

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



DLN: 93493222005057

Form 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at www.irs.gov/foi.m990

2015

Open to Public Inspection

A F	or the	2015 ca	lendar year, or tax year be	ginning 10-01-2015 , and ending 09-30-20	16				
		applicable	C Name of organization MEMORIAL HEALTH SYSTEM			D Emplo	oyer ic	lentification number	
	ddress (ame ch	change				37-1	1106	90	
_	nitial ret	-	Doing business as						
	ınal		Number and street (or P.O. b.	ox if mail is not delivered to street address) Room/s	uite	E Teleph	one nu	ımber	
	/termin nended	iateu I return	701 NORTH FIRST STREET	, , , , , , , , , , , , , , , , , , , ,		(217	788 (-3198	
Ap	plicatio	n pending	g City or town, state or province, country, and ZIP or foreign postal code SPRINGFIELD, IL 627810001					s \$ 170,230,672	
			F Name and address of p	orincipal officer	H(a) is	this a group	n retu	rn for	
			EDGAR J CURTIS 701 NORTH FIRST STRE		1	ibordinates?		⊤ Yes 🗸	
			SPRINGFIELD, IL 6278			lo re all subord	linate	s – –	
I Ta	x-exen	npt status	√ 501(c)(3)) ◀ (insert no)	in in	cluded?		165 110	
J W	ebsite	e:► WV	VW MHSIL COM			•		t (see instructions) umber ► 5670	
K For	m of or	rganızatıon	Corporation Trust	Association		f formation 1		M State of legal domicile IL	
		C							
Pe	rt I		imary scribe the organization's m	ission or most significant activities					
				E PEOPLE AND COMMUNITIES WE SERVI	<u> </u>				
ıce	_								
Governance									
ver	2 (Check th	nis box 🕨 🥅 if the organizat	tion discontinued its operations or disposed	of more tha	an 25% of it	s net	assets	
	١.,	Numahaw	of waters manufactor of the ga	nuarning hadis (Dark VII line 1a)			٦	17	
Activities &			-	overning body (Part VI, line 1a) . . . bers of the governing body (Part VI, line 1b			3 4	17	
Л				ed in calendar year 2015 (Part V, line 2a)	•		5	353	
cti				te if necessary)			6	16	
Q.		7a Total unrelated business revenue from Part VIII, column (C), line 12						288,281	
	b N	let unrel	ated business taxable incor	me from Form 990-T, line 34			7b	0	
					F	Prior Year		Current Year	
•	8						0	0	
Ravenue	9	Progr	am service revenue (Part V	III, line 2g)		67,631	,433	72,458,078	
λċΥ	10		· · · · · · · · · · · · · · · · · · ·	olumn (A), lines 3, 4, and 7d)		1,734			
_	11		•	n (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-1,194	,917	-295,029	
	12	10tai 12)	revenue—add lines 8 through	gh 11 (must equal Part VIII, column (A), lıı	ne	68,171	,145	74,180,471	
	13	Grant	s and similar amounts paid	(Part IX, column (A), lines 1-3)		568	,286	697,883	
	14	Benef	its paid to or for members (Part IX, column (A), line 4)			0	0	
S.	15			nployee benefits (Part IX, column (A), lines		35,658	,710	39,377,634	
nse	16 a	5-10 Profe) ssional fundraising fees (Pa	0	0				
Expenses	ь		undraising expenses (Part IX, colu						
ш	17		- · · · ·	n (A), lines 11a-11d, 11f-24e)		34,016	,763	36,116,951	
	18	Total	expenses Add lines 13-17	7 (must equal Part IX, column (A), line 25)		70,243	,759	76,192,468	
	19	Rever	nue less expenses Subtrac	t line 18 from line 12	•	-2,072	,614	-2,011,997	
Net Assets or Fund Balances					Beginnin	ng of Current	Year	End of Year	
set	20	Total	assets (Part X, line 16) .			280,951	,548	271,242,265	
A As	21		•			151,695		164,974,147	
ξŽ	22			otract line 21 from line 20		129,256	,330	106,268,118	
	rt II		nature Block		·				
my k	nowle	dge and		ve examined this return, including accompa id complete Declaration of preparer (other t					
		1 .				2017-08-10			
Sigi	1	Sign	ature of officer			Date			
Here ROB			BERT W KAY SR VICE PRESIDENT	& CFO					
		17	e or print name and title	Dropprode standburg	Date		DTT		
De:	ل		Print/Type preparer's name ZACHARY A FORTSCH	Preparer's signature ZACHARY A FORTSCH		Check if self-employed	PTIN POOC	52725	
Pai		,	Firm's name RSM US LLP			Firm's EIN 🕨 4		4325	
	pare On	11	Fırm's address ▶ 1 SOUTH WACK	ER SUITE 800		Phone no (31			
USE	<i>-</i> UII	עיי	CHICAGO, IL 60	0606					

Page 2

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Pait V 💆	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11 c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11 d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20h		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28 c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

	Check if Schedule O contains a response or note to any line in this Part V		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 37		res	NO
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and			
	Tax Statements, filed for the calendar year ending with or within the year covered			
	by this return	26	Vac	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority		103	
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	_		
	account)?	4a		No
b	If "Yes," enter the name of the foreign country •			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
_	(FBAR)	_		
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	F		
- -	Decaylis and a second s	5c		NI -
ъа	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		No
	services provided to the payor?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	70		
C	file Form 8282?	7 c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7 g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.			
	Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time			
	during the year?	8		No
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
11	facilities Section 501(c)(12) organizations. Enter			
 а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
_	against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12 a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for			
	additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
	in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 17			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 12			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		N o
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ue Cod	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	_
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16 a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
Se	ction C. Disclosure	-00	, 03	
17	List the States with which a copy of this Form 990 is required to be filed▶			
	<u>IL</u>			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	☐ O wn website ☐ A nother's website ☑ Upon request ☐ O ther (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and record ►ROBERT W KAY SENIOR VP & CFO 701 NORTH FIRST STREET SPRINGFIELD, IL 627810001 (217) 788-			

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	tion (han d on is	one l both	oox, an d	officer stee)	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
See Additional Data Table										_
										Form 990 (2015)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	Estima amount of compen from	ated of other sation the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organizat relat organiza	ed
See Addıtıonal Data Table											
1b Sub-Total	s to Part VII, S	ection A	· · .	•	 	. •		6,566,870	697,718	1,	847,774
Total number of individuals (in \$100,000 of reportable compo	cluding but not	limited t				d abov	e) wl	no received more t	han		
										Yes	No

3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(B) Description of services	(C) Compensation
CONSTRUCTION	10,442,638
IT EQUIPMENT & SUPPORT SERVICES	4,373,030
ARCHITECTURAL	2,737,792
IT CONSULTING SERVICES	2,625,539
EHR-IT SUPPORT SERVICES	2,476,290
	Description of services CONSTRUCTION IT EQUIPMENT & SUPPORT SERVICES ARCHITECTURAL IT CONSULTING SERVICES

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 49

Part V	1111	Statement o	f Revenue					
		Check If Schedi	ule O contains a respo	nse or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a b	Federated cam						512-514
Gra		Fundraising eve						
S. (С	_						
Giff	d	Related organiz	zations 1d					
i, s	e	Government grant	s (contributions) 1e					
tior sr S	f	All other contribution	ons, gifts, grants, and 1f		İ	į		
tributio Other !	g		ons included in lines		ł	}		
nt d	-	1a-1f \$		-				
Cont	h	Total. Add lines	s 1a-1f	· · · · •				
<u> </u>				Business Code				
Program Service Revenue	2a	MANAGEMENT FEE	S	900099	65,322,535	65,086,696	235,839	
å	ь	PROGRAM RELATE	D RENT	900099	5,083,345	5,083,345		
<u>ر</u> و	С	IT REIMBURSED EX	XPENSES	900099	1,673,064	1,673,064		
ž	d	MISCELLANEOUS II	NCOME	900099	782,775	782,775		
Ē	е	RELATED PARTNER	RSHIP IN	900099	-403,641	-403,641		
ogra	f	All other progra	am service revenue					
<u>ĕ</u>	g	Total. Add lines	s 2a-2f	▶	72,458,078			
	3	Investment inc	ome (including dividen	ds, interest,	1 000 116			1 000 110
			ar amounts)	F	1,099,116			1,099,116
	4 5		stment of tax-exempt bond	proceeds				
		Royalties	(ı) Real	(II) Personal				
	6a	Gross rents	10,633,689	(11) 1 01001141				
	١.	Less rental	13,929,072					
	b	expenses						
	С	Rental income or (loss)	-3,295,383					
	d	Net rental inco	me or (loss)		-3,295,383	-3,328,286	2,311	30,592
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	83,039,435					
	ь	Less cost or other basis and sales expenses	82,121,129					
	С	Gain or (loss)	918,306					
	d		ss)		918,306			918,306
Other Revenue	8a	Gross income f events (not inc \$ of contributions						
her Re		See Part IV, lir	ne 18 a					
ō	C		penses b (loss) from fundraising	events L				
		Gross income f	rom gaming activities ne 19 a					
	b c		penses b (loss) from gamıng actı					
	10a	Gross sales of	inventory, less	•				
		returns and allo	owances .					
			a					
	b	_	oods sold b	ontory				
	С	Miscellaneous	(loss) from sales of inv	Business Code				
	11a	BILLING SERV		561000	3,000,354		50,131	2,950,223
	ь	DILLING SEKA	101		, ,		, -	. ,
	c				+			
	d	All other reven	ue		+			
	e		s 11a-11d	▶				
	12			-	3,000,354			
		iocai revenue.	See Instructions .	· · · · •	74,180,471	68,893,953	288,281	4,998,237

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	697,883	697,883		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and	E 094 F03	F 004 F03		
6	key employees	5,084,502	5,084,502		
7	Other salaries and wages	26,427,751	16,598,115	9,829,636	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,432,430	1,527,703	904,727	
9	Other employee benefits	3,560,594	2,126,059	1,434,535	
10	Payroll taxes	3,300,394	2,120,039	1,434,333	
10	· · · · · · · · · · · · · · · · · · · ·	1,872,357	1,174,747	697,610	
11	Fees for services (non-employees)				
а	Management				
b	Legal	855,299		855,299	
c	Accounting	401,241		401,241	
d	Lobbying	133,750		133,750	
e	Professional fundraising services See Part IV, line 17	133,733		133,730	
f	Investment management fees	198,795		198,795	
g	Other (If line 11g amount exceeds 10% of line 25, column (A)	130,733		150,755	
9	amount, list line 11g expenses on Schedule O)	7,806,417	5,175,450	2,630,967	
L2	Advertising and promotion	838,799		838,799	
L3	Office expenses	2,718,647	1,457,923	1,260,724	
.4	Information technology	10,638,558	10,577,468	61,090	
L 5	Royalties				
L 6	Occupancy	2,472,527	1,839,420	633,107	
L 7	Travel	169,396	78,547	90,849	
L8	Payments of travel or entertainment expenses for any federal, state, or local public officials	,	,	·	
L 9	Conferences, conventions, and meetings	45,556	20,480	25,076	
20	Interest	1,043,808	1,043,808	,	
21	Payments to affiliates		_,		
22	Depreciation, depletion, and amortization	8,448,237	8,322,888	125,349	
23	Insurance	135,874	0,022,000	135,874	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	2007011		233761	
а	REPAIRS & MAINTENANCE	155,232	154,031	1,201	
ь	MINOR PROJECT COSTS	29,278	29,278		
c	FOOD & DIETARY	24,818	9,697	15,121	
d	RECRUITMENT	682		682	
е	All other expenses	37	37		
25	Total functional expenses. Add lines 1 through 24e	76,192,468	55,918,036	20,274,432	
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)		. ,		

Par	t X	Shark (Sahada O anatama a manata ta ana kao antana a tao anatama				_
		Check if Schedule O contains a response or note to any line in this Part X	· · ·	(A)		(B)
	1	Cash-non-interest-bearing		Beginning of year	1	End of year
	2	Savings and temporary cash investments	·	32,696,790	2	1,990,937
	3	Pledges and grants receivable, net	F	02,030,730	3	1,990,997
	4	Accounts receivable, net	` ├	2,333,011	4	3,322,863
	5	Loans and other receivables from current and former officers, directors, trukey employees, and highest compensated employees. Complete Part II of Schedule L		2,000,011	-	0,022,000
Assets	6	Loans and other receivables from other disqualified persons (as defined ur section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Comple II of Schedule L)		6	
88	_	Notes and leave recoverble not	F		7	
A	7	Notes and loans receivable, net	-			
	8	Inventories for sale or use	·	5 250 200	8	F 000 F04
	9 10a	Prepaid expenses and deferred charges	,765,892	5,350,306	9	5,680,561
	ь	Complete Fait VI of Schedule D	3,771,616	187,339,214	10 c	202,994,276
	11	Investments—publicly traded securities		46,667,818	11	49,761,314
	12	Investments—other securities See Part IV, line 11	·	1,663,711	12	1,460,811
	13	Investments—program-related See Part IV, line 11	F	.,,	13	.,,
	14	Intangible assets	F		14	
	15	Other assets See Part IV, line 11	F	4,900,698	15	6,031,503
	16	Total assets.Add lines 1 through 15 (must equal line 34)	F	280,951,548	16	271,242,265
	17	Accounts payable and accrued expenses		12,788,143	17	12,950,741
	18	Grants payable	_	,_,,,,,,	18	,,
	19	Deferred revenue	·	18,729	19	73,223
	20	Tax-exempt bond liabilities		13,162,349	20	12,692,629
	21	Escrow or custodial account liability Complete Part IV of Schedule D .	·	,,	21	,,
iabilities	22	Loans and other payables to current and former officers, directors, trustee key employees, highest compensated employees, and disqualified	-			
<u>:</u>		persons Complete Part II of Schedule L			22	
Lia Lia	23	Secured mortgages and notes payable to unrelated third parties		99,496,090	23	111,367,013
_	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third pa and other liabilities not included on lines 17-24) Complete Part X of Schedule D	rties,			
			L	26,229,907	25	27,890,541
	26	Total liabilities. Add lines 17 through 25		151,695,218	26	164,974,147
ses		Organizations that follow SFAS 117 (ASC 958), check here ▶	nplete			
Fund Balance	27	Unrestricted net assets	.	129,256,330	27	106,268,118
æ	28	Temporarily restricted net assets			28	
<u> </u>	29	Permanently restricted net assets	. [29	
or Fu		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ a complete lines 30 through 34.	and			
Ş	30	Capital stock or trust principal, or current funds	.		30	
Net Assets or	31	Paid-in or capital surplus, or land, building or equipment fund	-		31	
Ă	32	Retained earnings, endowment, accumulated income, or other funds			32	
Net	33	Total net assets or fund balances	Ī	129,256,330	33	106,268,118
	34	Total liabilities and net assets/fund balances	. [280,951,548	34	271,242,265

orm	990 (2015)			l	Page 12
Par	t XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				🔽
1	Total revenue (must equal Part VIII, column (A), line 12)	1		74 -	180,471
2	Total expenses (must equal Part IX, column (A), line 25)	2			192,468
3	Revenue less expenses Subtract line 2 from line 1	3			011,997
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			256,330
5	Net unrealized gains (losses) on investments	5			202,410
6	Donated services and use of facilities	6		1,4	.02,410
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-22.:	178,625
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			268,118
Par	t XIII Financial Statements and Reporting			<u> </u>	<u> </u>
	Check if Schedule O contains a response or note to any line in this Part XII				. 🔽
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O	_			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	ewed o	n		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepbasis, consolidated basis, or both	arate			
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig of the audit, review, or compilation of its financial statements and selection of an independent accountant		2 c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule \mathbf{O}	ın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

Additional Data

Software Version:

EIN: 37-1110690

Name: MEMORIAL HEALTH SYSTEM

Form 990, Part III, Line 4a

4a (Code) (Expenses \$ 34,664,516 including grants of \$ 0) (Revenue \$ 1,673,064)

INFORMATION TECHNOLOGYMEMORIAL HEALTH SYSTEM IS PROACTIVE IN IMPLEMENTING TECHNOLOGY THAT BOTH IMPROVES PATIENT SAFETY, CLINICAL QUALITY, PATIENT OUTCOMES, AND MEMORIAL HEALTH SYSTEM'S BUSINESS PROCESSES MEMORIAL HEALTH SYSTEM'S STAFF OF EXPERIENCED INFORMATION TECHNOLOGY PROFESSIONALS ARE ON THE CUTTING EDGE OF MEDICAL AND BUSINESS TECHNOLOGY THEY SUPPORT A VAST ARRAY OF PATIENT CARE AND BUSINESS APPLICATIONS DURING FY2016 SIGNIFICANT INFORMATION TECHNOLOGY PROJECTS INCLUDED, AMONG OTHERS, THE IMPLEMENTATION OF THE FOLLOWING PATIENT BEDSIDE CALLS DIRECT TO CAREGIVERS TO PROVIDE A MORE DIRECT RESPONSE TO THE PATIENT, FULLY ELECTRONIC DISCHARGE PROCESS WHICH STREAMLINED THE PROCESS, LOWERED ERRORS AND PROVIDED MORE PATIENT-FRIENDLY MATERIALS, ADVANCED SERVER TECHNOLOGY TO IMPROVE PROCESSING CAPACITY WITH HIGHER RELIABILITY FOR USERS AND LOWER COSTS, EXPANDED A CLINICAL APPLICATION CALLED DBMOTION TO IMPROVE THE INTEROPERABILITY OF MULTIPLE ELECTRONIC HEALTH RECORD (EHR) SYSTEMS IN OUR REGION TO IMPROVE THE COMPLETENESS OF PATIENT INFORMATION AVAILABLE TO PHYSICIANS IN MULTIPLE CITIES, MODERNIZED THE TECHNOLOGY INFRASTRUCTURE AT PASSAVANT MEMORIAL AREA HOSPITAL ASSOCIATION, OUR NEWEST AFFILIATE, IMPROVED OUR CYBERSECURITY PREPAREDNESS WITH PENETRATION TESTING AND SECURITY PROCEDURES, AND INTEGRATED OUR TECHNOLOGY DOWNTIME PROCESSES WITH THE HEALTH SYSTEM'S DISASTER PREPAREDNESS PROCESS

Form 990, Part III, Line 4b

(Code

) (Expenses \$

BUILDING AND FACILITY EXPANSION AND IMPROVEMENTSMEMORIAL HEALTH SYSTEM'S MISSION IS TO IMPROVE THE HEALTH OF THE PEOPLE AND COMMUNITIES WE SERVE SAFE, FUNCTIONAL FACILITIES ARE THE FOUNDATION OF THE HEALTHCARE SERVICES WE PROVIDE CLINICAL PROJECTS THAT BEGAN IN FY2016 -ELECTRICAL MODERNIZATION PROJECT - THE GOAL OF THIS PROJECT IS TO IMPROVE THE ELECTRICAL CAPACITY, SPACE CAPACITY AND MODERNIZE ELECTRICAL EOUIPMENT THAT IS 30 YEARS OLD -OPERATING ROOM (OR) RENOVATIONS BID PACKAGE 1 - ORS 2, 4, 18, AND OTHER MISCELLANEOUS SUPPORT SPACE MODERNIZATION OF 25 YEAR-OLD OR SUITES THIS WORK INCLUDED REPLACEMENT OF OR LIGHTS, SURGICAL BOOMS, ADDITIONAL FINISHES, AND UPDATED

MECHANICAL, ELECTRIC AND PLUMBING (MEP) CONDITIONS -NURSING UNITS 2B, 3B, 4B, 5B, AND 6B - RENOVATED TO IMPROVE THE INTERIOR OF PATIENT

0) (Revenue \$

1,755,059)

9,477,155 including grants of \$

ROOMS AND TO UPGRADE SOME MEP CONDITIONS. DOUBLE OCCUPANCY ROOMS WERE CONVERTED INTO SINGLE OCCUPANCY ROOMS FOR IMPROVEMENT OF THE

PATIENT CARE ENVIRONMENT -2D/3D RENOVATION - UPGRADED SPACE FOR IMPROVEMENT AND EXPANSION OF MEDICAL EDUCATION SUPPORT SPACE OTHER PROJECTS COMPLETED FOR THE MEDICAL CENTER INCLUDE -400 W LAWRENCE FINANCE FACILITY - AT A COST OF APPROXIMATELY \$8 7M REMODELED AND UPGRADED MEP CONDITIONS AND PARKING LOT IMPROVEMENTS. APPROXIMATELY 260 STAFE MEMBERS WERE MOVED TO THIS FACILITY -STERILE PROCESSING RENOVATION - AT A COST OF APPROXIMATELY \$6 2M RENOVATED TO IMPROVE CLEAN MATERIAL AND STERILE STORAGE SPACE ALONG WITH UPGRADING MEP CONDITIONS RENOVATIONS INCLUDED ADDITIONAL CLEANING AND STERILIZATION EQUIPMENT TO INCREASE CAPACITY FOR ADDITIONAL ORS

4c (Code) (Expenses \$ 5,084,502 including grants of \$ 0) (Revenue \$ 65,086,696)

SENIOR LEADERSHIPGUIDED BY THE VALUES OF MEMORIAL HEALTH SYSTEM. SENIOR LEADERSHIP IS RESPONSIBLE FOR STRATEGIC PLANNING. PRIORITIZING AMONG COMPETING ISSUES AND ENGAGING IN DIALOGUE AND DECISION-MAKING THAT WILL ENABLE MEMORIAL HEALTH SYSTEM TO ACHIEVE ITS MISSION (TO IMPROVE THE HEALTH OF THE PEOPLE AND COMMUNITIES WE SERVE). ITS VISION (TO BE A NATIONAL LEADER FOR EXCELLENCE IN PATIENT CARE) AND ITS STRATEGIC GOALS (TO ACHIEVE GREAT PATIENT OUTCOMES, BE A GREAT PLACE TO WORK, BE A GREAT PARTNER FOR PHYSICIANS, PROVIDE A GREAT REGIONAL PRESENCE AND DEMONSTRATE GREAT FINANCIAL STEWARDSHIP) IN FY2016. MHS SENIOR LEADERSHIP REVIEWED AND CONFIRMED THE ORGANIZATION'S STRATEGIC PLAN. 5 YEAR GOALS AND MEASURES OF SUCCESS TO REFLECT EMERGING PRIORITIES RELATED TO HEALTH REFORM. QUALITY IMPROVEMENT. POPULATION HEALTH, CARE COORDINATION AND THE RESULTS OF OUR COMPREHENSIVE COMMUNITY HEALTH NEEDS ASSESSMENT. IN ADDITION, THE LEADERSHIP TEAM EXECUTED THE HEALTH SYSTEM STRATEGIC AND FISCAL YEAR ACTION PLANS AND REPORTED RESULTS TO ITS BOARD IN IN FY2016, MEMORIAL HEALTH SYSTEM UPDATED ITS PERFORMANCE EXCELLENCE MODEL (MEMORIAL PERFORMANCE EXCELLENCE MODEL 2 0) TO SHARPEN OUR FOCUS ON PATIENT SAFETY QUALITY AND HEALTH OUTCOMES MEMORIAL MEDICAL CENTER (MMC) WAS AWARDED THE 2016 AMERICAN HOSPITAL ASSOCIATION MCKESSON OUEST FOR QUALITY AWARD - THE TOP QUALITY AWARD IN THE UNITED STATES LIKEWISE, MMC ACHIEVED 2 OF THE 4 STATEWIDE ILLINOIS HOSPITAL ASSOCIATION EXCELLENCE ACHIEVEMENT AWARDS FOR WORK RELATED TO PALLIATIVE CARE AND THE TREATMENT OF PATIENTS WITH ACUTE HEART PROBLEMS MMC ALSO RECEIVED ITS 3RD MAGNET HOSPITAL DESIGNATION FOR NURSING EXCELLENCE FROM THE AMERICAN NURSES CREDENTIALING CENTER, A STATUS ACHIEVED BY ONLY 3% OF THE HOSPITALS IN THE UNITED STATES THE MMC REHABILITATION PROGRAM ALSO ACHIEVED A 5-FOLD ACCREDITATION FROM THE COMMISSION ON ACCREDITATION OF REHABILITATION FACILITIES IN THE AREAS OF COMPREHENSIVE INPATIENT, COMPREHENSIVE OUTPATIENT, CLOSED HEAD INJURIES, SPINAL CORD INJURIES AND STROKES MMC IS ONE OF ONLY 4 FACILITIES TO RECEIVE A 5-FOLD CARF ACCREDITATION FOR REHABILITATION AND THE ONLY FACILITY IN ILLINOIS MMC RECEIVED ACCREDITATION FOR OUR LUNG VOLUME REDUCTION PROGRAM FROM THE JOINT COMMISSION ON ACCREDITATION OF HEALTHCARE ORGANIZATIONS, ONE OF ONLY FIVE HOSPITALS IN THE UNITED STATES TO RECEIVE THIS DESIGNATION TO FURTHER ACCELERATE ADVANCEMENTS IN QUALITY, PATIENT SAFETY AND CLINICAL INNOVATION IN FY2016, MHS EXPANDED THE MIDWEST HEALTHCARE QUALITY ALLIANCE (MHOA) AND THE QUALITY ALLIANCE PATIENT SAFETY ORGANIZATION (OAPSO) A SUBSIDIARY OF MHOA, BOTH OF WHICH ARE HOUSED IN THE NEW MEMORIAL CENTER FOR LEARNING AND INNOVATION (MCLI) THE MHOA HAS ACHIEVED "MULTI-SPECIALTY PORTFOLIO APPROVAL" FROM THE AMERICAN BOARD OF MEDICAL SPECIALTIES THIS DESIGNATION ALLOWS THE MHOA TO ASSIST PHYSICIANS IN A WIDE RANGE OF MEDICAL SPECIALTIES AND SUB-SPECIALTIES TO ACHIEVE AND MAINTAIN THEIR SPECIALTY CERTIFICATIONS BY PROVIDING CONTINUING MEDICAL EDUCATION (CME) CURRICULUM ON-SITE ON THE MEMORIAL CAMPUS THIS YEAR THE MHOA ALSO BECAME THE UMBRELLA ORGANIZATION FOR THE SOUTHERN ILLINOIS UNIVERSITY OUTCOMES AND ANALYTICAL RESEARCH (SOAR) PROGRAM SOAR'S MISSION IS TO UTILIZE AN EVIDENCE-BASED APPROACH TO IMPROVE HEALTHCARE QUALITY FOR THE PEOPLE OF CENTRAL AND SOUTHERN ILLINOIS IN PARTNERSHIP BETWEEN SIU SURGERY AND MEMORIAL IN FY2016 THE MHOA EXECUTED ITS FIRST NATIONAL PATIENT SAFETY CONFERENCE IN THE MCLI FEATURING INSTITUTE OF MEDICINE AND FEDERAL AVIATION EXPERTS THE EVENT TITLED "FUNDAMENTALLY HUMAN - AN INNOVATIVE EXPLORATION OF PATIENT SAFETY" WAS HELD THE FIRST WEEK OF FY2016 ON OCTOBER 7, 2015 MHOA WAS ALSO INVITED TO DELIVER THREE POSTER PRESENTATIONS AND ONE PODIUM PRESENTATION AT THE 39TH INTERNATIONAL HOSPITAL FEDERATION WORLD WIDE CONGRESS. THE MHOA PROJECT "IMPROVING THE SUCCESS OF STRATEGIC MANAGEMENT USING BIG DATA" WAS AWARDED TOP PRIZE FOR BEST PRESENTATION AMONG A FIELD OF 119 PRESENTATIONS FROM 19 COUNTRIES THE AGENCY FOR HEALTHCARE QUALITY AND RESEARCH IN EARLY FY2016 OFFICIALLY CERTIFIED QAPSO AS A FEDERALLY CERTIFIED PATIENT SAFETY ORGANIZATION THE FEDERAL PATIENT AND SAFETY AND QUALITY IMPROVEMENT ACT OF 2005 ESTABLISHED PATIENT SAFETY ORGANIZATIONS (PSOS) TO IMPROVE PATIENT SAFETY AND REDUCE THE INCIDENCE OF ADVERSE PATIENT SAFETY EVENTS THROUGH DATA SHARING SUPPORTED BY STRONG FEDERAL CONFIDENTIALITY AND PRIVILEGE PROTECTIONS MHS AND SOUTHERN ILLINOIS UNIVERSITY HEALTHCARE WERE THE FIRST OAPSO CLIENTS SINCE ACHIEVING FEDERAL PSO CERTIFICATION, TWO OTHER HEALTH SYSTEMS, TWO AMBULANCE COMPANIES AND FIVE SKILLED NURSING HOMES HAVE JOINED OAPSO TO ACCELERATE THEIR PATIENT SAFETY AND QUALITY IMPROVEMENT EFFORTS SPRINGFIELD CLINIC, THE LARGEST MULTI-SPECIALTY PHYSICIAN GROUP IN THE REGION ALSO JOINED QAPSO IN FY2016 LEAN SIX SIGMA (LSS) PROCESS IMPROVEMENT PROGRAM GREW THIS YEAR WITH 28% GROWTH IN THE NUMBER OF CERTIFIED BLACK, GREEN AND WHITE BELTS, 49% GROWTH IN THE NUMBER LSS PROJECTS COMPLETED AND AN AVERAGE OF 40% IMPROVEMENT IN OUTCOMES IN ADDITION TO IMPROVEMENTS IN QUALITY AND PATIENT SAFETY, THESE LSS PROJECTS REDUCED EXPENSES RELATED TO "REWORK AND "WASTE" BY \$10,100,000 IN THE AREA OF LEADERSHIP DEVELOPMENT AND LEARNING, MEMORIAL HEALTH SYSTEM (MHS) WAS 1 OF 10 HEALTH CARE ORGANIZATIONS IN THE UNITED STATES RECOGNIZED AS A BOLD (BEST ORGANIZATIONS FOR LEADERSHIP DEVELOPMENT) AWARD RECIPIENT BY THE NATIONAL CENTER FOR HEALTHCARE LEADERSHIP MHS ALSO ACHIEVED THE 96TH PERCENTILE IN EMPLOYEE ENGAGEMENT IN THE NATIONAL HEALTHCARE PERFORMANCE SOLUTIONS COMPARE GROUP FOR OUR ANNUAL EMPLOYEE SURVEY IN THE AREA OF SYSTEM FACILITY PLANNING AND MANAGEMENT CONSTRUCTION, MHS'S FLAGSHIP HOSPITAL COMPLETED A MULTI-YEAR FACILITY EXPANSION PROJECT THAT INCLUDED THE CREATION OF 114 NEW PRIVATE PATIENT ROOMS, EXPANSION OF SURGICAL FACILITIES, CREATION OF A CENTER FOR LEARNING AND INNOVATION AND INFRASTRUCTURE UPGRADES THAT HAS ENABLED ENERGY CONSERVATION FOR OUR ENTIRE CAMPUS THE NEW FACILITY OPENED IN EARLY FY2016 THE PROJECT TITLED "ADVANCING CARE BY DESIGN" HAS IMPROVED PATIENT ACCESS, SAFETY, COMFORT, PRIVACY AND QUALITY OF CARE FOR THOSE WE SERVE AND WILL DO SO FOR DECADES TO COME THE NEW MEMORIAL CENTER FOR LEARNING AND INNOVATION IS ENHANCING HEALTH PROFESSIONS EDUCATION AND COMMUNITY HEALTH EDUCATION BY OFFERING NEW AND ADVANCED PROFESSIONAL EDUCATIONAL OPPORTUNITIES FOR MEMORIAL STAFF, SIU SCHOOL OF MEDICINE FACULTY, RESIDENTS AND STUDENTS AND OTHER REGIONAL HEALTHCARE ACADEMIC PARTNERS FOR EXAMPLE, THE MCLI INCLUDES A STATE-OF-THE ART CLINICAL SIMULATION CENTER FEATURING TRAUMA, EMERGENCY, AMBULANCE, OBSTETRICS, INPATIENT NURSING, HOME AND OTHER CARE SETTINGS SUCH AS SURGICAL SKILLS LABORATORIES MEMORIAL HAS ALSO PARTNERED WITH THE UNIVERSITY OF ILLINOIS - SPRINGFIELD AND UNIVERSITY OF ILLINOIS - CHICAGO TO INTRODUCE A NEW BACHELOR'S OF SCIENCE NURSING (BSN) IN SPRINGFIELD THIS PARTNERSHIP, BASED IN THE MCLI, WILL HELP DOWNSTATE ILLINOIS MEET THE GROWING DEMAND FOR HIGHLY QUALIFIED REGISTERED NURSES TO SERVE THE COMMUNITY

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions) (Code including grants of \$ 697.883) (Revenue \$) (Expenses \$ 6,691,863 379.134) OTHER REVENUE INCLUDES PARTNERSHIP INCOME AND MISCELLANEOUS INCOME FOR MHS AND MEMORIAL HEALTH PARTNERS (MHP) MHP IS A DISREGARDED ENTITY OWNED 100% BY MHS FOR FY2016, MHS RECORDED A LOSS IN THE BJC COLLABORATIVE, LLC AND IN MIDWEST HEALTHCARE QUALITY ALLIANCE, LLC (MHQA) MHS ALSO HAD CARE COORDINATION

PAYMENTS FOR MHP, A CHARGEBACK FOR STAFF TIME TO LINCOLN LAND HEALTH INFORMATION EXCHANGE, LLC IN WHICH

MHS IS A 27 27% OWNER, AND A DISTRIBUTION FROM MID-AMERICA SERVICE SOLUTIONS IN WHICH MHS IS A 11 1% OWNER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(F) Estimated amount

of other

compensation from the

organization and related organizations

0

0

0

Compensated Employees, and Inde	penaent cor	itracto	PLS						
(A) Name and Title	(B) A verage hours per week (list any hours	Posit more the perso	tion (han o n is b	ne b oth	ox, ι an o	ınles s fficer	\$	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)
JOSEPH HURWITZ BOARD MEMBER	2 00	×						0	0
JAMES BRUNER BOARD MEMBER (THRU DEC 15)	1 70	×						0	0
MARK FERGUSON BOARD MEMBER (THRU DEC 15)	1 60	Х						0	0
RICHARD LEVI BOARD MEMBER	0 80	×						0	0
NINA HARRIS BOARD MEMBER (FROM JAN 16)	1 00	×						0	0

0 70

1 10

0 90

0 70

0 70

1 40

.

.

.

Х

Χ

Χ

Χ

HOWARD PETERS III

BOARD MEMBER

SERGIO PECORI

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

REGINALD BENTON

WILLIAM PUTMAN MD

MICHAEL NEUMEISTER MD

.....

.....

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** (A) (C) (D) (E)

0.80

1 00

0 70

25 00

25 00

Χ

Χ

Χ

Х

Х

Х

.

.

.

RANDALL GERMERAAD

DIANE RUTLEDGE PHD

SECRETARY

PRESIDENT & CEO

GEOFFREY ISRINGHAUSEN

EDGAR CURTIS EX-OFFICIO

1ST VICE CHAIR(THRUDEC15)/CHAIR

2NDVCHAIR(THRUDEC15)/1STVCHAIR

.....

.....

Name and Title	A verage hours per week (list any hours for related organizations below dotted line)	Positi more til perso a individual trustee or director	tion (han o n is b	ne b ooth ctor,	ox, t an o /trus /trus	inte en Highest compensat	Reportable compensation from the organization (W- 2/1099-MISC)	Reportable compensation from related organizations (W- 2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
JANET TERRY BOARD MEMBER (THRU DEC 15)	0 70	×				6d	0	0	0
GINNY FANNING BOARD MEMBER (FROM JAN 16)	0 70	Х					0	0	0
SUSAN KOCH EDD BOARD MEMBER (FROM JAN 16)	0 70	Х					0	0	0
DEAN ROBERT JR BOARD MEMBER/2NDVCHR (FROM JAN 16)	0 70	Х		x			0	0	0
JOHN BLACKBURN CHAIRMAN(THRU DEC 15)/BOARDMEM	1 70	Х		x			0	0	0
DALE BECKER TREASURER	1 50	х		x			0	0	0

(F)

0

0

1,638,194

298,081

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Cor	itracto	rs						•
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Por et so a Por et so a Por et so individual trustee or director	ion (han o n is b	ne b oth ctor,	ox, ι an o /trus	unless fficer (tee)	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)
ROBERT KAY SVP & CFO & ASST TREASURER	25 00 25 00			x				604,312	0
MITCHELL JOHNSON SVP & CHIEF STRATEGY OFFICER	25 00 25 00				х			382,883	0
DAVID GRAHAM MD SVP & CIO	25 00 25 00				х			551,715	0
RAJESH GOVINDAIAH MD SVP & CMO	25 00 25 00				х			583,666	0
ROBERT SCOTT	25 00								

25 00 25 00

25 00 25 00

25 00 25 00

25 00 25 00

25 00 25 00

25 00

.

.

.

......

......

......

VP & CHRO

KEVIN ENGLAND

ANNA EVANS JD

EVP & COO

VP FINANCE

VP & CLO

VP BUSINESS DEVELOPMENT

CHARLES CALLAHAN PHD

MELISSA MCGLASSON

AIMEE ALLBRITTON PHD

GEN COUNSEL/VP INT AUDIT & COMPL

Х

Х

Х

Х

	ा-			ted			
25 00							
		Х			604,312	0	
25 00							
25 00							
			Х		382,883	0	
25 00							
25 00							
			Х		551,715	0	
25 00							

327,000

335,068

321,959

286,528

330,546

(F) Estimated amount of other

compensation

from the

organization and related organizations

210,666

202,282

150,310

79,924

57,611

156,732

209,408

109,010

42,986

62,388

0

0

0

0

0

697,718

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (B) (C) (D) (E) (F)
Average Position (do not check Reportable Reportable Estimated amount (A) Name and Title

	hours per week (list any hours	more the persould and a	n is b	oth	an o /trus	fficer tee)	5	compensation from the organization (W-	compensation from related organizations (W-	of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
LAURA COSSEY SYS DIR INT AUDIT/COMPL	25 00 25 00					x		186,499	0	27,299
MADONNA CROMPTON SYS DIR CLINICAL INFORMATICS	25 00 25 00					x		176,458	0	30,717
JERRY MILLER ADMIN IS OPERATIONS	25 00 25 00					х		176,198	0	35,411
DOUGLAS RAHN DBA	0 00									

efile GRAPHIC print - DO NOT PROCESS

www.irs.gov/form990.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

As Filed Data -

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**. A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ))

OMB No 1545-0047

2015
Open to Public

Inspection

DLN: 93493222005057

Department of the Treasury Internal Revenue Service

SCHEDULE A

(Form 990 or

990EZ)

2

Internal Revenue Service

Name of the organization

MEMORIAL HEALTH SYSTEM

Employer identification number

37-1110690

3		A hospital or a cooper	atıve hospıtal	service organization o	described in sec	tion 170(b)(1)	(A)(iii).	
4	<u> </u>	A medical research or	ganızatıon ope	erated in conjunction v	vith a hospital d	lescribed in se c	ction 170(b)(1)(A)(iii). Enter the
		hospital's name, city,						
5		An organization opera 170(b)(1)(A)(iv). (Co		nefit of a college or un I)	iversity owned	or operated by	a governmental unit d	escribed in section
6		A federal, state, or loc	al governmen	t or governmental unit	described in se	ection 170(b)(1	L)(A)(v).	
7	Г	An organization that n described in section 1 :	70(b)(1)(A)(\	/i). (Complete Part II)	-	ental unit or from the g	eneral public
8		A community trust des	scribed in sect	ion 170(b)(1)(A)(vi)	(Complete Par	tII)		
9	<u></u>	receipts from activitie from gross investmen	es related to it t income and e 30, 1975 S	ves (1) more than 33 is exempt functions—s unrelated business tax eesection 509(a)(2).	ubject to certa xable income (li (Complete Part	in exceptions, ess section 51 III)	and (2) no more than 1 1 tax) from businesse	331/3% of its support
11	 	An organization organi		•	•	•	` ', '	ut the nurnoses of
	•	one or more publicly s	upported orga	nizations described in	section 509(a)(1) or section	509(a)(2) See sectio	n 509(a)(3). Check
		the box in lines 11a th	5	, ,	11	_		
а		Type I. A supporting o supported organization						
		organization You must				cy of the uncer	ors or trustees or the	supporting
b	~	Type II. A supporting						
		management of the su must complete Part IV			same persons t	hat control or r	nanage the supported	organization(s) You
c	_	Type III functionally i	•		n operated in c	onnection with	and functionally integ	rated with, its
	Į	supported organization						,
d		Type III non-function						
		not functionally integra (see instructions) You					ement and an attentiv	eness requirement
e	_	Check this box if the o					s a Type I. Type II. T	vpe III functionally
_	ı	integrated, or Type III					o a . , po 1, . , po 11, .	, po 111 (anotional)
f	Ente	r the number of supporte	ed organizatio	ns			<u>1 1</u>	
g		Provide the following i	nformation abo	out the supported orga	ınızatıon(s)			
							T	
Nan	ne of s	(i) supported organization	(ii)EIN	(iii) Type of organization (described on lines 1-9 above (see instructions))	(iv) Is the orgal Iisted in your docume	nızatıon governıng	(v) A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)
					Yes	No		
Sac	A ddut	ıonal Data Table						
528	Auuit	ional Data Table						
Tota	11 1						0	

	(Complete only if you of Part III. If the organization						ualify under
S	ection A. Public Support	icion tans to qu	dilly dilder the	tests listed bei	ow, picase con	ipiete rait III.)	
	Calendar year fiscal year beginning in) ▶	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total
ì	Gifts, grants, contributions, and						
	membership fees received (Do						
2	not include any unusual grants) Tax revenues levied for the						
-	organization's benefit and either						
	paid to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5						
S	from line 4 ection B. Total Support						
	Calendar year	/-1 2011	/F32012	4-12012	(4)2014	4-3 2015	/5\T -+-!
(or	fiscal year beginning in) 🕨	(a)2011	(b) 2012	(c) 2013	(d)2014	(e) 2015	(f) ⊤otal
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly						
10	Carried on Other income Do not include						
-0	gain or loss from the sale of						
	capital assets (Explain in Part VI)						
11	Total support. Add lines 7						
12	through 10	ec etc (see inst	ructions)			1 42	
13	First five years. If the Form 990 is f		•	third fourth or f	ofth tay year as a	12	\ organization
13	check this box and stop here		•		•	, ,,) organization,
S	ection C. Computation of Pub						
14	Public support percentage for 2015	(line 6, column	(f) divided by line	11, column (f))		14	_
15	Public support percentage for 2014	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test—2015. If the	organization did	not check the box	on line 13, and l	ine 14 is 33 1/3%	or more, check	this box
b	and stop here. The organization qua 33 1/3% support test—2014. If the	•			and line 15 is 33	3 1/3% or more, cl	► T neck this
17a	box and stop here. The organization 10%-facts-and-circumstances test is 10% or more, and if the organization Part VI how the organization mee	–2015. If the orga	anization did not o cts-and-circums	theck a box on lin tances test, chec	k this box and st	op here. Explain	▶ □
b	organization 10%-facts-and-circumstances test- 15 is 10% or more, and if the organ Explain in Part VI how the organiza	nization meets th	e "facts-and-cırc	umstances" test	, check this box a	nd stop here.	▶ □
18	supported organization Private foundation.If the organization				- '	•	▶ □
	instructions						▶□

Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part

	II. If the organization	1 fails to qualify	y under the tes	ts listed below	<u>, piease compie</u>	ete Part .	11.)	
_Se	ction A. Public Support	T	1	1	1			_
/ a = 6	Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e)20	15	(f) ⊤otal
(OF 1	iscal year beginning in) ► Gifts, grants, contributions, and							
-	membership fees received (Do							
	not include any "unusual grants ")							
2	Gross receipts from admissions,							
	merchandise sold or services							
	performed, or facilities furnished							
	in any activity that is related to							
	the organization's tax-exempt purpose							
3	Gross receipts from activities							
-	that are not an unrelated trade or							
	business under section 513							
4	Tax revenues levied for the							
	organization's benefit and either							
5	paid to or expended on its behalf The value of services or facilities							
5	furnished by a governmental unit							
	to the organization without charge							
6	Total. Add lines 1 through 5							
7a	Amounts included on lines 1, 2,							
	and 3 received from disqualified							
	persons							
b	Amounts included on lines 2 and 3 received from other than							
	disqualified persons that exceed							
	the greater of \$5,000 or 1% of							
	the amount on line 13 for the year							
С	Add lines 7a and 7b							
8	Public support. (Subtract line 7c							
_	from line 6)							
	ction B. Total Support							
	Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e)20	15	(f) Total
9	iscal year beginning in) ► A mounts from line 6							
10a	Gross income from interest,							
10a	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar sources							
b	Unrelated business taxable							
	income (less section 511 taxes)							
	from businesses acquired after June 30, 1975							
С	Add lines 10a and 10b							
11	Net income from unrelated							
	business activities not included							
	ın lıne 10b, whether or not the							
	business is regularly carried on							
12	Other income Do not include							
	gain or loss from the sale of capital assets (Explain in Part							
	VI)							
13	Total support. (Add lines 9, 10c,							
	11, and 12)	ion the commit	l nia fir-t - '	threat formal	64h +a		017.30	
14	First five years.If the Form 990 is f	or the organization	on's first, second	, tnira, fourth, or	ππ tax year as a	section	01(c)(.	· · · · · · · · · · · · · · · · · · ·
	check this box and stop here	lia Cummant D						<u>▶</u>
	ction C. Computation of Pub			4.2 1 (0)				
15	Public support percentage for 2015			13, column (f))		15		
16	Public support percentage from 20:	14 Schedule A, P	art III, line 15			16		
Se	ction D. Computation of Inv	estment Inco	me Percenta	ge				
17	Investment income percentage for	2015 (line 10c, c	olumn (f) dıvıded	by line 13, colur	mn (f))	17		
18	Investment income percentage from	n 2014 Schedule	A, Part III, line 1	١7		18		
	33 1/3% support tests—2015. If the				t line 15 is more t		3% and	lline 17 is not
1 7 a	more than 33 1/3%, check this box	•		•			•	↑ IIIIe 17 is not
h	33 1/3% support tests—2014. If the							•
	18 is not more than 33 1/3%, check	-						
20	Private foundation. If the organization		-	· ·		•	_	▶ □

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

_	I, complete Sections A and D, and complete Part V)			
Se	ction A. All Supporting Organizations	1	V	N-
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	Yes	No No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		No
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		No
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	3 c		
4a	If "Yes," explain in Part VI what controls the organization put in place to ensure such use Was any supported organization not organized in the United States ("foreign supported organization")?			
h	If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign	4a		No_
	supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)?	4c		
	If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes			
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		No
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6	Yes	
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		No
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		No
9 a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		No
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		No
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		No
	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		No
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10 b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		No
b	A family member of a person described in (a) above?	11b		No

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI

11c

Νo

Pai	rt IV Su	pporting Organizations (continued)			
Se	ection B.	Type I Supporting Organizations			
				Yes	No
1	appoint or If "No," de organizatio appoint and	ectors, trustees, or membership of one or more supported organizations have the power to regularly elect at least a majority of the organization's directors or trustees at all times during the tax year? Scribe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the n's activities. If the organization had more than one supported organization, describe how the powers to d/or remove directors or trustees were allocated among the supported organizations and what conditions or s, if any, applied to such powers during the tax year	1		
2	that opera If "Yes," ex	ganization operate for the benefit of any supported organization other than the supported organization(s) ted, supervised, or controlled the supporting organization? splain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that upervised or controlled the supporting organization	2		
Se	ection C.	Type II Supporting Organizations			
				Yes	No
1	trustees o If "No," de	jority of the organization's directors or trustees during the tax year also a majority of the directors or feach of the organization's supported organization(s)? scribe in Part VI how control or management of the supporting organization was vested in the same persons lied or managed the supported organization(s)	1		No
Se	ection D.	All Type III Supporting Organizations			
				Yes	No
1	organızatı tax year, (ganization provide to each of its supported organizations, by the last day of the fifth month of the on's tax year, (1) a written notice describing the type and amount of support provided during the prior 2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of zation's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	organizati If "No," exp	of the organization's officers, directors, or trustees either (i) appointed or elected by the supported on(s) or (ii) serving on the governing body of a supported organization? Isolain in Part VI how the organization maintained a close and continuous working relationship with the organization(s)	2		
3	voice in th	of the relationship described in (2), did the organization's supported organizations have a significant e organization's investment policies and in directing the use of the organization's income or assets at uring the tax year? escribe in Part VI the role the organization's supported organizations played in this regard	3		
		Torre TTT Franchisco III. Tuto sucto d Composition Consciontion			
		Type III Functionally-Integrated Supporting Organizations	_		
1 1	Th	box next to the method that the organization used to satisfy the Integral Part Test during the year (see the organization satisfied the Activities Test-Complete line 2 below the organization is the parent of each of its supported organizations. Complete line 3 below the organization supported a governmental entity. Describe in Part VI how you supported a government erestructions)			
2	<u>A ctivities</u>	Test Answer (a) and (b) below.		Yes	No
ā	supported If "Yes," th furthered t	antially all of the organization's activities during the tax year directly further the exempt purposes of the organization(s) to which the organization was responsive? The second organization and explain how these activities directly their exempt purposes, how the organization was responsive to those supported organizations, and how the supported that these activities constituted substantially all of its activities	2a		
t	the organi If "Yes," ex	tivities described in (a) constitute activities that, but for the organization's involvement, one or more of zation's supported organization(s) would have been engaged in? (plain in Part VI the reasons for the organization's position that its supported organization(s) would have these activities but for the organization's involvement	2b		
3	Parent of S	Supported Organizations Answer (a) and (b) below.			
	each of th	ganization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of e supported organizations? <i>Provide details in Part VI</i>	3a		
Ŀ		ganization exercise a substantial degree of direction over the policies, programs and activities of each orted organizations? If "Yes," describe in Part VI the role played by the organization in this regard	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

. С	heck here if the organization satisfied the Integral Part Test as a qualifying t	rust on N	ov 20,1970 See inst	ructions. All other
Т	ype III non-functionally integrated supporting organizations must complete :	Sections	A through E	Г
				(B) C
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
	Net short-term capital gain	1		
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
	Other expenses (see instructions)	7		
	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1 d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Coultry C. Dist III, table Annual	T		
	Section C - Distributable Amount			Current Year
	A djusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	Distributable A mount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	heck here if the current year is the organization's first as a non-functionally- structions)	ıntegrate	d Type III supporting o	organization (see

Part V Type III Non-Functionally Integr	ated 509(a)(3) Suppo	rting Organizations (c	ontinued)			
Section D - Distributions			Current Year			
1 Amounts paid to supported organizations to accom	plish exempt purposes					
2 Amounts paid to perform activity that directly furth excess of income from activity	ers exempt purposes of supp	ported organizations, in				
3 Administrative expenses paid to accomplish exemp	Administrative expenses paid to accomplish exempt purposes of supported organizations					
4 Amounts paid to acquire exempt-use assets	4 Amounts paid to acquire exempt-use assets					
5 Qualified set-aside amounts (prior IRS approval rec	auıred)					
6 Other distributions (describe in Part VI) See instru	. ,					
<u> </u>	30013					
7 Total annual distributions. Add lines 1 through 6						
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide				
9 Distributable amount for 2015 from Section C, line	6					
10 Line 8 amount divided by Line 9 amount						
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015			
Distributable amount for 2015 from Section C, line 6						
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)						
3 Excess distributions carryover, if any, to 2015						
a						
b						
d From 2013						
e From 2014						
f Total of lines 3a through e						
g Applied to underdistributions of prior years						
h Applied to 2015 distributable amount						
i Carryover from 2010 not applied (see instructions)						
j Remainder Subtract lines 3g, 3h, and 3i from 3f						
4 Distributions for 2015 from Section D, line 7						
\$						
a Applied to underdistributions of prior years						
b Applied to 2015 distributable amount						
c Remainder Subtract lines 4a and 4b from 4						
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)						
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)						
7 Excess distributions carryover to 2016. Add lines 31 and 4c						
8 Breakdown of line 7						
a						
c Excess from 2013						
d From 2014						
e From 2015						

Schedule A (Form 990 or 990-EZ) 2015

Facts And Circumstances Test
and 6. Also complete this part for any additional information. (See instructions).
Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5,

Return Reference	Explanation
SECTION A, LINE 1	IN THE MEMORIAL HEALTH SYSTEM GOVERNING DOCUMENTS, THE SUPPORTED ORGANIZATIONS ARE NOT LIS
	TED HOWEVER, IN ALL SUPPORTED AFFILIATES, WITH THE EXCEPTION OF SPRINGFIELD RESIDENTAL SE
	RVICES, THE CORPORATE MEMBER IS DESCRIBED IN THE SUPPORTED ORGANIZATIONS GOVERNING DOCUMEN
	TS AS HAVING CERTAIN RESERVED POWERS FOR SPRINGFIELD RESIDENTIAL SERVICES, IT IS JUST A H
	ISTORICAL RELATIONSHIP WITH MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS

Return Reference	Explanation
LINE 6	DURING FY2016, MEMORIAL HEALTH SYSTEM PROVIDED GRANTS OR ALLOCATIONS TO OTHER ORGANIZATION S AND COMMUNITY GROUPS ON BEHALF OF ITS SUPPORTED ORGANIZATIONS THE PURPOSE OF THESE GRAN

990 Schedule A, Supplemental Information

GRAN
TS WAS TO FURTHER THE CHARITABLE, SCIENTIFIC AND EDUCATIONAL PURPOSES OF THE SUPPORTED
ORG
ANIZATIONS AND TO PROMOTE AND SUPPORT THE INTERESTS AND PURPOSES OF THOSE SUPPORTED
ORGANI

ZATIONS SPECIFIED IN MEMORIAL HEALTH SYSTEM'S ORGANIZING DOCUMENTS

Return Reference	Explanation
SECTION C, LINE 1	MEMORIAL HEALTH SYSTEM SERVES AS THE SOLE CORPORATE MEMBER OF THE SUPPORTED ORGANIZATIONS IN ITS CAPACITY AS THE SOLE CORPORATE MEMBER, MEMORIAL HEALTH SYSTEM HAS CERTAIN

990 Schedule A, Supplemental Information

RESERVED
POWERS THAT PROVIDE CONTROL OVER THE SUPPORTED ORGANIZATIONS FOR EXAMPLE, ALL CAPITAL

D OPERATING BUDGETS MUST BE APPROVED BY MEMORIAL HEALTH SYSTEM

Schedule A (Form 990 or 990-EZ) 2015

Software ID: Software Version:

EIN: 37-1110690

Name: MEMORIAL HEALTH SYSTEM

Form 990, Sch A, Part I, Line 11g - Provide the following information about the supported organization(s).

	, r are 1, 2,1110	11g - Provide the io		ioi illa cioi	Tabout the supporte	- Granization(3)
(i) Name of supported organization	(ii)EIN	(iii) Type of organization (described on lines 1 - 9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		A mount of monetary support (see (v) instructions)	(vi) A mount of other support (see instructions)
			Yes	No		
(A) MEMORIAL MEDICAL CENTER	370661220		Yes		0	0
(A) PASSAVANT MEMORIAL AREA HOSPITAL ASSOCIATION	370661230		Yes		0	0
(B) ABRAHAM LINCOLN MEMORIAL HOSPITAL	370723793		Yes		0	0
(C) TAYLORVILLE MEMORIAL HOSPITAL	370661250		Yes		0	0
(D) MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	370646367		Yes		0	0
SPRINGFIELD RESIDENTIAL (E) SERVICES	371298589		Yes		0	0
ABRAHAM LINCOLN HEALTHCARE (F) FOUNDATION	363492268		Yes		0	0
(G) MEMORIAL MEDICAL CENTER FOUNDATION	371110301		Yes		0	0
MEMORIAL HOME (H) SERVICES	370714225		Yes		0	0
(I) MEMORIAL PHYSICIAN SERVICES	371181194		Yes		0	0
MEMORIAL HEALTH (J) VENTURES	363492266		Yes		0	0

DLN: 93493222005057

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-区, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

lf the line		• •			
	me of the organization MORIAL HEALTH SYSTEM	·		Employer iden	tification number
				37-1110690	
Par	t I-A Complete if the or	ganization is exempt under	section 501(c) or is a section 527	organization.
1	Provide a description of the org	ıvıtıes ın Part IV			
2	Political expenditures			>	\$
3	V olunteer hours				
Par	t I-B Complete if the or	ganization is exempt under	section 501(c)(3).	
1	Enter the amount of any excise	e tax incurred by the organization un	der section 4955	>	\$
2	Enter the amount of any excise	e tax incurred by organization manag	gers under section	n 4955 ►	\$
3	If the organization incurred a s	ection 4955 tax, did it file Form 472	20 for this year?		☐ Yes ☐ No
4 a	Was a correction made?				☐ Yes ☐ No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt under	section 501(c), except section 50	1(c)(3).
1	, ,	ended by the filing organization for se			\$
2	Enter the amount of the filing o exempt function activities	rganization's funds contributed to o	ther organizations	s for section 527 ►	\$
3	Total exempt function expendit	tures Add lines 1 and 2 Enter here	and on Form 112	0-POL, line 17b ►	\$
4	Did the filing organization file F e	orm 1120-POL for this year?			Yes No
5	Enter the names, addresses ar organization made payments f amount of political contribution separate segregated fund or a	m the filing organization's f to a separate political orga	to which the filing unds Also enter the nization, such as a		
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
2					
3					
4					
5					
6	Denominal Reduction Act Notice of	ee the instructions for Form 990 or 999) F7		

Scl	nedule C (Form 990 or 990-EZ) 2015						Page :
P	complete if the organization under section 501(h)).	n is ex	empt under	section 501(c)(3) and fil	ed Form 5768	
A	Check Fifthe filing organization belongs texpenses, and share of excess lob			list in Part IV e	ach affiliated gr	oup member's nam	ne, address, EI
В	Check ► ☐ If the filing organization checked	box A ar	nd "limited contro	ol" provisions ap	ply		
	Limits on Lobb (The term "expenditures" r					(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public	opinion	(grass roots				
ь	lobbying) Total lobbying expenditures to influence a legis						
c	Total lobbying expenditures (add lines 1a and	1b)					
d	Other exempt purpose expenditures						
e	Total exempt purpose expenditures (add lines	1c and 1	.d)				
f	Lobbying nontaxable amount Enter the amoun	t from th	e following table	ın both columns	Г		
	If the amount on line 1e, column (a) or (b) is:		obbying nontaxal				
	Not over \$500,000	20%	of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,	000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000						
	Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000						
	Over \$17,000,000	\$1,00	0,000				
		<u> </u>	·				
g	Grassroots nontaxable amount (enter 25% of	line 1f)			_		
h	Subtract line 1g from line 1a If zero or less, er	nter - 0 -			_		
i	Subtract line 1f from line 1c If zero or less, en	iter -0-					
j	If there is an amount other than zero on either reporting section 4911 tax for this year?	line 1h d	or line 11, did the	organization file	Form 4720	·	
				Γ	Yes N	o	
	4-Year A (Some organizations that made a columns below. See	a sectio	on 501 (h) ele		have to cor		ne five
	Lobbying Ex	pendit	ures During 4	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)		(a) 2012	(b) 2013	(c)2014	(d) 2015	(e) Total
2a	Lobbying nontaxable amount						
b	Lobbying ceiling amount (150% of line 2a, column(e))						
				I		I	

c Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) Grassroots lobbying expenditures Schedule C (Form 990 or 990-EZ) 2015

	edule C (Form 990 or 990-EZ) 2015					Pā	age .
Pa		nization is exempt under section 501(c)(3) and has lection under section 501(h)).	TON				
For e	ach "Yes" response on lines 1a through 1	ı below, provide in Part IV a detailed description of the lobbying	(6	a)		(b)	
activ	•	T belon, provide in tart IV a detained description of the lobbying		No	Aı	moun	ıt
			Yes	·			
1	,	ation attempt to influence foreign, national, state or local influence public opinion on a legislative matter or referendum,					
	through the use of	initiaence public opinion on a legislative matter of referendam,					
а	Volunteers?			No			
b	Paid staff or management (include co	mpensation in expenses reported on lines 1c through 1i)?		No			
c	Media advertisements?			No			
d	Mailings to members, legislators, or t	the public?		No			
е	Publications, or published or broadca	· · · · · · · · · · · · · · · · · · ·		No			
f	Grants to other organizations for lobb	oying purposes?	Yes			1	133,7
g	Direct contact with legislators, their	staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, co	onventions, speeches, lectures, or any similar means?		No			
i	Other activities?			No			
j	Total Add lines 1c through 1i					1	133,7
2a	Did the activities in line 1 cause the	organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax	incurred under section 4912					
c	If "Yes," enter the amount of any tax	incurred by organization managers under section 4912					
d	If the filing organization incurred a se	ection 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organ	nization is exempt under section 501(c)(4), section 5	501(c)(5), o	r se	ctio	n
	501(c)(6).						
				_	-	Yes	No
1	, ,	dues received nondeductible by members?		<u> </u>	1		<u> </u>
2	· · · · · · · · · · · · · · · · · · ·	use lobbying expenditures of \$2,000 or less?		<u> </u>	2		<u> </u>
3		ver lobbying and political expenditures from the prior year?			3		
Par		nization is exempt under section 501(c)(4), section 5					
	line 3, is answered "	er (a) BOTH Part III-A, lines 1 and 2, are answered " Vas "	No. C	/R (D) I	Part	111-	·А,
1	Dues, assessments and similar amou		1				
2	•	ng and political expenditures (do not include amounts of political	—				
	expenses for which the section 527(1						
а	Current year		2a				
b	Carryover from last year		2b				
C	Total		2c				
3	Aggregate amount reported in sectio	n 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4		on line 2c exceeds the amount on line 3, what portion of the excess					
	does the organization agree to carryo political expenditure next year?	over to the reasonable estimate of nondeductible lobbying and	4				
_	Taxable amount of lobbying and polit	ical expenditures (see instructions)	5				
5	art IV Supplemental Inform						
	• • •						
		I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grounds, complete this part for any additional information	ıp lıst),	Part II-	·A , lın	es 1	and
	, , , , , , , , , , , , , , , , , , ,	,					
	Return Reference	Explanation					
PAR	· · · · · · · · · · · · · · · · · · ·	MORIAL HEALTH SYSTEM ENGAGES LOBBYISTS TO ASSIST IT I					Ė
		GULATIONS IN SUPPORT OF FURTHERING THE MEMORIAL HEA ICH IS "TO IMPROVE THE HEALTH OF THE PEOPLE AND COMM					HIS
		CLUDES ASSISTING MEMORIAL HEALTH SYSTEM IN DEVELOPING					
	тні	E ILLINOIS CONGRESSIONAL DELEGATION, REQUESTING APP	ROPRI	ATIONS	FOR		
		ORITY PROJECTS INVOLVING LOCAL PATIENT SAFETY, QUALT PROVED LOCAL ACCESS TO MEDICAL CARE THE LOBBYISTS A					
	I I I	ROVED LOCAL ACCESS TO PILDICAL CARE THE LODDITS S A	LJU A:	ישוו בוכר	LINU	WIW [_ T M

SUBSTANTIAL COMMUNITY BENEFIT

COMMUNICATING THE IMPORTANCE OF A DEQUATE MEDICAID FUNDING IN SUPPORT OF THE SUBSTANTIAL SERVICES MEMORIAL'S AFFILIATES PROVIDE TO THOSE IN POVERTY AND IN MONITORING LEGISLATIVE AND REGULATORY DEVELOPMENTS THAT WOULD AFFECT MEMORIAL HEALTH SYSTEM'S ABILITY TO CONTINUE DELIVERING ITS

DLN: 93493222005057

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at $\underline{www.irs.gov/form990}$.

OMB No 1545-0047

Open to Public Inspection

	me of the organization IORIAL HEALTH SYSTEM		Emplo	yer identification	number	
1*1 = 1	IOMAL HEALIT STEEL		37-11	110690		
Pa	rt I Organizations Maintaining Donoi			r Accounts.		
	Complete if the organization answere	· · · · · · · · · · · · · · · · · · ·				
	Table weeks at a defense	(a) Donor advised funds	(b)F	unds and other a	ccounts	
_	Total number at end of year					
2	Aggregate value of contributions to (during year)					
;	Aggregate value of grants from (during year)					
	Aggregate value at end of year					
i	Did the organization inform all donors and donor a funds are the organization's property, subject to			_	Yes	_ No
,	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?			· · ·	Yes	_ No
a	t II Conservation Easements. Comple	ete if the organization answered "Ye	s" on Form			
	Purpose(s) of conservation easements held by th	e organization (check all that apply)		•		
	Preservation of land for public use (e g , recr	eation or				
	education)	<u>'</u>		cally important la		
	Protection of natural habitat	Preservation	of a certified	historic structur	e	
	Preservation of open space					
:	Complete lines 2a through 2d if the organization easement on the last day of the tax year	held a qualified conservation contribution	n in the form o	of a conservation		
	easement on the last day of the tax year			Held at the En	d of the V	'oar
а	Total number of conservation easements		2a	neid at the En	u or the r	cai
b	Total acreage restricted by conservation easeme	ents	2b			
c	Number of conservation easements on a certified		2c			
d	Number of conservation easements included in (, ,				
	historic structure listed in the National Register		2d			
3	Number of conservation easements modified, tra	nsferred, released, extinguished, or termi	nated by the	organization duri	ng the	
	tax year ▶					
	Number of states where property subject to cons	ervation easement is located 🟲				
i	Does the organization have a written policy regar		handling of	_	_	
	violations, and enforcement of the conservation e		_	Yes	No	
•	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of violations, and eni	forcing conse	ervation easemer	its during	the
	P					
,	A mount of expenses incurred in monitoring, insperior \$	ecting, nandling of violations, and enforcing	ng conservat	ion easements di	uring the y	/ear
3	Does each conservation easement reported on Ii (B)(i) and section 170(h)(4)(B)(ii)?	ne 2(d) above satisfy the requirements of	fsection 170	· · · ·	 .	
)	In Part XIII, describe how the organization repor			·	No	
	balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	sements				
ar	t III Organizations Maintaining Collect Complete if the organization answere			er Similar Ass	sets.	
La	If the organization elected, as permitted under SI works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the foot	assets held for public exhibition, educati	ion, or resear	rch in furtherance		
b	If the organization elected, as permitted under SI works of art, historical treasures, or other similar service, provide the following amounts relating to	assets held for public exhibition, educati				
(i) Revenue included on Form 990, Part VIII, line :	L	▶ \$			
(i	i) Assets included in Form 990, Part X					
	If the organization received or held works of art, I following amounts required to be reported under S	· ·	ts for financi			
а	Revenue included on Form 990, Part VIII, line 1	-		> \$		
b	Assets included in Form 990, Part X			▶ \$		

Par	Continued (continued)	Collections of A	Art, His	torica	l Tre	asures,	or O	ther Similar A	ssets
3	Using the organization's acquisition, according to the collection items (check all that apply)	ession, and other rec	cords,ch	eck any	of the	e following t	hat a	re a significant us	e of its
а	Public exhibition		d	Г	oan o	r exchange	progr	ams	
b	Scholarly research		e	Γ	ther				
c	Preservation for future generations								
4	Provide a description of the organization Part XIII	's collections and ex	plaın hov	v they fu	ırther	the organiz	ation'	s exempt purpose	ın
5	During the year, did the organization soli assets to be sold to raise funds rather th								s No
Pai	rt IV Escrow and Custodial Arra Complete if the organization a Part X, line 21.		n Form '	990, Pa	rt IV	, line 9, oi	r rep	orted an amour	nt on Form 990,
1a	Is the organization an agent, trustee, cus included on Form 990, Part X?	stodian or other intei	rmediary	for cont	ributio	ons or othe	rasse	ets not Ye :	s √ No
b	If "Yes," explain the arrangement in P	art XIII and complet	te the fol	lowing ta	able			Am	ount
c	Beginning balance						1 c		
d	Additions during the year						1d		
e	Distributions during the year					-	1e		
f	Ending balance					İ	1f		
2 a	Did the organization include an amount o	n Form 990, Part X,	line 21,	for escr	ow or o	custodial ac	ccoun	t liability? Ye s	s No
b Pa	If "Yes," explain the arrangement in Part If V Endowment Funds. Comple								
	•	(a)Current year		or year		c)Two years b		(d)Three years back	(e)Four years back
1a	Beginning of year balance								
b	Contributions								
c	Net investment earnings, gains, and losses								
d	Grants or scholarships								
e	Other expenditures for facilities and programs								
f	Administrative expenses						_		
g	End of year balance								
2	Provide the estimated percentage of the	current year end bal	ance (lın	e 1g, co	lumn	(a)) held as			
а	Board designated or quasi-endowment >								
b	Permanent endowment ▶								
c	Temporarily restricted endowment ► The percentages on lines 2a, 2b, and 2c	should equal 100%							
3а	Are there endowment funds not in the pos organization by		nization	that are	held a	ınd admınıs	tered	for the	Yes No
	(i) unrelated organizations								n(i)
b	(ii) related organizations If "Yes" on 3a(ii), are the related organiz							-	(ii) Bb
4	Describe in Part XIII the intended uses		endowm	ent fund	S				
Pa	rt VI Land, Buildings, and Equip Complete if the organization a		Form 9	90 Par	+ T\/	line 11a S	ee F	orm 990 Part X	/ line 10
	Description of property	answered res to	Cos	(a) st or other (investme	basis	(b) Cost or othe	r basıs	Accumulated	(d)Book value
	Land			•	88,189	· ·	41,141		25,429,330
	Buildings				21,015		40,147		
c	Leasehold improvements								
	Equipment		·	1,6	88,636	67,7	58,810	55,297,045	14,150,401
е	O ther			15,4	61,846	17,8	66,108	1,625,352	31,702,602
Tota	Add lines 1a through 1e (Column (d) mus		rt Y colu				-	•	202 994 276

Part VII	Investments—Other Securities. Co See Form 990, Part X, line 12.		T	
	(a) Description of security or category (including name of security)	y	(b)Book value	(c)Method of valuation Cost or end-of-year market val
(1)Financial	derivatives held equity interests			
(3)0 ther	neru equity interests			
	n (b) must equal Form 990, Part X, col (B) line 12)	•		
Part VIII	Investments—Program Related. Complete if the organization answere	d 'Yes' on Form 9	90, Part IV, line 11c.s	ee Form 990. Part X. line 13.
	(a) Description of investment		(b) Book value	(c) Method of valuation Cost or end-of-year market val
				Cost of end-of-year market var
	n (b) must equal Form 990, Part X, col (B) line 13) Other Assets. Complete if the organizati	an answered IV as l	n Form 000 Bart IV June	11d Coo Form 000 Dart V June 15
Paitix	(a) Desc		II FOIM 990, Part IV, IME	(b) Book value
T-1-1 (C-1	(h) word and four COO Back V and (B) have	15)		
Part X	nn (b) must equal Form 990, Part X, col (B) line Other Liabilities. Complete if the org		ed 'Yes' on Form 990,	
1.	See Form 990, Part X, line 25. (a) Description of liability	(b) Book va	lue	
··	(a) bescription of natime,	(5) 500% 14	140	
Federal inco	me taxes			
DEFERRED	COMPENSATION	9,27	2,637	
WORKERS'	COMPENSATION	47	4,144	
RESERVE F	OR POST EMPLOYMENT BENEFITS	4,11	.8,733	
DUE TO AF	FILIATES	5.0	06,142	
SWAP LIAB			37,948	
RESTORAT	ION PLAN	9,99	00,937	
CONTRIBU	TION PAYABLE	1,05	50,000	
_				
	n (b) must equal Form 990, Part X, col (B) line 25)		0,541	
	or uncertain tax positions In Part XIII, provi 's liability for uncertain tax positions under F		_	•

Par	Reconciliation of Revenue per Audited Financial State Complete if the organization answered 'Yes' on Form 990,			per F	Return
1	Total revenue, gains, and other support per audited financial statements			1	89,465,186
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses) on investments	2a	1,202,410		
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII)				
		2d	338,307		
е	Add lines 2a through 2d			2e	1,540,717
3	Subtract line 2e from line 1			3	87,924,469
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		1		
а	Investment expenses not included on Form 990, Part VIII, line 7b.	4a	198,795		
b	Other (Describe in Part XIII)	4b	-13,942,793		
c	Add lines 4a and 4b			4c	-13,743,998
5	Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line			5	74,180,471
Part	Reconciliation of Expenses per Audited Financial St Complete if the organization answered 'Yes' on Form 990,			s per	Return.
1	Total expenses and losses per audited financial statements			1	88,827,978
2	A mounts included on line 1 but not on Form 990, Part IX, line 25				
а	Donated services and use of facilities	2a			
ь	Prior year adjustments	2b		İ	
c	Other losses	2c		İ	
d	Other (Describe in Part XIII)	. 2d	12,834,305	İ	
e	Add lines 2a through 2d			2e	12,834,305
3	Subtract line 2e from line 1			3	75,993,673
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	198,795		
b	Other (Describe in Part XIII)	. 4b		1	
c	Add lines 4a and 4b	. —		4c	198,795
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, I	ine 18)	5	76,192,468
Prov Part	Supplemental Information Indee the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1, V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and and a line and a lin				ide any additional
	Return Reference Explanation				
See 1	dditional Data Table				
Jee A	uditional Pata Lable				
	l l				

Page 5	chedule D (Form 990) 2015				
	ormation <i>(continued)</i>	Supplemental Info	Part XIII		
	Explanation	Return Reference			
	1	L			

Additional Data

Software ID: Software Version:

EIN: 37-1110690

Explanation

Name: MEMORIAL HEALTH SYSTEM

Supplemental Information

Return Reference

PART X, LINE	THE AUTHORITATIVE GUIDANCE IN ASC 740, INCOME TAXES, CREATES A SINGLE MODEL TO ADDRESS UNC
2	ERTAINTY IN TAX POSITIONS AND CLARIFIES THE ACCOUNTING FOR INCOME TAXES BY PRESCRIBING
	THE
	MINIMUM RECOGNITION THRESHOLD A TAX POSITION IS REQUIRED TO MEET BEFORE BEING RECOGNIZED
	IN THE FINANCIAL STATEMENTS UNDER THE REQUIREMENTS OF THIS GUIDANCE, TAX-EXEMPT
	ORGANIZAT
	IONS COULD BE REQUIRED TO RECORD AN OBLIGATION AS THE RESULT OF A TAX POSITION THEY HAVE H
	ISTORICALLY TAKEN ON VARIOUS TAX EXPOSURE ITEMS EACH OF MEMORIAL HEALTH SYSTEM'S SUBSIDIA
	RIES, EXCLUDING THOSE DESCRIBED IN THE FOLLOWING PARAGRAPH, IS A SEPARATELY INCORPORATED N
	OT-FOR-PROFIT CORPORATION AS DESCRIBED UNDER SECTION 501(C)(3) OF THE CODE AND IS TAX- EXEM
	PT FROM FEDERAL INCOME TAXES ON RELATED INCOME PURSUANT TO SECTION 501(A) OF THE CODE THE
	Y DO, HOWEVER, OPERATE CERTAIN PROGRAMS THAT MAY RESULT IN UNRELATED BUSINESS INCOME UPON
	REVIEW AS REQUIRED BY ASC 740, NO TAX PROVISION WAS RECORDED FOR THE YEARS ENDED SEPTEMBE
	R 30, 2016 OR 2015 MEMORIAL PROPERTIES (MP), MEMORIAL HEALTH PARTNERS (MHP), AND MHS QALI CB, LLC (QALICB) ARE CONSIDERED DISREGARDED ENTITIES FOR TAX PURPOSES AND ARE EXEMPT
	FROM INCOME TAX MEMORIAL HOME SERVICES OF CENTRAL ILLINOIS (MHSCI) IS A TAXABLE FOR-PROFIT COR
	COR PORATION AND PASSAVANT PHYSICIAN ASSOCATION (PPA) IS A TAXABLE NOT-FOR-PROFIT CORPORATION
	BOTH ARE SUBJECT TO FEDERAL AND STATE INCOME TAXES

Supplemental Information							
Return Reference	Explanation						
PART XI, LINE 2D - OTHER ADJUSTMENTS	NONOPERATING CHANGE IN FV OF INT RATE SWAPS 338,307						

Supplemental Information	
Return Reference	Explanation
4B - OTHER ADJUSTMENTS	REIMBURSED IT EXPENSES 1,673,064 RENTAL EXPENSES REPORTED IN F/S AS EXPENSE 990 AS NET -1 3,929,072 RELATED PARTNERSHIP INCOME BOOK/TAX DIFFERENCE -221,531 REIMBURSED EXEC SALARI ES IN MGMT FEE -1,465,254

Committee and a late of the committee of

Supplemental Information Return Reference Explanation I PART XII. lacktriangleright RENTAL EXPENSES - lacktriangleright REPORTED IN F/S AS EXPENSES -LINE 2D -. 1.673.064 NONOPERATING OTHER EXPENSE 1.276.180 NONOPERATING CONTRIBUTIONS EXPENSE OTHER 697.8 ADJUSTMENTS

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493222005057 OMB No 1545-0047 Schedule I Grants and Other Assistance to Organizations, (Form 990) 2015 Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization Employer identification number MEMORIAL HEALTH SYSTEM 37-1110690 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient Part II that received more than \$5,000 Part II can be duplicated if additional space is needed (d) A mount of cash (a) Name and address of **(b)** EIN (c) IRC section (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization if applicable grant cash valuation non-cash assistance or assistance or government (book, FMV, assistance appraisal, other) See Additional Data Table

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50055P

Schedule I (Form 990) 2015

10

Part III can be duplicated if add		implete il tile organizatio	manswered res on ron	111 990, Fait IV, IIIIe 22	
(a)Type of grant or assistance	(b)Number of	(c)A mount of	(d)A mount of	(e)Method of valuation (book,	(f)Description of non-cash assistance

PROGRAM THAT WAS SUPPORTED BY THE GRANT

	recipients	cash grant	non-cash assistance	FMV, appraisal, other)	
Part IV Supplemental Informa	ition. Provide the info	rmation required in P	art I, line 2, Part III,	column (b), and any other	addıtıonal ınformatıon.

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.								
Return Reference	Explanation							
MHS PROVIDES GRANTS PRIMARILY TO LOCALLY MANAGED 501(C)(3) ORGANIZATIONS THAT SUPPORT OR SHARE THE MISSION OF MHS REQUESTS TO SUPPORT INITIATIVES IN LINE WITH MHS'S COMMUNITY HEALTH NEEDS ASSESSMENT PRIORITIES RECEIVE SPECIAL CONSIDERATION SENIOR LEADERSHIP MUST APPROVE ALL GRANTS MHS EMPLOYEES ARE VOLUNTEER BOARD MEMBERS OR PARTICIPATE AS VOLUNTEERS FOR SOME OF THE ORGANIZATIONS THAT MHS ASSISTS WHEN AN ORGANIZATION IS GIVEN A DONATION, IT EITHER AGREES TO RESTRICT THE DONATION TO THE PURPOSE FOR WHICH IT WAS REQUESTED OR IT RECEIVES A								

LETTER DIRECTING THAT DONATION MAY BE USED ONLY FOR THE APPROVED GRANT'S PURPOSE ADDITIONALLY, EMPLOYEES

FREQUENTLY ATTEND MANY OF THE SPONSORED EVENTS OR MHS RECEIVES ACKNOWLEDGEMENT FROM THE ORGANIZATION ABOUT THE Schedule I (Form 990) 2015

Additional Data

Software ID: Software Version:

EIN: 37-1110690

Name: MEMORIAL HEALTH SYSTEM

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNITED WAY OF CENTRAL ILLINOIS INC 1999 WEST WABASH AVENUE SUITE 107 SPRINGFIELD,IL 62704	37-0716060	501(C)(3)	166,424				SUPPORT FOR UNITED WAY COMMUNITY FUND
GREATER SPRINGFIELD CHAMBER OF COMMERCE 1011 S SECOND STREET SPRINGFIELD,IL 62704	37-0710280	501(C)(6)	90,050				SEE PART IVPARTICIPATE IN A PUBLIC AND PRIVAT ECONOMIC GROWTH PARTNERSHIP LED B THE CHAMBER OF COMMERCE
HOSPITAL SISTERS MISSION OUTREACH PO BOX 1665 SPRINGFIELD,IL 62705	35-2271729	501(C)(3)	28,724				SEE PART IV RESPONDS TO THE SICK, POOR AND NEEDY THROUGH MEDICAL EQUIPMEN AND SUPPLY RECOVERY AND DISTRIBUTION PROGRAM AND EDUCATION AND AWARENESS OPPORTUNITIES

Form 990,Schedule I, Par	t II, Grants and	d Other Assistanc	e to Domestic Org	anizations and Γ	Jomestic Governme	ents.	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant		(f) Method of valuation (book, FMV, appraisal, other)		(h) Purpose of grant or assistance
BOYS & GIRLS CLUBS OF CENTRAL ILLINOIS 300 S 15TH ST SPRINGFIELD,IL 62703	37-0752849	501(C)(3)					SEE PART IV PROVIDE SUPPORT TO INSPIRE AND ENABLE ALL YOUNG PEOPLE TO REACH THEIR FULL POTENTIAL AS PRODUCTIVE, CARING, AND RESPONSIBLE CITIZENS
MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS 710 N 8TH ST SPRINGFIELD,IL 62702	37-0646367	501(C)(3)	176,701				SEE PART IVPROVIDE SUPPORT FOR MEMORIAL BEHAVIORAL HEALTH'S CHILDREN'S MOSAIC PROGRAM, WHICH INCREASES ACCESS TO MENTAL HEALTH SERVICES FOR CHILDREN AND FAMILIES IN ADDITION, TO PROVIDE SUPPORT FOR INITIATION OF A MENTAL HEALTH FIRST AID PROJECT IN SANGAMON, LOGAN, MORGAN AND CHRISTIAN COUNTIES THIS PROGRAM IS HELPING ALL FOUR MHS HOSPITALS ADDRESS MENTAL HEALTH, WHICH WAS A PRIORITY IDENTIFIED BY EACH HOSPITAL'S 2015 COMMUNITY HEALTH NEEDS ASSESSMENT
SPRINGFIELD & CENTRAL IL AFRICAN AMERICAN HISTORY MUSEUM 1440 MONUMENT AVE SPRINGFIELD,IL 62702	02-0775028	501(C)(3)	10,000				SEE PART IVDONATION FOR NEW MUSEUM AND EXHIBITS HONORING CONTRIBUTIONS OF AFRICAN AMERICANS, WITH PARTICULAR FOCUS ON OUTREACH TO MINORITY YOUTH IN THE COMMUNITY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) LUTHERAN SENIOR 43-0654862 501(C)(3) 5.000 SEE PART IVPROVIDE SUPPORT FOR SERVICES 1150 HANLEY INDUSTRIAL BENEVOLENT CARE CT FOR SENIORS WHO ST LOUIS, MO 63144 HAVE OUTLIVED THEIR AVAILABLE RESOURCES 37-0661126 501(C)(3) 5,000 ST PATRICK SCHOOL SEE PART 1800 S GRAND AVE E IVDONATION SPRINGFIELD, IL 62703 SUPPORTING A SCHOOL FOCUSED ON SERVING LOW-INCOME, AT-RISK CHILDREN AND ADDRESSING THEIR SPECIAL NEEDS. INCLUDING MENTAL HEALTH SERVICES THROUGH MEMORIAL'S MOSAIC PROGRAM 37-0765550 501(C)(3) 10,000 SEE PART IVPROVIDE SPRINGFIELD URBAN LEAGUE INC SUPPORT TO ASSIST 100 NORTH ELEVENTH INDIVIDUALS AND STREET COMMUNITIES TO SPRINGFIELD, IL 62703 REACH THEIR FULLEST POTENTIAL AND TO CLOSE EQUALITY GAPS FOR PEOPLE AT ALL ECONOMIC LEVELS

AND STAGES OF LIFE

Form 990,Schedule I, Par	t II, Grants and	d Other Assistance	e to Domestic Org	anizations and D	omestic Governme	ents.	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SIU SCHOOL OF MEDICINE PO BOX 19666 SPRINGFIELD,IL 62794	37-6005961	501(C)(3)	128,341				SEE PART IVDONATION TO PROVIDE SUPPORT FOR THE ENOS PARK ACCESS TO CARE COLLABORATIVE, A PROGRAM THAT IS ADDRESSING ACCESS TO CARE, A PRIORITY IDENTIFIED BY MMC'S 2015 COMMUNITY HEALTH NEEDS ASSESSMENT ADDITIONAL DONATION MADE TO SUPPORT SIU SCHOOL OF MEDICINE'S SIMMONS CANCER INSTITUTE
GIRLS ON THE RUN OF CENTRAL ILLINOIS 907 CLOCKTOWER DRIVE SPRINGFIELD,IL 62704	27-1822009	501(C)(3)	5,250				SEE PART IVPROVIDE SUPPORT FOR POSITIVE YOUTH DEVELOPMENT FOR GIRLS 3RD-8TH GRADE LIFE SKILLS ARE TAUGHT THROUGH DYNAMIC INTERACTIVE LESSONS AND RUNNING GAMES THE GOAL OF THE PROGRAM IS TO UNLEASH CONFIDENCE THROUGH ACCOMPLISHMENT WHILE ESTABLISHING A LIFETIME APPRECIATION OF HEALTH AND FITNESS

DLN: 93493222005057

Schedule J

Department of the

(Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Treasury	
Internal Revenue Service	
Name of the organiz	ation

MEMORIAL HEALTH SYSTEM

Employer identification number

			37-1110690	1110690						
Pa	rt I Questions Regarding Compensation									
					Yes	No				
1a	Check the appropriate box(es) if the organization provides 990, Part VII, Section A, line 1a Complete Part III to									
	First-class or charter travel		Housing allowance or residence for personal use							
	Travel for companions		Payments for business use of personal residence							
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees							
	Discretionary spending account		Personal services (e g , maid, chauffeur, chef)							
b	If any of the boxes in line 1a are checked, did the orga reimbursement or provision of all of the expenses desc			1b						
2	Did the organization require substantiation prior to reindirectors, trustees, officers, including the CEO/Execut		· · · · · · · · · · · · · · · · · · ·	2						
3	Indicate which, if any, of the following the filing organiz organization's CEO/Executive Director Check all that used by a related organization to establish compensat	t apply	Do not check any boxes for methods							
	✓ Compensation committee		Written employment contract							
	✓ Independent compensation consultant	✓	Compensation survey or study							
	Form 990 of other organizations	✓	Approval by the board or compensation committee							
4	During the year, did any person listed on Form 990, Pa or a related organization	art VII	, Section A , line 1a with respect to the filing organization							
а	Receive a severance payment or change-of-control pa	yment	t ⁷	4a		No				
b	Participate in, or receive payment from, a supplementa	al nonc	qualified retirement plan?	4b	Yes					
c	Participate in, or receive payment from, an equity-base	ed con	npensation arrangement?	4c		Νo				
	If "Yes" to any of lines 4a-c, list the persons and prov	ide the	e applicable amounts for each item in Part III							
5	Only 501(c)(3), 501(c)(4), and 501(c)(29) organization For persons listed on Form 990, Part VII, Section A, licompensation contingent on the revenues of		•							
а	The organization?			5a		Νo				
b	Any related organization?			5b		Νo				
	If "Yes," on line 5a or 5b, describe in Part III									
5	For persons listed on Form 990, Part VII, Section A, le compensation contingent on the net earnings of	ıne 1a	, did the organization pay or accrue any							
а	The organization?			6a		No				
b	Any related organization?			6b		No				
	If "Yes," on line 6a or 6b, describe in Part III									
7	For persons listed on Form 990, Part VII, Section A, lipayments not described in lines 5 and 6? If "Yes," des			7		No				
8	Were any amounts reported on Form 990, Part VII, pa subject to the initial contract exception described in R in Part III			8		No				
9	If "Yes" on line 8, did the organization also follow the r	rebutta	able presumption procedure described in Regulations							

section 53 4958-6(c)?

Selledales (Form 550) 2015					r age 🕳							
Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.												
ınstructions, on row (II) Do not list ar	tion must be reported on Schedule J, report compensation from the ony individuals that are not listed on Form 990, Part VII for each listed individual must equal the total amount of Form 990, F	.,	-	·								
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in							

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
	-	(ii)	(ıiı)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	Base (1) compensation	Bonus & incentive	Other reportable	compensation			as deferred on prior
	(i) compensation	compensation	compensation				Form 990

Schedule 1 (Form 990) 2015

See Additional Data Table

Schedule J (Form 990) 2015

Page 2

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information Return Reference **Explanation**

PART I. LINE 3 COMPENSATION AND BENEFITS RECEIVED BY EDGAR CURTIS. PRESIDENT AND CEO OF MEMORIAL HEALTH SYSTEM. WAS COMPRISED OF THE FOLLOWING COMPONENTS, BASE COMPENSATION, INCENTIVE COMPENSATION, OTHER COMPENSATION, RETIREMENT/DEFERRED COMPENSATION AND OTHER NONTAXABLE BENEFITS BASE COMPENSATION FOR MR CURTIS WAS DETERMINED BASED ON THE METHODS DESCRIBED IN PART I. LINE 3 CONDUCTED BY INDEPENDENT COMPENSATION CONSULTANTS BASE COMPENSATION LEVELS WERE SET BY

Schedule J (Form 990) 2015

IP LA N PART I, LINE 4B BENEFITS TO THE FOLLOWING OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES AIMEE ALLBRITTON, PH D , \$24,553, CHARLES CALLAHAN, PH D , \$60,296, EDGAR CURTIS, \$830,131, KEVIN ENGLAND, \$269,432, ANNA EVANS, J D , \$276,182, RAJESH

FORFEITURE " THE SUPPLEMENTAL RETIREMENT BENEFITS ARE STRUCTURED TO PROVIDE A RETENTION INCENTIVE THAT HAS BEEN DETERMINED BY THE LEADERSHIP COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF MEMORIAL HEALTH SYSTEM TO BE OF SUBSTANTIAL VALUE TO THE ORGANIZATION THE FOLLOWING CURRENT OR FORMER OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES RECEIVED DEFERRED COMPENSATION PAYOUTS IN THE CALENDAR YEAR FROM THE ORGANIZATION OR A RELATED ORGANIZATION, MEMORIAL MEDICAL CENTER CHARLES CALLAHAN, PH D \$30,486, EDGAR CURTIS \$397,398, KEVIN ENGLAND, \$8,436, MITCHELL JOHNSON \$61,159, AND DOUGLAS RAHN, D B A , \$164,686 TO BECOME ENTITLED TO THE BENEFITS PROVIDED, EACH

COVERED EMPLOYEE MUST MEET SUBSTANTIAL REQUIREMENTS RELATING TO FURTHER EMPLOYMENT UNTIL THOSE REQUIREMENTS ARE SATISFIED, IF EVER, THE EMPLOYEE IS NOT ENTITLED TO THESE AMOUNTS IF THE EMPLOYEE WERE TO HAVE TERMINATED EMPLOYMENT

GOVINDAIAH, M D , \$56,645, DAVID GRAHAM, M D , \$244,326, MITCHELL JOHNSON, \$193,723, ROBERT KAY, \$246,489, MELISSA

DURING THE YEAR AS WELL AS CHANGES IN ACTUARIAL VALUE OF THE POSTRETIREMENT HEALTH CARE INSURANCE REIMBURSEMENT THE ORGANIZATION OR A RELATED ORGANIZATION, MEMORIAL MEDICAL CENTER, PROVIDES CERTAIN SUPPLEMENTAL RETIREMENT

PRESUMPTION OF REASONABLENESS" UNDER FEDERAL INCOME TAX LAW

COMPENSATION PREVIOUSLY EARNED IN PRIOR YEARS, PAID TIME OFF BANK CASHED IN AND PAID TIME OFF DONATED BACK TO MEMORIAL MEDICAL CENTER FOUNDATION'S ANNUAL FUNDRAISING CAMPAIGN RETIREMENT COMPENSATION REFLECTS AN INCREASE IN RETIREMENT BENEFITS OWED BY MHS UPON RETIREMENT OF MR CURTIS NORMAL RETIREMENT COMPENSATION FOR THE YEAR WAS $\$175,\!524$ LASTLY, NONTAXABLE BENEFITS REFLECT THE VALUE OF HEALTH (MEDICAL, DENTAL, LIFE INSURANCE) BENEFITS RECEIVED

SCHEDULE J, PART II, COLUMN (D) MEMORIAL HEALTH SYSTEM PROVIDES A POSTRETIREMENT HEALTH CARE INSURANCE REIMBURSEMENT PLAN TO CERTAIN EXECUTIVES

COLUMN (D) ALSO INCLUDES OTHER NONTAXABLE BENEFITS SUCH AS MEDICAL. DENTAL. AND LIFE INSURANCE

MCGLASSON, \$22,026, DOUGLAS RAHN, D B A , \$1,495, AND ROBERT SCOTT, \$25,408 THESE BENEFITS ARE PROVIDED THROUGH A

NONQUALIFIED DEFERRED COMPENSATION PLAN, UNDER WHICH THE BENEFITS BEING EARNED ARE SUBJECT TO A "SUBSTANTIAL RISK OF

 $oldsymbol{ t VOLUNTARILY IN THE YEAR TO WHICH THIS RETURN APPLIES AND NOT MET THESE SUBSTANTIAL REQUIREMENTS, THESE SUPPLEMENTAL$ RETIREMENT BENEFITS WOULD HAVE BEEN FORFEITED. THESE SUPPLEMENTAL RETIREMENT BENEFITS ARE PART OF A RETIREMENT PROGRAM THAT PROVIDES RETIREMENT INCOME FOR ALL YEARS OF SERVICE THAT THE EMPLOYEE PROVIDES TO THE ORGANIZATION ACCORDINGLY, ANY RETIREMENT BENEFITS SHOULD BE VIEWED AS APPLYING TO THE ENTIRE LENGTH OF THE EMPLOYEE'S SERVICE THE LEADERSHIP COMPENSATION COMMITTEE OF THE MHS BOARD APPROVES ALL RETIREMENT BENEFITS, TOGETHER WITH ALL OTHER FORMS OF COMPENSATION AND BENEFITS FOR THESE AND OTHER SYSTEM LEADERS, IN A MANNER INTENDED TO QUALIFY FOR THE "REBUTTABLE

AND PHYSICIANS TO REIMBURSE HEALTH INSURANCE COSTS INCURRED BY THE RETIREES AND THEIR SPOUSES. THE CHANGE IN THE ACTUARIAL VALUE OF THE PLAN IS REPORTED ON SCHEDULE J, PART II, COLUMN (D) AS A NONTAXABLE BENEFIT SCHEDULE J, PART II,

COMPENSATION IS COMPRISED PRIMARILY OF DEFERRED COMPENSATION PAYOUTS OF \$134,689 MADE DURING THE YEAR FOR

THE LEADERSHIP COMPENSATION COMMITTEE, AN INDEPENDENT COMMITTEE OF THE MHS BOARD, AT THE 50TH PERCENTILE OF THE

RELEVANT COMPENSATION RANGE, AS DETERMINED BY THE INDEPENDENT COMPENSATION CONSULTANTS INCENTIVE COMPENSATION WAS CONTINGENT ON THE ACHIEVEMENT OF FOUR SPECIFIC PERFORMANCE METRICS OF MHS, AS DEFINED BY THE MHS BOARD OTHER

Schedule J (Form 990) 2015

Software ID: **Software Version:**

EIN: 37-1110690

Name: MEMORIAL HEALTH SYSTEM

Form 990, Schedule J, P	art 1	I - Officers, Direc	ctors, Trustees, K	ey Employees, an	d Highest Compen	sated Employees	3	
(A) Name and Title		(B) Breakdown o (i) Base Compensation	f W-2 and/or 1099-MI: (ii) Bonus & Incentive compensation	SC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(1)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
1EDGAR CURTIS EX-OFFICIO PRESIDENT & CEO	(1)	769,588	373,620	494,986	279,426	18,655	1,936,275	134,689
	(11)	0	0	0	0	- 0	_ _ 0	0
1ROBERT KAY SVP & CFO & ASST	(1)	421,891	165,014	17,407	190,738	19,928	814,978	0
TREASURER	(11)	0	0	0	0		 	0
2MITCHELL JOHNSON SVP & CHIEF STRATEGY	(1)	250,690	54,843	77,350	184,702	17,580	585,165	0
OFFICER	(11)	0	0	0	0			0
3DAVID GRAHAM MD SVP & CIO	(1)	385,722	150,155	15,838	135,023	15,287	702,025	0
	(11)	0	0	0	0	-	_ _ 0	0
4RAJESH GOVINDAIAH MD SVP & CMO	(1)	402,178	157,144	24,344	72,551	7,373	663,590	0
	(11)	0	0	0	0	-0	- 0	0
5ROBERT SCOTTVP & CHRO	(1)	247,636	69,190	10,174	41,158	16,453	384,611	0
	(11)	0	0	0	0	-		0
6KEVIN ENGLAND VP BUSINESS DEVELOPMENT	(1)	223,600	78,132	33,336	132,592	24,140	491,800	0
VI BOSINESS BEVEES TIENT	(11)	0	0	0	0			0
7ANNA EVANS JD GEN COUNSEL/VP INT AUDIT	(1)	315,392	0	6,567	186,844	22,564	531,367	0
& COMPL	(11)	0	0	0	0	-	-	0
8CHARLES CALLAHAN PHD EVP & COO	(1)	0	0	0	0	0	0	0
LVI deso	(11)	433,481	169,918	94,319	86,446		806,728	21,001
9MELISSA MCGLASSON VP FINANCE	(1)	211,619	58,883	16,026	40,130	2,856	329,514	0
VF I HANGE	(11)	0	0	0	0	-		0
10AIMEE ALLBRITTON PHD	(I)	235,726	66,231	28,589	45,503	16,885	392,934	0
VP & CLO	(11)	0	0	0	0			0
11LAURA COSSEY	(1)	163,081	23,100	318	12,013	15,286	213,798	0
SYS DIR INT AUDIT/COMPL	(11)	0	0	0	0			0
12MADONNA CROMPTON	(I)	159,826	11,180	5,452	22,535	8,182	207,175	0
SYS DIR CLINICAL INFORMATICS	(11)	0	0	0				0
13JERRY MILLER	(1)	153,685	22.242	200	12.720	0	0	
ADMIN IS OPERATIONS	(1)	133,003	22,213	300	12,728	22,683	211,609	0
		0	0	0	0	0	0	0
14DOUGLAS RAHN DBA EVP & COO (THRU MARCH	(1)	348,424	129,319	188,101	158,767	16,182	840,793	111,808
14)	(11)	0	0	О	О	0	_ o	0

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493222005057

Open to Public Inspection

Department of the Treasury Internal Revenue Service

	e of the organization									Em	ployer id	entifica	tion nui	mber	
ME	MORIAL HEALTH SYSTEM									37	-11106	90			
P	art I Bond Issues			_											
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f	Descriptio	n of purpose	(g) De	feased	beha	-		Pool ncing
										Yes	No	Yes	No	Yes	No
A	ILLINOIS HEALTH FACILITIES AUTHORITY	36-2780046	45200P2U4	12-17-2003	31,0	00,000	SEE	PART VI			×		×		×
В	ILLINOIS FINANCE AUTHORITY	86-1091967	45200FJ59	12-22-2009	147,4	01,639	SEE	PART VI			x		Х		Х
c	ILLINOIS FINANCE AUTHORITY	86-1091967	45203HYQ9	01-30-2014	60,4	65,495	SEE	PART VI			×		Х		Х
D	ILLINOIS FINANCE AUTHORITY	86-1091967		05-15-2014	60,0	00,000	SEE	PART VI			Х		Х		Х
Pa	rt III Proceeds	•		•	<u> </u>					<u>'</u>	<u> </u>	·			
						A		I	В		С			D	
1	A mount of bonds retired					11,585	,000,		4,210,000						
	A mount of bonds legally defea	isea													
3	Total proceeds of issue					31,100	,606	1	47,556,074		60,47	1,350		60,	,000,000
4	Gross proceeds in reserve fun														
5	Capitalized interest from proc	eeds													
6	Proceeds in refunding escrows	s													
7	Issuance costs from proceeds	s				329	,438		1,350,000						
8	Credit enhancement from proc	ceeds				110	,306								
9	Working capital expenditures	from proceeds													
10	Capital expenditures from pro	ceeds				19,254	,302	1	46,206,074		60,47	1,350		60,	,000,000
11	Other spent proceeds					11,406	,560								
12	Other unspent proceeds														
13	Year of substantial completion	n			2	004		20	11	Ž	2015			2015	
					Yes	No	•	Yes	No	Yes	<u> </u>	No	Yes	5	No
14	Were the bonds issued as part	t of a current refundi	ngıssue?	•	Х				Х			Х			X
15	Were the bonds issued as part	t of an advance refur	nding issue?			X			Х			Х			X
16	Has the final allocation of prod	ceeds been made?.	· · · · · ·		Х			Х				Х			Х
17	Does the organization maintal allocation of proceeds?	ın adequate books aı		ort the final	х			х		х			Х		
Pa	rt IIII Private Business U					1									
						<u>A</u>			В		C			D	
					Yes	No)	Yes	No	Yes	1	No o	Yes	5	No

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bondХ

Χ

Χ

Χ

Χ

Х

D

			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private busing bond-financed property?	ness use	×		×			×		×
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or othe counsel to review any management or service contracts relating to the financed		х		Х					
prope										
С	Are there any research agreements that may result in private business use of b financed property?	ond-	×		X			×		×
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or othe counsel to review any research agreements relating to the financed property?	r outside	Х		Х					
4	Enter the percentage of financed property used in a private business use by ent other than a section $501(c)(3)$ organization or a state or local government									
5	Enter the percentage of financed property used in a private business use as a reunrelated trade or business activity carried on by your organization, another section of the section of th	ction		0 190 %		1 820 %				
6	Total of lines 4 and 5			0 190 %		1 820 %		_		
7	Does the bond issue meet the private security or payment test?			Х		Х		Х		Х
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds wissued?	ere		x		Х		X		x
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or dispo	sed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations section 1 141-12 and 1 145-2?	ions								
9	Has the organization established written procedures to ensure that all nonqualif bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	ied	x		x		×		X	
Par	t IV Arbitrage									
		A			В		С		D	
		Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		×		х			х		×
2	If "No" to line 1, did the following apply?				•		•		•	
а	Rebate not due yet?		Х		X	Х			Х	
b	Exception to rebate?		X		X			Х		X
С	No rebate due?	Х		X				Х		X
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?	Х			X			Х	X	
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	x			Х			Х		Х
b		BANCORP FRAY FIN								
С		80 00000	00000 %							
d	Was the hedge superintegrated?		Х							
е	Was the hedge terminated?		Х							
								Cahad	ule K (Form 9	100\ 201E

Α

В

С

Yes

Х

Nο

Yes

Х

Nο

Yes

No

Schedule K (Form 990) 2015

period?

Part IV Arbitrage (Continued)

value of the GIC satisfied?

the requirements of section 148? . . .

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor

Procedures To Undertake Corrective Action Yes No No No Yes Yes Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified Х Х Х and corrected through the voluntary closing agreement program if

No

D

Page 3

Nο

D

Yes

Х

Yes

Х

self-remediation is not available under applicable regulations? **Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Explanation
SCHEDULE K SUPPLENTAL INFORMATION	SCHEDULE K ONE SCHEDULE K WAS COMPLETED AT THE PARENT LEVEL ONLY HOWEVER, EACH AFFILIATE IS SCHEDULE K ONE SCHEDULE K WAS COMPLETED AT THE PARENT LEVEL ONLY HOWEVER, EACH AFFILIATE IS STILL SHOWING ITS ALLOCATION OF THE LIABILITY ON THE BALANCE SHEET, AS CAN BE SEEN ON THE GROUP RETURN SCHEDULE K PART I, COLUMN (F) CONTINUATIONS ONE PURPOSE OF THE 2003 ISSUE WAS TO CURRENT REFUND \$10,980,000 OF THE 1993 SERIES BONDS ISSUED ON 8/5/93 IN THE AMOU NT OF \$21,245,000 PROCEEDS WERE ALSO USED TO PAY ISSUANCE EXPENSES AND TO PURCHASE EQUIPMENT AND SOFTWARE FOR MEMORIAL HEALTH SYSTEM PROCEEDS WERE ALSO USED FOR CONSTRUCTION AND HEALTHCARE BUILDING IMPROVEMENTS AND TO CONSTRUCT AND EQUIP AN OUTPATIENT PSYCHIATRIC FACILITY THE PURPOSE OF THE 2009 ISSUE WAS TO PAY ISSUANCE COSTS, CONSTRUCT AND EQUIP A REPLA CEMENT HOSPITAL, RENOVATE ABRAHMA LINCOLN MEMORIAL HOSPITAL, RENOVATE AND REMODEL TAYLO RVILLE MEMORIAL HOSPITAL, RENOVATE, REMODEL, AND EQUIP MEMORIAL MEDICAL CENTER, CONSTRUCT A PARKING GARAGE ADJACENT TO MEMORIAL MEDICAL CENTER, CONSTRUCT AND EQUIP A CONSOLIDATED IMAGING SERVICES AREA, PUR CHASE VARIOUS PARCELS OF REAL PROPERTY IN SPRINGFIELD, IL AND TAYLORVILLE, IL FOR FUTURE E XPANSION OF EXISTING FACILITIES, CONSTRUCT AND EQUIP A SPACE FOR PHYSICAL THERAPY OWNED BY MEMORIAL MEDICAL CENTER AND LOCATED WITHIN THE NEW YMCA IN SPRINGFIELD, IL, AND ROUTINE C APITAL EXPENDITURES THE PURPOSE OF THE 2014A ISSUE WAS (A.) TO REPAY TAXABLE DEBT IN THE A MOUNT OF \$25,057,493 USED FOR PAYMENT OF THE 2014A ISSUE WAS (A.) TO REPAY TAXABLE DEBT IN THE A MOUNT OF \$25,057,493 USED FOR PAYMENT OF THE 2014A ISSUE WAS (A.) TO REPAY TAXABLE DEBT IN THE A MOUNT OF \$25,057,493 USED FOR PAYMENT OF THE 2014A ISSUE WAS (A.) TO REPAY TAXABLE DEBT IN THE A MOUNT OF \$25,057,493 USED FOR PAYMENT OF THE 2014A ISSUE WAS (A.) TO REPAY TAXABLE DEBT OF THE 2014B ISSUE WAS FOR THE PAYMENT OF THE 2014D INTO THE 2014D INTO THE 2014D INTO THE 2014D INTO THE 2014D INTO THE 2014D INTO THE 2014D INTO THE 2014D INTO THE 2014D INTO THE 2014D INTO THE 2014D I
	1

Return Reference	Explanation
SCHEDULE K SUPPLENTAL INFORMATION	ORP PIPER JAFFRAY FINANCIAL PRODUCTS INC

efile GRAPHIC print - DO NOT PROCESS As Filed Data -Schedule K

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ▶ Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

2015

DLN: 93493222005057 OMB No 1545-0047

> Open to Public Inspection

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Employer identification number

ΜE	MORIAL HEALTH SYSTEM								37	11106	90			
P	art I Bond Issues								1					
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue p	orice	(f) Descripti	on of purpose	(g) De	feased	beha	On alf of uer		Pool ncing
									Yes	No	Yes	No	Yes	No
A	ILLINOIS FINANCE AUTHORITY	86-1091967		11-30-2015	22,77	8,000 SE	EE PART VI			X		X		Х
Pā	Proceeds	L				_	1			_			_	
1	A mount of bonds retired				4	A		В		С			D	
2	A mount of bonds legally defe	ased												
3	Total proceeds of issue					22,778,0	00							
4	Gross proceeds in reserve fu	nds												
5	Capitalized interest from prod	ceeds												
6	Proceeds in refunding escrow	vs				22,432,2	82							
7	Issuance costs from proceed	ls				345,7	18							
8	Credit enhancement from pro	ceeds												
9	Working capital expenditures	from proceeds												
10	Capital expenditures from pro	oceeds												
11	Other spent proceeds													
12	Other unspent proceeds			•										
13	Year of substantial completion	on												
					Yes	No	Yes	No	Yes	ı	No	Ye	s	No
14	Were the bonds issued as pa	rt of a current refundi	ngıssue?	•	Х									
15	Were the bonds issued as pa	rt of an advance refur	iding issue?			Х								
16	Has the final allocation of pro	oceeds been made?.			Х									
17	Does the organization mainta allocation of proceeds?	·		ort the final	x									
Pa	rt III Private Business													
						4		В		Ç			D	
1	Was the organization a partne	er in a partnership, or	a member of an LI	_C, which owned	Yes	No	Yes	No	Yes	 '	No	Ye	5	No
	property financed by tax-exe	mpt bonds?				X								

Are there any lease arrangements that may result in private business use of bond-

Χ

			Α		3		C		D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business us of bond-financed property?	e X							
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outsi	I							
prope	counsel to review any management or service contracts relating to the financed rty?	X							
С	Are there any research agreements that may result in private business use of bond-financed property?		х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outsi counsel to review any research agreements relating to the financed property?	de							
4	Enter the percentage of financed property used in a private business use by entities other than a section $501(c)(3)$ organization or a state or local government	.	2 650 %				•		•
5	Enter the percentage of financed property used in a private business use as a result o unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5		2 650 %						
7	Does the bond issue meet the private security or payment test?		Х						
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-27								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	×							
Par	Arbitrage	•			•	•	•	•	•
		Α		В		С		D	
	Yes	No	Yes	No	Ye	es	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	Х							
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?								
b	Exception to rebate?	Х							
c	No rebate due?	X							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?								
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	Х							
b	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								
		•	•	•	•			l. 1/ /F	

С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х						
7	Has the organization established written procedures to monitor the requirements of section 148?	×							
Pai	rt V Procedures To Undertake Corrective Action								
		A		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure	1							

that violations of federal tax requirements are timely identified Х and corrected through the voluntary closing agreement program if

self-remediation is not available under applicable regulations?

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule L (Form 990 or 990-EZ)

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at Department of the www.irs.gov/form990. Treasury Internal Revenue Service

OMB No 1545-0047

DLN: 93493222005057

Open to Public Inspection

Name of the org							En	nploye	r identi	fication	number	
MEMORIAL HEALT	ISISIEM						37	-111	0690			
	ess Benefit Tr										106	
	olete if the organiz ne of disqualified p					fied person an			z, Part cription		(d) Corr	ected?
_ (,	, , , .		(-,		ganızatıon	F		-	saction		Yes	No
										+		
2 Enterthe a	mount of tax incu	irred by orgai	nızatıon ma	nagers or dis	qualified pers	ons during the	year ı	under	section			
4958 .							٠.		> \$			
3 Enter the a	mount of tax, if a	ny, on line 2,	above, reir	nbursed by th	ne organizatio	n			▶ \$			
Part II Lo	ans to and/or	r From Int	erested	Persons.								
Col	mplete if the orga	nızatıon ansv	vered "Yes'	' on Form 990		line 38a, or Fo	orm 99	0, Par	t IV, lin	ne 26, o	rıfthe	
org	anization reported	d an amount	on Form 99	0, Part X, line	e 5, 6, or 22							
(a) Name of	(b) Relationship	(c)	(d) Loan t	0	(e)O riginal	(f)Balance	(g)	In	(h)	(i)Wri	tten
interested	with	Purpose of	or from th		principal	due	defa		Appro	ved	agreem	
person	organization	loan	organizatio	n?	amount				by boa			
			To	From	1 1		Yes	No	Yes	No	Yes	No
			- 10	110111			1.03		1.03	"	105	"
Total	•	▶ \$									I	
	ants or Assist						•					
	mplete if the org											
(a) Name of i) Relationship erested perso		(c) A mount	of assistance	e (d) Type	ofassı	stance	e (e)	Purpos	e of assi	stance
perso	11100	organizat										
						•						
									_			
												
	+											
						+			+			

Page **2**

Part IV Business Trans	sactions Involvin	ig Interested P	ersons.			
Complete if the o	organization answe	red "Yes" on Fori	m 990, Part IV, line 28	8a, 28b	, or 28c.	
(a) Name of interested person	(b) Relationship	(c) A mount of	(d) Description of	(e) Sh	narıng	
	between interested	transaction	transaction	0	f	
	person and the			organı	zation's	
	organization			reven	ues?	
				Yes	No	
					 	
					 	
					 	
				-		
Part V Supplemental : Provide additional i		ses to questions or	n Schedule L (see instruc	tions)		
Return Reference			Explanation			

Software ID: Software Version:

EIN: 37-1110690

Name: MEMORIAL HEALTH SYSTEM

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person

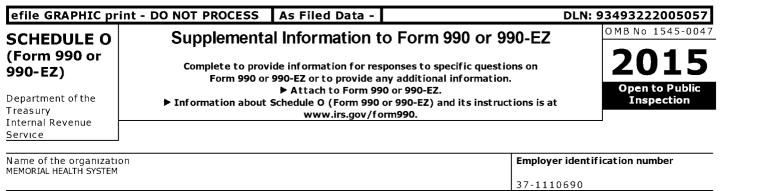
(b) Relationship

(c) Amount of

(d) Description of transaction

(e) Sha

(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reveni	: zation's
				Yes	No
(1) LEVI RAY AND SHOUP INC	SEE PART V BOARD MEMBER IS OWNER OF LEVI, RAY AND SHOUP, INC	238,777	SEE PART VMEMORIAL HEALTH SYSTEM PAID FEES TO LEVI, RAY AND SHOUP, INC FOR SERVICES FOR THE YEAR ENDED SEPTEMBER 30, 2016 IN THE AMOUNT OF \$238,777 RICHARD H LEVI IS A MEMBER OF MEMORIAL HEALTH SYSTEM'S BOARD OF DIRECTORS AND IS OWNER OF LEVI, RAY AND SHOUP, INC ALL FEES ARE NEGOTIATED AT FAIR MARKET VALUE FOR THE SERVICES PROVIDED		No
(1) SPRINGFIELD CLINIC LLP	PART V BOARD MEMBER IS PARTNER AND BOARD MEMBER OF SPRINGFIELD CLINIC, LLP	1,882,373	SEE PART VMEMORIAL HEALTH SYSTEM PAID FEES TO SPRINGFIELD CLINIC, LLP FOR SERVICES FOR THE YEAR ENDED SEPTEMBER 30, 2016 IN THE AMOUNT OF \$1,882,373 A PHYSICIAN AND BOARD MEMBER OF THIS COMPANY, WILLIAM D PUTMAN, M D IS ALSO A BOARD MEMBER OF MEMORIAL HEALTH SYSTEM'S BOARD OF DIRECTORS ALL FEES ARE NEGOTIATED AT FAIR MARKET VALUE FOR THE SERVICES PROVIDED		Νο
(2) SORLING LAW OFFICES	PART V BOARD MEMBER IS AN OFFICER OF SORLING LAW OFFICES	318,921	SEE PART VMEMORIAL HEALTH SYSTEM PAID FEES TO SORLING LAW OFFICES FOR SERVICES FOR THE YEAR ENDED SEPTEMBER 30, 2016 IN THE AMOUNT OF \$318,921 AN OFFICER OF SORLING LAW OFFICES, MARK H FERGUSON IS ALSO A BOARD MEMBER OF MEMORIAL HEALTH SYSTEM'S BOARD OF DIRECTORS ALL FEES ARE NEGOTIATED AT FAIR MARKET VALUE FOR THE SERVICES PROVIDED		No



Return Reference	Explanation
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENT CONT	MEMORIAL COLLABORATES WITH COMMUNITY PROVIDERS TO SERVE LOW INCOME AND UNINSURED POPULATIONS IN FY2016, MEMORIAL BEGAN CONSTRUCTION ON A FACILITY EXPANSION FOR THE SIU FAMILY AND COMMUNITY MEDICINE CLINIC FEDERALLY QUALIFIED HEALTH CENTER THIS EXPANSION WILL DRAMATICA LLY INCREASE THE NUMBER OF POOR AND VULNERABLE PATIENTS SERVED BY THE FOHC IN ADDITION TO FUNDING THE FACILITY EXPANSION, MEMORIAL MEDICAL CENTER PROVIDES INPATIENT AND OUTPATIENT SERVICES TO ALL REFERRED SIU FQHC PATIENTS, REGARDLESS OF ABILITY TO PAY MMC ASSISTS THE SE PATIENTS TO APPLY FOR ANY INSURANCE PROGRAMS FOR WHICH THEY ARE ELIGIBLE AND ACCEPTS THE FQHC RECOMMENDED SLIDING SCALE FEE OR, IF THE PATIENT IS NOT ABLE TO PAY HIS/HER PORTION OF THE BILL, THE AMOUNT IS FORGIVEN UNDER THE HOSPITAL'S CHARTY CARE PROGRAM IN FY2016 MEMORIAL HEALTH SYSTEM COMPLETED ITS YEAR ONE COMMUNITY HEALTH NEEDS ASSESSMENT (CHART). THE HORPITATION PLAN TO ADDRESS ACCESS TO CARE, OBESITY AND MENTAL HEALTH, THE TOP COMMUNITY HEALTH PRIORITIES ONE PART OF THE CHNA IMPLEMENTATION PLAN IS THE "BNOS PARK ACCESS COLLAB ORATIVE" IN PARTINERSHIP WITH HEHS ST JOHN'S HOSPITAL IN SPRINGFIELD AND THE SIU SCHOOL OF MEDICINE DEPARTMENT OF FAMILY AND COMMUNITY MEDICINE FEDERALLY QUALIFIED HEALTH CENTER S TARTING IN FY2016, MMC AND HISHS ST JOHN'S HOSPITAL EACH IS PROVIDING 50% OF THE FUNDING FOR COMMUNITY HEALTH WORKERS (CHM) AND AN ELEMENTARY SCHOOL BASED MENTAL HEALTH COUNSELOR TO WORK IN THE COMMUNITY HEALTH WORKERS (CHM) AND AND EMPATAL EACH IS PROVIDING 50% OF THE FUNDING FOR TOWN ON THE SHORT OF HEALTH AND SOCIAL SERVICE FROVIDERS TO VULNERABLE POPULATIONS IN A TARGETED RESIDENTIAL NEIGHBORHOOD WITH SIGNIFICANT LEVELS OF POVERTY AND OTHER RISK FACTORS THEY ALSO WORK WITH LOCAL HEALTH AND SOCIAL SERVICES FOR THE MOST VULNERABLE POPULATIONS IN A TARGETED RESIDENTIAL NEIGHBORHOOD WITH SIGNIFICANT LEVELS OF POVERTY AND OTHER RISK FACTORS THEY ALSO WORK WITH LOCAL HEALTH AND SOCIAL SERVICE REPOVIDERS TO OVERCOME BENTIAL PROFITED BARRIESS TO RECOVE THE FIRST YEAR HAS GREATLY E

Return Reference	Explanation
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENT CONT	MENT TWO SYSTEM-WIDE COMMUNITY BENEFIT INITIATIVES WERE IMPLEMENTED IN FY2016 TO ADDRESS THE COMMUNITY HEALTH NEEDS A SSESSMENT MENTAL HEALTH AND OBESITY PRORITIES. THE NATIONALLY SANCTIONED, EVIDENCE BASED MENTAL HEALTH FIRST ALD (MHFA) TRAINING INITIATIVE TRAINED 30 CERTIFIED MHFA TRAINED SINTATIVE TRAINED 30 CERTIFIED MHFA TRAINERS DURING AN INTENSE 5-DAY TRAINING REGIMEN. EACH CERTIFIED MHFA INST RUCTOR, IN TURN, HAS COMMITTED TO SERVE AS INSTRUCTORS FOR ADDITIONAL 1-DAY MHFA TRAINING SESSIONS THROUGHOUT THE SERVICE AREA DURING FY2017 THE MEMORIAL CENTER FOR WEIGHT LOSS AN D. WELNESS, AN EVIDENCE-BASED, HYSICIAN-LED WEIGHT LOSS PROGRAM EXPANDED FROM ITS INITIAL ADULT-FOCUSED OBESITY PROGRAM BASED AT MEMORIAL MEDICAL CENTER TO SATELLITE PROGRAMS IN A BRAHAM LINCOLN MEMORIAL HOSPITAL AND PASSAVANT MEMORIAL AREA HOSPITAL ASSOCIATION THE MEM ORIAL MEDICAL CENTER PROGRAM ALSO EXPANDED TO PROVIDE OBESITY SERVICES FOR FAMILIES, TEENA GERS AND CHILDREN. IN THE AREA OF INFORMATION SYSTEMS, THE TOUCHWORKS ELECTRONIC AMBULATORY HEALTH RECORD HAS BEEN ENHANCED FOR SILL SCHOOL OF MEDICINE PHYSICIANS SO THAT MEMORIAL PHYSICIAN SERVICES (MPS), SPRINGFIELD CLINIC AND SILL SHARE THE SAME AMBULATORY HEALTH RECORD THIS PROVIDES REAL-TIME INFORMATION SHARING TO BETTER COORDINATE CARE ACROSS MULTIPLE SITES OF CARE TO CONTINUE TO IMPROVE THE ORGANIZATION'S POPULATION HEALTH, CHRONIC DISEASE MANAGEMENT AND CARE COORDINATION CAPABILITIES AND INFRASTRUCTURE, A MEMORIAL AMBULATORY HEALTH STRATEGIC PLAN BEGAN TO BE IMPLEMENTED THIS YEAR. THIS PLAN LAYS OUT A ROAD MAP FOR BETTER COORDINATION OF THE DISA AND WORKFLOWS AROUND THE OPPULATION HEALTH GENERAL FROM THE PLAN IS TO STRENGTHEN OUR DATA AND WORKFLOWS AROUND THE OPPULATION HEALTH BUIL DING BLOCKS OF PHYSICIAN OFFICES, DURABLE MEDICAL EQUIPMENT OF THE PLAN IS TO STRENGTHEN OUR DATA AND WORKFLOWS AROUND THE OPPULATION SERVICES. HOSPICES HAVE GENERAL WEIGHT LOSS AND WELLNESS PROCRAM AND MEMORIAL CARE COORDINATION SERVICES THE FOCUS OF THE PLAN IS TO STRENGTHEN OUR DATA AND WORKFLOWS

Return Reference	Explanation
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENT CONT	RATING FROM MOODY'S INVESTOR SERVICES OF A1 WITH A STABLE OUTLOOK AND STANDARD & POOR'S OF AAMINS BMPLOYEE BNGAGEMENT SCORES WERE AT THE 96TH PERCENTILE OF THE NATIONAL COMPARISO N GROUP AND POSITIVE CAHPS SATISFACTION SCORES AT ALL FOUR MHS HOSPITALS, MEMORIAL PHYSICI AN SERVICES AND MEMORIAL HOME SERVICES THE ONGOING SUCCESS OF MHS' GREAT PATIENT EXPERIEN CE INITIATIVE RESULTED IN 7 OF OUR 13 PATIENT SATISFACTION SURVEYS ACROSS THE HEALTH SYSTE M SCORING AT OR ABOVE THE 75TH PERCENTILE OF THEIR RESPECTIVE NATIONAL PEER GROUPS MIMC'S PHYSICIAN SATISFACTION RATINGS WERE AT THE 84TH PERCENTILE OF OUR NATIONAL PHYSICIAN PEER GROUP DURING FY2016, ALL 12 MEMORIAL PHYSICIAN SERVICES PRIMARY CARE PHYSICIAN CLINICS RE TAINED THE HIGHEST POSSIBLE LEVEL 3 PATIENT CENTERED MEDICAL HOME DESIGNATION FROM THE NAT IONAL COMMISSION ON QUALITY ASSURANCE (NCQA) TO HELP ADDRESS THE SEVERE SHORTAGE OF PSYCH IA TRIC BEDS IN THE REGION, PASSAVANT MEMORIAL AREA HOSPITAL ASSOCIATION OPENED A NEW 10-BE D INPATIENT PSYCHATRIC UNIT THAT HAS DRAMATICALLY INCREASED ACCESS TO MENTAL HEALTH SERVICES IN THE WESTERN PART OF THE MHS SERVICE AREA MHS' SENIOR LEADERSHIP TEAM ALSO LED A SY STEM-WIDE "STRENGTHEN OUR FUTURE" INITIATIVE TO IMPROVE PROCESSES AND REDUCE COSTS WHILE IMPROVING QUALITY FOR PATIENTS THROUGH THIS INITIATIVE. COSTS WERE REDUCED BY \$28 0 MILLION IN PY2016 THIS DIA PART OF THE OVERALL STRATEGY TO IMPROVE QUALITY WHILE REDUCING COSTS TOWARDS THIS BND, MHS SAVED NEARLY \$2.7 MILLION IN FY2016 THROUGH THE BJC COLLABORATIVE, LLC FORMED IN FY2013 THAT NOW INVOLVES EIGHT LEADING HEALTH SYSTEMS IN MISSOURI AND ILLI NOIS IN FY2016, OTHER SERVICES WERE DEVELOPED TO BETTER MEET THE NEEDS OF THE POPULATIONS SERVED BY MHS FOR EXAMPLE, MNC EXPANDED ITS DAVINCI ROBOTIC SURGERY PROGRAM TO PROVIDE LESS INVASIVE SURGEBIES WITH SHORTER AND INITIATED CONSTRUCTION FOR OUR FIRST RETAIL PRIMARY CARE CLINIC IN A LOCAL GROCERY STORE AND FOR OUR THIS STRENGT PROVIDE HEALTH SYSTEMS IN MISSOURI AND ILLI NOIS IN FY2016, OTHER SERVICES WERE DEVELOPED TO B

Return Reference	Explanation
FORM 990,	MEMORIAL HEALTH SYSTEM BOARD MEMBERS JAMES BRUNER, RICHARD LEVI, AND SERGIO PECORI ARE ALL ON THE
PART VI,	ILLINOIS NATIONAL BANK BOARD OF DIRECTORS MEMORIAL HEALTH SYSTEM BOARD MEMBER NINA HARRIS AND KEY
SECTION A,	EMPLOYEE MITCHELL JOHNSON ARE BOARD MEMBERS OF SECURITY BANK TODD WISE AND DIANE RUTLEDGE, PH D ARE
LINE 2	BOTH MMC BOARD MEMBERS MR WISE IS AN OFFICER AND DIRECTOR OF UNITED COMMUNITY BANK, WHERE MS
	RUTLEDGE IS ALSO A UCB BOARD MEMBER

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	THE CORPORATION CONTAINS 100 INDIVIDUAL MEMBERS WHO ELECT THE BOARD OF DIRECTORS

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	THE INDIVIDUAL MEMBERS OF THE CORPORATION HAVE THE POWER AND AUTHORITY TO ELECT THE CORPORATION'S BOARD OF DIRECTORS, AS WELL AS THE POWER AND AUTHORITY TO REMOVE MEMBER ELECTED DIRECTORS

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	INDIVIDUAL MEMBERS OF THE CORPORATION HAVE NO VOTING RIGHTS WITH RESPECT TO THE MANAGEMENT, CONTROL OR OPERATION OF THE AFFAIRS AND PROPERTIES OF THE CORPORATION ONLY THE BOARD OF DIRECTORS CAN MAKE DECISIONS IN THAT REGARD

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	A FINAL DRAFT COPY OF THE MHS FORM 990 AND ALL ATTACHMENTS IS PROVIDED TO ALL OF THE MEMORIAL HEALTH SYSTEM BOARD OF DIRECTORS AND A BOARD COMMITTEE PRIOR TO FILING ALL QUESTIONS AND COMMENTS ARISING FROM THESE REVIEWS ARE ADDRESSED PRIOR TO SUBMISSION OF THE RETURN TO THE APPROPRIATE TAXING AUTHORITIES

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	ALL OFFICERS, DIRECTORS AND KEY EMPLOYEES OF THE CORPORATION ARE REQUIRED TO ANNUALLY REVIEW THE CONFLICT OF INTEREST POLICY AND COMPLETE A SPECIFIC DISCLOSURE STATEMENT WHICH IS ATTACHED TO THE POLICY MEMORIAL HEALTH SYSTEM MONITORS AND ENFORCES ITS CONFLICT OF INTEREST POLICY BY IDENTIFYING ANY POTENTIAL CONFLICTS AT THE TIME EACH MEETING AGENDA IS PREPARED ANY OFFICER OR DIRECTOR WHO HAS A CONFLICT IS NOTIFIED OF SUCH CONFLICT, AS WELL AS THEIR OBLIGATION TO ABSTAIN FROM THE DISCUSSION AND VOTE ON ANY CONFLICTED ISSUES(S) SUCH ABSTENTION(S), IF REQUIRED, ARE DOCUMENTED IN THE MINUTES OF EACH MEETING BOARD MEMBERS ARE ALSO REQUIRED TO UPDATE THEIR CONFLICT OF INTEREST DISCLOSURE STATEMENTS PROMPTLY IN THE EVENT OF ANY CHANGE IN PERSONAL OR BUSINESS ACTIVITIES THAT WOULD REQUIRE SUCH DISCLOSURE

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE MEMORIAL HEALTH SYSTEM BOARD OF DIRECTORS HAS A PPOINTED A LEADERSHIP COMPENSATION COMMITTEE MADE UP OF PAST AND PRESENT INDEPENDENT MEMBERS OF THE BOARD OF DIRECTORS, AND HAS DELEGATED TO IT THE RESPONSIBILITY OF ADMINISTERING, OVERSEEING AND APPROVING ALL FORMS OF COMPENSATION AND BENEFITS PROVIDED TO EXECUTIVE LEADERSHIP, INCLUDING THE CHIEF EXECUTIVE OFFICER AND THE CHIEF FINANCIAL OFFICER AND OTHER SENIOR VICE PRESIDENTS, WHO ARE KEY EMPLOYEES THE BOARD HAS ADOPTED A LEADERSHIP COMPENSATION PHILOSOPHY STATEMENT DESCRIBING THE ROLE AND RESPONSIBILITIES OF THE COMMITTEE THIS PHILOSOPHY EXPRESSLY STATES THE COMMITTEE'S INTENT, ON BEHALF OF THE CORPORATION, TO TAKE ALL THE STEPS NECESSARY TO QUALIFY FOR THE REBUTTABLE PRESUMPTION OF REASONABLENESS UNDER THE FEDERAL INCOME TAX LAW INTERMEDIATE SANCTIONS RULES THE COMMITTEE ANALYZES EVERY ELEMENT OF COMPENSATION (INCLUDING CURRENT, INCENTIVE AND DEFERRED COMPENSATION) AND BENEFITS (INCLUDING QUALIFIED AND NON-QUALIFIED BENEFITS) THE COMMITTEE CONDUCTS ITS REVIEW AND A PPROVAL PROCESS AT LEAST ANNUALLY, AND APPROVES COMPENSATION AND BENEFITS CONSTITUTE NO MORE THAN REASONABLE COMPENSATION FOR EACH EXECUTIVE IN CONNECTION WITH THE MOST RECENT REVIEW AND APPROVAL PROCESS, THE COMMITTEE RECEIVED PROFESSIONAL ADVICE FROM AN INDEPENDENT CONSULTANT AND OUTSIDE LEGAL COUNSEL THE COMMITTEE MEMBERS WHO UNDER STATE CORPORATE LAW MAY SERVE ON SUCH A COMMITTEE THE COMMITTEE WORKS WITH ITS COMPENSATION PROVIDED BY SIMILARLY SITUATED ORGANIZATIONS FOR FUNCTIONALLY SIMILAR POSITIONS THE COMMITTEE ALSO PREPARES A TIMELY AND THOROUGH WRITTEN RECORD OF ITS PROCEDURAL CRITERIA NECESSARY TO QUALIFY FOR THE REBUTTABLE PRESUMPTION OF REASONABLENESS UNDER THE FEDERAL INCOME TAX LAW INTERMEDIATE SANCTIONS RULES

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE GOVERNING DOCUMENTS OF MEMORIAL HEALTH SYSTEM, SUCH AS ARTICLES OF INCORPORATION AND ANY AMENDMENTS THERETO, ARE AVAILABLE TO THE GENERAL PUBLIC THROUGH THE ILLINOIS SECRETARY OF STATE'S OFFICE THESE GOVERNING DOCUMENTS, AS WELL AS THE BYLAWS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS, ARE AVAILABLE UPON REQUEST FROM THE CORPORATION THESE DOCUMENTS ARE AVAILABLE FOR THE SAME PERIOD OF TIME AS SET FORTH IN IRC SECTION 6104(D)

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	PURCHASED SERVICES PROGRAM SERVICE EXPENSES 884,422 MANAGEMENT AND GENERAL EXPENSES 1,299,918 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 2,184,340 PHYSICIAN FEES PROGRAM SERVICE EXPENSES 1,267,326 MANAGEMENT AND GENERAL EXPENSES 188,904 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,456,230 PROFESSIONAL FEES PROGRAM SERVICE EXPENSES 2,821,502 MANAGEMENT AND GENERAL EXPENSES 1,130,964 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 3,952,466 CONTRACT LABOR PROGRAM SERVICE EXPENSES 202,200 MANAGEMENT AND GENERAL EXPENSES 11,181 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 213,381

Return Reference	Explanation
FORM 990, PART XI, LINE 9	NONOPERATING RECONCILING ITEMS -239,990 CHANGE IN UNRESTRICTED NET ASSETS -23,625,420 EXEC SALARIES IN MGMT FEE INCOME 1,465,254 RELATED PARTNERSHIP BOOK/TAX DIFF 221,531

Return Reference	Explanation
SCHEDULE R,	MEMORIAL HEALTH SYSTEM COLLECTED RENTAL INCOME FROM AFFILIATES DURING THE FISCAL YEAR ENDED
PART V, LINE 2	SEPTEMBER 30, 2016 THE VALUES LISTED IN SCHEDULE R, PART V, LINE 2 WERE DETERMINED USING FAIR MARKET
	VALUE

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - |
SCHEDULE R | Polated Ord

DLN: 93493222005057OMB No 1545-0047

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at $\underline{www.irs.qov/form990}$.

Name of the organization **Employer identification number** MEMORIAL HEALTH SYSTEM 37-1110690 Identification of Disregarded Entities Complete of the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (d) (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity (1) MEMORIAL HEALTH PARTNERS LLC TO COORDINATE PATIENT ΙL 452,637 300,000 MEMORIAL HEALTH SYSTEM 701 NORTH 1ST STREET CARE ACTIVITIES ACROSS SPRINGFIELD, IL 62781 THE HEALTHCARE CONTINUUM 46-3947269 (2) MHS OALICB LLC TO FACILITATE NEW ΙL 758,956 25,470,167 MEMORIAL HEALTH SYSTEM 701 NORTH 1ST STREET MARKETS TAX CREDITS SPRINGFIELD, IL 62781 TRANSACTIONS RELATED TO SIU 47-5644450 Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (a) (b) (g) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) (13) controlled or foreign country) (if section 501(c)(3)) entity entity? Yes No See Additional Data Table

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV	/, line 34
	because it had one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of related organization	(b) Primary activity	Primary activity Legal Direct Predomir domicile controlling income(rel unrelate foreign country) tax und		Predominant income(related, unrelated, excluded from tax under	Direct Predominant controlling income (related, to unrelated, excluded from tax under	gal Direct Predominant Income (related, to unrelated, excluded from tax under		(g) Share of end-of-year assets	(h Disprop alloca) ortionate ations?	(i) (j) te Code V-UBI General of managin partner? Schedule K-1 (Form 1065)		ral or aging	(k) Percentage ownership
				sections 512- 514)			Yes	No		Yes	No			
Day IV. Identification of Polated Committee Touchle	2		- - -1 6					11541		00 5		T) ()		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

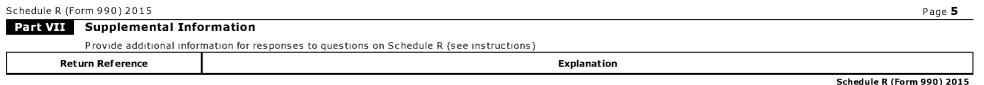
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	, '
Name, address, and EIN of	Primary activity	Legal	Direct controlling	Type of entity	Share of total	Share of end-of-	Percentage	Section	n 512
related organization	1	domicile	entity	(C corp, S corp,		year	ownership	(b)(1	13)
-]]	(state or foreign	· ·	[` '' ''	ĺ	assets	· '	contro	၁lléd
	l J	` country)		or trust)	l .		(entit	
	I J	1		'''' /	1		(Yes	No
(1)	PROVIDE DURABLE	IL	MEMORIAL HOME	1		+	1	Yes	<u> </u>
MEMORIAL HOME SERVICES	MEDICAL EQUIPMENT AND		SERVICES		l		í '	163	1 7
	SUPPLIES TO PATIENTS	ı	JEK VICES	1	ĺ		í	1 '	1 7
OF CENTRAL ILLINOIS INC	JOSEPHES TO TAILENTS	1			l		(1 '	1 7
701 NORTH FIRST ST	I J	(l .		(1 '	1 7
SPRINGFIELD, IL 62781	l J	(1	l .		(1 '	1 7
37-1190216	l J	ı			ĺ		1	1 '	1 7
	tarriage the central control of		TO CONTRACT MEN	 		+		+,,-	── ′
	PHYSICIAN SERVICES	IL	PASSAVANT MEM	C	l .		(Yes	1 7
(2)ASSOCIATION	l J		AREA HOSPITAL		ĺ		1	1 '	1 7
	l J	ı	ASSOCIATION		ĺ		1	1 '	1 7
1600 WEST WALNUT	l J	ı			ĺ		1	1 '	1 '
JACKSONVILLE, IL 62650	l J	ı			ĺ		(1 '	1 '
26-1200566	<u> </u>						'	<u> </u>	'
	l J	1					(,	1 1 7
	1	ı			ĺ		í	1 '	1 1 7
	1	ı			l		1	1 ,	1 '
	<u> </u>	1	1				í	—	
	l J	ı			ĺ		(1 '	1 1 '
	Į J	1			l		(1 '	1 1 '
	 	i 	+	+		+		\vdash	
	I J	(l .		(1 '	1 1 '
	l J	ı			ĺ		(1 '	1 1 '
	+	Г				+		+	← '
	I J	(l .		(1 '	1 1 '
	l J	ı			ĺ		1	1 '	1 '
	<u> </u>	<u></u>	<u> </u>				← ——'	<u> </u> '	↓ '
	1	ı			ĺ		í	1 '	1 1 '
	l J	(1	l .		(1 '	1 1 '
	1	(1 ,	1	1 ,		1 '	1 1 '

enedate K (Form 550) 2013					га	ge J
Part V Transactions With Related Organizations Complete if the organization answ	wered "Yes" on Form	990, Part IV, line	e 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more	related organizations l	ısted ın Parts II-IV	1			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	Yes	
b Gift, grant, or capital contribution to related organization(s)				1 b	Yes	i
c Gift, grant, or capital contribution from related organization(s)				1 c	Yes	i
d Loans or loan guarantees to or for related organization(s)				1d		No
f e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1 g		No
h Purchase of assets from related organization(s)				1h	Yes	
i Exchange of assets with related organization(s)				1i		No
j Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes	
I Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s) .				1m	Yes	
${f n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
o Sharing of paid employees with related organization(s)				10	Yes	
p Reimbursement paid to related organization(s) for expenses				1 p	Yes	
q Reimbursement paid by related organization(s) for expenses				1 q	Yes	
r Other transfer of cash or property to related organization(s)				1r		No
s Other transfer of cash or property from related organization(s)				1s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must comple		<u> </u>		5		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining ar	mount ı	nvolved	
e Additional Data Table						

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	org	(e) all partners section i01(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1 I	
													<u> </u>



Software ID: Software Version:

EIN: 37-1110690

Name: MEMORIAL HEALTH SYSTEM

Form 990, Schedule R, Part II - Identification of I	· -	anizations					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Section (b)(contributed entition	n 512 13) folled ty?
	HOSPITAL SERVICES	IL	501(C)(3)	170(B)(1)(A)(III)	MEMORIAL HEALTH	Yes	No
MEMORIAL MEDICAL CENTER 701 NORTH FIRST ST SPRINGFIELD, IL 627810001 37-0661220					SYSTEM		
MEMORIAL HEALTH VENTURES 701 NORTH FIRST ST SPRINGFIELD, IL 627810001 36-3492266	HEALTHCARE ACTIVITIES	IL	501(C)(3)	509(A)(2)	MEMORIAL HEALTH SYSTEM	Yes	
ABRAHAM LINCOLN MEMORIAL HOSPITAL 200 STAHLHUT DR LINCOLN, IL 62656 37-0723793	HOSPITAL SERVICES IL 501(C)(3) 170(B)(1)(A) (III) MEMORIAL I SYSTEM			ALTH Yes			
TAYLORVILLE MEMORIAL HOSPITAL 201 EAST PLEASANT TAYLORVILLE, IL 62568 37-0661250	HOSPITAL SERVICES	IL	501(C)(3)	170(B)(1)(A) (III)	MEMORIAL HEALTH SYSTEM	Yes	
MEMORIAL HOME SERVICES 720 NORTH BOND ST SPRINGFIELD, IL 627024915 37-0714225	HOME HEALTH, HOSPICE, AND CONTINUOUS CARE SERVICES	IL	501(C)(3)	170(B)(1)(A)(VI)	MEMORIAL HEALTH SYSTEM	Yes	
MEMORIAL PHYSICIAN SERVICES 701 NORTH FIRST ST SPRINGFIELD, IL 627810001 37-1181194	HEALTH CLINICS	IL	501(C)(3)	509(A)(2)	MEMORIAL HEALTH SYSTEM	Yes	
MEMORIAL MEDICAL CENTER FOUNDATION 701 NORTH FIRST ST SPRINGFIELD, IL 62781 37-1110301	GRANTS TO HOSPITALS, OTHER CHARITABLE ORGANIZATIONS, AND SCHOLARSHIPS	IL	501(C)(3)	170(B)(1)(A)(VI)	MEMORIAL MEDICAL CENTER	Yes	
TAYLORVILLE MEMORIAL HOSPITAL FOUNDATION 201 EAST PLEASANT TAYLORVILLE, IL 62568 37-1337485	GRANTS TO OTHER CHARITABLE ORGANIZATIONS AND HOSPITALS	IL	501(C)(3)	170(B)(1)(A)(VI)	N/A		No
MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS 710 NORTH EIGHTH ST SPRINGFIELD, IL 627026395 37-0646367	TRAINING, PSYCHIATRIC, AND RESIDENT SERVICES FOR MENTALLY ILL AND DISABLED	IL	501(C)(3)	170(B)(1)(A)(VI)	MEMORIAL HEALTH SYSTEM	Yes	
ABRAHAM LINCOLN HEALTHCARE FOUNDATION 200 STAHLHUT DR LINCOLN, IL 62656 36-3492268	GRANTS TO OTHER CHARITABLE ORGANIZATIONS AND HOSPITALS	IL	501(C)(3)	170(B)(1)(A)(VI)	MEMORIAL HEALTH SYSTEM	Yes	
SPRINGFIELD RESIDENTIAL SERVICES 710 NORTH EIGHTH ST SPRINGFIELD, IL 62702 37-1298589	RESIDENTIAL HUD HOUSING PROJECT FOR MENTALLY ILL	IL	501(C)(3)	170(B)(1)(A)(VI)	MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	Yes	
PASSAVANT MEMORIAL AREA HOSPITAL ASSOCIATION 1600 WEST WALNUT JACKSONVILLE, IL 62650 37-0661230	HOSPITAL SERVICES	IL	501(C)(3)	170(B)(1)(A)(III)	MEMORIAL HEALTH SYSTEM	Yes	
PASSAVANT AREA HOSPITAL FOUNDATION 1600 WEST WALNUT JACKSONVILLE, IL 62650 46-1037396	GRANTS TO OTHER CHARITABLE ORGANIZATIONS AND HOSPITALS	IL	501(C)(3)	170(B)(1)(A)(VI)	PASSAVANT MEM AREA HOSPITAL ASSOCIATION	Yes	
JACKSONVILLE CRNA'S INC 1600 WEST WALNUT JACKSONVILLE, IL 62650 27-3083265	CRNA SERVICES	IL	501(C)(3)	509(A)(2)	PASSAVANT MEM AREA HOSPITAL ASSOCIATION	Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations							
	(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved			
(1)	MEMORIAL HEALTH VENTURES	А	492,605	FMV			
(1)	MEMORIAL HOME SERVICES	А	108,458	FMV			
(2)	MEMORIAL MEDICAL CENTER	А	2,294,568	FMV			
(3)	MEMORIAL PHYSICIAN SERVICES	А	1,965,475	FMV			
(4)	MEMORIAL HOME SERVICES OF CENTRAL ILLINOIS	А	5,910	FMV			
(5)	MEMORIAL PHYSICIAN SERVICES	В	19,234,687	FMV			
(6)	MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	В	675,000	FMV			
(7)	MEMORIAL HEALTH VENTURES	J	492,605	FMV			
(8)	MEMORIAL HOME SERVICES	J	108,458	FMV			
(9)	MEMORIAL MEDICAL CENTER	J	2,294,568	FMV			
(10)	MEMORIAL PHYSICIAN SERVICES	J	1,965,475	FMV			
(11)	MEMORIAL MEDICAL CENTER	К	151,144	FMV			
(12)	MEMORIAL HEALTH VENTURES	L	335,280	FMV			
(13)	MEMORIAL PHYSICIAN SERVICES	L	2,189,435	FMV			
(14)	MEMORIAL MEDICAL CENTER	М	429,280	FMV			
(15)	MEMORIAL MEDICAL CENTER	N	813,628	FMV			
(16)	MEMORIAL HOME SERVICES	N	108,458	FMV			
(17)	MEMORIAL MEDICAL CENTER	0	5,106,233	FMV			
(18)	MEMORIAL PHYSICIAN SERVICES	0	187,878	FMV			
(19)	MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	0	25,480	FMV			
(20)	ABRAHAM LINCOLN MEMORIAL HOSPITAL	0	116,337	FMV			
(21)	TAYLORVILLE MEMORIAL HOSPITAL	0	125,139	FMV			
(22)	MEMORIAL MEDICAL CENTER	Р	11,709,286	FMV			
(23)	MEMORIAL PHYSICIAN SERVICES	Р	3,284,119	FMV			
(24)	MEMORIAL MEDICAL CENTER	Q	6,016,251	FMV			

Form	Form 990, Schedule R, Part V - Transactions With Related Organizations							
	(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved				
(26)	MEMORIAL HOME SERVICES	Q	197,086	FMV				
(1)	MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	Q	141,465	FMV				
(2)	MEMORIAL PHYSICIAN SERVICES	Q	3,061,157	FMV				
(3)	ABRAHAM LINCOLN MEMORIAL HOSPITAL	Q	164,812	FMV				
(4)	TAYLORVILLE MEMORIAL HOSPITAL	Q	135,871	FMV				
(5)	PASSAVANT AREA MEMORIAL HOSPITAL	Q	825,580	FMV				
(6)	MEMORIAL HEALTH VENTURES	Q	51,523	FMV				
(7)	MEMORIAL MEDICAL CENTER	С	2,053,399	FMV				
(8)	MEMORIAL HEALTH VENTURES	В	2,320,000	FMV				
(9)	MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	А	25,020	FMV				
(10)	MEMORIAL MEDICAL CENTER	L	56,334,513	FMV				
(11)	ABRAHAM LINCOLN MEMORIAL HOSPITAL	L	1,664,456	FMV				
(12)	TAYLORVILLE MEMORIAL HOSPITAL	L	1,554,842	FMV				
(13)	MEMORIAL PHYSICIAN SERVICES	L	5,140,261	FMV				
(14)	MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	L	668,600	FMV				
(15)	MEMORIAL HOME SERVICES	L	438,031	FMV				
(16)	MEMORIAL HEALTH VENTURES	L	288,756	FMV				
(17)	PASSAVANT AREA MEMORIAL HOSPITAL	L	877,250	FMV				
				L				