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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

DLN: 93493319032117 OMB No 1545-0047

Form **990** (2016)

Cat No 11282Y

Do not enter social security numbers on this form as it may be made public Open to Public Department of the Treasur ▶ Information about Form 990 and its instructions is at www IRS gov/form990 Internal Revenue Service Inspection For the 2016 calendar year, or tax year beginning 01-01-2016 , and ending 12-31-2016 Name of organization INSPIRA HEALTH NETWORK INC D Employer identification number B Check if applicable ☐ Address change 22-2508425 % THOMAS P BALDOSARO CPA ☐ Name change Doing business as ☐ Initial return Deturn/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) ☐ Amended return (856) 641-6605 ☐ Application pending City or town, state or province, country, and ZIP or foreign postal code BRIDGETON, NJ 08302 G Gross receipts \$ 2,632,069 Name and address of principal officer H(a) Is this a group return for JOHN A DIANGELO ☐Yes ☑No subordinates? 165 BRIDGETON PIKE H(b) Are all subordinates MULLICA HILL, NJ 08062 ☐Yes ☐No included? Tax-exempt status 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW INSPIRAHEALTHNETWORK ORG L Year of formation 1983 M State of legal domicile NJ Summary 1 Briefly describe the organization's mission or most significant activities TO PROVIDE HIGH-QUALITY HEALTH SERVICES THAT IMPROVE THE LIVES OF ALL WE SERVE Activities & Governance Check this box 🕨 🗌 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 3 Number of independent voting members of the governing body (Part VI, line 1b) Total number of individuals employed in calendar year 2016 (Part V, line 2a) 5 0 0 Total number of volunteers (estimate if necessary) . . . 6 7a Total unrelated business revenue from Part VIII, column (C), line 12 . 7a **7**b **b** Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . **9** Program service revenue (Part VIII, line 2g) . . . 724,340 676,614 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 1,949,114 1,955,455 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 2,673,454 2,632,069 Grants and similar amounts paid (Part IX, column (A), lines 1–3) . . . 0 0 **14** Benefits paid to or for members (Part IX, column (A), line 4) . . . 0 0 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 16a Professional fundraising fees (Part IX, column (A), line 11e) . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . 1,084,157 1,636,151 1,084,157 1,636,151 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses Subtract line 18 from line 12 . 1,589,297 995,918 Assets or d Balances **Beginning of Current Year End of Year** 72,411,164 20 Total assets (Part X, line 16) . 59,068,492 19,078,738 21 Total liabilities (Part X, line 26) . 17,862,984 41,205,508 53,332,426 22 Net assets or fund balances Subtract line 21 from line 20 . Part III Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2017-11-07 Signature of officer Sign Here THOMAS P BALDOSARO CPA CFO Type or print name and title Print/Type preparer's name SCOTT J MARIANI Preparer's signature SCOTT J MARIANI Date PTIN Check | If 2017-11-07 P00642486 Paid self-employed Firm's EIN Firm's name WithumSmithBrown PC **Preparer** Firm's address ≥ 200 Jefferson Park Suite 400 Phone no (973) 898-9494 Use Only Whippany, NJ 079811070 May the IRS discuss this return with the preparer shown above? (see instructions) . ✓ Yes 🗆 No

Form	990 (2	016)				Page 2
Par	t III	Statement of Program S	ervice Accomplis	hments		
		Check if Schedule O contains a	response or note to a	any line in this Part III		🗹
1	Briefly	describe the organization's miss				
NEW CODI SERV	JERSEY SECTI	' WHICH INCLUDES INSPIRA ME 'ON 501(C)(3) TAX-EXEMPT HOS HAT IMPROVE THE LIVES OF ALL	DICAL CENTERS, INC PITAL ORGANIZATIO	AND INSPIRA MEDICANS THE ORGANIZATION	PROFIT INTEGRATED HEALTHCARE I AL CENTER WOODBURY, INC , RELA IN'S MISSION IS TO PROVIDE HIGH IZATION'S COMMUNITY BENEFIT ST	TED INTERNAL REVENUE
2	Did th	e organization undertake any sig	unificant program serv	uses during the year w	which were not listed on	
_		ior Form 990 or 990-EZ?	• •			☐ Yes ☑ No
		s," describe these new services o				□ res □ 110
3		e organization cease conducting		hanges in how it cond	ucts any program	
•		es?		-		☐ Yes ☑ No
		s," describe these changes on Sc				
4	Sectio		iizations are required	to report the amount of	largest program services, as measi of grants and allocations to others,	
4a	(Code) (Expenses \$	1,472,536	including grants of \$	0) (Revenue \$	676,614)
	See Ad	lditional Data				
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4d	Other	program services (Describe in S	chadula O)			
-tu		nses \$	including grants of	\$) (Revenue \$)
4e	Total	program service expenses ►	1,472,5	36		

Yes

Yes

Page 3

No

Νo

Nο

Nο

or X as applicable

Section 501(c)(3) organizations.

Checklist of Required Schedules	
ne organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete edule A 🥞	1
ie organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?	2

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🔧

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b Was the organization included in consolidated, independent audited financial statements for the tax year?

14a Did the organization maintain an office, employees, or agents outside of the United States?

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 💆 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

assessments, or similar amounts as defined in Revenue Procedure 98-19?

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11d

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11f

12a

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14b

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No No No

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Nο

No

Nο

Form 990 (2016)

Yes

Yes

Yes

Yes

Yes

Yes

Yes

29

Page 4

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . .

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX.

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees If "Yes,"

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I 🔧

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 🔧

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🔧

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

column (A), line 2? If "Yes," complete Schedule I, Parts I and III

Part IV Checklist of Required Schedules (continued)

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

20a 20b

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24a

24b

24c

24d

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25b

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28a

28b

28c

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35a

35b

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Yes

Yes

Yes

Yes

Form 990 (2016)

Yes

Nο Nο

Νo

Nο

Νo

Nο

Yes

JIIII	990 (2016)			Page 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			<u>Ш</u>
4 -	Enterthe growth and are not also Berry 2 of Ferma 1000 Februa 0 of make analysis like		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 5 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	4 I		
		-		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by			
		2ь		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20		
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			
	initialicial account in a foreign country (such as a bank account, securities account, or other initialicial accountry).	4a	Yes	
b	If "Yes," enter the name of the foreign country ►BD			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
52	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		100
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
٩	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			
_	bid the digamization receive any famas, directly of manecely, to pay premiums on a personal benefit contract.	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
	required?	7g		
n	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.			
	Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			
	the year.	8		
	Did the sponsoring organization make any taxable distributions under section 4966?	9 a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12	.		
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	.		
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders	-		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
22	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	120		
_	12b]		
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	1		
С	Enter the amount of reserves on hand 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No

orm 9	990 (2016)			Page 6
Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	No" respo	nse to l	
	Check if Schedule O contains a response or note to any line in this Part VI	<u></u>		✓
Sec	ction A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year	17	Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b	14		
	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
	Did the organization delegate control over management duties customarily performed by or under the direct supervis of officers, directors or trustees, or key employees to a management company or other person? •	ion 3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or mo members of the governing body?	re 7a	Yes	
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
	Did the organization contemporaneously document the meetings held or written actions undertaken during the year be the following	у		
	The governing body?	8a	Yes	
	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Sec	ction B. Policies (This Section B requests information about policies not required by the Internal Reve	านe Code		
١٥-	Did the account on have been been been been as #fillebee?	10-	Yes	No
b	Did the organization have local chapters, branches, or affiliates?	10a		No
L1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990	114	163	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
	Did the organization have a written whistleblower policy?	13	Yes	
	Did the organization have a written document retention and destruction policy?	14	Yes	
L5	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	\vdash		
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exemp			
	status with respect to such arrangements?	16b	Yes	
	ction C. Disclosure			
L7	List the States with which a copy of this Form 990 is required to be filed ► NJ			
	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only available for public inspection. Indicate how you made these available. Check all that apply	/)		
	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records THOMAS P BALDOSARO CPA 165 BRIDGETON PIKE MULLICA HILL, NJ 08062 (856) 641-6605			
			orm 00	0 (2016)

(15) HERBERT J KONRAD

(16) HUGH MCCAFFREY

(17) DAVID ROBBINS JR

TRUSTEE

TRUSTEE

TRUSTEE

Part VII

✓

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

- year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount
- of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid • List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the
- organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the
- organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trus compensated employees, and former such persoi	ns	•								
Check this box if neither the organization no (A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	Positio tha pers	n (do an on on is	(C) o not e bot both) t che ox, u n an or/tr	eck m inless office ustee	ore er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		trustee	nal Trustee		oyee	Highest compensated employee				
(1) MICHAEL A MCLAUGHLIN CHAIRMAN - TRUSTEE	1 0	×		×				0	0	0
(2) RONALD ROSSI VICE CHAIRMAN - TRUSTEE	1 0	×		x				0	0	0
(3) SHELLY O SCHNEIDER EDD SECRETARY - TRUSTEE	1 0	×		х				0	0	0
(4) DANTE G GERMANO TREASURER - TRUSTEE	1 0	×		х				0	0	0
(5) DANIEL J BALL III TRUSTEE	1 0	×						0	0	0
(6) PAMELA S CLARK TRUSTEE	1 0	×						0	0	0
(7) JOHN A DIANGELO TRUSTEE, PRESIDENT/CEO-NETWORK	55 0	×		x				0	974,095	762,280
(8) JOHN H FISHER III TRUSTEE	1 0	×						0	0	0
(9) PETER GALETTO JR TRUSTEE	1 0	×						0	0	0
(10) EDGAR G GALLOWAY III TRUSTEE, EX-OFFICIO	1 0	×						0	0	0
(11) EDGAR HATHAWAY JR ESQ TRUSTEE	1 0	×						0	0	0
(12) HARRY E HEARING TRUSTEE	1 0	×						0	0	0
(13) ALBERT KELLY TRUSTEE	1 0	×						0	0	0
(14) WARNER A KNOBE TRUSTEE	1 0	×						0	0	0

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Besler Consulting, 3 Independent Way Suite 201 PRINCETON, NJ 08540

Form 990 (2016)													Page 8
Part VII Section A. Officers, Directors	, Trustees, K	ey Em	ploy	ees	, ar	ıd Hiç	jhes	st Compens	ated	Employees (c	conti	inued)	
(A) Name and Title	(B) Average hours per week (list any hours for related	than o	one bo	ox, u an off tor/t	unles fficer trust	. 	rson a	(D) Reportab compensat from the organization 2/1099-MI	ation ne n (W-	(E) Reportable compensation from related organizations (W- 2/1099-	n d s	Estima amount o compens from to organizati	ated of other isation the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former			MISC)		relati organiza	ted
(18) EILEEN K CARDILE MS RN CNA	55 0	l	'	×	'	['	'		0	180,8	818		289
EVP/PRES OF IMCW (TERM 1/2/16) (19) THOMAS P BALDOSARO CPA	0 0 55 0	_	\vdash	l ^									119,429
EVP/CHIEF FINANCIAL OFFICER	0 0		⊥_'	<u> </u>	⊥_'	<u> </u>	⊥_'			<u> </u>			112,
(20) MARVIN T WAY	55 0		'	×	'	'	'		0	628,0	.098		142,411
EVP OPERATIONS	0 0		<u></u> —'	—'	—'	<u> '</u>	<u> </u> -		!	<u> </u>	$\stackrel{\sim}{+}$		
(21) ALKA KOHLIMDMBAEFF 43016 EVP/CHIEF POPULATION HEALTH	55 0 0 0		<u> </u>		×	<u> </u>	<u> </u>	<u> </u>	0	317,7	700		63,395
SVP/CHIEF PEOPLE OFFICER	55 0 0 0				×				0	384,9	906		128,269
(23) MATTHEW DOONAN ESQ	55 0	ĺ '	['	['	X	['	['		0	306,9	984		62,289
GENERAL COUNSEL	0 0	_	<u>↓'</u>	⊥_'	⊥`'	<u> </u>	⊥_'			<u> </u>	$\stackrel{\sim}{\longrightarrow}$		
(24) THOMAS PACEK	55 0		'	'	x	'	'		0	327,6	.638		72,019
VP/CHIEF INFORMATION OFFICER	0 0	<u>'</u>	 '	—'	 	<u> '</u>	 		!	 	+		
	1!	1'	'	_'	'	'	'		!		\perp		
<u> </u>	1	<u> </u>		Γ'		<u> </u>	Γ'						
to Total from continuation sheets to Part V d Total (add lines 1b and 1c)	VII, Section A t not limited to t				ve) v	who re	:ceiv	0 red more than	1	3,633,501		1	1,350,381
1				_				-				Yes	No
3 Did the organization list any former office			key r	emp'	loye	e, or h	nighe	est compens <i>a</i>	ated e	mployee on		†	
line 1a ⁷ If "Yes," complete Schedule J for	such individual		•	•	•				•	[3		No
For any individual listed on line 1a, is the organization and related organizations greated individual										he			
				•	•	•	•				4	Yes	
5 Did any person listed on line 1a receive of services rendered to the organization? If "				,	,		_	_	individ	dual for	5		No
Section B. Independent Contractors			_	_	_		_						
Complete this table for your five highest of from the organization. Report compensation.	ion for the caler									s tax year	pens		
	(A) business address				_				Descrip	(B) otion of services		(C) Compens	
WITHUMSMITHBROWN PC, PO Box 5340 PRINCETON, NJ 08543				_				ACCOUN					156,025
Health Source Global Staffing, 39270 Paseo Padre PKWY 138 FREMONT, CA 94538								STAFFIN	٧G				133,800
Press Ganey Associates Inc, PO BOX 88335 MILWAUKEE, WI 53288				_				consultii	ng				122,170
The Advisory Board Company, 2445 M Street North West								consulti	ng				116,325
WASHINGTON, DC 20037 Besler Consulting.								CONSUL	TING		\dashv		110.000

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 5

110,000

CONSULTING

orm 9													Page 9
Part \	VIII	-											
		Check if Schedul	e O contains	a respo	onse or n	ote to any	(,	nis Part VIII A) revenue	Rel ex fu	(B) ated or kempt nction venue	(C) Unrelate busines revenue	s	(D) Revenue excluded from ax under sections 512-514
s s	1a	Federated campaig	ns	1a									
ant	b	Membership dues		1 b									
Gra	С	Fundraising events		1c									
ffs. r <u>A</u>	d	Related organizatio	ns	1 d									
iia iia	e	Government grants (co	ontributions)	1e		_							
ns,	f /	All other contributions,	, gıfts, grants,										
tributions, Gifts, Grants Other Similar Amounts		and similar amounts n above	ot included	1f									
듗뙅		Noncash contribution											
Contributions, Gifts, Grants and Other Similar Amounts	'	ın lınes 1a-1f \$											
<u>ت ه</u>	h T	otal.Add lines 1a-1	f			<u> </u>		0					
골						Business							
٧٠.	2a RI	ENTAL INCOME FROM	TAX-EXEMPT AF	FILIATE	S		531190	6	76,614	676	,614		
Service Revenue	b —			_									
<u>ک</u>	c –			_									
₹	d –				•								
ram	e – f ^	ll other program se											
Program					_	6	576,614						
-		otal.Add lines 2a-2f			<u> </u>		1		T		1		
		vestment income (ii nilar amounts) .	ncluding divid	lends, I	interest,	and other	.	1,150,428	8				1,150,428
	4 Inc	come from investme			ond proc	eeds 🕨	· <u> </u>	(0				
	5 Ro	yaltıes		•		. •	·	(0				
			(ı) Rea	I	(II) P	ersonal							
	6a G	ross rents											
	Ь	ess rental expenses											
	- P	Rental income or		0			0						
		loss)		Ü		·							
	d N	Net rental income o	r (loss)	•		•		(0				
			(ı) Securi	ties	(11)	Other							
	fre	ross amount om sales of	8	305,027									
		ssets other nan inventory											
		ess cost or											
		other basis and sales expenses											
		Gain or (loss)		305,027]						
		Net gain or (loss) .				•	<u> </u>	805,027	7				805,027
		ross income from for form for the contract including \$		ents of									
ne		ontributions reporte ee Part IV, line 18				0							
ě		ess direct expense		. а		0	┙						
7		et income or (loss)			ents .			(0				
Other Revenue		ross income from g		ies		<u> </u>							
0	S	ee Part IV, line 19		а		0							
	ble	ess direct expense	s	ь		0	┙						
		et income or (loss)			ies	. •		(0				
		ross sales of invent				•							
	re	eturns and allowand	es	a		0							
	b Le	ess cost of goods s	sold	b		0	_						
		et income or (loss)				. •	_	(0				
Ì		Miscellaneous				ess Code							
Ī	11a						1						
					L_								
	b_											T	
					<u></u>								
	c _												<u> </u>
				_									
		II other revenue .											
	e T	otal. Add lines 11a	-11d			>			0				
	12 T	otal revenue. See	Instructions			•		2,632,069	9	676,614		T	1,955,455
								,,	•	,	•		Form 990 (2016)

Form 990 (2016)				Page 10
Part IX Statement of Functional Expenses				
Section 501(c)(3) and 501(c)(4) organizations must complete all co	olumns All other orga	anizations must comp	olete column (A)	_
Check if Schedule O contains a response or note to any	line in this Part IX			<u>V</u>
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0			
2 Grants and other assistance to domestic individuals See Part IV, line 22	0	0		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	0			
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	0			
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	0			
9 Other employee benefits	0			
10 Payroll taxes	0			
11 Fees for services (non-employees)				
a Management	0			
b Legal	30,024	27,022	3,002	
c Accounting	0	0	0	
d Lobbying	0			
e Professional fundraising services See Part IV, line 17	0			
f Investment management fees	66,980	60,282	6,698	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	7,951	7,156	795	0
12 Advertising and promotion	0	0	0	
13 Office expenses	6,458	5,812	646	
14 Information technology	0	0	0	
15 Royalties	0			
16 Occupancy	568,939	512,045	56,894	
17 Travel	28,716	25,844	2,872	

0

0

0 15,953

0

163,308

14,358

614,235

22,859

17,738

1,877

1,472,536

18,145

1,595

68,248

2,540

1,971

209

163,615

0

0

0

0

0

Form 990 (2016)

181,453

682,483

25,399

19,709

2,086

1,636,151

5	key employees directors, true
6	Compensation not included above, to disqualified defined under section $4958(f)(1)$) and persons section $4958(c)(3)(B)$
-	Oth

18 Payments of travel or entertainment expenses for any

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

federal, state, or local public officials .

22 Depreciation, depletion, and amortization .

a ALLOCATION OF PERSONNEL COSTS

19 Conferences, conventions, and meetings

21 Payments to affiliates

expenses on Schedule O)

b REPAIRS & MAINTENANCE

d DUES & SUBSCRIPTIONS

c OUTSIDE SERVICES

e All other expenses

20 Interest

23 Insurance . . .

Check if Schedule O contains a response or note to any line in this Part IX

		Beginning of year		End of year
1	Cash-non-interest-bearing	0	1	0
2	Savings and temporary cash investments	248,122	2	933,170
3	Pledges and grants receivable, net	0	3	0
4	Accounts receivable, net	0	4	0
	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	0	5	0
6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and			

10a

10b

4,385,228

205,124

Page **11**

✓

0

0

0

0

178.129

4.180.104

67.041.745

72,411,164

78.016

179,770

774,876

0

0

0

n

O

14.278.284

3.845.808

19,078,738

53,332,426

53,332,426

72.411.164

Form **990** (2016)

0

(B)

6

9

10c

11 0

12

13

15

16

17

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22

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30

31 32

33

34

0 28

0

0 21

0 14

4.016

0 7

0 8

243.024

4,192,646

54 380 684

59.068.492

228.008

1,008.303

14.278.284

2.348.389

17,862,984

41,205,508

41,205,508

59.068.492

10a Land, buildings, and equipment cost or other

11

12

13

14

15

16

17

18

19

20

21

23

24

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26

27

28

29

31

32

33

34

Liabilities 22

Fund Balances

Assets or 30

Net

	3	Pledges and grants receivable, net
	4	Accounts receivable, net
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Pa II of Schedule L
sts	7	Loans and other receivables from other disqualified persons (as defined undesection 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Notes and loans receivable, net
Assets	8	Inventories for sale or use
A	9	Prepaid expenses and deferred charges

basis Complete Part VI of Schedule D

Intangible assets

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Investments—publicly traded securities .

Investments—other securities See Part IV, line 11 .

Total assets.Add lines 1 through 15 (must equal line 34) .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Investments—program-related See Part IV, line 11

Tax-exempt bond liabilities

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

b Less accumulated depreciation

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

2c

3a

3b

Yes

No

Form 990 (2016)

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

Additional Data

Software ID:

Software Version:

EIN: 22-2508425

Name: INSPIRA HEALTH NETWORK INC.

Form 990 (2016)

Form 990, Part III, Line 4a:

EXPENSES INCURRED IN FUNCTIONING AS THE TAX-EXEMPT PARENT ORGANIZATION OF A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM WHICH INCLUDES INSPIRA MEDICAL CENTERS, INC. AND INSPIRA MEDICAL CENTER WOODBURY, INC., BOTH RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-EXEMPT HOSPITAL ORGANIZATIONS THAT PROVIDE MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUALS IN A NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, COLOR, CREED, SEX, NATIONAL ORIGIN OR ABILITY TO PAY PLEASE REFER TO SCHEDULE O FOR THE ORGANIZATION'S COMMUNITY BENEFIT STATEMENT

em	: GK	APHIC PIII	it - DO NO	OT PROCESS	As Filed Data -			DLN: 93	493319032117		
	m 990	OULE A	Cor	mplete if the org	harity Status ganization is a section 4947(a)(1) nonexen	on 501(c)(3) or	ganization or	ort	2016		
	,		► Inf		Attach to Form 9	90 or Form 990	-EZ.	ctions is at	Open to Public		
•		the Treasury	P 1111	ioi mation about	www.irs.go		anu its instru		Inspection		
		h e organiza t LTH NETWORK						Employer identifica	ition number		
D-		D	a. Dublia	Charity Ctatu	- (All aussausstusses			22-2508425			
	t I rganız				s (All organizations it is (For lines 1 throu			ee instructions.			
1		A church, c	onvention of	f churches, or ass	ociation of churches d	escribed in secti o	on 170(b)(1)	(A)(i).			
2	\Box	A school de	scribed in s e	ection 170(b)(1)(A)(ii). (Attach Sche	dule E (Form 99	0 or 990-EZ))				
3	П	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).									
4			esearch orga and state		d in conjunction with a	hospital describe	ed in section 1	. 70(b)(1)(A)(iii). En	ter the hospital's		
5		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170 (b)(1)(A)(iv). (Complete Part II)									
6		A federal, s	tate, or loca	l government or o	governmental unit des	cribed in section	170(b)(1)(A)(v).			
7				rmally receives a)(vi). (Complete I		support from a g	overnmental u	nit or from the general	public described in		
8		A communi	y trust desc	cribed in section	170(b)(1)(A)(vi) (Complete Part II)				
9					scribed in 170(b)(1)(e instructions Enter th			with a land-grant colle college or university	ge or university or a		
0		An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)									
1					exclusively to test for	public safety Se	e section 509	(a)(4).			
2	✓	more public	ly supported	d organizations de	escribed in section 50	9(a)(1) or sect	ion 509(a)(2)	of, or to carry out the See section 509(a)			
а		Type I. A so	upporting or n(s) the pow	rganızatıon opera ver to regularly ap		ntrolled by its sup	pported organiz	ation(s), typically by g f the supporting organ			
b		Type II. A manageme	supporting on	porting organizat	ion vested in the same			rganızatıon(s), by havı e the supported organ			
c	✓	Type III fo	ınctionally					id functionally integrati	ed with, its		
d		Type III n functionally	on-function	nally integrated The organization	. A supporting organiz	ation operated in a distribution re	connection wit	th its supported organi an attentiveness requ			
e		Check this l	oox if the or	ganization receive	ed a written determina	tion from the IRS	that it is a Ty	pe I, Type II, Type III	functionally		
f	Enter		• •	non-functionally ii d organizations	ntegrated supporting o	organization		2			
g				-	pported organization(s)					
(i) (ii)Ell Name of supported organization					(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv Is the organiza your governing	ition listed in	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)		
						Yes	No				
1I (<i>F</i>	SPIRA	MEDICAL CEN	TERS INC	210634484	3		No	0	(
3) NSPI NC	ra mei	DICAL CENTER	WOODBURY	221820210	3		No	0	(
ota			2					0			
		work Reduc	tion Act No	tice, see the Ins	structions for	Cat No 11285F	9	Schedule A (Form 99	0 or 990-EZ) 2016		

Sch	nedule A (Form 990 or 990-EZ) 2016						Page 2
P	art II Support Schedule for	Organizations	Described in S	ections 170(b)(1)(A)(iv) ar	d 170(b)(1)(A	(vi)
	(Complete only if you ch	ecked the box o	n line 5, 7, 8, o	r 9 of Part I or i	f the organization	on failed to quali	
	III. If the organization fa	ails to qualify un	der the tests lis	ted below, plea:	se complete Par	t III.)	
	Section A. Public Support		T	ı		1	
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d)2015	(e) 2016	(f)Total
1	Gifts, grants, contributions, and						
-	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
_	shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
	Section B. Total Support	1	•		•	•	
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
_	(or fiscal year beginning in) ▶	(4)2012	(6)2013	(6)2014	(4)2013	(0)2010	(1)10tai
7							
8	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
9							
	activities, whether or not the						
10	business is regularly carried on Other income Do not include gain or						
10	loss from the sale of capital assets						
	(Explain in Part VI)						
11	_ _						
4.5	10 Gross receipts from related activities,	etc (see instruction	l ns)			12	
13	First five years. If the Form 990 is fo	=				-	anization,
	check this box and stop here				<u> </u>	<u> ▶ ∟</u>	
	Section C. Computation of Public	• •		(6)			
	Public support percentage for 2016 (III			column (f))		14	
	Public support percentage for 2015 Sc					15	
16	a 33 1/3% support test—2016. If the	e organization did r	not check the box	on line 13, and lir	ne 14 is 33 1/3% o	r more, check this	
	and stop here. The organization qual						ightharpoons
b	33 1/3% support test—2015. If th	ie organization did	not check a box of	on line 13 or 16a,	and line 15 is 33 i	/3% or more, chec	k this
	box and stop here. The organization						▶□
17 a	a 10%-facts-and-circumstances test						
	is 10% or more, and if the organization in Part VI how the organization meets						
		the racts-and-cire	cumstances test	The organization	quaimes as a pubi	iciy supported	. □
	organization	rt_2015 If the	raanization did ===	t chack a hay as !	mo 12 165 164	or 17a and line	▶⊔
b	10%-facts-and-circumstances tes 15 is 10% or more, and if the organization						
	Explain in Part VI how the organization						
	supported organization			-	•	•	▶ □
18	B 1 1 6 1 11 7611	on did not check a	box on line 13, 1	6a, 16b, 17a, or 1	.7b, check this box	and see	· —
	instructions		, -	. , ,	,		►□
					Schodu	le A (Form 990 o	r 990-F7) 2016

Section A. Public Support									
the organization fails to qualify under the tests listed below, please complete Part II.)									
(Complete only if you checked the box on line 10 of Part 1 or if the organization failed to qualify under Part 11. I	ίT								

Se	ection A. Public Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e) 2016	(f)Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
_	membership fees received (Do not	I					
	ınclude any "unusual grants`")	<u> </u>					
2	Gross receipts from admissions,	I					
	merchandise sold or services performed, or facilities furnished in	I					
	any activity that is related to the	I					
	organization's tax-exempt purpose	I					
_	Cross receipts from activities that are						
3	Gross receipts from activities that are not an unrelated trade or business	I					
	under section 513	I					
4	Tax revenues levied for the						
	organization's benefit and either paid	I					
5	to or expended on its behalf The value of services or facilities						
,	furnished by a governmental unit to	I					
	the organization without charge	ļ					
6	Total. Add lines 1 through 5	<u></u>					
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	I					
	5 received from disqualified persons	<u> </u>					
b	Amounts included on lines 2 and 3						
	received from other than disqualified	I					
	persons that exceed the greater of \$5,000 or 1% of the amount on line	I					
	13 for the year	I					
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
31	ection B. Total Support	Г	1	T	Т		
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d) 2015	(e) 2016	(f)Total
9	Amounts from line 6						
.0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
ь	income from similar sources Unrelated business taxable income						
U	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
	Add lines 10a and 10b Net income from unrelated business						
11	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c,						
	11, and 12) First five years. If the Form 990 is fo	r the organization	te first second the	hird fourth or fift	 	ction 501/c)(2) a:	raanization
14	check this box and stop here	Tale organización	r a mac, second, ti	ma, iourtii, or iiit	ii tax yeai as a se	CCOT 301(C)(3) 01	yanızatıon, ► □
<u> </u>	ection C. Computation of Public	Support Perce	ntage				
15	Public support percentage for 2016 (lin			column (f))		15	
16	Public support percentage from 2015 S		· ·	(.,,		16	
	ection D. Computation of Invest	<u> </u>				10	
17	Investment income percentage for 20:			line 13, column (f))	17	
18	Investment income percentage from 2			,(••	18	
	331/3% support tests—2016. If the			on line 14, and lir	e 15 is more than		e 17 is not
	more than 33 1/3%, check this box and						▶ □
	33 1/3% support tests—2015. If the						. —

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

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Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Page 4

No

No

No

No

No

No

No

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Schedule A (Form 990 or 990-EZ) 2016

7

10a

answer line 10b below

Section A. All Supporting Organizations Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain Yes

Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described

1 in section 509(a)(1) or (2) 2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)

below 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination

No 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported

organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c

No Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a No amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the 5b

organization's organizing document? 5c Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

6 No

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) 7

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as

8

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.

Pa	art IV Supporting Organizations (continued)				
			Yes	No	
11	, , , , , , , , , , , , , , , , , , , ,				
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?				
L		11a 11b		No No	
	A family member of a person described in (a) above? A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		No	
	7. 55 % controlled charty of a person described in (a) or (b) above 17 Yes to a) b) or e) provide detail in (a) a				
S	ection B. Type I Supporting Organizations				
	Did the disease to the control of th		Yes	No	
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such				
	powers during the tax year	1			
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2			
S	ection C. Type II Supporting Organizations		V	B1 -	
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)		Yes	No	
		_ 1			
S	ection D. All Type III Supporting Organizations				
			Yes	No	
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?				
_		1	Yes		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2	Yes		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the				
J	organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		No	
_	ection E. Type III Functionally-Integrated Supporting Organizations				
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct	ions)			
	a The organization satisfied the Activities Test Complete line 2 below	•			
	b The organization is the parent of each of its supported organizations Complete line 3 below				
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	ınstru	ctions)		
2	Activities Test Answer (a) and (b) below.		Yes	No	
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted	2a			
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the	<u> </u>			
	organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b			
3	Parent of Supported Organizations Answer (a) and (b) below.				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a	Yes		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI. the role played by the organization in this regard</i>	2 L	Var		
		3b	Yes	Ì	

-	Add lifles 1 till odgif 5			
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

d	Total (add lines 1a, 1b, and 1c)	1d	
е	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)		
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

Schedule A (Form 990 or 990-EZ) (2016)

e Excess from 2016. . . .

Part VI	Supplemental Information.
	Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test

330 Schedule A, Supplemental Information							
Return Reference	Explanation						
SCHEDULE A, PART IV, SECTION E, QUESTIONS 3A & 3B	THIS ORGANIZATION IS THE TAX-EXEMPT PARENT ENTITY AND SOLE MEMBER OF ITS SUPPORTED ORGANIZ ATIONS, INSPIRA MEDICAL CENTERS, INC. AND INSPIRA MEDICAL CENTER WOODBURY, INC. ("HOSPITAL S") OUTLINED BELOW AND INCLUDED IN ARTICLE IV, SECTION 2 OF EACH HOSPITAL'S AMENDED AND R ESTATED BYLAWS ARE THE POWERS RESERVED TO THIS ORGANIZATION, AS EACH ENTITIES SOLE MEMBER (A) AMENDING THE CERTIFICATE OF INCORPORATION, BYLAWS OR ANY OTHER DOCUMENTS RELATING TO GOVERNANCE (COLLECTIVELY, "GOVERNANCE DOCUMENTS") OF THE HOSPITAL, (B) AMENDING THE GOVERN ANCE DOCUMENTS OF ANY OF THE HOSPITALS SUBSIDIARIES OR ANY OTHER ORGANIZATION WHOSE GOVERN ANCE DOCUMENTS CANNOT BE AMENDED WITHOUT THE APPROVAL OF THE HOSPITAL, (C) CLOSING ANY HEA LTH CARE FACILITY OF THE HOSPITAL OR ANY OF ITS SUBSIDIARIES OR ONVERTING ANY HEALTH CARE FACILITY OF THE HOSPITAL OR ANY OF ITS SUBSIDIARIES TO ANOTHER PURPOSE, (D) AUTHORIZING T HE HOSPITAL OR ANY OF ITS SUBSIDIARIES TO ANOTHER PURPOSE, (D) AUTHORIZING T HE HOSPITAL OR ANY OF ITS SUBSIDIARIES TO SELL OR OTHERWISE TRANSFER ALL OR SUBSTANTIALLY ALL OF ITS ASSETS, (F) DISCONTINUING ANY SIGNIFICANT PROGRAM OR SERVICE LINE AT THE HOSPITAL OR ANY OF ITS SUBSIDIARIES, (G) ELECTING AND REMOVING HOSPITAL TRUSTE ES OR THE BOARD OF TRUSTEES OR EQUIVALENT GOVERNING BODY OF ANY OF TRUSTEES OR EQUIVALENT GOVERNING BODY OF ANY OF THE HOSPITAL SUBSIDIAR IES, OR FILLING ANY VACANCIES ON THE HOSPITAL SUBSIDIARIES, (H) APPOINTING AND REMOVING THE CHAIR OF THE HOSPITALS BOARD OF TRUSTEES, (I) APPOINTING AND PREMOVING THE CHEF EXECUTIVE OFFI CER OF THE HOSPITAL (J) APPROVING THE HOSPITAL SUBSIDIAR IES, (H) APPOINTING AND REMOVING THE CHEF EXECUTIVE OFFI CER OF THE HOSPITAL (J) APPROVING THE EXPENDITURE BY THE HOSPITAL IN ANY GIVEN FISCAL YEAR OF ANY FUNDS IN EXCESS OF ANY LINE ITEM IN THE HOSPITALS CAPITAL AND OPERATING BUDGETS OF THE HOSPITAL (K) APPROVING THE EXPENDITURE BY THE HOSPITAL WHIT HE SOLE MEMBER, (L) APPROVING THE EXPENDITURE OF ANY FUNDS ON ANY NONBUDGETED ITEM NOT INCLUDED IN THE HOSPITAL, (P) APPROVING T						

990 Schedule A, Supplemental Information

ITION, HYPOTHECATION, OR OTHER TRANSACTION IN EXCESS OF LIMITS ESTABLISHED BY THE SOLE MEM

BER, (R) APPROVING ANY INDEBTEDNESS OF THE HOSPITAL, (S) APPROVING ANY CHANGE TO THE STRUC TURE OR OPERATION OF THE HOSPITAL WHICH WOULD AFFECT ITS STATUS AS A NONPROFIT ENTITY, EXE

MPT FROM TAXATION UNDER SECTIO

990 Schedule A, Supplemental Information						
Return Reference	Explanation					
SCHEDULE A, PART IV, SECTION E, QUESTIONS 3A & 3B	N 501(C)(3) OF THE INTERNAL REVENUE CODE, (T) ENTERING INTO CONTRACTS AND AGREEMENTS IN THE NAME OF AND ON BEHALF OF THE HOSPITAL, (U) IN RECOGNITION OF THE BENEFITS ACCRUING TO THE HOSPITAL FROM THE SOLE MEMBER, AND IN ADDITION TO ANY OTHER RIGHTS RESERVED TO THE SOLE MEMBER UNDER APPLICABLE LAW OR THE GOVERNANCE DOCUMENTS OF THE HOSPITAL, THE SOLE MEMBER S HALL HAVE THE POWER TO TRANSFER ASSETS OF THE HOSPITAL, OR TO REQUIRE THE HOSPITAL TO TRAN SFER ASSETS, TO THE SOLE MEMBER OR AN ENTITY CONTROLLED BY, CONTROLLING OR UNDER COMMON CO NTROL WITH THE SOLE MEMBER, TO THE EXTENT NECESSARY TO ACCOMPLISH THE SOLE MEMBERS GOALS A ND OBJECTIVES THE HOSPITAL SHALL NOT BE REQUIRED TO VIOLATE ITS CHARITABLE PURPOSES, THE TERMS OF ANY RESTRICTED GIFTS, THE COVENANTS OF ITS DEBT INSTRUMENTS, OR THE LAW OF THE ST ATE OF NEW JERSEY AS A RESULT OF ANY ASSET TRANSFERS TO BE MADE TO OR DIRECTED BY THE SOLE MEMBER PURSUANT TO THIS PROVISION, (V) NEITHER THE HOSPITAL, NOR ANY OF ITS AFFILIATES, S HALL TRANSFER ASSETS TO ENTITIES OTHER THAN THE SOLE MEMBER WITHOUT THE APPROVAL OF THE SO LE MEMBER, EXCEPT FOR (I) TRANSFERS PREVIOUSLY APPROVED BY THE SOLE MEMBER, EITHER INDIVID UALLY OR AS PART OF THE HOSPITALS BUDGET PROCESS, (II) TRANSFERS TO ANY ENTITY WHICH IS A DIRECT OR INDIRECT SUBSIDIARY OF SOLE MEMBER AND THAT IS SUBJECT TO THE RESERVED POWERS SE T FORTH IN THIS ARTICLE IV SECTION 2(V), OR (III) TRANSFERS IN THE ORDINARY COURSE OF BUSI NESS, AND (W) APPROVE ALL OTHER MATTERS AND TAKE ALL OTHER ACTIONS RESERVED TO TRUSTEES OF NONPROFIT CORPORATIONS (OR SHAREHOLDERS OF FOR-PROFIT CORPORATIONS, AS THE CASE MAY BE) B Y THE LAWS OF THE STATE OF NEW JERSEY OR AS RESERVED IN THE GOVERNANCE DOCUMENTS OF THE HO SPITAL					

Schedule A (Form 990 or 990-F7) 2016

efile GRAPHIC print - DO NOT PROCESS SCHEDULE D

As Filed Data -

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990,

DLN: 93493319032117 OMB No 1545-0047

Schedule D (Form 990) 2016

(Form 990)

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. Open to Public Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Internal Revenue Service Name of the organization **Employer identification number** INSPIRA HEALTH NETWORK INC 22-2508425 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during 3 Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c C Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year > Number of states where property subject to conservation easement is located > 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? □ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the 2 following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

d Equipment .

	edule D (Form 990) 2016								Page 2
Par	t IIII Organizations Mainta	ining Collections	of Art, Histo	rical Tr	easures, o	r Other	Similar As	sets (co	ntınued)
3	Using the organization's acquisitio items (check all that apply)	n, accession, and othe	r records, checl	any of t	he following	that are a	significant u	se of its c	collection
а	Public exhibition		d		Loan or exch	nange prog	ırams		
b	Scholarly research		e		Other				
c	Preservation for future gene	rations							
4	Provide a description of the organi Part XIII	zation's collections and	d explain how t	ney furth	er the organi	ızatıon's ex	xempt purpos	e in	
5	During the year, did the organizati assets to be sold to raise funds rat						nılar	☐ Yes	□ No
Pa	rt IV Escrow and Custodial Complete if the organize X, line 21.		s" on Form 99	0, Part :	IV, line 9, c	or reporte	ed an amou		rm 990, Part
1 a	Is the organization an agent, trust included on Form 990, Part X?	ee, custodian or other	intermediary fo	or contrib	utions or oth	ner assets	not	☐ Yes	□ No
b	, ,	ın Part XIII and compl	ete the followin	g table		1	Ar	mount	
ا 2	Beginning balance					1c 1d			
d	Additions during the year					1e			
e	Distributions during the year					1f			
f	Ending balance								
2a	Did the organization include an am	iount on Form 990, Pa	rt X, line 21, fo	r escrow	or custodiai	account lia	ability	∐ Yes	∐_No
b	If "Yes," explain the arrangement	ın Part XIII Check her	e if the explana	ition has	been provide	ed in Part)	XIII		. 🗆
Ρā	art V Endowment Funds. Co	omplete if the organ	nization answe	ered "Ye					
_		(a)Curre	nt year (b)	Prior year	(c)Two	years back	(d)Three yea	rs back (e) Four years back
	Beginning of year balance								
	Contributions								
	Net investment earnings, gains, and	losses							
	Grants or scholarships								
	Other expenditures for facilities and programs								
f	Administrative expenses								
g	End of year balance	• •						L	
2	Provide the estimated percentage	•	d balance (line	1g, colun	nn (a)) held a	as			
а	Board designated or quasi-endowr	nent ▶							
b	Permanent endowment 🟲								
c	Temporarily restricted endowment	>							
	The percentages on lines 2a, 2b, a	·							
3а	Are there endowment funds not in organization by	the possession of the	organization th	at are he	ld and admir	nistered fo	r the		Yes No
	(i) unrelated organizations							3a(
h	(ii) related organizations If "Yes" on 3a(II), are the related of	· · · · · · · ·	required on Cal					3a(i 3b	
ь 4	Describe in Part XIII the intended	_						31	<u>' </u>
	rt VI Land, Buildings, and		,, J Chaowillell	. 141143					
гe	Complete if the organization		' on Form 990), Part I	V, line 11a.	. See For	m 990, Part	X, line	10.
		(investment)	(b)Cost or other	,		cumulated d)Book value
1a	Land			4,120	0,683				4,120,683
	Buildings			-	5,904		83,691		2,213
	Leasehold improvements				3,676		102,183		46,493

23,840

6,125

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

10,511

4,180,104

204

13,329

5,921

Part VII Investments—Other Securities. Complete if	the organizati	on answ	ered 'Yes' on Form 990, Pa	art IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category (including name of security)	((b) Book value	(c)Method of Cost or end-of-yea	
(1)Financial derivatives		value	Cost of end-of-yea	ii iiiaiket vaide
(2)Closely-held equity interests				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•			
Part VIII Investments—Program Related. Complete	if the organiza	tion ans	wered 'Yes' on Form 990,	Part IV, line 11c.
See Form 990, Part X, line 13. (a) Description of investment	(b) Book va	alue	(c) Method of	
(1)LIMITED USE	17,8	836,438	Cost or end-of-yea F	ir market value
(2)LIMITED USE		849,045	F	
(3)LIMITED USE (4)LIMITED USE		734,490 021,999	F F	
(5)LIMITED USE		0	F	
(6)INVESTMENTS IN SUBSIDIARIES (7)INVESTMENTS IN PARTNERSHIPS	27,:	140,438 14,787	F F	
(8)INVESTMENTS IN PARTNERSHIPS		444,548	<u>г</u> F	
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)		041,745		
Part IX Other Assets. Complete if the organization answer (a) Descript		1 990, Par	rt IV, line 11d See Form 990,	Part X, line 15 (b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)				>
Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25.	n answered 'Ye	s' on Fo	rm 990, Part IV, line 11e o	r 11f.
1. (a) Description of liability		(b) Bo	ook value	
(1) Federal Income taxes			0	
DUE TO AFFILIATED ORGANIZATIONS (2)			3,845,808	
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	.		3 845 808	
2. Liability for uncertain tax positions In Part XIII, provide the text				
organization's liability for uncertain tax positions under FIN 48 (ASC	C 740) Check he	re if the	text of the footnote has been ;	provided in Part XIII 🗹

1

2

b

c

d

е

3

4

5

1

2

b

d

3

4

а

b

C 5

Part XIII

Part XII

Other losses .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Schedule D (Form 990) 2016

Page 4

Investmen Other (Des Add lines 4

Add lines 2a through 2d . . .

Subtract line 2e from line 1 .

Donated services and use of facilities .

Recoveries of prior year grants . . . Other (Describe in Part XIII) . .

	Co	mplete	if the o	raanızat	ion answ	e
XIII Rec	onciliatio	n of E	xpense	s per A	udited F	i
Total revenue Add lines	3 and 4c.	(This mi	ust equal	Form 99	0, Part I, l	11
Add lines 4a and 4b .						
Other (Describe in Part >	(III)					
Investment expenses no	t ıncluded	on Form	990, Par	t VIII, lın	e 7b .	
Amounts included on For	m 990, Pa	rt VIII, I	ıne 12, b	ut not on	lıne 1	

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Other (Describe in Part XIII)

Supplemental Information

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments . . .

	•	•	•	•	•			
	4a							
	4b							
ine 12)								
inanci	al St	at	em	ent	s W	ith	Ex	эe

2a

2b

2c

2d

4b

Explanation

2a

2b

2c

2d

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

4c	
5	
i ses p e 12a) (
1	

4c

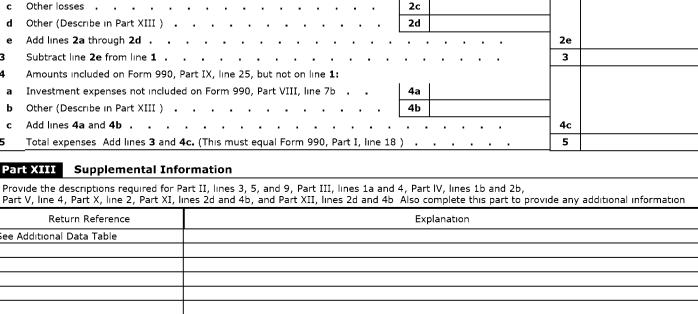
2e

3

es per Return. 12a.						
1						
2e						
3						

				_
_	_	_	_	_
				_

Schedule D (Form 990) 2015



Complete if the organization answered 'Yes' on Form 990, Part IV, li Total expenses and losses per audited financial statements . Amounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities . Prior year adjustments Other (Describe in Part XIII) . Subtract line 2e from line 1 .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Total revenue, gains, and other support per audited financial statements

Page 5	Schedule D (Form 990) 2015
tinued)	Part XIII Supplemental Information (co
Explanation	Return Reference

Schedule D (Form 990) 2016

Additional Data

Software ID: Software Version:

EIN: 22-2508425

Name: INSPIRA HEALTH NETWORK INC

Supplemental Information

Return Reference

Explanation

THE ORGANIZATION IS THE TAX-EXEMPT PARENT ENTITY OF INSPIRA HEALTH NETWORK, A TAX-EXEMPT I NTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") THE SYSTEM ISSUES AUDITED CONSOLIDATED FI NANCIAL STATEMENTS WHICH INCLUDE ALL RELATED ENTITIES, INCLUDING THIS ORGANIZATION THE AU DITED CONSOLIDATED FINANCIAL STATEMENTS CONTAIN CONSOLIDATING SCHEDULES ON AN ENTITY BY EN TITY BASIS THE FOLLOWING FOOTNOTE IS INCLUDED IN THE 2016 AUDITED CONSOLIDATED FINANCIAL STATEMENTS THAT REPORTS THE SYSTEM'S LIABILITY FOR UNCERTAIN TAX POSITIONS UNDER FIN 48 (A

SC 740) THE NETWORK ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES USING A RECOGNITION THRESHOL D OF MORE-LIKELY-THAN NOT TO BE SUSTAINED UPON EXAMINATION BY THE APPROPRIATE TAXING AUTHO RITY MEASUREMENT OF THE TAX UNCERTAINTY OCCURS IF THE RECOGNITION THRESHOLD IS MET. MANAG EMENT DETERMINED THERE WERE NO TAX UNCERTAINTIES THAT MET THE RECOGNITION THRESHOLD IN 201

SCHEDULE D. PART X

6 OR 2015

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493319032117 OMB No 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2016 ► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. Open to Public ► Attach to Form 990. ► See separate instructions. Department of the Treasury Inspection ▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization **Employer identification number** INSPIRA HEALTH NETWORK INC 22-2508425 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and 1 other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed) 3 (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the employees, agents, region (by type) (e.g., program service, describe for and investments and independent fundraising, program specific type of in region region contractors in services, investments, grants service(s) in region region to recipients located in the region) See Add'l Data 35,500,000 3a Sub-total **b** Total from continuation sheets to Part I c Totals (add lines 3a and 3b) 35,500,000

Page 3 Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (c) Number of (d) Amount of (a) Type of grant or assistance (b) Region (e) Manner of cash (f) Amount of (g) Description (h) Method of recipients cash grant disbursement non-cash of non-cash valuation (book, FMV, assistance assistance appraisal, other)

Schedule F (Form 990) 2016

Sche	dule F (Form 990) 2016		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	☑ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)		
	Instructions for Forms 3320 and 3320 My	☐ Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)		
	Corporations (see Instructions for Form 5471)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		
		☐ Yes	✓ No
	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form		
	5713)	∐ Yes	✓ No

Schedule F (Form 9	990) 2016 Page 5
Part V	Prov amo meti	plemental Information ide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; unts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting nod); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide additional information (see instructions).
Returi Referen	-	Explanation
SCHEDUL	EF,	DURING 2016 INSPIRA MEDICAL CENTERS, INC , A RELATED INTERNAL REVENUE CODE SECTION 501(C)(3) TAX-

EXEMPT ORGANIZATION, made a capital contribution to JUNO ASSURANCE, LTD, its wholly owned captive insurance PART I company IN THE AMOUNT OF \$10,000,000 ON BEHALF OF AND FOR THE BENEFIT OF THIS ORGANIZATION

Additional Data

Central America and the

Caribbean

Software ID: Software Version:

EIN: 22-2508425

Name: INSPIRA HEALTH NETWORK INC

25,500,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean	1	1	Program Services	FINANCIAL VEHICLE	10,000,000

Investments

DLN: 93493319032117

OMB No 1545-0047

2015

Schedule J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.qov/form990.

Employer identification number Name of the organization INSPIRA HEALTH NETWORK INC

2			22-2508425			
Pa	rt I Questions Regarding Compensation	1				
					Yes	No
1a	Check the appropiate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III					
	┌ First-class or charter travel	Г	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiation fees			
	☐ Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the org reimbursement or provision of all of the expenses de	_	. , , , ,	1b		
2	Did the organization require substantiation prior to redirectors, trustees, officers, including the CEO/Exec		,	2		
3	Indicate which, if any, of the following the filing organ organization's CEO/Executive Director Check all thused by a related organization to establish compensation	at appl	y Do not check any boxes for methods			
	Compensation committee	Г	Written employment contract			
	Independent compensation consultant	Γ.	Compensation survey or study			
	Form 990 of other organizations	Ľ	Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, lor a related organization	Part VI	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	paymen	it?	4a		Νo
b	Participate in, or receive payment from, a supplemen	ntal non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-ba	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	ovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizat	ions m	ust complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, compensation contingent on the revenues of	, line 1a	a, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," on line 5a or 5b, describe in Part III					
6	For persons listed on Form 990, Part VII, Section A, compensation contingent on the net earnings of	, line 1a	a, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," on line 6a or 6b, describe in Part III					
7	For persons listed on Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," d			7	Yes	
8	Were any amounts reported on Form 990, Part VII, p subject to the initial contract exception described in					
	ın Part III			8		Νo
9	If "Yes" on line 8, did the organization also follow the section 53 4958-6(c)?	e rebutt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown o	of W-2 and/or 1099-MIS	3C compensation	(C) Retirement and	· ,	(E) Total of columns	(F) Compensation in
		Base (ı) compensation	(II) Bonus & incentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990
1 JOHN A DIANGELO TRUSTEE, PRESIDENT/CEO-	(i)	0	0	0	0	0	0	0
NETWORK	(ii)	672,131	260,400	41,564	710,949	51,331	1,736,375	0
EILEEN K CARDILE MS RN 2 CNA	(i)	0	0	0	0	0	0	0
EVP/PRES OF IMCW (TERM 1/2/16)	(ii)	1	124,200	56,618	0	289	181,107	0
3 THOMAS P BALDOSARO CPA	(i)	0	0	0	0	0	0	0
EVP/CHIEF FINANCIAL OFFICER	(ii)	371,739	93,100	48,423	87,720	31,709	632,691	0
4 MARVIN T WAY EVP OPERATIONS	(i)	0	0	0	0	0	0	0
	(ii)	479,850	127,926	20,322	105,657	36,754	770,509	0
5 ALKA KOHLIMDMBAEFF 43016	(i)	0	0	0	0	0	0	0
EVP/CHIEF POPULATION HEALTH	(ii)	287,370		30,330	47,158	16,237	381,095	0
6 ROBERT E FLORENTINE SVP/CHIEF PEOPLE OFFICER	(i)	0	0	0	0	0	0	0
	(ii)	262,661	61,886	60,359	98,631	29,638	513,175	0
7 MATTHEW DOONAN ESQ GENERAL COUNSEL	(i)	0	0	0	0	0	0	0
	(ii)	244,270	31,875	30,839	44,459	17,830	369,273	0
8 THOMAS PACEK VP/CHIEF INFORMATION	(i)	0	0	0	0	0	0	0
OFFICER	(ii)	276,625	25,200	25,813	46,840	25,179	399,657	0

rage 3						
Part III Supplemental Information						
Provide the information, explanation, or	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information					
Return Reference	Explanation					
4B	THE DEFERRED COMPENSATION AMOUNTS REFLECTED IN SCHEDULE J, PART II, COLUMN C FOR THE FOLLOWING INDIVIDUALS INCLUDES UNVESTED BENEFITS IN AN INTERNAL REVENUE CODE SECTION 457(F) PLAN (NON-QUALIFIED DEFERRED COMPENSATION PLAN) WHICH ARE SUBJECT TO A SUBSTANTIAL RISK OF COMPLETE FORFEITURE ACCORDINGLY, THE INDIVIDUALS MAY NEVER ACTUALLY RECEIVE THIS UNVESTED BENEFIT AMOUNT THE AMOUNTS OUTLINED HEREIN WERE NOT INCLUDED IN EACH INDIVIDUAL'S 2016 FORM W-2, BOX 5, AS TAXABLE MEDICARE WAGES JOHN A DIANGELO, \$677,824, THOMAS P BALDOSARO, CPA, \$71,820, MARVIN T WAY, \$89,757, ALKA KOHLI, M D, MBA, \$46,445, ROBERT E FLORENTINE, \$69,481, MATTHEW DOONAN, ESQ, \$29,188 and THOMAS PACEK, \$30,940					
SCHEDULE J, PART I, QUESTION 7	CERTAIN INDIVIDUALS INCLUDED IN SCHEDULE J, PART II RECEIVED A BONUS DURING CALENDAR YEAR 2016 WHICH AMOUNTS WERE					

Page 3

Schedule J (Form 990) 2015

INCLUDED IN SCHEDULE J, PART II, COLUMN B(II) HEREIN AND IN EACH INDIVIDUAL'S 2016 FORM W-2, BOX 5, AS TAXABLE MEDICARE WAGES PLEASE REFER TO THIS SECTION OF THE FORM 990, SCHEDULE J FOR THIS INFORMATION BY PERSON BY AMOUNT

SCHEDULE J, PART II, COLUMN B

Schedule 1 (Form 990) 2015

ICERTAIN INDIVIDUALS INCLUDED IN SCHEDULE LOFTHIS FEDERAL FORM 990 RECEIVED COMPENSATION WITH RESPECT TO PAID TIME

OFF, WHICH WAS INCLUDED IN SCHEDULE J. PART II. COLUMN B(III) HEREIN AND IN EACH INDIVIDUAL'S 2016 FORM W-2. BOX 5. AS

(III) TAXABLE MEDICARE WAGES

efile GRAPH	IC print	- DO NOT PROCESS	As Filed Data -		DLN:	93493319032117
SCHEDUL	ΕO	Sunnlement	al Informatio	n to Form 990 or 9	90-F7	OMB No 1545-0047
(Form 990 or EZ) Department of the T	reasury	Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.		ions on on.	2016 Open to Public Inspection	
Name of the organization INSPIRA HEALTH NETWORK INC				Employer identi	fication number	
990 Schedule	e O, Sup _l	plemental Informatio	n		,	
Return Reference				Explanation		
CORE FORM, PART I	TO THE	CURRENT PRESENTATIO	N ON THE ORGANIZ	PRIOR YEAR BALANCES PR ATION'S AUDITED CONSOLIE IE NET ASSETS OF THE ORG	ATED FINANCIAL	STATEMENTS

PREVIOUSLY REPORTED

	,
Return Reference	Explanation
CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	BACKGROUND ========= INSPIRA HEALTH NETWORK, INC IS THE TAX-EXEMPT PARENT ORGANIZATION OF INSPIRA HEALTH NETWORK INSPIRA HEALTH NETWORK, INC IS THE SOLE CORPORATE MEMBER OR STO CKHOLDER OF VARIOUS NOT FOR-PROFIT AND FOR-PROFIT ENTITIES THE INTERNAL REVENUE SERVICE ("IRS") HAS RECOGNIZED INSPIRA HEALTH NETWORK, INC AS A TAX-EXEMPT ORGANIZATION UNDER INTE RNAL REVENUE CODE SECTION 501(C)(3) INSPIRA HEALTH NETWORK, INC IS THE TAX-EXEMPT PARENT ORGANIZATION OF A TAX-EXEMPT INTEGRATED HEALTH CARE DELIVERY SYSTEM WHICH INCLUDES INSPIRA MEDICAL CENTERS, INC ("IMC") AND INSPIRA MEDICAL CENTER WOODBURY, INC ("IMC") MISSION TO PROVIDE HIGH QUALITY HEALTH SERVICES THAT IMPROVE THE LIVES OF ALL WE SERVE VISION INSPIRA HEALTH NETWORK IS THE REGION'S LEADING NETWORK OF HEALTHCARE PROVIDERS, DELIVERING THE FULL CONTINUUM OF PRIMARY, ACUTE AND ADVANCED CARE SERVICES INSPIRA MEDICAL CENTERS & INSPIRA MEDICAL CENTER WOODBURY ====================================

	
Return Reference	Explanation
CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	NCIAL ASSISTANCE THEY PROVIDE THESE RECORDS INCLUDE THE AMOUNT OF CHARGES FOREGONE FOR SE RVICES AND SUPPLIES FURNISHED UNDER THEIR FINANCIAL ASSISTANCE POLICIES AS A LEADING PROVIDER OF HEALTH SERVICES, INSPIRA HEALTH NETWORK MUST PLAY A KEY ROLE IN FOSTERING GOOD HEALTH IN SOUTHERN NEW JERSEY TO BE HIGHLY EFFECTIVE IN THIS ROLE, THE ENTIRE INSPIRA TEAM MUST SHARE A CORE SET OF VALUES AND BELIEFS - A CULTURE DURING THE PAST YEAR, OUR HEALTH NE SHARE A CORE SET OF VALUES AND BELIEFS - A CULTURE DURING THE PAST YEAR, OUR HEALTH NE SHOWER HAS FOCUSED ON CLEARLY DEFINING WHAT IT MEANS TO "BE INSPIRA" THROUGH THIS EXERCISE. WE HAVE MADE MAJOR STRIDES TOWARD 100 PERCENT ADOPTION OF A CULTURE BUILT UPON PATIENT SAFETY, CLINICAL EXCELLENCE AND CREATING A WOW EXPERIENCE EDUCATION, TRAINING AND REINFOR CEMENT BY LEADERSHIP HAVE HELPED OUR STAFF INTERNALIZE WHAT IT MEANS TO "BE INSPIRA" THIS TRANSFORMATION CAN BE SEEN AND FELT IN THE WAY OUR EMPLOYEES AND PHYSICIANS CARRY OUT THE IR DAILY RESPONSIBILITIES THIS PAST YEAR SAW THE OPENING OF NEW URGENT CARE CENTERS, FAMILY MEDICINE PRACTICES AND AN IMAGING CENTER, ALL AIMED AT ENHANCING ACCESS AND IMPROVING THE HEALTH OF OUR COMMUNITIES IN ADDITION, TWO TRANSFORMATIVE PROJECTS THAT WILL SUPPORT A ND STRENGTHEN OUR CULTURE WERE LAUNCHED DAILY SAFETY BRIEFINGS AND THE DESIGN AND DEVELOP MENT OF A NETWORK-WIDE ELECTRONIC MEDICAL RECORD THE BRIEFINGS BRING TOGETHER LEADERS FROM DOZENS OF DEPARTMENTS TO SHARE ANY SAFETY CONCERNS THEY MAY HAVE CONCERNS ARE ADDRESSED RAPIDLY, OFTEN WITHIN THE HOUR THE LEADING-EDGE ELECTRONIC MEDICAL RECORD THE BRIEFING REING TOMORK INSTANT ACCESS TO THE MOST UP-TO-DATE INFORMATION ABOUT EACH OF THEIR PATIENTS. THIS NEW TECHNOLOGY WILL FURTHER ELEV ATE PATIENT SAFETY, CLINICAL EXCELLENCE AND THE PATIENT SHE NEW KINSTANT ACCESS TO FURL MOST UP-TO-DATE INFORMATION ABOUT EACH OF THEIR PATIENTS. THIS NEW TECHNOLOGY WILL FURTHER ELEV ATE PATIENT SAFETY, CLINICAL EXCELLENCE AND THE PATIENT SAFETY, CLINICAL EXCELLENCE AND THE PATIENT SERVENCE GROWTH HELPS

Return Reference	Explanation
CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	AUTHORITY TO CREATE A REDEVELOPMENT PLAN FOR THE WOODBURY CAMPUS IN 2016, WE ADDED HYPERB ARIC OXYGEN THERAPY TO OUR WOUND CARE CENTER IN WOODBURY WHEN A PATIENT IS PLACED IN ONE OF THE TWO CHAMBERS THAT ARE FILLED WITH 100 PERCENT PURE OXYGEN, THEIR BODYS NATURAL HEAL ING MECHANISMS ARE GIVEN A BOOST GROWTH ALSO MEANS BEING RESPONSIVE TO INCREASING DEMAND FOR SERVICES AT INSPIRA MEDICAL CENTER VINELAND, EMERGENCY DEPARTMENT VISITS HAVE INCREAS ED BY 22 PERCENT SINCE 2011 THATS THE EQUIVALENT OF NEARLY 40 ADDITIONAL PATIENTS PER DAY THE MOST RAPID INCREASES HAVE OCCURRED DURING THE PAST 18 MONTHS TO ADDRESS THIS INCREASE IN DEMAND, AN EXPANSION PROJECT WAS CONSIDERED, PLANS WERE DRAWN AND OUR BOARD OF TRUST EES APPROVED THE CONSTRUCTION OF A DISTINCT 11-BAY SENIOR ER THIS WILL BOTH INCREASE OUR ABILITY TO EFFICIENTLY HANDLE MORE PATIENT VISITS AND PROVIDE A MORE SENIOR-FRIENDLY ENVIR ONMENT, COMPLETE WITH SPECIALIZED EQUIPMENT AND AMENITIES, AND STAFF WHO ARE FULLY FOCUSED ON THE CARE OF PATIENTS 65 AND OLDER A NEW 36-BED INPATIENT UNIT, AS PART OF A TWO-STORY ADDITION, HAS ALSO BEEN APPROVED FOR THE VINELAND CAMPUS IN ADDITION TO HELPING US ACCOM MODATE THE GROWING DEMAND FOR INPATIENT CARE, THIS INPATIENT WING WILL EXPEDITE THE PROCESS FOR ER PATIENTS WHO REQUIRE AN INPATIENT CARE, THIS INPATIENT WING WILL EXPEDITE THE PROCESS FOR ER PATIENTS WHO REQUIRE AN INPATIENT CARE, THIS INPATIENT WING WILL EXPEDITE THE PROCESS FOR ER PATIENTS WHO REQUIRE AN INPATIENT ADMISSION TO A NURSING UNIT STRATEGIES AND ALL IANCES

Return Reference	Explanation
CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	AND NOW ITS EASIER THAN EVER BEFORE TO CONNECT WITH THESE, AND HUNDREDS OF OTHER INSPIRA S ERVICES, BY USING OUR INSPIRA ACCESS APP OR CALLING OUR HEALTHCARE CONCIERGE (1-800-INSPIR A) AND NOW ITS EASIER THAN EVER BEFORE TO CONNECT WITH THESE, AND HUNDREDS OF OTHER INSPI RA SERVICES, BY USING OUR INSPIRA ACCESS APP OR CALLING OUR HEALTHCARE CONCIERGE (1-800-IN SPIRA) AND NOW ITS EASIER THAN EVER BEFORE TO CONNECT WITH THESE, AND HUNDREDS OF OTHER I NSPIRA SERVICES, BY USING OUR INSPIRA ACCESS APP OR CALLING OUR HEALTHCARE CONCIERGE (1-800-IN SPIRA) AND NOW ITS EASIER THAN EVER BEFORE TO CONNECT WITH THESE, AND HUNDREDS OF OTHER I NSPIRA SERVICES, BY USING OUR INSPIRA ACCESS APP OR CALLING OUR HEALTHCARE CONCIERGE (1-80 0-INSPIRA) PATIENT SAFETY

Return Reference	Explanation
CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	ANSLATES INTO INCREASED COSTS OF MORE THAN \$400 MILLION ANNUALLY IN 2016, OUR HOSPITALS S UCCESSFULLY REDUCED CATHETER-ASSOCIATED URINARY TRACT INFECTIONS BY MORE THAN 50 PERCENT, ACHIEVING A RATE 30 PERCENT BELOW EXPECTED, ACCORDING TO THE CENTERS FOR DISEASE CONTROL A ND PREVENTION THIS IMPROVEMENT WAS ACCOMPLISHED THROUGH STRICT ADHERENCE TO BEST PRACTICES RELATED TO CATHETER USE INSPIRA MEDICAL CENTERS ELMER, VINELAND AND WOODBURY REDUCED CA THETER-ASSOCIATED URINARY TRACT INFECTIONS BY MORE THAN 50% CLINICAL EXCELLENCE ———————————————————————————————————

Return Reference	Explanation
CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	ATION OF CRITICAL-CARE NURSES THESE AWARDS RECOGNIZE EXCELLENCE IN CRITICAL CARE NURSING NATIONAL ACCREDITATION FOR METABOLIC AND BARIATRIC SURGERY INSPIRA MEDICAL CENTER VINELA ND RECEIVED ACCREDITATION AS A COMPREHENSIVE CENTER BY THE METABOLIC AND BARIATRIC SURGERY ACCREDITATION AND QUALITY IMPROVEMENT PROGRAM COMMISSION ON CANCER THE CANCER PROGRAM A T INSPIRAS FRANK AND EDITH SCARPA REGIONAL CANCER PAVILION WAS GRANTED THREE-YEAR ACCREDIT ATION BY THE COMMISSION ON CANCER OF THE AMERICAN COLLEGE OF SURGEONS THE PROGRAM HAS CON TINUOUSLY HELD THIS ACCREDITATION SINCE 1989 TOMORROWS PHYSICIANS ————————————————————————————————————

	;
Return Reference	Explanation
CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	THE WOW EXPERIENCE

Return Reference	Explanation
CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	N SUPPORTED PROJECTS RECOMMENDED BY INSPIRA STAFF EACH OF THESE INITIATIVES FOCUS ON ENHA NCING THE CARE AND SERVICE WE PROVIDE PROJECTS RANGE FROM SPECIALIZED EQUIPMENT, TO PATIE NT EDUCATION MATERIALS, TO AMENITIES THAT PROVIDE ADDITIONAL COMFORT TO PATIENTS AND THEIR FAMILIES AFTER SURPASSING A CUMULATIVE TOTAL OF MORE THAN \$500,000 IN SUPPORT, INSPIRA A UXILIARY CUMBERLAND COUNTY AND INSPIRA AUXILIARY ELMER CONTINUED TO ENGAGE OUR COMMUNITIES AND EMPLOYEES THROUGH VARIOUS EVENTS AND FUNDRAISES, INCLUDING THEIR BIG YARD SALE, PRIN CESS PARTY AND VENDOR SALES THE RELATIONSHIPS THEY FORM WITH OUR COMMUNITIES AND EMPLOYEES THROUGH VARIOUS EVENTS AND FUNDRAISES, INCLUDING THEIR BIG YARD SALE, PRIN CESS PARTY AND VENDOR SALES THE RELATIONSHIPS THEY FORM WITH OUR COMMUNITIES ARE INVALUABLE TO OUR SUCCESS AS A FOUNDATION ONCE AGAIN, THE ANNUAL COMMUNITIES ARE INVALUABLE TO OUR SUCCESS AS A FOUNDATION ONCE AGAIN, THE ANNUAL COMMUNITIES ARE INVALUABLE TO OUR SUCCESS AS A FOUNDATION ONCE AGAIN, THE ANNUAL COMMUNITIES ARE INVALUABLE TO SURPORT SO SOCIALIZE AND A GREAT OPPORTUNITY FOR HUNDREDS OF INSPIRA HEALTH NETWORK SUPPORTER S TO SOCIALIZE AND GET ACQUAINTED AT THIS SIGNATURE EVENT, WE ALSO TAKE TIME TO THANK THO SE INDIVIDUALS, FAMILIES AND COMPANIES THAT STRENGTHEN OUR HEALTH NETWORK THROUGH THEIR GE NEROSITY INSPIRA FOUNDATION GLOUCESTER COUNTY COMMUNITIES SERVED BY INSPIRA HEALTH NETWORK THE FUNDATION SUCCESS IS DRIVEN BY GENEROUS AND DEDICATED COMMUNITY MEMBERS, EMPLOYEES, AND V OLUNTEERS THE COMMITMENT OF THESE SPECIAL INDIVIDUALS HELPS TO FULFILL OUR MISSION TO SUP PORT WELLNESS PROGRAMS, CLINICAL SERVICES, EQUIPMENT ACQUISITIONS, AND FACILITY ENHANCEMEN TS AT INSPIRA MEDICAL CENTER WOODBURY AND THROUGHOUT GLOUCESTER COUNTY IN 2016, THE FOUND ATION RAISED AND APPROVED FUNDING FOR A RANGE OF PROJECTS THAT BENEFIT THOSE SERVED BY INS PIRA HEALTH NETWORK THESE INCLUDE - NEW PATIENT CHAIRS THAT AID HEALING BY ALLOWING FOR UPRIGHT AND RECLINED POSITIONS, - EDUCATIONAL PICTURE BOOKS ABOUT NEWBORN SAFETY, - FURNIT U

B. (B. (
Return Reference	Explanation
CORE FORM, PART III, STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	ND DRUG ABUSE RELATED TO PRESCRIPTION DRUGS AND HEROIN IN SOUTHERN NEW JERSEY HAVE INCREAS ED AT DRAMATIC RATES GLOUCESTER COUNTYS MORTALITY RATE FROM OPIOID OVERDOSE RANKS AMONG T HE HIGHEST IN THE STATE AND CUMBERLAND AND SALEM COUNTIES ARE NOT FAR BEHIND, RANKING AMON G THE TOP THIRD FOR HIGHEST MORTALITY SADLY, THESE STATISTICS ALIGN WITH OUR NATIONS EPID EMIC OF THE MISUSE AND ABUSE OF PRESCRIPTION DRUGS IN 2016, INSPIRA PARTNERED WITH THE CU MBERLAND, SALEM, GLOUCESTER HEALTH AND WELLNESS ALLIANCE TO LAUNCH THE NETWORKS LARGEST CO MINUNITY BENEFIT PROGRAM YET TO PROVIDE COMMUNITY AGENCIES WITH THE DETERRA DRUG DEACTIVATION SYSTEM FREE OF CHARGE INSPIRA HAS ALREADY DISTRIBUTED ALMOST 15,000 OF THE 50,000 DEAC TIVATION POUCHES IT PURCHASED BY PARTNERING WITH LOCAL AGENCIES TO DISTRIBUTE DETERRA TO COMMUNITY MEMBERS, INSPIRA HOPES TO GREATLY REDUCE THE AMOUNT OF OLD OR UNUSED PRESCRIPTION DRUGS IN HOMES AND STOP ADDICTION BEFORE IT BEGINS NEARLY HALF OF HEROIN USERS START BY ABUSING PRESCRIPTION DRUGS DETERRA IS A DRUG DEACTIVATION PRODUCT THAT CAN BE USED FOR E ASY AND ENVIRONMENTALLY FRIENDLY DISPOSAL OF PRESCRIPTION DRUGS AT HOME A COMMUNITY BENEFIT IS A PROGRAM OR ACTIVITY THAT PROVIDES TREATMENT AND/OR PROMOTES HEALTH AND HEALING IN RESPONSE TO AN IDENTIFIED COMMUNITY NEED WHILE IT HAS ONLY BEEN SINCE 2008 THAT THE FEDER AL GOVERNMENT HAS REQUIRED THE NATIONS 2,900 HOSPITALS TO REPORT THEIR COMMUNITY BENEFITS TO SUPPORT THEIR NOT-FOR-PROFIT TAX FILLING, INSPIRA PROUDLY FOSTERS A CENTURY-OLD LEGACY OF IDENTIFYING, AND RESPONDING, TO OUR COMMUNITIES CHANGING HEALTH AND HEALING IN MERSPONDING, TO OUR COMMUNITIES CHANGING HEALTH CARE NEEDS 2016 TOTAL C OMMUNITY BENEFIT = \$71, 443,720 FINANCE - A STRONG FINANCIAL OUTLOOK

Return Reference	Explanation
CORE FORM, PART VI, SECTION B, QUESTION 11B	THE ORGANIZATION IS THE TAX-EXEMPT PARENT ENTITY OF INSPIRA HEALTH NETWORK, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") THIS ORGANIZATION'S FEDERAL FORM 990 WAS PROVIDED FOR REVIEW TO EACH MEMBER OF THE ORGANIZATION'S GOVERNING BODY (ITS BOARD OF TRUSTEES) PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE ("IRS") IN ADDITION, THE ORGANIZATION'S FEDERAL FORM 990 WAS ALSO PROVIDED TO THE ORGANIZATION'S FINANCE/AUDIT COMMITTEE PRIOR TO FILING WITH THE IRS THE ORGANIZATION'S FINANCE/AUDIT COMMITTEE HAS ASSUMED THE RESPONSIBILITY TO OVERSEE AND COORDINATE THE FEDERAL FORM 990 PREPARATION, REVIEW AND FILING PROCESS FOR ALL TAX-EXEMPT AFFILIATES WITHIN THE SYSTEM AS PART OF THE ORGANIZATION'S FEDERAL FORM 990 TAX RETURN PREPARATION PROCESS THE SYSTEM HIRED A PROFESSIONAL CERTIFIED PUBLIC ACCOUNTANT ("CPA") FIRM WITH EXPERIENCE AND EXPERTISE IN BOTH HEALTHCARE AND NOT-FOR-PROFIT TAX RETURN PREPARATION TO PREPARE THE FEDERAL FORM 990 THE CPA FIRM'S TAX PROFESSIONALS WORKED CLOSELY WITH THE ORGANIZATION'S FINANCE PERSONNEL AND SYSTEM INDIVIDUALS INCLUDING GENERAL COUNSEL, EXECUTIVE VICE PRESIDENT/CHIEF FINANCIAL OFFICER, VICE PRESIDENT OF FINANCE AND VARIOUS OTHER INDIVIDUALS ("INTERNAL WORKING GROUP") TO OBTAIN THE INFORMATION NEEDED IN ORDER TO PREPARE A COMPLETE AND ACCURATE TAX RETURN THE CPA FIRM PREPARED A DRAFT FEDERAL FORM 990 AND FURNISHED IT TO THE ORGANIZATION'S INTERNAL WORKING GROUP FOR REVIEW THE ORGANIZATION'S INTERNAL WORKING GROUP FOR REVIEW THE ORGANIZATION'S INTERNAL WORKING GROUP FOR FINAL FINAL FORM 990 AND DISCUSSED QUESTIONS AND COMMENTS WITH THE CPA FIRM REVISIONS WERE MADE TO THE DRAFT FEDERAL FORM 990 AND DISCUSSED QUESTIONS AND COMMENTS WITH THE CPA FIRM REVISIONS WERE MADE TO THE DRAFT FEDERAL FORM 990 AND DISCUSSED QUESTIONS AND COMMENTS WITH THE CPA FIRM REVISIONS WERE MADE TO THE DRAFT FEDERAL FORM 990 AND DISCUSSED QUESTIONS AND COMMENTS WITH THE CPA FIRM REVISIONS WERE MADE TO THE DRAFT FEDERAL FORM 990 AND DISCUSSED QUESTIONS AND COMMENTS WITH THE CPA FIRM REVISIONS WER

Return Reference	Explanation
CORE FORM, PART VI, SECTION B, QUESTION 12	THE ORGANIZATION IS THE TAX-EXEMPT PARENT ENTITY OF INSPIRA HEALTH NETWORK, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") THE SYSTEM HAS A WRITTEN CONFLICT OF INTEREST POLICY WITH WHICH ALL AFFILIATES REGULARLY MONITOR AND ENFORCE COMPLIANCE THE CONFLICT OF INTEREST POLICY REQUIRES THAT A CONFLICT OF INTEREST DISCLOSURE STATEMENT, CONSISTENT WITH BEST GOVERNANCE PRACTICES AND INTERNAL REVENUE SERVICE GUIDELINES, BE CIRCULATED ANNUALLY TO ALL TRUSTEES/DIRECTORS, OFFICERS, KEY EMPLOYEES AND COMMITTEE MEMBERS (COLLECTIVELY, "INSPIRA MANAGEMENT") WITHIN THE SYSTEM ALL MEMBERS OF INSPIRA MANAGEMENT ARE REQUIRED TO REVIEW THE EXISTING CONFLICT OF INTEREST POLICY ANNUALLY AND SIGN A DISCLOSURE STATEMENT WHICH AFFIRMS THAT THEY (A) HAVE RECEIVED A COPY OF THIS CONFLICT OF INTEREST POLICY, (B) HAVE READ AND UNDERSTOOD THE POLICY, (C) HAVE AGREED TO COMPLY WITH THE POLICY, AND (D) UNDERSTAND THAT THE ORGANIZATION IS A CHARITABLE, TAX-EXEMPT ORGANIZATION AND THAT, IN ORDER TO MAINTAIN ITS FEDERAL TAX EXEMPTION, IT MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ONE OR MORE OF ITS TAX-EXEMPT PURPOSES PER THE SYSTEM'S CONFLICT OF INTEREST POLICY, ANY MEMBER OF INSPIRA MANAGEMENT HAVING A POTENTIAL OR ACTUAL SIGNIFICANT FINANCIAL OR PERSONAL INTEREST IN ANY TRANSACTION OR ARRANGEMENT, SHALL MAKE A PROMPT, FULL AND FRANK DISCLOSURE OF HIS OR HER INTEREST TO THE APPLICABLE GOVERNING BOARD OR A COMMITTEE THEREOF WHICH IS CONSIDERING THE AUTHORIZATION, APPROVAL, RATIFICATION, OR SIMILAR ACTION OF SUCH TRANSACTION OR ARRANGEMENT PRIOR TO THE ORGANIZATION ACTING ON SUCH TRANSACTION OR ARRANGEMENT THE COMPLETED CONFLICT OF INTEREST DISCLOSURE STATEMENTS ARE RETURNED TO THE SYSTEM'S GENERAL COUNSEL FOR REVIEW THEREAFTER, GENERAL COUNSEL presents any conflicts of interest to THE NETWORK'S GOVERNANCE COMMITTEE FOR ITS REVIEW AND DISCUSSION

990	Sched	ule O	, Supp	lemental	l Informati	on

Return Reference	Explanation
CORE FORM, PART VI, SECTION B, QUESTION 15	THE ORGANIZATION IS THE TAX-EXEMPT PARENT ENTITY OF INSPIRA HEALTH NETWORK, A TAX-EXEMPT I NTEGRATED HEALTHCARE DELIVERY SYSTEM "SYSTEM") THIS FILING ORGANIZATION ITSELF HAS NO PA ID SENIOR MANAGEMENT PERSONNEL RECEIVING COMPENSATION DIRECTLY FROM THIS ORGANIZATION RAT HER, KEY SENIOR MANAGEMENT PERSONNEL ARE EMPLOYED INSPIRA MEDICAL CENTERS, INC. HOWEVER, THE COMPENSATION AND BENEFITS OF THESE INDIVIDUALS ARE SHOWN ON THIS TAX RETURN BECAUSE THE Y ARE OFFICERS OR KEY EMPLOYEES OF THIS ORGANIZATION ACCORDINGLY, THIS ORGANIZATION'S BOA DO FO TRUSTEES HAS AN EXECUTIVE COMPENSATION COMMITTEE ("COMMITTEE") THE COMMITTEE HAS AD OPTED A WRITTEN EXECUTIVE COMPENSATION PHILOSOPHY WHICH IT FOLLOWS WHEN IT REVIEWS AND APP ROVES OF THE COMPENSATION AND BENEFITS OF THE ORGANIZATION'S SENIOR MANAGEMENT INCLUDING, BUT NOT LIMITED TO, THE PRESIDENT/CHIEF EXECUTIVE OFFICER AND All executive vice president sand senior vice presidents that report directly to the president/chief executive officer ("senior management") THE COMMITTEE REVIEWS THE "TOTAL COMPENSATION" OF THE INDIVIDUALS WHICH ITS INTENDED TO INCLUDE BOTH CURRENT AND DEFERRED COMPENSATION AND ALL EMPLOYEE BENEF ITS, BOTH QUALIFIED AND NON-QUALIFIED THE COMMITTEE'S REVIEW IS DONE ON AT LEAST AN ANNUAL BASIS AND ENSURES THAT THE "TOTAL COMPENSATION" OF SENIOR MANAGEMENT OF THE ORGANIZATION IS REASONABLE THE ACTIONS TAKEN BY THE COMMITTEE RABLE THE ORGANIZATION TO RECEIVE THE REBUTTABLE PRESUMPTION OF REASONABLENESS FOR PURPOSES OF INTERNAL REVENUE CODE SECTION 495 8 WITH RESPECT TO THE TOTAL COMPENSATION OF CERTAIN MEMBERS OF THE SENIOR MANAGEMENT TEAM THE THREE FACTORS WHICH MUST BE SATISFIED IN ORDER TO RECEIVE THE REBUTTABLE PRESUMPTION OF REASONABLENESS FOR PURPOSES OF INTERNAL REVENUE CODE SECTION AND ASSENCE OF THE FOLLOWING 1 THE COMPENSATION ARRANGEMENT TEAM THE THREE FACTORS WHICH MUST BE SATISFIED IN ORDER TO RECEIVE THE REBUTTABLE PRESUMPTION OF REASONABLENESS FOR PURPOSES OF ONE THE REBUTMABLE PRESUMPTION OF THE APPLICABLE TAX-EXEMPT ORGANIZATION WHICH IS CO

Return

Reference	
CORE	HICH THE EXECUTIVE COMPENSATION AND BENEFITS WAS REVIEWED AND SUBSEQUENTLY APPROVED. THE A
FORM,	CTIONS OUTLINED ABOVE WITH RESPECT TO THE COMMITTEE AND THE ESTABLISHMENT OF THE REBUTTABLE
PART VI,	PRESUMPTION OF REASONABLENESS ONLY APPLIES TO CERTAIN SENIOR MANAGEMENT PERSONNEL THE C
SECTION B,	OMPENSATION AND BENEFITS OF CERTAIN OTHER INDIVIDUALS CONTAINED IN THIS FORM 990 ARE REVIE WED
QUESTION	ANNUALLY BY THE PRESIDENT/CHIEF EXECUTIVE OFFICER WITH ASSISTANCE FROM INSPIRA MEDICAL CENTERS
15	HUMAN RESOURCES DEPARTMENT IN CONJUNCTION WITH THE INDIVIDUAL'S JOB PERFORMANCE DURING THE
	YEAR, COMPENSATION IS BASED UPON OTHER OBJECTIVE FACTORS DESIGNED TO ENSURE THA T REASONABLE
	AND FAIR MARKET VALUE COMPENSATION IS PAID BY INSPIRA MEDICAL CENTERS, INC O THER OBJECTIVE
	FACTORS INCLUDE MARKET SURVEY DATA FOR COMPARABLE POSITIONS, INDIVIDUAL GOA LS AND OBJECTIVES,
	PERSONNEL REVIEWS, EVALUATIONS, SELF-EVALUATIONS AND PERFORMANCE FEEDBA CK MEETINGS

Explanation

Return Reference CORE THE ORGANIZATION'S FILED CERTIFICATE OF INCORPORATION AND ANY AMENDMENTS CAN BE OBTAINED AND

990 Schedule O, Supplemental Information

FORM, PART VI, SECTION C, QUESTION

Return Explanation

990 Schedule O, Supplemental Information

Reference

CORE FORM, PART VII AND SCHEDULE J, PART II REFLECTS A BOARD MEMBER/OFFICER OF THIS ORGANIZATION WHO RECEIVED COMPENSATION AND BENEFITS FROM A RELATED ORGANIZATIONS PLEASE NOTE THIS REMUNERATION WAS FOR SERVICES RENDERED AS FULL-TIME EMPLOYEE OF THE RELATED ORGANIZATION AND NOT FOR SERVICES RENDERED AS A VOTING MEMBER/OFFICER OF THIS ORGANIZATION'S BOARD OF TRUSTEES J

Return

Reference	
CORE	CERTAIN INDIVIDUALS WERE REPORTED AS OFFICERS ON THE ORGANIZATIONS 2015 FORM 990, CORE FORM, PART
FORM,	VII AND SCHEDULE J, PART II UPON A REVIEW OF THEIR RESPECTIVE DUTIES, ROLES AND RESPONSIBILITIES IT WAS
PART VII	DETERMINED THAT THESE INDIVIDUALS DO NOT SATISFY THE CRITERIA TO BE AN OFFICER OR KEY EMPLOYEE
AND	UNDER (1) FORM 990 RULES, REGULATIONS AND INSTRUCTIONS, (2) STATE OF NEW JERSEY LAW, OR (3) THE
SCHEDULE	ORGANIZATION'S BYLAWS ACCORDINGLY, THESE INDIVIDUALS HAVE NOT BEEN INCLUDED ON THIS 2016 FORM 990
J	AS EITHER AN OFFICER, KEY EMPLOYEE OR A FORMER OFFICER NOR SHOULD HAVE BEEN REPORTED ON
	PREVIOUS YEARS FORMS 990 IN ADDITION, CERTAIN INDIVIDUALS WERE REPORTED AS OFFICERS ON THE 2015
	FORM 990, CORE FORM, PART VII AND SCHEDULE J UPON A REVIEW OF THEIR RESPECTIVE DUTIES, ROLES AND
	RESPONSIBILITIES IT WAS DETERMINED THAT THESE INDIVIDUALS DO NOT SATISFY THE CRITERIA TO BE AN
	OFFICER UNDER (1) FORM 990 RULES, REGULATIONS AND INSTRUCTIONS, (2) STATE OF NEW JERSEY LAW, OR (3)
	THE ORGANIZATION'S BYLAWS HOWEVER, IT WAS DETERMINED THAT THESE INDIVIDUALS SATISFY THE CRITERIA
	TO BE CLASSIFIED AS A KEY EMPLOYEE FOR FORM 990 REPORTING PURPOSES ACCORDINGLY, THESE INDIVIDUALS
	HAVE BEEN INCLUDED ON THIS 2016 FORM 990 AS A KEY EMPLOYEE PLEASE NOTE THAT THE ORGANIZATION DID
	NOT AMEND ITS 2015 FORM 990 WITH RESPECT TO THE RECLASSIFICATIONS OUTLINED ABOVE

Explanation

Return Reference	Explanation
CORE FORM, PART VII, SECTION A, COLUMN B	THIS ORGANIZATION IS THE TAX-EXEMPT PARENT ENTITY OF INSPIRA HEALTH NETWORK, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") THE SYSTEM INCLUDES BOTH FOR-PROFIT AND NOT FOR-PROFIT ORGANIZATIONS CERTAIN BOARD OF TRUSTEE MEMBERS AND OFFICERS LISTED ON CORE FORM, PART VII AND SCHEDULE J OF THIS FORM 990 MAY HOLD SIMILAR POSITIONS WITH BOTH THIS ORGANIZATION AND OTHER AFFILIATES WITHIN THE SYSTEM THE HOURS SHOWN ON THIS FORM 990, FOR BOARD MEMBERS WHO RECEIVE NO COMPENSATION FOR SERVICES RENDERED IN A NON-BOARD CAPACITY, REPRESENT THE ESTIMATED HOURS DEVOTED PER WEEK FOR THIS ORGANIZATION TO THE EXTENT THESE INDIVIDUALS SERVE AS A MEMBER OF THE BOARD OF TRUSTEES OF OTHER RELATED ORGANIZATIONS IN THE SYSTEM, THEIR RESPECTIVE HOURS PER WEEK PER ORGANIZATION ARE APPROXIMATELY THE SAME AS REFLECTED IN CORE FORM, PART VII OF THIS FORM 990 THE HOURS REFLECTED ON CORE FORM, PART VII OF THIS FORM 990, FOR BOARD MEMBERS WHO RECEIVE COMPENSATION FOR SERVICES RENDERED IN A NON-BOARD CAPACITY, PAID OFFICERS OR KEY EMPLOYEES, REFLECT TOTAL HOURS WORKED PER WEEK ON BEHALF OF THE SYSTEM, NOT SOLELY THIS ORGANIZATION

Return Explanation

CORE
FORM,
PART XI,
QUESTION 9

Return

Reference	
CORE FORM, PART XII, QUESTION 2	THE ORGANIZATION IS THE TAX-EXEMPT PARENT ENTITY OF INSPIRA HEALTH NETWORK ("NETWORK"), A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") AN INDEPENDENT CPA FIRM AUDITED THE CONSOLIDATED FINANCIAL STATEMENTS OF THE NETWORK AND ALL ENTITIES WITHIN THE SYSTEM FOR THE YEARS ENDED DECEMBER 31, 2016 AND DECEMBER 31, 2015, RESPECTIVELY THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS CONTAIN CONSOLIDATING SCHEDULES ON AN ENTITY BY ENTITY BASIS THE INDEPENDENT CPA FIRM ISSUED AN UNQUALIFIED OPINION WITH RESPECT TO THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS EACH YEAR THE ORGANIZATION'S FINANCE/AUDIT COMMITTEE HAS ASSUMED RESPONSIBILITY FOR THE OVERSIGHT OF THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS, WHICH INCLUDES THE SELECTION OF AN INDEPENDENT AUDITOR

Explanation

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** (Form 990)

Department of the Treasury

INSPIRA HEALTH NETWORK INC

Internal Revenue Service Name of the organization

Part I

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

22-2508425

Employer identification number

OMB No 1545-0047 2016

DLN: 93493319032117

Open to Public Inspection

Schedule R (Form 990) 2016

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. ► Attach to Form 990.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity		(c) Legal domicile (s or foreign count	state try)	(d) Total income	(e) End-of-year assets	(f) Direct controllir entity	ng	
(1) INSPIRA MANAGEMENT SERVICES LLC 509 NORTH BROAD STREET WOODBURY, NJ 08096 45-4265068	MANAGEMENT		NJ		С	25,000	NETWORK		_
(2) INSPIRA CARE CONNECT LLC 165 BRIDGETON PIKE MULLICA HILL, NJ 08062 46-5745887	MSSP ACO		NJ		C	75	NETWORK		
									_
									_
Part II Identification of Related Tax-Exempt Organizations Concluded tax-exempt organizations during the tax year. See Additional Data Table	L Complete if the orga	ınızatı	on answered	"Yes"	on Form 990,	Part IV, line 34 b	lecause it had one o	more	_
(a) Name, address, and EIN of related organization	(b) Primary activity		(c) I domicile (state preign country)		(d) pt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(13) co ent	ıty?
								Yes	No
		l .							1

Cat No 50135Y

one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization

(k) Percentage ownership

(ı)

Code V-UBI General or

(j)

related orgánization			domicile (state or foreign country)	entity		income(relat unrelated, excluded fro tax under sections 51: 514)	m	end-of-year assets	alloca	tions?	amount in box 20 of Schedule K-1 (Form 1065)	mana part		owner	ship
						3147			Yes	No		Yes	No		
(1) BPOC LP 333 IRVING AVENUE BRIDGETON, NJ 08302		REAL ESTATE	NJ	N/A											
22-2956029 (2) OAK & MAIN SURGICTR 907 NORTH MAIN ROAD VINELAND, NJ 08360		HEALTHCARE SVCS	ΝJ	N/A											
22-3532371 (3) GLOUC CTY SURG CTR		HEALTHCARE	NJ	N/A											—
163 BRIDGETON PIKE BLDG B MULLICA HILL, NJ 08062 26-1157885		SVCS													
(4) INSPIRA HLTH PTRS 2950 COLLEGE DRIVE VINELAND, NJ 08360		HEALTHCARE ACO	NJ	NETWORK	< RELATED		-3,485	69,078		No			No	51 0	00 %
46-5550615 (5) INSPIRA SJ UC MGT		URGENT CARE	NJ	NA											
165 BRIDGETON PIKE MULLICA HILL, NJ 08062 81-3186749		MGT													
Part IV Identification of Related Organization because it had one or more related organizations.								wered "Ye	s" on	Form	990, Part I'	v, lın	e 34		
See Additional Data Table (a) Name, address, and EIN of related organization	(b) Primary activity	Lo doi (state	(c) egal micile or foreign untry)				(e) Type of entity C corp, S corp, or trust)	(f) Share of tota Income	ıl Sha	(g) re of en year assets	d-of- Perd	(h) centag nership		(i) Section (13) con entit Yes	512(b) trolled
		1		<u> </u>			<u> </u>				Schedule	R (Fo	rm 9	90) 20	16

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had

Legal

Primary activity

(d)

Direct

(e)

Predominant

(f)

Share of

(g)

Share of Disproprtionate

(1)INSPIRA MEDICAL CENTERS INC

(3) INSPIRA MEDICAL CENTERS INC

(4)INSPIRA MEDICAL CENTERS INC

(5) INSPIRA MEDICAL CENTERS INC

(2)INSPIRA MEDICAL CENTERS WOODBURY INC

Loans or loan guarantees by related organization(s) .

Sale of assets to related organization(s).

Purchase of assets from related organization(s).

Exchange of assets with related organization(s)

Reimbursement paid by related organization(s) for expenses . . .

Lease of facilities, equipment, or other assets to related organization(s) . . .

Name of related organization

Transactions With Related Organizations Complete of the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.					
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					
During the tay year did the everynization engage in any of the following transactions with one or more related everynizations listed in David II IV2	1	$\overline{}$			

Page 3

No No No

No

No No

No

No

No No

No

Yes

Yes

Yes

1e | Yes

11

1m

1n Yes Yes

1p |

1r Yes

1s Yes

Schedule R (Form 990) 2016

(d)

Method of determining amount involved

			1				
1 D	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?						
а	Receipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity	1a					
b	Gift, grant, or capital contribution to related organization(s)	1b					
		100					

а	Receipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		
b	Gift, grant, or capital contribution to related organization(s)	1 b	·Ι	
С	Gift, grant, or capital contribution from related organization(s)	1c	:[
d	Loans or loan guarantees to or for related organization(s) \ldots	1d	丁	١

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(b)

Transaction type (a-s)

D

R

0

(c)

Amount involved

1,565,895

568,362

676,614

10.000,000

682,483

COST

COST

COST

COST

COST

Performance of services or membership or fundraising solicitations for related organization(s)

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)	10	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		ng ?	(k) Percentage ownership
			514)	Yes	No	!		Yes	No		Yes	No	
										Schedul	le R (Form	1 99	0) 2016

Schedule K (Form 990) 2010											
Part VII Supplemental Information											
Provide additional information for responses to questions on Schedule R (see instructions)											
Return Reference	Explanation										
,	THE ORGANIZATION IS THE TAX-EXEMPT PARENT OF INSPIRA HEALTH NETWORK, A TAX-EXEMPT INTEGRATED HEALTHCARE DELIVERY SYSTEM ("SYSTEM") WHICH INCLUDES INSPIRA MEDICAL CENTERS, INC AND INSPIRA MEDICAL CENTER WOODBURY, INC, BOTH RELATED INTERNAL REVENUE CODE SECTION 501 (C)(3) TAX-EXEMPT HOSPITAL ORGANIZATIONS INSPIRA MEDICAL CENTERS, INC ROUTINELY PAYS EXPENSES FOR VARIOUS RELATED AFFILIATES IN THE ORDINARY COURSE OF BUSINESS THESE RELATED PARTY TRANSACTIONS ARE RECORDED ON THE REVENUE/EXPENSE AND BALANCE SHEET STATEMENTS OF										

Dage 5

Schedule R (Form 990) 2016

Schedule R (Form 990) 2016

THIS ORGANIZATION AND ITS AFFILIATES THESE ENTITIES WORK TOGETHER TO DELIVER HIGH QUALITY HEALTHCARE AND WELLNESS SERVICES TO THE COMMUNITIES IN WHICH THEY ARE SITUATED

Additional Data

2950 COLLEGE DRIVE SUITE 1E

509 NORTH BROAD STREET WOODBURY, NJ 08096

509 NORTH BROAD STREET WOODBURY, NJ 08096

509 NORTH BROAD STREET WOODBURY, NJ 08096

509 NORTH BROAD STREET WOODBURY, NJ 08096

VINELAND, NJ 08360 26-4827936

22-1820210 (5)

22-2333409

45-4199382 (7)

45-4203973

(6)

Software ID:

EIN: 22-2508425

HEALTH SVCS

SUPPORT IMCW

HEALTH SVCS

INACTIVE

Name: INSPIRA HEALTH NETWORK INC

Form 990 Schedule R Part II - Identification of Related Tay-Eyempt Organizations

Software Version:

Form 990, Schedule R, Part II - Identification of Related Ta	x-Exempt Organiza	tions					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
(1)	HOSPICE SVCS	NJ	501(C)(3)	509(A)(2)	NETWORK	Yes	
333 IRVING AVENUE BRIDGETON, NJ 08302 22-6067549							
(1)	SUPPORT NTWK	NJ	501(C)(3)	509(A)(3)	IMC		No
333 IRVING AVENUE BRIDGETON, NJ 08302 22-3746758							
(2)	HEALTH SVCS	NJ	501(C)(3)	HOSPITAL	NETWORK	Yes	
333 IRVING AVENUE BRIDGETON, NJ 08302 21-0634484							
(3)	HEALTH SVCS	NJ	501(C)(3)	509(A)(2)	NETWORK	Yes	

NJ

NJ

NJ

NJ

501(C)(3)

501(C)(3)

501(C)(3)

501(C)(3)

HOSPITAL

509(A)(1)

509(A)(3)

509(A)(1)

NETWORK

IMCW

NETWORK

NETWORK

Yes

Yes

Yes

No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (i) (c) (d) (e) (f) (g) (h) Type of entity Share of end-of-year Name, address, and EIN of Primary activity Legal Direct controlling Share of total Percentage Section 512 related organization domicile entity (C corp, S corp, income assets ownership (b)(13)(state or foreign or trust) controlled country) entity? Yes No (1) INSPIRA HELP SERVICES INC NJ IN/A C CORP INACTIVE Nο PO BOX 126 SALEM, NJ 08079 22-2823028 (1) HEALTHCARE SVCS NJ network C CORP 4,795,608 13,587,662 100 000 % Yes INSPIRA HEALTH MANAGEMENT CORPORATION 2950 COLLEGE DRIVE SUITE 1E VINELAND, NJ 08360 22-2502241 (2) HEALTHCARE SVCS NJ N/A C CORP Nο INSPIRA HEALTH NETWORK MEDICAL GROUP PC 2950 COLLEGE DRIVE SUITE 1E VINELAND, NJ 08360 20-5745047 FINANCIAL VEHICLE BD FOREIGN CORP 5,675,486 46,367,853 (3) JUNO ASSURANCE LTD 100 000 % network Yes AON HOUSE 4TH FLOOR PEMBROKE HM 08 BD (4) HEALTHCARE SVCS NJ N/A C CORP Nο

C CORP

C CORP

C CORP

626,419

555,873

100 000 %

Yes

No

No

INSPIRA HEALTH NETWORK URGENT CARE

RED BANK DEVELOPMENT CORPORATION

INSPIRA HOME CARE SVCS WOODBURY INC

HEALTHCARE SVCS

HEALTHCARE SVCS

INACTIVE

NJ

NJ

NJ

network

IN/A

N/A

201 TOMLIN STATION ROAD MULLICA HILL, NJ 08062

509 NORTH BROAD STREET WOODBURY, NJ 08096

509 NORTH BROAD STREET WOODBURY, NJ 08096

165 BRIDGETON PIKE MULLICA HILL, NJ 08062

(7) INSPIRA SJ URGENT CARE PC

45-2900402

22-2814053

22-3479390

81-3165654