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For calendar year 2016, or tax year beginning 01-01-2016, and ending 12-31-2016

Name of foundation The Betty Millard Foundation		A Employer identification number 45-4165383	
% Foundation Source			
Number and street (or P O box number if mail is not delivered to street address) Foundation Source 501 Silverside Rd		Room/suite	
City or town, state or province, country, and ZIP or foreign postal code Wilmington, DE 198091377		B Telephone number (see instructions) (800) 839-1754	
G Check all that apply ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change		D 1. Foreign organizations, check here 2. Foreign organizations meeting the 85% test, check here and attach computation	
H Check type of organization ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here	
I Fair market value of all assets at end of year (from Part II, col (c), line 16) \$ 2,664,094		J Accounting method ☒ Cash ☐ Accrual ☐ Other (specify) _____ (Part I, column (d) must be on cash basis)	
		F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here	

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc , received (attach schedule)	0			
	2 Check ☒ if the foundation is not required to attach Sch B				
	3 Interest on savings and temporary cash investments	333	333		
	4 Dividends and interest from securities	45,761	44,926		
	5a Gross rents				
	b Net rental income or (loss) _____				
	6a Net gain or (loss) from sale of assets not on line 10	57,936			
	b Gross sales price for all assets on line 6a _____ 975,698				
	7 Capital gain net income (from Part IV, line 2)		57,936		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances _____				
Operating and Administrative Expenses	b Less Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)				
	12 Total. Add lines 1 through 11	104,030	103,195		
	13 Compensation of officers, directors, trustees, etc	0			
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16a Legal fees (attach schedule)				
	b Accounting fees (attach schedule)				
	c Other professional fees (attach schedule)	23,965	23,965		
	17 Interest				
	18 Taxes (attach schedule) (see instructions)	700			
	19 Depreciation (attach schedule) and depletion				
	20 Occupancy				
	21 Travel, conferences, and meetings				
	22 Printing and publications				
	23 Other expenses (attach schedule)	15,839	10		15,829
	24 Total operating and administrative expenses. Add lines 13 through 23	40,504	23,975		15,829
	25 Contributions, gifts, grants paid	181,255			181,255
	26 Total expenses and disbursements. Add lines 24 and 25	221,759	23,975		197,084
	27 Subtract line 26 from line 12				
	a Excess of revenue over expenses and disbursements	-117,729			
	b Net investment income (if negative, enter -0-)		79,220		
	c Adjusted net income (if negative, enter -0-)				

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions.)			
		Beginning of year (a) Book Value	End of year (b) Book Value (c) Fair Market Value		
Assets	1	Cash—non-interest-bearing			
	2	Savings and temporary cash investments	143,668	258,594	258,594
	3	Accounts receivable ▶ _____ Less allowance for doubtful accounts ▶ _____			
	4	Pledges receivable ▶ _____ Less allowance for doubtful accounts ▶ _____			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶ _____ Less allowance for doubtful accounts ▶ _____			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U S and state government obligations (attach schedule)	149,580	149,563	149,568
	b	Investments—corporate stock (attach schedule)	2,048,019	1,815,381	2,255,932
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment basis ▶ _____ Less accumulated depreciation (attach schedule) ▶ _____			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)			
	14	Land, buildings, and equipment basis ▶ _____ Less accumulated depreciation (attach schedule) ▶ _____			
15	Other assets (describe ▶ _____)				
16	Total assets (to be completed by all filers—see the instructions Also, see page 1, item I)	2,341,267	2,223,538	2,664,094	
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable.			
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule).			
	22	Other liabilities (describe ▶ _____)			
	23	Total liabilities (add lines 17 through 22)	0	0	
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here ▶ ☐ and complete lines 24 through 26 and lines 30 and 31.				
	24	Unrestricted			
	25	Temporarily restricted			
	26	Permanently restricted			
	Foundations that do not follow SFAS 117, check here ▶ ☒ and complete lines 27 through 31.				
	27	Capital stock, trust principal, or current funds			
	28	Paid-in or capital surplus, or land, bldg, and equipment fund			
	29	Retained earnings, accumulated income, endowment, or other funds	2,341,267	2,223,538	
	30	Total net assets or fund balances (see instructions)	2,341,267	2,223,538	
	31	Total liabilities and net assets/fund balances (see instructions) .	2,341,267	2,223,538	

Part III Analysis of Changes in Net Assets or Fund Balances			
1	Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	2,341,267
2	Enter amount from Part I, line 27a	2	-117,729
3	Other increases not included in line 2 (itemize) ▶ _____	3	
4	Add lines 1, 2, and 3	4	2,223,538
5	Decreases not included in line 2 (itemize) ▶ _____	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30 .	6	2,223,538

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
1 a Publicly-traded Securities			
b			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 975,698		917,762	57,936
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
a			57,936
b			
c			
d			
e			

2 Capital gain net income or (net capital loss)	2	57,936
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) (see instructions) If (loss), enter -0- in Part I, line 8	3	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e) Do not complete this part

1 Enter the appropriate amount in each column for each year, see instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2015	115,522	2,792,838	0 041364
2014	108,316	2,722,871	0 03978
2013	50,662	2,258,140	0 022435
2012			
2011	0	0	0 0

2 Total of line 1, column (d)	2	0 103579
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	0 025895
4 Enter the net value of noncharitable-use assets for 2016 from Part X, line 5	4	2,674,984
5 Multiply line 4 by line 3	5	69,269
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	792
7 Add lines 5 and 6	7	70,061
8 Enter qualifying distributions from Part XII, line 4	8	197,084

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary—see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☒ and enter 1% of Part I, line 27b	1	792
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	
3	Add lines 1 and 2.	3	792
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	792
6	Credits/Payments		
a	2016 estimated tax payments and 2015 overpayment credited to 2016	6a	875
b	Exempt foreign organizations—tax withheld at source	6b	
c	Tax paid with application for extension of time to file (Form 8868)	6c	
d	Backup withholding erroneously withheld	6d	
7	Total credits and payments. Add lines 6a through 6d.	7	875
8	Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached	8	
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed ▶	9	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid . . . ▶	10	83
11	Enter the amount of line 10 to be Credited to 2017 estimated tax ▶ 83 Refunded ▶	11	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a	No
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for definition)? <i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities</i>	1b	No
c Did the foundation file Form 1120-POL for this year?	1c	No
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation ▶ \$ _____ (2) On foundation managers ▶ \$ _____		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ▶ \$ _____		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? <i>If "Yes," attach a detailed description of the activities</i>	2	No
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i>	3	No
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	No
b If "Yes," has it filed a tax return on Form 990-T for this year?	4b	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? <i>If "Yes," attach the statement required by General Instruction T</i>	5	No
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes
7 Did the foundation have at least \$5,000 in assets at any time during the year? <i>If "Yes," complete Part II, col (c), and Part XV</i>	7	Yes
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ DE _____		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? <i>If "No," attach explanation</i> .	8b	Yes
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2016 or the taxable year beginning in 2016 (see instructions for Part XIV)? <i>If "Yes," complete Part XIV</i>	9	No
10 Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses</i>	10	No

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions).	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► _____	13	Yes	
14	The books are in care of ► Foundation Source _____ Telephone no ► (800) 839-1754			

Located at ► 501 Silverside Road Suite 123 Wilmington DE ZIP+4 ► 198091377

15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —Check here	☐		
	and enter the amount of tax-exempt interest received or accrued during the year	► 15		
16	At any time during calendar year 2016, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
	See instructions for exceptions and filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR) If "Yes," enter the name of the foreign country ► _____			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a	During the year did the foundation (either directly or indirectly)		Yes	No
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☒ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☐ Yes ☒ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days). ☐ Yes ☒ No			
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		
	Organizations relying on a current notice regarding disaster assistance check here. ► ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2016?	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
a	At the end of tax year 2016, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2016? ☐ Yes ☒ No			
	If "Yes," list the years ► 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions)	2b		
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ► 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☒ No			
b	If "Yes," did it have excess business holdings in 2016 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2016)	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2016?	4b		No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (Continued)

5a During the year did the foundation pay or incur any amount to (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No (2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No (3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No (4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions). ☐ Yes ☒ No (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No b If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? ☐ Yes ☒ No Organizations relying on a current notice regarding disaster assistance check here. ☐ Yes ☒ No c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☒ No <i>If "Yes," attach the statement required by Regulations section 53.4945–5(d)</i> 6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No <i>If "Yes" to 6b, file Form 8870</i> 7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No b If yes, did the foundation receive any proceeds or have any net income attributable to the transaction? ☐ Yes ☒ No	5b		
	6b		No
	7b		

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation (see instructions).

(a) Name and address	Title, and average hours per week (b) devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
Olivia Millard Foundation Source 501 Silverside Rd Wilmington, DE 198091377	Co- Pres / Dir 1 0	0	0	0
Lisa Springer Foundation Source 501 Silverside Rd Wilmington, DE 198091377	Co- Pres / Dir / Sec 1 0	0	0	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	Title, and average hours per week (b) devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances

Total number of other employees paid over \$50,000. ☐ Yes ☒ No

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Total number of others receiving over \$50,000 for professional services. ►		

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1	
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 ►	

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
a	Average monthly fair market value of securities.	1a	2,507,228
b	Average of monthly cash balances.	1b	208,492
c	Fair market value of all other assets (see instructions).	1c	0
d	Total (add lines 1a, b, and c).	1d	2,715,720
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	
2	Acquisition indebtedness applicable to line 1 assets.	2	0
3	Subtract line 2 from line 1d.	3	2,715,720
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions).	4	40,736
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	2,674,984
6	Minimum investment return. Enter 5% of line 5.	6	133,749

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6.	1	133,749
2a	Tax on investment income for 2016 from Part VI, line 5.	2a	792
b	Income tax for 2016 (This does not include the tax from Part VI).	2b	
c	Add lines 2a and 2b.	2c	792
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	132,957
4	Recoveries of amounts treated as qualifying distributions.	4	
5	Add lines 3 and 4.	5	132,957
6	Deduction from distributable amount (see instructions).	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	132,957

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	197,084
b	Program-related investments—total from Part IX-B.	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	0
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required).	3a	0
b	Cash distribution test (attach the required schedule).	3b	0
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4.	4	197,084
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see instructions).	5	792
6	Adjusted qualifying distributions. Subtract line 5 from line 4.	6	196,292

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2015	(c) 2015	(d) 2016
1 Distributable amount for 2016 from Part XI, line 7				132,957
2 Undistributed income, if any, as of the end of 2016				
a Enter amount for 2015 only.			111,065	
b Total for prior years 2014, 2013, 2012				
3 Excess distributions carryover, if any, to 2016				
a From 2011.				
b From 2012.				
c From 2013.				
d From 2014.				
e From 2015.				
f Total of lines 3a through e.				
4 Qualifying distributions for 2016 from Part XII, line 4 ▶ \$ <u>197,084</u>				
a Applied to 2015, but not more than line 2a			111,065	
b Applied to undistributed income of prior years (Election required—see instructions).				
c Treated as distributions out of corpus (Election required—see instructions).				
d Applied to 2016 distributable amount.				86,019
e Remaining amount distributed out of corpus	0			
5 Excess distributions carryover applied to 2016 (If an amount appears in column (d), the same amount must be shown in column (a))				
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	0			
b Prior years' undistributed income Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed.				
d Subtract line 6c from line 6b Taxable amount—see instructions				
e Undistributed income for 2015 Subtract line 4a from line 2a Taxable amount—see instructions				
f Undistributed income for 2016 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2017				46,938
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).				
8 Excess distributions carryover from 2011 not applied on line 5 or line 7 (see instructions).				
9 Excess distributions carryover to 2017. Subtract lines 7 and 8 from line 6a	0			
10 Analysis of line 9				
a Excess from 2012.				
b Excess from 2013.				
c Excess from 2014.				
d Excess from 2015.				
e Excess from 2016.	0			

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2016, enter the date of the ruling. ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

	Tax year	Prior 3 years			(e) Total
	(a) 2016	(b) 2015	(c) 2014	(d) 2013	
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					

3 Complete 3a, b, or c for the alternative test relied upon

a "Assets" alternative test—enter

(1) Value of all assets

(2) Value of assets qualifying under section 4942(j)(3)(B)(i)

b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed.

c "Support" alternative test—enter

(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)

(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).

(3) Largest amount of support from an exempt organization

(4) Gross investment income

Part XV Supplementary Information (Complete this part only if the organization had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d

a The name, address, and telephone number or email address of the person to whom applications should be addressed

b The form in which applications should be submitted and information and materials they should include

c Any submission deadlines

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

Part XV **Supplementary Information** (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i> See Additional Data Table				
Total			3a	181,255
b <i>Approved for future payment</i>				
Total			3b	

Enter gross amounts unless otherwise indicated

Enter gross amounts unless otherwise indicated	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue					
a _____					
b _____					
c _____					
d _____					
e _____					
f _____					
g Fees and contracts from government agencies					
2 Membership dues and assessments. . . .					
3 Interest on savings and temporary cash investments			14	333	
4 Dividends and interest from securities. . . .			14	45,761	
5 Net rental income or (loss) from real estate					
a Debt-financed property.					
b Not debt-financed property.					
6 Net rental income or (loss) from personal property					
7 Other investment income.					
8 Gain or (loss) from sales of assets other than inventory			18	57,936	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue a _____					
b _____					
c _____					
d _____					
e _____					
12 Subtotal Add columns (b), (d), and (e). .				104,030	
13 Total. Add line 12, columns (b), (d), and (e).			13		104,030

(See worksheet in line 13 instructions to verify calculations)

Part XVI-B	Relationship of Activities to the Accomplishment of Exempt Purposes
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[illegible]

Part XVII

- | | Yes | No |
|-------|-----|----|
| 1a(1) | | No |
| 1a(2) | | No |
| 1b(1) | | No |
| 1b(2) | | No |
| 1b(3) | | No |
| 1b(4) | | No |
| 1b(5) | | No |
| 1b(6) | | No |
| 1c | | No |

[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

- b** If "Yes," complete the following schedule

(a) Name of organization	(b) Type of organization	(c) Description of relationship

May the IRS discuss this return with the preparer shown below (see instr)? ☒ Yes ☐ No

Print/Type preparer's name Jeffrey D Haskell	Preparer's Signature	Date	Check if self-employed ☐	PTIN P01345770
Firm's name ▶ Foundation Source				Firm's EIN ▶
Firm's address ▶ One Hollow Ln Ste 212 Lake Success, NY 11042				Phone no (800) 839-1754

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year				
AMERICAN FRIENDS OF BIRDLIFE INTERNATIONAL INC 57 W 57TH ST 3RD AND 4TH FL NEW YORK, NY 10019	N/A	PC	Capacity Building Program	1,000
CENTER FOR REPRODUCTIVE RIGHTS INC 199 WATER ST 22ND FL NEW YORK, NY 10038	N/A	PC	General & Unrestricted	10,000
CONGREGATION BEIT SIMCHAT TORAH 130 W 30TH ST GROUND FL NEW YORK, NY 10001	N/A	PC	General & Unrestricted	5,800
DUTCHESS LAND CONSERVANCY INC PO BOX 138 MILLBROOK, NY 12545	N/A	PC	General & Unrestricted	250
GATHERING FOR JUSTICE INC 310 W 43RD ST 14TH FL NEW YORK, NY 10036	N/A	PC	To help with expenses associated with the Women's March on Washington	20,000
HIGH COUNTRY NEWS PO BOX 1090 PAONIA, CO 81428	N/A	PC	General & Unrestricted	250
ISLAND CONSERVATION 2100 DELAWARE AVE STE 1 SANTA CRUZ, CA 95060	N/A	PC	General & Unrestricted	5,000
JEWISH RECONSTRUCTIONIST CAMPING CORPORATION 1299 CHURCH RD WYNCOTE, PA 19095	N/A	PC	General & Unrestricted	16,775
MICRONESIA CONSERVATION TRUST PO BOX 2177 KOLONIA, POHNPEI FSM 9 FM	N/A	PC	Bill Raynor Micronesia Challenge Scholarship Fund	20,000
MONTEREY BAY AQUARIUM FOUNDATION 886 CANNERY ROW MONTEREY, CA 93940	N/A	PC	General & Unrestricted	500
NAACP LEGAL DEFENSE AND EDUCATIONAL FUND INC 40 RECTOR ST 5TH FL NEW YORK, NY 10006	N/A	PC	work against voter suppression Project	10,000
NARAL PRO-CHOICE AMERICA FOUNDATION 1156 15TH ST NW STE 700 WASHINGTON, DC 20005	N/A	PC	General & Unrestricted	250
NATIONAL AUDUBON SOCIETY INC 225 VARICK ST 7TH FL NEW YORK, NY 10014	N/A	PC	General & Unrestricted	250
NATURAL RESOURCES DEFENSE COUNCIL INC 40 W 20TH ST NEW YORK, NY 10011	N/A	PC	Initiative to fight climate change	30,000
PARENTS-TEACHERS ASSOCIATION OF QUEST 2 LEARN 351 W 18TH ST NEW YORK, NY 10011	N/A	PC	General & Unrestricted	180
Total ► 3a				181,255

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
PLANNED PARENTHOOD FEDERATION OF AMERICA INC 123 WILLIAMS ST 10TH FL NEW YORK, NY 10038	N/A	PC	General & Unrestricted	1,000
PRO PUBLICA INC 155 AVE OF THE AMERICAS 13TH FL NEW YORK, NY 10013	N/A	PC	General & Unrestricted	10,000
SOUTHERN POVERTY LAW CENTER INC 400 WASHINGTON AVE MONTGOMERY, AL 36104	N/A	PC	General & Unrestricted	10,000
TUSK USA INC 525 E 89TH ST NEW YORK, NY 10128	N/A	PC	General & Unrestricted	20,000
WILLIAM J BRENNAN JR CENTER FOR JUSTICE INC 120 BROADWAY STE 1750 NEW YORK, NY 10271	N/A	PC	for your important work against voter suppression	20,000
Total ▶ 3a				181,255

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2016 Depreciation Schedule

Name: The Betty Millard Foundation

EIN: 45-4165383

TY 2016 Investments Corporate Stock Schedule

Name: The Betty Millard Foundation
EIN: 45-4165383

Name of Stock	End of Year Book Value	End of Year Fair Market Value
ACADIA HEALTHCARE CO INC	6,207	4,469
AETNA INC	15,182	33,731
ALKERMES	3,765	5,002
ALLERGAN PLC	32,036	24,571
ALLIANCE DATA SYSTEM CORP	16,639	24,221
ALPHABET INC CL A	5,797	11,094
ALPHABET INC CL C	31,465	45,537
AMAZON COM	28,765	51,741
AMERICAN EXPRESS CO	19,577	19,705
AMERICAN TOWER REIT INC	23,487	22,193
AMERIPRISE FINANCIAL INC	4,607	6,878
AMERISOURCEBERGEN CORP	5,281	7,584
AMETEK INC	4,857	5,540
AMPHENOL CORPORATION	3,380	6,250
ANADARKO PETROLEUM CORP	27,632	24,894
ANGEL OAK MULTI-STRATEGY INCOM	70,049	63,848
ANSYS INC	4,330	4,994
APPLE INC	13,074	24,785
ASHLAND GLOBAL HOLDINGS	3,509	3,716
AUTOMATIC DATA PROCESSING INC	22,696	38,029
AUTONATION INC	3,637	4,038
AUTOZONE INC	8,224	16,586
BARCLAYS ETN PLUS SELECT MLP	74,069	94,199
BE AEROSPACE, INC	5,052	6,440
BERRY PLASTICS GROUP INC	2,771	7,894
BLACKROCK INC	14,892	20,930
BOEING CO	10,875	19,616
BORG WARNER INC	2,439	2,761
BROWN FORMAN CORP CL B	4,094	5,390
CAPITAL ONE FINANCIAL CORP	12,535	17,274

Name of Stock	End of Year Book Value	End of Year Fair Market Value
CARDINAL HEALTH INC	4,675	4,174
CARDTRONICS INC	4,402	8,404
CARTER'S INC	7,031	6,479
CHECK POINT SOFTWARE TECHNOLOG	3,198	5,828
CHURCH & DWIGHT	4,531	6,540
CIGNA	13,194	12,539
CISCO SYSTEMS INC	16,830	22,786
CITIGROUP INC	13,963	17,472
CITRIX SYSTEMS INC	2,413	3,662
COGNIZANT TECHNOLOGY SOLUTIONS	9,386	13,559
COLGATE-PALMOLIVE COMPANY	19,865	19,894
COMCAST CORP	21,556	31,418
CONCHO RESOURCES INC	3,756	5,171
CROWN HOLDINGS INC	3,703	4,731
CVS CAREMARK CORP	11,922	18,149
DANAHER CORP	12,387	20,628
DELL TECHNOLOGIES INC	4,626	5,387
DELPHI AUTOMOTIVE PLC	4,886	4,715
DICK'S SPORTING GDS	3,362	3,770
DISCOVERY COMMUNICATIONS, INC	4,789	3,696
DOLLAR GENERAL CORP	12,074	18,443
DOLLAR TREE INC	5,952	10,265
EDWARDS LIFESCIENCES	3,639	4,498
ENVISION HEALTHCARE CORP	4,485	4,367
EOG RESOURCES INC	9,854	12,031
EPAM SYSTEMS INC	3,924	7,460
EQT CORPORATION	4,348	3,335
EQUINIX, INC	4,540	7,863
EURONET WORLDWIDE INC	7,928	7,750
EXPRESS SCRIPTS HOLDING CO	15,921	18,917

Name of Stock	End of Year Book Value	End of Year Fair Market Value
F M C CP	3,872	3,676
FIDELITY NATIONAL INFORMATION	13,854	23,978
FISERV INC	14,665	36,667
FLEETCOR TECHNOLOGIES INC	4,249	3,963
FOOT LOCKER INC N.Y. COM	3,218	7,089
FORTIVE CORPORATION	4,019	7,079
GAMESTOP CORP	2,470	2,425
GENERAL ELECTRIC CO	21,804	28,756
GLOBAL PAYMENTS INC	4,397	5,830
HANESBRANDS INC	5,660	4,530
HARDING LOEVNER INSTITUTIONAL	51,702	49,984
HCA INC	6,494	7,180
HD SUPPLY HLDGS INC	5,244	7,737
HEALTHSOUTH CP	5,239	7,671
HOME DEPOT INC	13,385	23,062
HUBBELL CLASS B	3,690	3,968
HUMANA INC	1,977	5,713
IHS MARKIT LTD	3,617	3,895
INT'L FLAVORS & FRAGRANCES INC	4,091	5,420
INTERCONTINENTAL EXCHANGE, INC	3,834	6,770
JOHNSON & JOHNSON	18,115	23,964
JONES LANG LASALLE	4,586	3,840
JP MORGAN CHASE	19,033	33,222
KANSAS CITY SOUTHERN	6,213	5,176
KINDER MORGAN INC	16,793	17,396
LIGAND PHARMACEUTICALS INCORPO	2,609	2,337
LKQ CORPORATION	5,722	6,099
MACY'S INC	16,974	11,638
MARRIOTT INTERNATIONAL INC. CL	3,038	6,284
MATTHEWS PACIFIC TIGER FUND I	84,258	76,407

Name of Stock	End of Year Book Value	End of Year Fair Market Value
MCKESSON CORP	15,121	11,236
MEDNAX, INC	3,152	4,866
MEDTRONIC PLC	24,778	22,936
MERCK & CO INC	13,430	18,250
MICROCHIP TECHNOLOGY INC	5,540	9,879
MICROSOFT CORP	20,638	39,770
MOHAWK INDS INC	3,650	6,390
MONSTER BEVERAGE CORP	4,042	11,174
NEXTERA ENERGY, INC	13,140	14,694
NXP SEMICONDUCTORS	4,409	11,369
O'REILLY AUTOMOTIVE INC	5,915	6,682
OMNICOM GROUP	11,038	13,277
ORACLE CORP	22,193	24,608
PENTAIR INC. COM	2,910	2,691
PEPSICO INC	19,727	23,960
PIONEER NAT RES CO	6,398	6,663
PRAXAIR INC	16,852	17,813
PRUDENTIAL FINCL INC	20,371	24,558
PRUDENTIAL HIGH YIELD FUND, IN	48,596	51,422
PTC INC	5,295	5,784
QUALCOMM INC	22,272	22,168
REXNORD CORP	5,658	4,623
RIDGEWOOD SEIX FLTG RATE HIGH	64,283	67,828
ROPER INDUSTRIES	4,882	7,140
ROSS STORES, INC	4,201	9,840
SABRE CORPORATION	5,958	5,689
SBA COMMUNICATIONS	4,907	7,022
SIMON PPTY GROUP INC	11,993	14,214
SKYWORKS SOLUTIONS, INC	2,031	7,018
SPROUTS FARMERS MARKET INC	5,860	4,976

Name of Stock	End of Year Book Value	End of Year Fair Market Value
STERICYCLE INC	5,663	4,083
STRYKER CORPORATION	13,413	23,363
T. ROWE PRICE ASSOCIATES	4,258	4,290
TD AMERITRADE HOLDING CORP	4,542	6,148
TE CONNECTIVITY LTD	5,449	6,374
TEAM HEALTH HOLDINGSINC COM	2,689	3,215
THERMO FISHER SCIENTIFIC INC	14,222	14,957
TJX COMPANIES INC	8,043	11,795
TRACTOR SUPPLY CO COM	3,441	5,155
TWEEDY BROWNE GLOBAL VALUE FUN	70,049	62,600
ULTA SALON, COSMETICS & FRAGRA	2,805	4,589
UNION PACIFIC	13,785	17,626
UNITED TECHNOLOGIES CORP	14,590	17,210
UNITEDHEALTH GROUP INC	11,015	32,008
UNIVERSAL HLTH SVC B	5,583	6,489
US BANCORP	18,256	25,428
V F CORP	8,104	10,510
VANTIV INC - CLASS A	4,752	11,745
VIRTUS EMERGING MARKETS OPPTS	48,655	42,604
VISA INC	23,573	30,116
WABTEC	3,211	3,238
WALGREENS BOOTS ALLIANCE	18,842	18,621
WELLS FARGO & CO	23,238	32,570
WEX, INC	3,615	5,245
WHIRLPOOL CORP	5,463	7,816

TY 2016 Investments Government Obligations Schedule**Name:** The Betty Millard Foundation**EIN:** 45-4165383**US Government Securities - End
of Year Book Value:**

149,563

**US Government Securities - End
of Year Fair Market Value:**

149,568

**State & Local Government
Securities - End of Year Book
Value:****State & Local Government
Securities - End of Year Fair
Market Value:**

TY 2016 Other Expenses Schedule**Name:** The Betty Millard Foundation**EIN:** 45-4165383**Other Expenses Schedule**

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Administrative Fees	15,804			15,804
Bank Charges	10	10		
State or Local Filing Fees	25			25

TY 2016 Other Professional Fees Schedule**Name:** The Betty Millard Foundation**EIN:** 45-4165383

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Investment Management Services	23,965	23,965		

TY 2016 Taxes Schedule**Name:** The Betty Millard Foundation**EIN:** 45-4165383

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
990-PF Estimated Tax for 2016	700			