MISS	OF COMMUNITY-BAS	IZATION IS TO LEAD OUR ED HOSPITALS AND HEALTH , COST-EFFECTIVE, QUALI	SYSTEMS AND TO ASS	
Cr	neck if Schedule O contains	a response or note to any line in this	Part III	
Part III St	atement of Program Serv		0534232	Page 2

Part IV	Checklist (of Required	Schedules

		_	1	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"				
_	complete Schedule A	ŀ	1		<u> </u>
2	Is the organization required to complete Schedule B, Schedule of Continbutors (see instructions)?	}	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		3		<u>x</u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	N/A	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	107			
•	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			x	
_	Part III	ŀ	5	^	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If		1	l	
	"Yes," complete Schedule D, Part I	1	6	į	х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	į			
-	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	1	7	}	X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	}			
	complete Schedule D, Part III		8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a	[
	custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or	}		- 1	
	debt negotiation services? If "Yes," complete Schedule D, Part IV		9	Х	
0	Did the organization, directly or through a related organization, hold assets in temporarily restricted		Î	·	
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V		10		X
1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable		, '		
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	ļ			
	complete Schedule D, Part VI	ļ	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more	ĺ			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		11b		X
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more				
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets				
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX		11d		X
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X		11e	X	
f	,			x	
2-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X		11f	-	
28	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII		12a		х
ь	Was the organization included in consolidated, independent audited financial statements for the tax year? If		1 Za		
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional		12b	x	}
3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		13		Х
4a	Did the organization maintain an office, employees, or agents outside of the United States?		14a		X
ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,				
	fundraising, business, investment, and program service activities outside the United States, or aggregate				ļ
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV		14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	,			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV		15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other				
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV		16	L	X
7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on				
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)		17	-	X
8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on				
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II		18		X
9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?		40	}	
	If "Yes," complete Schedule G, Part III		19		X

Form 990 (2016) TENNESSEE HOSPITAL ASSOCIATION 62-0534232 Part IV Checklist of Required Schedules (continued)

			Yes	NO
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? N/A	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	-	l	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on]	j	
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		<u> </u>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the		ļ	
	organization's current and former officers, directors, trustees, key employees, and highest compensated	ĺ	1	
	employees? If "Yes," complete Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than		ĺ	
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	1	İ	
	through 24d and complete Schedule K. If "No," go to line 25a	24a		<u> </u>
þ	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year		ļ	
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	}		
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior	ļ		
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	- 1		
	If "Yes," complete Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any		1	
	current or former officers, directors, trustees, key employees, highest compensated employees, or		į	
	disqualified persons? If "Yes," complete Schedule L, Part II	26		<u>X</u>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,	· {	l	
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled		}	
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		<u>x</u>
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,	^4	-	
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		_X_
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	1	- 1	
	Schedule L, Part IV	28b	1	<u> </u>
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		<u> </u>
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31]	_X_
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"		.)	
	complete Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u>x</u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,		1	
	or IV, and Part V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
þ	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O	38_	X	L
		For	99r	(2016)

• •	Check if Schedule O contains a response or note to any line in this Part \	/					
	Officer if deficultie of contains a response of flote to any line in this fact.					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	61		75.7°	1 mg 1 mg 2 mg	
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and						
	reportable gaming (gambling) winnings to prize winners?				1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	1 1			, ,	1, 7,	
	Statements, filed for the calendar year ending with or within the year covered by this return	2a	45		,-	-	`
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		· · · · · · · · · · · · · · · · · · ·	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	s)			-	-	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?				3a	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule	0			3b	X	<u> </u>
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	authori	ity				
	over, a financial account in a foreign country (such as a bank account, securities account, or other fi	nancial					
	account)?				4a		X
b	if "Yes," enter the name of the foreign country ▶						ļ
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial	Accour	ıts		,	^	
	(FBAR)					-	' -
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?				5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa	ction?			5b		X
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			N/A	5c		↓
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did to	he					
	organization solicit any contributions that were not tax deductible as charitable contributions?				6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributi	ons or					
	gifts were not tax deductible?			NA	6b		ļ
7	Organizations that may receive deductible contributions under section 170(c).					1	}
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for	goods					l
	and services provided to the payor?			11.40	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			N/A	7b		┼
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as			l _		7.
	required to file Form 8282?	1	ł		7c		X
ď	If "Yes," indicate the number of Forms 8282 filed during the year	7d	<u> </u>				•
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		t'7		7e	-	X
f ~	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont		00 aa raawi	40	7f		X
9	If the organization received a contribution of qualified intellectual property, did the organization file F				7g		X
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization are related funds by the design of the property of the contribution of cars, advised funds by the contribution of cars, are property of the contribution of cars, boats, airplanes, or other vehicles, did the organization of cars, are property of the contribution of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the organization of cars, boats, airplanes, or other vehicles, did the cars of cars, and the cars of cars, are carried to the cars of cars, are carried to the cars of cars, and carried to cars, and carried to ca			098-C7	7h	-	1
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintain	ea by II	ile	N/A	8		
۵	sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.			101/11	 °		
a	Did the sponsoring organization make any taxable distributions under section 4966?			ŀ	9a	Ì	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			ļ	9b	-	†
10	Section 501(c)(7) organizations. Enter:				35	-	†
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	}	1	-		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	 		1.	1	
11	Section 501(c)(12) organizations. Enter				` ,		
···	Gross income from members or shareholders	11a	1	ŀ		ļ <u>.</u>	
b	Gross income from other sources (Do not net amounts due or paid to other sources	1			! -	· ·	1. :
~	against amounts due or received from them.)	116					
12a			?		12a		1
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	1		ě	.,	1
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	<u></u>				' '	
a	Is the organization licensed to issue qualified health plans in more than one state?				13a		
-	Note. See the instructions for additional information the organization must report on Schedule O.			1		T	
b	Enter the amount of reserves the organization is required to maintain by the states in which					-	1
•	the organization is licensed to issue qualified health plans	13b]]	ļ	
c	Enter the amount of reserves on hand	13c			L. '		<u> </u>
14a	Did the organization receive any payments for indoor tanning services during the tax year?				14a		Х
_ь	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedu	le O		N/A	14b		
DAA					Fo	m 99	0 (2016)

Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 28 b Enter the number of voting members included in line 1a, above, who are independent 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with X any other officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct 3 X supervision of officers, directors, or trustees, or key employees to a management company or other person? 4 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 X Did the organization become aware during the year of a significant diversion of the organization's assets? X Did the organization have members or stockholders? 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint X one or more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, X stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X a The governing body? 8a X b Each committee with authority to act on behalf of the governing body? 8ь Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No Yes X 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, NA affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give use to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," X describe in Schedule O how this was done 12c X 13 13 Did the organization have a written whistleblower policy? X Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official 15a Other officers or key employees of the organization X 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? X 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? N/A Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply Own website X Another's website X Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records 5201 VIRGINIA WAY DAVID NEIGER, CFO

615-256-8240

TN 37027

BRENTWOOD

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

1

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order individual trustees or directors, institutional trustees; officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for	(do box off	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations below dotted line)	ndividual trustee or director	nstitutional trustee	Officer	Key employee	Former Highest compensated employee	(W-2/109 9-M ISC)		organization and related organizations
(1) KEVIN SPIEGEL						1			
	0.10				}	!			•
BOARD OF DIRECTORS	0.00	X		_	-	 	0	0	0
(2) THOMAS H. GEE	0.10					1 1	}		
DOX DD 00 D T D T 000000	0.10))		•	•
BOARD OF DIRECTORS	0.00	X			-	 	0	0	<u> </u>
(3) DONALD WEBB	0.10	[1						
			1		1	1	_	^	•
BOARD OF DIRECTORS (4) TED STUBBLEFIELD	0.00	X		}	├-	{ 	0	0	0
(4) TED STUBBLEFIELD	0.10	1	ł		1	1 1	Ì	,	
DORDD OF DIDECTOR	0.00	x			}	} }) 0	_	0
BOARD OF DIRECTORS (5) JOY GOLDEN	0.00	^	<u> </u>			}	 	0	
(5) JOI GOLDEN	0.10	})			} }			
BOADD OF BIDECHORS	0.00	x)			, ,	0	o	0
BOARD OF DIRECTORS (6) REGINALD COOPWOO		┝▀	-	-	├	├─ ├─	 	<u> </u>	
(6) REGINALD COOPWOO	0.10								
IMM. PAST CHAIRMAN	0.00	x		ĺ	ĺ		0	o	0
(7) ANTHONY L. SPEZ:		12	-	├-	├	╂─┼─	 	 	
(/)ANIHONI II. SPEZ.	0.10	1		l	1	1 1	•		
BOARD OF DIRECTORS	0.00	x	Ì	l		ł }	0	o	0
(8) NICHOLAS LEWIS	0.00	-		├	-	}	ļ <u>-</u>	 	
(6) NICHOLAS ASWIS	0.10	}	1	1	1	}			
BOARD OF DIRECTORS	0.00	x))	}	}	0	o	0
(9) KEITH GOODWIN	0.00	+	-	-	-	 	 	 	
(a) REIII GOODNIN	0.10	1		1	ļ				
CHAIRMAN	0.00	x		1			0	O	0
(10) SCOTT BOWMAN	0.00	 	 			 	<u> </u>	<u>~</u>	
(10)50011 2011121	0.10	1	Ì	(1 1			
BOARD OF DIRECTORS	0.00	X		(l	1 1	0	0	o
(11) JASON LITTLE	1	† 	 	1	 	 	† -	-	
,	0.10	1	}	ł	l				
BOARD OF DIRECTORS	0.00	X			1	1 1	0	o	o
DAA	L						<u> </u>	<u> </u>	Form 990 (2016)

(A) (B) Name and title Average hours per				((Pos	C)	than o	_	(D) Reportable compensation	(E) Reportable compensation from		Estimated amount of	
	week (list any					s both r/truste		from the	related organizations	other compensa	tion	
	hours for related organizations below dotted line)	Individual frustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organizat and relat organizati	ion ed	
(12) BART HOVE			-				_					
	0.10]									_	
BOARD OF DIRECTORS	0.00	X	 	 		_		0	0		0	
(13) PAUL KORTH	0.10						ļ					
BOARD OF DIRECTORS	0.00	x		1				0	o		0	
(14) ALAN WATSON												
	0.10	Ĺ						_				
CHAIRMAN-ELECT	0.00	X	<u> </u>	<u> </u>		<u> </u>	-	0	0		0	
(15) DAVID MANNES	0.10		l		1	l	{					
BOARD OF DIRECTORS	0.00	x	Ì		l			O	0		0	
(16) TOM OZBURN											<u></u> -	
	0.10		ł			1	ĺ	}				
BOARD OF DIRECTORS	0.00	X	<u> </u>	_	-	<u> </u>	ļ	0	0	 	0	
(17) MORRIS SELIG	MAN, MD 0.10		j				1					
BOARD OF DIRECTORS	0.00	x				ļ		0	0	Í	0	
(18) TIMOTHY MCGI			 		1						<u>~</u>	
	0.10					Ì		,				
BOARD OF DIRECTORS	0.00	X		<u> </u>	<u> </u>	 	<u> </u>	0	0		0	
(19) WRIGHT PINSO	1 '	1		ŀ	1							
BOARD OF DIRECTORS	0.10	x	1		(ľ		l o	o		0	
1b Sub-total	1 0.00	1 42	Ь	-	ــــــ	<u> </u>		<u> </u>				
c Total from continuation she	ets to Part VII,	Secti	ion /	4			>	2,106,170			0,908	
d Total (add lines 1b and 1c)							<u> </u>	2,106,170		90	0,908	
2 Total number of individuals (ii reportable compensation from					e lis	ted a	bov	e) who received more than	\$100,000 of			
- CPONTADIO COMPONICATION NO	Tare organization										Yes No	
3 Did the organization list any f employee on line 1a? If "Yes,								oyee, or highest compensa	ated	3	x	
4 For any individual listed on lin	•							n and other compensation	from the			
organization and related orga	nızations greateı	thar	1 \$15	50,00	00?	f "Ye	s," c	complete Schedule J for su	ch	4	x	
individual5 Did any person listed on line	1a receive or acc	crue :	com	pens	atio	n fror	n an	y unrelated organization of	r ındıvidua l			
for services rendered to the o										5	<u> </u>	
Section B. Independent Contract				- 1.			 -		W #400 000 - 5			
 Complete this table for your for compensation from the organ 										ear		
	(A) d business address								(B) otion of services		(C) npensation	
HAMILTON PLACE STRA	TEGIES, LI					1	тн	ST NW SUITE 20				
WASHINGTON		2	00				+	CONSULTING			516,345	
PHIL MARTIN & AFFIL			77			00 1	ſ	KORY VALLEY ROA				
NASHVILLE QUANTROS, INC	Tr	1 3	12			M	_	MARKETING/ADVI			215,988	
MILPITAS	C#	\ 9	50					COMPUTER SVCS			206,158	
STROUDWATER ASSOCIA	TES, INC.				100	00	-	PORATE CENTRE D	R, SUITE 280			
FRANKLIN		1 3	70					CONSULTING			192,947	
HEALTH MANAGEMENT A		- 4	00) No		H WASHINGTON SO	UARE STE 705			
LANSING 2 Total number of independent		udino				ed to		CONSULTING			161,319	
received more than \$100,000	of compensatio	n froi	m the	e org	anız	ation	▶		9		990 (2016)	

Part VII Section A. Officers (A) Name and title	(B) Average hours per week (list any hours for	(d bo	o not o x, unle	Pos check ess pe	C) sition more erson i	than o	ine an ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)		(F) Estimate amount other ompense	of ation e	
	related organizations below dotted line)	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)			organizat and relat organizat	ted	
(20) DON HEINEMANN	0.10				İ					i			
BOARD OF DIRECTORS	0.00	x		1				0	0				0
(21) MARVIN EICHOR	M	Ţ											
	0.10												_
BOARD OF DIRECTORS (22) JOSEPH LANDSN	0.00	X	-	-	-	-	-		0				_0
(22) COSEIN EMOSE	0.10		ĺ		{								
BOARD OF DIRECTORS	0.00	x						0	0	l			0
(23) LARRY SCHUMA	1												
	0.10	1,,								ĺ			_
BOARD OF DIRECTORS (24) HEATHER ROHAN	0.00	X	╁	├	├	-	_	0	0	-			0
(24) HERTHER ROHA	0.10						Ì			İ			
BOARD OF DIRECTORS	0.00	X	<u> </u>	<u> </u>	<u> </u>			0	0	<u> </u>			0
(25) AUDREY GREGOR													
	0.10		l		ł					l			_
BOARD OF DIRECTORS (26) JAMES E. ROSS	0.00	X	├-	╁─	├	├-	 —	0	0				0
(20) OREEO 2. NOSC	0.10			Ì	}					}			
BOARD OF DIRECTORS	0.00	x	_					0	0				0
(27) ROBERT KLEIN					Ţ								
BOARD OF DIRECTORS	0.10	x						0	o				0
1b Sub-total							>						
c Total from continuation she	ets to Part VII,	Sect	ion .	A			>		<u> </u>				
d Total (add lines 1b and 1c) 2 Total number of individuals (in	ncluding but not	lımite	ed to	thos	e lis	ted a	abov	re) who received more than	\$100,000 of	<u> </u>			
reportable compensation from	· ·											Yes	NZ.
3 Did the organization list any fo	ormer officer, di	recto	r. or	trus	tee. I	kev e	ame	lovee, or highest compens	ated			res	NO
employee on line 1a? If "Yes,"	" complete Sche	dule	J fo	rsuc	h ind	dıvidi	ual	•			3		
4 For any individual listed on lin organization and related organ													
ındıvıdual											4		ļ
5 Did any person listed on line 1 for services rendered to the or									r individual		5		1
Section B. Independent Contracto				. 		_							
1 Complete this table for your fi													
compensation from the organi	(A) I business address	omp	ensa	ation	tor t	ne ca	alen T		nin the organization's tax y (B) ption of services	ear		(C) mpensa	
Name and	business address						╁	Descri	ption of services			mpensa	aon
							Π						
							↓_				 		
											ĺ		
							†-				\vdash		
9 Takel	nontractors (see	- تلم ر ر	a b	no.	lue: 4	- 4 -		sea listed shows)t-=			 		
2 Total number of independent received more than \$100,000								ose listed above) WNO					
												_ 990	1

(A) Name and title	(B) Average hours per	(d	o not o	Pos check	C) ition more	than o	ne	(D) Reportable compensation	(E) Reportable compensation from	(F) Estimated amount of
	week (list any hours for related	off	icer a		irecto	s both r/truste		from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization and related
	organizations below dotted line)	Individual trustee or director	Institutional trustee] " 	Key employee	Highest compensated employee	Q			organizations
(28) KAREN SPRINGE	D	-	<u> </u>		-	윤				
(28) KAREN SPRINGE	0.10									
BOARD OF DIRECTORS	0.00	x	ĺ	ĺ				oĺ	o	C
(29) MARILYN GRAY										
	0.10								_	
BOARD OF DIRECTORS (30) CHUCK WHITFIE	0.00	X	-					0	0	
(30) CHUCK WHITFIE	0.10		}							
BOARD OF DIRECTORS	0.00	x						l ol	o	C
(31) CRAIG BECKER										
	65.00									
PRESIDENT	0.00	<u> </u>	ļ	X				829,415	0	578,825
(32) MARY LAYNE VI			İ							
SECRETARY	40.00		l	x				384,485	O	94,760
(33) DAVID NEIGER	0.00	1		-	 			304,403		34,700
•	40.00		Į							
TREASURER	0.00	<u> </u>		X				159,993	0	46,941
(34) CHRIS CLARK			ĺ							
	40.00					x		185,087	o	32 001
SENIOR VICE PRESIDEN (35) GWYNN WALTERS	0.00	╁╌	├		-	^	-	105,087		33,091
(33) GWINN MILLIE	40.00									
VP FOR RESEARCH/REIM	0.00		<u> </u>			X		158,512	0	30,062
1b Sub-total							>	1,717,492		783,679
c Total from continuation she	ets to Part VII,	Sect	ion /	4			>			
d Total (add lines 1b and 1c) 2 Total number of individuals (in	scluding but not	limite	nd to	thos	a lic	ted a	boy	e) who received more than	\$100,000 of	
reportable compensation from				11103				e) who received more than		Yes No
3 Did the organization list any fo								oyee, or highest compensa	ited	
employee on line 1a? If "Yes," 4 For any individual listed on lin	•							n and other compensation	from the	3
organization and related organ										
individual 5 Did any person listed on line 1	la receive or acc	rue	comi	nens	atio	n fron	n ar	y unrelated organization or	individual	4
for services rendered to the or										5
Section B. Independent Contracto										
Complete this table for your fi compensation from the organ	ization Report of							dar year ending with or with	nin the organization's tax ye	
Name and	(A) business address						_	Descrip	(B) tion of services	(C) Compensation
							}			
							\vdash			
							_			
								· -		
2 Total number of independent received more than \$100,000								se listed above) who		
DAA	z. componibatio			<u> </u>	114	الاستان				Form 990 (201

Part VII Section A. Officers	, Directors, Tru	stee	s, K	ey Eı	mpl	oyee	s, a	nd Highest Compensated	Employees (continued)		
(A) Name and title	(B) Average hours per week (list any hours for	off	x unle	Posi check in ess per and a di	more rson i	s both r/truste	an 90)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F Estima amour oth compen from	aled nt of er sation the
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		organiz and re organiz	lated
(36) BRYAN METZGER	1)		
SENIOR VICE PRESIDEN	40.00		ļ			x		151,224	0]	45,312
(37) BILL JOLLEY											
VICE PRESIDENT	40.00					x		126,495	o		36,333
(38) MIKE DIETRICH	ī	-				*		120,455	<u> </u>		30,333
	40.00					v		110 050		(25 504
VICE PRESIDENT	0.00	-				Х		110,959	0		35,584
			-								
		-	-								
			-				_				
]									
1b Sub-total	L	<u> </u>	Ь	Щ.	L	L		388,678		1	17,229
c Total from continuation shed d Total (add lines 1b and 1c)	ets to Part VII,	Sect	ion <i>i</i>	A						 	
d Total (add lines 1b and 1c) 2 Total number of individuals (in	cluding but not	limite	d to	thos	e lıs	ted a	bov	re) who received more than	\$100,000 of	<u> </u>	
reportable compensation from	the organization	<u>n</u> ▶									Yes No
3 Did the organization list any fo								loyee, or highest compensa	ated	3	
employee on line 1a? If "Yes," For any individual listed on line organization and related organ	e 1a, is the sum	of re	port	able	com	pen	satio				
 individual Did any person listed on line 1 for services rendered to the or 	ganization? If "								r ındivıdual	5	
Section B. Independent Contractor 1 Complete this table for your fix		ensa	ated	ınder	3eno	ent o	cont	ractors that received more	than \$100 000 of		
compensation from the organi	zation. Report of							dar year ending with or with	nin the organization's tax y		(0)
Name and	(A) business address		_		•		-	Descrip	(B) otion of services		(C) Compensation
											
							\vdash				
			-				\vdash				
2 Total number of independent	contractors (incl	udina	a but	not	lımıt	ed to	the	ose listed above) who	······		
received more than \$100,000										Fr	orm 990 (2016)

		Check if Schedule (U con	itains a	response	 _		T	<u></u>
-						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Gifts, Grants ilar Amounts	1a	Federated campaigns	1a				Toverido		312-314
흔		Membership dues	1b				*		
Ž		Fundraising events	1c					1 4 3 St. 20	
a		Related organizations	1d		··········				
έĒ		Government grants (contributions)	1e		888,004				
200	_	All other contributions, gifts, grants,			- <u></u>				
펿		and similar amounts not included above	1f		42,759				
의	9	Noncash contributions included in lines 1a-	-1f	\$					at short it
and Other Sim	h	Total. Add lines 1a-1f			•	930,76	3		
9					Busn. Code				
튀	2a	DUES-RELATED			561499	4,398,98	5 4,398,985	5	}
Program Service Revenue	b	HOSP ASSESS. FEES -	RELA	TED	561000	2,330,46			
<u> </u>	С	CONSULTING INCOME -	RELA	TED	541900	1,805,94	5 1,805,945	5	
Š	d	HOSP ASSESS. FEES -	UNRE	LATED	561000	1,762,18	7	1,762,187	
틽	е	DATA BASE INCOME/HI	N - R	ELATE	518210	1,448,29	6 1,448,296	5	
6	f	All other program service reve	nue			92,86	7	92,867	
=	g	Total. Add lines 2a-2f			•	11,838,74	7		X 7
	3	Investment income (including	dıvider	nds, intere	st,				
- }		and other similar amounts)			>	335,00	5	<u> </u>	335,005
	4	Income from investment of tax	(-exem	pt bond p	roceeds 🕨				
- 1	5	Royalties							
- 1		(ı) Reai		(n) F	ersonal				m
- 1	6a	Gross rents 220	,670				, , , , , , , , , , , , , , , , , , ,		
- 1	þ	Less rental exps					1		
	c	Rental inc or (loss) 220	,670			The first than			• .
}	d	Net rental income or (loss)			<u> </u>	220,67	0		220,670
	ra	Gross amount from (i) Securities sales of assets		(0)	Other	- 7 s /		1	2.34
		other than inventory 6,823	,362		7,777	, .			
	b	Less cost or other	•	}		,			
Ì		basis & sales exps 6,815							,
		` '	,433	L	7,777				
		Net gain or (loss)				15,21	.0	 	15,210
ا به	8a	Gross income from fundraising eve	ents						- ^
enne		(not including \$					a compagno		
Other Rev		of contributions reported on line 1c)						
ا <u>ه</u> ا		See Part IV, line 18	а	ļ					
딁		Less direct expenses	b	L				1, 1	1 -
_		Net income or (loss) from fund		events					
- 1	9a	Gross income from garning activities						, .	· .
)	_	See Part IV, line 19	a .						1
ļ		Less. direct expenses	þ	<u> </u>		* * * * * * * * * * * * * * * * * * * *			1
		Net income or (loss) from gan	•	tivities					
)	10a	Gross sales of inventory, less						1 - 1	1 2 20
}		returns and allowances	a	 					a .
}		Less cost of goods sold	b	L		10.7	· `	, ,	1
ļ	_с	Net income or (loss) from sale	s of in	ventory	Buen Co		- 	 	
}		Miscellaneous Revenue			Busn. Code	145 0		145 650	}
	11a	ADMINISTRATIVE SERVI	JE;		900099			145,658	
J	b	MISCELLANEOUS			300033	60,00	80,000	4	}
ļ	C	All -46			 	 	 	 	
Ì	d	All other revenue			L	205,65	ρ	+	
1	е	Total. Add lines 11a-11d			P	13,546,05		3 2,000,712	570,885
ı	12	Total revenue. See instruction	115		_	1 13,340,00	TO,043,09.	o, 2,000,112	., 3/0,883

Part IX Statement of Functional Expenses

	Check if Schedule O contains a responsibility	(A)	(8)	(C)	(D)
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations	·····	ехрепзез	general expenses	T. T. T. T.
,	and domestic governments. See Part IV, line 21	471,472			
2	Grants and other assistance to domestic				1.3 1 1.5
-	individuals See Part IV, line 22			, ,	
3	Grants and other assistance to foreign			-	
_	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,459,610			
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	2,931,231			
8	Pension plan accruais and contributions (include				
	section 401(k) and 403(b) employer contributions)	279,672			
9	Other employee benefits				
10	Payroll taxes	238,390			
11	Fees for services (non-employees):				
а	Management				
b	Legal				L
C	Accounting	46,893	<u> </u>		
d	Lobbying	23,192			
е	Professional fundraising services See Part IV, line 17		: -	· [
f	Investment management fees				<u></u>
g	Other (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O)	1,664,296			
12	Advertising and promotion	475			<u> </u>
13	Office expenses	742			
14	Information technology	502,621			
15	Royalties				
16	Occupancy				<u> </u>
17	Travel	362,452			
18	Payments of travel or entertainment expenses		· · · · · · · · · · · · · · · · · · ·		-
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	94,147			
20	Interest	25,572			
21	Payments to affiliates	054 000			 -
22	Depreciation, depletion, and amortization	254,220			<u> </u>
23	Insurance	478,847			1
24			-	•	-
	above (List miscellaneous expenses in line 24e If			*	1 .
	line 24e amount exceeds 10% of line 25, column	, -	-		1
	(A) amount, list line 24e expenses on Schedule O)	924 752		- 	
а	GRANT EXPENSES	824,752			
b	ADMINISTRATIVE SERVICES E	778,082			
c	UNRELATED BUS. INCOME TAX	425,192 295,921			
d	BUILDING SERVICES	372,367			
e		11,530,146		0	0
25		11,000,140			┧─────
26	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here [In the costs of the costs from a combined educational campaign and fundraising solicitation Check here [In the costs of t				

Pε	art X	Balance Sheet				·
		Check if Schedule O contains a response or not	e to any line in this Part X			
				(A)		(B)
				Beginning of year		End of year
- [1	Cash—non-interest bearing		ļ	1	
- [2	Savings and temporary cash investments		1,171,719	2	565,34
	3	Pledges and grants receivable, net		109,623	3_	126,208
1	4	Accounts receivable, net		5,446,929	4	6,033,60
	5	Loans and other receivables from current and former of	ifficers, directors,			
		trustees, key employees, and highest compensated er	nployees	T	- 1	
		Complete Part II of Schedule L			5_	_
1	6	Loans and other receivables from other disqualified pe	rsons (as defined under section			
ĺ		4958(f)(1)), persons described in section 4958(c)(3)(B)				
-		sponsoring organizations of section 501(c)(9) voluntary	employees' beneficiary		1	*
3		organizations (see instructions). Complete Part II of So	chedule L		6	
Masse	7	Notes and loans receivable, net		ļ	7_	l
۲	8	Inventories for sale or use		1.55 65-5	8	
	9	Prepaid expenses and deferred charges	r r	163,275	9_	170,77
	10a	Land, buildings, and equipment cost or	1	3	,	-
١		other basis Complete Part VI of Schedule D	10a 9,244,788			
	ь	Less accumulated depreciation	10b 1,877,019			7,367,769
ĺ	11	Investments—publicly traded securities		18,137,529	11	21,813,01
ì	12	Investments—other securities See Part IV, line 11		1,497,493	12	1,679,93
	13	Investments—program-related See Part IV, line 11			13	
ł	14	Intangible assets		000 005	14	040 60
I	15	Other assets See Part IV, line 11		200,935	15	240,68
4	16	Total assets. Add lines 1 through 15 (must equal line	34)	34,287,926	16	37,997,32
j	17	Accounts payable and accrued expenses		2,790,958	17	2,632,81
	18	Grants payable		3 012 040	18	4 645 044
	19	Deferred revenue	•	3,912,949	19	4,645,04
- (20	Tax-exempt bond liabilities		460,553	20	471 04
Ì	21	Escrow or custodial account liability. Complete Part IV		460,333	21	471,04
Liabilities	22	Loans and other payables to current and former office		,		
		trustees, key employees, highest compensated emplo	yees, and			
		disqualified persons Complete Part II of Schedule L	and an archive a	1,509,364	22	1,421,860
-	23	Secured mortgages and notes payable to unrelated th	•	1,309,364	23 24	1,421,000
]	24 25	Unsecured notes and loans payable to unrelated third	'	<u> </u>		
	25	Other liabilities (including federal income tax, payables parties, and other liabilities not included on lines 17-24				
- [of Schedule D). Complete Part X	200,935	25	240,68
	26	Total liabilities. Add lines 17 through 25		8,874,759		9,411,45
7	20	Organizations that follow SFAS 117 (ASC 958), che	ck here X and	0,0,2,,35		3//
ខ្ល		complete lines 27 through 29, and lines 33 and 34.	ex here p		,	
<u> </u>	27	Unrestricted net assets		25,413,167	27	28,585,87
<u> </u>	28	Temporarily restricted net assets		20/120/20/	28	20,303,01
9	29	Permanently restricted net assets			29	
5		Organizations that do not follow SFAS 117 (ASC 9	58), check here ▶ ☐ and	×		
Net Assets or Fund Balances		complete lines 30 through 34.		-" -	-	* *
ន្ទ	30	Capital stock or trust principal, or current funds			30	
SS	31	Paid-in or capital surplus, or land, building, or equipme	ent fund		31	
¥	32	Retained earnings, endowment, accumulated income,			32	
ž	33	Total net assets or fund balances	C. Carol Ignac	25,413,167	33	28,585,874
		10(C) 110 GOTOLO OI IGITA DEIGITOGO				· , ~

<u>Form</u>	990 (2016) TENNESSEE HOSPITAL ASSOCIATION 62-0534232			Pa	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		546,	
2	Total expenses (must equal Part IX, column (A), line 25)	2		<u>530,</u>	
3	Revenue less expenses. Subtract line 2 from line 1	3		015,	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		413,	
5	Net unrealized gains (losses) on investments	5		974,	<u> 363</u>
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		182,	437
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10	28,	<u>585,</u>	874
Pa	rt XII Financial Statements and Reporting				_
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other				1
	If the organization changed its method of accounting from a prior year or checked "Other," explain in		`		
	Schedule O			-	1
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		_ 2	•	X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or				,
	reviewed on a separate basis, consolidated basis, or both:			.	
	Separate basis Consolidated basis Both consolidated and separate basis		1.	-	
ь	Were the organization's financial statements audited by an independent accountant?		2	b X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a				
	separate basis, consolidated basis, or both:			1.	
	Separate basis X Consolidated basis Both consolidated and separate basis			ı	1
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight			1	
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2	c X	<u> 1</u>
	If the organization changed either its oversight process or selection process during the tax year, explain in				1
	Schedule O		,	1.	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in				
	the Single Audit Act and OMB Circular A-133?		3	a X	<u> </u>
ь	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3	b X	<u>L_</u>
				Form 99	0 (2016)

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Attach to Form 990 or Form 990-EZ.

2016

Open to Public Inspection

Department of the Treasury

▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

► Complete if the organization is described below

· Section 527 organizations Complete Part I-A only

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A. Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

• 5	ection 501(c)(4), (5), or (6) organizations. Complete Part II	L			
Nam	of organization			Employer ident	fication number
	TENNESSEE HOSPITAL .	ASSOCIATION		62-05342	32
Pai	t I-A Complete if the organization is exen	npt under section 501(c	or is a sectio	n 527 organizatio	n.
1	Provide a description of the organization's direct and indire	ect political campaign activities	in Part IV (see ins	tructions for	
	definition of "political campaign activities")				
2	Political campaign activity expenditures (see instructions)			▶ \$	
3	Volunteer hours for political campaign activities (see instru				
Pai	t I-B Complete if the organization is exen	npt under section 501(c)(3).		
1	Enter the amount of any excise tax incurred by the organiz	cation under section 4955		▶ \$	
2	Enter the amount of any excise tax incurred by organization	<u> </u>	5	▶ \$	
3	If the organization incurred a section 4955 tax, did it file Fo	orm 4720 for this year?			Yes No
	Was a correction made?				Yes No
	If "Yes," describe in Part IV		\	F04(-)(0)	
	t I-C Complete if the organization is exen			on 507(c)(3).	
1	Enter the amount directly expended by the filing organizati	on for section 527 exempt fund	tion		
_	activities		17	▶ \$	
2	Enter the amount of the filing organization's funds contribu	ited to other organizations for s	ection	. .	
-	527 exempt function activities	to be a form 1120 BO	•	▶ \$	
3	Total exempt function expenditures. Add lines 1 and 2 En line 17b	ter here and on Form 1120-PO	L ,	▶ s	
4	Did the filing organization file Form 1120-POL for this year	n		P 5	Yes No
5	Enter the names, addresses and employer identification n		solitical organizatio	ne to which the filing	☐ les ☐ NO
3	organization made payments For each organization listed		-	_	
	the amount of political contributions received that were pro	•			
	as a separate segregated fund or a political action commit	• •	•	•	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
	(4) (135	(2),23000	(0) = 111	filing organization's	contributions received and
				funds If none enter -0-	promptly and directly
					delivered to a separate political organization if
					none, enter -0-
(1)					
• •					
(2)					
(3)					
(4)					
(5)					
(6)					

Sche	dule C (Form 990 or 990-EZ) 2016 TENN	ESSEE HOSP	ITAL ASSOCI	ATION	62-053423	2 Page 2
Pa	rt II-A Complete if the organ	ization is exem	ot under section	501(c)(3) and	filed Form 5768 (e	lection under
	section 501(h)).					
Α	Check ▶ ☐ if the filing organizat	ion belongs to ar	affiliated group (a	and list in Par	t IV each affiliated gr	oup member's
	name, address, EIN	, expenses, and	share of excess lo	obbying expe	nditures)	
В	Check 🕨 🔲 if the filing organizat	ion checked box	A and "limited cor	ntrol" provisio	ns apply	
		bbying Expendi			(a) Filing	(b) Affiliated
	(The term "expenditures"	means amounts	paid or incurred.)		organization's totals	group totals
1a	Total lobbying expenditures to influence p	oublic opinion (grass	roots lobbying)	1		
t	Total lobbying expenditures to influence a	ı legislative body (dir	ect lobbying)	1		
C	Total lobbying expenditures (add lines 1a	and 1b)				
C	Other exempt purpose expenditures					
	Total exempt purpose expenditures (add	•		Į		
1	f Lobbying nontaxable amount Enter the a	mount from the follo	wing table in both			
	columns.		.,			
	If the amount on line 1e, column (a) or (b) i	s: The lobbying no	ontaxable amount is]		V 18.
	Not over \$500,000	20% of the amou	int on line 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15	5% of the excess over \$5	500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10	% of the excess over \$1	,000,000,		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 59	% of the excess over \$1,5	500,000		
لــــ	Over \$17,000,000	\$1,000,000			· · · · ·	<u> </u>
9	Grassroots nontaxable amount (enter 25°	% of line 1f)		ļ		
t	Subtract line 1g from line 1a If zero or le	ss, enter -0-				
i	Subtract line 1f from line 1c If zero or les	s, enter -0-		į		L
ļ	If there is an amount other than zero on e	either line 1h or line 1	i, did the organization	file Form 4720		
	reporting section 4911 tax for this year?		·			Yes No
		4-Year Averag	ging Period Under	section 501(h)	
	(Some organizations that ma	de a section 501(l	h) election do not	have to comp	lete all of the five colu	ımns below.
		See the separate	instructions for lir	nes 2a through	h 2f.)	
						
		obbying Expendi	tures During 4-Yea	ar Averaging F	Period	,
	Calendar year (or fiscal year				_	
	beginning in)	(a) 2013	(b) 2014	(c) 201!	5 (d) 2016	(e) Total
_						-
2 a	Lobbying nontaxable amount					
t	Lobbying ceiling amount		-			
	(150% of line 2a, column(e))		-		<u>,</u>	
	Total lobbying expenditures					
	Grassroots nontaxable amount					
e	Grassroots ceiling amount	١.,			-, -, -	
	(150% of line 2d, column (e))		<u> </u>	7.		
,	Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2016

Part II-B Complete if the organization is exempt under section 501 (election under section 501(h)).	I(c)(3) and has NOT filed	For	n 5768
	(6	1)	(b)
For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state of legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of a Volunteers?			
 b Paid staff or management (include compensation in expenses reported on lines 1c throcomedia advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? 	ugn 11)?		
 g Direct contact with legislators, their staffs, government officials, or a legislative body? h Railies, demonstrations, seminars, conventions, speeches, lectures, or any similar mea i Other activities? j Total Add lines 1c through 1i 	ans?		
 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3) b if "Yes," enter the amount of any tax incurred under section 4912 c if "Yes," enter the amount of any tax incurred by organization managers under section 4 d if the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? 			
Part III-A Complete if the organization is exempt under section 501 501(c)(6).	1(c)(4), section 501(c)(5),	or s	ection
 Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expend 	ditures from the prior year?		Yes No
Part III-B Complete if the organization is exempt under section 50° 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, a answered "Yes."	1(c)(4), section 501(c)(5),		ection
 Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amo political expenses for which the section 527(f) tax was paid). 	unts of	1	4,449,012
a Current year b Carryover from last year c Total		2a 2b 2c	450,060 257,246 707,306
 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 1 If notices were sent and the amount on line 2c exceeds the amount on line 3; what port excess does the organization agree to carryover to the reasonable estimate of nondeductible section 1 	tion-of the	3	806,869
and political expenditure next year? 5	<u></u>	5	-99,563

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information.

Part IV Supplemental Information (continued)

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2016

Open to Public Inspection

Name of	f the organization		Employer identi	fication number
TE	NNESSEE HOSPITAL ASSOCIATION		62-053	4232
Par	rt I Organizations Maintaining Donor Advised Complete if the organization answered "Yes"		or Accounts.	
		(a) Donor advised funds	(b) Fun	ids and other accounts
1	Total number at end of year			
2 .	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
	Aggregate value at end of year			
	Did the organization inform all donors and donor advisors in writin	-		
	funds are the organization's property, subject to the organization's	•		∐ Yes ∐ No
	Did the organization inform all grantees, donors, and donor advisor	_ _		
	only for charitable purposes and not for the benefit of the donor or	r donor advisor, or for any other purpose		
	conferring impermissible private benefit?			Yes No
Par	rt II Conservation Easements. Complete if the organization answered "Yes"	on Form 990, Part IV, line 7		
1	Purpose(s) of conservation easements held by the organization (o	check all that apply)		
	Preservation of land for public use (e.g., recreation or educati	ion) Preservation of a historically	important land are	ea
[Protection of natural habitat	Preservation of a certified his	storic structure	
[Preservation of open space	_		
2	Complete lines 2a through 2d if the organization held a qualified of	conservation contribution in the form of a co	onservation	
•	easement on the last day of the tax year		Held	at the End of the Tax Yea
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
C	Number of conservation easements on a certified historic structure	re included in (a)	2c	
d	Number of conservation easements included in (c) acquired after	8/17/06, and not on a		
	historic structure listed in the National Register		2d	
	Number of conservation easements modified, transferred, release	ed, extinguished, or terminated by the organ	nization during the	•
	tax year ▶			
	Number of states where property subject to conservation easeme			
	Does the organization have a written policy regarding the periodic			п, п.
	violations, and enforcement of the conservation easements it hold			∐ Yes ∐ No
6	Staff and volunteer hours devoted to monitoring, inspecting, hand	bling of violations, and enforcing conservation	on easements dur	ing the year
	Amount of expenses incurred in monitoring; inspecting; handling	of walstions and exfersing agreemention as	acomonto-durana-ti	ha:uaar==:
	\$	or violations, and emorang conservation ea	isements during ti	ne year
	Does each conservation easement reported on line 2(d) above sa	atisfy the requirements of section 170(h)(4)	(B)(ı)	
	and section 170(h)(4)(B)(ii)?		(5)(1)	Yes No
	In Part XIII, describe how the organization reports conservation ea	asements in its revenue and expense state	ment, and	<u> </u>
	balance sheet, and include, if applicable, the text of the footnote t	'	•	
	organization's accounting for conservation easements			
Par	rt III Organizations Maintaining Collections of		er Similar Ass	sets.
	Complete if the organization answered "Yes"			
	If the organization elected, as permitted under SFAS 116 (ASC 9)	• •		
	works of art, historical treasures, or other similar assets held for p			
	public service, provide, in Part XIII, the text of the footnote to its fi			
	If the organization elected, as permitted under SFAS 116 (ASC 9) works of art, historical treasures, or other similar assets held for p	•		
	public service, provide the following amounts relating to these iter	•	unnerance of	
	(i) Revenue included on Form 990, Part VIII, line 1	mg.	• •	
	(ii) Assets included in Form 990, Part X		► \$ ► \$	
	If the organization received or held works of art, historical treasure	es or other similar assets for financial gain		
	following amounts required to be reported under SFAS 116 (ASC		, provide the	
	Revenue included on Form 990, Part VIII, line 1	tot, reading to these tells	▶ s	
	Assets included in Form 990, Part X		> \$	
	, 1000 to 11010 000 in 1 01111 000 i 1 0111		- 3	

3 Using the organization's accussion, accession, and other records, check any of the following that are a significant use of its collection effect (effects) and the public exhibition of the organization's collection and explain how they further the organization's exempt purpose in Part XIII 5 During the year, did the organization's collections and explain how they further the organization's exempt purpose in Part XIII 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be martianced as part of the organization collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21, 1a is the organization an agent, frustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b if "Yes," explain the arrangement in Part XIII and complete the following table C Beginning balance c Beginning balance c Beginning balance d Additions during the year 1 E 13 4.7 (395, 922 1.22 to 12			EE HOSPITAL			62-0534232		age 2
collection terms (check all that apply) a	Part III							
b Scholarly research e Other c Preservation for future generations description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII 3 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a is the organization and, fusitee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? If "Yes," explain the arrangement in Part XIII and complete the following table Amount 1c 15, 0.23, 1.26			ession, and other record	is, check any of the fo	llowing that a	re a significant use of i	ts	
c	a 📙 Pu	ublic exhibition	d 📙	Loan or exchange pro	ograms			
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X! If "Yes," explain the arrangement in Part XIII and complete the following table C Beginning balance Additions during the year 1		•	e	Other				
Sull Surpose to be sold to raise funds rather than to be maintained as part of the organization's collection?		•						
assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, furstee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b if "Yes," explain the arrangement in Part XIII and complete the following table C Beginning balance d Additions during the year e Distributions during the year f Ending balance D If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided on Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10 1a Beginning of year balance D Contributions C Net investment earrange, gains, and losses G Grants or scholarships C Other expenditures for facilities and programs f Administrative expenses g End of year balance P Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ % C-Temporarily restricted endowment ▶ % P Permanent endowment ► % C-Temporarily restricted endowment ▶ % P Permanent endowment I funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations (ii) related organizations (iii) related organizations b If 'Yes' on Ine 3d, 3d), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organizations sendowment funds.		le a description of the organization's	s collections and explain	n how they further the	organization's	s exempt purpose in P	art	
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? X Yes N 1b If 'Yes,' explain the arrangement in Part XIII and complete the following table Amount 1c 15,023,126 1d 345,670,906 1d 345,670,906 1d 347,3955,926 1d 347,3955,926 1d 347,3955,926 1f 13,298,112 1d 14,298,112 1d 14,298,112 1d 14,298,112 1d 14,298,112 1d 14							☐ Yes ☐	No
Segment Seg						····		
b if "Yes," explain the arrangement in Part XIII and complete the following table Amount 1c 15,023,126 1d 345,670,906 1d 345,670,906 1d 345,670,906 1d 347,395,920 1d 347,395,9			ion answered "Yes	" on Form 990, Pa	art IV, line 9), or reported an a	mount on Form	
b If "Yes," explain the arrangement in Part XIII and complete the following table Amount 1c 15, 023, 126	1a is the	organization an agent, trustee, cust	odian or other intermed	liary for contributions	or other asset	s not		
d Additions during the year d Additions during the year e Distributions during the year f Ending balance d Idd 345,670,906 f Ending balance d If 13,298,112 a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? b If 'Yes,' explain the arrangement in Part XIII Check here if the explanation has been provided on Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10 1a Beginning of year balance b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance b Part All ministrative expenses g End of year balance c Permanent endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organizations if it 'Yes' on line 3a(i), are the related organizations isted as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	ınclude	ed on Form 990, Part X?					X Yes	No
d Additions during the year Distributions during the year 1	b if "Yes	s," explain the arrangement in Part)	(III and complete the fo	illowing table				
d Additions during the year Ending balance Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? If Yes, explain the arrangement in Part XIII Check here if the explanation has been provided on Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10 Contributions (a) Current yeer (b) Prox year (c) Two years back (d) Three years back (e) Four years back							Amount	
e Distributions during the year f Ending balance 2 Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? b if 'Yes,' explain the arrangement in Part XIII Check here if the explanation has been provided on Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10 1a Beginning of year balance b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % c Temporarily restricted endowment ▶ % b Permanent endowment ▶ 10 mine 3a(i), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	c Beginr	ning balance				<u>1c</u>		
f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? 2b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided on Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10 1a Beginning of year balance b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations (iii) related organizations (iii) related organizations (iii) related organizations (iii) related organizations (ives on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	d Addition	ons during the year				<u>1d</u>		
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided on Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10 [a) Current year [b) Prior year [c) Two years back [d) Three years back [e) Four years back [d] Three years back [d] Three years back [e] Four years back [d] Three years back [e] Four years back [e]	e Distrib	utions during the year				1e		
b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided on Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10 1a Beginning of year balance b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment \(\bigcirc \)% c Temporanily restricted endowment \(\bigcirc \)% The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.		•					13,298,1	<u>12</u>
Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10	2a Did the	e organization include an amount o	n Form 990, Part X, line	21, for escrow or cus	stodial accoun	it liability?		No
Complete if the organization answered "Yes" on Form 990, Part IV, line 10 (a) Current year (b) Pror year (c) Two years back (d) Three years back (e) Four years back Contributions C Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as Board designated or quasi-endowment % Permanent endowment % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.			(III Check here if the e	xplanation has been p	rovided on Pa	art XIII	X	
1a Beginning of year balance b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	Part V		ion answered "Yes	" on Form 990, Pa	art IV, line 1	10		
b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % c Temporarily restricted endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organization's endowment funds.			(a) Current year	(b) Prior year	(c) Two yea	rs back (d) Three ye	ars back (e) Four years t	back
c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % c Temporarily-restricted endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	1a Beginr	ning of year balance						
d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % C Temporarily-restricted endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	b Contrib	butions						
e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.		- · ·						
programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	d Grants	s or scholarships						
f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.		•						
g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % Temporarily-restricted-endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.								
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as Board designated or quasi-endowment ▶ % Permanent endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.					1			
a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % Temporarily-restricted endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	_		current vear end balance	e (line 1g. column (a))	held as			-
b Permanent endowment				- (()	,			
The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.		•	%					
Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	_	_	%%					
Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations (ii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	The pe	ercentages on lines 2a, 2b, and 2c s	should equal 100%					
organization by (i) unrelated organizations (ii) related organizations (iii) related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	3a Are the	ere endowment funds not in the pos	session of the organiza	ation that are held and	administered	I for the		
(i) unrelated organizations (ii) related organizations 3a(ii) b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.			-				Yes	No
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	(i) un	related organizations					3a(i)	
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.	(ii) rel	ated organizations						
	b If "Yes	" on line 3a(ii), are the related orgai	nizations listed as requi	red on Schedule R?			3b_	
Part VI Land, Buildings, and Equipment.	4 Descri	be in Part XIII the intended uses of	the organization's endo	wment funds.				
	Part VI							
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10		Complete if the organization	on answered "Yes"	<u>on Form 990, Pa</u>	art IV, line 1	1a. See Form 990), Part X, line 10	
Description of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated (d) Book value		Description of property	(a) Cost or other t	pasis (b) Cost or	other basis	(c) Accumulated	(d) Book value	
(investment) (other) depreciation			(investment)			depreciation		
1,344,800 1,344,80	1a Land					,		
b Buildings 6,127,266 541,095 5,586,17	b Buildin	gs		6,1	27,266	541,09	95 5,586 ,:	171
c Leasehold improvements	c Leaset	hold improvements						
d Equipment 1,772,722 1,335,924 436,79		nent		1,7	72,722	1,335,92	24 436,	798
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10c)		nes 1a through 1e (Column (d) mu	st equal Form 990, Par	t X, column (B), line 1			7.367	769

Part VII	Investments—Other Securities.	SOCIATION	62-0534232 Page
rait vii	Complete if the organization answered "Yes" or	Form 990 Part IV line	11h See Form 990 Part X line 12
	(a) Description of security or category	(b) Book value	(c) Method of valuation
	(including name of security)	(=, ===================================	Cost or end-of-year market value
(1) Financial	derivatives		
	eld equity interests		
(3) Other			
(A)			
(B)			····
(C)		 	·····
(O)			
(E)			
(E)			
(G)			
(G) (H)			
	in (h) must soud Form 000. Bort V and (D) to 40.1		· · · · · · · · · · · · · · · · · · ·
Part VIII	n (b) must equal Form 990, Part X, col (B) line 12) ▶		
Part VIII	Investments—Program Related.	Farm 000 Dart IV line	44. Co. Farm 000 Dart V Err. 40
	Complete if the organization answered "Yes" or		
	(a) Description of investment	(b) Book value	(c) Method of valuation
			Cost or end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
_(7)			
_(8)			
(9)			
	n (b) must equal Form 990, Part X, col. (B) line 13) ▶		
Part IX	Other Assets.		
	Complete if the organization answered "Yes" on	Form 990, Part IV, line	11d. See Form 990, Part X, line 15
	(a) Description		(b) Book value
(1)			
_(2)		<u>-</u>	
(3)			
(4)			
_(5)			
(6)			
(7)			
(8)			
(9)			
	n (b) must equal Form 990, Part X, col. (B) line 15)		>
Part X	Other Liabilities.		
	Complete if the organization answered "Yes" or	i Form 990, Part IV, line	11e or 11f. See Form 990, Part X,
	line 25.		
1.	(a) Description of liability	(b) Book value	
	income taxes		
(2) DEFE	RRED RETIREMENT LIABILITY	240,686	_
(3)			1
(4)			
(5)			· -
(6)			
(7)			
(8)			
(9)			•
	n (b) must equal Form 990, Part X, col (B) line 25.) ▶	240,686	•

² Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, lines 1b and 2b, Part V, line 4; Part X, line

2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information.

a investment expenses not included on Form 990, Part VIII, line 7b

Supplemental Information.

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

b Other (Describe in Part XIII)c Add lines 4a and 4b

PART IV, LINE 1B - EXPLANATION FOR UNREPORTED CONTRIBUTIONS OR ASSETS THA SERVES AS ADMINISTRATOR FOR HOSPITALS STATEWIDE FOR THE TENNESSEE HOSPITAL ASSOCIATION UNEMPLOYMENT COMPENSATION FUND AND THE HOSPITAL

ASSESSMENT PROGRAM. THE FUNDS ARE MAINTAINED SEPARATELY FROM THE ORGANIZATION'S OPERATING FUNDS. USE OF THE FUNDS IS RESTRICTED BY THE MEMBERS PARTICIPATING IN THE RESPECTIVE PROGRAMS.

PART IV, LINE 2B - ESCROW LIABILITY ARRANGEMENT EXPLANATION

THA PROVIDES ACCOUNTING SERVICES FOR ITS AFFILIATED PROFESSIONAL HEALTH

ORGANIZATIONS AND MEMBER DISTRICTS AS THEY DO NOT HAVE THE RESOURCES OR

EXPERTISE TO DO SO.

40

5

11,530,146

Page 5

PART X - FIN 48 FOOTNOTE

THE ASSOCIATION RECOGNIZES THE TAX BENEFITS OF UNCERTAIN TAX POSITIONS ONLY WHERE THE POSITION IS "MORE LIKELY THAN NOT" TO BE SUSTAINED ASSUMING EXAMINATION BY TAX AUTHORITIES. MANAGEMENT HAS ANALYZED THE ASSOCIATION'S TAX POSITIONS AND HAS CONCLUDED THAT NO LIABILITY FOR UNRECOGNIZED TAX BENEFITS SHOULD BE RECORDED RELATED TO UNCERTAIN TAX POSITIONS TAKEN ON RETURNS FILED FOR THE OPEN TAX YEARS (2013-2015), OR EXPECTED TO BE TAKEN IN THE ASSOCIATION'S 2016 TAX RETURNS. THE ASSOCIATION IDENTIFIES ITS MAJOR TAX JURISDICTIONS AS THE U.S. FEDERAL AND THE STATE OF TENNESSEE. HOWEVER, THE ASSOCIATION IS NOT CURRENTLY UNDER AUDIT NOR HAS THE ASSOCIATION BEEN CONTACTED BY ANY OF THESE JURISDICTIONS. THE ASSOCIATION IS NOT AWARE OF ANY TAX POSITIONS FOR WHICH IT IS REASONABLY POSSIBLE THAT THE TOTAL AMOUNTS OF UNRECOGNIZED TAX BENEFITS WILL CHANGE IN THE NEXT TWELVE MONTHS.

PART XI, LINE 2D - REVENUE AMOUNTS INCLUDED IN FINANCIALS - OTHER INCOME FROM THA SOLUTIONS GROUP, INC. & SUBSIDIARY, A NON-EXEMPT 100% OWNED SUBSIDIARY ACCOUNTED FOR BY THE EQUITY - ----- --- \$ -- - · 182*-*437 --

PART XI, LINE 4B - REVENUE AMOUNTS INCLUDED ON RETURN - OTHER REVENUE SHARE INCLUDED IN SCHEDULE D PART XII LINE 2D \$ -600,000

PART XII, LINE 2D - EXPENSE AMOUNTS INCLUDED IN FINANCIALS - OTHER REVENUE SHARE INCLUDED ON SCHEDULE D PART XI LINE 4B \$ 600,000

-METHOD-

SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Open to Public 2016

OMB No 1545-0047

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. ▶ Attach to Form 990.

TENNESSEE HOSPITAL ASSOCIATION

Inspection

Employer identification number

62-0534232

ŝ CAH HOSPITAL GRANT CAH HOSPITAL GRANT GRANT CAH HOSPITAL GRANT CAH HOSPITAL GRANT CAH HOSPITALGRANT ENROLLMENT GRANT ENROLLMENT GRANT (h) Purpose of grant Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form or assistance SUPPORT GRANT CAH HOSPITAL X Yes noncash assistance (g) Description of 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of noncash assistance 9,995 10,000 125,000 10,682 11,200 13,500 16,020 5,182 13,429 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States (d) Amount of cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section (if applicable) m m ᠻ m 62-0988604 3 m 62-0476282 3 58-1884314 62-1590713 TN 37367-0699 62-6000101 58-1537582 27-1661221 27-0560527 TN 37030-1096 62-1762469 General Information on Grants and Assistance (p) EIN the selection criteria used to award the grants or assistance? (5) JOHNSON COUNTY COMMUNITY HOSPITAL TN 38320 TN 37922 DC 20001 37683 (6) LAUDERDALE COMMUNITY HOSPITAL TN 38063 (7) MACON COUNTY GENERAL HOSPITAL 37083 37091 (9) RIVERVIEW REG. MED CTR SOUTH (a) Name and address of organization 100 FORT SANDERS WEST BLVD 1001 G ST NW, 8TH FLOOR Z (8) MARSHALL MEDICAL CENTER Z (1) CAMDEN GENERAL HOSPITAL Z 1080 N ELLINGTON PKWY or government 1901 SOUTH SHADY ST 175 HOSPITAL DRIVE 158 HOSPITAL DRIVE 326 ASBURY AVENUE 204 MEDICAL DRIVE (4) ERLANGER BLEDSOE (2) COVENANT HEALTH 71 WHEELERTOWN (3) ENROLL AMERICA MOUNTAIN CITY WASHINGTON KNOXVILLE PIKEVILLE LEWISBURG LAFAYETTE CARTHAGE RIPLEY CAMDEN Part II Part 7

For Paperwork Reduction Act Notice, see the Instructions for Form 1990. Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) (2016)

SCHEDULE 1 (Form 990) Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. ▶ Attach to Form 990.

2016 OMB No 1545-0047

Open to Public Inspection

≗ OPERATIONS FUNDING CAH HOSPITAL GRANT CAH HOSPITAL GRANT CAH HOSPITAL GRANT (h) Purpose of grant Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form or assistance SUPPORT GRANT SUPPORT GRANT Employer identification number Yes 62-0534232 noncash assistance (g) Description of 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of noncash assistance 160,000 13,379 10,000 13,473 6,180 9,951 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States (d) Amount of cash grant 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section (if applicable) TENNESSEE HOSPITAL ASSOCIATION 27-2618876 3 m m 26-1861676 3 62-1636465 81-1456535 62-0712345 62-1113737 General Information on Grants and Assistance (p) EIN the selection criteria used to award the grants or assistance? (1) TENNESSEANS FOR A RESPONSIBLE FUTUR 37027 37185 37015 TN 37074 TN 37869 TN 37027 (a) Name and address of organization (5) WELLMONT HANCOCK CO. HOSP CENTER Z Ę Ę (2) THREE RIVERS HOSPITAL or government (3) TRISTAR ASHLAND CITY 451 HIGHWAY 13 SOUTH 313 NORTH MAIN ST. (4) TROUSDALE MEDICAL 500 CHURCH STREET 5201 VIRGINIA WAY 5201 VIRGINA WAY 1519 MAIN STREET ASHLAND CITY Name of the organization HARTSVILLE SNEEDVILLE BRENTWOOD BRENTWOOD WAVERLY (6) THERF Part II Part 6 8 6

3 Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) (2016)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

62-0534232

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. TENNESSEE HOSPITAL ASSOCIATION Schedule I (Form 990) (2016)

(f) Description of noncash assistance (e) Method of valuation (book, FMV, appraisal, other) noncash assistance (d) Amount of (c) Amount of cash grant Part III can be duplicated if additional space is needed (b) Number of recipients (a) Type of grant or assistance

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. Part IV

Ŋ

IN ADDITION TO FEDERAL A-133 AUDIT REQUIREMENTS, THE STATE OF TENNESSEE HAS

PART I, LINE 2 - PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS

A SUBRECIPIENT MONITORING PROGRAM IN WHICH THA IS AUDITED AGAINST SPECIFIC

ANOTHER WAY THE DELIVERABLES WITHIN THE TERMS AND CONDITIONS OF THE GRANT.

PROGRAM MANAGER MONITORS THESE REPORTS IS THROUGH THE RECEIPT OF PROGRAM

EVALUATIONS BY INDEPENDENT PARTIES AND ON-SITE VISITS.

SCHEDULE J (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990. ▶Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Open to Public

Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

TENNESSEE HOSPITAL ASSOCIATION

Employer identification number 62-0534232

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form		,	
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			ļ .
	Travel for companions Payments for business use of personal residence		-	
	Tax indemnification and gross-up payments Health or social club dues or initiation fees	1 .	,	i
	Discretionary spending account X Personal services (such as, maid, chauffeur, chef)	-	~ ,	-
			* -	-
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			1
	explain	1b	Х	İ
			,	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			Ì
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line			
	1a? ,	2	X	
		'		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a] ''	-	1
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III]. '		
	▼ Compensation committee ▼ Written employment contract			1
	Independent compensation consultant			1
	Form 990 of other organizations Approval by the board or compensation committee			
				1
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing	, ,		١.
	organization or a related organization	1 1		
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			-
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		٠,	ı
-	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			<u> </u>
3	compensation contingent on the revenues of		1	ļ
а	The organization?	5a		
	Any related organization?	5b		
-	If "Yes" on line 5a or 5b, describe in Part III	100		
			1	
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any		1	
_	compensation contingent on the net earnings of.			
а	The organization?	6a		
b	Any related organization?	6b		
	If "Yes" on line 6a or 6b, describe in Part III			· ·
			ŀ	
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed	1	1	
	payments not described on lines 5 and 6? If "Yes," describe in Part III	7	<u> </u>	<u>L</u>
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe		[
	ın Part III	_8	<u></u>	
		1		1
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9		1

Page.2

TENNESSEE HOSPITAL ASSOCIATION

Schedule J (Form 990) 2016

Part II

62-0534232

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

0000000 (F) Compensation in column (B) reported as deferred on prior Form 990 Note: The sum of columns (B)(I)—(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual 531,228 188,574 196,536 162,828 877,012 464,121 15,124 206,934 218,178 (E) Total of columns (B)(ı)→(D) 29,080 27,875 22,896 13,541 11,197 12,103 27,602 (D) Nontaxable 19,066 34,056 50,556 17,959 17,710 531,228 15,124 21,894 13,437 (C) Retirement and other deferred compensation 445 34,368 12,335 6,873 5,600 4,728 6,143 (B) Breakdown of W-2 and/or 1099-MISC compensation (III) Other reportable compensation 206,565 15,738 84,230 20,844 28,899 18,205 20,393 (ii) Bonus & incentive compensation 287,920 149,315 127,419 106,029 588,482 138,704 131,976 (I) Base compensation 3 3 **€** € Ξ EE Ξ € € $\overline{\epsilon}$ ΞΞ € € εĒ 3 E € € (A) Name and Title CLEAVE 5 VP FOR RESEARCH/REIM 4 SENIOR VICE PRESIDEN 6 SENIOR VICE PRESIDEN MARY LAYNE VAN 7 VICE PRESIDENT GWYNN WALTERS BRYAN METZGER CRAIG BECKER DAVID NEIGER CHRIS CLARK BILL JOLLEY PRESIDENT 2 SECRETARY TREASURER

Schedule J (Form 990) 2016

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

PART I, LINE 1A - FRINGE OR EXPENSE EXPLANATION

THE TABLE BELOW DETAILS ITEMS REPORTED IN LINE 1A (Y = YES EMPLOYEE DID RECEIVE BENEFIT, TAX = TREATED AS TAXABLE EVENT, NT = NOT TREATED AS

TAXABLE EVENT)

BECKER

COMPANION TRAVEL

Y - TAX

PERSONAL SERVICE

Y - TAX

PART III - OTHER ADDITIONAL INFORMATION

- SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN PART I, LINE 4B

PARTICIPANTS - CRAIG BECKER AND MARY LAYNE VANCLEAVE

TERMS & CONDITIONS -

ON THE LAST DAY OF EACH PLAN YEAR, IF THE EMPLOYEE IS AN EMPLOYEE OF THE

COMPANY ON SUCH DAY, THE EMPLOYEE SHALL ACCRUE A BENEFIT IN THIS PLAN EQUAL

THE COMPANY, IN ITS SOLE DISCRETION, MAY CREDIT TO A SET AMOUNT. TIME. PRIOR TO THE ADDITIONAL CONTRIBUTIONS TO THE EMPLOYEE FROM TIME TO Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part or any additional information

TO DEFER ANY PORTION OF HIS CASH COMPENSATION TO THE PLAN FOR THE FOLLOWING YEAR BY GIVING THE COMMITTEE WRITTEN NOTICE NO LATER THAN THE LAST BUSINESS SUCH PLAN THE EMPLOYEE MAY ELECT TO DISCONTINUE PARTICIPATION FOR ANY PLAN YEAR AFTER THE FIRST PLAN YEAR FOR THE LAST SIX MONTHS OF BEGINNING OF ANY PLAN YEAR, THE EMPLOYEE MAY ELECT IN WRITING DAY OF COINCIDENT WITH OR IMMEDIATELY PRECEDING JUNE 10 PLAN YEAR.

COMPANY SETS ASIDE TO MEET ITS OBLIGATIONS OF THE PLAN, SHALL REMAIN IN THE UNTIL AND EXCEPT TO THE EXTENT THAT DEFERRED BENEFITS UNDER THE PLAN ARE THIS PLAN CONSTITUTES A MERE PROMISE BY THE COMPANY TO MAKE DISTRIBUTED TO THE EMPLOYEE, TITLE AND OWNERSHIP OF ANY ASSETS WHICH BENEFIT PAYMENTS IN THE FUTURE COMPANY.

IF THE EMPLOYEE DIES BEFORE ALL INSTALLMENTS THE EMPLOYEE MAY DIRECT THE DEEMED INVESTMENT OF HIS ACCOUNT INTO ONE OR COMMENCE UPON THE FIRST DAY OF THE MONTH FOLLOWING THE DATE THE EMPLOYEE HAVE BEEN PAID, THE SUM OF ALL REMAINING PAYMENTS SHALL BE PAID TO THE PAYMENT OF BENEFITS ACCRUED HEREUNDER IN THE EMPLOYEE'S ACCOUNT SHALL MORE OF THE INVESTMENT FUNDS SELECTED BY THE COMMITTEE SUR EMPLOYEE'S BENEFICIARY IN A SINGLE LUMP ATTAINS AN AGREED UPON AGE.

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

UPON THE DEATH OF THE EMPLOYEE DURING THE TERM OF HIS EMPLOYMENT, THE

EMPLOYEE'S BENEFICIARY SHALL RECEIVE A DEATH BENEFIT EQUAL TO THE ACCOUNT

BALANCE ON THE DATE OF DEATH.

UPON THE OCCURRENCE OF AN "UNFORESEEABLE EMERGENGY", THE EMPLOYEE MAY

REQUEST FROM THE COMMITTEE A HARDSHIP DISTRIBUTION.

Schedule J (Form 990) 2016

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2016

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or 990-EZ.
► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization

Employer identification number

TENNESSEE HOSPITAL ASSOCIATION

62-0534232

FORM 990, PART VI, LINE 6 - CLASSES OF MEMBERS OR STOCKHOLDERS

THA HAS A HOSPITAL MEMBERSHIP BASE OF APPROXIMATELY 134 MEMBER HOSPITALS

AND HUNDREDS OF CORPORATE AND PERSONAL MEMBERS.

FORM 990, PART VI, LINE 7A - ELECTION OF MEMBERS AND THEIR RIGHTS

AS CONTAINED WITHIN THA BYLAWS, THE HOUSE OF DELEGATES MEETS ANNUALLY TO

ELECT THA DIRECTORS AND OFFICERS. THE HOUSE OF DELEGATES IS COMPOSED OF

ONE VOTING REPRESENTATIVE FROM EACH INSTITUTIONAL MEMBER.

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990
PRIOR TO SUBMITTING THA'S IRS FORM 990, THA'S CEO FORWARDED A COPY OF THE
FORM TO EACH BOARD MEMBER FOR THEIR REVIEW. BOARD MEMBERS ARE ENCOURAGED
TO CONTACT THE CEO WITH ANY QUESTIONS THEY MAY HAVE CONCERNING INFORMATION
PRESENTED WITHIN THE FORM AND ATTACHED SCHEDULES. WITHIN THE AGENDA OF THE
SECOND QUARTER BOARD MEETING, THE BOARD IS SCHEDULED TO DISCUSS THE IRS
FORM 990.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY
THA HAS A VERY COMPREHENSIVE CODE OF BUSINESS CONDUCT THAT ADDRESSES
CONFLICT OF INTEREST AND OTHER STANDARDS OF CONDUCT. IT IS
THA'S POLICY THAT CONFLICTS OF INTEREST BE REPORTED AT ANY TIME A CONFLICT
PRESENTS ITSELF, NOT JUST ANNUALLY.

"IT IS THE POLICY OF THA TO AVOID CONFLICTS OF INTEREST IN APPEARANCE AND IN FACT. IF AN INDIVIDUAL BELIEVES A CONFLICT OF INTEREST EXISTS, IT MUST BE DISCLOSED TO THA. IF AN EMPLOYEE, DISCLOSURE SHALL BE MADE TO HIS/HER

Employer identification number

TENNESSEE HOSPITAL ASSOCIATION

62-0534232

SUPERVISOR. IF A DIRECTOR, DISCLOSURE SHALL BE MADE TO THE THA BOARD OF DIRECTORS. ALL OTHER POTENTIAL CONFLICTS OF INTEREST SHALL BE DISCLOSED TO THA'S GENERAL COUNSEL."

ENFORCEMENT OF THE POLICY IS BEST STATED BY THE POLICY ITSELF WHICH READS:
"IN THE EVENT A LEGAL OR ETHICAL VIOLATION DOES OCCUR, VIOLATORS SHOULD
EXPECT DISCIPLINARY ACTION UP TO AND INCLUDING TERMINATION, IF AN EMPLOYEE;
REMOVAL, SUSPENSION OR RESCISSION, IF A DIRECTOR OR MEMBER; AND FINES,
CIVIL AND CRIMINAL PROSECUTION, AND/OR IMPRISONMENT."

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL

CEO AND COO POSITIONS - THA CONTRACTS WITH AN INDEPENDENT CONSULTANT TO

EVALUATE THE COMPENSATION PACKAGE OF THE CEO AND COO POSITIONS. AS PART OF

THE ANNUAL REVIEW, THE COMPENSATION OF THESE POSITIONS ARE COMPARED TO

OTHER STATE HOSPITAL ASSOCIATION CEOS AND COOS IN THE TOP TWENTY-FIVE (25)

ASSOCIATIONS ACROSS THE COUNTRY. THE COMPARISONS ARE BASED UPON TOTAL

STATE ASSOCIATION REVENUES, CONSIDERING THE AGGREGATE ASSOCIATION REVENUES,

AS WELL AS THEIR SUBSIDIARY CORPORATION REVENUES. THE RESULTS OF THIS

REVIEW ARE SENT TO THE THA CHAIRMAN. THE COMPENSATION COMMITTEE CONSISTING

OF THE CHAIRMAN, THE CHAIR-ELECT, AND THE IMMEDIATE PAST CHAIR THEN MEET TO

DISCUSS THE RESULTS AND APPROVE THE COMPENSATION AND BENEFITS FOR THESE

POSITIONS FOR THE UP COMING YEAR. MINUTES FOR THESE MEETINGS ARE PREPARED

BY THE CEO AND MAINTAINED BY HIS EXECUTIVE SECRETARY.

FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS

THA CONTRACTS WITH A DIFFERENT INDEPENDENT CONSULTANT TO EVALUATE THE

SALARY OF OTHER OFFICERS. THE CONSULTANT MATCHES EACH POSITION TO

COMPARABLE POSITIONS IN SEVERAL SALARY SURVEYS TO DETERMINE A MARKET MEDIAN

PAGE 1 OF 3

Employer identification number

TENNESSEE HOSPITAL ASSOCIATION

62-0534232

SALARY. NEXT THE CONSULTANT DETERMINES AN APPROPRIATE SALARY GRADE FOR EACH POSITION. THE FINAL RESULTS ARE MADE AVAILABLE TO THE CEO AND COO AND SERVE AS A GUIDE TO HELP DETERMINE THE SALARY FOR EACH OFFICER. ULTIMATELY SALARY INCREASES ARE DETERMINED BY THE COO AND CEO AND MAY NOT MATCH RESULTS RECEIVED FROM THE CONSULTANT. MERIT INCREASES MAY ALSO BE AWARDED IF THE RESPONSIBILITIES OF AN OFFICER HAVE INCREASED SINCE THE LAST SURVEY.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION THE THA BYLAWS, CODE OF BUSINESS CONDUCT, AND FINANCIAL STATEMENTS ARE ALL AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART VII - RELATED ORGANIZATIONS

CRAIG BECKER, THE PRESIDENT, SPENDS AN ESTIMATED AVERAGE OF 5 HOURS A WEEK ON THA SOLUTIONS GROUP, INC., A RELATED ORGANIZATION. HE SPENDS AN ESTIMATED AVERAGE OF 6 HOURS A WEEK ON TENNESSEE HOSPITAL EDUCATION AND RESEARCH FOUNDATION, ANOTHER RELATED ORGANIZATION.

FORM 990, PART IX, LINE 11G - OTHER FEES FOR SERVICES DESCRIPTION

PF	ROGRA	M SERVICE	MGT & GENER	AL	FUNDRAISIN	Ğ
CONSULTING						
Ş	\$ 1	,377,027	\$	0	\$	0
PROFESSIONAL S	SERVI	CES				
Ş	\$	287,269	\$	0	\$	0
TOTA	AL					
Ş	\$ 1	,664,296	\$	0	\$	0

Name of the organization Employer identification number TENNESSEE HOSPITAL ASSOCIATION 62-0534232 FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS EXPLANATION INCOME FROM THA SOLUTIONS GROUP, INC. & SUBSIDIARY, A NON-EXEMPT 100% OWNED SUBSIDIARY ACCOUNTED FOR BY THE EQUITY METHOD \$ 182,437 REVENUE SHARE INCLUDED IN SCHEDULE D PART XII LINE 2D \$ 600,000 REVENUE SHARE INCLUDED ON SCHEDULE D PART XI LINE 4B \$ -600,000 TOTAL 182,437

Schedule R (Form 990) 2016 Section 512(b)(13)
controlled entity?
Yes Open to Public Inspection (f)
Direct controlling
entity 2016 Employer Identification number M × Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. 62-0534232 (f) Direct controlling entity (e) End-of-year assets THA THA (e)
Public chanty status
(if section 501(c)(3)) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Identification of Disregarded Entities Complete If the organization answered "Yes" on Form 990, Part IV, line 33. 10 10 Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. (d) Total income Related Organizations and Unrelated Partnerships (d) Exempt Code section m m (c) Legal domicile (state or foreign country) (c) Legal domicile (state or foreign country) Z E ► Attach to Form 990. (b) Primary activity HEALTHCARE RECRUITMEN Primary activity Ð 62-0712345 20-3037016 TENNESSEE HOSPITAL ASSOCIATION For Paperwork Reduction Act Notice, see the Instructions for Form 990. (a) Name, address, and EIN (if applicable) of disregarded entity TENNESSEE RURAL HEALTH RECRUITMENT (a)
Name, address, and EIN of related organization TENNESSEE HOSPITAL EDUCATION AND 37027 37027 ZI 5201 VIRGINIA WAY 5201 VIRGINIA WAY Department of the Treasury Internal Revenue Service Name of the organization BRENTWOOD BRENTWOOD SCHEDULE R (Form 990) Part Parti Ξ € (2) (2) € 3 ල 3 3 9

Page 2 (k) Percentage ownership Ξ (J) General or managing partner? Yes No Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part Inne 34 because it had one or more related organizations treated as a corporation or trust during the tax year Ξ (I)
Code V—UBI
amount in box 20
of Schedule K-1
(Form 1065) (h)
Disproportionate
alloc? 9 Yes (g) Share of end-of-year assets (f) Share of total <u>@</u> (e)
Predominant
income (related,
unrelated,
exclude from
tax under
sections 512-514) € 62-0534232 (d)
Direct controlling
entity Û (c) Legal domicile foreign country) (state or TENNESSEE HOSPITAL ASSOCIATION Primary activity æ <u>e</u> (a)
Name, address, and EIN of related organization Schedule R (Form 990) 2016 Part III Part IV 2 10 € ΙE

Name, address, and EIN of related prganization	Primary activity	Legai domicite	Direct controlling	Type of entity	Share of total	Share of	Percentage	Section 512(b)(13)	e (5)
		(state or	entity	(C corp, S corp,	ellocolli ellocolli	end-of-year assets	diuszen	contro	g g
		foreign country)		or trust)				enii:	2
	-							×es	2
(1)THA SOLUTIONS GROUP, INC. 5201 VIRGINIA WAY									
BRENTWOOD TN 37027		-							
62-1102328	CONSULTING	TN	THA	Ü	1,945,381	6,607,621	6,607,621 100.000000	×	
(2)									
					 ,				
(3)									Ì
									į
(4)									,
									ļ
DAA	 - -						Schedule R (Form 990) 2016	n 990)	2016

Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36 Part V

H × × M × Ħ Yes × × × × × × × Ε 4 Į, 10 4 19 10 5 무 **1**e 무 듣 ş # Ę ¥ = -€ 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? ê Performance of services or membership or fundraising solicitations for related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule k Lease of facilities, equipment, or other assets from related organization(s) Lease of facilities, equipment, or other assets to related organization(s) s Other transfer of cash or property from related organization(s) Gift, grant, or capital contribution from related organization(s) Reimbursement paid by related organization(s) for expenses Reimbursement paid to related organization(s) for expenses r Other transfer of cash or property to related organization(s) b Gift, grant, or capital contribution to related organization(s) d Loans or loan guarantees to or for related organization(s) Sharing of paid employees with related organization(s) e Loans or loan guarantees by related organization(s) Ē Purchase of assets from related organization(s) Exchange of assets with related organization(s) Sale of assets to related organization(s) Dividends from related organization(s) ε

	•	type (a-s)		
Ę	HENNERGER HOCDIMAL BUILDAND AND	>	200	
(2)	THA SOLUTIONS GROUP, INC.	A	17,899	
(3)	TENNESSEE RURAL HEALTH RECRUITMENT	4	32,640	
(4)				
(5)				
(9)				
				Schedule R (Form 990) 2016

Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37

8 d		1	ı	1	ı	!	!	,	1	1	i 1	1.9
(k) Percentage ownership												
(J) General or maneging partner?	Š											
Gene	Yes											
IBI × 20 K-1 5)												
Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)												ľ
						ļ						
(h) Disproportonate allocations?	S N											
Dispropx allocar	Yes											
(g) Share of end-of-year assets					}							
]]			
· · · · ·												
(f) Share of total income					}							
o to												
artners Ion)(3)	ક											
(e) Are all partners section 501(c)(3) organizations?	Yes											
(d) Predominant income (related, unrelated, excluded from tax under	sections 512-514)											
			}		i 							
(c) Legal domicile (state or foreign	country)											
activity	i						i I					
(b) Primary activity									-			
					<u> </u>							
entity]	
i EIN of		1										
(a) ess, and			1									
(a) Name, address, and EIN of entity						}	}					
ž Ž									;			
		(1)	[2]	<u>(5)</u>	(4)	(5)	(9)	(7)	(8)	(6)	6	=
		_	1	, –	1	, –	1	1	•	-	(10)	5

Schedule R (Form 990) 2016 TENNESSEE HOSPITAL ASSOCIATION 62-0534232

Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (See instructions)