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Form **990-PF**Department of the Treasury  
Internal Revenue Service**Return of Private Foundation**

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990-PF and its separate instructions is at [www.irs.gov/form990pf](http://www.irs.gov/form990pf).

OMB No 1545-0052

**2016**

Open to Public Inspection

For calendar year 2016 or tax year beginning

, 2016, and ending

, 20

Name of foundation THE GARY W. ROLLINS FOUNDATION

C/O RFA MANAGEMENT CO., LLC

Number and street (or P O box number if mail is not delivered to street address)

1908 CLIFF VALLEY WAY

City or town, state or province, country, and ZIP or foreign postal code

ATLANTA, GA 30329

G Check all that apply

☐ Initial return☐ Final return☐ Address change☐ Initial return of a former public charity☐ Amended return☐ Name change

H Check type of organization

☒ Section 501(c)(3) exempt private foundation☐ Section 4947(a)(1) nonexempt charitable trust☐ Other taxable private foundation

I Fair market value of all assets at

end of year (from Part II, col (c), line

16) ▶ \$ 150,500,451.

J Accounting method

☒ Cash☐ Accrual☐ Other (specify)

(Part I, column (d) must be on cash basis)

A Employer identification number

58-6263946

B Telephone number (see instructions)

(404) 486-4676

C If exemption application is pending, check here. ☐D 1 Foreign organizations, check here. ☐2 Foreign organizations meeting the 85% test, check here and attach computation ☐E If private foundation status was terminated under section 507(b)(1)(A), check here ☐F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐**Part I Analysis of Revenue and Expenses** (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)

(a) Revenue and expenses per books

(b) Net investment income

(c) Adjusted net income

(d) Disbursements for charitable purposes (cash basis only)

1 Contributions, gifts, grants, etc., received (attach schedule) .

4,278,659.

2 Check ☐ if the foundation is not required to attach Sch. B. . . . .

3 Interest on savings and temporary cash investments. . . . .

4 Dividends and interest from securities . . . . .

2,007,292.

2,007,292.

ATCH 1

5a Gross rents . . . . .

b Net rental income or (loss) . . . . .

6a Net gain or (loss) from sale of assets not on line 10

1,490,551.

b Gross sales price for all assets on line 6a

7 Capital gain net income (from Part IV, line 2) . . . . .

1,490,551.

8 Net short-term capital gain. . . . .

POSTMARK

RECEIVED

9 Income modifications . . . . .

10a Gross sales less returns and allowances . . . . .

b Less Cost of goods sold . . . . .

JUL 28 '17

AUG 02 '17

c Gross profit or (loss) (attach schedule) . . . . .

11 Other income (attach schedule) ATCH 2 . . . . .

24,445.

12 Total Add lines 1 through 11 . . . . .

7,800,947.

3,497,843.

30 OCT 17

SERVICE CENTER

13 Compensation of officers, directors, trustees, etc. . . . .

0.

14 Other employee salaries and wages . . . . .

15 Pension plans, employee benefits . . . . .

16a Legal fees (attach schedule) . . . . .

b Accounting fees (attach schedule) ATCH 3 . . . . .

3,500.

3,500.

c Other professional fees (attach schedule) ATCH 4 . . . . .

1,563.

1,563.

17 Interest . . . . .

18 Taxes (attach schedule) (see instructions) ATCH 5 . . . . .

49,445.

19 Depreciation (attach schedule) and depletion . . . . .

20 Occupancy . . . . .

21 Travel, conferences, and meetings . . . . .

22 Printing and publications . . . . .

23 Other expenses (attach schedule) ATCH 6 . . . . .

255.

255.

24 Total operating and administrative expenses. Add lines 13 through 23. . . . .

54,763.

5,063.

255.

25 Contributions, gifts, grants paid . . . . .

4,998,720.

4,998,720.

26 Total expenses and disbursements Add lines 24 and 25

5,053,483.

5,063.

0.

4,998,975.

27 Subtract line 26 from line 12

a Excess of revenue over expenses and disbursements . . . . .

2,747,464.

b Net investment income (if negative, enter -0-) . . . . .

3,492,780.

c Adjusted net income (if negative, enter -0-) . . . . .

SCANNED AUG 04 2017

Revenue

Operating and Administrative Expenses

643

12

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)	Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash - non-interest-bearing . . . . .	8,005.		
	2	Savings and temporary cash investments . . . . .	1,919,465.	454,389.	454,857.
	3	Accounts receivable ▶			
		Less allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less allowance for doubtful accounts ▶			
	5	Grants receivable . . . . .			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions) . . . . .			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less allowance for doubtful accounts ▶			
	8	Inventories for sale or use . . . . .			
	9	Prepaid expenses and deferred charges . . . . .			
	10a	Investments - U S and state government obligations (attach schedule) . . . . .			
	b	Investments - corporate stock (attach schedule) ATCH 7 . . . . .	291,003.	287,812.	150,045,594.
	c	Investments - corporate bonds (attach schedule) . . . . .			
	Liabilities	11	Investments - land, buildings, and equipment basis Less accumulated depreciation (attach schedule) ▶		
12		Investments - mortgage loans . . . . .			
13		Investments - other (attach schedule) . . . . .			
14		Land, buildings, and equipment basis Less accumulated depreciation (attach schedule) ▶			
15		Other assets (describe ▶ )			
16		Total assets (to be completed by all filers - see the instructions Also, see page 1, item I) . . . . .	2,218,473.	742,201.	150,500,451.
17		Accounts payable and accrued expenses . . . . .			
18		Grants payable . . . . .			
19		Deferred revenue . . . . .			
20		Loans from officers, directors, trustees, and other disqualified persons . . . . .			
Net Assets or Fund Balances	21	Mortgages and other notes payable (attach schedule) . . . . .			
	22	Other liabilities (describe ▶ ATCH 8 )	-36,520,256.	-40,743,993.	
	23	Total liabilities (add lines 17 through 22) . . . . .	-36,520,256.	-40,743,993.	
		Foundations that follow SFAS 117, check here ▶ <input type="checkbox"/>			
		and complete lines 24 through 26 and lines 30 and 31.			
	24	Unrestricted . . . . .			
	25	Temporarily restricted . . . . .			
	26	Permanently restricted . . . . .			
		Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. ▶ <input checked="" type="checkbox"/>			
	27	Capital stock, trust principal, or current funds . . . . .	38,738,729.	41,486,193.	
28	Paid-in or capital surplus, or land, bldg, and equipment fund . . . . .				
29	Retained earnings, accumulated income, endowment, or other funds . . . . .				
30	Total net assets or fund balances (see instructions) . . . . .	38,738,729.	41,486,193.		
31	Total liabilities and net assets/fund balances (see instructions) . . . . .	2,218,473.	742,200.		

## Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) . . . . .	1	38,738,729.
2	Enter amount from Part I, line 27a . . . . .	2	2,747,464.
3	Other increases not included in line 2 (itemize) ▶	3	
4	Add lines 1, 2, and 3 . . . . .	4	41,486,193.
5	Decreases not included in line 2 (itemize) ▶	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30 . . . . .	6	41,486,193.

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**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co.)			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a					
b					
c					
d					
e					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)		
a					
b					
c					
d					
e					
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))		
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any			
a					
b					
c					
d					
e					
2 Capital gain net income or (net capital loss)	<div style="display: flex; align-items: center;"> <div style="border-left: 1px solid black; border-right: 1px solid black; padding: 0 5px;">           If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7         </div> </div>		2		
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6)	<div style="display: flex; align-items: center;"> <div style="border-left: 1px solid black; border-right: 1px solid black; padding: 0 5px;">           If gain, also enter in Part I, line 8, column (c) (see instructions) If (loss), enter -0- in Part I, line 8         </div> </div>		3		

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2015	3,261,632.	100,276,406.	0.032526
2014	3,549,978.	77,806,371.	0.045626
2013	2,264,000.	60,949,669.	0.037145
2012	2,283,747.	50,576,884.	0.045154
2011	2,178,917.	47,169,061.	0.046194
2 Total of line 1, column (d)			2 0.206645
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years.			3 0.041329
4 Enter the net value of noncharitable-use assets for 2016 from Part X, line 5			4 114,736,494.
5 Multiply line 4 by line 3.			5 4,741,945.
6 Enter 1% of net investment income (1% of Part I, line 27b).			6 34,928.
7 Add lines 5 and 6.			7 4,776,873.
8 Enter qualifying distributions from Part XII, line 4.			8 4,998,975.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948- see instructions)**

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 . . . . . Date of ruling or determination letter _____ (attach copy of letter if necessary - see instructions)		1	34,928.
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b . . . . .			
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b)			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) . . . . .		2	
3 Add lines 1 and 2 . . . . .		3	34,928.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) . . . . .		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0- . . . . .		5	34,928.
6 Credits/Payments			
a 2016 estimated tax payments and 2015 overpayment credited to 2016 . . . . .	6a	24,245.	
b Exempt foreign organizations - tax withheld at source . . . . .	6b		
c Tax paid with application for extension of time to file (Form 8868) . . . . .	6c	25,000.	
d Backup withholding erroneously withheld . . . . .	6d		
7 Total credits and payments. Add lines 6a through 6d . . . . .	7	49,245.	
8 Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached . . . . .	8		
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed . . . . .	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid . . . . .	10	14,317.	
11 Enter the amount of line 10 to be Credited to 2017 estimated tax <input checked="" type="checkbox"/> 14,317. Refunded <input type="checkbox"/> . . . . .	11		

**Part VII-A Statements Regarding Activities**

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? . . . . .		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for the definition)? . . . . . If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities		X
c Did the foundation file Form 1120-POL for this year? . . . . .		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation <input checked="" type="checkbox"/> \$ 0 (2) On foundation managers <input checked="" type="checkbox"/> \$ 0		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers <input checked="" type="checkbox"/> \$ 0		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? . . . . . If "Yes," attach a detailed description of the activities		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes . . . . .	X	
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? . . . . .		X
b If "Yes," has it filed a tax return on Form 990-T for this year? . . . . . N/A		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? . . . . . If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? . . . . .	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) <input checked="" type="checkbox"/> GA, . . . . .		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation . . . . .	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2016 or the taxable year beginning in 2016 (see instructions for Part XIV)? If "Yes," complete Part XIV . . . . .		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses . . . . .		X

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**Part VII-A Statements Regarding Activities (continued)**

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions).	11	Yes	No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions).	12	X	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶ N/A	13	X	
14	The books are in care of ▶ LOU ROBINSON Telephone no ▶ 404-486-4676 Located at ▶ 1908 CLIFF VALLEY WAY ATLANTA, GA ZIP+4 ▶ 30329			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here . . . . . and enter the amount of tax-exempt interest received or accrued during the year . . . . . ▶ 15 N/A			
16	At any time during calendar year 2016, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? . . . . . See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶	16	Yes	No

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a	During the year did the foundation (either directly or indirectly)		Yes	No
(1)	Engage in the sale or exchange, or leasing of property with a disqualified person? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
(2)	Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
(3)	Furnish goods, services, or facilities to (or accept them from) a disqualified person? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
(4)	Pay compensation to, or pay or reimburse the expenses of, a disqualified person? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
(5)	Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
(6)	Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? . . . . . N/A Organizations relying on a current notice regarding disaster assistance check here . . . . . ▶	1b		
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2016? . . . . .	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
a	At the end of tax year 2016, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2016? . . . . . If "Yes," list the years ▶	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions) . . . . . N/A	2b		
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ▶			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? . . . . .	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
b	If "Yes," did it have excess business holdings in 2016 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2016) . . . . . N/A	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2016?	4b		X

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**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)****5a** During the year did the foundation pay or incur any amount to

- (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No
- (2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No
- (3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No
- (4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions). ☐ Yes ☒ No
- (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No

**b** If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? ☐ Yes ☒ No **5b**Organizations relying on a current notice regarding disaster assistance check here ☐ **5b****c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☒ No **N/A**

If "Yes," attach the statement required by Regulations section 53.4945-5(d)

**6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No **6b**

If "Yes" to 6b, file Form 8870

**7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No **N/A****b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? ☐ Yes ☒ No **7b****Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors****1** List all officers, directors, trustees, foundation managers and their compensation (see instructions).

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (if not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ATCH 10		0.	0.	0.

**2** Compensation of five highest-paid employees (other than those included on line 1 - see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000. ☐

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**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors** (continued)**3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services . . . . .		▶

**Part IX-A Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 NONE	
2	
3	
4	

**Part IX-B Summary of Program-Related Investments** (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1 NONE	
2 NONE	
All other program-related investments See instructions	
3 NONE	
Total. Add lines 1 through 3 . . . . .	▶

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**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

<b>1</b>	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
<b>a</b>	Average monthly fair market value of securities . . . . .	<b>1a</b>	114,941,799.
<b>b</b>	Average of monthly cash balances . . . . .	<b>1b</b>	1,541,951.
<b>c</b>	Fair market value of all other assets (see instructions). . . . .	<b>1c</b>	
<b>d</b>	<b>Total</b> (add lines 1a, b, and c) . . . . .	<b>1d</b>	116,483,750.
<b>e</b>	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) <u>ATCH 11</u> . . . . .	<b>1e</b>	11,564,415.
<b>2</b>	Acquisition indebtedness applicable to line 1 assets . . . . .	<b>2</b>	
<b>3</b>	Subtract line 2 from line 1d . . . . .	<b>3</b>	116,483,750.
<b>4</b>	Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see instructions). . . . .	<b>4</b>	1,747,256.
<b>5</b>	<b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3 Enter here and on Part V, line 4 . . . . .	<b>5</b>	114,736,494.
<b>6</b>	<b>Minimum investment return.</b> Enter 5% of line 5 . . . . .	<b>6</b>	5,736,825.

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part)

<b>1</b>	Minimum investment return from Part X, line 6 . . . . .	<b>1</b>	5,736,825.
<b>2a</b>	Tax on investment income for 2016 from Part VI, line 5 . . . . .	<b>2a</b>	34,928.
<b>b</b>	Income tax for 2016 (This does not include the tax from Part VI) . . . . .	<b>2b</b>	
<b>c</b>	Add lines 2a and 2b . . . . .	<b>2c</b>	34,928.
<b>3</b>	Distributable amount before adjustments Subtract line 2c from line 1 . . . . .	<b>3</b>	5,701,897.
<b>4</b>	Recoveries of amounts treated as qualifying distributions . . . . .	<b>4</b>	
<b>5</b>	Add lines 3 and 4. . . . .	<b>5</b>	5,701,897.
<b>6</b>	Deduction from distributable amount (see instructions). . . . .	<b>6</b>	
<b>7</b>	<b>Distributable amount</b> as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1. . . . .	<b>7</b>	5,701,897.

**Part XII Qualifying Distributions** (see instructions)

<b>1</b>	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
<b>a</b>	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 . . . . .	<b>1a</b>	4,998,975.
<b>b</b>	Program-related investments - total from Part IX-B . . . . .	<b>1b</b>	
<b>2</b>	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes . . . . .	<b>2</b>	
<b>3</b>	Amounts set aside for specific charitable projects that satisfy the		
<b>a</b>	Suitability test (prior IRS approval required) . . . . .	<b>3a</b>	
<b>b</b>	Cash distribution test (attach the required schedule) . . . . .	<b>3b</b>	
<b>4</b>	<b>Qualifying distributions.</b> Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4 . . . . .	<b>4</b>	4,998,975.
<b>5</b>	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b (see instructions) . . . . .	<b>5</b>	34,928.
<b>6</b>	<b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4 . . . . .	<b>6</b>	4,964,047.

**Note:** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

**Part XIII Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2015	(c) 2015	(d) 2016
1 Distributable amount for 2016 from Part XI, line 7 . . . . .				5,701,897.
2 Undistributed income, if any, as of the end of 2016				
a Enter amount for 2015 only. . . . .			4,927,190.	
b Total for prior years 20 <u>14</u> , 20 <u>13</u> , 20 <u>12</u> . . . . .				
3 Excess distributions carryover, if any, to 2016				
a From 2011 . . . . .				
b From 2012 . . . . .				
c From 2013 . . . . .				
d From 2014 . . . . .				
e From 2015 . . . . .				
f Total of lines 3a through e . . . . .	0.			
4 Qualifying distributions for 2016 from Part XII, line 4 ▶ \$ <u>4,998,975.</u>				
a Applied to 2015, but not more than line 2a . . . . .			4,927,190.	
b Applied to undistributed income of prior years (Election required - see instructions). . . . .				
c Treated as distributions out of corpus (Election required - see instructions) . . . . .				
d Applied to 2016 distributable amount. . . . .				71,785.
e Remaining amount distributed out of corpus. . . . .				
5 Excess distributions carryover applied to 2016 . (If an amount appears in column (d), the same amount must be shown in column (a) ) . . . . .				
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5 . . . . .				
b Prior years' undistributed income Subtract line 4b from line 2b. . . . .				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed . . . . .				
d Subtract line 6c from line 6b Taxable amount - see instructions . . . . .				
e Undistributed income for 2015 Subtract line 4a from line 2a Taxable amount - see instructions . . . . .				
f Undistributed income for 2016 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2017. . . . .				5,630,112.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) . . . . .				
8 Excess distributions carryover from 2011 not applied on line 5 or line 7 (see instructions) . . . . .				
9 Excess distributions carryover to 2017. Subtract lines 7 and 8 from line 6a . . . . .	0.			
10 Analysis of line 9				
a Excess from 2012 . . . . .				
b Excess from 2013 . . . . .				
c Excess from 2014 . . . . .				
d Excess from 2015 . . . . .				
e Excess from 2016 . . . . .				

Form **990-PF** (2016)

**Part XIV Private Operating Foundations** (see instructions and Part VII-A, question 9)

NOT APPLICABLE

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2016, enter the date of the ruling . . . . .

b Check box to indicate whether the foundation is a private operating foundation described in section	4942(j)(3) or	4942(j)(5)
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**2 a** Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed . . . . .

[illegible]

**Part XV**      **Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year - see instructions.)**

### **1 Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

GARY W. ROLLINS

**b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

NONE

**2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed

ATCH 12

**b The form in which applications should be submitted and information and materials they should include**

NOT APPLICABLE

**c Any submission deadlines**

NOT APPLICABLE

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

NOT APPLICABLE

**Part XV** **Supplementary Information** *(continued)***3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
<b>a Paid during the year</b>				
ATCH 13				
<b>Total</b> . . . . .			<b>3a</b>	4,998,720.
<b>b Approved for future payment</b>				
ATCH 14				
<b>Total</b> . . . . .			<b>3b</b>	1,144,500.

## Enter gross amounts unless otherwise indicated

Enter gross amounts unless otherwise indicated		Unrelated business income	Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
<b>1</b> Program service revenue					
<b>a</b> _____					
<b>b</b> _____					
<b>c</b> _____					
<b>d</b> _____					
<b>e</b> _____					
<b>f</b> _____					
<b>g</b> Fees and contracts from government agencies					
<b>2</b> Membership dues and assessments . . . . .					
<b>3</b> Interest on savings and temporary cash investments .					
<b>4</b> Dividends and interest from securities . . . . .			14	2,007,292.	
<b>5</b> Net rental income or (loss) from real estate					
<b>a</b> Debt-financed property . . . . .					
<b>b</b> Not debt-financed property . . . . .					
<b>6</b> Net rental income or (loss) from personal property. .					
<b>7</b> Other investment income . . . . .					
<b>8</b> Gain or (loss) from sales of assets other than inventory			18	1,490,551.	
<b>9</b> Net income or (loss) from special events . . . . .					
<b>10</b> Gross profit or (loss) from sales of inventory . . .					
<b>11</b> Other revenue <b>a</b> _____					
<b>b</b> ATCH 15 _____				24,445.	
<b>c</b> _____					
<b>d</b> _____					
<b>e</b> _____					
<b>12</b> Subtotal. Add columns (b), (d), and (e) . . . . .				3,522,288.	
<b>13</b> Total. Add line 12, columns (b), (d), and (e) . . . . .					3,522,288.

[illegible]



**Schedule B**

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury  
Internal Revenue Service**Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990)

OMB No 1545-0047

**2016****Name of the organization**THE GARY W. ROLLINS FOUNDATION  
C/O RFA MANAGEMENT CO., LLC**Employer identification number**

58-6263946

**Organization type (check one)****Filers of:****Section:**

Form 990 or 990-EZ

☐ 501(c)( ) (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions**General Rule**

- ☒
- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year. . . . . ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Name of organization **THE GARY W. ROLLINS FOUNDATION**  
C/O RFA MANAGEMENT CO., LLC

Employer identification number

**Part I** **Contributors** (See instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	GARY W. ROLLINS 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	\$ 4,278,659.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions)



Employer identification number

[illegible]

Name of organization THE GARY W. ROLLINS FOUNDATION  
C/O RFA MANAGEMENT CO., LLC

Employer identification number

**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year (Enter this information once See instructions ) ► \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

ATTACHMENT 1FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>	<u>NET INVESTMENT INCOME</u>
THE NORTHERN TRUST COMPANY	2,007,292.	2,007,292.
TOTAL	<u>2,007,292.</u>	<u>2,007,292.</u>

ATTACHMENT 2FORM 990PF, PART I - OTHER INCOME

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>
FEDERAL TAX OVERPAYMENT APPLIED	24,245.
UBTI RELATED TAX OVERPAYMENT APPLIED	200.
TOTALS	<u>24,445.</u>

ATTACHMENT 3FORM 990PF, PART I - ACCOUNTING FEES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME	ADJUSTED NET INCOME	CHARITABLE PURPOSES
TAX PREPARATION FEES	3,500.	3,500.		
TOTALS	<u>3,500.</u>	<u>3,500.</u>		

ATTACHMENT 4FORM 990PF, PART I - OTHER PROFESSIONAL FEES

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>	<u>NET INVESTMENT INCOME</u>
AGENCY FEES	1,563.	1,563.
TOTALS	<u>1,563.</u>	<u>1,563.</u>

ATTACHMENT 5FORM 990PF, PART I - TAXES

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>
FEDERAL EXCISE TAX	49,445.
TOTALS	<u>49,445.</u>

ATTACHMENT 6FORM 990PF, PART I - OTHER EXPENSES

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>	<u>CHARITABLE PURPOSES</u>
POSTAGE	35.	35.
BANK FEE	12.	12.
OFFICE SUPPLIES	208.	208.
TOTALS	<u>255.</u>	<u>255.</u>



FORM 990PF, PART II - CORPORATE STOCKATTACHMENT 7

<u>DESCRIPTION</u>	<u>ENDING BOOK VALUE</u>	<u>ENDING FMV</u>
3,930,720 SHS ROLLINS, INC.	273,125.	132,779,722.
862,613 SHS RPC, INC.	12,821.	17,088,364.
12,798 SHS MARINE PRODUCTS CORPORATION	1,866.	177,508.
TOTALS	<u>287,812.</u>	<u>150,045,594.</u>

ATTACHMENT 8FORM 990PF, PART II - OTHER LIABILITIESDESCRIPTIONENDING  
BOOK VALUE

CUMULATIVE BOOK/TAX DIFFERENCE

-40,743,993.

TOTALS

-40,743,993.

FORM 990PF, PART VII-A -DISTRIBUTION TO A DONOR ADVISED FUND

DURING ITS 2016 TAX YEAR, THE GARY W. ROLLINS FOUNDATION MADE A \$2,985,000 GRANT TO A DONOR ADVISED FUND OVER WHICH THE FOUNDATION HAS ADVISORY PRIVILEGES; THE FOUNDATION TREATED THE DISTRIBUTION AS A QUALIFYING DISTRIBUTION. DISTRIBUTIONS WILL BE MADE FROM THE DONOR ADVISED FUND TO PUBLIC CHARITIES IN FURTHERANCE OF THE FOUNDATION'S SECTION 170(C)(2)(B) PURPOSES.

FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEESATTACHMENT 10

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS		EXPENSE ACCT AND OTHER ALLOWANCES
			TO EMPLOYEE BENEFIT PLANS		
GARY W. ROLLINS 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	TRUSTEE 1.00	0.	0.		0.
R.RANDALL ROLLINS 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	TRUSTEE 1.00	0.	0.		0.
PAMELA R. ROLLINS 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	TRUSTEE 1.00	0.	0.		0.
AMY ROLLINS KREISLER 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	TRUSTEE 1.00	0.	0.		0.
KATHLEEN ROLLINS 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	EXECUTIVE DIRECTOR 1.00	0.	0.		0.
GRAND TOTALS		0.	0.		0.

ATTACHMENT 11FORM 990PF, PART X - REDUCTION CLAIMED FOR BLOCKAGE

<u>DESCRIPTION</u>	<u>AMOUNT</u>
ROLLINS, INC. DISCOUNT	11,458,147.
RPC, INC. DISCOUNT	106,268.
TOTAL	<u>11,564,415.</u>

ATTACHMENT 12

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

NOT APPLICABLE

THE GARY W ROLLINS FOUNDATION

2016 FORM 990-PF

58-6263946

FORM 990PF, PART XV -- GRANTS AND CONTRIBUTIONS PAID DURING THE YEARATTACHMENT 13RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR  
ANDRECIPIENT NAME AND ADDRESSFOUNDATION STATUS OF RECIPIENTPURPOSE OF GRANT OR CONTRIBUTIONAMOUNTATLANTA HISTORY CENTER  
130 W PACES FERRY ROAD  
ATLANTA, GA 30305N/A  
PC

ANNUAL CAMPAIGN

5,000

CAMP SUNSHINE  
1850 CLAIRMONT RD  
DECATUR, GA 30033N/A  
PC

ANNUAL CAMPAIGN

1,000

PATH FOUNDATION  
P O BOX 14327  
ATLANTA, GA 30324N/A  
PC

ANNUAL CAMPAIGN

1,000

THE WESTMINSTER SCHOOLS  
1424 WEST PACES FERRY RD, NW  
ATLANTA, GA 30327N/A  
PC

ANNUAL CAMPAIGN

1,000

UNIVERSITY OF TN CHATTANOOGA  
615 MCCALLIE AVE  
CHATTANOOGA, TN 37403N/A  
PC

UCF COLLEGE FUND FOR BUSINESS

20,000.

PEACHTREE ROAD UNITED METHODIST CHURCH  
3180 PEACHTREE ROAD NE  
ATLANTA, GA 30305N/A  
PC

OPERATING FUND

50,000

0629FS U466

6/30/2017

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58-6263946

ATTACHMENT 13  
PAGE 30

THE GARY W. ROLLINS FOUNDATION

2016 FORM 990-PF

58-6263946

FORM 990-PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEARATTACHMENT 13 (CONT'D)

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
EMORY UNIVERSITY 1762 CLIFTON ROAD SUITE 1400 ATLANTA, GA 30322	N/A PC	SCHOLARSHIP ENDOWMENT	1,000
HOLY INNOCENTS' EPISCOPAL SCHOOL 805 MOUNT VERNON HIGHWAY, N W ATLANTA, GA 30327	N/A PC	ANNUAL FUND	5,000
COMMUNITY FOUNDATION FOR GREATER ATLANTA 50 HURT PLAZA SUITE 449 ATLANTA, GA 30303	N/A PC	ANNUAL CAMPAIGN	2,985,000.
ATLANTA DAY SHELTER FOR WOMEN & CHILDREN 655 ETHEL ST NW ATLANTA, GA 30318	N/A PC	ANNUAL CAMPAIGN	50,000
WOMEN IN NEED OF GOD'S SHELTER 817 W PEACHTREE ST SUITE 200 ATLANTA, GA 30308	N/A PC	EXPANSION & REMODELING OF WINGS FACILITY	54,000
WOODRUFF ARTS CENTER 1280 PEACHTREE ST NE ATLANTA, GA 30309	N/A PC	ANNUAL CAMPAIGN	5,000



THE GARY W ROLLINS FOUNDATION

2016 FORM 990-PF

58-6263946

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEARATTACHMENT 13 (CONT'D)

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
ATLANTA MISSION P O BOX 1807 ATLANTA, GA 30301	N/A PC	EXPANSION OF MY SISTER'S HOUSE	50,000
ATLANTA POLICE FOUNDATION 191 PEACHTREE STREET NE SUITE 191 ATLANTA, GA 30303	N/A PC	CUTTING EDGE, CUTTING CRIME, CAMPAIGN FOR A MODEL CITY	20,000
FIX GEORGIA PETS 6300 POWERS FERRY ROAD SUITE 600-205 ATLANTA, GA 30339	N/A PC	CAPITAL CAMPAIGN	1,000
GIVING KITCHEN INITIATIVE 900 DEKALB AVE NE ATLANTA, GA 30307	N/A PC	ANNUAL CAMPAIGN	1,000
THE NATURE CONSERVANCY 4245 NORTH FAIRFAX DRIVE SUITE 100 ARLINGTON, VA 22203-1606	N/A PC	ANNUAL CAMPAIGN	1,000
ROLLINS COLLEGE 1000 HOLT AVE - 2756 WINTER PARK, FL 32789-4499	N/A PC	ATHLETICS FUND	12,500

THE GARY W ROLLINS FOUNDATION

2016 FORM 990-PF

58-6263946

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEARATTACHMENT 13 (CONT'D)

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT		PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
ROLLINS EMPLOYEE RELIEF FUND 2170 PIEDMONT ROAD NE ATLANTA, GA 30324	N/A PC		ANNUAL CAMPAIGN	22,220
UNITED WAY 100 EDGEWOOD AVENUE NE ATLANTA, GA 30303	N/A PC		ROLLINS INC CAMPAIGN	48,000
ZOO ATLANTA 800 CHEROKEE AVENUE S E ATLANTA, GA 30315-1440	N/A PC		GRAND NEW VIEW CAPITAL CAMPAIGN	200,000
ATLANTA HISTORY CENTER 130 W PACES FERRY ROAD ATLANTA, GA 30305	N/A PC		TEXAS LOCOMOTIVE GALLERY	1,000,000
BOY SCOUTS OF AMERICA 1800 CIRCLE 75 PKWY ATLANTA, GA 30339	N/A PC		WHITNEY YOUNG SERVICE AWARD	5,000
CAMP SUNSHINE 1850 CLAIRMONT RD ATLANTA, GA 30033	N/A PC		DONATION	7,000

THE GARY W ROLLINS FOUNDATION

2016 FORM 990-PF

58-6263946

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEARATTACHMENT 13 (CONT'D)

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
CHILDREN'S HEALTHCARE OF ATLANTA 1577 NE EXPRESSWAY, SUITE A ATLANTA, GA 30329	N/A PC	DONATION	7,000
EMORY UNIVERSITY 1762 CLIFTON ROAD STE 1400 ATLANTA, GA 30322	N/A PC	WESLEY WOODS - HEROES, SAINTS, & LEGENDS	3,000
EMORY UNIVERSITY 1762 CLIFTON ROAD STE 1400 ATLANTA, GA 30322	N/A PC	ALZHEIMER'S DISEASE RESEARCH CENTER	1,000
GEORGIA PUBLIC BROADCASTING 260 14TH STREET NW ATLANTA, GA 30318	N/A PC	MURROW SOCIETY MEMBER	1,000
GEORGIA PUBLIC BROADCASTING 260 14TH STREET NW ATLANTA, GA 30318	N/A PC	MURROW SOCIETY MEMBER	1,000
OPERATION HOME FRONT 1220 OLD CANTON RD MARIETTA, GA 30062	N/A PC	ANNUAL CAMPAIGN	1,000

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEARATTACHMENT 13 (CONT'D)

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT		PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
OVARIAN CANCER INSTITUTE BUILDING A, 960 JOHNSON FERRY RD NE #130 ATLANTA, GA 30342	N/A FC		ANNUAL CAMPAIGN	1,000
PATH FOUNDATION PO BOX 14327 ATLANTA, GA 30324	N/A PC		ANNUAL CAMPAIGN	100,000.
SET FREE BY THE SEA 2057 S FLETCHER AVENUE FERNANDINA BEACH, FL 32034	N/A PC		CAPITAL CAMPAIGN	20,000.
SHEPHERD CENTER 2020 PEACHTREE ROAD NW ATLANTA, GA 30309	N/A PC		WOMEN SHAPING SHEPHERD MEMBERSHIP	1,000
VETERAN EMPOWERMENT ORGANIZATION (VEO) 373 W LAKE AVE NW ATLANTA, GA 30318	N/A PC		ANNUAL CAMPAIGN	200,000
WOMEN IN NEED OF GOD'S SHELTER 817 W PEACHTREE ST SUITE 200 ATLANTA, GA 30308	N/A PC		ANNUAL CAMPAIGN	15,000

THE GARY W ROLLINS FOUNDATION

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FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

ATTACHMENT 13 (CONT'D)

RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

AND

FOUNDATION STATUS OF RECIPIENT

RECIPIENT NAME AND ADDRESS

PURPOSE OF GRANT OR CONTRIBUTION

AMOUNT

YEARUP ATLANTA

N/A

730 PEACHTREE STREET NE

PC

SUITE 900

INTERN PROGRAM

100,000

ATLANTA, GA 30308

TOTAL CONTRIBUTIONS PAID

4,998,720

THE GARY W ROLLINS FOUNDATION

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FORM 990PF, PART XV - CONTRIBUTIONS APPROVED FOR FUTURE PAYMENTATTACHMENT 14

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT		PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
CAMP SUNSHINE 1850 CLAIRMONT RD DECATUR, GA 30033	N/A PC		ANNUAL CAMPAIGN	1,000
UNIVERSITY OF TN CHATTANOOGA 615 MCALLIE AVE CHATTANOOGA, TN 37403	N/A PC		UCF COLLEGE FUND FOR BUSINESS	20,000
EMORY UNIVERSITY - COLLEGE OF ARTS & SCIENCES 1762 CLIFTON ROAD, SUITE 1400 ATLANTA, GA 30322	N/A PC		SCHOLARSHIP ENDOWMENT	1,000
HOLY INNOCENTS' EPISCOPAL SCHOOL 805 MOUNT VERNON HWY NW ATLANTA, GA 30327	N/A PC		PARENTS ASSOCIATION	5,000
WOODRUFF ARTS CENTER 1290 PEACHTREE ST NE ATLANTA, GA 30309	N/A PC		ANNUAL FUND	5,000
FIX GEORGIA PETS 6300 POWERS FERRY RD, STE 600-205 ATLANTA, GA 30339	N/A PC		ANNUAL CAMPAIGN	1,000.

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FORM 990PF, PART XV - CONTRIBUTIONS APPROVED FOR FUTURE PAYMENTATTACHMENT 14 (CONT'D)

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT		PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
GEORGIA PUBLIC BROADCASTING 260 14TH STREET NW ATLANTA, GA 30318	N/A PC		MURROW SOCIETY MEMBER	1,000
THE NATURE CONSERVANCY 1330 WEST PEACHTREE ST STE 410 ATLANTA, GA 30309	N/A PC		CAPITAL CAMPAIGN	1,000
PATH FOUNDATION P O BOX 14327 ATLANTA, GA 30324	N/A PC		CAPITAL CAMPAIGN	1,000
SET FREE BY THE SEA 2057 S FLETCHER AVENUE FERNANDINA BEACH, FL 32034	N/A PC		CAPITAL CAMPAIGN	20,000
UNITED WAY 100 EDGEWOOD AVE NE #200 ATLANTA, GA 30303	N/A PC		ROLLINS, INC CAMPAIGN	50,000
ZOO ATLANTA 800 CHEROKEE AVE SE ATLANTA, GA 30315	N/A PC		GRAND NEW VIEW CAPITAL CAMPAIGN	200,000.

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FORM 990PF, PART XV - CONTRIBUTIONS APPROVED FOR FUTURE PAYMENTATTACHMENT 14 (CONT'D)

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT		PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
EMORY UNIVERSITY 1762 CLIFTON ROAD, SUITE 1400 ATLANTA, GA 30322	N/A PC		ALZHEIMER'S DISEASE RESEARCH CENTER	3,000
GIVING KITCHEN INITIATIVE 900 DEKALB AVE NE ATLANTA, GA 30307	N/A PC		ANNUAL CAMPAIGN	1,000
OVARIAN CANCER INSTITUTE BUILDING A, 960 JOHNSON FERRY RD NE #130 ATLANTA, GA 30342	N/A PC		ANNUAL CAMPAIGN	1,000.
PEACHTREE ROAD UNITED METHODIST CHURCH 3180 PEACHTREE ROAD NE ATLANTA, GA 30305	N/A PC		CHALLENGE MATCH	500,000
ROLLINS COLLEGE 1000 HOLT AVE - 2756 WINTER PARK, FL 32789-4499	N/A PC		GROUND MAINTENANCE AND WOMEN'S ATHLETICS	12,500.
VETERAN EMPOWERMENT ORGANIZATION (VEO) 373 W LAKE AVE NW ATLANTA, GA 30318	N/A PC		ANNUAL CAMPAIGN	200,000



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FORM 990-PF, PART XV - CONTRIBUTIONS APPROVED FOR FUTURE PAYMENT

ATTACHMENT 14 (CONT'D)

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT		PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
ATLANTA MISSION P O BOX 1807 ATLANTA, GA 30301	N/A	PC	EXPANSION OF MY SISTER'S HOUSE	50,000
ATLANTA POLICE FOUNDATION 191 PEACHTREE STREET NE SUITE 191 ATLANTA, GA 30303	N/A	PC	CUTTING EDGE, CUTTING CRIME, CAMPAIGN FOR A MODEL CITY	20,000
PEACHTREE ROAD UNITED METHODIST CHURCH 3180 PEACHTREE ROAD NE ATLANTA, GA 30305	N/A	PC	OPERATING FUND	50,000
THE WESTMINSTER SCHOOL 1424 WEST PACES FERRY RD, NW ATLANTA, GA 30327	N/A	PC	ANNUAL CAMPAIGN	1,000
TOTAL CONTRIBUTIONS APPROVED				<u>1,144,500</u>

FORM 990-PF, PART XVI-A - ANALYSIS OF OTHER REVENUEATTACHMENT 15

DESCRIPTION	BUSINESS CODE	AMOUNT	EXCLUSION CODE	RELATED OR EXEMPT FUNCTION INCOME	
				AMOUNT	
FEDERAL TAX OVERPAYMENT APPLIED				24,245.	
UBTI RELATED TAX OVERPAYMENT APPLIED				200.	
TOTALS				<u>24,445.</u>	

FEDERAL FOOTNOTES

PART X, LINE 1E - EXPLANATION FOR REDUCTION CLAIMED FOR BLOCKAGE FACTORS

THROUGHOUT 2016 THE FOUNDATION HELD A LARGE BLOCK OF RESTRICTED SHARES OF ROLLINS, INC. AND RPC, INC. A QUALIFIED VALUATION CONSULTANT PERFORMED A BLOCKAGE DISCOUNT STUDY AND DETERMINED THAT THE SIZE OF THE BLOCK IS LARGE ENOUGH TO FORCE THE HOLDERS OF THE BLOCK TO LIQUIDATE (OR SELL) THE SHARES OVER AN EXTENDED PERIOD OF TIME IN ORDER TO: 1) REALIZE THE FAIR MARKET VALUE (FMV) BASED ON THE TRADING PRICE OF UNRESTRICTED SALES; AND 2) AVOID ADVERSELY IMPACTING THE MARKET FOR THESE SHARES.

BLOCK 1 - ROLLINS, INC.

THE FIRST BLOCK OF STOCK CONSISTED OF SHARES OF ROLLINS, INC. AS OF DECEMBER 31, 2016, THE NUMBER OF SHARES HELD BY THE FOUNDATION WAS:

3,930,720.

BASED ON AVERAGE TRADING VOLUME IN CONJUNCTION WITH VARIOUS RESTRICTIONS ON WHEN AND HOW THE STOCK CAN BE LIQUIDATED, THE STUDY CONCLUDED THAT IT WOULD TAKE 8.61 YEARS TO LIQUIDATE THE ENTIRE BLOCK WITHOUT ADVERSELY AFFECTING THE VALUE. APPLYING AN APPROPRIATE PRESENT VALUE TO THE REALIZED PROCEEDS YIELDED A BLOCKAGE DISCOUNT OF 10%.

THE 10% BLOCKAGE DISCOUNT WAS APPLIED TO THE MONTHLY FMV OF THE ROLLINS STOCK TO DETERMINE THE AVERAGE FMV FOR THE YEAR. THE ADJUSTED AVERAGE FMV OF ROLLINS STOCK FOR THE YEAR PRIOR TO APPLYING THE DISCOUNT WAS:

114,581,475

THE AMOUNT OF THE DISCOUNT CLAIMED WAS:

11,458,147