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DLN: 93493223005267

# Form 990

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www IRS qov/form990</u>

2015

OMB No 1545-0047

Open to Public Inspection

|   |  |   | lendar year, or tax year be C Name of organization       | eginning 10-01-2015 , and ending  | 09-30-201       | 5               | D Emple                         | wer i      | dentification number                |  |
|---|--|---|--|---|-----------------|-----------------|---------------------------------|------------|-------------------------------------|--|
| _   |  | applicable<br>change  | BARBARA ANN KARMANOS C                                   | ANCER HOSPITAL  |                 |                 | 20-1                            | -          |                                     |  |
| _   | ame cl   | -   | Doing business as  |   |                 |                 |                                 | 013        |                                     |  |
|   | nitial re<br>inal  | tum   | Karmanos Cancer Center                                   |   |                 |                 | E Teleph                        | one n      | umber                               |  |
| Final return/terminated Amended return Application pendin |  |   | Number and street (or P O<br>1400 JOHN R                 |   |                 | '-6266          |                                 |            |                                     |  |
|   |  |   | City or town, state or provin<br>DETROIT, MI 482012013   | nce, country, and ZIP or foreign postal code  | <u> </u>        |                 | <b>G</b> Gross                  | receip     | ots \$ 279,810,177                  |  |
|   |  |   | <b>F</b> Name and address of                             | principal officer   |                 | H(a) I          | s this a group                  | retu       | urn for                             |  |
|   |  |   | GEROLD BEPLER MD<br>1400 JOHN R                          |   |                 | S               | ubordinates?                    |            | ☐ Yes 🗸                             |  |
|   |  |   | DETROIT, MI 4820120                                      | 013   |                 |                 | No<br>Are all subord            | ınate      | Yes No                              |  |
| I 18  | ıx-exer  | mpt status  | <b>√</b> 501(c)(3)                                       | ( ) ◀ (insert no ) 4947(a)(1) or  | 527             |                 | ncluded?<br>f "No." attach      | n a lis    | st (see instructions)               |  |
| J W   | ebsit  | e:▶ WW  | /W KARMANOS ORG  |   |                 |                 | Group exemp                     |            | •                                   |  |
| <b>K</b> For  | m of o   | rganızatıon   | ✓ Corporation Trust                                      | Association Other ►   |                 |                 | of formation 20                 |            | <b>M</b> State of legal domicile MI |  |
| Рa  | rt I   | Sum   | marv   |   |                 |                 |                                 |            |                                     |  |
| Governance  | Т  | HEBAR   | BARA ANN KARMANOS (                                      | nission or most significant activitie<br>CANCER HOSPITAL IS DEDICATI<br>CER PATIENTS AND THE PREVEN | ED TO THE       |                 | RY OF CANC                      | CER        | CARE SERVICES, THE                  |  |
| eme   | _=   |   |  |   |                 |                 |                                 |            |                                     |  |
| Gov   | 2  | Check th  | is box ▶ ☐ if the organiza                               | ation discontinued its operations or  | disposed o      | f more th       | nan 25% of it:                  | s net      | assets                              |  |
|   | 3  | Number  | of voting members of the g                               | governing body (Part VI, line 1a) .   |                 |                 |                                 | 3          | 16                                  |  |
| Activities &  | 4  | Number  | of independent voting men                                | nbers of the governing body (Part V   | I, line 1b)     |                 |                                 | 4          | 13                                  |  |
| ctr   |  |   |  | ved in calendar year 2015 (Part V,  | •               |                 |                                 | 5          | 1,072                               |  |
| ٩   |  |   | mber of volunteers (estima<br>Telated business revenue f |   | 6<br>7a         | 270             |                                 |            |                                     |  |
|   |  |   |  | ome from Form 990-T, line 34 .  |                 |                 |                                 | 7b         |                                     |  |
|   |  |   |  | ·   |                 |                 | Prior Year                      |            | Current Year                        |  |
| _   | 8  | Contr   | butions and grants (Part \                               | /III, line 1h)  |                 |                 | 189,                            | 704        | 2,953,508                           |  |
| Ravenue   | 9  | 3,  |  |   |                 |                 | 253,409,<br>536,                |            | 276,538,526                         |  |
| 35VÇ  | 10   | Investment income (Part VIII, column (A), lines 3, 4, and 7d) |  |   |                 |                 |                                 |            | -4,769,237                          |  |
| _   | 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)  12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line |   |  |   |                 |                 | 514,5                           |            | 221,189                             |  |
|   | 12   | 12)   | - dad mies e direc                                       | agn II (mast equal) are vill, cola  | (// // // // // |                 | 254,650,                        | 074        | 274,943,986                         |  |
|   | 13   |   | ·  | d (Part IX, column (A), lines 1-3)  |                 |                 | 220,                            |            | 162,580                             |  |
|   | 14   |   | •  | (Part IX, column (A), line 4) mployee benefits (Part IX, column                                     |                 |                 |                                 | 0          | 0                                   |  |
| 85  | 15   | 5-10  | ,                  | imployee beliefits (Fart 1x, column   |                 | 70,157          |                                 | 70,573,931 |                                     |  |
| Expenses  | 16a  | P rofe:   | ssional fundraising fees (P                              | Part IX, column (A), line 11e) .  |                 |                 | 0                               | 0 0        |                                     |  |
| Ę   | b  |   | ındraısıng expenses (Part IX, col                        |   |                 |                 |                                 |            |                                     |  |
|   | 17<br>18   |   |  | in (A), lines 11a-11d, 11f-24e) .<br>17 (must equal Part IX, column (A)                             |                 |                 | 176,744,<br>247,121,            |            | 182,977,594<br>253,714,105          |  |
|   | 19   |   | '  | ct line 18 from line 12   | ,               |                 | 7,528,                          |            | 21,229,881                          |  |
| Net Assets or Fund Balances                               |  |   |  |   |                 | Beginn          | ing of Current                  |            | · · · · ·                           |  |
| Bala  | 20   | Total   | assets (Part X, line 16)                                 |   |                 |                 | 131,637,                        | 026        | 145,859,370                         |  |
| A Pu  | 21   |   | liabilities (Part X, line 26)                            | 56,608,   | 476             | 50,885,661      |                                 |            |                                     |  |
|   | 22   |   | ssets or fund balances Su                                | 550   | 94,973,709      |                 |                                 |            |                                     |  |
| Unde<br>my k  | nowle  | alties of<br>edge and   |  | ave examined this return, including<br>nd complete Declaration of prepar                            |                 |                 |                                 |            |                                     |  |
|   |  | ****  |  |   |                 |                 | 2017-08-09                      |            |                                     |  |
| Sigr<br>Her   |  |   | ature of officer   |   |                 |                 | Date                            |            |                                     |  |
| ner   | E  |   | N GAMBLE CFO<br>or print name and title                  |   |                 |                 |                                 |            |                                     |  |
|   |  |   | Print/Type preparer's name<br>Carol LaLonde CPA          | Preparer's signature<br>Carol LaLonde CPA   |                 | ite<br>17-08-09 | Check I If                      | PTIN       | N<br>181637                         |  |
| Pai   |  | -   | Firm's name PLANTE & MOR                                 |   | 20              | 1, 00-03        | self-employed<br>Firm's EIN ► 3 |            |                                     |  |
|   | pare   | er  | irm's address > 750 Trade Cent                           |   |                 |                 | Phone no (269                   |            |                                     |  |
| Use Only  |  |   | Portage, MI 49   |   |                 |                 |                                 |            |                                     |  |

. ✓Yes No

May the IRS discuss this return with the preparer shown above? (see instructions)

| Par | Checklist of Required Schedules   |     | Vaa        | No       |
|-----|---|-----|------------|----------|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"   |     | Yes<br>Yes | No       |
| •   | complete Schedule A 2   | 1   | 103        |          |
|     | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆   | 2   | Yes        |          |
|     | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |            | No<br>—— |
| 4   | Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II  | 4   |            | No       |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?  If "Yes," complete Schedule C, Part III  | 5   |            | No       |
|     | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I   | 6   |            | No       |
|     | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7   |            | No       |
|     | Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III **   | 8   | Yes        |          |
|     | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV             | 9   |            | No       |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  | 10  |            | No       |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable   |     |            |          |
|     | Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI  | 11a | Yes        |          |
|     | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 2   | 11b |            | No       |
|     | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c |            | No       |
|     | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d | Yes        |          |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e | Yes        |          |
|     | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?  If "Yes," complete Schedule D, Part X   | 11f |            | No       |
|     | Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII   | 12a |            | No       |
|     | Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b | Yes        |          |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  |            | No       |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |            | No       |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b |            | No       |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15  |            | No       |
|     | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16  |            | No       |
|     | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)   | 17  |            | No       |
|     | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  |            | No       |
|     | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |            | No       |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a | Yes        |          |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b | Yes        | _        |

| Form | 990 (2015)  |     |     | Page <b>4</b> |
|------|---|-----|-----|---------------|
| Par  | t IV Checklist of Required Schedules (continued)  |     |     |               |
| 21   | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   | 21  |     | No            |
| 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  | Yes |               |
| 23   | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J  | 23  | Yes |               |
| 24a  | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a                             | 24a |     | No            |
| b    | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b |     |               |
| c    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |     |               |
| d    | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |     |               |
| 25a  | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a |     | No            |
| b    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I                                       | 25b |     | No            |
| 26   | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II                                 | 26  |     | No            |
| 27   | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27  |     | No            |
| 28   | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)  |     |     |               |
| а    | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,   |     |     |               |
|      | Part IV   | 28a |     | No            |
|      | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28b |     | No            |
| С    | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>   | 28c |     | No            |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29  |     | No            |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M </i>  | 30  |     | No            |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part $I$ .  | 31  |     | No            |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II   | 32  |     | No            |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I  | 33  |     | No            |
| 34   | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  | 34  | Yes |               |
| 35a  | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a | Yes |               |
| b    | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b | Yes |               |
| 36   | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36  |     | No            |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |     | No            |
| 38   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O   | 38  | Yes |               |

| Part V Statements Regarding Other IRS Filings and Tax Compliand |
|---|
|---|

|    | Check if Schedule O contains a response or note to any line in this Part V   |          | <del>.</del> | · · | -   |
|----|--|----------|--------------|-----|-----|
| 12 | Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a  | οГ       |              | Yes | No  |
|    | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b   | 0        |              |     |     |
|    | Did the organization comply with backup withholding rules for reportable payments to vendors and reporta   |          |              |     |     |
| C  | gaming (gambling) winnings to prize winners?   |          | 1c           |     |     |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  | 1,072    |              |     |     |
| b  | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)   |          | <b>2</b> b   | Yes |     |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year?  |          | 3a           |     | Νo  |
| b  | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O  | . [      | 3b           |     |     |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authouser, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  |          | 4a           |     | No  |
| b  | If "Yes," enter the name of the foreign country ▶  | nts      |              |     |     |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? .  | . –      | 5a           |     | Νo  |
| b  | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction  | ۱?       | 5b           |     | Νo  |
| c  | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?   | .        |              |     |     |
|    |  | _        | <b>5</b> c   |     |     |
|    | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  | _        | 6a           |     | No  |
| D  | If "Yes," did the organization include with every solicitation an express statement that such contributions were not tax deductible?   | orgiπs   | 6b           |     |     |
| 7  | Organizations that may receive deductible contributions under section 170(c).  |          |              |     |     |
| а  | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for good services provided to the payor?   | s and    | 7a           |     | No  |
| b  | If "Yes," did the organization notify the donor of the value of the goods or services provided?  |          | 7b           |     |     |
|    | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was req file Form 8282?   | uired to | <b>7</b> c   |     | No  |
| d  | If "Yes," indicate the number of Forms 8282 filed during the year  |          |              |     |     |
| e  | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contra   | ıct?     | 7e           |     | No  |
| f  | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | [        | <b>7</b> f   |     | Νo  |
| g  | If the organization received a contribution of qualified intellectual property, did the organization file Form 8 required?   | 8899 as  | 7g           |     |     |
|    | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization Form 1098-C?  | file a   | 7h           |     |     |
| 8  | Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any during the year?  | time     | 8            |     |     |
| 9a | Did the sponsoring organization make any taxable distributions under section 4966?   |          | 9a           |     |     |
|    | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | .        | 9b           |     |     |
| 0  | Section 501(c)(7) organizations. Enter   |          |              |     |     |
| а  | Initiation fees and capital contributions included on Part VIII, line 12   10a   |          |              |     |     |
| b  | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  |          |              |     |     |
| 1  | Section 501(c)(12) organizations. Enter  |          |              |     |     |
|    | Gross income from members or shareholders  |          |              |     |     |
| b  | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )   |          |              |     |     |
| 2a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041  | ,        | 12a          |     |     |
| b  | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |          |              |     |     |
| .3 | Section 501(c)(29) qualified nonprofit health insurance issuers.   |          |              |     |     |
| а  | Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instruction additional information the organization must report on Schedule O  |          | 13a          |     |     |
| b  | Enter the amount of reserves the organization is required to maintain by the states  |          |              |     |     |
| r  | The matter of garden and the constant of the c |          |              |     |     |
|    | Did the organization receive any payments for indoor tanning services during the tax year?   |          | <br>14a      |     | No  |
| та | Did the organization receive any payments for indoor talling services during the tax year?   |          | _7a          |     | INU |

#### Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

|                 | Check if Schedule O contains a response or note to any line in this Part VI  |             |     | 🗸         |
|-----------------|--|-------------|-----|-----------|
| Se              | ction A. Governing Body and Management   |             |     |           |
| _               |  |             | Yes | No        |
| 1a              | Enter the number of voting members of the governing body at the end of the tax year 16   |             |     |           |
|                 | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O   |             |     |           |
| b               | Enter the number of voting members included in line 1a, above, who are independent 15 13   |             |     |           |
| 2               | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  | 2           |     | No        |
| 3               | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.   | 3           |     | No        |
| 4               | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   | 4           |     | No        |
| 5               | Did the organization become aware during the year of a significant diversion of the organization's assets? .   | 5           |     | No        |
| 6               | Did the organization have members or stockholders?   | 6           | Yes |           |
| 7a              | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?   | 7a          | Yes |           |
| b               | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?  | <b>7</b> b  | Yes |           |
| 8               | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following   |             |     |           |
| а               | The governing body?  | 8a          | Yes |           |
|                 | Each committee with authority to act on behalf of the governing body?  | 8b          | Yes |           |
| 9               | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the   |             |     |           |
| _               | organization's mailing address? If "Yes," provide the names and addresses in Schedule O  | 9           |     | No_       |
| Se              | ction B. Policies (This Section B requests information about policies not required by the Internal R   | eveni       | yes | e.)<br>No |
| n-              | Did the organization have local chapters, branches, or affiliates?   | 10a         | 163 | No        |
|                 | If "Yes," did the organization have written policies and procedures governing the activities of such chapters,   |             |     |           |
|                 | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing   | 10b         |     |           |
|                 | the form?  | 11a         |     | No        |
| b               | Describe in Schedule O the process, if any, used by the organization to review this Form 990   |             |     |           |
|                 | Did the organization have a written conflict of interest policy? If "No," go to line 13  | 12a         | Yes |           |
| b               | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | 12b         | Yes |           |
| c               | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done   | <b>12</b> c | Yes |           |
| L3              | Did the organization have a written whistleblower policy?  | 13          | Yes |           |
| 4               | Did the organization have a written document retention and destruction policy?   | 14          | Yes |           |
| L5              | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |             |     |           |
|                 | The organization's CEO, Executive Director, or top management official   | 15a         |     | No        |
| b               | Other officers or key employees of the organization  | 15b         | Yes |           |
|                 | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)   |             |     |           |
|                 | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  | 16a         |     | No        |
| b               | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? |             |     |           |
| <i>C</i> -      |  | <b>16</b> b |     |           |
| <u>5e</u><br>.7 | <b>ction C. Disclosure</b> List the States with which a copy of this Form 990 is required to be filed▶   |             |     |           |
|                 | List the states man milen a copy of this form 550 is required to be medi-  |             |     |           |
| L8              | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply  |             |     |           |
|                 | Own website  |             |     |           |
| L9              | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year   |             |     |           |
| 20              | State the name, address, and telephone number of the person who possesses the organization's books and record ►BRIAN GAMBLE 4100 JOHN R DETROIT, MI 482012013 (313) 576-8935   | S           |     |           |

Part VII

## Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A)<br>Name and Title     | (B) A verage hours per week (list any hours for related organizations below dotted line) | more t | tion (<br>han d<br>on is | one l<br>both | oox,<br>an o<br>/tru: | officer<br>stee) | Former | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---------------------------|--|--------|--------------------------|---------------|-----------------------|------------------|--------|--|--|--|
| See Additional Data Table |  |        |                          |               |                       |                  |        |  |  |  |
|                           | 1  |        |                          |               |                       |                  |        |  |  |  |
| _                         |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           | 1  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       |                  |        |  |  |  |
|                           |  |        |                          |               |                       | <u> </u>         |        |  |  | Form <b>990</b> (2015)   |

| Form 990 (2 | 2015)  |
|-------------|--|
| Part VII    | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |

|   | (A)<br>Name and Title   | Name and Title  A verage hours per week (list any hours and a director/trustee)  A verage hours per week (list any hours and a director/trustee)  A verage hours per word than one box, unless compensation from the organizations (W-organizations |                                   |                       |         | -            |                              |              |             |                    |                     |          |                                 |         |
|---|---|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------------|-------------|--------------------|---------------------|----------|---------------------------------|---------|
|   |   | for related<br>organizations<br>below<br>dotted line)   | individual trustee<br>or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former       | 2/1099      | -MISC)             | 2/1099-11130        |          | rganizati<br>relati<br>organiza | ed      |
| See   | ee Additional Data Table  |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
| 1b<br>c<br>d  | Sub-Total   | s to Part VII, S  | <br>ection A                      | · .                   | •       |              | . •                          |              | 3 56        | 4,066              | 8,446,483           |          |                                 | 932,027 |
| 2<br>2  | Total (add lines 1b and 1c).  Total number of individuals (in                   | cluding but not   | limited t                         | to the                | nse I   | ıste         | d abov                       | e) w         | · ·         | ·                  |                     | <u> </u> |                                 | 752,027 |
| -   | \$100,000 of reportable compe   |   |                                   |                       |         |              | u ubo <b>v</b>               | c) <b>,,</b> | 110 1000140 | a more cr          | ian                 |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          | Yes                             | No No   |
| 3   | Did the organization list any <b>fc</b> on line 1a? <i>If "Yes," complete S</i> |   |                                   |                       | tee,    | key          | emplo                        | yee,         | or highes   | t compen           | sated employee      | 3        |                                 |         |
| 4   | For any individual listed on line organization and related organ                | e 1a, is the sum  | of repo                           | rtabl                 |         |              |                              |              |             |                    |                     | <u> </u> |                                 | No_     |
|   | ındıvıdual  |   |                                   | • •                   | •       | •            | •                            |              |             |                    |                     | 4        | Yes                             |         |
| 5   | Did any person listed on line 1 services rendered to the organ                  |   |                                   |                       |         |              |                              | •            |             | anızatıon<br>• • • | or individual for   | 5        |                                 | No      |
| _   | ection B. Independent Co  | ntractors   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
| 1   | Complete this table for your fiv  | ve highest comp   |                                   |                       |         |              |                              |              |             |                    |                     |          | tax vear                        |         |
| compensation from the organization Report compensation for the calendar year ending with or within the organization'  (A)  Name and business address  Description of services |   |   |                                   |                       |         |              |                              | 1            | (C          | )                  |                     |          |                                 |         |
|   | IN .  | rame and Dusiness   | auui ess                          |                       |         |              |                              |              |             | Des                | cnption of services | $\perp$  | Comper                          | isduufi |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     |          |                                 |         |
|   |   |   |                                   |                       |         |              |                              |              |             |                    |                     | 1        |                                 |         |
| 2   | Total number of independent coi<br>\$100,000 of compensation from               |   |                                   | not                   | lımıt   | ed t         | o those                      | e list       | ed above)   | who rece           | ived more than      |          |                                 |         |

| Part VIII   |        | Statement of Revenue  |  |                         |                         |  |   |  |  |  |  |  |
|---|--------|---|--|-------------------------|-------------------------|--|---|--|--|--|--|--|
|   |        |   | ule O contains a respoi                                | nse or note to any li   | ne in this Part VIII    | <u> , </u>                             |   | <u> </u>   |  |  |  |  |
|   |        |   |  |                         | (A)<br>Total revenue    | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512-514 |  |  |  |  |
| र र   | 1a     | Federated cam   | paigns 1a  |                         |                         |  |   |  |  |  |  |  |
| ant   | b      | Membership du   | ies <b>1b</b>  |                         |                         |  |   |  |  |  |  |  |
| . G   | С      | Fundraising eve   | ents <b>1c</b>   |                         |                         |  |   |  |  |  |  |  |
| Contributions, Gifts, Grants<br>and Other Similar Amounts | d      | Related organiz   | zations 1d   | 2,720,158               |                         |  |   |  |  |  |  |  |
| 3, G  | e      | Government grant  | s (contributions) <b>1e</b>                            |                         |                         |  |   |  |  |  |  |  |
| ion<br>I Si   | f      |   | ons, gifts, grants, and <b>1f</b>                      | 233,350                 |                         | i                                      |   |  |  |  |  |  |
| but<br>the  | _      | Similar amounts no  | ot included above<br>ions included in lines            |                         |                         | -                                      |   |  |  |  |  |  |
| a d d   | g      | 1a-1f \$  | ons included in lines                                  |                         |                         |  |   |  |  |  |  |  |
| Containe  | h      | Total. Add lines  | s 1a-1f  | · · · ·                 | 2,953,508               |  |   |  |  |  |  |  |
| ÷   |        |   |  | Business Code           |                         |  |   |  |  |  |  |  |
| Ve II   | 2a     |   |  | 621400                  | 149,539,182             | 149,539,182                            |   |  |  |  |  |  |
| າ<br>ຊ_   | b<br>c | DRUG CLINICAL ST  |  | 622000<br>900099        | 97,616,234              | 97,616,234                             |   |  |  |  |  |  |
| ي<br>ح  | d      | PROFESSIONAL ME   |  | 621400                  | 15,211,957<br>3,349,301 | 15,211,957<br>3,349,301                |   |  |  |  |  |  |
| Program Service Revenue                                   | e      |   | RVICES REVENUE, OT                                     | 900099                  | 1,261,732               | 1,261,732                              |   |  |  |  |  |  |
| gran  | f      | All other progra  | am service revenue                                     |                         | 9,560,120               | 9,560,120                              |   |  |  |  |  |  |
| ď   | g      | Total Add lines   | s 2a-2f  | •                       | 276,538,526             |  |   |  |  |  |  |  |
|   | 3      |   | come (including dividen                                |                         |                         |  |   |  |  |  |  |  |
|   |        |   | ar amounts)  | F                       | 36,247                  |  |   | 36,247   |  |  |  |  |
|   | 5      |   |  | proceeds                |                         |  |   |  |  |  |  |  |
|   |        | Noyaldos I  | (ı) Real   | (II) Personal           |                         |  |   |  |  |  |  |  |
|   | 6a     | Gross rents   | 3,104  |                         |                         |  |   |  |  |  |  |  |
|   | b      | Less rental   | 0  |                         |                         |  |   |  |  |  |  |  |
|   | c      | expenses<br>Rental income   | 3,104  |                         |                         |  |   |  |  |  |  |  |
|   | d      | or (loss)<br>Net rental inco  | me or (loss)   |                         | 3,104                   |  |   | 3,104  |  |  |  |  |
|   |        |   | (ı) Securities   | (II) Other              |                         |  |   |  |  |  |  |  |
|   | 7a     | Gross amount<br>from sales of<br>assets other<br>than inventory     |  | 60,707                  |                         |  |   |  |  |  |  |  |
|   | b<br>c | Less cost or<br>other basis and<br>sales expenses<br>Gain or (loss) |  | 4,866,191<br>-4,805,484 |                         |  |   |  |  |  |  |  |
|   | d      | Net gain or (los  | ss)  |                         | -4,805,484              |  |   | -4,805,484   |  |  |  |  |
| Other Revenue   | 8a     | events (not inc   | luding s reported on line 1c)                          |                         |                         |  |   |  |  |  |  |  |
| er  |        |   | a  |                         |                         |  |   |  |  |  |  |  |
| Oth   | b      |   | penses b   |                         |                         |  |   |  |  |  |  |  |
|   | 9a     | Gross income f  | (loss) from fundraising from gaming activities ne 19 a | events ▶                |                         |  |   |  |  |  |  |  |
|   | b<br>c |   | penses b<br>(loss) from gaming acti                    | vities                  |                         |  |   |  |  |  |  |  |
|   | 10a    | Gross sales of returns and allo                                     |  | •                       |                         |  |   |  |  |  |  |  |
|   | b<br>c | Net income or i   | oods sold <b>b</b><br>(loss) from sales of inv         |                         |                         |  |   |  |  |  |  |  |
|   | 11a    | Miscellaneous<br>VALET PARKII                                       |  | Business Code<br>900099 | <b>1</b> 55,766         |  |   | <b>1</b> 55,766                                      |  |  |  |  |
|   | b      | MISCELLANEO   |  | 900099                  | 62,319                  |  |   | 62,319   |  |  |  |  |
|   | c      |   |  |                         |                         |  |   |  |  |  |  |  |
|   | d      | A II other reven  | ue   |                         |                         |  |   |  |  |  |  |  |
|   | e      | Total. Add lines  | s 11a-11d  | •                       | 218,085                 |  |   |  |  |  |  |  |
|   | 12     | Total revenue.  | See Instructions .                                     | ▶                       | 274.943.986             | 276.538.526                            | 0                                       | -4.548.048   |  |  |  |  |

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

|    | ot include amounts reported on lines 6b,<br>o, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | <b>(B)</b><br>Program service<br>expenses | (C)<br>Management and<br>general expenses | <b>(D)</b><br>Fundraising<br>expenses |
|----|---|-----------------------|---|---|---------------------------------------|
| 1  | Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21   |                       |   |   |                                       |
| 2  | Grants and other assistance to domestic individuals See Part IV, line 22  | 162,580               | 162,580                                   |   |                                       |
| 3  | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16  |                       |   |   |                                       |
| 4  | Benefits paid to or for members   |                       |   |   |                                       |
| 5  | Compensation of current officers, directors, trustees, and key employees  | 1,201,929             | 135,689                                   | 1,066,240                                 |                                       |
| 6  | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$  |                       |   |   |                                       |
| 7  | Other salaries and wages  | 56,339,653            | 54,959,700                                | 1,379,953                                 |                                       |
| 8  | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)  | 941,917               | 930,699                                   | 11,218                                    |                                       |
| 9  | Other employee benefits   | 8,455,886             | 7,198,599                                 | 1,257,287                                 |                                       |
| 10 | Payroll taxes   | 3,634,546             | 3,591,424                                 | 43,122                                    |                                       |
| 11 | Fees for services (non-employees)   | 3,034,340             | 3,391,424                                 | 43,122                                    |                                       |
| a  | Management  |                       |   |   |                                       |
| b  | Legal   | 301,634               |   | 301,634                                   |                                       |
| c  | Accounting  | 386,816               |   | 386,816                                   |                                       |
| d  | Lobbying  | 300,010               |   | 300,010                                   |                                       |
| e  | Professional fundraising services See Part IV, line 17  |                       |   |   |                                       |
| f  | Investment management fees  |                       |   |   |                                       |
| g  | Other (If line 11g amount exceeds 10% of line 25, column (A)  |                       |   |   |                                       |
| ,  | amount, list line 11g expenses on Schedule O)   | 82,018,330            | 73,625,230                                | 8,393,100                                 |                                       |
| 12 | Advertising and promotion   | 607,277               | 1,200                                     | 606,077                                   |                                       |
| 13 | Office expenses   | 62,164,097            | 62,048,437                                | 115,660                                   |                                       |
| 14 | Information technology  | 10,709,216            |   | 10,709,216                                |                                       |
| 15 | Royalties   |                       |   |   |                                       |
| 16 | Occupancy   | 6,661,074             | 6,358,584                                 | 302,490                                   |                                       |
| 17 | Travel  | 159,623               | 142,756                                   | 16,867                                    |                                       |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials  |                       |   |   |                                       |
| 19 | Conferences, conventions, and meetings  | 74,228                | 69,804                                    | 4,424                                     |                                       |
| 20 | Interest  | 323,526               | 152,785                                   | 170,741                                   |                                       |
| 21 | Payments to affiliates  | 25,000                | 25,000                                    |   |                                       |
| 22 | Depreciation, depletion, and amortization   | 5,964,095             | 5,762,839                                 | 201,256                                   |                                       |
| 23 | Insurance   | 666,136               |   | 666,136                                   |                                       |
| 24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)                 |                       |   |   |                                       |
| а  | QAAP AND PROPERTY TAXES   | 8,160,964             | 8,160,964                                 |   |                                       |
| b  | BAD DEBT EXPENSE  | 4,435,411             | 4,435,411                                 |   |                                       |
| c  | PERMITS & LICENSES  | 147,371               | 141,511                                   | 5,860                                     |                                       |
| d  | DUES & MEMBERSHIPS  | 108,544               | 63,532                                    | 45,012                                    |                                       |
| e  | A II other expenses   | 64,252                | 42,162                                    | 22,090                                    |                                       |
| 25 | <b>Total functional expenses.</b> Add lines 1 through 24e   | 253,714,105           | 228,008,906                               | 25,705,199                                | 0                                     |
| 26 | Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) |                       |   |   |                                       |

Part X Balance Sheet

|                             | τx  | Check if Schedule O contains a response or note to any line in this Part X   |                          |     |                    |
|-----------------------------|-----|--|--------------------------|-----|--------------------|
|                             |     |  | (A)<br>Beginning of year |     | (B)<br>End of year |
|                             | 1   | Cash-non-interest-bearing  | 18,159,472               | 1   | 32,663,041         |
|                             | 2   | Savings and temporary cash investments   |                          | 2   |                    |
|                             | 3   | Pledges and grants receivable, net   | 1,360,683                | 3   | 2,563,375          |
|                             | 4   | Accounts receivable, net   | 12,156,779               | 4   | 18,386,502         |
| Assets                      | 5   | Loans and other receivables from current and former officers, directors,<br>trustees, key employees, and highest compensated employees Complete Part<br>II of<br>Schedule L  |                          |     |                    |
|                             | 6   | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L |                          | 5   |                    |
|                             |     |  |                          | 6   |                    |
| Q                           | 7   | Notes and loans receivable, net  |                          | 7   |                    |
|                             | 8   | Inventories for sale or use  | 3,447,381                | 8   | 3,867,596          |
|                             | 9   | Prepaid expenses and deferred charges  | 677,392                  | 9   | 484,017            |
|                             | 10a | Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  10a 60,523,022  |                          |     |                    |
|                             | ь   | Less accumulated depreciation <b>10b</b> 13,620,075  | 48,639,749               | 10c | 46,902,947         |
|                             | 11  | Investments—publicly traded securities   |                          | 11  |                    |
|                             | 12  | Investments—other securities See Part IV, line 11  |                          | 12  |                    |
|                             | 13  | Investments—program-related See Part IV, line 11   | 113,029                  | 13  | 232,334            |
|                             | 14  | Intangible assets  |                          | 14  |                    |
|                             | 15  | Other assets See Part IV , line 11   | 47,082,541               | 15  | 40,759,558         |
|                             | 16  | Total assets.Add lines 1 through 15 (must equal line 34)   | 131,637,026              | 16  | 145,859,370        |
|                             | 17  | Accounts payable and accrued expenses  | 33,235,716               | 17  | 37,047,311         |
|                             | 18  | Grants payable   |                          | 18  |                    |
|                             | 19  | Deferred revenue   | 263,912                  | 19  | 613,495            |
|                             | 20  | Tax-exempt bond liabilities  |                          | 20  | _                  |
|                             | 21  | Escrow or custodial account liability Complete Part IV of Schedule D   |                          | 21  |                    |
| Liabilities                 | 22  | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified   |                          |     |                    |
| <u>.</u>                    |     | persons Complete Part II of Schedule L   |                          | 22  |                    |
| :≌                          | 23  | Secured mortgages and notes payable to unrelated third parties   | 18,995,821               | 23  | 7,341,221          |
|                             | 24  | Unsecured notes and loans payable to unrelated third parties   |                          | 24  |                    |
|                             | 25  | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24)<br>Complete Part X of Schedule D  |                          |     |                    |
|                             |     |  | 4,113,027                | 25  | 5,883,634          |
|                             | 26  | Total liabilities.Add lines 17 through 25  | 56,608,476               | 26  | 50,885,661         |
| ses                         |     | Organizations that follow SFAS 117 (ASC 958), check here ▶   |                          |     |                    |
| <u>la</u>                   | 27  | Unrestricted net assets  | 74,312,129               | 27  | 93,412,767         |
| ထိ                          | 28  | Temporarily restricted net assets  | 716,421                  | 28  | 1,560,942          |
| <u> </u>                    | 29  | Permanently restricted net assets  |                          | 29  |                    |
| Net Assets or Fund Balances |     | Organizations that do not follow SFAS 117 (ASC 958), check here ▶  |                          |     |                    |
| ts (                        | 30  | Capital stock or trust principal, or current funds   |                          | 30  |                    |
| set                         | 31  | Paid-in or capital surplus, or land, building or equipment fund  |                          | 31  |                    |
| As                          | 32  | Retained earnings, endowment, accumulated income, or other funds   |                          | 32  |                    |
| Vet                         | 33  | Total net assets or fund balances  | 75,028,550               | 33  | 94,973,709         |
| _                           | 34  | Total liabilities and net assets/fund balances   | 131,637,026              | 34  | 145,859,370        |
|                             | 1   | II II I I I I  | 101,007,020              | J-  | 1.10,000,070       |

|     | 1990 (2015)  |         |            | +     | Page <b>12</b> |
|-----|--|---------|------------|-------|----------------|
| Par | t XI Reconcilliation of Net Assets   |         |            |       |                |
|     | Check if Schedule O contains a response or note to any line in this Part XI  |         |            |       | . 🗸            |
|     |  |         |            |       |                |
| 1   | Total revenue (must equal Part VIII, column (A), line 12)  | 1       |            | 274,9 | 43,986         |
| 2   | Total expenses (must equal Part IX, column (A), line 25)   | 2       |            | 2525  |                |
| 3   | Revenue less expenses Subtract line 2 from line 1  | 2       |            | 253,/ | 14,105         |
| -   |  | 3       |            | 21,2  | 29,881         |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  | 4       |            | 75,0  | 28,550         |
| 5   | Net unrealized gains (losses) on investments   |         |            |       |                |
| 6   | Donated services and use of facilities   | 5       |            |       | 5,319          |
| Ŭ   | bollated services and use of facilities  | 6       |            |       |                |
| 7   | Investment expenses  | 7       |            |       |                |
| 8   | Prior period adjustments   |         |            |       |                |
| 9   | Other changes in net assets or fund balances (explain in Schedule O)   | 8       |            |       |                |
| ,   | other changes in her assets of fund balances (explain in schedule o)   | 9       |            | -1,2  | 90,041         |
| 10  | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))  | 10      |            | 94,9  | 73,709         |
| Par | t XII Financial Statements and Reporting   |         |            | •     |                |
|     | Check if Schedule O contains a response or note to any line in this Part XII   |         |            |       | . 🔽            |
|     |  |         |            | Yes   | No             |
| 1   | Accounting method used to prepare the Form 990   | _       |            |       |                |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?  |         | 2a         |       | No             |
|     | If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie<br>a separate basis, consolidated basis, or both  | ewed or | ו          |       |                |
|     | Separate basis Consolidated basis Both consolidated and separate basis   |         |            |       |                |
| b   | Were the organization's financial statements audited by an independent accountant?   |         | 2b         | Yes   |                |
|     | If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both   | arate   |            |       |                |
|     | Separate basis  Consolidated basis  Both consolidated and separate basis   |         |            |       |                |
| c   | If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig of the audit, review, or compilation of its financial statements and selection of an independent accountant |         | <b>2</b> c | Yes   |                |
|     | If the organization changed either its oversight process or selection process during the tax year, explain Schedule $O$  | ın      |            |       |                |
| 3a  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the  | ne      | 3a         |       | No             |
|     | Single Audit Act and OMB Circular A-133?   |         |            |       |                |

#### **Additional Data**

Software ID:

Software Version:

**EIN:** 20-1649466

Name: BARBARA ANN KARMANOS CANCER HOSPITAL

#### Form 990, Part III, Line 4a

(Code ) (Expenses \$ 54,064,844 Including grants of \$ 12,482 ) (Revenue \$ 97,616,234 )

INPATIENT HEALTH CARE DELIVERY & MANAGEMENT BARBARA ANN KARMANOS CANCER HOSPITAL IS DEDICATED TO THE DELIVERY OF CANCER CARE SERVICES, THE TREATMENT AND CARE OF CANCER PATIENTS AND THE PREVENTION OF CANCER ADDITIONALLY, KARMANOS PROMOTES, ENCOURAGES, AIDS AND PERFORMS SCIENTIFIC INVESTIGATIONS AND RESEARCH ADDRESSING THE CAUSE, TREATMENT AND PREVENTION OF CANCER ESSENTIAL CANCER MEDICAL SERVICES ARE PROVIDED TO THE COMMUNITY FROM OCTOBER 2015 TO SEPTEMBER 2016, KARMANOS HAD 25,191 PATIENT DAYS AND 3,288 DISCHARGES FOR AN AVERAGE LENGTH OF STAY OF 7 66 DAYS IN ADDITION, THERE WERE 281 BONE MARROW TRANSPLANT CASES, 973 INPATIENT SURGICAL CASES, AND 2,600 INPATIENT IMAGING CASES

#### Form 990, Part III, Line 4b

(Expenses \$

(Code

AMBULATORY SERVICES THE BARBARA ANN KARMANOS CANCER HOSPITAL PROVIDED MEDICAL SERVICES TO CANCER PATIENTS INCLUDING RADIATION ONCOLOGY, CHEMOTHERAPY, BONE MARROW TRANSPLANT, MAMMOGRAPHY AND HEMATOLOGY CONSULTATIVE, DIAGNOSTIC AND TREATMENT SERVICES

including grants of \$

42.542 ) (Revenue \$

163.710.335 )

158.243.475

ESSENTIAL CANCER AND MEDICAL SERVICES ARE PROVIDED TO THE COMMUNITY FROM OCTOBER 2015 TO SEPTEMBER 2016, THE FOLLOWING OUTPATIENT STATISTICS WERE REPORTED CLINICAL VISITS OF 63,268, INFUSION PATIENTS OF 30,698, IMAGING PROCEDURES OF 56,361, PHERESIS PATIENTS TOTALLED 3.558. INPATIENT AND OUTPATIENT RADIATION ONCOLOGY PROCEDURES OF 25,706 AND OUTPATIENT SURGICAL CASES OF 2,037

#### Form 990, Part III, Line 4c

(Code (Expenses \$ 15,700,587 including grants of \$

107,556 ) (Revenue \$ 15.211.957) THE BARBARA ANN KARMANOS CANCER HOSPITAL PROMOTES. AIDS AND PERFORMS SCIENTIFIC INVESTIGATIONS AND RESEARCH ADDRESSING THE CAUSE.

ACTIVE CLINICAL DRUG TRIALS. 828 PATIENTS WILLING TO PARTICIPATE OF WHICH 486 WERE ELIGIBLE AND REGISTERED AS PARTICIPANTS

TREATMENTS AND PREVENTION OF CANCER PHASE 1 CLINIC VISITS OF 651, PHASE 1 INFUSION PATIENT VISITS OF 2,730 AT SEPTEMBER 30, 2016, KCC HAD 322

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(F) Estimated amount

ofother

compensation from the

organization and

related organizations

27,116

220,450

447,301

0

0

0

0

6,165,080

0

| Compensated Employees, and Inde                 | pendent Cor  | itracto  | rs                       |                      |                        |                           |        | Ī   | i   |
|---|--|--|--------------------------|----------------------|------------------------|---------------------------|--------|---|---|
| <b>(A)</b><br>Name and Title                    | (B) A verage hours per week (list any hours for related organizations below dotted line) | Posti<br>more to<br>perso a<br>and individual trustee<br>or director | ion (<br>han o<br>n is b | ne b<br>oth<br>ctor, | ox, i<br>an o<br>/trus | unless<br>fficer<br>stee) | Former | ( <b>D</b> ) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099-MISC) |
| THOMAS A GOSS<br>CHAIR                          | 1 00   | х  |                          | х                    |                        |                           |        | 0   | 0   |
| TIMOTHY MONAHAN<br>VICE CHAIR                   | 1 00   | х  |                          | ×                    |                        |                           |        | 0   | 0   |
| MARGARET DIMOND PRESIDENT KCC (PARTIAL FY)      | 40 00<br>1 00  | х  |                          | ×                    |                        |                           |        | 0   | 633,677   |
| JIM BENNETHUM<br>BOARD MEMBER                   | 0 00   | x  |                          |                      |                        |                           |        | 0   | 0   |
| GEROLD BEPLER MD PHD PRESIDENT KCI/BOARD MEMBER | 20 00  | х  |                          |                      |                        |                           |        | 0   | 757,147   |
| KAREN CULLEN BOARD MEMBER                       | 1 00   | х  |                          |                      |                        |                           |        | 0   | 0   |

0 00 1 00

1 00 1 00

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MYRON FRASIER

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

PHIL INCARNATI

BOARD MEMBER

RICHARD M GABRYS

REV FR S SCOTT HUNTER

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(F) Estimated amount

ofother

compensation

from the

organization and related organizations

0

0

0

0

0

626

115,999

| Compensated Employees, and Inde    | pendent cor  | itracti              | 115                      |             |                        |                          |        | 1  |   |
|------------------------------------|--|----------------------|--------------------------|-------------|------------------------|--------------------------|--------|--|---|
| (A)<br>Name and Title              | (B) A verage hours per week (list any hours for related organizations below dotted line) | Position or director | ion (<br>han o<br>n is b | ne b<br>oth | ox, l<br>an o<br>/trus | inless<br>fficer<br>tee) | Former | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099-MISC) |
| TOM KALAS<br>BOARD MEMBER          | 1 00   | х                    |                          |             |                        |                          |        | 0  | 0   |
| W JAMES PROWSE<br>BOARD MEMBER     | 1 00   | х                    |                          |             |                        |                          |        | 0  | 0   |
| DANIEL RET<br>BOARD MEMBER         | 1 00<br>0 00   | х                    |                          |             |                        |                          |        | 0  | 0   |
| ANTHONY J RUSCIANO<br>BOARD MEMBER | 1 00<br>0 00   | х                    |                          |             |                        |                          |        | 0  | 0   |

1 00

1 00 1 00

0 00 40 00

> 0 00

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JACK SOBEL MD

BOARD MEMBER

BOARD MEMBER

GEORGE H YOO MD

ELIZABETH HEATH

CHIEF MEDICAL OFFICER

MAUREEN L STAPLETON

MANUEL VALDIVISEO

BOARD MEMBER (PARTIAL FY)

BOARD MEMBER (PARTIAL FY)

BOARD MEMBER (PARTIAL FY)

ANTOINETTE J WOZNIAK MD

.....

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......

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** 

(F) Estimated amount ofother compensation from the

organization and related organizations

24,236

18,946

11,375

13,402

12,970

34,329

33,996

30,805

22,901

33,574

0

0

0

0

0

0

221,062

649,660

617,018

595,010

578,275

556,493

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Х

Х

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| (A)<br>Name and Title                                   | (B) A verage hours per week (list any hours for related organizations below dotted line) | Position and individual trustee or director | ion (<br>nan o<br>n is b | ne b<br>ooth<br>ctor, | ox, ι<br>an o<br>/trus | inless<br>fficer<br>tee) | Former | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099-MISC) |
|---|--|---|--------------------------|-----------------------|------------------------|--------------------------|--------|--|---|
| JUSTIN KLAMERUS MD<br>INTERIM PRESIDENT KCC             | 20 00  |   |                          | х                     |                        |                          |        | 0  | 490,271   |
| BRIAN GAMBLE TREASURER/CFO                              | 20 00  |   |                          | x                     |                        |                          |        | 0  | 222,256   |
| PAMELA MOLLAN CONTROLLER                                | 20 00  |   |                          |                       | х                      |                          |        | 0  | 178,052   |
| KATHLEEN CAROLIN SENIOR VP, AMBULATORY AND SUPPORT SVCS | 40 00  |   |                          |                       | х                      |                          |        | 230,549  | 0   |
| KAREN GOLDMAN   | 40 00  |   |                          |                       |                        |                          |        |  |   |

0 00 40 00

0 00 40 00

0 00 40 00

0 00 40 00

0 00 40 00

0 00

......

SENIOR VP, CNO

**RADIOLOGIST** 

HUSSEIN AOUN

RADIOLOGIST

**RADIOLOGIST** 

RADIOLOGIST

JULIE SULTZ

RADIOLOGIST

ALIT AMIT-YOUSIF

MICHAEL PETRICH

NATASHA ROBINETTE

.....

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

**Public Charity Status and Public Support** Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

BARBARA ANN KARMANOS CANCER HOSPITAL

**SCHEDULE A** 

(Form 990 or

990EZ)

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

**Employer identification number** 

DLN: 93493223005267

|      |          |   |                  |  |                         |                         | 20-1649466               |                             |  |  |
|------|----------|---|------------------|--|-------------------------|-------------------------|--------------------------|-----------------------------|--|--|
|      | rt I     |   |                  | <b>tatus</b> (All organiza                             |                         |                         |                          | ons.                        |  |  |
| The  | organı   | zation is not a private fo  | oundation beca   | ause it is (For lines 1                                | through 11, ch          | eck on <b>ly</b> one b  | ox)                      |                             |  |  |
| 1    |          | A church, convention  | of churches, o   | r association of churc                                 | hes described i         | n <b>section 170(</b> 1 | b)(1)(A)(i).             |                             |  |  |
| 2    | Ė        | A school described in   | section 170(b    | <b>)(1)(A)(ii).</b> (Attach So                         | chedule E (Form         | n 990 or 990-E          | Z))                      |                             |  |  |
| 3    | Ī        | A hospital or a cooper  | ative hospital   | service organization of                                | described in <b>sec</b> | tion 170(b)(1)          | (A)(iii).                |                             |  |  |
| 4    |          | A medical research or   | ganization ope   | erated in conjunction v                                | with a hospital c       | lescribed in <b>se</b>  | ction 170(b)(1)(A)(iii   | ). Enter the                |  |  |
|      | J        | hospital's name, city,  | -                | ,  | '                       |                         | ( // // //               | •                           |  |  |
| 5    |          | An organization opera<br>170(b)(1)(A)(iv).(C  |                  | nefit of a college or un                               | iversity owned          | or operated by          | a governmental unit o    | lescribed in <b>section</b> |  |  |
| 6    | _        | A federal, state, or loc  | •                | •  | described in se         | ection 170(b)(1         | Ι)(Δ)(ν)                 |                             |  |  |
| 7    | <u> </u> |   | 2                | 5  |                         |                         | ,, ,, ,                  | ieneral nublic              |  |  |
| •    | l        | An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in <b>section 170(b)(1)(A)(vi).</b> (Complete Part II) |                  |  |                         |                         |                          |                             |  |  |
| 8    |          | A community trust de  |                  |  |                         | tII)                    |                          |                             |  |  |
| 9    | <u> </u> | •   |                  | ves (1) more than 33                                   |                         | ,                       | ibutions, membership     | fees, and gross             |  |  |
|      | ı        | receipts from activition  | es related to it | s exempt functions—s                                   | subject to certa        | in exceptions,          | and (2) no more than     | 331/3% of its support       |  |  |
|      |          | 5   |                  | unrelated business ta:<br>ee <b>section 509(a)(2).</b> | •                       |                         | 1 tax) from businesse    | es acquired by the          |  |  |
| 10   | _        | An organization organ   |                  |  |                         |                         | n 509(a)(4).             |                             |  |  |
| 11   | <u> </u> | An organization organ   | •                | •  | •                       | •                       |                          | ut the nurnoses of          |  |  |
|      | ļ        | one or more publicly s  |                  |  |                         |                         |                          |                             |  |  |
|      |          | the box in lines 11a th   |                  |  |                         |                         |                          |                             |  |  |
| а    |          | <b>Type I.</b> A supporting of  | -                |  | ,                       |                         | 2 ( // / /               | , , , , ,                   |  |  |
|      |          | supported organizatio   | , ,              |  | -                       | ty of the direct        | ors or trustees of the   | supporting                  |  |  |
| L    | _        | organization You mus Type II. A supporting  |                  |  |                         |                         | rtad arasmisstics(a) h   | barring control or          |  |  |
| Ь    |          | management of the su  | _                | •  |                         |                         | 5 ,,,                    | , -                         |  |  |
|      |          | must complete Part I  |                  |  | same persons t          | nat control of f        | nanage the supported     | organization(3) 100         |  |  |
| С    |          | Type III functionally   | •                |  | n operated in c         | onnection with          | , and functionally integ | grated with, its            |  |  |
|      | J        | supported organizatio   | n(s) (see instr  | uctions) You must co                                   | mplete Part IV          | , Sections A , D,       | and E.                   | •                           |  |  |
| d    | Г        | Type III non-function   |                  |  |                         |                         |                          |                             |  |  |
|      |          | not functionally integr   | _                |  | •                       |                         | ement and an attentiv    | eness requirement           |  |  |
| e    | _        | (see instructions) <b>Yo</b><br>Check this box if the o   | •                | -  | •                       |                         | catune I Tune II T       | vne III functionally        |  |  |
|      | l        | integrated, or Type II  |                  |  |                         |                         | 3 a 1 ypc 1, 1 ypc 11, 1 | ype III functionally        |  |  |
| f    | Ente     | r the number of support   |                  |  |                         |                         |                          |                             |  |  |
| g    |          | Provide the following i   |                  |  |                         |                         |                          |                             |  |  |
| _    |          | J   |                  |  |                         |                         |                          |                             |  |  |
|      |          | (i)   | (ii)EIN          | (iii)  | (iv)                    |                         | (v)                      | (vi)                        |  |  |
| Nan  | ne of s  | supported organization  | ` ′              | Type of  | Is the orga             |                         | A mount of               | A mount of other            |  |  |
|      |          |   |                  | organization   | listed in your          |                         | monetary support         | support (see                |  |  |
|      |          |   |                  | (described on lines                                    | docume                  | ent?                    | (see instructions)       | instructions)               |  |  |
|      |          |   |                  | 1-9 above (see   |                         |                         |                          |                             |  |  |
|      |          |   |                  | instructions))   |                         |                         |                          |                             |  |  |
|      |          |   |                  |  | V                       | B.1 -                   | 1                        |                             |  |  |
|      |          |   |                  |  | Yes                     | No                      |                          |                             |  |  |
|      |          |   |                  |  |                         |                         |                          |                             |  |  |
|      |          |   |                  |  |                         |                         |                          |                             |  |  |
| Tota | 1        |   |                  |  |                         |                         |                          |                             |  |  |

| Sche        | edule A (Form 990 or 990-EZ) 2015                                   | 5                         |                     |                       |                     |                    | Page <b>2</b>    |
|-------------|---|---------------------------|---------------------|-----------------------|---------------------|--------------------|------------------|
| Pa          | rt II Support Schedule fo   | r Organizatio             | ns Described        | in Sections 1         | 170(b)(1)(A)(       | iv) and 170(       | b)(1)(A)(vi)     |
|             | (Complete only if you<br>Part III. If the organize                  | checked the bo            | ox on line 5, 7,    | or 8 of Part I o      | r if the organiza   | ition failed to (  | qualify under    |
|             | ection A. Public Support  | ation rails to qu         | iality under the    | tests listed bei      | ow, piease con      | ipiete rait III.   | 1                |
|             | Calendar year   |                           |                     |                       |                     |                    |                  |
| (or         | fiscal year beginning in) ▶   | (a)2011                   | <b>(b)</b> 2012     | (c)2013               | <b>(d)</b> 2014     | <b>(e)</b> 2015    | <b>(f)</b> Total |
| 1           | Gifts, grants, contributions, and                                   |                           |                     |                       |                     |                    |                  |
|             | membership fees received (Do  |                           |                     |                       |                     |                    |                  |
| 2           | not include any unusual grants ) Tax revenues levied for the        |                           |                     |                       |                     |                    |                  |
| -           | organization's benefit and either                                   |                           |                     |                       |                     |                    |                  |
|             | paid to or expended on its behalf                                   |                           |                     |                       |                     |                    |                  |
| 3           | The value of services or facilities                                 |                           |                     |                       |                     |                    |                  |
|             | furnished by a governmental unit to the organization without charge |                           |                     |                       |                     |                    |                  |
| 4           | <b>Total.</b> Add lines 1 through 3                                 |                           |                     |                       |                     |                    |                  |
| 5           | The portion of total contributions                                  |                           |                     |                       |                     |                    |                  |
| -           | by each person (other than a  |                           |                     |                       |                     |                    |                  |
|             | governmental unit or publicly                                       |                           |                     |                       |                     |                    |                  |
|             | supported organization) included on line 1 that exceeds 2% of the   |                           |                     |                       |                     |                    |                  |
|             | amount shown on line 11, column                                     |                           |                     |                       |                     |                    |                  |
|             | (f)   |                           |                     |                       |                     |                    |                  |
| 6           | Public support. Subtract line 5                                     |                           |                     |                       |                     |                    |                  |
| _           | from line 4   |                           |                     |                       |                     |                    |                  |
|             | ection B. Total Support   | T                         | T                   | 1                     | 1                   |                    | T                |
| 100         | Calendar year<br>fiscal year beginning in) ▶                        | (a)2011                   | <b>(b)</b> 2012     | (c)2013               | (d)2014             | <b>(e)</b> 2015    | (f)Total         |
| 7           | A mounts from line 4  |                           |                     |                       |                     |                    |                  |
| 8           | Gross income from interest,   |                           |                     |                       |                     |                    |                  |
|             | dividends, payments received on                                     |                           |                     |                       |                     |                    |                  |
|             | securities loans, rents, royalties                                  |                           |                     |                       |                     |                    |                  |
| _           | and income from similar sources                                     |                           |                     |                       |                     |                    |                  |
| 9           | Net income from unrelated business activities, whether or           |                           |                     |                       |                     |                    |                  |
|             | not the business is regularly                                       |                           |                     |                       |                     |                    |                  |
|             | carried on  |                           |                     |                       |                     |                    |                  |
| 10          | Other income Do not include   |                           |                     |                       |                     |                    |                  |
|             | gain or loss from the sale of                                       |                           |                     |                       |                     |                    |                  |
|             | capital assets (Explain in Part<br>VI )                             |                           |                     |                       |                     |                    |                  |
| 11          | Total support. Add lines 7  |                           |                     |                       |                     |                    |                  |
|             | through 10  |                           |                     |                       |                     |                    |                  |
| 12          | Gross receipts from related activit                                 | ies, etc (see inst        | tructions)          |                       |                     | 12                 |                  |
| 13          | First five years.If the Form 990 is                                 | for the organizati        | on's first, second  | , third, fourth, or t | fifth tax year as a | section 501(c)(    | 3) organization, |
|             | check this box and <b>stop here</b>                                 |                           |                     |                       |                     | ▶ 🗀                |                  |
| S           | ection C. Computation of Pu   |                           |                     |                       |                     |                    |                  |
| 14          | Public support percentage for 201                                   | 5 (line 6, column         | (f) divided by line | e 11, column (f))     |                     | 14                 |                  |
| 15          | Public support percentage for 201                                   | 4 Schedule A, Pa          | rt II, line 14      |                       |                     | 15                 | _                |
| <b>16</b> a | 33 1/3% support test-2015.If the                                    | organization did          | not check the bo    | x on line 13, and l   | line 14 is 33 1/3%  | or more, check     | this box         |
|             | and <b>stop here.</b> The organization qu                           | alıfıes as a public       | ly supported org    | anızatıon             |                     |                    | ▶┌               |
| b           | <b>33 1/3% support test—2014.</b> If the                            | organization did          | not check a box     | on line 13 or 16a,    | and line 15 is 33,  | 1/3% or more, o    | heck this        |
|             | box and <b>stop here.</b> The organization                          |                           |                     | _                     |                     |                    | ▶                |
| 17a         | 10%-facts-and-circumstances test                                    |                           |                     |                       |                     |                    |                  |
|             | is 10% or more, and if the organization mo                          |                           |                     |                       |                     |                    | artad            |
|             | in Part VI how the organization me                                  | ets the IdCtS-dfl         | u-circumstances     | test The organi       | ization qualines a  | s a publicity supp | orted<br>▶ [     |
| b           | organization  10%-facts-and-circumstances test                      | <b>—2014.</b> If the ora: | anization did not   | check a box on lir    | ne 13. 16a. 16b. d  | or 17a. and line   | F 1              |
| _           | 15 is 10% or more, and if the orga                                  |                           |                     |                       |                     |                    |                  |
|             | Explain in Part VI how the organiza                                 |                           |                     |                       |                     |                    | cly              |
|             | supported organization  |                           |                     |                       |                     |                    | ▶ □              |
| 18          | Private foundation. If the organizat                                | ion did not check         | a box on line 13    | , 16a, 16b, 17a, ı    | or 17b, check this  | box and see        | _                |
|             | instructions  |                           |                     |                       |                     |                    | ▶┌               |

Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part

|          | II. If the organization  | <u>n fails to qualif</u> | y under the tes    | sts listed below     | <u>, please comple</u> | ete Part II   | i.)               |        |
|----------|--|--------------------------|--------------------|----------------------|------------------------|---------------|-------------------|--------|
| _Se      | ction A. Public Support  |                          |                    | 1                    | 1                      | 1             |                   |        |
| / a.v. 6 | Calendar year iscal year beginning in) ▶                             | (a)2011                  | <b>(b)</b> 2012    | <b>(c)</b> 2013      | (d)2014                | <b>(e)</b> 20 | 15 <b>(f)</b> To  | tal    |
| (or 1    | Gifts, grants, contributions, and                                    |                          |                    |                      |                        |               |                   |        |
| •        | membership fees received (Do   |                          |                    |                      |                        |               |                   |        |
|          | not include any "unusual grants ")                                   |                          |                    |                      |                        |               |                   |        |
| 2        | Gross receipts from admissions,                                      |                          |                    |                      |                        |               |                   |        |
|          | merchandise sold or services   |                          |                    |                      |                        |               |                   |        |
|          | performed, or facilities furnished                                   |                          |                    |                      |                        |               |                   |        |
|          | in any activity that is related to                                   |                          |                    |                      |                        |               |                   |        |
|          | the organization's tax-exempt purpose                                |                          |                    |                      |                        |               |                   |        |
| 3        | Gross receipts from activities                                       |                          |                    |                      |                        |               |                   |        |
| •        | that are not an unrelated trade or                                   |                          |                    |                      |                        |               |                   |        |
|          | business under section 513   |                          |                    |                      |                        |               |                   |        |
| 4        | Tax revenues levied for the  |                          |                    |                      |                        |               |                   |        |
|          | organization's benefit and either                                    |                          |                    |                      |                        |               |                   |        |
| _        | paid to or expended on its behalf                                    |                          |                    |                      |                        |               |                   |        |
| 5        | The value of services or facilities furnished by a governmental unit |                          |                    |                      |                        |               |                   |        |
|          | to the organization without charge                                   |                          |                    |                      |                        |               |                   |        |
| 6        | <b>Total.</b> Add lines 1 through 5                                  |                          |                    |                      |                        |               |                   |        |
|          | Amounts included on lines 1, 2,                                      |                          |                    |                      |                        |               |                   |        |
| ,        | and 3 received from disqualified                                     |                          |                    |                      |                        |               |                   |        |
|          | persons  |                          |                    |                      |                        |               |                   |        |
| b        | A mounts included on lines 2 and                                     |                          |                    |                      |                        |               |                   |        |
|          | 3 received from other than   |                          |                    |                      |                        |               |                   |        |
|          | disqualified persons that exceed the greater of \$5,000 or 1% of     |                          |                    |                      |                        |               |                   |        |
|          | the amount on line 13 for the year                                   |                          |                    |                      |                        |               |                   |        |
| С        | Add lines 7a and 7b  |                          |                    |                      |                        |               |                   |        |
| 8        | Public support. (Subtract line 7c                                    |                          |                    |                      |                        |               |                   |        |
|          | from line 6 )  |                          |                    |                      |                        |               |                   |        |
| Se       | ction B. Total Support   |                          |                    |                      |                        |               |                   |        |
|          | Calendar year  | (a)2011                  | <b>(b)</b> 2012    | (c)2013              | (d)2014                | <b>(e)</b> 20 | 15 <b>(f)</b> To  |        |
| (or f    | iscal year beginning in) 🟲   | (a)2011                  | (6)2012            | (6)2013              | (4)2017                | (6)20         | (1)10             |        |
| 9        | A mounts from line 6   |                          |                    |                      |                        |               |                   |        |
| 10a      | Gross income from interest,  |                          |                    |                      |                        |               |                   |        |
|          | dividends, payments received on                                      |                          |                    |                      |                        |               |                   |        |
|          | securities loans, rents, royalties and income from similar sources   |                          |                    |                      |                        |               |                   |        |
| b        | Unrelated business taxable   |                          |                    |                      |                        |               |                   |        |
| _        | income (less section 511 taxes)                                      |                          |                    |                      |                        |               |                   |        |
|          | from businesses acquired after                                       |                          |                    |                      |                        |               |                   |        |
|          | June 30, 1975  |                          |                    |                      |                        |               |                   |        |
| С        | Add lines 10a and 10b  |                          |                    |                      |                        |               |                   |        |
| 11       | Net income from unrelated  |                          |                    |                      |                        |               |                   |        |
|          | business activities not included in line 10b, whether or not the     |                          |                    |                      |                        |               |                   |        |
|          | business is regularly carried on                                     |                          |                    |                      |                        |               |                   |        |
| 12       | Other income Do not include  |                          |                    |                      |                        |               |                   |        |
|          | gain or loss from the sale of  |                          |                    |                      |                        |               |                   |        |
|          | capital assets (Explain in Part                                      |                          |                    |                      |                        |               |                   |        |
| 4.7      | VI) Total support. (Add lines 9, 10c,                                |                          |                    |                      |                        |               |                   |        |
| 13       | 11, and 12)  |                          |                    |                      |                        |               |                   |        |
| 14       | First five years.If the Form 990 is t                                | for the organizati       | on's first, second | l, third, fourth, or | fıfth tax year as a    | section 5     | 01(c)(3) organiz  | ation, |
|          | check this box and <b>stop here</b>                                  | <del>-</del>             |                    |                      | •                      |               | ▶ □               |        |
| Se       | ction C. Computation of Pub  | lic Support P            | ercentage          |                      |                        |               |                   |        |
| 15       | Public support percentage for 2015                                   |                          |                    | e 13, column (f))    |                        | 15            |                   |        |
| 16       | Public support percentage from 20                                    |                          |                    |                      |                        | -             |                   |        |
|          |  |                          |                    |                      |                        | 16            |                   |        |
|          | ction D. Computation of Inv  |                          |                    |                      |                        |               |                   |        |
| 17       | Investment income percentage for                                     | <b>2015</b> (line 10c, c | olumn (f) divided  | by line 13, colur    | nn (f))                | 17            |                   |        |
| 18       | Investment income percentage from                                    | n <b>2014</b> Schedule   | A, Part III, line  | 17                   |                        | 18            |                   |        |
| 19a      | 33 1/3% support tests—2015.If the                                    | organization did         | not check the b    | ox on line 14, and   | l line 15 is more t    | han 33 1/3    | %, and line 17 is | s not  |
|          | more than 33 1/3%, check this box                                    | _                        |                    |                      |                        |               |                   | • [    |
| ь        | 33 1/3% support tests—2014.If the                                    |                          |                    |                      |                        |               |                   |        |
|          | 18 is not more than 33 1/3%, chec                                    | -                        |                    |                      |                        |               |                   | ▶□     |
| 20       | Private foundation.If the organizat                                  |                          | -                  | •                    |                        | -             |                   | 一 '    |

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and complete Part V)

|    | I, complete Sections A and D, and complete Part V )  |             |     |    |
|----|--|-------------|-----|----|
| Se | ction A. All Supporting Organizations  |             |     |    |
| 1  | Are all of the organization's supported organizations listed by name in the organization's governing documents?  If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.  | 1           | Yes | No |
| 2  | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?  If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section   | 2           |     |    |
| 3а | 509(a)(1) or (2)  Did the organization have a supported organization described in section 501(c)(4), (5), or (6)?  If "Yes," answer (b) and (c) below  | 3a          |     |    |
| b  | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)?  If "Yes," describe in <b>Part VI</b> when and how the organization made the determination  | 3b          |     |    |
| c  | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?  If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use   | <b>3</b> c  |     |    |
|    | Was any supported organization not organized in the United States ("foreign supported organization")?  If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below  | 4a          |     |    |
| b  | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?  If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations  | 4b          |     |    |
| c  | Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^2$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes   | <b>4</b> c  |     |    |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year?  If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document) | 5a          |     |    |
|    | <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?   | 5b          |     |    |
| С  | <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?  | <b>5</b> c  |     |    |
| 6  | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .   | 6           |     |    |
| 7  | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)   | 7           |     |    |
| 8  | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part II of Schedule L (Form 990)   | 8           |     |    |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .  | 9a          |     |    |
| b  | Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .  | 9b          |     |    |
|    | Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .   | 9c          |     |    |
|    | Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below  | 10a         |     |    |
| b  | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)  | <b>10</b> b |     |    |
| 1  | Has the organization accepted a gift or contribution from any of the following persons?  |             |     |    |
| а  | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?  | 11a         |     |    |
| b  | A family member of a person described in (a) above?  | <b>11</b> b |     |    |

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI

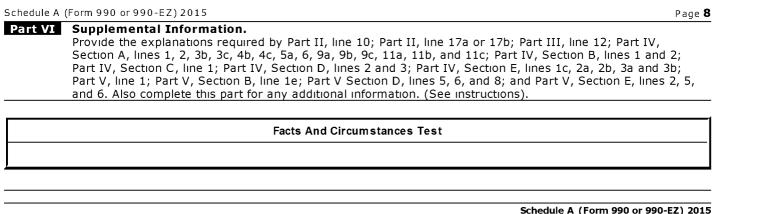
**11**c

| Pai | rt IV Supporting Organizations (continued)  |                |     |     |
|-----|---|----------------|-----|-----|
| Se  | ection B. Type I Supporting Organizations   |                |     |     |
|     |   |                | Yes | No  |
| 1   | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year | 1              |     |     |
| 2   | Did the organization operate for the benefit of any supported organization other than the supported organization (state operated, supervised, or controlled the supporting organization?  If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization  | 2              |     |     |
| Se  | ection C. Type II Supporting Organizations  |                |     |     |
|     |   |                | Yes | No  |
| 1   | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?  If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same person that controlled or managed the supported organization(s)  | s <b>1</b>     |     |     |
| S   | ection D. All Type III Supporting Organizations   |                |     |     |
|     | ection B. An Type III Supporting Organizations  |                | Yes | No  |
| 1   | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided  | ? 1            | Tes | 110 |
| 2   | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization?  If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)  | 2              |     |     |
| 3   | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?  If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard   | 3              |     |     |
| -   | action E. Type III Eurotionally Integrated Connecting Organizations   |                |     |     |
| 1   | instructions)   |                |     |     |
| 2   | Activities Test_Answer (a) and (b) below.   |                | Yes | No  |
| ā   | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive?  If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities  | e<br><b>2a</b> |     |     |
| t   | b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in?  If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement  | f<br>2b        |     |     |
| 3   | Parent of Supported Organizations Answer (a) and (b) below.   |                |     |     |
| ā   | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees each of the supported organizations? <i>Provide details in Part VI</i>   | of <b>3a</b>   |     |     |
| t   | b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard   | 3b             |     |     |

### Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

|   | heck here if the organization satisfied the Integral Part Test as a qualifying $\mathfrak t$  | rust on N | ov 20,1970 <b>See inst</b> | ructions. All other           |
|---|---|-----------|----------------------------|-------------------------------|
| T | ype III non-functionally integrated supporting organizations must complete  | Sections  | A through E                | Г                             |
|   |   |           |                            | (B) Current Yea               |
|   | Section A - Adjusted Net Income   |           | (A) Prior Year             | (B) Current Yea<br>(optional) |
|   | Net short-term capital gain   | 1         |                            |                               |
|   | Recoveries of prior-year distributions  | 2         |                            |                               |
|   | Other gross income (see instructions)   | 3         |                            |                               |
|   | Add lines 1 through 3   | 4         |                            |                               |
|   | Depreciation and depletion  | 5         |                            |                               |
|   | Portion of operating expenses paid or incurred for production or collection o gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | f 6       |                            |                               |
|   | Other expenses (see instructions)   | 7         |                            |                               |
|   | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)   | 8         |                            |                               |
|   |   |           |                            |                               |
|   | Section B - Minimum Asset Amount  |           | (A) Prior Year             | (B) Current Yea<br>(optional) |
|   | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)  | 1         |                            |                               |
| а | Average monthly value of securities   | 1a        |                            |                               |
| b | Average monthly cash balances   | 1b        |                            |                               |
| С | Fair market value of other non-exempt-use assets  | 1c        |                            |                               |
| d | Total (add lines 1a, 1b, and 1c)  | 1d        |                            |                               |
| e | <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)  |           |                            |                               |
|   | Acquisition indebtedness applicable to non-exempt use assets  | 2         |                            |                               |
|   | Subtract line 2 from line 1d  | 3         |                            |                               |
|   | Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)   | 4         |                            |                               |
|   | Net value of non-exempt-use assets (subtract line 4 from line 3)  | 5         |                            |                               |
|   | Multiply line 5 by 035  | 6         |                            |                               |
|   | Recoveries of prior-year distributions  | 7         |                            |                               |
|   | Minimum Asset Amount (add line 7 to line 6)   | 8         |                            |                               |
|   |   |           |                            |                               |
|   | Section C - Distributable Amount  |           |                            | Current Year                  |
|   | Adjusted net income for prior year (from Section A, line 8, Column A)   | 1         |                            |                               |
|   | Enter 85% of line 1   | 2         |                            |                               |
|   | Minimum asset amount for prior year (from Section B, line 8, Column A)  | 3         |                            |                               |
|   | Enter greater of line 2 or line 3   | 4         |                            |                               |
|   | Income tax imposed in prior year  | 5         |                            |                               |
|   | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)  | 6         |                            |                               |
|   | heck here if the current year is the organization's first as a non-functionally-<br>estructions)  | integrate | d Type III supporting o    | organization (see             |

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)  |                               |  |   |  |  |  |  |  |  |
|---|-------------------------------|--|---|--|--|--|--|--|--|
| Section D - Distributions   |                               |  | Current Year                              |  |  |  |  |  |  |
| 1 A mounts paid to supported organizations to accom   | plish exempt purposes         |  |   |  |  |  |  |  |  |
| 2 A mounts paid to perform activity that directly furth excess of income from activity  | ers exempt purposes of supp   | ported organizations, in               |   |  |  |  |  |  |  |
| 3 Administrative expenses paid to accomplish exemp  | ot purposes of supported org  | anızatıons                             |   |  |  |  |  |  |  |
| 4 A mounts paid to acquire exempt-use assets  |                               |  |   |  |  |  |  |  |  |
| 5 Qualified set-aside amounts (prior IRS approval re-   |                               |  |   |  |  |  |  |  |  |
| 6 Other distributions (describe in Part VI) See instru  | uctions                       |  |   |  |  |  |  |  |  |
| 7 Total annual distributions. Add lines 1 through 6   |                               |  |   |  |  |  |  |  |  |
| 8 Distributions to attentive supported organizations to details in Part VI) See instructions  | o which the organization is r | esponsive (provide                     |   |  |  |  |  |  |  |
| 9 Distributable amount for 2015 from Section C, line  | 6                             |  |   |  |  |  |  |  |  |
| 10 Line 8 amount divided by Line 9 amount   |                               |  |   |  |  |  |  |  |  |
|   |                               |  |   |  |  |  |  |  |  |
| Section E - Distribution Allocations (see instructions)   | (i)<br>Excess Distributions   | (ii)<br>Underdistributions<br>Pre-2015 | (iii)<br>Distributable<br>Amount for 2015 |  |  |  |  |  |  |
| Distributable amount for 2015 from Section C, line 6  |                               |  |   |  |  |  |  |  |  |
| 2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)   |                               |  |   |  |  |  |  |  |  |
| <b>3</b> Excess distributions carryover, if any, to 2015  |                               |  |   |  |  |  |  |  |  |
| a   |                               |  |   |  |  |  |  |  |  |
| b   |                               |  |   |  |  |  |  |  |  |
| С   |                               |  |   |  |  |  |  |  |  |
| <b>d</b> From 2013  |                               |  |   |  |  |  |  |  |  |
| e From 2014   |                               |  |   |  |  |  |  |  |  |
| f Total of lines 3a through e   |                               |  |   |  |  |  |  |  |  |
| <ul> <li>g Applied to underdistributions of prior years</li> <li>h Applied to 2015 distributable amount</li> </ul>                                  |                               |  |   |  |  |  |  |  |  |
| i Carryover from 2010 not applied (see  |                               |  |   |  |  |  |  |  |  |
| instructions)   |                               |  |   |  |  |  |  |  |  |
| j Remainder Subtract lines 3g, 3h, and 3i from 3f   |                               |  |   |  |  |  |  |  |  |
| 4 Distributions for 2015 from Section D, line 7   |                               |  |   |  |  |  |  |  |  |
| \$  |                               |  |   |  |  |  |  |  |  |
| A pplied to underdistributions of prior years   |                               |  |   |  |  |  |  |  |  |
| <b>b</b> Applied to 2015 distributable amount   |                               |  |   |  |  |  |  |  |  |
| c Remainder Subtract lines 4a and 4b from 4   |                               |  |   |  |  |  |  |  |  |
| 5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions) |                               |  |   |  |  |  |  |  |  |
| 6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)                        |                               |  |   |  |  |  |  |  |  |
| 7 Excess distributions carryover to 2016. Add lines 31 and 4c   |                               |  |   |  |  |  |  |  |  |
| 8 Breakdown of line 7   |                               |  |   |  |  |  |  |  |  |
| a   |                               |  |   |  |  |  |  |  |  |
| b   |                               |  |   |  |  |  |  |  |  |
| c Excess from 2013  |                               |  |   |  |  |  |  |  |  |
| <b>d</b> From 2014  |                               |  |   |  |  |  |  |  |  |
| <b>e</b> From 2015  |                               |  |   |  |  |  |  |  |  |



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## **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at  $\underline{www.irs.gov/form990}$ .

2015

DLN: 93493223005267

Open to Public Inspection

|     | e of the organization<br>RA ANN KARMANOS CANCER HOSPITAL   |   |                      | Emplo        | yer identification number                       |
|-----|--|---|----------------------|--------------|---|
|     |  |   |                      |              | 549466  |
| art | Organizations Maintaining Donor Complete if the organization answere   |   |                      | nds o        | r Accounts.                                     |
|     |  | (a) Donor advised funds                               |                      | <b>(b)</b> F | unds and other accounts                         |
|     | Total number at end of year  |   |                      |              |   |
|     | Aggregate value of contributions to (during year)  |   |                      |              |   |
|     | Aggregate value of grants from (during year)   |   |                      |              |   |
|     | Aggregate value at end of year   |   |                      |              |   |
|     | Old the organization inform all donors and donor a<br>unds are the organization's property, subject to t   | 5   |                      | radvis       | ed Yes N  |
| ι   | Old the organization inform all grantees, donors, a<br>used only for charitable purposes and not for the<br>conferring impermissible private benefit?              |   |                      |              | purpose <b>Yes N</b>                            |
| rt  | Conservation Easements. Comple   | ete if the organization an                            | swered "Yes" on      | Form         | 990, Part IV, line 7.                           |
| F   | Purpose(s) of conservation easements held by th  | e organization (check all tha                         | at apply)            |              |   |
|     | Preservation of land for public use (e.g., recr  |   | D                    | L            |   |
| E   | education)  Protection of natural habitat  | <u>'</u>  |                      |              | cally important land area<br>historic structure |
|     | <u>'</u>   |   | Preservation of a c  | ertinea      | mistoric structure                              |
| ,   | Preservation of open space   |   |                      | - 6          |   |
|     | Complete lines 2a through 2d if the organization casement on the last day of the tax year  | neid a qualified conservation                         | 1 Contribution in th | e torm       | or a conservation                               |
|     |  |   |                      |              | Held at the End of the Year                     |
| 1   | otal number of conservation easements  |   |                      | 2a           |   |
| 7   | otal acreage restricted by conservation easeme   | ents  |                      | 2b           |   |
| ١   | Number of conservation easements on a certified  | historic structure included                           | ın (a)               | 2c           |   |
|     | Number of conservation easements included in (on<br>Instoric structure listed in the National Register   | c) acquired after 8/17/06, a                          | nd not on a          | 2d           |   |
| ľ   | Number of conservation easements modified, trai  | nsferred, released, extinguis                         | hed, or terminated   | by the       | organization during the                         |
| t   | ax year ▶  |   |                      |              |   |
| ١   | Number of states where property subject to cons  | ervation easement is locate                           | d <b>▶</b>           | _            |   |
|     | Does the organization have a written policy regar  |   | , inspection, handl  | ing of       | ┌ Yes   |
| 9   | Staff and volunteer hours devoted to monitoring,<br>rear   |   | tions, and enforcin  | g conse      | ' '   |
| •   | •  |   |                      |              |   |
|     | Amount of expenses incurred in monitoring, insper  | ecting, handling of violations                        | , and enforcing cor  | nservat      | ion easements during the year                   |
|     | Does each conservation easement reported on lii<br>B)(i) and section 170(h)(4)(B)(ii)?   | ne 2(d) above satisfy the red                         | quirements of secti  | ion 170      | (h)(4)  |
| b   | n Part XIII, describe how the organization reporbalance sheet, and include, if applicable, the text<br>he organization's accounting for conservation ea            | of the footnote to the organ                          |                      |              | •   |
|     | Organizations Maintaining Collection Complete if the organization answere  | tions of Art, Historica                               |                      | r Oth        | er Similar Assets.                              |
| ٧   | f the organization elected, as permitted under SF<br>works of art, historical treasures, or other similar<br>service, provide, in Part XIII, the text of the footi | AS 116 (ASC 958), not to assets held for public exhib | report in its revenu | r resea      | rch in furtherance of public                    |
| ٧   | f the organization elected, as permitted under SF<br>works of art, historical treasures, or other similar<br>service, provide the following amounts relating to    | assets held for public exhib                          |                      |              |   |
| (i) | Revenue included on Form 990, Part VIII, line 1  | [   | ,                    | <b>\$</b>    | 0   |
|     | Assets included in Form 990, Part X  |   |                      |              | 24,074  |
| I   | f the organization received or held works of art, hollowing amounts required to be reported under S  |   | sımılar assets for   |              |   |
| F   | Revenue included on Form 990, Part VIII, line 1  |   |                      |              | <b>▶</b> \$                                     |
|     | Assets included in Form 990, Part X  |   |                      |              | <b>▶</b> \$                                     |
| -   | TOUCCO INCIDICACION FORM DOUBLE ALLA   |   |                      |              | r +   |

| a          | Using the organization's acquisition, acce   | accion and other rec   |           |                       |         |                     |         |                   |          |            |          |
|------------|--|------------------------|-----------|-----------------------|---------|---------------------|---------|-------------------|----------|------------|----------|
| а          | collection items (check all that apply)  | ession, and other rec  | ords, ch  | neck ar               | •       |                     |         | _                 | use of   | its        |          |
|            | ▼ Public exhibition  |                        | d         |                       | Loan    | or exchange         | progr   | ams               |          |            |          |
| )          | Scholarly research   |                        | e         | $\Gamma$              | Othe    | r                   |         |                   |          |            |          |
|            | Preservation for future generations  |                        |           |                       |         |                     |         |                   |          |            |          |
|            | Provide a description of the organization's  | s collections and exp  | dain ho   | wthev                 | furthe  | r the organiz       | ation's | exempt purpo      | se in    |            |          |
|            | Part XIII  | s concectons and exp   | nam no    | v chey                | Tarene  | ir the organiz      |         | exempt purpo      | 30 III   |            |          |
|            | During the year, did the organization solid assets to be sold to raise funds rather than |                        |           |                       |         |                     |         |                   | Yes      | √ No       | ı        |
| ari        | Escrow and Custodial Arra<br>Complete if the organization a<br>Part X, line 21.          | _                      | Form      | 990, F                | Part I  | V, line 9, o        | r repo  | orted an amo      | unt o    | n Forn     | า 990    |
| ì          | Is the organization an agent, trustee, cus included on Form 990, Part X?                 | todian or other interi | mediary   | for co                | ntrıbu  | tions or othe       | rasse   |                   | Yes      | ┌ No       |          |
| )          | If "Yes," explain the arrangement in Pa  | art XIII and complete  | e the fol | llowing               | table   |                     |         |                   | moun     | t          |          |
|            | Beginning balance  |                        |           | _                     |         |                     | 1c      |                   |          |            |          |
| ı          | Additions during the year  |                        |           |                       |         |                     | 1d      |                   |          |            |          |
| •          | Distributions during the year  |                        |           |                       |         |                     | 1e      |                   |          |            |          |
|            | Ending balance   |                        |           |                       |         |                     | 1f      |                   |          |            |          |
| l          | Did the organization include an amount or  | n Form 990, Part X, I  | ıne 21,   | for esc               | row o   | r custodial a       | ccount  | t liability?      | Ves      | □ No       |          |
|            | -  |                        |           |                       |         |                     |         | , I               | 103      | 1 140      |          |
|            | If "Yes," explain the arrangement in Part <b>t V Endowment Funds.</b> Comple             |                        |           |                       |         |                     |         |                   |          |            |          |
| 2 1        | t V Endowment Funds. Comple  | (a)Current year        |           | or year               |         |                     |         | d)Three years bad |          | Four ye    | ars bac  |
|            | Beginning of year balance  | (a)carrent year        | (2)       | ioi year              | +-      | (c). We years       | Daren ( | ay, mee years ba  | S.K. (G. | ,. oa. , o |          |
|            | Contributions  |                        |           |                       |         |                     |         |                   |          |            |          |
|            |  |                        |           |                       |         |                     |         |                   |          |            |          |
|            | Net investment earnings, gains, and losses   |                        |           |                       |         |                     |         |                   |          |            |          |
| ı          | Grants or scholarships   |                        |           |                       |         |                     |         |                   |          |            |          |
| •          | Other expenditures for facilities and programs   |                        |           |                       |         |                     |         |                   |          |            |          |
|            | Administrative expenses  |                        |           |                       |         |                     | -       |                   |          |            |          |
| ı          | End of year balance  |                        |           |                       |         |                     |         |                   |          |            |          |
| ,          | · · · · · ·  |                        |           |                       |         |                     |         |                   |          |            |          |
|            | Provide the estimated percentage of the  | current year end bala  | nce (lır  | ne <b>1</b> g, c      | colum   | n (a)) held as      | 5       |                   |          |            |          |
|            | Board designated or quasi-endowment >  |                        |           |                       |         |                     |         |                   |          |            |          |
| ,          | Permanent endowment ▶  |                        |           |                       |         |                     |         |                   |          |            |          |
| :          | Temporarily restricted endowment ▶   |                        |           |                       |         |                     |         |                   |          |            |          |
|            | The percentages on lines 2a, 2b, and 2c  |                        |           |                       |         |                     |         |                   |          |            |          |
|            | Are there endowment funds not in the posorganization by                                  | session of the organ   | ızatıon   | that ar               | e held  | l and adminis       | stered  | for the           |          | Yes        | No       |
|            | (i) unrelated organizations  |                        |           |                       |         |                     |         | Γ                 | 3a(i)    | 165        | NO       |
|            | (ii) related organizations   |                        |           |                       |         |                     |         |                   | 3a(ii)   |            |          |
| ,          | If "Yes" on 3a(II), are the related organiza   | ations listed as requi | red on s  | Schedu                | ıle R?  |                     |         | [                 | 3b       |            |          |
|            | Describe in Part XIII the intended uses of   |                        | endowm    | ent fur               | nds     |                     |         |                   |          |            |          |
| П          | Land, Buildings, and Equip Complete if the organization a                                |                        | Form 9    | 90 Ds                 | art IV  | ' line 11a 9        | Soo Fr  | orm 990 Dar       | ⊦ V lır  | 10         |          |
|            | Description of property  | inswered res to i      |           | (a)                   | )       | (b)                 | )       | Accumulate        |          | (d)Boo     |          |
|            |  |                        |           | st or oth<br>(investr | ner bas | is Cost or oth      |         | (c)depreciation   | n        |            |          |
| L          | and  |                        |           |                       | ,       | <del>-   ` - </del> | 142,862 | !                 |          | (          | 5,142,86 |
|            | Buildings  |                        |           |                       |         | 1                   | ,       |                   |          |            |          |
|            |  |                        |           |                       |         | 24,                 | 194,369 | 3,194             | ,363     | 2:         | 1,000,00 |
| : L        | easehold improvements  |                        | ·         |                       |         | 4,                  | 184,104 | 930               | ,929     | - 1        | 3,253,17 |
| i E        | quipment   |                        | ·         |                       |         | 19,                 | 892,519 | 8,130             | ,073     | 1:         | 1,762,44 |
| <b>a</b> ( | Other  |                        |           |                       |         |                     | 109 168 | 1 364             | 74.0     |            | 1 744 45 |

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

46,902,947

| See Form 990, Part X, line 12.  | piete ir the organiza | ation answered 'Yes    | s on Form 990, Part IV, III                      | ne IIb.          |
|---|-----------------------|------------------------|--|------------------|
| (a) Description of security or category   |                       | (b)Book value          | (c)Method of valuati                             |                  |
| (including name of security)  (1)Financial derivatives                          |                       |                        | Cost or end-of-year mark                         | et value         |
| (2)Closely-held equity interests  |                       |                        |  |                  |
| (3)O ther   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 12)                | <b>F</b>              |                        |  |                  |
| Part VIII Investments—Program Related. Complete if the organization answered 'Y | /es' on Form 990 [    | Part IV line 11c c     | - F 000 P- LV L 1                                | 2                |
| (a) Description of investment   |                       | (b) Book value         | e Form 990, Part X, line 1 (c) Method of valuati |                  |
|   |                       |                        | Cost or end-of-year mark                         |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )               | <b>•</b>              |                        |  |                  |
| Part IX Other Assets. Complete if the organization a                            |                       | m 990, Part IV, line 1 |  | 2 1 5            |
| (1) INTERCOMPANY RECEIVABLES  | tion                  |                        | (b) Book value                                   | 541,975          |
| (2) BED LICENSES  |                       |                        |  | 150,000          |
| (3) MCLAREN-MALPRACTICE SELF INS TRUST<br>(4) MPP LICENSES                      |                       |                        |  | 49,583<br>18,000 |
| (4) MFF LICENSES  |                       |                        |  | 10,000           |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 15,                | )                     |                        | ▶ 40,7   | 759,558          |
| Part X Other Liabilities. Complete if the organ                                 |                       | res' on Form 990, F    |  | 33/330           |
| See Form 990, Part X, line 25.  1. (a) Description of liability                 | (b) Book value        | T                      |  |                  |
| 1. (a) Description of Hability  | (2) Book Falac        | -                      |  |                  |
| Federal income taxes  |                       | _                      |  |                  |
| MALPRACTICE INSURANCE RESERVE   | 4,712,97              | 0                      |  |                  |
| MEDICAL STAFF FUNDS   | 252,35                | 8                      |  |                  |
| MEDICAL STATT TONDS   | 232,331               |                        |  |                  |
| RETIREMENT 457B   | 918,30                | 6                      |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       |                        |  |                  |
|   |                       | -                      |  |                  |
|   |                       | _                      |  |                  |
|   |                       | $\perp$                |  |                  |
|   |                       |                        |  |                  |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )               | 5,883,63              | 4                      |  |                  |

| Part     | Reconciliation of Revenue per Audited Financial Statements With Revenue   Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.  | per F | leturn             |
|----------|--|-------|--------------------|
| 1        | Total revenue, gains, and other support per audited financial statements   | 1     |                    |
| 2        | A mounts included on line 1 but not on Form 990, Part VIII, line 12  |       |                    |
| а        | Net unrealized gains (losses) on investments 2a  |       |                    |
| b        | Donated services and use of facilities 2b  |       |                    |
| c        | Recoveries of prior year grants  |       |                    |
| d        | Other (Describe in Part XIII ) 2d  |       |                    |
| e        | Add lines 2a through 2d  | 2e    |                    |
| 3        | Subtract line <b>2e</b> from line <b>1</b>   | 3     |                    |
| 4        | A mounts included on Form 990, Part VIII, line 12, but not on line 1   |       |                    |
| a        | Investment expenses not included on Form 990, Part VIII, line 7b . 4a  |       |                    |
| b        | Other (Describe in Part XIII )   |       |                    |
| c        | Add lines <b>4a</b> and <b>4b</b>  | 4c    |                    |
| 5        | Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)  | 5     |                    |
| Part     |  | s pe  | Return.            |
| 1        | Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.  Total expenses and losses per audited financial statements  | 1     |                    |
| 2        | Total expenses and losses per audited financial statements   |       |                    |
|          |  |       |                    |
| a<br>b   |  | ł     |                    |
| _        | The state of the s | -     |                    |
| c<br>d   |  | 1     |                    |
|          | Other (Describe in Part XIII )   | 2e    |                    |
| е<br>3   | Subtract line 2e from line 1   |       |                    |
| 4        | Amounts included on Form 990, Part IX, line 25, but not on line 1:   |       | +                  |
|          | Investment expenses not included on Form 990, Part VIII, line 7b 4a  |       |                    |
| a<br>b   | Other (Describe in Part XIII )   | ł     |                    |
| _        | ,  | 4c    |                    |
| c<br>5   | Add lines <b>4a</b> and <b>4b</b>  | 5     |                    |
| <u> </u> | Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 16)   |       |                    |
| Part     | XIII Supplemental Information  |       |                    |
|          | de the descriptions required for Part II, lines 3,5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2<br>7, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to<br>nation   |       | ide any additional |
|          | Return Reference Explanation   |       |                    |
| See A    | ditional Data Table  |       |                    |
|          |  | _     |                    |
|          |  |       |                    |
|          |  |       |                    |
|          |  |       |                    |

| Page <b>5</b> | chedule D (Form 990) 2015 |                                |  |  |  |  |
|---------------|---------------------------|--------------------------------|--|--|--|--|
|               | ormation (continued)      | Part XIII Supplemental Informa |  |  |  |  |
|               | Explanation               | Return Reference               |  |  |  |  |
|               |                           |                                |  |  |  |  |
|               |                           |                                |  |  |  |  |
|               |                           |                                |  |  |  |  |
|               |                           |                                |  |  |  |  |
|               |                           |                                |  |  |  |  |
|               |                           |                                |  |  |  |  |
|               |                           |                                |  |  |  |  |
|               |                           |                                |  |  |  |  |

## **Additional Data**

Software ID: Software Version:

**EIN:** 20-1649466

Name: BARBARA ANN KARMANOS CANCER HOSPITAL

**Supplemental Information** 

Return Reference

Explanation ARTWORK IS DISPLAYED FOR PATIENT ENJOYMENT AND RELAXATION

Part III, Line

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493223005267

## **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

## Hospitals

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. ► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

|       | e of the organization  | DITAL   |   |  | Empl                             | oyer identificati                | on nu      | mber                   |          |
|-------|--|---|---|--|----------------------------------|----------------------------------|------------|------------------------|----------|
| DAILD | THE ANN MARMANOS CANCER HOS  | TIAL  |   |  | 20-1                             | 649466                           |            |                        |          |
| Pa    | rt I Financial Assis   | tance and Cert  | ain Other Com                             | munity Benefit                         | s at Cost                        |                                  |            |                        |          |
| _     | Did the committee have   | 6   |   | - + TE    N  -                         | -l                               |                                  |            | Yes                    | No       |
| 1a    | Did the organization have a  | imanciai assistant                                    | ce policy during th                       | e tax year 11 No,                      | skip to question t               | 0 d                              | <u>1a</u>  | Yes                    | <u> </u> |
| b     | If "Yes," was it a written po  | ,   |   |  |                                  |                                  | <b>1</b> b | Yes                    |          |
| 2     | If the organization had mult<br>financial assistance policy  |   |   |  | st describes applic              | ation of the                     |            |                        |          |
|       | Applied uniformly to all Generally tailored to inc   |   | • • • •                                   | lied uniformly to mo                   | ost hospital faciliti            | es                               |            |                        |          |
| 3     | Answer the following based organization's patients duri  |   | sistance eligibility                      | criteria that applie                   | d to the largest nu              | mber of the                      |            |                        |          |
| а     | Did the organization use Fe<br>If "Yes," indicate which of t   | •   |   | _                                      |                                  | ıdıng <i>free</i> care?          | 3a         | Yes                    |          |
|       | □   100%   □   150%   □   2  | .00%  |   | 9/                                     | ,<br>6                           |                                  |            |                        |          |
| b     | Did the organization use FP which of the following was t   | G as a factor in de                                   | termining eligibility                     | for providing <i>disco</i>             |                                  | s," indicate                     | 3b         | Yes                    | ]        |
|       | □ 200%   □ 250%   □ 3  | 00% <b>□</b> 350% <b>□</b>                            | <b>√</b> 400%                             | r                                      |                                  | %                                |            |                        |          |
| c     | If the organization used facused for determining eligibities an asset test or other discounted care  | lity for free or disco                                | ounted care Includ                        | le in the description                  | n whether the orga               | nızatıon                         |            |                        |          |
| 4     | Did the organization's finan   |   |   | the largest number                     | of its patients du               | ring the tax year                | ı          | l '                    |          |
| 5a    | provide for free or discount<br>Did the organization budget<br>the tax year?   |   | , ,                                       | provided under its f                   | inancial assistanc               | e policy during                  | 4<br>5a    | Yes                    |          |
| b     | If "Yes," did the organization   | on's financial assist                                 | tance expenses ex                         | ceed the budgeted                      | amount?                          |                                  | 5b         | Yes                    |          |
| c     | If "Yes" to line 5b, as a res  | -   |   | organization unable                    | e to provide free oi             | discounted                       |            |                        |          |
|       | care to a patient who was eligibile for free or discounted care?   |   |   |  |                                  |                                  |            |                        | No       |
|       | a Did the organization prepare a community benefit report during the tax year? b If "Yes," did the organization make it available to the public? |   |   |  |                                  |                                  |            |                        | No       |
| D     | Complete the following table   |   | •   | e Schedule H instri                    | uctions. Do not su               | omit these                       | <b>6</b> b |                        |          |
|       | worksheets with the Schedi   |   |   |  |                                  |                                  |            |                        |          |
|       | Financial Assistance ar  | nd Certain Other                                      | · · · · · · · · · · · · · · · · · · ·     | efits at Cost                          |                                  | T                                |            |                        |          |
|       | nancial Assistance and<br>Means-Tested<br>overnment Programs   | (a) Number of<br>activities or programs<br>(optional) | ( <b>b</b> ) Persons served<br>(optional) | (c) Total community<br>benefit expense | (d) Direct offsetting<br>revenue | (e) Net commun<br>benefit expens |            | (f) Perce<br>total exp |          |
| а     | Financial Assistance at cost (from Worksheet 1)  |   |   | 8,313,077                              |                                  | 8,313,                           | 077        | 3                      | 330 %    |
| ь     | Medicaid (from Worksheet 3, column a)  |   |   | 53,536,914                             | 42,917,956                       |                                  |            |                        | 260 %    |
| c     | Costs of other means-tested government programs (from Worksheet 3, column b)   |   |   | 35,536,51                              | 12,317,330                       | 10,010,                          | 330        |                        | 200 /0   |
| d     | <b>Total</b> Financial Assistance and<br>Means-Tested Government<br>Programs   |   |   | 61,849,991                             | 42,917,956                       | 18,932,                          | 035        | 7                      | 590 %    |
| _     | Other Benefits   |   |   |  |                                  |                                  |            |                        |          |
| e     | Community health improvement services and community benefit operations (from Worksheet 4)  |   |   |  |                                  |                                  |            |                        |          |
| f     | Health professions education (from Worksheet 5)  |   |   |  |                                  |                                  |            |                        |          |
| g     | Subsidized health services (from Worksheet 6)  |   |   |  |                                  |                                  |            |                        |          |
| h     | Research (from Worksheet 7)  |   |   |  |                                  |                                  |            |                        |          |
| i     | Cash and in-kind contributions for community benefit (from Worksheet 8)  |   |   |  |                                  |                                  |            |                        |          |
| j     | Total. Other Benefits  |   |   |  |                                  |                                  |            |                        |          |
|       | Total. Add lines 7d and 7j   |   |   | 61,849,991                             | 42,917,956                       |                                  |            |                        | 590 %    |
| For P | aperwork Reduction Act Notice  | e, see tne Instructio                                 | ns for Form 990.                          |  | Cat No 50192T                    | Schedule                         | н (Fo      | rm 990                 | 2015     |

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| Part II | Community | Ruildina  | Activities |
|---------|-----------|-----------|------------|
| raitti  | Community | bullulliy | ACHVILLES  |

Community Building Activities
Complete this table if the organization conducted any community building activities during the tax year, and

|            | describe in Part VI ho   | w its community                                       |   |                                      |                             |          |   |      |                      |                      |
|------------|--|---|---|--------------------------------------|-----------------------------|----------|---|------|----------------------|----------------------|
|            |  | (a) Number of<br>activities or programs<br>(optional) | (b) Persons served<br>(optional)        | (c) Total community building expense | (d) Direct o                |          | (e) Net commu<br>building exper                         |      | (f) Pero<br>total ex |                      |
| 1          | Physical improvements and housing  |   |   |                                      |                             |          |   |      |                      |                      |
| 2          | Economic development   |   |   |                                      |                             |          |   |      |                      |                      |
| 3          | Community support  |   |   |                                      |                             |          |   |      |                      |                      |
| 4          | Environmental improvements   |   |   |                                      |                             |          |   |      |                      |                      |
| 5          | Leadership development and<br>training for community members   |   |   |                                      |                             |          |   |      |                      |                      |
| 6          | Coalition building  Community health improvement   |   |   |                                      |                             |          |   |      |                      |                      |
| 7          | advocacy   |   |   |                                      |                             |          |   |      |                      |                      |
| 9          | Workforce development Other  |   |   |                                      |                             |          |   |      |                      |                      |
| 10         | Total  |   |   |                                      |                             |          |   |      |                      |                      |
|            | t IIII Bad Debt, Medicare  | , & Collection  | Practices                               |                                      | 1                           | '        |   |      |                      |                      |
| Sect       | ion A. Bad Debt Expense  |   |   |                                      |                             |          |   |      | Yes                  | No                   |
| 1          | Did the organization report bad<br>Statement No 15?  |   |   | athcare Financial                    | Managemei                   | nt Assoc | ciation   | 1    |                      | No                   |
| 2          | Enter the amount of the organiz methodology used by the organ  |   |   |                                      | 2                           |          | 4,435,411   |      |                      |                      |
| 3          | Enter the estimated amount of the patients eligible under the orgathe methodology used by the orany, for including this portion of | nızatıon's fınancıal<br>ganızatıon to estın           | assistance policy<br>nate this amount a | Explain in Part \ and the rationale, | / I                         |          |   |      |                      |                      |
| 4          | Provide in Part VI the text of the or the page number on which the   | e footnote to the o                                   | rganization's finan                     | cıal statements t                    | hat describe                | es bad d | 1,513,287<br>ebt expense                                |      |                      |                      |
| Sect       | ion B. Medicare  |   |   |                                      |                             |          |   |      |                      |                      |
| 5          | Enter total revenue received fro   | om Medicare (inclu                                    | ding DSH and IME                        | :)                                   | .   5                       |          | 49,113,465  |      |                      |                      |
| 6          | Enter Medicare allowable costs   | •   | 5                                       | •                                    |                             |          | 59,025,327  |      |                      |                      |
| 7          |  | -   |   |                                      | . 7                         |          | -9,911,862  |      |                      |                      |
| 8          | Subtract line 6 from line 5. This is the surplus (or shortfall)  |   |   |                                      |                             |          |   |      |                      |                      |
|            | Cost accounting system   | <b>✓</b> Cost to                                      | charge ratio                            | Other                                | •                           |          |   |      |                      |                      |
| Sect       | ion C. Collection Practices  |   |   |                                      |                             |          |   |      |                      |                      |
| 9a         | Did the organization have a writ   | ten debt collection                                   | n policy during the                     | tax year?                            |                             |          |   | 9a   | Yes                  |                      |
| b          | If "Yes," did the organization's contain provisions on the collect assistance? Describe in Part V                                  | ction practices to b                                  |   |                                      |                             |          |   | 9b   | Yes                  |                      |
| Pai        | rt IV Management Compa<br>(owned 10% or more by officer  |   |   | nysicians—see instruct               | ions)                       |          |   |      |                      |                      |
|            | (a) Name of entity   | <del>`</del>  | escription of primary                   | ·                                    | Organization's              | (d       | ) Officers, directo                                     | ors, | (e) F                | hysician:            |
|            | ,,   |   | activity of entity                      | prof                                 | it % or stock<br>vnership % | eı       | trustees, or key<br>mployees' profit<br>stock ownership | %    | profit               | % or sto<br>ership % |
| 1          |  |   |   |                                      |                             |          |   |      |                      |                      |
| 2          |  |   |   |                                      |                             |          |   |      |                      |                      |
| 3          |  |   |   |                                      |                             |          |   |      |                      |                      |
| 4<br>      |  |   |   |                                      |                             |          |   |      |                      |                      |
| 5          |  |   |   |                                      |                             |          |   |      |                      |                      |
| 6<br>      |  |   |   |                                      |                             |          |   |      |                      |                      |
| 7<br><br>8 |  |   |   |                                      |                             |          |   |      |                      |                      |
| 8<br><br>9 |  |   |   |                                      |                             |          |   |      |                      |                      |
| 10         |  |   |   |                                      |                             |          |   |      |                      |                      |
| 11         |  |   |   |                                      |                             | -        |   |      |                      |                      |
| 12         |  |   |   |                                      |                             |          |   |      |                      |                      |
|            |  |   |   | 1                                    |                             |          |   |      | l                    |                      |

## Part V Facility Information

| Section A. Hospital Facilities  (list in order of size from largest to smallest—see instructions)  How many hospital facilities did the organization operate during the tax year?  1  Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility) | Licensed hospital | General medical & surgical | Children s hospital | Teaching hospital | Ortical access hospital | Research facility | ER-24 hours | ER-other | Other (Describe) | Facility reporting group |
|---|-------------------|----------------------------|---------------------|-------------------|-------------------------|-------------------|-------------|----------|------------------|--------------------------|
| See Additional Data Table   |                   |                            |                     |                   |                         |                   |             |          |                  |                          |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                          |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                          |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                          |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                          |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                          |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                          |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                          |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                          |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                          |

## Part V Facility Information (continued)

## Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
BARBARA ANN KARMANOS CANCER HOSPITAL

Name of hospital facility or letter of facility reporting group

| ep      | orting group (from Part V, Section A):  | 1           | Yes | No   |
|---------|---|-------------|-----|------|
| Cor     | nmunity Health Needs Assessment   |             | 103 | -110 |
| 1       | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?  |             |     |      |
| 2       | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C   | 1           |     | No   |
| 3       | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12  | 2           |     | Νo   |
|         | If "Yes," indicate what the CHNA report describes (check all that apply)  | 3           | Yes |      |
|         | $oldsymbol{arphi}$ A definition of the community served by the hospital facility  |             |     |      |
|         | <b>b  ♥</b> Demographics of the community   |             |     |      |
|         | c 🗸 Existing health care facilities and resources within the community that are available to respond to the health needs of the community   |             |     |      |
|         | d  W How data was obtained  |             |     |      |
|         | e 🔽 The significant health needs of the community   |             |     |      |
|         | f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups   |             |     |      |
|         | g 🏹 The process for identifying and prioritizing community health needs and services to meet the community health needs   |             |     |      |
|         | h 🔽 The process for consulting with persons representing the community's interests  |             |     |      |
|         | i Information gaps that limit the hospital facility's ability to assess the community's health needs  |             |     |      |
|         | j Cother (describe in Section C)  |             |     |      |
| 4<br>5  | Indicate the tax year the hospital facility last conducted a CHNA 20 15  In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted | 5           | Yes |      |
| 6 a     | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C  | 6a          |     | No   |
|         | <b>b</b> Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C   | 6b          |     | No   |
| 7       | Did the hospital facility make its CHNA report widely available to the public?  | 7           | Yes | 140  |
|         | If "Yes," indicate how the CHNA report was made widely available (check all that apply)   |             |     |      |
|         | a   |             |     |      |
|         | Cother website (list url)   |             |     |      |
|         | c ✓ Made a paper copy available for public inspection without charge at the hospital facility   |             |     |      |
|         | d Cother (describe in Section C)  |             |     |      |
| В       | Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11   | 8           | Yes |      |
| 9<br>10 | Indicate the tax year the hospital facility last adopted an implementation strategy $20 \ \frac{15}{20}$ . Is the hospital facility's most recently adopted implementation strategy posted on a website?  |             |     |      |
|         | a If "Yes" (list url) HTTPS //WWW KARMANOS ORG/?ID=539&SID=1  | 10          | Yes |      |
|         | <del>-</del>  |             |     |      |
|         | <b>b</b> If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?   | <b>10</b> b |     | Νo   |
| 11      | Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed   |             |     |      |
| 12      | a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?   |             |     |      |
|         |   | 12a         |     | Νo   |
|         | b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?  | <b>12</b> b |     |      |
|         | c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$   |             |     |      |

## Part V Facility Information (continued)

## Financial Assistance Policy (FAP)

## BARBARA ANN KARMANOS CANCER HOSPITAL

Name of hospital facility or letter of facility reporting group

|    |   |    | Yes | No |
|----|---|----|-----|----|
|    | Did the hospital facility have in place during the tax year a written financial assistance policy that  |    |     |    |
| 13 | Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?  | 13 | Yes |    |
|    | If "Yes," indicate the eligibility criteria explained in the FAP  |    |     |    |
|    | a   |    |     |    |
|    | 200 00000000000   |    |     |    |
|    | b ☐ Income level other than FPG (describe in Section C)   |    |     |    |
|    | c ✓ Asset level   |    |     |    |
|    | d 🔽 Medical indigency   |    |     |    |
|    | e ▼ Insurance status  |    |     |    |
|    | f 🔽 Underinsurance discount   |    |     |    |
|    | g Residency   |    |     |    |
|    | h Cother (describe in Section C)  |    |     |    |
| 14 | Explained the basis for calculating amounts charged to patients?  | 14 | Yes |    |
| 15 | Explained the method for applying for financial assistance?   | 15 | Yes |    |
|    | If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)<br>explained the method for applying for financial assistance (check all that apply)                                       |    |     |    |
|    | a 🔽 Described the information the hospital facility may require an individual to provide as part of his or her application  |    |     |    |
|    | b   |    |     |    |
|    | c   |    |     |    |
|    | d   |    |     |    |
|    | e Cother (describe in Section C)  |    |     |    |
| 16 | Included measures to publicize the policy within the community served by the hospital facility?   | 16 | Yes |    |
|    | If "Yes," indicate how the hospital facility publicized the policy (check all that apply)   |    |     |    |
|    | a √ The FAP was widely available on a website (list url)  |    |     |    |
|    | HTTP //WWW MCLAREN ORG/MAIN/FINANCIAL ASPX  |    |     |    |
|    | b   |    |     |    |
|    | <b>- 1</b>  |    |     |    |
|    | HTTP //WWW MCLAREN ORG/MAIN/FINANCIAL ASPX  |    |     |    |
|    | c   |    |     |    |
|    | d   ▼ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)  |    |     |    |
|    | e 🔽 The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)   |    |     |    |
|    | f 🔽 A plain language summary of the FAP was available upon request and without charge (in public locations in the   |    |     |    |
|    | hospital facility and by mail)  |    |     |    |
|    | g   |    |     |    |
|    | 1.  |    |     |    |
|    | i Other (describe in Section C)   |    |     |    |
| 17 | ling and Collections  Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial   |    |     |    |
| -, | assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?  | 17 | Yes |    |
| 18 | Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP |    |     |    |
|    | a Reporting to credit agency(ies)   |    |     |    |
|    | <b>b</b> Selling an individual's debt to another party  |    |     |    |
|    | c Actions that require a legal or judicial process  |    |     |    |
|    | d Cother similar actions (describe in Section C)  |    |     |    |
|    | e ▼ None of these actions or other similar actions were permitted   |    |     |    |

## Part V Facility Information (continued)

BARBARA ANN KARMANOS CANCER HOSPITAL

| Name of | hospital | facility | or letter | of facilit | y reporting | aroup |
|---------|----------|----------|-----------|------------|-------------|-------|
|         |          |          |           |            |             |       |

|    |   |    | Yes             | No  |
|----|---|----|-----------------|-----|
| 19 | Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?   | 19 |                 | No  |
|    | If "Yes," check all actions in which the hospital facility or a third party engaged   |    |                 |     |
|    | Reporting to credit agency(ies)   |    |                 |     |
|    | b   |    |                 |     |
|    | C Actions that require a legal or judicial process  |    |                 |     |
|    | d Cher similar actions (describe in Section C)  |    |                 |     |
| 20 | Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)  |    |                 |     |
|    | a   |    |                 |     |
|    | b   |    |                 |     |
|    | c   |    |                 |     |
|    | d ✓ Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy  |    |                 |     |
|    | e Other (describe in Section C)   |    |                 |     |
|    | f None of these efforts were made   |    |                 |     |
| Po | licy Relating to Emergency Medical Care   |    |                 |     |
| 21 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 21 |                 | No  |
|    | If "No," indicate why   | 21 |                 | INO |
|    | The hospital facility did not provide care for any emergency medical conditions   |    |                 |     |
|    | b ☐ The hospital facility's policy was not in writing   |    |                 |     |
|    | c ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section  |    |                 |     |
|    | C)  |    |                 |     |
|    | d 🔽 Other (describe in Section C)   |    |                 |     |
|    | arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)   |    |                 |     |
| 22 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care   |    |                 |     |
|    | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged   |    |                 |     |
|    | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged   |    |                 |     |
|    | The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged  |    |                 |     |
|    | d   |    |                 |     |
| 23 | During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided  |    |                 |     |
|    | emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?   |    |                 |     |
|    |   | 23 | $\vdash \vdash$ | No  |
| 24 | If "Yes," explain in Section C  |    |                 |     |
| 24 | During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?  | 24 |                 | No  |

| Schedule H (Form 990) 2015          | Page <b>7</b>  |
|-------------------------------------|--|
| Part V Facility Information         | (continued)  |
| 21d, 22d, 23, and 24. If applicable | Part V, Section B, lines 2, 3], 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, e, provide separate descriptions for each hospital facility in a facility reporting group, oup letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," |
| Form and Line Reference             | Explanation  |
|                                     |  |
|                                     |  |

| Dowl W     | Encility Information | /continuo |
|------------|----------------------|-----------|
| ochedate i | 1 (1 01111 330) 2013 |           |

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## Part V Facility Information (continued)

Schedule H (Form 990) 2015

## Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

How many non-hospital health care facilities did the organization operate during the tax year?

(list in order of size, from largest to smallest)

|                  | <u> </u>                    |
|------------------|-----------------------------|
|                  |                             |
| Name and address | Type of Facility (describe) |
| 1                |                             |
| 2                |                             |
| 3                |                             |
| 4                |                             |
| 5                |                             |
| 6                |                             |
| 7                |                             |
| В                |                             |
| 9                |                             |
|                  |                             |

### Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V. Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

| Form and Line Reference | Explanation  |
|-------------------------|--|
| Parci, Eli / Col(I)     | Bad debt expense of \$4,435,411 was included in Form 990, part IX, Line 25 but subtracted when<br>calculating Sch H, Part I, Line 7, Col f PART III, LINE 2 COST TO CHARGE RATIO CALCULATED<br>USING WORKSHEET 2 FROM THE INSTRUCTIONS |

| Part III, Line 4  ACCOUNTS RECEIVABLE FROM PATIENTS, INSURANCE COMPANIES, AND GOVERNMENTAL AGENCIES ARE BASED ON GROSS CHARGES AN ALLO WANCE FOR CONTRACTUAL ADJUSTMENTS AND INTERIM PAYMENT ADVANCES IS BASED ON EXPECTED PAYMENT RATES FROM PAYORS BASED ON CURRENT REIMBURSEMENT METHODOLOGIES THIS AMOUNT ALSO INCLUDES AMOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR DOUBTFUL ACCOUNTS IN EVALUATING THE COLLECTIBILITY OF ACCOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR DOUBTFUL ACCOUNTS IN EVALUATING THE COLLECTIBILITY OF ACCOUNTS RECEIVABLE, THE CORPORATION ANALYZES ITS PAST HISTORY AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYOR SOURCES OF REVENUE TO ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL ACCOUNTS AND PROVISION FOR BAD DEBTS MANAGEMENT REGULARLY REVIEWS DATA ABOUT THESE MAJOR PAYOR SOURCES OF REVENUE IN EVALUATING THE SUFFICIENCY OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE CORPORATION ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR DOUBTFUL ACCOUNTS AND A PROVISION FOR BAD DEBTS, IF NECESSARY (FOR EXAMPLE, FOR EXPECTED UNCOLLECTIBLE DEDUCTIBLES AND COPPAYMENTS ON ACCOUNTS FOR WHICH THIRD-PARTY PAYOR HAS NOT YET PAID, OR FOR PAYORS WHO ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY) FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS (WHICH INCLUDE BOTH PATIENTS WITHOUT INSURANCE AND PATIENTS WITH DEDUCTIBLE AND COPAYMENT BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE EXISTS FOR PART OF THE BILL), THE CORPORATION RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERFIDO OF SERVICE ON THE BASIS OF ITS PAST EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE OR UNWILLING TO PAY THE PORTION OF THE BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE THE DIFFERENCE BETWEEN THE ESTANDARD RATES (OR THE DISCOUNTED RATES, IF NEGOTIATED) AND THE AMOUNTS ACTUALLY COLLECTED AFTER ALL REASONABLE |
|--|
| COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED OFF AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS IN THE PERIOD THEY ARE DETERMINED TO BE UNCOLLECTIBLE  |

| Form and Line Reference | Explanation  |
|-------------------------|--|
| art III, Line o         | SHORTFALL OF MEDICARE COST OVER MEDICARE PAYMENTS OF (\$9,911,862) SHOULD BE INCLUDED AS A COMMUNITY BENEFIT THE MAJORITY OF OUR MEDICARE PATIENTS ARE CROSSOVER PATIENTS WITH MEDICAID AS SECONDARY |

IΡ

| Form and Line Reference | Explanation  |
|-------------------------|--|
| rait III, Line 30       | PROVIDERS CAN DEEM MEDICARE BENEFICIARIES INDIGENT OR MEDICALLY INDIGENT WHEN SUCH INDIVIDUALS HAVE ALSO BEEN DETERMINED ELIGIBLE FOR MEDICAID AS EITHER CATEGORICALLY NEEDY INDIVIDUALS, RESPECTIVELY ONCE INDIGENCE IS DETERMINED AND THE PROVIDER CONCLUDES THAT THERE HAD BEEN NO IMPROVEMENT IN THE BENEFICIARY'S FINANCIAL CONDITION, THE DEBT MAY BE DEEMED UNCOLLECTABLE |

| Form and Line Reference | Explanation   |
|-------------------------|---|
| rait v1, Line 2         | THE REVIEW OF SURVEILLANCE, EPIDEMIOLOGY, AND END RESULTS (SEER) DATA IN OUR IMMEDIATE SERVICE AREAS OF WAYNE, OAKLAND AND MACOMB COUNTIES WITH PARTICULAR ATTENTION TO THE MORBIDITY RATES IN CERTAIN AGE AND ETHNIC GROUPS COLLABORATIVE WORK WITH OTHER NCI DESIGNATED FACILITIES TO TRACK TRENDS IN OTHER LIKE COMMUNITIES IN THE PAST, FOCUS GROUPS AND COLD CALLS HAVE BEEN USED TO ASSESS COMMUNITY NEEDS IN 2015, THE ORGANIZATION ALSO CONDUCTED A FULL COMMUNITY NEEDS ASSESSMENT IMPLEMENTATION STRATEGIES FOR BARRIERS IS ONGOING |

| Form and Line Reference | Explanation  |
|-------------------------|--|
| rait v1, Lille 3        | ALL PATIENTS RECEIVE A COPY OF THEIR PATIENT RIGHTS UPON REGISTRATION AS A NEW PATIENT PATIENTS ARE ASKED ABOUT HEALTH CARE COVERAGE WHEN SCHEDULING AN APPOINTMENT AND VERIFIED DURING THE PRE-REGISTRATION PROCESS THOSE PATIENTS WITHOUT HEALTH INSURANCE OR THAT ARE UNDERINSURED ARE THEN DIRECTED TO SPECIAL GRANT PROGRAMS OR TO A FINANCIAL COUNSELOR FOR APPLICATIONS TO OTHER PROGRAMS |

| Form and Line Reference | Explanation   |  |  |  |  |
|-------------------------|---|--|--|--|--|
| rait v I, Lille 4       | THE BARBARA ANN KARMANOS CANCER INSTITUTE AND BARBARA ANN KARMANOS CANCER HOSPITAL (KCC) IS LOCATED IN MID-TOWN DETROIT, MICHIGAN AND IS ONE OF ONLY 41 NATIONAL CANCER INSTITUTE-DESIGNATED COMPREHENSIVE CANCER CENTERS IN THE UNITED STATES KCC HAS BEEN RANKED AS ONE OF AMERICA'S BEST HOSPITALS FOR PATIENT EXPERIENCE BY WOMEN CERTIFIED IN 2011, 2012 AND 2014 IN 2015, THE BARBARA ANN KARMANOS HOSPITAL RECEIVED THE WOMEN'S CHOICE AWARD AS ONE OF AMERICA'S BEST HOSPITALS FOR CANCER CARE WE ARE A UNIQUE CENTER OF RESEARCH, PATIENT CARE AND EDUCATION, DEDICATED TO THE PREVENTION, EARLY DETECTION, TREATMENT AND EVENTUAL ERADICATION OF CANCER |  |  |  |  |

| Form and Line Reference | Explanation  |
|-------------------------|--|
| Part VI, Line 5         | EVERY YEAR KARMANOS PROVIDES UP-TO-DATE CANCER EDUCATION FOR MEDICAL         |
|                         | PROFESSIONALS AND THE LAY PUBLIC ANNUAL SYMPOSIUMS ARE HELD ON LUNG, BREAST, |
|                         | PROSTATE, GASTROINTESTINAL AND GYNCECOLOGIC CANCER THE PATIENT AND           |
|                         | COMMUNITY EDUCATION DEPARTMENT PROVIDES EDUCATION TO INDUSTRY (GENERAL       |
|                         | MOTORS, FIAT/CHRYSLER), CHURCHES AND SCHOOLS IN THE FORM OF HEALTH FAIRS AND |
|                         | CANCER PREVENTION AND EARLY DETECTION PRESENTATION THE PROSTATE ADVOCACY     |
|                         | GROUP INITIATED A TRAINING SERIES TO ENCOURAGE MEMBERS TO BECOME GRANT       |
|                         | READERS AND STATE GOVERNMENT LOBBY DAY PARTICIPANTS FOR MANY YEARS,          |
|                         | KARMANOS HAS BEEN ABLE TO SUPPORT BREAST CANCER PATIENTS THROUGH A GRANT-    |
|                         | FUNDED PROGRAM CALLED "HELPING HANDS" THE GRANT HAS EVOLVED FROM PROVIDING   |
|                         | COMPREHENSIVE DIAGNOSTIC BREAST SERVICES FOR PATIENTS WHO WERE UNINSURED     |
|                         | TO ALSO PROVIDING MORE SOCIAL SUPPORT SERVICES, SUCH AS ASSISTING WITH THE   |
|                         | COST OF HIGH INSURANCE DEDUCTIBLES AND CO-PAYS COMMUNITY PARTNERSHIPS        |
|                         | CONTINUE TO EVOLVE AS WELL WAYNE STATE UNIVERSITY PROVIDES LEGAL             |
|                         | CONSULTATION SERVICES FREE-OF-CHARGE EVERY MONDAY THE DETROIT COMMUNITY      |
|                         | HEALTH CONNECTION PARTICIPATED IN KARMANOS CANCER INSTITUTE'S THIRD ANNUAL   |
|                         | COLORECTAL CANCER AWARENESS DAY BY PROVIDIDING EDUCATION AND FOBT KITS WITH  |
|                         | FOLLO W-UP CARE  |
|                         | . 5 225 5. 52  |

| Form and Line Reference | Explanation   |
|-------------------------|---|
| rait VI, Ellie O        | THE BARBARA ANN KARMANOS CANCER HOSPITAL PATIENTS, ALONG WITH THE GENERAL SURROUNDING POPULATION, RECEIVED HEALTH EDUCATION THROUGH COMMUNITY EDUCATION PROGRAMS, CORPORATE OUTREACH AND THIRD PARTY EVENTS IN 2016, KARMANOS HELD 184 COMMUNITY HEALTH EDUCATION PROGRAMS, PROVIDED SOCIAL WORK AND SUPPORTIVE SERVICES TO 2,800 BENEFICIARIES, AND CONFERENCE AND SYMPOSIUMS (INCLUDING BREAST, GASTROINTESTINAL, HEMATOLOGY AND PROSTATE CANCERS) ATTENDED BY OVER 400 PERSONS |

Schedule H (Form 990) 2015

## **Additional Data**

Software ID: Software Version:

EIN: 20-1649466

Name: BARBARA ANN KARMANOS CANCER HOSPITAL

Form 990 Schedule H, Part V Section A. Hospital Facilities Children ER-24 hours General medical & Research facility ER-other Critical access Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) hospital How many hospital facilities did the organization operate during the tax year? hospit surgical Name, address, primary website address, and state license number Facility reporting Other (Describe) group 1 BARBARA ANN KARMANOS CANCER HOSPITAL 4100 JOHN R Х DETROIT, MI 48201 WWW KARMANOS ORG 830520A

efile GRAPHIC print - DO NOT PROCESS As Filed Data Schedule I
(Form 990)

Grants and C
Governments
Complete if the organization

BARBARA ANN KARMANOS CANCER HOSPITAL

Treasury

Internal Revenue Service

Name of the organization

# Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at  $\underline{www.irs.qov/form990}$ .

OMB No 1545-0047

DLN: 93493223005267

2015

Employer identification number

Open to Public Inspection

| BARBARA ARRIVATION CARE   | 20-1649466                                    |                                      |                              |   |   |  |                                      |
|---|---|--------------------------------------|------------------------------|---|---|--|--------------------------------------|
| Part I General Informat   | ion on Grants an                              | d Assistance                         |                              |   |   | •                                      |                                      |
| <ol> <li>Does the organization maintal the selection criteria used to</li> <li>Describe in Part IV the organ</li> </ol> | award the grants or a<br>ızatıon's procedures | ssistance?<br>for monitoring the use | of grant funds in the Un     | ited States                               |   |  | √ Yes N                              |
| Part II Grants and Other Assist that received more that   |   |                                      |                              | iplete if the organization                | answered "Yes" on F                                   | orm 990, Part IV, line 2:              | l, for any recipient                 |
| (a) Name and address of organization or government  | <b>(b)</b> EIN                                | (c) IRC section if applicable        | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of gran<br>or assistance |
|   |   |                                      |                              |   |   |  |                                      |
|   |   |                                      |                              |   |   |  |                                      |
|   |   |                                      |                              |   |   |  |                                      |
|   |   |                                      |                              |   |   |  |                                      |
|   |   |                                      |                              |   |   |  |                                      |
|   |   |                                      |                              |   |   |  |                                      |
|   |   |                                      |                              |   |   |  |                                      |
|   |   |                                      |                              |   |   |  |                                      |
|   |   | _                                    |                              |   |   |  |                                      |
|   |   |                                      |                              |   |   |  |                                      |
| <ul><li>2 Enter total number of section</li><li>3 Enter total number of other or</li></ul>                              |   | 5                                    |                              |   |   |  |                                      |
| For Paperwork Reduction Act Notice, s   |   |                                      |                              | Cat No 50055P                             |   |  | le I (Form 990) 2015                 |

CONTRACTS

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493223005267

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

BARBARA ANN KARMANOS CANCER HOSPITAL

Schedule J (Form 990)

Name of the organization

**Employer identification number** 20-1649466

| Pa | rt I Questions Regarding Compensation  |          | , =====================================                       |      |     |    |
|----|--|----------|---|------|-----|----|
|    |  |          |   |      | Yes | No |
| 1a | Check the appropriate box(es) if the organization provide 990, Part VII, Section A, line 1a Complete Part III to   |          |   |      |     |    |
|    | First-class or charter travel  |          | Housing allowance or residence for personal use               |      |     |    |
|    | Travel for companions  |          | Payments for business use of personal residence               |      |     |    |
|    | Tax idemnification and gross-up payments   | <b>✓</b> | Health or social club dues or initiation fees                 |      |     |    |
|    | Discretionary spending account   | Г        | Personal services (e g , maid, chauffeur, chef)               | <br> |     |    |
| b  | If any of the boxes in line 1a are checked, did the organ reimbursement or provision of all of the expenses descr  |          |   | 1b   | Yes |    |
| 2  | Did the organization require substantiation prior to reim directors, trustees, officers, including the CEO/Executiv  |          |   | 2    | Yes |    |
| 3  | Indicate which, if any, of the following the filing organiza organization's CEO/Executive Director Check all that a used by a related organization to establish compensation | apply    | Do not check any boxes for methods                            |      |     |    |
|    | Compensation committee   | Г        | Written employment contract                                   |      |     |    |
|    | Independent compensation consultant  | Г        | Compensation survey or study                                  |      |     |    |
|    | Form 990 of other organizations  | Г        | Approval by the board or compensation committee               |      |     |    |
| 4  | During the year, did any person listed on Form 990, Par<br>or a related organization   | rt VII   | , Section A , line 1a with respect to the filing organization |      |     |    |
| а  | Receive a severance payment or change-of-control pay   | ment     | ?   | 4a   |     | Νo |
| b  | Participate in, or receive payment from, a supplemental  | l nonq   | qualified retirement plan?                                    | 4b   | Yes |    |
| c  | Participate in, or receive payment from, an equity-based   | d con    | npensation arrangement?                                       | 4c   |     | Νo |
|    | If "Yes" to any of lines 4a-c, list the persons and provide  | de the   | e applicable amounts for each item in Part III                |      |     |    |
|    | Only 501(c)(3), 501(c)(4), and 501(c)(29) organization   |          |   |      |     |    |
| 5  | For persons listed on Form 990, Part VII, Section A, Iir compensation contingent on the revenues of  | ne 1a,   | , did the organization pay or accrue any                      |      |     |    |
| а  | The organization?  |          |   | 5a   |     | Νo |
| b  | Any related organization?  |          |   | 5b   |     | Νo |
|    | If "Yes," on line 5a or 5b, describe in Part III   |          |   |      |     |    |
| 6  | For persons listed on Form 990, Part VII, Section A, lir compensation contingent on the net earnings of  | ne 1a,   | , did the organization pay or accrue any                      |      |     |    |
| а  | The organization?  |          |   | 6a   |     | Νo |
| b  | Any related organization?  |          |   | 6b   |     | Νo |
|    | If "Yes," on line 6a or 6b, describe in Part III   |          |   |      |     |    |
| 7  | For persons listed on Form 990, Part VII, Section A, lin<br>payments not described in lines 5 and 6? If "Yes," desc  |          |   | 7    |     | Νo |
| 8  | Were any amounts reported on Form 990, Part VII, paid  |          | ·   |      |     |    |
|    | subject to the initial contract exception described in Re in Part ${\rm III}$  | egulat   | cions section 53 4958-4(a)(3)? If "Yes," describe             | 8    |     | Νo |
| 9  | If "Yes" on line 8, did the organization also follow the resection 53 4958-6(c)?   | ebutta   | able presumption procedure described in Regulations           | 9    |     |    |

|                    |                  | '                         | ·                         |                             |          | . , . ,              |   |
|--------------------|------------------|---------------------------|---------------------------|-----------------------------|----------|----------------------|---|
| (A) Name and Title | (B) Breakdown o  | f W-2 and/or 1099-MIS     | SC compensation           | (C) Retirement and          |          | (E) Total of columns | 1 '                                     |
|                    | Base             | (ii)<br>Bonus & Incentive | (iii)<br>Other reportable | other deferred compensation | benefits | (B)(ı)-(D)           | column(B) reported as deferred on prior |
|                    | (i) compensation | compensation              | compensation              | '                           |          |                      | Form 990 '                              |

Schedule J (Form 990) 2015

See Additional Data Table

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information Return Reference Explanation

Part I. Line 1a

THE CEO/EXECUTIVE DIRECTOR WAS COMPENSATED BY A RELATED ORGANIZATION. AND THEREFORE NONE OF THE LINE 1 BOXES HAVE BEEN CHECKED THE CORPORATE CEO. SUBSIDIARY CEOS AND CORPORATE VICE-PRESIDENTS IN SOME INSTANCES HAVE RECEIVED TAX

Part I. Line 3

Part I, Line 6

Schedule J (Form 990) 2015

CEO/EXECUTIVE DIRECTOR OF THE FILING ORGANIZATION COMPENSATION COMMITTEE, INDEPENDENT COMPENSATION CONSULTANT, Ісомміттеє

Part I. Line 4b

HIGHLY COMPENSATED EMPLOYEES (THE "SERPS") THE OLD SERP WAS CLOSED TO NEW PARTICIPANTS ON OCTOBER 1, 2006, AND THE NEW SERP BECAME EFFECTIVE AS OF JANUARY 1.2007 NO EMPLOYEE MAY PARTICIPATE IN BOTH OF THE SERPS THE OLD SERP IS ISTRUCTURED AS A DEFINED BENEFIT PLAN THAT ESSENTIALLY REPLACES THE BENEFITS THE PARTICIPANT IS NOT PERMITTED TO RECEIVE UNDER MCLAREN'S QUALIFIED RETIREMENT PLAN DUE TO IRS LIMITATIONS APPLICABLE TO QUALIFIED PLANS THE BENEFIT lunder the old serp is payable in either the form of a lump sum distribution or in monthly payments eoual to the ACTUARIAL EQUIVALENT OF THE PARTICIPANT'S ACCRUED BENEFIT. THE BENEFIT IS PAID AT AGE 55, AND IF THE PARTICIPANT REMAINS

SECTIONS 457(F) AND 409A

MCLAREN HEALTH CARE CORPORATION (MHCC) HAS A LEADERSHIP INCENTIVE PROGRAM FOR LEADERS OF THE CORPORATION. SUBSIDIARY EXECUTIVES AND DIRECTORS, AND MANAGERS THE PURPOSE OF THE PLAN IS TO ENHANCE THE ORGANIZATION'S ABILITY ITO ACHIEVE ITS GOALS BY PROVIDING TOP OFFICIALS AND THE BOARD OF DIRECTORS WITH A TOOL FOR (A) CLEARLY COMMUNICATING

WITH OTHER EMPLOYERS FOR HIGH-TALENT LEADERS

BOTH SERPS ARE PROVIDED ON A TAX-NEUTRAL BASIS BOTH SERPS ARE DESIGNED TO COMPLY WITH INTERNAL REVENUE CODE

PERFORMANCE ON THE PART OF KEY LEADERS, (B) STIMULATING AND REWARDING SUPERIOR LEVELS OF PERFORMANCE ON THE PART OF KEY LEADERS WHICH WILL ULTIMATELY BENEFIT THE COMMUNITIES MHCC SERVES, AND (C) PROTECTING MHCC'S ABILITY TO COMPETE

RETURN CREDITED OR DEBITED TO THEIR ACCOUNTS THE BENEFIT UNDER THE NEW SERP IS EQUAL TO THE PARTICIPANT'S ACCOUNT BALANCE, AND THE BENEFIT IS PAID IN A SINGLE SUM WITHIN 60 DAYS OF THE PARTICIPANT'S TERMINATION DATE BENEFITS UNDER

INEW SERP BECOME VESTED IN THEIR ACCOUNTS UPON THE EARLIER OF FIVE YEARS OF PARTICIPATION IN THE PLAN OR ATTAINMENT OF AGE 60 PARTICIPANTS IN THE NEW SERP SELF-DIRECT THE INVESTMENT OF THEIR ACCOUNTS AND HAVE THE ACTUAL INVESTMENT

EMPLOYED. THE BENEFIT IS PAID UPON TERMINATION OF EMPLOYMENT. REDUCED TO TAKE INTO ACCOUNT THE BENEFIT PREVIOUSLY PAID THE NEW SERP IS STRUCTURED AS A DEFINED CONTRIBUTION PLAN, AND MCLAREN CONTRIBUTES 15 PERCENT OF EACH PARTICIPANT'S COMPENSATION TO THE PLAN EACH YEAR FOR ALLOCATION TO THE PARTICIPANT'S ACCOUNT PARTICIPANTS IN THE

FORM 990 OF OTHER ORGANIZATIONS. COMPENSATION SURVEY OR STUDY. AND APPROVAL BY THE BOARD OR COMPENSATION LINE 4B MCLAREN MAINTAINS TWO SUPPLEMENTAL NONOUALIFIED RETIREMENT PLANS FOR A SELECT GROUP OF MANAGEMENT OR

THE CEO/EXECUTIVE DIRECTOR WAS COMPENSATED BY A RELATED ORGANIZATION. AND THEREFORE NONE OF THE LINE 3 BOXES HAVE BEEN CHECKED THE RELATED ORGANIZATION USED THE FOLLOWING METHODOLOGIES TO ESTABLISH THE COMPENSATION OF THE

RETIREMENT PLANS. AND HEALTH CLUB OR SOCIAL DUES THESE BENEFITS HAVE BEEN INCLUDED IN TAXABLE COMPENSATION MEMBERSHIP DUES, TREATED AS TAXABLE COMPENSATION, ARE PAID ON BEHALF OF MARGARET DIMOND, PRESIDENT (PARTIAL YEAR)

INDEMNIFICATION FOR THE FOLLOWING BENEFITS VEHICLE COSTS. GROUP TERM LIFE INSURANCE. SUPPLEMENTAL NONOUALIFIED

Schedule J (Form 990) 2015

# Software ID: Software Version:

**EIN:** 20-1649466

Name: BARBARA ANN KARMANOS CANCER HOSPITAL

| Form 990, Schedule J, I                                | Part 1 | I - Officers, Direc | tors, Trustees, Ke                | ey Employees, and          | Highest Compen                                 | sated Employees                | 5                                  |  |
|--|--------|---------------------|-----------------------------------|----------------------------|--|--------------------------------|------------------------------------|--|
| (A) Name and Title                                     |        | (i)<br>Base         | f W-2 and/or 1099-MI (ii) Bonus & | (iii)<br>Other             | (C) Retirement and other deferred compensation | <b>(D)</b> Nontaxable benefits | (E) Total of columns<br>(B)(I)-(D) | (F) Compensation in<br>column (B)<br>reported as deferred<br>on prior Form 990 |
|  |        | Compensation        | incentive<br>compensation         | reportable<br>compensation |  |                                |                                    |  |
| 1MARGARET DIMOND PRESIDENT KCC (PARTIAL FY)            | (1)    | 0<br>349,789        | 0<br><br>105,847                  | 0<br>178,041               | 0<br><br>13,250                                | 0                              | 0                                  | 0  |
|  | (,     | 0.157.02            | 103,847                           | 178,041                    | 13,230   | 13,866                         | 660,793                            | 0  |
| 1GEROLD BEPLER MD PHD<br>PRESIDENT KCI/BOARD<br>MEMBER | (1)    |                     | 0                                 | 0                          | 0  | 0                              | 0                                  | 0  |
|  | (11)   | 533,701             | 185,442                           | 38,004                     | 203,613  | -<br>16,837                    | -<br>977,597                       | 0  |
| 2PHIL INCARNATI<br>BOARD MEMBER                        | (1)    | 0                   | 0                                 | 0                          | 0  | 0                              | 0                                  | 0  |
|  | (11)   | 1,451,545           | 1,950,625                         | 2,762,910                  | 432,935  | 14,366                         | 6,612,381                          | 0  |
| 3JUSTIN KLAMERUS MD                                    | (1)    | 0                   | 0                                 | 0                          | 0  | 0                              | 0                                  | 0  |
| INTERIM PRESIDENT KCC                                  | (11)   | 409,165             | 80,620                            | 486                        | 5,300  |                                |                                    | 0  |
| 4BRIAN GAMBLE  | (1)    | 0                   |                                   | 0                          |  | 18,936                         | 514,507                            |  |
| TREASURER/CFO  | (11)   |                     |                                   | 1,696                      | 3,967  |                                |                                    | 0  |
|  | (,     | ,                   | 0                                 | 1,090                      | 3,907  | 14,979                         | 241,202                            |  |
| 5PAMELA MOLLAN<br>CONTROLLER                           | (1)    | 0                   | 0                                 | 0                          | 0  | 0                              | 0                                  | 0  |
|  | (11)   | 142,415             | 34,598                            | 1,039                      | 2,807  | 8,568                          | 189,427                            | 0  |
| <b>6</b> KATHLEEN CAROLIN<br>SENIOR VP, AMBULATORY     | (1)    | 198,977             | 29,250                            | 2,322                      | 3,894  | 9,508                          | 243,951                            | 0  |
| AND SUPPORT SV   | (11)   | 0                   | 0                                 | 0                          | 0  |                                |                                    | 0  |
| <b>7</b> KAREN GOLDMAN<br>SENIOR VP, CNO               | (1)    | 189,292             | 27,527                            | 4,243                      | 3,735  | 9,235                          | 234,032                            | 0  |
| Silver II, one   | (11)   | 0                   | 0                                 | 0                          | 0  |                                |                                    | 0  |
| 8NATASHA ROBINETTE<br>RADIOLOGIST                      | (1)    | 577,560             | 71,682                            | 418                        | 5,300  | 29,029                         | 683,989                            | 0  |
|  | (11)   | 0                   | 0                                 | 0                          | 0  | -                              | -                                  | 0  |
| 9HUSSEIN AOUN<br>RADIOLOGIST                           | (1)    | 546,792             | 69,958                            | 268                        | 5,300  | 28,696                         | 651,014                            | 0  |
|  | (11)   | 0                   | 0                                 | 0                          | 0  | -<br>-<br>0                    | -                                  | 0  |
| 10ALIT AMIT-YOUSIF<br>RADIOLOGIST                      | (1)    | 533,272             | 61,292                            | 446                        | 5,300  | 25,505                         | 625,815                            | 0  |
|  | (11)   | 0                   | 0                                 | 0                          | 0  | -<br>0                         |                                    | 0  |
| 11MICHAEL PETRICH<br>RADIOLOGIST                       | (1)    | 508,017             | 69,990                            | 268                        | 5,300  | 17,601                         | 601,176                            | 0  |
|  | (11)   | 0                   | 0                                 | 0                          | 0  | -                              |                                    | 0  |
| 12JULIE SULTZRADIOLOGIST                               | (1)    | 483,483             | 72,564                            | 446                        | 5,300  | 28,274                         | 590,067                            | 0  |
|  | (11)   | 0                   | 0                                 | 0                          | 0  | -<br>-<br>0                    | _<br>_<br>_                        | 0  |
|  |        | l .                 | <u>I</u>                          | <u>l</u>                   |  | 0                              | 1                                  |  |

| efile GRAPHIC print SCHEDULE O   |                                 | As Filed Data - I<br>Il Information to For  |   | I: 93493223005267<br>OMB No 1545-0047 |
|--|---------------------------------|---|---|---------------------------------------|
| (Form 990 or 990-EZ) Department of the Treasury Internal Revenue Service | Complete to prov<br>Form 990 or | ide information for responses to<br>990-EZ or to provide any additi<br>▶ Attach to Form 990 or 990-<br>Schedule O (Form 990 or 990-EZ<br>www.irs.gov/form990. | o specific questions on on on on Electric question. EZ. | 2015 Open to Public Inspection        |
| Name of the organization<br>BARBARA ANN KARMANOS CANCER HOSPITAL         |                                 |   | Employer ider   | tification number                     |

| Return<br>Reference              | Explanation   |
|----------------------------------|---|
| Form 990, Part<br>VI, Section A, | THE SOLE MEMBER OF BARBARA ANN KARMANOS CANCER HOSPITAL IS THE BARBARA ANN KARMANOS CANCER INSTITUTE. |
| line 6                           |   |

990 Schedule O, Supplemental Information Return Explanation Reference Form 990. Part I BARBARA ANN KARMANOS CANCER INSTITUTE. THE SOLE MEMBER. HAS THE POWER TO RECOMMEND AND NOM VI. Section A. INATE CANDIDATES FOR THE BARBARA ANN KARMANOS CANCER HOSPITAL BOARD OF DIRECTORS. THE MEMB

line 7a

FR MAY ALSO REMOVE DIRECTORS

Return
Reference

Explanation

Explanation

Form 990. Part BARBARA ANN KARMANOS CANCER INSTITUTE. SOLE MEMBER OF BARBARA ANN KARMANOS CANCER HOSPITAL

ASSETS OF BARBARA ANN KARMANOS CANCER HOSPITAL. OR OTHER CHANGE IN CORPORATE FORM

VI, Section A, Inne 7b | , HAS THE POWER TO A PPROVE ANY AMENDMENT OF THE ARTICLES OF INCORPORATION OF THE CORPORATION OF THE CORPORATION THE SOLE MEMBER MAY ALSO AP PROVE THE MERGER, CONSOLIDATION, DISSOLUTION, SALE OR OTHER TRANSFER OF SUBSTANTIALLY ALL

990 Schedule O, Supplemental Information

990 Schedule O, Supplemental Information

| Return<br>Reference                         | Explanation  |
|---|--|
| Form 990, Part<br>VI, Section B,<br>line 11 | THE FORM 990 DATA IS PREPARED INTERNALLY AND SUBMITTED TO OUR AUDITING FIRM FOR RETURN PRE PARATION ONCE THE RETURNS HAVE BEEN COMPLETED, THE FORMS ARE REVIEWED BY ENTITY CFO AND THE CORPORATE FINANCE LEADERSHIP OF MCLAREN HEALTH CARE CORPORATION (MHCC) COPIES OF DRAFT RETURNS ARE MADE AVAILABLE TO THE MHCC BOARD MEMBERS, WHO SERVE AS THE OVERALL GOVERNING BOARD RETURNS ARE AVAILABLE FOR ALL CORPORATIONS OF WHICH MHCC IS THE SOLE MEMBER AS WELL AS OTHER RELATED ENTITIES OF THOSE CORPORATIONS FOR REVIEW RATHER THAN HAVING THE LOCAL BOARDS REVIEW THE RETURNS THE BOARD OF MHCC IS THE ULTIMATE ACCOUNTABLE ORGANIZATION FOR THE SYSTEM, AS SUCH IT IS THE OVERALL GOVERNING BOARD OF THE SYSTEM, WHOSE RESPONSIBILITIES INCLUDE BUT ARE NOT LIMITED TO APPROVING ALL SUBSIDIARY BOARD MEMBERS, FINANCIAL BUDGETS, AND ISSUANCE OF DEBT |

## 990 Schedule O, Supplemental Information

Reference Form 990. Part

VI. Section B.

line 12c

THE CORPORATE COMPLIANCE DEPARTMENT, IN ACCORDANCE WITH THE MCLAREN HEALTH CARE (MHC) BOAR

**Explanation** 

D CONFLICT OF INTEREST POLICY, ANNUALLY DISTRIBUTES THE CONFLICT OF INTEREST DISCLOSURE SU

RV EY TO ALL MHC CORPORATE AND SUBSIDIARY ORGANIZATION BOARD MEMBERS, EXECUTIVES AND OTHER

G TO COMPLETE A DISCLOSURE SURVEY OR INTENTIONALLY FAILING TO REPORT A KNOWN CONFLICT OF L

LEADERSHIP EMPLOYEES THE CORPORATE COMPLIANCE DEPARTMENT THROUGH THE GOVERNANCE COMMITTEE, COMPILES AND ANALYZES SURVEY DATA BY ORGANIZATION, INVESTIGATES AND REVIEWS POTENTIAL CONFLICTS WITH THE ORGANIZATIONS CEO AND BOARD CHAIR, AND WHEN NECESSARY, RECOMMENDS ACTION S TO BE TAKEN TO RESOLVE IDENTIFIED CONFLICTS A COMPLETE REPORT OF ALL CORPORATE AND SUBS

NTEREST ARE RELIEVED OF THEIR SERVICE TO MHC

IND WHEN NECESSARY, RECOMMENDS ACTION
TE REPORT OF ALL CORPORATE AND SUBS
ICTS IDENTIFIED AND ACTIONS TAKEN IS R
JBSIDIARY CEO AND BOARD CHAIR RECEIVES A
TAND EXECUTIVES CONFLICTS ARE DISCL

IDIARY BOARD MEMBER AND EXECUTIVE DISCLOSURES, CONFLICTS IDENTIFIED AND ACTIONS TAKEN IS R
EVIEWED BY THE MHC GOVERNANCE COMMITTEE AND EACH SUBSIDIARY CEO AND BOARD CHAIR RECEIVES A
REPORT SPECIFIC TO THEIR ORGANIZATION'S BOARD MEMBERS AND EXECUTIVES CONFLICTS ARE DISCL
OSED TO THE FULL BOARD AND BOARD COMMITTEES SO APPROPRIATE ACTIONS CAN BE TAKEN ACTIONS M
AY INCLUDE PROHIBITING A BOARD MEMBER FROM PARTICIPATING IN DELIBERATIONS INVOLVING TRANSA
CTIONS WITH A COMPANY WITH WHICH THEY CONDUCT FINANCIAL TRANSACTIONS, BOARD MEMBERS FAILIN

| 9: | o Scheaule | O, Supplemental | Intormation |
|----|------------|-----------------|-------------|
|    | Return     |                 |             |

R 2016

VI, Section B.

line 15b

### Reference Form 990, Part THE COMPENSATION COMMITTEE IS A PPOINTED BY THE BOARD OF DIRECTORS TO REVIEW THE PERFORMANC

**Explanation** 

E AND RECOMMEND THE TOTAL COMPENSATION PACKAGE OF THE MCLAREN HEALTHCARE CORPORATION'S CEO

TO THE BOARD FURTHER THE COMMITTEE ESTABLISHES THE SALARY RANGES AND PREREQUISITES OF TH

E OTHER MOST HIGHLY COMPENSATED OFFICERS (MHC VICE-PRESIDENTS AND MHC HOSPICE/SUBSIDIARIES CEO'S) TO THE BOARD THE MEMBERS OF THE COMMITTEE MUST MEET THE INDEPENDENCE REQUIREMENTS. OF THE APPLICABLE PROVISIONS OF SECTION 4958 OF THE INTERNAL REVENUE CODE OF 1986. AS AME NDED AND FINAL TREASURY REGULATIONS SECTION 53 4958-6(C)(1)(III) THE COMMITTEE RETAINS TH E SERVICES OF AN INDEPENDENT FIRM WITH SIGNIFICANT QUALIFICATIONS AND EXPERIENCE TO CONDUC T A REVIEW OF THE CORPORATION'S EXECUTIVE COMPENSATION PROGRAM. THE RETAINED FIRM UTILIZES APPROPRIATE COMPENSATION COMPARABILITY DATA THE RETAINED FIRM CONDUCTS ANALYSIS OF THE C OMPETITIVENESS OF THESE PROGRAMS AND EXPRESSES AN OPINION TO THE REASONABLENESS OF THESE C OMPENSATION PROGRAMS ALL DATA UTILIZED BY THE COMMITTEE, DELIBERATIONS OF THE COMMITTEE. AND FINAL COMPENSATION DECISIONS BY THE COMMITTEE ARE DOCUMENTED IN FORMAL REPORTS AND MIN UTES THE CORPORATE COMPENSATION COMMITTEE WORKS UNDER AND PERIODICALLY RENEWS THE MCLAREN HEALTH CARE CORPORATION COMPENSATION COMMITTEE CHARTER AND MCLAREN HEALTH CARE CORPORATIO N COMPENSATION PHILOSOPHY THE MOST RECENT YEAR THIS PROCESS WAS UNDERTAKEN WAS FISCAL YEAR

990 Schedule O, Supplemental Information Return Explanation Reference Form 990. Part THE BARBARA ANN KARMANOS CANCER HOSPITAL GOVERNING DOCUMENTS, CONFLICT OF INTEREST STATEME VI, Section C. NTS AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST

line 19

990 Schedule O, Supplemental Information

Return Explanation

# Form 990, Part PURCHASED SERVICES - DMC & WSU Program service expenses 44,878,611 Management and genera IX, line 11g expenses 601,437 Fundraising expenses 0 Total expenses 45,480,048 SERVICE & MAINTENAN

CE CONTRACTS Program service expenses 12,987,967 Management and general expenses 274,563
Fundraising expenses 0 Total expenses 13,262,530 CLINICAL TRIALS Program service expe
nses 9,832,591 Management and general expenses 0 Fundraising expenses 0 Total expenses
9,832,591 OTHER Program service expenses 5,926,061 Management and general expenses 7,51
7,100 Fundraising expenses 0 Total expenses 13,443,161

Return Explanation
Reference

Form 990, Part FUNDS RELEASED FROM KCI FOR CAPITAL PROJECTS 2,514,292 GRANT REVENUE FROM KCI -2,720,158

IMPAIRMENT COSTS -1.200.182 OTHER TRANSFERS/ACTIVITY 116.007

XI, line 9

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

**DLN: 93493223005267**OMB No 1545-0047

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Open to Public Inspection

Schedule R (Form 990) 2015

**Employer identification number** 

Department of the Treasury
Internal Revenue Service
Name of the organization

BARBARA ANN KARMANOS CANCER HOSPITAL

(Form 990)

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

Cat No 50135Y

20-1649466 Identification of Disregarded Entities Complete of the organization answered "Yes" on Form 990, Part IV, line 33. Part I (c) (f) (e) Direct controlling Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets or foreign country) entity Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one Part II or more related tax-exempt organizations during the tax year. (b) (c) (d) (e) (f) (g) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No See Additional Data Table

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| (a)   | (b)              | (c)       | (d)         | (e)             | (f)          | (g)         | (h      |          | (i)          | (i       |        | (k)        |
|---|------------------|-----------|-------------|-----------------|--------------|-------------|---------|----------|--------------|----------|--------|------------|
| Name, address, and EIN of                               | Primary activity | Legal     | Direct      | Predominant     | Share of     |             | Disprop | rtionate | Code V-UBI   | Gene     | ral or | Percentage |
| related organization                                    |                  | domicile  | controlling | income(related, | total income | end-of-year | alloca  | tions?   | amount in    | mana     | aging  | ownership  |
| -   |                  | (state or | entity      | unrelated,      |              | assets      |         |          | box 20 of    | part     | ner?   | · ·        |
|   |                  | foreign   | · ·         | excluded from   |              |             |         |          | Schedule K-1 | 1        |        |            |
|   |                  | country)  |             | tax under       |              |             |         |          | (Form 1065)  |          |        |            |
|   |                  | ,,        |             | sections 512-   |              |             |         |          | (            |          |        |            |
|   |                  |           |             | 514)            |              |             |         |          |              |          |        |            |
|   |                  |           |             | 314/            |              |             | Yes     | No       |              | Yes      | No     |            |
| MCLAREN - NORTHERN EQUITIES                             | RENTAL REAL      | MI        | N/A         |                 |              |             |         |          |              |          |        |            |
| (1) CANCER CENTER PROJECT LLC                           | ESTATE           |           | [ 7         |                 |              |             |         |          |              |          |        |            |
| (2)   |                  |           |             |                 |              |             |         |          |              |          |        |            |
| 39000 COUNTRY CLUB DRIVE                                |                  |           |             |                 |              |             |         |          |              |          |        |            |
| FARMINGTON HILLS, MI 48331                              |                  |           |             |                 |              |             |         |          |              |          |        |            |
| 26-3112935  |                  |           |             |                 |              |             |         |          |              |          |        |            |
|   | DUTIDING         | 147       | 11/4        |                 |              |             |         |          | <del></del>  | <u> </u> |        |            |
| MOUNT CLEMENS REGIONAL HEALTH                           | BUILDING         | MI        | N/A         |                 |              |             |         |          |              |          |        |            |
| (2) BUILDING HEALTH PARTNERS                            | MANAGEMENT       |           |             |                 |              |             |         |          |              |          |        |            |
| 4000 HARRINGTON CT                                      |                  |           |             |                 |              |             |         |          |              |          |        |            |
| 1000 HARRINGTON ST                                      |                  |           |             |                 |              |             |         |          |              |          |        |            |
| MOUNT CLEMENS, MI 48043                                 |                  |           |             |                 |              |             |         |          |              |          |        |            |
| 26-2524717  |                  |           |             |                 |              |             |         |          |              |          |        |            |
|   |                  |           |             |                 |              |             |         |          |              |          |        |            |
|   |                  |           |             |                 |              |             |         |          |              |          |        |            |
|   |                  |           |             |                 |              |             |         |          |              |          |        |            |
|   |                  |           |             |                 |              |             |         |          |              |          |        |            |
|   |                  |           |             |                 |              |             |         |          |              |          |        |            |
|   |                  |           |             |                 |              |             |         |          |              |          |        |            |
|   |                  |           |             |                 |              |             |         |          | ĺ            |          |        |            |
|   |                  |           |             |                 |              |             |         |          |              |          |        |            |
|   |                  |           |             |                 |              |             |         |          |              |          |        |            |
|   |                  |           |             |                 |              |             |         |          |              |          |        |            |
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|   |                  |           |             |                 |              |             |         |          | 1            |          |        |            |
|   |                  |           |             |                 |              |             |         |          |              |          |        |            |
| Part IV Identification of Related Organizations Taxable | e as a Cornoi    | ration    | or Trust (  | `omolete if th  | e organiz    | ation and   | Werec   | ז "עבכ   | " on Form    | 990      | Part   | · IV/ line |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization | ( <b>b)</b><br>Primary activity | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f)<br>Share of total<br>Income | (g)<br>Share of end-<br>of-year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section 512<br>(b)(13)<br>controlled<br>entity? |    |
|--|---------------------------------|---|-------------------------------|---|---------------------------------|---|--------------------------------|--|----|
| Con Address   Date Table                                 |                                 |   |                               |   |                                 |   |                                | Yes  | No |
| See Additional Data Table                                |                                 |   |                               |   |                                 |   |                                |  |    |
|  |                                 |   |                               |   |                                 |   |                                |  |    |
|  |                                 |   |                               |   |                                 |   |                                |  |    |
|  |                                 |   |                               |   |                                 |   |                                |  |    |
|  |                                 |   |                               |   |                                 |   |                                |  |    |
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|  |                                 |   |                               |   |                                 |   |                                |  |    |
|  |                                 |   |                               |   |                                 |   |                                |  |    |

| Part V Transactions With Related Organizations Complete if the organization an                            | nswered "Yes" on Form                   | 990, Part IV, line     | 34, 35b, or 36.                  |            |        |    |  |  |
|---|---|------------------------|----------------------------------|------------|--------|----|--|--|
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule                    |   |                        |                                  |            | Yes    | No |  |  |
| f L During the tax year, did the orgranization engage in any of the following transactions with one or mo | ore related organizations li            | sted in Parts II-IV?   |                                  |            |        |    |  |  |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity         |   |                        |                                  | 1a         |        | No |  |  |
| f b Gift, grant, or capital contribution to related organization(s)                                       |   |                        |                                  | <b>1</b> b |        | No |  |  |
| ${f c}$ Gift, grant, or capital contribution from related organization(s)                                 |   |                        |                                  | <b>1</b> c | Yes    |    |  |  |
| <b>d</b> Loans or loan guarantees to or for related organization(s)                                       |   |                        |                                  | 1d         |        | No |  |  |
| e Loans or loan guarantees by related organization(s)   |   |                        |                                  | 1e         | Yes    |    |  |  |
| f Dividends from related organization(s)  |   |                        |                                  | 1f         |        | No |  |  |
| <b>g</b> Sale of assets to related organization(s)  |   |                        |                                  | 1g         |        | No |  |  |
| h Purchase of assets from related organization(s)   |   |                        |                                  |            |        |    |  |  |
| i Exchange of assets with related organization(s)   |   |                        |                                  |            |        |    |  |  |
| ${f j}$ Lease of facilities, equipment, or other assets to related organization(s)                        |   |                        |                                  | 1j         |        | No |  |  |
| <b>k</b> Lease of facilities, equipment, or other assets from related organization(s)                     |   |                        |                                  | 1k         | Yes    |    |  |  |
| Performance of services or membership or fundraising solicitations for related organization(s)            |   |                        |                                  |            |        |    |  |  |
| <b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) .  |   |                        |                                  | 1m         | Yes    |    |  |  |
| ${f n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)     |   |                        |                                  | 1n         | Yes    |    |  |  |
| o Sharing of paid employees with related organization(s)  |   |                        |                                  | 10         | Yes    |    |  |  |
| p Reimbursement paid to related organization(s) for expenses  |   |                        |                                  | <b>1</b> p | Yes    |    |  |  |
| <b>q</b> Reimbursement paid by related organization(s) for expenses                                       |   |                        |                                  | <b>1</b> q |        | No |  |  |
| r Other transfer of cash or property to related organization(s)   |   |                        |                                  | 1r         |        | No |  |  |
| ${f s}$ O ther transfer of cash or property from related organization(s)                                  |   |                        |                                  | 1s         |        | No |  |  |
| If the answer to any of the above is "Yes," see the instructions for information on who must comp         | plete this line, including co           | overed relationships   | and transaction thresholds       |            |        |    |  |  |
| (a)<br>Name of related organization   | <b>(b)</b><br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amo | unt in     | volved |    |  |  |
| e Additional Data Table   |   |                        |                                  |            |        |    |  |  |
|   |   |                        |                                  |            |        |    |  |  |
|   |   |                        |                                  |            |        |    |  |  |
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|   |   |                        |                                  |            |        |    |  |  |
|   |   |                        |                                  |            |        |    |  |  |

## Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships |                         |   |  |   |    |                                    |  |  |    |   |   |     |                                |  |
|--|-------------------------|---|--|---|----|------------------------------------|--|--|----|---|---|-----|--------------------------------|--|
| (a)<br>Name, address, and EIN of entity  | (b)<br>Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (e) Are all partners section 501(c)(3) organizations? |    | (f)<br>Share of<br>total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproprtionate<br>allocations? |    | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (j)<br>General or<br>managing<br>partner? |     | (k)<br>Percentage<br>ownership |  |
|  |                         |   | 314)   | Yes   | No |                                    |  | Yes                                    | No |   | Yes                                       | No  |                                |  |
|  |                         |   |  |   |    |                                    |  |  |    |   |   | 1 1 |                                |  |
|  |                         |   |  |   |    |                                    |  |  |    |   |   |     |                                |  |
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|  |                         |   |  |   |    |                                    |  |  |    |   |   |     |                                |  |



Software ID: Software Version:

**EIN:** 20-1649466

Name: BARBARA ANN KARMANOS CANCER HOSPITAL

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (a) (b) (d) (e) (f) (c) (g) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (b)(13) (state section status entity or foreign (if section 501(c) controlled country) entity? (3)) Yes No 501(c)(3) FOUNDATION МΙ MCLAREN BAY REGION Line 11a, I Yes MCLAREN BAY MEDICAL FOUNDATION 1900 COLUMBUS AVE BAY CITY, MI 48708 38-2156534 HOSPITAL MCLAREN HEALTH МΙ 501(c)(3) Line 3 Yes MCLAREN BAY REGION CARE CORPORATION 1900 COLUMBUS AVE BAY CITY, MI 48708 38-1976271 SUPPORTING МΙ 501(c)(3) Line 11a, I MCLAREN BAY REGION Yes BAY REGIONAL MEDICAL CENTER AUXILIARY ORGANIZATION 1908 COLUMBUS AVENUE BAY CITY, MI 48708 38-6081235 MCLAREN BAY REGION Yes HOSPITAL МΙ 501(c)(3) Line 3 MCLAREN BAY SPECIAL CARE 1900 COLUMBUS AVE BAY CITY, MI 48708 38-3161753 HOSPITAL МΙ 501(c)(3) MCLAREN HEALTH Line 3 Yes MCLAREN CENTRAL MICHIGAN CARE CORPORATION 1221 SOUTH DRIVE MT PLEASANT, MI 48858 38-1420304 SKILLED NURSING MCLAREN NORTHERN МΙ 501(c)(3) Line 9 Yes CHARLEVOIX NURSING HOME CORPORATION DBA FACILITY MICHIGAN **BOULDER PARK TERRACE** 14676 WEST UPRIGHT CHARLEVOIX, MI 49720 38-3038683 501(c)(3) CANCER CARE CENTER МΙ Line 7 MCLAREN HEALTH Yes GREAT LAKES CANCER INSTITUTE CARE CORPORATION 401 S BALLENGER HWY FLINT, MI 48532 38-3584572 501(c)(3) MCLAREN GREATER FOUNDATION ΜI Line 7 Yes MCLAREN GREATER LANSING FOUNDATION LANSING 401 S GREENLAWN AVE LANSING, MI 48910 38-2463637 501(c)(3) HOSPITAL МΙ MCLAREN HEALTH Line 3 Yes MCLAREN GREATER LANSING CARE CORPORATION 401 S GREENLAWN AVE LANSING, MI 48910 38-1434090 CANCER RESEARCH & MCLAREN HEALTH МΙ 501(c)(3) Line 7 Yes KARMANOS CANCER INSTITUTE CARE CORPORATION CARE CENTER 4100 JOHN R ST DETROIT, MI 48201 38-1613280 HOSPITAL МΙ 501(c)(3) Line 3 MCLAREN HEALTH Yes MCLAREN LAPEER REGION CARE CORPORATION 1375 N MAIN ST LAPEER, MI 48446 38-2689033 MCLAREN LAPEER FOUNDATION 501(c)(3) ΜI Line 11a, I Yes MCLAREN LAPEER REGION FOUNDATION REGION 1375 N MAIN ST LAPEER, MI 48446 38-2689603 NURSING HOME МΙ MCLAREN PORT HURON Yes 501(c)(3) Line 9 MARWOOD MANOR NURSING HOME PO BOX 5011 PORT HURON, MI 48060 38-2683251 SUPPORTING ORG МΙ 501(c)(3) Νo Line 11a, I N/A MCLAREN HEALTH CARE CORPORATION G-3235 Beecher Road Suite B FLINT, MI 48532 38-2397643 SUPPORTING ORG MCLAREN HEALTH МΙ 501(c)(3) Line 11a, I Yes MCLAREN HEALTH CARE VILLAGE FOUNDATION CARE CORPORATION 401 S BALLENGER HIGHWAY FLINT, MI 48532 MCLAREN HEALTH INSURANCE Yes МΙ 501(c)(4) MCLAREN HEALTH PLAN COMMUNITY lp la n G-3245 BEECHER ROAD SUITE 200 FLINT MI 48532 27-2204037 MCLAREN HEALTH **HEALTH CARE** МΙ 501(c)(4) Yes MCLAREN HEALTH PLAN INC SERVICES CARE CORPORATION G-3245 BEECHER ROAD FLINT, MI 48532 38-3252216 FOUNDATION МΙ 501(c)(3) Line 11a, I VISITING NURSE Yes MCLAREN HOSPICE & HOME CARE FOUNDATION SERVICES OF 1515 CAL DR MICHIGAN DAVISON, MI 48423 46-3643089 MCLAREN HEALTH HOSPITALITY HOUSE МΙ 501(c)(3) Line 7 Yes MCLAREN HOSPITALITY HOUSE CARE CORPORATION 401 S BALLENGER HIGHWAY FLINT, MI 48532 45-5567669 MANAGEMENT МΙ 501(c)(3) MCLAREN HEALTH Line 11a. I Yes COMPANY MCLAREN MEDICAL GROUP CARE CORPORATION **401 S BALLENGER HWY** FLINT, MI 48532 38-2988086

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (f) (a)
Name, address, and EIN of related organization (c) (d) (b) (e) (g) Exempt Code Section 512 Legal domicile Direct controlling Primary activity Public charity (b)(13) (state section status entity or foreign (if section 501(c) controlled country) (3)) entity? Yes No ACUTE CARE HOSPITAL МΙ 501(c)(3) MCLAREN HEALTH Yes Line 3 MCLAREN NORTHERN MICHIGAN CARE CORPORATION 416 CONNABLE AVENUE PETOSKEY, MI 49770 38-2146751 MCLAREN NORTHERN FOUNDATION МΤ 501(c)(3) Line 11a. I Yes MCLAREN NORTHERN MICHIGAN FOUNDATION MICHIGAN 360 CONNABLE AVENUE PETOSKEY, MI 49770 38-2445611 HOSPITAL МΙ 501(c)(3) Line 3 MCLAREN HEALTH Yes CARE CORPORATION MCLAREN PORT HURON 1221 PINE GROVE AVENUE PORT HURON, MI 48060 38-1369611 501(c)(3) HOSPITAL МΙ Line 3 MCLAREN HEALTH Yes MCLAREN FLINT CARE CORPORATION 401 S BALLENGER HWY FLINT, MI 48532 38-2383119 KARMANOS CANCER CANCER RESEARCH МΙ 501(c)(3) Line 7 Yes MICHIGAN CANCER SOCIETY INSTITUTE 4100 JOHN R ST DETROIT, MI 48201 38-2823451 FOUNDATION МΙ 501(c)(3) MCLAREN MACOMB Line 9 Yes MOUNT CLEMENS REGIONAL HEALTHCARE FOUNDATION PO BOX 326 MOUNT CLEMENS, MI 48046 38-2578873 HOSPITAL МΙ 501(c)(3) Line 3 MCLAREN HEALTH Yes CARE CORPORATION MCLAREN MACOMB 1000 HARRINGTON MOUNT CLEMENS, MI 48043 38-1218516 MRI IMAGING МΙ MCLAREN OAKLAND 501(c)(3) Line 3 Yes NORTH OAKLAND NORTH MACOMB IMAGING INC 355 BARCLAY CIR STE A ROCHESTER HILLS, MI 48307 38-2807040 MCLAREN NORTHERN PHYSICIAN PRACTICE МΙ 501(c)(3) Line 3 Yes NORTHERN MICHIGAN HEMATOLOGY AND ONCOLOGY MICHIGAN 416 CONNABLE AVENUE PETOSKEY, MI 49770 32-0020293 501(c)(3) MCLAREN NORTHERN PHYSICIAN PRACTICE МΙ Yes Line 3 NORTHERN MICHIGAN MEDICAL MANAGEMENT MICHIGAN 416 CONNABLE AVENUE PETOSKEY, MI 49770 20-8458840 MCLAREN PORT HURON Yes MANAGEMENT CORP МΙ 501(c)(3) Line 11a, I PARKVIEW PROPERTY MANAGEMENT CORPORATION PO BOX 5011 PORT HURON, MI 48060 38-2467310 FOUNDATION МΙ 501(c)(3) Line 11c, III-FI MCLAREN OAKLAND Yes MCLAREN OAKLAND FOUNDATION 50 NORTH PERRY STREET PONTIAC, MI 48342 20-0442217 HOSPITAL МΙ 501(c)(3) MCLAREN HEALTH Yes Line 3 MCLAREN OAKLAND CARE CORPORATION 50 NORTH PERRY STREET PONTIAC, MI 48342 38-1428164 501(c)(3) FOUNDATION МΙ Line 11a, I MCLAREN PORT HURON Yes PORT HURON HOSPITAL FOUNDATION PO BOX 5011 PORT HURON, MI 48060 38-2777750 AMBULANCE SERVICE ΜT 501(c)(3) l ine 9 MCLAREN MEDICAL Yes REGIONAL EMERGENCY MEDICAL SERVICE INC MANAGEMENT INC 25400 W 8 MILE ROAD SOUTHFIELD, MI 48034 38-3255499 PHYSICIAN PRACTICE МΙ 501(c)(3) Line 3 MCLAREN NORTHERN Yes THE CARDIAC INSTITUTE DBA MICHIGAN HEART & MICHIGAN VASCULAR SPECIALISTS 416 CONNABLE AVENUE PETOSKEY, MI 49770 26-2774689 HEALTH CARE МΙ 501(c)(3) Line 9 MCLAREN HEALTH Yes VISITING NURSE SERVICE OF MICHIGAN SERVICES CARE CORPORATION 1515 Cal Drive DAVISON, MI 48423 38-3491714 HOSPICE CARE/HOME MCLAREN NORTHERN 501(c)(3) Line 9 Yes VITALCARE INC HEALTH SERVICES MICHIGAN 761 LAFAYETTE AVENUE CHEBOYGAN, MI 49721 38-2527255 SUPPORTING ΜI 501(c)(3) Line 11a. I MCLAREN HEALTH Yes WOMENS HOSPITAL ASSOCIATION OF FLINT MICHIGAN CARE CORPORATION 401 S BALLENGER HIGHWAY FLINT. MI 48532 38-1358053

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (c) (h) (i) (d) (e) (g) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Section Percentage related organization (C corp, S domicile entity income vear ownership 512(b)(13) (state or foreign corp, assets controlled country) or trust) entity? Yes No МΙ N/A (1) CLARKSTON PROPERTY ASSOCIATES REAL ESTATE Νo **50 NORTH PERRY STREET** PONTIAC, MI 48342 43-2006072 N/A (1) DELPHINUS INVESTMENT INC HOLD PASSIVE МΙ Νo INVESTMENT 4100 JOHN R ST DETROIT, MI 48075 45-4758176 N/A (2) HEALTH ADVANTAGE INC INSURANCE Μī Nο G3245 BEECHER ROAD FLINT, MI 48532 91-2141720 (3) HOSPITAL HEALTH CARE INC HEALTH CARE МΙ N/A Νo **50 NORTH PERRY STREET** PONTIAC, MI 48342 38-2643070 (4) MCLAREN INSURANCE COMPANY LTD INSURANCE CJN/A Νo 10 MAIN ST GRAND CAYMAN CJPHYSICIAN МΙ N/A Νo (5) MID-MICHIGAN PHYSICIANS PC 2510 KERRY STREET SUITE 200 PRACTICE LANSING, MI 48912 38-3267121 lma na ged (6) MCLAREN PHYSICIAN PARTNERS МΙ N/A Νo CARE 50 NORTH PERRY STREET PONTIAC, MI 48342 38-3136458 (7) RETAIL МΙ N/A Νo RAPIN & RAPIN INC DBA PRESCRIPTION PHARMACY SERVICES PHARMACY 416 CONNABLE AVENUE PETOSKEY, MI 49770 38-3465261 (8)SALE AND МΙ N/A Νo VITALCARE HOME MEDICAL EQUIPMENT RENTAL OF DURABLE 761 LAFAYETTE AVENUE MEDICAL CHEBOYGAN, MI 49721 EQUIPMENT 38-2662954 N/A (9) WILLO W ENTERPRISES Occupational МΙ Νo PO BOX 5011 Health Clinic PORT HURON, MI 48061 and Outpatient 38-2491659 Pharmacies

Form 990, Schedule R, Part V - Transactions With Related Organizations (a) (b) (c) (d) Name of related organization A mount Involved Transaction Method of determining amount type(a-s) involved KARMANOS CANCER INSTITUTE 2.720.158 CASH (1) (1) KARMANOS CANCER INSTITUTE 10,375,484 OTHER (2) KARMANOS CANCER INSTITUTE 1,242,324 ALLOCATION OF COST (3) KARMANOS CANCER INSTITUTE М 18,774,820 ALLOCATION OF COST (4) KARMANOS CANCER INSTITUTE 523,587 ALLOCATION OF COST (5) KARMANOS CANCER INSTITUTE Ο 3,462,071 COST OF COMPENSATION (6) KARMANOS CANCER INSTITUTE 218,625,180 ALLOCATION OF COST