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**Return of Private Foundation**  
or Section 4947(a)(1) Trust Treated as Private Foundation

Department of the Treasury  
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Information about Form 990-PF and its separate instructions is at [www.irs.gov/form990pf](http://www.irs.gov/form990pf).

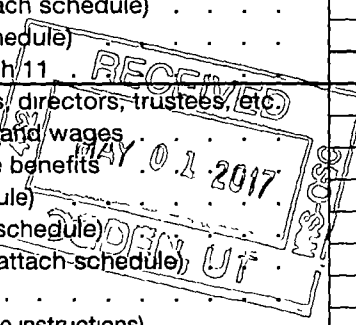
Open to Public Inspection

**For calendar year 2016 or tax year beginning** \_\_\_\_\_, **2016, and ending** \_\_\_\_\_, **20**

Name of foundation <b>BridgeBuilders Foundation</b>		<b>A Employer identification number</b> <b>25-6074470</b>
Number and street (or P.O. box number if mail is not delivered to street address) <b>PO Box 676</b>	Room/suite	<b>B Telephone number (see instructions)</b> <b>724-898-3377</b>
City or town, state or province, country, and ZIP or foreign postal code <b>Gibsonia, PA 15044</b>		<b>C If exemption application is pending, check here</b> ▶ <input type="checkbox"/>
<b>G Check all that apply:</b> <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		<b>D 1. Foreign organizations, check here</b> . . . ▶ <input type="checkbox"/> <b>2. Foreign organizations meeting the 85% test, check here and attach computation</b> ▶ <input type="checkbox"/>
<b>H Check type of organization:</b> <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		<b>E If private foundation status was terminated under section 507(b)(1)(A), check here</b> . . . ▶ <input type="checkbox"/>
<b>I Fair market value of all assets at end of year (from Part II, col. (c), line 16)</b> ▶ \$ <b>1633878</b>	<b>J Accounting method:</b> <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____ <i>(Part I, column (d) must be on cash basis)</i>	<b>F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here</b> . . . ▶ <input type="checkbox"/>

<b>Part I Analysis of Revenue and Expenses</b> <i>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)</i>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
<b>Revenue</b>	<b>1</b> Contributions, gifts, grants, etc., received (attach schedule)	0			
	<b>2</b> Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B				
	<b>3</b> Interest on savings and temporary cash investments	29	29		
	<b>4</b> Dividends and interest from securities . . . . .	27998	27998		
	<b>5a</b> Gross rents . . . . .	0	0		
	<b>b</b> Net rental income or (loss) . . . . .	0			
	<b>6a</b> Net gain or (loss) from sale of assets not on line 10	65433			
	<b>b</b> Gross sales price for all assets on line 6a . . . . .	70000			
	<b>7</b> Capital gain net income (from Part IV, line 2) . . . . .		65433		
	<b>8</b> Net short-term capital gain . . . . .				
	<b>9</b> Income modifications . . . . .				
	<b>10a</b> Gross sales less returns and allowances . . . . .	0			
<b>b</b> Less: Cost of goods sold . . . . .	0				
<b>c</b> Gross profit or (loss) (attach schedule) . . . . .	0				
<b>11</b> Other income (attach schedule)	0	0			
<b>12 Total.</b> Add lines 1 through 11 . . . . .	93460	93460	NA		
<b>Operating and Administrative Expenses</b>	<b>13</b> Compensation of officers, directors, trustees, etc.	0	0		0
	<b>14</b> Other employee salaries and wages	0	0		0
	<b>15</b> Pension plans, employee benefits	0	0		0
	<b>16a</b> Legal fees (attach schedule)	0	0		0
	<b>b</b> Accounting fees (attach schedule)	0	0		0
	<b>c</b> Other professional fees (attach schedule)	16122	8061		8061
	<b>17</b> Interest . . . . .	0	0		0
	<b>18</b> Taxes (attach schedule) (see instructions)	1982	283		0
	<b>19</b> Depreciation (attach schedule) and depletion . . . . .	0	0		0
	<b>20</b> Occupancy . . . . .	0	0		0
	<b>21</b> Travel, conferences, and meetings . . . . .	0	0		0
	<b>22</b> Printing and publications . . . . .	0	0		0
	<b>23</b> Other expenses (attach schedule) . . . . .	65	65		0
	<b>24 Total operating and administrative expenses.</b> Add lines 13 through 23 . . . . .	18169	8409	NA	8061
	<b>25</b> Contributions, gifts, grants paid . . . . .	69000			69000
<b>26 Total expenses and disbursements.</b> Add lines 24 and 25	87169	8409	NA	77061	
<b>27</b> Subtract line 26 from line 12.					
<b>a Excess of revenue over expenses and disbursements</b>	6291				
<b>b Net investment income</b> (if negative, enter -0-)		85051			
<b>c Adjusted net income</b> (if negative, enter -0-)			NA		

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Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)	Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing . . . . .	12222	12901	12901
	2	Savings and temporary cash investments . . . . .	208679	191143	191143
	3	Accounts receivable ▶ . . . . . 0			
		Less: allowance for doubtful accounts ▶ . . . . . 0	0	0	0
	4	Pledges receivable ▶ . . . . . 0			
		Less: allowance for doubtful accounts ▶ . . . . . 0	0	0	0
	5	Grants receivable . . . . .	0	0	0
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions) . . . . .	0	0	0
	7	Other notes and loans receivable (attach schedule) ▶ . . . . . 0			
		Less: allowance for doubtful accounts ▶ . . . . . 0	0	0	0
	8	Inventories for sale or use . . . . .	0	0	0
	9	Prepaid expenses and deferred charges . . . . .	0	0	0
	10a	Investments—U.S. and state government obligations (attach schedule)	0	0	0
	b	Investments—corporate stock (attach schedule) . . . . .	831816	841953	1160865
	c	Investments—corporate bonds (attach schedule) . . . . .	263167	276178	268969
	11	Investments—land, buildings, and equipment: basis ▶ . . . . . 0			
	Less: accumulated depreciation (attach schedule) ▶ . . . . . 0	0	0	0	
12	Investments—mortgage loans . . . . .	0	0	0	
13	Investments—other (attach schedule) . . . . .	0	0	0	
14	Land, buildings, and equipment: basis ▶ . . . . . 0				
	Less: accumulated depreciation (attach schedule) ▶ . . . . . 0	0	0	0	
15	Other assets (describe ▶ . . . . . )	0	0	0	
16	<b>Total assets</b> (to be completed by all filers—see the instructions. Also, see page 1, item I) . . . . .	1315884	1322175	1633878	
Liabilities	17	Accounts payable and accrued expenses . . . . .	0	0	
	18	Grants payable . . . . .	0	0	
	19	Deferred revenue . . . . .	0	0	
	20	Loans from officers, directors, trustees, and other disqualified persons	0	0	
	21	Mortgages and other notes payable (attach schedule) . . . . .	0	0	
	22	Other liabilities (describe ▶ . . . . . )	0	0	
	23	<b>Total liabilities</b> (add lines 17 through 22) . . . . .	0	0	
Net Assets or Fund Balances	<b>Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31.</b> <input checked="" type="checkbox"/>				
	24	Unrestricted . . . . .	1315884	1322175	
	25	Temporarily restricted . . . . .	0	0	
	26	Permanently restricted . . . . .	0	0	
	<b>Foundations that do not follow SFAS 117, check here and complete lines 27 through 31.</b> <input type="checkbox"/>				
	27	Capital stock, trust principal, or current funds . . . . .			
	28	Paid-in or capital surplus, or land, bldg., and equipment fund			
	29	Retained earnings, accumulated income, endowment, or other funds			
30	<b>Total net assets or fund balances</b> (see instructions) . . . . .				
31	<b>Total liabilities and net assets/fund balances</b> (see instructions) . . . . .				

Part III Analysis of Changes in Net Assets or Fund Balances			
1	Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) . . . . .	1	1315884
2	Enter amount from Part I, line 27a . . . . .	2	6291
3	Other increases not included in line 2 (itemize) ▶ . . . . .	3	0
4	Add lines 1, 2, and 3 . . . . .	4	1322175
5	Decreases not included in line 2 (itemize) ▶ . . . . .	5	0
6	<b>Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30 . . . . .</b>	6	1322175

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co.)		(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
<b>1a</b>	mutual fund gain distributions -- see schedule	P		
<b>b</b>	269.052 shrs Dodge & Cox Stock Fund	P	various	2/4/16
<b>c</b>	1560.062 shrs Vanguard Primecap Core Fund	P	various	2/4/16
<b>d</b>				
<b>e</b>				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
<b>a</b>			41766
<b>b</b>	40000	26553	13447
<b>c</b>	30000	19780	10220
<b>d</b>			
<b>e</b>			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
<b>a</b>			41766
<b>b</b>			13447
<b>c</b>			10220
<b>d</b>			
<b>e</b>			

<b>2</b>	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	<b>2</b>	65433
<b>3</b>	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	<b>3</b>	NA

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?  Yes  No  
If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

**1** Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2015	82073	1680146	0.0488487
2014	82532	1702275	0.0484834
2013	76346	1552596	0.0491731
2012	70206	1385867	0.0506585
2011	70322	1406489	0.0499983

<b>2</b>	<b>Total</b> of line 1, column (d)	<b>2</b>	0.2471620
<b>3</b>	Average distribution ratio for the 5-year base period—divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	<b>3</b>	0.0494324
<b>4</b>	Enter the net value of noncharitable-use assets for 2016 from Part X, line 5	<b>4</b>	1593355
<b>5</b>	Multiply line 4 by line 3	<b>5</b>	78763
<b>6</b>	Enter 1% of net investment income (1% of Part I, line 27b)	<b>6</b>	851
<b>7</b>	Add lines 5 and 6	<b>7</b>	79614
<b>8</b>	Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.	<b>8</b>	77061

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)**

<b>1a</b>	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary—see instructions)		
<b>b</b>	Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b	<b>1</b>	1701
<b>c</b>	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).		
<b>2</b>	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	<b>2</b>	0
<b>3</b>	Add lines 1 and 2	<b>3</b>	1701
<b>4</b>	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	<b>4</b>	0
<b>5</b>	<b>Tax based on investment income.</b> Subtract line 4 from line 3. If zero or less, enter -0-	<b>5</b>	1701
<b>6</b>	Credits/Payments:		
<b>a</b>	2016 estimated tax payments and 2015 overpayment credited to 2016	<b>6a</b>	1400
<b>b</b>	Exempt foreign organizations—tax withheld at source	<b>6b</b>	0
<b>c</b>	Tax paid with application for extension of time to file (Form 8868)	<b>6c</b>	0
<b>d</b>	Backup withholding erroneously withheld	<b>6d</b>	0
<b>7</b>	Total credits and payments. Add lines 6a through 6d	<b>7</b>	1400
<b>8</b>	Enter any <b>penalty</b> for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	<b>8</b>	0
<b>9</b>	<b>Tax due.</b> If the total of lines 5 and 8 is more than line 7, enter <b>amount owed</b>	<b>9</b>	301
<b>10</b>	<b>Overpayment.</b> If line 7 is more than the total of lines 5 and 8, enter the <b>amount overpaid</b>	<b>10</b>	
<b>11</b>	Enter the amount of line 10 to be: <b>Credited to 2017 estimated tax</b> <b>Refunded</b>	<b>11</b>	

**Part VII-A Statements Regarding Activities**

	Yes	No
<b>1a</b> During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		✓
<b>b</b> Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for the definition)? <i>If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.</i>		✓
<b>c</b> Did the foundation file <b>Form 1120-POL</b> for this year?		✓
<b>d</b> Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year. (1) On the foundation. ▶ \$ <u>0</u> (2) On foundation managers. ▶ \$ <u>0</u>		
<b>e</b> Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ \$ <u>0</u>		
<b>2</b> Has the foundation engaged in any activities that have not previously been reported to the IRS? <i>If "Yes," attach a detailed description of the activities.</i>		✓
<b>3</b> Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a conformed copy of the changes</i>		✓
<b>4a</b> Did the foundation have unrelated business gross income of \$1,000 or more during the year?		✓
<b>b</b> If "Yes," has it filed a tax return on <b>Form 990-T</b> for this year?		
<b>5</b> Was there a liquidation, termination, dissolution, or substantial contraction during the year? <i>If "Yes," attach the statement required by General Instruction T.</i>		✓
<b>6</b> Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	✓	
<b>7</b> Did the foundation have at least \$5,000 in assets at any time during the year? <i>If "Yes," complete Part II, col. (c), and Part XV</i>	✓	
<b>8a</b> Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ PA		
<b>b</b> If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? <i>If "No," attach explanation</i>		✓
<b>9</b> Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2016 or the taxable year beginning in 2016 (see instructions for Part XIV)? <i>If "Yes," complete Part XIV</i>		✓
<b>10</b> Did any persons become substantial contributors during the tax year? <i>If "Yes," attach a schedule listing their names and addresses</i>		✓

Part VII-A Statements Regarding Activities (continued)

11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address None
14 The books are in care of Joseph Fey, Treasurer Telephone no. 724-898-3377 Located at 609 Sandy Hill Road, Valencia PA ZIP+4 16059
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041—Check here, and enter the amount of tax-exempt interest received or accrued during the year 15
16 At any time during calendar year 2016, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a During the year did the foundation (either directly or indirectly):
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)
b If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2016?
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):
a At the end of tax year 2016, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2016? If "Yes," list the years 20, 20, 20, 20
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.)
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. 20, 20, 20, 20
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?
b If "Yes," did it have excess business holdings in 2016 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2016.)
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2016?

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)**

- 5a** During the year did the foundation pay or incur any amount to:
- (1)** Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?  Yes  No
  - (2)** Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?  Yes  No
  - (3)** Provide a grant to an individual for travel, study, or other similar purposes?  Yes  No
  - (4)** Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions)  Yes  No
  - (5)** Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?  Yes  No
- b** If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?  Yes  No  
 Organizations relying on a current notice regarding disaster assistance check here
- c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?  Yes  No  
 If "Yes," attach the statement required by Regulations section 53.4945–5(d).
- 6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  Yes  No
- b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  Yes  No  
 If "Yes" to 6b, file Form 8870.
- 7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?  Yes  No
- b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?  Yes  No

5b		
6b		✓
7b		

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**

**1 List all officers, directors, trustees, foundation managers and their compensation (see instructions).**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Katherine Wilson PO Box 676, Gibsonia PA 15044	Trustee, Exec. Dir.	0	0	0
Ned Klingelhofer PO Box 676, Gibsonia PA 15044	Trustee	0	0	0
Kristan Klingelhofer PO Box 676, Gibsonia PA 15044	Trustee	0	0	0
Joseph Fey PO Box 676, Gibsonia PA 15044	Treasurer	0	0	0

**2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."**

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
None				

**Total** number of other employees paid over \$50,000 0

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**

**3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
None		
.....		
.....		
.....		
.....		
.....		
.....		
.....		
.....		
<b>Total number of others receiving over \$50,000 for professional services</b> . . . . . ▶		<b>0</b>

**Part IX-A Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc

	Expenses
<b>1</b> NA	
<b>2</b>	
<b>3</b>	
<b>4</b>	

**Part IX-B Summary of Program-Related Investments (see instructions)**

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount	
<b>1</b>		
<b>2</b>		
All other program-related investments. See instructions.		
<b>3</b>		
<b>Total.</b> Add lines 1 through 3 . . . . . ▶		<b>NA</b>

**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

<b>1</b>	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
<b>a</b>	Average monthly fair market value of securities . . . . .	<b>1a</b>	1351294
<b>b</b>	Average of monthly cash balances . . . . .	<b>1b</b>	266325
<b>c</b>	Fair market value of all other assets (see instructions) . . . . .	<b>1c</b>	0
<b>d</b>	<b>Total</b> (add lines 1a, b, and c) . . . . .	<b>1d</b>	1617619
<b>e</b>	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) . . . . .	<b>1e</b>	0
<b>2</b>	Acquisition indebtedness applicable to line 1 assets . . . . .	<b>2</b>	0
<b>3</b>	Subtract line 2 from line 1d . . . . .	<b>3</b>	1617619
<b>4</b>	Cash deemed held for charitable activities. Enter 1½% of line 3 (for greater amount, see instructions) . . . . .	<b>4</b>	24264
<b>5</b>	<b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3. Enter here and on Part V, line 4	<b>5</b>	1593355
<b>6</b>	<b>Minimum investment return.</b> Enter 5% of line 5 . . . . .	<b>6</b>	79668

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here  and do not complete this part.)

<b>1</b>	Minimum investment return from Part X, line 6 . . . . .	<b>1</b>	79668
<b>2a</b>	Tax on investment income for 2016 from Part VI, line 5 . . . . .	<b>2a</b>	1701
<b>b</b>	Income tax for 2016. (This does not include the tax from Part VI.) . . . . .	<b>2b</b>	0
<b>c</b>	Add lines 2a and 2b . . . . .	<b>2c</b>	1701
<b>3</b>	Distributable amount before adjustments. Subtract line 2c from line 1 . . . . .	<b>3</b>	77967
<b>4</b>	Recoveries of amounts treated as qualifying distributions . . . . .	<b>4</b>	0
<b>5</b>	Add lines 3 and 4 . . . . .	<b>5</b>	77967
<b>6</b>	Deduction from distributable amount (see instructions) . . . . .	<b>6</b>	0
<b>7</b>	<b>Distributable amount</b> as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1 . . . . .	<b>7</b>	77967

**Part XII Qualifying Distributions** (see instructions)

<b>1</b>	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
<b>a</b>	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26 . . . . .	<b>1a</b>	77061
<b>b</b>	Program-related investments—total from Part IX-B . . . . .	<b>1b</b>	0
<b>2</b>	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes . . . . .	<b>2</b>	0
<b>3</b>	Amounts set aside for specific charitable projects that satisfy the:		
<b>a</b>	Suitability test (prior IRS approval required) . . . . .	<b>3a</b>	0
<b>b</b>	Cash distribution test (attach the required schedule) . . . . .	<b>3b</b>	0
<b>4</b>	<b>Qualifying distributions.</b> Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	<b>4</b>	77061
<b>5</b>	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see instructions) . . . . .	<b>5</b>	0
<b>6</b>	<b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4 . . . . .	<b>6</b>	77061

**Note:** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

**Part XIII Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2015	(c) 2015	(d) 2016
<b>1</b> Distributable amount for 2016 from Part XI, line 7 . . . . .				<b>77967</b>
<b>2</b> Undistributed income, if any, as of the end of 2016:				
<b>a</b> Enter amount for 2015 only . . . . .			0	
<b>b</b> Total for prior years: 20____, 20____, 20____		0		
<b>3</b> Excess distributions carryover, if any, to 2016:				
<b>a</b> From 2011 . . . . .				0
<b>b</b> From 2012 . . . . .				1811
<b>c</b> From 2013 . . . . .				0
<b>d</b> From 2014 . . . . .				0
<b>e</b> From 2015 . . . . .				864
<b>f</b> <b>Total</b> of lines 3a through e . . . . .	2675			
<b>4</b> Qualifying distributions for 2016 from Part XII, line 4: ▶ \$ <u>77061</u>				
<b>a</b> Applied to 2015, but not more than line 2a . . . . .			0	
<b>b</b> Applied to undistributed income of prior years (Election required—see instructions) . . . . .		0		
<b>c</b> Treated as distributions out of corpus (Election required—see instructions) . . . . .	0			
<b>d</b> Applied to 2016 distributable amount . . . . .				77061
<b>e</b> Remaining amount distributed out of corpus . . . . .	0			
<b>5</b> Excess distributions carryover applied to 2016 (If an amount appears in column (d), the same amount must be shown in column (a).)	906			906
<b>6</b> Enter the net total of each column as indicated below:				
<b>a</b> Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 . . . . .	1769			
<b>b</b> Prior years' undistributed income. Subtract line 4b from line 2b . . . . .		0		
<b>c</b> Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed . . . . .		0		
<b>d</b> Subtract line 6c from line 6b. Taxable amount—see instructions . . . . .		0		
<b>e</b> Undistributed income for 2015. Subtract line 4a from line 2a. Taxable amount—see instructions . . . . .			0	
<b>f</b> Undistributed income for 2016. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2017 . . . . .				0
<b>7</b> Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required—see instructions) . . . . .	0			
<b>8</b> Excess distributions carryover from 2011 not applied on line 5 or line 7 (see instructions) . . . . .	0			
<b>9</b> <b>Excess distributions carryover to 2017.</b> Subtract lines 7 and 8 from line 6a . . . . .	1769			
<b>10</b> Analysis of line 9:				
<b>a</b> Excess from 2012 . . . . .				905
<b>b</b> Excess from 2013 . . . . .				0
<b>c</b> Excess from 2014 . . . . .				0
<b>d</b> Excess from 2015 . . . . .				864
<b>e</b> Excess from 2016 . . . . .				0

**Part XIV Private Operating Foundations** (see instructions and Part VII-A, question 9)

NA

- 1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2016, enter the date of the ruling . . . . . ▶
- b Check box to indicate whether the foundation is a private operating foundation described in section  4942(j)(3) or  4942(j)(5)

	Tax year				(e) Total
	(a) 2016	(b) 2015	(c) 2014	(d) 2013	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed . . . . .					
b 85% of line 2a . . . . .					
c Qualifying distributions from Part XII, line 4 for each year listed . . . . .					
d Amounts included in line 2c not used directly for active conduct of exempt activities . . . . .					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c . . . . .					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets . . . . .					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i) . . . . .					
b "Endowment" alternative test—enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed . . . . .					
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) . . . . .					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) . . . . .					
(3) Largest amount of support from an exempt organization . . . . .					
(4) Gross investment income . . . . .					

**Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)**

- 1 **Information Regarding Foundation Managers:**
  - a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

None

- b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NA

- 2 **Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**  
Check here  if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

- a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

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- b The form in which applications should be submitted and information and materials they should include:

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- c Any submission deadlines:

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- d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

**Part XV** **Supplementary Information** *(continued)*

**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<p><b>a</b> <i>Paid during the year</i></p> <p>See schedule</p>				
<p><b>Total</b> . . . . .</p>			▶ <b>3a</b>	<b>69000</b>
<p><b>b</b> <i>Approved for future payment</i></p> <p>None</p>				
<p><b>Total</b> . . . . .</p>			▶ <b>3b</b>	<b>0</b>







**SCHEDULES**

**BridgeBuilders Foundation**  
**EIN 25-6074470**

**Form 990-PF**  
**12/31/16**

Part I, Line 16c – Other Professional Fees

Investment and grant-making management and administrative fees \$ 16,122

Part I, Line 18 -- Taxes

Foreign taxes paid in investment accounts	\$ 283
2015 excise tax based on investment income – due on return	299
2016 excise tax based on investment income – estimated payment	<u>1,400</u>

Total Taxes \$ 1,982

Part I, Line 23 -- Other Expenses

Brokerage account fee \$ 65

Part II, Line 10b -- Investments -- Corporate Stock

	<u>Book 12/31/16</u>	<u>Market 12/31/16</u>
Ariel Appreciation Fund	\$ 185,566	\$ 224,745
Dodge & Cox Stock Fund	162,132	266,530
Vanguard Dividend Growth Fund	171,074	252,096
Vanguard Primecap Core Fund	166,201	245,954
Harbor International Fund	<u>156,980</u>	<u>171,540</u>
Total Investments -- Corporate Stock	\$ 841,953	\$1,160,865

Part II, Line 10c -- Investments -- Corporate Bonds

	<u>Book 12/31/16</u>	<u>Market 12/31/16</u>
Harbor Bond Fund	\$ 138,930	\$ 127,939
Vanguard High Yield Corporate Fund	<u>137,248</u>	<u>141,030</u>
Total Investments – Corporate Bonds	\$ 276,178	\$ 268,969

Part VII-A, Statement 8b – “Has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G?”

The Department of State of the Commonwealth of Pennsylvania has advised that an organization which receives contributions of less than \$25,000 and has program service revenue of less than \$5 million during its fiscal year is exempt from filing a copy of the Form 990-PF with the Department. Since the BridgeBuilders Foundation meets these requirements for exemption for 2016, it has not furnished a copy of the 2016 Form 990-PF to the Pennsylvania Department of State.

Part XV, Line 3a -- Grants Paid During 2016

<u>Name, address, and purpose</u>	<u>Foundation Status</u>	<u>Amount</u>
10,000 Degrees San Rafael, CA To achieve education equity and support students with need to access and complete higher education.	PC	\$ 1,500
ACLU Foundation of Northern California San Francisco, CA Conducts litigation, policy research, and education to protect and expand civil rights and liberties for all.	PC	\$ 1,000
American Indian College Fund Denver, CO Working to help all Native people meet their full potential by providing them with access to higher education.	PC	\$ 1,000
Bridge the Gap College Prep Sausalito, CA To provide comprehensive educational support for Marin City youth aimed at preparing them for college success.	PC	\$10,000
Citizens' Climate Education Corp. Coronado, CA Women Who Will, helping to educate the media, the public, and elected officials about climate change and climate change solutions.	PC	\$10,000
Citizens' Climate Education Corp. Coronado, CA To educate the media, the public, and elected officials about climate change and climate change solutions.	PC	\$ 1,000
Dublin Community Center Dublin, NH To provide a community space where residents of all ages can learn together, gather socially, improve their health, and be inspired by arts and culture.	PC	\$ 1,000
Dublin Community Foundation Dublin, NH To provide assistance as needed to allow all Dublin children to participate in school and community programs.	PC	\$ 1,000
Hand in Hand Parenting Palo Alto, CA To support parents with the insights, skills, and tools necessary to build the meaningful connections that parents and children need to thrive.	PC	\$ 1,000
Harris Center for Conservation Education Hancock, NH In support of conservation education programs in Monadnock Region schools.	PC	\$ 9,000
LandPaths Santa Rosa, CA To foster a love of the land in Sonoma County by offering ways for people and children to experience the beauty, understand the value, and assist in healing the land in their local communities.	PC	\$ 2,000

Part XV, Line 3a -- Grants Paid During 2016 (cont.)

<u>Name, address, and purpose</u>	<u>Foundation Status</u>	<u>Amount</u>
Marin Agricultural Land Trust Point Reyes Station, CA To preserve land in agriculture in Marin County for future generations.	PC	\$ 1,000
Monadnock Mindfulness Practice Center Keene, NH Provides the local community a quiet environment to learn and practice mindfulness, the art of bringing one's full attention to the present moment.	PC	\$ 1,000
Mount Tamalpais School Mill Valley, CA For the school's 2016-2017 Annual Fund.	PC	\$ 5,000
Natural Resources Defense Council New York, NY Works to safeguard the earth – its people, its plants and animals, and the natural systems on which all life depends.	PC	\$ 1,000
Next Generation Scholars San Rafael, CA To provide dedicated underserved students a college preparatory education, psychological and supportive social services, and leadership training.	PC	\$ 1,000
Peterborough Human Services Fund Peterborough, NH For the Peterborough Food Pantry.	PC	\$ 2,000
Planned Parenthood Federation of America New York, NY To provide comprehensive reproductive health care in settings which preserve the essential privacy and rights of each individual and to provide educational programs and promote research enhancing understanding of human sexuality.	PC	\$ 1,000
The River Center Peterborough, NH Strengthening individuals and families through parenting support and economic opportunity programs in the Eastern Monadnock Region.	PC	\$ 9,000
Rwanda Girls Initiative Medina, WA To provide a high quality secondary school education for girls in Rwanda.	PC	\$ 2,500
The Sierra Club Foundation San Francisco, CA Promotes efforts to educate and empower people to protect and improve the natural and human environment.	PC	\$ 1,000
Sonoma Land Trust Santa Rosa, CA Conserves scenic, natural, agricultural and open land for the future of Sonoma County.	PC	\$ 2,000

Part XV, Line 3a -- Grants Paid During 2016 (cont.)

<u>Name, address, and purpose</u>	<u>Foundation Status</u>	<u>Amount</u>
Urban Tilth Richmond, CA In support of projects growing a healthier, more sustainable, and more just local foodshed in west Contra Costa County.	PC	\$ 2,000
YMCA of San Francisco San Francisco, CA Comprehensive programs servicing the children and people of the Bay Area.	PC	\$ 2,000
<b>Total Grants Paid in 2016</b>		<b>\$69,000</b>