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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

▶ Information about Form 990 and its instructions is at www.irs.gov/form990. A For the 2016 calendar year, or tax year beginning

В	Check it	C Name of organization		D Employer identification	ation number
	pplicable	LEADINGAGE NORTH CAROLINA			
	Address change	FOUNDATION INC		_	
	Name change	Doing business as		58-15	94182
	initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite		
20 1	Final	222 N. PERSON STREET	205	(919)	
1 3	termin- ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	281,429.
	Amended	RALEIGH, NC 27601		H(a) Is this a group ret	
196	Applica- tion pending	F Name and address of principal officer: TOM AKINS		for subordinates?	Yes X No
		SAME AS C ABOVE		H(b) Are all subordinates inc	
		pt status X 501(c)(3) 501(c)()	or 522	-	st. (see instructions)
		▶ WWW.LEADINGAGENC.ORG		H(c) Group exemption	
		ganization: X Corporation Trust Association Other	L Year	r of formation: 1984 M	State of legal domicile: NC
1		ummary	NOTNO	MILE IDIDED CON	NIDTNC
69	1 Bri	efly describe the organization's mission or most significant activities: ENHA	TACTAG	THE UNDERSTA	MUING,
Governand		WARENESS AND RESOLUTION OF AGING ISSUES			
le l		eck this box I if the organization discontinued its operations or disposition	osed of mor	1 1	ets 9
G		mber of voting members of the governing body (Part VI, line 1a)		3	9
∞ ŏ	i	imber of independent voting members of the governing body (Part VI, line 1b)		4	
ij.		tal number of individuals employed in calendar year 2016 (Part V, line 2a)	•	5	10
Activities &		tal number of volunteers (estimate if necessary)		6	0.
¥		tal unrelated business revenue from Part VIII, column (C), line 12		7a 7b	0.
	D IVE	t unrelated business taxable income from Form 990-T, line 34	<u>_</u>	Prior Year	Current Year
	8 Co	ntributions and grants (Part VIII, line 1h)		150,000.	281,337.
Revenue	L	ogram service revenue (Part VIII, line 2g) RECEIVED	- † -	0.	0.
Š	ı	restment income (Part VIII, column (A), lines 3, 4 and 7d)	701 F	22.	92.
æ	11 Oti			0.	0.
	12 To	her revenue (Part VIII, column (A), lines 5, 6d, 8c = 96,10c (and 15e) 2017 tal revenue - add lines 8 through 11 (must equal Ran VIII, column (A), line 12)	080	150,022.	281,429.
		ants and similar amounts paid (Part IX, column (A), lines 1-3)	18	0.	0.
	14 Be	nefits paid to or for members (Part IX, column (A), line 4DGDEN, UT		0.	0.
S	15 Sa	laries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	0.
Expenses	1	ofessional fundraising fees (Part IX, column (A), line 11e)		0.	0.
кре		tal fundraising expenses (Part IX, column (D), line 25)	0.		
ũ	17 Otl	her expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		0.	0.
	18 Tot	tal expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		0.	0.
	19 Re	venue less expenses. Subtract line 18 from line 12		150,022.	281,429.
Assets or designation of the des]		B	eginning of Current Year	End of Year
sets	20 To	tal assets (Part X, line 16)	L	190,524.	471,953.
let As	21 Tot	tal liabilities (Part X, line 26)	<u></u>	0.	0.
<u> </u>		t assets or fund balances. Subtract line 21 from line 20		190,524.	471,953.
<u> </u>		Signature Block			
	•	s of perjury, I declare that I have examined this return, including accompanying schedul		· · · · · · · · · · · · · · · · · · ·	knowledge and belief, it is
true,	correct, a	nd complete. Declaration of preparer (other than officer) is based on all information of v	vhich prepare	er has any knowledge.	
		Signature of officer		Date	 _
Sig	- 1.	<u> </u>	<i>Z</i> '	,, /,	117
Her	e	TOM AKINS, PRESIDENT & CEO	m-		/ / /
				Pate Check	PTIN
Paic	- (Int/Type preparer's name OHN NORMAN OHN NORMAN	n, < < 0	11/14/17	D01506766
		rm's name CLIFTONLARSONALLEN LLP		Firm's EIN	41-0746749
-	<u> </u>	rm's address 227 WEST TRADE STREET, SUITE 80	00	FILM S EIN	0/-0/-J
	, [[[CHARLOTTE, NC 28202	, 0	Phone no 704	l-998-5200
Max	the IRS	discuss this return with the preparer shown above? (see instructions)		T Hone Ho. 7 O s	X Yes No

Form 990 (2016)

LHA For Paperwork Reduction Act Notice, see the separate instructions. SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

Pai	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission	
	CONNECT RESOURCES TO IDEAS AND INITIATIVES THAT EXPAND THE POSSIBILITIES FOR AGING IN NORTH CAROLINA.	
	TOSSIBIBITIES FOR AGING IN NORTH CAROLINA:	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
_	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the control	
	revenue, if any, for each program service reported	xpenses, and
4a	(Code) (Expenses \$ including grants of \$) (Revenue \$)
	ALL ACTIVITIES OF THE ORGANIZATION ARE CARRIED OUT IN CONCERT	
	LEADINGAGE NORTH CAROLINA, WITH AN AIM TOWARD CONNECTING RESOU	
	IDEAS AND INITIATIVES THAT EXPAND THE POSSIBILITIES FOR AGING	IN NORTH
	CAROLINA.	
		
41.		
4b	(Code) (Expenses \$) (Revenue \$))
4c	(Code) (Expenses \$)
4d	Other program services (Describe in Schedule O)	
Tu	(Expenses \$ Including grants of \$) (Revenue \$)
4e	Total program service expenses	
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complete Schedule G, Part III

LEADINGAGE NORTH CAROLINA

	1990 (2910)	1594182	Pa	age 4
Pa	rt IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	1		ĺ
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	, ,		
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	t		
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	,		!
	Schedule J	23	Х	L
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	he		
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		ļ
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	1		
	any tax-exempt bonds?	24c		<u> </u>
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			l
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	<u> </u>	X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			۱
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			İ
	instructions for applicable filing thresholds, conditions, and exceptions):	1		,,
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	<u> </u>	X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part I		├	Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or key employee (or a family member thereof) was an officer.	icer,	1	۱
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	<u> </u>	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	<u> </u>	X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation		l	
	contributions? If "Yes," complete Schedule M	30	—	X
31	Did the organization liquidate, terminate, or dissolve and cease operations?	1		1
	If "Yes," complete Schedule N, Part I	31	ļ—	X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			١.,
	Schedule N, Part II	32	<u> </u>	X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		ł	1,,
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	-	X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		١.,	l
	Part V, line 1	34	X	+
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	 -	Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity		1	1
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	 	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization	1		.,
	If "Yes," complete Schedule R, Part V, line 2	36	 -	<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization		1	
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	1	X

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Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Note. All Form 990 filers are required to complete Schedule O

Pai				
	Check if Schedule O contains a response or note to any line in this Part V		V	<u> </u>
10	Enter the number reported to Box 3 of Form 1096. Enter A if not applicable.		Yes	No
1a h	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1a U 1b 0	- 1		l
b	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	-		1
С	(gambling) winnings to prize winners?	1c	ļ	l
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	''		
La	filed for the calendar year ending with or within the year covered by this return 2a			l
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	ļ	
~	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			i —
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		Х
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	-30		
70	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x
h	If "Yes," enter the name of the foreign country			-
Ü	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)	ì		İ
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	~		
ou	any contributions that were not tax deductible as charitable contributions?	6a		x
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
•	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			_
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	ŀ	Х
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			\vdash
	to file Form 8282?	7c		х
ď	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		Γ
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			Γ
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a	}	l
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			Γ
	Initiation fees and capital contributions included on Part VIII, line 12	- 1	ļ	
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	į		
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders]		
b	Gross income from other sources (Do not net amounts due or paid to other sources against	1	1	İ
	amounts due or received from them)	1		ĺ
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	ſ	
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	l		l
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O			
	Enter the amount of reserves the organization is required to maintain by the states in which the	}		l
	organization is licensed to issue qualified health plans	- 1		l
	Enter the amount of reserves on hand	-	ļ	1
	Did the organization receive any payments for indoor tanning services during the tax year?	14a	$\overline{}$	Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		Form	990	(2016)

LEADINGAGE NORTH CAROLINA

Form 990 (2016)

FOUNDATION INC

58-1594182

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 9			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 9			
2	Did any officer, director, trustee, or key employee have a family relationship or a husiness relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			77
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			Х
L	more members of the governing body?	7a		
D	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	-7L		х
8	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	7b		- 21
		8a	х	
a b	The governing body? Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	00		
J	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
	The second of th		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a		X
þ	Other officers or key employees of the organization	15b		Х
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			.
	taxable entity during the year?	16a		<u> </u>
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	461		
Soci	exempt status with respect to such arrangements?	16b		
	List the states with which a copy of this Form 990 is required to be filed NONE Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) and 990-T (Section 501(c)(3)s only) are		lo.	
	for public inspection. Indicate how you made these available. Check all that apply.	ivaliab	ie	
	Own website			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	l finan	cial	
	Statements available to the public during the tax year.		ÇIQI	
	State the name, address, and telephone number of the person who possesses the organization's books and records:			
	TOM AKINS - (919) 571-8333			
	222 N. PERSON STREET, SUITE 205, RALEIGH, NC 27601			
		Farm	000	(2016)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- I, ist all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors, institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization	d organization compensat					nsat				
(A)	(B) (C)					_		(D)	(E)	(F)
Name and Title	Average					than		Reportable	Reportable	Estimated
	hours per	box, unless person is both an officer and a director/trustee)			is bot or/trus	h an teel	compensation	compensation	amount of	
	week	 			T			from	from related	other
	(list any hours for	Irecti	1			_		the organization	organizations (W-2/1099-MISC)	compensation from the
	related	e or d	寶			safec		(W-2/1099-MISC)	(11-2/1033/11/00)	organization
	organizations	ruste	trus		eg.	m m m		(11 27 1000 111100)		and related
	below	dual	trong.		oldm	S se				organizations
	line)	Individual frustee or director	institutional trustee	Officer	Key e	Highest compensated employee	Former			
(1) JANE BAKER	1.00									
DIRECTOR		Х				l		0.	0.	0.
(2) JEFF HUTCHINS	1.00									
SECRETARY		X		Х				0.	0.	0.
(3) DAVID LACY	1.00									
CHAIRPERSON		X		Х				0.	0.	0.
(4) HECTOR MCEACHERN	1.00]				-
DIRECTOR		X						0.	0.	0.
(5) DALE MELTON	1.00					1				_
DIRECTOR		X					<u> </u>	0.	0.	0.
(6) ANNE MOFFAT	1.00			i						_
CHAIRPERSON ELECT		Х		Х				0.	0.	0.
(7) ROBERT WERNET, JR.	1.00							_	_	
EX-OFFICIO	<u> </u>	X	_	L			<u> </u>	0.	0.	0.
(8) LEE SYRIA	1.00			1	1		1	[[
DIRECTOR		X	<u> </u>		<u> </u>	1_	<u> </u>	0.	0.	0.
(9) TIM WEBSTER	1.00			ì			1			
TREASURER		X		X	lacksquare	ļ	L	0.	0.	0.
(10) TOM AKINS	1.00				l		ł		400 650	2 255
PRESIDENT & CEO	40.00	$oldsymbol{ol}}}}}}}}}}}}}}}}}}$	<u> </u>	X		ļ.,	<u> </u>	0.	188,650.	8,875.
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Par	t VII Section A. Officers, Directors, Trus	stees, Key Em	ploy	ees	, an	d Hi	ighe	st C	Compensated Employe	es (continued)				
	(A)	(B) (C)							(D)	(E)	ļ		(F)	
	Name and title	Average	(do		Pos heck		than	one	Reportable Reportable			Estimated		
		hours per week					is bot or/trus		compensation	compensatio			ount	
		(list any	-		·		T	r ·	from the	from related organization:			other pensa	
		hours for	individual trustee or director			1	-		organization	(W-2/1099-MIS			om th	
		related	ee or	stee		1	nsate		(W-2/1099-MISC)	(-'		anızat	
		organizations	trust	al tru		ag.	ed mo					and	d relat	ted
		below	vidua	Institutional trustee	5	Key employee	Highest compensated smployee	20			ł	orga	ınızatı	ions
		line)	ig	lnst	Officer	Ke	至点	Former						
			1		Ì		i	l			- 1			
		<u> </u>	乚		L	L		<u> </u>						
			1]		}					1			
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			1	}	İ	l	1	İ	İ					
		 	╁╌	┢╾		├─	+-	╁						
			┨			Į.	İ	1			l			
1h	Sub-total	<u> </u>	I		L	L		_	0.	188,6	50.		8.8	75.
	Total from continuation sheets to Part V	II Section A			-		-		0.		0.		-,-	0.
	Total (add lines 1b and 1c)	ii, occuoii A							0.	188,6	50.		8,8	75.
2	Total number of individuals (including but r	not limited to th	nose	liste	ed a	bov	e) w	ho r	eceived more than \$100					
	compensation from the organization						-,		•	.,				0
													Yes	No
3	Did the organization list any former officer	, director, or tri	uste	e, ke	ey ei	mple	oyee	, or	highest compensated e	mployee on				
	line 1a? If "Yes," complete Schedule J for s				•	•	-				- 1	3		X
4	For any individual listed on line 1a, is the s	um of reportab	le c	amo	ens	atio	n an	d ot	ther compensation from	the organization				
	and related organizations greater than \$15									_		4	X	<u> </u>
5	Did any person listed on line 1a receive or	accrue compe	nsat	ion i	from	an	y un	relat	ted organization or indiv	idual for services				
	rendered to the organization? If "Yes," con	nplete Schedui	le J	or s	uch	per	son					5		X
Sec	tion B. Independent Contractors								· · · · · · · · · · · · · · · · · · ·					
1	Complete this table for your five highest co	ompensated in	dep	ende	ent d	cont	tract	ors 1	that received more than	\$100,000 of con	npensa	ation t	from	
	the organization Report compensation for	the calendar y	/ear	end	ng v	vith	or w	/ithii	n the organization's tax	year				
	(A)				_				(B)		_	(C		
	Name and business	address	N	INC	<u> </u>				Description of s	services		ompe	nsauc)N
								_						
					_									
								ĺ						
	· · · · · · · · · · · · · · · · · · ·													
										ļ				
														
										ļ				
2	Total number of independent contractors (including but s	not l	mita	od to	the	ا عور	Ster	d above) who received r	nore than	·			
_	\$100,000 of compensation from the organ	-	.01	., , , , , ,	, (0							
	- jess se se se se se se se se se se se se		_						·			Form	990	(2016)

Form 990 (2016) FOUNDATION INC
Part VIII | Statement of Revenue

تت		Check if Schedule O cont	ains a response	or note to any line	e in this Part VIII			
		S. ISS. II CONCUME O CONC	ao a response	o. note to any min	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
nts	1 a	Federated campaigns	1a					
our	b	Membership dues	1b					}
Am A	С	Fundraising events	1c			i.		
a g		Related organizations	1d					
3.5	е	Government grants (contribut	ions) 1e			[ĺ
rot		All other contributions, gifts, gran						1
혈		similar amounts not included above	ve 1f	281,337.]		
탏	g	Noncash contributions included in lines	1a-1f-\$					
ပ္ပိုင္ပါ	h	Total. Add lines 1a-1f			281,337.			<u> </u>
				Business Code				
9	2 a							
او ج	b							
enu	С							
ev ev	d	·			···			<u> </u>
5 B	е	·			,			
۱ م	f	All other program service reve	nue					
\rightarrow	g	Total. Add lines 2a-2f		<u> </u>		<u> </u>		
	3	Investment income (including	dividends, intere	est, and	0.0			
		other similar amounts)		▶	92.			92.
ľ	4	Income from investment of tax	x-exempt bond p	proceeds 🕨				
	5	Royalties		D				
	_		(i) Real	(II) Personal		ļ		
1	6 a							1
		Less: rental expenses	<u> </u>	<u> </u>				
ı		Rental income or (loss)	L	L		1		
-		Net rental income or (loss)						
1	/ a	Gross amount from sales of	(i) Securities	(ii) Other				
ŀ	.	assets other than inventory Less: cost or other basis						
	b	and sales expenses						
- 1	_	Gain or (loss)	<u> </u>			}		
1		Net gain or (loss)	L	•				
ا يا		Gross income from fundraising	a events (not					
	Ų ū	including \$	of			Ì		
Š		contributions reported on line						
1		Part IV, line 18	a					
흎	b	Less: direct expenses	b			ļ		
0		Net income or (loss) from fund	_					
ſ		Gross income from gaming ac	•					
- 1		Part IV, line 19	а	<u> </u>		l i		
}	ь	Less. direct expenses	b					
1		Net income or (loss) from gam	ing activities	>				
		Gross sales of inventory, less	-					
ĺ		and allowances	а			1		
}	b	Less: cost of goods sold	b					
1		Net income or (loss) from sale	s of inventory					
[Miscellaneous Revenu	е	Business Code				
Γ	11 a							<u></u>
- 1	b							
1	С							
- 1	đ	All other revenue				ļ		
	е	Total. Add lines 11a-11d		▶	000			
	12	Total revenue. See instructions.		_ _	281,429.	0.	0	
632009	11-11	I-16						Form 990 (2016)

632009 11-11-16

Form 990 (2016) FOUNDATION INC
Part IX Statement of Functional Expenses

Sect	ion 501(c)(3) and 501(c)(4) organizations must com	plete all columns. All oth	ner organizations must c	omplete column (A).							
	Check if Schedule O contains a response or note to any line in this Part IX										
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses						
1	Grants and other assistance to domestic organizations			g							
-	and domestic governments. See Part IV, line 21										
2	Grants and other assistance to gomestic										
_	individuals See Part IV, line 22										
3	Grants and other assistance to foreign										
•	organizations, foreign governments, and foreign	~									
	individuals See Part IV, lines 15 and 16										
4	·		· · · · · · · · · · · · · · · · · · ·								
4	Benefits paid to or for members										
5	Compensation of current officers, directors,										
•	trustees, and key employees										
6	Compensation not included above, to disqualified										
	persons (as defined under section 4958(f)(1)) and										
_	persons described in section 4958(c)(3)(B)										
7	Other salaries and wages										
8	Pension plan accruals and contributions (include										
	section 401(k) and 403(b) employer contributions)										
9	Other employee benefits										
10	Payroll taxes _										
11	Fees for services (non-employees)										
а	Management				<u> </u>						
b	Legal				<u>.</u>						
С	Accounting										
d	Lobbying										
е	Professional fundraising services. See Part IV, line 17										
f	Investment management fees										
g	Other (If line 11g amount exceeds 10% of line 25,										
	column (A) amount, list line 11g expenses on Sch O.)										
12	Advertising and promotion										
13	Office expenses										
14	Information technology										
15	Royalties										
16	Occupancy	-									
17	Travel										
18	Payments of travel or entertainment expenses		 		.,						
	for any federal, state, or local public officials										
19	Conferences, conventions, and meetings										
20	Interest										
21	Payments to affiliates										
22	Depreciation, depletion, and amortization		 								
23	Insurance		 	<u> </u>							
23 24	Other expenses. Itemize expenses not covered										
24	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)										
	amount, list line 24e expenses on Schedule 0.)			ļ							
а			ļ	ļ							
b											
C											
d		<u> </u>									
е	All other expenses										
25	Total functional expenses. Add lines 1 through 24e	0.	0.	0.	0.						
26	Joint costs. Complete this line only if the organization										
	reported in column (B) joint costs from a combined]							
	educational campaign and fundraising solicitation.		1		1						
	Check here if following SOP 98-2 (ASC 958-720)										
632010	11-11-16				Form 990 (2016)						

Form 990 (2016)
Part X Balance Sheet 58-1594182 Page 11 FOUNDATION INC

ٽٽ		Check if Schedule O contains a response or note to any line in this Part X	· · · · · · · · · · · · · · · · · · ·		
		and the state of t	(A)		(B)
	· -		Beginning of year	<u> </u>	End of year
	1	Cash - non-interest-bearing	40,524.	1	316,690
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	50,000.	3	
	4	Accounts receivable, net	-	4	
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complet	e		
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined a	under		
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contri	buting		
ş	İ	employers and sponsoring organizations of section 501(c)(9) voluntary			
		employees' beneficiary organizations (see instr). Complete Part II of Sch I	_	6	
Assets	7	Notes and loans receivable, net		7	
Ä	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges		9	
	10a	Land, buildings, and equipment cost or other			
	1	basis Complete Part VI of Schedule D 10a			
	Ь	Less: accumulated depreciation 10b		10c	
	11	Investments - publicly traded securities		11	
	12	Investments - other securities See Part IV, line 11		12	
	13	Investments - program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	100,000.	15	155,263
	16	Total assets. Add lines 1 through 15 (must equal line 34)	190,524.	16	471,953
	17	Accounts payable and accrued expenses		17	
	18	Grants payable	•	18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
s	22	Loans and other payables to current and former officers, directors, truste	es		
itie		key employees, highest compensated employees, and disqualified person	1		
Liabilities		Complete Part II of Schedule L		22	
5	23	Secured mortgages and notes payable to unrelated third parties	-	23	
	24	Unsecured notes and loans payable to unrelated third parties	· · · · · · · · · · · · · · · · · · ·	24	
	25	Other liabilities (including federal income tax, payables to related third			
	-	parties, and other liabilities not included on lines 17-24). Complete Part X	of		
		Schedule D	-	25	
	26	Total liabilities. Add lines 17 through 25	0.	26	0.
		Organizations that follow SFAS 117 (ASC 958), check here			
ွှ		complete lines 27 through 29, and lines 33 and 34.			
ဦ	27	Unrestricted net assets	40,524.	27	40.622.
<u>a</u>	28	Temporarily restricted net assets	150,000.	28	40,622.
9	29	Permanently restricted net assets		29	
\$		Organizations that do not follow SFAS 117 (ASC 958), check here		-23	
-		and complete lines 30 through 34.			
2	30	Capital stock or trust principal, or current funds		30	
20		Paid-in or capital surplus, or land, building, or equipment fund		31	
ا ځ		Retained earnings, endowment, accumulated income, or other funds		32	
Net Assets or Fund Balances		Total net assets or fund balances	190,524.	33	471,953.
ž	33				

Form 990 (2016)

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

За

X

Act and OMB Circular A-133?

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

LEADINGAGE NORTH CAROLINA

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2016

Open to Public Inspection
Employer identification number

FOUNDATION INC 58-1594182 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is. (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii), (Attach Schedule E (Form 990 or 990-EZ)) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state. 5 L An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(ıv). (Complete Part II) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi), (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 L An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations g Provide the following information about the supported organization(s) (iv) Is the organization listed (i) Name of supported (vi) Amount of other (ii) EIN (iii) Type of organization (v) Amount of monetary (described on lines 1-10 organization support (see instructions) support (see instructions) above (see instructions)) Total

Pa	Support Schedule for (Complete only if you checke						
	fails to qualify under the tests	s listed below, plea	ise complete Part I	II)			
	ction A. Public Support				,		,
	endar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and]				
	membership fees received. (Do not				150 000	001 227	424 225
	include any "unusual grants ")				150,000.	281,337.	431,337.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to	ļ					
_	or expended on its behalf	<u> </u>			 		
3	The value of services or facilities	i			ļ		
	furnished by a governmental unit to the organization without charge				1		
4	•				150,000.	281,337.	431,337.
4 5	Total. Add lines 1 through 3 The portion of total contributions				130,000.	201,337.	431,3374
•	by each person (other than a						
	governmental unit or publicly	ļ					
	supported organization) included	ĺ	į				
	on line 1 that exceeds 2% of the	ĺ					
	amount shown on line 11,	ĺ			1		
	column (f)				Ì		
6	Public support. Subtract line 5 from line 4						431,337.
Se	ction B. Total Support		·				
Cale	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7	Amounts from line 4				150,000.	281,337.	431,337.
8	Gross income from interest,						
	dividends, payments received on	1					
	securities loans, rents, royalties						
	and income from similar sources	85.	30.	25.	22.	92.	254.
9	Net income from unrelated business				İ		
	activities, whether or not the]				
	business is regularly carried on				 		·
10	Other income. Do not include gain		į		i		
	or loss from the sale of capital		1				
	assets (Explain in Part VI.)						421 E01
	Total support. Add lines 7 through 10	ل	L		1	45	431,591.
_	Gross receipts from related activities,					12	
13	First five years. If the Form 990 is for	•	s IIrst, secona, tnira	a, tourth, or titth ta	ax year as a sectio	n 501(c)(3)	▶□
Sec	organization, check this box and stop tion C. Computation of Publ		rcentage				
14	Public support percentage for 2016 (I	ine 6, column (f) di	ivided by line 11, c	olumn (f))		14	99.94 %
15	Public support percentage from 2015	Schedule A, Part	II, line 14		-	15	99.78 %
16a	33 1/3% support test - 2016. If the c	organization did no	ot check the box on	line 13, and line	14 is 33 1/3% or n	nore, check this bo	
	stop here. The organization qualifies	as a publicly supp	orted organization		-		$\triangleright X$
b	33 1/3% support test - 2015. If the o	organization did no	ot check a box on li	ne 13 or 16a, and	l line 15 is 33 1/3%	or more, check th	ns box
	and stop here. The organization qual			-			▶ L]
17a	10% -facts-and-circumstances tes	-					
	and if the organization meets the "fac			•	•	t VI how the organ	lization
-	meets the "facts-and-circumstances"						▶ ∟_
b	10% -facts-and-circumstances tes	_					
	more, and if the organization meets th	ie "tacts-and-circu	mstances test ch	eck this hox and	STOD Dere. Explain	un Part Vi now the	1

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2016

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Schedule A (Form 990 or 990-EZ) 2016 FOUNDATION INC

| Part III | Support Schedule for Organizations Described in Section 509(a)(2)

J	71	
	(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails	; to

<u> </u>	qualify under the tests listed by	elow, please com	plete Part II)				
	ction A. Public Support				T	· _Y	
	endar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and				l		
	membership fees received. (Do not						
	include any "unusual grants.")					L	
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ-				†	 	
	ization's benefit and either paid to						
	or expended on its behalf		į				
5	The value of services or facilities		 		_		
,	furnished by a governmental unit to				1		
	the organization without charge				1		
6	Total. Add lines 1 through 5				 	 	
	Amounts included on lines 1, 2, and		 		 	 	
10	3 received from disqualified persons				Į.	į i	
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year				 		
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6)				J.,,	نـــــــــــــــــــــــــــــــــــــ	<u></u>
	ction B. Total Support					· · · · · · · · · · · · · · · · · · ·	
	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						·
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						-
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
13	assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.)				 	 	
	First five years. If the Form 990 is for	the organization's	s first second thir	d fourth or fifth to	ay year as a section	n 501(c)(3) organiz	ration
	check this box and stop here	ine organization:	s mai, second, tillit	a, rourin, or murt	un year as a secul	organiz	
Sec	tion C. Computation of Publi	c Support Pa	rcentage				
	Public support percentage for 2016 (In			oluma (fl)		15	0/
	,, ,		•	Olumin (I))		15	% %
	Public support percentage from 2015 tion D. Computation of Inves					1 10 1	
			— 	- 401 -: 401		1471	
	Investment income percentage for 20		-	e 13, column (f))		17	<u>%</u>
	Investment income percentage from 2		· ·			18	%
	33 1/3% support tests - 2016. If the	=					/ is not
	more than 33 1/3%, check this box an		-				▶∟_
	33 1/3% support tests - 2015. If the	=					and
	line 18 is not more than 33 1/3%, chec		=				. ▶
20	Private foundation. If the organization	did not check a	box on line 14, 19a	i, or 19b, check th			
63202	3 09-21-16				Sch	edule A (Form 990	or 990-EZ) 2016

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
-			
	2		
	3a		
	3b		
	Зс_		
	4-		
	4a		
		1	
	4b		
	4c		
ĺ			
	5a		
	5b 5c		
ı	6		
i			
i	7		
j	8		
	-		
ĺ	9a		
	9b		
	9c		
	10-		
	10a		
	10b		
9	90 or 99	M-F71	2016

3 Parent of Supported Organizations *Answer (a) and (b) below*.
a Did the organization have the power to regularly appoint or ele

activities but for the organization's involvement.

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in Part VI*.

reasons for the organization's position that its supported organization(s) would have engaged in these

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

2a	
2b	
3a	
Зh	

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orga	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust or	Nov. 20, 1970 (explain in	Part VI.) See instructions. A
	other Type III non-functionally integrated supporting organizations must co	mplete S	ections A through E	
Sec	tion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
_2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or	1		
	collection of gross income or for management, conservation, or	1 1		
	maintenance of property held for production of income (see instructions)	6		1
_7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	tion B - Mınimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
_	instructions for short tax year or assets held for part of year):	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):	1		<u> </u>
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			Ţ
	see instructions)	4		,
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	· · · · · · · · · · · · · · · · · · ·	
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5	 	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to	1-1	· · · · · · · · · · · · · · · · · · ·	
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionall	y integral	ted Type III supporting org	anization (see
	instructions)	. 3		•

Schedule A (Form 990 or 990-EZ) 2016

Part V | Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purposes of supported organizations Amounts paid to acquire exempt-use assets Qualified set-aside amounts (prior IRS approval required) Other distributions (describe in Part VI) See instructions Total annual distributions. Add lines 1 through 6 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions Distributable amount for 2016 from Section C, line 6 Line 8 amount divided by Line 9 amount (i) (ii) (iii) Underdistributions Distributable **Excess Distributions** Section E - Distribution Allocations (see instructions) Pre-2016 Amount for 2016 Distributable amount for 2016 from Section C, line 6 Underdistributions, if any, for years prior to 2016 (reasonable cause required- explain in Part VI) See instructions Excess distributions carryover, if any, to 2016 а b c From 2013 d From 2014 e From 2015 f Total of lines 3a through e g Applied to underdistributions of prior years h Applied to 2016 distributable amount i Carryover from 2011 not applied (see instructions) j Remainder Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2016 from Section D. a Applied to underdistributions of prior years b Applied to 2016 distributable amount c Remainder Subtract lines 4a and 4b from 4 Remaining underdistributions for years prior to 2016, if any Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions Remaining underdistributions for 2016 Subtract lines 3h and 4b from line 1 For result greater than zero, explain in Part VI See instructions Excess distributions carryover to 2017. Add lines 3 and 4c Breakdown of line 7: b Excess from 2013 c Excess from 2014 d Excess from 2015 e Excess from 2016

Schedule A (Form 990 or 990-EZ) 2016

LEADINGAGE NORTH CAROLINA

Schedule A	(Form 990 or 990-EZ) 2016 FOUNDATION INC	58-1594182 Page 8
Part VI	Supplemental Information. Provide the explanations required Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11l line 1, Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 A (See instructions.)	by Part II. line 10, Part II, line 17a or 17b, Part III, line 12, b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, , 2b, 3a, and 3b, Part V, line 1; Part V, Section B, line 1e; Part V,
		
		
		
		
		
		
		-
		
		

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/torm990.

LEADINGAGE NORTH CAROLINA

Emplo

Open to Public Inspection

Name of the organization

FOUNDATION INC

Employer identification number 58-1594182

Pa	Organizations Maintaining Donor Advise		s or Accounts.Complete if the	
	organization answered "Yes" on Form 990, Part IV, Iir	ne 6 (a) Donor advised funds	(b) Funds and other accounts	
_	This is a second	(a) borior advised funds	(b) Funds and other accounts	
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in	-	sed funds	No
_	are the organization's property, subject to the organization's	•		NO
6	Did the organization inform all grantees, donors, and donor a for charitable purposes and not for the benefit of the donor of	· ·	·	
	impermissible private benefit?	or donor advisor, or for any other purpose		No
Pai		ganization answered:"Yes" on Form 990		140
1	Purpose(s) of conservation easements held by the organizat		vacet, me i	
•	Preservation of land for public use (e.g., recreation or o	, ————————————————————————————————————	torically important land area	
	Protection of natural habitat	·	rtified historic structure	
	Preservation of open space	Treservation of a con	tilled filsterio statetare	
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form	of a conservation easement on the last	t
_	day of the tax year.		Held at the End of the Tax Y	
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
C	Number of conservation easements on a certified historic sti	ructure included in (a)	2c	
	Number of conservation easements included in (c) acquired	` '		
	listed in the National Register		2d	
3	Number of conservation easements modified, transferred, re	eleased, extinguished, or terminated by the	ne organization during the tax	
	year >	,	C C	
4	Number of states where property subject to conservation ea	sement is located		
5	Does the organization have a written policy regarding the pe	riodic monitoring, inspection, handling of		
	violations, and enforcement of the conservation easements	t holds?	Yes	No
6	Staff and volunteer hours devoted to monitoring, inspecting,	, handling of violations, and enforcing cor	nservation easements during the year	
				
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserv	ation easements during the year	
	▶ \$			
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170	O(h)(4)(B)(ı)	
	and section 170(h)(4)(B)(ii)?	•	Yes	No
9	In Part XIII, describe how the organization reports conservate	ion easements in its revenue and expens	e statement, and balance sheet, and	
	include, if applicable, the text of the footnote to the organiza	tion's financial statements that describes	the organization's accounting for	
	conservation easements.	- <u></u>		
Par		•	Other Similar Assets.	
	Complete if the organization answered "Yes" on Form	n 990, Part IV, line 8.		
1a	If the organization elected, as permitted under SFAS 116 (AS			
	historical treasures, or other similar assets held for public ex	hibition, education, or research in further	ance of public service, provide, in Part X	«Ш,
	the text of the footnote to its financial statements that descr	ibes these items.		
b	If the organization elected, as permitted under SFAS 116 (AS	SC 958), to report in its revenue statemer	nt and balance sheet works of art, histor	rical
	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of pu	ublic service, provide the following amou	unts
	relating to these items:			
	(i) Revenue included on Form 990, Part VIII, line 1		> \$	
	(ii) Assets included in Form 990, Part X		► \$ ► \$	
2	If the organization received or held works of art, historical tre	easures, or other similar assets for financi	al gain, provide	
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to these items:		
а	Revenue included on Form 990, Part VIII, line 1		S	
b	Assets included in Form 990, Part X		S \$	

Schedule D (Form 990) 2016

		•	•					•	
•	LEADING	AGE NORTH	CAROLTNA						
Sche		ION INC	CHIODIN			58-15	94182	Page	ຸ 2
	rt III Organizations Maintaining (rt. Historical Tr	easures, or Oth					
3	Using the organization's acquisition, access								
•	(check all that apply).	ion, and other record	35, oncor any or the	Tollowing that are a	oigriinoant	430 01 113	CONCONO	items	
а	Public exhibition		l Dan or exc	hange programs					
b	Scholarly research		Other	nange programs					
c	Preservation for future generations	·				· —			
4	Provide a description of the organization's c	ollections and expla	in how they further t	he organization's ex	empt purpo	ose in Par	+ XIII		
5	During the year, did the organization solicit of		•	-					
	to be sold to raise funds rather than to be m				u, ucco		Yes		νo
Pa	rt IV Escrow and Custodial Arran				n Form 990	Part IV.			<u> </u>
	reported an amount on Form 990, Pa		and organization			, ,			
1a	Is the organization an agent, trustee, custod	lian or other interme	diary for contribution	ns or other assets no	t included				_
	on Form 990, Part X?		•				Yes		νo
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	oilowing table:	-					
		•	J				Amount		
С	Beginning balance				1c				
d	Additions during the year		-		1d				_
е	Distributions during the year	-			1e				
f	Ending balance	_		-	ff				
2a	Did the organization include an amount on F	orm 990, Part X, line	21, for escrow or co	ustodial account liab	olity?		Yes		Vo
b	If "Yes," explain the arrangement in Part XIII	Check here if the e	xplanation has been	provided on Part XI	II .				
Pa	rt V Endowment Funds. Complete	if the organization ar	nswered "Yes" on Fo	orm 990, Part IV, line	10.				
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three y	ears back	(e) Four	ears ba	ck
1a	Beginning of year balance								
b	Contributions								_
C	Net investment earnings, gains, and losses				!				
d	Grants or scholarships								
е	Other expenditures for facilities			i	ļ				
	and programs			<u></u>					
f	Administrative expenses	! 		L			ļ		
g	End of year balance			<u> </u>	<u> </u>		L		
2	Provide the estimated percentage of the cur	rent year end baland	ce (line 1g, column (a	a)) held as					
а	Board designated or quasi-endowment		%						
b	Permanent endowment	%							
С	Temporarily restricted endowment	%							
_	The percentages on lines 2a, 2b, and 2c sho	•							
3a	Are there endowment funds not in the posse	ession of the organiz	ation that are held a	nd administered for	the organiz	ation	L.		_
	by.							es N	lo
	(i) unrelated organizations					-	3a(i)		
	(ii) related organizations			•			3a(ii)		
_	If "Yes" on line 3a(ii), are the related organiza	•				•	3b		
Par	t VI Land, Buildings, and Equipm		owment funds						
Liai	Complete if the organization answere		0 Dort IV I.a. 44 - C	Coo Form OOO Do-+ >	/ line 10				
	Comblete it tile organization answere	u res on Form 991	o. martiv. Ime i ia S	see ronn ssu, ran A	. me io				

Schedule D (Form 990) 2016

(d) Book value

1a Landb Buildings

d Equipment e Other

c Leasehold improvements

Description of property

(b) Cost or other

basis (other)

(c) Accumulated

depreciation

(a) Cost or other

basis (investment)

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10c.)

FOUNDATION	INC

Complete if the organization answered "Yes"	on Form 990, Part IV, II	ne 11b See Form 990, I	Part X, line 12
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of va	aluation: Cost or end-of-year market v
) Financial derivatives			
Closely-held equity interests			
Other			
(A)			
(B)			
(C)			
(D)			
(E)			
<u>(F)</u>			
(G)			
(H)			
tal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	L		
art VIII Investments - Program Related.			
Complete if the organization answered "Yes"			
(a) Description of investment	(b) Book value	(c) Method of va	aluation: Cost or end-of-year market v
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)	L		
	on Form 000. Doct IV. In	no 11d Coo Form 000 5	Dort V line 15
Complete if the organization answered "Yes" (a)	Description	le 11d. See Form 990, i	(b) Book va
(1) FOUNDATION BUILDING CAMPA			155,
3/	1011		
(2)			
(3) (4)			
(5)			·
(6)			
(7)			
(8)			·····
(9)	·		
tal. (Column (b) must equal Form 990, Part X, col. (B) line	e 15)	· · · · · · · · · · · · · · · · · · ·	155,
art X Other Liabilities.	0.70./		
Complete if the organization answered "Yes"	on Form 990 Part IV lu	ne 11e or 11f See Form	1990 Part X line 25
(a) Description of liability	5 5 550, Tale (17, III	(b) Book value	. 555,1 (1.17)
(1) Federal income taxes		```	
-> '	i		
(2)		ł	
(2) (3)			
(2) (3) (4)			
(2) (3) (4) (5)			
(2) (3) (4) (5) (6)			
(2) (3) (4) (5) (6) (7)			
(2) (3) (4) (5) (6) (7) (8)			
(2) (3) (4) (5) (6) (7) (8) (9)	25)		
(2) (3) (4) (5) (6) (7) (8)		to the organization's fi	nancial statements that reports the

FOUNDATION INC

	t XI Reconciliation of Revenue per Audited Financial State	ements With Reven	ue per Return.	<u>, , , , , , , , , , , , , , , , , , , </u>
	Complete if the organization answered "Yes" on Form 990, Part IV, line		·	
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12.	• •		
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
¢	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
C	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	
Pa	t XII Reconciliation of Expenses per Audited Financial Stat	ements With Exper	ises per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line	12a.		
1	Total expenses and losses per audited financial statements		. 1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		
	Donated services and use of facilities	2a		
þ	Prior year adjustments	2b		
C	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	4 1	1 1	
		4a		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII)	4b		
b	Other (Describe in Part XIII) Add lines 4a and 4b	4b	4c	
b c _5	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)	4b	4c 5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information.		5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information.	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
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b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
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b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	
b c 5 Par	Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) t XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4;	Part IV, lines 1b and 2b, F	5	

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Open to Public

OMB No. 1545-0047

Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Part I

LEADINGAGE NORTH CAROLINA FOUNDATION INC

Questions Regarding Compensation

Employer identification number 58-1594182

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A line 1a Complete Part III to provide any relevant information regarding these items	.		
	First-class or charter travel Housing allowance or residence for personal use			İ
	Travel for companions Payments for business use of personal residence			1
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	16		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
2				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization.	1		
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		}	
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		}	
	contingent on the revenues of.		į	
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		į	
	contingent on the net earnings of		- 1	
а	The organization?	6a	l	<u>X</u>
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.		1	
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	ı	j	
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
В	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	ınıtıal contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	l	<u>X</u>
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in		7	
	Regulations section 53.4958-6(c)?	9	1	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

LEADINGAGE NORTH CAROLINA

FOUNDATION INC Schedule J (Form 990) 2016

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

58-1594182

Page 2

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	<u></u>
(A) Name and Title	<u> </u>	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benetits	(Q)·())(g)	in column (B) reported as deferred on prior Form 990
(1) TOM AKINS	E	()	0			0	0	0
PRESIDENT & CEO		177,650.	5,000.	6,000.	8,875.	0	197,525.	0
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LEADINGAGE NORTH CAROLINA FOUNDATION INC

Page 3

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information 58-1594182 Schedule J (Form 990) 2016

Part III Supplemental Information

Schedule J (Form 990) 2016	
•	

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2016
Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

LEADINGAGE NORTH CAROLINA

Emplo

Employer identification number

58-1594182 FOUNDATION INC FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: RESEARCH. FORM 990, PART VI, SECTION B, LINE 11B: A DRAFT OF THE 990 IS EMAILED TO THE GOVERNING BODY FOR THEIR REVIEW. A FINAL REVIEW IS PERFORMED BY THE CEO, TREASURER, AND THE BOARD CHAIR BEFORE IT IS FILED WITH THE IRS. FORM 990, PART VI, SECTION B, LINE 12C: THE GOVERNING BODY AND KEY STAFF ARE ASKED TO DISCLOSE POSSIBLE CONFLICTS. THE GOVERNING BODY ARE REQUIRED TO SIGN CONFLICT OF INTEREST STATEMENTS. FORM 990, PART VI, SECTION C, LINE 19: THE FOUNDATION MAKES THESE DOCUMENTS AVAILABLE UPON REQUEST. FORM 990, PART XII, LINE 2C: THIS PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.

Schedule R (Form 990) 2016 (g) Section 512(b)(13) Employer identification number 58-1594182 Š Open to Public Inspection OMB No 1545-0047 × controlled 2016 entity? Direct controlling Yes entity Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exampt organizations during the tax year. Ξ Direct controlling entity End-of-year assets A/N Public charity status (if section <u>e</u> 501(c)(3)) Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Information about Schedule R (Form 990) and its instructions is at www.lrs.gov/form990. Total income Related Organizations and Unrelated Partnerships **Exempt Code** 0 section 501(C)(6) g Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Legal domicile (state or Legal domicile (state or foreign country) foreign country) NORTH CAROLINA ▼ Attach to Form 990. Primary activity Primary activity LEADINGAGE NORTH CAROLINA **@** For Paperwork Reduction Act Notice, see the Instructions for Form 990. ASSOCIATION FOUNDATION INC LEADINGAGE NORTH CAROLINA - 56-1541496 Name, address, and EIN (if applicable) Name, address, and EIN of related organization 222 N. PERSON STREET, SUITE 205 of disregarded entity Name of the organization 27601 Department of the Treasury Internal Revenue Service RALEIGH, NC SCHEDULE R (Form 990) Part II Part I

33

632161 09-06-16 LHA

LEADINGAGE NORTH CAROLINA

FOUNDATION INC Schedule R (Form 990) 2016

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year 58-1594182 Part III

Page 2

Schedule R (Form 990) 2016 Disproportionate amount in box pariner? 20 of Schedule yes No 1 Form 1065) Yes No Section 512(b)(13) controlled entity? Yes No Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. $\widehat{\mathbf{x}}$ Percentage ownership $\widehat{\boldsymbol{arepsilon}}$ Share of end-of-year assets \equiv <u>6</u> Ē Share of total income Share of end-of-year assets Type of entity (C corp, S corp, or trust) Share of total income ε (d)
Direct controlling
entity Predominant income (related, unrelated, excluded from tax under sections 512-514) <u>e</u> Legal domicile (state or foreign country) ত্র (d)
| Direct controlling | entity Primary activity (c)
Legal
domicile
(state or
foreign Primary activity <u>a</u> Name, address, and EIN of related organization Name, address, and EIN of related organization æ 632162 09-06-16 Part IV

CAROLINA

Page 3

58-1594182

LEADINGAGE NORTH CAROLINA Schedule R (Form 990) 2016 FOUNDATION INC

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	ş
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	is with one or more re	lated organizations listed II	n Parts II·IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	>			1a		×
b Gift, grant, or capital contribution to related organization(s)				₽		×
c Gift, grant, or capital contribution from related organization(s)				10		×
d Loans or loan guarantees to or for related organization(s)				10	-	×
 Loans or loan guarantees by related organization(s) 				9	-	×
					-	;
f Dividends from related organization(s)				÷	-	×
g Sale of assets to related organization(s)				1g		×
				ŧ		×
i Exchange of assets with related organization(s)				Ŧ	-	×
j Lease of facilities, equipment, or other assets to related organization(s)				F		×
				:		>
K Lease of facilities, equipment, or other assets from related organization(s)				¥		4
I Performance of services or membership or fundraising solicitations for related organization(s)	anization(s)			= [×	>
	anization(s)				 	:
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	tion(s)			= .	4 >	1
 Sharing of paid employees with related organization(s) 				٩	<	
Deimburcement haid to related organization(c) for exhances				, č		×
d Reimbursement paid by related organization(s) for expenses				5	1	: ⋈
			÷-		T	
r Other transfer of cash or property to related organization(s)			-	, -		×
s Other transfer of cash or property from related organization(s)				18		$ \times $
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	who must complete th	is line, including covered i	elationships and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a·s)	(c) Amount involved	(d) Method of determining amount involved	involved		
(1)						
(2)						1
(3)						
(4)						
(5)						
(9)						- 1
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LEADINGAGE NORTH CAROLINA FOUNDATION INC

Schedule R (Form 990) 2016

58-1594182 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37,

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(S	centage nership																						Schedule R (Form 990) 2016
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ε	Dispropor Code V-UBI General or Percentage tonate amount in box 20 managing allocations? or Schedule K-1 partner? ownership	(Form 1065)			-							 						 	·		 		Schedu
Ξ	oropor onate anons?	Yes No	_	 -		Ŀ	-	-	 1	 	 \perp	 	 1	 	 1	 	 \perp	 		\perp	 		
-	ale cost	ڠ	-	 		-			 ╀	 	 +	 	 +	 	 ╀-	 	 +	 		+	 		
(6)	Share of end of-year	assets																					
		income																	•				
(e)	6 partners sec 501(c)(3) Jer orus?	Yes No		 						 	 1	 	 1	 		 	 Ţ	 		1	 		
, —	501 501	ě		 	-				 \vdash	 	 +	 	 \downarrow	 	 ├-	 	 \vdash	 		\downarrow	 		
(p)	Predominant income pa (related, unrelated, excluded from tax under	sections 512-514)																					
(c) (d)	흜	country)																			 		
(q)	Primary activity																						
(a)	Name, address, and EIN of entity																						