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efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493318068027 OMB No 1545-0047 **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

Open to Public

Department of the Treasury

foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at www.irs.gov/form990

A F	or th	e 2016 ca		nning 01-01-2016 , and endi	ng 12-31	-2016	I		
			C Name of organization ADVENTIST HEALTHCARE INC						cation number
	Check If applica ☐ Address chang ☐ Name change	-					52-1532	2556	
☐ Ini		turn	Doing business as						
⊡ etur	n/teri	minated		mail is not delivered to street address)	Room/suit	9	E Telephon	e number	
_		d return on pending	820 WEST DIAMOND AVE NO 600				(301) 3	15-3030	
•			City or town, state or province, co GAITHERSBURG, MD 208781419	untry, and ZIP or foreign postal code					
			E Name and address of princip	and officer					240,491,165
			F Name and address of princip TERRY FORDE			H(a) Is this		turn for	□Yes ☑ No
			820 WEST DIAMOND AVE NO 6 GAITHERSBURG, MD 2087814			H(b) Are al	dınates? I subordınat	es	Yes No
I Tax	k-exer	mpt status	✓ 501(c)(3) ☐ 501(c)() <		7 527	includ	ed?		□ Yes □No instructions)
1 W	ehsit	te•► \\/\\/	/W ADVENTISTHEALTHCARE CON		J 52/	H(c) Group			•
	CDSII	te. P WW	W ADVENTISTIEAETHCARE COL	1					
K Forn	n of o	rganızatıon	✓ Corporation ☐ Trust ☐ Ass	sociation ☐ Other ►		L Year of forma	tion 1983	M State of MD	of legal domicile
Pa	rt I	Sumi	mary						
			scribe the organization's mission	or most significant activities ITE-CARE HOSPITALS, AND BRING	EING WELL	NESS TO TH	E COMMUNI	ITV	
ıce	:	IILALIII-C.	ARE NETWORK, INCLUDING ACC	TE-CARE HOSFITALS, AND BRING	SING WEL	-11233 10 111	L COMMON		
nar									
Governance	,	Check thi	s hox • I if the organization d	iscontinued its operations or dispo	sed of mo	re than 25%	of its net a	ssets	
				ing body (Part VI, line 1a)			or its rict a.	3	16
Activīties &	4	Number o	of independent voting members of	of the governing body (Part VI, lin	e 1b) .		•	4	14
₫.	5	Total num	nber of individuals employed in c	alendar year 2016 (Part V, line 2a	1)		•	5	6,567
₹	l		,	ecessary)				6	1,403
∢	l			rt VIII, column (C), line 12				7a	2,450,150
	Ь	Net unrel	ated business taxable income fro	om Form 990-T, line 34		· · ·		7b	-140,744
		C		LV		Pri	or Year	\72	Current Year
ğ	l		ions and grants (Part VIII, line 1	n)	•		2,042,9	_	2,071,159 700,494,863
Ravenue	l	-	nt income (Part VIII, iine 2 Int income (Part VIII, column (A)		2,384,4	_	-12,959,364		
æ	l		renue (Part VIII, column (A), line		•		-702,4		-5,892,724
	l			ust equal Part VIII, column (A), li	ne 12)		647,873,3		683,713,934
	_		nd similar amounts paid (Part IX,				1,493,0	041	1,638,674
	14	Benefits p	paid to or for members (Part IX,	column (A), line 4)				0	0
\$2	15	Salaries,	other compensation, employee b	enefits (Part IX, column (A), lines	5-10)		305,097,9	904	346,549,137
Expenses	16 a	Professio	nal fundraising fees (Part IX, col	umn (A), line 11e)	•			0	0
e do	ь	Total fundr	aising expenses (Part IX, column (D),	line 25) ▶806,941					
ā	17	Other exp	penses (Part IX, column (A), line	s 11a-11d, 11f-24e)	•		304,458,1	191	322,433,720
	18	Total exp	enses Add lines 13-17 (must ed	ual Part IX, column (A), line 25)			611,049,1	136	670,621,531
	19	Revenue	less expenses Subtract line 18 f	rom line 12	•		36,824,2		13,092,403
Net Assets or Fund Balances						Beginning	of Current Y	ear	End of Year
aar	20	Total asse	ets (Part X, line 16)				843,819,6	561	1,177,157,084
A As	l		ılıtıes (Part X, line 26)				464,677,7	-	758,187,816
ŝĒ	l		s or fund balances Subtract line		1		379,141,8	_	418,969,268
Par	t II	Signa	ature Block					-	
				nined this return, including accome Declaration of preparer (other)					
any k			i, it is true, correct, and complet	e bedaration of preparer (other	inan onice	i) is based of	ii ali iilioiilia	acion or v	which preparer has
		TK				201	7 11 14		
Sign		Signati	ure of officer			Date	7-11-14 e		
Here		1AMES	G LEE EXEC VICE PRESIDENT AND C	FΩ					
			r print name and title						
			rint/Type preparer's name	Preparer's signature	Da	te		PTIN P00350393	,
Paid	k	<u> </u>	ULIUS C GREEN CPA	JULIUS C GREEN CPA		self-	employed		
Pre		₽! <u> -</u> .	Irm's name ► BAKER TILLY VIRCHO				n's EIN ► 38-		
Use	On	ıly [⊩]	irm's address ► 1650 MARKET STREE			Pho	ne no (215) 9	3/2-0/01	
			PHILADELPHIA, PA 1						
			this return with the preparer sho	· · · · · · · · · · · · · · · · · · ·				✓ Y	es 🗆 No
ror P	aper	work Rec	duction Act Notice, see the se	parate instructions.		Cat No 1	1282Y		Form 990 (2016)

Form	990 (2016)					Page 2
Par	t IIII Statement	of Program Servi	ce Accomplis	hments		
	Check if Sche	edule O contains a resp	onse or note to	any line in this Part III		🗹
1		organization's mission		·		
WE E	XTEND GOD'S CARE T	THROUGH THE MINIST	RY OF PHYSICAL	, MENTAL AND SPIRITU	JAL HEALING	
2	Did the organization	undertake any signific	ant program ser	vices during the year w	hich were not listed on	
	the prior Form 990 o	or 990-EZ?				🗹 Yes 🗌 No
	If "Yes," describe the	ese new services on So	hedule O			
3	Did the organization	cease conducting, or i	make significant	changes in how it cond	ucts, any program	
	services?					🗌 Yes 🗹 No
	If "Yes," describe the	ese changes on Schedi	ıle O			
4	Section 501(c)(3) ar		ions are required	to report the amount of	largest program services, as me of grants and allocations to other	
	(Code) (Expenses \$	511,796,895	ıncludıng grants of \$	1,624,405) (Revenue \$	626,790,491)
	See Additional Data					
4b	(Code) (Expenses \$	40,741,150	including grants of \$	14,269) (Revenue \$	47,545,387)
	See Additional Data					
4c	(Code) (Expenses \$	31,406,278	ıncludıng grants of \$) (Revenue \$	26,158,984)
	See Additional Data					
4d	Other program servi	ices (Describe in Sched	lule O)			
	(Expenses \$	inc	duding grants of	\$) (Revenue \$)
4e	Total program ser	vice evnences	583,944,3	22		

Section 501(c)(3) organizations.

or X as applicable

Page 3

No

No

No

No

Nο

Nο

No

No

No

Nο

Nο

Nο

No

No

No

Νo

No

Νo

Form 990 (2016)

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional ঙ 뉰

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

b Was the organization included in consolidated, independent audited financial statements for the tax year?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🛸 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

assessments, or similar amounts as defined in Revenue Procedure 98-19?

Yes

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11a

11b

11c

11d

11e

11f

12a

12b

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14a

14h

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16

17

18

19

Yes

Yes

Yes

Yes

Yes

Yes

Yes

29

31

36

37

Part IV Checklist of Required Schedules (continued)

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

Nο

No

Nο

Nο

Nο

Nο

Nο

No

Nο

Nο

Nο

Nο

Nο

Nο

Νo

Nο

24b

24c

24d

25a

25b

26

27

28a

28b

28c

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35a

35b

36

37

Yes

Yes

Yes

Yes

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			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No." go to line 25a	24a	Yes	

	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?			

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I 🥞

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 📆

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

orm	990 (2016)			Page
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V			Ш
4	Fateu the accepted in Pay 2 of Farm 1006 Fateu O of national leading 14- 1	-	Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 836 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 _b	Yes	
D	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country ►			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
-		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
9	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter	1		
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
-	Castian 4047(a)(4) non assessment about the track of the second of the contract of the second of the contract			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	12a		
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
	Did the comment of the form don't have been done the terror.	14a		No
4a	Did the organization receive any payments for indoor tanning services during the tax year?	144		

Form	990 (2016)			Page 6
Par	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions			
Se	Check if Schedule O contains a response or note to any line in this Part VI			
1a	Enter the number of voting members of the governing body at the end of the tax year 11 16		Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 14			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8 b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code	⊋.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
Ь	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
	ction C. Disclosure	100	165	
17	List the States with which a copy of this Form 990 is required to be filed▶			
	MD			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
4.0	Own website Another's website Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records JAMES G LEE 820 WEST DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 (301) 315-3030	<u>_</u>		- (2215)

compensated employees, and former such persons

(A)

Name and Title

(F)

Estimated

Form 990 (2	2016) Page 7
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors
	Check if Schedule O contains a response or note to any line in this Part VII
Section	A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
year ● Lıst all	e this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount ation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
• List all o	of the organization's current key employees, if any See instructions for definition of "key employee "
who receive	organization's five current highest compensated employees (other than an officer, director, trustee or key employee) In reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the In and any related organizations
• List all o	of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000

(C)

Position (do not check more

(D)

Reportable

(E)

Reportable

organiza List of reportable compensation from the organization and any related organizations

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(B)

Average

hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation organization (Wany hours director/trustee) organizations from the for related 2/1099-MISC) (W- 2/1099organization and Highest compensat employee Individual trustee or director Officer Former organizations MISC) related Institutional Trustee below dotted organizations employee line) See Additional Data Table

Page **8** Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	one bo	oox, u an off ctor/ti	ot che unles fficer trust		rson a	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (\) 2/1099-MISC	n I [W-	Estima amount o compens from sorganizati	ated of other isation the
		organizations below dotted line)		Institutional Trustee	Officei	Key employee	Highest compensated emptoviee	Former	2/1095-1430/	2/1077 11130		relati organiza	ted
See /	Additional Data Table		-			\vdash	_		<u> </u>		+		
					 	F		+-			\mp		
_					H						\pm		
						\vdash	_		-		+		
					P	F					7		
11.6											士		
c T	Sub-Total		on A.			•	>	_	10,586,999		0		2,095,962
2	Total number of individuals (including of reportable compensation from the o	g but not limited	d to thos					rec		.00,000			···
3	Did the organization list any former of line 1a? If "Yes," complete Schedule J	•		tee, k	ey e	mpl	oyee,	or hı	ghest compensated	i employee on	3	Yes	No
4	For any individual listed on line 1a, is organization and related organizations individual	the sum of repo	ortable o							n the	4	Yes	No
5	Did any person listed on line 1a receiv services rendered to the organization								-	ıvıdual for	5	163	No
	ection B. Independent Contract				_				· kla-				
1	Complete this table for your five higher from the organization. Report comper	nsation for the c								on's tax year	npen		
-		(A) and business addre	ess							(B) cription of services		(C Compen	
14225	ST DIAGNOSTICS 5 NEWBROOK DR JTILLY, VA 191761303			_	_	_	_	_	CLINICAL LA	AB SERVICES	_	15	5,728,508
ATSIT	TE INC L STREET NW								REAL ESTAT	TE SERVICES		14	1,825,273
CARE PO BO	HINGTON, DC 20036 TECH SOLUTIONS INC OX 674271							_	IT SERVICE:	.s		13	3,848,481
DETR	OIT, MI 482674271 IER CONSTRUCTION COMPANY										1		
									CONSTRUC	TION SERVICES		10),229,139
REST	3 ISAAC NEWTON SQ ON, VA 20190 IER CORPORATION									TION SERVICES			3,631,148

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ▶ 184

		(2016)										Page 9
Part '	VЦ											
		Check if Schedul	e O contains a	respo	onse or note to any	(/	nis Part VIII A) evenue	Rela ex	B) ted or empt	Uni bu	(C) related siness venue	(D) Revenue excluded from tax under sections
									enue		Vende	512-514
र इ	1	a Federated campaigi	ns	1a								
ant		b Membership dues	[1 b								
5		c Fundraising events	[1c	199,515							
ffs,		d Related organizatio	ns [1 d	885,405							
<u>i</u> g. <u>i</u> g		e Government grants (co	ontributions)	1e	658,235							
Sir		f All other contributions, and similar amounts no										
Contributions, Gifts, Grants and Other Similar Amounts		above 9 Noncash contribution in lines 1a-1f \$	l	1f	328,004							
nd on												
O P	ַ	h Total. Add lines 1a-1	.f				071,159					
<u>ال</u>					Business							
2		ACUTE CARE				900099		30,386 45,387	619,83 47,54			
Program Service Revenue		BEHAVIORAL HEALTH PHYSICIAN PRACTICE				900099		58,984	26,15	- +		
3							,-			7		
ૐ		-		_								
ram	e	· All other program se	rvice revenue	_			6,9	60,106	4,52	3,639	2,436,4	167
Tog		· -			700,4	94,863						
-		Total.Add lines 2a-2f			<u> </u>	1						
		Investment income (in similar amounts) .			nterest, and other		2,965,692	2				2,965,692
		Income from investme			ond proceeds >							
	5	Royalties			.							
			(ı) Real		(II) Personal							
	6a	Gross rents		27 170								
	ŀ	b Less rental expenses		27,179 82,758								
	•	Rental income or (loss)	-6,7	55,579								
		` ´ ´ d Net rental income o	r (loss)			1	-6,755,579				13,683	-6,769,262
			(ı) Securit		(II) Other						•	
	7 <i>a</i>	a Gross amount from sales of assets other than inventory (1) Securities (11) Other (12) Other (13)				-						
	ŀ	b Less cost or other basis and sales expenses	480,1	59,093	63,967,174							
	•	Gain or (loss)	1,0.	25,042	-16,950,098	•						
	•	d Net gain or (loss) .			>		-15,925,056	5				-15,925,056
Other Revenue		8a Gross income from fundraising ever (not including \$ 199,515 o contributions reported on line 1c) See Part IV, line 18			79,940							
ď.		b Less direct expenses		b	158,779	_	-78,839	,				-78,839
hei		c Net income or (loss) Gross income from g		-	ents $ ightharpoonup$	1	-/0,635	1				-76,639
ŏ	36	See Part IV, line 19		2 5								
				а								
		Less direct expense		b								
		c Net income or (loss)		activit	ies >			_				
	10	aGross sales of invent returns and allowand										
				а	486,359							
	ŀ	Less cost of goods s	sold	b	209,427							
	(Net income or (loss)	from sales of	ınvent	ory >		276,932	2				276,932
		Miscellaneous	Revenue		Business Code							
	11	Laparking Revenue			621990		620,699	9				620,699
	i	VENDING REVENUE			621990	,	44,063	3				44,063
	•											
								1				
		d All other revenue .										
	•	e Total. Add lines 11a	-11d		•		664,762	2				
	12	2 Total revenue. See	Instructions				683,713,934	1	698,058,396		2,450,150	-18,865,771
								•	, ,	•		Form 990 (2016)

Form 990 (2016) Page **10** Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) **✓** Check if Schedule O contains a response or note to any line in this Part IX . (B) (C) Do not include amounts reported on lines 6b, (A) (D) Program service Management and general expenses 7b, 8b, 9b, and 10b of Part VIII. Total expenses Fundraisingexpenses expenses 1,638,674 1,638,674 1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 2 Grants and other assistance to domestic individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16

4 Benefits paid to or for members

defined under section 4958(f)(1)) and persons described in

Pension plan accruals and contributions (include section 401

. .

g Other (If line 11g amount exceeds 10% of line 25, column

e Professional fundraising services See Part IV, line 17

(A) amount, list line 11g expenses on Schedule O)

18 Payments of travel or entertainment expenses for any federal, state, or local public officials .

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e **26 Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ If following SOP 98-2 (ASC 958-720)

19 Conferences, conventions, and meetings

22 Depreciation, depletion, and amortization .

21 Payments to affiliates . . .

expenses on Schedule O)

c LOSS ON EXTINGUISHMENT

a MEDICAL SUPPLIES

e All other expenses

b RECRUITING

d

f Investment management fees . . .

(k) and 403(b) employer contributions) . .

key employees

section 4958(c)(3)(B)

7 Other salaries and wages

9 Other employee benefits .

11 Fees for services (non-employees)

10 Payroll taxes . .

a Management . .

d Lobbying

12 Advertising and promotion 13 Office expenses .

14 Information technology

15 Royalties .

20 Interest .

23 Insurance .

17 Travel

16 Occupancy .

b Legal

c Accounting

Compensation of current officers, directors, trustees, and

6 Compensation not included above, to disqualified persons (as

10,460,606

283,546,047

6,276,989

27,087,313

19,178,182

11,544,673

1,803,869 498,875

124,798

672,672

82,750,524

1.892.423

46,044,554

24,591,213

38,745,508

1,618,732

891,165

35,492,374

6,976,380

66,284,177

1,815,426

686,357

670,621,531

255,565,422

6,065,157

22,217,790

15,894,649

10,129,500

76,729,682

41,496,302

18,443,410

32,723,542

1.019.138

655,227

34,597,918

66,284,177

583,944,323

483,735

10,460,606

27,708,226

199,863

4,812,312

3,261,922

1,415,173

1,803,869

498.875

124,798

672,672

5,753,483

1,408,688

4,479,374

6,147,803

5,920,863

593.183

235,938

894,456

6,976,380

1,815,426

686,357

85,870,267

272,399

11,969

57,211

21,611

267,359

68,878

101,103

806,941

Form 990 (2016)

6,411

Page **11**

400.295.252

459.465.847

12,483,898

60.076.654

7.931.133

8.099.569

1,177,157,084

111,373,341

523,154,359

65.790.975

57.607.260

758,187,816

417,839,116

418,969,268

1.177.157.084

Form **990** (2016)

1.130.152

32 922

228,959

Form 990 (2016)

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Liabilities 22

Fund Balances

Assets or

Net

10a Land, buildings, and equipment cost or other

Investments—publicly traded securities .

Investments—other securities See Part IV, line 11 .

Investments—program-related See Part IV, line 11

Other assets See Part IV, line 11

Tax-exempt bond liabilities

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958),

check here

and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Total assets.Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

basis Complete Part VI of Schedule D

Intangible assets

Accounts payable and accrued expenses

b Less accumulated depreciation

Grants payable . . .

Deferred revenue

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances .

Unrestricted net assets

1	Cash-non-interest-bearing	1,063,528	1	580,14
2	Savings and temporary cash investments	82,854,531	2	112,287,043
3	Pledges and grants receivable, net	916,244	3	1,586,928
4	Accounts receivable, net	80,607,982	4	80,539,959
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) 6 voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Assets Notes and loans receivable, net 12.843.184 11.999.266 Inventories for sale or use . 8.829.816 10,133,399 7.327.206 11,677,995 9 Prepaid expenses and deferred charges .

10a

10b

843,910,081

443,614,829

388.081.667

142.337.123

8.297.298

61.285.501

8.256.409

41,119,172

843,819,661

101,340,105

235,469,029

82,239,259

45.284.181

464,677,785

378,268,670

379,141,876

843,819,661

873.206

345,211

10c

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31 32

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Yes

Yes

Yes (2016)

2c

3a

3h

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

Audit Act and OMB Circular A-133?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

Additional Data

Software ID:

Software Version:

EIN: 52-1532556

Name: ADVENTIST HEALTHCARE INC

Form 990 (2016)

Form 990, Part III, Line 4a: THE MISSION OF ADVENTIST HEALTHCARE IS TO "EXTEND GOD'S CARE THROUGH THE MINISTRY OF PHYSICAL, MENTAL AND SPIRITUAL HEALING " IN MEETING THIS MISSION AND IN COMPLIANCE WITH STATE AND FEDERAL LAWS, WE PROVIDE CARE TO ALL PATIENTS REGARDLESS OF THEIR ABILITY TO PAY COMPASSION IS REFLECTED IN OUR MISSION AND OUR ORGANIZATION'S COMMITMENT TO PROVIDING CONSISTENTLY HIGH LEVELS OF CHARITY AND UNCOMPENSATED CARE TO MEET THE NEEDS OF OUR COMMUNITIES, ADVENTIST HEALTHCARE CONTINUES TO INNOVATE AND EXPAND THE RANGE OF OUR SERVICES TO BUILD ON THE STRONG FOUNDATION WE HAVE LAID FOR A HEALTHY, ENGAGED COMMUNITY WE RESPOND PROACTIVELY TO VARIOUS HEALTH CARE NEEDS WITH A CONTINUUM OF EXCELLENT PROGRAMS AND WIDE-RANGING SERVICES TO MEET DIVERSE POPULATIONS AS WE STRIVE TO 1 MAINTAIN AND GROW CURRENT SERVICES2 EXPAND HEALTH SERVICES/INCREASE ACCESS TO CARE3 PROMOTE HEALTH EQUITY AND WELLNESS1 MAINTAIN AND GROW CURRENT SERVICES WE CONTINUE TO GROW PROGRAMS AND SERVICES IN THE AREAS OF ONCOLOGY, HEART/CARDIAC, REHABILITATION, BEHAVIORAL HEALTH AND OTHER HEALTH CARE SERVICES SUPPORTING COMMUNITY-BASED ORGANIZATIONS ALIGNED WITH OUR MISSION THE BENEFIT TO THE COMMUNITY WILL BE IN SUSTAINING AND GROWING QUALITY PROGRAMS THAT PROMOTE HEALTHY CHILDREN, ENCOURAGE HEALTHY LIFESTYLES FOR SENIORS, FOSTER HEALTHY FAMILIES, AND IN A HOLISTIC WAY, BUILD HEALTHIER COMMUNITIES ENHANCEMENTS TO OUR COMPREHENSIVE INPATIENT AND OUTPATIENT CANCER CARE SERVICES AT ADVENTIST HEALTHCARE WASHINGTON ADVENTIST HOSPITAL AND ADVENTIST HEALTHCARE SHADY GROVE MEDICAL CENTER (FORMERLY KNOWN AS SHADY GROVE ADVENTIST HOSPITAL) ENSURE THAT WE CONTINUE TO PROVIDE THE LATEST DIAGNOSTIC AND TREATMENT SERVICES THAT ARE DELIVERED WITH COMPASSION AND A DEEP UNDERSTANDING OF THE UNIQUE DEMANDS OF CANCER BOTH INPATIENT AND OUTPATIENT SERVICES ARE AVAILABLE TO ACCOMMODATE A RANGE OF PATIENT NEEDS AND PREFERENCES WE CARE FOR THE WHOLE PATIENT BY OFFERING EDUCATIONAL PROGRAMS AND SPECIAL SERVICES SUCH AS NUTRITION COUNSELING, STRESS MANAGEMENT, FITNESS PROGRAMS, SUPPORT GROUPS AND SMOKING CESSATION PROGRAMS IN 2016, BOTH HOSPITALS WERE GRANTED A THREE-YEAR ACCREDITATION FROM THE JOINT COMMISSION THE ACCREDITATION PROCESS ESTABLISHED BY THE COMMISSION IS RECOGNIZED NATIONWIDE AS A SYMBOL OF QUALITY THAT REFLECTS AN ORGANIZATION'S COMMITMENT TO MEETING PERFORMANCE STANDARDS IN ADDITION, THE HOSPITALS RECEIVED TWO AWARDS IN 2016 FROM THE AMERICAN HEART ASSOCIATION (AHA) FOR LIFE-SAVING, HIGH-QUALITY STROKE CARE THE HOSPITALS EARNED THE GOLD PLUS QUALITY ACHIEVEMENT, WHICH RECOGNIZES THEM FOR AGGRESSIVELY TREATING STROKE PATIENTS WITH 85 PERCENT OR HIGHER COMPLIANCE TO THE CORE STANDARD LEVELS OF CARE OUTLINED BY THE AMERICAN HEART ASSOCIATION/AMERICAN STROKE ASSOCIATION FOR 12 CONSECUTIVE MONTHS THE SECOND AWARD, THE STROKE HONOR ROLL, HONORS EACH HOSPITAL FOR MAINTAINING A SHORT TIME PERIOD BETWEEN A PATIENT'S ARRIVAL AT THE HOSPITAL AND TREATMENT WITH CLOT-DISSOLVING MEDICATION, AS DESIGNATED BY QUALITY GUIDELINES PROVIDING THE MEDICATION WITHIN THE FIRST THREE HOURS AFTER STROKE SYMPTOMS BEGIN HAS BEEN SHOWN TO SIGNIFICANTLY REDUCE THE EFFECTS OF STROKE AND LESSEN THE CHANCE OF PERMANENT DISABILITY FOR SHADY GROVE MEDICAL CENTER, WHICH BEGAN SERVING THE COMMUNITY IN 1979, IT WAS ALSO HONORED IN 2016 BY > THE AMERICAN COLLEGE OF CARDIOLOGY'S NATIONAL CARDIOVASCULAR DATA REGISTRY (NCDR) ACTION REGISTRY-GET WITH THE GUIDELINES (GWTG) PLATINUM PERFORMANCE ACHIEVEMENT AWARD FOR ITS COMMITMENT AND SUCCESS IN IMPLEMENTING A HIGHER STANDARD OF CARE FOR HEART-ATTACK PATIENTS THE AWARD, ONE OF ONLY 223 HANDED OUT NATIONWIDE, SIGNIFIES THAT SHADY GROVE HAS REACHED AN AGGRESSIVE GOAL OF TREATING THESE PATIENTS TO STANDARD LEVELS OF CARE AS OUTLINED BY THE AMERICAN COLLEGE OF CARDIOLOGY/AMERICAN HEART ASSOCIATION CLINICAL GUIDELINES AND RECOMMENDATIONS > THE AMERICAN COLLEGE OF SURGEONS (ACS) METABOLIC AND BARIATRIC SURGERY ACCREDITATION AND QUALITY IMPROVEMENT PROGRAM (MBSAQIP) FOR ITS BARIATRIC SURGERY PROGRAM THIS COMPREHENSIVE CENTER ACCREDITATION ACKNOWLEDGES THE SHADY GROVE TEAM'S COMMITMENT TO SAFETY AND QUALITY FOR OUR METABOLIC AND BARIATRIC SURGERY PATIENTS TO RECEIVE THE ACCREDITATION, SHADY GROVE DEMONSTRATED TO EXAMINERS THAT THE HOSPITAL MAINTAINS TOP QUALITY FACILITIES, CAREGIVERS AND STANDARDS OF PRACTICE FOR BARIATRIC PROCEDURES THE SHADY GROVE CAMPUS ALSO FEATURES THE AQUILINO CANCER CENTER, MONTGOMERY COUNTY, MARYLAND'S FIRST FREE-STANDING, COMPREHENSIVE CANCER CENTER MULTIDISCIPLINARY CANCER CARE TEAM MEMBERS WORK TOGETHER IN ONE FACILITY, SO PATIENTS RECEIVE SEAMLESS, COORDINATED CARE OUR PHYSICIANS CAN ALSO COLLABORATE WITH SCIENTISTS AT THE NEARBY SHADY GROVE LIFE SCIENCES CENTER AND GREAT SENECA SCIENCE CORRIDOR, WHICH MEANS PATIENTS GET ACCESS TO CLINICAL TRIALS AND CARE BASED ON THE LATEST MEDICAL RESEARCH AT ITS CURRENT LOCATION IN TAKOMA PARK, MARYLAND, WASHINGTON ADVENTIST HOSPITAL HAS BEEN PROVIDING FULL-SERVICE MEDICAL AND SURGICAL CARE TO THE RESIDENTS OF EASTERN MONTGOMERY COUNTY, WESTERN PRINCE GEORGE'S COUNTY AND WASHINGTON, D.C. FOR MORE THAN 100 YEARS. WHILE WASHINGTON ADVENTIST'S HISTORY REFLECTS THE SPECIAL CARE IT HAS PROVIDED FOR GENERATIONS OF FAMILIES, OF SPECIAL NOTE IS THE HOSPITAL'S CARDIAC SERVICES. THE HOSPITAL WAS THE FIRST IN THE GREATER D.C. AREA TO PERFORM NUMEROUS CARDIAC PROCEDURES DATING FROM ITS FIRST HEART PROCEDURE IN 1962, INCLUDING MITRAL VALVULOPLASTY AND A NUMBER OF SOPHISTICATED TYPES OF ECHOCARDIOGRAPHY NOT ONLY DOES WASHINGTON ADVENTIST PROVIDE SUBSTANTIAL CARDIAC SURGERY AND PCI PROCEDURES, BUT IT ALSO IS THE BACKUP FOR MULTIPLE HOSPITALS WITH PRIMARY AND NONPRIMARY, ELECTIVE PCI PROGRAMS THAT REQUIRE AN AFFILIATION WITH A CARDIAC SURGERY PROGRAM IN 2016, THE SOCIETY OF THORACIC SURGEONS (STS) AWARDED ADVENTIST HEALTHCARE WASHINGTON ADVENTIST HOSPITAL A THREE-STAR RATING - THE HIGHEST POSSIBLE QUALITY RATING - FOR CORONARY ARTERY BYPASS GRAFT SURGERY (CABG) THE STS HAS DEVELOPED A COMPREHENSIVE RATING SYSTEM FOR THE QUALITY OF CARDIAC SURGERY AMONG HOSPITALS ACROSS THE COUNTRY APPROXIMATELY 10% OF HOSPITALS NATIONWIDE RECEIVED A THREE-STAR RATING FOR HEART SURGERY THE RATING INCLUDES NOT ONLY OUTCOME MEASURES, BUT ALSO PROCESS MEASURES AND ADHERENCE TO EVIDENCE-BASED CARE THROUGHOUT A PATIENT'S ADMISSION THE HOSPITAL'S HEART PROGRAM WAS ALSO RECOGNIZED FOR EFFICIENT, EFFECTIVE AND RAPID TREATMENT OF HEART ATTACKS BY THE SOCIETY OF CARDIOVASCULAR PATIENT CARE (SCPC), AN INSTITUTE OF THE AMERICAN COLLEGE OF CARDIOLOGY IT IS ONE OF ONLY TWO HOSPITALS IN MARYLAND TO RECEIVE ACCREDITATION AS A CHEST PAIN CENTER - VERSION V WITH PCI (PERCUTANEOUS CORONARY INTERVENTION, OR ANGIOPLASTY) FROM THE SCPC THIS IS CURRENTLY THE HIGHEST ACCREDITATION LEVEL OFFERED BY THE SCPC IT RECOGNIZES THE HOSPITAL'S ONGOING COMMITMENT TO CARÉ FOR PATIENTS WITH HEART ATTACK SYMPTOMS USING MORE EFFICIENT AND EFFECTIVE DIAGNOSTIC METHODS, AS WELL AS MORE APPROPRIATE AND RAPID TREATMENT IN 2016, WASHINGTON ADVENTIST HOSPITAL BEGAN A \$331 MILLION PROJECT TO BUILD A NEW ADVENTIST HEALTHCARE WASHINGTON ADVENTIST HOSPITAL IN THE WHITE OAK AREA OF MONTGOMERY COUNTY ADJACENT TO THE U.S. FOOD AND DRUG ADMINISTRATION'S (FDA) HEADQUARTERS, THE NEW HOSPITAL IS AT THE CENTER OF THE WHITE OAK SCIENCE GATEWAY, A DEVELOPING LIFE SCIENCES COMMUNITY BRINGING TOGETHER MEDICAL RESEARCHERS, BUSINESSES AND RESIDENTS WASHINGTON ADVENTIST HOSPITAL WILL MOVE ITS ACUTE-CARE OPERATIONS TO THE NEWLY CONSTRUCTED 170-BED HOSPITAL, ESTIMATED TO OPEN IN EARLY 2019, WHILE RETAINING ITS CURRENT LOCATION IN TAKOMA PARK TO PROVIDE OTHER HEALTHCARE SERVICES THE NEW HOSPITAL WILL EXPAND ACCESS TO PATIENT CARE IN THE REGION AND CONTINUES ADVENTIST HEALTHCARE'S MORE THAN 100-YEAR TRADITION OF CARING FOR COMMUNITY THE NEW SITE, ALONG THE BORDER OF MONTGOMERY AND PRINCE GEORGE'S COUNTIES, PROVIDES > EASIER ACCESS AND EXPANDED PARKING FOR PATIENTS, VISITORS, STAFF > ALL PRIVATE PATIENT ROOMS, > STATE-OF-THE-ART MEDICAL EQUIPMENT AND FACILITY > HEALING ENVIRONMENT USING NATURAL ELEMENTS LIKE LARGE WINDOW VIEWS OF SURROUNDING WOODS AND POND, A GREEN ROOF GARDEN AND WALKING TRAIL AROUND THE POND> AMPLE SPACE TO COMFORTABLY ACCOMMODATE FAMILY AND OTHER PATIENT/COMMUNITY SUPPORT PERSONS ONCE THE HOSPITAL MOVES, THE CURRENT TAKOMA PARK LOCATION WILL FEATURE > A PRIMARY CARE CENTER> A WOMEN'S CENTER/PRENATAL CLINIC> PHYSICIAN OFFICES> INPATIENT REHABILITATION> LAB AND IMAGING SERVICES

Form 990, Part III, Line 4b:

SUICIDE PREVENTION AND THE NATIONAL ALLIANCE ON MENTAL ILLNESS.

ADVENTIST HEALTHCARE BEHAVIORAL HEALTH & WELLNESS SERVICES ADVENTIST HEALTHCARE BEHAVIORAL HEALTH & WELLNESS SERVICES (BH&WS), FORMERLY KNOWN AS ADVENTIST BEHAVIORAL HEALTH, IS A COMPREHENSIVE NETWORK OF MENTAL HEALTH FACILITIES PROVIDING CARE TO INDIVIDUALS WITH MENTAL ILLNESS AND SUBSTANCE ABUSE CHALLENGES WITH LOCATIONS IN MARYLAND'S MONTGOMERY, DORCHESTER AND WICOMICO COUNTIES. BH&WS OFFERS A BROAD RANGE OF SERVICES SUCH AS ACUTE CARE, RESIDENTIAL TREATMENT, SPECIAL EDUCATION AND GENERAL EDUCATION PROGRAMS, CHEMICAL DEPENDENCY PROGRAMS, PARTIAL

UNCOMPENSATED MENTAL HEALTH CARE ACROSS ITS TWO MAIN CAMPUSES BH&WS FACILITIES OFFER A TOTAL OF 161 ACUTE CARE BEDS, 81 RESIDENTIAL TREATMENT CENTER BEDS. 32 GROUP HOME BEDS AND A FULL CONTINUUM OF OUTPATIENT SERVICES BH&WS CARED FOR APPROXIMATELY 4.524 PATIENTS. CLIENTS AND RESIDENTS ACROSS ITS ENTITIES IN 2016 BH&WS ROCKVILLE CAMPUS THE BH&WS ROCKVILLE CAMPUS IS A NOT-FOR-PROFIT, JOINT COMMISSION ACCREDITED. 117-

HOSPITALIZATION PROGRAMS, INTENSIVE OUTPATIENT SERVICES, AND COMMUNITY-BASED RESIDENTIAL SERVICES IN 2016, BH&WS PROVIDED \$1,562,809 IN

BED PSYCHIATRIC TREATMENT FACILITY LOCATED IN MONTGOMERY COUNTY BH&WS IS THE LARGEST PROVIDER OF BEHAVIORAL HEALTH SERVICES IN MONTGOMERY COUNTY THE ROCKVILLE CAMPUS ALSO PROVIDES OUTPATIENT CHEMICAL DEPENDENCY SERVICES FOR ADULTS. OPERATES A PARTIAL HOSPITALIZATION PROGRAM FOR ADOLESCENTS AND ADULTS. AND AN OUTPATIENT WELLNESS CLINIC BH&WS' ACUTE SERVICES INCLUDE THE SPECIALIZED MAGNOLIA UNIT. A 10-BED ACUTE INPATIENT UNIT DEDICATED TO SERVING GERIATRIC ADULTS. THE UNIT PROVIDES CRITICAL STABILIZATION AND SHORT-TERM INPATIENT TREATMENT FOR OLDER ADULTS WHO

EXPERIENCE SUDDEN LIFE CHANGES AND STRESSORS THAT TRIGGER DEPRESSION. ANXIETY AND OTHER CHALLENGES THAT IMPACT THEIR DAILY ACTIVITIES THE RIDGE SCHOOL IS A SPECIAL AND GENERAL EDUCATION SCHOOL APPROVED BY THE MARYLAND STATE DEPARTMENT OF EDUCATION BH&WS EASTERN SHORE CAMPUS THE BH&WS FASTERN SHORE CAMPUS IS THE REGION'S ONLY ACUTE CARE AND RESIDENTIAL MENTAL HEALTH RESOURCE FOR CHILDREN AND ADOLESCENTS.

THE FACILITY OFFERS 15 ACUTE CARE BEDS AND 59 RTC BEDS THE RIDGE SCHOOL OF THE EASTERN SHORE IS A SPECIAL AND GENERAL EDUCATION SCHOOL FOR STUDENTS IN GRADES THREE TO 12. THE SCHOOL SERVES RESIDENTS OF THE EASTERN SHORE RESIDENTIAL TREATMENT CENTER AS WELL AS DAY STUDENTS WHO

LIVE IN THE LOCAL COMMUNITY BH&WS AND PENINSULA REGIONAL MEDICAL CENTER BH&WS PARTNERED WITH PENINSULA REGIONAL MEDICAL CENTER (PRMC) IN 2015

TO MANAGE PRMC'S BEHAVIORAL HEALTH SERVICES IN THE EASTERN SHORE REGION PRMC'S BEHAVIORAL HEALTH SERVICES INCLUDE ADULT INPATIENT AND PARTIAL HOSPITALIZATION PROGRAMS AS WELL AS OUTPATIENT SERVICES FOR CHILDREN AND ADOLESCENTS AT THE OUTPATIENT WELLNESS CLINIC IN SALISBURY THE BEHAVIORAL HEALTH UNIT AT ADVENTIST HEALTHCARE WASHINGTON ADVENTIST HOSPITAL THE BEHAVIORAL HEALTH UNIT OFFERS 39 ADULT INPATIENT BEDS IN

ADDITION TO PARTIAL HOSPITALIZATION AND INTENSIVE OUTPATIENT PROGRAMS AT ITS TAKOMA PARK, MARYLAND LOCATION COMMUNITY-BASED RESIDENTIAL

SERVICES BH&WS' COMMUNITY-BASED RESIDENTIAL SERVICES INCLUDES TWO HOMES FOR ADOLESCENTS AND ONE FOR ADULTS. THE ADOLESCENT HOMES, OR COTTAGES, OFFER ADOLESCENTS 13 TO 17 YEARS OF AGE A SAFE AND THERAPEUTIC RESIDENTIAL ENVIRONMENT IN WHICH TO SUPPORT THEIR TRANSITION BACK TO

THEIR FAMILIES, THE COMMUNITY, AND, IN SOME CASES, INDEPENDENT LIVING THE GROUP HOMES ARE LOCATED IN MONTGOMERY COUNTY COMMUNITIES THE MANOR

IS AN ASSISTED LIVING FACILITY IN TAKOMA PARK FOR INDIVIDUALS WITH CHRONIC AND SEVERE MENTAL ILLNESS WHO ARE UNABLE TO LIVE INDEPENDENTLY. THE

FACILITY PROVIDES A SAFE AND SUPPORTIVE RESIDENTIAL ENVIRONMENT AS AN ALTERNATIVE TO LONG-TERM PSYCHIATRIC HOSPITALIZATION COMMUNITY

SERVICE BH&WS IS COMMITTED TO SERVING AS A MENTAL HEALTH RESOURCE TO FAMILIES AND BEHAVIORAL HEALTH SPECIALISTS IN THE COMMUNITIES IT SERVES

THE ORGANIZATION HAS DEDICATED SIGNIFICANT RESOURCES TO PROVIDING CONTINUING EDUCATION SYMPOSIUMS FOR CLINICIANS AS WELL AS FREE EDUCATIONAL WORKSHOPS FOR THE COMMUNITY BH&WS AND ITS EMPLOYEES ALSO SPONSOR AND SUPPORT COMMUNITY ORGANIZATIONS SUCH AS THE AMERICAN FOUNDATION FOR ADVENTIST HEALTHCARE, INC HAS CONTRACTED WITH MEDICAL FACULTY ASSOCIATES, INC (MFA) TO EMPLOY CERTAIN PHYSICIANS WHO SUPPORT THE CONTINUUM OF HEALTH SERVICES OFFERED BY ADVENTIST HEALTHCARE THE MFA IS THE LARGEST MULTI-SPECIALTY PHYSICIAN PRACTICE IN THE WASHINGTON, D C AREA THE MFA IS A NON-PROFIT ORGANIZATION INDEPENDENT OF THE GEORGE WASHINGTON UNIVERSITY AND GW HOSPITAL IT HAS MORE THAN 800 DOCTORS IN 51 MEDICAL SPECIALTIES THROUGH THIS CONTRACTUAL RELATIONSHIP. MFA EMPLOYS ABOUT 50 COMMUNITY PHYSICIANS IN A VARIETY OF MEDICAL AND SURGICAL SPECIALTIES

TO SERVE ADVENTIST HEALTHCARE'S COMMUNITIES IN MONTGOMERY, FREDERICK, AND PRINCE GEORGE'S COUNTIES IN MARYLAND MFA PROVIDES ADMINISTRATIVE,

FINANCIAL MANAGEMENT, TECHNICAL AND BUSINESS SUPPORT SERVICES THAT ARE ESSENTIAL FOR PHYSICIANS TO PROVIDE QUALITY CARE AND OPERATE

FINANCIAL MANAGEMENT, TECHNICAL AND BUSINESS SUPPORT SERVICES THAT ARE ESSENTIAL FOR PHYSICIANS TO PROVIDE QUALITY CARE AND OPERATE SUCCESSFUL PRACTICES

Form 990, Part III, Line 4c:

Compensated Employees, and Independent Contractors (C) (D) (E) Name and Title Average Position (do not check more Reportable Reportable hours per than one box, unless compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations for related (W-2/1099-(W- 2/1099organization and MISC) organizations MISC)

Estimated

from the

related

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

CHAIR, GOVERNANCE EFFECTIVENESS COMMITTEE

CHAIR, STRATEGIC PLANNING COMMITTEE

......

AVIS E BUCHANAN ESQ

NICOLAS CACCIABEVE MD

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

WALTER F FENNELL

NANCY E HARDWICK

PATRICK J HOGAN

ROSEMARIE MELENDEZ

BOARD MEMBER

BOARD MEMBER

	below dotted line)	rvidual trustee director	stitutional Trustee	 O ⊕	employee	hest compensated plovee	mer			organizations
DAVID E WEIGLEY	1 00	X		x				0	0	
BOARD CHAIR		^		^						
SETH BARDU	1 00	_						0	0	

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DAVID E WEIGLEY	1 00	×	x		0	0	
BOARD CHAIR		^	_^			0	
SETH BARDU	1 00	V				0	
CHAIR OF AUDIT & FINANCE COMMITTEES		^					

BOARD CHAIR		X	X		0	0	0
SETH BARDU CHAIR OF AUDIT & FINANCE COMMITTEES	1 00	х			0	0	0
ROBERT T VANDEMAN BOARD VICE CHAIR	1 00	х	×		0	0	0

SETH BARDU	1 00	_v						_	0	0
CHAIR OF AUDIT & FINANCE COMMITTEES		^						0	Ü	
ROBERT T VANDEMAN	1 00	v		_				0	0	0
BOARD VICE CHAIR		^		^					o d	
RENEE BATTLE-BROOKS ESQ	1 00	.,								
		ı X	I	l	1	I	1	1 0	1 0	0

Compensated Employees, and Independent Contractors (D) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation amount of other compensation week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and থ সূ Highest compensat Former organizations MISC) MISC) related organizations employee

228,632

112,003

154,005

120,527

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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1,223,400

656,869

715,614

505,339

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	below dotted line)	dividual trustee director	stitutional Trustee
DONALD MELNICK MD	1 00		
BOARD MEMBER	••••••	X	

RICK REMMERS

BOARD MEMBER

BOARD MEMBER

JAMES ROST MD

BOARD MEMBER

TERRY FORDE

JAMES G LEE

EVP & CFO, AHC

JOHN SACKETT

ERIK WANGSNESS

PRESIDENT, WAH

DREWRY J WHITE MD

WEYMOUTH SPENCE EDD

PRESIDENT & CEO, AHC

BOARD MEMBER (TERM EXPIRED 3/16)

BRUCE C ROBERTSON PHD

CHAIR, QUALITY & PATIENT SAFETY COMMITTEE

EVP & COO OF AHC & PRESIDENT OF SGMC

Compensated Employees, and Independent Contractors (C) (D) (E) Name and Title Position (do not check more Average Reportable Reportable than one box, unless hours per compensation compensation week (list person is both an officer from the from related and a director/trustee) any hours organization organizations

Estimated

amount of other

compensation

from the

87,781

55,661

55,088

396,537

266,352

236,570

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

							′	(14, 24,000	(1) 2(1000		
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
JASON C COE PRESIDENT, HRMC	5 00 55 00			x				352,661	0	19,575	
KEITH BALLENGER VP, HOME HEALTH	10 00				х			238,136	0	54,627	
JAMES DAMRON	10 00				х			348,588	0	24,480	

PRESIDENT, TIRPIC	55 00					
KEITH BALLENGER	10 00					
	•••••		Х		238,136	
VP, HOME HEALTH	40 00					
JAMES DAMRON	10 00					
			Х		348,588	
VP & CHIEF DEVELOPMENT OFFICER, AHC	35 00				,	
KENNETH B DESTEFANO	50 00					
			Х		448.722	
VP & GENERAL COUNSEL, AHC						

VI, HONE HEAETH	40 00						1
JAMES DAMRON	10 00		V		348,588	0	24,480
VP & CHIEF DEVELOPMENT OFFICER, AHC	35 00		^		346,366	0	24,480
KENNETH B DESTEFANO	50 00		¥		448.722	0	77.987
VP & GENERAL COUNSEL, AHC			^		440,722	0	77,507
MAUREEN DYMOND VP, FINANCIAL OPERATIONS, AHC	50 00		x		259,818	0	59,910

KENNETH B DESTEFANO	50 00		<		440.722	0	77.007
VP & GENERAL COUNSEL, AHC			^		448,722	0	77,987
MAUREEN DYMOND	50 00		<		259,818	0	59,910
VP, FINANCIAL OPERATIONS, AHC			^		239,616	0	39,910
PATRICK GARRETT	20 00		<		519,579	0	118,216
SVP & PHYSICIAN INTEGRATION, AHC	40 00		^		519,579	0	118,216

VP, FINANCIAL OPERATIONS, AHC	•••••		X		259,818	0	59,910
PATRICK GARRETT	20 00		.,		510 530		
SVP & PHYSICIAN INTEGRATION, AHC	40 00		Х		519,579	O	118,216
CHRISTOPHER GHION	40 00		x		353.942	0	74.326
VP CHIEF INFORMATION OFFICER AHC			^		333,342	· ·	, +,520

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PATRICK GARRETT	20 00		X		519,579	0	
SVP & PHYSICIAN INTEGRATION, AHC	40 00		, ,		010,0.0		
CHRISTOPHER GHION	40 00		x		353,942	0	
VP, CHIEF INFORMATION OFFICER, AHC			^		333,542	Ü	

PATRICK GARRETT							
SVP & PHYSICIAN INTEGRATION, AHC	40 00		Х		519,579	0	
CHRISTOPHER GHION	40 00		X		353.942	0	
VP, CHIEF INFORMATION OFFICER, AHC			^		333,312	3	

50 00

10 00 40 00

40 00

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SUSAN L GLOVER

THOMAS GRANT

DEBRA ILLIG

SVP & SYSTEM QUALITY, AHC

VP, PUBLIC RELATIONS&MARKETING, AHC

VP, CLINICAL EFFECT &PATIENT SAFETY, AHC

Compensated Employees, and Independent, Contractors (C) (D) (E) Name and Title Average Position (do not check more Reportable Reportable than one box, unless hours per compensation compensation week (list person is both an officer from the from related and a director/trustee) any hours organization organizations

Estimated

amount of other

compensation

from the

67,224

90,735

96,071

19,929

70,094

122,143

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

	1						′	/14/ 2/4000	/VV 3/4000	l '	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
MARTA BRITO PEREZ SVP & CHIEF HR OFFICER, AHC	40 00				x			448,682	0	104,999	
KRISTEN PULIO VP, REVENUE MANAGEMENT, AHC	48 00 2 00				×			280,748	0	61,215	
BRENT REITZ VP & ADMINISTRATOR, ARHM	15 00 40 00				x			348,960	0	83,178	
CHAMEE CHIM	40 00										

			Х		280,748	0	61,215
VP, REVENUE MANAGEMENT, AHC	2 00						
BRENT REITZ VP & ADMINISTRATOR, ARHM	15 00		х		348,960	0	83,178
EUNMEE SHIM	40 00 40 00						
VP,BUS DEV &STRATEGIC PLANNING, AHC	•••••		Х		388,228	0	91,908
CARLOS VARGAS	40 00						

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249,318

303,987

412,694

288,195

304,005

526,328

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12 00 59 00

1 00 40 00

40 00

40 00

CARLOS VARGAS

KEVIN YOUNG

PRESIDENT, BHWS

DANIEL L COCHRAN

MEDICAL DIRECTOR

VP OF OPERATIONS

KEVIN SMOTHERS

DAVID SMITH

VP & CFO, SGMC

VP, HUMAN RESOURCES, AHC

MARISSA CUMMINGS LESLIE

VP & CHIEF MEDICAL OFFICER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (E) (D) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation

		any hours and a director/trustee)							organization organizations			
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations		
JOAN VINCENT	40 00					x		367,100	0	15,796		

CHIEF NURSING OFFICER, SGMC

efile	e GRA	APHIC prii	nt - DO NOT PROCES	S As Filed Data -			DLN: 9	3493318068027
SCH	IED	ULE A	Public	c Charity Statu	s and Pul	olic Supp	ort	OMB No 1545-0047
(For	m 990			e organization is a sect	ion 501(c)(3) d	organization o		2016
990E	(Z)			4947(a)(1) nonexe ▶ Attach to Form				2010
•		the Treasury	► Information at	oout Schedule A (Form			ıctions is at	Open to Public Inspection
Name	e of th	ue Service ne organiza		www.ms.g	<u>04/10/11/1990</u> .		Employer identific	<u> </u>
DVEN	IISI H	EALTHCARE IN	IC .				52-1532556	
Pai			for Public Charity St				See instructions.	
ne o 1	rganız		a private foundation beca	`	•	•	(A)(:)	
		•	onvention of churches, or			. ,, ,	(A)(I).	
2			scribed in section 170(b		,			
3	✓	•	or a cooperative hospital s	•				
4		name, city,	esearch organization ope and state		-			·
5			ation operated for the ber (iv). (Complete Part II)	nefit of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	bed in section 170
6		A federal, s	tate, or local government	or governmental unit de	escribed in sectio	on 170(b)(1)(A	4)(v).	
7			ation that normally receiv ' 0(b)(1)(A)(vi). (Compl		s support from a	governmental u	unit or from the gener	al public described in
8		A communi	ty trust described in sect	ion 170(b)(1)(A)(vi)	(Complete Part I	I)		
9			ural research organizatior rant college of agriculture					ege or university or a
LO		from activit	ation that normally receiv lies related to its exempt income and unrelated bu see section 509(a)(2).	functions—subject to cer isiness taxable income (le	tain exceptions, a	and (2) no more	than 331/3% of its su	pport from gross
.1		•	ation organized and opera		r public safety S	ee section 509	(a)(4).	
2		more public	ation organized and opera ly supported organization through 12d that describ	ns described in section 5	09(a)(1) or sec	ction 509(a)(2). See section 509(a	
а		Type I. A so	supporting organization of n(s) the power to regular Part IV, Sections A and	perated, supervised, or coly ly appoint or elect a majo	ontrolled by its s	upported organı	zation(s), typically by	
b		Type II. A manageme	supporting organization s nt of the supporting organ plete Part IV, Sections	supervised or controlled i nization vested in the sar				
С		Type III f	unctionally integrated. organization(s) (see instru	A supporting organizatio				ted with, its
d		Type III n	on-functionally integrated The organization You must complete I	ited. A supporting organition generally must satis	ization operated fy a distribution i	ın connection w	th its supported organ	
e		Check this	box if the organization re- or Type III non-functiona	ceived a written determir	nation from the II	RS that it is a Ty	/pe I, Type II, Type II	I functionally
f	Enter		of supported organization		organization			
g	Provid	de the follow	ing information about the	supported organization(s)			
(i)Na	ame of	f supported o	organization (ii)EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv Is the organiz your governir	ation listed in	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No	1	
Γotal			tion Act Notice, see the					

Sch	edule A (Form 990 or 990-EZ) 2016						Page 2
P	art III Support Schedule for (Complete only if you che III. If the organization fa	ecked the box o	n line 5, 7, 8, o	r 9 of Part I or	if the organization	on failed to quali	
	ection A. Public Support	no to quanty un	441 1110 10515 115	tea below, pied	se complete i al		
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f) Total
	(or fiscal year beginning in) ▶	(a)2012	(0)2013	(0)2014	(4)2013	(e)2010	(T)TOtal
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						,
	organization's benefit and either paid						
3	to or expended on its behalf The value of services or facilities						
•	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
6	shown on line 11, column (f) Public support. Subtract line 5 from						
	line 4						
S	ection B. Total Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
7	(or fiscal year beginning in) ► Amounts from line 4	. ,	, ,	, ,	 ``	. ,	
8	Gross income from interest,				+		
٠	dividends, payments received on						
	securities loans, rents, royalties and						
_	income from similar sources						
9	Net income from unrelated business activities, whether or not the						
	business is regularly carried on						
10	Other income Do not include gain or						
	loss from the sale of capital assets						
11	(Explain in Part VI) Total support. Add lines 7 through						
	10						
12	Gross receipts from related activities, e	tc (see instruction	ns)			12	
13	First five years. If the Form 990 is for	r the organization	's first, second, th	ird, fourth, or fifth	h tax year as a sec	tion 501(c)(3) org	anızatıon,
	check this box and stop here					▶ [
S	ection C. Computation of Public						
14	Public support percentage for 2016 (lin	e 6, column (f) dı	vided by line 11,	column (f))		14	
15	Public support percentage for 2015 Sch	nedule A, Part II, l	ine 14			15	
16a	33 1/3% support test—2016. If the	organization did r	ot check the box	on line 13, and lir	ne 14 is 33 1/3% o	r more, check this	box
	and stop here. The organization qualif						ightharpoons
Ŀ					and line 15 is 33 i	1/3% or more, chec	ck this
	box and stop here. The organization	qualifies as a pub	licly supported or	ganization			▶ □
17 a	10%-facts-and-circumstances test						
	is 10% or more, and if the organization						
	in Part VI how the organization meets t	the "facts-and-circ	cumstances" test	The organization	qualifies as a publ	icly supported	. \square
	organization	2045 1511			12.46.46	47 11	▶ □
b	10%-facts-and-circumstances tes 15 is 10% or more, and if the organiza						
	Explain in Part VI how the organization						
	supported organization			. 5-	,	. ,	►□
18		n did not check a	box on line 13, 1	6a, 16b, 17a, or 1	L7b, check this box	k and see	
	instructions		,	. ,	·		ightharpoons
					Schadu	le A (Form 990 o	r 990-F7) 2016

Section A. Public Support										
the organization fails to qualify under the tests listed below, please complete Part II.)										
(Complete only if you checked the box on line 10 of Part 1 or if the organization failed to qualify under Part 11. I	ίT									

Se	ection A. Public Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e) 2016	(f)Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
_	membership fees received (Do not	I					
	ınclude any "unusual grants`")	<u> </u>					
2	Gross receipts from admissions,	I					
	merchandise sold or services performed, or facilities furnished in	I					
	any activity that is related to the	I					
	organization's tax-exempt purpose	I					
_	Cross receipts from activities that are						
3	Gross receipts from activities that are not an unrelated trade or business	I					
	under section 513	I					
4	Tax revenues levied for the						
	organization's benefit and either paid	I					
5	to or expended on its behalf The value of services or facilities						
,	furnished by a governmental unit to	I					
	the organization without charge	ļ					
6	Total. Add lines 1 through 5	<u></u>					
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	I					
	5 received from disqualified persons	<u> </u>					
b	Amounts included on lines 2 and 3						
	received from other than disqualified	I					
	persons that exceed the greater of \$5,000 or 1% of the amount on line	I					
	13 for the year	I					
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
31	ection B. Total Support	Г	1	T	Т		
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d) 2015	(e) 2016	(f)Total
9	Amounts from line 6						
.0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
ь	income from similar sources Unrelated business taxable income						
U	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
	Add lines 10a and 10b Net income from unrelated business						
11	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c,						
	11, and 12) First five years. If the Form 990 is fo	r the organization	te first second the	hird fourth or fift	 	ction 501/c)(2) a:	raanization
14	check this box and stop here	Tale organización	r a mac, second, ti	ma, iourtii, or iiit	ii tax yeai as a se	CCOT 301(C)(3) 01	yanızatıon, ► □
<u> </u>	ection C. Computation of Public	Support Perce	ntage				
15	Public support percentage for 2016 (lin			column (f))		15	
16	Public support percentage from 2015 S		· ·	(.,,		16	
	ection D. Computation of Invest	<u> </u>				10	
17	Investment income percentage for 20:			line 13, column (f))	17	
18	Investment income percentage from 2			,(••	18	
	331/3% support tests—2016. If the			on line 14, and lir	ie 15 is more than		e 17 is not
	more than 33 1/3%, check this box and						▶ □
	33 1/3% support tests—2015. If the						. —

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

ightharpoons

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Schedule A (Form 990 or 990-EZ) 2016

6

7

8

10a

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations Yes No

Page 4

5c

6

7

8

9a

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

_	If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,		
	describe the designation If historic and continuing relationship, explain	1	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described		
	ın section 509(a)(1) or (2)	2	
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes." describe in Part VI when and how the organization made the		

эa	Did the organization have a supported organization described in section 301(c)(4), (5), or (6), it res, answer (b) and (c)			
	below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			

	the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the		
	determination	3b	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below	4a	
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b	
	Supervised by or in connection with its supported organizations		

	determination	3b	
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с	
4a	as any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b ın Part I, answer (b) and (c) below		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or	4b	
С	supervised by or in connection with its supported organizations Did the organization support any foreign supported organization that does not have an IRS determination under sections		
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support		
	to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes	4c	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and		

4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below	4a	
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b	
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support		
	to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes	4c	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the		
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by	5a	

U	bld the organization have ditinate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the			
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the			
	organization's organizing document?	5b		

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

Substitutions only. Was the substitution the result of an event beyond the organization's control?

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Par	** Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
C-	ection B. Type I Supporting Organizations			
se	ection B. Type I Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of	ır 🗆	1.03	""
	elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Pa			
	VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or			
	trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such			
	powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that			
	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
			•	•
Se	ection C. Type II Supporting Organizations		Yes	N.
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees	of [res	No
1	were a majority of the organization's directors of trustees during the tax year also a majority of the directors of trustees each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the	or		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
		1		
				•
Se	ection D. All Type III Supporting Organizations		Τ.,	
	Did the appropriate any would be each of the grown which are not the best first first of the COL seconds of the	,	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of			
	Form 990 that was most recently filed as of the date of notification, and (III) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	<u> </u>	-	<u> </u>
2	Were any of the organization's officers directors or trustoes either (1) appointed or elected by the supported arrangement	n 1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization	"		
	maintained a close and continuous working relationship with the supported organization(s)	<u> </u>		
_	Divinion of the valeting described in (2) did the surround of	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in torganization's investment policies and in directing the use of the organization's income or assets at all times during the t			
	year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
			1	
	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instr	actions)		
a				
b				
С	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instru	ictions))
2	Activities Test Answer (a) and (b) below.	_	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
	supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supporte organizations and explain how these activities directly furthered their exempt purposes, how the organization was	3		
	responsive to those supported organizations, and how the organization determined that these activities constituted	<u> </u>		
	substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the			
	organization's position that its supported organization(s) would have engaged in these activities but for the organization	s		
_	involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each the supported organizations? Provide details in Part VI.	of 3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its	<u> </u>	1	
,	supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3b		
		,	1	

-	Add lifles 1 till odgif 5			
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

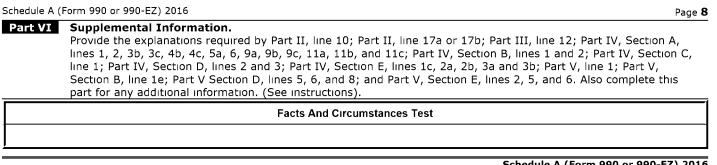
d	Total (add lines 1a, 1b, and 1c)	1d	
е	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

b Excess from 2013.

d Excess from 2015.

e Excess from 2016. . . .

c Excess from 2014.



efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Political Campaign and Lobbying Activities

www.irs.gov/form990.

DLN: 93493318068027

Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B • Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** ADVENTIST HEALTHCARE INC. 52-1532556 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes Was a correction made? ☐ Yes □ No h If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b 4 Did the filing organization fileForm 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-3 5

Schedule C (Form 990 or 990-EZ) 2016

Total lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots nontaxable amount

Grassroots lobbying expenditures

Form 5768 (election under section 501(h)). For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity						(b)	
					A	mour	it
1		ation attempt to influence foreign, national, state or local legislation, blic opinion on a legislative matter or referendum, through the use of					
а	Volunteers?			No			
b	Paid staff or management (include cor	mpensation in expenses reported on lines 1c through 1i)?	Yes				
С	Media advertisements?			No			
d	Mailings to members, legislators, or th	ne public?		No			
е	Publications, or published or broadcas	t statements?		No			
f	Grants to other organizations for lobb	ying purposes?		No			
g	Direct contact with legislators, their st	affs, government officials, or a legislative body?	Yes				124,79
h		nventions, speeches, lectures, or any similar means?		No			
i	Other activities?			No			
j	Total Add lines 1c through 1i						124,798
2a	Did the activities in line 1 cause the or	rganization to be not described in section 501(c)(3)?		No			<u> </u>
b	If "Yes," enter the amount of any tax	incurred under section 4912					
С	If "Yes," enter the amount of any tax	incurred by organization managers under section 4912					
d	If the filing organization incurred a sec	ction 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organ (6).	ization is exempt under section 501(c)(4), section 501(c)	(5), 0	r secti	on 5	01(c	•)
	Word substantially all (90% or more)	dues received pendeductible by members?		_	1	Yes	No
1		dues received nondeductible by members? ise lobbying expenditures of \$2,000 or less?		-	2		
2	•			-	3		
3		er lobbying and political expenditures from the prior year?	/= \ -		_	04/-)(6)
	and if either (a) BOTH answered "Yes."	ization is exempt under section 501(c)(4), section 501(c) I Part III-A, lines 1 and 2, are answered "No" OR (b) Part				OI(C)(6)
1	Dues, assessments and similar amour		1				
2	Section 162(e) nondeductible lobbying expenses for which the section 52	g and political expenditures (do not include amounts of political 7(f) tax was paid).					
а	Current year		2a				
b	Carryover from last year		2b				
C	Total		2c				
3		6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4		on line 2c exceeds the amount on line 3, what portion of the excess does the reasonable estimate of nondeductible lobbying and political	4				
5	Taxable amount of lobbying and politic	cal expenditures (see instructions)	5				
P	art IV Supplemental Informa	ation	1				
Pro	vide the descriptions required for Part I-	-A, line 1, Part l-B, line 4, Part l-C, line 5, Part II-A (affiliated group list), mplete this part for any additional information	Part II	·A, lines	1 and	2 (se	ee
Return Reference Explanation							
PART II-B, LINE 1		O16, ADVENTIST HEALTHCARE, INC ENGAGED IN LOBBYING ACTIVITIES ERAL LEVEL ACTIVITIES INCLUDED DISCUSSIONS WITH MONTGOMERY INGE'S COUNTY OFFICIALS ABOUT VARIOUS REGIONAL HEALTH CARE MADULYING ISSUES OF ACCESS TO CARE AT THE STATE LEVEL, LEGISLATOR	COUNT ATTERS	Y AND P , PARTIC	RINC CULAR	E RLY	ND

HEALTH POLICY, HEALTHCARE REIMBURSEMENT AND ACCESS TO CARE

REGARDING ISSUES AROUND ACCESS TO CARE, PUBLIC HEALTH, HEALTH INSURANCE COVERAGE, AND MENTAL HEALTH POLICY AT THE FEDERAL LEVEL, ADVENTIST HEALTHCARE WORKED WITH LEGISLATORS ON ISSUES RELATED TO MEDICARE AND MEDICAID COVERAGE, FEDERAL HEALTH REFORM, MENTAL

SCHEDULE D

Supplemental Financial Statements

OMB No 1545-0047

DLN: 93493318068027

2016

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

		he organization HEALTHCARE INC			Employer ide	ntification	numb	er
					52-1532556			
Pa	rt I	Organizations Maintaining Donor Complete if the organization answere			ds or Accounts.			
			(a) Donor advised	funds	(b)Funds and	other acco	unts	
L	Total	number at end of year						
2	Aggr year	egate value of contributions to (during)						-
3	Aggr	egate value of grants from (during year)						
1	Aggr	egate value at end of year						
5		e organization inform all donors and donor a are the organization's property, subject to t			or advised		Yes	□ No
5	used o	e organization inform all grantees, donors, anly for charitable purposes and not for the ring impermissible private benefit?					Yes	□ No
Pai	rt III	Conservation Easements. Complet	e if the organization ar	nswered "Yes" on	Form 990, Part IV,	, line 7.		
L	Purpos	se(s) of conservation easements held by the	e organization (check all th	nat apply)				
	☐ P	Preservation of land for public use (e g , rec	reation or education)	☐ Preservation of	of an historically impo	ortant land a	area	
	□ Р	Protection of natural habitat		Preservation of	of a certified historic	structure		
	□ Р	reservation of open space						
2		ete lines 2a through 2d if the organization hent on the last day of the tax year	neld a qualified conservati	on contribution in th		tion t the End o	of the Y	ear /
а	Total n	umber of conservation easements			2a			
b	Total a	creage restricted by conservation easement	ts		2b			
С	Numbe	er of conservation easements on a certified	historic structure included	ın (a)	2c			
d		er of conservation easements included in (c) ire listed in the National Register	acquired after 8/17/06, a	and not on a historic	2d			
3	Numbe tax ye	er of conservation easements modified, trar ar ►	nsferred, released, extingu	iished, or terminated	d by the organization	during the		
1	Numbe	er of states where property subject to conse	ervation easement is locat	ed ▶				
5		the organization have a written policy regard forcement of the conservation easements i		ng, inspection, hand	lling of violations,	☐ Yes	□ N	n
5	Staff a	and volunteer hours devoted to monitoring,	inspecting, handling of vio	plations, and enforci	ng conservation ease			_
7	Amour ▶ \$	nt of expenses incurred in monitoring, inspe	ecting, handling of violation	ns, and enforcing co	nservation easement	s during the	e year	
,	· -	each conservation easement reported on lin	o 2/d) above satisfy the r	aduraments of secti	on 170(h)(4)(R)(ı)			
•		ection 170(h)(4)(B)(II)?	e 2(u) above satisfy the R	equirements of secti	OH 170(H)(4)(B)(I)	☐ Yes	□ N	o
•	balanc	t XIII, describe how the organization report ie sheet, and include, if applicable, the text ganization's accounting for conservation eas	of the footnote to the org			ind		
ar	t III	Organizations Maintaining Collect Complete if the organization answere	ions of Art, Historica		Other Similar As	sets.		
La	art, his	organization elected, as permitted under SF storical treasures, or other similar assets he e, in Part XIII, the text of the footnote to it:	eld for public exhibition, ed	ducation, or research	h in furtherance of pu			f
b	If the	organization elected, as permitted under SF cal treasures, or other similar assets held fo ng amounts relating to these items	AS 116 (ASC 958), to rep	ort in its revenue st	atement and balance			
(nue included on Form 990, Part VIII, line 1			▶ \$			
•	•	s included in Form 990, Part X			▶ \$			
2	If the	organization received or held works of art, l ng amounts required to be reported under :			financial gain, provid	de the		
а		ue included on Form 990, Part VIII, line 1	(<u> </u>	J	▶ \$			
b		included in Form 990, Part X			▶ \$	-		
					_			

d Equipment .

Par	t III	Organizations Ma	intaining Col	lections of	f Art, Hist	ori	cal T	reasu	ires, or	Other:	Similar A:	ssets (cont	inued)
3		g the organization's acqu s (check all that apply)	uisition, accessioi	n, and other	records, che	eck a	any of	the fol	llowing tl	nat are a	sıgnıfıcant ı	use of its col	lection
а		Public exhibition				d		Loan	or excha	nge prog	rams		
b		Scholarly research				е		Other	r				
c		Preservation for future	generations										
4	Provi Part	ide a description of the c	organization's col	lections and	explain how	the	y furtl	ner the	organız	ation's ex	empt purpo	ose in	
5		ng the year, did the orga ts to be sold to raise fun									ılar	☐ Yes	□ No
Pa	rt IV	Escrow and Custo Complete if the org X, line 21.			on Form 9	990	, Part	IV, lır	ne 9, or	reporte	d an amou	unt on Forn	n 990, Part
1a		e organization an agent, ded on Form 990, Part X		an or other II	ntermediary	for	contri	butions	s or othe	r assets r	not	☐ Yes	□ No
ь	If "Y	es," explain the arrange	ment in Part XIII	and complet	te the follow	/ına	table		Ī		Α	mount	
c		nning balance				9			ļ	1c			
d	_	tions during the year							Ī	1d			
е		abutions during the year							ŀ	1e			
f		ng balance								1f			
2a		the organization include :	an amount on Eo	rm 000 Bart	- V lino 21	for	occrou		ctodial a		hilitir 2		
Za	Diu t	ine organization include	an amount on Fo	iiii 990, Fait	. A, IIIIe 21,	101	escion	7 OI Cus	Stoulal a	ccount na	Dilley "	⊔ Yes	∐_No
b	If "Ye	es," explain the arranger	ment in Part XIII	Check here	ıf the expla	natı	on has	been	provided	l ın Part 🕽	(III		
Pa	rt V	Endowment Fund	is. Complete ıf	the organi	zation ans	wer	ed "Y				<u> </u>		
_	_			(a)Current	year ((b) Pr	rior yea	r ((c)Two ye	ars back	(d)Three year	ars back (e)	Four years back
	-	ning of year balance .											
b	Contri	butions											
С	Net in	vestment earnings, gain	s, and losses										
d	Grants	s or scholarships											
е		expenditures for facilitie	es										
f	Admin	nistrative expenses .											_
g	End of	f year balance											
2	Provi	ide the estimated percer	ntage of the curre	ent year end	balance (lın	e 10	, colu	mn (a))) held as	 5			
а		d designated or quasi-er			,	-		` '	•				
b	Perm	nanent endowment >											
С		porarily restricted endow	vment ▶										
C		percentages on lines 2a,		ld equal 100	%								
3а	Are t	there endowment funds in nization by	-			that	are h	eld and	d admini	stered for	the		Yes No
	_	inrelated organizations										3a(i)	
	(ii)	related organizations .										3a(ii)	
b	• •	es" on $3a(\pi)$, are the rela	ated organizatior	ns listed as re	equired on S	che	dule R	?.				3b	
4	Desc	ribe in Part XIII the inte	nded uses of the	organızatıor	n's endowme	ent f	unds						
Pa	rt VI	Land, Buildings, a Complete if the org			on Form 9	90.	Part	IV, lın	ne 11a. :	See Forr	n 990, Pai	rt X, line 10).
	Descr	ription of property	(a) Cost or oth (investme	ner basis	(b)Cost or of						epreciation		ook value
1a	Land						8,17	75,661					8,175,661
	Buildir						-	53,522			226,374,645		151,878,877
		hold improvements					-	, 76,620			20,736,345		17,740,275
				1									

311,059,832

107,944,446

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)

141,425,793

81,074,646

400,295,252

169,634,039

26,869,800

Part VII Investments—Other Securities. Complete	e if the organization	n answered 'Ye	s' on Form 990, Pa	art IV, line 11b.	
See Form 990, Part X, line 12. (a) Description of security or category (including name of security))Book value	(c)Method of valuation Cost or end-of-year market value		
(1)Financial derivatives		alue	Cost of end-or-yea	i illarket value	
(2)Closely-held equity interests (3)Other	· · · ·				
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related. Comple	to if the organization	an anguared 'V	(oc' on Form 000 J	Dart IV June 11c	
See Form 990, Part X, line 13.				· 	
(a) Description of investment	(b) Book valu	ıe	(c) Method of Cost or end-of-yea		
(1)LAND HELD FOR HEALTHCARE DEVELOPMENT (1)	60,07	76,654	С		
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	▶ 60,07	²6,654			
Part IX Other Assets. Complete if the organization answ (a) Descri		990, Part IV, line	11d See Form 990,	Part X, line 15 (b) Book value	
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organizat		on Form 990.		▶ r 11f.	
See Form 990, Part X, line 25.	om anomerca res	(b) Book value			
1. (a) Description of liability (1) Federal income taxes		(b) Book value			
INTEREST RATE SWAPS LIABILITY		2,07	3,079		
DEFERRED COMPENSATION			9,088		
PROFESSIONAL LIABILITY INS SE		12,86			
COMPLIANCE LIABILITY RESERVE		2,93	0,898		
OTHER LONG TERM LIABILITIES		33,86	8,692		
(6)					
(7)					
(8)					
(9)					
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	tout of the featnets to	57,60°		to that persual the	
2. Liability for uncertain tax positions In Part XIII, provide the torganization's liability for uncertain tax positions under FIN 48 (A					

1

2

а

b

c

d

е

3

4

1

2

b

d

Schedule D (Form 990) 2016

2e

3

4c

Page 4

Part	XIII	Rec	oncili	atio	on c	
5	Total revenue	Add lines	3 and	4c.	(Thi	
C	Add lines 4a a	nd 4b .				
b	Other (Describe in Part XIII)					

Subtract line 2e from line 1 .

Add lines 4a and 4b	4c						
Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5						
TXII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.							
Total expenses and losses per audited financial statements	1						
Amounts included on line 1 but not on Form 990, Part IX, line 25							
Donated services and use of facilities 2a							
Prior year adjustments							
Other losses							
Other (Describe in Part XIII)							
Add lines 2a through 2d	2e						
Subtract line 2e from line 1	3						
Amounts included on Form 990, Part IX, line 25, but not on line 1:							

Total revenue, gains, and other support per audited financial statements

Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains (losses) on investments

Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b .

Donated services and use of facilities . .

Add lines 2a through 2d

Recoveries of prior year grants Other (Describe in Part XIII)

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

2a

2b

2c

2d

4a 4b

Explanation

'es' or	For	n 99	90,	Part	IV, I	ne	e 12a
							1
2a							
2b							
2c							
2d							
							2e
							3
						ſ	
4a							
4b							
							4c

e		
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C		
ny	addıtıonal	ınformatıon

Schedule D (Form 990) 2015

See Additional Data Table

Page 5		Schedule D (Form 990) 2015		
	tal Information <i>(continued)</i>	Part XIII Supplemental Info		
xplanation		Return Reference		

Schedule D (Form 990) 2016

Additional Data

Software ID: Software Version:

EIN: 52-1532556

Name: ADVENTIST HEALTHCARE INC

Supplemental Information

Return Reference	Explanation
PART X, LINE 2	FIN 48 NOTES THE CORPORATION ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES USING A RECOGNITION THRESHOLD OF MORE-LIKELY-THAN-NOT TO BE SUSTAINED UPON EXAMINATION BY THE APPROPRIATE TAX ING AUTHORITY MEASUREMENT OF THE TAX UNCERTAINTY OCCURS IF THE RECOGNITION THRESHOLD IS MET MANAGEMENT DETERMINED THERE WERE NO TAX UNCERTAINTIES THAT MET THE RECOGNITION THRESHOLD IN 2016 OR 2015 THE CORPORATION'S POLICY IS TO RECOGNIZE INTEREST RELATED TO UNRECOGNIZED TAX BENEFITS IN INTEREST EXPENSE AND PENALTIES IN OPERATING EXPENSES

Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service ▶Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990. Name of the organization **Employer identification number** ADVENTIST HEALTHCARE INC 52-1532556 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants Solicitation of government grants Internet and email solicitations Phone solicitations Special fundraising events ☐ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to individual fundraiser have from activity (or retained by) (or retained by) custody or or entity (fundraiser) fundraiser listed in organization control of col (i) contributions? No Yes 8 9 10 Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Cat No 50083H Schedule G (Form 990 or 990-EZ) 2016

As Filed Data -

Supplemental Information Regarding

Fundraising or Gaming Activities Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

DLN: 93493318068027 OMB No 1545-0047

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SCHEDULE G

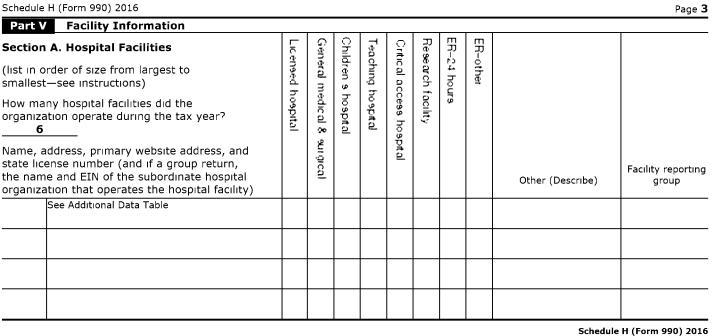
(Form 990 or 990-EZ)

	edule G (Form 990 or 990-EZ) 2016				Page 2
Pa	rt II Fundraising Events. Complethan \$15,000 of fundraising e				
	gross receipts greater than \$!		gross income on rom	1 990-LZ, ililes I alid (DD. LISC EVEIRS WITH
		(a)Event #1	(b) Event #2	(c)Other events	(d)
		BLACK TIE GALA			Total events (add col (a) through
d)		(event type)	(event type)	(total number)	col (c))
ž					
Reversie					
ă					
		270 455			270.455
	1 Gross receipts	279,455			279,455
	2 Less Contributions	199,515			199,515
	line 2)	79,940			79,940
	4 Cash prizes				
S	5 Noncash prizes	115			115
Se	6 Rent/facility costs	44,831			44,831
<u>9</u>	7 Food and beverages	62,495			62,495
iii	8 Entertainment	·			
Direct Expenses	9 Other direct expenses	51,338			51,338
	10 Direct expense summary Add lines 4 to	,		•	158,779
	11 Net income summary Subtract line 10	, ,			
Par	rt III Gaming. Complete if the org			IV line 19 or reported	-78,839 I more than \$15,000
	on Form 990-EZ, line 6a.	amzaron answered Te			
Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
SeV(
	1 Gross revenue				
Expenses	2 Cash prizes				
ben	- Noncock names				
	3 Noncash prizes				
ed C	4 Rent/facility costs				
ā	5 Other direct expenses				
		☐ Yes %	☐ Yes %	Yes %	
	6 Volunteer labor	□ No	□ No	□ No	
	7 Direct expense summary Add lines 2	through 5 in column (d)			
	8 Net gaming income summary Subtrac	t line 7 from line 1, colum	n (d)		
_					
9	Enter the state(s) in which the organization licensed to conduct g	= =			☐ Yes ☐ No
a b	If "No," explain	-	these states?		⊔ Yes ⊔ No
_					
10-	W		d	- h	
10a b	Were any of the organization's gaming lif "Yes," explain	· · ·	a or terminated during the	е сах уеаги	☐ Yes ☐ No
_	· · · · · ·				

Sche	dule G (Form 990 or 990-EZ) 2016					F	age
11	Does the organization conduct gaming	j activities with nonmember	s?		☐Yes	□No	
12	Is the organization a grantor, benefici- formed to administer charitable gamin		a member of a partnership or other entity		□Yes	□No	
13	Indicate the percentage of gaming act	ivity conducted in					
а	The organization's facility			13a			
b	An outside facility			13b			(
14	Enter the name and address of the pe	rson who prepares the orga	nization's gaming/special events books and re	ecords			
	Name •						
	Address >						
15a	Does the organization have a contract revenue?	with a third party from who	om the organization receives gaming		□Yes	□No	
b			ganization ▶ \$ and th	ne			
	amount of gaming revenue retained b	y the third party $ hildsymbol{ ho}$ \$					
С	If "Yes," enter name and address of the	ne third party					
	Name •						
	Address ►						
16	Gaming manager information						
	Name ►						
	Gaming manager compensation $ hilder$ $\$$						
	Description of services provided						
	☐ Director/officer	☐ Employee	☐ Independent contractor				
17	Mandatory distributions						
а	,	te law to make charitable di	stributions from the gaming proceeds to		_		
_	retain the state gaming license?				☐ Yes	□ No	
b	·		uted to other exempt organizations or spent				
D.	in the organization's own exempt activ			- (···) -	and (). a	ad Dawt	
Pal		l5c, 16, and 17b, as app	tions required by Part I, line 2b, column licable. Also complete this part to provid				
	Return Reference		Explanation				
			<u>'</u>	ule G (F	orm 990 or	990-EZ)	201

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493318068027 OMB No 1545-0047 **SCHEDULE H Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** ADVENTIST HEALTHCARE INC 52-1532556 Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes If "Yes," was it a written policy? <u>1b</u> Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ✓ Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Y<u>es</u> За ☐ 100% ☐ 150% **☑** 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% □ 300% □ 350% □ 400% ☑ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5Ь No If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Did the organization prepare a community benefit report during the tax year? 6a Yes b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 10,629,783 10,629,783 1 590 % Medicaid (from Worksheet 3, 15,161,050 column a) 12,891,062 2,269,988 0 340 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 25,790,833 12,891,062 12,899,771 1 930 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 14,559,817 184.819 14,374,998 2 140 % Health professions education (from Worksheet 5) 2,486,782 89,224 2,397,558 0 360 % Subsidized health services (from 34,754,167 Worksheet 6) 608,126 34,146,041 5 090 % Research (from Worksheet 7) 1,466,514 325,243 1,141,271 0 170 % Cash and in-kind contributions for community benefit (from Worksheet 8) 1,287,319 1,287,319 0 190 % j Total. Other Benefits 1,207,412 54,554,599 53,347,187 7 950 % k Total. Add lines 7d and 7j 14,098,474 80,345,432 66,246,958 9 880 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2016

	ort II Community Build								activ	Page 2 Ities
	during the tax yea communities it ser	ves.				<u> </u>				
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct rever	_	(e) Net commu building expen		(f) Perototal ex	
1	Physical improvements and housing			46,628			46	5,628	0	010 %
2	Economic development									
	Community support			152,323			152	2,323	0	020 %
5	Environmental improvements Leadership development and training for community members									
	Coalition building			214,336		16,713	197	,623	0	030 %
	Community health improvement advocacy			1,856,618			1,856	6,618	0	280 %
	Workforce development Other			62,263			62	2,263	0	010 %
10	Total rt III Bad Debt, Medica	are. & Collection	Practices	2,332,168		16,713	2,315	5,455	0	350 %
	tion A. Bad Debt Expense	,							Yes	No
1	Did the organization report b	•	accordance with Hea	athcare Financial Mai	nagement A	ssociatio	n Statement	1	Yes	
2	Enter the amount of the organization methodology used by the organization.				2		23,794,426			
3	Enter the estimated amount eligible under the organization				nts		, ,			
	methodology used by the or	ganization to estimat	e this amount and t		for					
_	including this portion of bad	•			3					
4	Provide in Part VI the text of page number on which this f				describes b	ad debt e	expense or the			
Sec 5	tion B. Medicare Enter total revenue received	from Medicare (incli	iding DSH and IME)		5		211,099,714			
6	Enter Medicare allowable cos	•	,		6		198,013,895			
7	Subtract line 6 from line 5 T	This is the surplus (oi	shortfall)		7		13,085,819			
8	Describe in Part VI the exter Also describe in Part VI the o Check the box that describes	osting methodology					t			
	☐ Cost accounting system	✓ Cost	to charge ratio	☐ Othe	er					
Sec	tion C. Collection Practices									
9a b	-6.004 0 1 1 1 1 1			•	natients dur	ing the t		9a	Yes	
U	contain provisions on the col	lection practices to b	e followed for patie	nts who are known t	o qualify fo	r financıa		9b	Yes	
Pa	rt IV Management Com	_	t Ventures			• •	• •	,,,	1 103	
	(owned 10% or more by off					(4) (266	Ι,	. N. Di	
	(a) Name of entity		Description of primary activity of entity	profit	rganızatıon's t % or stock nershıp %	tr	Officers, directors, rustees, or key bloyees' profit % tock ownership %	pro	e) Physio ofit % or ownershi	stock
1 2	MID-ATLANTIC PRIMARY CARE ACO	LLC MEDICARE SHARE	ED SAVINGS PLAN ACO		25 000	%			75	000 %
2 3	PREMIER MEDICAL NETWORK INC	PHYSICAN HOSPI	TAL ORGANIZATION		50 000	%			50	000 %
3										
4										
5										
6								+		
								+		
								+		
								+		
9								\bot		
10										
11								\perp		
12										
13								1		
_							Schedule	H /Fo	rm 990	1 2016



6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the 6b No 7 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) Hospital facility's website (list url) SEE URL ON SECTION C Other website (list url)

 ${f c}$ $f ec {f V}$ Made a paper copy available for public inspection without charge at the hospital facility

Indicate the tax year the hospital facility last adopted an implementation strategy 20 17 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? .

Did the hospital facility adopt an implementation strategy to meet the significant community health needs

identified through its most recently conducted CHNA? If "No," skip to line 11

d 🗹 Other (describe in Section C)

If "Yes" (list url) SEE URL ON SECTION C

8

10

Yes

Yes

f Underinsurance discount g Residency h Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients? 14 Yes **15** Explained the method for applying for financial assistance? 15 Yes If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply) a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d 🔲 Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e 🗌 Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? 16 Yes If "Yes," indicate how the hospital facility publicized the policy (check all that apply)

a ☑ The FAP was widely available on a website (list url) SEE URL ON SECTION C **b** The FAP application form was widely available on a website (list url) SEE URL ON SECTION C c ☑ A plain language summary of the FAP was widely available on a website (list url) SEE URL ON SECTION C d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations j 🗹 Other (describe in Section C)

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities 7 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) Hospital facility's website (list url) SEE URL ON SECTION C

Other website (list url) ${f c}$ $f ec {f V}$ Made a paper copy available for public inspection without charge at the hospital facility d 🗹 Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 Yes identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 17 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes If "Yes" (list url) SEE URL ON SECTION C b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

Schedule H (Form 990) 2016

spoken by LEP populations j ☑ Other (describe in Section C)

% and FPG family income limit for eligibility for discounted care of 600 000000000000 **b** Income level other than FPG (describe in Section C) c Asset level d Medical indigency Insurance status f Underinsurance discount g Residency h Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients? 14 Yes **15** Explained the method for applying for financial assistance? 15 Yes If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply) a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d 🔲 Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e 🗌 Other (describe in Section C)

16 Was widely publicized within the community served by the hospital facility? 16 Yes If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a ☑ The FAP was widely available on a website (list url) SEE URL ON SECTION C **b** The FAP application form was widely available on a website (list url) SEE URL ON SECTION C c ☑ A plain language summary of the FAP was widely available on a website (list url) SEE URL ON SECTION C d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

Page 5

Did the hospital facility adopt an implementation strategy to meet the significant community health needs

b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

identified through its most recently conducted CHNA? If "No," skip to line 11

Indicate the tax year the hospital facility last adopted an implementation strategy 20 16 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? .

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

If "Yes" (list url) HTTP //WWW HRMCNJ ORG

hospital facilities? \$

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its Schedule H (Form 990) 2016

8

10

10b

12a

12b

Yes

Yes

No

Schedule H (Form 990) 2016

j Other (describe in Section C)

13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
	a 🗹 Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 00000000000000000000000000000000			
	b Income level other than FPG (describe in Section C)			
	c ☑ Asset level			
	d ☑ Medical indigency			
	e 🗹 Insurance status			
	f 🗹 Underinsurance discount			
	g L Residency			
	h Other (describe in Section C)			
	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application			
	b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	© ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d ✓ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	

		her application			
		Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
		Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
		Other (describe in Section C)			
16	Was	widely publicized within the community served by the hospital facility?	16	Yes	
	If "۱	'es," indicate how the hospital facility publicized the policy (check all that apply)			
	a 🗸	The FAP was widely available on a website (list url)			
		HTTP //WWW HRMCNJ ORG/FINANCIAL-ASSISTANCE ASP			
		The FAP application form was widely available on a website (list url) SAME AS LINE 16A			
	с 🗸	A plain language summary of the FAP was widely available on a website (list url) SAME AS LINE 16A			
	d 🗸	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e ✔	The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
	f 🗸	A plain language summary of the FAP was available upon request and without charge (in public locations in the			

d ✓ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
 e ✓ The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)
 f ✓ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
 g ✓ Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention
 h ✓ Notified members of the community who are most likely to require financial assistance about availability of the FAP
 i ✓ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations

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If "Yes," explain in Section C

Other website (list url) ${f c}$ $f ec {f V}$ Made a paper copy available for public inspection without charge at the hospital facility d 🗹 Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs

8 Yes identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 17 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes If "Yes" (list url) SEE URL ON SECTION C b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

hospital facilities? \$

Schedule H (Form 990) 2016

a ☑ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 000000000000 % and FPG family income limit for eligibility for discounted care of 600 000000000000 **b** Income level other than FPG (describe in Section C) c Asset level d Medical indigency Insurance status f Underinsurance discount g Residency h Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients? 14 Yes **15** Explained the method for applying for financial assistance? 15 Yes If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)

a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d 🔲 Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e 🗌 Other (describe in Section C) 16 Yes If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a ☑ The FAP was widely available on a website (list url) SEE URLS ON SECTION C **b** The FAP application form was widely available on a website (list url) SEE URLS ON SECTION C c ☑ A plain language summary of the FAP was widely available on a website (list url) SEE URLS ON SECTION C

16 Was widely publicized within the community served by the hospital facility? d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations j 🗹 Other (describe in Section C) Schedule H (Form 990) 2016

Page 5

	Other water to the will			
	a Mospital facility's website (list url) SEE URL ON SECTION C			
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
ŀ	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b		No
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a		No
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
	j ☐ Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 16			
	The process for consulting with persons representing the community's interests ☑ The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
	groups' The process for identifying and prioritizing community health needs and services to meet the community health needs			

b □ Other website (list url) c 🗹 Made a paper copy available for public inspection without charge at the hospital facility d Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs

8 identified through its most recently conducted CHNA? If "No," skip to line 11 Yes Indicate the tax year the hospital facility last adopted an implementation strategy 20 17 10 Yes If "Yes" (list url) SEE URL ON SECTION C

8 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 10b Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

12a

No

Schedule H (Form 990) 2016

			Yes	No
13	Did the hospital facility have in place during the tax year a written financial assistance policy that Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP	13	Yes	
	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 00000000000000000000000000000000			Ì
	Asset level Medical indigency Insurance status Medical indigency Insurance status			
14	g ☐ Residency h ☐ Other (describe in Section C) Explained the basis for calculating amounts charged to patients?	14	Yes	ĺ
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	Described the information the hospital facility may require an individual to provide as part of his or her application Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			ĺ

	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application			
	b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
i	d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
1	e Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a The FAP was widely available on a website (list url) SEE URLS ON SECTION C		i	-
	b The FAP application form was widely available on a website (list url) SEE URLS ON SECTION C			
	c 🗹 A plain language summary of the FAP was widely available on a website (list url) SEE URLS ON SECTION C			
	d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e The FAP application form was available upon request and without charge (in public locations in the hospital facility			

f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations j ☑ Other (describe in Section C)

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If "Yes," explain in Section C

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities 6a b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the 6b 7 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) Hospital facility's website (list url) SEE URL ON SECTION C Other website (list url)

No No

Yes

Yes

No

10

10b

12a

12b

Schedule H (Form 990) 2016

 ${f c}$ $f ec {f V}$ Made a paper copy available for public inspection without charge at the hospital facility

d ✓ Other (describe in Section C)

Did the hospital facility adopt an implementation strategy to meet the significant community health needs

8 identified through its most recently conducted CHNA? If "No," skip to line 11

Indicate the tax year the hospital facility last adopted an implementation strategy 20 13

b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . If "Yes" (list url) SEE URL ON SECTION C

hospital facilities? \$

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Schedule H (Form 990) 2016

	Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
	a ✓ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 00000000000000000000000000000000			
	c ∐ Asset level			
	d Medical indigency			
	e 🗌 Insurance status			
	f Underinsurance discount			
	g 🔲 Residency			
	h Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	a Described the information the hospital facility may require an individual to provide as part of his or her application			
	II IVI. Described the supporting documentation the bospital tacility may require an individual to submit as part of his or	1		

	Explained the basis for calculating amounts that get to patients			
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application			
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	c ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	The FAP was widely available on a website (list url) SEE URLS ON SECTION C			
	b The FAP application form was widely available on a website (list url) SEE URLS ON SECTION C			
	c A plain language summary of the FAP was widely available on a website (list url) SEE URLS ON SECTION C			
	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
	f ☑ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by			

and by mail)

f ✓ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)

g ✓ Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention

h ✓ Notified members of the community who are most likely to require financial assistance about availability of the FAP

i ✓ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations

j ✓ Other (describe in Section C)

If "Yes," explain in Section C

Schedule H (Form 990) 2016				
Part V Facility Information (continued) Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.				
See Add'l Data				
	Schedule H (Form 990) 2016			

Schedule H (Form 990) 2016 Page		
Pa	rt V Facility Information (continued)	
	tion D. Other Health Care Facilities That Are Not Licen in order of size, from largest to smallest)	sed, Registered, or Similarly Recognized as a Hospital Facility
How	many non-hospital health care facilities did the organizatio	n operate during the tax year?
Nam	ne and address	Type of Facility (describe)
1	1 - ADVENTIST HOME HEALTH SERVICES 12041 BORNEFIELD WAY SUITE B SILVER SPRING, MD 20904	HOME HEALTH SERVICES
2	2 - REGINALD S LOURIE CENTER FOR INFANTS AN 12301 ACADEMY WAY ROCKVILLE, MD 20852	INFANT AND YOUNG CHILDREN DEVELOPMENT CARE CENTER
3	3 - SHADY GROVE ADVENTIST RADIATION ONCOLOGY 20330 SENECA MEADOWS PARKWAY GERMANTOWN, MD 20876	OUTPATIENT CANCER TREATMENT CENTER
4	4 - ADVENTIST HEALTHCARE URGENT CARE CENTERS 750 ROCKVILLE PIKE ROCKVILLE, MD 20852	URGENT CARE CENTERS, ALSO IN GERMANTOWN & LAUREL
5	5 - ADVENTIST REHABILITATION INC 831 E UNIVERSITY BOULEVARD 14 SILVER SPRING, MD 20903	REHABILITATION
6		
7		
8		
9		
10		
		Schedule H (Form 990) 2016

	\cdot
3	Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
4	Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
5	Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use

	or surprus runus, etc.)	
6	Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the	
	organization and its affiliates in promoting the health of the communities served	
7	State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a	

community benefit report

of surplus funds etc.)

Form and Line Reference	Explanation
PART I, LINE 3C	IN CONSIDERATION FOR FINANCIAL ASSISTANCE TO OUR PATIENTS, ADVENTIST HEALTHCARE ALSO CONSIDERS CIRCUMSTANCES BEYOND INCOME THE PATIENT'S CIRCUMSTANCES COULD INCLUDE THE NEEDS OF THE PATIENT AND/OR FAMILY AND OTHER FINANCIAL RESOURCES IT IS OUR MISSION TO PROVIDE NECESSARY MEDICAL CARE TO THOSE WHO ARE UNABLE TO PAY FOR THAT CARE IN GENERAL, ADVENTIST HEALTHCARE HAS 15 LEVELS OF FINANCIAL ASSISTANCE THEY ARE AS FOLLOW - ANNUAL INCOME <= 1 0X OF FPL, 0% PATIENT RESPONSIBILITY- ANNUAL INCOME > 1 50X AND <= 1 25X OF FPL, 0% PATIENT RESPONSIBILITY- ANNUAL INCOME > 1 50X AND <= 1 50X OF FPL, 0% PATIENT RESPONSIBILITY- ANNUAL INCOME > 1 75X OF FPL, 0% PATIENT RESPONSIBILITY- ANNUAL INCOME > 1 75X AND <= 2 00X OF FPL, 0% PATIENT RESPONSIBILITY- ANNUAL INCOME > 2 25X AND <= 2 50X OF FPL, 20% PATIENT RESPONSIBILITY- ANNUAL INCOME > 2 50X AND <= 2 75X OF FPL, 30% PATIENT RESPONSIBILITY- ANNUAL INCOME > 2 50X AND <= 2 75X OF FPL, 30% PATIENT RESPONSIBILITY- ANNUAL INCOME > 3 50X OF FPL, 50% PATIENT RESPONSIBILITY- ANNUAL INCOME > 3 50X AND <= 4 00X OF FPL, 60% PATIENT RESPONSIBILITY- ANNUAL INCOME > 4 00X AND <= 4 00X OF FPL, 60% PATIENT RESPONSIBILITY- ANNUAL INCOME > 4 00X AND <= 4 50X OF FPL, 50% PATIENT RESPONSIBILITY- ANNUAL INCOME > 5 50X AND <= 5 00X OF FPL, 80% PATIENT RESPONSIBILITY- ANNUAL INCOME > 5 50X AND <= 5 50X OF FPL, 90% PATIENT RESPONSIBILITY- ANNUAL INCOME > 5 50X AND <= 6 00X OF FPL, 95% PATIENT RESPONSIBILITY

Form and Line Reference	Explanation
PART I, LINE 7	MARYLAND'S UNIQUE ALL PAYER SYSTEM INCLUDES A METHOD FOR INCLUDING UNCOMPENSATED CARE IN EACH PROVIDER'S RATES FOR PURPOSES OF COMPLETING ADVENTIST HEALTHCARE'S FORM 990, THESE UNCOMPENSATED CARE ADJUSTMENTS TO OUR APPROVED RATE ORDER ARE NOT PRESENTED AS AN OFFSET TO THE LEVEL OF UNCOMPENSATED CARE WE PROVIDED SINCE THE HSCRC ASSESSES HOSPITALS TO SUBSIDIZE THE STATE'S MEDICAID BUDGET DEFICIT, THESE ASSESSMENTS ARE ALSO COUNTED TOWARD COMMUNITY BENEFITS FOR PURPOSES OF PREPARING SCHEDULE H OF FORM 990, ADVENTIST HEALTHCARE CALCULATED A COST TO CHARGE RATIO AS REFLECTED IN ITS 2016 AUDITED FINANCIAL STATEMENTS. THE COST TO CHARGE RATIO WAS USED TO REDUCE THE YEARLY CHARITY

990 Schedule H, Supplemental Information

ADVENTIST HEALTHCARE CALCULATED A COST TO CHARGE RATIO AS REFLECTED IN ITS 2016 AUDITED FINANCIAL STATEMENTS THE COST TO CHARGE RATIO WAS USED TO REDUCE THE YEARLY CHARITY CARE PROVISION FROM CHARGE TO COST IN ADDITION, ADVENTIST HEALTHCARE ALSO CONSIDERED GOVERNMENT ASSESSMENTS THROUGH THE STATE'S HEALTH SERVICE COST REGULATORY AGENCY AND OTHER RELATED STATE GOVERNMENT AGENCIES ADVENTIST HEALTHCARE COMPUTED THE COMMUNITY BENEFITS BY ITS HOSPITAL FACILITIES AND AGGREGATED THE TOTAL

990 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
PART I, LINE /G	SUBSIDIZED HEALTH SERVICES INCLUDED PAYMENTS FOR NON-EMPLOYED BUT HOSPITAL-BASED PHYSICIANS, NON-RESIDENT HOSPITAL STAFF, HOSPITALISTS, EMERGENCY ON-CALL, OFF-CAMPUS EMERGENCY CENTER, AND WOMEN'S AND CHILDREN'S SERVICES SUBSIDIES

	Form and Line Reference	Explanation
HEALTH AND WELL-BEING IN 20 16, A MAJORITY OF ADVENTIST HEALTHCARE'S COMMUNITY BUILDING ACTIVITIES CONSISTED OF POPULATION HEALTH INITIATIVES AND ASSISTING PHYSICIANS IN ESTABLISHING ELECTRONIC MEDICAL RECOR DS (EMR) SYSTEMS, ADVOCATING ON COMMUNITY HEALTH IMPROVEMENTS THROUGH OUR GOVERNMENT RELATIONS AND PUBLIC POLICY DEPARTMENT, PERFORMING DISASTER PREPAREDNESS ACTIVITIES, CREATING HEALTH PARTNERSHIPS WITHIN THE COMMUNITY THROUGH OUR DIVISION OF THE CENTRE FOR HEALTH PQUI TY & WELLESS DEPARTMENT AND ESTABLISHING ADDITIONAL COMMUNITY PARTNERSHIPS POPULATION HE ALTH INITIATIVES & THE AMBULATORY CARE EMR SUPPORT (ACES) PROGRAM 1) ACCOUNTED HEALTH INITIATIVES & THE AMBULATORY CARE EMR SUPPORT (ACES) PROGRAM 1) ACCOUNTED HEALTH INITIATIVES & THE AMBULATORY CARE EMR SUPPORT (ACES) PROGRAM 1) ACCOUNTED HEALTH CANTENDED AND AND AND AND AND AND AND AND AND AN	ART II, COMMUNITY BUILDING	ADVENTIST HEALTHCARE, INC CONTRIBUTED TO NUMEROUS COMMUNITY BUILDING ACTIVITIES AS PART O F PULFILLING ADVENTIST HEALTHCARE'S MISSION 15 "WE EXTEND GOD'S CARE THROUGH THE MINISTRY OF PHYSICAL, MENTAL AND SPIRITUAL HEALING "ADVENTIST HEALTHCARE GOES BEYOND TRADITIONAL HOSPITAL CARE TO OFFER EXPERTISE AND RESOURCES THAT HELP ST REINGTHEN THE COMMUNITY'S INFRASTRUCTURE IN A WAY THAT PROMOTES HEALTH AND WELL-BEING IN 20 16, A MAJORITY OF ADVENTIST HEALTHCARE'S COMMUNITY BUILDING ACTIVITIES CONSISTED OF POPUL ATION HEALTH INITIATIVES AND ASSISTING PHYSICIANS IN ESTABLISHING ELECTRONIC MEDICAL RECOR DS (EMR) SYSTEMS, ADVOCATING ON COMMUNITY BUILDING ACTIVITIES CONSISTED OF POPUL ATION HEALTH INITIATIVES AND ASSISTING PHYSICIANS IN ESTABLISHING ELECTRONIC MEDICAL RECOR DS (EMR) SYSTEMS, ADVOCATING ON COMMUNITY PROMOTORY THROUGH OUR DIVISION OF THE CENTER FOR HEALTH EQUIT YS WELLNESS DEPARTMENT, PERFORMING DISASTER PREPAREDNESS ACTIVITIES, CREATING HEALTH HARTNERSHIPS WITHIN THE COMMUNITY PROMOTORY THROUGH OUR DIVISION OF THE CENTER FOR HEALTH EQUIT YS WELLNESS DEPARTMENT, AND ESTABLISHING ADDITIONAL COMMUNITY PARTNERSHIPS POPULATION HE ALTH INITIATIVES & THE AMBULATORY CARE HAR SUPPORT (ACES) PROGRAM 1) ACCOUNTABLE CARE ORGA NIZATIONS (ACCOUNTED THE ACTIVITY OF THE CENTER FOR HEALTH CARE HAR AS A THE AMBULATORY CARE HAR SUPPORT (ACES) PROGRAM 1) ACCOUNTABLE CARE ORGA NIZATIONS (ACCOUNTED HEALTH CARE HAS A SOW INTEREST IN THE MID-ATLANTIC PRIMARY CARE A CO, LLC CARE FOR MEDICARE SHAPES SAVINGS PROGRAM (MSSP) IN MONTGOMERY COUNTY, MARYLAND THE GOAL OF AN ACO IS TO DELIVER SEANLESS, HIGH-QUALITY AND CALLED AND ASSISTED THE ACO INCLUDES, BUT IS MOTIVATED AND ASSISTED THE ACOUNTY, MARYLAND THE GOAL OF AN ACO IS TO DELIVER SEANLESS, HIGH-QUALITY AND COUNTY, MARYLAND THE GOAL OF AN ACO IS TO DELIVER SEANLESS, HIGH-QUALITY AND PROVIDERS AND SUPPLIERS TO NOTIVE THE ACCOUNTY, MARYLAND THE PARTITION OF ATLANTIC NOTIVE PARTNERS IN ACCOUNTY, MARYLAND THE PARTNERS IN CARE OF A PARTNERS OF A SAVENTIST HEALTHCARE AND LOVER THE ACOUNT

Form and Line Reference	Explanation
PART II, COMMUNITY BUILDING ACTIVITIES	UES DISASTER PREPAREDNESS ACTIVITIES ADVENTIST HEALTHCARE TOOK MANY MEASURES TO ENSURE OUR COMMUNITY HOSPITALS WERE READY AND PREPARED FOR EMERGENCY SITUATIONS, SUCH AS A MEDICAL SURGE IN PATIENTS, ACTIVE SHOOTER/ARMED INTRUDER SCENARIOS AND UNFORESEEN DISASTERS THE SA FETY MANAGEMENT AND EMERGENCY PREPAREDNESS TEAM OF EMPLOYEES SPENDS A LARGE PART OF THEIR TIME ON EMERGENCY MANAGEMENT THIS INCLUDES MONTHLY MEETINGS WITH THE HOSPITALS IN THE REG ION, AS WELL AS MONTHLY MEETINGS WITH ALL ADVENTIST HEALTHCARE HOSPITALS AND OTHER RELATED AGENCIES IN THE COUNTY, SUCH AS MONTGOMERY COUNTY HEALTH DEPARTMENT AND THE MARYLAND INST ITUTE FOR EMERGENCY MEDICINE SERVICE SYSTEMS OUR TEAM PREFORMS TWO FULL SCALE EXERCISES E VERY YEAR, TO TEST OUR EMERGENCY MANAGEMENT PROGRAMS, WHICH INVOLVES THE SIMULATION OF AN EMERGENCY OR DISASTER TO WHICH WE AND THE REST OF THE REGION MUST BE READY TO RESPOND TOGE THER ADVENTIST HEALTHCARE ALSO HAS AN ENVIRONMENT OF CARE COMMITTEE, WHICH MEETS MONTHLY AT EACH OF OUR HOSPITALS. TIME IS ALLOCATED TO DISCUSS EMERGENCY MANAGEMENT MATTERS AT THE SE MEETINGS HEALTH PARTNERSHIPS WITHIN THE COMMUNITY - THE CENTER FOR HEALTH EQUITY & WELL NESS THE CENTER FOR HEALTH EQUITY & WELL NESS THE CENTER FOR HEALTH FOR HEALTH LACENCE, A IMS TO IMPROVE THE HEALTH OF COMMUNITY HEALTH NEEDS AND LOCAL DISPARITIST, IMPROVING ACCESS TO CULT URALLY APPROPRIATE CARE AND PROVIDING COMMUNITY WELLNESS OUTREACH AND EDUCATION A TEAM OF HEALTH EDUCATORS, CLINICAL CARE COORDINATORS, NURSES, PATIENT NAVIGATORS AND PUBLIC HEALTH RESEARCHERS AND INTERNS WORK TOGETHER TO ENSURE THE DELIVERY OF POPULATION-BASED CARE AND PROVIDING COMMUNITY WELLNESS, PATIENT NAVIGATORS AND PUBLIC HEALTH RESEARCHERS AND INTERNS WORK TOGETHER TO ENSURE THE DELIVERY OF POPULATION-BASED CARE AND PROMOTE HEALTH EQUITY IN THE COMMUNITIES WE SERVE CHEW PARTNERED WITH MANY HEALTH ORGAN IZATIONS AND THE FOLLOWING IS A SUMMARY 1) FAITH COMMUNITY IN SEE NEATH NETWORK, SERVES THE LOCAL COMMUNITIES OF FAITH AND HOED THROUGH THE ONLY IS ON THE PARTNERSHIP

Form and Line Reference	Explanation
PART III, LINE 2	TO ESTIMATE THE COST OF BAD DEBT THAT WE HAVE REPORTED ON SCHEDULE H, WE MULTIPLIED THE
7/11/1 111/ 111/12 2	ORGANIZATION'S COST TO CHARGE RATIO (CCR) TIMES THE BAD DEBT PROVISION THAT HAS BEEN
	REPORTED IN THE 2016 AUDITED FINANCIAL STATEMENTS THE ORGANIZATION'S CCR IS THE QUOTIENT
	THAT RESULTS WHEN TOTAL OPERATING EXPENSE IS DIVIDED BY TOTAL CHARGES AS REFLECTED ON
	THE ORGANIZATION'S AUDITED INCOME STATEMENT THE BAD DEBT EXPENSE THAT IS RECORDED IN THE
	GENERAL LEDGER REFLECTS THE AMOUNT OF PROVISION MANAGEMENT DEEMS NECESSARY TO REPORT

990 Schedule H, Supplemental Information

GENERAL LEDGER REFLECTS THE AMOUNT OF PROVISION MANAGEMENT DEEMS NECESSARY TO REPORT PATIENT ACCOUNTS RECEIVABLE AT THEIR NET REALIZABLE VALUE IN EVALUATING THE COLLECTABILITY OF PATIENT ACCOUNTS RECEIVABLE, WE ANALYZE PAST HISTORY AND TRENDS FOR EACH MAJOR PAYER

AND ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL COLLECTIONS

Form and Line Reference Explanation
ACTIVITIES, CONTINUED 2) INTERAGENCY COMMISSION ON HOMELESSNESS (ICH) THE INTERAGENCY COMMISSION ON HOMELESSNESS (ICH) IS A COLLABORATIVE GROUP OF REPRESENTATIVES FROM PUBLIC, PRIVATE AND GOVERNMENT ORG AN ALIZATIONS WHO COME TOGETHER TO PROVIDE RECOMMENDATIONS TO THE COUNTY EXECUTIVE AND COUNTY COUNTY COUNTY CONTY EXECUTIVE AND COUNTY COUNTY CON BEHALF OF THE HOMELESS RESIDETS OF MONTGOMERY COUNTY KIM EMPRESON FROM ADVENT IS THEATHCRAE SERVES AS THE HOSPITAL REPRESENTATIVE ON THE ICH, AND CHAIRS THE BEHAVIORAL HEALTH/HOSPITAL BY ALL COMMITTEE, WHERE DISCUSSIONS TAKE PLACE ABOUT THE CAPS IN RESOURCE SHOW HOMELESS INDIVIDUALS BY THE PROPERTY OF T

Form and Line Reference	Explanation
PART II, COMMUNITY BUILDING ACTIVITIES, CONTINUED	A THIS ALLOWS FOR MORE STRATEGIC AND TARGETED HEALTH PREVENTION AND PROMOTION PROGRAMMING TO BE DEVELOPED ESTABLISHING ADDITIONAL COMMUNITY PARTNERSHIPS ADVENTIST HEALTHCARE PARTN ERED WITH SEVERAL ORGANIZATIONS, SUCH AS WITH WASHINGTON ADVENTIST UNIVERSITY (WAU) TO IMP ROVE PATIENT CARE WAU IS A CHRIST-CENTERED INSTITUTION OF HIGHER EDUCATION THAT SUPPORTS A CULTURE OF EXCELLENCE WHERE ALL FEEL VALUED AND WHICH HELPS EDUCATE FUTURE HEALTHCARE WO RKERS ANOTHER VITAL ORGANIZATION, WHICH ADVENTIST HEALTHCARE PARTNERED WITH, WAS WITH THE COLUMBIA UNION CONFERENCE OF SEVENTH-DAY ADVENTISTS (COLUMBIA UNION) COLUMBIA UNION OVERS EES ADVENTIST ORGANIZATIONS IN MARYLAND, VIRGINIA, NEW JERSEY, DELAWARE, AND WASHINGTON D C TOGETHER WITH ADVENTIST HEALTHCARE, IT HELPS PROMOTE THE IMPORTANCE OF HEALTH AND WELLN ESS THROUGHOUT ITS REGION ADVENTIST HEALTHCARE AS A SYSTEM CONTINUES TO PROVIDE COMMUNITY BUILDING ACTIVITIES IN 2017 PROVIDING COMMUNITY BUILDING ACTIVITIES IS ESSENTIAL TO ACHIE VING AND MAINTAINING OUR MISSION

90 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
PART III, LINE 4	PATIENT ACCOUNTS RECEIVABLE ARE REPORTED AT NET REALIZABLE VALUE ACCOUNTS ARE WRITTEN OFF WHEN THEY ARE DETERMINED TO BE UNCOLLECTIBLE BASED UPON MANAGEMENT'S ASSESSMENT OF INDIVIDUAL ACCOUNTS IN EVALUATING THE COLLECTABILITY OF PATIENT ACCOUNTS RECEIVABLE, THE CORPORATION ANALYZES ITS PAST HISTORY AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYOR SOURCES OF REVENUE TO ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL COLLECTIONS AND PROVISION FOR DOUBTFUL COLLECTIONS FOR PATIENT ACCOUNT'S RECEIVABLE ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE CORPORATION ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR DOUBTFUL COLLECTIONS AND PROVISION FOR DOUBTFUL COLLECTIONS, IF NECESSARY FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS (WHICH INCLUDES BOTH PATIENTS WITHOUT INSURANCE AND PATIENTS WITH DEDUCTIBLE AND COPAYMENT BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE EXISTS FOR PART OF THE BILL), THE CORPORATION RECORDS A PROVISION FOR DOUBTFUL COLLECTIONS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS PAST EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE THE DIFFERENCE BETWEEN THE BILLED RATES AND THE AMOUNTS ACTUALLY COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED OFF AGAINST THE ALLOWANCE FOR DOUBTFUL COLLECTIONS

Form and Line Reference	Explanation
FART III, LINE 6	ACUTE CARE HOSPITALS IN MARYLAND ARE EXEMPT FROM MEDICARE REIMBURSEMENT METHODOLOGY AND ALL PAYORS (INCLUDING MEDICARE AND MEDICAID) PAY HOSPITALS' CHARGES, WHICH ARE REGULATED BY THE STATE'S HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) SPECIFICALLY, MEDICARE IS AWARDED A DISCOUNT OF 6% OF CHARGES WITHOUT AN ADVANCE FUNDING DEPOSIT WITH PROVIDERS THERE SHOULD BE NO SHORTFALL AND THEREFORE NOTHING TO COUNT TOWARD

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MEDICARE IS AWARDED A DISCOUNT OF 6% OF CHARGES WITHOUT AN ADVANCE FUNDING DEPOSIT WITH PROVIDERS THERE SHOULD BE NO SHORTFALL AND THEREFORE NOTHING TO COUNT TOWARD COMMUNITY BENEFIT ADVENTIST HEALTHCARE USES ITS INCOME STATEMENT TO COMPUTE A COST TO CHARGE RATIO USED TO ESTIMATE THE COST OF PROVIDING CARE TO MEDICARE PATIENTS

90 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
PART III, LINE 9B	> THAT ALL PATIENTS RECEIVE A NOTICE ON FINANCIAL ASSISTANCE AND A PHONE CALL, BY ADVENTIST HEALTHCARE'S STAFF AND OUTSOURCED VENDORS, MENTIONING THE OPPORTUNITY TO HAVE THEIR BILL REDUCED IF THE DEBTOR QUALIFIES FOR ADVENTIST HEALTHCARE'S FINANCIAL ASSISTANCE > WHERE A DEBTOR HAS AFFIRMED A DEBT AND HAS BEEN GIVEN AN OPPORTUNITY TO APPLY FOR ADVENTIST HEALTHCARE'S FINANCIAL ASSISTANCE, AND, HAS APPLIED FOR AND BEEN GRANTED ASSISTANCE THAT REDUCED THE OUTSTANDING BALANCE BUT LEAVING AN AMOUNT STILL OWED TO AN ADVENTIST HEALTHCARE FACILITY OR HAS NOT APPLIED FOR ASSISTANCE IN THE ALLOTTED TIME PERIOD 1) FOR EXISTING ACCOUNTS, THE COLLECTION AGENCY WILL RECEIVE "DAILY NOTIFICATION TO REDUCE THE OUTSTANDING BALANCE OF ANY DEBTOR WHO QUALIFIES FOR ADVENTIST HEALTHCARE'S FINANCIAL ASSISTANCE THE AGENCY WILL SEND A LETTER TO THE DEBTOR, ACKNOWLEDGING THE NEW BALANCE WITHIN 15 DAYS OF THE NOTICE TO ADJUST 2) ONCE THE DEBTOR AFFIRMS THE DEBT, THE AGENCY WILL INFORM THE DEBTOR ABOUT ADVENTIST HEALTHCARE'S FINANCIAL ASSISTANCE POLICY, AND ASK IF THEY HAD RECEIVED INFORMATION ON HOW TO COMPLETE THE APPLICATION, OR THE CRITERIA FOR QUALIFICATION 3) WHERE A DEBTOR EXPRESSES A DESIRE TO COMPLETE THE APPLICATION FOR FINANCIAL ASSISTANCE, THEY WILL BE REFERRED TO THE OFFICE OF ADVENTIST HEALTHCARE'S MANAGER OF COLLECTIONS / CUSTOMER SERVICE (301-315-3660) THE COLLECTION AGENCY WILL PLACE THE ACCOUNT ON "HOLD" FOR 2 WEEKS TO ALLOW THE DEBTOR AMPLE TIME TO COMPLETE A FINANCIAL ASSISTANCE APPLICATION 4) WHERE THE DEBTOR HAS COMPLETED THE APPLICATION FOR FINANCIAL ASSISTANCE, AND BEEN APPROVED, THE AGENCY WILL RECEIVE IMMEDIATE NOTIFICATION FROM THE MANAGER OF COLLECTIONS/CUSTOMER SERVICE NOTIFICATION WILL INCLUDE THE AMOUNT OF DEBT REDUCTION THE DEBTOR QUALIFIED FOR THE MANAGER OF COLLECTIONS/CUSTOMER SERVICE WILL ADJUST THE DEBTOR'S BALANCE ON ADVENTIST HEALTHCARE'S BOOKS

Form and Line Reference	Explanation
PART VI, LINE 2	NEEDS ASSESSMENT ADVENTIST HEALTHCARE, INCLUDING ADVENTIST HEALTHCARE SHADY GROVE MEDICAL CENTER, ADVENTIST HEALTHCARE WASHINGTON ADVENTIST HOSTITAL, ADVENTIST MEALTHCARE BEHAVITRAL HEALTH AND REALTH

Form and Line Reference	Explanation
PART VI, LINE 2	NCORPORATED DESCRIPTIVE FINDINGS FROM NATIONAL, STATE AND COUNTY-LEVEL DATABASES ON THE RA CIAL AND ETHNIC MAKEUP OF THE POPULATION, THE PREVALENCE OF DISEASE ACROSS THESE GROUPS, A ND THE RATES OF RECEIVING APPROPRIATE TREATMENT TO CREATE THIS REPORT, THE CENTER ANALYZE D THE U S CENSUS BUREAU'S AMERICAN COMMUNITY SURVEY AND PROFILES OF GENERAL POPULATION AN D HOUSING CHARACTERISTICS TO PRODUCE A BROAD DEMOGRAPHIC OVERVIEW BY COUNTY, RACE, AND ETH NICITY IN MARYLAND, THE CENTER PRODUCED DESCRIPTIVE TABULATIONS BASED ON DATA FROM THE MA RYLAND BEHAVIORAL RISK FACTOR SURVEILLANCE SYSTEM, THE MARYLAND CANCER REGISTRY, THE MARYLAND USTAL STATISTICS ADMINISTRATION, THE MARYLAND HEALTH CARE COMMISSION, AND THE MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE'S (MDHMH) OFFICE ON MINORITY HEALTH & HEALTH DISP ARITIES IN ADDITION TO THESE DATA SOURCES, THE CENTER ALSO SUMMARIZED FINDINGS FROM VARIO US NATIONAL AND STATE-LEVEL REPORTS ON INSURANCE COVERAGE, DISEASE CONDITION, AND HEALTHY BEHAVIORS RELEASED BY THE AGENCY FOR HEALTH ADMINISTRATION, OFFICE OF CHRONIC DISEASE PREVENTI ON THE CENTER'S 2012 PROGRESS REPORT WAS A HEALTH EQUITY REPORT THAT INCLUDED INFORMATION ABOUT PATIENTS TREATED AT ADVENTIST HEALTHCARE SHADY GROVE MEDICAL CENTER AND ADVENTIST HE ALTHCARE WASHINGTON ADVENTIST HEALTHCARE HOSPITAL IN 2011, AND EXAMINED THE INTERSECTION OF QUALITY A ND HEALTH EQUITY THIS REPORT CONVEYED GENERAL INFORMATION ABOUT THE PATIENT POPULATION SE RVED AT ADVENTIST HEALTHCARE HOSPITALS, WHERE THEY REPORT DATA ON CANCER, INPATIENT CLINICAL QUALITY INDICATORS, HOSPITAL READMISSION RATES, AND PATIENT EXPERIENCE THE CENTER'S 2013 HEALTH EQUITY REPORT INCLUDED HOSPITAL-SPECIFIC DATA ON CANCER, INPATIENT CLINICAL QUALITY INDICATORS, HOSPITAL READMISSION RATES, AND PATIENT EXPERIENCE THE CENTER'S 2013 HEALTH EQUITY REPORT SO IM PROVE PATIENT EXPERIENCE AND OUTCOMES IN THE COMMUNITIES WE SERVE SPECIAL HIGHLIGHTS IN THE 2013 REPORT INCLUDED INFORMATION ABOUT FEDERAL STANDARDS TO INCREASE CULTURALLY COMPET ENT CARE AND REDUCE HEAL

Form and Line Reference	Explanation
PART VI, LINE 3	PATIENT EDUCATION OF ELIGIBILITY ADVENTIST HEALTHCARE EDUCATES OUR PATIENTS AND COMMUNITY RESIDENTS ABOUT CHARITY CARE AND FINANCIAL ASSISTANCE IN MANY WAYS THEY INCLUDE, BUT ARE NOT LIMITED TO, THE FOLLOWING (1) ADVENTIST HEALTHCARE HAS FINANCIAL ASSISTANCE SIGNAGE IN ALL ITS FACILITIES, ON ALL PATIENT STATEMENTS AND ON OUR HOSPITALS' WEBSITES, (2) DURING PRE-REGISTRATION AND REGISTRATION, PATIENTS WHO ARE REGISTERED AS SELF PAY, OR EXPRESS A FINANCIAL HARDSHIP, ARE INFORMED ABOUT THE HOSPITAL'S CHARITY CARE POLICY AND MAILED OR GIVEN A CHARITY APPLICATION, (3) WHEN GOING THROUGH THE MEDICAID ELIGIBILITY SCREENING, SELF PAY PATIENTS ARE GIVEN A CHARITY APPLICATION DURING THAT PROCESS JUST IN CASE THE PATIENT DOES NOT QUALIFY FOR MEDICAID, (4) WHEN PATIENTS WITH A BALANCE RECEIVES A STATEMENT, THE PATIENT STATEMENT INCLUDES NOTIFICATION OF THE AVAILABILITY OF FINANCIAL ASSISTANCE AND THE CONTACT INFORMATION TO SPEAK WITH A REPRESENTATIVE OR OBTAIN A FINANCIAL ASSISTANCE PACKAGE, (5) WHEN PATIENTS WITH A BALANCE CONTACT THE COLLECTION DEPARTMENT AND EXPRESS FINANCIAL HARDSHIP, CUSTOMER SERVICE REPRAND SELF PAY COLLECTORS WILL NOTIFY THE PATIENT OF THE AVAILABILITY OF ADVENTIST HEALTHCARE'S FINANCIAL ASSISTANCE AND MAIL A CHARITY APPLICATION TO THE PATIENT AND (6) RESIDENTS WHO PARTICIPATE IN OUR COMMUNITY PROGRAMS, SUCH AS BREAST CANCER, MATERNITY, ETC., ARE INFORMED OF ADVENTIST HEALTHCARE'S CHARITY PROGRAM PRIOR TO RECEIVING SERVICES

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Form and Line Reference	Explanation
PART VI, LINE 4	COMMUNITY INFORMATION ADVENTIST HEALTHCARE SHADY GROVE MEDICAL CENTER PRIMARILY SERVES RES IDENTS OF MONTGOMERY COUNTY (87 6 PERCENT OF TOTAL DISCHARGES IN 2016). MARYLAND APPROXIM ATELY 85 PERCENT OF DISCHARGES COME PROM ITS TOTAL SERVICE AREA, WHICH IS CONSIDERED SHADY GROVE MEDICAL CENTER'S COMMUNITY BENEFIT SERVICE AREA, WHICH IS CONSIDERED SHADY GROVE MEDICAL CENTER'S COMMUNITY BENEFIT SERVICE AREA, WHICH INCLUDED THE FOLLOWING ZIP CODES/ CITIES IN 2016 GERMANTOWN (20874, 20876), GAITHERSBURG (20872, 20878, 20879), ROCKVILLE (2085), MONTGOMERY VILLAGE (20886), POTOMAC (20854) SHADY GROVE MEDICAL CENTER DRAWS 25 PERCENT OF DISCHARGES FROM ITS SECONDARY SERVICE AREA INCLUDING THE FOLLOWING ZIP CODE SCITIES ROCKVILLE (20851, 20853), CLARKSBURG (20871), DERWOOD (20855), SILVER SPRING (209 1, 20902, 20904, 20906), DAMASCUS (20872), BOYDS (20841), GAITHERSBURG (20882), POTOMAC (20874), 20907S (20841), GAITHERSBURG (20882), POTOMAC (20874), BOYDS (20841), GAITHERSBURG (20882), POTOMAC (20874), BOYDS (20841), GAITHERSBURG (20882), POTOMAC (20874), BOYDS (20841), GAITHERSBURG (20892), POTOMAC (20872), BOYDS (20841), GAITHERSBURG (20892), POTOMAC (20872), BOYDS (20841), GAITHERSBURG (20882), POTOMAC (20872), BOYDS (20841), GAITHERSBURG (20882), POTOMAC (20872), BOYDS (20841), GAITHERSBURG (20892), POTOMAC (20872), GAITHERSBURG (20872), DOYDS (20841), GAITHERSBURG (20892), POTOMAC (20872), GAITHERSBURG (20872), FREEDRING (20873), OLIVE (20873), GAITHERSBURG (20874), GAITHERSBUR
	TERGERY OF BESCHMOLD FROM THE SECONDARY SERV

Form and Line Reference	Explanation
PART VI, LINE 4	VICE AREA INCLUDING THE FOLLOWING ZIP CODES/CITIES ANNAPOLIS (21401, 21403), HEBRON (2183 0), SNOW HILL (21863), PRESTON (21655), RIDGELY (21660), CENTREVILLE (21617), SEVERNA PARK (21146), SAINT LEONARD (20685), POCOMOKE CITY (21851), MARDELA SPRINGS (21837), GREENSBOR O (21639), HUNTINGTON (20639), EAST NEW MARKET (21631), EDGEWATER (21037), CROFTON (21114), TRAPPE (21673), PARSONSBURG (21849), ELKTON (21921), ARNOLD (21012), EDEN (21822), CHEST ERTOWN (21620), CORDOVA (21625), LOTHIAN (20711), OWINGS (20736) ADVENTIST HEALTHCARE SERV ES ONE OF THE MOST ETHNICALLY DIVERSE COMMUNITIES IN THE INITED STATES, NON-HISPANIC WHITE S NOW COMPRISE ONLY 44 7% OF THE POPULATION OF MONTGOMERY COUNTY, MD, A DECREASE OF MORE THAN 20% OVER THE LAST TWO DECADES FOR THE FIRST TIME, MINORITIES ACCOUNT FOR MORE THAN H ALF OF THE COUNTY'S POPULATION, MAKING IT ONE OF ONLY 364 "MAJORITY-MINORITY" COUNTIES IN THE NATION ACCORDING TO THE U S CENSUS BUREAU, THE PERCENTAGE OF HISPANICS OR LATINOS IN MONTGOMERY COUNTY IS NEARLY DOUBLE THE PERCENTAGE OF HISPANICS OR LATINOS IN THE STATE OF MARYLAND THE U S CENSUS BUREAU HAS ALSO FOUND THAT MARYLAND IS ONE OF THE TOP 10 DESTIN ATIONS FOR FOREIGN-BORN INDIVIDUALS, AND 41% OF THE FOREIGN-BORN IN MARYLAND RESIDE IN MON TGOMERY COUNTY MONTGOMERY COUNTY'S FOREIGN-BORN POPULATION HAS GROWN FROM 12% IN 1980 TO CURRENTLY MORE THAN 908,049 RESIDENTS, MAKING IT THE THIRD MOST POPULATED JURISDICTION IN THE WASHINGTON METROPOLITAN AREA SINCE 2000, IT HAS EXPERIENCED THE SECOND-LARGEST POPULATION GROWTH IN MARYLAND, DUE LARGELY OR IN PART TO AN INCREASE IN HISPANIC RESIDENTS EVERY RACE OR ETHNI CITY, INCLUDING BLACK OR AFRICAN AMERICAN, ASIAN AND PACIFIC ISLANDER, HISPANIC OR LATINO, MULTIPLE RACES, AND OTHER RACES, HAS INCREASED ITS PRESENCE IN THE PAST DECADE, EXCEPT T HE WHITE POPULATION, WHICH HAS DECREASED BY OVER 23 PERCENT PRINCE GEORGE'S COUNTY'S FORE IGN-BORN POPULATION HAS ALSO STEADILLY INCREASES OVER THE LAST TWO DECADES, FROM 2000 - 2007 IT INCREASED AT THE HIGHEST RATE IN MARYLAND - 19

Form and Line Reference	Explanation
Form and Line Reference PART VI, LINE 5	Explanation COMMUNITY HEALTH PROMOTION IN KEEPING WITH OUR MISSION, ADVENTIST HEALTHCARE CONTINUES STO PROMOTE GOOD HEALTH IN THE COMMUNITY THROUGH A WIDE VARIETY OF HEALTH AND WELLNESS SERVICES OFFERED THROUGHOUT MONTGOMERY AND PRINCE GEORGE'S COUNTIES IN MARYLAND, AS WELL AS SOME AREAS IN WASHINGTON D.C. AND THE SURROUNDING REGION. BELOW IS A BRIEF SUMMARY OF THE HEALTH PROMOTION ACTIVITIES IN 2016, INCLUDING HEALTH EDUCATION/LECTURES, HEALTH SCREENINGS, SUPPORT GROUPS, AS WELL AS SERVING ON COMMUNITY BOARDS AND COMMITTEES AND SUPPORTING MONTGOMERY COUNTY'S SAFETY NET CLINICS FOR UNINSURED AND UNDERINSURED RESIDENTS WE FOCUS ON PREVENTION AND MANAGEMENT OF CHRONIC DISEASES PREVALENT IN THE COMMUNITIES WE SERVE, AS WELL AS OUTREACH AND CULTURALLY COMPETENT SERVICES TO VULNERABLE POPULATIONS > A VARIETY OF HEALTH SCREENINGS WERE HELD IN COMMUNITY SETTINGS, SUCH AS SENIOR LUTING COMMUNITIES, LOW-INCOME APARTMENT COMPLEXES, COMMUNITY SETTINGS, SUCH AS SENIOR LUTING COMMUNITIES, LOW-INCOME APARTMENT COMPLEXES, COMMUNITY SETTINGS, SUCH AS SENIOR LUTING COMMUNITIES, LOW-INCOME APARTMENT COMPLEXES, COMMUNITY SETTINGS, SUCH AS SENIOR LUTING COMMUNITIES, LOW-INCOME APARTMENT COMPLEXES, COMMUNITY SETTINGS, SUCH AS SENIOR LUTING COMMUNITIES, LOW-INCOME APARTMENT COMPLEXES, COMMUNITY SETTINGS, SUCH AS SENIOR LUTING COMMUNITIES, LOW-INCOME APARTMENT COMPLEXES, COMMUNITY SETTINGS, SUCH AS SENIOR LUTING COMMUNITY SUCH SENIOR MATERNAL/CHILD/FAMILY EDUCATORS PROVIDED APPROXIMATELY 9, 625 ENCOUNTERS IN 610 CLASSES, MATERNAL/CHILD/FAMILY EDUCATORS PROVIDED APPROXIMATELY 9, 625 ENCOUNTERS IN 610 CLASSES, MATERNAL/CHILD/FAMILY EDUCATORS PROVIDED APPROXIMATELY 9, 625 ENCOUNTERS IN 610 CLASSES, MOST SUPPORT GROUPS, BABY CARE BASICS CLASSES, SIBLING CLASSES, GRANDPARENT CLASSES AND SUPPORT GROUPS BABY CARE BASICS CLASSES, SIBLING CLASSES, GRANDPARENT CLASSES ON THE COMMUNITY TO CLASSES, MOST SERVING UNITED AND ADDITION OF THE HOSTITY TO CLASSES ON THE HOSTITY TO CLASSES, MOST SERVING UNINSWERD PRESIDENTS ON THE PROVIDED MADER SERVIN
	HEALTH EQUITY AND WELLNESS PROVIDES CULTURAL AND LINGUISTIC COMPETENCY TRAINING TO MEDICAL AND SUPPORT STAFF, BOTH INTERNALLY AND FOR OTHER HEALTH CARE ORGANIZATIONS > THROUGH ADVENTIST HEALTHCARE'S COMMUNITY PARTNERSHIP FUND, GRANT AND SPONSORSHIP FUNDING IS PROVIDED TO NON-PROFIT ORGANIZATIONS IN THE COMMUNITY ACROSS THREE FUNDING OBJECTIVES HEALTH AND WELLNESS, PARTNERSHIPS, AND CAPACITY BUILDING FUNDING IS AWARDED TO ORGANIZATIONS ADDRESSING NEEDS IDENTIFIED IN ONE OF AHC'S COMMUNITY HEALTH NEEDS
	ASSESSMENTS ADVENTIST HEALTH NEEDS TO AND ENSURING THAT THE COMMUNITIES IT

SERVES THRIVE IN A CULTURE OF WELLNESS AND ENJOY ACCESS TO AND THE BENEFITS OF HIGH QUALITY, EQUITABLE HEALTHCARE THAT PROMOTES PHYSICAL, MENTAL AND SPIRITUAL WELLBEING

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990 Schedule H, Supplemen	
Form and Line Reference	Explanation
PART VI, LINE 6	AFFILIATED HEALTH CARE ADVENTIST HEALTHCARE, BASED IN GAITHERSBURG, MD, IS A FAITH-BASED, NOT-FOR-PROFIT ORGANIZATION OF DEDICATED PROFESSIONALS WHO WORK TOGETHER EACH DAY TO PROVIDE EXCELLENT WELLNESS, DISEASE MANAGEMENT AND HEALTH-CARE SERVICES TO THE COMMUNITY WE WERE FOUNDED UPON THE PRINCIPLE OF WELLNESS MORE THAN 100 YEARS AGO AND TODAY PROVIDE INNOVATIVE CARE TO HEART-ATTACK VICTIMS, CANCER PATIENTS, PREMATURE BABIES AND THE COMMUNITY AS A WHOLE OUR UNWAYERING FOCUS HAS ALWAYS BEEN ON THE HEALTH AND WELLNESS OF THE COMMUNITIES WE SERVE WE ARE ALREADY A STEP AHEAD AS HEALTH CARE REFORM IS CHALLENGING HOSPITAL SYSTEMS NATIONWIDE TO IMPROVE THE HEALTH OF POPULATIONS, OUR INTEGRATED, HEALTH-CARE DELIVERY NETWORK INCLUDES FIVE NATIONALLY ACCREDITED, ACUTE-CARE AND SPECIALTY HOSPITALS, MENTAL HEALTH SERVICES, HOME HEALTH AGENCIES AND URGENT CARE CENTERS, SERVING THE WASHINGTON, D C METROPOLITAN AREA ADVENTIST HEALTHCARE INCLUDES ADVENTIST HEALTHCARE SHADY GROVE MEDICAL CENTER, ADVENTIST HEALTHCARE WASHINGTON ADVENTIST HEALTHCARE SHADY GROVE MEDICAL CENTER, ADVENTIST HEALTHCARE WASHINGTON ADVENTIST HEALTHCARE PHYSICAL HEALTH & REHABILITATION, ADVENTIST HEALTHCARE HOME CARE SERVICES, THE REGINALD S LOURIE CENTER FOR CHILDREN'S SOCIAL & EMOTIONAL WELLNESS, CENTRACARE ADVENTIST HEALTHCARE REGINALD S LOURIE CENTER FOR CHILDREN'S SOCIAL & EMOTIONAL WELLNESS, CENTRACARE ADVENTIST HEALTHCARE URGENT CARE, AND OTHER HEALTH SERVICES TOGETHER, WITH OUR CENTER FOR HEALTH EQUITY AND WELLNESS, AND MORE THAN 2,000 AFFILIATED PHYSICIANS, ADVENTIST HEALTHCARE ENCOMPASSES MANY OF THE NECESSARY CARE DELIVERY COMPONENTS NEEDED TO DELIVER POPULATION-BASED CARE ACROSS THE CONTINUUM OUR COMMITMENT TO THE COMMUNITY EXTENDS BEYOND OUR WALLS TO ENCOMPASS THE MOST VULNERABLE AND UNDERSERVED IN 2016, APPROXIMATELY 913,486 RESIDENTS CAME TO ONE OF OUR FACILITIES OR ATTENDED A HEALTH CLASS OR PROGRAM WE ALSO PROVIDED SIGNIFICANT CHARTY CARE AND COMMUNITY BENEFIT OF MORE THAN 883 3 MILLION AS ONE OF THE LARGEST EMPLOYERS IN THE STATE OF MARY

990 Schedule H, Supplemental Information				
Form and Line Reference	Explanation			
PART VI, LINE 7, REPORTS FILED WITH STATES	MD			

Software ID:

Software Version: EIN: 52-1532556

Name: ADVENTIST HEALTHCARE INC

Form 990 Schedule H, Part V Section A. Hospital Facilities											
Section	A. Hospital Facilities	Licens	Genera	Childrei	Teachir	Critical	Resear	ER-24 hours	ER-other		
smallest How ma	rder of size from largest to see instructions) ny hospital facilities did the ition operate during the tax year?	Licensed hospital	General medical & surgical	Children s hospital	Teaching hospital	Critical access hospital	Research facility	hours	her		
Name, a state lice	ddress, primary website address, and ense number		<u> </u>							Other (Describe)	Facility reporting group
1	SHADY GROVE MEDICAL CENTER 9901 MEDICAL CENTER DRIVE ROCKVILLE, MD 20850 SEE PART VI FOR WEBSITE 15-315	×	X					X			
2	WASHINGTON ADVENTIST HOSPITAL 7600 CARROLL AVENUE TAKOMA PARK, MD 20912 SEE PART VI FOR WEBSITE 15-031	x	X					X			
3	HACKETTSTOWN REGIONAL MEDICAL CENTER 651 WILLOW GROVE STREET HACKETTSTOWN, NJ 07840 HTTP //WWW HRMCNJ ORG/ 12101	X	X					X		AHC WAS THE SOLE MEMBER THROUGH 3/31/2016	
4	ADVENTIST REHABILITATION HOSP OF MARYLAND 9909 MEDICAL CENTER DRIVE ROCKVILLE, MD 20850 SEE PART VI FOR WEBSITE 15-077	X								SEPARATE LEGAL ENTITY MANAGED BY AHC	
5	BEHAVIORAL HEALTH & WELLNESS SVS- ROCK 14901 BROSCHART ROAD ROCKVILLE, MD 20850 SEE PART VI FOR WEBSITE 15-039	×								BEHAVIORAL TREATMENT CENTER	
6	BEHAVIORAL HEALTH&WELLNESS SVS-E SHORE 821 FIELDCREST ROAD CAMBRIDGE, MD 21613 SEE PART VI FOR WEBSITE 09-001	×								BEHAVIORAL TREATMENT CENTER	

Form and Line Reference	Explanation
SHADY GROVE MEDICAL CENTER	PART V, SECTION B, LINE 5 THE FOLLOWING NARRATIVE IS BASED ON THE LAST CONDUCTED CHNA IN 2016 THROUGHOUT THE COMPLETION OF THE 2017-2019 COMMUNITY HEALTH NEEDS ASSESSMENT, INPUT F ROM THE COMMUNITY WAS SOLICITED FROM MULTIPLE SOURCES (1) HEALTH MONTGOMERY SHADY GROVE MEDICAL CENTER, IN ADDITION TO THE OTHER MONTGOMERY COUNTY HOSPITALS, COLLABORATES WITH H EALTHY MONTGOMERY, WHICH SERVES AS THE LOCAL HEALTH IMPROVEMENT COALITION IN MONTGOMERY COUNTY HEALTHY MONTGOMERY WORKS TO BRING TOGETHER THE COUNTY GOVERNMENT, HOSPITAL SYSTEMS, MINORITY HEALTH PROGRAMS, ADVOCACY GROUPS, ACADEMIC INSTITUTIONS, AND OTHER COMMUNITY BASE D 5 TAKEHOLDERS TO ACHIEVE OPTIMAL HEALTH AND WELL BEING FOR ALL COUNTY RESIDENTS THE GROUP WORKS TO SET A HEALTH PRIORITY AGENDA AS WELL AS AN ACTION PLAN TO ADDRESS THE PRIORITIZED NEEDS IN DOING SO, THE GROUP HAS ESTABLISHED A CORE MEASURE SET FOR THE TOP PRIORITY A REAS AS WELL AS A COMMUNITY HEALTH DASHBOARD FOR THE COUNTY. THE DASHBOARD ENCOMPASSES IND ICATORS THAT SPAN PHYSICAL AND MENTAL HEALTH, HEALTH BEHAVIORS, AND SOCIAL DETERMINANTS S GMC CONTRIBUTES \$25,000 ANNUALLY TO SUPPORT THE INFRASTRUCTURE OF HEALTHY MONTGOMERY IN A DDITION TO PROVIDING FINANCIAL SUPPORT, REPRESENTATIVES FROM ADVENTIST HEALTHCARE PLAY AN ACTIVE ROLE THROUGH REPRESENTATION ON MULTIPLE COMMITTEES AND PLANNING GROUPS INCLUDING THE HEALTHY MONTGOMERY STEERING COMMITTEE WHICH SETS THE DIRECTION FOR THE GROUP REPRESENTATIVES FROM AHC HAVE ALSO PLAYED ROLES IN THE DATA PROJECT SUBCOMMITTEE, BEHAVIORAL HEALTH WORK GROUP, AND COMMUNITY HEALTH NEEDS ASSESSMENT COMMITTEE IN COMPLETING THIS COMMUNITY HEALTH NEEDS ADAILY COMPLETING THE PRIORITY AT SUPPLEMENT OF THE HEALTHY MONTGOMERY COMMUNITY CONVERSATIONS, WHICH PROVIDED INPUT FROM MINORITY, UNDERSERVED AND HARD TO REACH POPULATIONS, WERE ALSO UTILIZED AS A SUPPLEMENT TO THE PRIMARY SU

Form and Line Reference	Explanation					
SHADY GROVE MEDICAL CENTER	NAMESE), ASIAN AMERICAN HEALTH INITIATIVE, AFRICAN AMERICAN HEALTH PROGRAM, AFRICAN ADVISORY GROUP, AND CARIBBEAN ADVISORY, FAITH COMMUNITY, GENERAL PUBLIC EAST COUNTY, GENERAL PUBLIC SOUTH COUNTY, GENERAL PUBLIC UP COUNTY A DETAILED OVERVIEW OF THE METHODS USED TO C ONDUCT THE SURVEY AND COMPLETE THE PRIMARY DATA ANALYSIS IS DESCRIBED ABOVE AND THE RESULT S OF THE ANALYSIS CAN BE FOUND IN SECTION IV, PART A PRIMARY DATA FINDINGS (3) CENTER FOR HEALTH EQUITY AND WELLNESS ADVISORY BOARD THE CENTER FOR HEALTH EQUITY AND WELLNESS ADVISORY BOARD THE CENTER FOR HEALTH EQUITY AND WELLNESS ADVISORY BOARD THE CENTER FOR HEALTH EQUITY AND WELLNESS ADVISORY BOARD THE CANDERSENT AND ARE ABLE TO SPEAK TO THE NEEDS OF THE COMMUNITY INCLUDING MINORITY AND UNDERSERVED POPULATIONS THE BOARD WAS CONVENED TO HELP GUIDE EFFORTS TO REDUCE AND ELIMINATE HEALTH DISPARITIES, IDENTIFY COMMUNITY NEEDS, A ND TO HELP ASSES AND DIRECT OUR RESPONSE TO THOSE NEEDS THE BOARD WAS CONSULTED AT MULTIP LE POINTS THROUGHOUT THE COMPLETION OF THE COMMUNITY HEALTH NEEDS ASSESSMENT FOR PROGRESS U PDATE ON THE 2014-2016 IMPLEMENTATION STRATEGY WAS PROVIDED TO THE BOARD AT WHICH TIME THE Y WERE ABLE TO PROVIDE INPUT ON THE STRATEGIES IMPLEMENTED AND RECOMMENDATIONS FOR FUTURE DIRECTIONS > OCTOBER 2015 A TIMELINE AND FRAMEWORK FOR THE 2017-2019 COMMUNITY HEALTH NE EDS ASSESSMENT REPORT THE BOARD FOR INPUT ON THE OWNER FOR THE YOUR ASSESSMENT REPORT THE BOARD FOR THE OUTLINING THE INITIAL FINDINGS FROM THE PRIMARY DATA ANALYSIS AS WELL AS THE METHODOLOGY FOR THE OVERALL COMMUNITY HEALTH NEEDS ASSESSMENT REPORT THE BOARD FOR THE WILL SENTING THE WILL SENTING THE PRIMARY DATA ANALYSIS AS WELL AS THE METHODOLOGY FOR THE OVERALL COMMUNITY HEALTH NEEDS ASSESSMENT REPORT THE BOARD PROVIDED INDUT ON THE HEALTH NEEDS ASSESSMENT REPORT THE BOARD PROVIDED INDUT ON THE HEALTH CEUTY AND WELLNESS THEY VIEWED AS MOST SIGNIFICANT FOR THE MINORITY AND UNDERSERVED POPULATIONS IN THE COMMUNITY AND PROVIDE A WEALTH OF EXPERTISE IN THE HEALTH AND WELLOWS FIELD ADVISORY BOA					

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18d hospital facility in a facility reporting gi	on for Part V, Section B.Provide descriptions required for Part V, Section B, lines 2, 3j, 5, e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each roup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
SHADY GROVE MEDICAL CENTER	EALTH INITIATIVE, > STEPHEN B THOMAS, PHD, DIRECTOR, MARYLAND CENTER FOR HEALTH EQUITY, > S USAN GLOVER, SR VP QUALITY, ADVENTIST HEALTHCARE, > UMA AHLUWALIA, DIRECTOR, MONTGOMERY CO UNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES, > HEATHER ROSS, MHS, PROGRAM MANAGER, AFRICAN AMERICAN HEALTH PROGRAM

V, Section A ("A, 1," "A, 4," "B, 2," "B, Form and Line Reference	Explanation
WASHINGTON ADVENTIST HOSPITAL	PART V, SECTION B, LINE 5 THE FOLLOWING NARRATIVE IS BASED ON THE LAST CONDUCTED CHNA IN 2016 THROUGHOUT THE COMPLETION OF THE 2017-2019 COMMUNITY HEALTH NEEDS ASSESSMENT, INPUT F ROM THE COMPLETION OF THE 2017-2019 COMMUNITY HEALTH NEEDS ASSESSMENT, INPUT F ROM THE COMMUNITY WAS SOLICITED FROM MULTIPLE SOURCES (1) HEALTHY MONTGOMERY WASHINGTON ADVENTIST HOSPITAL, IN ADDITION TO THE OTHER MONTGOMERY COUNTY HOSPITALS, COLLABORATES WIT H HEALTHY MONTGOMERY, WHICH SERVES AS THE LOCAL HEALTH IMPROVEMENT COALITION IN MONTGOMERY, WHICH SERVES AS THE LOCAL HEALTH IMPROVEMENT COALITION IN MONTGOMERY, WHICH MONTGOMERY WORKS TO BRING TOGETHER THE COUNTY GOVERNMENT, HOSPITAL SYSTEM S, MINORITY HEALTH PROGRAMS, ADVOCACY GROUPS, ACADEMIC INSTITUTIONS, AND OTHER COMMUNITY BESED STAKEHOLDERS TO ACHIEVE OPTIMAL HEALTH AND WELL-BEING FOR ALL COUNTY RESIDENTS THE G ROUP WORKS TO SET A HEALTH PRIORITY AGENDA AS WELL AS AN ACTION PLAN TO ADDRESS THE PRIORI TIZED NEEDS IN DOING SO, THE GROUP HAS ESTABLISHED A CORE MEASURE SET FOR THE TOP PRIORITY AREAS AS WELL AS A COMMUNITY HEALTH DASHBOAND FOR THE COUNTY THE DASHBOARD ENCOMPASSES INDICATORS THAT SPAN PHYSICAL AND MENTAL HEALTH, HEALTH BEHAVIORS, AND SOCIAL DETERMINANTS WAH CONTRIBUTES \$25,000 ANNUALLY TO SUPPORT THE INFRASTRUCTURE OF HEALTHY MONTGOMERY IN ADDITION TO PROVIDING FINANCIAL SUPPORT, REPRESENTATIVES FROM ADVENTIST HEALTH-CARE PLAY A N ACTIVE ROLE THROUGH REPRESENTATIVES FROM ADVENTIST HEALTH-CARE PLAY A N ACTIVE ROLE THROUGH REPRESENTATIVES FROM AND MITTEE WHICH SETS THE DIRECTION FOR THE GROUP REPRESENTATIVES FROM AHC HAVE ALSO PLAYED ROLES IN THE DATA PROJECT SUBCOMMITTEE, BEHAVIORAL HEALTH H WORK GROUP, AND COMMUNITY HEALTH NEEDS ASSESSMENT COMMITTEE, BHAVIORAL HEALTH H WORK GROUP, AND COMMUNITY HEALTH NEEDS ASSESSMENT COMMITTEE, BHAVIORAL HEALTH H WORK GROUP, AND COMMUNITY HEALTH NEEDS ASSESSMENT COMMITTEE, BHAVIORAL HEALTH H WORK GROUP, AND COMMUNITY HEALTH NEEDS ASSESSMENT OF THE REPRESENTATION PROCESS THE HEALTHY MONTGOMERY COMMUNITY FROM JUNCESSTIONS, WHICH PR

V, Section A ("A, 1," "A, 4," "B, 2," "B, Form and Line Reference	Explanation
WASHINGTON ADVENTIST HOSPITAL	MESE), ASIAN AMERICAN HEALTH INITIATIVE, AFRICAN AMERICAN HEALTH PROGRAM, AFRICAN ADVISORY GROUP, AND CARIBBEAN ADVISORY, FAITH COMMUNITY, GENERAL PUBLIC EAST COUNTY, GENERAL PUBLIC EAST COUNTY, GENERAL PUBLIC EAST COUNTY, GENERAL PUBLIC UP COUNTY A DETAILED OVERVIEW OF THE METHODS USED TO CON DUCT THE SURVEY AND COMPLETE THE PRIMARY DATA ANALYSIS IS DESCRIBED ABOVE AND THE RESULTS OF THE ANALYSIS CAN BE FOUND IN SECTION IV, PART A PRIMARY DATA FINDINGS (3) CENTER FOR HEALTH EQUITY AND WELLNESS ADVISORY BOARD THE CENTER FOR HEALTH EQUITY AND WELLNESS ADVISORY BOARD THE CENTER FOR HEALTH EQUITY AND WELLNESS ADVISOR Y BOARD IS COMPRISED OF STAKEHOLDERS WHO REPRESENT AND ARE ABLE TO SPEAK TO THE NEEDS OF THE COMMUNITY INCLUDING MINORITY AND UNDERSERVED POPULATIONS THE BOARD WAS CONVENED TO HE LP GUIDE EFFORTS TO REDUCE AND ELIMINATE HEALTH DISPARITIES, IDENTIFY COMMUNITY NEEDS, AND TO HELP ASSESS AND DIRECT OUR RESPONSE TO THOSE NEEDS THE BOARD WAS CONSULTED AT MULTIPLE POINTS THROUGHOUT THE COMPLETION OF THE COMMUNITY HEALTH NEEDS ASSESSMENT > APRIL 2015 A DRAFT OF THE COMMUNITY SURVEY WAS SENT TO THE BOARD FOR INPUT > MAY 2015 A PROGRESS U PDATE ON THE 2014-2016 IMPLEMENTATION STRATEGY WAS PROVIDED TO THE BOARD AND RECOMMENDATIONS FOR FUTURE DIRECTIONS > OCTOBER 2015 A TIMELINE AND FRAMEWORK FOR THE 2017-2019 COMMUNITY HEALTH NEEDS ASSESSMENT WAS PRESENTED FOR INPUT > MAY 2016 A DETAILED PRESENTATION WAS DELIVERED OUTLINING THE INITIAL FINDINGS FROM THE PRIMARY DATA ANALYSIS AS WELL AS THE METHODOLOGY FOR THE OVERALL COMMUNITY HEALTH NEEDS ASSESSMENT REPORT THE BOARD PROVIDED INPUT ON THE HINTITIAL FINDINGS FROM THE PRIMARY DATA ANALYSIS AS WELL AS THE METHODOLOGY FOR THE OVERALL COMMUNITY HEALTH NEEDS ASSESSMENT REPORT THE BOARD PROVIDED INPUT ON THE HEALTH NEEDS AND BARRIERS THEY VIEWED AS MOST SIGNIFICANT FOR THE MINORITY AND UNDERSERVED POPULATIONS IN THE COMMUNITY THE MEMBERS OF THE 2015-2017 CENTER FOR HEALTH NEEDS AND BORDILATIONS IN THE COMMUNITY AND PROVIDE A WEALTH OF EXPERTISE IN THE HEALTH AND WELLNE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.				
Form and Line Reference	Explanation			
WASHINGTON ADVENTIST HOSPITAL	ALTH INITIATIVE, > STEPHEN B THOMAS, PHD, DIRECTOR, MARYLAND CENTER FOR HEALTH EQUITY, > SU SAN GLOVER, SR VP QUALITY, ADVENTIST HEALTHCARE, > UMA AHLUWALIA, DIRECTOR, MONTGOMERY COU NTY DEPARTMENT OF HEALTH AND HUMAN SERVICES, > HEATHER ROSS, MHS, PROGRAM MANAGER, AFRICAN AMERICAN HEALTH PROGRAM			

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. Jines 2, 31, 5.

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18 hospital facility in a facility reporting o	Be, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each group, designated by facility reporting group letter and hospital facility line number from Part , 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
HACKETTSTOWN COMMUNITY HOSPITAL	PART V, SECTION B, LINE 5 HACKETTSTOWN COMMUNITY HOSPITAL UNDERTOOK A COMPREHENSIVE COMMUNITY HEALTH NEEDS ASSESSMENT WHICH CONCLUDED IN 2015 THE PURPOSE OF THE STUDY WAS TO GATHER CURRENT STATISTICS AND QUALITATIVE FEEDBACK ON THE KEY HEALTH ISSUES FACING OUR SERVICE MARKET RESIDENTS SECONDARY DATA WAS RESEARCHED AND UPDATED FIFTY FIVE COMMUNITY STAKEHOLDERS COMPLETED A "KEY INFORMANT SURVEY TOOL" AFTER COMPLETION OF THE COMMUNITY HEALTH NEEDS ASSESSMENT, APPROXIMATELY 23 LEADERS FROM HACKETTSTOWN COMMUNITY HOSPITAL, COMMUNITY AGENCIES AND AREA HEALTHCARE AND SOCIAL SERVICES ORGANIZATIONS MET TO REVIEW AND PRIORITIZE THE FINDINGS AND TO DEVELOP AN IMPLEMENTATION PLAN THE FOLLOWING KEY STAKEHOLDERS PARTICIPATED IN THE

PROCESS ADMINISTRATIVE DIRECTOR, HRMC.BACH'S MEDICAL SUPPLIES, BENTLEY COMMONS AT PARAGON VILLAGE. CENTENARY COLLEGE. CHELSEA AT BROOKFIELD. CHIEF NURSING OFFICER. HRMC, CHURCH OF THE ASSUMPTION, COMMUNITY PREVENTION RESOURCES, COORDINATOR, HEALTHLINK, HRMC.EMS. HRMC.EXECUTIVE DIRECTOR. HRMC.FAMILY GUIDANCE OF WARREN COUNTY.HACKETTSTOWN BUSINESS IMPROVEMENT.HACKETTSTOWN POLICE DEPARTMENT, HACKETTSTOWN ROTARY CLUB, HEALTH EDUCATOR, HRMC, HEALTHSTART PRENATAL CLINIC, HRMC, HEALTH VILLAGE, HOME INSTEAD, HOUSE OF THE GOOD SHEPHERD, KAREN ANN OUINLAN HOSPICE.KIWANIS CLUB OF HACKETTSTOWN,LONG VALLEY FIRST AID SQUAD,MANAGER, CENTER FOR HEALTHIER LIVING, HRMC, MANAGER, COUNSELING AND ADDICTION CENTER. HRMC.MANAGER, EDUCATION, HRMC,MANAGER, EMERGENCY DEPARTMENT, HRMC,MANAGER, MARKETING AND PUBLIC RELATIONS, HRMC, MT OLIVE HEALTH DEPARTMENT, NORTH WARREN REGIONAL SCHOOL DISTRICT, PHYSICIAN, EMERGENCY DEPARTMENT, HRMC, PLANNED PARENTHOOD, PRESIDENT, HACKETTSTOWN REGIONAL MEDICAL CENTER, PROJECT SELF-SUFFICIENCY, UNITED WAY OF NORTHERN NJ, WARREN COUNTY AGENCY ON AGING AND DISABILITY, WARREN COUNTY DEPARTMENT OF HUMAN SERVICES, WARREN COUNTY HEALTH DEPARTMENT, WARREN COUNTY MENTAL HEALTH BOARD, WARREN COUNTY OFFICE OF EMERGENCY MANAGEMENT, WARREN COUNTY SURROGATE, WARREN COUNTY TEMPORARY ASSISTANCE, WARREN COUNTY TRANSPORTATION COORDINATOR, WASHINGTON TOWNSHIP HEALTH DEPARTMENT, ZUFALL, FEDERALLY OUALIFIED HEALTH CENTER

Form and Line Reference	Explanation
ADVENTIST REHABILITATION HOSPITAL OF MARYLAND	PART V, SECTION B, LINE 5 THE FOLLOWING NARRATIVE IS BASED ON THE LAST CONDUCTED CHNA IN 2016 THROUGHOUT THE COMPLETION OF THE 2017-2019 COMMUNITY HEALTH NEEDS ASSESSMENT, INPUT F ROM THE COMMUNITY WAS SOLICITED FROM MULTIPLE SOURCES (1) HEALTHY MONTGOMERY ADVENTIST HE FALTHCARE, IN ADDITION TO THE OTHER MONTGOMERY COUNTY HOSPITALS, COLLABORATES WITH HEALTHY MONTGOMERY, WHICH SERVES AS THE LOCAL HEALTH IMPROVEMENT COALITION IN MONTGOMERY COUNTY HEALTHY MONTGOMERY WORKS TO BRING TOGETHER THE COUNTY GOVERNMENT, HOSPITAL SYSTEMS, MINORI TY HEALTH PROGRAMS, ADVOCACY GROUPS, ACADEMIC INSTITUTIONS, AND OTHER COMMUNITY BASED STAK EHOLDERS TO ACHIEVE OPTIMAL HEALTH AND WELL-BEING FOR ALL COUNTY THE BASED STAK HOLDERS TO ACHIEVE OPTIMAL HEALTH AND WELL-BEING FOR ALL COUNTY PLAN TO ADDRESS THE PRIORITIZED NEE DS IN DOING SO, THE GROUP HAS ESTABLISHED A CORE MEASURE SET FOR THE TOP PRIORITY AREAS A S WELL AS A COMMUNITY HEALTH DASHBOARD FOR THE COUNTY THE DASHBOARD ENCOMPASSES INDICATOR S THAT SPAN PHYSICAL AND MENTAL HEALTH, HEALTH BEHAVIORS, AND SOCIAL DETERMINANTS ADVENTI ST HEALTHCARE CONTRIBUTES ANNUALLY TO SUPPORT THE INFRASTRUCTURE OF HEALTHY MONTGOMERY IN ADDITION TO PROVIDING FINANCIAL SUPPORT, REPRESENTATION ON MULTIPLE COMMITTEES AND PLANNING GROUPS INCLUDING THA HEALTHY MONTGOMERY STEERING COMMITTEE WHICH SETS THE DIRECTION FOR THE GROUP REPRESENTATION ON MULTIPLE COMMITTEE WHICH SETS THE DIRECTION FOR THE GROUP REPRESENTATION ON MULTIPLE COMMUNITY HEALTH NEEDS ASSESSMENT, REHAB UTILIZED THE HEALTHY MONTGOMERY PRIORITY AREAS NOT ONLY A 5 A STARTING POINT FOR IDENTIFYING THE NEEDS IN THE COMMUNITY HEALTH NEEDS ASSESSMENT, REHAB UTILIZED THE HEALTHY MONTGOMERY PRIORITY AREAS NOT ONLY A 5 A STARTING POINT FOR IDENTIFYING THE NEEDS IN THE COMMUNITY FROM JUNE-NOV EMBER OF 2015, A 19 ITEM SURVEY WAS ADMINISTERED IN THE COMMUNITY FROM JUNE-NOV EMBER OF 2015, A 19 ITEM SURVEY WAS ADMINISTERED IN THE COMMUNITY FROM JUNE-NOV EMBER OF 2015, A 19 ITEM SURVEY WAS ADMINISTERED IN THE COMMUNITY FROM JUNE-NOV EMBER OF 2015, A

Form and Line Reference	Explanation
ADVENTIST REHABILITATION HOSPITAL OF MARYLAND	VIETNAMESE), ASIAN AMERICAN HEALTH INITIATIVE, AFRICAN AMERICAN HEALTH PROGRAM, AFRICAN A DVISORY GROUP, AND CARIBBEAN ADVISORY, FAITH COMMUNITY, GENERAL PUBLIC EAST COUNTY, GENER AL PUBLIC SOUTH COUNTY, GENERAL PUBLIC UP COUNTY A DETAILED OVERVIEW OF THE METHODS USE D TO CONDUCT THE SURVEY AND COMPLETE THE PRIMARY DATA ANALYSIS IS DESCRIBED ABOVE AND THE RESULTS OF THE ANALYSIS CAN BE FOUND IN SECTION IN, PART A PRIMARY DATA FINDINGS CENTER FOR HEALTH EQUITY AND WELLNESS ADVISORY BOARDTHE CENTER FOR HEALTH EQUITY AND WELLNESS ADVISORY BOARDTHE CENTER FOR HEALTH EQUITY AND WELLNESS ADVISORY BOARD IS COMPRISED OF STAKEHOLDERS WHO REPRESENT AND ARE ABLE TO SPEAK TO THE NEEDS OF THE COMMUNITY INCLUDING MINORITY AND UNDERSERVED POPULATIONS THE BOARD WAS CONVENED TO HELP GUIDE EFFORTS TO REDUCE AND ELIMINATE HEALTH DISPARITIES, IDENTIFY COMMUNITY NEEDS, AND TO HELP ASSESS AND DIRECT OUR RESPONSE TO THOSE NEEDS THE BOARD WAS CONSULTED AT MULTI PLE POINTS THROUGHOUT THE COMPLETION OF THE COMMUNITY HEALTH NEEDS ASSESSMENT > APRIL 201 5 A DRAFT OF THE COMMUNITY SURVEY WAS SENT TO THE BOARD WAS PROVIDED TO THE BOARD WAS CONSULTED AT MULTI PLE POINTS THROUGHOUT THE COMPLETION OF THE COMMUNITY SURVEY WAS SENT TO THE BOARD WAS PROVIDED TO THE BOARD AND RECOMMENDATIONS FOR FUTURE AND PROVIDED INPUT ON THE STRATEGISE IMPLEMENTED AND RECOMMENDATIONS FOR FUTUR HEALTH NEEDS ASSESSMENT WAS PROVIDED TO THE BOARD AND RECOMMENDATIONS FOR FUTUR HEALTH NEEDS ASSESSMENT WAS PRESENTED FOR INPUT > MAY 2016 A DETAILED PRESENTATION WAS DELIVERED FOUNDATION FOR FUTUR HEALTH NEEDS AND BARRIERS THEY VIEWED AS MOST SIGNIFICANT FOR THE MINORITY AND UNDERSERVE D POPULATIONS IN THE COMMUNITY THE MEMBERS OF THE 2015-2017 CENTER FOR HEALTH EQUITY AND WELLNESS FIELD ADVISORY BOARD REPRESENT A DIVERSE GROUP OF STAKEHOLDERS AND POPULATIONS IN THE COMMUNITY THE MEMBERS OF THE 2015-2017 CENTER FOR HEALTH EQUITY AND WELLNESS FIELD ADVISORY BOAR D MEMBERS INCLUDE > CAROL GARVEY, MD, PRINCIPAL, GARVEY AND ASSOCIATES, > CAROLE WORKING, P RINCIPAL, QUINCE OR

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.	
Form and Line Reference	Explanation
ADVENTIST REHABILITATION HOSPITAL OF MARYLAND	HEALTH INITIATIVE, > STEPHEN B THOMAS, PHD, DIRECTOR, MARYLAND CENTER FOR HEALTH EQUITY, > SUSAN GLOVER, SR VP QUALITY, ADVENTIST HEALTHCARE, > UMA AHLUWALIA, DIRECTOR, MONTGOMERY C OUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES, >

HEATHER ROSS, MHS, PROGRAM MANAGER, AFRICA N AMERICAN HEALTH PROGRAM

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 2, 31, 5.

Form and Line Reference	Explanation
BEHAVIORAL HEALTH&WELLNESS SERVICES-ROCK	PART V, SECTION B, LINE 5 THE FOLLOWING NARRATIVE IS BASED ON THE LAST CONDUCTED CHNA IN 2016 THROUGHOUT THE COMPLETION OF THE 2017-2019 COMMUNITY HEALTH NEEDS ASSESSMENT, INPUT F ROM THE COMMUNITY WAS SOLICITED FROM MULTIPLE SOURCES (1) HEALTHY MONTGOMERY ADVENTIST H EALTHCARE, IN ADDITION TO THE OTHER MONTGOMERY COUNTY HOSPITALS, COLLABORATES WITH HEALTHY MONTGOMERY, WHICH SERVES AS THE LOCAL HEALTH IMPROVEMENT COALUTION IN MONTGOMERY COUNTY HEALTHY MONTGOMERY WORKS TO BRING TOGETHER THE COUNTY GOVERNMENT, HOSPITAL SYSTEMS, MINORI TY HEALTH PROGRAMS, ADVOCACY GROUPS, ACADEMIC INSTITUTIONS, AND OTHER COMMUNITY BASED STAK EHOLDERS TO ACHIEVE OPTIMAL HEALTH AND WELL-BEING FOR ALL COUNTY RESIDENTS THE GROUP WORK S TO SET A HEALTH PRIORITY AGENDA AS WELL AS AN ACTION PLAN TO ADDRESS THE PRIORITIZED NEE DS IN DOING SO, THE GROUP HAS ESTABLISHED A CORE MEASURE SET FOR THE TOP PRIORITY AREAS A S WELL AS A COMMUNITY HEALTH DASHBOARD FOR THE COUNTY THE DASHBOARD ENCOMPASSES INDICATOR S THAT SPAN PHYSICAL AND MENTAL HEALTH, HEALTH BEHAVIORS, AND SOCIAL DETERMINANTS ADVENTI ST HEALTHCARE CONTRIBUTES ANNUALLY TO SUPPORT THE INFRASTRUCTURE OF HEALTHY MONTGOMERY IN ADDITION TO PROVIDING FINANCIAL SUPPORT THE INFRASTRUCTURE OF HEALTHY MONTGOMERY IN ADDITION TO PROVIDING THE HEALTHY MONTGOMERY THE WHICH SETS THE DIRECTION FOR THE GROUP REPRESENTATIONS FROM ADVENTIST HEALTHCARE CONTRIBUTES AND PLANNING GROUPS INCLUDING THE HEALTHY MONTGOMERY PRIORITY AREAS AS SESSMENT COMMITTEE WHICH SETS THE DIRECTION FOR THE GROUP REPRESENTATIVES FROM AHE HAVE ALSO PLAYED ROLES IN THE DATA PROJECT SUBCOMMITTEE, BEHAVIORAL HEALT H WORK GROUP, AND COMMUNITY HEALTH NEEDS ASSESSMENT COMMITTEE IN COMPLETING THIS COMMUNITY BUT ALSO AS A FACTOR FOR CON SIDERATION WHEN COMPLETING THE PRIORITIZATION PROCESS THE HEALTHY MONTGOMERY PRIORITY AREAS NOT ONLY A S A STARTING POINT FOR IDENTIFYING THE NEEDS IN THE COMMUNITY ON WERS ATONS, WHICH PROVIDED INPUT FROM MINORITY, UNDERSERVED AND HARD TO REACH POPULATIONS, WERE ALSO UTILIZED AS A SUPPLEMENT TO THE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each nospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.	
Form and Line Reference	Explanation
BEHAVIORAL HEALTH&WELLNESS SERVICES-ROCK	VIETNAMESE), ASIAN AMERICAN HEALTH INITIATIVE, AFRICAN AMERICAN HEALTH PROGRAM, AFRICAN A DVISORY GROUP, AND CARIBBEAN ADVISORY, FAITH COMMUNITY, GENERAL PUBLIC EAST COUNTY, GENERA L PUBLIC SOUTH COUNTY, GENERAL PUBLIC EAST COUNTY, GENERAL PUBLIC UP COUNTY A DETAILED OVERVIEW OF THE METHODS USE D TO CONDUCT THE SURVEY AND COMPLETE THE PRIMARY DATA ANALYSIS IS DESCRIBED ABOVE AND THE SURVEY AND COMPLETE THE PRIMARY DATA ANALYSIS IS DESCRIBED ABOVE AND THE SURVEY AND WELLINESS CAN BE FOUND IN SECTION IV, PART A PRIMARY DATA FINDINGS (3) CENT ER FOR HEALTH EQUITY AND WELLINESS CAN BE FOUND IN SECTION IV, PART A PRIMARY DATA FINDINGS (3) CENT ER FOR HEALTH EQUITY AND WELLINESS CAN BE FOUND IN SECTION IV, PART AND THE COMPLETE ON THE COMPLETY ON THE COUNTY ON THE WILL TO SEARCH TO THE NEEDS OF THE COMMUNITY INCLUDING MINORITY AND WELLINESS AND ELIMINATE HEALTH DISPARITIES, IDENTIFY COMMUNITY NE EDS, AND TO HELP ASSESS AND DIRECT OUR RESPONSE TO THOSE NEEDS THE BOARD WAS CONSULTED AT MULTIPLE POINTS THROUGHOUT THE COMPLETION OF THE COMMUNITY HEALTH NEEDS ASSESSMENT A PAR IL 2015 A DRAFT OF THE COMMUNITY SURVEY WAS SENT TO THE BOARD FOR INPUT > MAY 2015 A PR OGRESS UPDATE ON THE 2014-2016 IMPLEMENTATION STRATEGY WAS PROVIDED TO THE BOARD AT WHICH TIME THEY WERE ABLE TO PROVIDE INPUT ON THE STRATEGIES IMPLEMENTED AND RECOMMENDATIONS FOR FUTURE DIRECTIONS > OCTOBER 2015 A TIMELINE AND FRAMEWORK FOR THE 2017-2019 COMMUNITY HEALTH NEEDS ASSESSMENT WAS PRESENTED FOR INPUT > MAY 2016 A DETAILED PRESENTATION WAS DE LIVERED OUTLINING THE INITIAL FINDINGS FROM THE PRIMARY DATA ANALYSIS AS WELL AS THE METHOD DOLOGY FOR THE OVERALL COMMUNITY HEALTH NEEDS ASSESSMENT REPORT THE BOARD PROVIDED INPUT ON THE HEALTH NEEDS AND BARRIERS THEY VIEWED AS MOST SIGNIFICANT FOR THE MINORITY AND UNDE RSERVED POPULATIONS IN THE COMMUNITY THE MEMBERS OF

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.		
Form and Line Reference	Explanation	
BEHAVIORAL HEALTH&WELLNESS SERVICES- ROCK	TINO HEALTH INITIATIVE, > STEPHEN B THOMAS, PHD, DIRECTOR, MARYLAND CENTER FOR HEALTH FOULTY. > SUSAN GLOVER. SR VP QUALITY. ADVENTIST HEALTHCARE. > UMA	

BEHAVIORAL HEALTH&WELLNESS SERVICESROCK

TINO HEALTH INITIATIVE,> STEPHEN B THOMAS, PHD, DIRECTOR, MARYLAND CENTER FOR
HEALTH EQUI TY,> SUSAN GLOVER, SR VP QUALITY, ADVENTIST HEALTHCARE,> UMA
AHLUWALIA, DIRECTOR, MONTGOM ERY COUNTY DEPARTMENT OF HEALTH AND HUMAN
SERVICES,> HEATHER ROSS, MHS, PROGRAM MANAGER, A FRICAN AMERICAN HEALTH
PROGRAM

ection C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each ospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.	
Form and Line Reference	Explanation
BEHAVIORAL HEALTH&WELLNESS SVS-E SHORE	PART V, SECTION B, LINE 5 BEHAVIORAL HEALTH & WELLNESS SERVICES - EASTERN SHORE (STATE LI CENSE # 09-001) WAS DE-LICENSED IN NOVEMBER 2016, AND AS SUCH DID NOT COMPLETE ANOTHER THR EE YEAR CYCLE CHNA THE LAST CHNA WAS APPROVED BY THE BOARD OF TRUSTEES IN OCTOBER 2013, A ND REPORTS THROUGH 12/31/2016 PER THE SECTION 501 (R)(3) REQUIREMENTS, AN ORGANIZATION THA T CEASES OPERATIONS AND CEASES TO BE LICENSED BEFORE THE END OF THE TAXABLE YEAR IS NOT REQUIRED TO MEASES TO BE LICENSED BEFORE THE END OF THE TAXABLE YEAR IS NOT REQUIRED TO MEASE TO THE LAST CHNA COMPLETED IN 2013 THE FOLLOWING NARRATIVE IS BASED ON THE LAST CON DUCTED CHNA IN 2013 ADVENTIST HEALTHCARE BEHAVIORAL HEALTH AND WELLNESS SERVICES EASTERN S HORE (BHWS-ES) BELIEVES THAT MENTAL HEALTH CARE IS BEST DELIVERED THROUGH PROGRAMS AND SER VICES THAT MENTAL HEALTH CARE IS BEST DELIVERED THROUGH PROGRAMS AND SER VICES THAT ADDRESS THE NEEDS OF THE FAMILIES, THROUGH INTERACTIVE AND PARTICIPATORY INPUT WITHIN THE GROUP AND TO TREAT "SHORE KIDS" ON THE SHORE THROUGH REGULAR AND PRODUCTIVE DIALOGUE WITH ITS COMMUNITY ADVISORY BOARD, BHWS-ES AIMS TO STRENGTHEN ITS EXISTING PROGRAMS AND ADDRESS GAPS IN ME NTAL HEALTH CARE THE COMMUNITY ADVISORY BOARD CONSISTS OF MEMBERS WHO HAVE DEMONSTRATED A NITTEREST IN THE MENTAL HEALTH CONCERNS OF THE COMMUNITY T HOROGRAMS AND ADDRESS GAPS IN ME NTAL HEALTH CARE THE COMMUNITY ADVISORY BOARD CONSISTS OF MEMBERS WHO HAVE DEMONSTRATED A NITTEREST IN THE MENTAL HEALTH CONCERNS OF THE COMMUNITY T HOROGRAM SUPERVISOR, WICOMICOLORY DEPARTMENT OF SOCIAL SERVICES AGENCY REPRESENTATIVE, PARENTS OF PATIENTS, DORCHESTER COUNTY DEPARTMENT OF SOCIAL SERVICE AGENCY REPRESENTATIVE, PARENTS OF PATIENTS, DORCHESTER COUNTY DEPARTMENT OF SOCIAL SERVICES REPRESENTATIVE, EASTERN SHORE MOBILE CRISIS REPRESENTATIVE, AND DORCHESTER COUNTY DEPARTMENT OF SOCIAL SERVICES AGENCY BERRISH AND WAS BEING LED BY KEVIN DRUMHELLER, E XECUTIVE DIRECTOR OF ADVENTIST HEALTH CARE BEHAVIORAL HEALTH AND WELLNESS SERVICES EASTERN SHORE HOBBILE CRISIS, ADREATING A

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19	or Part V, Section B.Provide descriptions required for Part V, Section B, lines 2, 3j, 5, De, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each, designated by facility reporting group letter and hospital facility line number from Part etc.) and name of hospital facility.
Form and Line Reference	Explanation
BEHAVIORAL HEALTH&WELLNESS SVS-E SHORE	AND ADOLESCENT DIRECTOR, WICOMICO/SOMERSET BEHAVIORAL HEALTH AUTHORITY, > BERNADETT TOWNSEN D, FAMILY NAVIGATOR AND PARENT, MARYLAND COALITION OF FAMILIES, > DEBBIE USAB, DIRECTOR, DO RCHESTER COUNTY PUBLIC SCHOOLS SPECIAL EDUCATION IN ADDITION TO THE ADVISORY BOARD, THE ST AFF OF ADVENTIST HEALTHCARE AND BHWS-ES PARTICIPATES IN VARIOUS WAYS IN THE COMMUNITY WE ACTIVELY PARTICIPATE IN NUMEROUS COMMITTEES, COALITIONS, AND PARTNERSHIPS THAT PROVIDE INF ORMATION ON THE HEALTH NEEDS IN THE COMMUNITY THE HEALTH PROFESSIONALS THAT PROVIDE PROGR AMS IN THE COMMUNITY ALSO PROVIDE VALUABLE INFORMATION AND KNOWLEDGE OF COMMUNITY NEEDS

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 2, 31, 5.

V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part

Form and Line Reference	Explanation
CENTER PLEDICAL	PART V, SECTION B, LINE 7D A HARD COPY OF THE CHNA IS ALSO AVAILABLE UPON REQUEST FROM THE ADVENTIST HEALTHCARE SUPPORT CENTER (CORPORATE OFFICE) WHICH IS LOCATED AT 820 WEST DIAMOND AVENUE 4TH FLOOR, GAITHERSBURG, MD 20878, PART V, SECTION B, LINE 7A THE CHNA REPORT CAN BE FOUND ON EITHER ONE OF THESE LIPLS HTTP //WWW ADVENTISTHEALTHCARE COM/APP/FILES/PURLIC/3949/2017-CHNA-

SGMC PDF,OR,WWW ADVENTISTHEALTHCARE COM/ABOUT/COMMUNITY/HEALTH-NEEDS-ASSESSMENT/#SHADY-GROVE-MEDICAL-CENTER, VBHS38JDX8QPART V, SECTION B, LINE 10A THE IMPLEMENTATION STRATEGY IS FOUND ON THIS URL WWW ADVENTISTHEALTHCARE COM/APP/FILES/PUBLIC/4202/2017-CHNA-SGMC-IMPLEMENTATIONSTRATEGY PDF Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3_J, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16_J, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Explanation

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference

WASHINGTON ADVENTIST
HOSPITAL

WASHINGTON ADVENTIST
HEALTHCARE SUPPORT CENTER (CORPORATE OFFICE) WHICH IS LOCATED AT 820 WEST DIAMOND AVENUE 4TH FLOOR,
GAITHERSBURG, MD 20878PART V, SECTION B, LINE 7A THE CHNA REPORT CAN BE FOUND ON EITHER ONE OF THESE
URLS HTTP //WWW ADVENTISTHEALTHCARE COM/APP/FILES/PUBLIC/3950/2017-CHNAWAH PDF,OR,HTTP //WWW ADVENTISTHEALTHCARE COM/ABOUT/COMMUNITY/HEALTH-NEEDSASSESSMENT/#WASHINGTON-ADVENTIST-HOSPITAL, VBHS38JDX8QPART V, SECTION B, LINE 10A THE
IMPLEMENTATION STRATEGY IS FOUND ON THIS URL

WWW ADVENTISTHEALTHCARE COM/APP/FILES/PUBLIC/4203/2017-CHNA-WAH-IMPLEMENTATIONSTRATEGY PDF

Form 990 Part V Section C Supplemental Information for Part V, Section B.

6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. Form and Line Reference

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

PART V, SECTION B, LINE 7D A HARD COPY OF THE CHNA IS ALSO AVAILABLE UPON REQUEST FROM THE ADVENTIST ADVENTIST HEALTHCARE SUPPORT CENTER (CORPORATE OFFICE) WHICH IS LOCATED AT 820 WEST DIAMOND AVENUE 4TH REHABILITATION HOSPITAL IFLOOR, GAITHERSBURG, MD 20878PART V, SECTION B, LINE 7A THE CHNA REPORT CAN BE FOUND ON EITHER ONE

Explanation

OF MARYLAND OF THESE URLS HTTP //WWW ADVENTISTHEALTHCARE COM/APP/FILES/PUBLIC/3951/2017-CHNA-PHR PDF.OR.HTTP //WWW ADVENTISTHEALTHCARE COM/ABOUT/COMMUNITY/HEALTH-NEEDS-ASSESSMENT/#OTHER-ENTITIESPART V, SECTION B, LINE 10A THE IMPLEMENTATION STRATEGY IS FOUND ON THIS URL WWW ADVENTISTHEALTHCARE COM/APP/FILES/PUBLIC/4201/2017-CHNA-PHR-IMPLEMENTATIONSTRATEGY PDF

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. Form and Line Reference Explanation

Form 990 Part V Section C Supplemental Information for Part V, Section B.

IMPLEMENTATIONSTRATEGY PDF

PART V, SECTION B, LINE 7D A HARD COPY OF THE CHNA IS ALSO AVAILABLE UPON REQUEST FROM THE BEHAVIORAL ADVENTIST HEALTHCARE SUPPORT CENTER (CORPORATE OFFICE) WHICH IS LOCATED AT 820 WEST DIAMOND HEALTH&WELLNESS AVENUE 4TH FLOOR, GAITHERSBURG, MD 20878PART V, SECTION B, LINE 7A THE CHNA REPORT CAN BE FOUND ON EITHER ONE OF THESE URLS HTTP //WWW ADVENTISTHEALTHCARE COM/APP/FILES/PUBLIC/3952/2017-CHNA-BHWS PDF.OR.HTTP //WWW ADVENTISTHEALTHCARE COM/ABOUT/COMMUNITY/HEALTH-NEEDS-ASSESSMENT/#OTHER-ENTITIESPART V, SECTION B, LINE 10A THE IMPLEMENTATION STRATEGY IS FOUND ON THIS URL ADVENTISTHEALTHCARE COM/APP/FILES/PUBLIC/4200/2017-CHNA-BHWS-

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Form 990 Part V Section C Supplemental Information for Part V, Section B.

IMPLEMENTATIONSTRATEGY PDF

hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. Form and Line Reference Explanation BEHAVIORAL HEALTH&WELLNESS PART V, SECTION B, LINE 7D A HARD COPY OF THE CHNA IS ALSO AVAILABLE UPON REQUEST FROM THE ADVENTIST HEALTHCARE SUPPORT CENTER (CORPORATE OFFICE) WHICH IS LOCATED AT 820 WEST DIAMOND SVS-E SHORE AVENUE 4TH FLOOR, GAITHERSBURG, MD 20878PART V, SECTION B, LINE 7A THE CHNA REPORT CAN BE FOUND ON EITHER ONE OF THESE URLS HTTP //WWW ADVENTISTHEALTHCARE COM/APP/FILES/PUBLIC/3273/2013-CHNA-ABH-ES PDFPART V. SECTION B. LINE 10A THE IMPLEMENTATION STRATEGY IS FOUND ON THIS URL

WWW ADVENTISTHEALTHCARE COM/APP/FILES/PUBLIC/3448/2013-CHNA-ABH-ES-

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each

Form and Line Reference	Explanation
SHADY GROVE MEDICAL CENTER	PART V, SECTION B, LINE 11 BASED ON THE CHNA COMPLETED IN 2016, AN IMPLEMENTATION STRATEG Y WAS ADOPTED FOCUSING ON INCREASING ACCESS TO DIABETES EDUCATION AND CARE FOR UNINSURED A ND UNDERINSURED PATIENTS AND COMMUNITY MEMBERS SGMC HAS IMPLEMENTED SEVERAL PROGRAMS TO I NCREASE ACCESS TO EDUCATION AND RESOURCES FOR UNINSURED DIABETIC INDIVIDUALS IN MONTGOMERY COUNTY IN ORDER TO INCREASE CONFIDENCE AND SKILLS IN BETTER MANAGING AND CONTROLLING THEIR OLDSETS STRATEGIES FOR THIS INITIATIVE INCLUDE > OFFERING PRE-DIABETES CLASSES FREE OF CHARGE CLASSES FOLLOW AN EVIDENCE-BASED CURRICULUM DEVELOPED BY THE NATIONAL DIABETES ED UCATION PROGRAM AND CONSIST OF TWO 2-HOUR SESSIONS TAKING PLACE EVERY OTHER MONTH AT SGMC, > INFORMAL DIABETES SELF-MANAGEMENT EDUCATION FOR INDIVIDUALS DURING A GROUP MEDICAL APPO INTMENT SETTING AT MOBILE MED IN ROCKVILLE, MARYLAND SGMC'S OUTPATIENT DIABETES EDUCATOR PROVIDES DIABETES EDUCATION TO THE GROUP AS THEY EACH TAKE THEIR TURN VISITING THEIR HEALT H CARE PROVIDER, > OFFERING A FREE 1-HOUR DIABETES SPECIFIC NUTRITION AND COOKING CLASS > OFFERING THE STANFORD UNIVERSITY DIABETES SPECIFIC NUTRITION AND COOKING CLASS > OFFERING THE STANFORD UNIVERSITY DIABETES SPECIFIC NUTRITION AND COOKING CLASS > OFFERING THE STANFORD UNIVERSITY DIABETES SPECIFIC NUTRITION AND COOKING CLASS > OFFERING THE STANFORD UNIVERSITY DIABETES SELF-MANAGEMENT PROGRAM TO THE COMMUNITY THIS EVIDENCE-BASED PROGRAM CONSISTS OF SIX WEEKLY 2 5 HOUR SESSIONS AND WORKS TO IMPROVE SELF-MANAGEMENT SKILLS WHILE ONLY OFFERED IN ENGLISH IN 2015, ADDITIONAL SGMC STAFF MEMBERS HAVE NOW BEEN TRAINED TO OFFER THE WORKSHOP IN SPANISH AS WELL, > DEVELOPING DIRECT REFERRAL PROCESSES FOR UNINSURED/UNDERINSURED INDIVIDUALS IN NEED OF PRIMARY CARE CONNECTIONS > P ROVIDING FREE CONDENSED DIABETES SELF-MANAGEMENT EDUCATION CLASSES FOR UNINSURED/UNDERINSURED DIABETES FOR 90 DAYS ADDITIONAL AREAS OF NEED ADDRESSED BY SGMC WHILE INTENTS THROUGH A PARTNERSHIP WITH HUNGRY HARVEST THIS PROGRAM INCLUDES FREE BI-WEEKLY FO OD DELIVERIES FOR 90 D

Form and Line Reference	Explanation
SHADY GROVE MEDICAL CENTER	VER > MATERNAL & CHILD HEALTH BREASTFEEDING EDUCATION, SUPPORT, AND TOGETHERNESS (BEST) WEEKLY SUPPORT GROUP FOR BREASTFEEDING MOMS AND THEIR BABIES A LACTATION CONSULTANT IS P RESENT AT EACH SESSION FOR BREASTFEEDING INFORMATION, SUPPORT, AND ASSISTANCE, DISCOVERIN G MOTHERHOOD WEEKLY SUPPORT GROUP FOR MOMS, BOTH NEW AND EXPERIENCED, WARM LINE FREE OV ER THE PHONE BREASTFEEDING ASSISTANCE AND SUPPORT FROM A CERTIFIED LACTATION CONSULTANT T HE WARM LINE IS OPEN 7 DAYS A WEEK,365 DAYS A YEAR, PERINATAL LOSS GROUP A SIX WEEK SUPP ORT PROGRAM FOR FAMILIES THAT HAVE EXPERIENCED THE LOSS OF A BABY DURING PREGNANCY OR INFA NCY THE PROGRAM IS LED BY A REGISTERED NURSE/JOULA WHO IS AN EXPERIENCED BEREAVEMENT SPEC IALIST FOR PERINATAL AND INFANT DEATH > CARDIOVASCULAR HEATH SECULATION, AND LECTURES IN THE COMMUNITY AROUND CARDIOVASCULAR HEALTH REGULA AR BLOOD PRESSURE SCREENINGS AND EDUCATION ARE PROVIDED AT SEVERAL COMMUNITY LOCATIONS AD DITIONAL SCREENINGS, EDUCATION, AND LECTURES ARE PROVIDED AT HEALTH FAIRS AND LOCATIONS SU CH AS SENIOR CENTERS, LOW-INCOME HOUSING UNITS, AND COMMUNITY CENTERS SCREENINGS OFFERED INCLUDE BLOOD PRESSURE, BODY MASS INDEX, BODY FAT PERCENTAGE, AND WAIST TO HIP RATIO > FLU SGMC PROVIDES BOTH EDUCATION AND CLINICS IN THE COMMUNITY DURING FLU SEASON, FLU CLINIC S SGMC PROVIDES BOTH EDUCATION, AND LOCATIONS INCLUDING COMMUNITY CENTERS, SENIOR CENTERS, FAITH-BAS ED ORGANIZATIONS, AND LOW-INCOME HOUSING UNITS, AMONG OTHERS, SENIOR CENTERS AT VARIOUS LOCATIONS INCLUDING COMMUNITY CENTERS, SENIOR CENTERS, FAITH-BAS ED ORGANIZATIONS, AND LOW-INCOME HOUSING UNITS, AMONG OTHERS, SENIOR CENTERS, FAITH-BAS ED ORGANIZATIONS, AND LOW-INCOME HOUSING UNITS, AMONG OTHERS, EDUCATION AND CURREACH SOM CALSO PROVIDES HEALTH EDUCATION ON COLD AND FLU PREVENTION TO COMMUNITY MEMBERS AT MANY O F THE LOCATIONS LISTED ABOVE > OBESITY SGMC PROVIDES OUTREACH, EDUCATION, SCREENINGS AROUND OBESITY, NUTRITION, AND ACTIVE LIVING, SCREENINGS AND EDUCATION SCREENINGS ADONE FAT PERCEN TAGE, AND WAIST TO HIP RATIO ON THE AC

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 2, 3 ₁ , 5, 5 ₈ , 6 ₉ , 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each nospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.		
Form and Line Reference	Explanation	
SHADY GROVE MEDICAL CENTER	PLICATIONS, THE PRIORITIES FOR THE COMMUNITY PARTNERSHIP FUND INCLUDE > ACTIVITIES THAT AD DRESS A PRIORITY AREA OF NEED IDENTIFIED IN OUR HOSPITALS' COMMUNITY HEALTH NEEDS ASSESSME NTS, > ACTIVITIES THAT TARGET POPULATIONS IN ADVENTIST HEALTHCARE'S SERVICE AREA THAT ARE S OCIALLY AND ECONOMICALLY DISADVANTAGED OR MEDICALLY UNDERSERVED, > ACTIVITIES THAT ALIGN WI TH ADVENTIST HEALTHCARE'S COMMUNITY-BASED MISSION, > ACTIVITIES THAT HAVE A MEASURABLE IMPA CT ON THE COMMUNITY BEING SERVED AREAS OF NEED NOT DIRECTLY ADDRESSED BY SGMC AND THE RATI ONALE SGMC DOES NOT DIRECTLY ADDRESS THE AREAS OF NEED LISTED BELOW THROUGH ONGOING EDUCA TION OR PROGRAMMING HOWEVER, THESE AREAS MAY BE ADDRESSED THROUGH THE ADVENTIST HEALTHCARE E COMMUNITY PARTNERSHIP FUND WHICH AIMS TO PROVIDE FUNDING FOR COMMUNITY ORGANIZATIONS WOR KING TO ADDRESS NEEDS IDENTIFIED IN OUR COMMUNITY HEALTH NEEDS ASSESSMENT > BEHAVIORAL HEALTH SGMC DOES NOT DIRECTLY ADDRESS BEHAVIORAL HEALTH DUE TO A LACK OF EXPERTISE AND RESOU RCES BEHAVIORAL HEALTH AND WELLNESS SERVICES, A SPECIALTY CARE HOSPITAL AND WHICH IS PART OF THE ADVENTIST HEALTHCARE SYSTEM SGMC ALSO PARTICIPATES IN THE NEXUS MONTGOMERY REGIONAL PARTNERSHIP ALONG WITH THE OTHER FIVE HOSPITALS OPERATING IN MONTGOMER Y COUNTY AS WELL AS COMMUNITY ORGANIZATIONS SUCH AS THE PRIMARY CARE COALITION THE AIM OF THE PARTNERSHIP IS TO IMPROVE THE HEALTH STATUS OF THOSE MOST AT RISK OF AVOIDABLE HOSPI TAL USE, INCLUDING THOSE WITH SEVERE BEHAVIORAL HEALTH CONDITIONS > ASTHMA SGMC DOES NOT CURRENTLY PROVIDE COMMUNITY OUTREACH AND EDUCATIONAL PROGRAMS SPECIFIC TO ASTHMA DUE TO LI MITED FINANCIAL RESOURCES, EXPERTISE, AND A FOCUS ON AREAS THAT WERE IDENTIFIED AS HIGHER PRIORITY DURING THE CHNA PRIORITIZATION PROCESS > HIV SGMC DOES NOT CURRENTLY PROVIDE COMMUNITY OUTREACH AND EDUCATIONAL PROGRAMS SPECIFIC TO HIV/AIDS DUE TO LIMITED FINANCIAL RESOURCES, EXPERTISE, AND A FOCUS ON AREAS THAT WERE IDENTIFIED AS HIGHER PRIORITY DURING THE CHNA PRIORITIZATION PROCESS > SOCIAL DETERMINANTS OF HEALTH (HOUSING & EDU	

Form and Line Reference	Explanation
WASHINGTON ADVENTIST HOSPITAL	PART V, SECTION B, LINE 11 BASED ON THE CHNA COMPLETED IN 2016, AN IMPLEMENTATION STRATEG Y WAS ADOPTED FOCUSING ON INCREASING KNOWLEDGE OF AND ACCESS TO SKILLS AND RESOURCES AROUN D NUTRITION AND PHYSICAL ACTIVITY TO BETTER PREVENT AND MANAGE CHRONIC DISEASE ADVENTIST HEALTHCARE WASHINGTON ADVENTIST HOSPITAL (WAH) HAS IMPLEMENTED STRATEGIES TO ADDRESS CHRON IC DISEASE PREVENTION AND MANAGEMENT STRATEGIES FOR THIS INITIATIVE INCLUDE > LONG BRANCH HEALTH FOOD ACCESS PROGRAM STARTING IN THE SPRING OF 2017, THE LONG BRANCH HEALTH FOOD ACCESS PROGRAM WILL SERVE LOW-INCOME, FOOD INSECURE RESIDENTS OF THE TAKOMA PARK AND LONG BRANCH COMMUNITIES WHO HAVE UNCONTROLLED DIABETES THE AIM OF THE LBHFAP IS TO IMPROVE THE HEALTH STATUS OF 250 RESIDENTS WHO ARE LOW INCOME (250% OF THE POVERTY LEVEL AND BELOW) A ND DIABETIC (HBA1C > 7) BY DECEMBER 2019 FOR EACH PARTICIPANT, THERE WILL BE 3 MONTHS OF ACTIVE INTERVENTION FOLLOWED BY 9 MONTHS OF MAINTENANCE DURING THE ACTIVE INTERVENTION, C OMMUNITY HEALTH WORKERS (CHWS) WORK WITH PARTICIPANTS TO DEVELOP A TAILORED FOOD ACCESS AN D HEALTHY LIVING PLAN, ASSESS ELIGIBILITY FOR ASSISTANCE PROGRAMS SUCH AS SNAP AND WIC, EN ROLL INTERESTED PARTICIPANTS IN MANNA'S NUTRITION EDUCATION PROGRAM, AND PROVIDE REFERRALS TO PCPS IF PARTICIPANTS DO NOT ALREADY HAVE ONE PARTICIPANTS ALSO RECEIVE WEEKLY FOOD DE LIVERIES FROM HUNGRY HARVEST AND MANNA FOR THREE MONTHS. AT 12 MONTHS, CHWS REACH OUT ONCE AGAIN TO PROVIDE ADDITIONAL SUPPORT AND FOLLOW-UP > PARTICIPANTS, CHWS REACH OUT ONCE AGAIN TO PROVIDE ADDITIONAL SUPPORT AND FOLLOW-UP > PARTICIPANT MAY DEVELOP A THE ACTIVE HUNGRISH AND FOLLOW-UP > PARTICIPANT AND SHAP HAVE STANDED AND STANDED

Form and Line Reference	Explanation
WASHINGTON ADVENTIST HOSPITAL	CREENINGS FOR LOW INCOME, UNINSURED/UNDERINSURED INDIVIDUALS 50 YEARS AND OVER > MATERNAL & CHILD HEALTH WAH OFFERS FREE SUPPORT GROUPS AND RESOURCES FOR PARENTS AND FAMILIES HE CHO DE PECHO MONTHLY GROUP PROVIDING SUPPORT AND EDUCATION FOR BREASTFEEDING MOMS AND THE IR BABIES MOTHERS ARE ABLE TO BRING ADDITIONAL FAMILY MEMBERS, CHILDREN, AND SUPPORT PEOP LE THE GROUP IS CONDUCTED IN SPANISH AND A LACTATION CONSULTANT IS PRESENT AT EACH SESSIO N FOR BREASTFEEDING INFORMATION, SUPPORT, AND ASSISTANCE, WARM LINE FREE OVER THE PHONE BREASTFEEDING ASSISTANCE AND SUPPORT FROM A CERTIFIED LACTATION CONSULTANT THE WARM LINE IS OPEN 7 DAYS A WEEK/36D DAYS A YEAR > CARDIOVASCULAR WAH PROVIDES FREE SCREENINGS, HEAL TH EDUCATION, AND LECTURES IN THE COMMUNITY AROUND CARDIOVASCULAR HEALTH REGULAR BLOOD PR ESSURE SCREENINGS AND EDUCATION, AND LECTURES ARE PROVIDED AT SEVERAL COMMUNITY LOCATIONS ADDITIONAL SC REENINGS, EDUCATION, AND LECTURES ARE PROVIDED AT SEVERAL COMMUNITY CONTIONS SUCH AS SENIO R CENTERS, LOW-INCOME HOUSING UNITS, AND COMMUNITY CENTERS SCREENINGS OFFERED INCLUDE BLO OD PRESSURE, BODY MASS INDEX, BODY FAT PERCENTAGE, AND WAIST TO HIP RATIO > FLU WAH PROVI DES BOTH EDUCATION AND CLINICS IN THE COMMUNITY DOHILDREN, ADULTS, AND SENIOR CENTERS AT VARIOUS LOCATIONS INCLUDING COMMUNITY CENTERS, SENIOR CENTERS, FAITH-BASED OR GANIZATIONS, AND LOW-INCOME HOUSING UNITS, AMONG OTHERS, FAITH-BASED OR GANIZATIONS, AND LOW-INCOME HOUSING UNITS, AMONG OTHERS, FEDIOA CENTERS AT VARIOUS LOCATIONS INCLUDING COMMUNITY OCHILDREN, ADULTS, AND SENIOR CENTERS AT VARIOUS LOCATION SINCLUDING COMMUNITY OCHILDREN, ADULTS, AND SENIOR CENTERS AT VARIOUS LOCATION SINCLUDING COMMUNITY OCHILDRING STRATEGY ABOVE, WAH PROVIDES OUTREACH WAH ALSO PROVIDES HEALTH EDUCATION ON COLD AND FLU PREVENTION TO COMMUNITY MEMBERS AT MANY OF THE LOCATIONS LISTED ABOVE > DIABETES & OBESITY IN ADDITION TO THE INITIATIVES DESCRIBED IN THE IMPLEMENTATION STRATEGY ABOVE, WAH PROVIDES OUTREACH, EDUCATION, AND SCREENINGS AND EDUCATION SCREENINGS, EDUCATION,

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 5a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each nospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.		
Form and Line Reference	Explanation	
WASHINGTON ADVENTIST HOSPITAL	ADVOCACY WHEN REVIEWING APPLICATIONS, THE PRIORITIES FOR THE COMMUNITY PARTNERSHIP FUND IN CLUDE > ACTIVITIES THAT ADDRESS A PRIORITY AREA OF NEED IDENTIFIED IN OUR HOSPITALS' COMMUNITY HEALTH NEEDS ASSESSMENTS, > ACTIVITIES THAT TARGET POPPULATIONS IN ADVENTIST HEALTHCARE 'S SERVICE AREA THAT ARE SOCIALLY AND ECONOMICALLY DISADVANTAGED OR MEDICALLY UNDERSERVED, > ACTIVITIES THAT ALIGN WITH ADVENTIST HEALTHCARE'S COMMUNITY-BASED MISSION, > ACTIVITIES THAT HAVE A MEASURABLE IMPACT ON THE COMMUNITY BEING SERVED AREAS OF NEED NOT DIRECTLY ADDR ESSED BY ADVENTIST HEALTHCARE WASHINGTON ADVENTIST HOSPITAL AND THE RATIONALE WAH DOES NOT DIRECTLY ADDRESS THE AREAS OF NEED LISTED BELOW THROUGH ONGOING EDUCATION OR PROGRAMMING HOWEVER, THESE AREAS MAY BE ADDRESSED THROUGH THE ADVENTIST HEALTHCARE COMMUNITY PARTNERS HIP FUND WHICH AIMS TO PROVIDE FUNDING FOR COMMUNITY ORGANIZATIONS WORKING TO ADDRESS NEED S IDENTIFIED IN OUR COMMUNITY HEALTH NEEDS ASSESSMENT > BEHAVIORAL HEALTH WHAN DOES NOT DI RECTLY ADDRESS BEHAVIORAL HEALTH DUE TO A LACK OF RESOURCES BEHAVIORAL HEALTH IS BEING AD DRESSED BY OTHER ORGANIZATIONS IN THE COMMUNITY INCLUDING ADVENTIST HEALTHCARE BEHAVIORAL HEALTH AND WELLNESS SERVICES, A SPECIALTY CARE HOSPITAL AND WHICH IS PART OF THE ADVENTIST HEALTHCARE SYSTEM WAH ALSO PARTICIPATES IN THE NEXUS MONTGOMERY REGIONAL PARTNERSHIP ALO NG WITH THE OTHER FIVE HOSPITALS OPERATING IN MONTGOMERY COUNTY AS WELL AS COMMUNITY ORGAN IZATIONS SUCH AS THE PRIMMRY CARE COALITION THE AIM OF THE PARTNESHIP IS TO IMPROVE THE HEALTH STATUS OF THOSE MOST AT RISK OF AVOIDABLE HOSPITAL USE, INCLUDING THOSE WITH SEVERE BEHAVIORAL HEALTH CONDITIONS, > ASTHMA WAH DOES NOT CURRENTLY PROVIDE COMMUNITY OUTREACH AND EDUCATIONAL PROGRAMS SPECIFIC TO ASTHMA DUE TO LIMITED FINANCIAL RESOURCES, EXPERTISE, AND A FOCUS ON A REAS THAT WERE IDENTIFIED AS HIGHER PRIORITY DURING THE CHNA PRIORITIZATION PROCESS, POOL ALL DETERMINANTS OF HEALTH (HOUSING & EDUCATION) WAH DOES NOT CURRENTLY PROVIDE COMMUNITY OUTREACH AND EDUCATIONAL PROGRAMS SPECIF	

Form and Line Reference	Explanation
HACKETTSTOWN COMMUNITY HOSPITAL	PART V, SECTION B, LINE 11 THE FOLLOWING WERE IDENTIFIED AS THE KEY COMMUNITY PRIORITIES ACCESS TO CARE, CHRONIC DISEASE MANAGEMENT, COORDINATION OF CARE, AND MENTAL HEALTH THE PL AN TO ADDRESS THESE ISSUES ARE AS FOLLOWS ACCESS TO CARE, CARE GOAL - INCREASE ACCESS TO AFFORD ABLE QUALITY HEALTH CARE FOR HACKETTSTOWN MEDICAL CENTER'S SERVICE AREA RESIDENTS OBJECTI VE - IDENTIFY A COMPREHENSIVE LIST OF AVAILABLE COMMUNITY RESOURCES FOR THE LOW INCOME AND UNINSURED POPULATION IN HACKETTSTOWN MEDICAL CENTER'S SERVICE AREA BY MARCH 2017 ACTIONS - > IDENTIFY COMMUNITY PARTNERS TO OBTAIN AND EVALUATE AVAILABLE RESOURCES AND RESOURCE G UIDES > WORK WITH COMMUNITY PARTNERS TO CONSOLIDATE RESOURCE INFORMATION ON AREA HEALTH C LINICS AND LOCAL RESOURCES > POST INFORMATION ON THE HOSPITAL'S WEBSITE AND DISTRIBUTE TH ROUGH HACKETTSTOWN MEDICAL CENTER'S FINANCIAL COUNSCLORS, EMERGENCY DEPARTMENT, WARREN CO UNTY HEALTH DEPARTMENT, MT OLIVE HEALTH DEPARTMENT AND OTHER IDENTIFIED AGENCIES PLAN TO EVALUATE - HACKETTSTOWN MEDICAL CENTER'S FINANCIAL COUNSCLORS, EMERGENCY DEPARTMENT, WARREN CO UNTY HEALTH DEPARTMENT, MT OLIVE HEALTH DEPARTMENT, MT OLIVE HEALTH DEPARTMENT, MT OLIVE HEALTH DEPARTMENT, MT OLIVE HEALTH DEPARTMENT, WARREN COUNTY HEALTH DEPARTMENT, MT OLIVE HEALTH DEPARTMENT, MT OLIVE MEDICAL CENTER, ZUFALL HEALTH CENTER WARREN COUNTY HEALTH DEPARTMENT, MT OLIVE HEALTH DEPARTMENT, WARREN COUNTY DIVISION OF HUMAN SER VICES, UNITED WAY MENTAL HEALTH/SUBSTANCE ABUSE GOAL - INCREASE ACCESS TO EXISTING MENTAL HEALTH SERVICES AND INCREASE AWARENESS OF MENTAL HEALTH ISSUES FOR HACKETTSTOWN MEDICAL CENTER'S SERVICE AREA OBJECTIVE - IDENTIFY A COMPREHENSIVE LIST OF AVAILABLE RESOURCES FOR THOSE IN NEED OF MENTAL HEALTH AND ADDICTION SERVICES IN HACKETTSTOWN MEDICAL CENTER'S SERVICE AREA OBJECTIVE - IDENTIFY AND CONTACT COMMUNITY PARTNERS TO PARTICIPA TE IN MENTAL HEALTH STRATEGY WORKGROUP > IDENTIFY LOCAL COMMUNITY PARTNERS TO O CONSOLIDATE RESOURCE INFORMATION > POST INFORMATION ON THE HOSPITAL'S WEBSITE AND DISTRIBUTE DOTON THE

Form and Line Reference	Explanation
HACKETTSTOWN COMMUNITY HOSPITAL	ENTIFY TARGET GROUPS TO RECEIVE TRAINING SUCH AS STUDENT ASSISTANCE COUNSELORS, CLERGY, AN D LOCAL FIRST AID SQUADS > ENGAGE GROUPS TO BE TRAINED AND COLLECT DATA ON THE NEEDS OF THE GROUP HOLD TRAINING FOR 25 PARTICIPANTS IN YEAR ONE PLAN TO EVALUATE - EVALUATE THE S UCCESS OF THE PROGRAM BY FEEDBACK FROM PARTICIPANTS POTENTIAL PARTNERS - MENTAL HEALTH WO RKGROUP, HACKETTSTOWN MEDICAL CENTER'S COUNSELING AND ADDICTION CENTER, CENTER FOR HEALTHI ER LIVING, FAMILY GUIDANCE, NAMI CHRONIC DISEASE MANAGEMENT/COORDINATION OF CARE GOAL - REDUCE RISK FACTORS FOR CHRONIC DISEASE AND IMPROVE MANAGEMENT OF DISEASE CONDITIONS THROU GH PROMOTION AND EDUCATION OF HEALTHY LIFESTYLES OBJECTIVE - INCREASE THE NUMBER OF PARTI CIPANTS ATTENDING CHRONIC DISEASE EDUCATION PROGRAMS AND SUPPORT GROUPS ACTIONS - > PROVI DE AT LEAST 4 EDUCATIONAL OPPORTUNITIES FOR THOSE DIAGNOSED WITH CHRONIC DISEASES SUCH AS DIABETES, CARDIOVASCULAR DISEASE AND PULMONARY DISEASE > WORK WITH LOCAL COMMUNITY RESOUR CES AND PHYSICIANS TO REFER PATIENTS TO SUPPORT GROUPS > INCREASE ATTENDANCE AT THE HEALT HY HEARTS, BETTER BREATHER'S CLUB AND DIABETES SUPPORT GROUPS PLAN TO EVALUATE - > DOCUME NT THE NUMBER OF EDUCATIONAL PROGRAMS > EVALUATE THE NUMBER OF PEOPLE ATTENDING THE PROGR AMS VERSUS ATTENDANCE IN THE PAST > EVALUATE THE NUMBER OF PEOPLE ATTENDING THE PROGR AMS VERSUS ATTENDANCE IN THE PAST AGENCIES AND PHYSICIANS BY SURVEY POTENTIAL PARTNERS - HACKETTSTOWN MEDICAL CENTER, LOCAL HEALTH DEPARTMENTS, ZUFALL HEALTH CLINIC, LOCAL PRIMARY CARE PHYSIC IANS OBJECTIVE - PARTNER WITH COMMUNITY AGENCIES TO PROVIDE 3 HEALTH SCREENINGS AND 3 EDU CATION EVENTS TO THE LOW INCOME AND UNINSURED POPULATION ACTIONS - > IDENTIFY LOCAL AGENCIE STO COORDINATE HEALTH EDUCATION PROGRAMS AND SCREENINGS SOND 3 EDUCATION AND SCREENING PROGRAMS > EVALUATE THE NUMBER OF PEOPLE WHO ATTENDED THE PROGRAM > EVALUATE THE NUMBER OF PEOPLE HEALTH EDUCATION PROGRAMS TO HE LOW INCOME AND UNINSURED POPULATION OF A COMMUNITY EDUCATION AND SCREENING PROGRAMS > EVALUATE THE NUMBER OF P

Form and Line Reference	Explanation
ADVENTIST REHABILITATION HOSPITAL OF MARYLAND	PART V, SECTION B, LINE 11 BASED ON THE CHNA COMPLETED IN 2016, AN IMPLEMENTATION STRATEG Y WAS ADOPTED FOCUSING ON CONCUSSION CARE ADVENTIST HEALTHCARE REHABILITATION HAS IMPLEMEN TED AN INITIATIVE TO INCREASE AWARENESS OF, AND EDUCATION AROUND, CONCUSSION FOR STUDENT A THLETES ADVENTIST HEALTHCARE REHABILITATION HAS PARTNERED WITH MONTGOMERY COUNTY PUBLIC S CHOOLS TO PROVIDE BASELINE CONCUSSION TESTING AND ATHLETIC TRAINERS IN 13 OF 25 HIGH SCHOOL IS BASELINE TESTING IS A PRE-SEASON EXAM CONDUCTED BY TRAINED PROFESSIONALS TO ASSESS AN ATHLETE'S COGNITIVE FUNCTIONS INCLUDING LEARNING AND MEMORY SKILLS, ABILITY TO CONCUSSION, THE RESUL TS FROM THESE TESTS CAN BE USED IN COMPARISON WITH SIMILAR POST-INJURY TESTS ADVENTIST HE ALTHCARE REHABILITATION USES IMPACT (IMMEDIATE POST-CONCUSSION ASSESSMENT COGNITIVE TEST), A WEB-BASED, COMPUTERIZED TOOL USED TO MEASURE MEMORY, PROCESSING SPEED, REACTION TIME, A TTENTION SPAN AND PROBLEM SOLVING SKILLS IN ADDITION TO THE BASELINE TESTING, ADVENTIST HE EALTHCARE REHABILITATION HAS IMPLEMENTED AN ATHLETIC TRAINER PROGRAM AT EACH OF THE 13 SCH OOLS THIS HAS INCLUDED TRAINING AND PLACING AN ATHLETIC TRAINER IN EACH OF THE 13 SCH OOLS THIS HAS INCLUDED TRAINING AND PLACING AN ATHLETIC TRAINER IN EACH OF THE 13 SCH OOLS THIS HOST WITH CONCUSSION AWARENESS AND EDUCATION AS WELL AS TIMELY ONSITE INJURY PREVENTION AND MANABEMENT SPECIFIC PROGRAM ACTIVITIES INCLUDE > EDUCATION SESSIONS FOR STUDENTS TO INCREASE KNOWLEDGE AND AWARENESS OF CONCUSSION SYMPTOMS, ACCUTE TREATMENTS, IMPORTANCE (WITH EACH STUDENT BASELINE TESTING FOR STUDENTS TO INCREASE KNOWLEDGE AND AWARENESS OF CONCUSSION SYMPTOMS, ACCUTE TREATMENTS, IMPORTANCE OF RECOVERY, AND EFFECTS ON EVERY DAY ACTIVITIES BEYOND SPORTS, > IMPLEMENTING IMPACT BASELINE TESTING FOR STUDENT ATHLETIC TRAINERS ASSOCIATION THAS EXCLUSE TESTING AND ANALYSIS FOR STUDENTS AS NEED ED AT A REASONABLE RATE, > TRAINING AND PLACING FULL-TIME ATHLETIC TRAINERS ASSOCIATION PREVENTION, CLINICAL EVALUATION AND DIAGNOSTS, IMMEDIATE CARE, TREATMENT, REH

Form and Line Reference	Explanation
DVENTIST REHABILITATION HOSPITAL OF IARYLAND	DDRESS OTHER AREAS OF NEED THROUGH EXISTING COMMUNITY HEALTH OUTREACH PROGRAMS, EDUCATION, AND FINANCIAL CONTRIBUTIONS > TRAUMATIC BRAIN INJURY IN ADDITION TO THE ACTIVITIES DESC RIBED IN THE IMPLEMENTATION STRATEGY ABOVE, ADVENTIST HEALTHCARE REHABILITATION PROVIDES A DDITIONAL SUPPORT IN THE COMMUNITY AROUND TRAUMATIC BRAIN INJURY, BRAIN INJURY SUPPORT GROUP FOR THOSE WITH BOTH TRAUMATIC BRAIN INJURY, BRAIN INJURY SUPPORT GROUP FOR THOSE WITH BOTH TRAUMATIC BRAIN INJURY SUPPORT GROUP FOR THOSE WITH BOTH TRAUMATIC BRAIN INJURY SUPPORT AND EDUCATION AS WELL AS GUIDANCE AROUND AVAILABLE COMMUNITY RESOURCES PARTICIPANT S ARE ENCOURAGED TO BRING FAMILY AND FRIENDS, GRUPPO DE APOYO PARA PERSONAS CON UNA LESI N CEREBRAL IN ADDITION TO THE ENGLISH LANGUAGE BRAIN INJURY SUPPORT GROUP, AN ADDITIONAL GROUP IS OFFERED IN SPANISH > TRAUMATIC BRAIN INJURY, STROKE, & NEUROLOGY ADVENTIST HEALT HCARE REHABILITATION ALSO OFFERS PROGRAMS TO SUPPORT INDIVIDUALS WITH COGNITIVE AND SPEECH -LANGUAGE NEEDS, COGNITIVE GAME NIGHT LED BY A SPEECH-LANGUAGE PATHOLOGIST, GAME NIGHTS PROVIDE A FUN ENVIRONMENT FOR COGNITIVE STRATEGIES AS WELL AS METHODS FOR CONTINUING COGNITIVE REHABILITATION AT HOME, COMMUNITY APHASIA GROUP LED BY A SPEECH LANGUAGE PATHOLOGIST, THIS GROUP PROVIDES OPPORTUNITIES FOR INDIVIDUALS TO WORK ON SUCCESSFUL COMMUNICATION AND SOCIAL I NTERACTION IN A SUPPORTIVE, POSITIVE, AND SMALL GROUP SETTING > AMPUTEE AMPUTEE SUPPORT UNTITIES FOR INDIVIDUALS TO WORK ON SUCCESSFUL COMMUNICATION AND SOCIAL I NTERACTION IN A SUPPORTIVE, POSITIVE, AND SMALL GROUP SETTING > AMPUTEE AMPUTEE SUPPORT OF THIS GROUP FOCUSES ON THE EMOTION TO CHARLES OF LIVING LIFE SUPPORT IN ADDITION TO THE ACTION ITEMS L ISTED ABOVE, ADVENTEST HEADLY AND RESOURCEFUL IN EXAMINING AN AMPUTEE'S EXP ERIENCES MANY TOPICS ARE DISCUSSED INCLUDING PROSTHETIC DEVELOPMENT, THERAPPUTIC DEVICES AND TRAINING AS WELL AS EMOTIONAL COUNSELING AND SUPPORT IN ADDITION TO THE ACTION ITEMS L ISTED ABOVE, ADVENTEST HEALTHCARE SCOMM ITTED HEALTHCARE SUPPORT TO IMPROVE THE FOL

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3 ₁ , 5, 5 ₁ , 6 ₂ , 6 ₃ , 6 ₄ , 7 ₄ , 11, 13 ₅ , 13 ₆ , 15 ₆ , 16 ₁ , 18 ₆ , 19 ₆ , 20 ₆ , 21 ₆ , 21 ₆ , 23, and 24. If applicable, provide separate descriptions for each iospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.		
Form and Line Reference	Explanation	
ADVENTIST REHABILITATION HOSPITAL OF MARYLAND	IMPACT ON THE COMMUNITY BEING SERVED AREAS OF NEED NOT DIRECTLY ADDRESSED BY ADVENTIST HE ALTHCARE PHYSICAL HEALTH AND REHABILITATION AND THE RATIONALE ADVENTIST HEALTHCARE REHABIL ITATION DOES NOT DIRECTLY ADDRESS THE AREAS OF NEED INCLUDED BELOW THROUGH ONGOING EDUCATI ON OR PROGRAMMING HOWEVER, THESE AREAS MAY BE ADDRESSED THROUGH THE ADVENTIST HEALTHCARE COMMUNITY PARTNERSHIP FUND WHICH AIMS TO PROVIDE FUNDING FOR COMMUNITY ORGANIZATIONS WORKI NG TO ADDRESS NEEDS IDENTIFIED IN OUR COMMUNITY HEALTH NEEDS ASSESSMENT > SPINAL CORD INJURY, LYMPHEDEMA, AND ORTHOPEDICS ADVENTIST HEALTHCARE REHABILITATION DOES NOT CURRENTLY PR OVIDE ONGOING COMMUNITY OUTREACH OR PROGRAMS SPECIFIC TO SPINAL CORD INJURY, LYMPHEDEMA, A ND ORTHOPEDICS DUE TO LIMITED RESOURCES, AND A FOCUS ON AREAS THAT WERE IDENTIFIED AS HIGH ER PRIORITY DURING THE CHNA PRIORITIZATION PROCESS, > CARDIOVASCULAR HEALTH, CANCER, OBESI TY, AND DIABETES ADVENTIST HEALTHCARE REHABILITATION DOES NOT CURRENTLY PROVIDE ONGOING C OMMUNITY OUTREACH OR PROGRAMS SPECIFIC TO CHRONIC DISEASE DUE TO LIMITED RESOURCES, AND A FOCUS ON AREAS THAT WERE IDENTIFIED AS HIGHER PRIORITY DURING THE CHNA PRIORITIZATION PROCESS CHRONIC DISEASE IS BEING ADDRESSED BY OTHER ORGANIZATIONS IN THE COMMUNITY INCLUDING WASHINGTON ADVENTIST HOSPITAL AND SHADY GROVE MEDICAL CENTER, BOTH OF WHICH ARE PART OF THE ADVENTIST HEALTHCARE SYSTEM, > SOCIAL DETERMINANTS OF HEALTH (HOUSING, FOOD ACCESS, EDUC ATION) ADVENTIST HEALTHCARE REHABILITATION DOES NOT CURRENTLY PROVIDE ONGOING COMMUNITY O UTREACH OR PROGRAMS SPECIFIC TO HOUSING, FOOD ACCESS, AND EDUCATION DUE TO LIMITED RESOURCES, AND A FOCUS ON AREAS THAT WERE IDENTIFIED AS HIGHER PRIORITY DURING THE CHNA PRIORITIZ ATION PROCESS FOR ADDITIONAL DETAILS INCLUDING THE CHNA FINDINGS, GOALS, AND RELEVANT LOCA LLY AVAILABLE RESOURCES PLEASE SEE ADVENTIST HEALTHCARE REHABILITATION'S CHNA AND IMPLEMEN TATION STRATEGY WHICH CAN BE FOUND HERE	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5 a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each ospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Party, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.	
Form and Line Reference	Explanation
BEHAVIORAL HEALTH&WELLNESS SERVICES-ROCK	PART V, SECTION B, LINE 11 BASED ON THE CHNA COMPLETED IN 2016, AN IMPLEMENTATION STRATEG Y WAS ADOPTED FOCUSING INCREASING AWARENESS AROUND MENTAL HEALTH AND SUBSTANCE ABUSE ISSUE S, NEEDS, AND REDOURCES, AND REDUCING STIGMAS AROUND ACCESSING MENTAL HEALTH AND SUBSTANCE ABUSE SERVICES STRATEGIES FOR THIS INITIATIVE INCLUDE > PROVIDING SUPPORT AND EDUCATION AROUND MENTAL HEALTH AND SUBSTANCE ABUSE FOR ADOLESCENTS ADVENTIST HEALTHCARE BEHAVIORAL HEALTH & WELLNESS SERVICES WILL PROVIDE MENTAL HEALTH AND SUBSTANCE ABUSE FOR ADOLESCENTS AND FAMILIES IN PARTNERSHIP WITH MONTGOMERY COUNTY SCHOOLS THIS WILL INCLUDE PR OVIDING EDUCATION AND SUPPORT AROUND SYMPTOMS TO LOOK OUT FOR, PREVENTION, TREATMENT AND C ARE OPTIONS, COPING STRATEGIES, AND AVAILABLE COMMUNITY RESOURCES ADDITIONALLY, THIS PROG RAM WILL FACILITATE A SAFE SPACE FOR QUESTIONS AND DISCUSSION > PROVIDING SUPPORT AND EDUC ATTON AROUND MENTAL HEALTH AND SUBSTANCE ABUSE FOR COMMUNITY MEMBERS (ADOLESCENTS AND ADUL TS) ADVENTIST HEALTHCARE BEHAVIORAL HEALTH & WELLNESS SERVICES WILL PROVIDE EDUCATIONALS UPPORT GROUPS FOR COMMUNITY MEMBERS REGARDING MENTAL HEALTH AND SUBSTANCE ABUSE SUPPORT GROUP TOPICS WILL INCLUDE AREAS SUCH AS SYMPTOMS TO LOOK OUT FOR, PREVENTION, TREATMENT AND CARE OPTIONS, AND COPING STRATEGIES A LARGE FOCUS OF THE GROUPS WILL ALSO BE ON INCREASI NG AWARENESS OF AND ACCESS TO, COMMUNITY RESOURCES IN ORDER TO HELP DEMYSTIFY THE MENTAL HEALTH AND SUBSTANCE ABUSE CARE CONTINUUM NO MATTER THE STAGE OF CARE SESSIONS WILL BE HELD OUTSIDE OF THE BEHAVIORAL HEALTH HOSPITAL TO INCREASE ACCESS AND COMPORT FOR ATTENDEES A REAS OF NEED NOT DIRECTLY ADDRESSED BY ADVENTIST HEALTHCARE BEHAVIORAL HEALTH AND SHEADLY AND CARE SESSIONS WILL BE HELD OUTSIDE OF THE BEHAVIORAL HEALTH HOSPITAL TO INCREASE ACCESS AND COMPORT FOR ATTENDEES A REAS OF NEED LI STED BELOW THROUGH ONGOING EDUCATION OR PROGRAMMING HOWEVER, THESE AREAS MAY BE ADDRESSED THROUGH THE ADDVENTIST HEALTHCARE COMMUNITY PARTNERSHIP FUND WHICH AIMS TO PROVIDE FUNDING FOR COMMUNITY OF THE ADDRESS

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. Form and Line Reference Explanation BEHAVIORAL HEALTH&WELLNESS SERVICES-E PARTNERSHIPS TO ADDRESS SOCIOECONOMIC DISADVANTAGES THAT AFFECT HEALTH,> ROCK CAPACITY BUILDI NG IMPROVE COMMUNITY HEALTH THROUGH COLLABORATIVE PARTNERSHIPS, ECONOMIC AND WORKFORCE DE VELOPMENT, AND ADVOCACY WHEN REVIEWING APPLICATIONS, THE PRIORITIES FOR THE COMMUNITY PART NERSHIP FUND INCLUDE > ACTIVITIES THAT ADDRESS A PRIORITY AREA OF NEED IDENTIFIED IN OUR H OSPITALS' COMMUNITY HEALTH NEEDS ASSESSMENTS. > ACTIVITIES THAT TARGET POPULATIONS IN ADVEN TIST HEALTHCARE'S SERVICE AREA THAT ARE SOCIALLY AND ECONOMICALLY DISADVANTAGED OR MEDICAL LY UNDERSERVED. > ACTIVITIES THAT ALIGN WITH ADVENTIST HEALTHCARE'S COMMUNITY-BASED MISSION ,> ACTIVITIES THAT HAVE A MEASURABLE IMPACT ON THE COMMUNITY BEING SERVED

Form and Line Reference	Explanation					
BEHAVIORAL HEALTH&WELLNESS SVS-E SHORE	PART V, SECTION B, LINE 11 ADVENTIST HEALTHCARE BEHAVIORAL HEALTH AND WELLNESS SERVICES - EASTERN SHORE IN 2016 FOCUSED ITS EFFORTS ON POST-TREATMENT SUPPORT FOR ADOLESCENTS AND T HEIR FAMILIES THE PRIMARY OBJECTIVE OF THIS INITIATIVE WAS TO PROVIDE PARENTS AND FAMILIE S WITH THE RESOURCES AND INFORMATION THEY NEED TO SUCCESSFULLY SUPPORT AND FOSTER THE WELL -BEING OF ADOLESCENTS WITH BEHAVIORAL AND MENTAL HEALTH NEEDS STRATEGIES INCLUDED > PROVID DING PARENTS/GUARDIANS OF DISCHARGED ADOLESCENTS WITH INFORMATION INCLUDING RESOURCES, IN FORMATION, AND TIPS FOR PARENTS ON ASSISTING ADOLESCENTS ON THE TRANSITION FROM CARE, RESOURCES, INFORMATION, AND TIPS FOR PARENTS ON ASSISTING ADOLESCENTS ON THE TRANSITION FROM CARE, RESOURCES, INFORMATION, AND TIPS ON WHAT TO BE WATCHFUL FOR THAT MAY INDICATE THAT ADDITIONAL CARE OR FOLLOW-UP MAY BE NEEDED, SERVICES AND RESOURCES AVAILABLE IN THE COMMUNITY FOR A DDITIONAL SUPPORT > IN ADDITION, ADVENTIST HEALTHCARE BEHAVIORAL HEALTH & WELLNESS SERVICE S EASTERN SHORE PARTICIPATED IN EASTERN SHORE SCHOOL MENTAL HEALTH COALITION'S 6TH ANNUAL CONFERENCE AS A SPONSOR THE CONFERENCE WAS OPEN TO COMMUNITY MEMBERS, FAMILIES, AND PROFE SSIONALS AREAS OF NEED NOT DIRECTICLY ADDRESSED BY ADVENTIST HEALTHCARE BEHAVIORAL HEALTH AND WELLNESS SERVICES EASTERN SHORE AND THE RATIONALE > CANCER ABHW EASTERN SHORE DOES NOT PROVIDED DIRECT SERVICES AROUND CANCER AS THEY FALL OUTSIDE THE SCOPE OF THE HOSPITAL AS A BEHAVIORAL HEALTH CENTER CANCER SERVICES ARE ALREADY PROVIDED BY OTHER LOCAL HOSPITAL, GOVERNMENT AND COMMUNITY ENTITIES IN THE ABHW EASTERN SHORE SERVICE AREA > HEART DISEASE & STROKE ABHW EASTERN SHORE DOES NOT PROVIDE DIRECT SERVICES AROUND HEART DISEASE AND STROKE AS THEY FALL OUTSIDE THE SCOPE OF THE HOSPITAL AS A BEHAVIORAL HEALTH CENTER SERVICES ARE ALREADY PROVIDED BY OTHER LOCAL HOSPITAL, GOVERNMENT AND COMMUNITY ENTITIES IN THE ABHW EASTERN SHORE SERVICES ARE ALREADY PROVIDED BY OTHER LOCAL HOSPITAL, GOVERNMENT AND COMMUNITY ENTITIES IN THE ABHW EASTERN SHORE SERVICES FOR THOS					

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.							
Form and Line Reference Explanation							
BEHAVIORAL HEALTH&WELLNESS SVS-E SHORE	/AIDS ABHW EASTERN SHORE DOES NOT PROVIDE DIRECT SERVICES AROUND HIV/AIDS AS THEY FALL OU TSIDE THE SCOPE OF THE HOSPITAL AS A BEHAVIORAL HEALTH CENTER SERVICES AROUND HIV/AIDS AR E ALREADY PROVIDED BY OTHER LOCAL HOSPITAL, GOVERNMENT AND COMMUNITY ENTITIES IN THE ABHW EASTERN SHORE SERVICE AREA > POPULATION HEALTH (MATERNAL AND INFANT HEALTH, SENIOR HEALTH) ABHW EASTERN SHORE DOES NOT DIRECTLY PROVIDE MATERNAL AND INFANT SERVICES OR SENIOR HEAL TH SERVICES AS THEY FALL OUTSIDE THE SCOPE OF THE HOSPITAL AS A BEHAVIORAL HEALTH CENTER SEVERAL RESOURCES FOR MATERNAL, INFANT AND SENIOR HEALTH ARE AVAILABLE THROUGH COMMUNITY A ND GOVERNMENT ORGANIZATIONS IN THE ABHW EASTERN SHORE SERVICE AREA > SOCIAL DETERMINANTS OF HEALTH (FOOD ACCESS, HOUSING QUALITY, EDUCATION, TRANSPORTATION) ABHW EASTERN SHORE DOE S NOT DIRECTLY ADDRESS MANY OF THE SOCIAL DETERMINANTS OF HEALTH AS THEY FALL OUTSIDE THE SPECIALTY AREAS OF THE HOSPITAL AND SUFFICIENT RESOURCES AND EXPERTISE ARE NOT AVAILABLE INSTEAD ABHW EASTERN SHORE SUPPORTS AND PARTNERS WITH OTHER ORGANIZATIONS IN THE COMMUNITY THAT SPECIALIZE IN ADDRESSING NEEDS RELATED TO FOOD ACCESS, HOUSING QUALITY, EDUCATION AND TRANSPORTATION						

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each

hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference Explanation

SHADY GROVE MEDICAL
CENTER

PART V, SECTION B, LINE 16J THE POLICY IS ALSO STRATEGICALLY POSTED AT OUR PATIENT FINANCIAL SERVICES
OFFICE PART V, SECTION B, LINE 16A HTTP //WWW ADVENTISTHEALTHCARE COM/LOCATIONS/SHADY-GROVEMEDICAL- CENTER/INFO/PATIENTS/BILLING/CHARITY-CARE/# VZ1MJF9VHHWPART V, SECTION B, LINE 16B SAME
URL AS LISTED ON LINE 16APART V, SECTION B, LINE 16C SAME URL AS LISTED ON LINE 16A
ANDHTTP //WWW ADVENTISTHEALTHCARE COM/INFO/#BILL-PAY, VZ1ZYF9VHHW

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference Explanation

WASHINGTON ADVENTIST PART V, SECTION B, LINE 16J THE POLICY IS ALSO STRATEGICALLY POSTED AT OUR PATIENT FINANCIAL SERVICES

6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each

HOSPITAL

OFFICE PART V, SECTION B, LINE 16A HTTP //WWW ADVENTISTHEALTHCARE COM/LOCATIONS/WASHINGTON-ADVENTIST- HOSPITAL/INFO/PATIENTS/BILLING/CHARITY-CARE/# VZ1L_19VHHWPART V, SECTION B, LINE 16B SAME URL AS LISTED ON LINE 16APART V, SECTION B, LINE 16C SAME URL AS LISTED ON LINE 16A ANDHTTP //WWW ADVENTISTHEALTHCARE COM/INFO/#BILL-PAY, VZ1ZYF9VHHW

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

PAY, VZ1ZYF9VHHW

Form and Line Reference

Explanation PART V. SECTION B. LINE 16J THE POLICY IS ALSO STRATEGICALLY POSTED AT OUR PATIENT FINANCIAL SERVICES ADVENTIST OFFICE PART V, SECTION B, LINE 16A HTTP //WWW ADVENTISTHEALTHCARE COM/LOCATIONS/WASHINGTON-REHABILITATION HOSPITAL ADVENTIST- HOSPITAL/INFO/PATIENTS/BILLING/CHARITY-CARE/# VZ1L 19VHHWHTTP //WWW ADVENTISTHEALTHCARE COM/LOCATIONS/SHADY-GROVE-MEDICAL-

OF MARYLAND CENTER/INFO/PATIENTS/BILLING/CHARITY-CARE/# VZ1MJF9VHHWPART V, SECTION B, LINE 16B SAME URLS AS LISTED ON LINE 16APART V. SECTION B. LINE 16C SAME URLS AS LISTED ON LINE 16A

ANDHTTP //WWW ADVENTISTHEALTHCARE COM/LOCATIONS/PHYSICAL-HEALTH-REHABILITATION/INFO/PATIENTS/BILLING/# VZ1UHL9VHHWHTTP //WWW ADVENTISTHEALTHCARE COM/INFO/#BILL-

Form 990 Part V Section C Supplemental Information for Part V, Section B.

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference

Explanation

PART V, SECTION B, LINE 16J THE POLICY IS ALSO STRATEGICALLY POSTED AT OUR PATIENT FINANCIAL SERVICES

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

BEHAVIORAL
HEALTH&WELLNESS
SERVICES-ROCK

PART V, SECTION B, LINE 163 THE POLICY IS ALSO STRATEGICALLY POSTED AT OUR PATIENT FINANCIAL SERVICE
OFFICE PART V, SECTION B, LINE 16A HTTP //WWW ADVENTISTHEALTHCARE COM/LOCATIONS/WASHINGTON-ADVENTIST- HOSPITAL/INFO/PATIENTS/BILLING/CHARITYCARE/# VZ1L_19VHHWHTTP //WWW ADVENTISTHEALTHCARE COM/LOCATIONS/SHADY-GROVE-MEDICALCENTER/INFO/PATIENTS/BILLING/CHARITY-CARE/# VZ1MJF9VHHWPART V, SECTION B, LINE 16B SAME URLS AS
LISTED ON LINE 16APART V, SECTION B, LINE 16C SAME URLS AS LISTED ON LINE 16A
ANDHTTP //WWW ADVENTISTHEALTHCARE COM/INFO/#BILL-PAY, VZ1ZYF9VHHW

Form 990 Part V Section C Supplemental Information for Part V, Section B.

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference

Explanation

BEHAVIORAL
HEALTH&WELLNESS SVS-E

PART V, SECTION B, LINE 16J THE POLICY IS ALSO STRATEGICALLY POSTED AT OUR PATIENT FINANCIAL SERVICES
OFFICE PART V, SECTION B, LINE 16A HTTP //WWW ADVENTISTHEALTHCARE COM/LOCATIONS/WASHINGTON-

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

SHORE

SH

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493318068027 OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations,** (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization Employer identification number ADVENTIST HEALTHCARE INC 52-1532556 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and ✓ Yes □ No Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (h) Purpose of grant (a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of organization if applicable (book, FMV, appraisal, non-cash assistance or assistance grant cash other) or government assistance See Additional Data Table (1)(2)(3)(4)(6)

(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 34

Schedule I (Form 990) 2016

Page **2**

Return Reference	Explanation	n				
Part IV Suppleme	ental Informatio	n. Provide the in	nformation required in	Part I, line 2, Part III,	column (b), and any other a	additional information.
(7)						
(6)						
(5)						
(4)						
(3)						
(2)						
(1)						

COMMUNITY PARTNERSHIP FUND AWARDS GRANTS AND PROVIDES EVENT SPONSORSHIPS TO ORGANIZATIONS WHOSE ACTIVITIES ALIGN WITH OUR MISSION AND OUR FUNDING OBJECTIVES 1 HEALTH AND WELLNESS SUPPORT COMMUNITY HEALTH SERVICES, EDUCATION, AND PREVENTION AND WELLNESS PROGRAMS, 2 PARTNERSHIPS LEVERAGE PARTNERSHIPS TO ADDRESS SOCIOECONOMIC DISADVANTAGES THAT AFFECT HEALTH, 3 CAPACITY BUILDING IMPROVE COMMUNITY HEALTH THROUGH COLLABORATIVE PARTNERSHIPS, ECONOMIC AND WORKFORCE DEVELOPMENT, AND ADVOCACY OUR PRIORITIES 1 ACTIVITIES THAT ADDRESS A PRIORITY AREA OF NEED IDENTIFIED IN OUR HOSPITALS' COMMUNITY HEALTH NEEDS ASSESSMENT, 2 ACTIVITIES THAT TARGET POPULATIONS IN ADVENTIST HEALTHCARE'S SERVICE AREA THAT ARE SOCIALLY AND ECONOMICALLY DISADVANTAGED OR MEDICALLY UNDERSERVED, 3 ACTIVITIES THAT ALIGN WITH ADVENTIST HEALTHCARE'S COMMUNITY-BASED MISSION, 4 ACTIVITIES THAT HAVE A MEASURABLE IMPACT ON THE COMMUNITY BEING SERVED ADDITIONAL FACTORS WE CONSIDER 1 501(C)(3) NON-PROFIT STATUS, 2 PARTNERING ORGANIZATIONS OR FUNDING FROM OTHER SOURCES ADDITIONAL INFORMATION ALL PROSPECTIVE APPLICANTS ARE ASKED TO COMPLETE A GRANT APPLICATION OR EVENT SPONSORSHIP APPLICATION (E.G., FUNDRAISING GALAS AND SPORTING EVENTS) GRANT MONITORING ALL GRANTEES RECEIVING \$5,000 AND ABOVE ARE ASKED TO COMPLETE BOTH A MID-YEAR PROGRESS REPORT AS WELL AS A FINAL, END OF YEAR REPORT. FOR THE MID-YEAR REPORT, GRANTEES ARE ASKED TO DESCRIBE THE FOLLOWING. > ACCOMPLISHMENTS MADE TO DATE. > CHANGES MADE TO THE PROGRAM/ACTIVITY AS ORIGINALLY DESCRIBED, > CHALLENGES OR DELAYS THAT HAVE BEEN ENCOUNTERED, > EXPENDITURE OF FUNDS

THUS FAR, > ESTIMATED EXPENDITURES FOR THE DURATION OF THE GRANT PERIOD FOR THE FINAL REPORT, GRANTEES ARE ASKED TO DESCRIBE THE FOLLOWING > THE WORK THAT WAS COMPLETED. > CHANGES MADE TO THE PROGRAM/ACTIVITY AS ORIGINALLY DESCRIBED. > CHALLENGES OR DELAYS THAT WERE ENCOUNTERED, > EXPENDITURE OF GRANT FUNDS THE INFORMATION PROVIDED IN THESE REPORTS IS UTILIZED TO EVALUATE THE OVERALL IMPACT OF THE GRANTEE AND THE FUNDING PROVIDED IT IS ALSO USED TO INFORM DECISION MAKING IN REGARDS TO FUTURE FUNDING AND PARTNERSHIP ENDEAVORS

(d) Amount of

non-cash assistance

(e) Method of valuation (book.

FMV, appraisal, other)

IV	Suppleme
Refe	rence

PART I, LINE 2

Schedule I (Form 990) 2016

ADVENTIST HEALTHCARE IS COMMITTED TO IDENTIFYING AND RESPONDING TO PRIORITY HEALTH NEEDS AND OUTCOMES FOR THE PEOPLE AND COMMUNITIES WE SERVE THE ADVENTIST HEALTHCARE COMMUNITY PARTNERSHIP FUND PROVIDES FUNDING FOR ORGANIZATIONS WHOSE ACTIVITIES SUPPORT OUR MISSION TO IMPROVE THE HEALTH AND WELLBEING OF OUR COMMUNITY, ESPECIALLY FOR THOSE WHO HAVE POOR ACCESS TO CARE AND POOR HEALTH OUTCOMES THE

WITH EACH GRANTEE

recipients

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22

(c) Amount of

cash grant

Additional Data

(a) Name and address of

organization

or government

AMERICAN HEART

4301 N FAIRFAX DR SUITE 530 ARLINGTON, VA 22203

ASSOCIATION

Software ID: **Software Version: EIN:** 52-1532556

(b) EIN

13-5613797

Name: ADVENTIST HEALTHCARE INC.

Form 990, Schedule I, Part II	, Grants and	Other Assistance to	Domestic Organiza	tions and Domest	ic Governments.

				·
ADVENTIST HEALTH POLICY ASSOCIATION INC 900 HOPE WAY ALTAMONTE SPRINGS, FL	27-3566344	501-(C)-(6)	30,485	

501-(C)-(3)

(d) Amount of cash (e) Amount of non-(f) Method of valuation cash (book, FMV, appraisal, grant assistance other)

non-cash assistance

(g) Description of

(h) Purpose of grant

HEALTHCARE PROVIDED CONTRIBUTIONS TO THIS TAX EXEMPT ENTITY TO HELP IN

THEIR MISSION TO SERVE AS THE UNITED ADVOCACY AND POLICY VOICE FOR ITS MEMBERS

SPONSORSHIP

TOWARDS THE GREATER WASHINGTON

HEART WALK FUNDS SUPPORT AMERICAN HEART ASSOCIATION IN HEART DISEASE RESEARCH AND **ELIMINATION**

or assistance

ADVENTIST

32714

(c) IRC section

if applicable

5,000

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 501-(C)-(3) 10,000 AMERICAN RED CROSS 53-0196605 SUPPORT FOR PO BOX 33093 AMERICAN RED CROSS NEWARK. NJ 071880093 DISASTER RELIEF OF THE FLOWER BRANCH APARTMENTS

NEW PRACTICE

CARE FOR YOUR HEALTH INC
13925 NEW HAMPSHIRE AVE
SILVER SPRING, MD 20904

SILVER SPRING, MD 20904

APARTMENTS

DONATION OF FUNDS
WILL BE GOING
TOWARDS SUPPORTING
THE ADDITION OF A
NEW NURSE
PRACTITIONER AT THE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(b) EIN organization if applicable cash (book, FMV, appraisal, non-cash assistance or assistance grant or government assistance other)

(f) Method of valuation

(g) Description of

(h) Purpose of grant

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

CASA OF MARYLAND INC 310 TULIP AVENUE TAKOMA PARK, MD 20917	52-1372972	501-(C)-(3)	115,000		\$110,000 SUPPORTED A LEARNING PROGRAM FOR IMMIGRANT FAMILIES, \$5,000 WENT TOWARDS THE PLATINUM SPONSORSHIP OF 2016 JUSTICE AWARDS (AN EVENT WHOSE PROCEEDS GO TOWARDS PROVIDING SERVICES FOR IMMIGRANT FAMILIES)
CENTRE POINTE COUNCELING	52-1288655	501-(C)-(3)	10,000		FUNDS TO SUPPORT

PO BOX 339 ASHTON, MD 20861 **SERVICES**

THE NON-PROFIT BEHAVIORAL HEALTH CENTER, ELECTRONICE MEDICAL RECORDS/ E-CLINICAL WORKS IMPLEMENTATION -PROJECTS THAT WILL RESULT IN THE EXPANSION OF HEALTH PARTICULARLY IN SERVICING THE UNDERSERVED AND UNINSURED AREAS

organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 52-1288655 501-(C)-(3) 5.000 CENTRE POINTE COUNCELING SPONSORSHIP FOR GALA TO PO BOX 339 SUPPORT COUNSELING, ASHTON, MD 20861 EDUCATION, AND ICONSULTATION SERVICES UNDERINSURED/UNINSURED

(e) Amount of non- (f) Method of valuation

(g) Description of

(h) Purpose of grant

WORK, YOUTH MINISTRY

AND HEALTH AND WELLNESS OUTREACH

CLIENTS SEEKING

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

5427 TWIN KNOLLS RD

COLUMBIA, MD 21045

(b) EIN

| PROFESSIONAL COUNSELING SERVICES COLUMBIA UNION 52-0664576 501-(C)-(3) 225,000 CONTRIBUTION TOWARDS CONFERENCE PURPOSE OF MISSION

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) COLUMBIA UNION 52-0664576 501-(C)-(3) 16.000 DONATION MADE CONFERENCE TOWARDS MEDICAL PO BOX 204661 SUPPLIES. DALLAS, TX 753204661 COMMUNITY HEALTH AND 27-3662468 501-(C)-(3) 20.750 \$20,000 WENT TO EMPOWERMENT INC ESTABLISH A BI-DIRECTIONAL 8545 PINEY BRANCH RD SUITE PARTNERSHIP BETWEEN SILVER SPRING, MD 20910 TAKOMA PARK/LONG BRANCH CARE PROVIDERS AND FOOD ACCESS PROVIDERS, WITH LIFESTYLE TRAINING AND SUPPORT FROM COMMUNITY HEALTH AND EMPOWERMENT INC COMMUNITY

HEALTH WORKERS. \$750 WENT TOWARDS FLOWER BRANCH FIRE VICTIMS TO PROMOTE HEALTH IN THE AFTERMATH OF A DISASTER

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

if applicable (book, FMV, appraisal, non-cash assistance organization arant cash or assistance or government assistance other) COMMUNITY MINISTRIES OF 52-0910334 501-(C)-(3) 5,000 DONATION TO ROCKVILLE MANSFIELD KASEMAN 1010 GRANDIN AVE STE A1 HEALTH CLINIC -ROCKVILLE, MD 20851 SERVING UNINSURED AND UNDERINSURED RESIDENTS OF

(f) Method of valuation

(a) Description of

(h) Purpose of grant

FOR CROHN'S DISEASE

ROCKVILLE AND MONTGOMERY COUNTY WITH PRIMARY CARE,

HEALTH EDUCATION AND SOCIAL SERVICES CROHN'S & COLITIS 13-6193105 501-(C)-(3) 5,000 SILVER SPONSORSHIP FOUNDATION OF AMERICA OF GREATER

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

(a) Name and address of

WASHINGTON DC TAKE STEPS WALK 2016

108 N ALFRED STREET LOWER LEVEL

ALEXANDRIA, VA 22314 SUPPORTING A CURE

or government assistance other) GREATER WASHINGTON 53-0162570 501-(C)-(6) 6.000 BOARD TO TRADE MID-**BOARD OF TRADE** SIZE BUSINESS LEADER 1129 20TH STREET NW SUITE NEW MEMBERSHIP FEE 200 - IT IS A COALITION OF WASHINGTON, DC 20036 LEADERS REPRESENTING A BROAD CROSS-SECTION OF MONTGOMERY COUNTY BUSINESS, LABOR,

cash

(f) Method of valuation

(book, FMV, appraisal,

(g) Description of

non-cash assistance

(h) Purpose of grant

or assistance

AND IMPROVE COMMUNITY HEALTH

					EDUCATION, CIVIC AND COMMUNITY-BASED ORGANIZATIONS THEIR MISSION IS TO ADVOCATE IN SUPPORT OF ITS PRIORITIES AND AREAS OF FOCUS, WHICH INCLUDE EDUCATION, HEALTH, ECONOMIC, FISCAL RESPONSIBILITY AND TRANSPORTATION
HOLY CROSS HOSPITAL 1500 FOREST GLEN RD SILVER SPRING, MD 20910	20-8428450	501-(C)-(3)	5,000		DONATION TO THE KEVIN J SEXTON FUND TO INCREASE ACCESS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

if applicable

(d) Amount of cash

grant

(b) EIN

(a) Name and address of

organization

if applicable (book, FMV, appraisal, non-cash assistance organization arant cash or assistance or government assistance other) IDENTITY 52-2120012 501-(C)-(3) 10,000 DONATIONS TO HELP 414 EAST DIAMOND AVENUE IDENTITY CONTINUE TO GAITHERSBURG, MD 20877 SUPPORT MIDDLE SCHOOL AND HIGH SCHOOL YOUTH AND THEIR PARENTS WITH RESILIENCE AGAINST

(f) Method of valuation

(a) Description of

(h) Purpose of grant

INNOVATION

NEGATIVE BEHAVIORS 46-3039129 501-(C)-(3) 50,000 TO SUPPORT THE INSTITUTE FOR PUBLIC HEALTH INNOVATION MONTGOMERY COUNTY DEPARTMENT OF 1301 CONNECTICUTT AVE NW

STE 200 HEALTH AND HUMAN WASHINGTON, DC 20036 SERVICES' CONTINUED ENGAGEMENT WITH THE INSTITUTE FOR PUBLIC HEALTH

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

(a) Name and address of

ıf applıcable (book, FMV, appraisal, non-cash assistance or assistance organization arant cash or government assistance other) KETTERING MEDICAL CENTER 31-0621866 501-(C)-(3) 5,000 CAMPAIGN FOR A NEW 3535 SOUTHERN BLVD CANCER CENTER AT KETTERING, OH 45429 KETTERING MEDICAL

(f) Method of valuation

(g) Description of

(h) Purpose of grant

PROMOTES

AND POLICY
ADVOCACY

HEALTHCARE CAREERS

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

(a) Name and address of

KETTERANO, OTT 10 1E3					CENTER THEY ARE A SISTER ORGANIZATION OPERATED UNDER THE SEVENTH DAY ADVENTIST CHURCH IN DAYTON, OH
LEADERSHIP MONTGOMERY EDUCATION FOUNDATION INC 5910 EXECUTIVE BLVD 200 ROCKVILLE.MD 20852	52-1627257	501-(C)-(3)	30,000		SUPPORTED INITIATIVES THAT FOSTER COLLABORATIONS.

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) MARY'S CENTER FOR 52-1594116 501-(C)-(3) 5.000 PROVIDED DONATIONS MATERNAL & CHILD CARE INC TOWARDS A GOLF 2333 ONTARIO ROADNW CLASSIC TO RAISE WASHINGTON, DC 20009 FUNDS FOR MATERNAL AND CHILD CARE SERVICES MEDCHI THE MARYLAND 52-0410730 501-(C)-(6) 10,000 PROVIDED SUPPORT

CONFERENCES, MEETINGS, AND PUBLICATIONS

MEDCHI THE MARYLAND
STATE MED SOCIETY
PO BOX 64101
BALTIMORE, MD 212644101

52-0410730

501-(C)-(6)

10,000

PROVIDED SUPPORT
TOWARDS A
PRESIDENTIAL GALA TO
HELP IN THEIR
MISSION OF
FURTHERING THE
EDUCATION OF
MEMBERS OF THE
MEDICAL PROFESSION
THROUGH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) MERCY HEALTH CLINIC 52-2230932 501-(C)-(3) 15,000 HEART OF MERCY GALA 9913 KENTSDALE DRIVE (\$10,000) AND GOLF POTOMAC, MD 20854 CLASSIC (\$5,000) -PROJECTS THAT WILL RESULT IN THE EXPANSION OF HEALTH SERVICES

(f) Method of valuation

(g) Description of

(h) Purpose of grant

ANGEL FUND, WITH

FUNDS GOING TOWARDS HELPING CAUSES AT MEDSTAR MONTGOMERY

PARTICULARLY IN SERVICING THE UNDERSERVED AND UNINSURED AREAS MGH HEALTH FOUNDATION 52-1129959 501-(C)-(3) 5,000 DONATION TO THE DR ARTHUR SCHOENGOLD

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

18101 PRINCE PHILLIP DRIVE OLNEY, MD 20832

(a) Name and address of

(b) EIN

(b) EIN (c) IRC section (d) Amount of cash (f) Method of valuation (g) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) 23-7022588 501-(C)-(3) 299.900 DONATIONS TO MOBILE MEDICAL CAREINC 9309 OLD GEORGETOWN SUPPORT MEDICAL SERVICES FOR LOW-ROAD BETHESDA, MD 208141620 INCOME, UNINSURED RESIDENTS IN THE ADVENTIST HEALTHCARE SERVICE

AND GRIEF SUPPORT IN THE COMMUNITY

5,000 MONTGOMERY HOSPICE 52-1114719 501-(C)-(3)

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of

AREAS CONTRIBUTION 1450 RESEARCH BLVD SUITE TOWARDS 2016 310 BEREAVEMENT ROCKVILLE, MD 20850 CONFERENCE TO ASSIST IN CRISIS RESPONSE, TRAUMA

if applicable (book, FMV, appraisal, organization arant cash non-cash assistance or assistance or government other) assistance NATIONAL ASSOC OF HEALTH 62-1312239 501-(C)-(3) 5,000 2016 FRIEND LEVEL SERVICES EXECUTIVES SPONSOR FOR THE ANNUAL EDUCATIONAL 1050 CONNECTICUT AVE NW

(e) Amount of non-

(f) Method of valuation

(a) Description of

(h) Purpose of grant

CAMPAIGN USING ECOLOGICAL APPROACH (CHOICE) 10 WEEK PROGRAM

5TH FI CONFERENCE WASHINGTON, DC 20036 5,000 POTOMAC CONFERENCE CORP 23-7229478 501-(C)-(3) TO SPONSOR THE OF SEVENTH DAY CHILDHOOD OBESITY INTERVENTION

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

12004 CHERRY HILL ROAD SILVER SPRING, MD 20904

(a) Name and address of

(b) EIN

organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) PRINCE GEORGES COUNT FIRE 46-5341968 501-(C)-(3) 31.000 REPLACEMENT OF 50 CHIEFS-CAC INC MODEMS AND PO BOX 2338 SUBSCRIPTIONS OF 5 LANDOVER HILLS, MD 20784 YEARS OF DATA SERVICE TO BE USED BY EMS CARDIAC MONITORS REBUILDING TOGETHER 52-1667026 501-(C)-(3) 30.000 PLATINUM. MONTGOMERY COUNTY SPONSORSHIP OF THE 3925 PLYERS MIL ROAD SUITE 25TH ANNIVERSARY BREAKFAST, FUNDS PROVIDING SUPPORT TOWARDS HOME

(e) Amount of non-

(f) Method of valuation

(g) Description of

(h) Purpose of grant

REPAIR AND MODIFICATION SERVICES TO ELIGIBLE

ADVENTIST

HEALTHCARE PATIENTS WHO ARE RESIDENTS OF MONTGOMERY COUNTY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(d) Amount of cash

(c) IRC section

3925 PLYERS MIL ROAD SU 202 KENSINGTON, MD 20895

(a) Name and address of

(b) EIN

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) RIDERWOOD VILLAGE INC 52-2126753 501-(C)-(3) 10,000 SPONSORED THE 3110 GRACEFIELD RD BENEVOLENT CARE SILVER SPRING, MD 20904 GALA EVENT WITH FUNDS BENEFITING RIDERWOOD RESIDENTS WHO CANNOT PAY FOR HOME AND MEDICAL **EXPENSES** 52-0807773 501-(C)-(3) 14.819 DONATIONS TO ASSIST IN HELPING THE

CHURCH AND A \$500

DONATION TOWARDS
THE ANNUAL SLIGO 5K
WALK-A-THON TO HELP
RAISE FUNDS FOR
CHILD FIRST
MONTGOMERY AND
"LEAVE A LEARNING

LEGACY"

SLIGO SEVENTH-DAY
ADVENTIST CHURCH
7700 CARROLL AVENUE
TAKOMA PARK, MD 20912

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

if applicable (book, FMV, appraisal, non-cash assistance organization arant cash or assistance or government assistance other) SPENCERVILLE ADVENTIST 52-1714576 501-(C)-(3) 45,000 SPONSORSHIP OF 2016 ACADEMY FALL FESTIVAL. 15930 GOOD HOPE ROAD SCHOOL HEALTH SILVER SPRING, MD 20904 FITNESS SPONSORSHIP OF WALK/RUN EVENT. GYMNASIUM

(e) Amount of non-

(f) Method of valuation

(a) Description of

(h) Purpose of grant

COMMITMENT AND DISCIPLINE

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

(a) Name and address of

RENOVATION FOR HEALTH AND FITNESS SAFETY REASONS 13,312 STRATHMORE HALL 52-1233092 501-(C)-(3) 2016 ANNUAL GALA TO FOUNDATION INC SUPPORT MANY 5301 TUCKERMAN LANE INITIATIVES, SUCH AS NORTH BETHESDA, MD 20852 HELPING STUDENTS LEARN MUSIC SKILLS. TEAMWORK,

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance or government other) assistance

SERVICE PROGRAM

LIVING LEGENDS AWARDS	47-5532954	501-(C)-(3)	5,000		SPONSORSHIP OF
FOR SERVICE TO HUMANITY					ADVOCACY FOCUS OF
5401 BROADWATER LN					UNDERSERVED
CLARKSVILLE, MD 21029					MINORITY
					POPULATIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

8210 DIXON AVE

SILVER SPRING, MD 20910

501-(C)-(3) 5,000 THE SHEPHERD'S TABLE INC. 52-1381738 SPONSORSHIP OF FOOD

if applicable (book, FMV, appraisal, non-cash assistance organization arant cash or assistance or government assistance other) THE UNIVERSITIES OF SHADY 52-6002033 MARYLAND STATE 17,635 DONATIONS TOWARDS AGENC GROVE THE FRONTIERS IN 9636 GUDELSKY DRIVE SCIENCE AND ROCKVILLE, MD 20850 MEDICINE DAY FOR THE

(e) Amount of non-

(f) Method of valuation

(a) Description of

(h) Purpose of grant

AND FUTURE LEADERS

BENEFIT OF STUDENTS' INTERESTS IN SCIENCE AND MEDICINE CAREERS 91-0617726 501-(C)-(3) 6,000 CORPORATE WALLA WALLA GENERAL HOSPITAL SPONSORSHIP FOR

1025 S 2ND AVE CONFERENCE AND WALLA WALLA, WA 99362 FUNDS GOING TOWARDS EDUCATING AND MENTORING HEALTHCARE HUMAN RESOURCE CURRENT

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

(a) Name and address of

(b) EIN (e) Amount of non-(a) Name and address of (c) IRC section (d) Amount of cash (f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable (book, FMV, appraisal, non-cash assistance grant cash or assistance or government assistance other) WASHINGTON ADVENTIST 52-0643528 501-(C)-(3) 104.500 \$100,000 TOWARDS UNIVERSITY THE SUPPORT OF THE 7600 FLOWER AVE WAU SCHOOL OF TAKOMA PARK, MD 20912 HEALTH PROFESSIONS. SCIENCE AND

5,000

WELLNESS, \$2,000 TOWARDS THE SILVER SPONSORSHIP OF FAMILY FUN FESTIVAL TO PROMOTE COMMUNITY SAFETY, EDUCATION AND WELLNESS

CONTRIBUTIONS FOR

MONTGOMERY WITH THE DESIGNATION FOR

MONTGOMERY MOVING

NONPROFIT

FORWARD -INITIATIVES COMMITTED TO STRATEGIC ACTION IN

PURSUIT OF INNOVATIVE SOLUTIONS TO COMPLEX COMMUNITY

PROBLEMS

501-(C)-(3)

52-1756853

WASHINGTON REGIONAL

1400 16TH ST NW 740

ASSOC OF GRANTMAKERS

WASHINGTON, DC 20036

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

if applicable (book, FMV, appraisal, non-cash assistance organization arant cash or assistance or government assistance other) SHADY GROVE ADVENTIST 52-1216429 501-(C)-(3) 209,263 FACILITY RENT FOR HOSPITAL FOUNDATION INC SPACE AT THE 820 W DIAMOND AVENUE STE ADVENTIST 600 HEALTHCARE SHADY

(e) Amount of non-

(f) Method of valuation

(q) Description of

(h) Purpose of grant

FOUNDATION

GAITHERSBURG, MD 20878

GAITHERSBURG, MD 20878

GROVE MEDICAL
CENTER AND GIFTS
TOWARDS THE
FOUNDATION GOLF
TOURNAMENT

WASHINGTON ADVENTIST
HOSPITAL FOUNDATION INC

HEAL ITCARE SHADY
GROVE MEDICAL
CENTER AND GIFTS
TOWARDS THE
FOUNDATION GOLF
TOURNAMENT

CONSULTING SERVI
PROVIDED TO THE

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

(a) Name and address of

WASHINGTON ADVENTIST
HOSPITAL FOUNDATION INC
820 W DIAMOND AVENUE STE
600
GAITHERSBURG, MD 20878

FOUNDATION GOLF
TOURNAMENT

CONSULTING SERVICES
PROVIDED TO THE
FOUNDATION AND
GIFTS TOWARDS THE
ADVENTIST
HEALTHCARE GALA
THAT BENEFITED THE

organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 16.000 SHADY GROVE ADVENTIST 52-1216429 501-(C)-(3) FUNDS GOING

(e) Amount of non-

(f) Method of valuation

(a) Description of

(h) Purpose of grant

WASHINGTON

ADVENTIST HOSPITAL

HOSPITAL FOUNDATION INC TOWARDS GREATEST 820 W DIAMOND AVENUE STE 600 GAITHERSBURG, MD 20878 CENTER

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

GAITHERSBURG, MD 20878

600

(b) EIN

AREA OF NEED AT SHADY GROVE MEDICAL WASHINGTON ADVENTIST 52-1692158 501-(C)-(3) 10,000 FUNDS GOING HOSPITAL FOUNDATION INC. TOWARDS GREATEST

820 W DIAMOND AVENUE STE AREA OF NEED AT DLN: 93493318068027

OMB No 1545-0047

2015

Open to Public Inspection

Compensation Information

(Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

> ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Schedule J

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number Name of the organization ADVENTIST HEALTHCARE INC 52-1532556 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Νo Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee □ Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization a Receive a severance payment or change-of-control payment? **4**a Νo 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Yes Participate in, or receive payment from, an equity-based compensation arrangement? 4c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? **5**a Νo 5b Any related organization? Νo If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo 6b Any related organization? Νo If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 67 If "Yes," describe in Part III 7 Νo Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III 8 Νo If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

Page 2							Page Z	
Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.								
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual								
(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement					(D) Nontaxable	(E) Total of columns	(F) Compensation in	
	Base (1) compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990	

Cahadula 1 (Farm 000) 201 F

See Additional Data Table

Pariette Supplemental Information

Provide the information, explanation	in, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information					
Return Reference	Explanation					
PART I, LINE 1A	ADVENTIST HEALTHCARE DOES NOT HAVE A WRITTEN POLICY REGARDING REIMBURSEMENT OR PROVISION OF CLUB EXPENSES HOWEVER, ADVENTIST HEALTHCARE OWNS A CORPORATE MEMBERSHIP AT A LOCAL GOLF CLUB, IN WHICH THREE ADVENTIST HEALTHCARE EMPLOYEES CAN BE DESIGNATED TO USE THE FACILITIES CLUB EXPENSES ARE PAID BY ADVENTIST HEALTHCARE, BUT ARE TREATED AS TAXABLE INCOME TO THE RESPECTIVE ADVENTIST HEALTHCARE EMPLOYEES, SUBJECT TO FEDERAL AND STATE TAX WITHHOLDINGS THE CLUB EXPENDITURES ARE REVIEWED ANNUALLY BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES, IN ACCORDANCE WITH IRS INTERMEDIATE SANCTION GUIDELINES					
PART I, LINE 3	COMPENSATION DEFINED THE COMPENSATION REPORTED FOR THE EMPLOYEES SET FORTH ON SCHEDULE J IS COMPRISED OF THE FOLLOWING BASE COMPENSATION INCLUDES NONDISCRETIONARY PAYMENTS, AGREED UPON IN ADVANCE, CONTINGENT ONLY UPON THE PAYEES' PERFORMANCE OF AGREED UPON SERVICES (SUCH AS SALARY OR FEES) INCENTIVE COMPENSATION INCLUDES PAYMENTS BASED ON SATISFACTION OF PRE-DETERMINED PERFORMANCE TARGETS SUCH AS QUALITY/PATIENT SAFETY GOALS, EMPLOYEE AND CUSTOMER ENGAGEMENT GOALS, ORGANIZATIONAL GROWTH, AND FINANCIAL PERFORMANCE, AMONG OTHER THINGS OTHER REPORTABLE COMPENSATION INCLUDES AN EXECUTIVE RETENTION 457F PLAN, WHICH BECAME EFFECTIVE ON JANUARY 1, 2015 PRE-TAX CONTRIBUTIONS ARE ACCUMULATED ANNUALLY AND ARE DISTRIBUTED ON JANUARY 1ST OF THE 2ND YEAR, IF STILL EMPLOYED OR SOONER BASED ON CERTAIN EXCEPTIONS THERE IS TYPICALLY A 2 YEAR DEFERRAL PERIOD BEFORE PAYMENTS ARE RELEASED THE FIRST PAYMENT ON THE EXECUTIVE RETENTION PLAN, RELATED TO CONTRIBUTIONS ACCUMULATED IN 2015, WILL GENERALLY BE DISTRIBUTED ON JANUARY 1, 2017 AND CONTRIBUTIONS ACCUMULATED TO CONTRIBUTIONS ACCUMULATED ON JANUARY 1, 2017 AND CONTRIBUTIONS ACCUMULATED TO SOONER BE DISTRIBUTED ON JANUARY 1, 2018 IN ADDITION, OTHER REPORTABLE COMPENSATION INCLUDES LONG-TERM DISABILITY COVERAGE, CELL PHONE ALLO WANCES, CASH-OUT OF UNUSED PAID TIME OFF (PTO) HOURS (ONLY FOR EMPLOYEES WHO LEAVE OUR ORGANIZATION), IMPUTED VALUE OF LIFE INSURANCE BENEFITS, TAXABLE PAYABLE PAY, AND SEVERANCE, AS APPLICABLE CERTAIN EXECUTIVES CAN ALSO RECEIVE REPORTABLE COMPENSATION THROUGH A SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP), ONCE THEY HAVE VESTED IN THE PLAN, HOWEVER EXECUTIVES LISTED ON THIS TAX RETURN HAVE NOT YET RECEIVED THIS BENEFIT SINCE THEY HAVE MET THE VESTING REQUIREMENTS NON-TAXABLE BENEFITS INCLUDES PRE-TAX PAYROLL DEDUCTIONS (SUCH AS FLEXIBLE MEDICAL SPENDING, DEPENDENT CARE, AND EMPLOYEE HEALTH BENEFIT PREMIUM), AND THE EMPLOYER PORTION OF CERTAIN EMPLOYEE BENEFITS SUCH AS HEALTH INSURANCE, DENTAL INSURANCE,					

VISION INSURANCE, LIFE INSURANCE, BASE CONTRIBUTIONS TO RETIREMENT PLANS, MATCHING OF EMPLOYEES' RETIREMENT CONTRIBUTIONS. ETC PAY PRACTICE ADVENTIST HEALTHCARE UTILIZES A SINGLE EMPLOYER ID FOR ALL OF ITS AFFILIATED ENTITIES FOR EMPLOYMENT PURPOSES AS SUCH. ACTUAL COMPENSATION AND BENEFITS ARE CHARGED TO THE RESPECTIVE ENTITIES AND THE RESULTING COMPENSATION AND BENEFITS ARE REPORTED ON EACH AFFILIATE IRS FORM 990 AS IF PAID DIRECTLY BY SUCH AFFILIATE AS APPLICABLE. THE SAME AND NON-ADDITIVE COMPENSATION AND EMPLOYMENT BENEFIT PLAN CONTRIBUTION AMOUNTS WERE ALSO DISCLOSED IN THE ADVENTIST HEALTHCARE INC. RELATED ENTITIES RETURNS. INDEPENDENT GUIDELINES. WHEN SETTING COMPENSATION FOR THE OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES, AND THE HIGHEST COMPENSATED EMPLOYEES, ADVENTIST HEALTHCARE FULLY COMPLIES WITH THE PROCEDURAL SAFE GUARDS EMBODIED IN IRS REGULATIONS. COMPENSATION FOR ADVENTIST HEALTHCARE OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES, AND THE HIGHEST COMPENSATED EMPLOYEES IS ENTIRELY SET BY A COMMITTEE OF ADVENTIST HEALTHCARE BOARD OF TRUSTEES IN SETTING COMPENSATION, THE GOVERNING BOARD COMMITTEE RELIES lUPON MARKET COMPARABILITY DATA PROVIDED BY AN INDEPENDENT OUTSIDE COMPENSATION CONSULTANT WHO PROVIDES A SUMMARY OF HEALTH CARE SALARIES AND BENEFITS FOR COMPARABLE SIZED ORGANIZATIONS BOTH NATIONALLY AND IN THE BALTIMORE-WASHINGTON REGION TO FURTHER ENSURE REASONABLENESS. BOTH COMPENSATION AND BENEFITS ARE TARGETED AT THE 50TH PERCENTILE (OR MEDIAN) OF THE MARKET CERTAIN EMPLOYEES RECEIVED COMPENSATION FROM AN EXECUTIVE RETENTION 457F PLAN, WHICH BECAME EFFECTIVE ON JANUARY 1, 2015 PRE-TAX CONTRIBUTIONS ARE ACCUMULATED ANNUALLY AND ARE DISTRIBUTED ON JANUARY 1ST OF THE 2ND YEAR. IF STILL EMPLOYED OR SOONER BASED ON CERTAIN EXCEPTIONS THERE IS TYPICALLY A 2 YEAR DEFERRAL PERIOD BEFORE PAYMENTS ARE RELEASED THE FIRST PAYMENT ON THE EXECUTIVE RETENTION PLAN, RELATED TO CONTRIBUTIONS ACCUMULATED IN 2015, WILL GENERALLY BE DISTRIBUTED ON JANUARY 1, 2017 AND CONTRIBUTIONS ACCUMULATED IN 2016 WILL GENERALLY BE DISTRIBUTED ON JANUARY 1,2018 THE FOLLOWING EMPLOYEES LISTED BELOW RECEIVED EARLY LUMP-SUM CASH PAYMENTS ON THEIR 457F PLANS

PART I, LINE 4B JASON COE \$39,388 JAMES DAMRON \$50,412 JOAN VINCENT \$53,082

Software ID: Software Version:

EIN: 52-1532556

Name: ADVENTIST HEALTHCARE INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of (i) Base Compensation	W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	SC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(I)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
1ROSEMARIE MELENDEZ BOARD MEMBER	(i) (ii)	126,781	19,682	164	7,054	22,798	176,479	0
1TERRY FORDE	(1)	858,253	0	10.073	0	0	0	0
PRESIDENT & CEO, AHC	(11)	0	345,275 0	19,872 0	192,324 0	36,308 	1,452,032	0
2JAMES G LEE EVP & CFO, AHC	(1)	486,641	164,696	5,532	78,265	33,738	768,872	0
	(11)	0	0	0	0	0	- 0	0
3JOHN SACKETT EVP & COO OF AHC & PRESIDENT OF SGMC	(i) (ii)	528,948 	180,270	6,396	105,519	48,486	869,619	0
4ERIK WANGSNESS	(1)	398,917	101 245	5.4.7.7	07.247	0	0	
PRESIDENT, WAH	(11)	0	101,245 0	5,177 0	87,247 0	33,280	625,866	0
5JASON C COE PRESIDENT, HRMC	(1)	65,297	247,095	40,269	3,322	16,253	372,236	38,327
	(11)	0	0	0	0	- 0	- - 0	0
6 KEITH BALLENGER VP, HOME HEALTH	(1)	183,081	46,758	8,297	32,225	22,402	292,763	0
7JAMES DAMRON	(11)	242.226	0	0	0	0	0	0
VP & CHIEF DEVELOPMENT OFFICER, AHC	(1)	248,986 0	47,437 0	52,165 0	9,120 0	15,360 	373,068	0
8KENNETH B DESTEFANO VP & GENERAL COUNSEL,	(1)	346,392	93,928	8,402	48,565	29,422	526,709	0
AHC	(11)	0	0	0	0			0
9MAUREEN DYMOND VP, FINANCIAL OPERATIONS,	(1)	201,411	55,138	3,269	29,506	30,404	319,728	0
AHC	(11)	0	0	0	0	0	0	0
10PATRICK GARRETT SVP & PHYSICIAN INTEGRATION, AHC	(1)	376,205 	137,471	5,903	103,155	15,061	637,795	0
11CHRISTOPHER GHION	(1)	280,101	71,347	2,494	68,684	0 5,642	0 428,268	0
VP, CHIEF INFORMATION OFFICER, AHC	(11)	0	71,347	2,494	00,004	3,042	420,200	0
12SUSAN L GLOVER SVP & SYSTEM QUALITY, AHC	(1)	294,169	97,549	4,819	57,189	30,592	484,318	0
,	(11)	0	0	0	0		- 0	0
13THOMAS GRANT VP, PUBLIC RELATIONS&MARKETING,	(1)	207,422	55,410	3,520	51,275	4,386	322,013	0
AHC	(11)	0	0	0	0	0	0	0
14DEBRA ILLIG VP, CLINICAL EFFECT &PATIENT SAFETY,	(I) (II)	185,236	48,710	2,624	35,152	19,936	291,658	0
15 MARTA BRITO PEREZ	(1)	332,015	111,787	4,880	73,321	31,678	553,681	
SVP & CHIEF HR OFFICER, AHC	(11)	0	0	0	0			0
16KRISTEN PULIO VP, REVENUE MANAGEMENT,	(1)	219,145	58,483	3,120	52,875	8,340	341,963	0
AHC	(11)	0	0	0	0	-0	- 0	0
17BRENT REITZ VP & ADMINISTRATOR, ARHM	(1)	277,052	68,451	3,457	56,731	26,447	432,138	0
18EUNMEE SHIM	(11)	0	0	0	0	0	0	0
VP,BUS DEV &STRATEGIC PLANNING, AHC	(1)	297,883 0	79,834 0	10,511	62,248 0	29,660	480,136	0
19CARLOS VARGAS	(1)	208,747	38,206	2,365	42,230	0 24,994	316,542	0
VP, HUMAN RESOURCES, AHC	(11)	0	0	0	0			0
			<u> </u>] 0	0	<u> </u>

other deferred benefits (B)(I)-(D)(ii) (iii) (i) compensation Base Bonus & Other Compensation incentive reportable compensation compensation 21KEVIN YOUNG 299,676 (1) 4,311 62,989 27,746 394,722 PRESIDENT, BHWS

4,323

269

4,338

7,295

60,205

(C) Retirement and

74,759

10,781

50,798

88,477

12,223

(D) Nontaxable

21,312

9,148

19,296

33,666

3,573

(E) Total of columns

508,765

308,124

374,099

648,471

382,896

(F) Compensation in

column (B)

reported as deferred

on prior Form 990

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

87,238

10,000

63,295

110,888

65,555

(B) Breakdown of W-2 and/or 1099-MISC compensation

(A) Name and Title

(1)

[(II)

(1)

(II)

[(II)

(II)

(1)

(II)

321,133

277,926

236,372

408,145

241,340

1 DANIEL L COCHRAN

MEDICAL DIRECTOR

3 DAVID SMITH

VP OF OPERATIONS

4KEVIN SMOTHERS

VP & CHIEF MEDICAL OFFICER

CHIEF NURSING OFFICER,

5JOAN VINCENT

SGMC

2MARISSA CUMMINGS LESLIE

VP & CFO, SGMC

efile GRAPH	IC print - DO NO	OT PROCESS As	Filed Data -									DLN: 9	934933	31806	8027
Schedule I (Form 990			e organization ansv	nformation o wered "Yes" to Form , and any additional i	990, Part	[V, line	24a.	. Provide des	criptions,				No 154		
Department of the			•	► Attach to Form 990).						Open to Public				
Internal Revenue S Name of the organi		►Information	n about Schedule K	((Form 990) and its	instruction	s is at <u>v</u>	www	v.irs.gov/fori	<u>1990</u> .	Emplo	yer iden		inspecti n number		
ADVENTIST HEA											32556				
Part I Bo	ond Issues														
	ssuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price (f) Description of purpose		(g) D	efeased	beha	On alf of		(i) Pool financing			
										Yes	No	Yes	uer No	Yes	No
A MHHEFA (2	(011 A)	52-0936091	574218CH4	09-01-2011	57,5	08,761	SEE	SEE PART VI			X		X		X
B MHHEFA (2	2013)	52-0936091	NONEAVAIL	06-12-2013	15.4	23 500	SEE	SEE PART VI			X		X		X
B MITTELY (2	.013)	32-0930091	NONLAVAIL	00-12-2015	13,0	,23,300	JLL	- FAINT VI			_ ^				
C MHHEFA (2	:014 A)	52-0936091	NONEAVAIL	02-26-2014	25,0	000,000	SEE	E PART VI			X		X		×
D MHHEFA (2	2016)	52-0936091	574218T37	12-14-2016	407,0	14,392	SEE	PART VI			Х		Х		X
Part II Pr	oceeds														
						A		В		(:			D	
									4,238,533		1,435,	000			
		ased													
						57,508	3,761	1	15,623,500		25,000	.000		407,0	14,392
		nds				5,860,145					22,347,374				
		eeds												33,1	127,437
		s													
						909	9,734	4			168,	.000		3,8	340,061
		from proceeds													
		oceeds									24.022	000		147	220.050
				· · ·		53,581	1 71 5	=	15,623,500		24,832,	.000		-	239,950 559,463
						33,361	1,/13	1	13,023,300						900,107
		n			21	005		198	32	20	14			207,3	700,107
	· · · · · ·				Yes	No		Yes	No	Yes	No		Yes		No
14 Were the	bonds issued as par	t of a current refunding	ıssue ⁷		Х			X			Х		Х		
15 Were the	bonds issued as par	t of an advance refundi	ng issue?			х			Х		X				×
16 Has the fi	nal allocation of pro	ceeds been made?			Х			X		X					×
Does the organization maintain adequate books and records to support the final allocation of proceeds?					Х			X		Х			Х		
Part III Pr	ivate Business	Use										<u> </u>			
						Ą		В			:			D	
					Yes	No)	Yes	No	Yes	No		Yes		No
		er in a partnership, or a s ⁷				X			Х		X				Χ
2 Are there	any lease arrangem	nents that may result in	private business use		Х				Х	Х			Х		
		tice, see the Instruct			Ca	t Νο 50	0193	 RF			S	hedul	e K (For	m 990	1) 2016

Arbitrage

Part IV

c

C

d

0 %

0 %

0 %

Χ

Χ

No

Χ

Х

Χ

Χ

Χ

Page 2

D

Yes

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Χ

Χ

Χ

Χ

Yes

Χ

Schedule K (Form 990) 2016

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No

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0 030 %

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Yes

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В

Yes

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Yes

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No

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Χ

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Χ

No

Х

Χ

0 %

0 %

0 %

Χ

Х

Yes

Χ

Х

counsel to review any management or service contracts relating to the financed property?

Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

counsel to review any research agreements relating to the financed property?

organization, or a state or local government

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Penalty in Lieu of Arbitrage Rebate? . . .

If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

Were gross proceeds invested in a guaranteed investment contract

the GIC satisfied?

requirements of section 148? . . .

applicable regulations?

Yes

No

Yes

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

No

Yes

No

Х

R

Nο

Yes

Yes

Χ

Yes

Χ

No

No

Page 3

No

No

Yes

Χ

Yes

Х

Schedule K (Form 990) 2016

(GIC)?

period?

Part V

Return Reference	Explanation
PART I, II, & IV	PART I BOND ISSUES BOND A COLUMN (A) ISSUER NAME MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY (MHHEFA) 2011A COLUMN (F) DESCRIPTION OF PURPOSE REFUNDING SERIES 2 003 B, 2004 AND 2005 ISSUED 2/27/2003, 9/14/04 AND 12/20/05 THE SERIES 2003B, 2004 AND 20 50 WERE USED FOR CONSTRUCTION AND RENOVATIONS AT WASHINGTON ADVENTIST HOSPITAL (WAH), SG, ADVENTIST BEHAVIORAL HEALTH (ABH), AND SG NURSING AND REHABILITATION CENTER EQUIPMENT AT WAH, SG, ABH, AND SG NURSING AND REHABILITATION CENTER FOR THE PROPERTION OF THE EXISTING FACILITIES OF ADVENTIST REHABILITATION OF CREDIT, FINANCE AND REFINANCE, A PORTION OF THE EXISTING FACILITIES OF ADVENTIST REHABILITATION HOSPITAL OF MARYLAND (ARHM), ACQUISITION OF LIFE SCIENCES LAND, CONSTRUCTION, RENOVATIONS, PARKING LOTS, FENCES, WALKWAYS, AND LANDSCAPING FOR THE INSTITUTION, ARHM, AND SG NURSING, EQUIPME NT FOR ARHM AND SG NURSING, PLANNING AND DESIGN COSTS RELATED TO SG TOWER, COST OF ACQUISI TION OF AN INTEREST IN ARHM, BOND B COLUMN (A) ISSUER NAME MHHEFA 2013 COLUMN (F) DESCRIPTION OF PURPOSE REFUND OF 2003 A BONDS REFUND 1991 A FOR THE "1991 A-1 PROJECT" - PROJEC TS FINANCED OR REFINANCED WITH THE PROCEEDS OF THE 1983 BONDS, INCLUDING CONSTRUCTION, REN OVATION AND EQUIPPING OF FACILITIES AT WAH, BOND C COLUMN (A) ISSUE NAME MHHEFA 2014A CO LUMN (F) DESCRIPTION OF PURPOSE ADVENTIST HEALTHCARE SHADY GROVE MEDICAL CENTER (SGMC) F/ K/A SHADY GROVE ADVENTIST HOSPITAL - CAF AND KITCHEN SANITARY PIPING CHANGES, PIXUS EXPANS ION, INTERIOR WAY/EXTERIOR WAY FINDING, SGMC BASED IT PROJECTS (SE VIEWPOINT, I-HEAL, AERO SCOUT), BUILD OUT OF EXISTING SHELL, RENOVATION IN PLACE OF EXISTING PHARMACY AND IV PREP ROOMS, ADVENTIST HEALTHCARE WASHINGTON ADVENTIST HOSPITAL (AHC-WAH) F/K/A WASHINGTON ADVENTIST HOSPITAL - ULTRASOUND EQUIPMENT, AHC-WAH CERTIFICATE OF NEED EXPENSES, BOND D COLUMN (A) ISSUE NAME MHHEFA 2016 COLUMN (F) DESCRIPTION OF PURPOSE OF SISTING PHARMACY AND IV PREP ROOMS, ADVENTIST HEALTHCARE WASHINGTON ADVENTIST HOSPITAL THE BONDS AND FUNDED THE TERMINATION FEE

	G PART II, PROCEEDS, COLUMN A 2011 A HAS A RESERVE FUND VALUED AT \$5,860,145 AS OF 12/31/2016
PART I, II, & IV WITH THE	RESERVE FUND WAS RÉSIZED WITH RESPECT TO THE REFUND OF THE 2003A BONDS WH ICH WAS COMBINED THE 2011 A RESERVE FUND ROW 3 WILL NOT TIE TO THE SUM OF ROWS 4-12 FOR THIS BOND ISSUE PART BITRAGE, COLUMN A THE ARBITRAGE CALCULATION DATE FOR THE 2011 A BONDS WAS SEPTEMBER 2016

efile GRAPH	IIC print	- DO NOT PROCESS	As Filed Data -		DLN	l: 93493318068027	
SCHEDUL	FΩ	Supplement	tal Informatio	n to Form 990 or 9	90-F7	OMB No 1545-0047	
(Form 990 or EZ)		Complete to pro	ovide information for	responses to specific questi- de any additional information	ons on	2016 Open to Public	
	► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.						
Internal Revenue Se Name of the org ADVENTIST HEALT					Employer iden 52-1532556	tification number	
990 Schedul	e O, Sup	plemental Informatio	on				
Return Reference				Explanation			
FORM 990, PART III, LINE 2	WITH M UNRELA SERVIC REPOR	EDICAL FACULTY ASSOC ATED THIRD PARTY, TO E ES OFFERED BY ADVENT TED ON THE FORM 990 O	CIATES, INC ("MFA") A EMPLOY CERTAIN PH' FIST HEALTHCARE IN FF ADVENTIST PHYSIC	LUDES REFERENCES TO THE ADVENTIST HEALTHCARE, IN YSICIANS WHO SUPPORT TH I PREVIOUS YEARS THE MFA CIAN SERVICES, INC D/B/A AI ORGANIZATION OF ADVENT	C , HAS CONTR E CONTINUUM APHYSICIAN NE DVENTIST HEA	ACTED WITH MFA, AN OF HEALTH TWORK WAS LTHCARE ADVENTIST	

Return Reference	Explanation
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS, CONTINUED	IN ADDITION TO PROVIDING THE COMMUNITY WITH HIGHLY REGARDED ACUTE-CARE SERVICES, ADVENTIST HEALTHCARE ESTABLISHED THE FIRST BEHAVIORAL HEALTH UNIT IN MONTGOMERY COUNTY IN 1949, AND REMAINS ONE OF THE LEADING PROVIDERS OF MENTAL HEALTHCARE IN THE WASHINGTON, DC METROPOLI TAN AREA SINCE ITS INCEPTION, ADVENTIST BEHAVIORAL HEALTHCARE IN THE WASHINGTON, DC METROPOLI TAN AREA SINCE ITS INCEPTION, ADVENTIST BEHAVIORAL HEALTHCARE BEHAVIORAL HEALTH & WELLNESS SERVICES (FORMERLY KNOWN AS ADVENTIST BEHAVIORAL HEALTH) HAS EXPANDED TO INCLUDE SEVERAL TREATMENT CENTERS ACROSS THE WASHINGTON, D C REGION IT PROVIDES A WIDE-RANGING SPECTRUM OF SERVICE S AND TREATMENT OPTIONS FOR CHILDREN, ADOLESCENTS, ADULTS AND SENIORS SERVICES AND TREATMENT OPTIONS FOR CHILDREN, ADOLESCENTS, ADULTS AND SENIORS SERVICES ARE PROVIDED IN A VARIETY OF SETTINGS INCLUDING HOSPITAL-BASED PROGRAMS, SCHOOL PROGRAMS, OUTPATIENT SERVICES AND COMMUNITY-BASED SERVICES OUR FACILITIES OFFER A HIGHLY-SKILLED, MULTIDISCIP LINARY TEAM OF PSYCHIATRISTS, SOCIAL WORKERS, CASE MANAGERS, PSYCHIATRIC NURSES, EXPRESSIVE THERAPISTS AND CHAPLAINS WHO PROVIDE COMPASSIONATE BEHAVIORAL HEALTH CARE HERE IS A SNA PSHOT OF OUR ORGANIZATION IN 2016 > 2 ACCOUNTABLE CARE ORGANIZATIONS MID-ATLANTIC PRIMARY CARE ACO, LLC & ONE HEALTH QUALITY ACO, LLC > 5 HOSPITALS, 2 ACUTE CARE, 1 ACUTE RETHABLILITATION, & 2 SPECIALTY > 1,712 PHYSICIANS/MEDICAL STAFF MEMBERS > 5,300 EMPLOYEES (APPROXI MATE) > 6,275 COVERED LIVES/PATIENT CENTERED MEDICAL HOME > 6,445 NEWBORNS > 20,807 SURGER IES > 39,012 ACUTE AND SPECIALTY ADMISSIONS > 76,000 HEALTH AND WELLNESS ENCOUNTERS (APPROXI) SB33 MILLION COMMUNITY BENEFIT 2 EXPAND HEALTH SERVICES/INCREASE ACCESS TO CARE ADVENTIST HEALTHCARE JOINS WITH SEVERAL ORGANIZATIONS IN ORDER TO BRING FREE SERVICES TO COMMUNITIES IN NEED WITH A SPECIAL FOCUS ON WOMEN AND CHILDREN, LOW-INCOME, UNINSURED, AND MINORITY POPULATIONS ADVENTIS T HEALTHCARE PARTNERS WITH LOCAL SAFETY NET CLINICS THAT OFFER PRIMARY CARE, OR A ME DICAL HOME, TO UNINSURED PATIENTS HAVE COORDI

Return Reference	Explanation
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS, CONTINUED	ANT PRIMARY AND PREVENTIVE HEALTH SERVICES TO OVER 20,000 MEN, WOMEN AND CHILDREN IN NEED MERCY HEALTH CLINIC IN GAITHERSBURG HAS BENEFITED FROM OUR SERVICES INCLUDING LABORATORY SUPPORT, BLOOD TESTS AND OTHER DIAGNOSTIC SERVICES IN THE LONG BRANCH SECTION OF SILVER S PRING, OUR PARTNERSHIP WITH MARY'S CENTER PROVIDES A FULL RANGE OF SERVICES FROM PRENATAL CARE TO PEDIATRIC/ADOLESCENT HEALTH SERVICES TO WOMEN'S SERVICES TO SOCIAL-SERVICES PROME PROBRAM SOUR WORK WITH MOBILE MED ENABLES REGULAR MEDICAL CARE, SUCH AS ROUTINE PHYSICALS, FOR UNINSURED AND LOW-INCOME RESIDENTS IN 2014, WASHINGTON ADVENTIST HOSPITAL AND COMMUNITY C LINIC, INC FORGED AN INNOVATIVE PARTNERSHIP AND OPENED A NEW CLINIC ON THE HOSPITAL'S CAM PUS INTENDED TO IMPROVE ACCESS TO PRIMARY AND PREVENTIVE CARE FOR UNINSURED AND UNDER-INSU RED PATIENTS. THE PARTNERSHIP MAKES IT POSSIBLE TO SPECIFICALLY HELP, THROUGH DISCHARGE AND TRANSITION PLANNING, UNDERSERVED PATIENTS AT HIGH RISK OF HOSPITAL READMISSION IN ADDIT ION TO PROVIDING SERVICES TO THOSE MOST IN NEED, ADVENTIST HEALTHCARE ALSO PROVIDES SPECIA LIZED SERVICES SUCH AS THE SHADY GROVE MEDICAL CENTER FORENSIC MEDICAL UNIT. THIS UNIT, WHICH IS THE ONLY ONE IN MONTGOMERY COUNTY, PROVIDES FORENSIC EVIDENCE COLLECTION AND SPECIA LIZED MEDICAL CARE TO WOMEN, MEN AND CHILDREN WHO ARE VICTIMS OF SEXUAL ASSAULT AND ABUSE SHADY GROVE MEDICAL CENTER RAND WASHINGTON ADVENTIST HOSPITAL ARE ALSO ACTIVE PARTICIPANTS IN MONTGOMERY COUNTY'S MATERNITY PARTNERSHIP PROGRAM, WHICH PROVIDES PRENATAL CARE AND MA TERNITY SERVICES TO LOW-INCOME. UNINSURED PREGNANT WOMEN FOR THE PAST 10 YEARS, THE ADVENTIST HEALTHCARE GERMANTOWN AND ABUSE SHADY GROVE MEDICAL CENTER ROON AND SPECIAL CENTER IN GERMANTOWN SERVICES TO A FAST-GROWING COMMUNITY. THE EMERGENCY CENTER'S MEDICAL CAMPUS ALSO HAS A PRIMARY CARE CLINIC FOR UNINSURED PREGNANT WOMEN FOR THE PAST 10 YEARS, THE ADVENTIST HEALTHCARE GERMANTOWN SERVICES ALSO FERSON OF SERVICES TO A PRIMARY CARE CLINIC FOR LOWINSURED RESIDENTS, A PREMATAL CLINIC FOR LOW-INCOME WOMEN

Return Reference	Explanation
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS, CONTINUED	HEALTH EQUITY AND COMMUNITY WELLNESS APPROACHES THAT IMPROVE POPULATION HEALTH IN 2016, WE PROVIDED MORE THAN 76,000 ENCOUNTERS IN THE PROMOTION OF COMMUNITY HEALTH AND WELLNESS CENTER FOR HEALTH EQUITY AND WELLNESS - AREAS OF EXPERTISE INCLUDE > CULTURAL COMPETENCE TRAINING FOR HEALTH PROFESSIONALS > COMMUNITY OUTREACH THROUGH HEALTH SCREENINGS AND EDUCA TION > INTERPRETER TRAINING FOR QUALIFIED BILINGUAL STAFF > ORGANIZATIONAL HEALTH EQUITY A SSESSMENT AND STRATEGIC PLANNING > DEVELOPMENT AND IMPLEMENTATION OF COMMUNITY HEALTH NEED S ASSESSMENTS > COMMUNITY BENEFIT REPORTING > PROGRAM DEVELOPMENT AND RESEARCH ALIGNING THESE AREAS ALLOWS ADVENTIST HEALTHCARE TO ENHANCE ITS POSITION IN THE REGION AND NATIONALL Y AS THE LEADER IN PROVIDING POPULATION-BASED AND EQUITABLE CARE THROUGHOUT THE CARE CONTINUUM, FROM BIRTH TO DEATH, FROM INPATIENT TO OUTPATIENT IN ADDITION, THE CENTER FOR HEALTH EQUITY & WELLNESS IS A CATALYST FOR CONNECTING OUR HOSPITALS, URGENT CARE SERVICES, HOME CARE, MEDICAID HEALTH PLAN, PHYSICIAN PRACTICES AND OTHER SERVICES TO ALL OUR COMMUNITIES OUR PROGRAMS ARE DESIGNED TO NOT ONLY PROMOTE ADVENTIST HEALTHCARE AS A HIGH-QUALITY, HE ALTH CARE PROVIDER TO THOSE WE SERVE, BUT TO HELP ADVENTIST HEALTHCARE BECOME A PROVIDER OF CHOICE FOR RESIDENTS IN THE REGION THE CENTER FOR HEALTH EQUITY & WELLNESS BRINGS TOGET HER THE ADVENTIST HEALTHCARE CENTER ON HEALTH DISPARITIES AND THE ADVENTIST HEALTHCARE HEA LTH AND WELLNESS DEPARTMENT THE CENTER FOR HEALTH DISPARITIES WAS ESTABLISHED IN 2007 TO HELP ACHIEVE HEALTH CARE, THE COMMUNITIES SERVED BY ADVENTIST HEALTHCARE BY RAISING COMMUNITY AWARENESS, IMPROVING CAPACITY, AND DEVELOPING SOLUTIONS TO ELIMINATE LOCAL DISPARITIES IN HEALTH CARE, THE CENTER ON HEALTH DISPARITIES HAS WORKED TO IMPROVE ACCESS TO QUAL ITY HEALTH CARE, ESPECIALLY FOR MINORITIES, WOMEN, AND PEOPLE WHO HAVE LANGUAGE BARRIERS O R OTHER COMMUNICATION NEEDS THE HEALTH AND WELLNESS DEPARTMENT HAS LONG WORKED WITH AHCH HEALTH AND CHILD HEALTH, TO RAISE AWARENESS OF HEALTH AND WELLNESS DEP

Return Reference	Explanation
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS, CONTINUED 2	THE CENTER FOR HEALTH EQUITY & WELLNESS ACHIEVES ITS MISSION THROUGH THREE TEAMS 1) RESEA RCH AND EDUCATION - DESIGNS AND CONDUCTS POPULATION-BASED RESEARCH ON COMMUNITY HEALTH DIS PARITIES AND OUTCOMES, AND DEVELOPS EFFECTIVE STRATEGIES TO PROMOTE HEALTH EQUITY DEVELOP S AND DELIVERS CLASSES AND PROGRAMS TO EDUCATE PATIENTS, PROVIDERS AND INSTITUTIONS ON WAY S TO PROMOTE CULTURALLY COMPETENT PRACTICES AND ACHIEVE BETTER HEALTH OUTCOMES HOLDS HEAL TH DISPARITIES CONFERENCES AND PRODUCES REPORTS ON HEALTH CARE EQUITY ANNUALLY TO TARGET Q UALITY IMPROVEMENT EFFORTS > MONITOR HEALTH CARE DISPARITIES AMONG ADVENTIST HEALTHCARE P ATIENT POPULATIONS ANNUALLY TO INFORM RESEARCH AND PROGRAMS TO IMPROVE QUALITY, EXPAND ACC ESS, AND DELIVER POPULATION-BASED CARE (E.G., PROJECT BEAT IT) > PLAN AND HOST ANNUAL CO NFERENCE ON HEALTH CARE DSPARITIES AND BEST PRACTICES TO PROMOTE HEALTH EQUITY > DEVELOP AND DISSEMINATE ADVENTIST HEALTHCARE'S HEALTH EQUITY REPORT ANNUALLY TO INFORM STRATEGIES THAT MEET OUR MISSION > CONDUCT CULTURAL COMPETENCY, DATA COLLECTION, AND OTHER TRAINING AND CONTINUING EDUCATION CLASSES FOR HEALTH PROFESSIONALS AT LEAST TWICE A YEAR > CONDUC T QUALIFIED BILINGUAL STAFF TRAINING CLASSES 2-4 TIMES A YEAR > PUBLISH QUARTERLY ARTICLE S ON CURRENT NEWS AND RESEARCH ON HEALTH EQUITY FOR EMPLOYEE NEWSLETTERS > SUBMINT RESEARCH TO DEPER-REVIEWED JOURNALS FOR PUBLICATION AS APPLICABLE > DEVELOP LOGIC MODELS WITH MEA SUREABLE OUTCOMES TO EVALUATE HEALTH PROPOTEIN AND DEPLATED TO PROGRAMS > REPORT PROGRAM OUTCOMES TO EVALUATE HEALTH PROPOTION AND EDUCATION PROGRAMS > REPORT PROGRAM OUTCOMES TO EVALUATE HEALTH PROMOTION AND EDUCATION PROGRAMS S REPORT PROGRAM OUTCOMES TO EVALUATE HEALTH PROMOTION AND EDUCATION PROGRAMS PROPITAL CARE, MARKETING STRATEGIES TO ASSESS NEEDS OF AND OUTREACH TO DIFFERENT POPULATIONS 2) HEALTH PROGRAMS DELIVERY - COLLABORATES WITH A DVENTIST HEALTH DEPARTMENTS, AND PROVIDERS FOR THE UNDERSERVED AS WELL AS HEALTH DEDUCATION AND SUPPORT TO NEW AND EXPECTANT PARENTS - CO ORDINATE CANCER OU

Return Reference	Explanation
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS, CONTINUED 2	O IMPROVE HEALTH OUTCOMES, PARTNERS WITH ACADEMIC INSTITUTIONS TO PROVIDE MEANINGFUL INTER NSHIP EXPERIENCES TO HELP RECRUIT AND DEVELOP FUTURE HEALTH CARE PROFESSIONALS, COORDINATE S LANGUAGE ACCESS POLICIES, PROGRAMS AND SERVICES TO MEET THE COMMUNICATION NEEDS OF DEAF AND HARD-OF-HEARING PATIENTS AND PATIENTS WITH LIMITED ENGLISH PROFICIENCY, AND COORDINATE S COMMUNITY DONATIONS AND SPONSORSHIPS THROUGH THE ADVENTIST HEALTHCARE'S COMMUNITY PARTNE RSHIP FUND > OVERSEE LANGUAGE ACCESS SERVICES FOR ADVENTIST HEALTHCARE (E.G., QUALIFIED B ILINGUAL STAFF, INTERPRETATION AND TRANSLATION VENDORS) > DEVELOP HOSPITAL AND ORGANIZATI ONAL POLICIES AND PROCEDURES RELATED TO PROVISION OF CULTURALLY AND LINGUISTICALLY COMPETE NT CARE, AND TRAIN PROVIDERS/STAFF ACCORDINGLY > RESEARCH, ANALYZE AND WRITE COMMUNITY HE ALTH NEEDS ASSESSMENTS (CHNAS) FOR EACH HOSPITAL AND FACILITATE THE DEVELOPMENT, IMPLEMENT ATION, AND EVALUATION OF CORRESPONDING STRATEGIC PLANS > PROVIDE HEALTH EDUCATION ON VARI OUS TOPICS INCLUDING NUTRITION, EXERCISE, MATERNAL/CHILD HEALTH, SAFETY, AND COLD/FLU PREV ENTION > CONDUCT CPR CLASSES (INFANT AND ADULT), BABYSITTING CLASSES AND SIBLING CLASSES > PROVIDE TOBACCO CESSATION COUNSELING > PROVIDE A VARIETY OF HEALTH SCREENINGS (E.G., B LOOD PRESSURE, BODY COMPOSITION, BONE DENSITY, ETC.) > COORDINATE FLU SHOT CLINICS IN A VARIETY OF COMMUNITY LOCATIONS > ADMINISTER COMMUNITY PARTNERSHIP FUND DONATIONS > BUILD RELATIONSHIPS WITH A WIDE RANGE OF COMMUNITY ORGANIZATIONS (E.G., SENIOR CENTERS, FAITH-BA SED ORGANIZATIONS, COMMUNITY CENTERS, LOW-INCOME HOUSING COMPLEXES, ETC.)

Return

Reference	· ·
FORM 990, PART VI, SECTION A, LINE 1	THE GOVERNING BODY HAS DELEGATED BROAD AUTHORITY TO AN EXECUTIVE COMMITTEE DURING SUCH TIMES WHEREBY IT IS IMPRACTICABLE TO CONVENE THE FULL BOARD, AND WHEN IT IS NECESSARY TO CARRY OUT THE GOVERNANCE FUNCTIONS OF THE BOARD THE EXECUTIVE COMMITTEE SHALL HAVE ALL THE POWERS OF THE BOARD IN THE MANAGEMENT AND DIRECTION OF THE AFFAIRS OF ADVENTIST HEALTHCARE, INC, PROVIDED SUCH ACTIONS ARE NOT IN CONFLICT WITH GENERAL POLICIES ENACTED BY THE BOARD OF TRUSTEES THE EXECUTIVE COMMITTEE SHALL BE CHAIRED BY THE CHAIR OF THE BOARD OF TRUSTEES, AND SHALL CONSIST OF THE BOARD OFFICERS, A PHYSICIAN BOARD MEMBER, THE CHAIR OF THE FINANCE COMMITTEE, AND ANOTHER BOARD MEMBER
	DESIGNATED BY THE CHAIR OF THE BOARD OF TRUSTEES EXCEPT FOR EX-OFFICIO MEMBERS, ALL COMMITTEE MEMBERS SHALL BE APPOINTED BY THE CHAIR OF THE BOARD OF TRUSTEES AND SERVE FOR A TERM OF ONE YEAR AND/OR UNTIL THEIR SUCCESSORS ARE APPOINTED AND QUALIFIED

Explanation

Return Explanation

LINE 6

FORM 990, MID-ATLANTIC ADVENTIST HEALTHCARE, INC IS THE SOLE MEMBER OF ADVENTIST HEALTHCARE, INC PART VI, SECTION A.

Return Explanation
Reference

FORM 990, MID-ATLANTIC ADVENTIST HEALTHCARE, INC. CAN ELECT MEMBERS OF THE BOARD
PART VI,
SECTION A,
LINE 7A

990 Schedule O, Supplemental Information

Return

Reference	·
FORM 990,	DECISIONS SUBJECT TO APPROVAL SEE BY LAWS, ARTICLE II, SECTION 2 RESERVED AUTHORITY AND
PART VI,	RESPONSIBILITY THE FOLLOWING ACTIONS SHALL BE RESERVED TO THE MEMBERSHIP A THE ADOPTION,
SECTION A,	ALTERING, AMENDING OR REPLACING OF THE ARTICLES OF INCORPORATION OR THE BYLAWS OF THE
LINE 7B	CORPORATION, B THE LIQUIDATION, DISSOLUTION, WINDING UP, ABANDONMENT OF THE CORPORATION, C
	APPOINTMENT OF MEMBERS OF THE BOARD OF TRUSTEES FROM NOMINEES SUBMITTED BY THE BOARD OF
	TRUSTEES, D. REMOVAL OF MEMBERS OF THE BOARD OF TRUSTEES E. APPOINTMENT AND REMOVAL OF THE CHIEF.
	EXECUTIVE OFFICER ("CEO") OF THE CORPORATION, IN CONSULTATION WITH THE BOARD OF TRUSTEES ALL
	MEMBERS HAVE RIGHTS TO VOTE

Explanation

Return

Reference	· ·
FORM 990,	THE FORM 990 WAS REVIEWED IN DETAIL PRIOR TO FILING VARIOUS SECTIONS WERE REVIEWED BY THE
PART VI,	EXECUTIVE MANAGEMENT TEAM AND CERTAIN KEY SECTIONS BY THE EXECUTIVE COMMITTEE OF THE BOARD OF

Explanation

DIRECTORS AN OVERALL REVIEW WAS CONDUCTED BY THE ORGANIZATION'S FINANCE DEPARTMENT WITH THE ORGANIZATION'S OUTSIDE TAX ADVISORS PRIOR TO FILING, ALL MEMBERS OF THE BOARD ARE PROVIDED A COPY OF THIS FORM 990 THROUGH EMAIL. WHICH LINKED TO THE COMPANY'S INTRANET WEBSITE

990 Schedule O, Supplemental Information

Return

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Reference	
FORM 990,	PURSUANT TO THE ORGANIZATION'S CONFLICT OF INTEREST POLICY, EACH FACILITY BOARD MEMBER, OFFICER,
PART VI,	DIRECTOR AND ANY EMPLOYEE IN A POSITION THAT REQUIRES COORDINATION AND/OR NEGOTIATION WITH
OFOTION D	CONTRACTORS OF SUPPLIES IS REQUIRED ON AN ANNUAL PAGIS TO DISCUSSE ANY PHOINESS OF FINANCIAL

Explanation

SECTION B,
LINE 12C

CONTRACTORS OR SUPPLIES, IS REQUIRED ON AN ANNUAL BASIS TO DISCLOSE ANY BUSINESS OR FINANCIAL
RELATIONSHIP OUTSIDE OF THE ORGANIZATION COMPLIANCE WITH POLICY IS MONITORED AND ENFORCED BY THE
HUMAN RESOURCES DEPARTMENT. CORPORATE INTEGRITY DEPARTMENT AND THE LEGAL DEPARTMENT

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	AS A TAX EXEMPT ORGANIZATION, ADVENTIST HEALTHCARE, INC IS SUBJECT TO IRS RULES AND REGULATIONS THAT ENSURE THAT ANY ORGANIZATION THAT IS EXEMPT FROM TAX IS ORGANIZED AND OPERATED EXCLUSIVELY FOR CHARITABLE PURPOSES, AND THAT NO INDIVIDUAL INAPPROPRIATELY BENEFITS FROM THE NET EARNINGS OF THE ORGANIZATION THE INTENT OF THIS PROVISION IS GENERALLY CONSTRUED TO GUARD AGAINST INDIVIDUALS BENEFITING AT THE ORGANIZATION'S EXPENSE BY, FOR EXAMPLE, RECEIVING COMPENSATION AND BENEFITS BEYOND AN AMOUNT WHICH IS FAIR AND REASONABLE (AN "EXCESS BENEFIT") > TO ASSIST TAX-EXEMPT ORGANIZATIONS IN AVOIDING EXCESS BENEFIT TRANSACTIONS, THE IRS HAS ESTABLISHED GUIDELINES WHICH NEED BE FOLLOWED WHEN SETTING COMPENSATION FOR ITS OFFICERS AND DIRECTORS > IRS GUIDELINES SET FORTH THAT A COMPENSATION ARRANGEMENT BETWEEN AN EXEMPT ORGANIZATION AND ITS OFFICER OR DIRECTOR SHALL BE PRESUMED TO BE REASONABLE IF THE FOLLOWING THREE CONDITIONS ARE SATISFIED 1 THE COMPENSATION ARRANGEMENT IN APPROVED BY THE ORGANIZATION'S GOVERNING BODY OR A COMMITTEE OF THE GOVERNING BODY COMPOSED ENTIRELY OF INDIVIDUALS WHO DO NOT HAVE A CONFLICT OF INTEREST WITH RESPECT TO THE ARRANGEMENT, 2 THE GOVERNING BODY, OR COMMITTEE THEREOF, OBTAINED AND RELIED UPON APPROPRIATE DATA AS TO COMPARABILITY PRIOR TO MAKING ITS DETERMINATION, AND 3 THE GOVERNING BODY OR COMMITTEE THEREOF ADEQUATELY DOCUMENTED THE BASIS FOR ITS DETERMINATION CONCURRENTLY WITH MAKING THAT DETERMINATION > WHEN SETTING EXECUTIVE COMPENSATION, ADVENTIST HEALTHCARE, INC FULLY COMPLIES WITH THE PROCEDURAL SAFE GUARDS EMBODIED IN IRS REGULATIONS > EXECUTIVE COMPENSATION FOR ADVENTIST HEALTHCARE, INC IS ENTIRELY SET BY A COMMITTEE OF ADVENTIST HEALTHCARE, INC SOVERNING BOARD COMMITTEE RELEBELY DON MARKET COMPARABILITY DATA PROVIDED BY AN INDEPENDENT OUTSIDE COMPENSATION CONSULTANT, AND > TO FURTHER ENSURE REASONABLENESS, COMPENSATION IS SET AT THE 50TH PERCENTILE (OR MEDIAN) OF THE MARKET

Return Explanation

FORM 990, PART VI, SECTION C, LINE 19

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	CONTRACT LABOR PROGRAM SERVICE EXPENSES 32,881,266 MANAGEMENT AND GENERAL EXPENSES 291,507 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 33,172,773 PURCHASED SERVICES PROGRAM SERVICE EXPENSES 22,582,983 MANAGEMENT AND GENERAL EXPENSES 3,378,870 FUNDRAISING EXPENSES 9,483 TOTAL EXPENSES 25,971,336 CONTRACT LAB SERVICES PROGRAM SERVICE EXPENSES 17,688,978 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 17,688,978 CONSULTING SERVICES PROGRAM SERVICE EXPENSES 2,412,592 MANAGEMENT AND GENERAL EXPENSES 2,082,938 FUNDRAISING EXPENSES 2,57,876 TOTAL EXPENSES 4,753,406 PATIENT TRANSPORTATION SERVICES PROGRAM SERVICE EXPENSES 1,163,863 MANAGEMENT AND GENERAL EXPENSES 168 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,164,031

990 Schedule O, Supplemental Information

Return

Reference	· ·
FORM 990,	NET ORGANIZATION TRANSFER -19,887,568 OTHER UNRESTRICTED NET ASSETS ACTIVITY -3,033,341 CHANGE IN
PART XI	VALUE REMAINDER TRUST -14 880 AQUIRED NET ASSETS FROM SALE OF HACKETTSTOWN COMMUNITY HOSPITAL

Explanation

LINE 9 INC 49,159,710 efile GRAPHIC print - DO NOT PROCESS | As Filed Data - SCHEDULE R

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

2016

DLN: 93493318068027OMB No 1545-0047

Open to Public

52-1532556

Department of the Treasury
Internal Revenue Service
Name of the organization
ADVENTIST HEALTHCARE INC

(Form 990)

Part I

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

Inspection

Employer identification number

(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) End-of-year assets	(f) Direct controlling entity	J	
(1) ADVENTIST CANCER CARE LLC 820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 26-2515407	OUTPATIENT CANCER CARE	MD	1,664,912	3,050,349	ADVENTIST HEALTHCARE I	NC	_
(2) AHC HOLDINGS 1 LLC 820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 52-1532556	HOLDING COMPANY	MD	0	0	ADVENTIST HEALTHCARE I	NC	
(3) AHC HOLDINGS 2 LLC 820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 52-1532556	HOLDING COMPANY	DE	0	0	ADVENTIST HEALTHCARE I	NC	
(4) ONE HEALTH QUALITY ALLIANCE LLC 820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 52-1532556	INTEGRATED PHYSICIAN GROUP	MD	0	-1,854,468	8 ADVENTIST HEALTHCARE INC		
(5) ONE HEALTH QUALITY ACO LLC 820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 47-4070973	MEDICARE SHARED SAVING PLAN ACCOUNTABLE CARE ORGANIZATION			0	ADVENTIST HEALTHCARE I	ARE INC	
(6) GERMANTOWN OUTPATIENT IMAGING LLC 820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 20-4395818	OUTPATIENT IMAGING	MD	0	0	ADVENTIST HEALTHCARE I	NC	
Part II Identification of Related Tax-Exempt Organizations related tax-exempt organizations during the tax year.	Complete if the organ	ization answered	"Yes" on Form 990	, Part IV, line 34 b	pecause it had one or	more	
See Additional Data Table				1	1		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section (13) co	g) 1512(b) Introlled Lity?
						Yes	No
For Paperwork Reduction Act Notice, see the Instructions for Form 990	o	Cat No 5013!	5Y		Schedule R (Form	990) 2	016

Part III Identification of Related Organizations to one or more related organizations to					· ga. // Lacion		-5 5/11/011	230,	,	, 5 1 1				
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct	ng income(rela	ited, total income i, rom er	Share of end-of-year assets	Disprop	h) ortionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	ral or aging	(k Percer owner	ntage
								Yes	No		Yes			
(1) SHADY GROVE MEDICAL BUILDING LLC		MEDICAL OFFICE BUILDING	MD	N/A	RELATED	203,617	133,443		No			No	50 (000 %
1650 TYSONS BOULEVARD STE 820 MCLEAN, VA 22102 27-4599411														
(2) MID-ATLANTIC PRIMARY CARE ACO LLC		ACCOUNTABLE CARE	MD	N/A	RELATED	-69,277			No		Yes		25 (000 %
820 WEST DIAMOND AVE SUITE 600 GAITHERSBURG, MD 20878 35-2477392		ORGANIZATION												
(3) NEXUS MONTGOMERY REGIONAL PARTNERSHIP LLC		HEALTHCARE &	MD	N/A	RELATED				No		Yes		25 (000 %
820 WEST DIAMOND AVE SUITE 600 GAITHERSBURG, MD 20878 81-5410250		COMMUNITY SERVICE FOR IMPROVED HEALTH												
Part IV Identification of Related Organization because it had one or more related							swered "Ye	s" on I	Form 9	990, Part IV	/, lini	e 34		
(a) Name, address, and EIN of related organization	(b) Primary activity	Lo dor (state o	(c) egal micile or foreign	1	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of tota Income		(g) e of end year assets	l-of- Perc	(h) entage ership	e	(i) Section (13) cor entil	(512(b ntrolled
(1)PREMIER MEDICAL NETWORK INC	JOINT PHYSICIAN CO		ıntry) 1D		DVENTIST	C	40		10.1	295 50 00	NO 0/		Yes	No No
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 52-1952469	JOINT PHYSICIAN CO	PINI PINI	טוי		EALTHCARE INC		40		19,2	295 50 00	JU %			INO
(2)WASHINGTON ADVENTIST HOSPITAL INC	HOLDS PROPERTY FO		1D		DVENTIST EALTHCARE INC	С				100 0	00 %			No
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 27-2330170	HOSPITAL				EACTHCARE INC									

See Additional Data Table

(d) Method of determining amount involved

Schedule R (Form 990) 2016

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule			Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in	ın Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity		1a		No
b Gift, grant, or capital contribution to related organization(s)		1 b	Yes	
c Gift, grant, or capital contribution from related organization(s)		1c	Yes	
d Loans or loan guarantees to or for related organization(s)		1d		No
e Loans or loan guarantees by related organization(s)		1e		No
f Dividends from related organization(s)		1f		No
g Sale of assets to related organization(s)		1 g		No
h Purchase of assets from related organization(s)		1h		No
i Exchange of assets with related organization(s)		1i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)		1j		No
k Lease of facilities, equipment, or other assets from related organization(s)		1k		No
Performance of services or membership or fundraising solicitations for related organization(s)		11	Yes	

g	Sale of assets to related organization(s)	1g		No
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s)	1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
I	Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
n	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
		14		

J	Lease of facilities, equipment, or other assets to related organization(s)	1,		NO
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	1	No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
О	Sharing of paid employees with related organization(s)	10		No
р	Reimbursement paid to related organization(s) for expenses	1 p		No
q	Reimbursement paid by related organization(s) for expenses	1 q	Yes	
r	Other transfer of cash or property to related organization(s)	1r	Yes	
s	Other transfer of cash or property from related organization(s)	1s		No

(b) Transaction

type (a-s)

(c) Amount involved

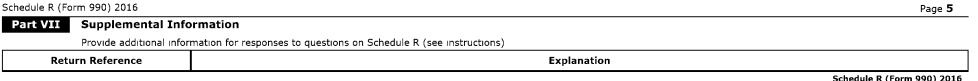
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	l domicilo l	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	Ar or	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ite)	(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General o managin partner	or g	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
													_
										Schedul	e R (Forn	199	0) 2016



Additional Data

(1) ADVENTIST CANCER CARE LLC

820 W DIAMOND AVE SUITE 600

GAITHERSBURG, MD 208781419

820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419

820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419

820 W DIAMOND AVE SUITE 600

GAITHERSBURG, MD 208781419

(4) ONE HEALTH QUALITY ACO LLC

820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419

820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419

(3) ONE HEALTH OUALITY ALLIANCE LLC

(5) GERMANTOWN OUTPATIENT IMAGING LLC

(1) AHC HOLDINGS 1 LLC

(2) AHC HOLDINGS 2 LLC

26-2515407

52-1532556

52-1532556

52-1532556

47-4070973

20-4395818

Software ID: Software Version:

EIN: 52-1532556

CARE

GROUP

Name: ADVENTIST HEALTHCARE INC.

OUTPATIENT CANCER

HOLDING COMPANY

HOLDING COMPANY

MEDICARE SHARED

ACCOUNTABLE CARE

OUTPATIENT IMAGING

SAVINGS PLAN

ORGANIZATION

INTEGRATED PHYSICIAN

(d)

Total income

1.664.912

0

0

n

n

0

Legal Domicile

(State

or Foreign Country)

MD

MD

DE

MD

MD

MD

(e)

End-of-year assets

(f)

Direct Controlling

Entity

0 ADVENTIST HEALTHCARE INC.

0 ADVENTIST HEALTHCARE INC

0 ADVENTIST HEALTHCARE INC.

0 ADVENTIST HEALTHCARE INC.

3.050.349 ADVENTIST HEALTHCARE INC

-1.854,468 ADVENTIST HEALTHCARE INC

Form 990, Schedule R,	Part I - Identification	of Disregarded I	Entities

Form 990, Schedule R, Part I - Identification of Disregarded Entities							
· · · · · · · · · · · · · · · · · · ·		(0)					
(-)	(h)	(c)					

(b)

Name, address, and EIN (if applicable) of disregarded entity Primary Activity

Form 990, Schedule R, Part II - Identification of Related	Tax-Exempt Organiza	tions					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
(1)	CLINIC - EMERGENCY	MD	501(C)(3)	LINE 10	ADVENTIST HEALTHCARE	Yes Yes	No
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 46-1577511	CARE				INC		
	HOME CARE SERVICES	MD	501(C)(3)	LINE 10	ADVENTIST HEALTHCARE	Yes	
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 52-0986808					INC		
(2)	PHYSICIAN SERVICES	MD	501(C)(3)	LINE 10	ADVENTIST HEALTHCARE	Yes	
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 20-4600646							
(3)	REHABILITATION HOSPITAL	MD	501(C)(3)	LINE 3	ADVENTIST HEALTHCARE INC	Yes	
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 20-1486678	HOSETIAL						
	REHABILITATION SERVICES	MD	501(C)(3)	LINE 10	ADVENTIST REHABILITATION	Yes	
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 30-0780513	PERMICES				HOSPITAL OF MARYLAND		
	HOSPITAL	NJ	501(C)(3)	LINE 3	ADVENTIST HEALTHCARE	Yes	
651 WILLOW GROVE STREET HACKETTSTOWN, NJ 07840 22-6106281							
(6)	AMBULANCE SERVICE	NJ	501(C)(3)	LINE 12A, I	HACKETTSTOWN COMMUNITY HOSPITAL INC	Yes	
651 WILLOW GROVE STREET HACKETTSTOWN, NJ 07840 27-0820164					COMMONITY ROSPITAL INC		
(7)	FUNDRAISING	NJ	501(C)(3)	LINE 12A, I	HACKETTSTOWN COMMUNITY HOSPITAL INC	Yes	
651 WILLOW GROVE STREET HACKETTSTOWN, NJ 07840 22-2333410					COMMONITY MOSFITAL INC		
(8)	PHYSICIAN SERVICES	NJ	501(C)(3)	LINE 12A, I	HACKETTSTOWN COMMUNITY HOSPITAL INC	Yes	
651 WILLOW GROVE STREET HACKETTSTOWN, NJ 07840 45-4789273							
(9)	HOLDING COMPANY	MD	501(C)(3)	LINE 10	N/A		No
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 52-1884153							
(10)	FUNDRAISING	MD	501(C)(3)	LINE 12A, I	ADVENTIST HEALTHCARE INC	Yes	
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 20-5479860							
(11)	BEHAVIORAL CARE	MD	501(C)(3)	LINE 10	ADVENTIST HEALTHCARE	Yes	
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 52-1255870							
(12)	FUNDRAISING	MD	501(C)(3)	LINE 12A, I	N/A	Yes	
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 52-1216429							
(13)	FUNDRAISING	MD	501(C)(3)	LINE 12A, I	ADVENTIST HEALTHCARE	Yes	
820 W DIAMOND AVE SUITE 600 GAITHERSBURG, MD 208781419 52-1692158					THE CONTRACTOR OF THE CONTRACT		

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) (1) SHADY GROVE ADVENTIST HOSPITAL FOUNDATION INC В 16,000 COST В (1) SHADY GROVE ADVENTIST HOSPITAL FOUNDATION INC 209,263 COST (2) WASHINGTON ADVENTIST HOSPITAL FOUNDATION INC В 10,000 COST (3) WASHINGTON ADVENTIST HOSPITAL FOUNDATION INC В 140,143 COST (4) ADVENTIST BEHAVIORAL HEALTH FOUNDATION INC. С 172,653 COST (5) SHADY GROVE ADVENTIST HOSPITAL FOUNDATION INC С 436,367 COST (6) WASHINGTON ADVENTIST HOSPITAL FOUNDATION INC C 276,385 COST ADVENTIST HOME HEALTH SERVICES INC 826.721 (7) L COST (8) ADVENTIST PHYSICIAN SERVICES INC 465,108 L COST (9) ADVENTIST REHABILITATION HOSPITAL OF MARYLAND INC 1,338,265 COST ADVENTISTH HEALTHCARE URGENT CARE CENTERS INC. 1 (10) 142,115 COST (11) HACKETTSTOWN COMMUNITY HOSPITAL INC L 213,597 COST (12)REGINALD S LOURIE CENTER FOR INFANTS AND YOUNG CHILDREN INC. L 319,844 COST ADVENTIST HOME HEALTH SERVICES INC Q 604,201 COST (13) (14) ADVENTIST REHABILITATION HOSPITAL OF MARYLAND INC Q 2.050.236 COST (15) HACKETTSTOWN COMMUNITY HOSPITAL INC Q 1,172,590 COST HACKETTSTOWN COMMUNITY HOSPITAL INC (16) R 13.005.298 COST (17) HACKETTSTOWN REGIONAL MEDICAL CENTER EMERGENCY MEDICAL SERVICES INC R 2,865,271 COST MEDICAL CENTER PARTNERS INC (18)R 3,219,117 COST