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Form '990-PF

EXTENDED TO NOVEMBER 15, 2 Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf. Internal Revenue Service For calendar year 2016 or tax year beginning and ending Name of foundation A Employer identification number THE MCR FOUNDATION 27-6987861 Number and street (or P O box number if mail is not delivered to street address) B Telephone number P.O. BOX 211 603-783-0196 City or town, state or province, country, and ZIP or foreign postal code C if exemption application is pending, check here ,CANTERBURY, NH 03224 Initial return G · Check all that apply: initial return of a former public charity D 1 Foreign organizations, check here Final return Amended return 2 Foreign organizations meeting the 85% test, check here and attach computation Address change Name change H Check type of organization: Section 501(c)(3) exempt private foundation E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust ____ Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year J Accounting method: X Cash If the foundation is in a 60-month termination Other (specify) (from Part II, col (c), line 16) under section 507(b)(1)(B), check here 984, 999. (Part I, column (d) must be on cash basis.) ▶\$ Analysis of Revenue and Expenses Part I (d) Disbursements for charitable purposes (cash basis only) (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) expenses per books income ıncome N/A Contributions, gifts, grants, etc., received 2 Check X if the foundation is not required to attach Sch B interest on savings and temporary cash investments 21,455. 21,455 STATEMENT 4 Dividends and interest from securities 5a Gross rents b Net rental income or (loss) 56,871. 6a Net gain or (loss) from sale of assets not on line 10 1,034,081. 56,871 7 Capital gain net income (from Part IV, line 2) 8 Net short-term capital gain Income modifications 10a Gross sales less returns and allowances b Less Cost of goods sold c Gross profit or (loss) 11 Other income Total Add lines 1 through 11 0. Compensation of officers, directors, trustees, etc 14 Other employee salaries and wages 15 Pension plans, employee benefits 16a Legal fees 4,325 STMT 0. b Accounting fees 10,138 STMT 10,138 0. c Other professional fees 17 Interest 18 Taxes 19 Depreciation and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 283 STMT 4 283 0. 23 Other expenses 24 Total operating and administrative 14,746 14,746 expenses Add lines 13 through 23 45,500 45,500. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 60,246 14,746 45,500. Add lines 24 and 25 27 Subtract line 26 from line 12: 18,080 a Excess of revenue over expenses and disbursements 63,580 b Net investment income (if negative, enter -0-) N/A c Adjusted net income (if negative, enter -0-)

Form **990-PF** (2016)

For	m 99	00-PF (2016) THE MCR FOUNDATION			6987861 Page 2
P	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of	
=			(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	25 065	42.653	40.650
	1	Savings and temporary cash investments	35,965.	42,653.	42,653.
	3	Accounts receivable 2,653.	678.	2 652	2,653.
		Less: allowance for doubtful accounts	0/0.	4,055.	2,653.
	4	Pledges receivable ► Less: allowance for doubtful accounts ►			J
		Grants receivable			
	1 -	Receivables due from officers, directors, trustees, and other			
•	6	disqualified persons			
	7	Other notes and loans receivable			
_	′	Less; allowance for doubtful accounts			
G	R	Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
As	_	Investments - U.S. and state government obligations			
	1	Investments - corporate stock			
	1	Investments - corporate bonds			
	i	Investments - land, buildings, and equipment basis			
	•	Less accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other STMT 5	945,585.	996,005.	939,693.
	14	Land, buildings, and equipment: basis			
	}	Less accumulated depreciation			
	15	Other assets (describe ►			
	16	Total assets (to be completed by all filers - see the			
	<u> </u>	instructions. Also, see page 1, item I)	982,228.	1,041,311.	984,999.
	17	Accounts payable and accrued expenses			
	18	Grants payable			İ
S	19	Deferred revenue			ì
Ě	20	Loans from officers, directors, trustees, and other disqualified persons			
Liabilities	21	Mortgages and other notes payable			ł
	22	Other liabilities (describe >)			
	-			_	
	23		0.	0.	
		Foundations that follow SFAS 117, check here		ì	
g		and complete lines 24 through 26 and lines 30 and 31			
ĕ	24	Unrestricted			
Jala	25	Temporarily restricted			
Fund Balances	26	Permanently restricted Foundations that do not follow SFAS 117, check here			
Fu		Foundations that do not follow SFAS 117, check here And complete lines 27 through 31			
ō	27	Capital stock, trust principal, or current funds	0.	0.	
Net Assets	28	Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.	1
Ass	29	Retained earnings, accumulated income, endowment, or other funds	982,228.	1,041,311.	
et	30	Total net assets or fund balances	982,228.	1,041,311.	
2					
	31	Total liabilities and net assets/fund balances	982,228.	1,041,311.	
P	art	III Analysis of Changes in Net Assets or Fund Ba	lances		
1	Tota	I net assets or fund balances at beginning of year - Part II, column (a), line 3			
•		st agree with end-of-year figure reported on prior year's return)	-	1	982,228.
2	•	r amount from Part I, line 27a		2	18,080.
		r increases not included in line 2 (itemize) UNREALIZED G	AIN/LOSS ADJU		41,003.
		lines 1, 2, and 3		4_	1,041,311.
5	Decr	eases not included in line 2 (itemize)		5	0.
6_	Tota	net assets or fund balances at end of year (line 4 minus line 5) - Part II, colu	umn (b), line 30	6	1,041,311.
					Form 990-PF (2016)

P	Part IV Capital Gains	and Losses for Tax on In	vestment	Income			
		ribe the kind(s) of property sold (e.g. trehouse, or common stock, 200 shs			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	PUBLICALY TRAD	ED SECURITIES			P	VARIOUS	12/31/16
b	PUBLICALY TRAD	ED SECURITIES				VARIOUS	12/31/16
	PUBLICALY TRAD					VARIOUS	12/31/16
d	PUBLICALY TRAD	ED SECURITIES			P	VARIOUS	12/31/16
_e							
	(e) Gross sales price	(f) Depreciation allowed (or allowable)		t or other basis xpense of sale		(h) Gain or (los (e) plus (f) minus	(g)
a				94,646			
_b				103,092			5,114.
<u>J</u>				698,605			34,934.
d	97,908.			80,867	<u>/ • </u>		<u>17,041</u> .
<u>e</u>				40/04/00			
_	Complete only for assets showing	ng gain in column (h) and owned by i	1			Gains (Col. (h) gain (k), but not less that	
	(ı) F M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69		cess of col. (ı) col. (ı), ıf any		Losses (from col.	
a							-218.
_b							5,114.
							34,934.
_d							17,041.
_e							
2	Capital gain net income or (net ca	apital loss) $\left\{ egin{array}{l} ext{If gain, also enter} \ ext{If (loss), enter -0} \end{array} ight.$	n Part I, line : - in Part I, line	7 7	} 2		56,871.
3	Net short-term capital gain or (lo	ss) as defined in sections 1222(5) ar	id (6):				
	If gain, also enter in Part I, line 8,				 	/ -	
	If (loss), enter -0- in Part I, line 8 Part V Qualification U	Inder Section 4940(e) for	Poducod	Tay on Not I	yestment Inc	N/A	<u> </u>
(F(or optional use by domestic privat	e foundations subject to the section 4	1940(a) tax on	net investment inc	ome.)		
If s	section 4940(d)(2) applies, leave t	his part blank.					
14/	on the foundation liable for the one	tion 4942 tax on the distributable arr	ount of any ve	or in the bose perio	v43		Yes X No
				•	ou?		Yes NO
1		lify under section 4940(e). Do not co each column for each year; see the ii			tries		
÷	(a)	(b)	1011 20110110 201	ioro making any on		1	(d) bution ratio
	Base period years Calendar year (or tax year beginn	Advantad availabana dia	tributions	Net value of none	(c) charitable-use assets	Distri (col. (b) di	bùtión ratio vided by col. (c))
_	2015	''ly '''/	1,500.		1,043,319		.049362
_	2013		9,500.		786,679		.050211
-	2013		9,795.		742,151		.053621
_	2012		5,000.		497,692		.050232
_	2011		2,501.		238,718		.052367
_					200,20	1-1-	
2	Total of line 1, column (d)					2	.255793
		5-year base period - divide the total i	on line 2 by 5.	or by the number o	of vears		,,
	the foundation has been in existe		, -,		, ,	3	051159
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
4	Enter the net value of noncharital	ble-use assets for 2016 from Part X,	line 5			4	938,468.
•		,					
5	Multiply line 4 by line 3					5	48,011.
•							
6	Enter 1% of net investment incor	me (1% of Part I, line 27b)				6	636.
•		· · · · · · · · · · · · · · · · · · ·					
7	Add lines 5 and 6					7	_48,647.
•							
8	Enter qualifying distributions from	m Part XII, line 4				8	45,500.
	If line 8 is equal to or greater tha	n line 7, check the box in Part VI, line	1b, and comp	lete that part using	a 1% tax rate		

Form	m 990-PF (2016) THE MCR FOUNDATION		<u> 27-</u>	69878	61		Page 4
Pa	art VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940)(e), or 4	948	- see in	stru	ctio	ns)
1a	a Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1.)					
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)						
þ	b Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕨 🔙 and enter 1%	}	1			L,2	72.
	of Part I, line 27b			ļ			
C	c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).	. J					
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2				<u>0.</u>
3	Add lines 1 and 2		3		1	_ , 2	72.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4_				0.
5,	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5		1	_,2	<u>72.</u>
6	Credits/Payments:						
a	a 2016 estimated tax payments and 2015 overpayment credited to 2016	400.					
- p	b Exempt foreign organizations - tax withheld at source						}
C	c Tax paid with application for extension of time to file (Form 8868)	,500.					{
	d Backup withholding erroneously withheld						
	Total credits and payments. Add lines 6a through 6d		7		2	<u>2,9</u>	00.
	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached		8				<u>1.</u>
	Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed		9				
	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	>	10		1	<u>.,6</u>	<u>27.</u>
	Enter the amount of line 10 to be: Credited to 2017 estimated tax	iunded 🚩	11	L			0.
	art VII-A Statements Regarding Activities						
1a	a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate	or intervene	ın	<u> </u>		res	No
	any political campaign?		_		1a		<u>X</u>
b	b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the			_	1b		<u>X</u>
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any mater	als publish	ed or		}		
	distributed by the foundation in connection with the activities			-			
	c Did the foundation file Form 1120-POL for this year?			<u> </u>	1c		<u>X</u>
d	d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:	•			- 1		1
	(1) On the foundation. ▶ \$ (2) On foundation managers. ▶ \$	0.			ŀ	- (: !
е	e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation	dation			l		
_	managers. ► \$ 0.			-			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			-	2		<u>X</u>
	If "Yes," attach a detailed description of the activities				ļ		
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incomparison and the articles of the control of the contr	rporation, o	ľ	-		[
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			-	3		<u>X</u>
	a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		B.T	· –	4a		_ <u>A</u> _
	b If "Yes," has it filed a tax return on Form 990-T for this year? Was these a laundation termination of good transfer of substantial contraction during the year?		14	/A	4b		- -
b	Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T			<u> </u> -	5		<u>X</u>
c	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:						
0	By language in the governing instrument, or				1	ĺ	1
	 By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict w 	uth the ctate	law			l	
	remain in the governing instrument?	illi lile siale	ICIVV		6	X	ال ــــا
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), a	nd Part YV		-	7	$\hat{\mathbf{x}}$	
,	one and realisation have at least φυ _τ ούο in assets at any time during the year. It is rest, complete i art II, cor (c), a	ant AV		-	' +	43	
R۵	a Enter the states to which the foundation reports or with which it is registered (see instructions)						
Ja	NH				- }	j	
h	b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or design	nate)				l	
·		TATEM	ENT	6	8b	 	X
9				`		$\neg \uparrow$	<u></u>
٠	year 2016 or the taxable year beginning in 2016 (see instructions for Part XIV)? If "Yes," complete Part XIV	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			9		X
10		esses			10		X
						PF (2016)

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	TE VII-A Otatomonto Nogarania Activitico (continuea)	$\overline{}$	Yes	No
	At any time during the year, did the foundation, directly or indirectly, own a controlled antity within the meaning of		162	140
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		х
10	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?	-''-		
12	If "Yes," attach statement (see instructions)	12		х
12	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	21
13	Website address ► N/A			
14	The books are in care of ► STEVEN J. COHEN Telephone no. ► 603 – 78	33-0	196	
	Located at ▶ P.O. BOX 211, CANTERBURY, NH ZIP+4 ▶03			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here			
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A	
16	At any time during calendar year 2016, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
	foreign country			
Pε	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 If any Item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person?			l I
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			j
	for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception Check "No"		Ì	
	if the foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days.)			
t	o If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			لـ
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? N/A	1b		
	Organizations relying on a current notice regarding disaster assistance check here		i	
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected	10		X
_	before the first day of the tax year beginning in 2016? Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation	1c		
2				
	defined in section 4942(j)(3) or 4942(j)(5)). At the end of tax year 2016, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning	İ		
•	before 2016? Yes X No			
	If "Yes," list the years \blacktriangleright			
ŀ	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			1
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			. (
	statement - see instructions.) N/A	2b		
	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
	>			
3	a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			İ
	during the year?			
ı	b If "Yes," did it have excess business holdings in 2016 as a result of (1) any purchase by the foundation or disqualified persons after			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			i
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,		ļ	
	Form 4720, to determine if the foundation had excess business holdings in 2016) N/A	3b		
	a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
ı	b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that	ļ		السيا
	had not been removed from jeopardy before the first day of the tax year beginning in 2016?	4b		<u>X</u>
	Fc	rm 99 0)-PF ((2016)

orm 990-PF (2016) THE MCR FOUNDATION			<u> 27-69878</u>	<u>61 </u>
Part VII-B Statements Regarding Activities for Which	Form 4720 May Be I	Required (continu	ued)	
5a During the year did the foundation pay or incur any amount to:				
(1) Carry on propaganda, or otherwise attempt to influence legislation (section			es X No	
(2) Influence the outcome of any specific public election (see section 4955);	or to carry on, directly or indir			
any voter registration drive?			es 🗶 No	
(3) Provide a grant to an individual for travel, study, or other similar purposes	5?	Ye	es X No	
(4) Provide a grant to an organization other than a charitable, etc., organization	on described in section			
4945(d)(4)(A)? (see instructions)		Ye	s X No	1 1
(5) Provide for any purpose other than religious, charitable, scientific, literary	, or educational purposes, or	for		
the prevention of cruelty to children or animals?		Ye	s X No	
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify un	der the exceptions described	ın Regulations		
section 53.4945 or in a current notice regarding disaster assistance (see instr	uctions)?		N/A	5 b
Organizations relying on a current notice regarding disaster assistance check	here			
- c If the answer is "Yes" to question 5a(4), does the foundation claim exemption	from the tax because it mainta	iined		
expenditure responsibility for the grant?	Ŋ	J∕A ☐ Ye	s No	
If "Yes," attach the statement required by Regulations section 53.494	15-5(d)			
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on			
a personal benefit contract?		☐ Ye	s X No	
b Did the foundation, during the year, pay premiums, directly or indirectly, on a	personal benefit contract?			6b X
If "Yes" to 6b, file Form 8870.				
7a At any time during the tax year, was the foundation a party to a prohibited tax	shelter transaction?	Ye	s X No	
b if "Yes," did the foundation receive any proceeds or have any net income attrib				7b
Part VIII Information About Officers, Directors, Trus		anagers. Highly		
Paid Employees, and Contractors	,		•	
1 List all officers, directors, trustees, foundation managers and their	compensation.			
	(b) Title, and average	(c) Compensation	(d) Contributions to employee benefit plans	(e) Expense account, other
(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	and deferred compensation	account, other allowances
STEVEN J. COHEN	TRUSTEE			
P.O. BOX 211				
CANTERBURY, NH 03224	1.00	0.	0.	0.
ELIZABETH JANE COHEN	TRUSTEE			
P.O. BOX 211				
CANTERBURY, NH 03224	1.00	0.	0.	0.
CHAILINGONI, AND USEE	100			
	-			
	-			
	-			
2 Compensation of five highest-paid employees (other than those in	cluded on line 1). If none.	enter "NONE."		
2 Componed to the majoret para empreyers (care and a second	T	,	(d) Contributions to	(e) Expense
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE	devoted to position		compensation	anowanices
NONE	=			
	 			
	╡			
	+	+		
	-			
	-			
		- 		
	-			
	1			
Total number of other employees paid over \$50,000				000 BE (2242)
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0.

Total. Add lines 1 through 3

All other program-related investments. See instructions

P	Minimum Investment Return (All domestic foundations must complete this part. Foreign fou	ndations, se	e instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	878,301.
b	Average of monthly cash balances	1b	74,458.
C	Fair market value of all other assets	1c	
đ	Total (add lines 1a, b, and c)	1d	952,759.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2.	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	952,759.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	14,291.
5 -	Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4	5	938,468.
6	Minimum investment return Enter 5% of line 5	6	46,923.
P	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations a foreign organizations check here and do not complete this part.)	nd certain	
1	Minimum investment return from Part X, line 6	1	46,923.
2a			
b	Income tax for 2016. (This does not include the tax from Part VI.)	-1	
C	Add lines 2a and 2b	2c	1,272.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	45,651.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	45,651.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	45,651.
P	Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	45,500.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	45,500.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions Subtract line 5 from line 4	6	45,500.
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation	qualifies for the	e section
	40.40/a) and contrary of the c		

Form **990-PF** (2016)

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2015	(c) 2015	(d) 2016
1 Distributable amount for 2016 from Part XI,		·		45,651.
2 Undistributed income, if any, as of the end of 2016				45,651.
a Enter amount for 2015 only			0.	
b Total for prior years:				
g rotal to provide		0.		
3 Excess distributions carryover, if any, to 2016:				
a From 2011 294.				
b From 2012 322.				
c From 2013 3,097.				
d From 2014 681.				!
e From 2015				
f Total of lines 3a through e	4,394.			
4 Qualifying distributions for 2016 from	<u> </u>			
Part XII, line 4: ► \$ 45,500.				
a Applied to 2015, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2016 distributable amount				45,500.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2016	151.			151.
(If an amount appears in column (d), the same amount must be shown in column (a))				
6 Enter the net total of each column as indicated below:				
2 Corpus Add lines 3f, 4c, and 4e Subtract line 5	4,243.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'		<u> </u>		
undistributed income for which a notice of				
deficiency has been issued, or on which				ļ
the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2015. Subtract line	· <u> </u>			
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2016. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2017				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2011				
not applied on line 5 or line 7	143.			
9 Excess distributions carryover to 2017.				
Subtract lines 7 and 8 from line 6a	4,100.			
10 Analysis of line 9:				
a Excess from 2012 322.				
b Excess from 2013 3,097.				i I
c Excess from 2014 681.				
d Excess from 2015				
e Excess from 2016				Farm 000 PE (2040)

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Form **990-PF** (2016)

Form 990-PF (2016) THE MCR FOUNDATION

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Y		Payment	T	
Recipient (home or business)	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient		
a Paid during the year				
AMERICAN RED CROSS CONCORD		OTHER PUBLIC	CHARITABLE	
2 MAITLAND STREET		CHARITY		
CONCORD, NH 03301				2,00
•				
CANTERBURY SHAKER VILLAGE		OTHER PUBLIC	CHARITABLE	
288 SHAKER ROAD		CHARITY		
CANTERBURY NH 03224		CHARTT		1,50
CANTERBORT, NA 03224				1,50
CAPITAL REGION FOOD		OTHER PUBLIC	CHARITABLE	
11 SOUTH MAIN STREET, SUITE 500		CHARITY		
CONCORD, NH 03301				2,00
				•
CONCORD BOYS & GIRLS CLUB		OTHER PUBLIC	CHARITABLE	
55 BRADLEY STREET		CHARITY		
CONCORD, NH 03301				10,00
CONCORD HOSPITAL TURST		OTHER PUBLIC	CHARITABLE	
250 PLESANT STREET		CHARITY		
CONCORD NH 03301				2,00
Total SEE CO	NTINUATION SHE	ET(S)	▶ 3a	45 50
b Approved for future payment				
NONE				
Total			▶ 3b	

Enter gross amounts unless otherwise indicated		d business income		by section 512, 513, or 514	(e)
1 Program service revenue:	(a) Business code	(b) Amount	Exclu- sion code	(d) Amount	Related or exempt function income
a					
b					
c					
d					
_ e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments				04 455	
4 Dividends and interest from securities			14	21,455.	
5 Net rental income or (loss) from real estate					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other			4.0	5.6.074	
than inventory			18	56,871.	_ .
9 Net income or (loss) from special events					
O Gross profit or (loss) from sales of inventory					
1 Other revenue:					
a					· · · · · · · · · · · · · · · · · · ·
b					
C					
d					
^	ì).	70 226	
e			J • L	78,326.	(10.00
2 Subtotal. Add columns (b), (d), and (e)				40	
2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e)	ne)			13	78,326
2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation					78,326
2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation			Exempt P		/8,320
2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activition	es to the Acc	omplishment of		urposes	
2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activition	es to the Acco	omplishment of	'I-A contribute	urposes	
2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activition Line No Explain below how each activity for which	es to the Acco	omplishment of	'I-A contribute	urposes	
2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activitie Line No Explain below how each activity for which	es to the Acco	omplishment of	'I-A contribute	urposes	
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2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activition Line No Explain below how each activity for which	es to the Acco	omplishment of	'I-A contribute	urposes	
2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activition Line No Explain below how each activity for which	es to the Acco	omplishment of	'I-A contribute	urposes	
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2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activition Line No Explain below how each activity for which	es to the Acco	omplishment of	'I-A contribute	urposes	
2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activition Line No Explain below how each activity for which	es to the Acco	omplishment of	'I-A contribute	urposes	
2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activition Line No Explain below how each activity for which	es to the Acco	omplishment of	'I-A contribute	urposes	
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2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activition Line No Explain below how each activity for which	es to the Acco	omplishment of	'I-A contribute	urposes	
2 Subtotal. Add columns (b), (d), and (e) 3 Total. Add line 12, columns (b), (d), and (e) See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activition Line No Explain below how each activity for which	es to the Acco	omplishment of	'I-A contribute	urposes	
12 Subtotal. Add columns (b), (d), and (e) 13 Total. Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculation Part XVI-B Relationship of Activitie Line No Explain below how each activity for which	es to the Acco	omplishment of	'I-A contribute	urposes	

Form **990-PF** (2016)

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Parl	XVII	Information Re Exempt Organi		sfers To a	ınd Transacti	ons an	d Relationsh	nips With No	ncharitable	Э	
1 D	id the ord	janization directly or indir	rectly engage in any	of the following	g with any other ord	anization	described in section	on 501(c) of		Yes	No
		other than section 501(c)						(),			
	-	rom the reporting founda								1	i
(1) Cash								1a(1)		X
•	2) Other	assets							1a(2)		X
b 0	ther trans	sactions:									
(1) Sales	of assets to a noncharitat	ble exempt organiza	tion					1b(1)		X
_ (2	2) Purch	ases of assets from a nor	ncharitable exempt o	organization					1b(2)		X
(;	3) Renta	l of facilities, equipment, o	or other assets						1b(3)		X
(4	4) Reimb	oursement arrangements							1b(4)		X
- (5) Loans	or loan guarantees							1b(5)		X
((Perfor	mance of services or me	mbership or fundrai	ising solicitatio	ns				1b(6)		X
	_	facilities, equipment, mai							1c		X
		er to any of the above is '								sets,	
		given by the reporting fo			ed less than fair mai	rket value i	in any transaction	or sharing arrange	ement, show in		
) the value of the goods, (,				(4)				
(a) Line	e no	(b) Amount involved	(c) Name of		exempt organization	on .	(d) Description	of transfers, transaction	ons, and sharing ar	rangeme	ints
				N/A							
											
									- <u>-</u> -		
	-								· -		
	-										
		-									
				_							
	-								-		
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						-					
									-		
-											
2a	s the four	idation directly or indirect	tly affiliated with, or	related to, one	or more tax-exemp	t organizat	tions described				
		501(c) of the Code (other	-			Ū			Yes	X	No
		mplete the following sch	•								
		(a) Name of org	janization		(b) Type of organ	ızatıon	(c) Description of re	elationship		
		N/A									
										<u> </u>	
			_								
٥.	and he	penalties of perjury, I declare the penalties true, correct, and correct							May the IRS	discuss t	this
Sign	n [k	Mayor	9 <i>U</i> .		1.16/11	//7	N		return with the shown below	(see inst	ar tr _.)?
Her	!	1 100001 (orus		4.0111		TRUSTE	E			J No I
	Sign	ature of officer or trustee	·	Dropo-o-te -	Date	T-	Title	Chack if	DTIN		
		Print/Type preparer's na	ıme .	Preparer's s	ignature	_	Date	Check X If	PTIN		
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	parer	HOWARD M.		MU 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	COMPANY		5/16/17	Firm's EIN ▶ 0	P00114		
	Only	Firm's name ► PAR	гоит гиса.	TT AND	COMPANY,	PLP		FILLISEIN PU	4-4J033	<i>3</i> U	
	y	Firm's address ▶ 14	WEST PI.	ATN STP	EET				-		
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623622 11-23-16

WAYLAND, MA 01778

Form **990-PF** (2016)

Phone no. 508 650-1122

THE MCR FOUNDATION

Part XXV **Supplementary Information** Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, Recipient Foundation Purpose of grant or show any relationship to Amount status of any foundation manager contribution Name and address (home or business) or substantial contributor recipient OTHER PUBLIC CHARITABLE CRVNA 30 PILLSBURY STREET CHARITY CONCORD NH 03301 4,000. JEWISH FEDERATION OF NH OTHER PUBLIC CHARITABLE 698 BEECH STREET CHARITY MANCHESTER, NH 03104 1,500. NH CADSV OTHER PUBLIC CHARITABLE PO BOX 353 CHARITY CONCORD, NH 03302 3,000. NH JEWISH FILM FESTIVAL OTHER PUBLIC CHARITABLE 1361 ELM STREET, SUITE 403 CHARITY MANCHESTER, NH 03101 2,000. CHARITABLE OTHER PUBLIC NHPR 2 PILLSBURY STREET, 6TH FLOOR CHARITY CONCORD, NH 03301 2,000. PANCREATIC CANCER ACTION OTHER PUBLIC CHARITABLE CHARITY 1500 ROSECRANS AVENUE, SUITE 200 MANHATTAN BEACH, CA 90266 500. OTHER PUBLIC PLANNED PARENTHOOD OF NNE CHARITABLE CHARITY 18 LOW AVENUE CONCORD, NH 03301 2,000. OTHER PUBLIC CHARITABLE RED RIVER THEATHERS 11 SOUTH MAIN STREET CHARITY CONCORD, NH 03301 3,000. RIVERBEND COMMUNITY MENTAL HEALTH OTHER PUBLIC CHARITABLE CHARITY INC. PO BOX 2032 CONCORD, NH 03302 2,000. SPCA OF CONCORD OTHER PUBLIC CHARITABLE CHARITY 94 SILK FARM RODA CONCORD NH 03301 1,000. Total from continuation sheets 28 000

Supplementary Information 3 Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, Foundation status of recipient Purpose of grant or contribution show any relationship to Amount any foundation manager or substantial contributor Name and address (home or business) TEMPLE BETH JACOBS OTHER PUBLIC CHARITABLE CHARITY 67 BROADWAY 7,000. CONCORD, NH 03301 Total from continuation sheets

	DIVIDENDS	AND INTER	EST FROM SECUR	ITIES ST	TATEMENT 1
SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDEND	REVENUE	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
ALEX BROWN #D728	1.		0. 1.	1.	
ALEX BROWN #W957	3,423.		0. 3,423.	3,423.	
ALEX BROWN #W957	8.		0. 8.		
ALEX BROWN #Y354	3,391.		0. 3,391.		
ALEX BROWN #Y354	4.		0. 4.		
ALEX BROWN #Y354	320.		0. 320.	320.	
DEUTSCHE BANK #2765	12,620.		0. 12,620.	12,620.	
DEUTSCHE BANK	12,020.		0. 12,020.	12,020.	
#2765	4.		0. 4.	4.	
DEUTSCHE BANK			••	••	
#2765	1,683.		0. 1,683.	1,683.	
DEUTSCHE BANK	•		·	·	
#8230	1.		0. 1.	1.	
TO PART I, LINE 4	21,455.		0. 21,455.	21,455.	
					
FORM 990-PF		ACCOUNTI	NG FEES	ST	'ATEMENT 2
		ACCOUNTI	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D)
DESCRIPTION		(A) EXPENSES	(B) NET INVEST-	(C) ADJUSTED	(D) CHARITABLE
DESCRIPTION ACCOUNTING FEES TO FORM 990-PF, PG		(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED	(D) CHARITABLE PURPOSES
DESCRIPTION ACCOUNTING FEES	1, LN 16B	(A) EXPENSES PER BOOKS 4,325.	(B) NET INVEST- MENT INCOME 4,325.	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES 0.
DESCRIPTION ACCOUNTING FEES TO FORM 990-PF, PG	1, LN 16B	(A) EXPENSES PER BOOKS 4,325.	(B) NET INVEST- MENT INCOME 4,325. 4,325.	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES 0.
DESCRIPTION ACCOUNTING FEES TO FORM 990-PF, PG	1, LN 16B	(A) EXPENSES PER BOOKS 4,325. 4,325. PHER PROFES	(B) NET INVEST- MENT INCOME 4,325. 4,325. SIONAL FEES (B)	(C) ADJUSTED NET INCOME ST	(D) CHARITABLE PURPOSES 0. 0. ATEMENT 3
DESCRIPTION ACCOUNTING FEES TO FORM 990-PF, PG FORM 990-PF	1, LN 16B	(A) EXPENSES PER BOOKS 4,325. 4,325. HER PROFES	(B) NET INVEST- MENT INCOME 4,325. 4,325. SIONAL FEES (B) NET INVEST-	(C) ADJUSTED NET INCOME ST (C) ADJUSTED	(D) CHARITABLE PURPOSES 0. 0. ATEMENT 3 (D) CHARITABLE
DESCRIPTION ACCOUNTING FEES TO FORM 990-PF, PG FORM 990-PF	1, LN 16B	(A) EXPENSES PER BOOKS 4,325. 4,325. PHER PROFES	(B) NET INVEST- MENT INCOME 4,325. 4,325. SIONAL FEES (B)	(C) ADJUSTED NET INCOME ST	(D) CHARITABLE PURPOSES 0. 0. ATEMENT 3
DESCRIPTION ACCOUNTING FEES TO FORM 990-PF, PG	1, LN 16B	(A) EXPENSES PER BOOKS 4,325. 4,325. HER PROFES	(B) NET INVEST- MENT INCOME 4,325. 4,325. SIONAL FEES (B) NET INVEST-	(C) ADJUSTED NET INCOME ST (C) ADJUSTED	(D) CHARITABLE PURPOSES 0. 0. ATEMENT 3 (D) CHARITABLE

OTHER I	EXPENSES		STATEMENT 4
(A) EXPENSES PER BOOKS			
283	. 2	83.	0.
283	. 2	83.	0.
OTHER IN	VESTMENTS		STATEMENT 5
			
	ALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
		BOOK VALUE 996,005.	
	(A) EXPENSES PER BOOKS 283.	EXPENSES NET INVESTIGATION PER BOOKS MENT INCO	(A) (B) (C) EXPENSES NET INVEST- ADJUSTED PER BOOKS MENT INCOME NET INCOME 283. 283. 283. 283.

EXPLANATION

NOT REQUIRED BY THE STATE OF NEW HAMPSHIRE.