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**Return of Private Foundation**

or Section 4947(a)(1) Trust Treated as Private Foundation

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OMB No 1545-0052

**2016**

Open to Public Inspection

For calendar year 2016 or tax year beginning

, and ending

Name of foundation <b>Demoulas Foundation</b>		A Employer identification number <b>04-2723441</b>
Number and street (or P O box number if mail is not delivered to street address) <b>286 Chelmsford Street</b>	Room/suite	B Telephone number <b>978-244-1024</b>
City or town, state or province, country, and ZIP or foreign postal code <b>Chelmsford, MA 01824</b>		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col (c), line 16) ▶ \$ <b>27,434,144.</b>	J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received			N/A	
	2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch B				
	3 Interest on savings and temporary cash investments	18,384.	18,384.		Statement 1
	4 Dividends and interest from securities	731,417.	731,417.		Statement 2
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10				
	b Gross sales price for all assets on line 6a				
	7 Capital gain net income (from Part IV, line 2)		0.		
	8 Net short-term capital gain				
9 Income modifications					
10a Gross sales less returns and allowances					
b Less Cost of goods sold					
c Gross profit or (loss)					
11 Other income					
12 Total. Add lines 1 through 11		749,801.	749,801.		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc	25,000.	12,500.		12,500.
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16a Legal fees				
	b Accounting fees Stmt 3	12,900.	0.		12,900.
	c Other professional fees Stmt 4	27,600.	12,500.		15,100.
	17 Interest				
	18 Taxes Stmt 5	7,300.	0.		0.
	19 Depreciation and depletion				
	20 Occupancy				
	21 Travel, conferences, and meetings				
	22 Printing and publications				
	23 Other expenses Stmt 6	1,818.	1,218.		600.
	24 Total operating and administrative expenses. Add lines 13 through 23	74,618.	26,218.		41,100.
	25 Contributions, gifts, grants paid	1,658,449.			1,658,449.
26 Total expenses and disbursements. Add lines 24 and 25	1,733,067.	26,218.		1,699,549.	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	-983,266.				
b Net investment income (if negative, enter -0-)		723,583.			
c Adjusted net income (if negative, enter -0-)			N/A		

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Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only		
		Beginning of year (a) Book Value	End of year (b) Book Value (c) Fair Market Value	
Assets	1 Cash - non-interest-bearing			
	2 Savings and temporary cash investments	8,269,197.	10,034,510.	10,034,510.
	3 Accounts receivable ▶ 73,976.			
	Less: allowance for doubtful accounts ▶	124,072.	73,976.	73,976.
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶			
	Less: allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock			
	c Investments - corporate bonds			
	Liabilities	11 Investments - land, buildings, and equipment basis ▶		
Less: accumulated depreciation ▶				
12 Investments - mortgage loans Stmt 7		19,751,138.	17,321,312.	17,321,312.
13 Investments - other				
14 Land, buildings, and equipment: basis ▶				
Less: accumulated depreciation ▶				
15 Other assets (describe ▶ Refundable taxes )		0.	4,346.	4,346.
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)		28,144,407.	27,434,144.	27,434,144.
17 Accounts payable and accrued expenses				
18 Grants payable				
Net Assets or Fund Balances	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe ▶ )	11,664.	426,667.	
	23 Total liabilities (add lines 17 through 22)	11,664.	426,667.	
Foundations that follow SFAS 117, check here ▶ <input checked="" type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.	24 Unrestricted	28,132,743.	27,007,477.	
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here ▶ <input type="checkbox"/> and complete lines 27 through 31.			
	27 Capital stock, trust principal, or current funds			
	28 Paid-in or capital surplus, or land, bldg., and equipment fund			
	29 Retained earnings, accumulated income, endowment, or other funds			
	30 Total net assets or fund balances	28,132,743.	27,007,477.	
31 Total liabilities and net assets/fund balances	28,144,407.	27,434,144.		

## Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	28,132,743.
2 Enter amount from Part I, line 27a	2	-983,266.
3 Other increases not included in line 2 (itemize) ▶	3	0.
4 Add lines 1, 2, and 3	4	27,149,477.
5 Decreases not included in line 2 (itemize) ▶ Allowance for bad debts	5	142,000.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	27,007,477.

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				
b NONE				
c				
d				
e				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)	
a				
b				
c				
d				
e				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
a				
b				
c				
d				
e				
2 Capital gain net income or (net capital loss)		{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8			3	

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2015	1,417,354.	29,990,853.	.047260
2014	1,504,721.	29,599,934.	.050835
2013	1,546,019.	30,149,992.	.051278
2012	1,711,118.	30,611,957.	.055897
2011	1,692,680.	34,976,772.	.048394

2 Total of line 1, column (d)	2	.253664
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	.050733
4 Enter the net value of noncharitable-use assets for 2016 from Part X, line 5	4	26,987,905.
5 Multiply line 4 by line 3	5	1,369,177.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	7,236.
7 Add lines 5 and 6	7	1,376,413.
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.	8	1,699,549.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b		1	7,236.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	0.
3 Add lines 1 and 2		3	7,236.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	7,236.
6 Credits/Payments:			
a 2016 estimated tax payments and 2015 overpayment credited to 2016	6a	11,340.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	11,340.	
8 Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached	8	16.	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	4,088.	
11 Enter the amount of line 10 to be: Credited to 2017 estimated tax	11	0.	

**Part VII-A Statements Regarding Activities**

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
1b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities		X
1c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ► \$ 0. (2) On foundation managers. ► \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ► \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ► MA		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2016 or the taxable year beginning in 2016 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

**Part VII-A** Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶ N/A	X	
14 The books are in care of ▶ Demoulas Foundation Telephone no. ▶ 978-244-1024 Located at ▶ 286 Chelmsford Street, Chelmsford, MA ZIP+4 ▶ 01824		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year ▶ 15 N/A		
16 At any time during calendar year 2016, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶		X

**Part VII-B** Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly): (1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here ▶ N/A	1b	
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2016?	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)): a At the end of tax year 2016, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2016? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years ▶ , , , b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.) N/A c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ▶ , , ,	2b	
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No b If "Yes," did it have excess business holdings in 2016 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2016) N/A	3b	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2016?	4b	X

**Part VII-B** Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions)

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

N/A

5b

Organizations relying on a current notice regarding disaster assistance check here

☒

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d)

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

6b

X

If "Yes" to 6b, file Form 8870

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

☐ Yes ☒ No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b

**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (if not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Arthur T. Demoulas	Trustee			
286 Chelmsford Street				
Chelmsford, MA 01824	4.00	0.	0.	0.
D. Harold Sullivan	Fiscal Officer			
286 Chelmsford Street				
Chelmsford, MA 01824	4.00	25,000.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

0

**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***3** Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services

0

**Part IX-A** Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
<b>1</b> Hospitals and Health Organizations	
	381,000.
<b>2</b> Civic and Cultural Organizations	
	338,449.
<b>3</b> Schools, Colleges and Universities	
	337,000.
<b>4</b> Youth Organizations	
	303,000.

**Part IX-B** Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
<b>1</b> N/A	
	0.
<b>2</b>	
All other program-related investments. See instructions.	
<b>3</b>	
<b>Total.</b> Add lines 1 through 3	0.



**Part X** Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	0.
b	Average of monthly cash balances	1b	9,999,254.
c	Fair market value of all other assets	1c	17,399,634.
d	<b>Total</b> (add lines 1a, b, and c)	1d	27,398,888.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	27,398,888.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	410,983.
5	<b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3. Enter here and on Part V, line 4	5	26,987,905.
6	<b>Minimum investment return.</b> Enter 5% of line 5	6	1,349,395.

**Part XI** Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	1,349,395.
2a	Tax on investment income for 2016 from Part VI, line 5	2a	7,236.
b	Income tax for 2016. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	7,236.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	1,342,159.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	1,342,159.
6	Deduction from distributable amount (see instructions)	6	0.
7	<b>Distributable amount as adjusted.</b> Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	1,342,159.

**Part XII** Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	1,699,549.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	<b>Qualifying distributions.</b> Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	1,699,549.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	7,236.
6	<b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4	6	1,692,313.

**Note:** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

**Part XIII** Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2015	(c) 2015	(d) 2016
<b>1</b> Distributable amount for 2016 from Part XI, line 7				1,342,159.
<b>2</b> Undistributed income, if any, as of the end of 2016				
<b>a</b> Enter amount for 2015 only			1,480,321.	
<b>b</b> Total for prior years:		0.		
<b>3</b> Excess distributions carryover, if any, to 2016:				
<b>a</b> From 2011				
<b>b</b> From 2012				
<b>c</b> From 2013				
<b>d</b> From 2014				
<b>e</b> From 2015				
<b>f</b> Total of lines 3a through e	0.			
<b>4</b> Qualifying distributions for 2016 from Part XII, line 4: ► \$ 1,699,549.				
<b>a</b> Applied to 2015, but not more than line 2a			1,480,321.	
<b>b</b> Applied to undistributed income of prior years (Election required - see instructions)		0.		
<b>c</b> Treated as distributions out of corpus (Election required - see instructions)	0.			
<b>d</b> Applied to 2016 distributable amount				219,228.
<b>e</b> Remaining amount distributed out of corpus	0.			
<b>5</b> Excess distributions carryover applied to 2016 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
<b>6</b> Enter the net total of each column as indicated below:				
<b>a</b> Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
<b>b</b> Prior years' undistributed income. Subtract line 4b from line 2b		0.		
<b>c</b> Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
<b>d</b> Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
<b>e</b> Undistributed income for 2015. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
<b>f</b> Undistributed income for 2016. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2017				1,122,931.
<b>7</b> Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
<b>8</b> Excess distributions carryover from 2011 not applied on line 5 or line 7	0.			
<b>9</b> Excess distributions carryover to 2017 Subtract lines 7 and 8 from line 6a	0.			
<b>10</b> Analysis of line 9:				
<b>a</b> Excess from 2012				
<b>b</b> Excess from 2013				
<b>c</b> Excess from 2014				
<b>d</b> Excess from 2015				
<b>e</b> Excess from 2016				

<b>Part XIV</b>	<b>Private Operating Foundations</b> (see instructions and Part VII-A, question 9)
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N/A

- 1 a** If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2016, enter the date of the ruling

- b** Check box to indicate whether the foundation is a private operating foundation described in section

4942(1)(3) or 4942(1)(5)

- 2 a** Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

- b** 85% of line 2a

- c** Qualifying distributions from Part XII,  
line 4 for each year listed

- d** Amounts included in line 2c not used directly for active conduct of exempt activities

- e** Qualifying distributions made directly for active conduct of exempt activities.

Subtract line 2d from line 2c

- 3** Complete 3a, b, or c for the alternative test relied upon:

- a "Assets" alternative test - enter:

- (1) Value of all assets

- (2) Value of assets qualifying under section 4942(j)(3)(B)(i)**

- b** "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed

- c "Support" alternative test - enter:**

- (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)

- (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)

- (3) Largest amount of support from an exempt organization**

- (4) Gross investment income**

**Part XV** **Supplementary Information** (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

### 1 Information Regarding Foundation Managers:

- a** List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

None

- b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

None

**2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

- Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

- a** The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

Arthur T. Demoulas, Demoulas Foundation, 978-244-1024  
286 Chelmsford Street, Chelmsford, MA 01824

- b. The form in which applications should be submitted and information and materials they should include:**

Letter request including need for contribution

- c** Any submission deadlines:

None

- d** Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

None

**Part XV** Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
<b>a</b> Paid during the year				
			Hospitals and Health Organizations	381,000.
			Youth Organizations	303,000.
			Churches, Temples and Religious Organizations	299,000.
			Civic, Cultural and Other Charities	338,449.
			Schools, Colleges and Universities	337,000.
<b>Total</b>			<b>3a</b>	1,658,449.
<b>b</b> Approved for future payment				
None				
<b>Total</b>			<b>3b</b>	0.





## Form 990-PF Interest on Savings and Temporary Cash Investments Statement 1

Source	(a) Revenue Per Books	(b) Net Investment Income	(c) Adjusted Net Income
Morgan Stanley	18,384.	18,384.	
Total to Part I, line 3	18,384.	18,384.	

## Form 990-PF Dividends and Interest from Securities Statement 2

Source	Gross Amount	Capital Gains Dividends	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
Mortgage Notes	731,417.	0.	731,417.	731,417.	
To Part I, line 4	731,417.	0.	731,417.	731,417.	

## Form 990-PF Accounting Fees Statement 3

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Sullivan, Bille P.C.	12,900.	0.		12,900.
To Form 990-PF, Pg 1, ln 16b	12,900.	0.		12,900.

## Form 990-PF Other Professional Fees Statement 4

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Joanne Marsden	25,000.	12,500.		12,500.
John Matthews	2,600.	0.		2,600.
To Form 990-PF, Pg 1, ln 16c	27,600.	12,500.		15,100.

Form 990-PF	Taxes		Statement	5
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Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Federal Excise Tax	7,300.	0.		0.
To Form 990-PF, Pg 1, ln 18	7,300.	0.		0.

Form 990-PF	Other Expenses		Statement	6
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Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Miscellaneous	1,818.	1,218.		350.
Taxes - Other	0.	0.		250.
To Form 990-PF, Pg 1, ln 23	1,818.	1,218.		600.

Form 990-PF	Mortgage Loans		Statement	7
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Description	Book Value	Fair Market Value
	17,321,312.	17,321,312.
Total to Form 990-PF, Part II, line 12	17,321,312.	17,321,312.



<b>Demoulas Foundation</b>								04-2723441
<b>Form 990-PF, Part XV, #3 Contributions Paid During the Year Ended 12/31/16</b>			<b>Hospitals</b>	<b>Churches,</b>	<b>Civic,</b>	<b>Schools,</b>		
			<b>and</b>	<b>Temples,</b>	<b>Cultural &amp;</b>	<b>Colleges &amp;</b>	<b>Youth</b>	
<b>RECIPIENT</b>	<b>TOTAL</b>	<b>Health Org</b>	<b>Religious</b>	<b>Other Charities</b>	<b>Universities</b>	<b>Organizations</b>		
MEDA	10,000 00	10,000 00	-	-	-	-	-	-
Greater Merrimack Valley CVB	10,000 00	-	-	10,000 00	-	-	-	-
VNA Care Network & Hospice	5,000 00	5,000 00	-	-	-	-	-	-
Whistler House Museum of Art	25,000 00	-	-	25,000 00	-	-	-	-
Lowell General Hospital	10,000 00	10,000 00	-	-	-	-	-	-
Mystic Valley Elder Services	1,000 00	1,000 00	-	-	-	-	-	-
House of Seven Gables	1,500 00	-	-	1,500 00	-	-	-	-
Methuen Memorial Music Hall	600 00	-	-	600 00	-	-	-	-
Lowell Catholic High School	5,000 00	-	-	-	5,000 00	-	-	-
St Joseph The Worker Shrine	2,000 00	-	2,000 00	-	-	-	-	-
The Metropolitan Opera	31,099 00	-	-	31,099 00	-	-	-	-
Franklin Pierce University	25,000 00	-	-	-	25,000 00	-	-	-
American Red Cross of the Cape, Islands & Southeast Mass	2,500 00	2,500 00	-	-	-	-	-	-
Circle Home Inc - Golf	5,000 00	5,000 00	-	-	-	-	-	-
Merrimack Repertory Theatre	5,000 00	-	-	5,000 00	-	-	-	-
Lowell Summer Music Series	5,000 00	-	-	5,000 00	-	-	-	-
Nashua Senior Activity Center	2,500 00	-	-	2,500 00	-	-	-	-
Brockton Symphony Orchestra	2,250 00	-	-	2,250 00	-	-	-	-
Merrimack Valley Food Bank	2,500 00	-	-	2,500 00	-	-	-	-
Greater Lowell Technical High School	2,500 00	-	-	-	2,500 00	-	-	-
Lowell House Inc	5,000 00	-	-	5,000 00	-	-	-	-
The Brush Art Gallery	2,500 00	-	-	2,500 00	-	-	-	-
The Salvation Army of Greater Portland - Champions for Kids	3,000 00	-	-	3,000 00	-	-	-	-
Sisters of Saint Joseph of Boston	3,000 00	-	3,000 00	-	-	-	-	-
Joseph N Hermann Youth Center Inc	1,000 00	-	-	-	-	-	1,000 00	-
Cape Verdean Recognition Scholarship Fund	2,500 00	-	-	-	2,500 00	-	-	-
Home Health Foundation - Formerly Merrimack Valley Hospice	2,500 00	2,500 00	-	-	-	-	-	-
Pollard Memorial Library	1,000 00	-	-	1,000 00	-	-	-	-
Plymouth Philharmonic Orchestra	5,000 00	-	-	5,000 00	-	-	-	-
Merrimack Valley Habitat for Humanity	2,500 00	-	-	2,500 00	-	-	-	-
The Professional Center for Child Development	1,000 00	1,000 00	-	-	-	-	-	-
Middlesex Community College	5,000 00	-	-	-	5,000 00	-	-	-
Central Catholic High School	10,000 00	-	-	-	10,000 00	-	-	-
Girls Inc	1,500 00	-	-	1,500 00	-	-	-	-
Austin Preparatory School	2,500 00	-	-	-	2,500 00	-	-	-
Hellenic American Academy	10,000 00	-	-	-	10,000 00	-	-	-
NEDA (New England Dressage Assoc)	2,500 00	-	-	2,500 00	-	-	-	-
Dressage of Devon	3,000 00	-	-	3,000 00	-	-	-	-
Make A Wish Foundation - "Swing for Wishes"	1,500 00	-	-	1,500 00	-	-	-	-
Project Just Because	1,500 00	-	-	1,500 00	-	-	-	-
Waltham Family Schools	1,000 00	-	-	-	1,000 00	-	-	-
D'Youville Foundation	10,000 00	10,000 00	-	-	-	-	-	-
Alzheimer's Association	10,000 00	10,000 00	-	-	-	-	-	-
Academy of Notre Dame	5,000 00	-	-	-	5,000 00	-	-	-
Boys & Girls Club of Lakes Region	5,000 00	-	-	-	-	-	5,000 00	-
Immaculate Conception Church	10,000 00	-	10,000 00	-	-	-	-	-
YMCA - Greater Lowell Family	5,000 00	-	-	-	-	-	5,000 00	-
ROCA - Breakfast	5,000 00	-	-	5,000 00	-	-	-	-
St George Greek Orthodox Church of Cape Cod	1,000 00	-	1,000 00	-	-	-	-	-
Wentworth-Douglas Foundation - SK	7,500 00	7,500 00	-	-	-	-	-	-
Whistler House Museum of Art - Summer program	1,000 00	-	-	1,000 00	-	-	-	-
Boys & Girls Club of Lawrence	10,000 00	-	-	-	-	-	10,000 00	-
YMCA - Taunton	5,000 00	-	-	-	-	-	5,000 00	-
NAMI	1,500 00	1,500 00	-	-	-	-	-	-
Boys & Girls Club of Gtr Derry	3,000 00	-	-	-	-	-	3,000 00	-
Feast of the Blessed Sacrament	2,500 00	-	2,500 00	-	-	-	-	-
Rockport Art Association	1,000 00	-	-	1,000 00	-	-	-	-
Boys & Girls Club of Greater Lowell	10,000 00	-	-	-	-	-	10,000 00	-
Boys & Girls Club of Greater Billerica	10,000 00	-	-	-	-	-	10,000 00	-
Cape Cod Healthcare Foundation	10,000 00	10,000 00	-	-	-	-	-	-
Friends of PAC	2,500 00	-	-	2,500 00	-	-	-	-
St Demetrios Greek Orthodox Church	1,500 00	-	1,500 00	-	-	-	-	-
Greater Lowell Road Runners	1,000 00	-	-	1,000 00	-	-	-	-
St George Antiochian Church - Lawrence	1,000 00	-	1,000 00	-	-	-	-	-
Taxiarchae Archangels Luck Orthodox Church	2,500 00	-	2,500 00	-	-	-	-	-
Hellenic Women's Benevolent Association	1,000 00	-	-	1,000 00	-	-	-	-
New Salem Public Library	500 00	-	-	500 00	-	-	-	-
The Care Givers Inc	1,000 00	1,000 00	-	-	-	-	-	-
Lowell Festival Foundation	10,000 00	-	-	10,000 00	-	-	-	-
Buttonwood Museum - Haverhill	1,000 00	-	-	1,000 00	-	-	-	-
Museum of Science	5,000 00	-	-	5,000 00	-	-	-	-
Holy Trinity Greek Orthodox Church - Concord - Replaces #4012 Lost	5,000 00	-	5,000 00	-	-	-	-	-
Holy Trinity Greek Orthodox Church - Concord - Replaced by #4176	(5,000 00)	-	(5,000 00)	-	-	-	-	-
St Joseph Hospital	10,000 00	10,000 00	-	-	-	-	-	-
St Val's Men's Club	1,000 00	-	-	1,000 00	-	-	-	-
St Gregory the Theologic Greek Orthodox Church Replaced #4397 - 12/21/16	-	-	-	-	-	-	-	-
Anna Jaques Community Health Foundation	5,000 00	5,000 00	-	-	-	-	-	-
Boys & Girls Club of Gtr Nashua	10,000 00	-	-	-	-	-	10,000 00	-
Sis Anargyros Greek Orthodox Church	1,000 00	-	1,000 00	-	-	-	-	-
Mahajan (Our Lady of the Cedars Church)	1,000 00	-	1,000 00	-	-	-	-	-
Pregnancy Care Center	1,000 00	1,000 00	-	-	-	-	-	-
Boys & Girls Club of Greater Haverhill	5,000 00	-	-	-	-	-	5,000 00	-
Boys & Girls Club of Metrowest	10,000 00	-	-	-	-	-	10,000 00	-
Up With Music	1,500 00	-	-	1,500 00	-	-	-	-
Annunciation Greek Orthodox Of NE	5,000 00	-	5,000 00	-	-	-	-	-
Melmark - golf	2,500 00	-	-	2,500 00	-	-	-	-
St Alfio Society	5,000 00	-	-	5,000 00	-	-	-	-
Boys & Girls Club of Greater Salem NH	2,500 00	-	-	-	-	-	2,500 00	-
Zach's Team Foundation	2,000 00	-	-	2,000 00	-	-	-	-
Thomas More College	2,500 00	-	-	-	2,500 00	-	-	-

<b>Demoulas Foundation</b>							04-2723441
<b>Form 990-PF, Part XV, #3 Contributions Paid During the Year Ended 12/31/16</b>							
			Hospitals and Health Org	Churches, Temples, Religious	Civic, Cultural & Other Charities	Schools, Colleges & Universities	Youth Organizations
<b>RECIPIENT</b>	<b>TOTAL</b>						
Assumption of the Virgin Mary Greek Orthodox Church - RI	2,000 00	-	-	2,000 00	-	-	-
Merrimack College	10,000 00	-	-	-	-	10,000 00	-
Transfiguration Greek Orthodox Church - golf	2,000 00	-	-	2,000 00	-	-	-
Hellenic College / Holy Cross	10,000 00	-	-	-	-	10,000 00	-
Children's Medical Research Foundation	3,500 00	3,500 00	-	-	-	-	-
St Spyridon Greek Orthodox Cathedral	5,000 00	-	-	5,000 00	-	-	-
Kaitkin A Kazanjur Foundation	500 00	-	-	-	500 00	-	-
Blessed John XXIII National Seminary	2,500 00	-	-	-	-	2,500 00	-
Merrimack Valley Food Bank	2,500 00	-	-	-	2,500 00	-	-
YMCA of Haverhill	5,000 00	-	-	-	-	-	5,000 00
Lowell General Hospital	10,000 00	10,000 00	-	-	-	-	-
Symphony of NH	2,500 00	-	-	-	2,500 00	-	-
New England Parkinson's Ride	1,500 00	1,500 00	-	-	-	-	-
Lowell High School Hockey Program	1,000 00	-	-	-	-	1,000 00	-
St Vincent de Paul Society	5,000 00	-	-	-	5,000 00	-	-
Sis Constantina & Helen Greek Orthodox Church	3,000 00	-	-	3,000 00	-	-	-
YMCA - Cambridge	2,500 00	-	-	-	-	-	2,500 00
Home Health VNA	2,500 00	2,500 00	-	-	-	-	-
Womens Working Fund	1,000 00	-	-	-	1,000 00	-	-
Saint Athanasius the Great Greek Orthodox Church	7,500 00	-	-	7,500 00	-	-	-
Saints Vartanantz Armenian Apostolic Church	5,000 00	-	-	5,000 00	-	-	-
UNCF - United Negro College Fund	7,500 00	-	-	-	-	7,500 00	-
Hellenic Women's Club	5,000 00	-	-	-	5,000 00	-	-
Park Theatre	2,500 00	-	-	-	2,500 00	-	-
New Bedford Symphony Orchestra	2,500 00	-	-	-	2,500 00	-	-
NES Grows - Newbury Elementary School - Playground Rebuild	5,000 00	-	-	-	-	5,000 00	-
Boys & Girls Club of Gtr New Bedford/Wareham	5,000 00	-	-	-	-	-	5,000 00
Children's Museum of NH	1,500 00	-	-	-	1,500 00	-	-
YWCA of Gtr Newburyport	5,000 00	-	-	-	-	-	5,000 00
Boys & Girls Club of Martha's Vineyard	2,500 00	-	-	-	-	-	2,500 00
Notre Dame Cristo Rey High School	5,000 00	-	-	-	-	5,000 00	-
Boys & Girls Club of Lynn	7,500 00	-	-	-	-	-	7,500 00
Lowell Association for the Blind	5,000 00	5,000 00	-	-	-	-	-
Cor Unum	2,500 00	-	-	-	2,500 00	-	-
Joey Frank c/o The Cystic Fibrosis Foundation	5,000 00	5,000 00	-	-	-	-	-
YMCA - Granite Manchester/Seabrook Seacoast	5,000 00	-	-	-	-	-	5,000 00
Dana Farber c/o Dr Enzinger's Research Fund	1,000 00	1,000 00	-	-	-	-	-
Immaculate Conception Church	1,500 00	-	-	1,500 00	-	-	-
Ste Jeanne D Arc School	4,000 00	-	-	-	-	4,000 00	-
The Italian Home for Children	10,000 00	-	-	-	10,000 00	-	-
Boston College - "Pop on the Common"	10,000 00	-	-	-	-	10,000 00	-
Hellenic Nursing & Rehabilitation Center	10,000 00	10,000 00	-	-	-	-	-
Newburyport Chamber Music Festival	1,000 00	-	-	-	1,000 00	-	-
New Bedford Whaling Museum	2,500 00	-	-	-	2,500 00	-	-
D'Yourville Foundation	5,000 00	5,000 00	-	-	-	-	-
Boston Ballet	3,000 00	-	-	-	3,000 00	-	-
Sturdy Memorial Foundation	5,000 00	5,000 00	-	-	-	-	-
St Vasilios Greek Orthodox Church	2,500 00	-	-	2,500 00	-	-	-
Order of AKEPA Hellas Chapter 102	1,000 00	-	-	1,000 00	-	-	-
Annunciation Greek Orthodox Church - Newburyport	1,000 00	-	-	1,000 00	-	-	-
Strongwater Farm	7,500 00	7,500 00	-	-	-	-	-
Signature Healthcare Brockton Hospital	5,000 00	5,000 00	-	-	-	-	-
Friends for Tomorrow	1,000 00	-	-	-	1,000 00	-	-
Hellenic Women's Benevolent Assoc Inc	1,000 00	-	-	-	1,000 00	-	-
The Professional Center for Child Development	50,000 00	50,000 00	-	-	-	-	-
Challenge Unlimited Inc - Gala	20,000 00	-	-	-	20,000 00	-	-
Challenge Unlimited Inc - Annual	5,000 00	-	-	-	5,000 00	-	-
St Ann's Home & School	5,000 00	-	-	-	-	5,000 00	-
Boys & Girls Club of Greater Lowell	10,000 00	-	-	-	-	-	10,000 00
The Community Family - Alzheimers Lowell	2,500 00	-	-	-	2,500 00	-	-
Peabody Essex Museum	2,500 00	-	-	-	2,500 00	-	-
New England Quilt Museum	3,000 00	-	-	-	3,000 00	-	-
Friends of Buttonwood Park - New Bedford	2,500 00	-	-	-	2,500 00	-	-
North Shore Hellenic Women's Guild	2,500 00	-	-	-	2,500 00	-	-
The Music Hall	1,500 00	-	-	-	1,500 00	-	-
Firehouse Center for the Arts	2,500 00	-	-	-	2,500 00	-	-
Mistral	1,000 00	-	-	-	1,000 00	-	-
Children's Museum of Easton	1,500 00	-	-	-	1,500 00	-	-
Girls Inc	5,000 00	-	-	-	5,000 00	-	-
New Bedford Art Museum / Art Works	1,000 00	-	-	-	1,000 00	-	-
Mission of Deeds	2,000 00	-	-	-	2,000 00	-	-
Lazarus House	12,000 00	-	-	-	12,000 00	-	-
Merrimack Valley Jewish Federation	1,000 00	-	-	1,000 00	-	-	-
YMCA Montachusettis	12,500 00	-	-	-	-	-	12,500 00
Boys & Girls Club of Souhegan Valley	25,000 00	-	-	-	-	-	25,000 00
NMYO - Northeast Massachusetts Youth Orchestra	1,500 00	-	-	-	1,500 00	-	-
YMCA Merrimack Valley - Lawrence	5,000 00	-	-	-	-	-	5,000 00
YMCA of Greater Lowell	5,000 00	-	-	-	-	-	5,000 00
Boys & Girls Club of Lower Merrimack Valley	2,500 00	-	-	-	-	-	2,500 00
UTEC	2,500 00	-	-	-	2,500 00	-	-
Boys & Girls Club of Medford & Somerville	7,500 00	-	-	-	-	-	7,500 00
Oblate Mission Foundation	2,500 00	-	-	2,500 00	-	-	-
The Church of Bethesda by the Sea	5,000 00	-	-	5,000 00	-	-	-
Beth Israel Deaconess Medical Center	20,000 00	20,000 00	-	-	-	-	-
Circle Home - Lowell (former VNA & Hospice)	15,000 00	15,000 00	-	-	-	-	-
Concord Hospital / Center for Cancer Care	5,000 00	5,000 00	-	-	-	-	-
Dana Faber Cancer Institute	20,000 00	20,000 00	-	-	-	-	-
Floating Hospital for Children / Childrens Cancer Ctr / NE Medical Center	20,000 00	20,000 00	-	-	-	-	-
Home Health Foundation	7,500 00	7,500 00	-	-	-	-	-
Lawrence General Hospital	10,000 00	10,000 00	-	-	-	-	-

<b>Demoulas Foundation</b>							04-2723441
<b>Form 990-PF, Part XV, #3 Contributions Paid During the Year Ended 12/31/16</b>			Hospitals	Churches,	Civic,	Schools,	
			and	Temples,	Cultural &	Colleges &	Youth
			Health Org	Religious	Other Charities	Universities	Organizations
<b>RECIPIENT</b>	<b>TOTAL</b>						
Roman W DeSanctis MD Legacy Fund	25,000 00	25,000 00	-	-	-	-	-
Nashoba Learning Group	1,500 00	-	-	-	-	1,500 00	-
New England Baptist Hospital	10,000 00	10,000 00	-	-	-	-	-
North Shore ARC	3,500 00	-	-	-	3,500 00	-	-
Northeast Health Foundation -Addison Gilbert Hospital	5,000 00	5,000 00	-	-	-	-	-
Nu Path	3,000 00	3,000 00	-	-	-	-	-
Perkins School for the Blind	5,000 00	-	-	-	-	5,000 00	-
Shriners Hospital - Boston	10,000 00	10,000 00	-	-	-	-	-
Runway for Recovery	5,000 00	5,000 00	-	-	-	-	-
Syrare Hospital	7,500 00	7,500 00	-	-	-	-	-
THINK KIDS @ MGH	5,000 00	5,000 00	-	-	-	-	-
Visiting Nurses Community Health - Arlington	2,000 00	2,000 00	-	-	-	-	-
Wentworth-Douglas Hospital	2,500 00	2,500 00	-	-	-	-	-
Annunciation of the Virgin Mary Greek Orthodox Church - Woburn	5,000 00	-	5,000 00	-	-	-	-
Annunciation of the Virgin Mary Greek Orthodox Church - Brockton	5,000 00	-	5,000 00	-	-	-	-
Armenian Church at Hye Point	3,500 00	-	3,500 00	-	-	-	-
Assumption of the Virgin Mary Greek Orthodox Church - Dracut	10,000 00	-	10,000 00	-	-	-	-
Assumption of the Virgin Mary Greek Orthodox Church - Ipswich	2,500 00	-	2,500 00	-	-	-	-
Dormition of the Assumption Orthodox Church - Somersworth	2,500 00	-	2,500 00	-	-	-	-
Dormition of the Virgin Mary Orthodox Church - Somerville	10,000 00	-	10,000 00	-	-	-	-
First Baptist Church - Tewksbury	2,500 00	-	2,500 00	-	-	-	-
First United Baptist Church - Lowell	2,500 00	-	2,500 00	-	-	-	-
St Methodios Faith & Heritage Ctr - Greek Orthodox Metropolis of Boston	10,000 00	-	10,000 00	-	-	-	-
Holy Apostles Sts Peter & Paul Greek Orthodox Church - Haverhill	5,000 00	-	5,000 00	-	-	-	-
Holy Resurrection Orthodox Church	2,500 00	-	2,500 00	-	-	-	-
Holy Trinity Greek Orthodox Church - Lowell	10,000 00	-	10,000 00	-	-	-	-
Holy Trinity Greek Orthodox Church - Fitchburg	5,000 00	-	5,000 00	-	-	-	-
Holy Trinity Greek Orthodox Church - Concord, NH	5,000 00	-	5,000 00	-	-	-	-
Parish of Christ Church - Andover	2,500 00	-	2,500 00	-	-	-	-
Pawtucket Congregational Church of Lowell - Replaced by #4398 - 12/21/16	-	-	-	-	-	-	-
Sacred Heart Church - Bradford	1,500 00	-	1,500 00	-	-	-	-
Saint Anthony Parish - Lowell	2,500 00	-	2,500 00	-	-	-	-
Saint Athanasius the Great Greek Orthodox Church - Arlington	2,500 00	-	2,500 00	-	-	-	-
St Patrick Parish - Lowell	10,000 00	-	10,000 00	-	-	-	-
St Anthony's Maronite Church	2,500 00	-	2,500 00	-	-	-	-
St Augustinus Church	5,000 00	-	5,000 00	-	-	-	-
St Demetrios Hellenic Orthodox Church - Weston	5,000 00	-	5,000 00	-	-	-	-
St Demetrios Hellenic Orthodox Church - Saco ME	2,500 00	-	2,500 00	-	-	-	-
St Francis Church - Dracut	2,500 00	-	2,500 00	-	-	-	-
St George Antiochian Orthodox Church - Lowell	3,500 00	-	3,500 00	-	-	-	-
St George Antiochian Orthodox Church - Lawrence	2,500 00	-	2,500 00	-	-	-	-
St George Greek Orthodox Church - Dartmouth	2,500 00	-	2,500 00	-	-	-	-
St George Greek Orthodox Church - Keene	2,500 00	-	2,500 00	-	-	-	-
St George Greek Orthodox Church - Lowell	2,500 00	-	2,500 00	-	-	-	-
St George Greek Orthodox Church - Lynn	12,500 00	-	12,500 00	-	-	-	-
St George Greek Orthodox Church - Manchester	5,000 00	-	5,000 00	-	-	-	-
St Margaret's Church	5,000 00	-	5,000 00	-	-	-	-
St Michael's Church - Lowell	5,000 00	-	5,000 00	-	-	-	-
St Michael's Church - North Andover	5,000 00	-	5,000 00	-	-	-	-
St Nicholas Hellenic Church - Lexington	2,500 00	-	2,500 00	-	-	-	-
St Nicholas Hellenic Church - Portsmouth	3,500 00	-	3,500 00	-	-	-	-
St Patrick's Church - Lawrence	5,000 00	-	5,000 00	-	-	-	-
St Patrick's Church - Pelham	2,500 00	-	2,500 00	-	-	-	-
St Philip's Hellenic Orthodox Church - Nashua	7,500 00	-	7,500 00	-	-	-	-
St Vartanants Armenian Church - Chelmsford	5,000 00	-	5,000 00	-	-	-	-
St Vasilios Orthodox Church - Newport NH	2,000 00	-	2,000 00	-	-	-	-
St Vasilios Greek Orthodox Church - Peabody	5,000 00	-	5,000 00	-	-	-	-
Sts Constantine & Helen Greek Orthodox Church - Andover	10,000 00	-	10,000 00	-	-	-	-
Sts Constantine & Helen Greek Orthodox Church - Cambridge	3,000 00	-	3,000 00	-	-	-	-
Taxiarchae-Archangels Greek Orthodox Church - Laconia	2,500 00	-	2,500 00	-	-	-	-
Taxiarchae-Archangels Greek Orthodox Church - Watertown	7,500 00	-	7,500 00	-	-	-	-
Transfiguration Greek Orthodox Church - Lowell	10,000 00	-	10,000 00	-	-	-	-
Boys & Girls Club of Assehet Valley	1,500 00	-	-	-	-	-	1,500 00
Boys & Girls Club of Concord NH	5,000 00	-	-	-	-	-	5,000 00
Boys & Girls Club of Fitchburg / Leominster	10,000 00	-	-	-	-	-	10,000 00
Boys & Girls Club of Gtr Manchester	5,000 00	-	-	-	-	-	5,000 00
Boys & Girls Club of Greater Salem MA	10,000 00	-	-	-	-	-	10,000 00
Boys & Girls Club of Haverhill	2,500 00	-	-	-	-	-	2,500 00
Boys & Girls Club of Salem NH	5,000 00	-	-	-	-	-	5,000 00
Boys & Girls Club of Stoneham	2,500 00	-	-	-	-	-	2,500 00
Boys & Girls Club of Woburn	10,000 00	-	-	-	-	-	10,000 00
Boys & Girls Club of Worcester	5,000 00	-	-	-	-	-	5,000 00
YMCA - Exeter	50,000 00	-	-	-	-	-	50,000 00
YMCA - Metrowest	5,000 00	-	-	-	-	-	5,000 00
YMCA - Nashua	5,000 00	-	-	-	-	-	5,000 00
YMCA - Keene	5,000 00	-	-	-	-	-	5,000 00
YWCA - Haverhill	5,000 00	-	-	-	-	-	5,000 00
Academy of Notre Dame	20,000 00	-	-	-	-	20,000 00	-
Bellesini OSA Academy - Lawrence	2,500 00	-	-	-	-	2,500 00	-
Catholic School Foundation	25,000 00	-	-	-	-	25,000 00	-
Colby-Sawyer College	5,000 00	-	-	-	-	5,000 00	-
Dracut Scholarship Foundation	2,500 00	-	-	-	-	2,500 00	-
Endicott College	10,000 00	-	-	-	-	10,000 00	-
Esperanza Academy	2,500 00	-	-	-	-	2,500 00	-
Fenn School	25,000 00	-	-	-	-	25,000 00	-
Hill View Montessori	10,000 00	-	-	-	-	10,000 00	-
Immaculate Conception School	6,000 00	-	-	-	-	6,000 00	-
Lawrence Catholic Academy	10,000 00	-	-	-	-	10,000 00	-
Lowell Catholic High School	5,000 00	-	-	-	-	5,000 00	-
Middlesex School	25,000 00	-	-	-	-	25,000 00	-

Demoulas Foundation							04-2723441
Form 990-PF, Part XV, #3 Contributions Paid During the Year Ended 12/31/16			Hospitals and	Churches, Temples, Religious	Civic, Cultural & Other Charities	Schools, Colleges & Universities	Youth Organizations
RECIPIENT	TOTAL	Health Org	Religious	Other Charities	Universities	Organizations	
Phillips Academy - Annual Fund	5,000 00	-	-	-	5,000 00	-	
Phillips Academy - MS 2	2,500 00	-	-	-	2,500 00	-	
Pike School	5,000 00	-	-	-	5,000 00	-	
Pingree School	5,000 00	-	-	-	5,000 00	-	
Presentation of Mary - Hudson, NH	5,000 00	-	-	-	5,000 00	-	
Presentation of Mary - Methuen	5,000 00	-	-	-	5,000 00	-	
Sacred Heart School - Bradford - Voided Replaced By #4400 12/27/16	-	-	-	-	-	-	
St Joseph's Regional Catholic High School	5,000 00	-	-	-	5,000 00	-	
St Louis Elementary School	3,500 00	-	-	-	3,500 00	-	
St Margaret's School	2,500 00	-	-	-	2,500 00	-	
St Patrick's School - Lowell	5,000 00	-	-	-	5,000 00	-	
University of Mass - Lowell	10,000 00	-	-	-	10,000 00	-	
Acre Family Day Care	2,500 00	-	-	-	2,500 00	-	
RAPPP	2,500 00	-	-	2,500 00	-	-	
Dennison Memorial Community Center	5,000 00	-	-	5,000 00	-	-	
Boston Symphony Orchestra	5,000 00	-	-	5,000 00	-	-	
Cahoon Museum of American Art - Cotuit MA	1,000 00	-	-	1,000 00	-	-	
Lowell Plan	25,000 00	-	-	25,000 00	-	-	
St Gregory the Theologic Greek Orthodox Church Replaced #4179 - 7/18/16	1,000 00	-	1,000 00	-	-	-	
Pawtucket Congregational Church of Lowell - Replaced #4318 - 12/20/16	3,500 00	-	3,500 00	-	-	-	
Greek American Legion	3,000 00	-	-	3,000 00	-	-	
Scared Heart Parish - Bradford - Replaces #4385	2,500 00	-	2,500 00	-	-	-	
Wentworth-Douglas Hospital	2,500 00	2,500 00	-	-	-	-	
Friends of Tekwsbury Elderly	2,000 00	-	-	2,000 00	-	-	
Friends of Tewksbury Library	1,000 00	-	-	1,000 00	-	-	
1 Bme Inc	2,000 00	2,000 00	-	-	-	-	
Lowell Parks & Conervation	2,500 00	-	-	2,500 00	-	-	
Marians Cultural Center	5,000 00	-	-	5,000 00	-	-	
Marguarites Place	1,000 00	-	-	1,000 00	-	-	
Museum of Fine Arts - Boston	5,000 00	-	-	5,000 00	-	-	
Neighbors in Need	2,000 00	-	-	2,000 00	-	-	
Opera of New Hampshire - Manchester	1,500 00	-	-	1,500 00	-	-	
Paul Center for Learning	3,500 00	-	-	3,500 00	-	-	
RARA	2,000 00	-	-	2,000 00	-	-	
RJF Giving Fund	1,000 00	-	-	1,000 00	-	-	
Beth Israel Deaconess Medical Center	5,000 00	5,000 00	-	-	-	-	
	-	-	-	-	-	-	
Prior Year Contributions Returned	(17,000 00)	(5,000 00)	(7,000 00)	-	(5,000 00)	-	
	1,658,449 00	381,000 00	299,000 00	338,449 00	337,000 00	303,000 00	