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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

SCANNED AUG 2 4 2017

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No 1545-0047

<u>A I</u>	For th	e 2016 calendar year, or tax year beginning and	lending					
В	Check if applicab	C Name of organization		D Employer identif	cation number			
	Addre	ss THE BUSINESS ROUNDTABLE INC						
х	Name	e Doing business as		23-723	36607			
	lnıtıal return	Number and street (or P.O. box if mail is not delivered to street address)	Room/sui	te E Telephone numbe	E Telephone number			
	Final		800	(202)8	372-1260			
	termir ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	38,976,596,			
	Amen return	WASHINGTON DC 20001		H(a) Is this a group r	eturn			
L	Application pendi	F Name and address of principal officer. JOSHUA BOLTEN		for subordinates	s? Yes X No			
	pendi	SAME AS C ABOVE		H(b) Are all subordinates i	ncluded? Yes No			
1	Tax-ex	empt status: 501(c)(3) _x 501(c)(6) ◀ (insert no.) 4947(a)(1)	or 5	If "No," attach a	ı lıst. (see ınstructions)			
		te: > www.businessroundtable.org		H(c) Group exemption	on number 🕨			
	orm o	organization: x Corporation Trust Association Other ► Summary	L Ye	ar of formation: 1972	M State of legal domicile: DC			
	1 1	Briefly describe the organization's mission or most significant activities SEE SC						
Governance	'	Briefly describe the organization's mission of most significant activities.	HEDULE	<u>. </u>				
nar	2	Check this box if the organization discontinued its operations or dispo	sed of mo	ore than 25% of its net a	esate			
Ş.	1	Number of voting members of the governing body (Part VI, line 1a)	,000 01 1110	3	26			
હ	1	Number of independent voting members of the governing body (Part VI, line 1b)		4	26			
Activities &	1	Total number of individuals employed in calendar year 2016 (Part V, line 2a)		5	31			
įįį	1	Total number of volunteers (estimate if necessary)		6	26			
cţi	7 a	Total unrelated business revenue from Part VIII, column (C), line 12		7a	0,			
_	b	Net unrelated business taxable income from Form 990-T, line 34		7b	0,			
				Prior Year	Current Year			
<u>o</u>	8	Contributions and grants (Part VIII, line 1h)		0,	0.			
Revenue	9	Program service revenue (Part VIII, line 2g)	L	33,155,401,	33,492,664.			
ě	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	L	910,161,	1,022,386.			
ш		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	Ļ	731 111.	31,575.			
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 2)	ļ	34,796,673.	34 546 625.			
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		49,850.	39,500.			
	14	Benefits paid to or for members (Part IX, column (A), line 4), 6 2017	<u> </u>	0.	0.			
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), line (2010)	_	10,635,493,	11,600,243.			
Expenses	16a	Professional fundraising fees (Part IX, column (A), line-11e)	_	0.	0,			
Š	b	Total fundraising expenses (Part IX, column (D), Im QGDEN, UT	0.					
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	<u> </u>	24,624,459,	20,793,338.			
		Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	-	35,309,802.	32,433,081.			
<u> </u>	19	Revenue less expenses. Subtract line 18 from line 12		<513,129,	2,113,544.			
ts o	00	Total consts (Dod V. Los 40)	<u> </u>	Beginning of Current Year	End of Year			
Asse Bali	20	Total assets (Part X, line 16)	-	35,466,490.	37,580,034,			
Net Assets or Fund Balances	21	Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20	-	0.	37.500.034			
Pi	art II	Signature Block		35,466,490.	37,580,034.			
$\overline{}$		Ities of perjury, I declare that I have examined this return, including accompanying schedule	es and state	ments, and to the best of m	v knowledge and belief it is			
		t, and corputed. Declaration of preparer (other than office of a based on all information of w			y momorgo and bollon, it lo			
	,	Musical						
Sig	n	Signature of officer		Date				
Her		MARCUS PEACOCK, EXECUTIVE VICE PRESIDENT						
		Type or print name and title						
		Print/Type preparer's name Preparer's signature		Date Check	PTIN			
Paid	d	WILLIAM E. TURCO, CPA	<u> </u>	UG 0 8 2017elf-employ	ed P00369217			
Pre	parer	Firm's name RSM US LLP		Fırm's EIN ▶	42-0714325			
Use	Only	Firm's address > 9737 WASHINGTONIAN BLVD., #400						
		GAITHERSBURG MD 20878-7340		Phone no. (30	1) 296-3600			
<u>May</u>	y the li	RS discuss this return with the preparer shown above? (see instructions)			x Yes No			
6320	01 11-1	1-16 LHA For Paperwork Reduction Act Notice, see the separate instructi	ons.		Form 990 (2016)			

	990 (2016) THE BUSINESS ROUNDTABLE INC	23-7236607	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		
1	Briefly describe the organization's mission:		
	A CEO-LED ORGANIZATION WHOSE MISSION IS TO ADVOCATE POLICIES THAT		
	PROMOTE U.S. INVESTMENT, A WORLD-CLASS WORKFORCE AND A DYNAMIC.		
	GROWING ECONOMY.		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	Ε	Yes X No
	If "Yes," describe these new services on Schedule O		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Γ	Yes x No
•	If "Yes," describe these changes on Schedule O	_	
4	Describe the organization's program service accomplishments for each of its three largest program services, as	measured by e	xnenses
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other		
	revenue, if any, for each program service reported	10, 1110 1014, 014	30,1000, 4114
40	(Code) (Expenses \$		
4a		.e \$	
	THE BUSINESS ROUNDTABLE'S MISSION IS TO ADVOCATE POLICIES THAT PROMOTE		·
	U.S. INVESTMENT, A WORLD-CLASS WORKFORCE AND A DYNAMIC, GROWING		
	ECONOMY, DRAWING ON THE EXPERTISE OF ITS CEO MEMBERS, THE BUSINESS		
	ROUNDTABLE WORKS WITH ELECTED LEADERS AND REPRESENTATIVES OF EMPLOYERS		
	AND EMPLOYEES TO FOSTER AN ECONOMIC ENVIRONMENT THAT BENEFITS ALL THE		
	AMERICAN PEOPLE,		
4b	(Code) (Expenses \$	ıe\$)
		· · -	
4c	(Code) (Expenses \$	ie \$	
	(Code) (Coperiod) (Code)		
			
4d	Other program services (Describe in Schedule O)		
	(Expenses \$ including grants of \$) (Revenue \$)
<u>4e</u>	Total program service expenses		
			Form 990 (2016)

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X

Х

16

17

18

17

18

19

complete Schedule G, Part III

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I

1c and 8a? If "Yes," complete Schedule G, Part II

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines

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THE BUSINESS ROUNDTABLE INC

Part IV Checklist of Required Schedules (continued)

			res	INO
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		x_
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current		į	
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J .	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	N/A	
þ	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b	N/A	
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			1
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	Instructions for applicable filing thresholds, conditions, and exceptions)	28a		•
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
b	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		^_
C	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			Λ
50	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
•	If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity		'	
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36	N/A	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	1		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197			
	Note. All Form 990 filers are required to complete Schedule O	38	X	L
		Form	990	(2016)

Form	990 (2016) THE BUSINESS ROUNDTABLE INC 23-7236607		Р	age 5
Pai	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 66	<u> </u>		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	<u>)</u>	İ	ļ
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	<u>x</u> _	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			1
	filed for the calendar year ending with or within the year covered by this return 2a 33	4	ł	}
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	j]
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х_
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	1		
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	_4a_		_x
b	If "Yes," enter the name of the foreign country	ļ		
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)]		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<u>5a</u>	ļ	X_
þ	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	<u> </u>	<u>x</u> _
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5 <u>c</u>		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	1	ļ	1
	any contributions that were not tax deductible as charitable contributions?	<u>6a</u>	 -	Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	}		l
	were not tax deductible?	6b		-
7	Organizations that may receive deductible contributions under section 170(c). N/A	ĺ _	[
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		├	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required		ļ	ļ
	to file Form 8282?	7c	 	
	If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7.		
e	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7e 7f		
f g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 <u>9</u> 7h	-	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the		-	-
•	sponsoring organization have excess business holdings at any time during the year?	8	ļ	,
9	Sponsoring organizations maintaining donor advised funds.	<u> </u>		_
а	Did the sponsoring organization make any taxable distributions under section 4966? N/A	9a	[1
b		9b		
10	Section 501(c)(7) organizations. Enter			<u> </u>
а	Initiation fees and capital contributions included on Part VIII, line 12	į	}	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities]]	,
11	Section 501(c)(12) organizations. Enter]		
а	Gross income from members or shareholders N/A 11a		1	
b	Gross income from other sources (Do not net amounts due or paid to other sources against		İ	1
	amounts due or received from them)		ŀ	}
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year N/A 12b]		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	L	<u> </u>	
а	Is the organization licensed to issue qualified health plans in more than one state?	13a	ļ	
	Note. See the instructions for additional information the organization must report on Schedule O.		1	[
b	Enter the amount of reserves the organization is required to maintain by the states in which the	}		1
	organization is licensed to issue qualified health plans	1	1	ı

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14b

c Enter the amount of reserves on hand

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

13c

Form 990 (2016) THE BUSINESS ROUNDTABLE INC Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? 5 5 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a b Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c Did the organization have a written whistleblower policy? 13 13 Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed NONE Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply ___ Another's website Lx Upon request Other (explain in Schedule O) Own website Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial 19 statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records 20 DEWEY WELCH - (202)872-1260 300 NEW JERSEY AVENUE NW SUITE 800 WASHINGTON DC 20001

632006 11-11-16

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid
 List all of the organization's current key employees, if any See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees; officers, key employees; highest compensated employees; and former such persons

Check this box if neither the organization in		(C)				iibei	1340	(D)	(E)	(F)
(A) Name and Title	(B)	ł	Position		Reportable	Reportable	Estimated			
Name and Title	Average hours per		not c	heck	more	than		compensation	compensation	amount of
	week		cer an					from	from related	other
	(list any	ģ			l			the	organizations	compensation
	hours for	a B				ted	Į	organization	(W-2/1099-MISC)	from the
	related	stee 0	rustee			eusa		(W-2/1099-MISC)		organization
	organizations	altru	onal t		ploye	₩ 99	İ			and related
	below line)	individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) DOUGLAS R. OBERHELMAN	0.00	트	E	0	×	Ξ =	٣			
CHAIRMAN		x						0.	0.	0.
(2) URSULA M. BURNS	0.00	1	_	-						
VICE CHAIR		x	}	1		}	1	0.	0.	0.
(3) DAVID M. COTE	0.00	_								
VICE CHAIR		x						0,	.0.	
(4) MARILLYN A. HEWSON	0.00									
VICE CHAIR	ļ	х						0.	0.	0.
(5) ANDREW N. LIVERIS	0.00]]					
VICE CHAIR	<u> </u>	х				_	<u> </u>	0.	0.	0.
(6) RANDALL L. STEPHENSON	0.00	4	ľ		l	Ì		}		
CHAIR NOMINATING COMMITTEE		х	<u> </u>		<u> </u>	<u> </u>		0.	0.	0.
(7) JOHN A. HAYES	0.00]								
CHAIR CORPORATE GOVERNANCE	<u> </u>	x	 		_	├-	<u> </u>	0.	0.	0.
(8) WES BUSH	0.00	ł	ł	l	l	1				ł
CHAIR, EDUCATION AND WORKFORCE	ļ	Х	<u> </u>			<u> </u>	<u> </u>	0.	0.	0.
(9) NICHOLAS K. AKINS	0.00	ļ				İ				
CHAIR ENERGY AND ENVIRONMENT	 	X	 		-	├_	_	0.	0.	
(10) BRIAN T. MOYNIHAN	0.00	ļ		}	}				}	
CHAIR HEALTH AND RETIREMENT	ļ	X	┝			├		0.	0.	0.
(11) GREGORY Q. BROWN	0.00	┨						_	_	
CHAIR IMMIGRATION	ļ	Х	├-	-	 	├	-	0.	0.	0.
(12) JACQUELINE HINMAN	0.00	-	-	}			}	}		
CHAIR INFRASTRUCTURE	 	X	┼─	-	-	┢	 	0.	0,	0.
(13) TOM LINEBARGER	0.00	{		[
CHAIR INTERNATIONAL ENGAGEMENT	 	X	┼	├-	├	├	ļ	0.	0.	0.
(14) MARK J. COSTA	0.00						j			
CHAIR SMART REGULATION	0.00	X-	┼─	-	\vdash	\vdash		0.	0.	
(15) MARK A. WEINBERGER	0.00	x		1		ĺ		0.	0.	
CHAIR TAX AND FISCAL POLICY	0,00	_	†	-	\vdash	-			- •	- 0.
(16) JULIE SWEET CHAIR TECH INTERNET & INNOVATION	0,00	X	}]				0.	0.	0.
CHAIR TECH, INTERNET & INNOVATION (17) AJAY BANGA	0.00	-	\vdash	 	\vdash		一	<u> </u>	<u> </u>	-
AT LARGE EXECUTIVE COMMITTEE	0,00	x					1	0.	0.	0.
ALL MARCOLLYS COMMITTED							_	·	·	Form 990 (2016)

632007 11-11-16

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (D) (F) (A) (E) Position Average Reportable Name and title Reportable Estimated (do not check more than one hours per box, unless person is both an compensation compensation amount of week officer and a director/trustee) from related other from (list any organizations individual trustee or director the compensation hours for (W-2/1099-MISC) organization from the related (W-2/1099-MISC) organization organizations and related below organizations line) 0.00 (18) KENNETH I. CHENAULT AT LARGE EXECUTIVE COMMITTEE 0 (19) JAMES DIMON 0.00 AT LARGE EXECUTIVE COMMITTEE 0 0.00 (20) JEFFREY R. IMMELT AT LARGE EXECUTIVE COMMITTEE 0 0, (21) KEVIN A. LOBO 0.00 ٥ 0. AT LARGE EXECUTIVE COMMITTEE (22) C. DOUGLAS MCMILLON 0.00 AT LARGE EXECUTIVE COMMITTEE 0 0 0. (23) LARRY J. MERLO 0.00 AT LARGE EXECUTIVE COMMITTEE n 0. (24) DENNIS A. MUILENBURG 0.00 AT LARGE EXECUTIVE COMMITTEE O 0 0. (25) VIRGINIA M. ROMETTY 0.00 AT LARGE EXECUTIVE COMMITTEE 0. 0 (26) REX W. TILLERSON 0.00 AT LARGE EXECUTIVE COMMITTEE 0 0. 0 1b Sub-total 0 0. c Total from continuation sheets to Part VII, Section A 5,795,968 0 750,909. d Total (add lines 1b and 1c) 5.795.968 0 750,909. Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 19 Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (C) Name and business address Description of services Compensation THE FRATELLI GROUP, 1300 CONNECTICUT AVE., CONSULTING/PROFESSIONAL SUITE 950 WASHINGTON DC 20036 SERVICES 1,803,325. BURSON-MARSTELLER CONSULTING/PROFESSIONAL P.O BOX 101880, ATLANTA, GA 30392-1880 SERVICES 1,210,000. HAMILTON PLACE STRATEGIES, LLC CONSULTING/PROFESSIONAL 805 15TH STREET NW. WASHINGTON DC 20005 SERVICES 793,793, KEYBRIDGE RESEARCH LLC, 3050 K STREET, NW, CONSULTING/PROFESSIONAL SUITE 220, WASHINGTON, DC 20007 SERVICES 676,575. **PRICEWATERHOUSECOOPERS** CONSULTING/PROFESSIONAL

SEE PART VII, SECTION A CONTINUATION SHEETS

P.O. BOX 7247-8001 PHILADELPHIA PA 19170

\$100,000 of compensation from the organization

Form 990 (2016)

644 172.

2 Total number of independent contractors (including but not limited to those listed above) who received more than

Part VII Section A. Officers, Directors, 1	S ROUNDTABLE Frustees, Key E	mple	ovee	s, a	nd F	ligh	est	Compensated Employ	23-723660 rees (continued)	<u>, </u>
(A) Name and title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation from related	(F) Estimated amount of other
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
27) JOHN M. ENGLER RESIDENT	40.00			Х				2,623,347.	0.	111,33
28) JESSICA L. BOULANGER SENIOR VICE PRESIDENT	40,00	_				x_		495,265.	0.	68,03
29) MARIA M. GHAZAL ENERAL COUNSEL	40.00					х	,	443,129.	0.	132,48
30) MARIAN E. HOPKINS ENIOR VICE PRESIDENT	40.00					x		577,483.	0.	266 10
31) WILLIAM C. MILLER, JR. SENIOR VICE PRESIDENT	40.00					х		998,605.	0.	96_62
32) LEANNE G. WILSON SENIOR VICE PRESIDENT	40.00					x		658,139.	0.	76,32
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		_								· · · · · · · · · · · · · · · · · · ·
		<u>_</u>	[
otal to Part VII, Section A, line 1c								5,795,968,		750_90

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (D) Revenue excluded from tax under (B) (C) Related or Unrelated Total revenue exempt function business sections 512 - 514 revenue revenue Gifts, Grants ilar Amounts 1 a Federated campaigns 1a 1b b Membership dues c Fundraising events 1<u>c</u> d Related organizations 1d Contributions, (and Other Simi e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above g Noncash contributions included in lines 1a-1f \$ Total, Add lines 1a-1f **Business Code** Program Service Revenue 2 a MEMBERSHIP DUES 900099 33,492,664. 33,492,664 All other program service revenue g Total. Add lines 2a-2f 33 492 664 Investment income (including dividends, interest, and other similar amounts) 1,160,559 1,160,559 Income from investment of tax-exempt bond proceeds Royalties (ı) Real (II) Personal 6 a Gross rents 31.575 b Less. rental expenses 0 c Rental income or (loss) 31,575 d Net rental income or (loss) 31,575 31,575 7 a Gross amount from sales of (i) Securities (II) Other assets other than inventory 4.291.798 b Less cost or other basis and sales expenses 429,971 c Gain or (loss) d Net gain or (loss) <138,173 <138,173,> 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 11 a d All other revenue e Total. Add Imes 11a-11d

632009 11-11-16

34 546 625

Total revenue, See instructions.

33 524 239

Part IX Statement of Functional Expenses

Secti	on 501(c)(3) and 501(c)(4) organizations must comp			omplete column (A).	
	Check if Schedule O contains a respon-		his Part IX	(0)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	39,500.		ļ <u></u> -	
2	Grants and other assistance to domestic				
	ındıvıduals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	2,739,105.			
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	6,736,182.			
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	1,110,979,	. "		
9	Other employee benefits	655,852.			
10	Payroll taxes	358,125.			
11	Fees for services (non-employees):				
а	Management				
b	Legal	58,521.			
C	Accounting	27,046.			
d	Lobbying Cos Bort IV has 17				
e	Professional fundraising services. See Part IV, line 17	101 515			
Ţ	Investment management fees	124,646.			
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch 0.)	106.660			
40	· · · · · · · · · · · · · · · · · · ·	126,668.			
12	Advertising and promotion Office expenses	866,283,			
13	Information technology	462,749.			
14 15	Royalties	402,745,	•		
16	Occupancy	2.790.633.			
17	Travel	101,789.			
18	Payments of travel or entertainment expenses	101,703.	=		
.0	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	431,491.			
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization			1	
23	Insurance	26,050.			
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule O.)				
а	COMMITTEE EXPENSES	15,602,551.			
b	EQUIPMENT & FURNITURE	153,471.			
С	MEMBERSHIP DUES	_16_310.			
d	LEASEHOLD IMPROVEMENTS	5_130.			
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	32 433 081.			
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)			<u> </u>	<u> </u>

Form **990** (2016)

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37 580 034 Form **990** (2016)

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Net Assets or Fund Balances

Intangible assets

Grants payable Deferred revenue

Schedule D

Unrestricted net assets

Temporarily restricted net assets

Permanently restricted net assets

and complete lines 30 through 34.

Total net assets or fund balances

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Other assets See Part IV, line 11

Tax-exempt bond liabilities

Complete Part II of Schedule L

Total liabilities. Add lines 17 through 25

Accounts payable and accrued expenses

Investments - other securities See Part IV, line 11

Investments - program-related See Part IV, line 11

Total assets. Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Organizations that follow SFAS 117 (ASC 958), check here

Paid-in or capital surplus, or land, building, or equipment fund

Retained earnings, endowment, accumulated income, or other funds

complete lines 27 through 29, and lines 33 and 34.

Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of

Unsecured notes and loans payable to unrelated third parties

Loans and other payables to current and former officers, directors, trustees,

key employees, highest compensated employees, and disqualified persons.

Organizations that do not follow SFAS 117 (ASC 958), check here

, Form	1 990 (2016) THE BUSINESS ROUNDTABLE INC	23-7236607		Pa	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)		34	546	625.
2	Total expenses (must equal Part IX, column (A), line 25)	2			081.
3	Revenue less expenses. Subtract line 2 from line 1	3	2	113	544.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			490.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			_0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	37	580	034.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				<u>x</u>
1	Accounting method used to prepare the Form 990. Cash Accrual X Other SEE SCH O			Yes	No
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		_X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audıt,	1 1		
	review, or compilation of its financial statements and selection of an independent accountant?		2c	х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sii	ngle Audit			
	Act and OMB Circular A-133?		3a		х_
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	red audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		
			Form	990	(2016)

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2016

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B. Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B.
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A. Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

•	Section 50	01(c)(4), (5), or (6) organiza	tions Complete Part III			
	ne of orga				Empl	oyer identification number
		THE BUSINES	S ROUNDTABLE INC			_23-7236607
Pε	art I-A	Complete if the org	anization is exempt und	ler section 501(c	or is a section 527 or	rganization.
1	Provide a	a description of the organiz	ation's direct and indirect politic	al campaign activities	in Part IV	
2	Political of	campaign activity expendit	ures		▶\$	
3	Voluntee	r hours for political campai	gn activities			
_	= 1			 		
	rt I-B		janization is exempt und			
		•	incurred by the organization und		> \$	
		•	incurred by organization manag		5 ▶\$	
			n 4955 tax, did it file Form 4720	for this year?		Yes No
	-	prrection made?				Yes No
		describe in Part IV		lar anation FO1/a	Nevent costion FO1/	-1/0)
		 _	anization is exempt und		`	
			by the filing organization for se			
2		0 0	ization's funds contributed to of	her organizations for s		
	'	unction activities			•	
3	Total exe	empt function expenditures	Add lines 1 and 2 Enter here a	and on Form 1120-POI	L.,	
	line 17b				. ▶\$	
4	Did the f	lıng organızatıon file Form	1120-POL for this year?			Yes No
5	Enter the	names, addresses and er	nployer identification number (E	IN) of all section 527 p	olitical organizations to which	h the filing organization
	•	,	tion listed, enter the amount pai			
			omptly and directly delivered to			te segregated fund or a
	political a	action committee (PAC) If	additional space is needed, prov	vide information in Par	t IV.	
		(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				· ·	filing organization's	contributions received and
					funds If none, enter -0	promptly and directly delivered to a separate
						political organization
						If none, enter -0-
	<u> </u>					
					<u>l</u>	
	- <u></u>					
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For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2016

LHA

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Schedule C (Form 990 or 990 EZ) 2016 To Part II-A Complete if the organization 501(h)).	THE BUSIN anization	ess Rou	INDTABLE INC Impt under section	on 501(c)(3) and file	23-72 ed Form 5768 (236607 Page 2 election under
``	ion belongs	to an af	filiated group (and list	ın Part IV each affiliated	group member's na	me, address, EIN,
expenses, and share	_				3 ,	, , , ,
B Check ► I if the filing organizat	on checked	d box A a	ind "limited control" pi	rovisions apply		
Limit	s on Lobby	ing Expe			(a) Filing organization's totals	(b) Affiliated group totals
4 - Total labeling avande you to influ	ango nublis		(areas roots lobbures)			
1a Total lobbying expenditures to influ	•	•		-		
b Total lobbying expenditures to influ	•		ay (airect lobbying)			
c Total lobbying expenditures (add lir		10)				
d Other exempt purpose expenditure				-		
e Total exempt purpose expenditures	•		•	1		
f Lobbying nontaxable amount Ente						
If the amount on line 1e, column (a) or	r (b) is:	The lo	bying nontaxable an	nount is:		
Not over \$500,000		20% of	the amount on line 1	· · · · · · · · · · · · · · · · · · ·		1
Over \$500,000 but not over \$1,000	,000	\$100,0	00 plus 15% of the ex	cess over \$500,000		
Over \$1,000,000 but not over \$1,50	00,000	\$175,0	00 plus 10% of the ex	cess over \$1,000,000.		
Over \$1,500,000 but not over \$17,0	000,000	_\$225,0	00 plus 5% of the exc	ess over \$1,500,000		
Over \$17,000,000		\$1,000	,000			
g Grassroots nontaxable amount (ent						
j Subtract line 1f from line 1c lf zero	or less, ent	er -0-				
J if there is an amount other than zer	•		line 1i, did the organi	zation file Form 4720		
reporting section 4911 tax for this y						Yes No
(Some organizations th	at made a	section 5	eraging Period Unde 501(h) election do no rate instructions for l	t have to complete all o	of the five columns	below.
	Lobby	ing Expe	nditures During 4-Ye	ear Averaging Period		-
Calendar year (or fiscal year beginning in)	(a) 20	13	(b) 2014	(c) 2015	(d) 2016	(e) Total
2a Lobbying nontaxable amount						
b Lobbying ceiling amount					 -	
(150% of line 2a, column(e))						
						-
c Total lobbying expenditures			<u> </u>			<u> </u>
d Grassroots nontaxable amount						
e Grassroots ceiling amount						
(150% of line 2d, column (e))						
f Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2016

Schedule C (Form 990 or 990 EZ) 2016 THE BUSINESS ROUNDTABLE INC 23-7236607

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description	(a)	(b)
of th	e lobbying activity.	Yes	No	Am	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or		-	,	
	local legislation, including any attempt to influence public opinion on a legislative matter	,			
	or referendum, through the use of:	1			
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
С	Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	Other activities?				
J	Total Add lines 1c through 1i				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Pai	t III-A Complete if the organization is exempt under section 501(c)(4), sect	ion 501(c)(5), or se	ction	
	501(c)(6).		•		
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		x
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		x
3_	Did the organization agree to carry over lobbying and political campaign activity expenditures from t III-B Complete if the organization is exempt under section 501(c)(4), sect			X	
1	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes." Dues, assessments and similar amounts from members	a "No," OF	(b) Pan		ne 3, IS
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political	tical			, , , , , , , , , , ,
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a	15	703.486.
b	Carryover from last year		2b		260 688
С	Total .		2c		442.798.
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3	15	673 402.
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the e	xcess			
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and				
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (see instructions)		5	<1	230 604
Pai	t IV Supplemental Information				
Prov	de the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5; Part II-A (affiliated grou	ıp lıst), Part II-	A, lines 1 a	ınd 2 (see	
ınstn	uctions); and Part II-B, line 1. Also, complete this part for any additional information				
				_	

SCHEDULE D

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.lrs.gov/form990.

Open to Public

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Inspection

Nam	e of the organization				Employ	er identification	on number
Pa	THE BUSINESS ROUNDTABLE IN t I Organizations Maintaining Donor Advise		thor Similar Fund	s or A	ccount	23-7236607	h -
Fal	_ _		iller Sillillar Fund	S OF A	CCOunt	S. Complete if t	ne
	organization answered "Yes" on Form 990, Part IV, lin		and upped friends	- /	h) Eundo	and ather ages	
	_	(a) Donoi	advised funds	, (1	b) Funds a	and other acco	unts
1	Total number at end of year	 -				_	
2	Aggregate value of contributions to (during year)						
3	Aggregate value of grants from (during year)						
4	Aggregate value at end of year			1			
5	Did the organization inform all donors and donor advisors in	J		sed fun	ds		
	are the organization's property, subject to the organization's	•				Yes	L No
6	Did the organization inform all grantees, donors, and donor a						
	for charitable purposes and not for the benefit of the donor of	or donor advisor,	or for any other purpose	e conferi	ring		
Da	Impermissible private benefit?				 -	Yes	No_
Pa				Part IV,	line /		
1	Purpose(s) of conservation easements held by the organization						
	Preservation of land for public use (e g , recreation or e	education)	Preservation of a his				
	Protection of natural habitat		Preservation of a cer	rtified his	storic stru	cture	
_	Preservation of open space			_			
2	Complete lines 2a through 2d if the organization held a quality	fied conservation	contribution in the form	n of a co l			
	day of the tax year				_	ld at the End of t	ne lax Year
a	Total number of conservation easements				2a		
b	Total acreage restricted by conservation easements				2b		
C	Number of conservation easements on a certified historic str		• •	.	2c		
d	Number of conservation easements included in (c) acquired	after 8/1//06, and	not on a historic struc	ture			
_	listed in the National Register	l	2d				
3	Number of conservation easements modified, transferred, re	leased, extinguis	ned, or terminated by tr	ne organ	ization du	iring the tax	
	year >						
4	Number of states where property subject to conservation ea			:			
5	Does the organization have a written policy regarding the per	_	inspection, nandling of			Yes	□ No
6	violations, and enforcement of the conservation easements i Staff and volunteer hours devoted to monitoring, inspecting,		tions and onforcing co.	neon/atic	an oacom		
U	Land volunteer riours devoted to morntoning, inspecting,	Trainding of Viola	nons, and critorolly con	ISCI VALIC	on cascini	crits during the	year
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations	and enforcing conserv	ation ea	sements	during the vear	
•	S	aming or tholasionio	, a,	4.,0		ge , e	
8	Does each conservation easement reported on line 2(d) above	ve satisfy the req	uirements of section 17	0(h)(4)(B	i)(i)		
	and section 170(h)(4)(B)(ii)?	,				Yes	No No
9	In Part XIII, describe how the organization reports conservati	ion easements in	its revenue and expens	e staten	nent, and	balance sheet,	and
	include, if applicable, the text of the footnote to the organiza						
	conservation easements						
Pa	t III Organizations Maintaining Collections o	f Art, Historic	cal Treasures, or 0	Other S	Similar	Assets.	
	Complete if the organization answered "Yes" on Form	990, Part IV, line	8.	_			
1a	If the organization elected, as permitted under SFAS 116 (AS	SC 958), not to re	port in its revenue state	ement ar	nd balance	e sheet works o	of art,
	historical treasures, or other similar assets held for public ext	hibition, educatio	n, or research in further	ance of	public sei	vice, provide, i	n Part XIII,
	the text of the footnote to its financial statements that descri	ibes these items.					
b	If the organization elected, as permitted under SFAS 116 (AS						
	treasures, or other similar assets held for public exhibition, e	ducation, or rese	arch in furtherance of p	ublic ser	vice, prov	ride the following	ng amounts
	relating to these items:						
	(i) Revenue included on Form 990, Part VIII, line 1				▶ \$_		
	(ii) Assets included in Form 990, Part X				> \$_		
2	If the organization received or held works of art, historical tre	asures, or other:	similar assets for financi	ıal gaın,	provide		
	the following amounts required to be reported under SFAS 1	16 (ASC 958) rela	ating to these items				
а	Revenue included on Form 990, Part VIII, line 1				> \$_		
<u>b</u>	Assets included in Form 990, Part X				\$		
LHA	For Paperwork Reduction Act Notice, see the Instruction	s for Form 990.			Scl	hedule D (Forn	n 990) 2016

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	rt III Organizations Maintaining C	S ROUNDTABLE		torical Tr	oacuroc or	Othor		23-72366		Page 2
3	Using the organization's acquisition, accession	on, and other recon	us, chec	K arry or the	Tollowing that a	are a sig	runcarii	use or its	collection	illems
_	(check all that apply) Public exhibition			Loop or ove	hange program	20				
a				Other	mange program	15				
b	Scholarly research Preservation for future generations	•		Other						
C	Provide a description of the organization's co	diagtions and avails	ın havı ti	acy further t	ho organization	'e evem	nt nurn	oco in Bon	· VIII	
4 5	During the year, did the organization solicit or	·		-	-			use III Fai	LAIII	
3	to be sold to raise funds rather than to be ma					Sillia d	199619		Yes	☐ No
Par	rt IV Escrow and Custodial Arrang					os" on E	orm 00) Part IV		
	reported an amount on Form 990, Par	-	ete ii ti ie	, organizatio	ni answered i	es on	OIIII 33	J, raitiv,	iii le 3, 0i	
12	Is the organization an agent, trustee, custodia	· · · · · · · · · · · · · · · · · · ·	diary for	contribution	as or other asse	ets not in	ncluded			
16	on Form 990, Part X?	arror other interine	diary lor	CONTINUENT	is or other asse	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	iciaaca		Yes	□ No
h	If "Yes," explain the arrangement in Part XIII	and complete the fo	ollowina:	table					1 103	
D	ii res, explain the arrangement iii are xiii e	and complete the re	Jiiowing	tabio.					Amount	
С	Beginning balance						1c		7 41100111	
	Additions during the year						1d			
e	Distributions during the year						1e			
f	Ending balance						1f			
	Did the organization include an amount on Fo	orm 990 Part X line	21 for	escrow or ci	ustodial accour	nt kabilit			Yes	□ No
	If "Yes," explain the arrangement in Part XIII						,		03	= "
Par)			
		(a) Current year	I .	rior year	(c) Two years			ears back	(e) Four	vears back
1a	Beginning of year balance	(4)	(-).		(9)		.,	,	(0)	
b	Contributions	=								
c	Net investment earnings, gains, and losses									
d	Grants or scholarships									
e	Other expenditures for facilities	·								
Ū	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curr	ent vear end baland	ce (line 1	a. column (a	a)) held as:				<u> </u>	
– a	Board designated or quasi-endowment	,	%	3, (-	-,,					
b	Permanent endowment	%								
	Temporarily restricted endowment ▶									
_	The percentages on lines 2a, 2b, and 2c shot	uld equal 100%								
За	Are there endowment funds not in the posses	•	ation tha	at are held a	ınd admınıstere	d for the	organi	zation		
	by	·					•		Γ	Yes No
	(i) unrelated organizations								3a(i)	
	(ii) related organizations								3a(ii)	
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as requi	red on S	Schedule R?					3b	
4	Describe in Part XIII the intended uses of the	organization's ende	owment	funds						
Par	rt VI Land, Buildings, and Equipm	ent.								
	Complete if the organization answered	l "Yes" on Form 99	0, Part I	/, line 11a S	See Form 990, I	Part X, In	ne 10			
	Description of property	(a) Cost or o		, , <i>,</i>	t or other (other)	` '	umulate eciation	I	(d) Book	: value
1a	Land								·	
	Buildings									
	Leasehold improvements							1		
	Equipment				İ					
	Other									
	I, Add lines 1a through 1e (Column (d) must ed	gual Form 990, Part	X, colur	nn (B), line 1	10c)					0.

Schedule D (Form 990) 2016

	rganization answered "Yes						
(a) Description of security or cat	egory (including name of security)	(b) Book valu	e	(c) Method of	valuation: Co	st or end	l-of-year market value
Financial derivatives							,
Closely-held equity interes	ts						
Other							
(A)							
(B)							
(C)							<u> </u>
(D)		<u> </u>					
(E)							
(F)							
G)							
(H)							
ıl (Col. (b) must equal Form 9							
art VIII Investments	- Program Related.						
Complete if the o	rganization answered "Yes	on Form 990, Part	IV, line 11c	See Form 990	, Part X, line	13.	
(a) Description (of investment	(b) Book valu	e	(c) Method of	valuation Co	st or end	l-of-year market value
1)							
2)							
3)							
4)	•			• •			
(5)							
(6)	•						
<u> </u>							
(7)							
(7) (8) (9)							
	90, Part X, col. (B) line 13.) ▶						
(8) (9)							
(8) (9) al (Col. (b) must equal Form 9 art IX Other Assets			IV, line 11d	See Form 990	, Part X, line	15.	
(8) (9) al (Col. (b) must equal Form 9 art IX Other Assets	· rganization answered "Yes		IV, line 11d	See Form 990	, Part X, line	15.	(b) Book value
(8) (9) al (Col. (b) must equal Form 9 art IX Other Assets Complete if the o	· rganization answered "Yes	" on Form 990, Part	IV, line 11d	See Form 990	, Part X, line	15.	(b) Book value
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(8) (9) al (Col. (b) must equal Form 9 art IX Other Assets Complete if the or (1) (2) (3)	· rganization answered "Yes	" on Form 990, Part	IV, line 11d	See Form 990	, Part X, line	15.	(b) Book value
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Schedule D (Form 990) 2016

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

	► Attach to Form 990.	e I (Form 990) and its instructions is at www.lrs.gov/form990.
,		sbout Schedu
		► Information a
		-

OMB No 1545-0047

Department of the Treasury				► Attach to Form 990.	.m 990.			Open to Public	blic
Internal Revenue Service		nformatio	n about Schedule	(Form 990) and it	s instructions is a	► Information about Schedule I (Form 990) and its instructions is at www.lrs.gov/form990.	0.	Inspection	=
Name of the organization			,					Employer identification number	umber
	THE BUSINESS ROUNDTABLE, INC	BLE, INC						23-7236607	
Part I General Infor	General Information on Grants and Assistance	tance							
1 Does the organization	Does the organization maintain records to substantiate the amount of	ntiate the	amount of the grant	s or assistance, the	grantees' eligibility	for the grants or ass	the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	IOI	
criteria used to awar	criteria used to award the grants or assistance?					ı		X Xes	2
2 Describe in Part IV ti	2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	for monito	ring the use of gran	t funds in the Unite	d States				}]
Part II Grants and O	Grants and Other Assistance to Domestic Organizations and	c Organiz	ations and Domest	ic Governments.	Complete if the orga	Inization answered "Y	Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	IV, line 21, for any	
recipient that	recipient that received more than \$5,000. Part II can be duplicated if additional space is needed	art II can t	e duplicated if addi	tional space is need	pep		•		
1 (a) Name and address of organization or government	ss of organization (b) EIN ment	EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, EMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	
BRYCE HARLOW FOUNDATION 1701 PENNSYLVANIA AVE., NW WASHINGTON, DC 20006 NATIONAL CAPITAL AREA COUNCIL, BOY SCOUTS OF AMERICA - 9190 ROCKVILLE	TE., NW 52-1266620 A COUNCIL, BOY 9190 ROCKVILLE		501(C)(3)	19,500.	0			GENERAL, SUPPORT	

GENERAL SUPPORT

53-0204610 501(C)(3)

PIKE - BETHESDA MD 20814

Schedule I (Form 990) (2016)	LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.
•	3 Enter total number of other organizations listed in the line 1 table
•	2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

Page 2 (f) Description of noncash assistance 23-7236607 (e) Method of valuation (book, FMV, appraisal, other) Part IV | Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information. (Form 990) (2016) THE BUSINESS ROUNDTABLE, INC Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed (d) Amount of non-cash assistance (c) Amount of cash grant 23 SELECTION CRITERIA IS CONSISTENT WITH POLICY PRIORITIES OF THE BUSINESS THE BUSINESS ROUNDTABLE REVIEWS ALL REQUESTS FOR GRANTS OR ASSISTANCE. (b) Number of recipients (a) Type of grant or assistance Schedule I (Form 990) (2016) PART I LINE 2: ROUNDTABLE, 632102 11-01-16 Part III

Schedule I (Form 990) (2016)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees ► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990. Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. **Employer identification number**

THE BUSINESS ROUNDTABLE INC 23-7236607 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items x First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Personal services (such as, maid, chauffeur, chef) Discretionary spending account b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant x Compensation survey or study x Form 990 of other organizations x Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: The organization? 5a Any related organization? 5b If "Yes" on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of, The organization? **6a** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

Schedule J (Form 990) 2016

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

		(R) Breakdown of W-2		and/or 1099-MISC compensation	(C) Retirement and	(D) Montavable	(E) Total of columns	(E) Composition
		12 manua (2)		o compondation	other deferred	bonofits	(E) TOTAL OF COLUMNS	(r) compensation
(A) Name and Title	_	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(a)-(i)(a)	in column (b) reported as deferred on prior Form 990
(1) JOHN M. ENGLER	ε	1,757,450.	855,000,	10,897,	81,935,	33,823,	2,739,105,	0
PRESIDENT	<u> </u>	0	0	0	0	0		0
(2) JESSICA L. BOULANGER	ε	357,000.	136,000.	2,265.	41,186,	31,078,	567,529	0
SENIOR VICE PRESIDENT	⊞	0	0	0.	0	0	0	0
(3) MARIA M. GHAZAL	ε	317,450.	122,618.	3,061,	103,089.	39,138,	585,356	0
GENERAL COUNSEL	(ii)	0	0	0.	0	0.	0	0
(4) MARIAN E. HOPKINS	ε	410,500.	160,000,	6 983	255,035,	15,802,	848,320	0.
SENIOR VICE PRESIDENT	▣	0	0	0.	0	0	0	0.
(5) WILLIAM C. MILLER, JR.	Ξ	693,242,	300,000	5,363.	67,229	38,030,	1,103,864	0
SENIOR VICE PRESIDENT	▣	0	0	0	0	0	0	0
(6) LEANNE G. WILSON	Ξ	471,500.	183,578	3.061	56.460	24.607.	739,206.	0
SENIOR VICE PRESIDENT	⊞	0	0	0	0			0
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Schedule J (Form 990) 2016

SCHEDULE 0

(Form 990 or 990-EZ)

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection **Employer identification number**

THE BUSINESS ROUNDTABLE INC	23-7236607
FORM 990 PART I LINE 1 DESCRIPTION OF ORGANIZATION MISSION:	
THE BUSINESS ROUNDTABLE'S MISSION IS TO ADVOCATE POLICIES THAT PROMOTE	
U.S. INVESTMENT, A WORLD-CLASS WORKFORCE AND A DYNAMIC, GROWING	
ECONOMY, DRAWING ON THE EXPERTISE OF ITS CEO MEMBERS, THE BUSINESS	
ROUNDTABLE WORKS WITH ELECTED LEADERS AND REPRESENTATIVES OF EMPLOYERS	
AND EMPLOYEES TO FOSTER AN ECONOMIC ENVIRONMENT THAT BENEFITS ALL THE	
AMERICAN PEOPLE.	
FORM 990, PART VI, SECTION A, LINE 2:	
DUE TO THE SIZE AND DIVERSITY OF THE MEMBERS OF THE BUSINESS ROUNDTABLE, WE	
ASSUME THAT DIRECTORS MAY HAVE FAMILY AND/OR BUSINESS RELATIONSHIPS WITH	
OTHER DIRECTORS.	
	_
FORM 990 PART VI SECTION A LINE 4:	
IN 2017. THE BUSINESS ROUNDTABLE CHANGED ITS NAME TO THE BUSINESS	
ROUNDTABLE INC. WHEN THE FORM OF ORGANIZATION CHANGED FROM AN UNINCOPRATED	
ASSOCIATION TO AN INCORPORATED TAX EXEMPT ORGANIZATION,	
FORM 990 PART VI SECTION A LINE 6:	
BUSINESS ROUNDTABLE IS AN ASSOCIATION OF CHIEF EXECUTIVE OFFICERS. THE	
CHIEF EXECUTIVE OFFICER IS THE MEMBER, AND HE/SHE REPRESENTS THE COMPANY,	
FORM 990, PART VI, SECTION A, LINE 7A:	-
THE MEMBERS OF BUSINESS ROUNDTABLE ELECT A CHAIRMAN AND THE VICE CHAIRS OF	·
THE ORGANIZATION.	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2016)

Schedule O (Form 990 or 990-EZ) (2016)	Page 2
Name of the organization THE BUSINESS ROUNDTABLE INC	Employer identification number
FORM 990 PART VI SECTION B. LINE 11B:	
BUSINESS ROUNDTABLE'S FORM 990 IS PREPARED BY AN INDEPENDENT PROFESSIONAL	
SERVICES FIRM AND REVIEWED BY SENIOR MANAGEMENT BEFORE IT IS FILED WITH THE	
IRS.	
FORM 990, PART VI, SECTION B, LINE 12C:	
THE BUSINESS ROUNDTABLE REGULARLY AND CONSISTENTLY MONITORS AND ENFORCES	
COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY. DURING THE ANNUAL BUDGET	
PROCESS, ALL VENDORS ARE REVIEWED BY ALL STAFF, ALLOWING ANY CONFLICTS OF	
INTEREST TO BE DISCOVERED, DISCLOSED AND RESOLVED.	
IF CONFLICTS OF INTEREST ARISE, THE CONFLICTED INDIVIDUAL(S) IS RECUSED	
FROM DECISION MAKING/EXPENSE APPROVAL RELATING TO THE SPECIFIC	
VENDOR(S)/PERSON(S).	
FORM 990 PART VI, SECTION B, LINE 15A:	
THE PROCESS FOR DETERMINING THE COMPENSATION OF THE TOP MANAGEMENT OFFICIAL	
(PRESIDENT) INCLUDES AN INDEPENDENT REVIEW AND APPROVAL BASED ON	
PERFORMANCE AND COMPARABILITY DATA. COMPENSATION DECISIONS APPROVED BY THE	
CHAIR ARE ALSO REVIEWED BY THE EXECUTIVE COMMITTEE (GOVERNING BODY) ON AN	
ANNUAL BASIS. THE BUSINESS ROUNDTABLE PARTICIPATES AND RECEIVES AN ANNUAL	<u> </u>
CEO COMPENSATION AND BENEFITS SURVEY WITH COMPARABILITY DATA.	
FORM 990 PART VI SECTION C LINE 19:	
BUSINESS ROUNDTABLE MAKES ITS FINANCIAL STATEMENTS (FORM 990) AVAILABLE	
UPON WRITTEN REQUEST TO THE PUBLIC. BUSINESS ROUNDTABLE'S ARTICLES OF	
ASSOCIATION AND CONFLICT OF INTEREST POLICY ARE NOT PUBLICLY AVAILABLE.	

Schedule O (Form 990 or 990-EZ) (2016)	
Name of the organization	Employer identification number
THE BUSINESS ROUNDTABLE INC	23-7236607
FORM 990 PART XII LINE 1 - OTHER METHOD OF ACCOUNTING EXPLANTION:	
TOTAL DELLE TOTAL METAL DELLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE SINGLE	
THE BUSINESS ROUNDTABLE USES MODIFIED CASH BASIS.	
	
	
	