Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990-PF and its separate instructions is at *www irs gov/form990pf*

OMB No 1545 0052

2016

Open to Public Inspection

For calendar year 2016 or tax year beginning , 2016, and ending , 20

Name of foundation: THE USAA FOUNDATION, INC

A Employer identification number: 20-2303140

Number and street (or P O box number if mail is not delivered to street address): P O BOX 690286

Room/suite:

B Telephone number (see instructions): (210) 498-0353

City or town state or province country and ZIP or foreign postal code: SAN ANTONIO, TX 78269-0286

C If exemption application is pending check here ▶ [ ]

G Check all that apply: [ ] Initial return [ ] Initial return of a former public charity [ ] Final return [ ] Amended return [ ] Address change [ ] Name change

D 1 Foreign organizations check here ▶ [ ]
2 Foreign organizations meeting the 85% test check here and attach computation ▶ [ ]

H Check type of organization: [X] Section 501(c)(3) exempt private foundation [ ] Section 4947(a)(1) nonexempt charitable trust [ ] Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A) check here ▶ [ ]

I Fair market value of all assets at end of year *(from Part II, col (c), line 16)* ▶ $ 119,023,169

J Accounting method [X] Cash [ ] Accrual [ ] Other (specify)
(Part I column (d) must be on cash basis)

F If the foundation is in a 60-month termination under section 507(b)(1)(B) check here ▶ [ ]

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c) and (d) may not necessarily equal the amounts in column (a) (see instructions))*

		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions gifts grants etc received (attach schedule)	10,000			
	2 Check ▶ [ ] if the foundation is **not** required to attach Sch B				
	3 Interest on savings and temporary cash investments				
	4 Dividends and interest from securities	2,972,461	2,972,461		ATCH 1
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	2,575,574			
	b Gross sales price for all assets on line 6a 21,724,667				
	7 Capital gain net income (from Part IV line 2)		2,575,574		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
	b Less Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)				
	12 **Total** Add lines 1 through 11	5,558,035	5,548,035		
Operating and Administrative Expenses	13 Compensation of officers directors trustees etc	0			
	14 Other employee salaries and wages				
	15 Pension plans employee benefits				
	16a Legal fees (attach schedule)				
	b Accounting fees (attach schedule)				
	c Other professional fees (attach schedule) [2]	30,959	30,959		
	17 Interest				
	18 Taxes (attach schedule) (see instructions) [3]	73,582			
	19 Depreciation (attach schedule) and depletion				
	20 Occupancy				
	21 Travel conferences and meetings				
	22 Printing and publications				
	23 Other expenses (attach schedule)				
	24 **Total operating and administrative expenses** Add lines 13 through 23	104,541	30,959		
	25 Contributions gifts grants paid	7,222,246			7,222,246
	26 **Total expenses and disbursements** Add lines 24 and 25	7,326,787	30,959		7,222,246
	27 Subtract line 26 from line 12				
	a **Excess of revenue over expenses and disbursements**	-1,768,752			
	b **Net investment income** (if negative enter 0)		5,517,076		
	c **Adjusted net income** (if negative enter -0-)				

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Part II Balance Sheets — Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)	Beginning of year (a) Book Value	End of year (b) Book Value	(c) Fair Market Value
Assets			
1 Cash - non-interest-bearing			
2 Savings and temporary cash investments	2,017,321.	4,572,969.	4,572,969.
3 Accounts receivable ▶			
Less allowance for doubtful accounts ▶			
4 Pledges receivable ▶			
Less allowance for doubtful accounts ▶			
5 Grants receivable			
6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
7 Other notes and loans receivable (attach schedule) ▶			
Less allowance for doubtful accounts ▶			
8 Inventories for sale or use			
9 Prepaid expenses and deferred charges			
10a Investments - U S and state government obligations (attach schedule)			
b Investments - corporate stock (attach schedule)			
c Investments - corporate bonds (attach schedule)			
11 Investments - land, buildings, and equipment basis ▶			
Less accumulated depreciation (attach schedule) ▶			
12 Investments - mortgage loans			
13 Investments - other (attach schedule) ATCH 4	104,913,774.	100,589,374.	114,450,200.
14 Land, buildings, and equipment basis ▶			
Less accumulated depreciation (attach schedule) ▶			
15 Other assets (describe ▶)			
16 **Total assets** (to be completed by all filers - see the instructions Also, see page 1, item I)	106,931,095.	105,162,343.	119,023,169.
Liabilities			
17 Accounts payable and accrued expenses			
18 Grants payable			
19 Deferred revenue			
20 Loans from officers, directors, trustees, and other disqualified persons			
21 Mortgages and other notes payable (attach schedule)			
22 Other liabilities (describe ▶)			
23 **Total liabilities** (add lines 17 through 22)	0.	0.	
Net Assets or Fund Balances			
Foundations that follow SFAS 117, check here ▶ ☐ and complete lines 24 through 26 and lines 30 and 31.			
24 Unrestricted			
25 Temporarily restricted			
26 Permanently restricted			
Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. ▶ X			
27 Capital stock, trust principal, or current funds	106,931,095.	105,162,343.	
28 Paid-in or capital surplus, or land, bldg , and equipment fund			
29 Retained earnings, accumulated income, endowment, or other funds			
30 **Total net assets or fund balances** (see instructions)	106,931,095.	105,162,343.	
31 **Total liabilities and net assets/fund balances** (see instructions)	106,931,095.	105,162,343.	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	106,931,095.
2 Enter amount from Part I, line 27a	2	-1,768,752.
3 Other increases not included in line 2 (itemize) ▶	3	
4 Add lines 1, 2, and 3	4	105,162,343.
5 Decreases not included in line 2 (itemize) ▶	5	
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	105,162,343.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
1 a SEE PART IV SCHEDULE			
b			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a			
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
a			
b			
c			
d			
e			

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	2,575,574.
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) (see instructions) If (loss), enter -0- in Part I, line 8	3	0.

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e) Do not complete this part

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2015	6,632,725.	120,383,239.	0.055097
2014	8,959,750.	129,662,690.	0.069100
2013	7,488,503.	128,767,269.	0.058155
2012	11,831,606.	124,172,564.	0.095284
2011	11,559,096.	122,937,129.	0.094024

2	**Total** of line 1, column (d)	2	0.371660
3	Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	0.074332
4	Enter the net value of noncharitable-use assets for 2016 from Part X, line 5	4	117,899,107.
5	Multiply line 4 by line 3	5	8,763,676.
6	Enter 1% of net investment income (1% of Part I, line 27b)	6	55,171.
7	Add lines 5 and 6	7	8,818,847.
8	Enter qualifying distributions from Part XII, line 4	8	7,222,246.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948- see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1 . . . Date of ruling or determination letter ________ (attach copy of letter if necessary - see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ▶ ☐ and enter 1% of Part I, line 27b		1	110,342.
c	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		2	
3	Add lines 1 and 2		3	110,342.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		4	0.
5	**Tax based on investment income.** Subtract line 4 from line 3 If zero or less, enter -0-		5	110,342.
6	Credits/Payments			
a	2016 estimated tax payments and 2015 overpayment credited to 2016	6a 80,810.		
b	Exempt foreign organizations - tax withheld at source	6b		
c	Tax paid with application for extension of time to file (Form 8868)	6c 35,000.		
d	Backup withholding erroneously withheld	6d		
7	Total credits and payments Add lines 6a through 6d		7	115,810.
8	Enter any **penalty** for underpayment of estimated tax Check here ☐ if Form 2220 is attached		8	
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶		9	
10	**Overpayment** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶		10	5,468.
11	Enter the amount of line 10 to be: **Credited to 2017 estimated tax** ▶ 5,468. **Refunded** ▶		11	

Part VII-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		X
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes (see Instructions for the definition)?	1b		X
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation ▶ $ 0. (2) On foundation managers ▶ $ 0.			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ▶ $ 0.			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities*	2		X
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		X
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a		X
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T*	5		X
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	X	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col (c), and Part XV*	7	X	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ TX,			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by *General Instruction G? If "No," attach explanation*	8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2016 or the taxable year beginning in 2016 (see instructions for Part XIV)? *If "Yes," complete Part XIV*	9		X
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses*	10		X

Part VII-A Statements Regarding Activities *(continued)*

			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	

Website address ▶ NONE

14 The books are in care of ▶ GEORGE BRUNS Telephone no ▶ 210-456-3896

Located at ▶ 9800 FREDERICKSBURG RD SAN ANTONIO, TX ZIP+4 ▶ 78288-4508

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** - Check here ▶ ☐

and enter the amount of tax-exempt interest received or accrued during the year ▶ 15

			Yes	No
16	At any time during calendar year 2016, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for FinCEN Form 114 If "Yes," enter the name of the foreign country ▶			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			
1a	During the year did the foundation (either directly or indirectly)			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☒ Yes ☐ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☐ Yes ☒ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No			
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) ☐ Yes ☒ No			
b	If any answer is "Yes" to 1a(1)-(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		X
	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2016?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
a	At the end of tax year 2016, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2016? ☐ Yes ☒ No If "Yes," list the years ▶ , , ,			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement - see instructions)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here ▶ , , ,			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☒ No			
b	If "Yes," did it have excess business holdings in 2016 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969, **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2016)*	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2016?	4b		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

5a	During the year did the foundation pay or incur any amount to			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	Yes [ ] No [X]		
	(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?	Yes [ ] No [X]		
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	Yes [ ] No [X]		
	(4) Provide a grant to an organization other than a charitable, etc, organization described in section 4945(d)(4)(A)? (see instructions)	Yes [ ] No [X]		
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	Yes [ ] No [X]		
b	If any answer is "Yes" to 5a(1)-(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53 4945 or in a current notice regarding disaster assistance (see instructions)?		**5b**	
	Organizations relying on a current notice regarding disaster assistance check here ▶ [ ]			
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	Yes [ ] No [ ]		
	If "Yes," attach the statement required by Regulations section 53 4945-5(d)			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	Yes [ ] No [X]		
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		**6b**	X
	If "Yes" to 6b, file Form 8870			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	Yes [ ] No [X]		
b	If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?		**7b**	

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation (see instructions).

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ATCH 5		0.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1 - see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over $50,000 ▶

Part VIII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors** *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE."

(a) Name and address of each person paid more than $50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over $50,000 for professional services . . . ▶		

Part IX-A **Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc	Expenses
1 N/A	
2	
3	
4	

Part IX-B **Summary of Program-Related Investments** (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1 NONE	
2	
All other program-related investments See instructions	
3 NONE	
Total. Add lines 1 through 3 . . . ▶	

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc , purposes		
a	Average monthly fair market value of securities	1a	115,862,185.
b	Average of monthly cash balances	1b	3,832,340.
c	Fair market value of all other assets (see instructions)	1c	
d	**Total** (add lines 1a, b, and c)	1d	119,694,525.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) 1e		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	119,694,525.
4	Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see instructions)	4	1,795,418.
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3 Enter here and on Part V, line 4	5	117,899,107.
6	**Minimum investment return.** Enter 5% of line 5	6	5,894,955.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part)

1	Minimum investment return from Part X, line 6			1	5,894,955.
2a	Tax on investment income for 2016 from Part VI, line 5	2a	110,342.		
b	Income tax for 2016 (This does not include the tax from Part VI)	2b			
c	Add lines 2a and 2b			2c	110,342.
3	Distributable amount before adjustments Subtract line 2c from line 1			3	5,784,613.
4	Recoveries of amounts treated as qualifying distributions			4	
5	Add lines 3 and 4			5	5,784,613.
6	Deduction from distributable amount (see instructions)			6	
7	**Distributable amount** as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1			7	5,784,613.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc , purposes		
a	Expenses, contributions, gifts, etc - total from Part I, column (d), line 26	1a	7,222,246.
b	Program-related investments - total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc , purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	7,222,246.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b (see instructions)	5	0.
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4	6	7,222,246.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

Part XIII Undistributed Income (see instructions)

		(a) Corpus	(b) Years prior to 2015	(c) 2015	(d) 2016
1 Distributable amount for 2016 from Part XI, line 7					5,784,613.
2 Undistributed income, if any, as of the end of 2016					
a Enter amount for 2015 only					
b Total for prior years 20____,20____,20____					
3 Excess distributions carryover, if any, to 2016					
a From 2011	5,543,345.				
b From 2012	5,772,866.				
c From 2013	1,169,822.				
d From 2014	2,603,138.				
e From 2015	3,635,598.				
f **Total** of lines 3a through e		18,724,769.			
4 Qualifying distributions for 2016 from Part XII, line 4 ▶ $ 7,222,246.					
a Applied to 2015, but not more than line 2a					
b Applied to undistributed income of prior years (Election required - see instructions)					
c Treated as distributions out of corpus (Election required - see instructions)					
d Applied to 2016 distributable amount					5,784,613.
e Remaining amount distributed out of corpus		1,437,633.			
5 Excess distributions carryover applied to 2016 (*If an amount appears in column (d), the same amount must be shown in column (a).*)					
6 **Enter the net total of each column as indicated below:**					
a Corpus Add lines 3f, 4c, and 4e Subtract line 5		20,162,402.			
b Prior years' undistributed income Subtract line 4b from line 2b					
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed					
d Subtract line 6c from line 6b Taxable amount - see instructions					
e Undistributed income for 2015 Subtract line 4a from line 2a Taxable amount - see instructions					
f Undistributed income for 2016 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2017					
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)					
8 Excess distributions carryover from 2011 not applied on line 5 or line 7 (see instructions)		5,543,345.			
9 **Excess distributions carryover to 2017.** Subtract lines 7 and 8 from line 6a		14,619,057.			
10 Analysis of line 9:					
a Excess from 2012	5,772,866.				
b Excess from 2013	1,169,822.				
c Excess from 2014	2,603,138.				
d Excess from 2015	3,635,598.				
e Excess from 2016	1,437,633.				

Part XIV **Private Operating Foundations** (see instructions and Part VII-A, question 9) NOT APPLICABLE

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2016, enter the date of the ruling . . . . ▶

b Check box to indicate whether the foundation is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2016	(b) 2015	(c) 2014	(d) 2013	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed .					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon					
a "Assets" alternative test - enter					
(1) Value of all assets. . . .					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test-enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed . . .					
c "Support" alternative test - enter					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942 (j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization.					
(4) Gross investment income .					

Part XV **Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year - see instructions.)**

1 **Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000) (See section 507(d)(2))

N/A

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

N/A

2 **Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ▶ ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds If the foundation makes gifts, grants, etc (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed

ATCH 6

b The form in which applications should be submitted and information and materials they should include

ATCH 7

c Any submission deadlines

ATCH 8

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

SEE ATTACHMENT 12: "USAA GIVING CRITERIA"

Part XV **Supplementary Information** *(continued)*

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
ATCH 9				
Total . . . . ▶ **3a**				7,222,246.
b *Approved for future payment*				
Total . . . . ▶ **3b**				

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities			14	2,972,461.	
5 Net rental income or (loss) from real estate					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory			18	2,575,574.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue a					
b					
c					
d					
e					
12 Subtotal Add columns (b), (d), and (e)				5,548,035.	

13 **Total.** Add line 12, columns (b), (d), and (e) . . . 13 5,548,035.

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of			
(1) Cash	1a(1)		X
(2) Other assets	1a(2)		X
b Other transactions			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		X
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		X
(3) Rental of facilities, equipment, or other assets	1b(3)		X
(4) Reimbursement arrangements	1b(4)		X
(5) Loans or loan guarantees	1b(5)		X
(6) Performance of services or membership or fundraising solicitations	1b(6)		X
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		X

d If the answer to any of the above is "Yes," complete the following schedule Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received

(a) Line no	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements
	N/A		N/A

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge

Signature of officer or trustee | Date: Nov-07-2017 | Title: VP Tax

May the IRS discuss this return with the preparer shown below (see instructions)? ☒ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
STEWART GOODSON	Stewart Goodson, CPA	30 Oct 2017		P00084462
Firm's name ▶ ERNST & YOUNG U.S. LLP			Firm's EIN ▶ 34-6565596	
Firm's address ▶ 100 W. HOUSTON ST STE 1700 SAN ANTONIO, TX 78205			Phone no 210-228-9696	

Schedule B (Form 990, 990-EZ, or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ **Attach to Form 990, Form 990-EZ, or Form 990-PF.**
▶ **Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at** ***www.irs.gov/form990.***

OMB No 1545-0047
2016

Name of the organization	Employer identification number
THE USAA FOUNDATION, INC.	20-2303140

Organization type (check one)

Filers of:	**Section:**
Form 990 or 990-EZ	☐ 501(c)( ) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☒ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions

General Rule

☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or property) from any one contributor Complete Parts I and II See instructions for determining a contributor's total contributions

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals Complete Parts I, II, and III

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc , purposes, but no such contributions totaled more than $1,000 If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc , purpose Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc , contributions totaling $5,000 or more during the year . . . . ▶ $ ____________

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

Name of organization THE USAA FOUNDATION, INC.

Employer identification number

Part I **Contributors** (See instructions) Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	ASSOCIATION OF FUNDRAISING PROFESSIONALS P.O. BOX 15314 SAN ANTONIO, TX 78212	$ 5,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
2	THE USAA EDUCATIONAL FOUNDATION P.O. BOX 690286 SAN ANTONIO, TX 78269	$ 5,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions)

Name of organization THE USAA FOUNDATION, INC.	Employer identification number

Part II **Noncash Property** (See instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	
(a) No. from Part I	**(b) Description of noncash property given**	**(c) FMV (or estimate) (See instructions)**	**(d) Date received**
		$	
(a) No. from Part I	**(b) Description of noncash property given**	**(c) FMV (or estimate) (See instructions)**	**(d) Date received**
		$	
(a) No. from Part I	**(b) Description of noncash property given**	**(c) FMV (or estimate) (See instructions)**	**(d) Date received**
		$	
(a) No. from Part I	**(b) Description of noncash property given**	**(c) FMV (or estimate) (See instructions)**	**(d) Date received**
		$	
(a) No. from Part I	**(b) Description of noncash property given**	**(c) FMV (or estimate) (See instructions)**	**(d) Date received**
		$	

Name of organization THE USAA FOUNDATION, INC.

Employer identification number

Part III ***Exclusively*** **religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor.** Complete columns **(a)** through **(e)** and the following line entry For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **$1,000 or less** for the year (Enter this information once See instructions) ▶ $ ____________
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

FORM 990-PF - PART IV
CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

Kind of Property		Description				P or D	Date acquired	Date sold
Gross sale price less expenses of sale	Depreciation allowed/ allowable	Cost or other basis	FMV as of 12/31/69	Adj basis as of 12/31/69	Excess of FMV over adj basis		Gain or (loss)	
		206,825.233 SHS - BLACKROCK CORE BOND PO PROPERTY TYPE: SECURITIES				P	VARIOUS	02/03/2016
2,000,000.		1,997,932.					2,068.	
		7 SHS - BLACKROCK LIQUIDITY TEMPFUND INS PROPERTY TYPE: SECURITIES				P	VARIOUS	12/31/2016
5,228,192.		5,228,192.						
		28 SHS - BLACKROCK LIQUIDITY FUNDS PROPERTY TYPE: SECURITIES				P	VARIOUS	12/31/2016
7,696,910.		7,696,910.						
		8,287 SHS - VANGUARD DIVIDEND APPRECIATI PROPERTY TYPE: SECURITIES				P	VARIOUS	12/06/2016
698,910.		487,172.					211,738.	
		12,147 SHS - VANGUARD WHITEHALL FUNDS HI PROPERTY TYPE: SECURITIES				P	VARIOUS	12/06/2016
898,251.		593,836.					304,415.	
		8,000 SHS - VANGUARD S&P 500 ETF PROPERTY TYPE: SECURITIES				P	VARIOUS	04/06/2016
1,511,007.		1,024,871.					486,136.	
		4,500 SHS - VANGUARD S&P 500 ETF PROPERTY TYPE: SECURITIES				P	VARIOUS	09/07/2016
896,573.		570,150.					326,423.	
		6,448 SHS - VANGUARD S&P 500 ETF PROPERTY TYPE: SECURITIES				P	VARIOUS	12/06/2016
1,297,696.		816,962.					480,734.	
		15,951 SHS - VANGUARD EXTENDED MARKET ET PROPERTY TYPE: SECURITIES				P	VARIOUS	12/06/2016
1,497,128.		733,068.					764,060.	
TOTAL GAIN(LOSS)							2,575,574.	

ATTACHMENT 1

FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES

DESCRIPTION		REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME
DIVIDEND INCOME		2,972,461.	2,972,461.
	TOTAL	2,972,461.	2,972,461.

ATTACHMENT 2

FORM 990PF, PART I - OTHER PROFESSIONAL FEES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME
INVESTMENT MANAGEMENT FEES	30,959.	30,959.
TOTALS	30,959.	30,959.

ATTACHMENT 3

FORM 990PF, PART I - TAXES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS
FEDERAL ESTIMATED TAX PAYMENTS	73,582.
TOTALS	73,582.

ATTACHMENT 4

FORM 990PF, PART II - OTHER INVESTMENTS

DESCRIPTION	ENDING BOOK VALUE	ENDING FMV
BLACKROCK CORE BOND PORTFOLIO	25,323,836.	25,774,750.
PIMCO COMMODITIESPLUS STRAT FD	5,150,000.	3,231,993.
VANGUARD DIVIDEND APPR ETF	3,731,595.	5,406,886.
VANGUARD WHITEHALL FDS HI DIV	3,512,714.	5,444,302.
VANGUARD INTL EQUITY INDEX FD	28,028,864.	26,849,246.
VANGUARD S&P 500 ETF	12,847,889.	21,541,125.
VANGUARD EXTENDED MARKET ETF	3,042,476.	8,060,299.
NATIXIS LOOMIS SAYLES CORE PLU	18,952,000.	18,141,599.
TOTALS	100,589,374.	114,450,200.

FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

ATTACHMENT 5

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
HARRIET E. DOMINIQUE 9800 FREDERICKSBURG RD. SAN ANTONIO, TX 78288-0115	PRESIDENT 8.00	0.	0.	0.
THOMAS CIANELLI 9800 FREDERICKSBURG RD. SAN ANTONIO, TX 78288-0115	VP - TREASURER 1.00	0.	0.	0.
KENNETH W. SMITH 9800 FREDERICKSBURG RD. SAN ANTONIO, TX 78288-0115	SR VP - ASSISTANT SECRETARY 1.00	0.	0.	0.
PATRICK A. WAGEMAN 9800 FREDERICKSBURG RD. SAN ANTONIO, TX 78288-0115	VP - TAX OFFICER 1.00	0.	0.	0.
SCOTT SHREDER 9800 FREDERICKSBURG RD. SAN ANTONIO, TX 78288-0115	EXEC DIRECTOR - ASST SEC 1.00	0.	0.	0.
CARL C. LIEBERT, III 9800 FREDERICKSBURG RD. SAN ANTONIO, TX 78288-0115	CHAIRMAN OF THE BOARD 1.00	0.	0.	0.

FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

ATTACHMENT 5 (CONT'D)

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
DANA A. SIMMONS 9800 FREDERICKSBURG RD. SAN ANTONIO, TX 78288-0115	BOARD MEMBER 1.00	0.	0.	0.
DENEEN DONNELY 9800 FREDERICKSBURG RD. SAN ANTONIO, TX 78288-0115	BOARD MEMBER 1.00	0.	0.	0.
LAURA M. BISHOP 9800 FREDERICKSBURG RD. SAN ANTONIO, TX 78288-0115	BOARD MEMBER 1.00			
WAYNE PEACOCK 9800 FREDERICKSBURG SAN ANTONIO, TX 78288-0115	BOARD MEMBER 1.00	0.	0.	0.
JUSTIN D. SCHMITT 9800 FREDRICKSBURG RD. SAN ANTONIO, TX 78288-0115	ASST VP - CORP RESPONSIBILITY 1.50			
	GRAND TOTALS	0.	0.	0.

ATTACHMENT 6

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

SEE PART XV, LINE 2B

ATTACHMENT 7

990PF, PART XV - FORM AND CONTENTS OF SUBMITTED APPLICATIONS

APPLICATIONS SHOULD BE SUBMITTED ONLINE ONCE THE APPLICATION WINDOW OPENS AT HTTPS://WWW.USAA.COM/INET/WC/CORPORATE-RESPONSIBILITY-CHARITABLE-CONTRIBUTIONS-MAIN.

SEE ATTACHMENT 11: "USAA SAMPLE APPLICATION"

ATTACHMENT 8

990PF, PART XV - SUBMISSION DEADLINES

THE 2017 GRANT APPLICATION PERIOD IS CLOSED. FOR 2018, APPLICATIONS WILL BE ACCEPTED: JANUARY 1 THROUGH FEBRUARY 28, 2018 AND JUNE 1 THROUGH JULY 31, 2018.

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

ATTACHMENT 9

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
VARIOUS ORGANIZATIONS - SEE ATTACHMENT 10			7,222,246
		TOTAL CONTRIBUTIONS PAID	7,222,246

The USAA Foundation, Inc
EIN 20-2303140
2016 Tax Year
Attachment 10

Organization Name	Handling Location	Date Paid	Qualified	Category	Sub Category	Foundation Status Code
Air Force Academy Athletic Corporation	SAT	12/31/2016	$1,000 00	Military	Miscellaneous -BOD Gift	PC
Air Force Enlisted Village, Inc.	SAT	12/31/2016	$5,000.00	Military	Miscellaneous -BOD Gift	PC
Air Force Museum Foundation	SAT	12/31/2016	$1,000.00	Military	Miscellaneous -BOD Gift	PC
Air University Foundation	SAT	9/30/2016	10,000.00	Military	Transition	PC
Alamo Colleges Foundation	SAT	12/31/2016	$1,000.00	Education - Higher	Miscellaneous -BOD Gift	PC
Alzheimers Disease And Related Disorders Association Inc.	SAT	6/30/2016	2,000.00	Health & Human Services	Transition	PC
Alzheimers Disease And Related Disorders Association Inc	SAT	7/31/2016	2,000.00	Health & Human Services	Transition	PC
American Cancer Society	SAT	10/31/2016	1,000 00	Health & Human Services	CEO Discretionary	PC
American Cancer Society	SAT	9/30/2016	13,333.33	Health & Human Services	Transition	PC
American Heart Association	SAT	9/30/2016	20,000.00	Health & Human Services	Transition	PC
American National Red Cross	SAT	5/31/2016	350,000 00	Disaster Recovery	Safety/Natural Disaster	PC
American Red Cross of Coastal Virginia	CHES	7/31/2016	5,000.00	Health & Human Services	Region/Corporate Responsibility	PC
Any Baby Can of San Antonio	SAT	8/31/2016	10,000 00	Health & Human Services	Transition	PC
Armed Services YMCA of Fort Bragg	SAT	5/31/2016	10,000 00	Health & Human Services	Transition	PC
Armed Services YMCA of the USA	SAT	11/30/2016	5,000.00	Military	Miscellaneous -BOD Gift	PC
Army Scholarship Foundation, Inc.	SAT	6/30/2016	5,000 00	Military	Transition	PC
ARTS San Antonio	SAT	8/31/2016	8,000 00	Arts & Culture	Transition	PC
Association of Graduates of the US Military Academy	SAT	4/30/2016	5,000 00	Military	Miscellaneous -BOD Gift	PC
Association of Graduates of the US Military Academy	SAT	10/31/2016	5,000.00	Military	Miscellaneous -BOD Gift	PC
Astronaut Scholarship Foundation	SAT	12/31/2016	$1,000 00	Military	Miscellaneous -BOD Gift	PC
Autism Service Center of San Antonio	SAT	10/31/2016	16,666.67	Health & Human Services	Transition	PC

Barshop Jewish Community Center	SAT	8/31/2016	5,000.00	Health & Human Services	Transition	PC
Bexar County Arts and Cultural Fund	SAT	12/31/2016	$4,000.00	Arts & Culture	Transition	PC
Bexar County Performing Arts Center Foundation	SAT	8/31/2016	20,000.00	Arts & Culture	CA Local/Arts & Culture	PC
Big Brothers, Big Sisters of South Texas	SAT	8/31/2016	10,000 00	Education - Younger	CA Local/Workforce-Education	PC
BioMed SA	SAT	9/30/2016	3,000.00	Health & Human Services	Transition	PC
Bob Woodruff Family Foundation	SAT	9/30/2016	16,666.67	Military	Transition	PC
Boy Scouts of America -	SAT	9/30/2016	25,000.00	Health & Human Services	Transition	PC
Brighton Center	SAT	8/31/2016	5,000.00	Education - Younger	Transition	PC
Bulverde Senior Center	SAT	9/30/2016	2,500 00	Health & Human Services	Transition	PC
Camp Rainbow at Phoenix Children's Hospital	PHX	2/28/2016	500.00	Health & Human Services	Region/Discretionar y	PC
Center for Excellence in Education	SAT	9/30/2016	15,000 00	Education - Younger	S.T.E.M/Financial Literacy	PC
Challenger Learner Ctr of SA (Alamo Colleges Foundation)	SAT	4/30/2016	1,000 00	Education - Higher	Miscellaneous -BOD Gift	PC
Child Advocates of San Antonio (CASA)	SAT	10/31/2016	10,000 00	Health & Human Services	Transition	PC
Children's Association for Maximum Potential	SAT	8/31/2016	10,000 00	Health & Human Services	Transition	PC
Children's Bereavement Center	SAT	9/30/2016	25,000 00	Military	Caregivers	PC
Childsafe	SAT	8/31/2016	10,000.00	Health & Human Services	Transition	PC
Christian Assistance Ministry	SAT	8/31/2016	10,000.00	Health & Human Services	Transition	PC
Coalition to Salute Americas Heroes Foundatior	SAT	12/31/2016	$1,000.00	Military	Miscellaneous -BOD Gift	PC
Coast Guard Foundation	SAT	11/30/2016	5,000.00	Military	Miscellaneous -BOD Gift	PC
Communities Foundation - Center for Brainhea	SAT	11/30/2016	5,000 00	Health & Human Services	Miscellaneous -BOD Gift	PC
Council On Foreign Relations	SAT	10/31/2016	10,000 00	Economic Development/ Civic	Miscellaneous -BOD Gift	PC
Crosspoint, Inc	SAT	11/30/2016	$500.00	Health & Human Services	Transition	PC
Daedalian Foundation	SAT	7/31/2016	6,000.00	Military	Transition	PC
Deer Valley Education Foundation	PHX	4/30/2016	15,000.00	Education-Younger	Region/Workforce-Education	PC

The USAA Foundation, Inc
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Elizabeth Dole Foundation	SAT	1/31/2016	250,000.00	Military	Caregivers, Fallen & Wounded	PC
Ella Austin Community Center	SAT	9/30/2016	15,000 00	Health & Human Services	Families in Need	PC
Family Violence Prevention Services	SAT	8/31/2016	13,333.00	Health & Human Services	Transition	PC
Fellowship of Christian Athletes	SAT	9/30/2016	5,000.00	Health & Human Services	Transition	PC
Foundation for Cultural Arts (Las Casas Foundation)	SAT	5/31/2016	1,000.00	Arts & Culture	Transition	PC
Four Block Foundation	SAT	8/31/2016	15,000.00	Military	Fulfilling Careers	PC
Girl Scouts of Western Washington	SAT	10/31/2016	2,500.00	Health & Human Services	Miscellaneous -BOD Gift	PC
GIRLS INCORPORATED OF SAN ANTONIO	SAT	8/31/2016	25,000.00	Education - Younger	S T.E M/Financial Literacy	PC
Good Samaritan Center	SAT	10/31/2016	10,000.00	Health & Human Services	Transition	PC
Greater San Antonio After-school All Stars	SAT	6/30/2016	4,500.00	Education - Younger	Transition	PC
Guadalupe Cultural Center	SAT	8/31/2016	7,500.00	Arts & Culture	CA Local/Arts & Culture	PC
Hallandale Education Foundation	SAT	11/30/2016	$10,000.00	Education - Younger	CA Local/Workforce-Education	PC
Haven For Hope of Bexar County	SAT	1/31/2016	100,000.00	Health & Human Services	Families in Need	PC
Hawaii Food Bank	SAT	1/31/2016	1,000.00	Health & Human Services	Miscellaneous -BOD Gift	PC
Hidalgo County Foundation	SAT	8/31/2016	7,950 00	Education - Younger	CA Local/Workforce-Education	PC
Hire Heroes, USA	SAT	11/30/2016	$50,000 00	Military	Fulfilling Careers	PC
Howard University	SAT	1/31/2016	1,500.00	Education - Higher	Miscellaneous -BOD Gift	PC
I Car Education Foundation (To Ful Careers from Safety per Milby)	SAT	11/30/2016	$10,000.00	Military	Fulfilling Careers	PC
Insurance Council of Texas Education Foundation	SAT	8/31/2016	3,000 00	Education - Higher	Transition	PC
Jefferson Outreach for Older People	SAT	10/31/2016	1,000 00	Health & Human Services	Transition	PC
Joven - Juvenile Outreach and Vocational Educational Network	SAT	8/31/2016	10,000 00	Health & Human Services	Transition	PC
Junior Achievement of Dallas	ADD	4/30/2016	2,500 00	Education-Younger	Region/Workforce-Education	PC
Kinetic Kids	SAT	9/30/2016	5,000 00	Health & Human Services	Transition	PC
Kitchen On The Street	PHX	4/30/2016	10,000 00	Health & Human Services	Region/Corporate Responsibility	PC

Magik Children's Theatre	SAT	8/31/2016	10,000.00	Arts & Culture	CA Local/Arts & Culture	PC
MARINE CORPS SCHOLARSHIP FOUNDATION	SAT	10/31/2016	5,000.00	Military	Miscellaneous -BOD Gift	PC
Marion Military Institute Foundation (Req 41962)	SAT	4/30/2016	2,500.00	Military	Miscellaneous -BOD Gift	PC
Marion Military Institute Foundation (Req 42204)	SAT	5/31/2016	2,500.00	Military	Miscellaneous -BOD Gift	PC
Meharry Medical College - Child Passenger Safety Center	SAT	8/31/2016	5,000.00	Health & Human Services	Safety/Natural Disaster	PC
Mental Health America of Texas	SAT	6/30/2016	5,000 00	Health & Human Services	Transition	PC
Military Child Education Coalition (moved from (	SAT	11/30/2016	$25,000.00	Military	Caregivers	PC
Mission Road Developmental Ctr	SAT	8/31/2016	13,333.00	Health & Human Services	Transition	PC
Morningside Ministries	SAT	9/30/2016	10,000 00	Health & Human Services	Transition	PC
Muscular Dystrophy Association	SAT	9/30/2016	5,000.00	Health & Human Services	Transition	PC
National Audubon Society, Inc	SAT	6/30/2016	1,500.00	Health & Human Services	Transition	PC
National Center for State Courts	SAT	9/30/2016	10,000.00	Education - Higher	Transition	PC
National Military Family Association	SAT	11/30/2016	$25,000 00	Military	Caregivers	PC
National Soaring Museum, Inc.	SAT	12/31/2016	$1,000.00	Military	Miscellaneous -BOD Gift	PC
Naval Aviation Museum Foundation	SAT	1/31/2016	2,000.00	Military	Miscellaneous -BOD Gift	PC
Northside Education Foundation	SAT	7/31/2016	5,000 00	Health & Human Services	CA Local/Workforce-Education	PC
Ohio State University	SAT	12/31/2016	$1,000.00	Education - Higher	Miscellaneous -BOD Gift	PC
Onslow County Partnership for Children	SAT	9/30/2016	5,000.00	Health & Human Services	Safety/Natl Disaster	PC
Operation First Response	SAT	8/31/2016	5,000 00	Military	Caregivers, Fallen & Wounded	PC
Operation Phantom Support	SAT	9/30/2016	10,000 00	Military	Families in Need	PC
Our Lady Of The Lake University Of San Antonio	SAT	11/30/2016	$25,000.00	Education - Higher	CA Local/Workforce-Education	PC
Our Military Kids, Inc.	SAT	6/30/2016	16,750 00	Military	Transition	PC
P16 Plus Council of Greater Bexar County Foundation, Inc. (Req -41636)	SAT	5/31/2016	50,000 00	Education-Younger	CA Local/Workforce-Education	PC
Pacific Safety Center	SAT	12/31/2016	$10,000.00	Health & Human Services	Transition	PC

Port Townsend Aero Museum	SAT	12/31/2016	$2,500.00	Military	Miscellaneous -BOD Gift	PC
Project Mend	SAT	9/30/2016	5,000.00	Health & Human Services	Transition	PC
Quality of Life Foundation	SAT	8/31/2016	25,000.00	Military	Caregivers, Fallen & Wounded	PC
RAINBOW SENIOR CENTER FOUNDATION INC	SAT	8/31/2016	2,500.00	Health & Human Services	Transition	PC
Reaching Maximum Independence, Inc.	SAT	9/30/2016	2,500 00	Health & Human Services	Transition	PC
Respite Care of San Antonio	SAT	9/30/2016	30,000.00	Health & Human Services	Transition	PC
Returning Heroes Home, Inc.	SAT	11/30/2016	$83,380 00	Military	Caregivers	PC
Rise Recovery	SAT	10/31/2016	6,000 00	Health & Human Services	Transition	PC
Roadway Safety Foundation	SAT	9/30/2016	5,000 00	Education - Higher	Transition	PC
Ronald McDonald House Charities of San Antonio	SAT	9/30/2016	10,000.00	Health & Human Services	Transition	PC
Rutgers University (Vets4Warriors)	SAT	11/30/2016	$25,000.00	Military	Caregivers	PC
SA Foundation for Excellence in Education (CAST	SAT	12/31/2016	$335,000.00	Education - Younger	S T.E.M/Financial Literacy	PC
SA Youth	SAT	8/31/2016	10,000.00	Education - Younger	Transition	PC
Safe Kids of Georgia	SAT	9/30/2016	5,000.00	Health & Human Services	Safety/Natl Disaster	PC
Salvation Army, San Antonio Metro Area Command	SAT	4/30/2016	1,150 00	Health & Human Services	Families in Need	PC
SAN ANTONIO AIDS FOUNDATION	SAT	10/31/2016	10,000 00	Health & Human Services	Transition	PC
San Antonio Alternative Housing Corporation	SAT	11/30/2016	$7,500.00	Health & Human Services	Transition	PC
San Antonio Area Foundation	SAT	4/30/2016	1,500.00	Education - Higher	Employee Matching	PC
San Antonio Area Foundation	SAT	4/30/2016	23,483.40	Education - Higher	Employee Matching	PC
San Antonio Area Foundation	SAT	4/30/2016	6,000.00	Education - Higher	Miscellaneous - Golden Eagles	PC
San Antonio Area Foundation	SAT	9/30/2016	336.00	Education - Higher	Miscellaneous - Golden Eagles	PC
San Antonio Area Foundation	SAT	9/30/2016	165 00	Education - Higher	Miscellaneous - Golden Eagles	PC
San Antonio Area Foundation	SAT	11/30/2016	6,000 00	Education - Higher	Miscellaneous - Golden Eagles	PC
San Antonio Area Foundation	SAT	11/30/2016	50 00	Education - Higher	Miscellaneous - Golden Eagles	PC

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San Antonio Area Foundation	SAT	4/30/2016	53,750.00	Education - Higher	Transition	PC
San Antonio Army Residence Community Golden Kiwanis Foundation	SAT	9/30/2016	2,500.00	Education - Higher	Transition	PC
San Antonio Best	SAT	9/30/2016	2,000.00	Education - Younger	S.T.E.M/Financial Literacy	PC
San Antonio Botanical Garden Society Inc	SAT	11/30/2016	$21,000 00	Education - Younger	CA Local/Workforce-Education	PC
San Antonio Bowl Association (Alamo Events)	SAT	10/31/2016	10,000.00	Military	Transition	PC
San Antonio Children's Museum	SAT	9/30/2016	12,000.00	Education - Younger	CA Local/Workforce-Education	PC
San Antonio Christian Dental Clinic	SAT	8/31/2016	10,000.00	Health & Human Services	Transition	PC
San Antonio Council on Alcohol and Drug Abuses	SAT	9/30/2016	1,750 00	Health & Human Services	Transition	PC
San Antonio Early Childhood Education Municip	SAT	11/30/2016	$50,000 00	Education - Younger	CA Local/Workforce-Education	PC
San Antonio Food Bank	SAT	4/30/2016	10,000.00	Health & Human Services	Families in Need	PC
San Antonio Independent Living Services	SAT	8/31/2016	1,500.00	Health & Human Services	Transition	PC
San Antonio Lighthouse for the Blind	SAT	8/31/2016	20,000.00	Health & Human Services	CA Local/Workforce-Education	PC
San Antonio Medical Foundation	SAT	9/30/2016	6,000.00	Economic Development/ Civic	Transition	PC
San Antonio Metropolitan Ministry, Inc(SAMministries)	SAT	1/31/2016	100,000.00	Health & Human Services	Families in Need	PC
San Antonio Mobility Coalition	SAT	9/30/2016	5,000.00	Health & Human Services	Transition	PC
San Antonio Oasis	SAT	10/31/2016	2,500.00	Health & Human Services	Transition	PC
San Antonio Public Library Foundation	SAT	9/30/2016	20,000 00	Education - Higher	Transition	PC
Santa Rosa Children's Hospital Foundation	SAT	9/30/2016	20,000.00	Health & Human Services	Safety/Natl Disaster	PC
SASTEMIC	SAT	11/30/2016	$25,000.00	Education - Younger	S.T.E M/Financial Literacy	PC
SATX Inner City Development	SAT	8/31/2016	6,500.00	Economic Development/ Civic	Transition	PC
Seton Home for Pregnant Women	SAT	9/30/2016	10,334 00	Health & Human Services	Transition	PC
Society Of St Vincent De Paul Of Archdiocese Of	SAT	11/30/2016	$ 10,000 00	Health & Human Services	Families in Need	PC
Special Olympics Texas, Inc.	SAT	6/30/2016	10,000 00	Health & Human Services	Transition	PC
St. Judes Ranch for Children - Texas Region	SAT	9/30/2016	10,000.00	Health & Human Services	Transition	PC

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St. Mary'S University	SAT	11/30/2016	$45,000.00	Education - Higher	CA Local/Workforce-Education	PC
St Peter-St. Joseph Children's Home	SAT	10/31/2016	10,000 00	Health & Human Services	Transition	PC
Student Veterans of America	SAT	10/31/2016	16,666.67	Military	Fulfilling Careers	PC
Texas Biomedical Forum	SAT	11/30/2016	$5,000.00	Health & Human Services	Transition	PC
Texas Burn Survivor Society	SAT	8/31/2016	5,000.00	Health & Human Services	Transition	PC
Texas CASA	SAT	9/30/2016	2,500.00	Health & Human Services	Transition	PC
The ARC of San Antonio	SAT	9/30/2016	26,666 67	Health & Human Services	Transition	PC
The Astronauts Memorial Foundation	SAT	12/31/2016	$1,000.00	Military	Miscellaneous -BOD Gift	PC
The Charity Ball Association of San Antonio	SAT	6/30/2016	6,000.00	Health & Human Services	Transition	PC
The Childen's Shelter	SAT	9/30/2016	14,667.00	Health & Human Services	Transition	PC
The Distinguished Flying Cross Society	SAT	12/31/2016	$1,000 00	Military	Miscellaneous -BOD Gift	PC
The Fisher House Foundation	SAT	12/31/2016	$250,000 00	Military	Caregivers	PC
The Mission Continues	SAT	11/30/2016	$25,000.00	Military	Fulfilling Careers	PC
The Score Foundation	SAT	12/31/2016	3,000.00	Education - Higher	Miscellaneous -BOD Gift	PC
The United Way of the Mid-South	SAT	11/30/2016	10,000.00	Health & Human Services	Miscellaneous -BOD Gift	PC
Trinity University	SAT	8/31/2016	25,000.00	Education - Higher	CA Local/Workforce-Education	PC
United Communities of San Antonio, Inc	SAT	8/31/2016	4,000 00	Military	Transition	PC
United States Coast Guard Academy Alumni Association	SAT	11/30/2016	2,000 00	Military	Miscellaneous -BOD Gift	PC
United States Naval Academy Foundation	SAT	1/31/2016	4,000.00	Military	Miscellaneous -BOD Gift	PC
United States Naval Academy Foundation	SAT	12/31/2016	$10,000 00	Military	Miscellaneous -BOD Gift	PC
United Way of San Antonio & Bexar County	SAT	12/31/2016	4,000.00	United Way	United Way	PC
United Way of San Antonio and Bexar County	SAT	6/30/2016	25,000 00	Health & Human Services	Transition	PC
United Way of San Antonio and Bexar County	SAT	11/30/2016	3,500,000.00	United Way	United Way	PC
United Way of San Antonio and Bexar County	SAT	11/30/2016	453,731 12	United Way	United Way	PC

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University Health System Foundation	SAT	8/31/2016	53,333.33	Health & Human Services	Safety/Natural Disaster	PC
University of Georgia Foundation	SAT	11/30/2016	5,000 00	Education - Higher	Miscellaneous -BOD Gift	PC
University of Texas at Dallas - Center for Brainhealth	SAT	1/31/2016	5,000.00	Health & Human Services	Miscellaneous -BOD Gift	PC
Valdosta State University Foundation	SAT	11/30/2016	5,000.00	Education - Higher	Miscellaneous -BOD Gift	PC
Veterans Airlift Command	SAT	8/31/2016	25,000.00	Military	Caregivers, Fallen & Wounded	PC
Washington Legal Foundation	SAT	9/30/2016	16,750.00	Education - Higher	Transition	PC
Whitby Road Alliance (Providence Place)	SAT	8/31/2016	10,000.00	Health & Human Services	Transition	PC
Wings of Eagles Discovery Center	SAT	12/31/2016	$1,000.00	Military	Miscellaneous -BOD Gift	PC
Wings over America Scholarship Foundation	SAT	4/30/2016	3,000.00	Education - Higher	Miscellaneous -BOD Gift	PC
Witte Museum	SAT	8/31/2016	20,000.00	Arts & Culture	CA Local/Arts & Culture	PC
Wolf Trap Foundation For The Performing Arts	SAT	12/31/2016	$3,000.00	Arts & Culture	Miscellaneous -BOD Gift	PC
Wolf Trap Foundation For The Performing Arts	SAT	12/31/2016	$25,000.00	Arts & Culture	Transition	PC
YMCA	SAT	11/30/2016	$49,000.00	Military	Caregivers	PC
YMCA of Greater San Antonio	SAT	4/30/2016	1,000.00	Health & Human Services	CA Local/Workforce-Education	PC
YMCA of Metropolitan Dallas	ADD	4/30/2016	2,500 00	Health & Human Services	Region/Workforce-Education	PC
Young Life	SAT	6/30/2016	7,000.00	Health & Human Services	Transition	PC
Youth Orchestras of San Antonio	SAT	8/31/2016	15,000 00	Arts & Culture	CA Local/Arts & Culture	PC
			$7,222,245 86			