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EXTENDED TO NOVEMBER 15, 2017

Form **990-PF****Return of Private Foundation**

or Section 4947(a)(1) Trust Treated as Private Foundation

Department of the Treasury
Internal Revenue Service

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Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

OMB No 1545-0052

2016

Open to Public Inspection

For calendar year 2016 or tax year beginning

, and ending

Name of foundation THE CEMALA FOUNDATION, INC.		A Employer identification number 56-1528982
Number and street (or P O box number if mail is not delivered to street address) 330 SOUTH GREENE STREET, SUITE 101	Room/suite	B Telephone number 336-274-3541
City or town, state or province, country, and ZIP or foreign postal code GREENSBORO, NC 27401		C If exemption application is pending, check here ☐
G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change		D 1. Foreign organizations, check here ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ☐
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐
I Fair market value of all assets at end of year (from Part II, col (c), line 16) \$ 33,118,611.	J Accounting method: ☐ Cash ☒ Accrual ☐ Other (specify)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)	
Revenue	1 Contributions, gifts, grants, etc., received			N/A		
	2 Check ☒ if the foundation is not required to attach Sch B					
	3 Interest on savings and temporary cash investments					
	4 Dividends and interest from securities	561,721.	795,584.		STATEMENT 1	
	5a Gross rents					
	b Net rental income or (loss)					
	6a Net gain or (loss) from sale of assets not on line 10	978,885.				
	b Gross sales price for all assets on line 6a	5,326,888.				
	7 Capital gain net income (from Part IV, line 2)		978,885.			
	8 Net short-term capital gain					
	9 Income modifications					
	10a Gross sales less returns and allowances					
b Less Cost of goods sold						
c Gross profit or (loss)						
11 Other income		19,593.		STATEMENT 2		
12 Total. Add lines 1 through 11	1,540,606.	1,794,062.				
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc	218,892.	0.		218,892.	
	14 Other employee salaries and wages					
	15 Pension plans, employee benefits	52,400.	0.		52,400.	
	16a Legal fees					
	b Accounting fees	STMT 3	18,500.		18,500.	
	c Other professional fees					
	17 Interest					
	18 Taxes	STMT 4	22,570.	11,366.		0.
	19 Depreciation and depletion		122.	0.		
	20 Occupancy		27,713.	0.		27,713.
	21 Travel, conferences, and meetings		24,468.	0.		24,468.
	22 Printing and publications					
	23 Other expenses	STMT 5	193,241.	253,868.		15,449.
	24 Total operating and administrative expenses. Add lines 13 through 23		557,906.	265,234.		357,422.
	25 Contributions, gifts, grants paid		1,456,855.			2,405,179.
26 Total expenses and disbursements. Add lines 24 and 25		2,014,761.	265,234.		2,762,601.	
27 Subtract line 26 from line 12:						
a Excess of revenue over expenses and disbursements		-474,155.				
b Net investment income (if negative, enter -0-)			1,528,828.			
c Adjusted net income (if negative, enter -0-)				N/A		

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Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only		Beginning of year	End of year	
				(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing			48,654.	33,434.	33,434.
	2 Savings and temporary cash investments					
	3 Accounts receivable ▶ 10,000.					
	Less: allowance for doubtful accounts ▶			10,000.	10,000.	10,000.
	4 Pledges receivable ▶					
	Less: allowance for doubtful accounts ▶					
	5 Grants receivable					
	6 Receivables due from officers, directors, trustees, and other disqualified persons					
	7 Other notes and loans receivable ▶					
	Less: allowance for doubtful accounts ▶					
	8 Inventories for sale or use					
	9 Prepaid expenses and deferred charges			6,584.	14,899.	14,899.
	10a Investments - U.S. and state government obligations					
	b Investments - corporate stock STMT 6			33,718,330.	33,060,278.	33,060,278.
	c Investments - corporate bonds					
Liabilities	11 Investments - land, buildings, and equipment basis ▶ 52,894.					
	Less accumulated depreciation ▶ 52,894.			122.		
	12 Investments - mortgage loans					
	13 Investments - other					
	14 Land, buildings, and equipment basis ▶					
	Less accumulated depreciation ▶					
	15 Other assets (describe ▶)					
	16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)			33,783,690.	33,118,611.	33,118,611.
	17 Accounts payable and accrued expenses			34,011.		
	18 Grants payable			5,335,988.	4,199,809.	
Net Assets or Fund Balances	19 Deferred revenue					
	20 Loans from officers, directors, trustees, and other disqualified persons					
	21 Mortgages and other notes payable					
	22 Other liabilities (describe ▶)					
	23 Total liabilities (add lines 17 through 22)			5,369,999.	4,199,809.	
	Foundations that follow SFAS 117, check here ▶ ☒ and complete lines 24 through 26 and lines 30 and 31.					
	24 Unrestricted			28,413,691.	28,918,802.	
	25 Temporarily restricted					
	26 Permanently restricted					
	Foundations that do not follow SFAS 117, check here ▶ ☐ and complete lines 27 through 31.					
Net Assets or Fund Balances	27 Capital stock, trust principal, or current funds					
	28 Paid-in or capital surplus, or land, bldg., and equipment fund					
	29 Retained earnings, accumulated income, endowment, or other funds					
	30 Total net assets or fund balances			28,413,691.	28,918,802.	
	31 Total liabilities and net assets/fund balances			33,783,690.	33,118,611.	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	28,413,691.
2 Enter amount from Part I, line 27a	2	-474,155.
3 Other increases not included in line 2 (itemize) ▶ UNREALIZED GAIN ON INVESTMENTS	3	979,266.
4 Add lines 1, 2, and 3	4	28,918,802.
5 Decreases not included in line 2 (itemize) ▶	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	28,918,802.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				
b	SEE ATTACHED STATEMENT			
c				
d				
e				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)	
a				
b				
c				
d				
e	5,326,888.	4,348,003.	978,885.	
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69				(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
a				
b				
c				
d				
e			978,885.	
2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }			2	978,885.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8			3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2015	3,168,818.	35,775,666.	.088575
2014	2,048,037.	37,001,048.	.055351
2013	1,895,738.	35,702,675.	.053098
2012	1,887,839.	34,190,531.	.055215
2011	2,776,573.	35,046,774.	.079225
2 Total of line 1, column (d)			2 .331464
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years			3 .066293
4 Enter the net value of noncharitable-use assets for 2016 from Part X, line 5			4 32,476,167.
5 Multiply line 4 by line 3			5 2,152,943.
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 15,288.
7 Add lines 5 and 6			7 2,168,231.
8 Enter qualifying distributions from Part XII, line 4			8 2,762,601.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	PUBLICLY TRADED SECURITIES	P		
b	PUBLICLY TRADED SECURITIES	P		
c	COMMONFUND DISTRESSED DEBT K-1	P		
d	COMMONFUND DISTRESSED DEBT K-1	P		
e	MIT PRIVATE EQUITY FUND II K-1	P		
f	MIT PRIVATE EQUITY FUND II K-1	P		
g	SEI GLOBAL PRIVATE EQUITY 2005 FUND K-1	P		
h	SEI GLOBAL PRIVATE EQUITY 2005 FUND K-1	P		
i	SEI GLOBAL PRIVATE EQUITY FUND II 2007	P		
j	SEI GLOBAL PRIVATE EQUITY FUND II 2007	P		
k	SEI GLOBAL PRIVATE ASSETS III	P		
l	SEI GLOBAL PRIVATE ASSETS III	P		
m	SEI CORE PROPERTY FUND	P		
n	CAPITAL GAINS DIVIDENDS			
o				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	2,789,284.	2,788,805.	479.
b	2,050,000.	1,543,353.	506,647.
c		19.	-19.
d		14,863.	-14,863.
e	1,134.		1,134.
f	35,197.		35,197.
g	514.		514.
h	101,828.		101,828.
i		963.	-963.
j	36,333.		36,333.
k	293.		293.
l	35,359.		35,359.
m	39,617.		39,617.
n	237,329.		237,329.
o			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")
a			479.
b			506,647.
c			-19.
d			-14,863.
e			1,134.
f			35,197.
g			514.
h			101,828.
i			-963.
j			36,333.
k			293.
l			35,359.
m			39,617.
n			237,329.
o			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 }	2	978,885.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8 }	3	N/A

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)		1	15,288.
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☒ and enter 1% of Part I, line 27b			
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).		2	0.
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		3	15,288.
3 Add lines 1 and 2		4	0.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		5	15,288.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-			
6 Credits/Payments:			
a 2016 estimated tax payments and 2015 overpayment credited to 2016	6a	24,876.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c	3,000.	
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	27,876.	
8 Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached	8		
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	12,588.	
11 Enter the amount of line 10 to be: Credited to 2017 estimated tax ☒ 12,588. Refunded ☐ 0.	11	0.	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
1b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ☒ \$ 0. (2) On foundation managers. ☒ \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ☒ \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	X	
b If "Yes," has it filed a tax return on Form 990-T for this year?	X	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ☒ NC		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2016 or the taxable year beginning in 2016 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► WWW.CEMALA.ORG	X	
14 The books are in care of ► MELISSA BURROUGHS Telephone no. ► 336-274-3541 Located at ► 330 SOUTH GREENE ST., STE 101, GREENSBORO, NC ZIP+4 ► 27401		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year	15	N/A
16 At any time during calendar year 2016, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ►		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly): (1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☒ No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☐ Yes ☒ No (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) ☐ Yes ☒ No		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here	N/A	
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2016?		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)): a At the end of tax year 2016, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2016? ☐ Yes ☒ No If "Yes," list the years ►		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	N/A	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ►		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☒ No		
b If "Yes," did it have excess business holdings in 2016 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2016.)	N/A	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2016?		X

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Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)**5a** During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions)

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No**b** If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

N/A

5b

Organizations relying on a current notice regarding disaster assistance check here

☒**c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?☐ Yes ☒ No

6b

X

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

If "Yes" to 6b, file Form 8870.

☐ Yes ☒ No

7b

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

N/A

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1** List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 7		218,892.	12,834.	24,814.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

0

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	32,909,656.
b	Average of monthly cash balances	1b	44,234.
c	Fair market value of all other assets	1c	16,838.
d	Total (add lines 1a, b, and c)	1d	32,970,728.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	32,970,728.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	494,561.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	32,476,167.
6	Minimum investment return. Enter 5% of line 5	6	1,623,808.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	1,623,808.
2a	Tax on investment income for 2016 from Part VI, line 5	2a	15,288.
b	Income tax for 2016. (This does not include the tax from Part VI.)	2b	1,895.
c	Add lines 2a and 2b	2c	17,183.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	1,606,625.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	1,606,625.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	1,606,625.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	2,762,601.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	2,762,601.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	15,288.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	2,747,313.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2015	(c) 2015	(d) 2016
1 Distributable amount for 2016 from Part XI, line 7				1,606,625.
2 Undistributed income, if any, as of the end of 2016				
a Enter amount for 2015 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2016:				
a From 2011	1,037,078.			
b From 2012	204,170.			
c From 2013	144,982.			
d From 2014	258,107.			
e From 2015	1,426,323.			
f Total of lines 3a through e	3,070,660.			
4 Qualifying distributions for 2016 from Part XII, line 4: ► \$	2,762,601.			
a Applied to 2015, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2016 distributable amount				1,606,625.
e Remaining amount distributed out of corpus	1,155,976.			
5 Excess distributions carryover applied to 2016 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	4,226,636.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2015. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2016. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2017				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2011 not applied on line 5 or line 7	1,037,078.			
9 Excess distributions carryover to 2017. Subtract lines 7 and 8 from line 6a	3,189,558.			
10 Analysis of line 9:				
a Excess from 2012	204,170.			
b Excess from 2013	144,982.			
c Excess from 2014	258,107.			
d Excess from 2015	1,426,323.			
e Excess from 2016	1,155,976.			

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year				
SEE ATTACHED STATEMENT				2,405,179.
Total			3a	2,405,179.
b Approved for future payment				
SEE ATTACHED STATEMENT				4,199,809.
Total			3b	4,199,809.

Part XVII . Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

- | 1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? | | Yes | No |
|---|--|-------|----|
| a Transfers from the reporting foundation to a noncharitable exempt organization of: | | | |
| (1) Cash | | 1a(1) | X |
| (2) Other assets | | 1a(2) | X |
| b Other transactions: | | | |
| (1) Sales of assets to a noncharitable exempt organization | | 1b(1) | X |
| (2) Purchases of assets from a noncharitable exempt organization | | 1b(2) | X |
| (3) Rental of facilities, equipment, or other assets | | 1b(3) | X |
| (4) Reimbursement arrangements | | 1b(4) | X |
| (5) Loans or loan guarantees | | 1b(5) | X |
| (6) Performance of services or membership or fundraising solicitations | | 1b(6) | X |
| c Sharing of facilities, equipment, mailing lists, other assets, or paid employees | | 1c | X |
| d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. | | | |

[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No
- b** If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

Sign Here	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.					May the IRS discuss this return with the preparer shown below (see instr.)? ☒ Yes ☐ No
	Signature of officer or trustee <i>[Signature]</i>		Date 11/15/2017	Title Assistant Treasurer		
Paid Preparer Use Only	Print preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN	
	RONALD R. KUYATH	RONALD R. KUYATH	11/10/17		P00004660	
	Firm's name ▶ BERNARD ROBINSON & COMPANY, LLP				Firm's EIN ▶ 56-0571159	
	Firm's address ▶ PO BOX 19608 GREENSBORO, NC 27419-9608				Phone no. 336-294-4494	

FORM 990-PF DIVIDENDS AND INTEREST FROM SECURITIES STATEMENT 1

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
DIVIDEND & INTEREST INCOME	799,050.	237,329.	561,721.	795,584.	
TO PART I, LINE 4	799,050.	237,329.	561,721.	795,584.	

FORM 990-PF OTHER INCOME STATEMENT 2

DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
OTHER INVESTMENT INCOME	0.	19,593.	
TOTAL TO FORM 990-PF, PART I, LINE 11	0.	19,593.	

FORM 990-PF ACCOUNTING FEES STATEMENT 3

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	18,500.	0.		18,500.
TO FORM 990-PF, PG 1, LN 16B	18,500.	0.		18,500.

FORM 990-PF TAXES STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
TAXES	22,570.	11,366.		0.
TO FORM 990-PF, PG 1, LN 18	22,570.	11,366.		0.

FORM 990-PF	OTHER EXPENSES			STATEMENT	5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
OFFICE EXPENSES	3,650.	0.		3,650.	
DUES & SUBSCRIPTIONS	2,631.	0.		2,631.	
REPAIRS & MAINTENANCE	1,808.	0.		1,808.	
INSURANCE	2,494.	0.		2,494.	
INVESTMENT MANAGEMENT FEES	177,792.	253,868.		0.	
OTHER MISCELLANEOUS	4,866.	0.		4,866.	
TO FORM 990-PF, PG 1, LN 23	193,241.	253,868.		15,449.	

FORM 990-PF	CORPORATE STOCK		STATEMENT	6
DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE		
MIT PRIVATE EQUITY	229,491.	229,491.		
SEI INVESTMENTS	30,801,800.	30,801,800.		
COMMONFUND DISTRESSED DEBT	1.	1.		
UNREALIZED GAIN/LOSS ON INVESTMENTS	2,028,986.	2,028,986.		
TOTAL TO FORM 990-PF, PART II, LINE 10B	33,060,278.	33,060,278.		

FORM 990-PF

PART VIII - LIST OF OFFICERS, DIRECTORS
TRUSTEES AND FOUNDATION MANAGERS

STATEMENT 7

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
KATHERINE K. RICHMOND 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401	BOARD CHAIR 4.00	0.	0.	0.
MERRITT C. RICHMOND 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401	VICE CHAIR 4.00	0.	0.	0.
ASHLEY E. CONE 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401	SECRETARY 2.00	0.	0.	0.
CEASAR CONE, III 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401	TREASURER 2.00	0.	0.	0.
WALTER CONE 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401	DIRECTOR 2.00	0.	0.	0.
DANIEL C. CRAFT 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401	DIRECTOR 2.00	0.	0.	0.
EGBERT DAVIS IV 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401	DIRECTOR 2.00	0.	0.	0.
JOHN A. RICHMOND 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401	DIRECTOR 2.00	0.	0.	0.
MATTHEW D. RICHMOND 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401	DIRECTOR 2.00	0.	0.	0.
MARTHA C. WRIGHT 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401	DIRECTOR 2.00	0.	0.	0.
SUSAN SCHWARTZ 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401	EXECUTIVE DIRECTOR 45.00	151,915.	8,855.	17,122.

THE CEMALA FOUNDATION, INC.

56-1528982

MELISSA BURROUGHS	ASST SECRETARY/TREASURER			
330 SOUTH GREENE STREET, SUITE 101	40.00	66,977.	3,979.	7,692.
GREENSBORO, NC 27401				

TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII	218,892.	12,834.	24,814.
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FORM 990-PF

GRANT APPLICATION SUBMISSION INFORMATION
PART XV, LINES 2A THROUGH 2D

STATEMENT 8

NAME AND ADDRESS OF PERSON TO WHOM APPLICATIONS SHOULD BE SUBMITTED

SUSAN S. SCHWARTZ
330 SOUTH GREENE STREET, SUITE 101
GREENSBORO, NC 27401

TELEPHONE NUMBER

336-274-3541

FORM AND CONTENT OF APPLICATIONS

SEE ATTACHED APPLICATION AND RELATED DATA. PERMISSION GRANTED TO REPRODUCE APPLICATION.

ANY SUBMISSION DEADLINES

APPLICATIONS SHOULD BE RECEIVED BY 3/1 AND 9/1 FOR CONSIDERATION AT THE REGULAR BOARD MEETINGS.

RESTRICTIONS AND LIMITATIONS ON AWARDS

CURRENTLY LIMITED TO GUILFORD COUNTY OR FOR STATEWIDE (NC) PROJECTS.

2016 Supplemental Statements
The Cemala Foundation, Inc
56-1528982

STATEMENT Part XV-1

LINE 3b - GRANTS APPROVED FOR FUTURE PAYMENT

RECIPIENT	RELATIONSHIP	STATUS	PURPOSE		
Action Greensboro	None	Public	Operations	\$	140,000
American Heroes of NC Foundation	None	Public	Operations	\$	7,309
Community Foundation of Greater Greensboro	None	Public	Operations	\$	25,000
Downtown University Center (Gateway University)	None	Public	Operations	\$	900,000
Greensboro Chamber of Commerce Foundation	None	Public	Operations	\$	100,000
Greensboro Children's Museum	None	Public	Operations	\$	300,000
Greensboro Performing Arts	None	Public	Operations	\$	1,100,000
Greensboro Science Center	None	Public	Operations	\$	150,000
Greensboro Symphony Orchestra	None	Public	Operations	\$	12,500
GTCC Foundation	None	Public	Operations	\$	92,500
Guilford County Partnership for Children	None	Public	Operations	\$	25,000
Guilford Education Alliance	None	Public	Operations	\$	10,000
Junior Achievement of Central North Carolina	None	Public	Operations	\$	7,500
Parents as Teachers Guilford County	None	Public	Operations	\$	10,000
Prevent Blindness North Carolina	None	Public	Operations	\$	5,000
Reading Connections	None	Public	Operations	\$	15,000
Salvation Army in Greensboro	None	Public	Operations	\$	660,000
StepUp Greensboro	None	Public	Operations	\$	5,000
UNCG - Bringing Out the Best	None	Public	Operations	\$	10,000
UNCG - MPA Program	None	Public	Operations	\$	15,000
UNCG School of Music, Theatre, and Dance	None	Public	Operations	\$	25,000
United Way of Greater Greensboro	None	Public	Operations	\$	75,000
Weaver Academy	None	Public	Operations	\$	150,000
Women's Resource Center of Greensboro	None	Public	Operations	\$	10,000
YMCA of Greensboro	None	Public	Operations	\$	350,000
 TOTAL AMOUNT				\$	 4,199,809

2016 Supplemental Statements
The Cemala Foundation, Inc
56-1528982

STATEMENT Part XV-1

LINE 3b - GRANTS AND CONTRIBUTIONS PAID

RECIPIENT	RELATIONSHIP	STATUS	PURPOSE	AMOUNT
Action Greensboro	NONE	PUBLIC	OPERATIONS	\$ 162,000
American Heroes for North Carolina	NONE	PUBLIC	OPERATIONS	\$ 691
ArtsGreensboro	NONE	PUBLIC	OPERATIONS	\$ 110,000
Barnabas Network	NONE	PUBLIC	OPERATIONS	\$ 10,000
Community Foundation of Greater Greensboro	NONE	PUBLIC	OPERATIONS	\$ 430,000
Downtown Greensboro Foundation	NONE	PUBLIC	OPERATIONS	\$ 9,000
Eastern Music Festival	NONE	PUBLIC	OPERATIONS	\$ 12,500
Gateway University Research Park	NONE	PUBLIC	OPERATIONS	\$ 305,000
Green Hill Center for North Carolina Art	NONE	PUBLIC	OPERATIONS	\$ 20,000
Greensboro Chamber of Commerce Foundation	NONE	PUBLIC	OPERATIONS	\$ 100,000
Greensboro Montessori School	NONE	PUBLIC	OPERATIONS	\$ 2,500
Greensboro Opera Company	NONE	PUBLIC	OPERATIONS	\$ 12,500
Greensboro Science Center	NONE	PUBLIC	OPERATIONS	\$ 100,000
Greensboro Sports Commission	NONE	PUBLIC	OPERATIONS	\$ 10,000
Greensboro Symphony Orchestra	NONE	PUBLIC	OPERATIONS	\$ 10,000
Greensboro United Soccer Association, Inc	NONE	PUBLIC	OPERATIONS	\$ 25,000
Greensboro Urban Ministry	NONE	PUBLIC	OPERATIONS	\$ 20,000
GTCC Foundation	NONE	PUBLIC	OPERATIONS	\$ 302,500
Guilford County Partnership for Children	NONE	PUBLIC	OPERATIONS	\$ 100,000
Guilford County Schools	NONE	PUBLIC	OPERATIONS	\$ 36,988
Junior Achievement of Central North Carolina	NONE	PUBLIC	OPERATIONS	\$ 7,500
NC Center for Nonprofits	NONE	PUBLIC	OPERATIONS	\$ 5,000
NC Institute of Political Leadership	NONE	PUBLIC	OPERATIONS	\$ 5,000
NC Partnership for Children	NONE	PUBLIC	OPERATIONS	\$ 5,000
Noble Academy	NONE	PUBLIC	OPERATIONS	\$ 2,500
Parents as Teachers Guilford County	NONE	PUBLIC	OPERATIONS	\$ 15,000
Prevent Blindness North Carolina	NONE	PUBLIC	OPERATIONS	\$ 5,000
Salvation Army Capital Campaign	NONE	PUBLIC	OPERATIONS	\$ 100,000
Salvation Army in Greensboro	NONE	PUBLIC	OPERATIONS	\$ 35,000
Self-Help Center	NONE	PUBLIC	OPERATIONS	\$ 40,000
Sparrow's Nest, Inc	NONE	PUBLIC	OPERATIONS	\$ 5,000
Triad Stage	NONE	PUBLIC	OPERATIONS	\$ 45,000
UNCG - MPA Program	NONE	PUBLIC	OPERATIONS	\$ 15,000
UNCG - School of Music, Theatre, and Dance	NONE	PUBLIC	OPERATIONS	\$ 25,000
UNCSA Foundation, Inc	NONE	PUBLIC	OPERATIONS	\$ 6,000
United Way of Greater Greensboro	NONE	PUBLIC	OPERATIONS	\$ 75,000
Weatherspoon Art Gallery	NONE	PUBLIC	OPERATIONS	\$ 7,500
Weaver Academy	NONE	PUBLIC	OPERATIONS	\$ 13,000
Women's Resource Center of Greensboro	NONE	PUBLIC	OPERATIONS	\$ 15,000
YMCA of Greensboro	NONE	PUBLIC	OPERATIONS	\$ 200,000
TOTAL AMOUNT				\$ 2,405,179