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Form **990-PF**Department of the Treasury
Internal Revenue Service**Return of Private Foundation**
or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0052

2016

Open to Public Inspection

- Do not enter social security numbers on this form as it may be made public.
- Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

For calendar year 2016 or tax year beginning

, and ending

Name of foundation THE ARMSTRONG FAMILY FOUNDATION			A Employer identification number 30-0212798	
Number and street (or P.O. box number if mail is not delivered to street address) 1660 ALVIN LN			Room/suite	B Telephone number (see instructions) 262-789-1874
City or town, state or province, country, and ZIP or foreign postal code BROOKFIELD WI 53045				
Foreign country name		Foreign province/state/county	Foreign postal code	
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change				
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation				
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 2,925,734.		J Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____ (Part I, column (d) must be on cash basis)		
C If exemption application is pending, check here <input type="checkbox"/>				
D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>				
E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>				
F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>				

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))

	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue				
1 Contributions, gifts, grants, etc., received (attach schedule)				
2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B				
3 Interest on savings and temporary cash investments				
4 Dividends and interest from securities	55,835.	55,835.		
5a Gross rents				
b Net rental income or (loss)				
6a Net gain or (loss) from sale of assets not on line 10	43,324.			
b Gross sales price for all assets on line 6a	43,324.			
7 Capital gain net income (from Part IV, line 2)		43,324.		
8 Net short-term capital gain				
9 Income modifications				
10a Gross sales less returns and allowances				
b Less: Cost of goods sold				
c Gross profit or (loss) (attach schedule)				
11 Other income (attach schedule)				
12 Total. Add lines 1 through 11	99,159.	99,159.		
Operating and Administrative Expenses				
13 Compensation of officers, directors, trustees, etc.				
14 Other employee salaries and wages				
15 Pension plans, employee benefits				
16a Legal fees (attach schedule)				
b Accounting fees (attach schedule)	1,420.	1,420.		
c Other professional fees (attach schedule)				
17 Interest				
18 Taxes (attach schedule) (see instructions)	1,945.	1,945.		
19 Depreciation (attach schedule) and depletion				
20 Occupancy				
21 Travel, conferences, and meetings				
22 Printing and publications				
23 Other expenses (attach schedule)	174.	75.		75.
24 Total operating and administrative expenses. Add lines 13 through 23	3,539.	3,440.		75.
25 Contributions, gifts, grants paid	150,550.			150,550.
26 Total expenses and disbursements. Add lines 24 and 25	154,089.	3,440.		150,625.
27 Subtract line 26 from line 12:				
a Excess of revenue over expenses and disbursements	(54,930.)			
b Net investment income (if negative, enter -0-)		95,719.		
c Adjusted net income (if negative, enter -0-)				

For Paperwork Reduction Act Notice, see instructions.

BCA

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Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions.)		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value		
Assets	1	Cash—non-interest-bearing		1.		
	2	Savings and temporary cash investments		139,659.	84,730.	84,730.
	3	Accounts receivable ▶				
		Less: allowance for doubtful accounts ▶				
	4	Pledges receivable ▶				
		Less: allowance for doubtful accounts ▶				
	5	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)				
	7	Other notes and loans receivable (attach schedule) ▶				
		Less: allowance for doubtful accounts ▶				
	8	Inventories for sale or use				
	9	Prepaid expenses and deferred charges				
	10a	Investments—U S. and state government obligations (attach schedule)				
	b	Investments—corporate stock (attach schedule)	2,647,189.	2,647,189.	2,841,004.	
	c	Investments—corporate bonds (attach schedule)				
	11	Investments—land, buildings, and equipment basis ▶				
	Less: accumulated depreciation (attach schedule) ▶					
12	Investments—mortgage loans					
13	Investments—other (attach schedule)					
14	Land, buildings, and equipment basis ▶					
	Less: accumulated depreciation (attach schedule) ▶					
15	Other assets (describe ▶)					
16	Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)	2,786,849.	2,731,919.	2,925,734.		
Liabilities	17	Accounts payable and accrued expenses				
	18	Grants payable				
	19	Deferred revenue				
	20	Loans from officers, directors, trustees, and other disqualified persons				
	21	Mortgages and other notes payable (attach schedule)				
	22	Other liabilities (describe ▶)				
23	Total liabilities (add lines 17 through 22)					
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here ▶ <input type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.					
	24	Unrestricted				
	25	Temporarily restricted				
	26	Permanently restricted				
	Foundations that do not follow SFAS 117, check here ▶ <input checked="" type="checkbox"/> and complete lines 27 through 31.					
	27	Capital stock, trust principal, or current funds	2,786,849.	2,731,919.		
	28	Paid-in or capital surplus, or land, bldg., and equipment fund				
	29	Retained earnings, accumulated income, endowment, or other funds				
30	Total net assets or fund balances (see instructions)	2,786,849.	2,731,919.			
31	Total liabilities and net assets/fund balances (see instructions)	2,786,849.	2,731,919.			

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	2,786,849.
2	Enter amount from Part I, line 27a	2	(54,930.)
3	Other increases not included in line 2 (itemize) ▶	3	
4	Add lines 1, 2, and 3	4	2,731,919.
5	Decreases not included in line 2 (itemize) ▶	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30	6	2,731,919.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a L-T CAP GAIN DIST - AMERICAN CAP WORLD	D	12/28/2005	12/23/2016
b L-T CAP GAIN DIST - FRANKLIN MUT GLOBAL	D	01/06/2006	09/08/2016
c L-T CAP GAIN DIST - FRANKLIN MUT GLOBAL	D	01/06/2006	12/28/2016
d L-T CAP GAIN DIST - FRANKLIN MUT SHARES	D	01/06/2006	09/08/2016
e SEE ATTACHED WORKSHEET			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 11,967.			11,967.
b 4,510.			4,510.
c 8,137.			8,137.
d 4,500.			4,500.
e 14,210.			14,210.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
a			11,967.
b			4,510.
c			8,137.
d			4,500.
e			14,210.

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	43,324.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8 }	3	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2015	154,143.	3,044,997.	0.050622
2014	142,025.	3,180,729.	0.044652
2013	129,411.	2,910,884.	0.044458
2012	132,057.	2,579,054.	0.051204
2011	125,163.	2,666,834.	0.046933

2 Total of line 1, column (d)	2	0.237869
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	0.047574
4 Enter the net value of noncharitable-use assets for 2016 from Part X, line 5	4	2,798,501.
5 Multiply line 4 by line 3	5	133,136.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	957.
7 Add lines 5 and 6	7	134,093.
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.	8	150,625.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter _____ (attach copy of letter if necessary—see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b			
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		0	
3	Add lines 1 and 2		957.	
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		0	
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		957.	
6	Credits/Payments:			
a	2016 estimated tax payments and 2015 overpayment credited to 2016	6a	1,668.	
b	Exempt foreign organizations—tax withheld at source	6b		
c	Tax paid with application for extension of time to file (Form 8868)	6c		
d	Backup withholding erroneously withheld	6d		
7	Total credits and payments. Add lines 6a through 6d		1,668.	
8	Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		711.	
11	Enter the amount of line 10 to be: Credited to 2017 estimated tax <input type="checkbox"/> 711. Refunded <input type="checkbox"/>			

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for the definition)? <i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.</i>		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ▶ \$ _____ (2) On foundation managers. ▶ \$ _____		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ \$ _____		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? <i>If "Yes," attach a detailed description of the activities</i>		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i>		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? <i>If "Yes," attach the statement required by General Instruction T</i>		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? <i>If "Yes," complete Part II, col. (c), and Part XV</i>	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ NC		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? <i>If "No," attach explanation</i>	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2016 or the taxable year beginning in 2016 (see instructions for Part XIV)? <i>If "Yes," complete Part XIV</i>		X
10 Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses</i>		X

Part VII-A Statements Regarding Activities (continued)

11.	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11	Yes	No
12.	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13.	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
Website address ▶ N/A				
14.	The books are in care of ▶ PETER ANDREW ARMSTRONG Telephone no ▶ 262-789-1874			
Located at ▶ 1660 ALVIN LN BROOKFIELD WI ZIP+4 ▶ 53045-7807				
15.	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041—Check here and enter the amount of tax-exempt interest received or accrued during the year ▶ 15			
16.	At any time during calendar year 2016, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶				X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a.	During the year did the foundation (either directly or indirectly):		Yes	No
(1)	Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
(2)	Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
(3)	Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
(4)	Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
(5)	Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
(6)	Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
b.	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here ▶ <input type="checkbox"/>	1b		
c.	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2016?	1c		X
2.	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a.	At the end of tax year 2016, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2016?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
If "Yes," list the years ▶ 20____, 20____, 20____, 20____				
b.	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.)	2b		
c.	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a.	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
b.	If "Yes," did it have excess business holdings in 2016 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2016.)	3b		
4a.	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
b.	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2016?	4b		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

- 5a** During the year did the foundation pay or incur any amount to:
- (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No
- (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No
- (3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No
- (4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions) ☐ Yes ☒ No
- (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No
- b** If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? ☐ Yes ☒ No
Organizations relying on a current notice regarding disaster assistance check here ☐
- c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☐ No
If "Yes," attach the statement required by Regulations section 53.4945-5(d)
- 6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No
- b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No
If "Yes" to 6b, file Form 8870.
- 7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No
- b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? ☐ Yes ☒ No

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1 List all officers, directors, trustees, foundation managers and their compensation (see instructions).**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE SCHEDULE		0		

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000 ☐

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services

**Part IX-A Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

Expenses

1 NOT APPLICABLE

2

3

4

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2

Amount

1 NOT APPLICABLE

2

All other program-related investments See instructions

3

Total. Add lines 1 through 3



Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	2,701,198.
b	Average of monthly cash balances	1b	139,920.
c	Fair market value of all other assets (see instructions)	1c	
d	Total (add lines 1a, b, and c)	1d	2,841,118.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	2,841,118.
4	Cash deemed held for charitable activities. Enter 1½ % of line 3 (for greater amount, see instructions)	4	42,617.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	2,798,501.
6	Minimum investment return. Enter 5% of line 5	6	139,925.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	139,925.
2a	Tax on investment income for 2016 from Part VI, line 5	2a	957.
b	Income tax for 2016. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	957.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	138,968.
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	138,968.
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	138,968.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	150,625.
b	Program-related investments—total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	150,625.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see instructions)	5	957.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	149,668.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2015	(c) 2015	(d) 2016
1 Distributable amount for 2016 from Part XI, line 7				138,968.
2 Undistributed income, if any, as of the end of 2016				
a Enter amount for 2015 only			150,541.	
b Total for prior years: 20____, 20____, 20____				
3 Excess distributions carryover, if any, to 2016:				
a From 2011				
b From 2012				
c From 2013				
d From 2014				
e From 2015				
f Total of lines 3a through e				
4 Qualifying distributions for 2016 from Part XII, line 4: ► \$ 150,625.				
a Applied to 2015, but not more than line 2a			150,541.	
b Applied to undistributed income of prior years (Election required—see instructions)				
c Treated as distributions out of corpus (Election required—see instructions)				
d Applied to 2016 distributable amount				84.
e Remaining amount distributed out of corpus				
5 Excess distributions carryover applied to 2016. (If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5				
b Prior years' undistributed income. Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount—see instructions				
e Undistributed income for 2015. Subtract line 4a from line 2a. Taxable amount—see instructions				
f Undistributed income for 2016. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2017				138,884.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required—see instructions)				
8 Excess distributions carryover from 2011 not applied on line 5 or line 7 (see instructions)				
9 Excess distributions carryover to 2017. Subtract lines 7 and 8 from line 6a				
10 Analysis of line 9:				
a Excess from 2012				
b Excess from 2013				
c Excess from 2014				
d Excess from 2015				
e Excess from 2016				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2016, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2016	(b) 2015	(c) 2014	(d) 2013	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test—enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2))

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

PETER A ARMSTRONG 262-789-1874 1660 ALVIN LN BROOKFIELD WI 53045

b The form in which applications should be submitted and information and materials they should include:

DESCRIPTION OF PROGRAM W/BUDGETS, FORM 990 W/AUDIT, AND BOARD LIST

c Any submission deadlines:

OCTOBER 1

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

NONE

Part XV Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year SEE SCHEDULE				150,550.
Total			3a	150,550.
b Approved for future payment NONE				
Total			3b	

US 990-PF**Taxes****2016**

Description	Expenses per books	Net investment income	Adjusted net income	Charitable purposes
FOREIGN TAX W/H ON DIVIDENDS	1,945. 1,945	1,945. 1,945		

US 990-PF		Other Expenses		2016
Description	Expenses per books	Net investment income	Adjusted net income	Charitable purposes
POSTAGE TO MAIL GRANTS	24.			
MERRILL LYNCH ANNUAL FEE	150.	75.		75.
	174	75		75

US 990-PF**Investments: Corporate Stock as of Year End****2016**

Description	Book value	FMV
2135 LINCOLN NTL CORP	117,671.	141,487.
900 MERCK AND CO INC	29,997.	52,983.
450 NORTH STATE TELECMNCTS B	34,875.	29,250.
9684.5880 AMERICAN CAPITAL WORLD	385,538.	424,475.
42361.4240 BLACKROCK GLOBAL ALLOCATION FD	736,945.	774,367.
10515.9510 FRANKLIN MUTUAL GLOBAL DISCOVERY	286,883.	321,473.
11891.3470 FRANKLIN MUTUAL SHARES	293,294.	332,601.
32443.4680 TEMPLETON GROWTH FUND INC	761,986.	764,368.
	2,647,189	2,841,004

Capital Gains and Losses for Tax on Investment Income

US 990-PF

2016

Name: THE ARMSTRONG FAMILY FOUNDATION

ID number: 30-0212798

Ref	(a) List and describe the kind(s) of property sold	(b) How acquired purchase donation	(c) Date acquired	(d) Date sold
	L-T CAP GAIN DIST - FRANKLIN MUT SHARES	D	01/06/2006	12/28/2016
	L-T CAP GAIN DIST - BLACKROCK GLOBAL	D	01/17/2006	12/21/2016

Ref	(e) Gross sales price	(f) Depreciation allowed or (allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss)
	7,857.			7,857.
	6,353.			6,353.
Total				14,210.

Ref	(i) F M V as of 12/31/1969	(j) Adjusted basis as of 12/31/1969	(k) Excess of col (i) over col (j), if any	(l) Gains or losses
				7,857.
				6,353.
Total				14,210.
Total short term capital gains or (losses)				

List of Officers, Directors, Trustees, and Key Employees

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2016

A Name and address (For address, enter Street, Zip code State, and City in that order)	B Title and avg hours per week devoted to position	C Compensation	D Contributions to employee benefit plans and deferred compensation	E Expense account & other allowances
THOMAS L ARMSTRONG 7305 AUTUMN LAKE DRIVE SUMMERFIELD NC 27358	PRESIDENT 1	0		
PETER A ARMSTRONG 1660 ALVIN LN BROOKFIELD WI 53045	VP/TREAS 1	0		
MARK R ARMSTRONG 1607 SPOTTSWOOD PLACE LYNCHBURG VA 24503	VP	0		
ERIC R ARMSTRONG 12419 CLEARFALLS DR BOCA RATON FL 33428	VP	0		
PETER A ARMSTRONG II 1607 SPOTTSWOOD PLACE LYNCHBURG VA 24503	VP	0		
MARGARET RYAN ARMSTRONG 1607 SPOTTSWOOD PLACE LYNCHBURG VA 24503	VP	0		
MARK R ARMSTRONG JR 1607 SPOTTSWOOD PLACE LYNCHBURG VA 24503	VP	0		
MICHAEL ARMSTRONG 7305 AUTUMN LAKE DRIVE SUMMERFIELD NC 27358	VP	0		
WILLIAM ARMSTRONG 7305 AUTUMN LAKE DRIVE SUMMERFIELD NC 27358	VP	0		

THE ARMSTRONG FAMILY FOUNDATION
2016 FORM 990-PF
PART XV SUPPLEMENTARY INFORMATION
3a GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

Recipient Name and address	If an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Holocaust Foundation of Ctl Va 1208 Nichols Tavern Drive Lynchburg, VA 24503	N/A	PC	Historical/educational preservation	2,000
First Presbyterian Church 617 N. Elm Street Greensboro, NC 27401	N/A	PC	Church Operating Fund	2,500
The Wooster Fund Office of Alumni Relations Gault Alumni Center Wooster, Ohio 44691	N/A	PC	College endowment	4,000
Westover Church 505 Muirs Chapel Road Greensboro, NC 27410	N/A	PC	Church Operating Fund	100
Va Tech Foundation 902 Prices Fork Road Blacksburg, VA 24061	N/A	PC	College endowment	5,000
Glades Presbyterian Church 21121 Onole Country Road Boca Raton, FL 33428	N/A	PC	Church operating fund	10,000
Cystic Fibrosis Found of S Fla 3443 NW 55th St., Building 7 Fort Lauderdale, FL 33496	N/A	PC	Medical research	1,000
Davidson College Box 7170 Davidson, NC 28035-7170	N/A	PC	College endowment	2,000
Boys' & Girls' Club of Greater HP P. O. Box 2834 High Point, NC 27261	N/A	PC	Indigent children endowment	8,000
Woodberry Forest School 898 Woodberry Forest Road Woodberry Forest, VA 22989	N/A	PC	School endowment	1,250
Institute of World Politics 1521 16th Street, NW Washington, DC 20036	N/A	PC	Educational endowment	1,000
College of A & S Foundation Arts & Sciences Development Box 400801 Charlottesville, VA 22904	N/A	PC	Education endowment	5,000
United Way 1500 Yanceyville Street Greensboro, NC 27405	N/A	PC	Assist various non profit agencies	1,000
EC Glass Foundation PO Box 267 Lynchburg, VA 24505	N/A	PC	Academic Support	1,000
Oak Ridge Military Academy 2317 Oak Ridge Road Oak Ridge, NC 27310	N/A	PC	Educational Assistance	350

THE ARMSTRONG FAMILY FOUNDATION
2016 FORM 990-PF
PART XV SUPPLEMENTARY INFORMATION
3a GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR (Continued)

Recipient Name and address	If an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Step Up Greensboro 707 N. Greene Street Greensboro, NC 27401	N/A	PC	Jobs & life skills training	500
Tourette Syndrome Assn 42-40 Bell Blvd Bayside, NY 11361	N/A	PC	Medical research	500
Kenyon College College Relations Gambier, OH 43022	N/A	PC	College endowment	4,000
Jesuit Retreat House 4800 Fahrwald Road Oshkosh, WI 54902	N/A	PC	Spiritual enrichment	10,000
Make A Wish 1131 Harding Place Charlotte, NC 28204	N/A	PC	Charitable Foundation	1,500
Southern Methodist University PO Box 223927 Dallas, TX 75222	N/A	PC	Educational Assistance	5,350
St Andrews School 3900 Jog Road Boca Raton, FL 33434	N/A	PC	Education endowment	10,000
Team Triad for Hospice 407 Autumn Ridge Ct. Greensboro, NC 27455	N/A	PC	Indigent family burial	500
Elon University 2185 Campus Box Elon, NC 27244	N/A	PC	Service learning	3,000
Charlottesville Scholarship Program P. O. Box 1221 Charlottesville, VA 22902	N/A	PC	Scholarship endowment	1,000
Va League of Conservations Voters 100 W Franklin Street, Suite 102 Richmond, VA 23220	N/A	PC	Conservation and preservation	500
Campus Crusade for Christ PO Box 628222 Orlando, FL 32862	N/A	PC	Build faith in Christ	3,000
Elmbrook Humane Society 20950 Enterprise Avenue Brookfield WI 53045	N/A	PC	Provides shelter for animals	1,000
St Luke's Episcopal Church 8833 Goodwood Boulevard Baton Rouge, LA 70806	N/A	PC	Church operating fund	1,000
Guilford College 5800 West Friendly Avenue Greensboro, NC 27410	N/A	PC	Education endowment	5,000

THE ARMSTRONG FAMILY FOUNDATION
2016 FORM 990-PF
PART XV SUPPLEMENTARY INFORMATION
3a GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR (Continued)

Recipient Name and address	If an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
UNC-G Advancement Services PO Box 26170 Greensboro, NC 27402	N/A	PC	Education	6,000
Papyrology Enrichment Fund 913 S. University Avenue Ann Arbor, MI 48109	N/A	PC	Conservation, outreach, and support for scholars	1,000
Duke University-Cancer Box 90581 Durham, NC 27708-0581	N/A	PC	Medical research	43,000
Place of Hope 21441 Boca Rio Road Boca Raton, FL 33433	N/A	PC	Foster care and support services	1,000
Guaranty Foundation of Baton Rouge 929 Government Street Baton Rouge, LA 70802	N/A	PC	Grantmaking foundations	1,000
Boca Raton Police Foundation 6800 Broken Sound Parkway, Ste 200 Boca Raton, FL 33487	N/A	PC	Support police department	1,000
Delta Theta Psi Scholarship for Leaders Office of Alumni Relations Gault Alumni Center 1012 Beall Avenue Wooster, OH 44691	N/A	PC	Education	1,000
Special Education Alliance PO Box 7390 Jacksonville, NC 28540	N/A	PC	Education	1,000
Bethany College Center for Institutional Advancement 31 E Campus Drive Bethany, WV 26032	N/A	PC	Education	1,500
Voices Together 5007 Southpark Drive, Suite 230 Durham, NC 27713	N/A	PC	Education	<u>3,000</u>
Total				<u><u>150,550</u></u>