



See a Social Security Number? Say Something!
Report Privacy Problems to <https://public.resource.org/privacy>
Or call the IRS Identity Theft Hotline at 1-800-908-4490



For calendar year 2016, or tax year beginning 01-01-2016, and ending 12-31-2016

Name of foundation J Willard and Alice S Marriott Foundation		A Employer identification number 52-6068678	
Number and street (or P O box number if mail is not delivered to street address) 10400 FERNWOOD ROAD		B Telephone number (see instructions) (301) 380-2246	
City or town, state or province, country, and ZIP or foreign postal code Bethesda, MD 20817		C If exemption application is pending, check here ☐	
G Check all that apply ☐ Initial return ☐ Final return ☐ Address change ☐ Initial return of a former public charity ☐ Amended return ☐ Name change		D 1. Foreign organizations, check here ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ☐	
H Check type of organization ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐	
I Fair market value of all assets at end of year (from Part II, col (c), line 16) \$ 780,443,354		F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐	
J Accounting method ☐ Cash ☒ Accrual ☐ Other (specify) _____ (Part I, column (d) must be on cash basis)			

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc , received (attach schedule)	0			
	2 Check ☒ if the foundation is not required to attach Sch B				
	3 Interest on savings and temporary cash investments	1,832,219	1,832,219		
	4 Dividends and interest from securities	8,920,653	8,920,653		
	5a Gross rents				
	b Net rental income or (loss) _____				
	6a Net gain or (loss) from sale of assets not on line 10	26,619,653			
	b Gross sales price for all assets on line 6a _____ 196,992,664				
	7 Capital gain net income (from Part IV, line 2)		26,619,653		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances _____				
Operating and Administrative Expenses	b Less Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)	130,355			
	12 Total. Add lines 1 through 11	37,502,880	37,372,525		
	13 Compensation of officers, directors, trustees, etc	475,310	95,062		380,248
	14 Other employee salaries and wages	341,923	15,000		308,544
	15 Pension plans, employee benefits	77,950	4,325		73,625
	16a Legal fees (attach schedule)	101,704	5,483		96,221
	b Accounting fees (attach schedule)	90,997	45,498		45,499
	c Other professional fees (attach schedule)	204,669	160,299		44,370
	17 Interest				
	18 Taxes (attach schedule) (see instructions)	74,924	74,924		
	19 Depreciation (attach schedule) and depletion	781			
	20 Occupancy	49,727	6,494		43,233
	21 Travel, conferences, and meetings	31,245			31,245
	22 Printing and publications				
	23 Other expenses (attach schedule)	142,499	32,546		109,953
	24 Total operating and administrative expenses. Add lines 13 through 23	1,591,729	439,631		1,132,938
	25 Contributions, gifts, grants paid	30,753,627			30,753,627
	26 Total expenses and disbursements. Add lines 24 and 25	32,345,356	439,631		31,886,565
	27 Subtract line 26 from line 12				
	a Excess of revenue over expenses and disbursements	5,157,524			
	b Net investment income (if negative, enter -0-)		36,932,894		
c Adjusted net income(if negative, enter -0-)					

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions.)			
		Beginning of year (a) Book Value	End of year (b) Book Value (c) Fair Market Value		
Assets	1	Cash—non-interest-bearing			
	2	Savings and temporary cash investments	20,895,547	39,480,969	39,480,969
	3	Accounts receivable ▶ _____ Less allowance for doubtful accounts ▶ _____			
	4	Pledges receivable ▶ _____ Less allowance for doubtful accounts ▶ _____			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶ _____ Less allowance for doubtful accounts ▶ _____	772,752	921,984	921,984
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U S and state government obligations (attach schedule)	132,291,156 	138,808,101	137,431,620
	b	Investments—corporate stock (attach schedule)	288,119,823 	281,108,382	571,473,110
	c	Investments—corporate bonds (attach schedule)	6,065,548 	6,070,886	6,261,641
	11	Investments—land, buildings, and equipment basis ▶ _____ Less accumulated depreciation (attach schedule) ▶ _____			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	16,216,746 	24,329,267	24,873,639
	14	Land, buildings, and equipment basis ▶ _____ 2,343 Less accumulated depreciation (attach schedule) ▶ _____ 1,952	1,172 	391	391
15	Other assets (describe ▶ _____)				
16	Total assets (to be completed by all filers—see the instructions Also, see page 1, item I)	464,362,744	490,719,980	780,443,354	
Liabilities	17	Accounts payable and accrued expenses	0	270,018	
	18	Grants payable.			
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule).			
	22	Other liabilities (describe ▶ _____)			
	23	Total liabilities (add lines 17 through 22)	0	270,018	
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here ☐ and complete lines 24 through 26 and lines 30 and 31.				
	24	Unrestricted			
	25	Temporarily restricted			
	26	Permanently restricted			
	Foundations that do not follow SFAS 117, check here ☒ and complete lines 27 through 31.				
	27	Capital stock, trust principal, or current funds	2,326,064	2,326,064	
	28	Paid-in or capital surplus, or land, bldg , and equipment fund			
	29	Retained earnings, accumulated income, endowment, or other funds	462,036,680	488,123,898	
30	Total net assets or fund balances (see instructions)	464,362,744	490,449,962		
31	Total liabilities and net assets/fund balances (see instructions) .	464,362,744	490,719,980		

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	464,362,744
2	Enter amount from Part I, line 27a	2	5,157,524
3	Other increases not included in line 2 (itemize) ▶ _____ 	3	20,965,996
4	Add lines 1, 2, and 3	4	490,486,264
5	Decreases not included in line 2 (itemize) ▶ _____ 	5	36,302
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30 .	6	490,449,962

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day , yr)	(d) Date sold (mo , day , yr)
1a See Additional Data Table			
b			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a See Additional Data Table			
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
a See Additional Data Table			
b			
c			
d			
e			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	26,619,653
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) (see instructions) If (loss), enter -0- in Part I, line 8	3	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e) Do not complete this part

1 Enter the appropriate amount in each column for each year, see instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2015	33,435,895	735,901,774	0 045435
2014	20,218,900	671,148,997	0 030126
2013	29,245,043	535,171,181	0 054646
2012	19,782,514	457,594,507	0 043232
2011	18,578,565	396,559,561	0 046849
2 Total of line 1, column (d)			2 0 220288
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years			3 0 044058
4 Enter the net value of noncharitable-use assets for 2016 from Part X, line 5			4 703,173,864
5 Multiply line 4 by line 3			5 30,980,434
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 369,329
7 Add lines 5 and 6			7 31,349,763
8 Enter qualifying distributions from Part XII, line 4			8 31,886,565

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary—see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☒ and enter 1% of Part I, line 27b	1	369,329
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	
3	Add lines 1 and 2.	3	369,329
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	369,329
6	Credits/Payments		
a	2016 estimated tax payments and 2015 overpayment credited to 2016	6a	448,419
b	Exempt foreign organizations—tax withheld at source	6b	
c	Tax paid with application for extension of time to file (Form 8868)	6c	
d	Backup withholding erroneously withheld	6d	
7	Total credits and payments. Add lines 6a through 6d.	7	448,419
8	Enter any penalty for underpayment of estimated tax. Check here ☐ if Form 2220 is attached	8	
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed ▶	9	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid . . . ▶	10	79,090
11	Enter the amount of line 10 to be Credited to 2017 estimated tax ▶ 79,090 Refunded ▶	11	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a	No
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for definition)? <i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities</i>	1b	No
c Did the foundation file Form 1120-POL for this year?	1c	No
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation ▶ \$ _____ (2) On foundation managers ▶ \$ _____		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ▶ \$ _____		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? <i>If "Yes," attach a detailed description of the activities</i>	2	No
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i>	3	No
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	No
b If "Yes," has it filed a tax return on Form 990-T for this year?	4b	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? <i>If "Yes," attach the statement required by General Instruction T</i>	5	No
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes
7 Did the foundation have at least \$5,000 in assets at any time during the year? <i>If "Yes," complete Part II, col (c), and Part XV</i>	7	Yes
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ DC _____		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? <i>If "No," attach explanation</i> .	8b	Yes
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2016 or the taxable year beginning in 2016 (see instructions for Part XIV)? <i>If "Yes," complete Part XIV</i>	9	No
10 Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses</i>	10	No

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions).	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address <u>www.marriottfoundation.org</u>	13	Yes	
14	The books are in care of <u>ANNE GUNSTEENS EXECUTIVE DIR</u> Telephone no <u>(301) 380-2246</u>			

Located at 10400 FERNWOOD ROAD bethesda MD ZIP+4 20817

15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —Check here ☐ and enter the amount of tax-exempt interest received or accrued during the year <u>15</u>			
16	At any time during calendar year 2016, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See instructions for exceptions and filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). If "Yes," enter the name of the foreign country <u></u>	16	Yes	No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a	During the year did the foundation (either directly or indirectly)		Yes	No
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☒ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☒ Yes ☐ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days). ☐ Yes ☒ No			
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? ☐ Organizations relying on a current notice regarding disaster assistance check here. ☐	1b		No
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2016? ☐	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
a	At the end of tax year 2016, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2016? ☐ Yes ☒ No If "Yes," list the years <u>20</u> , <u>20</u> , <u>20</u> , <u>20</u>			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions). ☐	2b		
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here <u>20</u> , <u>20</u> , <u>20</u> , <u>20</u>			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☒ No			
b	If "Yes," did it have excess business holdings in 2016 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2016). ☐	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2016?	4b		No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (Continued)

5a During the year did the foundation pay or incur any amount to				
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	☐ Yes ☒ No			
(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?	☐ Yes ☒ No			
(3) Provide a grant to an individual for travel, study, or other similar purposes?	☐ Yes ☒ No			
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions).	☐ Yes ☒ No			
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	☐ Yes ☒ No			
b If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?			5b	
Organizations relying on a current notice regarding disaster assistance check here.		☒		
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?		☐ Yes ☐ No		
If "Yes," attach the statement required by Regulations section 53.4945–5(d)				
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		☐ Yes ☒ No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			6b	No
If "Yes" to 6b, file Form 8870				
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?		☐ Yes ☒ No		
b If yes, did the foundation receive any proceeds or have any net income attributable to the transaction?			7b	

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation (see instructions).				
(a) Name and address	Title, and average hours per week (b) devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
See Additional Data Table				
2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."				
(a) Name and address of each employee paid more than \$50,000	Title, and average hours per week (b) devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
HANNAH HAHN	PROGRAM MANAGER	71,633	11,492	0
10400 FERNWOOD ROAD BETHESDA, MD 20817	40 0			
MARGARET BUCKLEY	GRANTS MANAGER	90,143	0	0
10400 FERNWOOD ROAD BETHESDA, MD 20817	40 0			
BRIDGET MISKELL	GRANTS ASSOCIATE	55,080	5,751	0
10400 FERNWOOD ROAD BETHESDA, MD 20817	40 0			
JOY DONG	PROGRAM MANAGER	70,090	27,434	0
10400 FERNWOOD ROAD BETHESDA, MD 20817	40 0			
Total number of other employees paid over \$50,000.				

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
ANTLEY & LOPEZ LLP 601 13TH STREET NW STE 900 SOUTH WASHINGTON, DC 20005	LEGAL SERVICES	72,280
HARBOR INVESTMENT ADVISORY LLC 2330 WEST JOPPA ROAD STE 160 LUTHERVILLE, MD 21093	INVESTMENT ADVISORY	160,126
DELEON & STANG CPA AND ADVISORS 100 LAKEFOREST BLVD STE 650 GAITHERSBURG, MD 21093	ACCOUNTING SERVICES	79,877
Total number of others receiving over \$50,000 for professional services.		▶

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1	
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3	▶

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
a	Average monthly fair market value of securities.	1a	691,704,881
b	Average of monthly cash balances.	1b	22,177,214
c	Fair market value of all other assets (see instructions).	1c	0
d	Total (add lines 1a, b, and c).	1d	713,882,095
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) 	1e	10,405,666
2	Acquisition indebtedness applicable to line 1 assets.	2	0
3	Subtract line 2 from line 1d.	3	713,882,095
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions).	4	10,708,231
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	703,173,864
6	Minimum investment return. Enter 5% of line 5.	6	35,158,693

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6.	1	35,158,693
2a	Tax on investment income for 2016 from Part VI, line 5.	2a	369,329
b	Income tax for 2016 (This does not include the tax from Part VI).	2b	
c	Add lines 2a and 2b.	2c	369,329
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	34,789,364
4	Recoveries of amounts treated as qualifying distributions.	4	
5	Add lines 3 and 4.	5	34,789,364
6	Deduction from distributable amount (see instructions).	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	34,789,364

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	31,886,565
b	Program-related investments—total from Part IX-B.	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	0
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required).	3a	0
b	Cash distribution test (attach the required schedule).	3b	0
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4.	4	31,886,565
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see instructions).	5	369,329
6	Adjusted qualifying distributions. Subtract line 5 from line 4.	6	31,517,236

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2015	(c) 2015	(d) 2016
1 Distributable amount for 2016 from Part XI, line 7				34,789,364
2 Undistributed income, if any, as of the end of 2016				
a Enter amount for 2015 only.			29,234,442	
b Total for prior years 2014, 2013, 2012				
3 Excess distributions carryover, if any, to 2016				
a From 2011.				
b From 2012.				
c From 2013.				
d From 2014.				
e From 2015.	0			
f Total of lines 3a through e.	0			
4 Qualifying distributions for 2016 from Part XII, line 4 ▶ \$ <u>31,886,565</u>				
a Applied to 2015, but not more than line 2a			29,234,442	
b Applied to undistributed income of prior years (Election required—see instructions).				
c Treated as distributions out of corpus (Election required—see instructions).				
d Applied to 2016 distributable amount.				2,652,123
e Remaining amount distributed out of corpus	0			
5 Excess distributions carryover applied to 2016 (If an amount appears in column (d), the same amount must be shown in column (a))	0			0
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	0			
b Prior years' undistributed income Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.				
d Subtract line 6c from line 6b Taxable amount—see instructions				
e Undistributed income for 2015 Subtract line 4a from line 2a Taxable amount—see instructions				
f Undistributed income for 2016 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2017				32,137,241
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).				
8 Excess distributions carryover from 2011 not applied on line 5 or line 7 (see instructions).				
9 Excess distributions carryover to 2017. Subtract lines 7 and 8 from line 6a	0			
10 Analysis of line 9				
a Excess from 2012.				
b Excess from 2013.				
c Excess from 2014.				
d Excess from 2015.				
e Excess from 2016.	0			

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2016, enter the date of the ruling. ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2016	(b) 2015	(c) 2014	(d) 2013	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon					
a "Assets" alternative test—enter					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed.					
c "Support" alternative test—enter					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the organization had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d

a The name, address, and telephone number or email address of the person to whom applications should be addressed

b The form in which applications should be submitted and information and materials they should include

c Any submission deadlines

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

Part XV **Supplementary Information** (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a <i>Paid during the year</i> SEE ATTACHMENT 17 10400 FERNWOOD ROAD BETHESDA, MD 20817			SEE ATTACHMENT 17	30,753,627
Total			▶ 3a	30,753,627
b <i>Approved for future payment</i>				
Total			▶ 3b	

Enter gross amounts unless otherwise indicated

(See worksheet in line 13 instructions to verify calculations)

[illegible]

Part XVII

- | | Yes | No |
|-------|-----|----|
| 1a(1) | | No |
| 1a(2) | | No |
| 1b(1) | | No |
| 1b(2) | | No |
| 1b(3) | | No |
| 1b(4) | | No |
| 1b(5) | | No |
| 1b(6) | | No |
| 1c | | No |

[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No
- b** If "Yes," complete the following schedule

(a) Name of organization	(b) Type of organization	(c) Description of relationship

May the IRS discuss this return with the preparer shown below (see instr)? ☒ Yes ☐ No

Print/Type preparer's name Jeffrey J Schragg	Preparer's Signature	Date 2017-06-01	Check if self-employed ☐	PTIN P00234543
Firm's name ▶ BDO USA LLP				Firm's EIN ▶
Firm's address ▶ 8401 GREENSBORO DRIVE 800 MCLEAN, VA 22102				Phone no (703) 893-0600

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

List and describe the kind(s) of property sold (e g , real estate, (a) 2-story brick warehouse, or common stock, 200 shs MLC Co)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
HARBOR (PERSHING) #1008	P	2016-01-01	2016-12-31
HARBOR (PERSHING) #1008	P	2015-01-01	2016-12-31
HARBOR (PERSHING) #1008	P	2016-01-01	2016-12-31
HARBOR (PERSHING) #1008	P	2015-01-01	2016-12-31
HARBOR (PERSHING) #2516	P	2015-01-01	2016-12-31
HARBOR (PERSHING) #2516	P	2015-01-01	2016-12-31
CAPITAL GAIN DIVIDENDS	P		

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
86,235,590		86,161,415	74,175
34,268,241		35,584,769	-1,316,528
35,000,000		34,973,750	26,250
9,000,000		8,945,756	54,244
28,172,468		8,303,634	19,868,834
4,316,365		2,068,427	2,247,938
			5,664,740

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(I) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
			74,175
			-1,316,528
			26,250
			54,244
			19,868,834
			2,247,938

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

(a) Name and address	Title, and average hours per week (b) devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
J W MARRIOTT JR	TRUSTEE 2 0	0	0	0
10400 fernwood road BETHESDA, MD 20817				
Richard E Marriott	trustee 2 0	0	0	0
10400 fernwood road BETHESDA, MD 20817				
DAVID SHEETS MARRIOTT	TRUSTEE 1 0	0	0	0
10400 FERNWOOD ROAD BETHESDA, MD 20817				
DEBBIE MARRIOTT HARRISON	TRUSTEE 1 0	0	0	0
10400 FERNWOOD ROAD BETHESDA, MD 20817				
JULIE MARRIOTT	TRUSTEE 1 0	0	0	0
10400 FERNWOOD ROAD BETHESDA, MD 20817				
SANDRA MARRIOTT BERTHA	TRUSTEE 1 0	0	0	0
10400 FERNWOOD ROAD BETHESDA, MD 20817				
ANNE GUNSTEENS	EXECUTIVE DIRECTOR 40 0	448,094	27,216	0
10400 FERNWOOD ROAD Bethesda, MD 20817				

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2016 Depreciation Schedule

Name: J Willard and Alice S Marriott Foundation

EIN: 52-6068678

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
COMPUTER	2014-07-01	2,343	1,171	SL	3	781			

TY 2016 Investments Corporate Bonds Schedule**Name:** J Willard and Alice S Marriott Foundation**EIN:** 52-6068678

Name of Bond	End of Year Book Value	End of Year Fair Market Value
CORPORATE BONDS	4,980,886	5,168,595
CERTIFICATES OF DEPOSIT	1,090,000	1,093,046

TY 2016 Investments Corporate Stock Schedule**Name:** J Willard and Alice S Marriott Foundation**EIN:** 52-6068678

Name of Stock	End of Year Book Value	End of Year Fair Market Value
MUTUAL FUNDS	193,910,917	205,030,192
3,523,737 SHS MAR	36,683,524	291,342,575
114,599 SHS VAC	2,086,848	9,723,725
560,569 SHS HST	1,724,422	10,561,120
EXCHANGE-TRADED PRODUCTS	46,702,671	54,815,498

TY 2016 Investments Government Obligations Schedule**Name:** J Willard and Alice S Marriott Foundation**EIN:** 52-6068678**US Government Securities - End
of Year Book Value:**

138,808,101

**US Government Securities - End
of Year Fair Market Value:**

137,431,620

**State & Local Government
Securities - End of Year Book
Value:****State & Local Government
Securities - End of Year Fair
Market Value:**

TY 2016 Investments - Other Schedule**Name:** J Willard and Alice S Marriott Foundation**EIN:** 52-6068678

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
GOLDMAN SACHS ALTERNATIVE INV	FMV	14,000,000	15,167,880
SKYBRIDGE MULTI-ADV HDG FND	FMV	10,329,267	9,705,759

**TY 2016 Land, Etc.
Schedule****Name:** J Willard and Alice S Marriott Foundation**EIN:** 52-6068678

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
COMPUTER	2,343	1,952	391	

TY 2016 Other Decreases Schedule

Name: J Willard and Alice S Marriott Foundation

EIN: 52-6068678

Description	Amount
ADJUSTMENT FOR TIMING DIFFERENCES	36,302

TY 2016 Other Expenses Schedule**Name:** J Willard and Alice S Marriott Foundation**EIN:** 52-6068678**Other Expenses Schedule**

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
COMPUTER MAINTENANCE/SUPPLIES	63,331			63,331
INSURANCE EXPENSE	32,546	32,546		
DUES AND SUBSCRIPTIONS	18,780			18,780
MISC ADMIN EXPENSE	5,832			5,832
MISC OFFICE EXPENSE	4,418			4,418
PROFESSIONAL DEVELOPMENT	7,151			7,151
HUMAN RESOURCES EXPENSE	5,513			5,513
TELEPHONE	4,928			4,928

TY 2016 Other Income Schedule

Name: J Willard and Alice S Marriott Foundation

EIN: 52-6068678

Other Income Schedule

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
NONDIVIDEND DISTRIBUTIONS	130,355		

TY 2016 Other Increases Schedule

Name: J Willard and Alice S Marriott Foundation

EIN: 52-6068678

Description	Amount
UNRECOGNIZED GAIN - DONATED SECURITIES	20,965,996

TY 2016 Other Professional Fees Schedule**Name:** J Willard and Alice S Marriott Foundation**EIN:** 52-6068678

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
BANK FEES	173	173		
INVESTMENT MANAGEMENT FEES	160,126	160,126		
CONSULTANT FEES	44,370			44,370

TY 2016 Reduction Explanation Statement

Name: J Willard and Alice S Marriott Foundation

EIN: 52-6068678

Explanation: MARRIOTT INTERNATIONAL 3,523,737 SHARES; 0.91% OF SHARES OUTSTANDING AT YEAR-END; \$10,405,666 BLOCKAGE DISCOUNT (ATTRIBUTABLE TO SIZE OF BLOCK, TRADING RESTRICTIONS) ON \$247,753,948 PRE-DISCOUNT AVERAGE FAIR MARKET VALUE.

TY 2016 Taxes Schedule**Name:** J Willard and Alice S Marriott Foundation**EIN:** 52-6068678

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOREIGN TAXES PAID - SEE FN	74,924	74,924		

J. WILLARD AND ALICE S. MARRIOTT FOUNDATION
EIN: 52-6068678
FORM 990-PF

Statement Attached to and made Part of the Return of Private Foundation
For the Tax Year Ended December 31, 2016

Statement Pursuant to Treas. Reg. 1.351-3(a) by J. Willard and Alice S. Marriott Foundation
(EIN: 52-6068678), a Significant Transferor

- (1) The name and employer identification number (if any) of the transferee corporation:
HEDGE FUND OPPORTUNITIES LTD (Ref ID: 5493003F10BZL16UQX56)
- (2) The date(s) of the transfer(s) of assets:
02/19/2016
- (3) The aggregate fair market value and basis, determined immediately before the exchange, of the property transferred by such transferor in the exchange:
Cash in the amount of \$5,000,000
- (4) The date and control number of any private letter ruling(s) issued by the Internal Revenue Service in connection with the section 351 exchange: None.

J. WILLARD AND ALICE S. MARRIOTT FOUNDATION
EIN: 52-6068678
FORM 990-PF

Statement Attached to and made Part of the Return of Private Foundation
For the Tax Year Ended December 31, 2016

Statement Filed Pursuant to Section 1.6038B-1(c) and 1.6038B-1T(c)

- (1) Name of U.S. Transferor: J. Willard and Alice S. Marriott Foundation
EIN: 52-6068678
Address: 10400 Fernwood Road
Bethesda, MD 20817
- (2) Name of Foreign Transferee: Hedge Fund Opportunities LTD
Ref ID: 5493003F10BZL16UQX56
Address: 190 Elgin Avenue
George Town, Cayman Islands, CJ KY1-9005
Country of Incorporation: Cayman Islands
- (3) The following consideration was received by the U.S. transferor:

Shares of Hedge Fund Opportunities LTD
- (4) Cash was transferred by the U.S. transferor to the foreign transferee in the amount of \$5,000,000.
 - (i) Active trade or business property: None
 - (ii) Stock or securities: None
 - (iii) Depreciated property: None
 - (iv) Property to be leased: None
 - (v) Property to be sold: None
 - (vi) Transfers to FSCs: None
 - (vii) Tainted property: None
 - (viii) Foreign loss branch: None
 - (ix) Other intangibles: None
- (5) Transfer of foreign branch with previously deducted loss: Not Applicable
- (6) Transfers subject to section 367(a)(5): Not Applicable

J. WILLARD AND ALICE S. MARRIOTT FOUNDATION
EIN: 52-6068678
FORM 990-PF

Statement Attached to and made Part of the Return of Private Foundation
For the Tax Year Ended December 31, 2016

Statement Pursuant to Treas. Reg. 1.351-3(a) by J. Willard and Alice S. Marriott Foundation
(EIN: 52-6068678), a Significant Transferor

- (1) The name and employer identification number (if any) of the transferee corporation:
EQUITY LONG/SHORT MANAGERS PLC (Ref ID: G31CBYEWQGTEH0X3BS46)
- (2) The date(s) of the transfer(s) of assets:
02/19/2016
- (3) The aggregate fair market value and basis, determined immediately before the exchange, of the property transferred by such transferor in the exchange:
Cash in the amount of \$1,500,000
- (4) The date and control number of any private letter ruling(s) issued by the Internal Revenue Service in connection with the section 351 exchange: None.

J. WILLARD AND ALICE S. MARRIOTT FOUNDATION
EIN: 52-6068678
FORM 990-PF

Statement Attached to and made Part of the Return of Private Foundation
For the Tax Year Ended December 31, 2016

Statement Filed Pursuant to Section 1.6038B-1(c) and 1.6038B-1T(c)

- (1) Name of U.S. Transferor: J. Willard and Alice S. Marriott Foundation
EIN: 52-6068678
Address: 10400 Fernwood Road
Bethesda, MD 20817

- (2) Name of Foreign Transferee: Equity Long/Short Managers PLC
Ref ID: G31CBYEWQGTEH0X3BS46
Address: Russell Court, Stokes Place St. Stephen's Green
Dublin 2, Dublin EI IE-D
Country of Incorporation: Ireland

- (3) The following consideration was received by the U.S. transferor:

Shares of Equity Long/Short Managers PLC

- (4) Cash was transferred by the U.S. transferor to the foreign transferee in the amount of \$1,500,000.
 - (x) Active trade or business property: None
 - (xi) Stock or securities: None
 - (xii) Depreciated property: None
 - (xiii) Property to be leased: None
 - (xiv) Property to be sold: None
 - (xv) Transfers to FSCs: None
 - (xvi) Tainted property: None
 - (xvii) Foreign loss branch: None
 - (xviii) Other intangibles: None

- (5) Transfer of foreign branch with previously deducted loss: Not Applicable

- (6) Transfers subject to section 367(a)(5): Not Applicable

The J. Willard and Alice S. Marriott Foundation

EIN: 52-6068678

Form 990-PF

Attachment 17

Grantee Name	Project Description	IRS Code	Grant ID	Street Address	City	State	Zip	Amount
A Wider Circle	General Operating Support	PC	05070	4808 Moorland Lane, Suite 802	Bethesda	MD	20814	\$30,000
Active Minds Inc	General Operating Support	PC	05181	2001 S Street, N W #450	Washington	DC	20009	\$25,000
Alexander Graham Bell Association For The Deaf And Hard Of Hearing	General Operating Support	PC	04996	3417 Volta Place, NW	Washington	DC	20007	\$50,000
Althea Foundation	Youth Career Initiative	PC	4609	3701 Sacramento Street #436	San Francisco	CA	94118	\$200,000
American Foundation For The Blind Inc	General Operating Support	PC	04967	Two Penn Plaza Suite 1102	New York	NY	10121	\$25,000
American Heart Association	General Operating Support	PC	05296	4301 North Fairfax Drive Suite 530	Arlington	VA	22203	\$50,000
American Red Cross of the National Capital Region	General Operating Support	PC	05053	8550 Arlington Blvd	Fairfax	VA	22031	\$15,000
American Studies Center	American Veteran's Center National Memorial Day Parade	PC	04998	1100 N Glebe Road Suite 910	Arlington	VA	22201	\$5,000
America's VetDogs	General Operating Support	PC	04956	371 East Jericho Turnpike	Smithtown	NY	11787	\$12,000
Amyotrophic Lateral Sclerosis Association	Assistive Technology for People with ALS	PC	05139	7507 Standish Place	Rockville	MD	20855	\$50,000
An Open Book Foundation	General Operating Support	PC	04849	3215 Morrison St , NW	Washington	DC	20015-1636	\$25,000
Aplastic Anemia & MDS International Foundation	General Operating Support	PC	05321	100 Park Avenue Suite 108	Rockville	MD	20850	\$15,000
Appletree Institute For Education Innovation Inc	Every Child Ready Program	PC	4573	415 Michigan Avenue, NE	Washington	DC	20017	\$396,574
Archbishop Carroll High School	Scholarship Support	PC	04727	4300 Harewood Road, NE	Washington	DC	20017	\$25,000
Arthritis Foundation, Mid-Atlantic Region	General Operating Support	PC	04824	451 Hungerford Drive Suite 708	Rockville	MD	20850	\$25,000
Arts For The Aging-Maryland Inc	General Operating Support	PC	05273	12320 Parklawn Drive	Rockville	MD	20852	\$500
Arts For The Aging-Maryland Inc	General Operating Support	PC	04933	12320 Parklawn Drive	Rockville	MD	20852	\$10,000
Association Of Small Foundations (dba Exponent Philanthropy)	General Operating Support	PC	4455	1720 N Street, NW	Washington	DC	20036	\$10,000
Boy Scouts Of America	General Operating Support	PC	04955	The Empire State Building 350 Fifth Avenue	New York	NY	10118-0199	\$10,000
Boy Scouts Of America	General Operating Support	PC	04972	9190 Rockville Pike	Bethesda	MD	20814-3897	\$15,000
Boy Scouts Of America	General Operating Support	PC	05269	1485 Valley Forge Road	Wayne	PA	19128	\$10,000
Boys & Girls Clubs Of Greater Washington Inc	General Operating Support	PC	05319	4103 Benning Road NE	Washington	DC	20019	\$1,000
Boys & Girls Clubs Of Greater Washington Inc	Teen Career and College Planning and Connect 4 Youth Internship	PC	05224	4103 Benning Road NE	Washington	DC	20019	\$66,768
Boys & Girls Clubs Of Greater Washington Inc	Connect for Youth Program	PC	4624	4103 Benning Road NE	Washington	DC	20019	\$290,701
Brainfood Inc	General Operating Support	PC	05102	1525 Newton Street, NW	Washington	DC	20010	\$50,000
Bread For The City Inc	General Operating Support	PC	05228	1525 7th Street, N W	Washington	DC	20001	\$50,000
Brigham and Women's Hospital	Capital Support	PC	04935	116 Huntington Avenue 3rd Floor	Boston	MA	02116	\$483,326
Brigham Young Management Society of DC	General Operating Support	PC	04953	1727 Whitewood Lane	Herrndon	VA	20170	\$10,000
Brigham Young University	L Tom Perry Endowed Scholarship Fund	PC	4539	LDS Philanthropies 1450 N University Avenue	Provo	UT	84604	\$25,000
Brigham Young University Hawaii	Center for Hospitality and Tourism Leadership	PC	4626	LDS Philanthropies 1450 N University Avenue	Provo	UT	84604	\$514,990
Bright Beginnings Inc	General Operating Support	PC	05214	128 M Street, NW	Washington	DC	20001	\$150,000
BUILD DC	General Operating Support	PC	04914	1763 Columbia Road, NW 1st Floor	Washington	DC	20009	\$50,000
Building Bridges Across The River	Capital Campaign	PC	05229	1901 Mississippi Ave , SE	Washington	DC	20020	\$246,932
Building Bridges Across The River	I CAN at THEARC	PC	05242	1901 Mississippi Ave , SE	Washington	DC	20020	\$25,000
Bullis School	Capital Support	PC	04810	10601 Falls Road	Potomac	MD	20854	\$100,000
Byte Back	General Operating Support	PC	04889	815 Monroe Street, NE	Washington	DC	20017	\$60,000
C&O Canal Trust Inc	General Operating Support	PC	05056	1850 Dual Highway Suite 100	Hagerstown	MD	21740	\$10,000
Campanile Foundation at San Diego State University	Program Support - CHEI	PC	3819	5500 Campanile Drive	San Diego	CA	92182-1968	\$172,100
Capital Area Food Bank	General Operating Support	PC	04822	4900 Puerto Rico Avenue, NE	Washington	DC	20017	\$10,000

The J. Willard and Alice S. Marriott Foundation

EIN: 52-6068678

Form 990-PF

Attachment 17

Grantee Name	Project Description	IRS Code	Grant ID	Street Address	City	State	Zip	Amount
Capital Area Food Bank	Fruits and Vegetables Fund for Greater Washington	PC	3951	4900 Puerto Rico Avenue, NE	Washington	DC	20017	\$209,465
Capital Partners For Education	General Operating Support	PC	05066	1413 K Street, NW 3rd Floor	Washington	DC	20005	\$50,000
Castle Preservation Society	Capital Support	PC	05301	PO Box 687	Moultonborough	NH	03254	\$50,000
Catalogue For Philanthropy Inc	General Operating Support	PC	04809	1899 L Street, NW, Suite 850	Washington	DC	20036	\$35,000
Center For Inspired Teaching	General Operating Support	PC	05040	1436 U Street NW, Suite 400	Washington	DC	20009-3987	\$50,000
Center for Nonprofit Advancement	General Operating Support	PC	05299	1662 K Street, NW, Suite 440	Washington	DC	20006	\$20,000
CentroNia	General Operating Support	PC	05216	1420 COLUMBIA ROAD NW	Washington	DC	20009	\$100,000
Charter Board Partners	General Operating Support	PC	04817	PO Box 73215	Washington	DC	20056	\$35,000
Childrens Hospital Corporation	Medical Research - Endometriosis	PC	04985	401 Park Drive Suite 602	Boston	MA	02115-6654	\$453,362
Childrens Hospital Corporation	Boston Center for Endometriosis - Database and Tissue Repository	PC	3517	401 Park Drive Suite 602	Boston	MA	02115-6654	\$515,958
Childrens Hospital Corporation	Boston Center for Endometriosis - Endowment and Current Use Funds	PC	4135	401 Park Drive Suite 602	Boston	MA	02115-6654	\$258,109
Children's Hospital Foundation	General Operating Support	PC	05060	801 Roeder Road Suite 300	Silver Spring	MD	20910	\$25,000
Children's Hospital Foundation	Early Childhood Innovation Network	PC	4604	801 Roeder Road Suite 300	Silver Spring	MD	20910	\$637,816
College Summit National Capital Region	General Operating Support	PC	05231	1763 Columbia Road, NW 2nd Floor	Washington	DC	20009	\$20,000
CollegeTracks	General Operating Support	PC	04928	5126 Manning Dr	Bethesda	MD	20814-1227	\$50,000
Colorado Seminary	Commercial Food Safety and Service Training educational partnership	PC	04894	2044 E Evans Avenue, Ste 307	Denver	CO	80208	\$25,000
Comfort For American Uniformed Services Community Foundation for the National Capital Region	General Operating Support	PC	05160	4114 Legato Road Suite B	Fairfax	VA	22033	\$10,000
Community Foundation for the National Capital Region	Marriott Foundation Education Fund	PC	4211	121 15th Street, NW Suite 420	Washington	DC	20005	\$1,000,000
Community Foundation for the National Capital Region	Raise DC - General Operating Support	PC	05108	c/o CFNCR, 1201 15th St , NW, Suite 420	Washington	DC	20005	\$50,000
Community Services For Autistic Adults And Children	Vocational Supports and Transitional Training Program	PC	4448	8615 East Village Avenue	Montgomery Village	MD	20886	\$30,000
Congressional Coalition On Adoption Institute	General Operating Support	PC	05161	311 Massachusetts Ave, NE	Washington	DC	20002	\$10,000
Convention Of P E Church Of The Diocese Of Washington	Bishop John T Walker School	PC	3859	3640 Martin Luther King Jr Avenue, SE	Washington	DC	20032	\$24,677
Cornell University	Entrepreneurship Bootcamp for Veterans	PC	04925	SC Johnson College of Business, 189 Statler Hall	Ithaca	NY	14853-0223	\$50,000
Cornerstone Montgomery	Capital Support	PC	04818	6040 Southport Drive	Bethesda	MD	20814	\$75,000
Cornerstone Montgomery	Transition Age Youth Career Academic and Psychiatric Rehabilitation(CAPS) Program	PC	05178	6040 Southport Drive	Bethesda	MD	20814	\$25,000
Corporation Of The Church Of Jesus Christ Of Latter Day Saints	Humanitarian Aid Fund	PC	04988	LDS Philanthropies, 1450 North University	Provo	UT	84604	\$493,452
Corporation Of The Church Of Jesus Christ Of Latter Day Saints	Distribution of the Book of Mormon	PC	05144	LDS Philanthropies, 1450 North University	Provo	UT	84604	\$47,054
Corporation Of The Church Of Jesus Christ Of Latter Day Saints	Printing of the Book of Mormon	PC	05254	LDS Philanthropies, 1450 North University	Provo	UT	84604	\$17,500
Corporation Of The Church Of Jesus Christ Of Latter Day Saints	Missionary Fund	PC	4362	LDS Philanthropies 1450 North University	Provo	UT	84604	\$519,672
Corporation of the Presiding Bishop of Church of Jesus Christ of LDS	General Operating Support	PC	05267	2520 L Street, NW Second Floor	Washington	DC	20037	\$5,560
Crown Point Community Foundation	General Operating Support	PC	05255	P O Box 522	Crown Point	IN	46308	\$5,000
CultureCapital	General Operating Support	PC	4601	975 F Street, NW #303	Washington	DC	20004	\$10,000
Cystic Fibrosis Foundation	Care Center Support	PC	4268	6931 Arlington Road Suite B	Bethesda	MD	20814	\$50,000

The J. Willard and Alice S. Marriott Foundation

EIN: 52-6068678

Form 990-PF

Attachment 17

Grantee Name	Project Description	IRS Code	Grant ID	Street Address	City	State	Zip	Amount
DC Central Kitchen	Culinary Job Training Program and Capital Support	PC	04882	425 Second Street, NW	Washington	DC	20001	\$225,000
DC College Access Program	General Operating Support	PC	04835	1400 L Street NW, Suite 400	Washington	DC	20005	\$25,000
DC College Access Program	General Operating Support and Endowment Funds	PC	3621	1400 L Street NW, Suite 400	Washington	DC	20005	\$200,000
DC Public Education Fund	General Operating Support	PC	05265	3407 14th Street, NW	Washington	DC	20010	\$25,000
DC School Reform Now	High Quality Schools Campaign	PC	04782	1730 Massachusetts Avenue, NW	Washington	DC	20036	\$20,000
DePaul University	The J Willard and Alice S Marriott Foundation Center for Student Development and Engagement	PC	04891	1 E Jackson Blvd	Chicago	IL	60604-2287	\$593,280
Diplomacy Center Foundation	Capital Campaign - Power of Diplomacy Exhibit	PC	4088	2401 Calvert St , NW, Suite 902	Washington	DC	20008-2678	\$25,000
Distributive Education Clubs of America (DECA)	Marriott Center for Hospitality Leadership	PC	3876	1908 Association Drive	Reston	VA	20191	\$104,706
Don Bosco Cristo Rey Highschool Of The Archdiocese Of Washington Inc	Scholarship Support	PC	04726	P O Box 56481	Washington	DC	20040	\$25,000
Educare of Washington DC	General Operating Support	PC	05211	640 Anacostia Avenue, NE	Washington	DC	20019-1509	\$50,000
Education Design Lab	General Operating Support	PC	05298	1200 18th St NW #720	Washington	DC	20036	\$15,000
Education Forward DC	General Operating Support	PC	05157	1805 7th Street NW, 6th Floor	Washington	DC	20001	\$1,005,317
Endicott College	Hospitality Program Scholarships	PC	04940	376 Hale St	Beverly	MA	01915	\$20,000
Euphemia L Haynes Public Charter School Inc	Teacher Training and High School Summer School	PC	05104	3600 Georgia Avenue, NW	Washington	DC	20010	\$250,000
EveryMind Inc	General Operating Support	PC	04875	1000 Twinbrook Parkway	Rockville	MD	20851	\$50,000
Fair Chance	General Operating Support	PC	05206	2001 S Street, NW, Suite 310	Washington	DC	20009-1164	\$65,000
Fairleigh Dickinson University	Scholarship Support	PC	4174	1000 River Road, H-DH3-12	Teaneck	NJ	07666	\$30,000
Feeding America	General Operating Support	PC	4114	35 E Wacker Drive, Suite 2000	Chicago	IL	60601	\$50,000
Fight For Children	Joe's Champs Program	PC	05039	1029 Vermont Avenue, NW Suite 300	Washington	DC	20005	\$275,000
Fight For Children	Joe's Champs Program	PC	4623	1029 Vermont Avenue, NW Suite 300	Washington	DC	20005	\$130,625
FLOC For Love Of Children	Neighborhood Tutoring Program	PC	4435	1763 Columbia Road, NW First Floor	Washington	DC	20009	\$25,000
Florida International University Foundation Inc	Career Development Program	PC	4581	3000 NE 151st Street, HM 210	North Miami	FL	33181-3000	\$75,000
Food & Friends Inc	Cancer Services Program	PC	04902	219 Riggs Road, NE	Washington	DC	20011	\$100,000
Food Recovery Network, Inc	General Operating Support	PC	04842	4321 Hartwick Road Suite 316	College Park	MD	20740	\$25,000
Foundation Center	General Operating Support	PC	05115	1627 K Street, NW Third Floor	Washington	DC	20006-1708	\$3,000
Foundation Fighting Blindness Inc	General Operating Support	PC	04825	7168 Columbia Gateway Drive, Suite 100	Columbia	MD	21046	\$20,000
Franchise Education and Research Foundation	Program Support - "Shaping the Future of Franchising" Campaign	PC	4182	1900 K Street, NW Suite 700	Washington	DC	20006	\$50,000
Free Wheelchair Mission	General Operating Support	PC	05012	15279 Alton Parkway, Suite 300	Irvine	CA	92618	\$100,000
Friends of Compass Inc	General Operating Support	PC	05095	1712 N Street, NW, Suite 302	Washington	DC	20036	\$20,000
Friends of the Wolfeboro Community Bandstand, Inc	General Operating Support	PC	05029	PO Box 2055	Wolfeboro	NH	03894	\$1,000
Fundacion de Becas para Hotelera y Turismo Generation Hope	Scholarship Support	PC	4299	P O Box 360136	San Juan	PR	00936-0136	\$10,000
Georgetown University	General Operating Support	PC	05035	415 Michigan Avenue, NE, Suite 250	Washington	DC	20017	\$30,000
Georgetown University	General Operating Support	PC	04965	2115 Wisconsin Avenue, NW, 6th Floor	Washington	DC	20007	\$10,000
Georgetown University	School of Medicine Library Renovation	PC	05322	2115 Wisconsin Avenue, NW, 6th Floor	Washington	DC	20007	\$10,000
Germantown Cultural Arts Center Inc	Education and Community Programs	PC	4543	12901 Town Commons Drive	Germantown	MD	20874	\$15,000
Girl Scout Council Of The Nation's Capital	Girl Scout Outreach in DC	PC	05225	4301 Connecticut Avenue, NW M-2	Washington	DC	20008	\$40,000
Global Surgery Alliance	General Operating Support	PC	04938	101 Avenue of the Americas, Suite 908	New York	NY	10013	\$50,000
Green Door	General Operating Support	PC	04769	1221 Taylor Street, NW	Washington	DC	20011	\$25,000
Habitat For Humanity International Inc	General Operating Support - DC	PC	05171	2115 Ward Court, NW Suite 100	Washington	DC	20037	\$75,000
Habitat For Humanity International Inc	Weatherization/Repair Program and Aging in Place Pilot - Montgomery County	PC	05213	8380 Colesville Road, Suite 700	Silver Spring	MD	20910	\$25,000
Hemophilia Association of the Capital Area	General Operating Support	PC	04827	8136 Old Keene Mill Road, Suite A312	Springfield	VA	22152	\$7,000

The J. Willard and Alice S. Marriott Foundation

EIN: 52-6068678

Form 990-PF

Attachment 17

Grantee Name	Project Description	IRS Code	Grant ID	Street Address	City	State	Zip	Amount
Higher Achievement Program Inc	General Operating Support	PC	04795	317 8th St NE	Washington	DC	20002	\$120,000
Holy Cross Hospital Foundation Inc	General Operating Support	SOI	05048	11801 Tech Road	Silver Spring	MD	20904	\$10,000
Hospice Caring, Inc	General Operating Support	PC	05158	518 S Frederick Avenue	Gaithersburg	MD	20877	\$10,000
House of Ruth	General Operating Support	PC	4597	5 Thomas Circle, NW	Washington	DC	20005-4153	\$30,000
Housing Unlimited, Inc	Affordable Housing Program	PC	05212	1398 Lambertson Drive, Suite G1	Silver Spring	MD	20902	\$25,000
Huggins Hospital	Main Campus Phone System	PC	4306	240 South Main Street, PO Box 912	Wolfeboro	NH	03894-0912	\$155,394
Identity, Inc	Academic Support for At-Risk Latino Youth	PC	05132	414 E Diamond Avenue	Gaithersburg	MD	20877-3018	\$80,000
Imagination Stage	General Operating Support	PC	05257	4908 Auburn Avenue	Bethesda	MD	20814	\$10,000
Imagination Stage	National Children's Theater	PC	4610	4908 Auburn Avenue	Bethesda	MD	20814	\$75,000
IMPACT Silver Spring	IMPACT Sports Program	PC	05220	P O Box 8397	Silver Spring	MD	20907	\$30,000
Interfaith Works Inc	General Operating Support	PC	04962	114 West Montgomery Ave	Rockville	MD	20850-4213	\$5,000
Interfaith Works Inc	General Operating Support	PC	05143	114 West Montgomery Ave	Rockville	MD	20850-4213	\$100,000
Intermountain Healthcare Foundation Inc	Capital Campaign - Park City Medical Center	PC	3593	900 Round Valley Drive	Park City	UT	84060-7552	\$20,000
Jack & Jill Late Stage Cancer Foundation	General Operating Support	PC	05133	3282 Northside Parkway NW, Suite 100	Atlanta	GA	30327	\$15,000
JDRF International	General Operating Support	PC	05152	1400 K Street, NW, Suite 725	Washington	DC	20005	\$5,000
Jill's House	General Operating Support	PC	04957	9011 Leesburg Pike	Vienna	VA	22182	\$15,000
Johnson & Wales University	General Operating Support	PC	05058	8 Abbott Park Place	Providence	RI	02903	\$10,000
Jubilee Jobs, Inc	General Operating Support	PC	4449	2712 Ontario Road, NW	Washington	DC	20009	\$25,000
Jubilee Jumpstart	General Operating Support	PC	05086	2525 Ontario Road NW, Ground Floor	Washington	DC	20009	\$50,000
Jubilee Jumpstart	General Operating Support	PC	4571	2525 Ontario Road NW, Ground Floor	Washington	DC	20009	\$50,000
KaBOOM!	Playground Build	PC	05117	4301 Connecticut Avenue, NW, Suite ML-1	Washington	DC	20008	\$94,100
Kennedy Krieger Institute Inc	Capital Campaign - Harry and Jeanette Weinberg Building	SOI	4425	707 N Broadway	Baltimore	MD	21205-1832	\$131,189
KEYS For The Homeless Foundation, Inc	General Operating Support	PC	05179	P O Box 32027	Washington	DC	20007	\$20,000
Kids Enjoy Exercise Now	General Operating Support	PC	05164	Keen Greater DC, PO Box 341590	Bethesda	MD	20827	\$10,000
Knock Out Abuse	General Operating Support	PC	05154	1600 K Street NW, Suite 600	Washington	DC	20006	\$10,000
Lakes Region Conservation Trust	General Operating Support	PC	05018	156 Dane Road (Route 25B), PO Box 766	Center Harbor	NH	03226	\$5,000
Latin American Youth Center	Summer Youth Internship Program	PC	05026	1419 Columbia Road, NW	Washington	DC	20009	\$25,000
Life Pieces To Masterpieces, Inc	General Operating Support	PC	04869	5600 Eades Street, NE	Washington	DC	20019	\$25,000
Literacy Council of Montgomery County	General Operating Support	PC	05200	21 Maryland Avenue Suite 320	Rockville	MD	20850	\$25,000
Literacy Lab	General Operating and Program Support	PC	04852	1003 K Street, NW Suite 500	Washington	DC	20001	\$164,000
Luther Seminary	General Operating Support	PC	05297	2481 Como Ave	St Paul	MN	55108	\$15,000
MADISON HOUSE FOUNDATION INC	Autism Housing Network	PC	05185	15201 Shady Grove Road Suite 200	Rockville	MD	20850	\$30,000
Make-A-Wish Foundation Of The Mid-Atlantic Inc	General Operating Support	PC	04796	5272 River Road, Suite 700	Bethesda	MD	20816	\$45,000
Marriott Foundation For People With Disabilities Inc	General Operating Support	PC	04958	10400 Fernwood Road	Bethesda	MD	20817	\$25,000
Marriott Foundation For People With Disabilities Inc	Program Support	PC	3611	10400 Fernwood Road	Bethesda	MD	20817	\$2,629,208
Martha's Table, Inc	Capital Support	PC	04874	2114 14th Street, NW	Washington	DC	20009	\$320,670
Massachusetts General Hospital	DeSanctis Fund for Cardiac Division Excellence	PC	4111	125 Nashua Street, Suite 540	Boston	MA	02114	\$50,000
Massachusetts General Hospital	Medical Research - Mitochondrial Collaborative	PC	4620	125 Nashua Street, Suite 540	Boston	MA	02114	\$475,045
Mayo Clinic	Depression Center Bipolar Biobank Biomarker Development Program	PC	3785	200 1st Street Southwest	Rochester	MN	55905	\$506,330
Mayo Clinic	Center for Regenerative Medicine	PC	4241	200 1st Street Southwest	Rochester	MN	55905	\$4,061,665
Mayo Clinic	Medical Research - Mitochondrial Collaborative	PC	4619	200 1st Street Southwest	Rochester	MN	55905	\$545,266
Medstar Georgetown Medical Center	Early Childhood Innovation Network	PC	4605	3800 Reservoir Rd , NW	Washington	DC	20007	\$634,903
Miriam's Kitchen	General Operating Support	PC	05068	2401 Virginia Avenue, NW	Washington	DC	20037-2637	\$50,000

The J. Willard and Alice S. Marriott Foundation

EIN: 52-6068678

Form 990-PF

Attachment 17

Grantee Name	Project Description	IRS Code	Grant ID	Street Address	City	State	Zip	Amount
Montgomery College Foundation Inc	General Operating Support	PC	05159	40 West Gude Drive Suite 220	Rockville	MD	20850	\$5,000
Montgomery County Coalition for the Homeless	General Operating Support	PC	04830	600-B East Gude Drive	Rockville	MD	20850	\$5,000
Multicultural Career Intern Program	NAF Program Support	PC	3873	3101 16th Street, NW	Washington	DC	20010	\$118,120
N Street Village Inc	General Operating Support	PC	04820	1333 N Street, NW	Washington	DC	20005	\$15,000
N Street Village Inc	Capital Campaign Support	PC	04721	1333 N Street, NW	Washington	DC	20005	\$50,000
NAMI	NAMI on Campus	PC	04841	3803 Fairfax Drive Suite 100	Arlington	VA	22203-1701	\$25,000
National Academy Foundation	General Operating Support	PC	04964	218 West 40th Street, 5th Floor	New York	NY	10018	\$25,000
National Academy Foundation	Program Support	PC	3442	218 West 40th Street, 5th Floor	New York	NY	10018	\$100,000
National Campaign To Stop Violence Inc	"Do The Write Thing" Challenge Program Expansion	PC	4053	2021 Massachusetts Ave , NW	Washington	DC	20036	\$20,000
National Cherry Blossom Festival Committee Inc	General Operating Support	PC	04828	1250 H St Nw Ste 1000	Washington	DC	20005-5942	\$25,000
National Council For Adoption	General Operating Support	PC	05089	225 N Washington Street	Alexandria	VA	22314-2561	\$15,000
National Multiple Sclerosis Society-National Capital Chapter	General Operating Support	PC	04837	1800 M Street, NW, Suite 750 South	Washington	DC	20036-5808	\$20,000
National Theatre Corporation	Saturday Morning at the National	PC	05194	1321 Pennsylvania Ave, NW	Washington	DC	20004	\$55,000
New Leaders	General Operating Support	PC	04910	1003 K Street, NW Fifth Floor	Washington	DC	20001	\$50,000
New Schools Fund	DC Schools Fund II	PC	3752	1803 7th Street, NW 6th Floor	Washington	DC	20001	\$206,219
Northern Illinois University Foundation	Scholarship Support	PC	05025	NIU Foundation Altgeld Hall 135	DeKalb	IL	60115-2882	\$49,000
One World Education	Middle School Writing Program	PC	05077	1800 Kenyon St Nw	Washington	DC	20010-0000	\$50,000
Operation Underground Railroad	General Operating Support	PC	05258	5727 N 1700 W	Cedar City	UT	84721	\$50,000
Orrin G Hatch Foundation	Capital Campaign	PC	05046	10 West 100 South Suite 323	Salt Lake City	UT	84101	\$100,000
Pacific Historic Parks	75th Commemoration of the Attack on Pearl Harbor	PC	04990	94-1187 Ka Uka Blvd	Waipahu	HI	96797-4484	\$50,000
Panetta Institute For Public Policy	Lecture Series	PC	04834	CSU Monterey Bay 100 Campus Center Bldg 86E	Seaside	CA	93955	\$6,000
Peace House, Inc	Capital Support	PC	04952	1960 Sidewinder Drive Suite 208	Park City	UT	84060	\$20,000
Perform It! Young People's Stage Company	General Operating Support	PC	04887	P O Box 2093	Wolfeboro	NH	03894	\$5,000
PHILLIPS Programs	General Operating Support	PC	04831	7010 Braddock Road	Annapdale	VA	22003	\$5,000
Potomac Community Resources	General Operating Support	PC	04954	9200 Kentsdale Drive	Potomac	MD	20854	\$15,000
Prevention of Blindness Society of the Metropolitan Area	General Operating Support	PC	04823	233 Massachusetts Ave NE	Washington	DC	20002-4913	\$5,000
Primary Care Coalition of Montgomery County	Tree House Child Assessment Center	PC	4599	8757 Georgia Avenue, 10th Floor	Silver Spring	MD	20910	\$15,000
Purdue University	Executive in the Classroom Speakers Series	PC	4033	1031 Hovde Hall, Room 200	West Lafayette	IN	47907-1031	\$25,000
Reading Partners	General Operating Support	PC	05105	500 Penn Street, NE	Washington	DC	20002	\$75,000
Rising Star Outreach	General Operating Support	PC	04926	3305 N University Avenue Suite 250	Provo	UT	84604	\$152,086
Roosevelt University	Scholarship Support	SOI	3574	430 South Michigan Avenue Suite 827F	Chicago	IL	60605	\$30,000
Round House Theatre	General Operating Support	PC	4415	4545 East-West Highway	Bethesda	MD	20814	\$10,000
Ryerson University - Ted Rogers School of Management	Scholarship Endowment	PC	3580	55 Dundas Street West TRS 3-016	Toronto	ON	M5B 2K3	\$25,000
Shatterproof	General Operating Support	PC	05057	101 Merritt 7 Corporate Park 1st floor	Norwalk	CT	06851	\$10,000
Sigma Chi Foundation	Online Learning Management System	PC	4352	1714 Hinman Avenue	Evanston	IL	60201	\$10,000
Sign Fracture Care International	SIGN Program in Kinshasa, Democratic Republic of Congo	PC	4139	451 Hills St Stre B Suite B	Richland	WA	99354-5502	\$50,000
Smithsonian Institution	Experience Migration, National Zoo	PC	4303	3001 Connecticut Avenue, NW	Washington	DC	20008	\$341,320
So Others Might Eat	General Operating Support	PC	05156	71 O Street, N W	Washington	DC	20001-1290	\$10,000
Southern Virginia University	Capital Support and General Operating Support	PC	3789	One University Hill Drive	Buena Vista	VA	24416	\$267,286

The J. Willard and Alice S. Marriott Foundation

EIN: 52-6068678

Form 990-PF

Attachment 17

Grantee Name	Project Description	IRS Code	Grant ID	Street Address	City	State	Zip	Amount
Spanish Catholic Center	General Operating Support	PC	05268	924 G Street NW	Washington	DC	20001	\$10,000
St. Albans Early Childhood Center Inc	Marriott Garden and Walk	PC	4084	3000 Wisconsin Avenue, NW	Washington	DC	20016	\$252,321
Strengthen Orlando Inc	OneOrlando Fund	PC	05027	400 S Orange Avenue	Orlando	FL	32801	\$50,000
Suburban Hospital Foundation Inc	Capital Support	PC	4550	8600 Old Georgetown Road	Bethesda	MD	20814	\$204,758
Tapfund Inc	Pro-Bono Service Grant Program	PC	04888	2000 P Street, NW Suite 503	Washington	DC	20036	\$60,000
Teach for America	Program Support - DC	PC	4163	1805 7th Street, NW 7th Floor	Washington	DC	20001	\$105,728
Team Impact	General Operating Support	PC	04994	3 BatteryMarch Park, 5th Flr	Quincy	MA	02169	\$1,000
Tech Impact	General Operating Support for DC Office	PC	05251	2001 S Street, NW Suite 630	Washington	DC	20009	\$25,000
Temple University	Scholarship Support	PC	4562	111 E Speakmen Hall, 1810 N 13th Street	Philadelphia	PA	19122	\$100,000
The Children's Inn at NIH	Family Support Program	PC	04905	7 West Drive	Bethesda	MD	20814-1509	\$25,000
The Community Foundation for Montgomery County	General Operating Support	PC	05155	8720 Georgia Avenue Suite 202	Silver Spring	MD	20910	\$5,000
The District Of Columbia Children's Advocacy Center	General Operating Support	PC	4588	429 O Street, NW	Washington	DC	20001	\$15,000
The Fishing School	General Operating Support	PC	05129	4737 Meade St NE	Washington	DC	20019	\$25,000
The John F. Kennedy Center for the Performing Arts	General Operating Support	PC	05153	PO Box 101510	Arlington	VA	22210	\$50,000
The John F. Kennedy Center for the Performing Arts	General Operating Support	PC	05329	PO Box 101510	Arlington	VA	22210	\$12,000
The John F. Kennedy Center for the Performing Arts	General Operating Support	PC	05330	PO Box 101510	Arlington	VA	22210	\$18,000
The John F. Kennedy Center for the Performing Arts	K-12 Student Programming and Millennium Stage	PC	05014	PO Box 101510	Arlington	VA	22210	\$450,000
The Johns Hopkins University	Endowed support at the Wilmer Eye Institute	PC	04981	Wilmer Eye Institute, 600 North Wolfe Street	Baltimore	MD	21287	\$334,047
The National Campaign to Prevent Teen and Unplanned Pregnancy	General Operating Support	PC	4567	1776 Massachusetts Avenue, NW Suite 200	Washington	DC	20036	\$20,000
The National Center for Children and Families	The Neediest Kids' Bridge to Success Program	PC	4582	6301 Green Tree Road	Bethesda	MD	20817	\$25,000
The National Restaurant Association Educational Foundation	General Operating Support	SOI	04821	2055 L Street, NW Suite 700	Washington	DC	20036	\$10,000
The National Restaurant Association Educational Foundation	Scholarship Support	SOI	04963	2055 L Street, NW Suite 700	Washington	DC	20036	\$10,000
The National Restaurant Association Educational Foundation	ProStart Program	SOI	05180	2055 L Street, NW Suite 700	Washington	DC	20036	\$97,311
The Richard Nixon Foundation	Capital Campaign	PC	3791	18001 Yorba Linda Blvd	Yorba Linda	CA	92886-3949	\$346,972
The Salvation Army	General Operating Support	PC	05266	2626 Pennsylvania Avenue, NW	Washington	DC	20037	\$5,000
The Society of St. Andrew, Inc	Food Gleaning Program	PC	05227	3383 Sweet Hollow Road	Big Island	VA	24526-3054	\$25,000
The Urban Alliance Foundation, Inc	DC and Baltimore High School Internship Program	PC	04904	2030 Q St NW	Washington	DC	20009	\$105,000
The Washington Ballet	Support Arts Programming	PC	05249	3515 Wisconsin Avenue NW	Washington	DC	20016	\$27,500
Thrive DC	General Operating Support	PC	05221	1525 Newton Street NW, Suite G1	Washington	DC	20010	\$30,000
TLC (The Treatment and Learning Centers)	General Operating Support	PC	04804	2092 Gaither Road Suite 100	Rockville	MD	20850	\$20,000
Treatment Advocacy Center	General Operating Support	PC	04934	200 North Glebe Road Suite 801	Arlington	VA	22203	\$50,000
Trustees Of Columbia University In The City Of New York	Medical Research - Mitochondrial Collaborative	PC	4621	516 West 168th Street, 5th Floor	New York	NY	10032	\$204,758
Trustees Of Columbia University In The City Of New York	Medical Research - Mitochondrial Disorder Research	PC	4622	516 West 168th Street, 5th Floor	New York	NY	10032	\$105,844
Tuftsboro Firefighters Association, Inc	General Operating Support	PC	05300	PO Box 437	Melvin Village	NH	03850	\$10,000
Turning The Page	Program Support	PC	4440	1625 K Street, NW Suite 102	Washington	DC	20006	\$25,000

Attachment 17

[illegible]