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Form 990-PF

Return of Private Foundation
or Section 4947(a)(1) Trust Treated as Private Foundation
▶ Do not enter social security numbers on this form as it may be made public.

OMB No 1545-0052

Department of the Treasury

| _ | | alendar year 2016 or tax year beginning | n 990-PF and its separa | | and end | | monnasopi. e | . 20 | | | | |
|-------------------------|----------------|--|-------------------------|------------------|-------------------|------------------|---|--|--|--|--|--|
| | | of foundation | | , 2016, | and end | | A Employer identific | | | | | |
| | | | TON THE | | | 1 | 59-24623 | | | | | |
| _ | | ER SYSTEM CHARITABLE FOUNDAT er and street (or PO box number if mail is not delivered | | | Room/suit | - ; | 39-24623 3 Telephone number | | | | | |
| | | or and oncer (or the box hamber it man to not delivered | ٠ ' | - relephone name | i (acc manachana) | | | | | | | |
| | 110 | 20 Nr. 105 CMDCDM | | | İ | j | 205 500 4640 | | | | | |
| _ | | 90 NW 105 STREET r town, state or province, country, and ZIP or foreign pos | etal codo | | <u> </u> | | 305-500-4640 | | | | | |
| | City U | Town, state of province, country, and zir of loreign pos | sidi code | | | 1 | If exemption applicat | lion is | | | | |
| | | WT - 22 22120 1102 | | | | [| pending, check here, | | | | | |
| _ | | MI, FL 33178-1103 | | | | | | | | | | |
| G | Ch | eck all that apply: Initial return | Initial return | • | ublic cha | rity t | 1. Foreign organizati | | | | | |
| | | Final return | Amended re | | | İ | 2 Foreign organizat 85% test, check h | | | | | |
| _ | | Address change | Name chang | | | | computation . | | | | | |
| H | | eck type of organization: X Section 501(| | | | \ <u> </u> | If private foundation | status was terminated | | | | |
| 1 | | Section 4947(a)(1) nonexempt charitable trust | Other taxable pr | | | | under section 507(b) | (1)(A), check here . \blacktriangleright | | | | |
| 1 | | market value of all assets at JAcco | | ash Acc | rual |) r | If the foundation is | in a 60-month termination | | | | |
| ~ | | | ther (specify) | | | | under section 507(b) | (1)(B), check here | | | | |
| ∂ _ | | ▶\$ 1,697,780 (Part), o | | sh basis.) | | | , | | | | | |
| | art | Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) | (a) nevellue and | (b) Net inve | stment | (c) | Adjusted net | (d) Disbursements for charitable | | | | |
| • | | may not necessarily equal the amounts in | expenses per | incom | | (0) | income | purposes | | | | |
| ~ _ | | column (a) (see instructions)) | books | | | | | (cash basis only) | | | | |
|) ၁ | 1 | Contributions, gifts, grants, etc., received (attach schedule) | 1,934,332 | | | | | <u> </u> | | | | |
| _ | 2 | Check If the foundation is not required to attach Sch B | | ļ | | | | | | | | |
| ì | 3 | Interest on savings and temporary cash investments. | 51,232 | 5 | 1,232 | | 51,232 | | | | | |
| | 4 | Dividends and interest from securities | | | | | | | | | | |
| | 5a | Gross rents | | | | | | | | | | |
| | Ь | Net rental income or (loss) | | | | | | | | | | |
| qe | 6a | Net gain or (loss) from sale of assets not on line 10 | | | | | | · | | | | |
| Revenue | b | Gross sales price for all assets on line 6a | | l | | | | | | | | |
| e S | 7 | Capital gain net income (from Part IV, line 2). | | | | | | | | | | |
| Œ | 8 | Net short-term capital gain | | | ` | | | | | | | |
| | 9 | Income modifications | | | | | | | | | | |
| | 10a | Gross sales less returns and allowances | | | | | | | | | | |
| | | Less Cost of goods sold . | | | | | | | | | | |
| | c | Gross profit or (loss) (attach schedule) | | | | | | | | | | |
| | 11 | Other income (attach schedule) Stmt 5 | 7,000 | | | | | | | | | |
| _ | 12 | Total. Add lines 1 through 11 | 1,992,564 | 5 | 1,232 | | 51,232 | | | | | |
| ,, | 13 | Compensation of officers, directors, trustees, etc | | | | | | | | | | |
| šė | 14 | Other employee salaries and wages | | | | | | | | | | |
| ë | 15 | Pension plans, employee benefits | | | | | <u>~) </u> |)) | | | | |
| × | 16a | Legal fees (attach schedule) | | | | <u> </u> | | | | | | |
| 山 | b | Accounting fees (attach schedule) | | | | <u>[編]</u> | 3EP 21 20 | 17 . 21 | | | | |
| Administrative Expenses | C | Other professional fees (attach schedule) | | <u> </u> | | | JLI BIL | . 153 | | | | |
| tra | 17 | Interest | | | | <u> </u> | | ~ · · · · · · · · · · · · · · · · · · · | | | | |
| isi | 18 | Taxes (attach schedule) (see instructions) | | | | 1 | (C : ; V, L | ل_الفا | | | | |
| ፰ | 19 | Depreciation (attach schedule) and depletion. | | | | | | | | | | |
| ₫ | 20 | Occupancy | | | | | | · · · · · · · · · · · · · · · · · · · | | | | |
| P | 21 22 | Travel, conferences, and meetings | | | | | | | | | | |
| a | 22 | Printing and publications | | | | | | · | | | | |
| <u>p</u> | 23 24 25 | Other expenses (attach schedule) | | | | | | | | | | |
| aţi | 24 | Total operating and administrative expenses. | | | | | | | | | | |
| ĕ | | Add lines 13 through 23 | | | | | | · | | | | |
| ŏ | 25 | Contributions, gifts, grants paid | 1,443,550 | | | | | 1,443,550 | | | | |
| _ | 26 | Total expenses and disbursements, Add lines 24 and 25 | 1,443,550 | | | | | 1,443,550 | | | | |
| | 27 | Subtract line 26 from line 12 | | | | | | | | | | |
| İ | а | Excess of revenue over expenses and disbursements | 549,014 | |] | | | · | | | | |
| | b | Net investment income (if negative, enter -0-) | | 5 | 1,232 | | · | | | | | |
| | 6 | Adjusted net income (if negative enter -0-). | | | | | 51.232 | | | | | |

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| P | art II | Balance Sheets | Attached schedules and amounts in the description column should be for end-of-year | Beginning of year | | of year |
|-------------------------|--------------|--|--|---|---|--|
| <u> </u> | | | amounts only (See instructions) | (a) Book Value | (b) Book Value | (c) Fair Market Value |
| | 1 | Cash - non-interest-beam | ng | 1,148,766 | 1,697,780 | 1,697,780 |
| | 2 | Savings and temporary | cash investments | | | <u> </u> |
| | 3 | Accounts receivable | | | | |
| | | Less: allowance for doul | btful accounts ▶ | | | |
| | | | | | | |
| | | Less: allowance for dout | otful accounts ▶ | | | |
| | | | | | | |
| | 1 | · · | officers, directors, trustees, and other | | | |
| | | | ach schedule) (see instructions) | | | \ |
| | | | eceivable (attach schedule) | | | |
| | | | btful accounts > | 1 | *************************************** | |
| S | 1 | | | | | |
| ssets | | | e | | | |
| As | i e | | eferred charges | | | |
| | | | e government obligations (attach schedule) | | | |
| | | | stock (attach schedule) | | | |
| | 11 C | Investments - corporate Investments - land, buildings | bonds (attach schedule) | | | |
| | | and aguinment basis | · • | | | |
| - | | Less accumulated deprecia (attach schedule) | ition ▶ | | | |
| | | | loans | | | |
| | 13 | Investments - other (atta Land, buildings, and | ich schedule) | | | <u> </u> |
| - { | | | P | | | . |
| - 1 | | Less accumulated deprecial (attach schedule) | mori > | | | |
| - [| 15 | Other assets (describe 🕨 | ·) | | | |
| | 16 | Total assets (to be | completed by all filers - see the | | | |
| | | nstructions Also, see pa | age 1, (tem I) | 1,148,766 | 1,697,780 | 1,697,780 |
| 1 | 17 | Accounts payable and a | ccrued expenses | | | |
| - 1 | | | | | | |
| S | | | | | | |
| ≝ | | | rs, trustees, and other disqualified persons | | | 7 |
| <u>اح</u> : | | | tes payable (attach schedule) | | | 7 |
| | | | · > | | | 7 j |
| Ì | | | / | | | 7 |
| - { | 23 | Fotal liabilities (add line: | s 17 through 22) | | | |
| ┪ | | | ow SFAS 117, check here | | | 7 |
| S | | | 24 through 26 and lines 30 and 31. | | | 1 |
| nces | 24 1 | • | | | | |
| ā | 24 (| | | | | 1 |
| ä | 2 5 1 | • | | | | 1 |
| 2 | 20 1 | • | | | | 1 1 |
| Net Assets or Fund Bala | | | not follow SFAS 117, Detection 27 through 31. | | | |
| 5 | | - | · | | | } |
| 2 | 27 (| • | apal, or current funds | 1,148,766 | 1,697,780 | - |
| Se | 28 | • | land, bldg, and equipment fund | 1,140,700 | 1,037,700 | 4 |
| AS | 29 + | • | lated income, endowment, or other funds | 1 140 766 | 1 607 700 | - 1 |
| 히 | 30 1 | | balances (see instructions) | 1,148,766 | 1,697,780 | - |
| Z | | | net assets/fund balances (see | 1 140 766 | 1 607 700 | 1 |
| | | | and in Not Appele of Fried Bala | 1,148,766 | 1,697,780 | J |
| | | | nges in Net Assets or Fund Bala | | | |
| 1 | | | alances at beginning of year - Part | - · · · · · · · · · · · · · · · · · · · | | 1 140 505 |
| | | | d on prior year's return) | | | 1,148,766 |
| 2 | Enter | amount from Part I, | line 27a | | 2 | 549,014 |
| | | | ed in line 2 (itemize) ► | | | |
| | | | | | 4 | 1,697,780 |
| | | eases not included in | | | 5 | |
| 6 | Total | net assets or fund ba | alances at end of year (line 4 minus | line 5) - Part II, column (b |), line 30 6 | 1,697,780 |
| | | | | | | Form 990-PF (2016) |

| | (a) List and | s and Losses for Tax on Inve d describe the kind(s) of property sold (e rick warehouse, or common stock, 200 s | g., real estate, | (b) How acquired P - Purchase D - Donation | (c) Date acquired (mo , day, yr) | (d) Date sold (mo , day, yr) |
|----|---|--|---|---|---|----------------------------------|
| 1: | a | | | 2 Donaiion | | <u> </u> |
| | b | | | | | |
| | <u>c</u> | | | | | |
| | <u>d</u> | | | | | |
| _ | e | | | | <u> </u> | <u></u> |
| | (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | | (h) Gain or (lo (e) plus (f) minu | |
| | a | | | ļ | | |
| | b | | | | | |
| | · | | | | | |
| | <u>d</u> | | | | | |
| | | | 10/04/00 | | | |
| | Complete only for assets s | showing gain in column (h) and owned | | | Gains (Col. (h) ga | |
| | (i) F M.V. as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of col. (i) over col. (j), if any | COI. | (k), but not less the Losses (from columns) | |
| | <u> </u> | | | | | |
| | 0 | | | | | |
| | ; | | | | | |
| | <u> </u> | | | | | |
| | <u> </u> | | | | | |
| 2 | Capital gain net income | or inat capital local 1 T | nin, also enter in Part I, line 7 | | | |
| 3 | | l 11 (10 | oss), enter -0- in Part I, line 7 | 2 | | |
| 3 | | ain or (loss) as defined in sections art I, line 8, column (c) (see inst | | } | | |
| | - | | | | | |
| D. | | Jnder Section 4940(e) for Red | | 3 | | |
| Wa | | the section 4942 tax on the distribi | • • | ase perio | d? | Yes No |
| | | not qualify under section 4940(e) | | | | |
| 1_ | | nount in each column for each yea | ir; see the instructions before maki | ng any er | | |
| | (a) Base period years | (b) Adjusted qualifying distributions | (c) Net value of noncharitable-use assets | | (d) Distribution ra | |
| Ca | lendar year (or tax year beginning in) | | | | (col (b) divided by | |
| | 2015 2014 | 1,273,210 1,418,670 | 943,205 1,155,845 | | | $\frac{1.3499}{1.2274}$ |
| | 2013 | 1,089,141 | 355,904 | | | 3.0602 |
| | 2012 | 1,134,269 | | | | 3.7652 |
| | 2012 | 1,123,519 | 470,197 | | | 2.3895 |
| | 2011 | 1,123,3131 | 1,0,131 | | | 2.3033 |
| 2 | Total of line 1 column (c | d) | | 2 | | 11.7922 |
| 3 | | o for the 5-year base period - divid | | | | 11.7522 |
| 3 | - | ndation has been in existence if les | • | 3 | | 2.3584 |
| | number of years the loui | ndation has been in existence in les | ss than 5 years | | | 2.3301 |
| 4 | Enter the net value of no | oncharitable-use assets for 2016 fr | om Part X, line 5 | 4 | | 927,182 |
| 5 | Multiply line 4 by line 3. | | | 5 | 2 | 2,186,666 |
| 6 | Enter 1% of net investme | ent income (1% of Part I, line 27b). | | 6 | | 512 |
| 7 | Add lines 5 and 6 | | | 7 | 2 | 2,187,178 |
| 8 | Enter qualifying distributi | ions from Part XII, line 4 | | 8 | | 1,443,550 |
| | If line 8 is equal to or g Part VI instructions. | reater than line 7, check the box | in Part VI, line 1b, and complete | that par | t using a 1% ta | x rate. See th |

| Pa | rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see in | struc | tions |) |
|--------|---|-------|-------|---------------|
| 1a | Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1 | | | |
| | Date of ruling or determination letter (attach copy of letter if necessary - see instructions) | | | |
| b | Domestic foundations that meet the section 4940(e) requirements in Part V, check | | 1, | 025 |
| | here ▶ and enter 1% of Part I, line 27b | | | |
| c | All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of J Part I, line 12, col (b). | | | |
| 2 | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 2 | | | |
| 3 | Add lines 1 and 2 | | 1, | 025 |
| 4 | Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 4 | | | |
| 5 | Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0 | | 1, | 025 |
| 6 | Credits/Payments. | | | |
| a | 2016 estimated tax payments and 2015 overpayment credited to 2016 6a 8 | | | |
| b | Exempt foreign organizations - tax withheld at source | | | |
| C | Tax paid with application for extension of time to file (Form 8868) 6c | | | |
| d - | Backup withholding erroneously withheld | | | 8 |
| 7 | Total credits and payments Add lines 6a through 6d | | | |
| 8 9 | | | 1 | 017 |
| 10 | Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed | | | 011 |
| 11 | Enter the amount of line 10 to be Credited to 2017 estimated tax Refunded 11 | | | |
| _ | rt VII-A Statements Regarding Activities | | | |
| | During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it | | Yes | No |
| | participate or intervene in any political campaign? | 1a | | Х |
| b | Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see | [| | |
| | Instructions for the definition)? | 1b | | X |
| | If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials | } | | |
| | published or distributed by the foundation in connection with the activities | Į | | ĺ |
| c | Did the foundation file Form 1120-POL for this year? | 1c | | X |
| đ | Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: | 1 | | |
| | (1) On the foundation ► \$ (2) On foundation managers ► \$ | | | |
| е | Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers > \$ | ! | | |
| 2 | Has the foundation engaged in any activities that have not previously been reported to the IRS? | 2 | | Х |
| - | If "Yes," attach a detailed description of the activities | | | |
| 3 | Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of | | | |
| | incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes | 3 | | Х |
| 4a | Did the foundation have unrelated business gross income of \$1,000 or more during the year? | 4a | | Х |
| | If "Yes," has it filed a tax return on Form 990-T for this year? | 4b | | |
| 5 | Was there a liquidation, termination, dissolution, or substantial contraction during the year? | 5 | | X |
| | If "Yes," attach the statement required by General Instruction T. | | | |
| 6 | Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: | | | |
| | By language in the governing instrument, or | { | | |
| | By state legislation that effectively amends the governing instrument so that no mandatory directions that | } | | |
| | conflict with the state law remain in the governing instrument? | 6 | X | |
| 7 | Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV | 7 | X | - |
| 8a | Enter the states to which the foundation reports or with which it is registered (see instructions) FLORIDA | | | |
| ь | If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General | | | |
| - | (or designate) of each state as required by General Instruction G? If "No," attach explanation | 8b | _X | |
| 9 | Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or | | | |
| | 4942(j)(5) for calendar year 2016 or the taxable year beginning in 2016 (see instructions for Part XIV)? If "Yes," | | | |
| | complete Part XIV | 9 | | Х |
| 10 | Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their | | | |
| | names and addresses | 10 | Х | |
| | | | | |

| Pai | rt VII-A Statements Regarding Activities (continued) | | | |
|-----------|--|------|------|-----------|
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the | · | Yes | No |
| | meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions) | 11 | | Х |
| 12 | | | | |
| | person had advisory privileges? If "Yes," attach statement (see instructions) | 12 | | Х |
| 13 | | 13 | Х | |
| | Website address ► N/A | | | |
| 14 | The books are in care of ▶ DAVID BRUCE Telephone no. ▶ 305-500- | 4999 | • | |
| | Located at ▶ 11690 NW 105 STREET, MIAMI, FL ZIP+4 ▶ 33178-1 | | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here | | ▶ | |
| | and enter the amount of tax-exempt interest received or accrued during the year | | | |
| 16 | | | Yes | No |
| | over a bank, securities, or other financial account in a foreign country? | 16 | | _X_ |
| | See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of | | | |
| | the foreign country ▶ | | | |
| Par | t VII-B Statements Regarding Activities for Which Form 4720 May Be Required | | | |
| | File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. | | Yes | No |
| 1a | During the year did the foundation (either directly or indirectly): | | | |
| | (1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No | [| | |
| | (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a | • | | |
| | disqualified person? | | | |
| | (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? | | | İ |
| | (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes | İ | | |
| | (5) Transfer any income or assets to a disqualified person (or make any of either available for | | | } |
| | the benefit or use of a disqualified person)?Yes X No | | | |
| | (6) Agree to pay money or property to a government official? (Exception. Check "No" if the | | | |
| | foundation agreed to make a grant to or to employ the official for a period after | | | |
| | termination of government service, if terminating within 90 days.) | | | |
| þ | If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations | | 373 | |
| | section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? | 1b | N/A | <u> </u> |
| | Organizations relying on a current notice regarding disaster assistance check here | | | |
| C | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that | | | |
| | were not corrected before the first day of the tax year beginning in 2016? | 1c | | <u> X</u> |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private | | { | 1 |
| | operating foundation defined in section 4942(j)(3) or 4942(j)(5)). | | | 1 |
| а | At the end of tax year 2016, did the foundation have any undistributed income (lines 6d and | | | 1 |
| | 6e, Part XIII) for tax year(s) beginning before 2016? | | | 1 |
| _ | If "Yes," list the years | | | |
| Ь | Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) | | | |
| | (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to | 0 L | N/A | |
| | all years listed, answer "No" and attach statement - see instructions.) | 2b | | |
| С | If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here | | | |
| 2- | Did the foundation hold many thousand a contract or an industry of the contract of the contrac | | | |
| ⊍a | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? | | | 1 |
| _ | | | ١ | |
| | If "Yes," did it have excess business holdings in 2016 as a result of (1) any purchase by the foundation or discussified persons after May 26, 1969; (2) the large of the Europe period (or larger period persons). | | . | } |
| | disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the | | | |
| | Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of | | . } | } |
| | the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the | 3b | N/A | لــــــا |
| A ~ | foundation had excess business holdings in 2016) | 4a | | X |
| | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its | 70 | | |
| | charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2016? | 4b | | |
| | | | 0-PF | |

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| and Contractors (continued) | | yees, |
|--|---------------------------------------|--------------------------|
| 3 Five highest-paid independent contractors for professional services (see ins | | |
| (a) Name and address of each person paid more than \$50,000 | (b) Type of service | (c) Compensation |
| NONE | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| otal number of others receiving over \$50,000 for professional services | <u> </u> | |
| | · · · · · · · · · · · · · · · · · · · | |
| art IX-A Summary of Direct Charitable Activities | | , |
| List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical organizations and other beneficiaries served, conferences convened, research papers produced, etc. | al information such as the number of | Expenses |
| 1 NONE | | |
| | | |
| 2 | | |
| | | |
| | | |
| 3 | | |
| | | |
| · | | |
| | , | |
| art IX-B Summary of Program-Related Investments (see instructions) | | |
| Describe the two largest program-related investments made by the foundation during the tax year on lines 1 | and 2 | Amount |
| NONE | | |
| | | |
| 2 | | |
| | | |
| All other program-related investments. See instructions | | |
| An other program-related investments Gee institutions | | |
| | | |
| | | |
| tal. Add lines 1 through 3 | <u> </u> | Form 990-PF (2016 |

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| Par | t X | Minimum Investment Return (All domestic foundations must complete this part. Foreignee instructions.) | gn fou | indations, |
|------|-------|---|----------|---------------------------|
| 1 | Fair | market value of assets not used (or held for use) directly in carrying out charitable, etc., | | |
| | purp | oses: | [[| |
| а | Aver | age monthly fair market value of securities | 1a | 941,302 |
| b | Aver | age of monthly cash balances | 1b | |
| C | Fair | market value of all other assets (see instructions) | 1c | |
| d | Tota | Il (add lines 1a, b, and c) | 1d | 941,302 |
| е | Redu | uction claimed for blockage or other factors reported on lines 1a and | | |
| | 1c (a | attach detailed explanation) | { { | |
| 2 | | usition indebtedness applicable to line 1 assets | 2 | |
| 3 | | tract line 2 from line 1d | 3 | 941,302 |
| 4 | Cash | deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see | | |
| | | uctions) | 4 | 14,120 |
| 5 | Net | value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4 | 5 | 927,182 |
| 6 | | mum investment return. Enter 5% of line 5 | 6 | 46,359 |
| Par | t XI | Distributable Amount (see instructions) (Section 4942(J)(3) and (J)(5) private operating foun and certain foreign organizations check here ▶ ☐ and do not complete this part.) | dations | 3 |
| 1 | Minir | mum investment return from Part X, line 6 | 1 | 46,359 |
| 2a | | on investment income for 2016 from Part VI, line 5 2a 1,025 | | |
| b | Inco | me tax for 2016. (This does not include the tax from Part VI.) 2b | | |
| C | | lines 2a and 2b | 2c | 1,025 |
| 3 | Distr | butable amount before adjustments. Subtract line 2c from line 1 | | 45,334 |
| 4 | | overies of amounts treated as qualifying distributions | | |
| 5 | | lines 3 and 4 | 5 | 45,334 |
| 6 | Ded | uction from distributable amount (see instructions) | 6 | |
| 7 | | ributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII, | | |
| - | | 1 | 7 | 45,334 |
| Pari | | Qualifying Distributions (see instructions) | | |
| | | | | |
| 1 | | unts paid (including administrative expenses) to accomplish charitable, etc., purposes: | | |
| a | | enses, contributions, gifts, etc total from Part I, column (d), line 26 | | 1,443,550 |
| ь | | ram-related investments - total from Part IX-B | 1b | |
| 2 | | unts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., | 1 _ 1 | |
| _ | | oses | 2 | |
| 3 | | unts set aside for specific charitable projects that satisfy the: | | |
| а | Suita | ibility test (prior IRS approval required) | 3a | |
| _ | | distribution test (attach the required schedule) | 3b | |
| 4 | | fying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4 | 4 | 1,443,550 |
| 5 | | dations that qualify under section 4940(e) for the reduced rate of tax on net investment income. | | |
| | Ente | r 1% of Part I, line 27b (see instructions) | 5 | |
| 6 | | sted qualifying distributions. Subtract line 5 from line 4 | 6 | 1,443,550 |
| | Note | : The amount on line 6 will be used in Part V, column (b), in subsequent years when ca qualifies for the section 4940(e) reduction of tax in those years. | lculatii | ng whether the foundation |

| Pá | art XIII Undistributed Income (see instr | ructions) | | | |
|----|---|-------------|---------------------|-------------|----------|
| | | (a) | (b) | (c) | (d) |
| 1 | Distributable amount for 2016 from Part XI, | Corpus | Years prior to 2015 | 2015 | 2016 |
| | line 7 | | | | 45,334 |
| 2 | Undistributed income, if any, as of the end of 2016 | | ļ. | | ł |
| | Enter amount for 2015 only | | | | |
| t | o Total for prior years 20,20,20 | | | | ļ |
| 3 | Excess distributions carryover, if any, to 2016: | | | | |
| ē | a From 2011 | | j | | |
| t | From 2012 1,119,210 | | | |) |
| | From 2013 1,071,351 | |] | | |
| | From 2014 1,360,882 | | | | |
| | From 2015 | | | | į |
| f | Total of lines 3a through e | 5,877,507 | | | |
| 4 | Qualifying distributions for 2016 from Part XII, | | İ | | |
| | line 4: > \$1, 443, 550 | | İ | | ļ |
| a | Applied to 2015, but not more than line 2a | | | | <u> </u> |
| t | Applied to undistributed income of prior years (Election required - see instructions) | | | | |
| | Treated as distributions out of corpus (Election | | | | |
| | required - see instructions) | | | | <u> </u> |
| d | Applied to 2016 distributable amount | | | | 45,334 |
| € | Remaining amount distributed out of corpus | 1,398,216 | | | |
| 5 | Excess distributions carryover applied to 2016. | | | | |
| | (If an amount appears in column (d), the same amount must be shown in column (a)) | | [| | |
| 6 | Enter the net total of each column as | | | | |
| | indicated below: | 7 075 700 | | | |
| а | Corpus Add lines 3f, 4c, and 4e. Subtract line 5 | 7,275,723 | | | |
| b | Prior years' undistributed income. Subtract | | | | |
| c | line 4b from line 2b | | | | |
| · | income for which a notice of deficiency has | | | | |
| | been issued, or on which the section 4942(a) | | | | |
| | tax has been previously assessed | | | | |
| a | Subtract line 6c from line 6b. Taxable amount - see instructions | | 1 | | |
| е | Undistributed income for 2015. Subtract line | | | | |
| | 4a from line 2a Taxable amount - see instructions | | | | |
| | | | | | |
| T | Undistributed income for 2016. Subtract lines 4d and 5 from line 1. This amount must be | | Ì | | |
| | distributed in 2017 | į | | | |
| 7 | Amounts treated as distributions out of corpus | | | | |
| • | to satisfy requirements imposed by section | | | | |
| | 170(b)(1)(F) or 4942(g)(3) (Election may be | | | | |
| | required - see instructions) | | | | |
| 8 | Excess distributions carryover from 2011 not | | | | |
| | applied on line 5 or line 7 (see instructions) | 1,100,011 | | | |
| 9 | Excess distributions carryover to 2017. | | Ì | | |
| | Subtract lines 7 and 8 from line 6a | 6,175,712 | | | |
| | Analysis of line 9: | | ţ | | |
| | Excess from 2012 1,119,210 | | | | |
| | Excess from 2013 1,071,351 | | | | |
| | Excess from 2014 1,360,882 | | } | | |
| | Excess from 2015 1,226,053 | [| | | |
| e | Excess from 2016 1,398,216 | | | | <u> </u> |

| | | erating Foundations | | | | |
|-----|---|-----------------------------|--------------------------|--------------------------|--------------------------|------------------------|
| 1 a | If the foundation has | | | | - 1 | |
| ь | Check box to indicate | ig is effective for 2016, e | • | | | (3) or 4942(j)(5) |
| | Check box to indicate | Tax year | is a private operating i | Prior 3 years | Section 4942(j) | |
| 2 a | Enter the lesser of the ad- justed net income from Part | (=) 0040 | (b) 2015 | (c) 2014 | (d) 2013 | (e) Total |
| | for the minimum investment | | (6) 23 13 | <u> </u> | | |
| | return from Part X for each year listed | | | | | 0 |
| ь | 85% of line 2a | 0 | 0 | 0 | 0 | 0 |
| | Qualifying distributions from Part | | | | | |
| ŭ | XII, line 4 for each year listed . | | | | j | 0 |
| d | Amounts included in line 2c not | | | | | |
| | used directly for active conduct of exempt activities | | | | | 0 |
| е | Qualifying distributions made | | | | | |
| | directly for active conduct of | | | | | |
| | exempt activities Subtract line 2d from line 2c | 0 | 0 | 0 | 0 | 0 |
| 3 | Complete 3a, b, or c for the | | | | | |
| а | "Assets" alternative test - enter | | | | Ì | |
| _ | (1) Value of all assets | | | | | 0 |
| | (2) Value of assets qualifying | | | | | |
| | under section 4942(j)(3)(B)(i) | | | | | 0 |
| b | "Endowment" alternative test- | | | | | |
| | enter 2/3 of minimum invest- | } | | | | |
| | ment return shown in Part X, line 6 for each year listed | | | • | | 0 |
| С | "Support" alternative test - enter | | | | | |
| _ | (1) Total support other than | | | | | |
| | gross investment income | 1 | | | | |
| | (interest, dividends, rents, payments on securities | | | | | |
| | loans (section 512(a)(5)), | | | | | 0 |
| | or royalties) | | | | | |
| | public and 5 or more | | | 0 | | |
| | exempt organizations as provided in section 4942 | | | | | • |
| | (j)(3)(B)(w) | | | | | 0 |
| | (3) Largest amount of sup- port from an exempt | | | | | 0 |
| | organization | | | | | 0 |
| | (4) Gross investment income. | stanu Information (C | Namedala Abia aast | and the formula | tion had 65 000 ar | 0 |
| Pal | | uring the year - see | | only if the foundar | tion had \$5,000 or | more in assets at |
| _ | | | | | | |
| | Information Regarding | | | - th 00/ -f th- t-t- | | ad b., tha fa., |
| | List any managers of before the close of any | | | | | ed by the foundation |
| | - | , tan your (our only if the | io, navo oominadioa n | 1010 (nan ¢0,000). (0. | 35 00011011 007 (d)(E).) | |
| NON | | the familiar to the | 100/ | | | |
| | List any managers of ownership of a partner | | | | | large portion of the |
| | ownership of a partiter | ship of other entity) of | which the foundation | nas a 10% of greater | merest. | |
| | _ | | | | | |
| NON | | | <u> </u> | | | - |
| | Information Regarding | • | | ., , , | | |
| | Check here ► X if t | he foundation only i | makes contributions | to preselected chart | table organizations a | nd does not accept |
| | unsolicited requests for | | | ınts, etc. (see instruct | tions) to individuals o | r organizations under |
| | other conditions, comp | | | | | |
| а | The name, address, a | nd telephone number | or e-mail address of t | he person to whom ap | plications should be add | Iressed: |
| | STATEMENT 4 | | | | | |
| b | The form in which appl | lications should be sub | mitted and information | n and materials they | should include: | |
| | | | | | | |
| | STATEMENT 4 | | | | | |
| C | Any submission deadli | nes: | | | | |
| | | | | | | |
| | STATEMENT 4 | | | | | |
| | Any restrictions or hi | mitations on awards, | such as by geogra | aphical areas, charita | ble fields, kinds of | institutions, or other |
| | factors: | | _ | | | |

Part XV Supplementary Information (continued)

| 3 Grants and Contributions Paid During | ng the Year or Appr | oved for F | Tuture Payment | |
|---|---|----------------------|----------------------------------|--------------|
| 3 Grants and Contributions Paid Durin Recipient Name and address (home or business) | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | Amount |
| Name and address (home or business) | or substantial contributor | recipient | contribution | |
| a Paid during the year | | | } | Ì |
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| SEE STATEMENT 1 | | | } | } |
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| b Approved for future payment | | | | 1 |
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| Total | | <i>.</i> . | <u></u> 3b | i |

| Part XVI- | A Analysis of Income-Prod | ucing Act | ivities | | | |
|---------------|--|---------------|--------------------------|--|-----------------------------------|---------------------------------------|
| Enter gross a | mounts unless otherwise indicated. | Unrela (a) | ated business income (b) | Excluded b | y section 512, 513, or 514 (d) | (e) Related or exempt function income |
| 1 Program s | service revenue | Business code | Amount | Exclusion code | Amount | (See instructions) |
| a NON | E | | | T | | |
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| f | | | | 1 | | |
| | nd contracts from government agencies | | | - | | |
| _ | hip dues and assessments | | | T | | |
| | savings and temporary cash investments | | | | | |
| | and interest from securities | | | 1 | | |
| | income or (loss) from real estate: | | | 1 | | |
| | inanced property , | | | | | |
| | bt-financed property | | | | | |
| | ncome or (loss) from personal property. | _ | | | | |
| | estment income | | | | | |
| | ss) from sales of assets other than inventory | | | | | |
| | - | | | | | |
| | ne or (loss) from special events | | | | | |
| | enue a | | | - | | |
| <u>.</u> | | | | | | |
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| | | | | 1 | | |
| e | | | | | | |
| | Add columns (b), (d), and (e) | | 0 | | 0 | 0 |
| | I line 12, columns (b), (d), and (e) | | | | | |
| (See workshe | et in line 13 instructions to verify calci | ulations.) | | | | |
| Part XVI-B | | | ccomplishment of Ex | xempt Pur | poses | |
| Line No. ▼ | Explain below how each activity accomplishment of the foundation | | - | - | - | |
| | N/A | | | | | |
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| Par | t XVII | Information R Exempt Organ | | nsfers To and Transact | ions and | Relation | ships | With Non | char | table | 9 |
|-------|---------|-------------------------------|------------------|--|--|-------------|---------------|----------------------------|----------------|---------------|----------------|
| 1 | ın sec | e organization direct | ly or indirectly | | ngage in any of the following with any other organ ection 501(c)(3) organizations) or in section 527, re | | | | | Yes | No |
| а | _ | | ng foundation to | a noncharitable exempt orga | nızatıon of: | | | | 1 | ļ | [|
| | (1) Ca | sh | | | | | | | 1a(1) | <u> </u> | X |
| | | | | | | | | | 1a(2) | ļ | X |
| b | | transactions: | | | | | | | | ł | v |
| | | | | npt organization | | | | | 1b(1) 1b(2) | $\overline{}$ | X |
| | | | | ble exempt organization assets | | | | | 1b(3) | $\overline{}$ | X |
| | | | | | | | | | 1b(4) | $\overline{}$ | X |
| | | - | | | | | | | 1b(5) | $\overline{}$ | Х |
| | | | | ip or fundraising solicitations. | | | | | 16(6) | | Х |
| | | | | is, other assets, or paid emplo | | | | | | L | X |
| d | | | | s," complete the following s ces given by the reporting fo | | | | | | | |
| | | | | lement, show in column (d) | | | | | | | |
| (a) L | ne no | (b) Amount involved | | oncharitable exempt organization | | | | actions, and sha | | | |
| N/A | | | N/A | | N/A | | | | | | |
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| | descrit | | of the Code (ot | lliated with, or related to, or her than section 501(c)(3)) or | | - | _ | izations | Y | es X | No |
| | | (a) Name of organization | | (b) Type of organization | | | (c) Descr | ption of relations | ship | | |
| N/A | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| Sign | correc | | | ed this return, including accompanying s xpayer) is based on all information of which | | | to the bes | · · · · · · | | | |
| _ | | noun (. (| mand | 1/15/17 | ASST | TREASUR | RER | May the IRS with the pr | | | retum below |
| Here | Srgr | nature of officer or trustee | | Date | Title | | | (see instruction | s)? | Yes | No |
| | | Print/Type preparer's nar | me | Preparer's signature | | Date | | Check of F | PTIN | | |
| Paid | |) | | | | | 1 | elf-employed | - | | |
| Prep | arer | Firm's name | | _ | | | Firm's E | | | | |
| Use | Only | Firm's address | | | | | | | | | |
| | | <u> </u> | | | | | Phone r | | | | |
| | | | | | | | | Foi | rm 99 (| U-PF | (2016) |

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF. ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Name of the organization **Employer identification number** RYDER SYSTEM CHARITABLE FOUNDATION, INC. 59-2462315 Organization type (check one): Filers of: Section: 501(c)(Form 990 or 990-EZ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions General Rule [X] For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I. II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its

Form 990-PF, Part I, line 2, to certify that it doesn't meet the filling requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
RYDER SYSTEM CHARITABLE FOUNDATION, INC.

Employer identification number 59-2462315

| Part I | Contributors (See instructions). Use duplicate copies of Part I if additional space is needed. | | | | |
|------------|--|----------------------------|---|--|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| 1 | RYDER SYSTEM, INC. 11690 NW 105 STREET MIAMI, FL 33178-1103 | \$\\$\\$\ | Person X Payroll Noncash (Complete Part II for noncash contributions) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | | Person Payroll Noncash (Complete Part II for noncash contributions) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | \$ | Person Payroli Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |

Name of organization RYDER SYSTEM CHARITABLE FOUNDATION, INC. Employer identification number

59-2462315

| Part II | Noncash Property | (See instructions). | . Use duplicate copies | of Part II if additiona | l space is needed. |
|---------|-------------------------|---------------------|------------------------|-------------------------|--------------------|
| | | | | | |

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
|---------------------------|--|--|----------------------|
| | | - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
| | | - - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
| | | - - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
| | | - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
| | | - - - - \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions) | (d) Date received |
| | | \$ | |

| Name of or | ganization | | | Employer identification number | | | | |
|---------------------------|---|--|---|---|--|--|--|--|
| | SYSTEM CHARITABLE FOUNDATION | | | 59-2462315 | | | | |
| Part III | the following line entry. For organizate contributions of \$1,000 or less for the | the year from any tions completing Par ie year. (Enter this in | one contributor. (t III, enter the total formation once. S | Complete columns (a) through (e) and of exclusively religious, charitable, etc. | | | | |
| (a) No. | Use duplicate copies of Part III if addit | lional space is need | ea | | | | | |
| from Part I | (b) Purpose of gift | (c) Use | of gift | (d) Description of how gift is held | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | l | | | | | | |
| | | (e) Transfer of gift | | | | | | |
| | Transferee's name, address, a | Transferee's name, address, and ZIP + 4 Relations | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | (e) Transfer of gift | | | | | | | |
| | Transferee's name, address, and ZIP + 4 | | Helatio | nship of transferor to transferee | | | | |
| |] | | | · | | | | |
| | | | | | | | | |
| | | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (b) Purpose of gift (c) Use of gift | | (d) Description of how gift is held | | | | |
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| | | | | | | | | |
| | | | | | | | | |
| | (e) Transfer of gift | | | | | | | |
| | Transferee's name, address, and ZIP + 4 Relati | | Relation | nship of transferor to transferee | | | | |
| | | | | | | | | |
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| | | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use | of gift | (d) Description of how gift is held | | | | |
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| | (e) Transfer of gift | | | | | | | |
| | Transferee's name, address, a | nd ZIP + 4 | Relation | nship of transferor to transferee | | | | |
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Ryder System Charitable Foundation, Inc. FEI # 59-2462315

2016 Return of Private Foundation - Form 990-PF

Page 11, Part XV, Line 3a Statement 1

| Date | Account | Check Number | Description | Amount |
|--------------------------------|-----------------------|-----------------|--|---------|
| CIVIC | | | | |
| <u>CIVIC</u> | | | | |
| 5/25/2016 | Charitable Foundation | 2600 | ACG South Florida | 2,000 |
| 7/26/2016 | Charitable Foundation | 2624 | United Way Of Miami Dade | 365,000 |
| 8/22/2016 | Charitable Foundation | 2625 | Bacardi Martini Inc. | 7,500 |
| 11/7/2016 | Charitable Foundation | 2641 | Wreaths Across America | 5,000 |
| 11/7/2016 | Charitable Foundation | 2643 | Baptist Health South Florida Foundation | 10,000 |
| 11/16/2016 | Charitable Foundation | 2644 | The Army Historical Foundation | 30,000 |
| 12/19/2016 | Charitable Foundation | 2653 | Jackson Health Foundation | 200,000 |
| 2 1 11 2 2 12 12 | | | Total Civic Donations | 619,500 |
| CULTURAL | | | | |
| 5/25/2016 | Charitable Foundation | 2597 | Goode Foundation, Inc. | 10,000 |
| 7/14/2016 | Charitable Foundation | 2618 | History Miami Museum | 5,000 |
| 7/14/2016 | Charitable Foundation | 2622 | Florida Grand Opera | 8,000 |
| 7/14/2016 | Charitable Foundation | 2623 | Miamı City Ballet | 5,000 |
| | | | Total Cultural Donations | 28,000 |
| EDUCATIONAL | | | | |
| 2/2/2016 | Charitable Foundation | 2580 | Larry Little Foundation | 5,000 |
| 2/23/2016 | Charitable Foundation | 2583 | Association Of Cuban Engineers (Scholarship) | 2,000 |
| 2/24/2016 | Charitable Foundation | 2584 | Davidson College | 10,000 |
| 2/24/2016 | Charitable Foundation | 2585 | Davidson College | 10,000 |
| 2/24/2016 | Charitable Foundation | 2586 | Florida Memorial University | 500 |
| 2/24/2016 | Charitable Foundation | 2587 | Florida State University | 1,000 |
| 2/24/2016 | Charitable Foundation | 2588 | Clemson University | 600 |
| 5/12/2016 | Charitable Foundation | 2592 | Broward Public Library Foundation | 10,000 |
| 5/25/2016 | Charitable Foundation | 2594 | Archdiocese Of Miami Development Corporation | 2,500 |
| 5/25/2016 | Charitable Foundation | 2598 | Junior League Of Miami | 1,000 |
| 5/25/2016 | Charitable Foundation | 2601 | Breakthrough Miami | 20,000 |
| 5/25/2016 | Charitable Foundation | 2602 | Big Brothers Big Sisters Of Gr. Miami | 1,700 |
| 6/14/2016 | Charitable Foundation | 2613 | Amigos For Kids | 3,500 |
| 7/5/2016 | Charitable Foundation | 2616 | Aventura North Miami Beach Lions Club | 12,500 |
| 7/31/2016 | Charitable Foundation | 2617 | Honey Shine, Inc. | 10,000 |
| 8/22/2016 | Charitable Foundation | 2626 | Cyctic Fibrosis Foundation | 2,000 |
| 8/22/2016 | Charitable Foundation | 2627 | Legal Services Of Greater Miami | 10,000 |
| 8/22/2016 | Charitable Foundation | 2634 | Honey Shine, Inc. | 10,000 |
| 11/4/2016 | Charitable Foundation | 2640 | University of Florida Inc. | 5,000 |
| 11/18/2016 | Charitable Foundation | 2646 | Marquette University | 10,000 |
| 11/21/2016 | Charitable Foundation | 2647 | The First Tee Of Miami | 5,000 |
| 11/21/2016 | Charitable Foundation | 2648 | Arkansas Technical University | 500 |
| 12/19/2016 | Charitable Foundation | 2649 | University Of St. Thomas | 250 |
| 12/19/2016 | Charitable Foundation | 2650 | University Of St. Thomas | 100 |
| 12/19/2016 | Charitable Foundation | 2651 | Big Brothers Big Sisters Of Gr. Miami | 40,000 |
| 12/19/2016 | Charitable Foundation | 2652 | St. Thomas University | 60,000 |
| 12/19/2016 | Charitable Foundation | 2654 | Washington University Of St. Louis | 10,000 |
| | | | Total Educational Donations | 243,150 |

Ryder System Charitable Foundation, Inc. FEI # 59-2462315

2016 Return of Private Foundation - Form 990-PF

Page 11, Part XV, Line 3a

Statement 1

HEALTH & WELFARE

| 2/24/2016 | Charitable Foundation | 2589 | Nuestros Ninos | 3,000 |
|------------|-----------------------|------|---|---------|
| 5/3/2016 | Charitable Foundation | 2590 | St. Jude | 4,400 |
| 5/6/2016 | Charitable Foundation | 2591 | Munilla Family Foundation | 70,000 |
| 5/25/2016 | Charitable Foundation | 2593 | Lupus Foundation Of America | 2,000 |
| 5/25/2016 | Charitable Foundation | 2596 | Joshua's Heart Foundation | 1,500 |
| 5/25/2016 | Charitable Foundation | 2599 | St. John United Methodist Church | 12,000 |
| 6/9/2016 | Charitable Foundation | 2603 | United Way Of Greater Atlanta | 1,000 |
| 6/9/2016 | Charitable Foundation | 2604 | The Drake House | 1,000 |
| 6/9/2016 | Charitable Foundation | 2605 | American Red Cross, Southern Blood Services | 1,000 |
| 6/9/2016 | Charitable Foundation | 2606 | Habitat For Humanity | 1,000 |
| 6/9/2016 | Charitable Foundation | 2607 | Salvation Army | 1,000 |
| 6/9/2016 | Charitable Foundation | 2608 | Atlanta Community Food Bank | 1,000 |
| 6/9/2016 | Charitable Foundation | 2609 | Alzheimer's Association Georgia Chapter | 1,000 |
| 6/9/2016 | Charitable Foundation | 2610 | No Longer Bound | 1,000 |
| 6/9/2016 | Charitable Foundation | 2611 | Atlanta Ronald McDonald House Charities | 1,000 |
| 6/9/2016 | Charitable Foundation | 2612 | Special Olympics Forsyth County | 1,000 |
| 6/14/2016 | Charitable Foundation | 2614 | Tarrant Area Food Bank | 15,000 |
| 7/14/2016 | Charitable Foundation | 2619 | Alzheimer's Association, Georgia Chapter | 10,000 |
| 7/14/2016 | Charitable Foundation | 2620 | Kids 4 Kids | 2,000 |
| 7/14/2016 | Charitable Foundation | 2621 | University Of Miami - MS Center Of Excellence | 5,000 |
| 8/22/2016 | Charitable Foundation | 2628 | The Big Childrens Foundation | 25,000 |
| 8/22/2016 | Charitable Foundation | 2629 | Habitat For Humanity - North Central Georgia | 2,500 |
| 8/22/2016 | Charitable Foundation | 2630 | The Veterans Trust | 12,000 |
| 8/22/2016 | Charitable Foundation | 2631 | American Diabetes Association (Colorado) | 1,500 |
| 8/22/2016 | Charitable Foundation | 2632 | The Women's Breast & Heart Initiative | 1,000 |
| 8/22/2016 | Charitable Foundation | 2633 | Autism Speaks | 1,000 |
| 8/22/2016 | Charitable Foundation | 2635 | American Red Cross {PA Address} | 250,000 |
| 10/14/2016 | Charitable Foundation | 2636 | Foundation For Human Rights in Cuba | 20,000 |
| 10/14/2016 | Charitable Foundation | 2637 | Down Syndrome Association Of Miami | 20,000 |
| 11/4/2016 | Charitable Foundation | 2639 | St. Johns United Methodist Church | 10,000 |
| 11/17/2016 | Charitable Foundation | 2645 | Camillus House, Inc. | 50,000 |
| 12/22/2016 | Charitable Foundation | 2655 | Truckers Against Trafficking | 25,000 |
| | | | | |
| | | | Total Health & Welfare Donations | 552,900 |

Ryder System Charitable Foundation, Inc. FEI #59-2462315 2016 Return of Private Foundation – Form 990-PF Page 4, Part VII-A, Line 10 Statement 2

Substantial Contributor

Address

Ryder System, Inc.

11690 N.W. 105 Street Miami, FL 33178

Ryder System Charitable Foundation, Inc. FEI #59-2462315 2016 Return of Private Foundation – Form 990-PF Page 6, Part VIII, Line 1 Statement 3

OFFICERS

ROBERT E. SANCHEZ CHIEF EXECUTIVE OFFICER AND PRESIDENT DAVID B. BRUCE **EXECUTIVE DIRECTOR AND CHIEF ADMINISTRATOR** ROBERT D. FATOVIC VICE PRESIDENT AND CORPORATE SECRETARY W. DANIEL SUSIK VICE PRESIDENT AND TREASURER ART A. GARCIA VICE PRESIDENT KAREN M. JONES VICE PRESIDENT JULIE A. AZUAJE ASSISTANT SECRETARY DAVID M. BEILIN **ASSISTANT SECRETARY** ALENA S. BRENNER **ASSISTANT SECRETARY** BRADEN K. MOLL SENIOR ASSISTANT TREASURER CARLOS F. BETANCOURT **ASSISTANT TREASURER**

CARLOS F. BETANCOURT
CALENE F. CANDELA
JORGE DUARTE
JON B. SCHMOYER
KEVIN C. CUSANO
ASSISTANT TREASURER
ASSISTANT TREASURER
ASSISTANT TREASURER
ASSISTANT TREASURER

DIRECTORS

ROBERT E. SANCHEZ – CHAIR ART A. GARCIA ROBERT D. FATOVIC KAREN M. JONES Ryder System Charitable Foundation, Inc. FEI #59-2462315 2016 Return of Private Foundation – Form 990-PF Page 10, Part XV, Lines 2a to 2d Statement 4

Application Procedure

Organizations seeking support from Ryder System Charitable Foundation, Inc. (Foundation) must submit a single copy of a request in written letter form. Proposals should be concise yet contain adequate information about the specific project for which funding is sought, and current data on the organization's financial status, management, board of directors, and scope of service to the community. Particular emphasis should be placed on why it would be appropriate for the Foundation to support a given request. The Foundation only provides support for Internal Revenue Code Sec. 501(c)(3) organizations and evidence of Sec. 501(c)(3) status must be submitted. Requests from individuals and organizations other than Sec. 501(c)(3) organizations will not be considered.

The Foundation reviews requests throughout the year. All requests will receive a response from the Foundation within approximately 60 days of the submission of the request.

Proposals, correspondence and questions must be addressed to:

Ryder System Charitable Foundation, Inc. 11690 NW 105 Street Miami, FL 33178-1103

Phone #: 305-500-4999

Ryder System Charitable Foundation, Inc. FEI #59-2462315 2016 Return of Private Foundation – Form 990-PF Page 1, Part I, Line 11 Statement 5

| Form 990-PF, Page 1, Part I Detail | |
|---|-------|
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| | |
| | |
| <u>Line 11 – Other Income</u> | |
| Prior Year Donation Expense Checks Voided in Current Year | 7,000 |
| Total | 7 000 |

MIAMI DAILY BUSINESS REVIEW

Published Daily except Saturday, Sunday and Legal Holidays Miami, Miami-Dade County, Florida

STATE OF FLORIDA COUNTY OF MIAMI-DADE:

Before the undersigned authority personally appeared MARIA MESA, who on oath says that he or she is the LEGAL CLERK, Legal Notices of the Miami Daily Business Review f/k/a Miami Review, a daily (except Saturday, Sunday and Legal Holidays) newspaper, published at Miami in Miami-Dade County, Florida, that the attached copy of advertisement, being a Legal Advertisement of Notice in the matter of

PRIVATE FOUNDATIONS ANNUAL RETURN
RYDER SYSTEM CHARITABLE FOUNDATION. INC

in the XXXX Court, was published in said newspaper in the issues of

07/26/2017

Affiant further says that the said Miami Daily Business Review is a newspaper published at Miami, in said Miami-Dade County, Florida and that the said newspaper has heretofore been continuously published in said Miami-Dade County, Florida each day (except Saturday, Sunday and Legal Holidays) and has been entered as second class mail matter at the post office in Miami in said Miami-Dade County, Florida, for a period of one year next preceding the first publication of the attached copy of advertisement, and affiant further says that he or she has neither paid nor promised any person, firm or corporation any discount, rebate, commission or refund for the purpose of securing this advertisement for publication in the said newspaper.

Sworn to and subscribed before me this

26 day of JULY, A D 2017

(SEAL)

MARIA MESA personally known to me



PRIVATE FOUNDATIONS ANNUAL RETURN

The annual return of the private foundatio

RYDER SYSTEM CHARITABLE FOUNDATION, INC.

required to be filed under section 6033 Internal Revenue Code, is available for public inspection at its principal office 11690 N.W. 105 Street, Medley, FL 33178-1103 305-500-4999 for inspection, during regular business hours by any citizen upon request, within 180 days after the date of this publication.

David Bruce

David Bruce
Principal Manager
Publication of this notice on
JULY 26, 2017
7/26 17-35/0000243168M