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DLN: 93493227014017

# Form 990

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <a href="https://www.IRS.gov/form990">www.IRS.gov/form990</a>

2015

Open to Public Inspection

A F	or the	2015 ca	endar year, or tax year beg	inning 10-01-2015 , and ending 09-30-20	16			
	eck ıf ap		C Name of organization THE MEDICAL CENTER FOUND.	ATION INC		D Emplo	yer ide	entification number
<u>.                                    </u>	ddress ch	-				58-16	9482	0
_	ame cha iitial retu	_	Doing business as					
Fi In		"""			_	E Telepho	one nur	nber
retum,	/temina		Number and street (or P O bo 743 SPRING STREET	x if mail is not delivered to street address) Room/s	uite			
	nended r			country, and ZID or foreign mostal and		(770)	219-	6646
[ Ap	plication	pending	GAINESVILLE, GA 305013899	, country, and ZIP or foreign postal code		<b>G</b> Gross r	eceints	\$ 6,608,285
			<b>F</b> Name and address of pr	incipal officer	U(a)   r		-	
			Carol Burrell	melpar officer		this a group ubordinates?	retur	n for Yes 🗸
			743 SPRING STREET	12800	1	Νo		1 163
<b>r</b> Ta	x-exemi	pt status	GAINESVILLE, GA 3050	<u> </u>		re all subordı cluded?	nates	□Yes □ No
				) ◀ (insert no )   4947(a)(1) or   527			a lıst	(see instructions)
) W	ebsit e	:► ww	W NGHS COM		l	roup exempt		•
<b>K</b> For	n of org	anızatıon	✓ Corporation  Trust  A	ssociation	<u> </u>	of formation 19		1 State of legal domicile GA
	9		14					
Pa	rt I	Sum	mary					
				ssion or most significant activities S AND FUNDRAISING ACTIVITIES FOR	NODTHEA	ST GEODGI	л ме	DICAL CENTED INC
a.	10	MANA	GL VOLONTELK SERVICE	S AND FUNDRAISING ACTIVITIES FOR	NORTHLA	131 GLORGI	A ML	DICAL CLIVILE, INC
Governance								
Ē								
<u>ĕ</u>	<b>2</b> C	heck th	ıs box ▶ 🥅 ıf the organızatı	on discontinued its operations or disposed	of more tha	an 25% of its	net a	ssets
							ı	1
Activities &			-	verning body (Part VI, line 1a)		• •	3	16
<u>i</u>			· -	ers of the governing body (Part VI, line 1b	•		4	10
₹				d in calendar year 2015 (Part V, line 2a)			5	0
AC			·	e if necessary)			6	0
				m Part VIII, column (C), line 12			7a	0
	<b>b</b> Ne	et unrela	ted business taxable incom	ne from Form 990-T, line 34	· · ·		7b	0
						Prior Year		Current Year
Qı	8		,	II, line 1 h)	•	5,007,6		5,730,704
Ravenue	9	_	•	II, line 2g)	•	926	613	649 227
Rộ	10 11		•	lumn (A), lines 3, 4, and 7d) (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	•	826,6 -58,7		-49,281
	12			h 11 (must equal Part VIII, column (A), lir				
	12	12)	evenue add inies o tinoug	TI (mast equal) are viii, column (x), m		5,775,	546	6,329,750
	13	Grants	and similar amounts paid (	Part IX, column (A), lines 1-3)		1,156,	130	3,138,152
	14	Benefi	ts paid to or for members (P	art IX, column (A), line 4)			0	0
(0	15		· ·	ployee benefits (Part IX, column (A), lines		1,043,	224	1,113,143
Expenses		5-10)					_	
D G	16a			t IX, column (A), line 11e)	•	17,	/81	33,950
Ճ	Ь		ndraising expenses (Part IX, colun					
	17			(A), lines 11a-11d, 11f-24e)	•	486,3	_	773,163
	18		•	(must equal Part IX, column (A), line 25)		2,703,4		5,058,408
ڼ	19	keven	ue iess expenses. Subtract	line 18 from line 12	-	3,072,0		1,271,342
ince e					Beginnir	ng of Current	Year	End of Year
Net Assets or Fund Balances	20	Total	assets (Part X, line 16) .			27,700,7	717	32,249,194
Z Z	21	Total I	iabilities (Part X, line 26)			572,	323	2,554,249
źŢ	22	Net as	sets or fund balances Subt	ract line 21 from line 20		27,128,	394	29,694,945
			ature Block					
ny k	nowled	ge and b		e examined this return, including accompa I complete Declaration of preparer (other t				
		****	**			2017-08-09		
Sign	,	Signa	ture of officer			Date		
Here		Brian	D Steines CFO					
			or print name and title					
			rınt/Type preparer's name eborah O Emsberger	Preparer's signature Deborah O Emsberger	Date	Check I If	PTIN P0036	
Paid	d					self-employed		
Pre	pare	r ⊢	ırm's name ► Pershing Yoakley			Firm's EIN ► 62		
	Onl	1 -	ırm's address ► 2220 Sutherland /	Ave		Phone no (865	) 673-0	)844
		-	Knoxville, TN 37	919				

. √Yes No

3,150,788

Total program service expenses ▶

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 🐕	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$ $\longrightarrow$	3		No
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?  If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🔰	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	Yes	
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?  If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII 2	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section $170(b)(1)(A)(II)$ ? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
Ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	<b>14</b> b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	.,	No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Form	990 (2015)			Page <b>4</b>
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

	Part V	Statements	Regarding Ot	ther IRS Filings	and Tax Compliance
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P(3)			RS Filings and Tax Comp ponse or note to any line in		t V			. [
							Yes	No
	,		96 Enter -0- If not applicable					
b	Enter the number of I	Forms W-2G included in lii	ne 1a Enter -0 - ıf not applıcabl	e <b>1b</b>	(			
c			olding rules for reportable paym		ndors and reportable	1c		
2a	Enter the number of a Tax Statements, filed	employees reported on Fo	m W-3, Transmittal of Wage an ing with or within the year cove	d		0		
b	If at least one is rep	orted on line 2a, did the or	ganization file all required feder an 250, you may be required to	al employi	ment tax returns?	2b		
За	Did the organization	have unrelated business g	ross income of \$1,000 or more	during the	e year?	За		No
b	If "Yes," has it filed a	Form 990-T for this year	? If "No" to line 3b, provide an exp	olanation in	Schedule O	3b		
4a	. 5		ganization have an interest in, uch as a bank account, securit		•	4a		No
b	ir res, enter the na	nme of the foreign country filing requirements for FinC	EN Form 114, Report of Foreig	n Bank an	d Financial Accounts			
5a	Was the organization	a party to a prohibited tax	shelter transaction at any tim	e during th	ne tax year?	5a		No
b	Did any taxable party	notify the organization th	at it was or is a party to a prohi	bited tax s	shelter transaction?	5b		No
c	If "Yes," to line 5a o	r 5b, did the organization f	ile Form 8886-T?			- <u>-</u>		
	,	,	· ·	-	- · · ·	<b>5</b> c		
	organization solicit a	ny contributions that were	ots that are normally greater the not tax deductible as charitable.	e contribu	tions?	6a		No
Ь			y solicitation an express staten	nent that s	uch contributions or gifts	6b		
7			tributions under section 170(c)					
	Did the organization	receive a payment in exce	ss of \$75 made partly as a con	tribution a		7a	Yes	
b	If "Yes," did the orga	nızatıon notıfy the donor o	f the value of the goods or serv	ices provi	ded?	<b>7</b> b	Yes	
С			se dispose of tangible personal			<b>7c</b>		No
d	If "Yes," indicate the	number of Forms 8282 fi	ed during the year	. 7d				
e	Did the organization	receive any funds, directly	or indirectly, to pay premiums	on a perso	onal benefit contract?	7e		No
f	Did the organization,	during the year, pay prem	iums, directly or indirectly, on a	personal	benefit contract?	7f		No
g	roguroda	ceived a contribution of qu	ualified intellectual property, did	the orgar	nization file Form 8899 a •	<b>7g</b>		
h	If the organization re Form 1098-C? .	ceived a contribution of co	ars, boats, airplanes, or other ve	ehicles, di	d the organization file a	7h		
8		ions maintaining donor ad fund maintained by the spo	vised funds.  onsoring organization have exce	ess busine	ss holdings at any time	8		
9a	Did the sponsoring o	rganization make any taxa	ble distributions under section	4966? .		9a		
b	Did the sponsoring o	rganization make a distrib	ution to a donor, donor advisor,	or related	person?	9b		
.0	Section 501(c)(7) or	ganizations. Enter						
а	Initiation fees and ca	apital contributions include	ed on Part VIII, line 12	. 10a	n	╛		
b	Gross receipts, inclu facilities	ded on Form 990, Part VI	II, line 12, for public use of clul	10t				
.1	Section 501(c)(12) o	rganizations. Enter						
а	Gross income from m	nembers or shareholders		11a	1			
b		and the second second	mounts due or paid to other soil.	ırces . <b>11</b> b				
.2a	Section 4947(a)(1) r	on-exempt charitable trus	sts.Is the organization filing For	m 990 ın l	leu of Form 1041?	12a		
b	If "Yes," enter the ar	nount of tax-exempt intere	est received or accrued during t	he <b>12</b> b				
.3	Section 501(c)(29) q	ualified nonprofit health i	nsurance issuers.					
a		censed to issue qualified l n the organization must re	nealth plans in more than one st port on Schedule O	ate? <b>Not e.</b>	. See the instructions for	13a		
	ın which the organiza	tion is licensed to issue q	s required to maintain by the studies and the studies and the studies are stated as the state of	ates 13b				
	Enter the amount of			. 130		_[		
			indoor tanning services during t			14a		No
b	If "Yes," has it filed a	Form 720 to report these	e payments? <i>If "No," provide an e</i>	xplanation	ın Schedule O	14b		

#### Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 16			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 10			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	<b>7</b> b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
Se	ction B. Policies (This Section B requests information about policies not required by the Internal R	evenu		
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	<b>10</b> b		
1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	<b>12</b> c	Yes	
3	Did the organization have a written whistleblower policy?	13	Yes	
4	Did the organization have a written document retention and destruction policy?	14	Yes	
5	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	<b>15</b> b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	<b>16</b> a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	<b>16</b> b		
Se	ction C. Disclosure			
7	List the States with which a copy of this Form 990 is required to be filed ► GA			
8	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.			
	Own website Another's website  Upon request Other (explain in Schedule O)			
9	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and record >LINDA D NICHOLSON VP FinanceCONTROLLER 743 spring street gainesville, GA 305013899 (770) 219-			

Part VII

## Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	tion ( han d on is	one l both	oox, an o /tru:	officer stee)	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
See Additional Data Table										
	1									
_										
	1									
						<u> </u>				Form <b>990</b> (2015)

Form 990 (2015)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	more t perso and	han o	one l both ctor	oox, an o /trus	officer stee)		Repor comper from organiza	table nsation the tion (W-	(E) Reportable compensation from related organizations (V 2/1099-MISC	V-	(F) Estima amount o compens from t	ited fother sation the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099	-M15C)	2/1099-M15C	)   0	rganizati relati organiza	ed
See Additional Data Table						_							
1b Sub-Total		٠				<b>&gt;</b>							
<ul><li>c Total from continuation sheet</li><li>d Total (add lines 1b and 1c) .</li></ul>	•			٠.	• .	•			0	9,217,028		2,1	055,398
Total number of individuals (in \$100,000 of reportable compo	cluding but not	limited	to the	se I	ısted	d abov	e) wl	ho receive	d more	han			
3 Did the organization list any for on line 1a? If "Yes," complete 5									t compe	nsated employee		Yes	No
For any individual listed on lin organization and related organization and related organization.	e 1a, is the sum iizations greater	of repo than \$ :	rtable 150,0	e coi	mper ? <i>If</i> "	nsatio	n and	d other cor			4	Yes	
5 Did any person listed on line 1 services rendered to the organ								_		n or individual for	5	103	No
Section B. Independent Co	ntractors												
1 Complete this table for your five compensation from the organization												tax vear	
<del>-</del>	(A) lame and business						,, , -			(B) escription of services		(C Comper	)
Willis Investment Council									Investme	nt Services			128,035
710 Green Street Gainesville, GA 30501													
											-		
2 Total number of independent co \$100,000 of compensation from			not l	ımıt	ed to	those	e list	ed above)	who red	eived more than			

Part V	/++:	Statement o	f Revenue					
		Check If Schedi	ule O contains a respon	se or note to any lir	ne in this Part VIII (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s s	1a	Federated cam	paigns 1a					
ant	ь	Membership du	es <b>1b</b>					
	c	Fundraising eve	ents <b>1c</b>	330,406				
ons, Gifts, Grants Similar Amounts	d	Related organiz	zations 1d	2,380,292				
i, ii	e	Government grant	s (contributions) <b>1e</b>	330,000				
ons Sir	f	All other contribute	ons, gifts, grants, and <b>1f</b>	2,690,006				]
tributic Other	'	similar amounts no	ot included above					
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contributi 1a-1f \$	ons included in lines	344,647				
Cont	h	Total. Add lines	s 1a-1f	🔎	5,730,704			
				Business Code				
Program Service Revenue	2a							
\$ \$	ь							
<u>د</u> _	c							
ž.	d							
Ē	e							
ogr	f	All other progra	am service revenue					
₹	g	Total. Add lines	s 2a-2f					
	3		ome (including dividend ar amounts)		630,813			630,813
	4		stment of tax-exempt bond p					
	5	Royalties	<u></u>	🔸				
			(ı) Real	(II) Personal				
	6a	Gross rents						
	ь	Less rental expenses						
	С	Rental income or (loss)						
	d		me or (loss)					
		_	(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other than inventory		222,514				
	ь	Less cost or other basis and sales expenses		205,000				
	c	Gain or (loss)		17,514				
	d	Net gaın or (los	ss)		17,514			17,514
Other Revenue	8a	Ψ <u> </u>	luding ,406 s reported on line 1c)					
er			а	24,254				
O E	1		penses <b>b</b> (loss) from fundraising e	73,535	-49,281			-49,281
			rom gaming activities ne 19	events ▶	13,202			13,232
	b c		penses b  (loss) from gaming activ	vities				
	10a	Gross sales of	inventory. less	-				
		returns and allo	owances . a					
	b c	Net income or i	oods sold <b>b</b> (loss) from sales of inve					
	11a	Miscellaneou	s kevenue	Business Code				
	b							
	°							
	d	A II other reven	ue					
	e	Total. Add lines	s 11a-11d					
	12	Total revenue.	See Instructions		6 333 ===	_	-	E00.045
	I			•	6,329,750	0	0	599,046

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX								

	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B)</b> Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	3,138,152	3,138,152		
2	Grants and other assistance to domestic individuals See Part IV, line 22	3,130,132	3,130,132		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	198,223	1,328	8,648	188,247
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	730,669	4,895	31,879	693,895
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	19,320	129	843	18,348
9	Other employee benefits	100,730	675	4,395	95,660
10	Payroll taxes				
		64,201	430	2,801	60,970
11	Fees for services (non-employees)				
а	Management				
b	Legal	1,001	7	44	950
С	Accounting				
d	Lobbying				
e	Professional fundraising services See Part IV, line 17	33,950			33,950
f	Investment management fees	116,452	780	5,081	110,591
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	33,724	226	1,471	32,027
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy	4,719	32	206	4,481
17	Travel	7,811	52	341	7,418
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	3,904	26	170	3,708
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	39,171	262	1,709	37,200
23 24	Insurance				
24	miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a	Administrative Overhead	263,412	1,765	11,493	250,154
b	Donor Recognition	148,061	992	6,460	140,609
c	SUPPLIES	57,639	386	2,515	54,738
d	PRINTING	48,729	326	2,126	46,277
e	A II other expenses	48,540	325	2,117	46,098
25	Total functional expenses. Add lines 1 through 24e	5,058,408	3,150,788	82,299	1,825,321
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)		. ,		
				Fo	orm <b>990</b> (2015)

Parit X Balance Sheet	Part X	Ralanco	Shoot
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Par	tΧ	Balance Sneet	5			_
		Check if Schedule O contains a response or note to any line	in this Part X	1	• •	· · · ·
				(A) Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing		3 3 ,	1	· · · · · · · · · · · · · · · · · · ·
	2	Savings and temporary cash investments		290,259	2	1,171,634
	3	Pledges and grants receivable, net		4,484,624	3	4,572,644
	4	Accounts receivable, net			4	
	5	Loans and other receivables from current and former officer key employees, and highest compensated employees Com Schedule L			5	
ste	6	Loans and other receivables from other disqualified persons section 4958(f)(1)), persons described in section 4958(c) contributing employers and sponsoring organizations of section voluntary employees' beneficiary organizations (see instruction of Schedule L	(3)(B), and ction 501(c)(9)		6	
Assets		Notes and leave vectorable not		86,262		106,991
<b>V</b>	7	Notes and loans receivable, net		80,202	7	100,991
	8	Inventories for sale or use			8	
	9 10a	Prepaid expenses and deferred charges Land, buildings, and equipment cost or other basis			9	
	ь	estimple to the transfer of th	LOb 233,505		10c	3,558,818
	11	Investments—publicly traded securities		0,002,000	11	
	12	Investments—publicly traded securities		12		
	13	Investments—program-related See Part IV, line 11		19,036,583	13	22,839,107
	14	· -		19,000,000	14	22,033,107
	15	Intangible assets Other assets See Part IV, line 11			15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)		27,700,717	16	32,249,194
	17	Accounts payable and accrued expenses		162,690	17	150.648
	18	Grants payable		102,000	18	100,040
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability Complete Part IV of S			21	
Si	22	Loans and other payables to current and former officers, di			21	
_iabilities	22	key employees, highest compensated employees, and disq	ualified		22	
<u> </u>	23	persons Complete Part II of Schedule L			23	
_		Secured mortgages and notes payable to unrelated third pa				
	24	Unsecured notes and loans payable to unrelated third parti			24	
	25	Other liabilities (including federal income tax, payables to and other liabilities not included on lines 17-24)  Complete Part X of Schedule D	related third parties,			
				409,633	25	2,403,601
	26	Total liabilities.Add lines 17 through 25		572,323	26	2,554,249
ses		Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34.	►			
an	27	Unrestricted net assets		9,010,344	27	11,111,900
Bal	28	Temporarily restricted net assets		14,559,386	28	14,970,915
ᅙ	29	Permanently restricted net assets		3,558,664	29	3,612,130
Ξ		Organizations that do not follow SFAS 117 (ASC 958), chec		2,222,223		
Net Assets or Fund Balance		complete lines 30 through 34.	and and			
ets	30	Capital stock or trust principal, or current funds			30	
SS(	31	Paid-in or capital surplus, or land, building or equipment fui	nd		31	
Ϋ́	32	Retained earnings, endowment, accumulated income, or other	ner funds		32	
Š	33	Total net assets or fund balances		27,128,394	33	29,694,945
	34	Total liabilities and net assets/fund balances		27,700,717	34	32,249,194

Form	990 (2015)		F	age <b>12</b>
Pai	t XI Reconcilliation of Net Assets			
	Check if Schedule O contains a response or note to any line in this Part XI			🔽
1	Total revenue (must equal Part VIII, column (A), line 12)	1	6,3	329,750
2	Total expenses (must equal Part IX, column (A), line 25)	2	5,0	58,408
3	Revenue less expenses Subtract line 2 from line 1	3	1,2	71,342
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	27,1	. 28,394
5	Net unrealized gains (losses) on investments	5	1,1	.96,882
6	Donated services and use of facilities	6		
7	Investment expenses	7		
8	Prior period adjustments	8		
9	Other changes in net assets or fund balances (explain in Schedule O)	9		98,327
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	29,6	94,945
Par	t XII Financial Statements and Reporting			
	Check if Schedule O contains a response or note to any line in this Part XII			. [
			Yes	No
1	Accounting method used to prepare the Form 990	_		

	CATT I III all Clar Sta	tements and keporting	9			
	Check if Schedu	le O contains a response or n	ote to any line in this Part XII		<del></del>	. [
					Yes	No
1			Cash ▼ Accrual Other from a prior year or checked "Other," explain in			
<b>2</b> a	Were the organization's	financial statements compiled	d or reviewed by an independent accountant?	2a		No
	If 'Yes,' check a box belo a separate basis, conso		ancial statements for the year were compiled or reviewed on			
	Separate basis	Consolidated basis	Both consolidated and separate basis			
b	Were the organization's	financial statements audited l	by an independent accountant?	2b	Yes	
	If 'Yes,' check a box belo basis, consolidated basi		ancial statements for the year were audited on a separate			
	Separate basis	Consolidated basis	$\overline{m{ec{\sl}}}$ Both consolidated and separate basis			
c	•		a committee that assumes responsibility for oversight ements and selection of an independent accountant?	<b>2</b> c	Yes	
	If the organization chang Schedule O	ged either its oversight proce	ss or selection process during the tax year, explain in			
3а	As a result of a federal a Single Audit Act and OM		quired to undergo an audit or audits as set forth in the	3a		No
b			dit or audits? If the organization did not undergo the nd describe any steps taken to undergo such audits	3b		

#### Additional Data

Software ID: Software Version:

3.150.788

**EIN:** 58-1694820

Name: THE MEDICAL CENTER FOUNDATION INC.

#### Form 990, Part III, Line 4a

4a

(Code

) (Expenses \$ including grants of \$ 3,138,152 ) (Revenue \$ The Medical Center Foundation serves as the fundraising arm of Northeast Georgia Health System The Medical Center Foundation raises funds to provide financial support for the entire system including Northeast Georgia Medical Center Gainesville and Braselton and to work for the overall improvement of healthcare services to the community \*\*See Schedule O for Program Service Accomplishments Continuation\*\*

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

28,343

58,043

79,940

199,975

198,223

0

0

compensated Employees, and Inde	pendent con	iti acto	/13					1	1	
(A) Name and Title	(B) A verage hours per week (list any hours	Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	2,1033 11130)	organization and related organizations
Barbara Bostwick MembeR	1 00	х						0	0	0
Dot Dusenberry Member	1 00	x						0	0	0
HEATH GURR Member, Pharmacist - NGMC	1 00 35 00	×						0	154,786	39,681
Ivan Moore Member, Manager of Cardiology - NGMC	1 00	x						0	114,559	30,066
Jennifer Bagwell Member	1 00	х						0	0	0

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1 00

40 00 1 00

25 00 1 00

40 00

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Jennifer Stoeckig

jim moore

chairperson

MOHAK DAVE md

MORGAN WOOD

NANCY COLSTON

Member

.....

.....

Member, Care Planning Coord - NGMC

member, NGMC Medical Director

President & CDO - Foundation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

149,745

933,280

51,251

2,352,277

1,119,294

296,006

0

0

Compensated Employees, and Inde	pendent cor	iti actu	113				Ī	Ī	
<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Pose til o a person individual trustee or director	ion ob nasse Institutional Trusts	ne b ooth ctor,	οx, ι an ο /trus	inless fficer tee)	( <b>D</b> ) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
RICKY LOCICERO Member	1 00	×	47			ted	0	0	0
SCOTT MCGARITY VICE CHAIR	1 00	×					0	0	0
tony funan member	1 00	X					0	0	0
TREY WOOD Member	1 00	Х					0	0	0
WILLIAM Buddy LANGSTON MD MEMBER	1 00	Х					0	0	0
WILLIAM BAGWELL Member	1 00	X					0	0	0
ANTHONY M HERDENER	1 00						_		

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40 00 1 00

40 00 1 00

40 00

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VP & CFO - NGHS

Brenda Simpson

CAROL H BURRELL

Christopher Paravate

president & CEO

Chief Nursing Officer - NGMC

Chief Information Officer - NGHS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

(F) Estimated amount ofother

compensation

from the organization and related organizations

56,978

8,354

55,586

93,479

111,329

63,541

54,059

6,035

279,913

501,907

301,280

167,935

0

0

0

Compensated Employees, and Inde	pendent Cor	itracto	rs						
<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	Posit more th perso and a	ion ( nan o n is b	ne b oth	ox, ı an o	unles: fficer	6	( <b>D)</b> Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated emptoxies	Former	2/1099-MISC)	2/1099-MISC)
DEBORAH WEBER	1 00			×				0	298,876
CHRO & VP Human Resources - NGHS	40 00							-	
Elyse Gates VP Revenue Cycle - NGHS	1 00 40 00			x				0	183,437
HOWARD T WALPOLE  VP CLINICAL TRANSFORMATION - NGMC	1 00			x				0	417,846
John A Williamson PRESIDENT - NGMC BRASELTON	1 00			x				0	413,421
John Turner VP Post Acute Care - NGMC	1 00			x				0	0

1 00

40 00 1 00

40 00 1 00

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40 00

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Linda Nicholson

LOUIS SMITH JR

Mary M Strand

Penny Vigneau

Randy Smith

VP Finance/Controller - NGHS

PRESIDENT - NGMC Gainesville

VP Heart & Vascular Services - NGMC

Assoc Chief Nursing Officer - NGMC

VP Revenue Cycle - NGHS

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

(F) Estimated amount

ofother

compensation from the

organization and related organizations

80,695

68,481

105,925

19,496

35,825

5,206

0

0

349,031

115,626

639,017

198,504

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						( <b>D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustwe		Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)
Roy Gnffin Jr VP Fin Plan/Decision Supp - NGHS	1 00 40 00			×				0	0
Samuel O Johnson MD  VP Medical Affairs & cmo - NGHS	1 00 40 00			×				0	517,932
Sonja F McLendon  VP CHIEF of OPER EXCELLENCE - NGHS	1 00 40 00			x				0	317,243

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Stephen Kelly

ellen defoor

James Bailey

Sherry Dorsey

TRACY M VARDEMAN

director of development

Chief Compliance Officer - NGHS

VP Chief Strategy Executive - NGHS

Former VP-CMIO/CQO, Current NGPG Phys

Former VP SENIOR PHYS Svcs - NGHS

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efile GRAPHIC print - DO NOT PROCESS

**SCHEDULE A** 

Name of the organization

(Form 990 or

990EZ)

Total

As Filed Data -

**Public Charity Status and Public Support** Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

**Employer identification number** 

DLN: 93493227014017 OMB No 1545-004

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at Department of the www.irs.gov/form990. Treasury Internal Revenue Service

THE MEDICAL CENTER FOUNDATION INC 58-1694820 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is (For lines 1 through 11, check only one box) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ)) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 5 **170(b)(1)(A)(iv).** (Complete Part II ) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11q Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization Enter the number of supported organizations . . . . . . . . . . . . . . . . Provide the following information about the supported organization(s) (i) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other organization listed in your governing monetary support support (see (described on lines document? (see instructions) instructions)

Yes

1-9 above (see instructions))

No

supported organization

instructions

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar vear (a)2011 **(b)**2012 (d)2014 (e)2015 (f)Total (c)2013 (or fiscal year beginning in) ▶ 1 Gifts, grants, contributions, and 3,854,930 5,007,683 5,730,704 24,784,814 5,267,310 4,924,187 membership fees received (Do not include any unusual grants ) 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 3,854,930 5,267,310 4,924,187 5,007,683 5,730,704 24,784,814 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column Public support. Subtract line 5 24,784,814 from line 4 Section B. Total Support Calendar year (e)2015 (a)2011 **(b)**2012 (c)2013 (d)2014 (f)Total (or fiscal year beginning in) ▶ 5,730,704 24,784,814 A mounts from line 4 3,854,930 5,267,310 4,924,187 5,007,683 Gross income from interest, dividends, payments received on 463,680 558,231 745,945 826,612 630,813 3,225,281 securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) 11 Total support. Add lines 7 28,010,095 through 10 12 Gross receipts from related activities, etc (see instructions) 78.234 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) 14 88 490 % 15 Public support percentage for 2014 Schedule A, Part II, line 14 15 88 870 % 16a 33 1/3% support test - 2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶▽ b 33 1/3% support test - 2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this ightharpoonsbox and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶□ b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part

	II. If the organization	<u>n fails to qualif</u>	y under the tes	sts listed below	<u>, please comple</u>	ete Part II	i.)	
_Se	ction A. Public Support			1	1	1		
/ a.v. 6	Calendar year iscal year beginning in) ▶	(a)2011	<b>(b)</b> 2012	<b>(c)</b> 2013	(d)2014	<b>(e)</b> 20	15 <b>(f)</b> To	tal
(or 1	Gifts, grants, contributions, and							
•	membership fees received (Do							
	not include any "unusual grants")							
2	Gross receipts from admissions,							
	merchandise sold or services							
	performed, or facilities furnished							
	in any activity that is related to							
	the organization's tax-exempt purpose							
3	Gross receipts from activities							
•	that are not an unrelated trade or							
	business under section 513							
4	Tax revenues levied for the							
	organization's benefit and either							
_	paid to or expended on its behalf							
5	The value of services or facilities furnished by a governmental unit							
	to the organization without charge							
6	<b>Total.</b> Add lines 1 through 5							
	Amounts included on lines 1, 2,							
,	and 3 received from disqualified							
	persons							
b	A mounts included on lines 2 and							
	3 received from other than							
	disqualified persons that exceed the greater of \$5,000 or 1% of							
	the amount on line 13 for the year							
С	Add lines 7a and 7b							
8	Public support. (Subtract line 7c							
	from line 6 )							
Se	ction B. Total Support							
	Calendar year	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	<b>(e)</b> 20	15 <b>(f)</b> To	
(or f	iscal year beginning in) 🟲	(a)2011	(6)2012	(6)2013	(4)2017	(6)20	(1)10	
9	A mounts from line 6							
10a	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties and income from similar sources							
b	Unrelated business taxable							
_	income (less section 511 taxes)							
	from businesses acquired after							
	June 30, 1975							
С	Add lines 10a and 10b							
11	Net income from unrelated							
	business activities not included in line 10b, whether or not the							
	business is regularly carried on							
12	Other income Do not include							
	gain or loss from the sale of							
	capital assets (Explain in Part							
4.7	VI) <b>Total support.</b> (Add lines 9, 10c,							
13	11, and 12)							
14	First five years.If the Form 990 is t	for the organizati	on's first, second	l, third, fourth, or	fıfth tax year as a	section 5	01(c)(3) organiz	ation,
	check this box and <b>stop here</b>	<del>-</del>			•		▶ □	
Se	ction C. Computation of Pub	lic Support P	ercentage					
15	Public support percentage for 2015			e 13, column (f))		15		
16	Public support percentage from 20					-		
						16		
	ction D. Computation of Inv							
17	Investment income percentage for	<b>2015</b> (line 10c, c	olumn (f) divided	by line 13, colur	nn (f))	17		
18	Investment income percentage from	n <b>2014</b> Schedule	A, Part III, line	17		18		
19a	33 1/3% support tests—2015.If the	organization did	not check the b	ox on line 14, and	l line 15 is more t	han 33 1/3	%, and line 17 is	s not
	more than 33 1/3%, check this box	_						• [
ь	33 1/3% support tests—2014.If the							
	18 is not more than 33 1/3%, chec	-						▶□
20	Private foundation.If the organizat		-	•		-		一 '

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and complete Part V)

	I, complete Sections A and D, and complete Part V )			
Se	ction A. All Supporting Organizations			
1	Are all of the organization's supported organizations listed by name in the organization's governing documents?  If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	Yes	No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?  If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section	2		
3а	509(a)(1) or (2)  Did the organization have a supported organization described in section 501(c)(4), (5), or (6)?  If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)?  If "Yes," describe in <b>Part VI</b> when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?  If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	<b>3</b> c		
	Was any supported organization not organized in the United States ("foreign supported organization")?  If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?  If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^2$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes	<b>4</b> c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year?  If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	<b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?	<b>5</b> c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .	9b		
	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	<b>10</b> b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	_	
b	A family member of a person described in (a) above?	<b>11</b> b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI

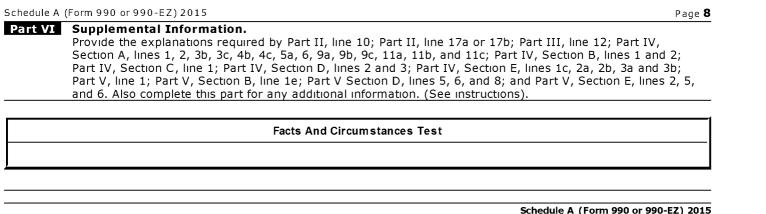
**11**c

Pai	rt IV Supporting Organizations (continued)			
Se	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization (state operated, supervised, or controlled the supporting organization?  If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		
Se	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?  If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same person that controlled or managed the supported organization(s)	s <b>1</b>		
S	ection D. All Type III Supporting Organizations			
	ection B. An Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided	? 1	Tes	110
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization?  If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?  If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
-	action E. Type III Eurotionally Integrated Connecting Organizations			
1	instructions)			
2	Activities Test_Answer (a) and (b) below.		Yes	No
ā	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive?  If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	e <b>2</b> a		
t	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in?  If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	f 2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
ā	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees each of the supported organizations? <i>Provide details in Part VI</i>	of <b>3a</b>		
t	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard	3b		

#### Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

	heck here if the organization satisfied the Integral Part Test as a qualifying $\mathfrak t$	rust on N	ov 20,1970 <b>See inst</b>	ructions. All other
T	ype III non-functionally integrated supporting organizations must complete	Sections	A through E	Г
				(B) Current Yea
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
	Net short-term capital gain	1		
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
	Portion of operating expenses paid or incurred for production or collection o gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	f 6		
	Other expenses (see instructions)	7		
	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	heck here if the current year is the organization's first as a non-functionally- estructions)	integrate	d Type III supporting o	organization (see

Part V Type III Non-Functionally Integr	ated 509(a)(3) Suppo	rting Organizations (c	ontinued)							
Section D - Distributions			Current Year							
1 A mounts paid to supported organizations to accom	plish exempt purposes									
2 A mounts paid to perform activity that directly furth excess of income from activity	ers exempt purposes of supp	ported organizations, in								
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons								
4 A mounts paid to acquire exempt-use assets										
5 Qualified set-aside amounts (prior IRS approval re-	5 Qualified set-aside amounts (prior IRS approval required)									
6 Other distributions (describe in Part VI) See instru	uctions									
7 Total annual distributions. Add lines 1 through 6										
8 Distributions to attentive supported organizations to details in Part VI) See instructions	o which the organization is r	esponsive (provide								
9 Distributable amount for 2015 from Section C, line	6									
10 Line 8 amount divided by Line 9 amount										
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015							
Distributable amount for 2015 from Section C, line 6										
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)										
<b>3</b> Excess distributions carryover, if any, to 2015										
a										
b										
С										
<b>d</b> From 2013										
e From 2014										
f Total of lines 3a through e										
<ul> <li>g Applied to underdistributions of prior years</li> <li>h Applied to 2015 distributable amount</li> </ul>										
i Carryover from 2010 not applied (see										
instructions)										
j Remainder Subtract lines 3g, 3h, and 3i from 3f										
4 Distributions for 2015 from Section D, line 7										
\$										
a Applied to underdistributions of prior years										
<b>b</b> Applied to 2015 distributable amount										
c Remainder Subtract lines 4a and 4b from 4										
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)										
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)										
7 Excess distributions carryover to 2016. Add lines 31 and 4c										
8 Breakdown of line 7										
a										
b										
c Excess from 2013										
<b>d</b> From 2014										
<b>e</b> From 2015										



### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493227014017

Open to Public Inspection

Department of the Treasury Internal Revenue Service

990-EZ)

**SCHEDULE C** (Form 990 or

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-区, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

lf th line	` ,` , ` •			\ //	
Na	me of the organization  E MEDICAL CENTER FOUNDATION INC	<u></u>		Employer iden	tification number
IH.	E MEDICAL CENTER FOUNDATION INC			58-1694820	
Par	t I-A Complete if the or	ganization is exempt unde	r section 501(	c) or is a section 527	organization.
1	Provide a description of the or	ganization's direct and indirect pol	ıtıcal campaıgn act	civities in Part IV	
2	Political expenditures			<b>&gt;</b>	\$
3	Volunteer hours				
Par	t I-B Complete if the or	ganization is exempt unde	r section 501(	c)(3).	
1	-	e tax incurred by the organization (			\$
2	·	e tax incurred by organization man			\$
3	If the organization incurred a s	ection 4955 tax, did it file Form 4	720 for this year?		☐ Yes ☐ No
4a	Was a correction made?				☐ Yes ☐ No
b	If "Yes," describe in Part IV				1 1.45 1 1.45
Par	t I-C Complete if the or	ganization is exempt unde	r section 501(	c), except section 50	1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for	section 527 exem	pt function activities 🕨	\$
2	Enter the amount of the filing of exempt function activities	organization's funds contributed to	other organization	s for section 527 ▶	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter her	e and on Form 112	20-POL, line 17b ►	¢
4	Did the filing organization file <b>F</b>	orm 1120-POL for this year?			Yes No
5	organization made payments l amount of political contribution	nd employer identification number For each organization listed, enter ns received that were promptly and political action committee (PAC)	the amount paid fro I directly delivered	om the filing organization's f to a separate political orga	to which the filing funds Also enter the Inization, such as a
	(a) Name	(b) Address	<b>(c)</b> EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter - 0 -
2					
3					
4					
5					
6					
			00 ET	1	1

Sch	edule C (Form 990 or 990-EZ) 2015					Page <b>2</b>
Pa	rt II-A Complete if the organization	n is exempt under	section 501(	c)(3) and fil	ed Form 5768	
Α (	under section 501(h)).  Check If the filing organization belongs to expenses, and share of excess lo		d list in Part IV ea	ach affiliated gr	oup member's nan	ne, address, EIN
В	Check Fifthe filing organization checked	box A and "limited cont	rol" provisions ap	oly		
	<b>Limits on Lobl</b> (The term "expenditures")	bying Expenditures means amounts paid or i			(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public	opinion (grass roots				•
b	lobbying) Total lobbying expenditures to influence a legi	slative body (direct lobb	ying)			
с	Total lobbying expenditures (add lines 1a and	1b)				
d	O ther exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines	1c and 1d)				
f	Lobbying nontaxable amount Enter the amoun					
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxa	ble amount is:			
	Not over \$500,000	20% of the amount on l	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of th	ne excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of th	ne excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	e excess over \$1,500,	000		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of	line 1f)				
h	Subtract line 1g from line 1a If zero or less, e	nter -0-				
i	Subtract line 1f from line 1c If zero or less, er	ter - 0 -				
j	If there is an amount other than zero on either reporting section 4911 tax for this year?	line 1h or line 1i, did the	_			
			I	Yes N	0	
	4-Year A (Some organizations that made a columns below. See		lection do not	have to con		ne five
	Lobbying Ex	penditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2012	<b>(b)</b> 2013	<b>(c)</b> 2014	(d)2015	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount					

	beginning in)	(a)2012	(6)2013	(6)2014	(4)2013	(e) rotar		
2a	Lobbying nontaxable amount							
b	Lobbying ceiling amount (150% of line 2a, column(e))							
с	Total lobbying expenditures							
d	Grassroots nontaxable amount							
e	Grassroots ceiling amount (150% of line 2d, column (e))							
f	Grassroots lobbying expenditures							
	Schedule C (Form 990 or 990-EZ) 2015							

Sche	dule C (Form 990 or 990-EZ) 201					Р	age <b>3</b>
Pa		ganization is exempt under section 501(c)(3) and has belection under section 501(h)).	NOT				
For o		gh 1: below, provide in Part IV a detailed description of the lobbying	(	a)		(b)	
activ		gn in below, provide in rait IV a detailed description of the lobbying	Yes	No	<u> </u>	A mou	nt
1		anization attempt to influence foreign, national, state or local to influence public opinion on a legislative matter or referendum,	163				
а	Volunteers?			No			
b	Paid staff or management (include	e compensation in expenses reported on lines 1c through 1i)?		No	1		
c	Media advertisements?			No	1		
d	Mailings to members, legislators,	or the public?		No			
е	Publications, or published or broa	dcast statements?		No			
f	Grants to other organizations for	lobbying purposes?		No			
g	Direct contact with legislators, th	neır staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars	s, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?		Yes				3
j	Total Add lines 1c through 11						3
2a	Did the activities in line 1 cause	the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any	tax incurred under section 4912			1		
c	If "Yes," enter the amount of any	tax incurred by organization managers under section 4912					
d	If the filing organization incurred	a section 4912 tax, did it file Form 4720 for this year?					
1 2	·	ore) dues received nondeductible by members? -house lobbying expenditures of \$2,000 or less?			1 2	Yes	No
3	-	ry over lobbying and political expenditures from the prior year?		-	3	$\vdash$	
Par 1							
2	•	bying and political expenditures (do not include amounts of political	<u> </u>				
-	expenses for which the section 5			ļ			
а	Current year		2a				
b	Carryover from last year		2b				
c	Total		2c				
3		ction 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4		unt on line 2c exceeds the amount on line 3, what portion of the excess rryover to the reasonable estimate of nondeductible lobbying and	4				
5	·	political expenditures (see instructions)	5				
Pa	art IV Supplemental Info	ormation	<u> </u>	.1			
		Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated gro e 1 Also, complete this part for any additional information	up list)	, Part I	I-A,	lines 1	. and
	Return Reference	Explanation					
art	II-B, Line 1	The Medical Center Foundation, Inc pays membership dues to the Geo portion of these dues is designated for lobbying activities by this organi	zation				
		Sched	ule C (F	Form 99	0 or 9	990EZ	2015

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

#### **SCHEDULE D**

(Form 990)

Department of the

Internal Revenue Service

Treasury

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at  $\underline{www.irs.gov/form990}$ .

OMB No 1545-0047

DLN: 93493227014017

Open to Public Inspection

	me of the organization MEDICAL CENTER FOUNDATION INC			Emplo	oyer identification number
					694820
Pa	Complete if the organization answer			unds o	r Accounts.
		(a) Donor advised fun	nds	<b>(b)</b> F	unds and other accounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor a funds are the organization's property, subject to			nor advis	ed Yes No
6	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?		5		purpose Yes No
Pai	tt III Conservation Easements. Comple	ete if the organization	n answered "Yes"	on Form	990, Part IV, line 7.
1	Purpose(s) of conservation easements held by th	ie organization (check a	II that apply)		
	Preservation of land for public use (e.g., recr	eation or	Dreservation of	an histori	cally important land area
	education)  Protection of natural habitat	[			d historic structure
	Preservation of open space	l	rieservation or a	a certifiet	i ilistorie structure
2	Complete lines 2a through 2d if the organization	hold a gualified concerv	estion contribution in	the form	of a conservation
2	easement on the last day of the tax year	neid a quaimed conserv	acion contribution in	the form	of a conservation
					Held at the End of the Year
а	Total number of conservation easements			2a	
b	Total acreage restricted by conservation easeme	ents		2b	
c	Number of conservation easements on a certified		, ,	2c	
d	Number of conservation easements included in (only historic structure listed in the National Register	c) acquired after 8/17/0	16, and not on a	2d	
3	Number of conservation easements modified, tra	nsferred, released, extir	nguished, or terminat	ed by the	organization during the
	tax year ►				
4	Number of states where property subject to cons	ervation easement is lo	cated ▶		
5	Does the organization have a written policy regar violations, and enforcement of the conservation of		oring, inspection, har	ndling of	☐ Yes ☐ No
6	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of v	violations, and enforc	ing cons	ervation easements during the
	A mount of expenses incurred in monitoring, inspe	ecting handling of violat	tions and enforcing	one erva	tion easements during the year
7	►\$	secting, manding of violar	cions, and emoreing t	conser <b>v</b> a	tion easements during the year
8	Does each conservation easement reported on II (B)(I) and section $170(h)(4)(B)(II)$ ?	ne 2(d) above satisfy th	ie requirements of se	ction 170	O(h)(4)
9	In Part XIII, describe how the organization reporbalance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the o			· · · · · · · · · · · · · · · · · · ·
Par	Organizations Maintaining Collect Complete if the organization answer	tions of Art, Histo		or Oth	er Similar Assets.
1a	If the organization elected, as permitted under SI works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the foot	FAS 116 (ASC 958), no assets held for public e	ot to report in its reve exhibition, education	, or resea	rch in furtherance of public
b	If the organization elected, as permitted under SI works of art, historical treasures, or other similar service, provide the following amounts relating to	assets held for public e			
(	i) Revenue included on Form 990, Part VIII, line :	1		<b>&gt;</b> \$ _	
	i) Assets included in Form 990, Part X				
2	If the organization received or held works of art, I following amounts required to be reported under S			for financ	
а	Revenue included on Form 990, Part VIII, line 1	,			<b>▶</b> \$
b	Assets included in Form 990, Part X				<b>▶</b> \$

Part	ш	Organizations Maintaining (continued)	Collections of Art,	Histo	rica	l Trea	sures,	or Ot	her Simila	r Asse	ets	
		the organization's acquisition, acc tion items (check all that apply)	ession, and other records	, chec	k any	ofthe	following	that ar	e a significan	t use of	its	
а		Public exhibition		d [		oan or	exchange	progra	ams			
b	_ :	Scholarly research		<b>e</b> [	Г с	ther						
c		Preservation for future generations										
	Provi Part >	de a description of the organizatior	's collections and explain	how th	ney fu	ırther th	ne organiz	zation's	exempt purp	ose in		
	asset	g the year, did the organization sol s to be sold to raise funds rather tl	nan to be maintained as pa						sımılar —	Yes	_ No	)
Part	IV	Escrow and Custodial Arra Complete if the organization Part X, line 21.	_	m 99	0, Pa	ırt IV,	line 9, c	r repo	orted an am	ount o	n Forr	n 990,
		e organization an agent, trustee, cu led on Form 990, Part X?	stodian or other intermedi	ar <b>y</b> for	cont	ributioi	ns or othe	erasse		Yes	┌ No	•
b	If"	Yes," explain the arrangement in F	art XIII and complete the	e follow	ving ta	able				Amoun	t	
c		jinning balance	•		-			1c				
d		ditions during the year						1d				
e		tributions during the year						1e				
f	End	ding balance						1f				
2a	Did th	ne organization include an amount o	on Form 990, Part X, line 2	21, for	escr	ow or cı	ustodial a	ccount	liability?	Yes	□ No	,
b	If"Ye	s," explain the arrangement in Par	t XIII Check here ıf the e	xplana	ition h	has bee	n provide	ed in Pa	ırt XIII			
Par	t V	Endowment Funds. Comple	ete if the organization a	answe	ered	"Yes"	to Form	990, F	Part IV, line	10.		
				Prior ye		+ • •	wo years b		)Three years ba			ars back
1a	-	ning of year balance	18,118,047		01,021		16,849		15,041,			1,866,689
Ь	Contr	ibutions	3,540,926	3,1	45,604	1	3,570	,704	4,067,	156		2,888,063
	Net ir losse	nvestment earnings, gains, and	196,428	-	73,802	2	138	,946	139,	010		279,190
d		s or scholarships										
e		r expenditures for facilities rograms • • • • • • • • • • • •	3,336,244	1,1	37,475	5	4,410	,931	2,329,	510		41,382
f	Admı	nistrative expenses	-63,886	-	82,699	€	47	,587	67,	800		-48,573
g	End o	f year balance	18,583,043	18,1	18,047	7	16,101	,021	16,849,	889	1	5,041,133
2	Provi	de the estimated percentage of the	current year end balance	(line 1	g, co	·lumn (a	a)) held a	 5				
а	Board	designated or quasi-endowment 🕨	•									
b	Perm	anent endowment ► 19 440 %										
		orarily restricted endowment ► ercentages on lines 2a, 2b, and 2c	80 560 % should equal 100%									
		nere endowment funds not in the po	ssession of the organizati	on tha	t are	held ar	nd admini	stered	for the			
	_	ization by								- ('X	Yes	No
		related organizations		•			•			3a(i) 3a(ii)	-	No No
	• •	elated organizations es" on 3a(ii), are the related organi					٠			3b	1	110
		ribe in Part XIII the intended uses									1	<u> </u>
Part	·VI	Land, Buildings, and Equip	oment.									
		Complete if the organization	answered 'Yes' to Forn	n 990,		t IV, lı						
		Description of property			(a) or othe vestm	er basıs ent)	Cost or oth	ner basıs	Accumula (c)depreciat		(u)B00	k value
<b>1</b> a L	.and				3,	304,750						3,304,750
	Buildin	•						341,490		.5,743		225,747
		nold improvements						5,635		4,790		845
	quipn Other	nent		<u> </u>				140,448	11	2,972		27,476

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

3,558,818

Schedule D	(Form 990) 2015			Page <b>3</b>
Part VII	Investments—Other Securities.	omplete if the org	anızatıon answered 'Ye	s' on Form 990, Part IV, line 11b.
	See Form 990, Part X, line 12.  (a) Description of security or catego	ıry	(b)Book value	(c)Method of valuation
	(including name of security)	·	. ,	Cost or end-of-year market value
	al derivatives			
(3)Other	-held equity interests			
	nn (b) must equal Form 990, Part X, col (B) line 12)	•		
Part VIII	Investments—Program Related. Complete if the organization answer	ed 'Yes' on Form 9	90 Part IV line 11c c.	Faura 200 Part V June 13
	(a) Description of investment	ed les dillollins	(b) Book value	(c) Method of valuation
	(a) Description of investment		(b) book value	Cost or end-of-year market value
(1)Investm	nent in Limited Partnership		22,839,107	C
-				
	nn (b) must equal Form 990, Part X, col (B) line 13 )	•	22,839,107	-
Part IX	Other Assets. Complete if the organiza	<u>tion answered 'Yes' o</u> scription	n Form 990, Part IV, line	11d See Form 990, Part X, line 15  (b) Book value
	(u) 50.	Serreion		(b) book value
Total. (Colu	ımn (b) must equal Form 990, Part X, col (B) lın	e 15)		•
Part X	Other Liabilities. Complete if the o	rganızatıon answer	ed 'Yes' on Form 990, I	Part IV, line 11e or 11f.
	See Form 990, Part X, line 25.	(In) Produced	1	
1.	(a) Description of liability	(b) Book val	ie l	
Federal inc	ome taxes			
r cacrar inc	one taxes			
Due to Affil	iates	2,403	3,601	
Total. (Colum	nn (b) must equal Form 990, Part X, col (B) line 25 )	<b>▶</b> 2,403	3,601	
	for uncertain tax positions. In Part XIII, pro	_,		s financial statements that reports the

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	per R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	5,485,941
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on investments 2a 1,196,882		
b	Donated services and use of facilities		
с	Recoveries of prior year grants		
d	Other (Describe in Part XIII )	1	
e	Add lines <b>2a</b> through <b>2d</b>	2e	1,504,189
3	Subtract line <b>2e</b> from line <b>1</b>	3	3,981,752
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 116,452		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	2,347,998
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	6,329,750
Part	<b>XIII</b> Reconciliation of Expenses per Audited Financial Statements With Expense Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	s per	Return.
1	Total expenses and losses per audited financial statements	1	5,015,491
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities 2a		
b	Prior year adjustments	1	
С	Other losses	1	
d	Other (Describe in Part XIII )	1	
e	Add lines <b>2a</b> through <b>2d</b>	2e	73,535
3	Subtract line <b>2e</b> from line <b>1</b>	3	4,941,956
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a 116,452		
b	Other (Describe in Part XIII ) 4b	1	
С	Add lines <b>4a</b> and <b>4b</b>	4c	116,452
5	Total expenses Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18)	5	5,058,408
Part	Supplemental Information		
	de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2		
	/ , line 4 , Part X , line 2 , Part XI , lines 2d and 4b , and Part XII , lines 2d and 4b  Also complete this part t nation	o provi	de any additional
	Return Reference Explanation		
See Ac	Iditional Data Table		

Page <b>5</b>	chedule D (Form 990) 2015			
	ormation <i>(continued)</i>	Part XIII Supplemental Info		
	Explanation	Return Reference		

### Additional Data

Software ID: Software Version:

**EIN:** 58-1694820

Name: THE MEDICAL CENTER FOUNDATION INC

Consider a set of Tarke was a time			

Supplemental Information

Return Reference Explanation

Part V, Line 4 Endowment funds are to be used to support Northeast Georgia Medical Center, Inc. (NGMC), a

related tax-exempt entity Specifically, endowment funds are to be used for Scholarships, NGMC expenses and Indigent Care

upplemental Information							
Return Reference	Explanation						
Part X, Line 2	The Foundation is organized as a Georgia not-for-profit corporation and is exempt from fed eral income taxes under section 501(c)(3) of the internal revenue code. As such, no provis ion for income taxes has been made in the accompanying financial statements. At september 30, 2016, management does not believe the foundation holds any uncertain tax positions that would require financial statement recognition or disclosure under generally accepted accounting principles.						

Supplemental Information							
Return Reference	Explanation						
Part XI, Line 2d - Other Adjustments	Special Event Expense 73,535 Partnership Income Not on Return 233,772						

Supplemental Information							
Return Reference	Explanation						
Part XI, Line 4b - Other Adjustments	Contributions included in equity on books 2,167,660 RECLASS BAD DEBT EXPENSE 63,886						

Supplemental Information	
Return Reference	Explanation
Part XII, Line 2d - Other Adjustments	Special Event Expense 73,535

**SCHEDULE G** (Form 990 or 990-EZ)

Department of the Treasury

10

Total

### **Supplemental Information Regarding** Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-FZ, line 6a

Attach to Form 990 or Form 990-EZ

▶Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No 1545-0047

DLN: 93493227014017

Internal Revenue Service Name of the organization **Employer identification number** THE MEDICAL CENTER FOUNDATION INC 58-1694820

Inspection

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply **▼** Solicitation of non-government grants ✓ Mail solicitations Internet and email solicitations Solicitation of government grants Phone solicitations ▼ Special fundraising events Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of (ii) Activity (iv) Gross receipts (v) A mount paid to (vi) A mount paid to (iii) Dıd individual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization control of col (i) contributions? Yes No 1 John Knowlton assisted with 1820 Crescent Lane fundraising Nο n 10,725 n campaign Athens, GA 30607 assisted with fundraising Convergent 2451 Cumberland Pkwy campaign 0 9,772 Nο Ste 3679 Atlanta, GA 30339 Assisted with Susan Daniel Creative fundraising campaign 0 10.203 0 Νo 3712 Arrowhead PI Gainsville, GA 30506

registration or licensing

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from

30,700

Part II	Fundraising	Events

**Fundraising Events.**Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross

	receipts greater than \$5,000.		,		
		(a)Event #1  Golf Tournament (event type)	(b)Event #2 (event type)	(c)Other events (total number)	(d) Total events (add col (a) through col (c))
Reversie	1 Gross receipts	354,660 330,406			354,660 330,406
	Ine 2)	24,254			24,254
	4 Cash prizes	2,500			2,500
	6 Rent/facility costs	2,379 8,960			2,379 8,960
Ses	7 Food and beverages	11,691			11,691
Expenses	8 Entertainment	11,031			11,031
	9 Other direct expenses	48,005			48,005
Direct	10 Direct expense summary Add lines 4	,	)		73,535
	11 Net income summary Subtract line 1	0 from line 3, column (d	)		-49,281
Par	<b>Gaming.</b> Complete if the organization Form 990-EZ, line 6a.	answered "Yes" on F	orm 990, Part IV, line	19, or reported mor	re than \$15,000 on
Revenue		(a)Bıngo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c)Other gaming	(d) Total gaming (add col (a) through col (c))
<u>~</u>	1 Gross revenue				
ses	2 Cash prizes				
Expenses	3 Noncash prizes				
<del>o</del> d	4 Rent/facility costs				
Direc	<b>5</b> Other direct expenses				
	6 Volunteer labor	├ Yes <u>%</u> ├ No	├ Yes %	☐ Yes         %           ☐ No	
	7 Direct expense summary Add lines 2	2 through 5 in column (d	)		
				_	
	8 Net gaming income summary Subtrac	et line / from line 1, col	umn (a)	· · · · · <u>/</u>	
9 a	Enter the state(s) in which the organizat	5 5			Yes No
b	If "No," explain				
L0a	Were any of the organization's gaming li	censes revoked, susper	nded or terminated during	the tax year?	Yes No
b	If "Yes," explain				

SCILE	dule G (Form 990 or 990-EZ) 2	015		Page <b>3</b>
11	Does the organization conduct	gaming activities with nonmer	mbers?	☐Yes ☐No
12	Is the organization a grantor, b	eneficiary or trustee of a trust	or a member of a partnership or other	entity
	formed to administer charitable	e gaming?		Yes No
13	Indicate the percentage of gam	ning activity conducted in		
а	The organization's facility			13a %
b	An outside facility			13b %
14	Enter the name and address of	the person who prepares the o	organization's gaming/special events b	ooks and records
	Name ▶			
	Address ►			
15a			whom the organization receives gamir	
	revenue?			Yes No
b	If "Yes," enter the amount of ga	aming revenue received by the	e organization 🕨 \$	and the
	amount of gaming revenue reta	ined by the third party 🕨 \$		
c	If "Yes," enter name and addre	ess of the third party		
	Name ▶			
	Address ▶			
16	Gaming manager information			
	Name ▶			
	Gaming manager compensation			
	Description of services provide	ed		
	Director/officer	Employee	Independent contractor	г
17	Mandatory distributions			
а	Is the organization required un-	der state law to make charitab	le distributions from the gaming proce	eds to
	retain the state gaming license	?		□Yes □No
b	5 5		tributed to other exempt organizations	·
	in the organization's own exem	·	• =	
Pai	t IV Supplemental Info	rmation. Provide the exp 10b, 15b, 15c, 16, and 17b	lanations required by Part I, line o, as applicable. Also complete thi	
		ii (See iiisti detionis)i		

efile GRAPHIC print - DO NOT PROCESS As Filed Data Schedule I
(Form 990)

Grants and C
Governments
Complete if the organization

Treasury

Internal Revenue Service

Name of the organization

THE MEDICAL CENTER FOUNDATION INC

# Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at  $\underline{www.irs.gov/form990}$ .

OMB No 1545-0047

2015

DLN: 93493227014017

Open to Public Inspection

Employer identification number

58-1694820

Part I General Information	n on Grants and	d Assistance					
Does the organization maintain r the selection criteria used to awa     Describe in Part IV the organizar	ard the grants or as	sıstance?				stance, and	√ Yes No
Part II Grants and Other Assistanthat received more than \$				plete if the organization	answered "Yes" on F	orm 990, Part IV, line 21	., for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							
<ul><li>2 Enter total number of section 50</li><li>3 Enter total number of other organ</li></ul>							5
For Paperwork Reduction Act Notice, see				Cat No 50055P	· · · · · ·		le I (Form 990) 2015

#### **Additional Data**

MARCH OF DIMES

311 Green Street Suite 101 GAINESVILLE, GA 30501

Software ID: Software Version:

**EIN:** 58-1694820

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C)(3)

13-1846366

Name: THE MEDICAL CENTER FOUNDATION INC

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant ıfapplıcable organization grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) Relay for Life AMERICAN CANCER 13-1788491 501 (C)(3) 13,075 SOCIETY po box 102454 Atlanta, GA 30368 AMERICAN HEART 13-5613797 501 (C)(3) 12,626 HeartWalk ASSOCIATION po box 4002900 des moines, IA 50340

6,490

MARCH FOR BABIES

(a) Name and address of **(b)** EIN (e) Amount of non- (f) Method of valuation (c) IRC section (d) A mount of cash (a) Description of (h) Purpose of grant organization if applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance Medical Association of 58-0605267 501 (C) (6) 279,237 Golf Beneficiary Georgia

1849 The Exchange Suite 200 Atlanta, GA 30339					
Northeast Georgia Medical	58-1694098	501 (C) (3)	1,802,655		Support

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Center Inc. 743 Spring Street Gainesville, GA 30501 Data -

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

2015

OMB No 1545-0047

DLN: 93493227014017

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule J (Form 990)

▶ Information about Schedule J (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Publi Inspection

Employer identification number

THE	MEDICAL CENTER FOUNDATION INC		58-1694820			
Pa	rt I Questions Regarding Compensation		36 1074020			
					Yes	No
1a	Check the appropriate box(es) if the organization provide 990, Part VII, Section A, line 1a Complete Part III to					
	First-class or charter travel		Housing allowance or residence for personal use			
	Travel for companions		Payments for business use of personal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account		Personal services (e g , maid, chauffeur, chef)			
b	b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain					
2	Did the organization require substantiation prior to reim directors, trustees, officers, including the CEO/Executi			2		
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all that a used by a related organization to establish compensation	apply	Do not check any boxes for methods			
	Compensation committee		Written employment contract	ļ		
	Independent compensation consultant		Compensation survey or study	!	ļ	
	Form 990 of other organizations		Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Par or a related organization	rt V I	I, Section A , line $f 1a$ with respect to the filing organizati	on		
а	a Receive a severance payment or change-of-control payment?					
b	Participate in, or receive payment from, a supplemental	Inon	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-base	d cor	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provided in the person of the pers	de th	e applicable amounts for each item in Part III			
5	Only 501(c)(3), 501(c)(4), and 501(c)(29) organization For persons listed on Form 990, Part VII, Section A, lin compensation contingent on the revenues of		•			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," on line 5a or 5b, describe in Part III					
6	For persons listed on Form 990, Part VII, Section A, line compensation contingent on the net earnings of	ne 1 а	i, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," on line 6a or 6b, describe in Part III					
7	For persons listed on Form 990, Part VII, Section A, lir payments not described in lines 5 and 6? If "Yes," desc			7		No
8	Were any amounts reported on Form 990, Part VII, paid subject to the initial contract exception described in Re in Part III		!	8		No
9	If "Yes" on line 8, did the organization also follow the resection 53 4958-6(c)?	ebutt:	able presumption procedure described in Regulations	9		

	my for each noted marriag	ar mast equal the total	amount of Form 3307	rate vii, section ii, iii	с та, аррисавте сотат	im (b) and (b) amount	o for that marriadar
(A) Name and Title	(B) Breakdown o	(B) Breakdown of W-2 and/or 1099-MISC compensation			( <b>D</b> ) Nontaxable	(E) Total of columns	• •
	Base	(ii)	(iii)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	(i) compensation	Bonus & incentive	Other reportable	compensation			as deferred on prior

compensation

Schedule J (Form 990) 2015

See Additional Data Table

Form 990

Schedule J (Form 990) 2015

Schedule J (Form 990) 2015

Sherry Dorsey was employed by Northeast Georgia Health System, Inc from October 2013 until August 2015 Ms Dorsey was hired to serve as Vice President of Senior Physician Services During 2015, Ms. Dorsey was paid severance of \$160,623 based on the terms of her employment contract Anthony Herdener is the Chief Financial Officer of Northeast Georgia Health System and has served the system since August 1995 During 2015, Mr Herdener received a distribution from the 457(f) executive retirement plan consistent with the vesting terms of the plan. The distribution of \$1,878,616 is reflected on Schedule J, Part II, Column (B)(II) and Column (F) The 2015 distribution includes all contributions to the plan as well as associated earnings on contributions that occurred over the last twenty years. Annual contributions to the 457(f) executive retirement plan were computed based on Mr. Herdener's age, length of employment, and current position with Northeast Georgia Health System. The distribution was pursuant to Mr. Herdener's elections and in compliance with the plan document and provisions under Section 409A. The 457(f) plan for executives is consistent with market requirements, fair market evaluations and, due to the at risk nature of the plan, promotes retention of key executives which is the case with Mr. Herdener's twenty-two year tenure with Northeast Georgia Health System Part I, Line 4b - Employer Contribution to 457(f) executive retirement benefit plan Anthony M Herdener \$ 52,097 Tracy M Vardeman \$ 32,161 Linda Nicholson \$ 24,002 Carol H Burrell \$ 851,311 Samuel O Johnson \$ 48,170 John A Williamson \$ 37,802 Mary M Strand \$ 29,281 Sonja McLendon \$ 33,002 Christopher Paravate \$ 19,251 Deborah Weber \$ 30,147 Howard T Walpole \$ 35,201 Louis Smith, Jr \$ 33,249 Carol H. Burrell, President and CEO of Northeast Georgia Health System, Inc., began her career at Northeast Georgia Health System in 1999 She was promoted to President and CEO in July 2011 Her first full year as CEO was completed in 2012 which is reflected in her pay and deferred compensation. The contribution to the 457(f) executive retirement plan on her behalf for 2015 (\$851,311) was computed based on her age, length of employment, and current position with Northeast Georgia Health System, Inc. Employer Payment from 457 (f) Plan (Including vested earnings on previously reported compensation) Tracy M Vardeman \$ 24,234 John A Williamson \$ 29,629 Linda Nicholson \$ 20,115 Samuel O Johnson \$ 41,831

Page 3

#### Software ID: Software Version:

**EIN:** 58-1694820

Name: THE MEDICAL CENTER FOUNDATION INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
(A) Name and Title		(B) Breakdown o  (i)  Base Compensation	f W-2 and/or 1099-MIS (ii) Bonus & Incentive	(iii) Other reportable	(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(I)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		Compensation	compensation	compensation				
<b>1</b> HEATH GURR Member, Pharmacist - NGMC	(1)	0	0	0	0	0	0	0
	(11)	134,407	0	20,379	16,564	23,117	194,467	0
1MOHAK DAVE md member, NGMC Medical Director	(I)	0	0	0	0	0	0	0
2NANCY COLSTON	(11)	0	0	199,975	0	0	199,975	0
President & CDO - Foundation	(I) (II)	175,416	0 2,827	0  19,980	0 48,534	0	0	0
3ANTHONY M HERDENER	(1)	0	,	·	,	9,509	256,266	0
VP & CFO - NGHS	(11)	421,336	1,878,616	52,325	130,178			1,878,616
4CAROL H BURRELL president & CEO	(ı)	0	0	0	0	19,567 0	2,502,022	0
president & CEO	(11)	835,604	246,628	37,062	914,904		2,052,574	0
5Chnstopher Paravate Chief Information Officer -	(1)	0	0	0	0	0	0	0
NGHS	(11)	265,225	29,639	1,142	24,718	- 26,533	- 347,257	0
<b>6</b> DEBORAH WEBER CHRO & VP Human	(1)	0	0	0	0	0	0	0
Resources - NGHS	(11)	236,838	40,434	21,604	39,086	17,892	<b>3</b> 55,854	0
<b>7</b> Elyse Gates VP Revenue Cycle - NGHS	(1)	0	0	0	0	0	0	0
	(11)	160,034	23,103	300	6,410	1,944	191,791	0
8HOWARD T WALPOLE VP CLINICAL	(1)	0	0	0	0	0	0	0
TRANSFORMATION - NGMC	(11)	310,806	81,881	25,159	44,476	- 11,110	473,432	0
<b>9</b> John A Williamson PRESIDENT - NGMC	(1)	0	0	0	0	0	0	0
BRASELTON	(11)	301,420	91,577	20,424	70,174	23,305	506,900	28,402
<b>10</b> Linda Nicholson VP Finance/Controller - NGHS	(1)	0	0	0	0	0	0	0
	(11)	199,914	57,977	22,022	87,735	23,594	391,242	19,282
11LOUIS SMITH JR PRESIDENT - NGMC Gainesville	(1)	0	0	0	0	0	0	0
12Mary M Strand	(11)	382,087	101,948	17,872	42,524	21,017	565,448	0
VP Revenue Cycle - NGHS	(I) (II)	247,051	50,033	0  4,196	0  36,706	0	0	0
13Randy Smith	(1)		30,033	4,190	36,706	17,353	355,339	0
Assoc Chief Nursing Officer - NGMC	(11)	155,207	11,034	1,694	3,116			
14Samuel O Johnson MD	(1)		11,034	1,054	3,110	2,919	173,970	0
VP Medical Affairs & cmo - NGHS	(11)	391,963	103,067	22,902	57,445			40,098
15Sonja F McLendon	(1)	0	,	,	,	23,250	598,627	,
VP CHIEF of OPER EXCELLENCE - NGHS	(11)	264,449	51,483	1,311	42,277			0
16TRACY M VARDEMAN	(1)	0	,	,	,	26,204	385,724	0
VP Chief Strategy Executive - NGHS	(11)	269,861	58,938	20,232	82,254			23,230
17James Bailey	(1)	0	0	0	0	23,671 0	454,956 0	0
Former VP-CMIO/CQO, Current NGPG Phy	(11)	561,699	100	77,218	9,275	-	674.010	0
18Sherry Dorsey Former VP SENIOR PHYS	(ı)	0	0	0	0	26,550 0	674,842	0
Svcs - NGHS	(11)	22,456	0	176,048	820	4,386	203,710	0
			I	I	I	l 4,360	203,/10	I

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DLN: 93493227014017

OMB No 1545-0047

Open to Public

(Form 990)

**SCHEDULE M** 

**Noncash Contributions** 

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

Department of the

Treasury Internal Revenue Service ▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

Inspection

Name of the organization **Employer identification number** THE MEDICAL CENTER FOUNDATION INC 58-1694820 Part I Types of Property (a) (b) (c) (d) Number of contributions Method of determining Check Noncash contribution ıf or items contributed amounts reported on noncash contribution amounts applicable Form 990, Part VIII, line **1** g 1 Art-Works of art . . Χ 1 12,000 FMV 2 Art—Historical treasures Art—Fractional interests Books and publications Clothing and household aoods . . . . . Cars and other vehicles Boats and planes . . . Intellectual property . . . Securities—Publicly traded . Securities—Closely held stock 11 Securities—Partnership, LLC, or trust interests . . . . 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures . . . **14** Qualified conservation contribution—Other . . . 315,000 Comparable Sales 15 Real estate—Residential . 1 16 Real estate—Commercial . . 17 Real estate—Other . . 18 Collectibles . . . . 19 Food inventory . . . 20 Drugs and medical supplies . **21** Taxidermy . . . . . 22 Historical artifacts . . . . 23 Scientific specimens . 24 Archeological artifacts . . 9,073 FMV 25 Other ▶ ( Х 8 Other GIK ) Х 16 8,574 FMV **26** Other ▶ ( Golf Tournament GIK ) 27 Other ▶ (\_\_ 28 Other ▶ ( Number of Forms 8283 received by the organization during the tax year for contributions 29 0 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . . 30a Νo **b** If "Yes," describe the arrangement in Part II Yes 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? . . . . . . 32a Νo b If "Yes," describe in Part II If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

describe in Part II

Schedule M (Form 990) (2015)

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

**DLN: 93493227014017**OMB No 1545-0047

2015

Open to Public Inspection

3 El VICE	
Name of the organization of the MEDICAL CENTER FOUN	Employer identification number
	58-1694820

Return Reference	Explanation
Form 990, Part III, Line 4a, Program Service Accomplishments	Northeast Georgia Medical Center (NGMC) provides a comprehensive range of acute care and specialty services through two campuses a 100-bed hospital in Braselton and a 557-bed regional referral hospital in Gainesville NGMC serves the area's low-income, uninsured, underinsured and other vulnerable populations. NGMC Gainesville serves as the regional safety net hospital, with approximately half of its patients coming from outside of Hall County. As a not-for-profit hospital, NGMC reinvests all funds in excess of operating expenses into healthcare services for the community. The Medical Center receives no tax revenue from Hall or other counties served, and services are funded by revenue generated from operations. Located in Georgia's fastest growing region, the 66-year-old hospital has expanded considerably in recent years to meet demand, investing a quarter of a billion dollars to update its aging plant in Gainesville and another \$200 million-plus to build the new NGMC Braselton campus and expanding its services to include obstetrics and radiation therapy. NGMC Gainesville is rated as the #1 hospital in Georgia and #2 in the Nation for Overall Hospital Care (according to the 2015 study by CareChex) and among only twenty large community hospitals named to Truven Healthcare's list of the nation's 100 Top Hospitals. NGMC provided charity care to Hall County NGMC receives no local tax revenue from Hall. County (or any counties served in Region 2) to support operations or care provided to indigent residents, unlike a number of not-for-profit hospitals. The Medical Center's charity care policy provides financial assistance up to 300% of the poverty level, double the amount generally provided by other hospitals across the State. The hospital is a key participant and fiscal sponsor in programs aimed at treating low-income and uninsured patients, including the Good New & Clinics, the largest free health care clinic in Georgia, and Health Access Initiative (HAI), a local service that matches financially eligible patients to

Return Reference	Explanation
Form 990, Part III, Line 4a	NGMC is number 11 in top hospitals for net uncompensated care (\$42.3 M) provided in Georgi a based on State Fiscal Year (SFY) 2016 Indigent Care Trust Fund (ICTF) Total Hospital Spe cific Disproportionate Share Hospital (DSH) Limits, many of the hospitals on the list rece ived local tax dollars, while NGMC did not NGMC serves as a financial engine for the local economy in 2015 (latest numbers available), the hospital surpassed the \$1 billion mark in local and state economic impact for the sixth consecutive year, according to a report by the Georgia Hospital Association, which applied an economic multiplier to the hospital's direct expenditures to account for the "ripple" effect the hospital's spending has on other sectors of the local and state economies. The report found that through its economic impact, the hospital sustained nearly 12,000 full-time jobs throughout the region and the state in 2015. Under the Internal Revenue Code, a tax-exempt organization, classified as a 5.01 (c)(3) charity, is required to have a mission that will benefit its community, reinvest all surplus funds in the organization in a way that benefits the community, compensate ex ecutives, contractors and other employees in accordance to fair market value, remain accountable to the community, refrain from participating in political campaigns for or against candidates and/or lobby as a substantial part of its activities, and, remain financially a ccountable to the community by not allowing any portion of its net earnings to benefit any private shareholder or individual. As a not-for-profit hospital, NGMC carries additional responsibilities, as established by the IRS in 1965. Operate a full-time emergency room that is available to all people, regardless of their ability to pay,. NGMC operates the 2 nd busiest ER in Georgia (according to the 2015 Annual Hospital Questionnaire Survey). In FY16, more than 20% of all NGMC's emergency room visits were made by self-pay patients. Provide non-emergency services to anyone able to pay,. Northeast G

Return Reference	Explanation
Form 990, Part III, Line 4a	einvest surplus funds in operations - As not-for-profit organizations, the revenue genera ted by NGMC and its parent organization, NGHS, above operating expenses is reinvested into the community. Examples include construction of new medical facilities, such as the new hospital in Braselton offering 24/7 emergency room services not previously available to loc al residents, investments in advanced medical technology such as robotic surgical systems and state of the art radiation therapy equipment, and development of the only Level 2 Trau ma Center in northeast Georgia - NGMC participates in the Indigent Care Trust Fund (ICTF), a 20-year-old program that expands Medicaid eligibility and services, supports rural health care facilities that serve the medically indigent and funds primary health care programs for medically indigent Georgians. Georgia's Disproportionate Share Hospital (DSH) program is funded through the ICTF, and assists hospitals and other health providers that care for high proportions of Medicaid, uninsured and/or low-income patients. In 2016, NGMC received \$4.8 million in net funds allocated through the Medicaid DSH ICTF program to partially offset a financial loss of \$42.3 million in costs the Medicaid Center incurred treating uninsured and Medicaid patients. In addition, NGMC received \$3.9 million in net funds allocated through the Medicaid Upper Payment Limit (UPL) program to adjust Medicaid payments up ward to match Medicare payment levels. NGMC values cooperative efforts with community orga nizations and other healthcare providers to improve the health status of area residents. N GMC demonstrates this through many partnerships ranging from serving as lead agency of the Safe Kids Coalition of Gainesville-Hall County, to partnering with other organizations suich as Good News Clinics and the Public Health Department to reach at-risk populations in nied of healthcare. In FY 16, over \$6 million was provided in community benefit programs/out reach. Community education was provided through free commu

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part III, Line 4a	The study culminated in the identification of the following 5 priority health needs across the region. Septicemia, Access to Care, Diabetes, Cancer, and Injury. Go to www.nghs.com/community-benefit-library#chna for more information and full reports.

Return Reference	Explanation
Form 990, Part	The following contains highlights of community benefit activities provided by NGMC in FY16, often partnering with other organizations and individuals in the community. Partnering to Reach the Uninsured NGMC works cooperatively with other area healthcare providers to caire for all area residents, particularly the indigent population. Partners include, but are not limited to, NGMC, the Northeast Georgia Physicians Group (NGPG). Primary Care Clinic at Hall County. Health Department, the Northeast Georgia Diagnostic Clinic, The Longstreet Clinic, Good New's Clinics (indigent clinic), Medlink (federally qualified health center), also well as physicians. Good New's Clinics (GNC). NGMC provides funding to GNC that helps provide medications, medical supplies and other support for GNC - the largest free clinic in Georgia. Founded in 1992, GNC is a Christian ministry that provides medical and dental care to the indigent and uninsured population at no charge. Forty-six physicians, 12 mid-leve I providers and 44 dentists volunteer to treat patients at GNC. In addition, 340 specialis tip physicians volunteer to treat patients in their offices through referrals from GNC, NGPG Primary Care Clinic at the Hall County. Health Department and physicians in Hall County. In FY16, over \$500,000 was donated to help GNC provide care to indigent patients who were a tor below 150% of the federal poverty guidelines and did not qualify for other programs. Clinical professionals from NGMC staff a Congestive Heart Failure (CHF) Clinic at GNC, as well as a cardiology clinic. This project has been extremely successful, holding a 30-day hospital readmissions rate of zero in 2016. Additional health screenings are provided to vulnerable populations at GNC such as prostate screenings. Other services provided include a seizure clinic and diabetes education and management, and there is a registered dietician on staff who helps patients with lifestyle modifications required for management, and there is a registered dietician on staff who helps patien

Return Reference	Explanation
Form 990, Part III, Line 4a	ximize conditions for recovery and recuperation. The Medical Center Foundation provides funding for this. Charity Care NGMCs charity care policy removes barriers for low -income p opulations within our service area beginning with free, medically necessary care for patients whose gross family income is 0 to 150% of the Federal Poverty Level (FPL) adjusted for family size. Further, patients from our service area, whose FPL is from 151 to 300%, may qualify for an adjustment equivalent to the hospital's Medicare reimbursement rate plus an additional 40% discount to the Medicare reimbursement rate. Total Charity Care Cost for FY 16. \$31 million - \$17.2 million for Hall County, \$13.8 million for regional residents. NGM C. Volunteers. In FY 16, 722 NGMC volunteers contributed 70,690 volunteer hours, equivalent to 42 full time employees and a value of \$1.6 million to the organization. While these figures are not included in the quantitative portion of the community benefit report, they sho with depth of support the community gives NGMC. 138 tenses participated in the Teen Volunteer Program in 2016. The teens represented 28 different schools within the area. Encouraging Medical Volunteering NGMC provides information at physician orientation to encourage physicians to step up to volunteer opportunities through local free clinics (GNC in Gaines ville and Helping Hand Clinic in Cleveland) as well as Health Access. NGPG also encourages physicians to give their time volunteering at these locations. Through various physician leadership councils, NGMC's Cancer Services. Program encourages its physicians to actively participate in community outreach, including educational seminars, screenings, cancer prevention opportunities and other outreach with the purpose of improving patient care, quality, access and programmatic excellence of cancer services within the community. Financial Navigators. NGMC has financial assistance counselors who help patients become insured, be it through Medicaid, PeachCare or other programs. This team

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part III, Line 4a	fe sciences, the encouragement of innovative grow th/infrastructure development, and the promotion of cultural integration NGMC is also an active partner on other chamber committees such as the Healthcare Committee and the Health Initiative Consortium NGMC is also a partner in HALLmark, which is a community investment plan that addresses economic development, education, government and community development through partnership. Members of NGMC's bariatric service line also serve on Hall County School System's Wellness Council. A NGMC representative serves on Hall County Family Connection (HCFC). HCFC adopted Teen Pregnancy Prevention and community-wide resource mapping in partnership with United Way as its two focus areas for the next two years. HCFC is a collaborative which serves as the local decision-making body, bringing community partners together to develop, implement and evaluate plans that address the serious challenges facing the children and families in our county. Its vision is that every child has the opportunity to reach his or her full potential for good health, be secure from abuse and neglect and become a literate, productive, economically self-sufficient member of our community. The mission of HCFC is to identify and monitor areas of community concern and to mobilize the community and its resources in a common effort to develop solutions.

Return Reference	Explanation
Form 990, Part III, Line 4a	The Medical Center Foundation (MCF) Raises Funds to Benefit the Community. The MCF is the fundraising arm of NGMC and raises funds to improve the health of the community. The Found ation's operating expenses are supported by NGMC so that donated funds can be used to supp ort. NGMC projects and community health improvement initiatives. Following are items of interest to note. Since 1997, approximately \$3.5 million has been raised for community health improvement projects through. The Medical Center Open. The 2015 Medical Center Open Go If Tournament raised \$281,881 for the Medical Association of Georgia Foundation's 'Think A bout It' Campaign, and 100% of proceeds will benefit the campaign's Project DAN (Deaths Avoided by Naloxone), which is designed to reduce widespread drug abuse and specifically reduce deaths from opioid overdose. Through the employee giving club known as WATCH (We Are Targeting Community Healthcare), members have donated more than \$7.8 million to supp ort the Healthy Journey Campaign since the program's inception in 1999. Investing in Our Youth Safe Kids Coalition Works to Keep Kids Safe. The Gainesville-Hall County Safe Kids Coalition, led by NGMC, is part of Safe Kids Worldwide, the first and only national organization dedicated solely to the prevention of unintentional childhood injury, which is the nation's number one killer of children ages 14 and under. This program provides affordable safety equipment such as car seats, bike helmets, and life jackets to area children in need. Working with a coalition made up of law enforcement, area schools, community volunteers and others, Safe Kids continued the work of injury prevention for families in the Hall County Campaign in Fy 16, members of the Gainesville-Hall County Safe Kids Coalition provided over 300 programs and events that reached an estimated 50,000 children and their parents how to avoid accidents and injuries. Safe Kids continued the work of injury prevention for families in the Hall County Safe Kids Coalition provided over 300 pro

Return Reference	Explanation
Form 990, Part III, Line 4a	the elderly iTNLanier is a pre-affiliate of iTNAmerica, a national organization with 27 chapters providing thousands of rides daily to senior citizens. Support of Community Effor to Improve Health NGMC employees are very active in the community, volunteering at GNC, in their churches on mission trips and for community agencies such as the Humane Society and Habitat for Humanity. When it comes to supporting MCF's employee giving club, W A T C H, over 3,400 employees donated about \$550,000 in 2016. Relay for Life, American Heart Walk, and March for Babies. NGMC employees turned out in full force for community events such as the American Heart Walk, March of Dimes' WalkAmerica and American Cancer Society's Relay for Life, averaging participation of 200 employees per event. Blood Drives. In FY 16, N GMC hosted 25 drives, resulting in 437 donors and over 359 pints of blood. Employees Lead the Way, United Way Pacesetter & More. NGHS employees contributed over \$100,000 to United Way as a Pacesetter Company. Two NGMC employees serve on the United Way Board. Training and Education for Healthcare Professionals. NGMC continues to serve as a "pipeline" to help get more qualified people interested in healthcare positions and help provide training and education to students. This training and education is done through a variety of avenues f rom job shadowing to the nurse extern program and pharmacy residency program as well as significant support to Foothills. Area Health Education Centers.

Return Reference	Explanation
Form 990, Part III, Line 4a	NGMC Provides Health Information & Support The Fraser Resource Center and Health Sciences Library at NGMC serves the health information needs of the community. The library is located on the Medical Center campus in Gainesville. Consumers, patients and their family members have access to credible resources relating to medical symptoms, conditions and treatments both at the library and also via links on NGMC's website (www.nghs.com/library). The Resource Center encourages visitors to make healthy choices and become active, informed partners in their healthcare. In keeping with guidelines for community benefit reporting, NGMC did not include quantitative data on the following programs/projects, but it does meet health needs in the community identified via the 2016 (the most recent) CHNA and warrant inclusion in this summary. Patient-Centered Medical Neighborhood NGHS has been selected as one of 15 communities in the nation to establish a patient-centered medical neighborhood (PCMN) as part of a Centers for Medicare & Medicaid (CMS) Innovation Challenge Grant. The PCMN builds on the concept of a patient-centered medical home (PCMH) by connecting acute-care hospitals, specialty and sub-specialty practices and other community health resources with primary care providers in order to drive higher quality, provide more affordable care and ensure a positive patient experience. The first step in this three-year project was to build strong medical home practices. Partnering with NGPG and other community practices, this project is designed to provide more individualized care to patients. A medical home is a concept of care - not a building, a house or a hospital. The goal of the medical home model is to better coordinate care through primary care practices with hospitals, medical specialties and other community health services to support a more fully-integrated approach to care. Being cared for in a Patient Centered Medical Home means NGPG's healthcare providers will work with patients to help understand their total healthc

Return Reference	Explanation
Form 990, Part III, Line 4a	Organization Overview NGHS is a not-for-profit community health system dedicated to improving the health and quality of life of the people of Northeast Georgia Through the services of a medical staff of more than 600 physicians, the residents of northeast Georgia enjoy access to the state's finest and most comprehensive medical services. The Health System offers a full range of healthcare services through NGMC with two hospital campuses, one in Braselton and one in Ganesville NGMC is rated among the top 10% in the nation, by CareChex. CareChex also recognizes NGMC as Georgia's #1 hospital for heart care, wo men's care and pulmonary care. NGMC also provides long term care through two centers in Gainesville and mental health and substance abuse treatment through a freestanding inpatient center. The Health System's services extend throughout the Northeast Georgia region through urgent care centers, outpatient rehabilitation centers offering physical, speech and occupational therapy, a satellite cancer treatment center and several multi-specialty medical office buildings. Through NGFG, residents in Northeast Georgia have close access to primary care as well as a host of medical specialties through more than 250 providers at more than 50 locations. Led by volunteer boards made up of community leaders, the Health System serves almost 800,000 people in more than 13 counties across Northeast Georgia. As a not-for-profit health system, all revenue generated above operating expenses is returned to the community through improved services and innovative programs. NGMC's Charity Care Policy supports the provision of care for indigent patients, regardless of their ability to pay. Special Notes NGMC uses the precepts outlined in "A Guide for Planning and Reporting Community Benefit." provided by the Catholic Health Association of The United States and VHA, inc. The guide's purpose is to help not-for-profit mission-driven healthcare organizations develop, enhance and report on their community benefit programs. Community Benefi

Return Reference	Explanation
	William Bagw ell, Board Member is the husband of Jennifer Bagw ell, Board Member Morgan Wood, Board Member is the wife of Trey Wood, Board Member

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section A, line 6	Northeast Georgia Health System, Inc. is the sole member of The Medical Center Foundation, Inc.

Return Reference	Explanation
,	The Board of Directors of The Medical Center Foundation, Inc. is appointed by the Board of Northeast Georgia Health System, Inc a related 501(c)(3) organization

Return Reference	Explanation
,	The Board of Directors of The Medical Center Foundation, Inc. is appointed by the Board of Northeast Georgia Health System, Inc a related 501(c)(3) organization

Return Reference	Explanation
Form 990, Part VI, Section B, line 11	Information for the Form 990 w as provided to an independent certified public accountant for preparation of the return. After the return w as prepared, it w as reviewed by senior financial management. The 990 is made available to members of the board prior to filing.

Return Reference	Explanation
Form 990, Part VI, Section B, line 12c	Board members are required to complete a conflict of interest questionnaire annually. Employees attest to their understanding and reporting/disclosure requirements at hire and annually. Compliance is monitored continuously throughout the year by the board.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section B, line 15	The compensation committee of the Northeast Georgia Health System Board (NGHS Board) has developed and installed compensation policies and procedures that seek to further the purpose of NGHS and affiliates and the importance of these policies to attract and retain key employees. The compensation committee is composed of voting directors who are not employees of NGHS. All decisions of the compensation committee is composed of voting directors who are not employees of NGHS. All decisions of the compensation committee are reviewed and ratified by the NGHS Board. The committee's methodology and approach incorporates both qualitative and quantitative considerations, which are reflected in the committee's determinations concerning key employee compensation and the specific components thereof. The compensation decisions of the committee are described below as to each of the three categories. Base Salary Annual base salaries are set at market competitive levels with healthcare systems of a similar size and complexity from throughout the country. Specifically, the committee considers peer group comparisons from survey data for other health systems, recommendations from an independent compensation consultant, recommendations on ranges and placement from the CEO, and individual performance assessments for each position. In each instance the committee members reach a consensus based on the combination of available information, and the committee sets a base salary level for each key employee. Performance Based Variable Compensation Numerous performance goals are quantitative in nature, resulting in a performance based variable compensation component that is weighted toward attaining NGHS Board-approved goals and objectives. Annual goals and objectives are established through a formal planning process involving board and community members. The board approves these goals and objectives at the beginning of each year. Officers and key employees receive cash awards as a formula driven percentage of base salary levels based on ac

Return Reference	Explanation
Form 990, Part VI, Section C, line 19	Financial statements and statistics are filed quarterly with Digital Assurance Certification, LLC (DAC Bond). DAC Bond serves as a disclosure dissemination agent for issuers of municipal bonds electronically posting and transmitting information to repositories and investors. All other items are available upon request

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part	OTHER CHANGES -135,445 Partnership Income not on Return 233,772

XI, line 9

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## **SCHEDULE R** (Form 990)

# **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization THE MEDICAL CENTER FOUNDATION INC			cation number					
Part I Identification of Disregarded Entities Complete	to if the organization	answered "Ves" or	Form 000 Day	58-16948	320			
Part I Identification of Disregarded Entities Complete  (a)  Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d)	(e) End-of-year assets	С	(f) Direct controlling entity		
Part II Identification of Related Tax-Exempt Organiz or more related tax-exempt organizations during th		he organization and	swered "Yes" o	n Form 990, Pa	art IV, I	line 34 because it h	ad on	е
(a)  Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sect	(e) Public chanty (if section 501		(f) Direct controlling entity	Section (13) co	g) n 512(b ontrolled tity? No
(1)Northeast Georgia Medical Center Inc 743 Spring Street	Healthcare	GA	501(c)(3)	Line 3	3 Northeast Georgia System Inc		165	No
Gainesville, GA 30501 58-1694098								
(2)Northeast Georgia Physicians Group Inc 743 Spring Street Gainesville, GA 30501	Healthcare	GA	501(c)(3)	Line 11b, II	II Northeast Georgia He System Inc			No
58-2078064  (3)Northeast Georgia Health System Inc 743 Spring Street	Healthcare - Parent Org	GA	501(c)(3)	501(c)(3) Line 11c, III-FI		N/A		No
Gainesville, GA 30501 58-1694090								
(4)The Medical Center Auxiliary Inc 743 Spring Street	Fundraising and Support	GA	501(c)(3)	Line 9		Northeast Georgia Health System Inc		No
Gainesville, GA 30501 58-1550576								_
								+

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990,	Part IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	controlling inco entity u exc t	Legal Direct domicile controlling state or entity foreign	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h Disprop alloca	ortionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	partner <sup>7</sup>		General or managing partner?		General or managing partner?		General or managing partner?		General o managing partner?	ral or aging	<b>(k)</b> Percentage ownership
				314,			Yes	No		Yes	No										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	( <b>b</b> ) Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section (b)(1 contro entit	n 512 13) olled
(1) Northeast GA Health Partners LLC  743 Spring Street Gainesville, GA 30501 58-2131807	PPO Development	GA	N/A	С					No

					. 45	,
Part V Transactions With Related Organizations Complete if the organization answer	red "Yes" on Form	990, Part IV, line	34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more re	lated organizations li	sted in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		No
<b>b</b> Gift, grant, or capital contribution to related organization(s)				1b	Yes	
${f c}$ Gift, grant, or capital contribution from related organization(s)				<b>1</b> c	Yes	
<b>d</b> Loans or loan guarantees to or for related organization(s)				1d		No
e Loans or loan guarantees by related organization(s)				1e	Yes	
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1g		No
<b>h</b> Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				1i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j		No
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s)				1k		No
I  Performance of services or membership or fundraising solicitations for related organization (s)				11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)				1m	I	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
$oldsymbol{o}$ Sharing of paid employees with related organization(s)				10	Yes	
p Reimbursement paid to related organization(s) for expenses				<b>1</b> p		No
<b>q</b> Reimbursement paid by related organization(s) for expenses				<b>1</b> q	Yes	
r Other transfer of cash or property to related organization(s)				1r		No
${f s}$ O ther transfer of cash or property from related organization(s)				1s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	vered relationships	and transaction thresholds			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	ount in	volved	

#### Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships																
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(e) Are all partners section 501(c)(3) organizations?		(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income (g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No				
												1 1				

