

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Department of the Treasury Internal Revenue Service

CF ?

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2016

. व्याचार के रियाचीता विवर्धकर्मा

	10101	F AUTO CAICIN	tal year, or tax year beginning , 2010, and ending	·	· <u> </u>	
В	Check if a	applicable	C Name of organization The Saint Louis Zoo Association	D Employer Ident	tification number	
	Add	ress change	Doing business as	43-1727	309	
	\vdash	ne change	Number and street (or P O box if mail is not delivered to street address) Room/suite	E Telephone num		
	\vdash	ei retum	One Government Drive	(314) 7	81-0900	
	H	return/terminated	City or town, state or province, country, and ZIP or foreign postal code	1 (311)	01 0300	
	H	ended return		G	\$ 38,410,112.	
	\mathbf{H}		Saint Louis MO 63110 F Name and address of principal officer H(a) is the	a group return for sub		
	∐'App	lication pending		- •		
			Jeffrey Bonner, Ph.D. (Same as 'C' Above)	ill subordinates included , attach e list (see instr	ructions)	
<u> </u>	Tax-ex	xempt status	X 501(c)(3)			
J	Web	site: ► ww		p exemption number 🕨	<u> </u>	
K	Form o	of organization.	X Corporation Trust Association Other ► L Year of formation: 19	95 M State of I	egal domicile MO	
عنوا		Summar	Y			
				Zoo Associatio	on was established	
9	t	to support and enl	ance the Saint Louis Zoo by providing facilities, funds, and advice. The Association provides direct financial	support to the Zoo for	r renovations, new facilities,	
Activities & Governance	\ <u></u>	programs, cor	servation and research; administers fundraising campaigns and activites for the	Zoo; and manage	s the Zoo's Endowment.	
Ĕ	3	See Sche	dule O for continuation.			
Š	2 0	Check this box	if the organization discontinued its operations or disposed of more than 25%	of its net assets.		
Ŏ	3 1		ing members of the governing body (Part VI, line 1a)		82	
ab S	4 1	Number of ind	ependent voting members of the governing body (Part VI, line 1b)	4	82	
<u>=</u>	5 T	Total number	of individuals employed in calendar year 2016 (Part V, line 2a) '!	5	0	
₹	6 T	Total number	of volunteers (estimate if necessary)	6	1,492	
¥			d business revenue from Part VIII, column (C), line 12	7a	0.	
	bΛ	Vet unrelated	business taxable income from Form 990-T, line 34	7b	0.	
				Prior Year	Current Year	
•	8 0	Contributions	and grants (Part VIII, line 1h)	2,123,979.	12,631,754.	
Revenue	9 F	Program servi	- · · · · · · · · · · · · · · · · · · ·	4,717,234.	4,656,222.	
Ş	10 Ir	nvestment inc	come (Part VIII, column (A), lines 3, 4, and 7d)	1,468,814.	1,931,399.	
æ	11 C	Other revenue	(Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-987.	51,440.	
				8,309,040.	19,270,815.	
_				5,616,513.	10,636,744.	
			o or for members (Part IX, column (A), line 4)			
	,			0.1	0.	
80	i			2,546,583.	2,571,640.	
2	16a P	rofessional fu	andraising fees (Part IX, column (A), line 11e)	0.		
Expenses	ьт	otal fundraisi	ng expenses (Part IX, column (D), line 25) ►1, 280, 490.			
ш	17 C	Other expense		3,318,240.	3,742,152.	
i				1,481,336.	16,950,536.	
. 2	 '	CVC/IDC IC33		6,827,704.	2,320,279.	
8 5	20 -	otal acasta /F		ing of Current Year	End of Year	
		•		4,337,730.	100,385,575.	
줉	l			2,691,290.	3,907,911.	
ŽZ	22 N			1,646,440.	96,477,664.	
B		Signatur	e Block			
Unde	r penalties	s of perjury, I decl	are that I have examined this return, including accompanying schedules and statements, and to the best of my kno r (other than officer) is based on all information of which preparer has any knowledge	wiedge and belief, it is t	rue, correct, and	
comp	Hele Deci	aration of prepare	r (other than omicer) is based on all information of which preparer has any knowledge			
			(1/ N/2m	8123/	2017	
Sig	ın	Signatur		Date		
Hei		Jeff	rey P. Bonner, Ph.D. Dana	Brown Pre	sident & CEO	
		Type or p	onnt name and trite			
		Pnnt/Type pn	eparer's name Preparer's sugneture Date	Check if	PTIN	
D-:	:a	Jeffre		self-employed		
	e Only	- 1	CliftonLarsonAllen, LLP			
J	e Om)	Firm's addres	l Bronze Pointe		-0746749	
			Belleville, IL 62226	Phone no 618	-233-1200	
Mav	the IRS	S discuss this	return with the preparer shown above? (see instructions)		. X Yes No	

BAA For Paperwork Reduction Act Notice, see the separate Instructions.

Form 990 (2016)

TEEA0101 11/16/16

Form	1990 (2016) The Saint Louis Zoo Association	43-1727309	Page 2
Par	t III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
`1	Briefly describe the organization's mission		
	The Saint Louis Zoo Association was established		
	to support and enhance the Saint Louis Zoo		
	See Form 990, Page 2, Part III, Line 1 (continued)		
2	Did the organization undertake any significant program services during the year which were not listed on the	prior	_
	Form 990 or 990-EZ?	Yes	X No
	If 'Yes,' describe these new services on Schedule O	_	_
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services	s? Yes	X No
	If 'Yes,' describe these changes on Schedule O		
4	Describe the organization's program service accomplishments for each of its three largest program services, Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to cand revenue, if any, for each program service reported	as measured by expense others, the total expenses	es s,
	*		
4 a	(Code) (Expenses \$ 9,411,051. including grants of \$ 9,411,051.) (F		0.)
	Financial Support - Direct financial support to the Saint Louis	Zoo	.
	for renovations, new facilities, programs, conservation and rese	arch.	.
			.
			
		_ _	<i></i>
			
			
			.
			
4 b			<u>5,225.</u>)
	Membership - The Association maintained a membership base of ove	40 000 1 1	
	representing approximately 165,000 individuals in the community.		
	representing approximately 165,000 individuals in the community.		
	representing approximately 165,000 individuals in the community.		
	representing approximately 165,000 individuals in the community.		
	representing approximately 165,000 individuals in the community.		
	representing approximately 165,000 individuals in the community.		
	representing approximately 165,000 individuals in the community.		
	representing approximately 165,000 individuals in the community.		
	representing approximately 165,000 individuals in the community.		
	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016.	This program	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. Code	This program	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. Code (Code (This program	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code)(Expenses \$ 705,164. including grants of \$ 0.)(F Campaign Administration - Administering a fundraising campaign t generates proceeds to be used to renovate and expand exhibits in	This program Revenue \$ hat the	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. Code (Code (This program Revenue \$ hat the	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code)(Expenses \$ 705,164. including grants of \$ 0.)(F Campaign Administration - Administering a fundraising campaign t generates proceeds to be used to renovate and expand exhibits in	This program Revenue \$ hat the	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code)(Expenses \$ 705,164. including grants of \$ 0.)(F Campaign Administration - Administering a fundraising campaign t generates proceeds to be used to renovate and expand exhibits in	This program Revenue \$ hat the	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code)(Expenses \$ 705,164. including grants of \$ 0.)(F Campaign Administration - Administering a fundraising campaign t generates proceeds to be used to renovate and expand exhibits in	This program Revenue \$ hat the	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code)(Expenses \$ 705,164. including grants of \$ 0.)(F Campaign Administration - Administering a fundraising campaign t generates proceeds to be used to renovate and expand exhibits in	This program Revenue \$ hat the	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code)(Expenses \$ 705,164. including grants of \$ 0.)(F Campaign Administration - Administering a fundraising campaign t generates proceeds to be used to renovate and expand exhibits in	This program Revenue \$ hat the	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code)(Expenses \$ 705,164. including grants of \$ 0.)(F Campaign Administration - Administering a fundraising campaign t generates proceeds to be used to renovate and expand exhibits in	This program Revenue \$ hat the	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code)(Expenses \$ 705,164. including grants of \$ 0.)(F Campaign Administration - Administering a fundraising campaign t generates proceeds to be used to renovate and expand exhibits in	This program Revenue \$ hat the	
4 c	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code)(Expenses \$ 705,164. including grants of \$ 0.)(F Campaign Administration - Administering a fundraising campaign t generates proceeds to be used to renovate and expand exhibits in	This program Revenue \$ hat the	
	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code)(Expenses \$705,164. including grants of \$0.)(F Campaign Administration - Administering a fundraising campaign to generates proceeds to be used to renovate and expand exhibits in Saint Louis Zoo, educating and benefiting millions of visitors e	This program Revenue \$ hat the	
	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code	Revenue \$ hat the ach year.	0.)
4 d	representing approximately 165,000 individuals in the community. generated \$4,305,225 in revenue in 2016. (Code)(Expenses \$705,164. including grants of \$0.)(F Campaign Administration - Administering a fundraising campaign to generates proceeds to be used to renovate and expand exhibits in Saint Louis Zoo, educating and benefiting millions of visitors e	Revenue \$ hat the ach year.	0.)

Checklist of Required Schedules Part IV Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A . . . X Χ Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 3 Χ 3 Χ ls the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III . . . Χ 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I . . . Χ 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II 7 Х Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III. . . 8 Х Χ 9 Х 10 If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, 11 or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule Χ 11 a b Did the organization report an amount for investments — other securities in Part X, line 12 that is 5% or more of its total Χ 11 b c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total Х 11 c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported Χ 11 d e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X. . . . Χ 11 e f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X. X 11 f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Χ 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional Χ 12b Χ 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E. 13 14a Did the organization maintain an office, employees, or agents outside of the United States? . . . Χ 14a b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, 14b Х Х 15 16 Х 16 Χ 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II Х 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,'

Part IV Checklist of Required Schedules (continued) Yes No 20a Χ 20a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H . . . b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return? . . 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II Χ 21 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III Χ Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Х 23 Х 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . 24h c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease 24c d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit Χ transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I... 25a b is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete 25b Χ 26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? Χ 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member Χ 27 of any of these persons? If 'Yes,' complete Schedule L, Part III . . . Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) Χ a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L. Part IV . . . 28a b A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete 28b Χ X 28c X Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation 30 Х Χ Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I. 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Χ Schedule N. Part II 32 Χ 33 Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, Χ 34 Χ 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a 35b 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related Х 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI 37 Χ 38 X 38 BAA Form 990 (2016)

Form 990 (2016) The Saint Louis Zoo Association

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V	· · · · · · · · ·		\cdot
4.0 Enterthe number recorded in Day 2 of Entert 4000 Ed. O. C. J.		Yes	No
1 a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	0		
b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	0		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	10	;	
2 a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2 a	0		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		,	
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		1	
3 a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a		X
b If 'Yes,' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule O		+	
4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b If 'Yes,' enter the name of the foreign country ▶			
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5 a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		1	X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).	•	1	
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X	
b If 'Yes,' did the organization notify the donor of the value of the goods or services provided?		1	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file		1	
Form 82827	7 с		Х
d If 'Yes,' indicate the number of Forms 8282 filed during the year			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			Х
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		Х
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7 h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsor			
organization have excess business holdings at any time during the year?	8		
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?			
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b		
10 Section 501(c)(7) organizations. Enter			-
a Initiation fees and capital contributions included on Part VIII, line 12			1
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10 b			
11 Section 501(c)(12) organizations. Enter		,	
a Gross income from members or shareholders			
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12b	,		
13 Section 501(c)(29) qualified nonprofit health insurance issuers. a is the organization licensed to issue qualified health plans in more than one state?	13a		
Note. See the instructions for additional information the organization must report on Schedule O	1.50		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c Enter the amount of reserves on hand			- 1
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		
b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O			
BAA TEEA0105 11/16/16		990 (2	016

Pai	rt VI	Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b below	, and	d for	
		a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in	7		
•		Schedule O. See instructions			□
_	41	Check if Schedule O contains a response or note to any line in this Part VI			. X
Sec	tion A	A. Governing Body and Management	— т		
				Yes	No
1 8	Enter	the number of voting members of the governing body at the end of the tax year			
	of the	governing body, or if the governing body delegated broad			
		rity to an executive committee or similar committee, explain in Schedule O	İ		
		the number of voting members included in line 1a, above, who are independent			
2		ny officer, director, trustee, or key employee have a family relationship or a business relationship with any other director, trustee, or key employee?	2		
_					
3	of office	e organization delegate control over management duties customarily performed by or under the direct supervision cers, directors, or trustees, or key employees to a management company or other person?	3		<u>X</u>
4		e organization make any significant changes to its governing documents			
		the prior Form 990 was filed?....................................	4		X
5		e organization become aware during the year of a significant diversion of the organization's assets?	5		X
6		e organization have members or stockholders?	6		X
7 a		e organization have members, stockholders, or other persons who had the power to elect or appoint one or more			
		ers of the governing body?	7 a		<u>X</u>
t		ny governance decisions of the organization reserved to (or subject to approval by) members,			
		nolders, or persons other than the governing body?	7 b		<u> X</u>
8	Did th	e organization contemporaneously document the meetings held or written actions undertaken during the year by			
_		llowing overning body?			
			8 a	X	
		committee with authority to act on behalf of the governing body?	8 b	Х	
9		re any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the ization's mailing address? If 'Yes,' provide the names and addresses in Schedule O	9		Х
Sec	tion E	3. Policies (This Section B requests information about policies not required by the Internal Revenu	ie Co	ode)	
		_		Yes	No
10 a	Did the	e organization have local chapters, branches, or affiliates?	10 a		X
t		did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their ons are consistent with the organization's exempt purposes?	10 b		
11 a	Has the	eorganization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11 a	X	
t	Descri	be in Schedule O the process, if any, used by the organization to review this Form 990			
12 a	Did the	e organization have a written conflict of interest policy? <i>If 'No,' go to line 13 · · · · · · · · · · · · · · · · · · </i>	12a	X	
b		officers, directors, or trustees, and key employees required to disclose annually interests that could give rise flicts?	12b	Х	
C		e organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in	12 c	Х	
42		lule O how this was done	13	X	
13			14	X	
14 15		e organization have a written document retention and destruction policy?	14	^	
	persor	ns, comparability data, and contemporaneous substantiation of the deliberation and decision?			
		<u></u>	15a		X
b			15 b		X
	If 'Yes	to line 15a or 15b, describe the process in Schedule O (see instructions)			
16 a		e organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a e entity during the year?	16a		
b	If 'Yes	did the organization follow a written policy or procedure requiring the organization to evaluate its			
	particij	pation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the zation's exempt status with respect to such arrangements?	16 b		
Sec	tion C	C. Disclosure			
17	List the	e states with which a copy of this Form 990 is required to be filed Illinois			
18	Section for pub	n 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are objection. Indicate how you made these available. Check all that apply	vailab	le	
		wn website Another's website X Upon request Other (explain in Schedule O)			
19	Describ	e in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available lic during the tax year	to		
20	•	the name, address, and telephone number of the person who possesses the organization's books and records			
		· · · · · · · · · · · · · · · · · · ·	4) 6	46-4	619

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of 'key employee'
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee										
(A) Name and Title	(B) Average hours per	Pos thar	s both	an o	ot che unles: fficer ftruste			(D) Reportable compensation from the organization	(E) Reportable compensation from	(F) Estimated amount of other compensation
	week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	related organizations (W-2/1099-MISC)	from the organization and related organizations
(1) Matthew W. Geekie President	1.00	Х		Х				0.	0.	0.
(2) Joseph T. Ambrose Vice President	_1.00	Х		Х				0.	0.	0.
(3) Stephen C. Jones Secretary	1.00	Х		Х				0.	0.	0.
(4) Maurice E. Quiroga Treasurer	_1.00	Х		Х				0.	0.	0.
(5) Susan S. Block Director	1.00	х						0.	0.	0.
	1.00	х						0.	0.	0.
(7) Janıs G. Goldstein Director	_1.00	х						0.	0.	0.
	_1.00	Х						0.	0.	0.
(9) Margi Imo Director	_1.00	Х				:		0.	0.	0.
(10) Lawrence P. Katzenstein Director	1.00	Х						0.	0.	0.
(11) Mark P. Mantovanı Director	_1.00	Х						0.	0.	0.
(12) Elizabeth Monticelli Director	1.00	х						0.	0.	0.
(13) Steven S. Pope, DVM Director	_1.00	Х						0.	0.	0.
(14) Nicole Ringenberg Director	_1.00	Х						0.	0.	0.

43-1727309

Part VII Section A. Officers, Directors, True	1	Key	Em	ıpic	oye	es,	and	d Highest Com	pensated Emp	oyee	S (cont	inued)
	(B)			(C	-							
(A) Name and title	Average hours per	kod	, unle	ss pe	more rson i directo	than ones that the state of the	an tee)	(D) Reportable compensation from	(E) Reportable compensation from	amo	(F) stimated unt of oth	
	week (list any hours for related organiza - tions below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	con f org ar	npensation the ganization of related ganization	n I
(15) Sally H. Roth	1.00	х						0.	0.			0.
(16) John R. Sondag Director	1.00_	Х						0.	0.			0.
(17) F. Todd Tiefenauer Director	1.00	Х						0.	0.			0.
(18) Virgil Van Trease Director	1.00	Х						0.	0.			0.
(19) John A. Wright, Sr., Ph.D. Director	1.00_	х					_	0.	0.			0.
Director Emeritus	1.00_	Х						0.	0.			0.
(21) Barbara C. Archer Director	1.00_	x						0.	0.			0.
Director	1.00_	X						0.	0.			0.
Director	1.00_	х						0.	0.			0.
Q24) James G. Berges Director	1.00_	Х						0.	0.			0.
Director	1.00_	Х						0.	0.			0.
1 b Sub-total.		• • •			• •			0.	0.			0.
c Total from continuation sheets to Part VII, Section								0.	2,093,795.	_	331,9	
d Total (add lines 1b and 1c)							ive	0 . d more than \$100,0	2,093,795. 000 of reportable cor		331,9 ition	988.
3 Did the organization list any former officer, director	or trustos	kov	omi	alov	00.	or bio	has	t componented or	inlovoo	<u> </u>	Yes	No
on line 1a? If 'Yes,' complete Schedule J for such in 4 For any individual listed on line 1a, is the sum of reg	ndıvıdual		٠. ٔ				٠.			. 3	Х	
the organization and related organizations greater to	han \$150,	0002	If 'Ye	es, '	com	plete	Sci	hedule J for		4	X	
5 Did any person listed on line 1a receive or accrue or for services rendered to the organization? If 'Yes,' c	ompensati omplete S	on fro	om a ule J	ny L I for	ınrel <i>suci</i>	lated h <i>per</i>	org son	anization or individ	lual 	. 5		X
Section B. Independent Contractors 1 Complete this table for your five highest compensate	ed indepe	nden	con	trac	tors	that	rece	eived more than \$1	00,000 of			
compensation from the organization Report compe	nsation for	the ·	caler	ndar	yea	r end	gnıt	with or within the	organization's tax ye			
(A) Name and business addre	ess						_	(B) Description o			C) ensation	n
	· · · · · · ·		···-									
Total number of independent contractors (including \$100,000 of compensation from the organization	but not lim	iited 1	to the	ose	liste	d abo	ove)	who received more	re than			

Check if Schedule O contains a response or note to any line in this Part VIII . . (A) (B) (D) Total revenue Related or Unrelated Revenue exempt business excluded from tax function revenue under sections revenue 512-514 1 a Federated campaigns Contributions, Gifts, Grants and Other Similar Amounts 9,864 b Membership dues 1b 2,042,368 c Fundraising events 1 c 488,480 d Related organizations 1 d e Government grants (contributions) . . 1 e f All other contributions, gifts, grants, and similar amounts not included above. 10,091,042 g Noncash contributions included in lines 1a-1f \$ 426,279 h Total. Add lines 1a-1f <u>. . . .</u> **>** 12,631,754 Program Service Revenue Business Code 2a Membership _ _ 900099 4,305,225 4,305,225 0 0. Parent Program 900099 350,997 350,997 0. 0. f All other program service revenue . . . 4,656,222. 3 Investment income (including dividends, interest and 916,838 916,838. Income from investment of tax-exempt bond proceeds . . . 5 (ı) Real (ii) Personal 6 a Gross rents b Less rental expenses c Rental income or (loss) . . d Net rental income or (loss) (i) Securities 7 a Gross amount from sales of (II) Other assets other than inventory 19,790,152 b Less cost or other basis and sales expenses . . . 18,775,591 c Gain or (loss) 1,014,561 1,014,561 014,561 8 a Gross income from fundraising events Other Revenue (not including. \$ _____488,480. of contributions reported on line 1c) See Part IV, line 18. **b** Less direct expenses b 363<u>,706</u>. c Net income or (loss) from fundraising events -15,5760. -15,5769 a Gross income from gaming activities See Part IV, line 19. **b** Less direct expenses þ 0 c Net income or (loss) from gaming activities . 0 0 0 10 a Gross sales of inventory, less returns and allowances 0 b Less cost of goods sold 0 c Net income or (loss) from sales of inventory ▶ 0 0 0. Miscellaneous Revenue Business Code **11a** <u>Mıscellaneous</u> 900099 9,669 0 0 9,669. b Cell_Tower Lease 900099 57,347 0 0 57,347. d All other revenue e Total. Add lines 11a-11d 67,016 270,815 4,656,222 1,982,839

Part IX Statement of Functional Expens Section 501(c)(3) and 501(c)(4) organizations must con		ther organizations must i	complete column (A)	
Check if Schedule O contains a res				
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	10,636,744.	10,636,744.		· · · · · · · · · · · · · · · · · · ·
2 Grants and other assistance to domestic individuals See Part IV, line 22	0.	0.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0.	0.1		
4 Benefits paid to or for members	0.	0.		·····
5 Compensation of current officers, directors,				
trustees, and key employees	0.	0.	0.	0.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	_			0
7 Other salaries and wages	0.	0.1	0.	0.
Danata alan assarala and santahadana	2,048,091.	1,220,081.	610,090.	217,920.
(include section 401(k) and 403(b) employer contributions)	229,147.	139,132.	66,979.	23,036.
9 Other employee benefits	146,876.	90,053.	42,159.	14,664.
10 Payroll taxes	147,526.	87,960.	43,998.	15,568.
11 Fees for services (non-employees)				
a Management	23,600.	11,600.	12,000.	0.
b Legal	16,825.	0.	16,825.	0.
c Accounting	1,101.	0.	1,101.	0.
d Lobbying	368,900.	0.	368,900.	0.
e Professional fundraising services See Part IV, line 17 .		,		
f Investment management fees	141,642.	0.	141,642.	0.
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	346,117.	0.	230,013.	116,104.
12 Advertising and promotion	74,494.	44,557.	20,151.	9,786.
13 Office expenses	50,378.	12,055.	29,628.	8,695.
14 Information technology	56,333.	14,110.	42,223.	0.
15 Royalties	0.	0.	0.	0.
16 Occupancy	0.	0.	0.	0.
17 Travel	13,214.	959.	10,972.	1,283.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0.	0.	0.	_0.
19 Conferences, conventions, and meetings	0.	0.	0.	0.
20 Interest	0.	0.	0.1	0.
21 Payments to affiliates	0.	0.	0.	_0.
22 Depreciation, depletion, and amortization	0.	0.	0.	0.
23 Insurance	48,014.	0.	37,214.	10,800.
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				£
a Supplies	585,981.	105.830.	312,295.	167,856.
b Printing & Graphics	432,264.	142,331.	181,794.	108,139.
C Donor Cultivation	141,002.	58,636.	17,062.	65,304.
d Postage	290,592.	180,871.	62,528.	47,193.
e All other expenses	1,151,695.	225,757.	451,796.	474,142.
25 Total functional expenses Add lines 1 through 24e	16,950,536.	12,970,676.	2,699,370.	1,280,490.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following				
SOP 98-2 (ASC 958-720)				Form 990 (2016)

Part X Balance Sheet
Check if Schedule O contains a response or n

3 Piedges and grants receivable, net. 10,584,675, 3 6,933,610		_	Check is scriedule of contains a response or note to any line in this Part X	(A) Beginning of year	· · · ·	(B) End of year
2 Savings and temporary cash investments 208,591, 2 3 6,933,510		1	Cash — non-interest-bearing	16.231.962.	1	19.343.472
3 Pledges and grants receivable, net		2			2	0.
A Accounts receivable, net 2,962,686 4 2,752,437		3			3	
1 Loans and other receivables from current and former officers, directors Tubes No. 5 0 0 0 0 0 0 0 0 0		4	Accounts receivable, net		4	
Part of Schedule		5			-	
Section of the receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(6)(3)(8), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees beneficiary organizations (see instructions) Complete Part I of Schedule L			Part II of Schedule L	0	5	0.
7 Notes and loans receivable, net		6	section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees'			
8 Inventories for sale or use 0, 8 0, 0 9 Prepard expenses and deferred charges 110, 1468, 9 110, 706	Ø	7				
10a Land, buildings, and equipment cost or other basis	ě	l '				
10a Land, buildings, and equipment cost or other basis	Ass		<u> </u>		 	
Complete Part VI of Schedule D 10a 10b 0. 10c 11 Investments – publicly traded securities 62,515,251. 11 69,663,202 12 10vestments – publicly traded securities 62,515,251. 11 69,663,202 12 206,901 13 10vestments – other securities See Part IV. Ine 11 209,392. 12 206,901 13 10vestments – program-related See Part IV. Ine 11 0. 13 0. 14 11 11 12,514,705. 15 13,375,247 15 15,375,247 16 10tal assets See Part IV. Ine 11 1,514,705. 15 1,375,247 16 10tal assets See Part IV. Ine 11 1,514,705. 15 1,375,247 17 Accounts payable and accrued expenses 170,408. 17 453,986. 170,408. 17 453,986. 18 Grants payable 0. 18	-	_		110,468.	9	110,706.
11 Investments - publicly traded securities 62,515,251. 11 69,663,202 12 Investments - other securities See Part IV, line 11 209,392. 12 206,901 13 Investments - program-related See Part IV, line 11 0. 13 0. 14 Intangible assets 0. 14 0. 15 Other assets See Part IV, line 11 1,514,705. 15 1,375,247 16 Total assets. Add lines 1 through 15 (must equal line 34) 94,337,730. 16 100,385,575 17 Accounts payable and accrued expenses. 170,408. 17 453,986 18 Grants payable 0. 18 0. 19 Deferred revenue 128,935. 19 118,902 20 Tax-excempt bond liabilities 0. 20 0. 21 Escrow or custodial account liability Complete Part IV of Schedule D 0. 21 0. 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 0. 23 0. 23 Secured mortgages and notes payable to unrelated third parties 0. 24 0. 24 Unsecured notes and loans payable to unrelated third parties 0. 24 0. 25 Other liabilities (including federal income tax, payables to related third parties 0. 24 0. 26 Other liabilities. Add lines 17 through 25. 2,391,947. 25 3,335,023. 27 Unrestricted net assets 18,277,852. 28 15,105,430. 37 Pard-in or capital surplus, or land, building, or equipment fund 31 24,124,647. 27 49,120,383. 38 Permanently restricted net assets 0. 24,047,641. 29 32,251,851. 39 Pard-in or capital surplus, or land, building, or equipment fund 31 24,044. 33 96,477,664. 30 Capital stock or trust principal, or current funds 31 24,044. 33 96,477,664. 31 Paid-in or capital surplus, or land, building, or equipment fund 32 24,044. 33 96,477,664. 32 Retained earnings, endowment, accumulated income, or other funds 33 7,444. 34,94. 34,94. 34,94. 34,94. 34,94. 34,94.			Complete Part VI of Schedule D 10a			
12 Investments — other securities See Part IV, line 11 209, 392. 12 206, 901 13 Investments — program-related See Part IV, line 11 0. 13 0. 14 Intangible assets — 0. 14 0. 15 Other assets See Part IV, line 11 1.,514,705. 15 1.,375,247 16 Total assets. Add lines 1 through 15 (must equal line 34) 94,337,730. 16 100,385,575 17 Accounts payable and accrued expenses. 170,408. 17 453,986. 18 Grants payable 0. 18 0. 19 Deferred revenue 128,935. 19 118,902. 10 Total assets out or custodial account liabilities 0. 20 0. 10 Deferred revenue 128,935. 19 118,902. 10 Escrow or custodial account liabilities 0. 20 0. 10 Capital account liabilities 0. 21 0. 10 Capital liabilities 0. 22 0. 21 Capital liabilities 0. 23 0. 22 Other liabilities of included of lines 17-24) Complete Part IV of Schedule D 2,391,947. 25 3,335,023. 25 Total liabilities of included of lines 17-24 Complete Part IV of Schedule D 2,391,947. 25 3,335,023. 26 Total liabilities of included of lines 17 through 25. 2,691,290. 26 3,907,911. 27 Unrestricted net assets 42,124,647. 27 49,120,383. 28 Temporarily restricted net assets 18,277,852. 28 15,105,430. 29 Permanently restricted net assets 18,277,852. 28 15,105,430. 30 Capital stock or trust principal, or current funds 31 31 31 31 31 31 31 3		b		0.	10 c	
13 Investments - program-related See Part IV, line 11		11		62,515,251.	11	69,663,202.
14 Intangible assets . 0. 14 0. 15 Other assets See Part IV, line 11 1.5 Other assets See Part IV, line 11 1.5 Other assets . 3. 15 1.375, 247 16 Total assets . Add lines 1 through 15 (must equal line 34) 94, 337, 730. 16 100, 385, 575. 17 Accounts payable and accrued expenses . 170, 408. 17 453, 986. 18 Grants payable . 0. 18 0. 20 0. 20 0. 0. 21 0. 20 0. 21 0. 21 0. 21 0. 22 0. 22 0. 22 0. 23 0. 24 0. 23 0. 24 0. 23 0. 24 0. 23 0. 24 0. 24 0. 25 0. 25 0. 24 0. 25 0.		12		209,392.	12	206,901.
15 Other assets See Part IV, line 11 1,514,705, 15 1,375,247 16 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 170,408, 17 453,986 18 Grants payable 19 Deferred revenue 10 Tax-exempt bond liabilities 11 Tax-exempt bond liabilities 12 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons 10 Complete Part II of Schedule L 20 Tax-exempt bond liabilities 21 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons 23 Complete Part II of Schedule L 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities not included on lines 17-24) Complete Part X of Schedule D 26 Total liabilities not included on lines 17 through 25. 27 Unrestricted net assets 28 Temporantly restricted net assets 29 Permanently restricted net assets 29 Permanently restricted net assets 30 Capital stock or trust principal, or current funds 31 Pad-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 31 Total net assets or fund balances 42 (124, 647, 27 49, 120, 383, 184, 277, 852, 28 15, 105, 430, 184, 184, 184, 184, 184, 184, 184, 184		13	Investments – program-related See Part IV, line 11	0.	13	0.
16 Total assets. Add lines 1 through 15 (must equal line 34) 94, 337, 730. 16 100, 385, 575 17 Accounts payable and accrued expenses. 170, 408. 17 453, 986 18 Grants payable. 0. 18 0. 19 Deferred revenue 128, 935. 19 118, 902 20 Tax-exempt bond liabilities 0. 20 0. 21 Escrow or custodial account liability Complete Part IV of Schedule D 0. 21 0. 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 0. 23 Secured mortgages and notes payable to unrelated third parties 0. 22 0. 24 Unsecured notes and loans payable to unrelated third parties 0. 24 0. 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D 2, 391, 947 25 3, 335, 023 26 Total liabilities. Add lines 17 through 25. 2, 691, 290 26 3, 907, 911. 30 Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 42, 124, 647 27 49, 120, 383 28 Temporarily restricted net assets 31, 243, 941 29 32, 251, 851, 30 Capital stock or trust principal, or current funds 31 31 Pard-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32 31 Pard-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32 33 Total net assets or fund balances 91, 646, 440 33 96, 477, 664.		14	-	0.	14	0.
17 Accounts payable and accrued expenses 170,408, 17 453,986 18 Grants payable 0, 18 0, 0 19 Deferred revenue 128,935, 19 118,902 10 Escrow or custodial account liabilities 0, 20 0, 0 21 Escrow or custodial account liability Complete Part IV of Schedule D 0, 21 0, 0 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons 0, 22 0, 0 23 Secured mortgages and notes payable to unrelated third parties 0, 24 0, 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D 2,391,947 25 3,335,023 26 Total liabilities. Add lines 17 through 25 2,691,290 26 3,907,911 37 Unrestricted net assets 42,124,647 27 49,120,383 28 Temporarily restricted net assets 42,124,647 27 49,120,383 29 Permanently restricted net assets 18,277,852 28 15,105,430 30 Capital stock or trust principal, or current funds 31 31 Paid-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32 33 Total net assets or fund balances 91,646,440 33 96,477,664 34 Total liabilities and accumulated income, or other funds 91,646,440 33 96,477,664		15	Other assets See Part IV, line 11	1,514,705.	15	1,375,247.
18 Grants payable 0		16	Total assets. Add lines 1 through 15 (must equal line 34)	94,337,730.	16	100,385,575.
19 Deferred revenue 128, 935. 19 118, 902				170,408.	17	453,986.
20 Tax-exempt bond liabilities 0 20 0 0 0 0					-	0.
21 Escrow or custodial account liability Complete Part IV of Schedule D. 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L. 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities and included on lines 17-24) Complete Part X of Schedule D. 26 Total liabilities. Add lines 17 through 25. 27 Organizations that follow SFAS 117 (ASC 958), check here and complete lines 27 through 29, and lines 33 and 34. 28 Temporarily restricted net assets. 29 Permanently restricted net assets. 30 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 27 through 29, and lines 33 and 34. 30 Capital stock or trust principal, or current funds. 31 Paid-in or capital surplus, or land, building, or equipment fund. 32 Retained earnings, endowment, accumulated income, or other funds. 33 Total net assets or fund balances. 34 O. 25 Other liabilities. 36 O. 27 O. 28 O. 29 O. 29 O. 20 O. 20 O. 21 O. 22 O. 23 O. 24 O. 24 O. 25 O. 26 O. 27 O. 28 Other liabilities. 29 O. 24 O. 29 O. 24 O. 29 O. 29 O. 20 O. 21 O. 22 O. 22 O. 23 O. 24 O. 24 O. 25 Other liabilities including and complete lines 37, 247. 25 O. 26 O. 27 O. 28 Other liabilities including and one lates third parties. 29 O. 20 O. 21 O. 22 O. 23 O. 24 O. 25 Other liabilities. 20 O. 24 O. 25 Other liabilities. 20 O. 24 O. 25 Other liabilities. 26 Other liabilities including and one lates third parties. 27 O. 28 Other liabilities included third parties. 29 O. 29 O. 20 O. 21 O. 20 O. 21 O. 22 O. 23 O. 24 O. 25 Other liabilities including and one lates third parties. 20 O. 21 O. 22 O. 23 O. 24 O. 25 Other liabilities including and one lates third parties. 27 Organizations that f			L.	128,935.	19	118,902.
23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D. 2	.,				20	0.
23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D. 2	ĕ.			0.	21	0.
23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D. 2	abili	22	key employees, highest compensated employees, and disqualified persons			
24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D 25 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ▼ x and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 28 Temporarily restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▼ x and complete lines 27 through 29. 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▼ x and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 33 Total net assets or fund balances 91, 646, 440, 33 96, 477, 664.		23				
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D			, ,			
2,391,947. 25 3,335,023.	ĺ			<u>0.</u>	24	0.
Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets			and other liabilities not included on lines 17-24) Complete Part X of Schedule D			3,335,023.
Innex 27 through 29, and lines 33 and 34. 27 Unrestricted net assets	{		Organizations that follow SEAS 447 (ASC 050) short have a little	2,691,290.	26	3,907,911.
Total net assets or fund balances. 17 Unrestricted net assets	S		lines 27 through 29, and lines 23 and 24			
30 Capital stock or trust principal, or current funds	ğ	27				
30 Capital stock or trust principal, or current funds	<u>a</u>					
30 Capital stock or trust principal, or current funds	m					
30 Capital stock or trust principal, or current funds	옵			31,243,941.	29	32,251,851.
30 Capital stock or trust principal, or current funds	됩		and complete lines 30 through 34.			
	ts				30	
	8	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
	۲				32	
	<u>₹</u>			91,646,440.	33	96,477,664.
		34	Total liabilities and net assets/fund balances	94,337,730.		100,385,575.

Form 990 (2016) The Saint Louis Zoo Association 43-1						age 12	
Pa	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI			٠.		$\cdot \square$	
`1	Total revenue (must equal Part VIII, column (A), line 12)	1	1	9,2	70,8	315.	
2	Total expenses (must equal Part IX, column (A), line 25)	2	1	6,9	50,5	536.	
3	Revenue less expenses Subtract line 2 from line 1	_3		2,3	20,2	279.	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	9	91,646,440.			
5	Net unrealized gains (losses) on investments	5		2,5	10,9	945.	
6	Donated services and use of facilities	6				0.	
7	Investment expenses	7				0.	
8	Prior period adjustments	8				0.	
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.	
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,	40	•				
Da	column (B))	10	9	6,4	//, (<u> 564.</u>	
Fai	t XII Financial Statements and Reporting						
Check if Schedule O contains a response or note to any line in this Part XII							
			-		Yes	No	
1	Accounting method used to prepare the Form 990 Cash X Accrual Other		_				
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O						
2 a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2 a		X	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both						
	Separate basis Consolidated basis Both consolidated and separate basis					ļ	
t	Were the organization's financial statements audited by an independent accountant?		[2 b	Χ	<u> </u>	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate						
	basis, consolidated basis, or both Separate basis Description: Both consolidated and separate basis			- 1			
						لــــا	
C	: If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the auditorial review, or compilation of its financial statements and selection of an independent accountant?	lit,		2 c	Х		
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O				J		
3 a	i As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		[3 a	_	Х	
b	olf 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required a			İ			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3 b		<u> </u>	
BAA			1	orm	990 (2016)	

TEEA0112 11/16/16

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2016

Open to Public Inspection

Name of the organization Employer identification number The Saint Louis Zoo Association 43-1727309 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 12, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ)) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii) Enter the hospital's name, city, and state 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university 10 An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization Provide the following information about the supported organization(s) (i) Name of supported organization (III) Type of organization (described on lines 1-10 above (see instructions)) (iv) is the organization listed (v) Amount of monetary (vi) Amount of other support (see instructions) support (see instructions) in your governing document? Yes No (A) (B) (C) (D) (E)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Sec	ction A. Public Support				<u> </u>			
Cale beg	endar year (or fiscal year inning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total	
1	Gifts, grants, contributions, and membership fees received (Do not include any 'unusual grants')	9,796,003.	13,419,313.	12.138.763.	12,123,979.	12.631.754.	60,109,812.	
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf			, 100, 100.		22,031,731.	00/102/012.	
3	The value of services or facilities furnished by a governmental unit to the organization without charge					2,450,000.	2,450,000.	
4	Total. Add lines 1 through 3 .	9,796,003.	13,419,313.	12,138,763.	12,123,979.		62,559,812.	
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						9,748,882.	
6	Public support. Subtract line 5 from line 4						52,810,930.	
Sec	tion B. Total Support			·		·	132,010,330.	
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total	
7	Amounts from line 4	9,796,003.	13,419,313.	12,138,763.	12,123,979.	15,081,754.	62,559,812.	
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	1.524 612	1,169,049.	1 213 870	897,056.	916,838.	5,721,425.	
9	Net income from unrelated business activities, whether or not the business is regularly carried on	1, 32 1, 012.	1,100,040.	1,213,070.	097,030.	910,030.	3,721,423.	
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	18,638.	45,127.	102,642.	57,686.	67,048.	291,141.	
	Total support. Add lines 7 through 10				•	L	68,572,378.	
12	Gross receipts from related activities	es, etc (see instru	ctions)			12	21,976,634.	
13	First five years. If the Form 990 is organization, check this box and st	for the organization	on's first, second, t	hird, fourth, or fifth	tax year as a sect	tion 501(c)(3)	▶ 🍴	
Sec	tion C. Computation of Pub	olic Support P	ercentage					
14	Public support percentage for 2016	(line 6, column (f	divided by line 11	, column (f))		14	77.01 %	
15	Public support percentage from 20	15 Schedule A, Pa	irt II, line 14			15	78.06%	
16a	33-1/3% support test-2016. If the and stop here. The organization quality	e organization did ualifies as a public	not check the box ly supported organ	on line 13, and line	e 14 is 33-1/3% or	more, check this b	ox ► X	
b	33-1/3% support test—2015. If the and stop here. The organization q	e organization did i ualifies as a public	not check a box on ly supported organ	line 13 or 16a, an nization	d line 15 is 33-1/3°	% or more, check t	his box	
17a	10%-facts-and-circumstances tes or more, and if the organization me the organization meets the 'facts-and the organization meets the 'facts-and the organization meets the 'facts-and the organization' meets the 'facts-and the organization' meets the 'facts-and the organization' meets the 'facts-and the organization' meets the organization' meets the organization mee	st—2016. If the orgets the 'facts-and- nd-circumstances'	ganization did not o circumstances' tes test The organiza	check a box on line t, check this box a tion qualifies as a	e 13, 16a, or 16b, a nd stop here . Exp publicly supported	and line 14 is 10% lain in Part VI how organization	▶ □	
	10%-facts-and-circumstances tes or more, and if the organization me organization meets the 'facts-and-c	ets the 'facts-and- arcumstances' test	circumstances' tes The organization	t, check this box a qualifies as a publ	nd stop here. Expl licly supported orga	lain in Part VI how anization	the · · · · · · ▶	
18	Private foundation. If the organiza	ation did not check	a box on line 13,	16a, 16b, 17a, or 1	7b, check this box	and see instructio	ns ▶	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if yo	u checked the box on line	10 of Part I or if the organization	failed to qualify under Part II	If the organization
fails to qualify under	the tests listed below, ple	ase complete Part II.)		

Sec	tion A. Public Support		•				
	dar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any unusual grants ')						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513.						
5	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
	facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	-					
7 a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6)		,				
<u>Sec</u>	tion B. Total Support						
Calen	dar year (or fiscal year begınning in) ▶	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 6	<u> </u>					
10a	Gross income from interest, dividends, payments received on securities loans, rents, royallies and income from similar sources						
	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
11	Add lines 10a and 10b	·					
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
	Total support. (Add lines 9, 10c, 11, and 12)						
	First five years. If the Form 990 is organization, check this box and st	top here	· · · · · · · · · · · ·	hird, fourth, or fifth	tax year as a sect	ion 501(c)(3) · · · · · · · · · ·	. □
	tion C. Computation of Pub					1	
	Public support percentage for 2016		•				8
	Public support percentage from 20					16	8
-	tion D. Computation of Inve					·····	
	Investment income percentage for						8
	Investment income percentage from					<u>' </u>	9
	33-1/3% support tests—2016. If the is not more than 33-1/3%, check the	nis box and stop he	ere. The organizati	ion qualifies as a p	ublicly supported of	organization	▶ │ │
	33-1/3% support tests—2015. If the line 18 is not more than 33-1/3%, c	check this box and	stop here. The org	ganization qualifies	s as a publicly supp	orted organizatio	n ▶ 📋
20	Private foundation. If the organiza	ation did not check	a box on line 14, 1	19a, or 19b, check	this box and see ii	nstructions	

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

	tion A. All Supporting Organizations		Yes	No
			162	140
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was			
	described in section 509(a)(1) or (2)	2		
3 a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b) and (c) below	3a		
t	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in Part VI when and how the organization made the determination	3b		
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use	3c		
4 a	Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 12a or 12b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in Part VI what controls the organization used to ensure that			
	all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by			
	amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of	,	,	
	the filing organization's supported organizations? If 'Yes,' provide detail in Part VI.	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with			
	regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ)	8		-,
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI	· 9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the	Ja	-	
	supporting organization had an interest? If 'Yes,' provide detail in Part VI	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer 10b below	10a		
h	Did the organization have any excess husiness holdings in the tay year? (Use Schedule C. Form 4720, to determine			

whether the organization had excess business holdings)

10b

Sch	chedule A (Form 990 or 990-EZ) 2016 The Saint Louis Zoo Association	43-1727309	ſ	Page :
Pa	Part IV Supporting Organizations (continued)			
11	11 Has the organization accepted a gift or contribution from any of the following persons?	_	Yes	No
	a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c	c) below, the		_
	governing body of a supported organization?	11:	a	<u> </u>
	b A family member of a person described in (a) above?	11	ь	↓
	c A 35% controlled entity of a person described in (a) or (b) above? If 'Yes' to a, b, or c, provide detail in P	Part VI. 11	د ا	<u> </u>
Se	ection B. Type I Supporting Organizations			
1	1 Did the directors, trustees, or membership of one or more supported organizations have the power to re	testst	Yes	No
•	or elect at least a majority of the organization's directors or trustees at all times during the tax year? If 'N Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization if the organization had more than one supported organization, describe how the powers to appoint and/or directors or trustees were allocated among the supported organizations and what conditions or restriction applied to such powers during the tax year	lo,' describe in on's activities for remove ons, if any,		-
2	2 Did the organization operate for the benefit of any supported organization other than the supported organization	anization(s)	+	
	that operated, supervised, or controlled the supporting organization? If 'Yes,' explain in Part VI how providential carned out the purposes of the supported organization(s) that operated, supervised, or controlled supporting organization	viding such d the	_	-
Sec	ection C. Type II Supporting Organizations	~		
			Yes	No
1	1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors	ctors or trustees	1.	
	of each of the organization's supported organization(s)? If 'No,' describe in Part VI how control or manage supporting organization was vested in the same persons that controlled or managed the supported organization.	gement of the	-	
Sec	ection D. All Type III Supporting Organizations	riizatiori(s)		
	John S. All Type III Supporting Organizations		Yes	No
		[163	110
1	1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the	he		r
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies	s of the		
	organization's governing documents in effect on the date of notification, to the extent not previously prov	rided? 1	┼	↓
2	2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the suppo	rted		
	organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part the organization maintained a close and continuous working relationship with the supported organization	VI how		
_		•	+	 ,
3	3 By reason of the relationship described in (2), did the organization's supported organizations have a sign voice in the organization's investment policies and in directing the use of the organization's income or as all times during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organization.	sets at		
	in this regard	3	<u> </u>	
ec	ection E. Type III Functionally Integrated Supporting Organizations			
1	1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the y	/ear(see instructions).		
	a The organization satisfied the Activities Test Complete line 2 below	,,		
	b The organization is the parent of each of its supported organizations. Complete line 3 below			
		nent entity (see instructions)		
	2 Activities Test Answer (a) and (b) below.	٠	Yes	No
á	a Did substantially all of the organization's activities during the tax year directly further the exempt purpose supported organization(s) to which the organization was responsive? If 'Yes,' then in Part VI identify the organizations and explain how these activities directly furthered their exempt purposes, how the organizations to those supported organizations, and how the organization determined that these activities or	ose supported		
	substantially all of its activities	2a		L
t	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or n	more of		
	the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the the organization's position that its supported organization(s) would have engaged in these activities but for	reasons for		
	organization's involvement	or the 2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or tru	ustoos of		
	each of the supported organizations? <i>Provide details in Part VI.</i>	ustees of 3a		
t	b Did the organization exercise a substantial degree of direction over the policies, programs, and activities supported organizations? If 'Yes,' describe in Part VI the role played by the organization in this regard	of each of its		

3

4

5

Schedule A (Form 990 or 990-EZ) 2016 The Saint Louis Zoo Association 43-1727309 Page 6 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E (B) Current Year (A) Prior Year Section A - Adjusted Net Income (optional) 1 Net short-term capital gain 2 2 Recoveries of prior-year distributions 3 3 Other gross income (see instructions) Add lines 1 through 3 4 5 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for 6 production of income (see instructions) 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) (B) Current Year Section B — Minimum Asset Amount (A) Prior Year (optional) Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) a Average monthly value of securities 1 a b Average monthly cash balances 1 b c Fair market value of other non-exempt-use assets 1 c d Total (add lines 1a, 1b, and 1c) 1 d e Discount claimed for blockage or other factors (explain in detail in Part VI) Acquisition indebtedness applicable to non-exempt-use assets 2 3 Subtract line 2 from line 1d Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount. see instructions) 4 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 5 6 Multiply line 5 by 035 6 Recoveries of prior-year distributions 7 Minimum Asset Amount (add line 7 to line 6) 8 Section C - Distributable Amount Current Year 1 Adjusted net income for prior year (from Section A, line 8, Column A) 1 2 Enter 85% of line 1 2

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions)

Minimum asset amount for prior year (from Section B, line 8, Column A)

Distributable Amount. Subtract line 5 from line 4, unless subject to emergency

7 BAA

3

5

Enter greater of line 2 or line 3

Income tax imposed in prior year

temporary reduction (see instructions)

Schedule A (Form 990 or 990-EZ) 2016

43-1727309

art V Type III Non-Functionally integrated 303(a)(b) 02			Current Year
ection D - Distributions			
Amounts paid to supported organizations to accomplish exempt purpose	es	ins	
2 Amounts paid to perform activity that directly furthers exempt purposes	of supported organization		
in excess of income from activity	rted organizations		
Administrative expenses paid to accomplish exempt purposes of suppo	1,00 0.9		
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval required)			
6 Other distributions (describe in Part VI) See instructions			
 Total annual distributions. Add lines 1 through 6 Distributions to attentive supported organizations to which the organizations. 	tion is responsive (provi	de details	
in Part VI) See instructions			
9 Distributable amount for 2016 from Section C, line 6			
U Line 8 amount divided by Line 9 amount	(i)	(ii)	(iii)
ection E — Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2016	Distributable Amount for 2016
1 Distributable amount for 2016 from Section C, line 6	ļ	 	
2 Underdistributions, if any, for years prior to 2016 (reasonable cause required — explain in Part VI) See instructions		ļ	
3 Excess distributions carryover, if any, to 2016			
a			· · · · · · · · · · · · · · · · · · ·
b :	<u></u>		
c From 2013			
d From 2014			
e From 2015		and the second s	
f Total of lines 3a through e		and the second s	
g Applied to underdistributions of prior years			
h Applied to 2016 distributable amount	The system of th		<u> </u>
			<u> </u>
Carryover from 2011 not applied (see instructions) 2			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2016 from Section D, line 7 \$			
a Applied to underdistributions of prior years		, ,	
b Applied to 2016 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			1
5 Remaining underdistributions for years prior to 2016, if any Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions			, ,
6 Remaining underdistributions for 2016 Subtract lines 3h and 4b from line 1 For result greater than zero, explain in Part VI See instructions			
7 Excess distributions carryover to 2017. Add lines 3j and 4c			
8 Breakdown of line 7			
a			+
b Excess from 2013		_	
C Excess from 2014			+
d Excess from 2015			
e Excess from 2016			
e Excess nom 2010		Schedule A (I	orm 990 or 990-EZ) 201

Part VI Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b; Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Pt II Ln 10

Other Income Part II, Line 10 Description: Miscellaneous 2012: 18638. 2013: 16561. 2014: 49. 2015: 584. 2016: 9701. Description: Cell Tower Lease 2013: 28566. 2014: 102593. 2015: 57102. 2016: 57347.

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047 2016

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered 'Yes,' on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered 'Yes,' on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered 'Yes,' on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

• 5	Section 501(c)(4), (5), or (6) org	anizations Complete Part III			
Name	of organization			Employer identifica	ation number
The	Saint Louis Zoo A	ssociation		43-172730	9
Par	t I-A Complete if the o	ssociation rganization is exempt under section	on 501(c) or is a s	section 527 organiz	zation.
	(see instructions for definition	ganization's direct and indirect political camp of 'political campaign activities')	•		
2	Political campaign activity exp	enditures (see instructions)		▶ \$	
		impaign activities (see instructions)			
Par	t I-B Complete if the o	rganization is exempt under section	on 501(c)(3).		
1	Enter the amount of any excis	e tax incurred by the organization under secti	on 4955		
2	Enter the amount of any excis	e tax incurred by organization managers und	er section 4955		
		section 4955 tax, did it file Form 4720 for this			
					· · · · · Yes No
	If 'Yes,' describe in Part IV				
		rganization is exempt under section			
1	Enter the amount directly expe	ended by the filing organization for section 52	7 exempt function acti	vities · · · · · · ► \$	
2	Enter the amount of the filing of function activities	organization's funds contributed to other orga	nizations for section 5	27 exempt ► \$	
3	Total exempt function expending 17b	tures Add lines 1 and 2 Enter here and on F	Form 1120-POL,		
4	Did the filing organization file I	Form 1120-POL for this year?			Yes No
5	organization made payments amount of political contribution	nd employer identification number (EIN) of al For each organization listed, enter the amou is received that were promptly and directly de action committee (PAC). If additional space is	nt paid from the filing of	organization's funds. Also political organization, suc	enter the
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter-0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization if none, enter -0-
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2016

Schedule C (Form 990 or 990-EZ) 2016 The Sai	aint Louis Zoo Association
--	----------------------------

BAA

43-1727309	Page 2

Schedule C (Form 990 or 990-EZ) 2016

Part II-A Complete if the section 501(the organizatio h)).	n is exempt under se	ection 501(c)(3) and	d filed Form 5768 (election under
		gs to an affiliated group (an	d list in Part IV each affi	liated group member's na	ame,
—		share of excess lobbying ex		• ,	
B Check ► I if the filing	g organization check	ed box A and 'limited contro	ol' provisions apply		
(The term	Limits on Lobby 'expenditures' mea	ing Expenditures ins amounts paid or incur	red.)	(a) Filing organization's totals	(b) Affiliated group totals
1 a Total lobbying expenditure	es to influence publi	c opinion (grass roots lobby	ring)	39,500.	
b Total lobbying expenditure	es to influence a leg	ıslatıve body (dırect lobbyın	g)	329,400.	
c Total lobbying expenditure	es (add lines 1a and	1b)		368,900.	
d Other exempt purpose ex				15,301,151.	0.
e Total exempt purpose exp	enditures (add lines	1c and 1d)		15,670,051.	0.
f Lobbying nontaxable amo	ount Enter the amou	int from the following table i	n		
				933,503.	0.
If the amount on line 1e, colu	mn (a) or (b) is	The lobbying nontaxable	amount is		
Not over \$500,000	000 000	20% of the amount on line 1e	4500 000		
Over \$500,000 but not over \$1,		\$100,000 plus 15% of the excess			
Over \$1,000,000 but not over \$		\$175,000 plus 10% of the excess			
Over \$1,500,000 but not over \$ Over \$17,000,000	17,000,000	\$225,000 plus 5% of the excess \$1,000,000	over \$1,500,000		
g Grassroots nontaxable an	20unt (enter 25% of				
h Subtract line 1g from line				233, 376.	0.
i Subtract line 1f from line 1				0.	0.
J If there is an amount othe				·	0.
section 4911 tax for this y	ear?			· · · · · · · · · · · · · · · · · · ·	· · · Yes No
(Some	organizations tha	Year Averaging Period U t made a section 501(h) el ow. See the separate inst	ection do not have to d	complete all of the five rough 2f.)	
	Lobb	ying Expenditures During	4-Year Averaging Peri	od	
Calendar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) Total
2 a Lobbying nontaxable amount	1,000,000	1,000,000.	665,964.	0.	2,665,964.
b Lobbying ceiling amount (150% of line 2a, column (e))			,		3,998,946.
c Total lobbying expenditures	100.056	100.050	1.6.550		
	182,250	102,250.	146,750.	368,900.	800,150.
d Grassroots nontaxable amount	250,000	250,000.	166,491.	0.	666,491.
e Grassroots ceiling amount (150% of line 2d, column (e))				J.	999,737.
f Grassroots lobbying expenditures	42,250	42,250.	40.250	39,500	164 250

Part II-B	Complete if the organizati	on is exempt under section 501(c	(3) and has NOT filed F	orm 5768
	(election under section 50	1(h)).	•	

(allocion dilidor cootion do 1/11)).					
or each 'Yes' response on lines 1a through 1i below, provide in Part IV a detailed description	(a	1)		(b)	
f the lobbying activity	Yes	No	An	ount	·
During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
a Volunteers?					
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
c Media advertisements?					
d Mailings to members, legislators, or the public?					
e Publications, or published or broadcast statements?					
f Grants to other organizations for lobbying purposes?			· -		
g Direct contact with legislators, their staffs, government officials, or a legislative body?					
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i Other activities?					
j Total Add lines 1c through 1					
2 a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b If 'Yes,' enter the amount of any tax incurred under section 4912					
c If 'Yes,' enter the amount of any tax incurred by organization managers under section 4912		Ī			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			.,		
Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5).	, or			
section 501(c)(6).		·			
				Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?					
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year					
Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) (6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No,' OR (b) Fanswered 'Yes.'	c)(5), Part I	, or s II-A, i	ection 5 line 3, is	01(c)	
1 Dues, assessments and similar amounts from members	\cdots	1			
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		9			
a Current year		2 a			
b Carryover from last year		2 b			
c Total		2 c			
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	[3			
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?		4			
5 Taxable amount of lobbying and political expenditures (see instructions)	· <u>· · </u>	5			

Part IV | Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered 'Yes' on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2016

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

	The Saint Louis Zoo Association		43-1727309	
Pa	Organizations Maintaining Donor Advised Funds or Other Simi Complete if the organization answered 'Yes' on Form 990, Part IV, I	lar Funds or A ine 6		
	(a) Donor advised funds	(b) Funds and other acco	unts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in writing that the assets held in are the organization's property, subject to the organization's exclusive legal control?			No
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant fulfor charitable purposes and not for the benefit of the donor or donor advisor, or for any oth impermissible private benefit?	er purpose conferr	ring	No
Pa	Conservation Easements. Complete if the organization answered 'Yes' on Form 990, Part IV, II	ne 7		
1	Purpose(s) of conservation easements held by the organization (check all that apply)			
	Preservation of land for public use (e.g., recreation or education)	vation of a historic	ally important land area	
	Protection of natural habitat Preser	vation of a certified	d historic structure	
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution	in the form of a co	onservation easement or	the
	last day of the tax year			
		1	Held at the End of th	e Tax Year
	a Total number of conservation easements			
	b Total acreage restricted by conservation easements			
	c Number of conservation easements on a certified historic structure included in (a) $\cdot\cdot\cdot\cdot$	2 c	·····	·
	d Number of conservation easements included in (c) acquired after 8/17/06, and not on a his structure listed in the National Register	storic 2 d		
3	Number of conservation easements modified, transferred, released, extinguished, or termitax year ►	nated by the organ	nization during the	
4	Number of states where property subject to conservation easement is located ►			
5	Does the organization have a written policy regarding the periodic monitoring, inspection, I and enforcement of the conservation easements it holds?			No
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and ent	forcing conservation	on easements during the	year
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcin ► \$	ig conservation ea	sements during the year	•
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of and section 170(h)(4)(B)(ii)?		B)(ı) Yes	No
9	In Part XIII, describe how the organization reports conservation easements in its revenue a include, if applicable, the text of the footnote to the organization's financial statements that	and expense stater describes the orga	ment, and balance sheet anization's accounting fo	t, and
Pai	conservation easements organizations Maintaining Collections of Art, Historical Treasur	es, or Other S	Similar Assets.	
	Complete if the organization answered 'Yes' on Form 990, Part IV, ii	ne 8		
1 :	a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revart, historical treasures, or other similar assets held for public exhibition, education, or resein Part XIII, the text of the footnote to its financial statements that describes these items	renue statement ai arch in furtherance	nd balance sheet works e of public service, provi	of de,
1	b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue historical treasures, or other similar assets held for public exhibition, education, or research following amounts relating to these items	n in furtherance of	public service, provide t	rt, he
	(i) Revenue included on Form 990, Part VIII, line 1			
	(ii) Assets included in Form 990, Part X		▶\$ <u>1,</u> .	308,237.
2	If the organization received or held works of art, historical treasures, or other similar assets amounts required to be reported under SFAS 116 (ASC 958) relating to these items	for financial gain,		
	a Revenue included on Form 990, Part VIII, line 1		▶ \$_	
	n Assats included in Form 000. Bort V			

Schedule D (Form 990) 2016 The	Saint Lou	is Zoo Associ	ation		43-17	27309		Page
Part III Organizations Mainta				ires or (contini	_ <u>_</u> _
3 Using the organization's acquisition items (check all that apply)		•						100/
a X Public exhibition		d □ Loa	n or exchange pro	orams				
b Scholarly research		e Oth		grams				
c X Preservation for future genera	itions	с <u>Пош</u>						
Provide a description of the organi Part XIII		ions and explain how t	they further the org	ganization's	s exempt purpose in			
5 During the year, did the organizati to be sold to raise funds rather that						Yes	<u>,</u> [XNo
Part IV Escrow and Custodia line 9, or reported an a				on answe	ered 'Yes' on For	n 990,	Part I	V ,
1 a Is the organization an agent, truste on Form 990, Part X2	ee, custodian o	r other intermediary fo	r contributions or c	other asset	s not included	Yes		X No
b If 'Yes,' explain the arrangement in	n Part XIII and	complete the following	table				L	
-						Amoun	it	
c Beginning balance					1 c			
d Additions during the year			<i></i>		1 d			
e Distributions during the year					1 e			
f Ending balance					. 1f			
2 a Did the organization include an am					L	Yes		X No
b If 'Yes,' explain the arrangement in					•	□	-	4
and the second s		on note in the explanat	ion nao ocom provi				L	
Part V Endowment Funds. C	omplete if the	ne organization an	swered 'Yes' o	n Form 9	990 Part IV line	10		
,	(a) Current y			years back	(d) Three years back		Four year	s back
1 a Beginning of year balance	52,604,			86,199.			,432,	
b Contributions	6,136,			08,990.	<u> </u>		,155,	
		2011 270107	3,0.	00,330.	3,021,130	' 	<u>/ 133 /</u>	
c Net investment earnings, gains, and losses	3,859,	700605,	982. 1,92	25,207.	6,194,423	. 4	,321,	,152.
d Grants or scholarships	1,225,	693. 1,076,	750. 93	14,500.	819,000		730,	,174.
e Other expenditures for facilities and programs	699,	851. 553,	243. 63	11,547.	388,263			,273.
f Administrative expenses		0.	0.	0.	0			0.
g End of year balance	60,674,	660. 52,604,	217. 53,79	94,349.	50,386,199	. 41	,777,	541.
2 Provide the estimated percentage	of the current y	ear end balance (line	1g, column (a)) he	ld as				
a Board designated or quasi-endowr	ment ►	28.00 %						
b Permanent endowment ►	53.00%							
c Temporarily restricted endowment		19.00%						
The percentages on lines 2a, 2b, a								
3 a Are there endowment funds not in organization by		•	at are held and ad	ministered	for the	Γ	Yes	No
(i) unrelated organizations						. 3a(i)	162	+
(ii) related organizations								X
b if 'Yes' on line 3a(ii), are the related								X
4 Describe in Part XIII the intended u	•	•				. 3b		<u> </u>
Part VI Land, Buildings, and			Tunus					
			000 Dart IV I	:	0 5 000 5		40	
Complete if the organiz	ation answe	rea res on Form	990, Part IV, I	ine 11a	See Form 990, P	aπ X, li	ne 10	
Description of property	(;	a) Cost or other basis (investment)	(b) Cost or ot basis (othe		(c) Accumulated depreciation	(d) E	Book va	ılue
1 a Land	[
b Buildings								

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1 a Land			7	
b Buildings				
c Leasehold improvements				
d Equipment				
e Other				
Total. Add lines 1a through 1e (Column (d) must equi	al Form 990, Part X, colui	mn (B), line 10c)		
BAA		· · · · · · · · · · · · · · · · · · ·		ule D (Form 990) 2016

Part VII Investments — Other Securities. Complete if the organization answered 'Y	es' on Form 990, Pa	art IV, line 11b See Form 990,	Part X, line 12
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-	of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(0)			
(D) (F)			
(E)			
(F)			
(G) (H)			
(I)			
Total (Column (b) must equal Form 990, Part X, column (B) line 12) ▶ Part VIII Investments — Program Related.			
Part VIII Investments — Program Related. Complete if the organization answered 'Ye	es' on Form 990 Pa	art IV line 11c. See Form 990	Part X Jine 13
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end	
(1)	(3) 2000 1000	(-),	or your manner value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
	·		
(9)			
(10)	· · · · · · · · · · · · · · · · · · ·		
Total (Column (b) must equal Form 990, Part X, column (B) line 13) ▶ Part IX Other Assets.			
Complete if the organization answered 'Ye	es' on Form 990. Pa	rt IV. line 11d. See Form 990	Part X line 15
(a) Desc			(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			<u> </u>
(7)			
(8)		·····	
(9) (10)	·		
Total. (Column (b) must equal Form 990, Part X, column (B) line	15)		L
Part X Other Liabilities.	000 Dart IV lung 11a	or 116 Coo Form 000 Dod V line 25	
Complete if the organization answered 'Yes' on For (a) Description of liability	(b) Book value	of TH See Form 990, Part X, line 25	
(1) Federal income taxes	(b) Book value	-	
(2) Obligation Under Trust Agreement	61,204.	-	
(3) Due to Affiliates	837,494	'	
(4) Charitable Gift Annuity Contracts	2,154,540	'-	
(5) Other Liabilities	0.		
(6) Madagascar Fauna Group Passthrough	179,884	.]	
(7) Grevy's Zebra Trust Passthrough	5,750.	.7	
(8) Punta San Juan Humboldt Penguin Passthrough		-	
(9) Sahara Conservation Fund Passthrough			
(10) Darwin Grant	51,518.		
(11)			
Total (Column (b) must equal Form 990, Part X, column (B) line 25)	3,335,023.	.]	
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote		al statements that reports the organization's lia	hility for uncortain

The Daine Book Association	, 112	7505
Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Ro	eturn.	
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a		
1 Total revenue, gains, and other support per audited financial statements	1	22,135,663.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12		<u> </u>
a Net unrealized gains (losses) on investments		
b Donated services and use of facilities	1	
c Recoveries of prior year grants	1 1	
d Other (Describe in Part XIII)	1 1	
e Add lines 2a through 2d	2 e	2,864,848.
3 Subtract line 2e from line 1	3	19,270,815.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a Investment expenses not included on Form 990, Part VIII, line 7b 4 a		
b Other (Describe in Part XIII)		
c Add lines 4a and 4b	4 c	
5 Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	19,270,815.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per	Retur	
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total expenses and losses per audited financial statements	1	17,304,439.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25		
a Donated services and use of facilities		
b Prior year adjustments	1 1	
c Other losses	1	
d Other (Describe in Part XIII)	1	
e Add lines 2a through 2d		353,903.
3 Subtract line 2e from line 1		16,950,536.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1		10,330,330.
a Investment expenses not included on Form 990, Part VIII, line 7b		
b Other (Describe in Part XIII)		
c Add lines 4a and 4b	4 c	
5 Total expenses Add lines 3 and 4c. (This must equal Form 990 Part I line 18)	5	16 950 536

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

31, 2014, the measurable value of this bequest is \$1,479,880. A portion of this collection is displayed periodically on the Zoo's Campus. This artwork is directly related to the Zoo's mission to educate the public about wildlife and conservation. These assets were transferred to the Association as a result of the dissolution of the Endowment Trust. The endowed funds are held for the purpose of advancing the Saint Louis Zoo and furthering its conservation and education mission. Specifically, the endowed funds currently provide funding for the WildCare Institute,

education outreach, professional positions, employee recognition and zoological operations. The endowed funds were transferred to the Association at 12/31/2011 as a result of the dissolution of the

The former Endowment Trust received a bequest during the year ended December 31, 2011, which included artwork and other items. At December

Pt III, Line 4

Part XIII | Supplemental Information.

BAA

Schedule D (Form 990) 2016

Part XIII Supplemental Information (continued)

Pt V, Line 4

Endowment Trust.

The Association has adopted ASC 740-10, Accounting for Uncertainty in Income Taxes, as it relates to uncertain tax positions and has evaluated its tax positions taken for all open tax years. Currently, the 2013 and subsequent tax years are open and subject to examination by the Internal Revenue Service for the Association (including former Foundation, Friends and Endowment Trust). However, the Association is not currently under audit nor have they been contacted by this jurisdiction. Based on the evaluation of the Association's tax position, management believes all positions taken would be upheld under an examination. Therefore, no provision for the effects of uncertain tax positions has been recorded as of December 31, 2016.

Pt II, Line 9

\$353,903 in fundraising event direct expenses are classified as expenses on the audited financial statements but net against fundraising event

Pt XI, Line 2d

revenue on the form 990. \$353,903 in fundraising event direct expenses are classified as expenses on the audited financial statements but net against fundraising event

Pt XII, Line 2d

revenue on the form 990.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered 'Yes' on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990

Information about Schedule F (Form 990) and its instructions is

OMB No 1545-0047

2016 Open to Public

Department of the Treasury Internal Revenue Service Inspection at www.irs.gov/form990. Name of the organization Employer identification number

43-1727309 The Saint Louis Zoo Association Part I | General Information on Activities Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 14b 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the **United States** Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed) (f) Total expenditures for (c) Number of (b) Number of (d) Activities conducted in (e) If activity listed in (a) Region offices in the émployees, the region (by type) (such (d) is a program agents, and independent service, describe and investments as, fundraising, program region services, investments, specific type of in the region contractors service(s) in grants to recipients in the region located in the region) the region 0 51,131. (1) South America O Grants to recipients in region (2) Sub-Saharan Africa O Grants to recipients in region 215,942. (3) (4) (5) (6) (7) (8) (9) (10)(11)(12)(13)(14)(15)(16)(17)267,073. 0 0 **b** Total from continuation

sheets to Part I.... c Totals (add lines 3a and 3b)

267,073

43-1727309

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 15, for any recipient who received more than \$5,000 Part II can be duplicated if additional space is needed

		section and EIN (if applicable)		of grant	cash grant	disbursement	noncash assistance	(n) Description of noncash assistance	(1) Melitod of valuation (book, FMV, appraisal, other)
(1)			South America	America Wildlife Consv	51,131.	Wire Xfer			
(2)			Sub-Saharan Africa Wildlife Consv	Wildlife Consv	75,842.	Wire Xfer			
(3)			Sub-Saharan Afrıca Wıldlıfe Consv	Wildlife Consv	140,100.	Wire Xfer			
(4)									
(5)									
(9)									
<u> </u>								:	
(8)		,							
(6)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)								ļ	
(16)									
2 Enter tota	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which	ions listed above that	are recognized as ch	narities by the for	eign country, recogi	recognized as tax-exempt by the IRS, or for which	t by the IRS, or for	which	r

Schedule F (Form 990) 2016

3 Enter total number of other organizations or entitles. BAA

Page 3

The Saint Louis Zoo Association

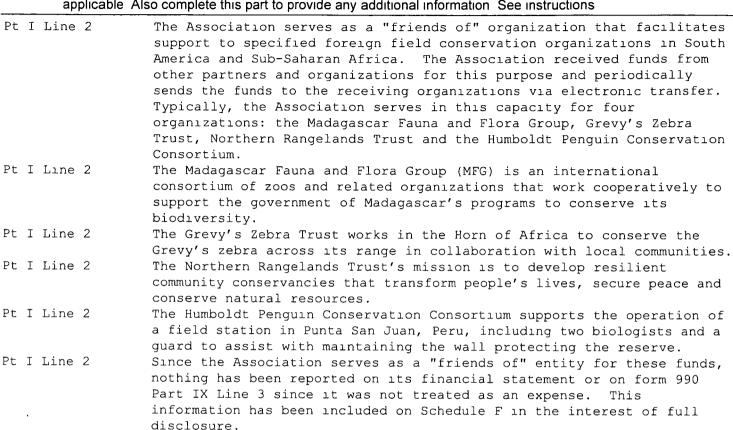
Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 16 Part III can be duplicated if additional space is needed 43-1727309 Schedule F (Form 990) 2016

Schedule F (Form 990) 2016 (h) Method of valuation (book, FMV, appraisal, other) (g) Description of noncash assistance (f) Amount of noncash assistance (e) Manner of cash disbursement (d) Amount of cash grant (c) Number of recipients (b) Region (a) Type of grant or assistance (18) BAA £ (2) <u>@</u> <u>4</u> (2) 3 (10) 3 (12) (13) (14) (15) (16) (17) 9 (8) 6

Sche	edule F (Form 990) 2016 The Saint Louis Zoo Association 4	3-1727309	Page 4
Par	rt IV Foreign Forms		
•1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If 'Yes,' the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If 'Yes,' the organization may be required to separately file Form 3520, Annual Return To Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, do not file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If 'Yes,' the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If 'Yes,' the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If 'Yes,' the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If 'Yes,' the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990)	Yes	X No
BAA	TEEA3505 09/26/16	Schedule F (Fo	orm 990) 2016

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable Also complete this part to provide any additional information. See instructions



SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered 'Yes' on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

► Attach to Form 990 or Form 990-EZ

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization 43-1727309 The Saint Louis Zoo Association Fundraising Activities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 17 Form 990-EZ filers are not required to complete this part Indicate whether the organization raised funds through any of the following activities. Check all that apply а Mail solicitations Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events С In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key Yes No b If 'Yes,' list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (v) Amount paid to (vi) Amount paid to (or retained by) (iii) Did fundraiser (i) Name and address of individual (iv) Gross receipts (or retained by) (ii) Activity have custody or control of contributions? or entity (fundraiser) from activity fundraiser listed in organization column (i) Yes No 1 3 6 7 8 9 10 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Schedule G (Form 990 or 990-EZ) 2016 The Saint Louis Zoo Association Page 2 43-1727309 Fundraising Events. Complete if the organization answered 'Yes' on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b List events with gross receipts greater than \$5,000 (b) Event #2 (c) Other events (d) Total events (a) Event #1 (add column (a) A Zoo Ado Jammın at the Zoo through column (c)) (event type) (event type) (total number) Gross receipts 559,524 95,990. 181,096. 836,610. 2 Less Contributions 488,480. 422,140. 66,340. Gross income (line 1 minus line 2). 137,384. 95,990. 114,756. 348,130. Noncash prizes Rent/facility costs Food and beverages 76,133. 9,629. 17,650. 103,412. EXPERSES 57,850 Entertainment . . . 25,770. 15,495. 99,115. 88,602. 15,244. 57,333. 161,179. 363,706. -15,576.Gaming. Complete if the organization answered 'Yes' on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a (b) Pull tabs/instant (d) Total gaming REVENUE (add column (a) (a) Bingo bingo/progressive (c) Other gaming bingo through column (c)) Cash prizes DIRECT Noncash prizes Rent/facility costs Other direct expenses. Yes Yes Yes Volunteer labor . . . No No No Direct expense summary Add lines 2 through 5 in column (d) 9 Enter the state(s) in which the organization conducts gaming activities a is the organization licensed to conduct gaming activities in each of these states? Yes b If 'No,' explain 10 a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes

b If 'Yes,' explain

Sche	edule G (Form 990 or 990-EZ) 2016 The Saint Louis Zoo Association	43-17273	09	Page 3
11	Does the organization conduct gaming activities with nonmembers?	· · · · · [Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed administer charitable gaming?	to 	Yes	No
13	Indicate the percentage of gaming activity conducted in	1 1		
	The organization's facility	13a		욹
	O An outside facility			
	Enter the name and address of the person who prepares the organization's gaming/special events books and rec			
	Name ►		- -	
	Address •	. 		
15 a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	□No
	of Yes,' enter the amount of gaming revenue received by the organization \$ and		□	L1
	of gaming revenue retained by the third party \$			
c	If 'Yes,' enter name and address of the third party			
	Name •			-
				į
	Address •			'
16	Gaming manager information			
	Name •			-
	Gaming manager compensation \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
	Mandatory distributions			
	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain t state gaming license?		Yes	No
	Enter the amount of distributions required under state law to be distributed to other exempt organizations or sper	it in the		
Par	organization's own exempt activities during the tax year Supplemental Information. Provide the explanations required by Part I, line 2b, column of the supplemental Information.	imns (iii) ai	nd (v)	
rai	and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any a information. See instructions	dditional	iiu (v),	

TEEA3703 09/23/16

Schedule G (Form 990 or 990-EZ) 2016

BAA

SCHEDULE I		ָהַ פָּ	ants and Oth	Grants and Other Assistance to Organizations,	o Organization	S,		OMB No 1545-0047
		Comple	te if the organization	Complete if the organization answered 'Yes' on Form 990, Part IV, line 21 or 22.	orm 990, Part IV, line 2	1 or 22.		2016
Department of the Treasury Internal Revenue Service		▶ Information about Sc	about Schedule I	Attach to Form 990. hedule I (Form 990) and its instructions is at www.irs.gov/form990.	0. ·uctions is at <i>www.irs.</i> (yov/form990.		Open to Public Inspection
Name of the organization The Carter Tourie	, , , , , , , , , , , , , , , , , , ,	\$ () 					Employer identification number	ation number
	General Information on Grants and Assistance	ants and Assista	ance				143-1727309	20
1 Does the organizate the selection criterial	Does the organization maintain records to substantiate the amouthe selection criteria used to award the grants or assistance?	to substantiate the an	nount of the grants o	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?	rantees' eligibility for the grants or assistance	is or assistance, and		×
2 Describe in Part IV	/ the organization's pro	ocedures for monitorii	ng the use of grant for	Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States				
Part II Grants and Form 990,	Grants and Other Assistance to Domestic Organizations and Domestic Form 990, Part IV, line 21, for any recipient that received more than \$5,000	ice to Domestic	Organizations and received more	Grants and Other Assistance to Domestic Organizations and Domestic Governments. Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be du		Complete if the organization answered 'Yes' on plicated if additional space is needed	on answered 'Yes	s' on
(a) Name and address of organization or government	ess of organization mment	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
St. Louis Zo	- <u>Park</u> e	43-1027364		10,636,744.				Prog. support
(2)								1
(3)	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1							
<u>[4]</u>							9	
(5)							,	
(6)								
(2)								
(8)								
2 Enter total number3 Enter total number	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table	ind government orgar s listed in the line 1 ta	nizations listed in the	line 1 table				
BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.	eduction Act Notice,	see the Instructions	s for Form 990.		TEEA3901 11/03/16	11/03/16	Schedu	Schedule I (Form 990) (2016)

The Saint Louis Zoo Association Schedule I (Form 990) (2016)

Page 2 Grants and Other Assistance to Domestic Individuals. Complete if the organization answered 'Yes' on Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed Part III

book, (f) Description of noncash assistance								er additional information
(e) Method of valuation (book, FMV, appraisal, other)								n (b); and any oth
(d) Amount of noncash assistance								ne 2. Part III. colum
(c) Amount of cash grant								required in Part I. In
(b) Number of recipients								de the information
(a) Type of grant or assistance								Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information
	-	2	က	4	5	9	7	Part IV

Funds are transferred to the relevant Zoo entity based on pre-determined criteria. The finance office determines if all criteria have been met prior to The finance office monitors grant funds. transferring any funds. Pt I Line 2

BAA

Schedule I (Form 990) (2016)

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.

► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2016

Open to Public Inspection

Schedule J (Form 990) 2016

Employer identification number

The	Saint Louis Zoo Association	43-1727309			
Pai					
				Yes	No
1 8	a Check the appropriate box(es) if the organization provided any of the following to or to VII, Section A, line 1a Complete Part III to provide any relevant information regarding	for a person listed on Form 990, Part g these items			
	First-class or charter travel Housing allowa	nce or residence for personal use			-
	Travel for companions Payments for b	usiness use of personal residence			
	Tax indemnification and gross-up payments Health or socia	club dues or initiation fees			
	Discretionary spending account Personal service	es (such as, maid, chauffeur, chef)			
ı	b If any of the boxes on line 1a are checked, did the organization follow a written policy reimbursement or provision of all of the expenses described above? If 'No,' complete	regarding payment or Part III to explain	1 b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses trustees, and officers, including the CEO/Executive Director, regarding the items che		2		
3	Indicate which, if any, of the following the filing organization used to establish the cor CEO/Executive Director. Check all that apply. Do not check any boxes for methods u establish compensation of the CEO/Executive Director, but explain in Part III	mpensation of the organization's used by a related organization to	*		
	Compensation committee Written employs	ment contract			
	Independent compensation consultant Compensation	survey or study			
	Form 990 of other organizations Approval by the	board or compensation committee	,		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with organization or a related organization	ļ		م ـــدد <u>دگــ</u> ـ	,
	a Receive a severance payment or change-of-control payment?	h	4 a		X
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	—	4 b		Х
C	Participate in, or receive payment from, an equity-based compensation arrangement' If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for e	—	4 c	,	X
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete li	nes 5-9.		4	
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay contingent on the revenues of	or accrue any compensation	,		
	The organization?		5 a		X
t	Any related organization?		5 b		. X
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay contingent on the net earnings of	or accrue any compensation			
	a The organization?		6 a		Х
t	Any related organization?		6 b		Х
	If 'Yes' on line 6a or 6b, describe in Part III				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provpayments not described on lines 5 and 6? If 'Yes,' describe in Part III	vide any nonfixed	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a cort to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If 'Yes,' describe in Part III		8		X
9	If 'Yes' on line 8, did the organization also follow the rebuttable presumption procedul section 53 4958-6(c)?	re described in Regulations	9		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed 43-1727309

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	compensation			JC) Total of	
(A) Name and Title		(I) Base compensation	(ii) Bonus & incentive compensation	(III) Other reportable compensation	and other deferred compensation	(U) Nontaxable benefits	(E) Total of columns(B)(I)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
Jeffrey P. Bonner, Ph.D.	Ξ	0	0.	0	0.	0		0.
nt &	(ii)	2(158,481.	36,492.	14,450.	738,623.	.0
Cynthia Holter	Ξ	0	0	0		0.	0.	0.
2 VP, External Relations	(ii)	86	0	8,903.	08,08		270,956.	0 0
Robert E. Miller	(i)	0	0	0.		0	0	0
3 SR VP, Director Zoological Operations	Ξ	06,38		7,422.	7,15		246,745.	0
ᄯ	ε	0 -	0	0	0	0	0	0.
4 VP, Business Operations & CFO	<u> </u>	67	0.	8,408.	28,61	,374	1,07	.0
David McGuire	Ξ	0	. O	 - - - - -	0 1	0	0	0
5 VP, Architecture & Planning	<u>(ii)</u>		0	6,901.	23,4	, 564	15,11	0
John M. Grisham	Ξ	01	0	0	0	0	0	. 0 1 1
6 VP, Animal Collection	Ξ	159,172.	0.	6,627.	22,560.		206,043.	0
Dustin Deschamp	ε	0	0	0	0	70	0	.0.
7 VP, Internal Relations	⊜	136,893.	0.	\sim	19,36	16,103.	178,052.	0.
Cassandra Brown-Ray	Ξ	10	OI 1 1 1	0		0	0	.00
8 Director of Finance	(ii)	129,110.	0.	5,028.	17,11	076	7,33	0.
William J. Boever	Ξ	0	0 0 1 1 1 1 1 1 1 1	0	0	·0 	0	.IOI
9 Former Director	€	0	0.	13,346.	0.		13,346.	0
64	€ €	1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			1 1 1		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	3							
11	: 🗊		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	 	 	 	 	
	ε							
12	⊞							
	€							
13	€							
	€	1 1 1	 		1 1 1 1	1 1 1 1 1 1		
14	▣			:				
	Ξ	1 1	1 1 1 1 1 1 1 1		1 1 1	1 1 1 1	 	
15	€							
	3	1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			1 1 1 1 1 1	 	
16								
ВАА			TEEA4102 08/19/16	9			Schedule .	Schedule J (Form 990) 2016

Schedule J (Form 990) 2016

Part III Supplemental Information

Schedule J (Form 990) 2016

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

SCHEDULE M (Form 990) ·

Noncash Contributions

OMB No 1545-0047

2016

Department of the Treasury Internal Revenue Service Name of the organization

► Complete if the organizations answered 'Yes' on Form 990, Part IV, lines 29 or 30.

Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Employer identification number

The Saint Louis Zoo Association 43-1727309 Part I Types of Property (a) (c) (b) (d) Check if Number of Noncash contribution Method of determining contributions or amounts reported applicable noncash contribution amounts on Form 990, items contributed Part VIII, line 1g 3 Clothing and household goods 5 Cars and other vehicles . . 6 7,500. Resale Value 7 8 9 Securities - Publicly traded Х 46 397,438 **FMV** Securities - Closely held stock 10 Securities - Partnership, LLC, or trust interests. . 11 Qualified conservation contribution -13 Historic structures Qualified conservation contribution - Other. . 14 16 Real estate - Other Collectibles 18 19 Drugs and medical supplies 20 Taxidermy 21 Historical artifacts 22 23 24 25 Other ► (Replacement Roof Materials) . 13,000. Purchase Price (Small Equipment & Machinery) 1 6,821 Purchase Price 27 Other ► (Supplies 1,520 Purchase Other ► 28 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 Λ Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used 30 a Х b If 'Yes,' describe the arrangement in Part II 31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Х 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell 32 a Χ b If 'Yes,' describe in Part II If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2016)

Schedule M (Form 990) (2016)	The	Saint	Louis	Zoo	Association

43-1727309

Page 2

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Pt I Line 32b

During the 2016 fiscal year the Saint Louis Zoo Association utilized an

auction house to liquidate a portion of an art collection which was

donated to the organization in prior years.

Pt I col(b)

The number detailed on Pt I col (b) details the numbers of

contributions recieved and not the number of items.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

Employer identification number Name of the organization 43-1727309 The Saint Louis Zoo Association The form 990 is prepared by the organization's management and is signed by the organization's tax advisor. A draft of the form 990 is made available to the Audit Committee and the Board of Directors for their review. Upon their review, any questions or changes are communicated and addressed prior to filing with the IRS. Pt VI, Line 11b Each of the officers of the Saint Louis Zoological Park are required by the Missouri Ethics Commission to complete a "personal financial disclosure statement" each year. This form documents other sources of income that could create a conflict of interest for employment at the Zoo. Pt VI, Line 12c The Chief Executive Officer of the Saint Louis Zoological Park has his compensation reviewed annually. The occurrence and/or degree of any change in the compensation is the final decision of the chairman of the Pt VI, Line 15a Zoological Park Subdistrict Commission. The determination of compensation for the other officers and key employees is a multi-step process. After a full time position becomes available, the opening is graded at a certain level and then matched within a specific salary range. Determining the rate of pay for each candidate involves consideration of cost-of-living data and that candidate's experience level, education and current salary. This job is weighed against comparable positions at similar institutions and the local market. A discussion is held with the director of human resources, the hiring manager and the division vice president. Finally, Pt VI, Line 15b after all of these steps are completed, an offer is tendered. The governing documents, conflict-of-interest policy, and financial statements are available to the public upon request through the public Pt VI, Line 19 relations office. Part I Line 1, Part III Line 1: The Saint Louis Zoo Association was established to support and enhance the Saint Louis Zoo by providing facilities, funds and advice. The Association provides direct financial support to the Zoo for renovations, new facilities, programs, conservation and research; administers fundraising campaigns and activities for the Zoo; and manages the Zoo's endowment. The Saint Louis Zoo Association works to advance the Saint Louis Zoo's mission to conserve animals and their habitats through animal management, research, recreation and education programs that encourage the support and enrich Other the experience of the public. Part VII, Line 2: All employees of the combined entity are employed by Other and issued W2s from the Saint Louis Zoological Park, EIN 43-1027364.

Schedule R (Form 990) 2016 (g) Sec 512(b)(13) controlled entity? ŝ (f) Direct controlling entity Open to Public Inspection OMB No 1545-0047 2016 Yes | Identification of Related Tax-Exempt Organizations. Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year Employer identification number (f)
Direct controlling entity 43-1727309 (e) End-of-year assets Public charity status (if section 501(c)(3)) Part I Identification of Disregarded Entities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 33 Complete if the organization answered 'Yes' on Form 990, Part IV, line 33, 34, 35b, 36, or 37.Attach to Form 990. Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. <u>e</u> (d) Total income Related Organizations and Unrelated Partnerships Governmental Unit (d) Exempt Code section TEEA5001 09/09/16 (c)
Legal domicile (state
or foreign country) (c)
Legal domicile (state or foreign country) (b) Primary activity through management & research MO To conserve animals & their habitats (b) Primary activity BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990. (a) Name, address, and EIN (if applicable) of disregarded entity (a)Name, address, and EIN of related organization The Saint Louis Zoo Association (1) St. Louis Zoological Park Saint Louis, MO 63110 <u>One Government Drive.</u> Department of the Treasury Internal Revenue Service Name of the organization SCHEDULE R (Form 990) Part II I I <u>ଟ</u> <u>2</u> € Ξ **②**¦ ල¦

Schedule R (Form 990) 2016 The Saint Louis Zoo Association

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year 43-1727309

(a) Name, address, and EIN of related organization	Primary activity do (st fo		(d) Direct controlling entity	c) (d) (elated income controlling (related, unrelated, entity under sections antry) (f) (f) (f) (f) (f) (f) (f) (f) (f) (f	ncome Sha lated, I sha sha sha	Share of total	(g) Share of ind-of-yea assets	(h) Disproportionate allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera manag partne		(k) Percentage ownership
[1]								3	1		3	2	
								_					
(2)											_	-	
				<u></u>									
(3)					_								
Part IV Identification of Ine 34 because	Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization and because it had one or more related organizations treated as a corporation or trust during the tax year	nizations re related	Taxable as l organization	a Corporation or Trust Complete if the organization answered 'Yes' on Form 990, Part IV, ons treated as a corporation or trust during the tax year	on or Trust a corporati	Complete II on or trust d	f the organı. Juring the ta	zation ans	wered "	Yes' on For	m 990, P	art IV,	
(a) Name, address, and EIN of related organization	of related organization	 .	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	Type of entity (C corp, S corp, or frust)		(f) Share of total income	Share	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Sec 512(b)(13) controlled entity?	(b)(13) d entity?
(4)												Yes	Š
		1											
		<u> </u>											
(2)													
	 	ļ											
		!					···=						
(3)	1 1 1 1												
		! !											
ВАА		-		TEEA	TEEA5002 09/09/16	-	-		_	_ ॲ	Schedule R (Form 990) 2016	Form 99	0) 2016

Page 3

43-1727309

(d) Method of determining Grant criteria Amt Expended amount involved Yes E -9 1 p 19 <u>-</u> t s **1 1** ᆕ 19 10 7 = # = 10,636,744. 2, 579, 558. (c) Amount involved 2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction thresholds Part V Transactions With Related Organizations. Complete If the organization answered 'Yes' on Form 990, Part IV, line 34, 35b, or 36 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? (b) Transaction type (a-s) d Loans or loan guarantees to or for related organization(s) 1 Performance of services or membership or fundraising solicitations for related organization(s) s Other transfer of cash or property from related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s) Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule Sharing of paid employees with related organization(s) (a)
Name of related organization **b** Gift, grant, or capital contribution to related organization(s) . . . r Other transfer of cash or property to related organization(s) Dividends from related organization(s) (1) St. Louis Zoological Park Louis Zoological Park (2) St.

 \times \times

> × ×

 \times × Schedule R (Form 990) 2016

TEEA5003 09/09/16

BAA

9

ල

€

9

Schedule R (Form 990) 2016 The Saint Louis Zoo Association

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered 'Yes' on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

		,									
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile	(d) Predominant income	(e) Are all partners	(f) Share of	(g) Share of	(h) Dispropor-	(I) Code V-UBI	(j) General or	alorP	(k) Percentage
		country)		501(c)(3) organization		assets	nonate allocations?			er?	diusiew
			from tax under sections 512-514)	Yes No			Yes		Yes	2	
(1)				ļ			-				
										-	
(2)										-	
											
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1											
(3)											
(4)											
(5)											
								•			
- -											1
(7)						,					
(8)											
ВАА			TEE	TEEA5004 09/09/16	116		-	Schedu	le R	Schedule R (Form 990) 2016	3) 2016

Part VII Supplemental Information.

Provide additional information for responses to questions on Schedule R See instructions