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Department of the Treasury
Internal Revenue Service

#### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www IRS qov/form990</u>

OMB No 1545-0047

DLN: 93493227008157

Open to Public Inspection

			lendar year, or tax year be C Name of organization	eginning 10-01-2015 , and	ending 09-30-201	5	D Emple	war id	loutification number		
_		applicable change	PARTNERS HEALTHCARE SYS	STEM INC				-	lentification number		
_	ame ch	-	Doing business as				04-3	2300	33		
	nitial ret	tum	Downing Duchnood at								
retum	inal i/termin nended	nated I return	Number and street (or P O 399 REVOLUTION DRIVE NO	box if mail is not delivered to stree 0 645	et address) Room/suit	е	E Teleph		-0747		
		n pending	City or town, state or proving SOMERVILLE, MA 02145	nce, country, and ZIP or foreign po	stal code				s \$ 963,154,256		
			<b>F</b> Name and address of			<b>H(a)</b> Is th	nis a group	retu	rn for		
			DAVID F TORCHIANA 800 BOYLSTON STREE			subc No	ordinates?		⊤ Yes 🗸		
			BOSTON,MA 02199			<b>н(ь)</b> Are		ınates	Yes No		
I 1a	ix-exen	npt status	<b>√</b> 501(c)(3)	( ) <b>◀</b> (insert no ) 4947(a)	(1) or 527		included?  If "No," attach a list (see instruc				
J W	ebsite	e:▶ HT	TP WWW PARTNERS ORG	3		H(c) Gro	-		,		
<b>K</b> Fon	m of or	rganızatıon	✓ Corporation Trust	Association Other ►	•		ormation 19		<b>M</b> State of legal domicile MA		
Da	rt I	Sum	mary								
	<b>1</b> B	riefly des ARTNER	scribe the organization's n	nission or most significant a M, INC IS COMMITTED TO TIENT CARE, TEACHING A	SERVING THE C	OMMUNITY	'LOCALL	YAN	D GLOBALLY AND IS		
Governance	2 (	Check th	us hox • 🗆 If the organiza	ation discontinued its operat	ions or disposed o	f more than	25% of its	s net	assets		
			•					ı	1		
es.				governing body (Part VI, line nbers of the governing body	•			3 4	17		
<u> </u>			·	yed in calendar year 2015 (P				5	7,357		
Activities &				ate if necessary)	• •			6	0		
		7a Total unrelated business revenue from Part VIII, column (C), line 12							6,468,969		
	<b>b</b> N	et unrela	ated business taxable inco	ome from Form 990-T, line 3	34			7b	0		
							or Year		Current Year		
Q,	8		- · · · · · · · · · · · · · · · · · · ·	VIII, line 1h)			183,067,	_	225,341,569		
Ravenue		<ul><li>9 Program service revenue (Part VIII, line 2g)</li><li>10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)</li></ul>					668,849, -22,012,	-	729,692,039		
Rạv	10 11		,	nn (A), lines 3, 4, and 7	•		17,216,		-70,992,487		
	12		· ·	ugh 11 (must equal Part VII	•		847,121,		883,966,094		
		12)									
	13		•	d (Part IX, column (A), lines		210,726,		205,239,662			
	14 15		·	(Part IX, column (A), line 4) Employee benefits (Part IX, c				0	0		
85	15	5-10	· · · · · · · · · · · · · · · · · · ·	imployee beliefits (Fait 1x, c	olullii (A ), iiiles		448,744,	504	490,126,249		
Expenses	16a	Profes	ssional fundraising fees (P	Part IX, column (A), line 11e	)			0	0		
Ä	Ь		undraising expenses (Part IX, co								
	17			nn (A), lines 11a-11d, 11f-2			363,620,		481,564,157		
	18 19		· ·	17 (must equal Part IX, colu ct line 18 from line 12    .			.023,091, 175,969,	-	1,176,930,068		
Net Assets or Fund Balances		NC VCII	de less expenses Subtra	et ille 10 iloin ille 12 .		Beginning			End of Year		
Ssel Safa	20	Total	assets (Part X, line 16)			5,	019,256,	378	5,622,437,123		
P A P	21	Total	liabilities (Part X, line 26)			. 5,	390,400,	491	6,287,907,484		
	22			ubtract line 21 from line 20		-	371,144,	113	-665,470,361		
Unde my k	nowle	alties of dge and		ave examined this return, inc and complete Declaration of							
		****					017-08-08				
Sigr Her		PETE	Date  TER K MARKELL EXEC VP, CFO, & TREASURER								
		Туре	e or print name and title								
D-:	ام		Print/Type preparer's name	Preparer's signature	Da	Ch	eck I if	PTIN			
Paid		, F	Firm's name 🕨				f-employed n's EIN ▶	1			
	pare	sr ⊨	Firm's address 🟲				one no				
USE	On	ııy									

May the IRS discuss this return with the preparer shown above? (see instructions)

. . \ Yes \ No

ATTRIES HEALTHCARE SYSTEM, INC. ("PARTNERS) IS COMMITTED TO SERVING THE COMMUNITY AND IS DEDICATED TO NHANCING PATIENT CARE, TEACHING AND RESEARCH, AND TO TAKING A LEADERSHIP ROLE AS AN INTEGRATED HEALTH ARE SYSTEM PARTNERS RECOGNIZES THAT INCREASING VALUE AND CONTINUOUSLY IMPROVING QUALITY ARE ESSENTIAL O MAINTAINING EXCELLENCE  2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	orm	1990 (2015)					Page 2
ATTACKS THE COMMUNITY AND IS DEDICATED TO SERVING THE COMMUNITY AND IS DEDICATED TO NHANCING PATTENT CARE, TEACHING AND RESEARCH, AND TO TAKING A LEADERSHIP ROLE AS AN INTEGRATED HEALTH ARE SYSTEM PARTNERS RECOGNIZES THAT INCREASING VALUE AND CONTINUOUSLY IMPROVING QUALITY ARE ESSENTIAL OMAINTAINING EXCELENCE  Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990 - E27	ar	t 💵 Statement	t of Program Ser	vice Accomp	lishments		
ARTHERS HEALTHCARE SYSTEM, INC. (PARTNERS) IS COMMITTED TO SERVING THE COMMUNITY AND IS DEDICATED TO MINANCHING PATIENT CARE, TEACHING AND RESEARCH, AND TO TAKING A LEADERSHIP ROLE AS AN INTEGRATED HEALTH ARE SYSTEM PARTNERS RECOGNIZES THAT INCREASING VALUE AND CONTINUOUSLY IMPROVING QUALITY ARE ESSENTIAL ON ALINTAINTING EXCELLENCE  Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  If "Yes," describe these new services on Schedule O  Did the organization cease conducting, or make significant changes in how it conducts, any program services?  If "Yes," describe these changes on Schedule O  Describe the organization sprogram service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.  (Code ) (Expenses s 211,624,382 including grants of s 205,239,662) (Revenue s 883,966,094) See Additional Data  (Code ) (Expenses s including grants of s ) (Revenue s )  (Code ) (Expenses s including grants of s ) (Revenue s )		Check if Sch	edule O contains a res	sponse or note	o any line in this Part	III	
NHANCING PATIENT CARE, TEACHING AND RESEARCH, AND TO TAKING A LEADERSHIP ROLE AS AN INTEGRATED HEALTH PARTNERS RESCOGNIZES THAT INCREASING VALUE AND CONTINUOUSLY IMPROVING QUALITY ARE ESSENTIAL OMAINTAINING EXCELLENCE  2. Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E2?	ļ	Briefly describe the	e organization's missic	n			
the prior Form 990 or 990 c 99	N H A R	ANCING PATIENT C E SYSTEM PARTNEI	ARE, TEACHING AN RS RECOGNIZES TH	D RESEARCH,	AND TO TAKING A L	EADERSHIP ROLE AS AN INT	EGRATED HEALTH
the prior Form 990 or 990-EZ?  If "Yes," describe these new services on Schedule O  Did the organization cease conducting, or make significant changes in how it conducts, any program services?							
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Did the organization cease conducting, or make significant changes in how it conducts, any program services?  If "Yes," describe these changes on Schedule O  Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(4) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.  (Code							
services?	ł				nt changes in how it co	anducts any program	
expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported  (Code ) (Expenses \$ 211,624,382 including grants of \$ 205,239,662) (Revenue \$ 883,966,094)  (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ } )  (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ } )		services?			<del>-</del>	· · · · -	<b>T</b> Yes <b>√</b> No
See Additional Data  (Code ) (Expenses s including grants of s ) (Revenue s )  (Code ) (Expenses s including grants of s ) (Revenue s )  (Code ) (Expenses s including grants of s ) (Revenue s )	1	expenses Section 5	501(c)(3) and 501(c)	(4) organization	s are required to repor		
(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )	la	·	) (Expenses \$	211,624,382	including grants of \$	205,239,662 ) (Revenue \$	883,966,094 )
(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )		See Additional Data					
Other program services (Describe in Schedule O )	ŀЬ	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
4d Other program services (Describe in Schedule O )							
Other program services (Describe in Schedule O )							
	łc	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
	ld	Other program ser (Expenses \$	,	,		) (Revenue \$	)

including grants of \$ (Expenses \$ Total program service expenses ▶

211,624,382

	t IV Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 💆	1	Yes	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? 뉯	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?  If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III 🗳	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 😏	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	<b>11</b> c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	ı
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?  If "Yes," complete Schedule D, Part X	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	<b>12</b> b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	<b>14</b> b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	l
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20</b> b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,  Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	<b>28</b> c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part $I$ .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V	Statements	Regarding	Other	IRS Filing	s and	Tax	Compl	iance

	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 5,651			
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>4</b> a		No
b	If "Yes," enter the name of the foreign country ► See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
b	organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6</b> b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7</b> c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	<b>7</b> g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
.0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	<b>13</b> a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management		.,	
1.	Enter the number of voting members of the governing hody at the end of the tay		Yes	No
Ia	Enter the number of voting members of the governing body at the end of the tax year 17			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 12			
2		2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	<b>7</b> b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	<b>8</b> b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	<b>10</b> b	Yes	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	<b>12</b> b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	<b>16</b> b	Yes	
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed AL, AR, CA, CO, FL, GA, KS, LA, M, NY, NC, OH, PA, TX, WI, HI, IL, R, NV, VT, VA, WI			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
19	Own website Another's website  Upon request Other (explain in Schedule O)  Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and record  PARTNERS FIN-TAX DIR 399 REVOLUTION DRIVE SUITE 645 SOMERVILLE, MA 02145 (857) 282-074			

Part VII

## Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	tion ( han d on is	one l both	oox, an d /tru	officer stee)	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
See Additional Data Table										
-										
	I									Form <b>990</b> (2015)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title A verage hours per week (list any hours for related			han o	one I both	box, an r/tru	heck unless officer stee)		Repor comper from organiza	rtable nsation i the tion (W-	(E) Reportable compensation from related organizations (W- 2/1099-MISC)		(F) Estimal Imount of compens from t	ted other ation he	
		organizations below dotted line)	individual trustee or director	Institutional Trustee	Officei	key employee	Highest compensated employee	Former	2/1099	-M15C)			rganizati relate organiza	ed	
See	Addıtıonal Data Table														
<b>1</b> b	Sub-Total		٠	٠.			. ▶								
c	Total from continuation sheet						. •								
d	Total (add lines 1b and 1c) .			•	•		•		18,57	3,325	1,364,082		2,3	46,166	
2	Total number of individuals (inc \$100,000 of reportable compe							e) wh	ho rece <b>iv</b> e	d more th	an				
													Yes	No	
3	Did the organization list any <b>fc</b> on line 1a? <i>If "Yes," complete S</i>								or highes	t compen	sated employee	3	Yes		
4	For any individual listed on line organization and related organization and related organization.	•								•		4	Yes		
5											or individual for	5	103	No	
Se	ection B. Independent Co	ntractors													
1	Complete this table for your five compensation from the organization	e highest comp											tax year		
		(A) ame and business						, -			(B) cnption of services		(C)		
SUFF	OLK CONSTRUCTION CO	ame and business	aduless								TION SVCS		Compensation 138,128,107		

(A) Name and business address	(B) Description of services	(C) Compensation
SUFFOLK CONSTRUCTION CO	CONSTRUCTION SVCS	138,128,107
99 CONIFER HILL DRIVE DANVERS, MA 606895330		
ACCENTURE LLP	CONSULTING SERVICES	79,697,133
PO BOX 70629 CHICAGO, IL 60673		
RANDSTAD	STAFFING SERVICES	41,721,372
PO BOX 7247-6655 PHILADELPHIA, PA 191706655		
EPIC SYSTEMS CORPORATION	CONSULTING SERVICES	14,706,490
1979 MILKY WAY VERONA, WI 53593		
нстес шс	STAFFING SERVICES	11,510,888
5106 MARYLAND WAY BRENTWOOD, TN 37027		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 88

Part V		Statement of Revenue												
			ule O contains a respor	nse or note to any lu	ne in this Part VIII	<u> , </u>		<u> </u>						
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514						
र इ	1a	Federated cam	paigns 1a											
rant	b	Membership du	ues <b>1b</b>											
, Gi Am	С	Fundraising ev	ents <b>1c</b>	26,905										
ifts Iar /	d	Related organiz	zations 1d	225,012,759										
Contributions, Gifts, Grants and Other Similar Amounts	e	Government grant	rs (contributions) <b>1e</b>											
tion er S	f	All other contribution	ons, gifts, grants, and 1f	301,905										
ibut	g		ons included in lines											
ontr id C		1a-1f \$	- 4 - 45		225 241 560									
Cr an	h	Total. Add lines	s la-lr	· · · •	225,341,569									
भार	2a	ADMINISTRATIVE F	FEE	Business Code 561000	729,692,039	729,692,039								
reven	b	- ADMINISTRATIVE I		301000	729,092,039	729,092,039								
e B	С													
Program Service Revenue	d		_											
	e													
ogra	f	All other progra	am service revenue											
Ĕ	g	Total. Add line	s 2a-2f	>	729,692,039									
	3		ome (including dividen ar amounts)		7,586,056		6,503,475	1,082,581						
	4		stment of tax-exempt bond	- t	606,166			606,166						
	5	Royalties .	<u></u>	🔸	37,456			37,456						
	_		(ı) Real -1,454,623	(II) Personal										
	6a	Gross rents	-1,454,623											
	b	Less rental expenses	0											
	С	Rental income or (loss)	-1,454,623											
	d	Net rental inco	me or (loss)		-1,454,623		-37,959	-1,416,664						
	7a	Gross amount	(ı) Securities	(II) O ther										
	, u	from sales of assets other than inventory	3,453											
	b	Less cost or other basis and	79,188,162											
	С	sales expenses Gaın or (loss)	-79,184,709											
	d	Net gain or (los	ss)		-79,184,709		3,453	-79,188,162						
e T	8a	Gross income fevents (not inc	from fundraising Iludina											
Other Revenue		\$26	s,905 reported on line 1c)											
er		200 r are 11 / m	a	0										
oth	b		penses b	0										
	c 9a		(loss) from fundraising from gaming activities	events ▶	0									
	Ja		ne 19											
	b		penses <b>b</b>											
	С	Net income or	loss) from gamıng actı).	vities										
	10a	Gross sales of returns and allo												
	ь	Less cost of g	oods sold <b>b</b>											
	С	Net income or	(loss) from sales of inv											
	4.4	Miscellaneou		Business Code 624410	1 666 620			1,666,628						
	11a	CHILD CARE F		624410 812930	1,666,628 198,211			1,666,628						
	b c	PARKING INC PARTNERSHIP	_	621400	-522,699	-522,699								
	d		ue		·	•								
	e	Total. Add line	s 11a-11d	•	1,342,140									
	12	Total revenue.	See Instructions .	🔎	883,966,094	730 160 340	6 460 060	77 012 704						
		_			003,900,094	729,169,340	6,468,969	-77,013,784 orm <b>990</b> (2015)						

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Do no 7b, 8l	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	205,239,662	205,239,662		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	10,777,957		10,777,957	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	355,115,075	2,448,652	351,943,758	722,665
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	41,646,465	293,591	41,352,874	
9	Other employee benefits	50,185,795	353,790	49,613,154	218,851
10	Payroll taxes	32,400,957	228,414	32,172,543	
11	Fees for services (non-employees)	32,400,337	220,414	32,172,343	
 а	Management				_
b	Legal	7,861,479	55,420	7,806,059	
c	Accounting	1,591,595	11,220	1,580,375	
d	Lobbying	840,930		840,930	
e	Professional fundraising services See Part IV, line 17	·		·	
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A)				
	amount, list line 11g expenses on Schedule O)	52,983,821	373,515	52,233,381	376,925
12	Advertising and promotion	1,300,208	9,166	1,279,181	11,861
13	Office expenses	14,699,393	103,625	14,498,839	96,929
14	Information technology	81,729,453	576,160	81,153,293	
15	Royalties	40.475.000	220 520	47.446.060	
16	Occupancy	48,175,802	339,620	47,416,869	419,313
17 18	Travel	2,700,517	19,038	2,672,870	8,609
19	Conferences, conventions, and meetings	567,099	3,998	562,801	300
20	Interest	134,824,181	950,457	133,873,724	
21	Payments to affiliates		•		
22	Depreciation, depletion, and amortization	72,315,684	509,797	71,805,887	
23	Insurance	1,258,650	8,873	1,249,777	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	PRO GRAM SUPPORT/SUBSIDY	28,188,363		28,188,363	
b	OTHER RESEARCH EXPENSES	19,200,860	2,237	19,198,623	
c	MISCELLA NEOUS EXPENSES	11,703,097	85,705	11,606,801	10,591
d	MEALS	1,306,616	9,211	1,292,029	5,376
е 		316,409	2,231	314,178	
25	Total functional expenses. Add lines 1 through 24e	1,176,930,068	211,624,382	963,434,266	1,871,420
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Par	ťΧ	Check if Schedule O contains a response or note to a	ny line in t	hie Dart Y			_
		eneck if Schedule o contains a response of note to a	Ty Time III c	mistuit X	(A)		(B)
					Beginning of year		End of year
	1	Cash-non-interest-bearing		ŀ		1	0
	2	Savings and temporary cash investments			109,819,779		94,198,894
	3	Pledges and grants receivable, net			9,458,376		5,379,914
	4	Accounts receivable, net		ŀ	48,039,889	4	59,674,396
	5	Loans and other receivables from current and former trustees, key employees, and highest compensated of II of Schedule L					
						5	0
Assets	6	Loans and other receivables from other disqualified p section 4958(f)(1)), persons described in section 49 contributing employers and sponsoring organizations voluntary employees' beneficiary organizations (see Part II of Schedule L	58(c)(3)(l of section	B), and n 501(c)(9)			
ss)	_					6	0
۹	7	Notes and loans receivable, net		ŀ	3,314,128,196	7	3,568,558,575
	8	Inventories for sale or use		ŀ		8	0
	9	Prepaid expenses and deferred charges			12,777,778	9	37,305,968
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	898,415,523			
	b	Less accumulated depreciation	10b	188,577,395	550,025,451	10c	709,838,128
	11	Investments—publicly traded securities				11	0
	12	Investments—other securities See Part IV, line 11		ŀ	781,707,930	12	879,388,989
	13	Investments—program-related See Part IV, line 11		ŀ		13	0
	14	Intangible assets		ı		14	0
	15	Other assets See Part IV, line 11		ŀ	193,298,979		268,092,259
	16	Total assets.Add lines 1 through 15 (must equal line			5,019,256,378		5,622,437,123
	17	Accounts payable and accrued expenses			1,000,478,705		1,237,870,020
	18	Grants payable		ŀ		18	0
	19	Deferred revenue				19	0
	20	Tax-exempt bond liabilities			3,035,744,542	20	3,467,622,659
	21	Escrow or custodial account liability Complete Part		ŀ	-,,,,	21	0
jabilities.	22	Loans and other payables to current and former office key employees, highest compensated employees, an	ers, directo	ors, trustees,			<u>_</u>
<u> </u>		persons Complete Part II of Schedule L				22	0
Lia	23	Secured mortgages and notes payable to unrelated t	nird partie:	s		23	0
	24	Unsecured notes and loans payable to unrelated thire	d parties			24	0
	25	Other liabilities (including federal income tax, payab and other liabilities not included on lines 17-24) Complete Part X of Schedule D	les to relat	ed third parties,	1051177011		1 500 111 005
					1,354,177,244		1,582,414,805
	26	<b>Total liabilities.</b> Add lines 17 through 25			5,390,400,491	26	6,287,907,484
Fund Balances		Organizations that follow SFAS 117 (ASC 958), check complete lines 27 through 29, and lines 33 and 34.	k here ▶	<b></b> and			
<u>a</u>	27	Unrestricted net assets			-385,521,288	27	-678,834,186
eg	28	Temporarily restricted net assets			8,389,298	28	2,313,825
ק	29	Permanently restricted net assets		[	5,987,877	29	11,050,000
or Fur		Organizations that do not follow SFAS 117 (ASC 958 complete lines 30 through 34.	), check he	ere ▶ ┌ and			
ا <u>ر</u> ک	30	Capital stock or trust principal, or current funds .				30	
Assets	31	Paid-in or capital surplus, or land, building or equipm	ent fund	[		31	
	32	Retained earnings, endowment, accumulated income	or other f	unds		32	
Net	33	Total net assets or fund balances		[	-371, 144, 113	33	-665,470,361
-	34	Total liabilities and net assets/fund balances		[	5,019,256,378	34	5,622,437,123

orm	990 (2015)			F	age <b>12</b>	
Par	t XI Reconcilliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI				🗸	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		883.9	066,094	
2	Total expenses (must equal Part IX, column (A), line 25)	2			30,068	
3	Revenue less expenses Subtract line 2 from line 1	3		-292,963,974		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		-371,144,113		
5	Net unrealized gains (losses) on investments		12,340			
6	Donated services and use of facilities	6			12,5+0	
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)		-1,3	374,614		
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))		-665,470,361			
Par	t XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII				. 🗸	
				Yes	No	
1	Accounting method used to prepare the Form 990	_				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on				
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes		
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepbasis, consolidated basis, or both	arate				
	Separate basis					
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig of the audit, review, or compilation of its financial statements and selection of an independent accountant		<b>2</b> c	Yes		
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın				
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a	Yes		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes		

#### Additional Data

Software ID: Software Version:

**EIN:** 04-3230035

Name: PARTNERS HEALTHCARE SYSTEM INC.

#### Form 990, Part III, Line 4a

```
4a
     (Code
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SEE SCHEDULE O

) (Expenses \$

211,624,382

including grants of \$

205,239,662 ) (Revenue \$

883,966,094)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

(F) Estimated amount

ofother

compensation

from the

organization and related organizations

54,253

55,993

70,212

0

0

0

0

0

0

0

Compensated Employees, and Inde	pendent Cor	itracto	rs				•	
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Position and Individual trustee or director	tion ( han o n is b	ne b ooth	ox, ı an o	unless fficer stee)	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)
LORI W TISHLER MD MPH DIRECTOR	1 00	X					0	222,064
JERROLD F ROSENBAUM MD DIRECTOR	1 00 50 00	Х					0	505,892
MAURY E MCGOUGH MD DIRECTOR	1 00 50 00	Х					0	636,126
EARL M COLLIER JR	1 00	Х					0	0

1 00

1 00

1 00

1 00

1 00

1 00

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

WILLIAM MAURICE COWAN

ANNE M FINUCANE

CHARLES K GIFFORD

SUSAN J HOCKFIELD PHD

RICHARD E HOLBROOK

ALBERT A HOLMAN III

DIRECTOR (AS OF 11/24/2015)

DIRECTOR (AS OF 07/01/2016)

.....

.....

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(F)
Estimated amount
of other
compensation
from the
organization and
related
organizations

0

0

4,194,081

1,723,946

168,621

70,895

613,517

34,991

Compensated Employees, and Inde	pendent cor	itiattu	113					1		
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th perso and a	ion ( nan o n is b	ne b oth ctor,	ox, ι an o /trus	unless fficer stee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	
	organizations below dotted line)	individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2,1033 MISC)	2,1033 MISC)	
EDWARD P LAWRENCE ESQ CHAIRMAN	1 00	×						0	0	
CATHY E MINEHAN DIRECTOR	1 00	×						0	0	
SCOTT A SCHOEN DIRECTOR	1 00	×						0	0	
SCOTT M SPERLING DIRECTOR	1 00	X						0	0	
HENRI A TERMEER	1 00	_						0		

1 00

1 00

50 00

1 00 50 00

1 00 50 00

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DIRECTOR

GWILL YORK

DIRECTOR

DOROTHY A TERRELL

DAVID F TORCHIANA MD

PRESIDENT & CEO

PETER K MARKELL

MAUREEN GOGGIN

SECRETARY

DIRECTOR (UNTIL 06/30/2016)

EXECUTIVE VP, CFO & TREASURER

.....

.....

......

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

(F) Estimated amount

ofother

compensation from the

organization and related organizations

56,059

498,991

44,240

521,014

61,936

62,389

58,690

55,828

16,421

45,552

0

0

0

0

0

0

959,963

885,743

801,344

680,324

729,187

2,608,756

Х

Х

Х

Х

Compensated Employees, and Inde	pendent Cor	itracto	rs				i	•		
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						( <b>D)</b> Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-	
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	
ANNE KLIBANSKI MD CHIEF ACADEMIC OFFICER	50 00				x			823,078	0	
JAMES W NOGA VICE PRESIDENT & CIO	50 00				x			669,610	0	
JOHN R BARKER CHIEF INVESTMENT OFFICER	50 00				х			2,131,822	0	
GREGG S MEYER MD CHIEF CLINICAL OFFICER	50 00				х			1,066,799	0	
BRENT L HENRY ESQ	50 00									

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GENERAL COUNSEL

CHRISTOPHER MARK COBURN

CHIEF INNOVATION OFFICER

TIMOTHY G FERRIS MD

CHIEF STRATEGY OFFICER

GARY L GOTTLIEB MD MBA

VICE PRESIDENT

PETER BROWN

CHIEF OF STAFF

FORMER OFFICER

LYNNE J EICKHOLT

.....

......

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest
Compensated Employees, and Independent Contractors

(A) (B) (C) (D) (E) (F)

Name and Title A verage Position (do not check Reportable Reportable Estimated amount

FORMER OFFICER

name and Title	hours per week (list any hours for related organizations below dotted line)	more the person and a	n is b	ne b ooth	οx, ι an ο /trus	inless fficer tee)		compensation from the organization (W- 2/1099-MISC)	compensation from related organizations (W- 2/1099-MISC)	of other compensation from the organization and related organizations
MICHAEL S JELLINEK MD FORMER HIGHEST PAID	50 00						×	1,028,396	0	246
PATRICIA SALAMONE	50 00						×	101 655	0	24 939

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE A

(Form 990 or

Internal Revenue Service

990EZ)

Treasury

2

Department of the

As Filed Data -

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at OMB No 1545-0047

DLN: 93493227008157

Open to Public Inspection

Name of the organization Employer identification number PARTNERS HEALTHCARE SYSTEM INC. 04-3230035 Part I **Reason for Public Charity Status** (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

www.irs.gov/form990.

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

5 **170(b)(1)(A)(iv).** (Complete Part II ) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

An organization that normally receives a substantial part of its support from a governmental unit or from the general public

described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III)

An organization organized and operated exclusively to test for public safety. See section 509(a)(4).

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11q Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the

supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You

must complete Part IV, Sections A and C.

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is

not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V.

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

Enter the number of supported organizations .......

Provide the following information about the supported organization(s)

(i) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other organization listed in your governing monetary support support (see (described on lines document? (see instructions) instructions) 1-9 above (see instructions)) Yes No Total

supported organization

instructions

Schedule A (Form 990 or 990-EZ) 2015 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) ▶ 1 Gifts, grants, contributions, and 197,858,081 295,077,034 159,546,959 20,645,801 856,195,596 183,067,721 membership fees received (Do not include any unusual grants ) 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 197,858,081 295,077,034 159,546,959 183,067,721 20,645,801 856,195,596 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 856,195,596 from line 4 Section B. Total Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) 197,858,081 295,077,034 159,546,959 183,067,721 20,645,801 856,195,596 Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, 19,902,859 20,177,295 14,350,212 61,995,189 516,424 116,941,979 royalties and income from sımılar sources Net income from unrelated business activities, whether or 324,178 82,787 406,965 not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) 11 Total support. Add lines 7 973,544,540 through 10 **12** Gross receipts from related activities, etc. (see instructions.) 12 1.749.218.496 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) 14 87 950 % Public support percentage for 2014 Schedule A, Part II, line 14 15 15 88 600 % 16a 33 1/3% support test - 2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶▽ b 33 1/3% support test-2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶□ 17a 10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported ▶□ b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part

	II. If the organization	<u>n fails to qualif</u>	y under the tes	sts listed below	<u>, please comple</u>	ete Part II	i.)	
_Se	ction A. Public Support			1	1	1		
/ a.v. 6	Calendar year iscal year beginning in) ▶	(a)2011	<b>(b)</b> 2012	<b>(c)</b> 2013	(d)2014	<b>(e)</b> 20	15 <b>(f)</b> To	tal
(or 1	Gifts, grants, contributions, and							
•	membership fees received (Do							
	not include any "unusual grants")							
2	Gross receipts from admissions,							
	merchandise sold or services							
	performed, or facilities furnished							
	in any activity that is related to							
	the organization's tax-exempt purpose							
3	Gross receipts from activities							
•	that are not an unrelated trade or							
	business under section 513							
4	Tax revenues levied for the							
	organization's benefit and either							
_	paid to or expended on its behalf							
5	The value of services or facilities furnished by a governmental unit							
	to the organization without charge							
6	<b>Total.</b> Add lines 1 through 5							
	Amounts included on lines 1, 2,							
,	and 3 received from disqualified							
	persons							
b	A mounts included on lines 2 and							
	3 received from other than							
	disqualified persons that exceed the greater of \$5,000 or 1% of							
	the amount on line 13 for the year							
С	Add lines 7a and 7b							
8	Public support. (Subtract line 7c							
	from line 6 )							
Se	ction B. Total Support							
	Calendar year	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	<b>(e)</b> 20	15 <b>(f)</b> To	
(or f	iscal year beginning in) 🟲	(a)2011	(6)2012	(6)2013	(4)2017	(6)20	(1)10	
9	A mounts from line 6							
10a	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties and income from similar sources							
b	Unrelated business taxable							
_	income (less section 511 taxes)							
	from businesses acquired after							
	June 30, 1975							
С	Add lines 10a and 10b							
11	Net income from unrelated							
	business activities not included in line 10b, whether or not the							
	business is regularly carried on							
12	Other income Do not include							
	gain or loss from the sale of							
	capital assets (Explain in Part							
4.7	VI) <b>Total support.</b> (Add lines 9, 10c,							
13	11, and 12)							
14	First five years.If the Form 990 is t	for the organizati	on's first, second	l, third, fourth, or	fıfth tax year as a	section 5	01(c)(3) organiz	ation,
	check this box and <b>stop here</b>	<del>-</del>			•		▶ □	
Se	ction C. Computation of Pub	lic Support P	ercentage					
15	Public support percentage for 2015			e 13, column (f))		15		
16	Public support percentage from 20					-		
						16		
	ction D. Computation of Inv							
17	Investment income percentage for	<b>2015</b> (line 10c, c	olumn (f) divided	by line 13, colur	nn (f))	17		
18	Investment income percentage from	n <b>2014</b> Schedule	A, Part III, line	17		18		
19a	33 1/3% support tests—2015.If the	organization did	not check the b	ox on line 14, and	l line 15 is more t	han 33 1/3	%, and line 17 is	s not
	more than 33 1/3%, check this box	_						• [
ь	33 1/3% support tests—2014.If the							
	18 is not more than 33 1/3%, chec	-						▶□
20	Private foundation.If the organizat		-	•		-		一 '

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

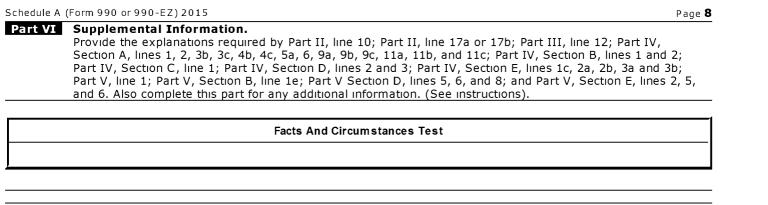
Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?  If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)?  If "Yes," answer (b) and (c) below	3a		
t	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)?  If "Yes," describe in <b>Part VI</b> when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	<b>3</b> c		
4a	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use  Was any supported organization not organized in the United States ("foreign supported organization")?  If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
t	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?  If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised	4b		
_	by or in connection with its supported organizations  Did the organization support any foreign supported organization that does not have an IRS determination under			
	sections $501(c)(3)$ and $509(a)(1)$ or $(2)^2$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes	<b>4</b> c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year?  If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	• <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	<b>5</b> c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC $4958(c)(3)(C)$ ), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
10a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
t	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10b		
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		

Pai	rt IV Supporting Organizations (continued)			
Se	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization (state operated, supervised, or controlled the supporting organization?  If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization			
Se	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?  If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same person that controlled or managed the supported organization(s)	s <b>1</b>		
S	ection D. All Type III Supporting Organizations			
	ection B. An Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided	? 1	Tes	110
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization?  If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?  If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
-	action E. Type III Eurotionally Integrated Connecting Organizations			
1	instructions)			
2	Activities Test_Answer (a) and (b) below.		Yes	No
ā	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive?  If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	е <b>2</b> а		
ŀ	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in?  If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
ā	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees each of the supported organizations? <i>Provide details in Part VI</i>	<b>3a</b>		
t	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard	3b		

#### Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

C	heck here if the organization satisfied the Integral Part Test as a qualifying t	rust on N	ov 20,1970 <b>See inst</b>	ructions. All other
Т	ype III non-functionally integrated supporting organizations must complete 9	Sections	A through E	Г
				(B) Comment Van
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
	Net short-term capital gain	1		
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
	Other expenses (see instructions)	7		
	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)			
				•
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	<b>1</b> b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	heck here if the current year is the organization's first as a non-functionally-instructions)	ıntegrate	d Type III supporting o	organization (see

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)									
Section D - Distributions			Current Year						
1 A mounts paid to supported organizations to accom	plish exempt purposes								
2 A mounts paid to perform activity that directly furth excess of income from activity	ers exempt purposes of supp	orted organizations, in							
3 Administrative expenses paid to accomplish exemp	ot purposes of supported orga	anızatıons							
4 A mounts paid to acquire exempt-use assets									
5 Qualified set-aside amounts (prior IRS approval red	quired)								
6 Other distributions (describe in Part VI) See instru	uctions								
7 Total annual distributions. Add lines 1 through 6									
8 Distributions to attentive supported organizations t details in Part VI) See instructions	to which the organization is re	esponsive (provide							
9 Distributable amount for 2015 from Section C, line	6								
10 Line 8 amount divided by Line 9 amount									
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015						
1 Distributable amount for 2015 from Section C, line 6									
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)									
3 Excess distributions carryover, if any, to 2015									
а									
b									
<b>C</b>									
d From 2013									
f Total of lines 3a through e									
g Applied to underdistributions of prior years									
h Applied to 2015 distributable amount									
i Carryover from 2010 not applied (see instructions)									
j Remainder Subtract lines 3g, 3h, and 3i from 3f									
<b>4</b> Distributions for 2015 from Section D, line 7									
\$									
a Applied to underdistributions of prior years									
<b>b</b> Applied to 2015 distributable amount									
c Remainder Subtract lines 4a and 4b from 4									
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)									
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)									
<b>7 Excess distributions carryover to 2016.</b> Add lines 31 and 4c									
8 Breakdown of line 7									
a									
<b>c</b> Excess from 2013									
<b>d</b> From 2014									
e From 2015									



#### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493227008157

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-区, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

lf th line	e organization answered "Ye 35c (Proxy Tax) (see separate								
Na	Section 501(c)(4), (5), or (6) orga ime of the organization	inizations Complete Part III		Employer iden	tification number				
PAF	RTNERS HEALTHCARE SYSTEM INC			04-3230035					
Par	t I-A Complete if the or	ganization is exempt under	section 501(		organization.				
1	Provide a description of the or	ganization's direct and indirect polit	ical campaign act	rivities in Part IV					
2	Political expenditures	ga <u>z</u> a a oc. a pen	.car campaign ac	<b>&gt;</b>	¢				
3	Volunteer hours				T				
B	AT D. Complete if the ou			-1/21					
	-	ganization is exempt under							
1	·	e tax incurred by the organization ur			\$				
2	·	e tax incurred by organization mana	_	n 4955 <b>•</b>	\$				
3	-	ection 4955 tax, did it file Form 47	20 for this year?		Yes No				
4a	Was a correction made?				☐ Yes ☐ No				
b	If "Yes," describe in Part IV	ganization is exempt under	soction E01/	c) except section EO	1(c)(3)				
	-	ended by the filing organization for s	<del>-</del>		<u> </u>				
1 2	, ,	, 5 5			<b>&gt;</b>				
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities								
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 112	.0-POL, line 17b ►	¢				
4	Did the filing organization file <b>F</b>	orm 1120-POL for this year?			Yes No				
5	Enter the names, addresses an organization made payments l amount of political contribution	nd employer identification number (E For each organization listed, enter the ns received that were promptly and political action committee (PAC) I	ne amount paid fro directly delivered	om the filing organization's f to a separate political orga	to which the filing unds Also enter the nization, such as a				
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-				
2									
3									
4									
5									
6									
			^ F7						

	irt II-A Complete if the organization under section 501(h)).	on is exempt under section 501(c)(3)	and file	ed Form 5768	Page 2 (election
	Check If the filing organization belongs expenses, and share of excess lo	. 5 ,	ıated gro	up member's nam	e, address, EIN
<u> </u>	Limits on Lob	box A and "limited control" provisions apply bying Expenditures means amounts paid or incurred.)		(a) Filing organization's	(b) Affiliated group totals
la b c d e	Total lobbying expenditures to influence public lobbying) Total lobbying expenditures to influence a leg Total lobbying expenditures (add lines 1a and Other exempt purpose expenditures  Total exempt purpose expenditures (add lines  Lobbying nontaxable amount Enter the amount If the amount on line 1e, column (a) or (b) is:  Not over \$500,000	c opinion (grass roots islative body (direct lobbying)  1b)  1c and 1d)		totals	
g h	Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$17,000,000 Over \$17,000,000 Grassroots nontaxable amount (enter 25% of Subtract line 1g from line 1a If zero or less, enter the state of the sta	nter -0-			
i j	Subtract line 1f from line 1c If zero or less, e  If there is an amount other than zero on either reporting section 4911 tax for this year?	nter - 0 - Inne 1h or line 1i, did the organization file Form 4			

# 4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Expenditures During 4-Year Averaging Period								
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2012	<b>(b)</b> 2013	<b>(c)</b> 2014	<b>(d)</b> 2015	(e) Total			
2a	Lobbying nontaxable amount								
b	Lobbying ceiling amount (150% of line 2a, column(e))								
c	Total lobbying expenditures								
d	Grassroots nontaxable amount								
e	Grassroots ceiling amount (150% of line 2d, column (e))								
f	Grassroots Johhving expenditures								

Sche	edule C (Form 990 or 990-EZ) 2015					P.	age <b>3</b>
Pa		ization is exempt under section 501(c)(3) and has tion under section 501(h)).	NOT				
For e	ach "Yes" response on lines 1a through 1i	below, provide in Part IV a detailed description of the lobbying	(	(a)		(b)	
activ	,	below, provide in tare IV a detailed description of the lobbying		No	.	A mour	nt
	5		Yes	1			
1		ion attempt to influence foreign, national, state or local fluence public opinion on a legislative matter or referendum,					
	through the use of	nuclice public opinion on a legislative matter of referendant,					
а	Volunteers?			No			
b	Paid staff or management (include con	pensation in expenses reported on lines 1c through 1i)?	Yes				
c	Media advertisements?			No			
d	Mailings to members, legislators, or th	e public?	Yes				
е	Publications, or published or broadcas	t statements?		No			
f	Grants to other organizations for lobby	ing purposes?		No			
g	Direct contact with legislators, their st	affs, government officials, or a legislative body?	Yes				840,93
h	Rallies, demonstrations, seminars, cor	ventions, speeches, lectures, or any similar means?		No			
i	Other activities?			No			
j	Total Add lines 1c through 11						840,93
2a	Did the activities in line 1 cause the o	rganization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax II	ncurred under section 4912					
c	If "Yes," enter the amount of any tax II	ncurred by organization managers under section 4912					
d	If the filing organization incurred a sec	tion 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organ	zation is exempt under section 501(c)(4), section	501(d	:)(5),	or s	ectio	n
	<b>501</b> (c)(6).						
						Yes	No
1	, , ,	lues received nondeductible by members?			1		
2	,	se lobbying expenditures of \$2,000 or less?			2		
3		er lobbying and political expenditures from the prior year?			3	<u> </u>	
Par		ization is exempt under section 501(c)(4), section					
	line 3, is answered "Y	r (a) BOTH Part III-A, lines 1 and 2, are answered '	INU '	OK (D	) Pai	( 111.	-д,
1	Dues, assessments and similar amour		1				
2	•	and political expenditures (do not include amounts of political					
	expenses for which the section 527(f)	tax was paid).		ļ			
а	Current year		2a	ļ			
b	Carryover from last year		2b				
С	Total		2c				
3	Aggregate amount reported in section	6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4		line 2c exceeds the amount on line 3, what portion of the excess					
	does the organization agree to carryov political expenditure next year?	er to the reasonable estimate of nondeductible lobbying and	4				
5	Taxable amount of lobbying and politic	al expenditures (see instructions)	5	-			
	art IV Supplemental Informa						
	• • • • • • • • • • • • • • • • • • • •						
		-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated gro	up list)	, Part I	I-A,	ines 1	and
2 (	· 1	lso, complete this part for any additional information					
	Return Reference	Explanation					
LO B		CORPORATION MAY ON OCCASION CONTACT ITS EMPLOYE					
	l l	ORTUNITY TO PARTICIPATE IN THE CONVERSATION TO PRO					
		ERAL FUNDING THAT WOULD HAVE AN ADVERSE IMPACT ON AFFILIATES AS WELL AS THE PACE OF MEDICAL ADVANCES,					
	l l	BAL COMPETITIVENESS OF THE CORPORATION THE CORPO			•		-
	l l	ASION REVIEW PROPOSED LEGISLATION FOR THE PURPOSE					
	l l	CT UPON ITS TAX-EXEMPT PURPOSES THE CORPORATION N					
	JAPPI	EAR BEFORE A LEGISLATIVE COMMITTEE, CONFER WITH LEG	IDLAI	UKSU	KUI		120

ATTEMPT TO INFLUENCE LEGISLATION HOWEVER, IT WILL NOT PARTICIPATE, IN ANY WAY,

IN POLITICAL CAMPAIGNS THE CORPORATION'S INVOLVEMENT IN LEGISLATIVE ACTIVITIES CONSTITUTES AN INSUBSTANTIAL PART OF ITS ACTIVITIES

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

#### **Supplemental Financial Statements**

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at  $\underline{www.irs.gov/form990}$ .

2015

DLN: 93493227008157

Open to Public Inspection

	me of the organization RTNERS HEALTHCARE SYSTEM INC		Employer identification number
			04-3230035
Pa	Organizations Maintaining Donor Complete if the organization answer		
	Total number at and of year	(a) Donor advised funds	(b)Funds and other accounts
	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
ŀ	Aggregate value at end of year		
5	Did the organization inform all donors and donor a funds are the organization's property, subject to		lonor advised <b>Yes No</b>
<b>i</b>	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?	benefit of the donor or donor advisor, or fo	r any other purpose Yes No
Pa	rt III Conservation Easements. Comple	ete if the organization answered "Yes	" on Form 990, Part IV, line 7.
L	Purpose(s) of conservation easements held by th	e organization (check all that apply)	
	Preservation of land for public use (e.g., recreducation)		f an historically important land area
	Protection of natural habitat	· ·	f a certified historic structure
	Preservation of open space	,	
2	Complete lines 2a through 2d if the organization	held a qualified conservation contribution	in the form of a conservation
	easement on the last day of the tax year	·	
			Held at the End of the Year
а	Total number of conservation easements		2a
b c	Total acreage restricted by conservation easeme Number of conservation easements on a certified		2b   2c
d	Number of conservation easements included in (	• •	20
u	historic structure listed in the National Register	and the street of the street o	2d
3	Number of conservation easements modified, tra	nsferred, released, extinguished, or termin	ated by the organization during the
	tax year ▶		
Ļ	Number of states where property subject to cons	ervation easement is located ►	
5	Does the organization have a written policy regar violations, and enforcement of the conservation e	5	andling of Yes No
5	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of violations, and enfo	rcing conservation easements during the
,	A mount of expenses incurred in monitoring, inspe	ecting, handling of violations, and enforcing	conservation easements during the year
	<b>▶</b> \$		, , , , , ,
3	Does each conservation easement reported on li (B)(i) and section 170(h)(4)(B)(ii)?	ne 2(d) above satisfy the requirements of s	Section 170(h)(4)  Yes No
•	In Part XIII, describe how the organization reporbalance sheet, and include, if applicable, the text	of the footnote to the organization's financ	and expense statement, and
aı	the organization's accounting for conservation ea	tions of Art, Historical Treasure	s, or Other Similar Assets.
La	Complete if the organization answere  If the organization elected, as permitted under Si works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the foot	FAS 116 (ASC 958), not to report in its re assets held for public exhibition, educatio	venue statement and balance sheet in, or research in furtherance of public
b	If the organization elected, as permitted under SI works of art, historical treasures, or other similar service, provide the following amounts relating to	FAS 116 (ASC 958), to report in its reven- assets held for public exhibition, education	ue statement and balance sheet
(	(i) Revenue included on Form 990, Part VIII, line :	L	<b>▶</b> \$
	ii) Assets included in Form 990, Part X		<b>▶</b> \$
2	If the organization received or held works of art, I following amounts required to be reported under S		s for financial gain, provide the
а	Revenue included on Form 990, Part VIII, line 1	-	<b>&gt;</b> \$
b	Assets included in Form 990, Part X		<b>▶</b> \$

Par	1111	Organizations Maintaining (continued)	Collections of Ar	t, Hi	storio	cal Tr	easures, o	or Ot	her Similar A	Asset	S	
3		the organization's acquisition, acc tion items (check all that apply)	ession, and other reco	rds, c	heck a	n <b>y</b> of th	ne following t	hat ar	e a significant u	se of it	:s	
а	ГР	ublic exhibition		d	Г	Loan	or exchange	progra	ams			
b	┌ s	cholarly research		e	$\vdash$	Other						
С	·	reservation for future generations										
4	•	e a description of the organization	's collections and expl	aın ho	w thev	further	the organiza	ation's	exempt purpos	e in		
	Part X	III	·		·		-					
5		the year, did the organization soling to be sold to raise funds rather the								. [	_ No	
Par	t IV	Escrow and Custodial Arra		pare	OT CITE	organiz	acion's cone		16	:5	NO	
		Complete if the organization Part X, line 21.								nt on	Form	n 990,
1a		organization an agent, trustee, cu ed on Form 990, Part X?	stodian or other interm	iediary	y for co	ontribut	ions or other	asse	ts not	es [	─ No	
b	If"	Yes," explain the arrangement in P	art XIII and complete	the fo	llowing	g table			Ar	nount		
c	Beg	inning balance						<b>1</b> c				
d	Add	Additions during the year  1d										
e	Dist	ributions during the year					-	1e				
f		ıng balance						1f				
2a	Did the	e organization include an amount o	on Form 990, Part X, Iir	ne 21,	, for es	crow or	custodial ac	count	: liability?   Ye	es	No.	
b	If "Voc	s," explain the arrangement in Part	· VIII Chack hare if th	a avnl	lanatio	n hae h	een provider	l in Da	art VIII			П
Pa	rt V	Endowment Funds. Comple									•	
		'	(a)Current year		or year		(c)Two years b		d)Three years back		our yea	ars back
1a	Beginr	ning of year balance	11,088,489		6,562,	.989	6,069,	859	5,609,796			5,162,396
b		butions	7,313,016		5,072,	977	216,	931	199,812	:		189,373
c		vestment earnings, gains, and	977,078		-260,	929	542,	631	507,611			447,400
d		s or scholarships										
e	O ther	expenditures for facilities ograms	546,505		286,	.548	266,	432	247,360			189,373
f	Admin	istrative expenses										
g		year balance	18,832,078		11,088,	489	6,562,	989	6,069,859		5	5,609,796
2	Provid	e the estimated percentage of the	current year end balan	nce (III	ne 1g,	column	(a)) held as					
a	Board	designated or quasi-endowment 🕨	40 000 %									
b	Perma	nent endowment ► 60 000 %										
С		orarily restricted endowment <b>&gt;</b> ercentages on lines 2a, 2b, and 2c	0 % should equal 100%									
3a		ere endowment funds not in the po zation by	ssession of the organiz	zatıon	that a	re held	and adminis	tered	for the	_	Vari	NI-
	_	zation by related organizations		_					3	a(i)	Yes	No No
		ated organizations								a(ii)		No
b		s" on 3a(II), are the related organiz								3b		
4		be in Part XIII the intended uses		ndown	nent fu	nds						
Pal	t VI	Land, Buildings, and Equip Complete if the organization		orm 9	990, P	art IV,	line 11a.S	ee Fo	orm 990, Part	X, line	e 10.	
		Description of property		Co	(a)	) ner basıs	(b)	r basıs	Accumulated (c)depreciation		<b>d)</b> Book	value
1a	Land .					,091,511	<u> </u>	04,889			39	,196,399
b	Building • •	s 			29	,942,857	325,9	18,406	22,803,55	54	333	3,057,709
c	- Leaseho	old improvements		.		•	<u> </u>	28,597	25,822,65	_		,205,939
	Equipme	•		. [			·	49,922	139,951,18	_		,698,738
e	Other						175.5	70.24:				. 670 24-
Tota	 I. A dd I:	nes 1a through 1e (Column (d) mu		X. colu	ımn (R	). line 11		79,341	<u> </u> ▶			5,679,343 9,838,128
				., co, u	(2)	., 10	· · · / / · · · · · · · · · · · · · · ·	•		1		,,

(a) Description of security or category (including name of security)		(b)Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives			cost of the of year market value
(2)Closely-held equity interests (3)Other			
(A) INVESTED CASH EQUIVALENTS		167,995,810	F
(B) EQUITIES		15,683,102	F
(C) U S GOV'T & FIXED INCOME SEC		7,104,952	F
(D) PRIVATE PARTNERSHIPS & OTHER		44,758,825	С
(E) INV IN PARTNERS POOLED INV ACC		643,846,300	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•	879,388,989	
Part VIII Investments—Program Related.  Complete if the organization answered	'Yes' on Form 99	0, Part IV, line 11c. <sub>See</sub>	Form 990 Part X line 13
(a) Description of investment		(b) Book value	(c) Method of valuation
			Cost or end-of-year market value
Table (Colone (b) must applify an 200 Back (col (B) back 20)	<b>&gt;</b>		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )  Part IX Other Assets. Complete if the organization	n answered 'Yes' on	Form 990, Part IV, line 1:	
(a) Descr	ription		(b) Book value
Total (Column (h) must equal form 999, Part V, cal (P) line 1	5)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 1  Part X Other Liabilities. Complete if the organization.	•	d 'Yes' on Form 990, Pa	▶ art IV, line 11e or 11f.
	•	· ·	▶ art IV, line 11e or 11f.
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability	anization answere	· ·	art IV, line 11e or 11f.
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes	(b) Book valu	е	▶ art IV, line 11e or 11f.
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  SETTLEMENTS - THIRD PARTY PAYORS	(b) Book valu	e ,084	art IV, line 11e or 11f.
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes	(b) Book valu	e ,084	art IV, line 11e or 11f.
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  SETTLEMENTS - THIRD PARTY PAYORS	(b) Book valu	e ,084	art IV, line 11e or 11f.
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  SETTLEMENTS - THIRD PARTY PAYORS	(b) Book valu	e ,084	art IV, line 11e or 11f.
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  SETTLEMENTS - THIRD PARTY PAYORS	(b) Book valu	e ,084	art IV, line 11e or 11f.
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  SETTLEMENTS - THIRD PARTY PAYORS	(b) Book valu	e ,084	art IV, line 11e or 11f.
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  SETTLEMENTS - THIRD PARTY PAYORS	(b) Book valu	e ,084	art IV, line 11e or 11f.
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  SETTLEMENTS - THIRD PARTY PAYORS	(b) Book valu	e ,084	art IV, line 11e or 11f.
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  SETTLEMENTS - THIRD PARTY PAYORS	(b) Book valu	e ,084	art IV, line 11e or 11f.

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue   Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	per F	leturn
1	Total revenue, gains, and other support per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on investments 2a		
b	Donated services and use of facilities 2b		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII ) 2d		
e	Add lines 2a through 2d	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	
Part		s pe	Return.
1	Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.  Total expenses and losses per audited financial statements	1	
2	Total expenses and losses per audited financial statements		
a b		ł	
_	The state of the s	-	
c d		1	
	Other (Describe in Part XIII )	2e	
е 3	Subtract line 2e from line 1		
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		+
	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
a b	Other (Describe in Part XIII )	ł	
_	,	4c	
c 5	Add lines <b>4a</b> and <b>4b</b>	5	
<u> </u>	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 16)		
Part	XIII Supplemental Information		
	de the descriptions required for Part II, lines 3,5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2 7, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to nation		ide any additional
	Return Reference Explanation		
See A c	ditional Data Table		
		_	

Page <b>5</b>	chedule D (Form 990) 2015			
	ormation (continued)	Part XIII Supplemental Informa		
	Explanation	Return Reference		

### **Additional Data**

Software Version:

Software ID:

**EIN:** 04-3230035

Name: PARTNERS HEALTHCARE SYSTEM INC

|--|

**ENDOWMENT** FUNDS

Return Reference

n Explanation THE ENDOWMENT FUNDS OF PARTNERS HEALTHCARE SYSTEM, INC. ARE USED IN FURTHERANCE OF THE INTENDED USEOF ORGANIZATION'S TAX-EXEMPT MISSION

Supplemental Information	
Return Reference	Explanation
FIN 48 FOOTNOTE	PARTNERS HEALTHCARE SYSTEM, INC DOES NOT HAVE A FIN 48 FOOTNOTE DISCLOSURE IN THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS

efile GRAPHIC print	- DO NOT PF	ROCESS	As Filed Data	a -		DLN:	93493227008157
SCHEDULE F (Form 990)	Staten	nent of	Activities O	outside the Unit	ed Sta	ites	OMB No 1545-0047
(1 31111 333)		► Complete	=	answered "Yes" to Form	990,		2015
			Part IV, line 1. ► Attach to				2015
Department of the Treasury Internal Revenue Service	▶ Information a	bout Schedu		d its instructions is at wi	ww.irs.gov	v/form990.	Open to Public Inspection
Name of the organization PARTNERS HEALTHCARE	CYCTEM INC					Employer ident	ification number
PARTNERS HEALTHCARE	SYSTEM INC					04-3230035	
				e United States.			
				rm 990, Part IV, line			
_	_			to substantiate the a		_	
used to award the		_	ity for the grant	ts or assistance, and	tne sele	ction criteria	
used to award the	giants of assi	istance.					Yes No
2 For grantmakers. assistance outside			ganızatıon's pr	ocedures for monitori	ng the u	se of its gran	ts and other
<b>3</b> Activites per Region	(The following	Part I, line	3 table can be du	plicated if additional spa	ace is nee	eded )	
(a) Region		) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	program spec	ity listed in (d) is a service, describe cific type of e(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data			region	region)			
(2)							
(3)							
(4)							
(5)							
<b>3a</b> Sub-total		0					4,368,437
b Total from continuate to Part I		0	Ū				0
c Totals (add lines 3a	and 3b)	0	0				4,368,437

organization	and EIN (if applicable)	grant	cash grant	disbursement	or non-cash assistance	or non-cash assistance	(book, FMV, appraisal, other)
(1)							
( 2)							
( 3)							
(4)							

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as

tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . ▶

Schedule F (Form 990) 2015

Page 2

Schedule F (Form 990) 2015							Page <b>3</b>
Part III Grants and Ot	ther Assistance duplicated if addit			ted States. Complete	if the organization ar	nswered "Yes" to Form (	
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)				1		1	
( 2)		+ +		†	†	<u>'</u>	
(3)		+ +		+			
(4)		+ +		-			
(5)				-			
( 6)				-			
(7)		+ +		+			
(8)		+ +		+			
(9)		+ +		+			
( 10)		+ +		+			
( 11)		+ +		+			
( 12)				+			
( 13)				+			
( 14)				†			

(4)				
( 5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				
(12)				
(13)				
(14)				

(15) (16) (17) (18)

Page 5

method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

### 990 Schedule F. Supplemental Information

Schedule F (Form 990) 2015

Return Reference	Explanation
ACCOUNTING METHOD	THE ORGANIZATION USES THE BOOK VALUE METHOD TO REPORT FOREIGN EXPENDITURES TO BE CONSISTEN T WITH THE REPORTING USED FOR THE FINANCIAL STATEMENTS

#### **Additional Data**

Software ID: Software Version:

**EIN:** 04-3230035

Name: PARTNERS HEALTHCARE SYSTEM INC

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	JOINTLY OWNED FOR INS	647,641
EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	PAT CARE, RESEARCH & EDUCATION	245,805
EUROPE			PROGRAM SERVICES	PAT CARE, RESEARCH & EDUCATION	534,480

(a) Region (b) Number of (c) Number of (d) Activities (e) If activity listed in (f) Total expenditures offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services. (s) in region grants to recipients located in the region) MIDDLE FAST AND NORTH PROGRAM SERVICES PAT CARE, RESEARCH 2,095,018 AFRICA & EDUCATION NORTH AMERICA PROGRAM SERVICES PAT CARE, RESEARCH 210,425 **I& EDUCATION** 

PROGRAM SERVICES

PAT CARE, RESEARCH

& EDUCATION

4,512

Form 990 Schedule F Part I - Activities Outside The United States

RUSSIA AND NEWLY

INDEPENDENT STATES

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (d) Activities (f) Total expenditures offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, agents in service, describe region specific type of service region program services. grants to recipients (s) in region located in the region) SOUTH ASIA PROGRAM SERVICES PAT CARE, RESEARCH 630,556

& EDUCATION

SCHEDULE G (Form 990 or 990-EZ)

## **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ

OMB No 1545-0047

DLN: 93493227008157

Open to Public

Department of the Treasury Inspection Internal Revenue Service ▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990 Name of the organization **Employer identification number** 

PARTNERS HEALTHCARE SYSTEM INC 04-3230035 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply **▼** Solicitation of non-government grants ✓ Mail solicitations ▼ Internet and email solicitations ▼ Solicitation of government grants ▼ Phone solicitations Special fundraising events 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising ✓Yes No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) A mount paid to (vi) A mount paid to ındıvıdual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization control of col (i) contributions? Yes No FUNDRAISING **PGCALC** STRATEGY 2 PATRIOT PLACE Nο 0 85,943 0 FOXBOROUGH, MA 02035 10 Total 85,943 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Schedule G	(Form 990 or 990-EZ) 2015				Page <b>2</b>
Part II	Fundraising Events. Complete if the organization fundraising event contribution receipts greater than \$5,000	ons and gross income			
		(a)Event #1	(b)Event #2	(c)Other events	(4)

	receipts greater than \$5,000	).			
		(a)Event #1 HARVARD PILGRIM	<b>(b)</b> Event #2	(c)Other events	(d) Total events
		FINISH AT THE 50 (event type)	(event type)	(total number)	(add col <b>(a)</b> through col <b>(c)</b> )
Revernie	1 Grace recents	26.005			26.005
Re	1 Gross receipts	26,905			26,905
	2 Less Contributions	26,905			26,905
	4 Cash prizes				
	<b>5</b> Noncash prizes				
တ္	6 Rent/facility costs				
esu:	<b>7</b> Food and beverages				
Expenses	8 Entertainment				
Direct	<b>9</b> Other direct expenses				
ā	10 Direct expense summary Add lines	4 through 9 in column (d	)		
	<b>11</b> Net income summary Subtract line 1	10 from line 3, column (c	1)		
Pai	Complete if the organization Form 990-EZ, line 6a.	answered "Yes" on i	Form 990, Part IV, line	19, or reported mor	re than \$15,000 on
Revenue		(a)Bıngo	(b)Pull tabs/Instant bingo/progressive bingo	(c)O ther gaming	(d) Total gaming (add col (a) through col (c))
æ	1 Gross revenue				
ses	2 Cash prizes				
Expenses	<b>3</b> Noncash prizes				
Direct	4 Rent/facility costs				
ቯ	<b>5</b> Other direct expenses				
	<b>6</b> Volunteer labor	├ Yes%	├ Yes <u>%</u> ├ No	├ Yes %	
	7 Direct expense summary Add lines	2 through 5 in column (c	1)		
	8 Net gaming income summary Subtra	act line 7 from line 1, col	lumn (d)		
					•
9 a	Enter the state(s) in which the organization licensed to conduct				Yes No
b	If "No," explain				
10a	Were any of the organization's gaming I				
b	If "Yes," explain	·			1 1

SCILE	dule G (Form 990 or 990-EZ) 2	015		Page <b>3</b>
11	Does the organization conduct	gaming activities with nonmer	mbers?	☐Yes ☐No
12	Is the organization a grantor, b	eneficiary or trustee of a trust	or a member of a partnership or other	entity
	formed to administer charitable	e gaming?		Yes No
13	Indicate the percentage of gam	ning activity conducted in		
а	The organization's facility			13a %
b	An outside facility			13b %
14	Enter the name and address of	the person who prepares the o	organization's gaming/special events b	ooks and records
	Name ▶			
	Address ►			
15a			whom the organization receives gamir	
	revenue?			Yes No
b	If "Yes," enter the amount of ga	aming revenue received by the	e organization 🕨 \$	and the
	amount of gaming revenue reta	ined by the third party 🕨 \$		
c	If "Yes," enter name and addre	ess of the third party		
	Name ▶			
	Address ▶			
16	Gaming manager information			
	Name ▶			
	Gaming manager compensation			
	Description of services provide	ed		
	Director/officer	Employee	Independent contractor	г
17	Mandatory distributions			
а	Is the organization required un-	der state law to make charitab	le distributions from the gaming proce	eds to
	retain the state gaming license	?		□Yes □No
b	5 5		tributed to other exempt organizations	·
	in the organization's own exem	·	• =	
Pai	t IV Supplemental Info	rmation. Provide the exp 10b, 15b, 15c, 16, and 17b	lanations required by Part I, line o, as applicable. Also complete thi	
		ii (See iiisti detionis)i		

efile GRAPHIC print - DO NOT PROCESS As Filed Data Schedule I
(Form 990)

Grants and C
Governments
Complete if the organization

Treasury

Internal Revenue Service

Name of the organization

PARTNERS HEALTHCARE SYSTEM INC

# Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at  $\underline{www.irs.gov/form990}$ .

OMB No 1545-0047

2015

DLN: 93493227008157

Open to Public Inspection

Employer identification number

04-3230035

Part I General Information	n on Grants an	d Assistance					
Does the organization maintain rethe selection criteria used to awa Describe in Part IV the organization.	ard the grants or a tion's procedures	ssistance?	of grant funds in the Un	ited States			√ Yes No
Part III Grants and Other Assistar that received more than \$				plete if the organization	answered "Yes" on F	form 990, Part IV, line 21	l, for any recipient
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							
2 Enter total number of section 50 3 Enter total number of other organ For Paperwork Reduction Act Notice, see	nizations listed in t	he line 1 table				<u> ►</u>	le I (Form 990) 2015

## **Additional Data**

CENTER

269 UNION STREET LYNN, MA 01901

Software ID: Software Version:

**EIN:** 04-3230035

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Name: PARTNERS HEALTHCARE SYSTEM INC

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	<b>(d)</b> A mount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HARVARD MEDICAL SCHOOL 25 SHATTUCK ST BOSTON,MA 02115	04-2103580	501 (C) (3)	8,174,312				COMMUNITY BENEFIT PROGRAM
CAMP HARBOR VIEW 200 CLARENDON STREET 60TH FLOOR BOSTON,MA 02116	75-3235491	501 (C) (3)	1,200,000				COMMUNITY BENEFIT PROGRAM
LYNN COMMUNITY HEALTH	04-2525066	501 (C) (3)	839.364				COMMUNITY BENEFIT

PROGRAM

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) EAST BOSTON 23-7425849 501 (C) (3) 525,000 COMMUNITY BENEFIT COMMUNITY HEALTH PROGRAM CENTER 10 GOVE STREET BOSTON, MA 02128 UNITY BENEFIT RAM

MASS LEAGUE OF	04-2507409	501 (C)(3)	462,053		COMMU
COMMUNITY HEALTH CENTERS					PROGRA
40 COURT STREET 10TH					
FLOOR					
BOSTON.MA 02128					

BOSTON, MA 02110

HEALTH CARE FOR ALL 04-3071598 501 (C) (3) 427,710 COMMUNITY BENEFIT

ONE FEDERAL STREET 5TH

PROGRAM FLOOR

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) UPHAM'S CORNER HEALTH 04-2708670 501 (C) (3) 315,464 COMMUNITY BENEFIT CENTER IPRO GRAM 500 COLOMBIA RD TY BENEFIT

DORCHESTER,MA 02125					
BOSTON HEALTH CARE FOR THE HOMELESS PROGRAM 780 ALBANY STREET BOSTON, MA 02118	04-3160480	501 (C) (3)	214,867		COMMUNIT PROGRAM

MATTAPAN COMMUNITY 04-2544151 501 (C) (3) 187,500 COMMUNITY BENEFIT HEALTH CENTER PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1425 BLUE HILL AVENUE MATTAPAN, MA 02126

(c) IRC section (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) THE BOSTON FOUNDATION 04-2104021 501 (C)(3) 75,000 COMMUNITY BENEFIT 75 ARLINGTON STREET IP RO GRAM BOSTON, MA 02116 SOUTH BOSTON 04-2682152 501 (C)(3) 55,000 COMMUNITY BENEFIT

(e) A mount of non- (f) Method of valuation

COMMUNITY HEALTH PROGRAM CENTER 409 WEST BROADWAY STREET SOUTH BOSTON, MA 02127

(d) A mount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of

13TH FLOOR BOSTON, MA 02210 **(b)** EIN

THE PARTNERSHIP 04-2879910 501 (C)(3) 45,000 COMMUNITY BENEFIT 155 SEAPORT BOULEVARD PROGRAM

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) PROJECT BREAD 04-2931195 501 (C)(3) 40,000 COMMUNITY BENEFIT 145 BORDER STREET PROGRAM BOSTON MA 02128

**HEALTH ASSOCIATION** 

101 TREMONT STREET

SUITE 1011 BOSTON, MA 02108

DOSTON, MA UZIZO					
BLACK PHILANTHROPY FUND (FUND 4635) C/O THE BOSTON FOUNDATION 75 ARLINGTON ST 10TH FL BOSTON,MA 02116	46-1721740	501 (C)(3)	35,000		COMMUNITY BENEFIT PROGRAM
MASSACHUSETTS PUBLIC	04-2326503	501 (C)(3)	35,000		COMMUNITY BENEFIT

PROGRAM

organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) NATIONAL ALLIANCE ON 04-2777012 501 (C)(3) 35,000 COMMUNITY BENEFIT MENTAL ILLNESS (NAMI) PROGRAM

(e) A mount of non- (f) Method of valuation

(g) Description of

(h) Purpose of grant

COMMUNITY BENEFIT

PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(d) Amount of cash

(c) IRC section

501 (C)(3)

(a) Name and address of

CAMBRIDGE, MA 02142

55 DIMOCK STREET

ROXBURY, MA 02119

DIMOCK CHC

**(b)** EIN

04-3487835

SCHRAFFTS CENTER 529 MAIN STREET SUITE 1M17 BOSTON,MA 02129					
NEW ENGLAND HEALTHCARE INSTITUTE ONE BROADWAY 15TH FLOOR	01-0624865	501 (C)(3)	35,000		COMMUNITY BENEFIT PROGRAM

30,000

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) HEALTH LAW ADVOCATES 04-3298116 501 (C)(3) 30,000 COMMUNITY BENEFIT 30 WINTER STREET SUITE PROGRAM 1004 BOSTON, MA 02108 UNITY BENEFIT MA

PROGRAM

MASSACHUSETTS BUDGET AND POLICY CENTER 15 COURT SQUARE SUITE 700	04-2967537	501 (C)(3)	30,000		COMMUNITY BENEFIT PROGRAM
BOSTON,MA 02108					
THE FOUNDATION FOR	04-2602576	501 (C)(3)	30,000		COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BOSTON CENTERS FOR YOUTH AND FAMILIES

885 WASHINGTON ST BOSTON, MA 02111

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment assistance other) MASSACHUSETTS 04-2104711 501 (C)(3) 27,500 COMMUNITY BENEFIT ASSOCIATION FOR MENTAL PROGRAM HEALTH 130 BOWDOIN STREET SUITE 309 BOSTON, MA 02108 THE SCHWARTZ CENTER 04-1564655 501 (C)(3) 26,250 COMMUNITY BENEFIT FOR COMPASSIONATE PROGRAM HEALTHCARE

25,000

COMMUNITY BENEFIT

PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C)(3)

205 PORTLAND STREET 6TH FLOOR

BOSTON, MA 02114 AMERICAN CANCER

30 SPEEN STREET FRAMINGHAM, MA 01701

SOCIETY

13-1788491

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) AMERICAN HEART 13-5613797 501 (C)(3) 25,000 COMMUNITY BENEFIT ASSOCIATION PRO GRAM

501 (C)(3)

BOSTON, MA 02110

1135 MORTON STREET

MATTAPAN, MA 02126

HARBOR HEALTH SERVICES

23-7100550

7272 GREENVILLE AVENUE DALLAS,TX 75231					
GREATER BOSTON CHAMBER OF COMMERCE 265 FRANKLIN STREET 12TH FLOOR	04-1103090	501 (C)(3)	25,000		COMMUNITY BENEFIT PROGRAM

25,000

COMMUNITY BENEFIT

IPRO GRAM

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable cash (book, FMV, appraisal, non-cash assistance orassistance grant or government assistance other) MASSACHUSETTS HEALTH 04-3542817 501 (C)(3) 25,000 COMMUNITY BENEFIT **OUALITY PARTNERS** PROGRAM

501 (C)(3)

04-2304133

ABCD

FLOOR

178 TREMONT STREET 2ND

BOSTON, MA 02111

42 PLEASANT ST 3 WATERTOWN, MA 02472					
SCHOLAR ATHLETE PROGRAM 65 ALLERTON STREET BOSTON, MA 02119	27-3987854	501 (C)(3)	25,000		COMMUNITY BENEFIT PROGRAM

COMMUNITY BENEFIT

PROGRAM

20,000

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable cash (book, FMV, appraisal, non-cash assistance orassistance grant or government assistance other) 04-2762623 501 (C)(3) 16,000 COMMUNITY WORKS COMMUNITY BENEFIT 25 WEST STREET IPRO GRAM BOSTON, MA 02111 ITY BENEFIT

IPRO GRAM

ALPFA 801 SOUTH GRAND AVE 400 LOS ANGELES,CA 90017	32-0178401	501 (C) (3)	15,000		COMMUNITY BENEFIT PROGRAM
BIG SISTER ASSOCIATION	04-2150651	501 (C) (3)	15,000		COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BIG SISTER ASSOCIATION 161 MASSACHUSETTS

BOSTON, MA 02115

AVENUE

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) JOHN FKENNEDY LIBRARY 04-6113130 501 (C)(3) 15,000 TO SUPPORT ITS TAX FOUNDATION EXEMPT COLUMBIA DOINT INITY BENEFIT

BOSTON, MA 02125					
RAISING A READER 9B HAMILTON PLACE BOSTON,MA 02108	80-0297898	501 (C)(3)	15,000		COMMUNIT PROGRAM
BOSTON CENTER FOR	04-2546595	501 (C) (3)	12 500		COMMUNIT

COMMUNITY BENEFIT 12,500 201 (C)(3) INDEPENDENT LIVING **PROGRAM** 60 TEMPLE PLACE 5TH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

FLOOR

BOSTON, MA 02111

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) BOSTON MUNICIPAL 22-2673755 501 (C)(3) 12,500 COMMUNITY BENEFIT RESEARCH BUREAU PRO GRAM 333 WASHINGTON STREET

501 (C)(3)

04-2660498

GLAAD

800

30 WINTER STREET SUITE

BOSTON, MA 02108

SUITE 854 BOSTON,MA 02108					
EMERSON HEALTH CARE FOUNDATION OLD ROAD TO NINE ACRE CORNER CONCORD,MA 01742	04-2770980	501 (C)(3)	12,500		COMMUNITY BENEFIT PROGRAM

12,500

COMMUNITY BENEFIT

PROGRAM

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) JEWISH VOCATIONAL 04-2144357 501 (C)(3) 11,834 COMMUNITY BENEFIT SERVICES PROGRAM 75 FEDERAL STREET3RD FLOOR UNITY BENEFIT

COMMUNITY BENEFIT

PROGRAM

BOSTON, MA 02110					
ARTHRITIS FOUNDATION 29 CRAFTS STREET SUITE 450 NEWTOWN,MA 02458	04-2113261	501 (C)(3)	10,000		COMMUNIT PROGRAM

BAY STATE BANNER 04-2457942 501 (C)(3) 10,000 1100 WASHINGTON

STREET

DORCHESTER, MA 02124

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance other) or government assistance COLOR MEDIA GROUP LLC 39-2065974 501 (C)(3) 10,000 COMMUNITY BENEFIT 4 COPLEY PLACE IPRO GRAM DOCTON MA 03116 MUNITY BENEFIT

DUSTUN, MA UZIIO					i
CONEXION INC 151 COOLIDGE AVE SUITE 609 WATERTOWN, MA 02472	20-8056726	501 (C)(3)	10,000		COMM PROG
INNER-CITY SCHOLARSHIP	22-2485502	501 (C)(3)	10,000		СОММ

SUITE 630

BOSTON, MA 02110

GRAM MUNITY BENEFIT FUND **IPROGRAM** 260 FRANKLIN STREET

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) JANE DOE INC 04-2676138 501 (C)(3) 10,000 COMMUNITY BENEFIT 14 BEACON STREET SUITE PROGRAM 507 ITY BENEFIT

BOSTON,MA 02108					
MA COALITION FOR THE HOMELESS 15 BUBIER ST LYNN,MA 01901	22-2599662	501 (C)(3)	10,000		COMMUNIT PROGRAM
MASSACHUSETTS COMMUNITIES ACTION	04-2863903	501 (C)(3)	10,000		COMMUNIT PROGRAM

DORCHESTER, MA 02125

ITY BENEFIT NETWORK 150 MOUNT VERNON STREET SUITE 200E

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) MSAC - MASS SENIOR 04-2760902 501 (C)(3) 10,000 COMMUNITY BENEFIT ACTION COUNCIL IPRO GRAM 150 MT VERNON STREET -2ND FL DORCHESTER, MA 02125 NEFIT

SISTERS OF SAINT JOSEPH OF BOSTON 637 CAMBRIDGE ST BRIGHTON,MA 02135	04-2160625	501 (C)(3)	10,000		COMMUNITY BENEFIT PROGRAM
THE ADVERTISING CLUB GREATER BOSTON (ROSOFF AWARD)	04-1016880	501 (C)(3)	10,000		COMMUNITY BENEFIT PROGRAM

222 BATTERY MARCH

BOSTON, MA 02109

STREET

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable cash (book, FMV, appraisal, non-cash assistance or assistance grant or government assistance other) 501 (C)(3) 10,000 UNITED WAY OF 04-2382233 COMMUNITY BENEFIT MASSACHUSETTS BAY IPRO GRAM PO BOX 51381

COMMUNITY BENEFIT

COMMUNITY BENEFIT

IPRO GRAM

PROGRAM

10,000

10,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C)(3)

501 (C)(3)

	-
BOSTON,MA	02205
VICTORY PRO	GRAMS
965 MASSAC	HUSETTS
AVENUE	

BOSTON, MA 02118
WHITTIER STREET HC

1290 TREMONT STREET

ROXBURY, MA 02120

04-2575322

04-2619517

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) THE NEW ENGLAND 04-1661090 501 (C)(3) 8,931 COMMUNITY BENEFIT COUNCIL IPRO GRAM OR NODIH WASHINGTON

501 (C)(3)

88 WARREN STREET ROXBURY, MA 02119 BOSTON BRANCH NAACP

BOSTON, MA 02130

PO BOX 300159

04-3574060

STREET SUITE 201 BOSTON,MA 02114					
URBAN LEAGUE OF BOSTON	23-7349132	501 (C)(3)	8,000		COMMUNITY BENEFIT

7,500

COMMUNITY BENEFIT

IP RO GRAM

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) NAACP 501 (C)(3) 7,500 COMMUNITY BENEFIT 04-2546595 60 TEMPLE PLACE 5TH PROGRAM

COMMUNITY BENEFIT

PROGRAM

FLOOR BOSTON,MA 02111					
BIG BROTHER BIG SISTER 75 FEDERAL STREET 8TH FLOOR	04-2074462	501 (C) (3)	6,000		COMMUNITY BENEFIT PROGRAM

253,247

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C) (3)

BOSTON, MA 02110

31 MILK STREET 900

BOSTON, MA 02109

04-3564307

UASPIRE

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) ACCELERATED COLLEGE 45-4101866 501 (C)(3) 76,018 COMMUNITY BENEFIT EXPERIENCES INC PRO GRAM 251 HEATH STREET APT

SOUTH ST SUITE

BOSTON, MA 02111

700

JAMAICA PLAIN, MA 02130					
UMASS BOSTON 100 MORRISSEY BLVD BOSTON,MA 02125	04-3167352	501 (C)(3)	74,500		COMMUNITY BENEFIT PROGRAM
THIRD SECTOR NEW ENGLAND NONPROFIT CENTER 89	04-2261109	501 (C)(3)	31,150		COMMUNITY BENEFIT PROGRAM

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) BOSTON COLLEGE 501 (C) (3) 28,500 04-2103545 COMMUNITY BENEFIT 140 COMMONWEALTH AVE PROGRAM

COLLEGE 419 BOSTON AVE MEDFORD, MA 02155

CHESTNUT HILL, MA 02467					
UMASS AMHERST 181 PRESIDENTS DRIVE AMHERT,MA 01003	54-2084125	501 (C) (3)	28,000		COMMUNITY BENEFIT PROGRAM
TRUSTEES OF TUFTS COLLEGE	04-2103634	501 (C)(3)	24,000		COMMUNITY BENEFIT PROGRAM

(a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) BUNKER HILL COMMUNITY 22-2757389 501 (C)(3) 21,500 COMMUNITY BENEFIT COLLEGE FOUNDATION IPRO GRAM

250 NEW RUTHERFORD AVE CHARLESTOWN,MA 02129					
BRIDGEWATER STATE UNIVERSITY	22-2678005	501 (C)(3)	15,500		COMMUN PROGRAN

501 (C)(3)

UMASSIOWELL

1 UNIVERSITY AVE

LOWELL, MA 01854

04-3167352

BRIDGEWATER STATE	22-2678005	501 (C)(3)	15,500		COMMUNITY BENEFIT
UNIVERSITY					PROGRAM
131 SUMMER ST					
BRIDGEWATER, MA 02324					

15,000

COMMUNITY BENEFIT

PROGRAM

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance SIMMONS COLLEGE 501 (C) (3) 14,500 04-2103629 COMMUNITY BENEFIT **PROGRAM** 300 FENWAY

BOSTON,MA 02115					
UMASS DARTMOUTH 285 OLD WESTPORT RD NORTH DARTMOUTH, MA	04-3167352	501 (C)(3)	14,000		COMMUNITY BENEFI PROGRAM

13,500

COMMUNITY BENEFIT

IP RO GRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C) (3)

02747

MILTON, MA 02186

1071 BLUE HILL AVENUE

04-2199867

CURRY COLLEGE

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) MOUNT HOLYOKE COLLEGE 04-2103578 501 (C) (3) 13,500 COMMUNITY BENEFIT 50 COLLEGE STREET PROGRAM

501 (C) (3)

04-2229839

HEALTH RESOURCES IN

95 BERKELEY STREET BOSTON, MA 02116

ACTION

SOUTH HADLEY, MA 01075					INOGRAM
COLLEGE OF THE HOLY CROSS 1 COLLEGE ST WORCESTER,MA 01610	04-2103558	501 (C)(3)	12,500		COMMUNITY BENEFIT PROGRAM

COMMUNITY BENEFIT

IP RO GRAM

12,326

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıfapplıcable arant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) 501 (C) (3) 11,500 HARVARD UNIVERSITY 04-2103580 COMMUNITY BENEFIT

10,500

COMMUNITY BENEFIT

PROGRAM

AVE CAMBRIDGE, MA 02138					PROGRAM
BOSTON UNIVERSITY ONE SILBER WAY	04-2103547	501 (C) (3)	10,500		COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C)(3)

ONE SILBER WAY BOSTON, MA 02215

352 LAFAYETTE ST SALEM, MA 01970

SALEM STATE UNIVERSITY

04-2620632

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) HARVARD MEDICAL 04-2103580 501 (C)(3) 9.800 COMMUNITY BENEFIT SCHOOL PROGRAM 25 SHATTUCK ST BOSTON, MA 02115 NEFIT

FRAMINGHAM STATE UNIVERSITY 100 STATE STREET FRAMINGHAM,MA 01701	04-6002284	501 (C)(3)	9,500		COMMUNITY BENEFIT PROGRAM
MA COLLEGE OF PHARMACY & HEALTH	04-2104700	501 (C)(3)	9,500		COMMUNITY BENEFIT

SCIENCES

179 LONGWOOD AV BOSTON, MA 02115

(a) Name and address of **(b)** EIN (c) IRC section (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant (d) A mount of cash organization ıfapplıcable cash (book, FMV, appraisal, non-cash assistance orassistance grant or aovernment assistance other) DARTMOUTH COLLEGE 02-0222111 8.500 COMMUNITY BENEFIT 501 (C)(3) 6024 MCNUTT HALL PROGRAM HANOVER, MA 03755 04-1679980 8,500 NORTHEASTERN 501 (C)(3) COMMUNITY BENEFIT UNIVERSITY PROGRAM 360 HUNTINGTON AVE

UNIVERSITY
360 HUNTINGTON AVE
BOSTON, MA 02115

TRUSTEES OF BOSTON 04-2103547 501 (C) (3) 7,500

COMMUNITY BENEFIT PROGRAM

595 COMMONWEATLH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

AVENUE SUITE 700 WEST ENTRANCE BOSTON, MA 02215

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıfapplıcable arant cash (book, FMV, appraisal, non-cash assistance orassistance other) or government assistance 501 (C)(3) 5,500 ASSUMPTION COLLEGE 04-2105776 COMMUNITY BENEFIT SOO CALICBIIDY ST IDDOCD A M

CONNECTICUT

1346 STORRS ROAD STORRS, CT 06269

WORCESTER, MA 01609					PROGRAM
ITHACA COLLEGE 953 DANBY RD ITHACA,NY 14850	15-0532204	501 (C)(3)	5,500		COMMUNITY BENEFIT PROGRAM
UNIVERSITY OF	06-0772160	501 (C)(3)	5,500		COMMUNITY BENEFIT

IPRO GRAM

(a) Name and address of **(b)** EIN (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant (c) IRC section organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) WENTWORTH INSTITUTE OF 04-1958460 501 (C) (3) 5,500 COMMUNITY BENEFIT TECHNOLOGY PROGRAM 550 HUNTINGTON AVE BOSTON, MA 02115 PARTNERS CONTINUING 26-0003495 501 (C) (3) 46,100,389 EXEMPT AFFILIATE

CARE INC 399 REVOLUTION DRIVE SUITE 645 SOMERVLLE,MA 02145					SUPPORT
SPAULDING REHABILITATION HOSPITAL	04-2551124	501 (C)(3)	5,496,472		EXEMPT AFFILIATE SUPPORT

399 REVOLUTION DRIVE

SOMERVLLE, MA 02145

SUITE 645

**(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) REHABILITATION 04-3071419 501 (C)(3) 1,726,356 EXEMPT AFFILIATE HOSPITAL OF THE CAPE SUPPORT AND ISLANDS CORP 399 REVOLUTION DRIVE SUITE 645

SOMERVLLE,MA 02145					
PARTNERS HOME CARE INC 399 REVOLUTION DRIVE SUITE 645 SOMERVLLE,MA 02145	04-2918280	501 (C)(3)	1,272,817		EXEMPT AFFILIATE SUPPORT

MCLEAN HEALTHCARE INC 20-4572876 501 (C) (3) 5,000,000 399 REVOLUTION DRIVE SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of

EXEMPT AFFILIATE SUITE 645 SOMERVLLE, MA 02145

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıfapplıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) SPAULDING HOSPITAL 27-0273715 501 (C) (3) 3,677,267 EXEMPT AFFILIATE CAMBRIDGE SUPPORT 399 REVOLUTION DRIVE SUITE 645 SOMERVLLE, MA 02145 FFILIATE

FRC INC 399 REVOLUTION DRIVE SUITE 645 SOMERVLLE,MA 02145	22-2632121	501 (C)(3)	479,907			EXEMPT AFFILIATE SUPPORT
SHAUGHNESSY - KAPLAN REHABILITATION HOSPITAL INC	04-3067082	501 (C) (3)	1,932,057		1	EXEMPT AFFILIATE SUPPORT

399 REVOLUTION DRIVE SUITE 645

SOMERVLLE, MA 02145

(a) Name and address of **(b)** EIN (c) IRC section (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant (d) A mount of cash organization ıfapplıcable cash (book, FMV, appraisal, non-cash assistance or assistance grant or aovernment assistance other) 04-2932021 501 (C)(4) 123.800.000 EXEMPT AFFILIATE NEIGHBORHOOD HEALTH PIAN SUPPORT 399 REVOLUTION DRIVE SUITE 645

SUPPORT

SOMERVLLE, MA 02145 FRC INC 22-2632121 501 (C)(3) 1.129.767 EXEMPT AFFILIATE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

399 REVOLUTION DRIVE

SOMERVLLE, MA 02145

SUITE 645

Tax idemnification and gross-up payments

Compensation committee

Any related organization?

Any related organization?

in Part III

SS | As Filed Data - |
Compensation Information

DLN: 93493227008157

OMB No 1545-0047

| |

## \_\_\_\_

Open to Public

## Schedule J

(Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Department of the Treasury Internal Revenue Service

nal Revenue Service

Name of the organization
PARTNERS HEALTHCARE SYSTEM INC

| Questions Regarding Compensation | Yes | No
| Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form | 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items | First-class or charter travel | Housing allowance or residence for personal use | Value |

Health or social club dues or initiation fees

Written employment contract

	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)
b	<b>b</b> If any of the boxes in line 1a are checked, did the organizati	on follow a written policy regarding payment or
	reimbursement or provision of all of the expenses described	
	Did the organization require substantiation prior to reimburs directors, trustees, officers, including the CEO/Executive D	· · · · · · · · · · · · · · · · · · ·
	Indicate which, if any, of the following the filing organization organization's CEO/Executive Director Check all that apply used by a related organization to establish compensation of	Do not check any boxes for methods

<b>~</b>	Independent compensation consultant	<b>~</b>	Compensation survey or study
<b>✓</b>	Form 990 of other organizations	<b>✓</b>	Approval by the board or compensation committee

- During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization
- a Receive a severance payment or change-of-control payment?
- b Participate in, or receive payment from, a supplemental nonqualified retirement plan?
   c Participate in, or receive payment from, an equity-based compensation arrangement?

# If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

## Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

- For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of
- a The organization?
- If "Yes," on line 5a or 5b, describe in Part III

  For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any
- compensation contingent on the net earnings of
- a The organization?
  - If "Yes," on line 6a or 6b, describe in Part III

    For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed
- payments not described in lines 5 and 6? If "Yes," describe in Part III

  Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was
  subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe
- 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

5a

5b

6a

6b

7

8

Νo

Νo

Νo

Νo

Νo

Νo

Νo

**1**b

2

Yes

Yes

	my for each noted marriag	ar mast equal the total	amount of Form 3307	rate vii, section ii, iii	с та, аррисавте сотат	im (b) and (b) amount	o for that marriadar
(A) Name and Title	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	• •		
	Base	(ii)	(iii)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	(i) compensation	Bonus & incentive	Other reportable	compensation			as deferred on prior

compensation

Schedule J (Form 990) 2015

See Additional Data Table

Form 990

Schedule J (Form 990) 2015

Schedule J (Form 990) 2015	Page <b>3</b>								
Part III Supplemental Inform	mation								
Provide the information, explanation, or	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information								
Return Reference	Explanation								
	TRUSTEES RECEIVE NO COMPENSATION OR CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS FOR SERVICE ON THE BOARD OR ITS COMMITTEES BOARD MEMBERS WHO ARE ALSO EMPLOYED BY THE CORPORATION OR A PARTNERS AFFILIATE RECEIVE COMPENSATION ONLY FOR THEIR SERVICES AS EMPLOYEES								
	TRAVEL FOR COMPANIONS WAS PROVIDED TO AN OFFICER LISTED ON FORM 990, PART VII AS THE COMPANIONS ATTENDANCE WAS REQUIRED TO FULFILL A BONA FIDE BUSINESS PURPOSE THESE PAYMENTS WERE PROVIDED PURSUANT TO A WRITTEN POLICY AND WERE TREATED AS NON-TAXABLE BUSINESS EXPENSES								
	HEALTH OR SOCIAL CLUB DUES OR INITITATION FEES WERE PROVIDED TO AN OFFICER THIS PAYMENT WAS MADE PURSUANT TO A WRITTEN POLICY AND WAS TREATED AS TAXABLE COMPENSATION								
SEVERANCE PAY INCLUDED IN COMPENSATION DISCLOSED ON SCHEDULE J PART II	MICHAELS JELLINEK, M D - \$974,000 PETER BROWN - \$600,167								
	THESE AMOUNTS ARE ALREADY INCLUDED IN THE COMPENSATION DISCLOSED ON SCHEDULE J, PART II DAVID F TORCHIANA, M D - \$1,408,034 GARY L GOTTLIEB, M D M B A - \$1,535,718 MICHAELS JELLINEK, M D - \$46,865 PETER K MARKELL - \$334,041 BRENT L HENRY,								

ESQ - \$135,848 GREGGS MEYER, M D - \$448,534 JAMES W NOGA - \$427,488 RETIREMENT PLAN

## Software ID: Software Version:

**EIN:** 04-3230035

Name: PARTNERS HEALTHCARE SYSTEM INC

Form 990, Schedule J, Pa	ırt I	II - Officers, Direc	ctors, Trustees, Ke	ey Employees, and	d Highest Compen	sated Employee:	es	
(A) Name and Title			f W-2 and/or 1099-MIS  (ii)  Bonus &  Incentive  compensation		(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(I)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
1LORI W TISHLER MD MPH DIRECTOR	(I) (II)	0  176,570	0	25,531	29,848	0 - - 24,405	0  - 276,317	(
1JERROLD F ROSENBAUM MD DIRECTOR	(I) (II)	378,453	0  77,425	50,014	0 36,479	0	0	
2MAURY E MCGOUGH MD DIRECTOR	(I) (II)	508,547	67,049	60,530	0 36,482	19,514	561,885	(
3DAVID F TORCHIANA MD PRESIDENT & CEO	(I) (II)	1,880,829	102,500	2,210,752	36,475 0	33,730 34,420		686,000
4PETER K MARKELL EXECUTIVE VP, CFO & TREASURER	(I) (II)	1,257,846	63,800	402,300	586,476 	27,041	2,337,463	(
5MAUREEN GOGGIN SECRETARY	(I) (II)	150,178 	0	18,443	15,583 	19,408	203,612	(
6ANNE KLIBANSKI MD CHIEF ACADEMIC OFFICER	(I) (II)	658,888	57,579 	106,611	36,477 	19,582	879,137	(
7JAMES W NOGA VICE PRESIDENT & CIO	(I) (II)	574,535 	30,600	64,475	463,963	0 35,028 	1,168,601	( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )
8JOHN R BARKER CHIEF INVESTMENT OFFICER	(I) (II)	540,559 	1,527,985	63,278	36,478 0	0 7,762 	2,176,062	(
9GREGG S MEYER MD CHIEF CLINICAL OFFICER	(I) (II)	945,821	57,793 0	63,185	485,010	<u>0</u> 36,004 	1,587,813	(
10BRENT L HENRY ESQ GENERAL COUNSEL	(I) (II)	691,398	54,621	213,944	36,477 0	0 25,459 	1,021,899	(
CHRISTOPHER MARK 11COBURN CHIEF INNOVATION OFFICER	(I) (II)	585,798 	234,975	64,970	36,475 	0 25,914 	948,132	(
12TIMOTHY G FERRIS MD VICE PRESIDENT	(I) (II)	570,816	153,750	76,778 	36,477 0	22,213	860,034	(
13LYNNE J EICKHOLT CHIEF STRATEGY OFFICER	(I) (II)	579,826 	31,000	69,498	36,477 0	19,351 	736,152	(
14PETER BROWN CHIEF OF STAFF	(I) (II)	112,526	0	616,661	13,281	3,140	745,608	(
15GARY L GOTTLIEB MD MBA FORMER OFFICER	(I) (II)	984,976  0	0	1,623,780	36,476 0	<u>0</u> 9,076 	2,654,308	(
16MICHAEL S JELLINEK MD FORMER HIGHEST PAID	(I) (II)	0	0	1,028,396	0	246	1,028,642	(
17PATRICIA SALAMONE FORMER OFFICER	(1)	81,547	0	20,108	11,500	13,439	126,594	(

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493227008157 OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Schedule K

(Form 990)

Employer identification number

	ne of the organization RTNERS HEALTHCARE SYSTEM	INC								En	nployer ic	lentifica	tion nu	mber															
-A	RINERS HEALTHCARE STSTEM	INC								04	4-32300	35																	
P	art I Bond Issues									•																			
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f) Desc	criptio	on of purpose	(g) D	efeased	beha	On alf of uer		Pool ncing														
										Yes	No	Yes	No	Yes	No														
A	MHEFA PARTNERS HEALTHCARE SYSTEM INC SERIES D	04-2456011	57585K3N6	05-28-2003	343,6	30,000	SERIES D PART VI	- SEE	SCHEDULE K		X		×		X														
В	MHEFA PARTNERS HEALTHCARE SYSTEM INC SERIES F	04-2456011	57586CGW9	06-10-2005	411,5	66,153	SERIES F PART VI	- SEE	SCHEDULE K		X		X		Х														
c	MHEFA PARTNERS HEALTHCARE SYSTEM INC SERIES G-5	04-2456011	57586CZL2	06-07-2007	326,5	08,722	SERIES G		E SCHEDULE	X			×		Х														
D	MHEFA PARTNERS HEALTHCARE SER G-1G-2G- 3G-4G-6	04-2456011	57586CZW8	06-07-2007	380,0	00,000	SERIES G PART VI	- SEE	SCHEDULE K		X		х		Х														
Pa	art II Proceeds											l	<u> </u>																
						A		l	В		С			D															
1	A mount of bonds retired				3	342,620,000 170,175,0		70,175,000	56,280,000			0 225,000,00																	
2	A mount of bonds legally defeas	sed								115,480,00		0,000	_																
3	Total proceeds of issue				3	344,268	8,619 419,448,101		19,448,101		329,34	5,063		386	,190,828														
4	Gross proceeds in reserve fund																												
5	Capitalized interest from proce					15,436	586		18,398,432		9.38	2,534		2.0	,479,076														
6	Proceeds in refunding escrows					13,430	,500		10,330,432		7,50	2,337			,+//,0/0														
7	Issuance costs from proceeds					2,026	416		2,671,595		2 33	8,149		2	,776,551														
8	Credit enhancement from proc					2,020	,+10		2,650,000		2,33	0,1+3			,696,147														
9	Working capital expenditures f								2,030,000						,0 ,0 ,1 + 7														
10	Capital expenditures from proc				1 2	249,756	5,929 326,493,380			164,128,012			2 358,239,05																
11	Other spent proceeds				1	77,048			69,234,694		153,49				,233,031														
12	Other unspent proceeds			•		77,010	,000		03,231,031		133,13	0,303																	
13	Year of substantial completion				21	005		2.0	107	2009		2009		2009		2009		2009		2009		2009		2009		2009		2009	
_					Yes	No	) Ye		No	Yes		No	Yes		No														
14	Were the bonds issued as part	of a current refundi	ngıssue?		X		×			X					X														
15	Were the bonds issued as part	of an advance refur	nding issue?			X			X	X					×														
16	Has the final allocation of proc	eeds been made? .			×		×			X			X																
17	Does the organization maintain allocation of proceeds?	•		ort the final	×		×	:		Х			Х																
	rt IIII Private Business U				1	1	<u> </u>		<u> </u>		ı																		
	<del></del>					A			В		c			D															
					Yes	No	) Ye	es	No	Yes		No	Yes	;	No														

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bondΧ

Χ

Х

Χ

Χ

Χ

			A		В	1		С		D
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private by of bond-financed property?	usiness use		х		Х		Х		Х
<b>b</b> prope	If "Yes" to line 3a, does the organization routinely engage bond counsel or o counsel to review any management or service contracts relating to the finan rty?									
С	Are there any research agreements that may result in private business use financed property?	of bond-		Х		Х		х		х
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or o counsel to review any research agreements relating to the financed property									
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government .			0 %		0 %		0 '	%	0 %
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government	section		0 %	0 %		, (		%	0 %
6	Total of lines 4 and 5			0 %		0 %		0 (	%	0 %
7	Does the bond issue meet the private security or payment test?			Х		Х		Х		Х
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a $501(c)(3)$ organization since the bonds were issued?			×		×		х		х
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or di	sposed of	'		•			'		•
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations st	ections								
9	Has the organization established written procedures to ensure that all nonque bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?		x		X		X		х	
Par	Arbitrage									
		А			В		С		D	
		Yes	No	Yes	No	Yes	5	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х		×			×		X
2	If "No" to line 1, did the following apply?									
a	Rebate not due yet?		Х		X			Х		X
b	Exception to rebate?		Х	Х		X			Х	
С	No rebate due?	Χ		Х		Х			Х	
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?	Χ		X				Χ	Х	
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	×		х				X	×	
b	Name of Diovider	BEAR STEAR CAPITAL MA		BEAR STEA CAPITAL N					OLDMAN SA APITAL MA	
С	Term of hedge	3220 00000	000000 %	3500 000	00000000 %	6			3500 00000	00000 %
d	Was the hedge superintegrated?		Х		Х					Х
e	Was the hedge terminated?		Х		X					Х

		A		В	3	С		D	)	
		Yes	No	Yes	No	Yes	No	Yes	No	
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?	х		х		Х		X CITIGROUP FINANCIAL PRODUCTS I		
b	Name of provider	TRINITY PL	US	XL ASSET F COMPANY I		CITIGROUP FINANCIAL PRODUCTS	INANCIAL FINANCI		CIAL	
С	Term of GIC	240 0000	000000 %	180 0000	0000000 %	170 0000	000000 %	170 0000	000000 %	
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	х		Х			х	х		
6	Were any gross proceeds invested beyond an available temporary period?		×		х		×		×	
7	Has the organization established written procedures to monitor the requirements of section $148^\circ$	х		×			х	×		
Pa	rt V Procedures To Undertake Corrective Action									
		A		Е	}	C		D	1	
		Yes	No	Yes	No	Yes	No	Yes	No	
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	Х		x		x		x		

Return Reference	Explanation
PART I BOND ISSUES (F) DESCRIPTION OF PURPOSE	(A) FINANCING A PORTION OF THE CONSTRUCTION OF NEW SPACE IN AN AMBULATORY CARE BUILDING AN D A PORTION OF THE CONSTRUCTION OF A PARKING GARAGE, AND THE ACQUISITION AND INSTALLATION OF CAPITAL EQUIPMENT AND CONSTRUCTION OF IMPROVEMENTS AND RENOVATIONS TO EXISTING FACILITIES CAPITAL EQUIPMENT AND CONSTRUCTION OF IMPROVEMENTS AND RENOVATIONS TO EXISTING FACILITIES AS ALLOWED TO THE CONSTRUCTION OF THE FOLLOWING MASSACHUSETTY HEALTH & EDUCATIONAL FACILITIES AUTHORITY VARIABLE RATE DEMA ND REVENUE BONDS, BRIGHAM AND WOMEN'S HOSPITAL ISSUE, SERIES A, ISSUED 12/31/85 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, BRASSACHUSETTS HEALTH & EDUCAT IONAL FACILITIES AUTHORITY REVENUE BONDS, BRIGHAM AND WOMEN'S HOSPITAL ISSUE, SERIES E, ISSUED 10/12/93 (B) FINANCING A PORTION OF THE FOLLOWING PROJECTS TENANT IMPROVEMENTS AND FIT OUT OF LEASED SPACE, CONSTRUCTION AND RENOVATION OF OPERATING ROOMS AT AN AMBLUATORY S URGERY CENTER, RENOVATIONS TO VARIOUS CLINICAL AREAS FINANCING A PORTION OF THE FOLLOWING PROJECTS ACQUISITION OF A FACILITY AND A SMALL PARCEL OF VACANT LAND, CONSTRUCTION OF A CARDIOVASCULAR CENTER, THE ACQUISITION AND ASMALL PARCEL OF VACANT LAND, CONSTRUCTION OF A CARDIOVASCULAR CENTER, THE ACQUISITION AND RENOVATIONS TO VARIOUS EXISTING FACILITIES FINANCING A PORTION OF THE CONSTRUCTION OF A BUILDING AND INSTALLATION OF CAPITAL EQUIPMENT AND AMBLUATORY S WORLD AS A CHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, NEWTON-WELLESLEY HOSPI TAL ISSUE, SERIES E, ISSUED 9/20/95 (C) REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, NEWTON-WELLESLEY HOSPI TAL ISSUE, SERIES E, ISSUED 9/20/95 (C) REFINANCING A PORTION OF FORTION OF FORTION OF THE CONSTRUCTION OF A CARDIOVASCULAR CENTER FINANCING THE SERIES C, ISSUED 9/20/95 (C) REFINANCING ASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, NEWTON-WELLESLEY HOSPITAL ISSUE, SERIES G, ISSUED 9/20/95 (C) REFINANCING APORTION OF THE FOLLOWING PROJECTS A PORTION OF THE CONS

Return Reference	Explanation
PART I BOND ISSUES (F) DESCRIPTION OF PURPOSE	ECEIVING DOCK, CONSTRUCTION AND EQUIPPING OF A MULTI-SPECIALTY AMBLUATORY CARE CENTER, AND RENOVATIONS TO CLINICAL SPACE FINANCING RENOVATIONS AND IMPROVEMENTS TO INPATIENT CLINIC AL AREAS FINANCING A PORTION OF THE COST OF RENOVATIONS, EQUIPPING AND FURNISHING OF CLIN ICAL SPACE TO HOUSE A CANCER CENTER FINANCING A PORTION OF THE FOLLOWING PROJECTS THE AC QUISITION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT SYSTEM AND AN ACUTE CARE DO CUMENTATION MANAGEMENT SYSTEM

Return Reference	Explanation
PART I BOND ISSUES (F) DESCRIPTION OF PURPOSE (CONTINUE)	G) FINANCING A PORTION OF THE FOLLOWING PROJECTS THE CONSTRUCTION OF A BUILDING AND A RE CEIVING DOCK, CONSTRUCTION AND EQUIPPING OF A MULTI-SPECIALTY AMBLUATORY CARE CENTER, AND RENOVATIONS TO CLINICAL SPACE FINANCING RENOVATIONS AND IMPROVEMENTS TO INPATIENT CLINICAL AREAS FINANCING A PORTION OF THE FOLLOWING PROJECTS THE ACQUISITION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT SYSTEM AND AN ACUTE CARE DOCUMENTATION MANAGEMENT SYSTEM FINANCING RENOVATIONS AND IMPROVEMENTS TO AN EMERGENCY DEPARTMENT FINANCING THE ACQUISITION OF AND IMPROVEMENTS TO A HOSPITAL FACILITY FINANCING PLANNING COSTS INCLUDING ENVIRONMENTAL REMEDIATION COSTS ASSOCIATED WITH THE DEVELOPMENT OF A NEW REHABILITATION HOSPITAL FACILITY REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BO NDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES G-4, ISSUED 6/28/07 REFINANCING MASSACHUSETT SHEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES B, ISSUED 4/28/99 (H) FIN ANCING RENOVATIONS AND IMPROVEMENTS TO AN EMERGENCY DEPARTMENT FINANCING A PORTION OF THE FOLLOWING PROJECTS THE CONSTRUCTION OF A BUILDING AND A RECEIVING DOCK, CONSTRUCTION AND EQUIPPING OF A MULTI-SPECIALTY AMBLUATORY CARE CENTER, AND RENOVATIONS TO CLINICAL SPACE FINANCING PLANNING COSTS INCLUDING ENVIRONMENTAL REMEDIATION COSTS ASSOCIATED WITH THE POLLOWING PROJECTS THE ACQUISITION AND MANAGEMENT SYSTEM REPORT OF A NEW REHABILITATION HOSPITAL FACILITY FINANCING A PORTION OF THE FOLLOWING PROJECTS THE CONSTRUCTION OF A BUILDING ENVIRONMENTAL REMEDIATION COSTS ASSOCIATED WITH THE DEVELOPMENT OF A NEW REHABILITATION HOSPITAL FACILITY FINANCING A PORTION OF THE FOLLOWING PROJECTS THE ACQUISITION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT SYSTEM AND AN ACUTE CARE DOCUMENTATION MANAGEMENT SYSTEM REFINANCING ASSACHUSETTS HEALTH & EDUCATION ALE FACILITY FINANCING A PORTION OF THE FOLLOWING PROJECTS THE ACQUISITION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT SYSTEM AND AN ACUTE CARE DOCUMENTATION

Return Reference	Explanation
DESCRIPTION OF PURPOSE	S HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSU E, SERIES C, ISSUED 4/26/01 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUT HORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES E, ISSUED 6/12/03

Return Reference	Explanation
PART I BOND ISSUES (F) DESCRIPTION OF PURPOSE (CONTINUE)	(J) FINANCING THE CONSTRUCTION OF A NEW BUILDING AT BRIGHAM AND WOMEN'S HOSPITAL'S MAIN CAMPUS AND A NEW BUILDING TO HOUSE A 132-BED REPLACEMENT FACILITY FOR SPAULDING REHABILITATION HOSPITAL FINANCING THE CONSTRUCTION OF AN UNDERGROUND PARKING FACILITY FINANCING THE ACQUISITION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT AND CLINICAL APPLICATION SYSTEM FINANCING THE CONSTRUCTION OF A TWO STORY DATA CENTER AND A NEW POWER PLANT FINANCING THE RENOVATION, EQUIPPING AND FURNISHING OF VARIOUS FACILITIES REFINANCING MASSACHUSETTS DEVELOPMENT FINANCE AGENCY, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES K-3 ISSUED 1/13/2011 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES D-3, ISSUED 5/28/2003 (K) REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES F-4 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES I-1 (L) FINANCING THE CONSTRUCTION OF A NEW BUILDING AT BRIGHAM AND WOMEN'S HOSPITAL'S MAIN CAMPUS FINANCING THE CONSTRUCTION OF AN UNDERGROUND PARKING FACILITY FINANCING THE CONSTRUCTION OF A TWO STORY DATA CENTER AND A NEW POWER PLANT FINANCING THE ACQUISITION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT AND CLINICAL APPLICATION SYSTEM REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES F-5 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES G-5

Return Reference	Explanation
PART II PROCEEDS (3)	TOTAL PROCEEDS INCLUDE INVESTMENT EARNINGS

Return Reference	Explanation
	PARTIALLY APPLICABLE PURSUANT TO THE INSTRUCTIONS, AS THE BOND ISSUE CONSISTED OF THE REFUNDING OF A PRE-JANUARY 1,2003 ISSUE

Return Reference	Explanation
4 R I IV 4 R B I I R 4 (3 F (1 )	FORM 8038-T HAS NOT BEEN FILED AS ARBITRAGE REBATE PAYMENTS HAVE NOT BEEN REQUIRED A 1/05/2009 B 9/09/2010 C 8/03/2012 D 8/03/2012 E 5/08/2013 F 6/19/2014 G 2/09/2015

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Schedule K

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ▶ Attach to Form 990.

DLN: 93493227008157 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990)

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

Employer identification number

	RTNERS HEALTHCARE SYSTEM	INC								0.	4-3230	035			
P	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f)	) Descriptio	n of purpose	(g) D	efeased	beha	<b>(h)</b> On behalf of issuer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	MHEFA PARTNERS HEALTHCARE SYSTEM INC SERIES H	04-2456011	57586CW27	04-01-2008	171,32	0,000	SERI		SCHEDULE &		X	103	X	103	Х
В	MHEFA PARTNERS HEALTHCARE SYSTEM INC SERIES I	04-2456011	57586EHR5	05-14-2009	229,97	7,036	SERII PART		SCHEDULE K		×		х		Х
С	MHEFA PARTNERS HEALTHCARE SYSTEM INC SERIES J	04-2456011	57586ENK3	01-05-2010	509,17	8,736	SERI		SCHEDULE K		X		x		Х
D	MDFA PARTNERS HEALTHCARE SYSTEM INC SERIES K	04-3431814	57583R6W0	01-13-2011	436,01	9,104	SERII PART		SCHEDULE K	;	×		Х		Х
Pa	irt II Proceeds			<u> </u>											
	A				A				3		С			D	
	A mount of bonds retired				1	405	,000		67,825,000		84,40	00,000		178	,405,000
	A mount of bonds legally defea	ised													
3	Total proceeds of issue				17	71,320	229,981,250		29,981,250		509,25	58,319		436	,030,814
4	Gross proceeds in reserve fur														
5	Capitalized interest from proc	eeds													
6	Proceeds in refunding escrows	s													
7	Issuance costs from proceeds	s				420	,000		2,556,080		5,15	51,067		3	,523,063
8	Credit enhancement from proc	ceeds					116,071								
9	Working capital expenditures	from proceeds													
10	Capital expenditures from pro	ceeds						2	27,309,098		249,98	33,765		201	,342,45
11	Other spent proceeds				17	70,900			254,123,487						
12	Other unspent proceeds														
13	Year of substantial completion	n			20	09		20	09		2010			2011	
_					Yes	No	,	Yes	No	Yes		No	Ye	5	No
14	Were the bonds issued as par	t of a current refundı	ngıssue?		Х				Х	Х			Х		
15	Were the bonds issued as par	t of an advance refur	nding issue?			Х			Х	Х			Х		
16	Has the final allocation of prod	ceeds been made? .			X			X		Х			Х	$\neg \uparrow$	
<u>17</u>	Does the organization maintal allocation of proceeds?	·		ort the final	х			Х		Х			Х		
Pa	rt IIII Private Business U								· · · · · · · · · · · · · · · · · · ·		'	<u></u>			
									3		C	N1-		<b>D</b>	
					Yes	No	<u>'</u>	Yes	No	Yes		No	Ye	•	No

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bondΧ

Χ

Х

Χ

Χ

Χ

				١	I	В		С		D
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private to of bond-financed property?			×		Х		×		×
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the final									
prope	,									
С	Are there any research agreements that may result in private business use financed property?	of bond-		×		×		×		×
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed propert									
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government.			0 %		0 %		0	%	0 %
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government	rsection		0 %		0 %		0	%	0 %
6	Total of lines 4 and 5			0 %		0 %		0	%	0 %
7	Does the bond issue meet the private security or payment test?			Х		Х		Х		Х
8a	Has there been a sale or disposition of any of the bond-financed property to nongovernmental person other than a 501(c)(3) organization since the bond issued?			х		х		x		х
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or o	disposed of						•		•
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations s	sections								
9	Has the organization established written procedures to ensure that all nonq bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?			х	Х		х		x	
Par	IV Arbitrage							•		
		Α.			В		С		D	
		Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		×		Х			х		Х
2	If "No" to line 1, did the following apply?									
a	Rebate not due yet?		Х		Х			Х		Х
b	Exception to rebate?	X		Х		Х			Х	
c	No rebate due?	Х		Х		Х			Χ	
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?	Χ		Х				Х	Χ	
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		×	×				×	×	
b	Name of provider			MERRILL I CAPITAL	_YNCH SERVICES				MERRILL LYN CAPITAL SEI	
с	Term of hedge			3500 00	00000000	%			3500 00000	00000 %
d	Was the hedge superintegrated?				Х					Х
e	Was the hedge terminated?				Х					Х
_										

Х

Х

Yes No Yes No Yes No Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified

the requirements of section 148? . . .

**Procedures To Undertake Corrective Action** 

Х Х Х and corrected through the voluntary closing agreement program if

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self-remediation is not available under applicable regulations?

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Yes

D

No

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**Supplemental Information on Tax Exempt Bonds** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Information about Schedule K (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

**DLN: 93493227008157**OMB No 1545-0047

2015

Open to Public Inspection

Department of the Treasury

Internal Revenue Service

Schedule K

(Form 990)

Name of the organization

Employer identification number

	RTNERS HEALTHCARE SYSTEM	INC								Employer		acion nu	IIIDEI			
										04-3230	0035					
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f) Desc	ription of purpose	e (g)	) Defease	beh	On alf of suer		Pool ncing		
									Y	es No	Yes	No	Yes	No		
A	MDFA PARTNERS HEALTHCARE SYSTEM INC SERIES L	04-3431814	57583UMV7	01-04-2012	353,5	01,227	SERIES L - PART VI	SEE SCHEDULE	К	Х		Х		Х		
В	MDFA PARTNERS HEALTHCARE SYSTEM INC SERIES M	04-3431814	57583UG77	01-30-2014	510,3	76,675	SERIES M PART VI	- SEE SCHEDULI	ΕK	Х		X		Х		
С	MDFA PARTNERS HEALTHCARE SYSTEM SERIES N-1 AND N-2	04-3431814		08-27-2014	141,3	50,000	SERIES N - PART VI	ERIES N - SEE SCHEDULE KART VI  ERIES O - SEE SCHEDULE KART VI  B 0 2,940,000		SERIES N - SEE SCHEDULE K PART VI		X		X		Х
D	MDFA PARTNERS HEALTHCARE SYSTEM SERIES N-1 AND N-2	04-3431814	57583UW20	01-29-2015	357,5	83,529	SERIES O PART VI	- SEE SCHEDULI	Ē K	X		X		Х		
P	art II Proceeds										<u> </u>		l			
						A		В		С			D			
1	A mount of bonds retired					19,585	,000	2,940,000		4,0	000,000					
2	A mount of bonds legally defea	ised														
3	Total proceeds of issue				3	53,570	,173	510,376,950		141,3	50,000		359	,102,590		
4	Gross proceeds in reserve fun															
5	Capitalized interest from proc	eeds														
6	Proceeds in refunding escrows	5											112	,829,621		
7	Issuance costs from proceeds					3,056	,210	4,042,015						,813,646		
8	Credit enhancement from proc	ceeds					,									
9	Working capital expenditures	from proceeds														
10	Capital expenditures from pro	ceeds			2	60,903	,277	360,857,935					214	,703,942		
11	Other spent proceeds					89,610	,686	145,480,000		141,3	50,000		28	,755,381		
12	Other unspent proceeds															
13	Year of substantial completion	n			20	)12		2014		2014			2015			
					Yes	No	Ye	s No	Ye	es .	No	Yes	5	No		
14	Were the bonds issued as part	t of a current refundı	ng issue?	•	X		X		X					X		
15	Were the bonds issued as part	t of an advance refur	nding issue?		Х			Х			Х	Х				
16	Has the final allocation of prod	ceeds been made? .			Х		Х		Х			Х				
17	Does the organization maintal allocation of proceeds?	·		ort the final	х		х		х			×				
Pa	rt III Private Business U				<u> </u>			ı	1							
	<del></del>					Ą		В		ç			D			
					Yes	No	Ye	s No	Ye	s	No	Yes	5	No		

Was the organization a partner in a partnership, or a member of an LLC, which owned

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				\	В			С		D
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private bu of bond-financed property?			×		Х		×		Х
<b>b</b> prope	If "Yes" to line 3a, does the organization routinely engage bond counsel or ot counsel to review any management or service contracts relating to the financity?									
С	Are there any research agreements that may result in private business use of financed property?	f bond-		Х		Х		Х		×
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or ot counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government .			0 %	<u> </u>	0 %		(	) %	0 %
5	Enter the percentage of financed property used in a private business use as a unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government	section		0 %		0 %		(	1 %	0 %
6	Total of lines 4 and 5			0 %		0 %		(	) %	0 %
7	Does the bond issue meet the private security or payment test?			Х		Х		Х		×
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?			х		×		х		х
b								,		
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations set 1 141-12 and 1 145-2?									
9	Has the organization established written procedures to ensure that all nonquishonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?		x		×		×		×	
Part	IV Arbitrage							•		
		А			В		С		D	
		Yes	No	Yes	No	Yes	;	No	Yes	No
1	Has the Issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		×		×			Х		Х
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?	Х		X		X			Х	
b	Exception to rebate?		Х		X			Х		×
С	No rebate due?		Х		Х			Χ		X
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?		Х	Х		X			X	
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		x	х		X			X	
b	Name of provider			BEAR STEA CAPITAL I		BANK C NA	FAME	RICA	BEAR STEAR CAPITAL MA	
c	Term of hedge			3500 000	00000000 %	3500	000000	00000 %	3500 00000	00000 %
d	Was the hedge superintegrated?				X			X		Х
e	Was the hedge terminated?				Х			Х		Х

В

Yes No No Yes No Yes Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified Х and corrected through the voluntary closing agreement program if

self-remediation is not available under applicable regulations?

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Schedule K (Form 990) 2015

Yes

Х

Page 3

No

D

Schedule K (Form 990)

**Supplemental Information on Tax Exempt Bonds** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

2015

Open to Public Inspection

**DLN: 93493227008157**OMB No 1545-0047

Department of the Treasury

Internal Revenue Service
Name of the organization

S HEALTHCARE SYSTEM IN

Employer identification number

	RTNERS HEALTHCARE SYSTEM	INC								04	-32300	35			
P	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue p	rice	(f)	Descriptio	n of purpose	<b>(g)</b> De	feased	beha	On alf of uer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	MDFA PARTNERS HEALTHCARE SYSTEM SERIES Q	04-3431814	57584XJG7	01-28-2016	491,62	5,624	SERIE PART	-	SCHEDULE K		х		X		Х
В	MDFA PARTNERS HEALTHCARE SYSTEM SERIES R-1 AND R-2	04-3431814		03-31-2016	100,00			S R-1 ANI DULE K PA	R-2 - SEE RT VI		Х		Х		Х
Pā	art III Proceeds											l			
						\		İ	В		С			D	
1	A mount of bonds retired														
2	A mount of bonds legally defea	ased													
3	Total proceeds of issue				49	92,559	,448	1	00,000,000						
4	Gross proceeds in reserve fui														
5	Capitalized interest from proc														
6	Proceeds in refunding escrow					7,899	886								
7	Issuance costs from proceed					3,731	<u> </u>								
<u>,</u> 8	Credit enhancement from pro-					3,731	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,								
9	Working capital expenditures														
	Capital expenditures from pro				11	02,774	737	1	00,000,000						
11	Other spent proceeds					78,152	-		00,000,000						
12	Other unspent proceeds			_	•	76,132	.,913								
13	Year of substantial completio				20	1.0		2.0	16						
	Tear or substantial completion			· ·	Yes	No No		Yes	No No	Yes		No	Yes	.	No
14	Were the bonds issued as par	t of a current refundı	ng issue?		X	140		1.03	X	103			. 03		110
15	Were the bonds issued as par	t of an advance refur	nding issue?		X				X						
16	Has the final allocation of pro	ceeds been made?.			X			×							
17	Does the organization mainta allocation of proceeds?			ort the final	×			Х							
Pa	rt IIII Private Business l					1	<u> </u>								
	<del></del>				A			E	3		С			D	
					Yes	No	•	Yes	No	Yes	ı	No	Yes		No
1	Was the organization a partne	er in a partnership, or	a member of an Ll	_C, which owned		.,	1		V		1				

Χ

Χ

Х

Par	Private Business Use (Continued)									
				A		В		С		D
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private of bond-financed property?			x		×				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina									
prop	erty?									
c	Are there any research agreements that may result in private business use financed property?	e of bond-		×		×				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed proper									
4	Enter the percentage of financed property used in a private business use b other than a section $501(c)(3)$ organization or a state or local government	y entities ►		0 %		0 %				
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government	ersection		0 %		0 %				
6	Total of lines 4 and 5			0 %		0 %				
7	Does the bond issue meet the private security or payment test?			X		Х				
8a	Has there been a sale or disposition of any of the bond-financed property to nongovernmental person other than a $501(c)(3)$ organization since the bond scale of $\frac{1}{3}$			х		х				
	Issued?	disposed of								
<u> </u>	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations									T
	1 141-12 and 1 145-2?									
9	Has the organization established written procedures to ensure that all nond bonds of the issue are remediated in accordance with the requirements unc Regulations sections 1 141-12 and 1 145-2?	•	×		X					
Par	t IV Arbitrage		•	•		•				
		Α			В		С		D	
		Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		×		×					
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?	×		Х						
b	Exception to rebate?		X		Х					
С	No rebate due?		X		X					
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?		Х	Х						
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		х	х						
ь	Name of provider			BANK OF A	MERICA					
С	Term of hedge			3600 000	0000000	%				
d	Was the hedge superintegrated?				Х					
е	Was the hedge terminated?				X					

В

self-remediation is not available under applicable regulations?

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Page 3

D

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### **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ▶ Attach to Form 990 or Form 990-EZ.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493227008157

Open to Public Inspection

Department of the Treasury

Schedule L

(Form 990 or 990-EZ)

Internal Revenue Service Name of the organization Employer identification number PARTNERS HEALTHCARE SYSTEM INC 04-3230035 Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only) Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Relationship between disqualified person and (c) Description of (d) Corrected? organization transaction Yes No 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section **3** Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (a) Name of (d) Loan to (e)O riginal (i)Written (b) Relationship (c) (f)Balance (g) In (h) interested Purpose of or from the principal default? Approved agreement? with due person organization Ioan organization? amount by board or committee? Τо From Yes No Yes Yes No Total ▶ \$ Grants or Assistance Benefiting Interested Persons. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested (b) Relationship between (c) A mount of assistance (d) Type of assistance (e) Purpose of assistance person interested person and the organization

Page **2** 

	sactions Involvin					
Complete if the o	organization answe	red "Yes" on For	m 990, Part IV, line 28	3a, 28b	, or 28c.	
(a) Name of interested person	(b) Relationship	(c) A mount of	(d) Description of	<b>(e)</b> Sh	arıng	
	between interested	transaction	transaction	of	f	
	person and the			organı	zatıon's	
	organization			reven	ues?	
				Yes	No	
					_	
					<del> </del>	
-					<u> </u>	
					_	
Part V Supplemental 7 Provide additional		ises to auestions or	n Schedule L (see instruc	tions)		
Return Reference			Explanation			
i i i i i i i i i i i i i i i i i i i	ı		Explanation			

#### **Additional Data**

Software ID: Software Version:

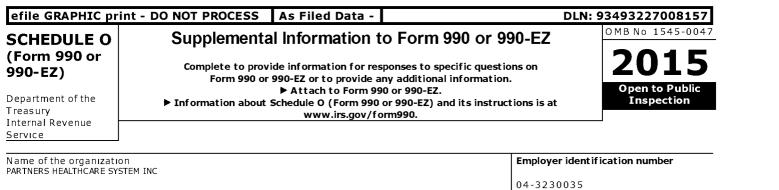
Form 990 Schedule I Part IV - Rusiness Transactions Involving Interested Persons

**EIN:** 04-3230035

Name: PARTNERS HEALTHCARE SYSTEM INC

FUTILI 990, Scheuule L, Part IV -	Busiliess Trailsaction	is involving intere	esteu Persons		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reven	: :atıon's
				Yes	No
(1) R SOBERMAN	FAMILY - KLIBANSKI	88,517	SALARY-GHC		No
(1) R BLANCHFIELD	FAMILY - MEYER	145,017	SALARY-GHC		No
(2) E COLLIER	FAMILY - COLLIER	154,988	SALARY-NWH		No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) A mount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No (4) C MEYER FAMILY - MEYER 552 SALARY-GHC Nο (1) S SALAMONE FAMILY - SALOMONE 48,506 SALARY-BWH Nο



Return Reference	Explanation
STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	PARTNERS HEALTHCARE SYSTEM, INC. (PARTNERS) ESTABLISHED IN MARCH 1994, IS THE CORPORATION OVERSEEING THE AFFILIATION OF BRIGHAM AND WOMEN'S HEALTH CARE, THE MASSACHLISETTS GENERAL HOSPITAL, NSMC HEALTHCARE, INC., NEWTON-WELLESLEY HEALTH CARE SYSTEM, INC., PARTNERS CONTINUING CARE, INC. AND NEIGHBORHOOD HEALTH PLAN, INC PARTNERS IS DEVELOPING AN INTEGRATED HEALTH CARE DELIVERY SYSTEM THROUGHOUT THE REGION THAT OFFERS PATIENTS A CONTINUUM OF COORD INATED, HIGH-QUALITY CARE THE SYSTEM INCLUDES PRIMARY CARE PHY SICIANS AND SPECIALISTS, CO MMUNITY HOSPITALS, THE TWO FOUNDING A CADEMIC MEDICAL CENTERS (MSH AND BWH) AND OTHER HEALT H-RELATED ENTITIES PARTNERS IS CREATING A FRAMEWORK IN WHICH ALL ASPECTS OF THE HEALTH CARE DELIVERY SYSTEM ARE COORDINATED BETWEEN AND AMONG PROVIDERS AND FACILITIES PARTNERS IM PROVES THE QUALITY OF HEALTH CARE AND FURTHER SERVES THE PUBLIC AT LARGE BY SUPPORTING ITS MEMBER ORGANIZATIONS SO THAT THEY MAY PURSUE THEIR PATIENT CARE, TEACHING AND RESEARCH MISSIONS THE MEMBER ORGANIZATIONS OF PARTNERS HAVE JOINED TOGETHER IN A COMMITMENT TO SERVE THE COMMUNITY TOGETHER. THESE ORGANIZATIONS ARE DEDICATED TO ENHANCING PATIENT CARE, TEA CHING AND RESEARCH, AND TO TAKING A LEADERSHIP ROLE AS AN INTEGRATED HEALTH CARE SYSTEM PARTNERS IS COMMITTED TO LEADING THE WAY IN DESIGNING INTEGRATED PATIENT AND FAMILY-CENTERED CARE WITH THE GOALS OF ENHANCING THE QUALITY OF PATIENT CARE AND SLOWING THE INCREASE IN HEALTH CARE COSTS SEVERAL YEARS AGO, PARTNERS HEALTHCARE LAUNCHED A SERIES OF STRATEGIC INITIATIVES TO REDESIGN CARE WITH AN EMPHASIS ON IMPROVING QUALITY AND AFFORDABILITY MULTI-DISCIPLINARY TEAMS FROM PHS AND FROM PARTINERS HEALTHCARE HOSPITALS WERE ASSEMBLED TO DEV LOP AND IMPERENT STRATEGIES FOR CHANGE THAT FOCUSED ON CARE REDESIGN INITIATIVES TO IMPROVE PATIENT CARE QUALITY AND OUTCOMES AND ON PATIENT AFFORDABILITY MULTI-TIAN OF PATIENT OR PAY DE AND THE PRESSURE TO REDUCE HEALTHCARE DAY IN THE TORMORE SHALL HICAGRE BEGAN THOSE INITIATIVES. THAT ARE PARTINETS CONTINUED, AND THE HEALTHCARE INDU

990 Schedule O, Supplemental Information

Return Reference	Explanation
STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	UT SPECIFIC PARTNERS' PROGRAMS AND INITIATIVES

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	BUSINESS AND FAMILY RELATIONSHIPS PETER MARKELL & RICHARD HOLBROOK & WILLIAM COWAN - BUSINESS RELATIONSHIP CHARLES GIFFORD & ANNE FINUCANE - BUSINESS RELATIONSHIP DAVID TORCHIANA AND PETER MARKELL - BUSINESS RELATIONSHIP

Return

Reference	· ·
FORM 990, PART VI, SECTION A, LINE 6	DECISIONS OF GOVERNING BODY SUBJECT TO MEMBER APPROVAL PURSUANT TO THE CORPORATE BY LAWS OF THE ORGANIZATION, THE AUTHORITY FOR THE FOLLOWING ACTIONS IS RESERVED TO THE MEMBERS OF THE ORGANIZATION - MEMBERS SHALL DETERMINE THE NUMBER OF PHS DIRECTORS AND SHALL BLECT PHS DIRECTORS MEMBERS MAY, BY A VOTE, INCREASE THE NUMBER OF PHS DIRECTORS - MEMBERS MAY DECREASE THE NUMBER OF PHS DIRECTORS, BUT ONLY TO BLIMINATE VACANCIES EXISTING BY REASON OF THE DEATH, RESIGNATION OR REMOVAL OF ONE OR MORE BLECTED PHS DIRECTORS - MEMBERS MAY REMOVE A PHS DIRECTOR WITH OR WITHOUT CAUSE BY VOTE - MEMBERS MAY AMEND PHS BY LAWS IN WHOLE OR IN PART OR MAY REPEAL AND ADOPT NEW BY LAWS MEMBERS MAY ADOPT, AMEND OR REPEAL ANY BY LAW, INCLUDING ANY BY LAWS ADOPTED, AMENDED OR REPEALED BY THE DIRECTORS PURSUANT TO THE LAWS OF MASSACHUSETTS, THE AUTHORITY FOR THE FOLLOWING ACTIONS IS RESERVED TO THE MEMBER OF THE ORGANIZATION - AMEND OR MERGER - SALE, LEASE, EXCHANGE OR DISPOSITION OF ALL OR SUBSTANTIALLY ALL OF THE ORGANIZATIONS PROPERTY OR
	ASSETS

Explanation

990 Schedule O, Supplemental Information

Return Reference	Explanation				
FORM 990,	EXECUTIVE COMMITTEE THE EXECUTIVE COMMITTEE HAS ALL OF THE RESPONSIBILITIES AND AUTHORITY OF THE				
PART VI,	DIRECTORS DURING INTERVALS BETWEEN MEETINGS OF THE DIRECTORS EXCEPT FOR THE POWERS SPECIFIED IN SECTION				
SECTION A,	55 OF MASSACHUSETTS GENERAL LAWS, CHAPTER 156B THE COMMITTEE CONSISTS OF THREE TO FIVE DIRECTORS OF				
LINE 7A	THE CORPORATION APPOINTED ANNUALLY BY THE BOARD OF DIRECTORS				

Return Explanation

Reference	
FORM 990,	SEE STATEMENT ON QUESTION 6
PART VI,	
SECTION A,	
LINE 7B	

Return Reference	- <b>T</b>				
FORM 990,	FORM 990 REVIEW THE FORM 990 WAS PREPARED AND REVIEWED BY THE PARTNERS HEALTHCARE SYSTEM, INC (PHS)				
PART VI,	TAX DEPARTMENT CERTAIN KEY SECTIONS WERE ALSO REVIEWED BY THE PHS EXECUTIVE VICE PRESIDENT OF				
SECTION B,	ADMINISTRATION AND FINANCE, CFO AND TREASURER, AND BY THE PHS GENERAL COUNSEL THE EXECUTIVE VICE				
LINE 11	PRESIDENT OF ADMINISTRATION AND FINANCE, CFO AND TREASURER REVIEWED AND SIGNED THE FORM 990 THE				
	COMPENSATION DISCLOSURES WERE PRESENTED TO AND DISCUSSED WITH THE PHS COMPENSATION COMMITTEE AT THE				
	MAY 2, 2017 MEETING THE PROCESS FOR PREPARING AND REVIEWING FORM 990 WAS DISCUSSED AT THE MAY 4, 2017				
	MEETING OF THE AUDIT AND COMPLIANCE COMMITTEE OF THE PHS BOARD OF DIRECTORS THE FINAL FILING VERSION OF				
	THE FORM 990 WAS PROVIDED TO EACH VOTING BOARD MEMBER PRIOR TO FILING				

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICY FOR PURPOSES OF ITS ANNUAL TAX FILING, PARTNERS HEALTHCARE HAS AN ANNUAL QUESTIONNAIRE PROCESS FOR OBTAINING INFORMATION ON INTERESTS THAT MAY GIVE RISE TO CONFLICTS FROM ALL OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES IN ADDITION, IN CONNECTION WITH PARTNERS' CONFLICT OF INTEREST POLICY, THE PARTNERS OFFICE FOR INTERACTIONS WITH INDUSTRY AND OFFICE OF GENERAL COUNSEL WORK TOGETHER TO PERIODICALLY DISTRIBUTE, COLLECT AND REVIEW DISCLOSURE STATEMENTS FROM THESE INDIVIDUALS THE INFORMATION ON EACH SUCH DISCLOSURE IS REVIEWED BY EACH INDIVIDUAL'S SUPERVISOR (WHO IN THE CASE OF DIRECTORS AND TRUSTEES IS DEEMED TO CONSIST OF THE CHAIRMAN OF THE BOARD AND THE ENTITY'S PRESIDENT/CEO, WHO REVIEW THE DISCLOSURES WITH THE ASSISTANCE OF THE GENERAL COUNSEL OR ATTORNEY REPRESENTATIVES OF HIS OFFICE) PRINERS HAS A CONFLICT OF INTEREST POLICY THAT APPLIES TO ALL ENTITIES IN THE SYSTEM, AND WHICH IS DESIGNED TO (1) IDENTIFY RELATIONSHIPS AND CONDUCT THAT CREATE EITHER CONFLICTS OF INTEREST OR CONFLICTS OF COMMITMENT, (2) ESTABLISH A SYSTEM FOR DISCLOSING AND RESOLVING POTENTIAL CONFLICTS, AND (3) ENSURE THAT TRANSACTIONS ARE NEGOTIATED AT ARM'S LENGTH AND THAT PAY MENTS ARE AT FAIR MARKET VALUE UNDER OUR POLICY, WHEN A CONFLICT ARISES, THE INDIVIDUAL ASSOCIATED WITH THE OUTSIDE ENTITY IN QUESTION MUST PROVIDE FULL DISCLOSURE AND COMFLETELY RECUSE HIMHERSELF FROM ANY INSTITUTIONAL DECISION-MAKING ABOUT THE TRANSACTION IN A PPROPRIATE CIRCUMSTANCES, (1) THE CORPORATION MUST CONSIDER AT LEAST TWO ALTERNATIVE DISINTERESTED COMPETITIVE PROPOSALS, OR MUST DETERMINE THAT TWO SUCH COMPETITIVE PROPOSALS DO NOT EXIST OR THAT IT WOULD BE IMPRACTICAL TO ELICIT OR CONSIDER SUCH COMPETITIVE PROPOSALS AND (III) THE CORPORATION MUST DETERMINE THAT, NOTWITHSTANDING THE APPARENT CONFLICT, THE TRANSACTION IS FAIR AND REASONABLE TO THE CORPORATION AND IS IN THE BEST INTERESTS OF THE CORPORATION A WRITTEN RECORD MUST BE MADE OF THESE DETERMINATIONS FURTHERMORE, TRANSACTIONS THAT PRESENT PARTICULARLY SIGNIFICANT CON

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	PROCESS FOR DETERMINING COMPENSATION THE ORGANIZATION HAS A BOARD LEVEL COMPENSATION COMMITTEE THAT REVIEWS AND APPROVES THE COMPENSATION FOR ALL LISTED OFFICERS AND KEY EMPLOY EES EXCEPT THE SECRETARY THE COMMITTEE IS COMPRISED OF MEMBERS OF THE BOARD WHO ARE NOT EMPLOY ED BY THE ORGANIZATION, AND NO MEMBER MAY PARTICIPATE IN THE REVIEW AND APPROVAL OF COMPENSATION IF THE MEMBER HAS A CONFLICT OF INTEREST WITH RESPECT TO THAT COMPENSATION ARRANGEMENT THE COMMITTEE RELIES ON DATA, PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT, WHICH INCLUDES COMPARABLE COMPENSATION FOR SIMILARLY QUALIFIED PERSONS, IN FUNCTIONALLY COMPARABLE POSITIONS, AT SIMILARLY SITUATED ORGANIZATIONS THE DELIBERATIONS AND DECISIONS OF THE COMMITTEE ARE DOCUMENTED IN MINUTES OF THE MEETING THIS REVIEW PROCESS OCCURS ON AN ANNUAL BASIS

Return Explanation

Reference

FORM 990, PART VI, SECTION C, LINE 18

Return Reference	Explanation				
FORM 990, PART VI, SECTION C, LINE 19	PUBLIC AVAILABILITY OF FINANCIAL STATEMENTS AND GOVERNING DOCUMENTS THE ORGANIZATION'S GOVERNING DOCUMENTS ARE FILED WITH THE MASSACHUSETTS SECRETARY OF STATE AND THE FINANCIAL STATEMENTS ARE FILED WITH THE MASSACHUSETTS ATTORNEY GENERAL, ALL OF WHICH ARE OPEN TO PUBLIC INSPECTION THE ORGANIZATION'S CONFLICT OF INTEREST POLICY IS AVAILABLE ON THE ORGANIZATION'S WEBSITE				

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART XI, LINE 9	CHANGE IN FUNDED STATUS OF DEFINED BENEFIT PLANS -1,374,614

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** 

DLN: 93493227008157 OMB No 1545-0047

#### **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

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(Form 990)

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Department of the Treasury Internal Revenue Service Name of the organization **Employer identification number** PARTNERS HEALTHCARE SYSTEM INC

Part I Identification of Disregarded Entities Cor	molete if the organization	answered "Yes" o	n Form 990 Par	04-3230035 t IV line 33				
(a)  Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets		(f) Direct controlling entity		
1) PARTNERS HEALTHCARE INTERNATIONAL LLC 00 BOYLSTON STREET 0STON, MA 02199 0-5281203	MED TRAINING	MA	15,373,884	19,280,534	PHS			
2) PD PRODUCTIONS LLC 01 MERRIMAC STREET 3RD FLOOR OSTON, MA 02114 6-2383458	MED EDUCATION	МА	0	0	PHS			
(3) PARTNERS PRIVATE CARE LLC 1101 WORCESTER ROAD FRAMINGHAM, MA 01701 26-3871702	HOME HEALTH	MA	11,537,090	4,071,588	PHC			
Part II  Identification of Related Tax-Exempt Organizations during (a)  Name, address, and EIN of related organization		the organization an	swered "Yes" or	(e)		ine 34 because it  (f)  Direct controlling	1 (	ie (g) n 512(b
nume, dudiess, and EM of felaced organization	Timery delivity	or foreign country)	Exempt code seem	(if section 501(c)(		entity	(13) co	ontrolle
See Additional Data Table								1
For Paperwork Reduction Act Notice, see the Instructions for Form	990.	Cat No 501	35Y			Schedule R (Fori	m 990) 2	2015

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Pnmary activity	(c) Legal domicile (state or foreign country)	controlling in entity	(e) Predominant income( related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproprtionate allocations?		Disproprtionate		Disproprtional allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	<b>(j</b> Gener mana partr	ral or iging	<b>(k)</b> Percentage ownership
(1) PHS BAY COLONY FUND	INVESTMENTS	DE	PPIA	EVELLIDED	261 226	F24 F00	Yes	No No	10.264	Yes	No No	93 950 %				
245 PARK AVENUE NY, NY 10167 13-3887448	INVESTMENTS	DE	PPIA	EXCLUDED	-361,236	534,599		NO	-10,364		NO	93 950 %				
(2) WELLINGTON TRUST COMPANY NA CTF QUALITY	INVESTMENTS	МА	PPIA	EXCLUDED	4,820,396	62,675,729		No			No	80 310 %				
280 CONGRESS STREET BOSTON, MA 02210 04-6657593																
(3) PARTNERS INNOVATION FUND LLC  101 HUNTINGTON AVENUE 4TH FLOOR BOSTON, MA 02199	INVESTMENTS	MA		EXCLUDED	11,760	27,171,848		No			No	100 000 %				
26-2899986  (4) PARTNERS HEALTHCARE SYSTEM POOLED INVEST	INVESTMENTS	MA	PHS	EXCLUDED	72,739,680	7,511,702,124		No	1,213,498		No	99 800 %				
101 MERRIMAC STREET BOSTON, MA 02114 04-3268842																

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

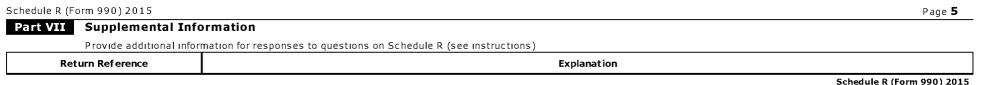
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	<b>(h)</b> Percentage ownership	(i) Section (b)(1 contro entit	n 512 13) olled :y <sup>?</sup>
NEWTON-WELLESLEY (1)PHYSICIAN HOSPITAL ORG  2014 WASHINGTON STREET NEWTON, MA 02462 04-3209749	HEALTHCARE	MA	NWHC	С	69,545,000	16,025,000	100 000 %	Yes	No
HARBOR MEDICAL (2)ASSOCIATES  541 MAINSTREET SUITE 400 SOUTH WEYMOUTH, MA 02190 04-2702579	HEALTHCARE	МА	BWPO	С	59,122,251	12,820,805	100 000 %	Yes	

					1 4	g c 💆
Part V Transactions With Related Organizations Complete if the organization ans	wered "Yes" on Form	990, Part IV, line	34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more	e related organizations I	isted in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	Yes	
<b>b</b> Gift, grant, or capital contribution to related organization(s)				<b>1</b> b	Yes	
<b>c</b> Gift, grant, or capital contribution from related organization(s)				<b>1</b> c	Yes	
<b>d</b> Loans or loan guarantees to or for related organization(s)				1d	Yes	
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
<b>g</b> Sale of assets to related organization(s)				1g		No
<b>h</b> Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				1i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j		No
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s)				$\perp$	Yes	
I Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s) .				1m		No
${f n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
$oldsymbol{o}$ Sharing of paid employees with related organization(s)				10	Yes	
p Reimbursement paid to related organization(s) for expenses				<b>1</b> p		No
<b>q</b> Reimbursement paid by related organization(s) for expenses				1q		No
r Other transfer of cash or property to related organization(s)				1r		No
${f s}$ O ther transfer of cash or property from related organization(s)				<b>1</b> s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must comple	ete this line, including c	overed relationships	and transaction thresholds			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining am	nount ir	nvolved	l
ee Additional Data Table						

#### Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
<b>(a)</b> Name, address, and EIN of entity	( <b>b</b> ) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	org	(e) all partners section 01(c)(3) anizations <sup>7</sup>	(f) Share of total income	(g) Share of end-of-year assets	<b>(h)</b> Disproprtiona allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
													_



04-3541111

Software ID: Software Version:

**EIN:** 04-3230035

Name: PARTNERS HEALTHCARE SYSTEM INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (b) (d) (e) (f) (g) (a) (c) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (b)(13) (state section status entity or foreign country) (if section 501(c) controlled entity? (3)) Yes No 501(C)(3) HEALTHCARE PHS МΑ Yes THE MASSACHUSETTS GENERAL HOSPITAL (MGH) 55 FRUIT STREET BOSTON, MA 02114 04-1564655 HEALTHCARE МΑ 501(C)(3) MGH Yes THE GENERAL HOSPITAL COPORATION 55 FRUIT STREET BOSTON, MA 02114 04-2697983 HEALTHCARE ΜА 501(C)(3) MGH Yes MASSACHUSETTS GENERAL PHYSICIANS ORG 55 FRUIT STREET BOSTON, MA 02114 04-2807148 HEALTHCARE MGH МΑ 501(C)(3) 11A Yes THE MGH HEALTH SERVICES CORPORATION 55 FRUIT STREET BOSTON, MA 02114 22-2717383 Yes MED EDUCATION МΑ 501(C)(3) MGH THE MGH INSTITUTE OF HEALTH PROFESSIONS 36 FIRST AVENUE CHARLESTOWN, MA 02129 04-2868893 ADMIN SUPPORT 501(C)(3) 11A MGH МΑ Yes MCLEAN HEALTHCARE INC (MHC) 115 MILL STREET BELMONT, MA 02478 20-4572876 501(C)(3) HEALTHCARE МΑ мнс Νo THE MCLEAN HOSPITAL CORPORATION 115 MILL STREET BELMONT, MA 02478 04-2697981 HEALTHCARE МΑ 501(C)(3) MGH Νo MARTHA'S VINEYARD HOSPITAL INC (MVH) LINTON LANE PO BOX 1477 OAK BLUFFS, MA 02557 04-2104691 NURSING SVCS 501(C)(3) мун Νo ΜА WNR INC 1 LINTON LANE OAK BLUFFS, MA 02557 04-3419920 HEALTHCARE ΜА 501(C)(3) MGH Νo NANTUCKET COTTAGE HOSPITAL (NCH) 57 PROSPECT STREET NANTUCKET, MA 02554 04-2103823 ADMIN SUPPORT MA501(C)(3) 11A NCH Νo NANTUCKET COTTAGE HOSPITAL FOUNDATION 57 PROSPECT STREET NANTUCKET, MA 02554 04-3829745 ADMIN SUPPORT PHS 501(C)(3) Νo МΑ BRIGHAM AND WOMEN'S HEALTH CARE (BWHC) 75 FRANCIS STREET BOSTON, MA 02115 04-2921338 HEALTHCARE МΑ 501(C)(3) винс Νo THE BRIGHAM AND WOMEN'S HOSPITAL (BWH) 75 FRANCIS STREET BOSTON, MA 02115 04-2312909 PROMOTE RES ΜА 501(C)(3) 11A винс Yes BIOSCIENCES RESEARCH FOUNDATION INC 75 FRANCIS STREET BOSTON, MA 02115 22-2483849 MED RESEARCH МΑ 501(C)(3) 11A Івшнс Yes **BWH RESEARCH INC** 75 FRANCIS STREET BOSTON, MA 02115 04-3011445 HEALTHCARE 501(C)(3) **IBWHC** Yes BRIGHAM COMMUNITY PRACTICES INC 75 FRANCIS STREET BOSTON, MA 02115 22-2588069 HEALTHCARE МΑ 501(C)(3) винс Yes BRIGHAM AND WOMEN'S PHYS ORG (BWPO) 75 FRANCIS STREET BOSTON, MA 02115 04-3466314 501(C)(3) MED RES & EDU МΑ 11A BWPO Yes BRIGHAM MEDICAL RES & EDU FOUNDATION 75 FRANCIS STREET BOSTON, MA 02115 04-3539249 BWPO MED RES & EDU МΑ 501(C)(3) Yes BRIGHAM & WOMEN'S OB-GYN RES & EDU 75 FRANCIS STREET BOSTON, MA 02115 04-3494863 MED RES & EDU 501(C)(3) МΑ 11A BWPO Yes BRIGHAM PATHOLOGY RES & EDU FOUNDATION 75 FRANCIS STREET BOSTON, MA 02115

Form 990, Schedule R, Part II - Identification of Re			1	1	1	1
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?
BRIGHAM AND WOMEN'S FAULKNER HOSP(BWFH) 1153 CENTRE STREET BOSTON, MA 02130	HEALTHCARE	МА	501(C)(3)	3	вwнс	Yes No
04-2768256  VILLAGE MANOR NURSING HOME INC 1153 CENTRE STREET BOSTON, MA 02130 04-2775265	NURSING HOME	MA	501(C)(3)	3	BWFH	Yes
PARTNERS CONTINUING CARE INC (PCC) PRUDENTIAL TOWER 800 BOYLSTON STREE BOSTON, MA 02199 26-0003495	ADMIN SUPPORT	МА	501(C)(3)	11A	PHS	Yes
SPAULDING REHABILITATION HOSPITAL CORP 300 FIRST AVENUE CHARLESTOWN, MA 02129 04-2551124	HEALTHCARE	MA	501(C)(3)	3	PCC	Yes
REHAB HOSPITAL OF THE CAPE & ISLANDS 311 SERVICE ROAD EAST SANDWICH, MA 02537 04-3071419	HEALTHCARE	MA	501(C)(3)	3	PCC	Yes
SHAUGHNESSY-KAPLAN REHABILITATION HOSP DOVE AVENUE SALEM, MA 01970 04-3067082	HEALTHCARE	MA	501(C)(3)	3	PCC	Yes
PARTNERS HOME CARE INC (PHC) 281 WINTER STREET WALTHAM, MA 02451 04-2918280	HOME HEALTH	МА	501(C)(3)	9	PCC	Yes
PARTNERS HOSPICE INC 48 WOERD AVENUE 102 WALTHAM, MA 02453 04-2730504	HOME HEALTH	МА	501(C)(3)	7	PHC	Yes
FRC INC 101 MERRIMAC STREET BOSTON, MA 02114 22-2632121	HEALTHCARE	МА	501(C)(3)	3	PCC	Yes
NSMC HEALTHCARE INC (NSHC) 81 HIGHLAND AVENUE SALEM, MA 01970 04-3294420	ADMIN SUPPORT	МА	501(C)(3)	11A	PHS	Yes
NORTH SHORE MEDICAL CENTER INC 81 HIGHLAND AVENUE SALEM, MA 01970 04-3399616	HEALTHCARE	МА	501(C)(3)	3	NSHC	Yes
NORTH SHORE PHYSICIANS GROUP INC 81 HIGHLAND AVENUE SALEM, MA 01970 04-3080484	HEALTHCARE	M A	501(C)(3)	11A	NSHC	Yes
NEWTON-WELLESLEY HEALTHCARE SYSTEM(NWHC) 2014 WASHINGTON STREET NEWTON, MA 02462 20-4295282	ADMIN SUPPORT	MA	501(C)(3)	11A	PHS	Yes
NEWTON-WELLESLEY HOSPITAL 2014 WASHINGTON STREET NEWTON, MA 02462 04-2103611	HEALTHCARE	МА	501(C)(3)	3	NWH C	Yes
NEWTON-WELLESLEY AMBULATORY SERVICES 2014 WASHINGTON STREET NEWTON, MA 02462 22-2560501	HEALTHCARE	MA	501(C)(3)	11A	NWHC	Yes
NEWTON-WELLESLEY HOSP CHARITABLE FOUND 2014 WASHINGTON STREET NEWTON, MA 02462 04-3455952	FUNDRAISING	МА	501(C)(3)	7	NWHC	Yes
NEWTON-WELLESLEY CHILDREN'S CORNER INC 2014 WASHINGTON STREET NEWTON, MA 02462 04-2650246	CHILD CARE	МА	501(C)(3)	9	NWHC	Yes
PARTNERS MEDICAL INTERNATIONAL INC 100 CAMBRIDGE STREET BOSTON, MA 02114 04-3197711	MED TRAINING	MA	501(C)(3)	11A	PHS	Yes
SPAULDING HOSPITAL - CAMBRIDGE INC 1575 CAMBRIDGE STREET CAMBRIDGE, MA 02138 27-0273715	HOSPITAL	МА	501(C)(3)	3	PCC	Yes
NANTUCKET PHYSICIAN ORGANIZATION INC 57 PROSPECT STREET NANTUCKET, MA 02554 26-4349357	HEALTHCARE	МА	501(C)(3)	9	MGH	Yes

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (a) (b) (d) (e) (f) (g) (c) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (state section status entity (b)(13) or foreign country) (if section 501(c) controlled (3)) entity? Yes No INSURANCE INONE PHS Yes МΑ 501(C)(4) NEIGHBORHOOD HEALTH PLAN INC (NHP) 253 SUMMER STREET BOSTON, MA 02210 04-2932021 11A INHP Yes INSURANCE МΑ 501(C)(3) COMMUNITY MEDICAL ALLIANCE INC 253 SUMMER STREET BOSTON, MA 02210 04-3454185 HOSPITAL МΑ 501(C)(3) Ісрнсс Yes COOLEY DICKINSON HOSPITAL INC 30 LOCUST STREET NORTHAMPTON, MA 01060 22-2617175 HOME HEALTH MΑ 501(C)(3) Ісрнсс Yes VNA & HOSPICE OF COOLEY DICKINSON INC 168 INDUSTRIAL DRIVE NORTHAMPTON, MA 01060 04-2104788 MGH ADMIN SUPPORT МΑ 501(C)(3) 11B Yes COOLEY DICKINSON HEALTH CARE CORP CDHCC 30 LOCUST STREET NORTHAMPTON, MA 01060 04-2103561 HEALTHCARE МΑ 501(C)(3) Ісонсс Yes CD PRACTICE ASSOCIATES INC **POBOX 911** NORTHAMPTON, MA 01060 04-3194547

Form 990, Schedule R, Part V - Transactions With Related Organizations								
	(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved				
(1)	THE MASSACHUSETTS GENERAL HOSPITAL	А	28,324,902	FMV				
(1)	THE GENERAL HOSPITAL CORPORATION	А	16,214,056	FMV				
(2)	NEWTON-WELLESLEY HOSPITAL	A	5,043,161	FMV				
(3)	THE BRIGHAM AND WOMEN'S HOSPITAL	A	39,262,306	FMV				
(4)	THE MCLEAN HOSPITAL CORPORATION	А	1,730,247	FMV				
(5)	THE SPAULDING REHABILITATION HOSPITAL CORP	А	390,164	FMV				
(6)	REHABILITATION HOSPITAL OF THE CAPE & ISLANDS	А	326,310	FMV				
(7)	BRIGHAM AND WOMEN'S FAULKNER HOSPITAL INC	A	699,349	FMV				
(8)	NORTH SHORE MEDICAL CENTER	A	16,184,945	FMV				
(9)	FRC INC	А	147,015	FMV				
(10)	MASSACHUSETTS GENERAL PHYSICIANS ORG INC	A	4,191,555	FMV				
(11)	COOLEY DICKINSON HOSPITAL INC	A	2,464,638	FMV				
(12)	PARTNERS CONTINUING CARE	А	24,021	FMV				
(13)	PARTNERS CONTINUING CARE	В	46,100,389	FMV				
(14)	THE SPAULDING REHABILITATION HOSPITAL CORP	В	5,496,472	FMV				
(15)	REHABILITATION HOSPITAL OF THE CAPE & ISLANDS	В	1,726,356	FMV				
(16)	PARTNERS HOME CARE INC	В	1,272,817	FMV				
(17)	FRC INC	В	1,609,674	FMV				
(18)	SHAUGHNESSY-KAPLAN REHABILITATION HOSPITAL	В	1,932,057	FMV				
(19)	NEIGHBORHOOD HEALTH PLAN	В	123,800,000	FMV				
(20)	MCLEAN HEALTHCARE INC	В	5,000,000	FMV				
(21)	SPAULDING HOSPITAL - CAMBRIDGE	В	3,677,267	FMV				
(22)	PARTNERS COMMUNITY PHYSICIANS ORGANIZATION	С	11,004,311	FMV				
(23)	BRIGHAM AND WOMEN'S HEALTH CARE INC	С	49,972,688	FMV				
(24)	THE MASSACHUSETTS GENERAL HOSPITAL	С	66,812,753	FMV				

<u>Form</u>	Form 990, Schedule R, Part V - Transactions With Related Organizations								
	(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved					
(26)	MCLEAN HEALTHCARE	С	3,457,446	FMV					
(1)	THE BRIGHAM AND WOMEN'S HOSPITAL	С	23,234,801	FMV					
(2)	NSMC HEALTHCARE	С	8,927,456	FMV					
(3)	NEWTON-WELLESLEY HOSPITAL	С	5,209,819	FMV					
(4)	NEWTON-WELLESLEY HEALTH CARE SYSTEM	С	9,305,561	FMV					
(5)	NEWTON-WELLESLEY HOSPITAL CHARITABLE FOUND	С	128,356	FMV					
(6)	PARTNERS CONTINUING CARE	С	6,884,525	FMV					
(7)	MARTHA'S VINEYARD HOSPITAL	С	1,553,785	FMV					
(8)	NANTUCKET COTTAGE HOSPITAL	С	787,283	FMV					
(9)	NEIGHBORHOOD HEALTH PLAN	С	2,112,000	FMV					
(10)	THE BRIGHAM AND WOMEN'S HOSPITAL	D	95,257,000	FMV					
(11)	THE MCLEAN HOSPITAL CORPORATION	D	19,729,813	FMV					
(12)	NORTH SHORE MEDICAL CENTER	D	108,240,000	FMV					
(13)	THE MASSACHUSETTS GENERAL HOSPITAL	К	807,695	FMV					
(14)	THE MASSACHUSETTS GENERAL HOSPITAL	L	7,114,428	FMV					
(15)	THE GENERAL HOSPITAL CORPORATION	L	276,477,076	FMV					
(16)	MASSACHUSETTS GENERAL PHYSICIANS ORGANIZATION	L	11,529,784	FMV					
(17)	THE SPAULDING REHABILITATION HOSPITAL CORP	L	12,563,841	FMV					
(18)	PARTNERS HOME CARE	L	6,986,428	FMV					
(19)	FRC INC	L	1,227,675	FMV					
(20)	SPAULDING HOSPITAL - CAMBRIDGE	L	4,444,256	FMV					
(21)	REHABILITATION HOSPITAL OF THE CAPE & ISLANDS	L	2,761,771	FMV					
(22)	PARTNERS CONTINUING CARE	L	1,015,771	FMV					
(23)	MARTHAS VINEYARD HOSPITAL	L	3,039,679	FMV					
(24)	NANTUCKET COTTAGE HOSPITAL	L	2,540,315	FMV					
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Form 990, Schedule R, Part V - Transactions With Related Organizations (a) (b) (c) (d) Name of related organization Amount Involved Transaction Method of determining amount type(a-s) involved (51) THE MCLEAN HOSPITAL CORPORATION 15,524,614 FMV 987,797 FMV (1) THE MGH INSTITUTE OF HEALTH PROFESSIONS FMV (2) THE BRIGHAM AND WOMEN'S HOSPITAL 217,154,974 FMV (3) BRIGHAM AND WOMEN'S PHYSICIANS ORGANIZATION 6,497,851 FMV (4) BRIGHAM AND WOMEN'S FAULKNER HOSPITAL INC 17,133,486 (5) NORTH SHORE MEDICAL CENTER 43,717,127 FMV (6) FMV NORTH SHORE PHYSICIANS GROUP 165,953 FMV (7) NEWTON-WELLESLEY HOSPITAL L 37,579,153 (8) FMV PARTNERS PHYSICIANS ORGANIZATION 6,742,692 (9) NEIGHBORHOOD HEALTH PLAN 2,674,641 FMV FMV (10) BRIGHAM AND WOMEN'S HEALTHCARE INC 113,680 FMV (11) COOLEY DICKINSON HOSPITAL 1,078,804 (12) NEWTON-WELLESLEY AMBULATORY SERVICES 82,925 FMV