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# EXTENDED TO NOVEMBER 15, 2017

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

▶ Information about Form 990 and its instructions is at www.lrs.gov/form990.

Open to Public Inspection

ΑI	For th∈	2016 calendar year, or tax year beginning	and	ending							
В	Check of applicable	C Name of organization	-		D Employer	identificat	tion number				
Г	Addre	HENRY FORD HEALTH SYST	EM FOUNDATION								
Ē	Name				1	23-738	83042				
	Initial return	Number and street (or P.O. box if mail is not de	livered to street address)	Room/suite	E Telephone						
	Final return/	ONE FORD PLACE - 5F				313-8	76-8704				
	termin ated	City or town, state or province, country, and	ZIP or foreign postal code		G Gross receipt	s \$	59,817,856.				
	Ameno return	DEIROII, MI 40202			H(a) Is this a	group retu					
L	Applic tion pendir	F Name and address of philopal officer. WAL	-	II	1	ordinates?	Yes X No				
		ONE FORD PLACE - 5F, DE			H(b) Are all subordinates included? Yes No						
				or 527	<b>-</b>		t. (see instructions)				
		e: ► N/A organization: X Corporation Trust A	ssociation Other	1 Veer	H(c) Group e						
	art I	Summary	SSOCIATION Other	L Year	or formation; 1	7/4 MS	state of legal domicile: MI				
	1	Briefly describe the organization's mission or most	significant activities: TO I	MPROVE	LIFE B	Y SUPI	PORTING				
Governance	'	riefly describe the organization's mission or most significant activities: TO IMPROVE LIFE BY SUPPORTING EXCELLENCE IN THE SCIENCE AND ART OF HEALTH CARE AND HEALING.									
ī	2	Check this box 🕨 🔲 if the organization disco	<u> </u>								
o Ve	3	Number of voting members of the governing body	(Part VI, line 1a)			3	39				
<u>ن</u> ھ	4	Number of independent voting members of the go	verning body (Part VI, line 1b)			. 4	31				
es	5	Total number of individuals employed in calendar	year 2016 (Part V, line 2a)			. 5	0				
¥.¥	6	Total number of volunteers (estimate if necessary)				6	0				
<b>≱</b> ₹	7 a	Total unrelated business revenue from Part VIII, co	· /		<u> </u>	7a	0.				
Activities Activities	<u> </u>	Net unrelated business taxable income from Form	990-T, line 34			7b	0.				
n					Prior Yea		Current Year				
و ت	1	Contributions and grants (Part VIII, line 1h)	NDV 3	) 201	101	0.	0.				
J⊒∐ ( Revenue	1	Program service revenue (Part VIII, line 2g)		*. <u>*.</u> !! !!	12,928,		12,622,014.				
چ د		Investment income (Part VIII, column (A), lines 3, 4 Other revenue (Part VIII, column (A), lines 5, 6d, 8d				450.	40.				
=1		Total revenue - add lines 8 through 11 (must equa	. ••	- Ni, · U +	- <del>13</del> , 161,		12,622,054.				
∍		Grants and similar amounts paid (Part IX, column		16,386,		16,000,032.					
) 0 2.3.	1	Benefits paid to or for members (Part IX, column (				0.	0.				
<b>—</b>	1	Salaries, other compensation, employee benefits (				0.	0.				
Expenses	16a	Professional fundraising fees (Part IX, column (A),				0.	0.				
<del>g</del>	ь	Total fundraising expenses (Part IX, column (D), lin		0.							
Ü	17	Other expenses (Part IX, column (A), lines 11a-11d	l, 11f-24e)		1,219,		<u>1,105,556.</u>				
	18	Total expenses. Add lines 13-17 (must equal Part	IX, column (A), line 25)		<u>17,606,</u>		17,105,588.				
	19_	Revenue less expenses. Subtract line 18 from line	12		-4,444,		<u>-4,483,534.</u>				
Net Assets or					ginning of Curre		End of Year				
Sset	20	Total assets (Part X, line 16)			<u>16, 937,</u>		<u>305,682,099.</u>				
i et	21	Total liabilities (Part X, line 26)		·  -	<u>16,200,</u>		<u> 16,000,000.</u>				
	art II	Net assets or fund balances. Subtract line 21 from Signature Block	1 line 20	4	<u> 283,737,</u>	005-1	<u>289,682,099.</u>				
		Ities of perjury, I declare that I have examined this return	including accompanying schedule	es and statem	ente and to the	hest of my k	nowledge and belief it is				
	-	t, and complete. Declare that thave examined this return					nowicage and belief, it is				
uu	, <del>0</del> 000	Clobert & Clinen	or y to based on an innormalism of the	mon propuro	I nas any kinomia	11-10-	17				
Sig	ın	Signature of officer			Date						
He		NOBERT G. RINEY, COO									
		Type or print name and title	- 1								
		Print/Type preparer's name	Preparer's signature		Date	Check	] PTIN				
Pai	d				self-employed						
	parer	Firm's name			Firm's EIN						
Ųse	Only	Firm's address									
			0.4		Phon	e no.	<del></del>				
		RS discuss this return with the preparer shown about			<u></u>		Yes No Form <b>990</b> (2016)				
632	001 11-1	1-18 LHA For Paperwork Reduction Act Notice	ce, see tne separate instructi	ons.			rom <b>330</b> (2016)				

	990 (2016) HENRY FORD HEALTH SYSTEM FOUNDATION 23-7383042 Page 2 t III   Statement of Program Service Accomplishments
Га	<del></del>
1	Briefly describe the organization's mission:  THE HENDY FORD HEALTH CYCTEM POINTAMTON (THE POINTAMTON) TO AN
	THE HENRY FORD HEALTH SYSTEM FOUNDATION (THE FOUNDATION) IS AN
	AFFILIATE OF HENRY FORD HEALTH SYSTEM (HFHS) SERVING THE METROPOLITAN
	DETROIT MICHIGAN COMMUNITIES.
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
_	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code) (Expenses \$17,093,913. including grants of \$16,000,032.) (Revenue \$1,721,187.)
	THE FOUNDATION'S PURPOSE IS TO MANAGE AN ENDOWMENT FUND AND BASED ON
	THE RESULTS OF HFHS NEEDS ANALYSIS, PROVIDE FUNDING TO VARIOUS RESEARCH
	AND OTHER INITIATIVES OF HFHS AND ITS AFFILIATES.
4b	(Code) (Expenses \$
70	/code \ /cxbeuses 2   Inclinding & auts of 2 \ (Heveline 2)
4c	(Code) (Expenses \$ including grants of \$) (Revenue \$
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ▶ 17,093,913.
	Form <b>990</b> (2016

Form 990 (2016) HENRY FORD HEALTH SYSTEM FOUNDATION

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	X	<u> </u>
2	Is the organization required to complete Schedule B, Schedule of Contributors	_2_		<u>X</u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	_3_		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	l		
	during the tax year? If "Yes," complete Schedule C, Part II	_4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	_5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	ŀ		
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6_		<u> X</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7_		_ X_
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8_		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for	ļ		
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9_	<u></u>	X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		X
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	<u> </u>	X
d	,, , , , , , , , , , , , , , , , , , , ,			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	_	X
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		<b>.</b>	
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	<b>X</b> _	-
128	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	425		X
	Schedule D, Parts XI and XII	12a		
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	x	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	<u> </u>	X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b				
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III ,	19		X
		Form	990	(2016)

			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	x	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	x	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete		•	
	Schedule K. If "No", go to line 25a	24a		x
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		1
	Did the organization minest any proceeds of tax-exempt bonds beyond a temporary period exception?  Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		1
·	any tax-exempt bonds?	04-		1
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c		<del> </del>
		24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			\ <b>.</b>
_	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X_
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b	-	X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	_27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			1
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30_		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
_	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		x
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	<u> </u>		
	· · · · · · · · · · · · · · · · · · ·	36		x
37	If "Yes," complete Schedule R, Part V, line 2  Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
<i>-</i> ,	and that is treated as a material for fadout in some tax or manager (CR)/Co. H	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	31		<del>  ^</del>
	Note. All Form 990 filers are required to complete Schedule O	20	X	
	1306.7 st. 1 of the 300 mers are required to complete ochequies 0	38	_A	L

**b** Enter the amount of reserves the organization is required to maintain by the states in which the

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

14a Did the organization receive any payments for indoor tanning services during the tax year?

organization is licensed to issue qualified health plans

c Enter the amount of reserves on hand

Form **990** (2016)

14a

14b

X

13b

Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  $\mathbf{x}$ Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year 39 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 31 b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X 2 officer, director, trustee, or key employee? ... . . . . Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 X 6 Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a X b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? **7**b X . .... . .... Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: The governing body? 8a Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? ..... X 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, 10b and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done ... X 12c X 13 13 Did the organization have a written whistleblower policy? X Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by independent 15 persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official ......... 15a Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X 16a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure NONE List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available 18 for public inspection. Indicate how you made these available. Check all that apply Own website \_\_\_ Another's website X Upon request Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records: PAUL KOLPASKY - 313-874-4867 ONE FORD PLACE, DETROIT, MI 48202

orm 990 (2016)	HENRY	FORD	HEALTH	SYSTEM	FOUNDATION	23-7383042	Page 7

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employees."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

<b>(A)</b> Name and Title	(B) Average			(C Posi	ition			<b>(D)</b> Reportable	<b>(E)</b> Reportable	( <b>F)</b> Estimated	
reallo and ride	hours per					than		compensation	compensation	amount of	
	week					x/trus		from	from related	other	
	(list any	ector				ł ,		the	organizations	compensation	
	hours for	i i	e l			ated		organization	(W-2/1099-MISC)	from the	
	related	ustee	trust		<b>*</b>	led.		(W-2/1099-MISC)		organization and related	
	organizations below	lual tr	bonal		nploy	yee ye	_			organizations	
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	' I		organization is	
(1) LYNN FORD ALANDT	1.00								_		
TRUSTEE	2.00	X				<u> </u>		0.	0.	0.	
(2) MARGARET ALLESEE	1.00					ĺ		_	_		
TRUSTEE	0.00	X	_			ļ_		0.	0.	0.	
(3) MARGARET E. BURNS-DELORIA	5.00							_			
TRUSTEE - PART YEAR	55.00	X	<u> </u>			<u> </u>		0.	549,327.	<u> 25,291.</u>	
(4) THOMAS C. BUHL	2.00							_	_		
TRUSTEE - CHAIR	0.00	X		X		<u> </u>	_	0.	0.	0.	
(5) VIVIAN L. CARPENTER, PH.D.	1.00								_		
TRUSTEE	0.00	X				<u> </u>		0.	0.	0.	
(6) JAMES H. DANTO	1.00	ļ							_		
TRUSTEE	0.00	X	_			<u> </u>		0.	0.	0.	
(7) KAREN W. DAVIDSON	1.00						ļ				
TRUSTEE	0.00	X	_			_		0.	0.	0.	
(8) WAYNE S. DORAN	1.00							_		_	
TRUSTEE	0.00	X			_	╄	<u> </u>	0.	0.	0.	
(9) MICHAEL R. FISHER	1.00										
Trustee	0.00	X	_	_	_	-	<del> </del>	0.	0.	0.	
(10) ELEANOR B. FORD	1.00	-					•	•			
TRUSTEE	0.00	X		_	_	-	<del> </del>	0.	0.	0.	
(11) SHARI FINSILVER	1.00							_	^	_	
TRUSTRE	0.00	A		١.,		-	-	0.	0.	0.	
(12) DAVID M. HEMPSTEAD	2.00	.,		3.5				•			
TRUSTEE - VICE CHAIR	1.00	X		X	_	-	-	0.	0.	0.	
(13) NIKO MOSCHOURIS	1.00	-								_	
TRUSTEE	0.00	X			_	<del> </del> —	-	0.	0.	0.	
(14) KATHLEEN J. WHELAN	1.00	,,	] ,				]			_	
TRUSTEE	0.00	X	_			+-	_	0.	0.	0.	
(15) GREGORY B. JACKSON	1.00	٠,		١.				^	0.	^	
TRUSTEE	0.00	<u> </u>	-		-	+-	_	0.	<u> </u>	0.	
(16) FRANK G. JONNA	1.00	₩.					Ì	^	0.	^	
TRUSTEE	0.00	^	$\vdash$	$\vdash$	-	+-	<del> </del>	0.	<u>0.</u>	0.	
(17) WILLIAM A. CONWAY, M.D.	1.00	v			Ī		Ì		1,372,809.	107 045	
PHYSICIAN TRUSTEE	60.00	Λ	Щ.	ш		Щ.	L_	<u> </u>	1,3/4,609.	Form <b>990</b> (2016	

Section A. Officers, Directors,	rustees, Key Em	ploy	<del>ees</del>	<u>, an</u>	d H	ighe	st C	ompensated Employe	es (continued)			
(A) Name and title	(B) Average hours per	box	not c	Pos heck ss pe	more erson	n than is bot or/trus	th an	(D) Reportable compensation	(E) Reportable compensation		(F) Estimate amount	of
	week (list any hours for related organizations below line)	tee or director	nstitutional trustee		Key employee	nsated		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)		other compense from th organizat and relat organizati	ation le tion ted
(18) ALAN M. KIRILUK TRUSTEE	1.00	x			-			0.	0			0.
(19) HENRY W. LIM, M.D. PHYSICIAN TRUSTEE	1.00	x						0.	756,650		45,7	
(20) FLORINE MARK TRUSTEE	1.00	x						0.	0			0.
(21) DAVID N. MCCAMMON TRUSTEE	1.00	x						0.	0	_		0.
(22) RICHARD M. NODEL TRUSTEE	1.00	x						0.	0	_		0.
(23) HENRY E. KIM, M.D. PHYSICIAN TRUSTEE	1.00	x				_		0.	512,460	+	47,3	87.
(24) GARY H. TORGOW TRUSTEE (25) WENDY WILLIAMS POWERS	$ \begin{array}{r r}  & 1.00 \\ \hline  & 0.00 \\ \hline  & 1.00 \end{array} $	x						0.	0	+		0.
TRUSTEE (26) WALTRAUD E. PRECHTER	0.00	x	-					0.	0	•		0.
TRUSTEE	0.00		<u> </u>		<u> </u>	<u> </u>	<u> </u>	0.	0 3,191,246		305,4	0. 93.
c Total from continuation sheets to Pard Total (add lines 1b and 1c)		-					<b>&gt;</b>		8,067,751 11,258,997	• :	393,0 698,5	
Total number of individuals (including becompensation from the organization)		ose	liste	ed a	bov	e) w	ho r	eceived more than \$100	0,000 of reportable			0
3 Did the organization list any former offi			e, ke	ey eı	mplo	oyee	, or	highest compensated e	mployee on		Yes	No
line 1a? If "Yes," complete Schedule J : 4 For any individual listed on line 1a, is the	e sum of reportab	le co	omp	ens	atıoı	n an	d ot	•		Γ	3 4 X	X
<ul> <li>and related organizations greater than</li> <li>Did any person listed on line 1a receive rendered to the organization? If "Yes,"</li> </ul>	or accrue compe	nsat	ion 1	from	any	y uni					4 X 5	х
Section B. Independent Contractors									\$400,000 of common			
Complete this table for your five highes     the organization. Report compensation	for the calendar y							n the organization's tax	•			
(A) Name and busin		N	INC	<u> </u>			_	(B) Description of s	services	Con	(C) npensatio	nn
							_				_	
2 Total number of independent contractor		ot l	mrte	d to	tho	se li	sted	l above) who received in	nore than		<del></del>	
\$100,000 of compensation from the org		rII	NU2	AT:	IO	N S	SH	EETS		Fc	rm <b>990</b> (	(2016)

Form 990 HENRY FORD HEALTH SYSTEM FOUNDATION 23-7383042

Part VII Section A. Officers, Directors, (A)	(B)			(C	<del>)</del>			(D)	(E)	(F)
Name and title	Average	1	1	Posi				Reportable	Reportable	Estimated
	hours	(cl		all t			ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				Оувв		the	organizations	compensation
	(list any	recto				вшр		organization	(W-2/1099-MISC)	from the
	hours for related	a or d	eg.			sated		(W-2/1099-MISC)		organization and related
	organizations	fraste	l trus		986	mpen				organizations
	below	Individual trustae or director	nstitutional trustee	_	Көу өтрюуве	Highest compensated employee	<b>.</b>			Organization o
	line)	th div	Instit	Officer	Квув	High	Former			
(27) JOHN RAKOLTA, JR.	1.00									
TRUSTRE	0.00	X						0.	0.	0.
(28) WILLIAM C. RANDS, III	1.00									
TRUSTEE	0.00	X						0.	0.	0.
(29) DAVID L. SCHLAFF	1.00									
TRUSTEE	0.00	X						0.	0.	0.
(30) NANCY M. SCHLICHTING	1.00									
PRESIDENT	67.00	X		X				0.	4,684,101.	62,044
(31) MATTHEW S. SOSIN	1.00									
TRUSTEE	0.00	X		_				0.	0.	0.
(32) ANTHONY J. VIVIANO	1.00	<b>.</b>						0	0	•
TRUSTEE	0.00	X						0.	0.	0.
(33) RAVINDER SHAHANI	1.00	₩.						0.	0.	0.
TRUSTEE	1.00	Α.	Н							
(34) RAJ B. VATTIKUTI	0.00	v						0.	0.	0.
TRUSTEE (35) MARY ANN VICTOR	1.00	^							<u></u>	0.
TRUSTEE	0.00	x						0.	0.	0.
(36) ALEX L. PARRISH	1.00	-								
TRUSTEE	0.00	x						0.	0.	0.
(37) PAUL A. VLASIC	1.00									
TRUSTEE	0.00	X						0.	0.	0.
(38) STEVEN N. KALKANIS, M.D.	1.00									
PHYSICIAN TRUSTEE	60.00	X						0.	1,112,953.	44,970
(39) BENJAMIN MOVSAS, M.D.	1.00			1						
PHYSICIAN TRUSTEE	60.00	X						0.	797,223.	57,998
(40) WALTER E. DOUGLAS	1.00									
Trustee	0.00	X						0.	0.	0
(41) EDWARD G. CHADWICK	1.00									
TREASURER	60.00			X				0.	1,127,742.	193,479
(42) EDITH L. EISENMANN	1.00							_		
SECRETARY	67.00	<u> </u>		X				0.	345,732.	34,586.
		İ					i			
<del></del>		<u> </u>	$\vdash$	$\longrightarrow$						
	· <del></del>									
		<del> </del>	H				$\vdash$			
							i .			
<del></del>		<del>                                     </del>								
	<u> </u>									

14 343 241.

Form **990** (2016)

23-7383042 Page 9 HENRY FORD HEALTH SYSTEM FOUNDATION Form 990 (2016) Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (D)
Revenue excluded from tax under sections
512 - 514 (B) (C) Related or Unrelated Total revenue exempt function business revenue revenue 1a **b** Membership dues 1b c Fundraising events ... 1c d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ..... 1f g Noncash contributions included in lines 1a-1f \$\_ h Total. Add lines 1a-1f **Business Code** am Service f All other program service revenue g Total. Add lines 2a-2f Investment income (including dividends, interest, and 14,343,201, other similar amounts) 14,343,201 Income from investment of tax-exempt bond proceeds 5 Royalties . .... .... (i) Real (ii) Personal 6 a Gross rents b Less: rental expenses . . . . c Rental income or (loss) d Net rental income or (loss) (ii) Other 7 a Gross amount from sales of (i) Securities assets other than inventory 45,474,615 **b** Less: cost or other basis and sales expenses .... 47,195,802 c Gain or (loss) ..... ... \_-1,721,187. -1,721,187. -1,721,187 8 a Gross income from fundraising events (not Other Revenue including \$ of contributions reported on line 1c). See **b** Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses . . . . . c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances ....... **b** Less: cost of goods sold ....... c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 11 a ROYALTY INCOME 523000 40

40.

-1.721.187

12,622,054.

d All other revenue e Total. Add lines 11a-11d

Total revenue. See instructions.

	on 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a respor				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	16,000,032.	16,000,032.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign			1	
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,			}	
	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	<del></del>	<del></del>		<del></del>
7	Other salaries and wages				<del></del>
8	Pension plan accruals and contributions (include				
_	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				<del></del>
11	Fees for services (non-employees):				
a	Management				
ь	Legal		<del></del>		<del></del>
d	Accounting		<u> </u>		
e	Professional fundraising services. See Part IV, line 17				
f					
g		-			
9	column (A) amount, list line 11g expenses on Sch O.)				
12	Advertising and promotion	·		<del></del>	-
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy				
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
<u>22</u>	Depreciation, depletion, and amortization	<u> </u>			
23	Insurance				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)	!			
	TRUSTEE FEES	1,093,881.	1,093,881.		
b	ACCOUNTING FEES	<u>11,675.</u>		11,675.	
C					. <u> </u>
d					
е	All other expenses		45 000 000		<del></del>
25	Total functional expenses. Add lines 1 through 24e	17,105,588.	17,093,913.	11,675.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined	!			
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)		1	1	

Par	T X	Balance Sheet			
	<u> </u>	Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		<b>(B)</b> End of year
İ	1	Cash - non-interest-bearing		1	
	2	Savings and temporary cash investments	709,893.	_ 2	701,989
	3	Pledges and grants receivable, net		3	
ł	4	Accounts receivable, net		4	
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
- 1	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
ļ		employers and sponsoring organizations of section 501(c)(9) voluntary			
2		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
219221	7	Notes and loans receivable, net		7	
נֿ	8	Inventories for sale or use		æ	
	9	Prepaid expenses and deferred charges		9	
ı	10a	Land, buildings, and equipment: cost or other			
		basis Complete Part VI of Schedule D 10a			
	b	Less: accumulated depreciation 10b		10c	
ł	11	Investments - publicly traded securities	264,523,609.	11	257,677,789
	12	Investments - other securities. See Part IV, line 11	34,704,742.	12	47,305,231
	13	Investments - program-related. See Part IV, line 11		_ 13	
	14	Intangible assets		_14	
	15	Other assets. See Part IV, line 11	-639.	15	-2,910
	16_	Total assets. Add lines 1 through 15 (must equal line 34)	299,937,605.	16	305,682,099
Ì	17	Accounts payable and accrued expenses		17	
	18	Grants payable	16,200,000.	18	16,000,000
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
2	22	Loans and other payables to current and former officers, directors, trustees,	-		
		key employees, highest compensated employees, and disqualified persons.			
		Complete Part II of Schedule L		22	
i	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
-	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Schedule D		25	
	26_	Total liabilities. Add lines 17 through 25	16,200,000.	26	16,000,000
П		Organizations that follow SFAS 117 (ASC 958), check here ▶ X and			
g		complete lines 27 through 29, and lines 33 and 34.			
1	27	Unrestricted net assets	283,737,605.	27	289,682,099
	28	Temporarily restricted net assets		28	
;	29	Permanently restricted net assets		29	
•		Organizations that do not follow SFAS 117 (ASC 958), check here ▶			
;		and complete lines 30 through 34.			
Section of the Dalances	30	Capital stock or trust principal, or current funds		30	
	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
	33	Total net assets or fund balances	283,737,605.	_	289,682,099
- 1	34	Total liabilities and net assets/fund balances	299,937,605.		305,682,099

	990 (2016) HENRY FORD HEALTH SYSTEM FOUNDATION	<u>23-</u>	<u>7383</u>	<u>042</u>	Pa	ge 12
Pa	TXI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI	<u>.                                    </u>	<u> </u>	<u></u>		
1	Total revenue (must equal Part VIII, column (A), line 12)	_ 1	<u> 12</u>	,62	2,0	<u>54.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	<u> </u>	,10	<u>5,5</u>	88.
3	Revenue less expenses. Subtract line 2 from line 1	3	<u> </u>	,48	3,5	<u>34.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	<u> 283</u>	,73	7,6	05.
5	Net unrealized gains (losses) on investments	5	10	,42	8,0	28.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	_column (B))	10	289	, 6 <u>8</u>	2,0	<u>99.</u>
Pa	t XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>				X
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				ĺ	i
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.				
<b>2</b> a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		<u>X</u>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					ŀ
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,				
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis		:			
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audıt,				Ì
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Aud	it			
	Act and OMB Circular A-133?			За		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired aud	it			
	or guidte, explain why in Schodule O and describe any stops taken to undergo such guidte			2h		

Form **990** (2016)

#### **SCHEDULE A**

Department of the Treasury

Internal Revenue Service

Total

(Form 990 or 990-EZ)

Name of the organization

# Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

**Employer identification number** 

HENRY FORD HEALTH SYSTEM FOUNDATION 23-7383042 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church. convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, crtv. and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 L An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) is the organization listed (i) Name of supported (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) Yes Nο above (see instructions)) HENRY FORD HEALTH 38-1357020 16,000,032. SYSTEM 0. 000,032

Schedule A (Form 990 or 990-EZ) 2016 HENRY FORD HEALTH SYSTEM FOUNDATION 23-7383042 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2012 (b) 2013 (c) 2014 (d) 2015 (e) 2016 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Subtract line 5 from line Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2012 (b) 2013 (c) 2014 (d) 2015 (f) Total (e) 2016 7 Amounts from line 4 Gross income from interest. dividends, payments received on securities loans, rents, royalties

	•					4		
	and income from similar sources					<u> </u>		
9	Net income from unrelated business	!				}		
	activities, whether or not the	,						
	business is regularly carried on							
10	Other income. Do not include gain						_	
	or loss from the sale of capital							
	assets (Explain in Part VI.)					<u> </u>		
11	Total support. Add lines 7 through 10							
12	Gross receipts from related activities,	, etc. (see instructi	ons)			12		
13	First five years. If the Form 990 is fo	r the organization's	s first, second, th	rd, fourth, or fifth t	ax year as a sectio	n 501(c)(3	)	
	organization, check this box and stop	o here					, 	. ▶□
Sec	ction C. Computation of Publ			-				
14	Public support percentage for 2016 (	line 6, column (f) di	ivided by line 11,	column (f))		14		9
15	Public support percentage from 2015	Schedule A, Part	II, line 14			15		9
16a	33 1/3% support test - 2016. If the	organization did no	ot check the box	on line 13, and line	14 is 33 1/3% or n	nore, chec	k this box and	
	stop here. The organization qualifies	as a publicly supp	orted organizatio	n				ightharpoons
b	33 1/3% support test - 2015. If the	organization did no	ot check a box on	line 13 or 16a, and	d line 15 is 33 1/3%	or more,	check this box	
	and stop here. The organization qual	lifies as a publicly s	supported organi	zation				▶□
17a	10% -facts-and-circumstances tes and if the organization meets the "fact meets the "facts-and-circumstances"	cts-and-circumstan	ces" test, check	this box and <b>stop</b> l	here. Explain in Pa			
_	10% -facts-and-circumstances tes	•				 170 and li		. <b>/</b>
D		•				•		
	more, and if the organization meets the		•				now the	_
	organization meets the "facts-and-circ		_	•	, ,,			
18	Private foundation. If the organization	n did not check a	Dox on line 13, 16	<u>5a, 16b, 17a, or 17</u>				
					Sche	edule A (F	orm 990 or 990	-EZ) 2016

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")		ł				
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total, Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6)						
	ction B. Total Support		<u>•                                   </u>				
Cale	ndar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 6	<u> </u>	, , , , , , , , , , , , , , , , , , , ,	137	1:2	1	
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
Ŀ	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	the organization'	s first, second, this	d, fourth, or fifth t	ax year as a section	on 501(c)(3) organiz	zation,
	check this box and stop here	<u></u>		· · · · · · · · · · · · · · · · · · ·			<b>.</b>
Se	ction C. Computation of Publ	ic Support Pe	rcentage				
15	Public support percentage for 2016 (I	ine 8, column (f) d	livided by line 13, o	column (f))		15	%
16	Public support percentage from 2015	Schedule A, Parl	III, line 15			16	%
_	ction D. Computation of Inves						
	Investment income percentage for 20			ne 13, column (f))		17	%
	Investment income percentage from					18	%
	33 1/3% support tests - 2016. If the		•	on line 14, and line	e 15 is more than :		
•	more than 33 1/3%, check this box at						
ŀ	33 1/3% support tests - 2015. If the						and
-	line 18 is not more than 33 1/3%, che	-					. —
20	Private foundation. If the organization						
	realisation in the organization	ala not brioth a		<u>_, _, _, _, _, _, _, _, _, _, _, _, _, _</u>			

## Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All	Supporting	<b>Organizations</b>
----------------	------------	----------------------

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI**.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1	X	-
2	-	<u> </u>
3a		_X_
3ь		
	<u> </u>	
3c		
4a		X
4b		
4c		
	i	
5a		X
5b		
5c		
6	-	x
7	-	<u> </u>
8_	<u> </u>	x
9a	<u> </u>	<u>x</u> _
9b		x
9c		x
10a		<u>x</u>
10b		
n 990 or 9		2016

Da	rt IV   Supporting Organizations (continued)	8304	<u> </u>	age <b>5</b>
ra	rt IV   Supporting Organizations (continued)			
11	Has the organization accepted a gift or contribution from any of the following name of		Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?  A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
_	below, the governing body of a supported organization?	440		х
b	A family member of a person described in (a) above?	11a 11b		X
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		X
Sec	tion B. Type I Supporting Organizations	1,10		
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1_	X	
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in	ĺ		
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		X
Sec	tion C. Type II Supporting Organizations		1	
			Yes	No_
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
200	the supported organization(s). tion D. All Type III Supporting Organizations	1		
Sec	tion b. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	•		
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see Instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
C	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions	<u>}.                                    </u>	
2	Activities Test. Answer (a) and (b) below.	-	Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	_2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
_	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a_		
D	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	0F		
_	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	_3b_		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Support			23-7383042 Page 6
1	Check here if the organization satisfied the Integral Part Test as a qualify			n Dort VII \ Con instructions A
•	other Type III non-functionally integrated supporting organizations must			n Part VI.) See instructions. A
Sect	ion A - Adjusted Net Income	Jonpiero	(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	T 1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7_	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b	-	
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_3_	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by .035	6		
_7_	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
_1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
_2	Enter 85% of line 1	2		
_3_	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
_4	Enter greater of line 2 or line 3	4		
_5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-function	ally integra	ted Type III supporting o	rganization (see
	instructions).	-		•

Schedule A (Form 990 or 990-EZ) 2016

Par	t V Type III Non-Functionally Integrated 509			3-/383U42 Page 7
	, appoint to the distance of t	(a)(o) Supporting Orga	ariizations (continued)	Ourment Veer
<del>3ec</del> պ 1	on D - Distributions  Amounts paid to supported organizations to accomplish exe	mpt purposes		Current Year
	Amounts paid to supported organizations to accomplish exe			
_	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose			
	Amounts paid to acquire exempt-use assets	<u> </u>		
	Qualified set-aside amounts (prior IRS approval required)		<del></del>	
	Other distributions (describe in Part VI). See instructions	<del></del>		
	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which the	ne organization is responsive	<del></del>	
	(provide details in Part VI). See instructions			
9	Distributable amount for 2016 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1	Distributable amount for 2016 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2016 (reason-			
	able cause required- explain in Part VI). See instructions			
3	Excess distributions carryover, if any, to 2016:			
<u>a</u>				
<u>b</u>				
С	From 2013			
<u>d</u>	From 2014			
е	From 2015			
<u>f</u>	Total of lines 3a through e			
<u>g</u>	Applied to underdistributions of prior years			
<u>h</u> _	Applied to 2016 distributable amount		<u></u>	
<u>_i</u> _	Carryover from 2011 not applied (see instructions)			<del></del>
	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			<del>-</del>
4	Distributions for 2016 from Section D,			
	line 7: \$			
<u>a</u>	Applied to underdistributions of prior years			
	Applied to 2016 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4			
5	Remaining underdistributions for years prior to 2016, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions	<u> </u>		
6	Remaining underdistributions for 2016. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI See instructions	<u>.                                    </u>		
7	Excess distributions carryover to 2017. Add lines 3j			
_	and 4c			
<u>8</u> _	Breakdown of line 7:		·	
<u>a</u>	F			
	Excess from 2013			
	Excess from 2014			
<u>a</u> _	Excess from 2015			

Schedule A (Form 990 or 990-EZ) 2016

Schedule A	(Form 990 or 990-EZ	2016 <b>HENRY</b>	FORD HEALT	H SYSTEM FO	UNDATION	23-7383042 Page 8
Part VI	Supplemental Part IV, Section A, I line 1; Part IV, Secti	Information. Prines 1, 2, 3b, 3c, 4 on D, lines 2 and 3	rovide the explanation b, 4c, 5a, 6, 9a, 9b, 9c ; Part IV, Section E, lir	s required by Part II, lind, 11a, 11b, and 11c; Pares 1c, 2a, 2b, 3a, and	ne 10; Part II, line 17a or Part IV. Section B. lines 1	17b; Part III, line 12; and 2; Part IV, Section C, Section B, line 1e; Part V,
		<del></del> -	· · · · · · · · · · · · · · · · · · ·			·
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## **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

**Employer identification number** 

Pa	t I Organizations Maintaining Donor Advise		23-/383042
	organization answered "Yes" on Form 990, Part IV, lin		or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	(4,	(5) - 11120 1112 011101 120001110
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's		Yes No
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor o		
	impermissible private benefit?		
Pa	t II Conservation Easements. Complete if the org	anization answered "Yes" on Form 990, I	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	
	Preservation of land for public use (e.g., recreation or e	ducation) Preservation of a hist	orically important land area
	Protection of natural habitat	Preservation of a cert	rified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b		· · · · · · · · · · · · · · · · · · ·	2b
C	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired a	after 8/17/06, and not on a historic struct	ure
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the	organization during the tax
	year >	_	
4	Number of states where property subject to conservation eas	<del></del>	
5	Does the organization have a written policy regarding the per	- · · · · · · · · · · · · · · · · · · ·	
_	violations, and enforcement of the conservation easements it	•• • • • • • • • • • • • • • • • • • • •	
6	Staff and volunteer hours devoted to monitoring, inspecting,	nandling of violations, and enforcing cons	servation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and auforsity account	***** ********************************
•	\$ \$	ing of violations, and emorcing conserva	tion easements during the year
8	Does each conservation easement reported on line 2(d) abov	e satisfy the requirements of section 170	(b)(4)(B)(i)
•	and section 170(h)(4)(B)(ii)?	e satisfy the requirements of section 170	Yes No
9	In Part XIII, describe how the organization reports conservation		
	include, if applicable, the text of the footnote to the organizat		
	conservation easements.	is a manage statement that decompose	and digamentation of accounting for
Pai	t III Organizations Maintaining Collections of	Art, Historical Treasures, or O	ther Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under SFAS 116 (AS	C 958), not to report in its revenue staten	nent and balance sheet works of art.
	historical treasures, or other similar assets held for public exh		
	the text of the footnote to its financial statements that descrit		, , , , ,
ь	If the organization elected, as permitted under SFAS 116 (AS	C 958), to report in its revenue statement	and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed		
	relating to these items:	•	,,
	(i) Revenue included on Form 990, Part VIII, line 1		• \$
	AN A		<u>.                                    </u>
2	If the organization received or held works of art, historical trea		
	the following amounts required to be reported under SFAS 11		,
а	Devenue included on Francisco Devitable Park		▶ \$
b			\$
LHA	For Paperwork Reduction Act Notice, see the Instructions		Schedule D (Form 990) 2016

Scher Par		ORD HEALTH							Page <b>2</b>
3	Using the organization's acquisition, accessi								
	(check all that apply):		,	J	J				
а	Public exhibition	d	Loan o	r exchange progra	ams				
b	Scholarly research	 e		• • •					
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	n how they furt	her the organization	on's exem	pt purpos	e ın Part	XIII.	
5	During the year, did the organization solicit o	-	-	_	_				
	to be sold to raise funds rather than to be ma							Yes	☐ No_
Par	t IV Escrow and Custodial Arran	gements. Comple	ete if the organi	zation answered '	'Yes" on F	orm 990,	Part IV, I	ine 9, or	
	reported an amount on Form 990, Pa								
1a	Is the organization an agent, trustee, custod	an or other intermed	liary for contrib	utions or other as	sets not in	cluded			
	on Form 990, Part X?							Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table:						
						LL		Amount	
C	Beginning balance					1c		<del></del>	
đ	Additions during the year					1d			
е	Distributions during the year					_1e			
f	Ending balance					_1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	21, for escrow	or custodial acco	unt liability	/?	$\square$	Yes	No
b_	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	planation has	been provided on	Part XIII	<u> </u>		·	
Par	t V Endowment Funds. Complete	f the organization an	swered "Yes"	on Form 990, Part	IV, line 10				
		(a) Current year	(b) Prior yea	ar (c) Two year	rs back (d	) Three ye	ars back	(e) Four	ears back
1a	Beginning of year balance								
b	Contributions								
C	Net investment earnings, gains, and losses								
d	Grants or scholarships								
е	Other expenditures for facilities				}		}		
	and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the cur	rent year end baland	e (line 1g, colu	mn (a)) held as:					
а	Board designated or quasi-endowment		_%						
b	Permanent endowment	%							
C	Temporarily restricted endowment ▶	%							
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.							
3a	Are there endowment funds not in the posse	ession of the organiz	ation that are h	eld and administe	ered for the	organiza	ıtion	_	
	by:								Yes No
	(i) unrelated organizations						•	3a(i)	
	(ii) related organizations							3a(ii)	
b	If "Yes" on line 3a(ii), are the related organization	ations listed as requi	red on Schedu	e R?				3b	
4	Describe in Part XIII the intended uses of the		owment funds.						
Par	t VI _ Land, Buildings, and Equipm	nent.							
	Complete if the organization answere	d "Yes" on Form 990	0, Part IV, line 1	1a. See Form 990					
	Description of property	(a) Cost or o	, , ,	Cost or other	<b>\-</b> ,	umulated	<b>i</b>	(d) Book	value
		basis (investr	ment) b	asis (other)	depr	eciation			
1a	Land								
b	Buildings								
C	Leasehold improvements						-+-		
d	Equipment								
_	Other								
<u>Total</u>	. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part	X, column (B),	lıne 10c.)					<u> </u>

Part VII Investments - Other Securities.			<del></del>	
Complete if the organization answered "Yes"	on Form 990, Part IV, line			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valu	ation: Cost or end	-of-year market value
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A) OTHER SECURITIES	268,747.		AR MARKET	VALUE
(B) HFHS MALPRACTICE	1,253,487.	END-OF-YE	AR MARKET	VALUE
(C) VENTURE CAPITAL AND				
(D) PARTNERSHIPS	45,782,997.	END-OF-YE	AR MARKET	VALUE
(E)				
(F)				
(G)				<u> </u>
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	47,305,231.			
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes"				
(a) Description of investment	(b) Book value	(c) Method of valu	iation: Cost or end	-of-year market value
(1)				
(2)				_
(3)				
(4)				
(5)				
(6)				
<u>(7)</u>				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.				
Complete if the organization answered "Yes"		11d. See Form 990, Pa	art X, line 15.	
(a)	Description			(b) Book value
(2)				
(3)				
(4)				
(5)				
(6)				
	·			
(9)			<u>-</u>	
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 15.)		<u></u> ▶.	
Part X Other Liabilities.				
Complete if the organization answered "Yes"	on Form 990, Part IV, line		90, Part X, line 25	·
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) . . . . .

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Da	t XI Reconciliation of Revenue per Audited Financial Statemen		) otum
Га	•	its with nevertue per r	eturii.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	<del></del>	T.T.
1	Total revenue, gains, and other support per audited financial statements		<del>  1   </del>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1	
a	Net unrealized gains (losses) on investments	2a	-
b	Donated services and use of facilities	2b	4
C	Recoveries of prior year grants	2c	4 }
d	Other (Describe in Part XIII.)	_2d	4 _ 1
Θ			2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	l I	
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	4
b	Other (Describe in Part XIII.)	4b	4 1
С	Add lines 4a and 4b		4c
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	As Wal Francisco	5
Pa	t XII Reconciliation of Expenses per Audited Financial Stateme	nts with Expenses per	Retum.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements		1 1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	1
C	Other losses	2c	<u> </u>
d	Other (Describe in Part XIII.)	2d	<u> </u>
e	Add lines 2a through 2d		2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		1 1
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	] [
_	Add lines 4a and 4b		4c
C			
_5_	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) rt XIII Supplemental Information.		5
Prov	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	/, lines 1b and 2b; Part V, line	5
Prov	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  rt XIII Supplemental Information.  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV	/, lines 1b and 2b; Part V, line	5
Prov lines PAI	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) rt XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV.  2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additionable of the complete the complete the complete the complete the complete the complete the complete the complete the co	/, lines 1b and 2b; Part V, line onal information.	4; Part X, line 2; Part XI,
Prov lines PAI	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  It XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV.  2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional equations.	/, lines 1b and 2b; Part V, line onal information.	4; Part X, line 2; Part XI,
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Prov lines PAI THI	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  It XIII Supplemental Information.  Ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additionable and Ambient IV IV IV IV IV IV IV IV IV IV IV IV IV	/, lines 1b and 2b; Part V, line onal information.  IN TAX POSITION	4; Part X, line 2; Part XI,

632054 08-29-16

Schedule D (Form 990) 2016

SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.lrs.gov/form990.

2016
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**ZU 10**Open to Public Inspection

Employer identification number 23-7383042 HENRY FORD HEALTH SYSTEM FOUNDATION Part I General Information on Grants and Assistance Name of the organization

-	Does the organization maintain records to substantiate the amount of criteria used to award the grants or assistance?	to substantiate th	e amount of the grants	or assistance, the gr	grantees' eligibility	for the grants or ass	the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	tion X Yes No	! -
2 E	2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.  Part II   Grants and Other Assistance to Domestic Organizations and Domestic Governments Complete	Ocedures for mon	toring the use of grant	funds in the United	States.	V" bezeinene noitezia	e of grant funds in the United States. Domestic Governments, Complete if the organization answered "Ves" on Form 000, Doct IV, line 24, for any	W line 24 for any	- 1
	recipient that received more than \$5,000. Part II can be duplicated if additional space is needed	\$5,000. Part II car	be duplicated if addition	onal space is need	ded.		200 July 200	1V, IIII 0 2 1, 101 Q11 J	
	(a) Name and address of organization     or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	1
HEN ONE	HENRY FORD HEALTH SYSTEM ONE FORD PLACE DETROIT, MI 48202	38-1357020	501(C)(3)	16,000,032,	0			RESEARCH FUNDING TO HENRY FORD HEALTH SYSTEM	1 .
									1
i									1
									1
									ı
									1
N	Enter total number of section 501(c)(3) and government organizations I	nd government or	ganizations listed in the	isted in the line 1 table				•	, ,
က		s listed in the line	1 table			•		•	
¥	<ul> <li>For Paperwork Reduction Act Notice, see the Instructions for Fori</li> </ul>	, see the Instruct	ions for Form 990.					Schedule I (Form 990) (2016)	_

Schedule I (Form 990) (2016) (f) Description of noncash assistance (e) Method of valuation (book, FMV, appraisal, other) Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. (Form 990) (2016) HENRY FORD HEALTH SYSTEM FOUNDATION

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (d) Amount of non-cash assistance (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance 632102 11-01-16

Page 2

23-7383042

Schedule | (Form 990) (2016)
| Part III | Grants and Other

#### SCHEDULE J (Form 990)

Part I

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

Open to Public

OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

**Questions Regarding Compensation** 

▶ Information about Schedule J (Form 990) and its instructions is at www.lrs.gov/form990.

Employer identification number HENRY FORD HEALTH SYSTEM FOUNDATION 23-7383042

No Yes 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as, maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors. X Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee Written employment contract X Independent compensation consultant X Compensation survey or study Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? ..... X 4a Participate in, or receive payment from, a supplemental nonqualified retirement plan? .... ... ... X 4b c Participate in, or receive payment from, an equity-based compensation arrangement? X 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: The organization? **b** Any related organization? X 5b If "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? .... 6a X **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III X 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III X If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VIII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	3C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(c) (ii)(c)	reported as deferred on prior Form 990
(1) MARGARET E BURNS-DELORIA	9	0	0	0	0	0	0	0.
STEE - PART YE		366,235.	175,725.	7,367.	23,15	2,136.	574,618.	0
(2) WILLIAM A. CONWAY M.D.	ε	4		o	0	0	0.	0
SICIAN TRUSTEE		669,341.	685,035.	18,43	168,37	18,669.	1,559,854.	0.
(3) HENRY W. LIM, M.D.	(i)	0	0.			- 1		0.
	(ii)	623,828.	112,667.	20,155.	25,80	19,965.	802,420.	0
(4) HENRY B. KIM, M.D.	ε	• 0				0.		0
	(ii)	442,804.	48,813.	20,843.	24,480.	22,907.	559,847.	0.
(5) NANCY M. SCHLICHTING	€	0		.0	0	0.	0.	0
PRESIDENT	(ii)	1,481,602.	2,366,503.	835,996.	25,80	36,239.	4,746,145.	
(6) STEVEN N. KALKANIS, M.D.	(i)	0		• 0			0.	
SICIAN TRUSTEE	: <b>E</b>	920,240.	154,570.	38,143.	23,155.	21,815.	1,157,923.	
(7) BENJAMIN MOVSAS, M.D.	ε	0	•	0.	0.	0	0.	
	(ii)	655,354.	120,814.	21,055.	24,480.	33,518.	855,221.	0
(8) EDWARD G. CHADWICK	(!)	0	0.	0.	0.	0.	0.	0
TREASURER	<u> </u>	. 666, 183.	439,612.	21,947.	167,71	25,760.	1,321,221.	0.
(9) EDITH L. EISENMANN	Ξ	0.	0.	0	0	0		0.
SECRETARY	(11)	188,982.	133,008.	23,742.	20,636.	13,950.	380,318.	0.
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Schedule J (Form 990) 2016 HENRY	HENRY FORD HEALTH SYSTEM FOUNDATION	UNDATION		23-7383042	Page 3
4 ==		b, 4c, 5a, 5b, 6a, 6b, 7, and	1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	part for any additional information.	
PART I, LINE 4B:					
SCH J, LINE 4B, PERSON PAI	PERSON PARTICIPATING IN HFHS N	HFHS NONQUALIFIED RETIREMENT PLANS	TIREMENT PLANS		
SEC 457(F) - SUPPLEMENTAL	EXECUTIVE	RETIREMENT PLAN (SERP)			
	ON	NON-TAXABLE	REPORTABLE		
VALUE OF 2016 ACCRUAL		2016 DISTRIBUTIONS	W-2 AMOUNTS		
PARTICIPANT					
NANCY M. SCHLICHTING 810,039	039	ı	810,039		
EDWARD G. CHADWICK -	1	144,564	I		
WILLIAM A. CONWAY, MD -	ı	142,571	I		
CONTRIBUTIONS TO SEC 457(	457(F)-NON-QUALIFIED DEFERRED COMPENSATION RETIREMENT	RRED COMPENSAT	ION RETIREMENT		
PLAN					
EMPLOYEE	EMPLOYER	MEDICARE	REPORTABLE		
2016 CONTRIBUTIONS	2016 CONTRIBUTIONS	TAX GROSS-UP	W-2 AMOUNTS		
HENRY W. LIM, M.D.	18,000	433	18,433		
NANCY M. SCHLICHTING -	18,000	433	18,433		
				Schedule J (Form 990) 2016	990) 2016

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HENRY FORD HEALTH SYSTEM FOUNDATION

Schedule J (Form 990) 2016

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

MARGARET E. BURNS-DELORIA	3,220	77	3,298
WILLIAM A. CONWAY, M.D.	18,000	433	18,433
EDITH L. EISENMANN 18,000	ı	1	18,000
HENRY E. KIM M.D. 8,834	9,166	221	18,221
STEVEN N.KALKANIS M.D.18,000	18,000	433	36,433
BENJAMIN MOVSAS M.D.	18,000	433	18,433
EDWARD G. CHADWICK 4,070	13,930	335	18,335

Schedule J (Form 990) 2016

#### **SCHEDULE O**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

HENRY FORD HEALTH SYSTEM FOUNDATION

Employer identification number 23-7383042

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
AS AN INTEGRATED COMPONENT OF ONE OF THE NATION'S LEADING
COMPREHENSIVE, INTEGRATED HEALTH SYSTEMS, THE FOUNDATION EXISTS TO
ADVANCE THE GOALS AND MISSION OF HFHS AND TO IMPROVE THE QUALITY OF
HUMAN LIFE THROUGH ITS SUPPORT OF THE SCIENCE AND ART OF HEALTH CARE
AND HEALING. THE ORGANIZATION PROVIDES FINANCING TO VARIOUS RESEARCH
AND OTHER INITIATIVES OF HFHS.
FORM 990, PART VI, SECTION A, LINE 2:
ALAN KIRILUK AND JOHN RAKOLTA, JR (BOTH TRUSTEES) ARE CO-OWNERS OF REAL
ESTATE PROPERTY. FLORINE MARK AND RICHARD NODEL (BOTH TRUSTEES) HAVE A
BUSINESS RELATIONSHIP.
FORM 990, PART VI, SECTION A, LINE 6:
THE ORGANIZATION IS A TAX EXEMPT MEMBERSHIP CORPORATION AND THE SOLE MEMBER
OF THE ORGANIZATION IS HENRY FORD HEALTH SYSTEM.
FORM 990, PART VI, SECTION A, LINE 7A:
AS THE SOLE MEMBER OF THE ORGANIZATION, HFHS HOLDS THE RESERVE POWER TO
APPROVE OR DISAPPROVE TRUSTEE APPOINTMENTS.
FORM 990, PART VI, SECTION A, LINE 7B:
BASED ON THE ESTABLISHED RESERVE POWERS, CERTAIN DECISIONS OF THE GOVERNING
BODY ARE SUBJECT TO THE APPROVAL OF THE SOLE MEMBER.

Schedule O (Form 990 or 990-EZ) (2016) Page 2 Name of the organization **Employer identification number** 23-7383042 HENRY FORD HEALTH SYSTEM FOUNDATION FORM 990, PART VI, SECTION B, LINE 11B: THE ORGANIZATION IS AN AFFILIATE OF HENRY FORD HEALTH SYSTEM (HFHS) AND THE TAX DEPARTMENT OF HFHS PREPARES THE ORGANIZATION'S FORM 990. AS PART OF THE PREPARATION AND REVIEW PROCESS PRIOR TO FILING THE RETURN THE FOLLOWING REVIEW PROCESS IS CONDUCTED: - REVIEW OF THE ENTIRE RETURN WITH THE HFHS CHIEF FINANCIAL OFFICER, CHIEF OPERATING OFFICER AND CHIEF EXECUTIVE OFFICER - REVIEW OF ALL COMPENSATION MATTERS AND DISCLOSURES WITH THE HFHS COMPENSATION COMMITTEE OF THE ORGANIZATION'S BOARD OF TRUSTEES - REVIEW OF THE RETURN WITH THE HFHS AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD OF TRUSTEES - PROVIDE A COPY OF THE RETURN TO THE HFHS BOARD OF TRUSTEES FORM 990, PART VI, SECTION B, LINE 12C: THE ORGANIZATION IS AN AFFILIATE OF HENRY FORD HEALTH SYSTEM (HFHS) WHO OVERSEES THE CONFLICT OF INTEREST PROCESS WITH REGARD TO THE ORGANIZATION. HFHS HAS A STANDING CONFLICT OF INTEREST COMMITTEE (THE COMMITTEE) THAT IS RESPONSIBLE FOR OVERSIGHT OF ALL CONFLICT OF INTEREST MATTERS. THE HFHS CONFLICT OF INTEREST POLICY APPLIES TO ALL TRUSTEES AND EMPLOYEES. ANNUALLY, TRUSTEES, EMPLOYEES OF A MANAGEMENT LEVEL, RESEARCHERS, AS WELL AS EMPLOYEES ASSOCIATED WITH PROCUREMENT, OR IN CERTAIN OTHER PREDEFINED ROLES MUST COMPLETE AN ANNUAL DISCLOSURE DESIGNED TO IDENTIFY ACTIVITIES AND RELATIONSHIPS THAT COULD POTENTIALLY GIVE RISE TO A CONFLICT OF INTEREST. IT IS THE RESPONSIBILITY OF THE COMMITTEE TO REVIEW THESE DISCLOSURES AND DETERMINE THE NEED FOR ANY ACTION TO MANAGE THE POTENTIAL CONFLICT. THE COMMITTEE ANNUALLY REPORTS THE RESULTS OF ITS ACTIVITIES TO

THE HFHS AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD OF TRUSTEES.

Name of the organization **Employer Identification number** HENRY FORD HEALTH SYSTEM FOUNDATION 23-7383042 FORM 990, PART VI, SECTION C, LINE 19: IT IS THE PRACTICE OF THE ORGANIZATION TO MAKE ITS GOVERNING DOCUMENTS, FINANCIAL STATEMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE TO ANY PARTY REQUESTING SUCH INFORMATION. FORM 990, PART IV, LINE 12 THE ORGANIZATION IS AN ELEMENT OF THE EXTERNAL AUDIT REPORT OBTAINED FOR THE CONSOLIDATED OPERATIONS OF HENRY FORD HEALTH SYSTEM. FORM 990, PART VII AVERAGE HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS: MANY EXECUTIVE EMPLOYEES OF HFHS PROVIDE SERVICES TO MULTIPLE AFFILIATED ENTITIES. HENRY FORD HEALTH SYSTEM USES ESTIMATES FOR REPORTING AVERAGE HOURS PER WEEK IN ALL SECTIONS OF FORM 990. GENERALLY 60 HOURS ARE REPORTED FOR THE HOURS ASSOCIATED FOR THE ORGANIZATION THAT THE INDIVIDUAL HAS PRINCIPAL RESPONSIBILITY FOR. HOURS ASSICIATED WITH OTHER HOSPITAL OR LARGER ORGANIZATIONS ARE REPORTED AT 5 PER WEEK AND FOR SMALLER ORGANIZATIONS 1 HOUR PER WEEK IS REPORTED. FORM 990, PART XII - LINE 2C HENRY FORD FOUNDATION (FUND) IS INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS OF HENRY FORD HEALTH SYSTEM. THE GOVERNING BODY OF HFHS HAS DELEGATED THE OVERSIGHT OF THE FINANCIAL STATEMENTS, INCLUDING THE CHOICE OF INDEPENDENT AUDITORS, TO ITS AUDIT COMMITTEE.

Name of the organization	Employer identification number
HENRY FORD HEALTH SYSTEM FOUNDATION	23-7383042
FORM 5713 - INTERNATIONAL BOYCOTT ACTIVITY:	
A FORM 5713, INTERNATIONAL BOYCOTT REPORT, HAS BEEN FILED	ON OUR BEHALF
BY HENRY FORD HEALTH SYSTEM (PARENT OF OUR CONTROLLED GRO	OUP OF WHICH
THE ORGANIZATION IS A MEMBER). THE ORGANIZATION DID NOT	
ANY ACTIVITIES ASSOCIATED WITH AN INTERNATIONAL BOYCOTT O	
<del>-</del>	
	· · · · · · · · · · · · · · · · · · ·
	<del></del>

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Part

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Related Organizations and Unrelated Partnerships

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.lrs.gov/form990.

2016

OMB No 1545-0047

Open to Public Inspection

Employer identification number 23-7383042 HENRY FORD HEALTH SYSTEM FOUNDATION

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Direct controlling entity Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. End-of-year assets **e** Total income Ð Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity Part

(a) Name, address, and EIN	(b) Primary activity	(c) Legal domicile (state or	(d) Exempt Code	(e) Public charity	(f) Direct controlling	(g) Section 512(b)(13) controlled	12(b)(13
of related organization		foreign country)	section	status (if section	entity	entity?	у2
		•		501(c)(3))		Yes	Š
HENRY FORD HEALTH SYSTEM - 38-1357020							
ONE FORD PLACE	HEALTHCARE SERVICE						
DETROIT, MI 48202	PROVIDER	MICHIGAN	501(C)(3)	3	N/A		×
HENRY FORD WYANDOTTE HOSPITAL - 38-2791823	\						
2333 BIDDLE AVE,	HEALTHCARE SERVICE				HENRY FORD HEALTH		
WYANDOITE, MI 48192	PROVIDER	MICHIGAN	501(C)(3)	3	SYSTEM	×	
HENRY FORD CONTINUING CARE - 38-2433285							
ONE FORD PLACE				-	HENRY FORD HEALTH		
DETROIT, MI 48202	NURSING HOMES	MICHIGAN	501(C)(3)	3	SYSTEM	×	
HEALTH ALLIANCE PLAN - 38-2242827							
2850 W. GRAND BLVD.	HEALTH MAINTENANCE		_		HENRY FORD HEALTH		
DRTBOTT WT 48202	ORGANIZATION	MICHIGAN	501(C)(4)	N/A	SYSTEM	×	

23-7383042

HENRY FORD HEALTH SYSTEM FOUNDATION

Part II Continuation of Identification of Related Tax-Exempt Organizations

Schedule R (Form 990)

(0)	3		5	3	9	1
Name, address, and EiN	Primary activity	(c) Legal domicile (state or	(a) Exempt Code	(e) Public chanty	(i) Direct controlling	(g) Section 512(b)(13)
of related organization		foreign country)	section	status (if section	entity	controlled organization?
				501(c)(3))		Yes No
HENRY FORD HEALTH SYSTEM SELF FUNDED						
LIABILITY - 38-6553031, ONE FORD PLACE,					HENRY FORD HEALTH	_
DETROIT MI 48202	MALPRACTICE INSURANCE	MICHIGAN	501(C)(4)	N/A	SYSTEM	×
HFII CORPORATION - 90-0840304						
ONE FORD PLACE					HENRY FORD HEALTH	
DETROIT, MI 48202	SCIENTIFIC RESEARCH	MICHIGAN	501(C)(3)	7	SYSTEM	×
HENRY FORD HEALTH SYSTEM GOVERNMENT AFFAIRS						
SERVICES - 46-4064067, ONE FORD PLACE,	ADVOCACY SERVICES FOR HPHS				HENRY FORD HEALTH	
DETROIT, MI 48202	AND AFFILIATES	MICHIGAN	501(C)(4)	N/A	SYSTEM	×
HENRY FORD MACOMB HOSPITAL CORPORATION -	T					
38-2947657, ONE FORD PLACE, DETROIT, MI	HEALTHCARE SERVICE				HENRY FORD HEALTH	
48192	PROVIDER	MICHIGAN	501(C)(3)	3	SYSTEM	×
HENRY FORD ALLEGIANC HEALTH GROUP -						
38-2756428, 205 N. EAST AVENUE, JACKSON, MI	HEALTHCARE SERVICE				HENRY FORD HEALTH	
. 1	PROVIDER	MICHIGAN	501(C)(3)	11B-TYPE II	SYSTEM	×
ALLEGIANCE HEALTH FOUNDATION - 38-3607833					HENRY FORD	
205 N, EAST AVENUE					ALLEGIANCE HEALTH	
JACKSON, MI 49201	SUPPORT ORGANIZATION	MICHIGAN	501(C)(3)	11B-TYPE II	GROUP	×
HOSPICE OF JACKSON DBA ALLEGIANCE HOSPICE -						
38-2336367, 205 N. EAST AVENUE, JACKSON, MI						
49201	HOSPICE	MICHIGAN	501(C)(3)	7	HEALTHLINK	×
THE HOSPICE OF JACKSON ENDOWMENT FUND -						
38-3422146, ONE JACKSON SQUARE, JACKSON, MI					ALLEGIANCE	
49201	SUPPORT ORGANIZATION	MICHIGAN	501(C)(3)	11B-TYPE II	HOSPICE	×
HEALTHLINK - 38-2756425					HENRY FORD	
205 N, EAST AVENUE				-1-	ALLEGIANCE HEALTH	
JACKSON, MI 49201	HOME HEALTH CARE	MICHIGAN	501(C)(3)	11A-TYPE I	GROUP	×
VOLUNTEERS OF HENRY FORD ALLEGIANCE HEALTH -					HENRY FORD	
38-6082835, 205 N. EAST AVENUE, JACKSON, MI			-		ALLEGIANCE HEALTH	
49201	SUPPORT ORGANIZATION	MICHIGAN	501(C)(3)	7	GROUP	X
CARELINK OF JACKSON - 38-1218485					HENRY FORD	
110 NORTH ELM AVENUE	- '				ALLEGIANCE HEALTH	
JACKSON, MI 49202	LONG TERM ACUTE HOSPITAL	MICHIGAN	501(C)(3)	3	GROUP	X

23-7383042

Page 2

HENRY FORD HEALTH SYSTEM FOUNDATION Schedule R (Form 990) 2016

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

(a)	(q)	9	(b)	(0)	(3)	(B)	ε		(0)	8	(K)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year	Oisproporbonate allocations?		Code V-UBI Garage In Box In Sol of Schedule	eneral or anaging artner?	General or Percentage managing ownership
		country)		sections 512-514)		doodlo	Yes	No K-1 (Fo	m 1065) 14	Yes No	
											Ì
NORTHWEST DETROIT DIALYSIS -							-		_		
38-3232668, 30100 TELEGRAPH, C	OPERATE		HENRY FORD								
BINGHAM FARMS, MI 48025	DIALYSIS CLINIC	MI	HEALTH SYSTEM	N/A	0.	0	×	Z	N/A	×	
MACOMB REGIONAL DIALYSIS											
CENTERS - 26-0423581, 16151										_	
NINETEEN MILE RD. CLINTON	OPERATE		HENRY FORD	,	., .,						
TOWNSHIP MI 48038	DIALYSIS CLINIC	MI	HEALTH SYSTEM	N/A	0.	0.	×	N	N/A	×	
FOOTE HEALTH CENTER											
ASSOCIATES - 38-3017711, 1100 LESSOR OF	LESSOR OF		HENRY FORD								
E, MICHIGAN AVENUE, JACKSON,	MEDICAL		ALLEGIANCE								
MI 49201	CONDOMINIUM	MI	HEALTH GROUP	RELATED	0	0	×	Z	N/A	×	
							_				

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a)	(q)	9	( <del>Q</del> )	(e)	6	(6)	Ξ	()	
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	1	Section 512(b)(13) controlled entity?
		county)		•				Yes	Ŷ
SHA REALTY INC 38-1378121									
ONE FORD PLACE			HENRY FORD						
DETROIT, MI 48202	REAL ESTATE HOLDING	MI	HEALTH SYSTEM	C CORP	0	0	800°	×	
FAIRLANE HEALTH SERVICES - 38-2565235									
30100 TELEGRAPH			HENRY FORD						
BINGHAM FARMS, MI 48025	HEALTHCARE MANAGEMENT	MI	HEALTH SYSTEM	c corp	0	0	*00*	×	
ALLIANCE HEALTH AND LIFE INSURANCE -									
38-3291563, 2850 W, GRAND BLVD., DETROIT, MI	MI HEALTH INSURANCE		HEALTH					·	
48202	PROVIDER	MI	ALLIANCE PLAN	c corp	0.	0	.00%	×	
HAP PREFERRED INC, - 38-2513504									
2850 W, GRAND BLVD,	PROVIDER NETWORK		HEALTH						
DETROIT, MI 48202	LEASING	MI	ALLIANCE PLAN	C CORP	0.	0	.00%	×	
ONIKA INSURANCE LTD									
FIRST CARRIBEAN HOUSE		CAYMAN	HENRY FORD						
GRAND CAYMAN CAYMAN ISLANDS	CAPTIVE INSURANCE	ISLANDS	HEALTH SYSTEM	C CORP	0	0	800	00% X	
632162 09-06-16						Sche	Schedule R (Form 990) 2016	(066 u	2016

23-7383042

HENRY FORD HEALTH SYSTEM FOUNDATION

Schedule R (Form 990)

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a)	(q)	(0)	(b)	(e)	( <del>)</del>	(6)	Ξ	Ξ,	.
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	S120 confr	7 (Siled 13)
HENRY FORD PHYSICIAN NETWORK - 32-0306774									
UNE FURU FLACE DETROIT MI 48202	PHYSTCTAN NETWORK	LΣ	HENRY FORD	p a c c	c	c	600	Þ	
RATION SYSTEMS RESEARCH CORPORATION						,	•	1	
8850 W, GRAND BLVD, DETROIT	THIRD PARTY INSURANCE		HEALTH		-				
	ADMINISTRATOR	MI	CE PLAN	C CORP	0	0	800	×	
HAP MIDWEST HEALTH PLAN, INC, - 38-3123777								1	
2850 W, GRAND BLVD.	HEALTH INSURANCE		HEALTH				_	_	
DETROIT MI 48202	PROVIDER	MI	ALLIANCE PLAN	c corp	•	0	#00°	<b>×</b>	
HAP COMMUNITY ALLIANCE - 27-0449055									
2850 W, GRAND BLVD,			HEALTH		,				
DETROIT, MI 48202	MANAGEMENT COMPANY	MI	CE PLAN	C CORP	o	0	800	×	
VIKING HEALTH SYSTEM, INC 38-2756161	IDLE HEALTHCARE	_ #4	HENRY FORD						
205 N, EAST AVENUE	ADMINISTRATION		ALLEGIANCE						
JACKSON MI 49201	CORPORATION	MI	HEALTH	C CORP	0	0	800°	×	
CASCADES INSURANCE COMPANY LTD - 98-1132982			HENRY FORD						
205 N. EAST AVENUE	HOSPITAL MALPRACTICE	-	ALLEGIANCE		•				
JACKSON MI 49201	INSURANCE	MI	HEALTH	C CORP	0.0	0	800	×	
								_	
				_					
				_	_				
									1
			-			-		_	
									l

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	i de di		ii 500 di	Yes No
Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		Signed Organizations issued :: .:		ta X
<b>b</b> Giff, grant, or capital contribution to related organization(s)	:::::::::::::::::::::::::::::::::::::::			tb X
c Gift, grant, or capital contribution from related organization(s)		:		1c X
d Loans or loan guarantees to or for related organization(s)		:		td X
e Loans or loan guarantees by related organization(s)		: : :		1e X
f Dividends from related organization(s)				×
g Sale of assets to related organization(s)				1g X
h Purchase of assets from related organization(s)	:	:		th X
i Exchange of assets with related organization(s)		:		1i X
j Lease of facilities, equipment, or other assets to related organization(s)		: : : : : : : : : : : : : : : : : : : :	: : : : : : : : : : : : : : : : : : : :	1j X
n rease of racilities, equipment, or other assets from related organization(s)	····	:		¥ ∓
m Performance of services or membership or fundraising solicitations by related organizations)	anization(s)	: : : : : : : : : : : : : : : : : : : :		
n Sharing of facilities equipment mailing lets or other assets with related organization(s)	inization(s)	:	• • • • • • • • • • • • • • • • • • • •	
	· · · · · · · (a) 151	:		
		: : : : : : : : : : : : : : : : : : : :		+
p Reimbursement paid to related organization(s) for expenses				d X
	: : : :			
r Other transfer of cash or property to related organization(s)	:	:	: : : : : : : : : : : : : : : : : : : :	+ ×:
				18 X
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	who must complete the	nis line, including covered	relationships and transaction thresholds.	
<b>(a)</b> Name of related organization	(b) Transaction tvpe (a-s)	(c) Amount involved	(d) Method of determining amount involved	volved
	(24)			
(1) HENRY FORD HEALTH SYSTEM	æ	16,200,000.CASH VALUE	CASH VALUE	
(2)				
(3)				
(4)				
(5)				
e e				
(0) 872 188 10-08-16			Schedule	Schedule R (Form 990) 2016

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) rcentage vnership				Schedule R (Form 990) 2016
୍ଦ୍ର ବ				66   E
General or managing partner?		<del>   </del>		+  <u>\$</u>
8 <u>-</u>	-	<del> </del>		
(h) (i) (j) (k)  Uspropor- Dispropor- Buildazibons2 of Schedule K-1  Ves No (Form 1065) Yes No				Schedi
(h) Disproportionate allocations?				
(g) Share of end-of-year assets				
(f) Share of total income				
Are all partners sec 501 (c)(3) orgs?				
Predominant income (related, unrelated, sections 512-514)				
(c) Legal domicile (state or foreign country)				
(b) Primary activity				
(a) Name, address, and EIN of entity				

Sched	lulè R (Fo	rm 990	2016	H	ENRY	FORD	HE	ALTH	SYSTE	M FO	UNI	DATION	;	<u> 23-7</u>	7383042	Page 5
Parl			mental l													
	P	rovide a	dditional ir	nformation	n for resp	onses to	quest	ions on S	chedule R.	See inst	tructi	ons.				
SCH	EDUL	ER,	PART	V, L	INE :	1D &	1E:			<u> </u>						
THE	ORG	ANIZ	ATION	, AS	A DE	SIGNA	TED	AFF	LIATE	, IS	A	MEMBER	OF '	THE	HENRY	
FOR	D HE	ALTH	SYST	EM CR	EDIT	GROU	P.	мемві	ERS OF	THE	CI	REDIT GI	ROUP	ARI	B	
JOI	NTLY	AND	SEVE	RALLY	LIA	BLE F	'OR	OUTST	TANDING	G OB	LIC	SATIONS	ISS	JED	UNDER	
THE	201	6 HF	HS BOI	ND MA	STER	INDE	NTU	RE.								
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