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DLN: 93493195004487

# Form 990

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www IRS qov/foi m990</u>

OMB No 1545-0047

Open to Public Inspection

A F	or the :	2015 ca I		ginning 09-01-2015 , and ending	g 08-31-201	5	•			
_	eck ıf ap		C Name of organization THE BOARD OF TRUSTEES O	F THE LELAND STANFORD			D Emplo	yer ide	ntification number	
_	ddress ch	-	JUNIOR UNIVERSITY % CHRISTOPHER CANELLOS				94-1	15636	5	
_	ame cha iitial retu	-	Doing business as STANFORD UNIVERSITY							
Fı	nal			pox if mail is not delivered to street addre	ses) Room/cuit	·a	. E Teleph	one num	nber	
_	/termina nended r		3145 PORTER DRIVE	oox II maii is not delivered to street addre	Room/suit	.e	(650)	725-	1732	
ПАр	plication	pending	City or town, state or province PALO ALTO, CA 94304	ce, country, and ZIP or foreign postal code	e		<b>G</b> Gross i	receipts	\$ 20,339,747,706	
			<b>F</b> Name and address of	principal officer		<b>H(a)</b> Is th	J aroun	retur	n for	
			MARC TESSIER-LAVIG	NE			rdinates?	recuir	⊤ Yes 🗸	
			Building 10 Stanford, CA 94305			No <b>H(b)</b> Are	all subordi	natec		
<b>I</b> Ta	x-exem <sub>l</sub>	pt status	<b>✓</b> 501(c)(3)	( ) <b>◀</b> (insert no ) 4947(a)(1) or	<u></u>		ided?	inaccs	Yes No	
J W	ebsite	:► ww	W STANFORD EDU			If"N <b>H(c)</b> Gro	-		(see instructions)	
<b>K</b> Forr	m of org	anızatıon	✓ Corporation Trust	Association  ○ Other ►			ormation 18		State of legal domicile CA	
Pa	rt I	Sum	mary							
	<b>1</b> Bri	ANFOR	RD UNIVERSITY IS ONE (	IISSION OF MOST SIGNIFICANT ACTIVITIE DF A SELECT GROUP OF AMERI GRADUATE EDUCATION AND R	CAN UNIVE			ЕАСН	IEVED EMINENCE	
Ĕ										
ÆII	_									
Governance	<b>2</b> C	heck th	is box ▶ ☐ if the organiza	tion discontinued its operations of	r disposed o	f more than	25% of its	net a	ssets	
	3 N	umber	of voting members of the g	overning body (Part VI, line 1a)			.	з	37	
Activities &			-	ibers of the governing body (Part \			ŀ	4	33	
<b>E</b>	5 T	otal nur	mber of individuals employ	ed ın calendar year 2015 (Part V ,	line 2a) .			5	37,025	
Ac	6 T	otal nur	mber of volunteers (estima	te ıf necessary)			[	6	11,000	
	<b>7a</b> ⊤	otal unr	elated business revenue f		7a	25,872,697				
	<b>b</b> Ne	t unrela	ated business taxable inco	me from Form 990-T, line 34 .				7b	-36,288,411	
						Pri	or Year		Current Year	
(I)	8			'III, line 1h)		969,404,		2,586,183,439		
ň.	9	_	am service revenue (Part V	332,294,		2,467,896,699 1,783,116,021				
À	10		•							
Ravenue	11		•	, ,,				128,760,418		
	12	12)	revenue—add illies 8 tillou	igh 11 (must equal Part VIII, colu	inin (A), inie	6,	,035,405	120	6,965,956,577	
	13		·	l (Part IX, column (A), lines 1–3)			430,681,		437,702,989	
	14		•	(Part IX, column (A), line 4) .		. 0				
8	15	Saları 5–10)	•	nployee benefits (Part IX, column	(A), lines	2,	848,707,	999	3,090,199,894	
Expenses	<b>16</b> a		,	art IX, column (A), line 11e) .			731,	997	831,080	
핓	b			umn (D), line 25) ▶ 101,837,474						
	17	Other	expenses (Part IX, colum	n (A), lines 11a-11d, 11f-24e) .			770,805,		1,751,935,294	
	18		•	7 (must equal Part IX, column (A)		5	050,927,		5,280,669,257	
. 10	19	Reven	ue less expenses Subtrac	t line 18 from line 12		•	984,477,	805	1,685,287,320	
Net Assets or Fund Balances						Beginning	of Current	Year	End of Year	
sse) 3afa	20	Total	assets (Part X, line 16) .			36,	213,882,	456	37,767,407,673	
A Pu	21	Total I	liabilities (Part X, line 26)			. 5	780,402,	229	6,048,228,823	
žĪ	22			btract line 21 from line 20	<u></u> .	30	433,480,	227	31,719,178,850	
Unde my kı	nowled	Ities of p		ve examined this return, including nd complete Declaration of prepai						
		\_					017-07-12			
Sign		Signa	ature of officer		<del></del>		ate			
Here	e		JZANNE CALANDRA SAVP FOR FI	NANCE						
		7	or print name and title	Preparer's signature	I n-	ite .		PTIN	_	
Daid	4		OBERT W FRIZ	ROBERT W FRIZ		Ch	eck if f-employed	P0043	8748	
Paid		, F	Firm's name Pricewaterhous	eCoopers LLP			n's EIN ►	I		
	pare	1 -	irm's address ► 2001 MARKET S			Pho	one no (267	') 330-3	0000	
use	Only	у	PHILADELPHIA.	(207) 330 3000						

May the IRS discuss this return with the preparer shown above? (see instructions)

. √Yes No

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 🕏	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🔰	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$ $\longrightarrow$	3		No
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?  If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III 🙎	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	<b>11</b> b	Yes	<u> </u>
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	<b>11</b> c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	<b>11</b> d		No
е	This the organization report an amount for other habilities in Part X, line 25 / 11 Fes., Complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?  If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		1

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Pait I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Pait I	25b		N o
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,  Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	<b>28</b> c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part $I$ .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

Part V	Statements	Regarding	Other I	IRS Filinas	and Tax	Compliance

	Check if Schedule O contains a response or note to any line in this Part V			. 🗸
1~	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   27,93	. 1	Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 27,93  Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b	0		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	4		
	gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2.5		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
	If "Yes," enter the name of the foreign country   See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	_		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c 6a		No
	organization solicit any contributions that were not tax deductible as charitable contributions?  If "Yes," did the organization include with every solicitation an express statement that such contributions or gift were not tax deductible?	ts <b>6b</b>		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required file Form 8282?	to <b>7c</b>	Yes	
d	If "Yes," indicate the number of Forms 8282 filed during the year	L 4		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	. <b>7</b> f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		No
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		No
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		No
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 <b>10a</b>			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	<b>12</b> a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	r <b>13a</b>		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

#### Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			🔽
Se	ction A. Governing Body and Management			
_			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year  1a 37			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 33			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was	4		N o
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization become aware dailing the year of a significant diversion of the organization's assets.	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		No
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		N o
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	<b>8</b> b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal R	even	ie Cod	e.)
			Yes	No
.0a	Did the organization have local chapters, branches, or affiliates?	<b>10</b> a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
l1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
L2a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
L3	Did the organization have a written whistleblower policy?	13	Yes	
.4	Did the organization have a written document retention and destruction policy?	14	Yes	
L <b>5</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
l6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	<b>16</b> a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
_	organization's exempt status with respect to such arrangements?	<b>16</b> b		
	Ction C. Disclosure			
L <b>7</b>	List the States with which a copy of this Form 990 is required to be filed CA , NY , OK			
<b>.</b> 8	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	✓ Own website  Another's website  ✓ Upon request  Other (explain in Schedule O)			
L9	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and record •CHRISTOPHER CANELLOS 3145 PORTER DRIVE Palo Alto, CA 94304 (650) 725-1732	S		

Part VII

#### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 - in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2,2033 (1200)	(W- 2/1099- MISC)	organization and related organizations
See Additional Data Table										
			_							
										Form <b>990</b> (2015)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours for related	more to person	than o	one both	box, nan	check unless officer istee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	table Reportable compensation from related tion (W- organizations (W-			(F) Estimated amount of other compensation from the organization and		
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-M13C		related organizations			
See Additional Data Table														
1b Sub-Total		٠	٠.			. ▶								
c Total from continuation she d Total (add lines 1b and 1c)	•			•	•	. •		25,802,738	0		2,	918,057		
2 Total number of individuals ( \$100,000 of reportable com	(including but not	lımıted	to the	ose	lıste		e) w	ho received more t	han	·				
											Yes	No		
<b>3</b> Did the organization list any on line 1a? <i>If "Yes," complete</i>					key	emplo	yee,	or highest comper	nsated employee	3	Yes			
<b>4</b> For any individual listed on I organization and related organization and related organization.	•									4	Yes			
5 Did any person listed on line services rendered to the org									or individual for	5	1 03	No		
Castian B Todayand 14	7- mlus st										1			
Section B. Independent C  1 Complete this table for your		ensate	d ınde	epen	nden	t contr	acto	rs that received me	ore than \$100,000	of				
compensation from the organ	nization Report co	mpens	ation	for	the o	calenda	ar <b>y</b> e	ar ending with or w	ithin the organizat (B)	ion's	tax year (C			
VANCE BROWN INC,	Name and business	address						De CONSTRU	scription of services		Comper			
3197 PARK BOULEVARD PALO ALTO, CA 94306								CONSTRO	CTION		90	7,419,024		
THE WHITING-TURNER CONTRACTING CO PO BOX 17596 BALTIMORE, MD 212971596	),							CONSTRU	CTION		76	,431,275		
DEVCON CONSTRUCTION INC, 690 GIBRALTAR DR MILPITAS, CA 95035								CONSTRU	CTION		48	3,437,545		
CEPHEI CAPITAL MANAGEMENT COMPANY POBOX 309 UGLAND HOUSE, SOUTH CHURCH STREET	,	AN						INVESTME	NT MGMT		33	3,152,255		
MCCARTHY BUILDING COMPANIES INC, 2665 N 1st St 102								CONSTRU	CTION		18	3,306,040		
SAN JOSE, CA 95134  2 Total number of independent of \$100,000 of compensation fr	•	_		lımıt	ed t	o those	e list	ed above) who rece	eived more than					

orm 99 Part V		Statement o	of Revenue					Page <b>9</b>
			ule O contains a respor	nse or note to any lu	ne in this Part VIII	<u></u>		
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
w &	1a	Federated cam	paigns 1a					
Grants	ь	Membership du	es <b>1b</b>					
ا الله الله الله الله الله الله الله ال	С	Fundraising eve	ents <b>1</b> c	1,688,107				
iffs. ar A	d	Related organiz	zations 1d					
3, G = ::	e	Government grant	s (contributions) 1e	1,138,757,496				
Contributions, Giffs, Grants and Other Similar Amounts	f	All other contributions	ons, gifts, grants, and <b>1f</b> ot included above	1,445,737,836				
를 함	g	Noncash contribution	ons included in lines	168,093,035				
	h	Total. Add lines	s 1a-1f		2,586,183,439			
				Business Code				
JE S	2a	STUDENT INCOME		900099	856,957,663	856,957,663		
₹ ≥	b	GOVT & NON GOVT	CONTRACT	900099	188,531,727	188,531,727		
ace F	С	PATIENT CARE		900099	906,486,380	906,486,380		
₹ }	d	SPECIAL PROGRAM	1S	900099	515,076,892	515,076,892		
an	e	DRIVING RANGE		713910	444,960		444,960	
Program Service Revenue	f	All other progra	am service revenue		399,077		399,077	
<u> </u>	g		s 2a-2f		2,467,896,699			
	3		ome (including dividend ar amounts)		215,886,676		5,725,187	210,161,489
	4		stment of tax-exempt bond p	proceeds >	321,627			321,627
	5	Royalties	(ı) Real	(II) Personal	4,031,541			4,031,541
	<b>6</b> a	Gross rents	162,576,618	(II) I CISONAI				
	b	Less rental expenses	39,719,088					
	с	Rental income or (loss)	122,857,530	0				
	d		me or (loss)		122,857,530			122,857,530
		Gross amount	(ı) Securities	(II) O ther				
	7a	from sales of assets other than inventory	14,892,230,100	6,321,043				
	b	Less cost or other basis and sales expenses	13,325,121,717	6,521,708				
	С	Gain or (loss)	1,567,108,383	-200,665				
	d	- '	ss)		1,566,907,718		19,303,473	1,547,604,245
Other Revenue	8a	Gross income f events (not inc \$ 1,688 of contributions See Part IV, Iir	luding ,107 s reported on line 1c) ne 18					
₽ E	ь	Less directex	penses b	78,496 690,644				
Ó	l		(loss) from fundraising $\epsilon$		-612,148			-612,148
	9a	Gross income f See Part IV, lir	rom gaming activities ne 19 a					
	l		penses <b>b</b> (loss) from gaming activ	utios	0			
				Vities : ▶				
	10a	Gross sales of returns and allo		4,221,467				
		,	oods sold <b>b</b>	1,737,972	2,483,495			2,483,495
		Miscellaneou	(loss) from sales of inve s Revenue	Business Code	2,403,493			2,403,433
	11a			322333 3346				
	b							
	с							
	d		ue [					
	е	Total. Add lines	s 11a-11d	•	0			
	12	Total revenue.	See Instructions	•	6,965,956,577	2,467,052,662	25,872,697	1,886,847,779

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	18,141,807	18,141,807		
2	Grants and other assistance to domestic individuals See Part IV, line 22	413,507,316	413,507,316		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15	6,053,866	6,053,866		
4	and 16	0,033,000	0,033,000		
5	Compensation of current officers, directors, trustees, and key employees	9,095,907	3,183,567	5,184,667	727,673
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	549,226	351,505		197,721
7	Other salaries and wages	2,453,741,130	2,247,238,302	151,707,224	54,795,604
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	152,252,089	128,296,631	19,750,829	4,204,629
9	Other employee benefits	340,023,442	295,447,184	35,704,864	8,871,394
10	Payroll taxes	134,538,100	113,231,698	17,576,285	3,730,117
11	Fees for services (non-employees)				
a	Management	2,748,139	2,583,269	164,557	313
b	Legal	13,075,774	1,833,133	11,242,641	
С	Accounting	3,078,300	235,076	2,842,669	555
d	Lobbying	65,250	6,525	58,725	
е	Professional fundraising services See Part IV, line 17	831,080			831,080
f	Investment management fees	31,089,566		31,089,566	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	247,872,196	198,857,642	42,700,214	6,314,340
12	Advertising and promotion	4,855,588	4,646,541	100,709	108,338
13	Office expenses	255,666,526	234,182,541	14,117,691	7,366,294
14	Information technology	30,809,719	17,428,597	12,598,316	782,806
15	Royalties	7,345,665	4,076,818	3,252,006	16,841
16	Occupancy	188,473,287	164,400,494	21,370,830	2,701,963
17	Travel	76,339,032	71,125,252	2,953,970	2,259,810
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	3,589		3,589	
19	Conferences, conventions, and meetings	17,038,763	15,270,320	1,628,192	140,251
20	Interest	96,680,304	88,797,605	7,230,188	652,511
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	345,976,626	295,495,844	47,525,639	2,955,143
23 24	Insurance	13,353,790	2,628,558	10,706,865	18,367
а	EQUIPMENT RENT & MAINTENANCE	25,221,735	22,239,748	2,757,508	224,479
b	PRINTING & PUBLICATION	11,776,358	8,840,801	1,440,348	1,495,209
c	SLAC NON-SALARY EXPENSE	213,046,939	212,937,382	105,941	3,616
d	RESEARCH SUBAWARDS	77,590,464	77,590,464		
e	All other expenses	89,827,684	23,597,467	62,791,797	3,438,420
25	<b>Total functional expenses.</b> Add lines 1 through 24e	5,280,669,257	4,672,225,953	506,605,830	101,837,474
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				orm <b>990</b> (2015)

Part X Balance Sheet

		Check if Schedule O contains a response or note to	any line	ın thıs Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing			193,026	1	220,633
	2	Savings and temporary cash investments		<b>H</b>	708,010,967	2	640,003,658
	3	Pledges and grants receivable, net		<b> </b>	760,519,089	3	1,357,508,164
	4	Accounts receivable, net		F -	314,485,517	4	407,660,972
	5	Loans and other receivables from current and form		F	, ,		
		trustees, key employees, and highest compensate Part II of Schedule L					
		Senedate 2			8,802,013	5	12,582,281
Assets	6	Loans and other receivables from other disqualified section 4958(f)(1)), persons described in section contributing employers and sponsoring organization voluntary employees' beneficiary organizations (see Part II of Schedule L	(3)(B), and ction 501(c)(9)				
SS					0	6	0
A	7	Notes and loans receivable, net			622,413,936	7	675,993,220
	8	Inventories for sale or use			5,179,742	8	5,829,672
	9	Prepaid expenses and deferred charges			72,122,935	9	97,212,900
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	9,349,024,349			
	b	Less accumulated depreciation	10b	4,180,304,484	4,795,563,938	<b>10</b> c	5,168,719,865
	11	Investments—publicly traded securities	6,971,378,896	11	7,069,872,772		
	12	Investments—other securities See Part IV, line 1	21,955,212,397	12	22,331,803,536		
	13	Investments—program-related See Part IV, line 1	0	13	0		
	14	Intangible assets		[	0	14	0
	15	Other assets See Part IV, line 11		[	0	15	0
	16	Total assets.Add lines 1 through 15 (must equal li	ne 34)		36,213,882,456	16	37,767,407,673
	17	Accounts payable and accrued expenses			1,420,242,413	17	1,355,325,053
	18	Grants payable	0	18	0		
	19	Deferred revenue	652,849,598	19	657,377,717		
	20	Tax-exempt bond liabilities	1,427,153,000	20	1,587,663,000		
	21	Escrow or custodial account liability Complete Pa	0	21	0		
Liabilities	22	Loans and other payables to current and former off key employees, highest compensated employees,					
Ē		persons Complete Part II of Schedule L $\cdot$ . $\cdot$			0	22	0
<u>:</u>	23	Secured mortgages and notes payable to unrelated	d third pa	rties	1,658,225,062	23	1,682,953,754
	24	Unsecured notes and loans payable to unrelated th	nird parti	es	0	24	0
	25	Other liabilities (including federal income tax, paya parties, and other liabilities not included on lines 1 Complete Part X of Schedule D		related third			
					621,932,156	25	764,909,299
	26	<b>Total liabilities.</b> Add lines 17 through 25			5,780,402,229	26	6,048,228,823
es		Organizations that follow SFAS 117 (ASC 958), che complete lines 27 through 29, and lines 33 and 34.	eck here	▶ 🗸 and			
anc	27	Unrestricted net assets			16,507,628,886	27	17,255,820,069
<u> </u>	28	Temporarily restricted net assets			7,744,050,783	28	7,394,744,692
Ξ Ξ	29	Permanently restricted net assets			6,181,800,558	29	7,068,614,089
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 9 complete lines 30 through 34.	58), chec	ck here ▶ ☐ and			
0	30	Capital stock or trust principal, or current funds				30	
ets	31	Paid-in or capital surplus, or land, building or equip	ment fur	nd			
Ass						31	
et 1	32	Retained earnings, endowment, accumulated incom	ne, or oth	ner funds	00 100 100 0	32	04 740 170 077
Ž	33	Total net assets or fund balances			30,433,480,227	33	31,719,178,850
	34	Total liabilities and net assets/fund balances .			36,213,882,456	34	37,767,407,673

Form	1990 (2015)				Page <b>12</b>
Par	t XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				🔽
1	Total revenue (must equal Part VIII, column (A), line 12)				
		1		6,965,9	956,577
2	Total expenses (must equal Part IX, column (A), line 25)	2		5,280,6	569,257
3	Revenue less expenses Subtract line 2 from line 1	3		1,685,2	287,320
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	3	0.433.4	180,227
5	Net unrealized gains (losses) on investments	5			723,097
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)		134,400		
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	3	1,719,:	178,850
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990	_			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed or	1		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	arate			
	Separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig of the audit, review, or compilation of its financial statements and selection of an independent accountant		<b>2</b> c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ie	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

## Additional Data

Software ID: Software Version:

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY

#### Form 990, Part III, Line 4a

		•	•	
4a	(Code			

) (Expenses \$

INSTRUCTION AND DEPARTMENTAL RESEARCH - SEE SCH O

1.733.099.873

including grants of \$

37.122.641 ) (Revenue \$

796,379,375 )

## Form 990, Part III, Line 4b

### **4b** /Codo \/Evpopsos \$ 1,002,606,197 including graphs of \$ 22,020

type (Code ) (Expenses \$ 1,092,696,187 including grants of \$ 22,929,138) (Revenue \$ 188,531,727)

ORGANIZED RESEARCH - REVENUE AMOUNT REPORTED ON LINE 4B DOES NOT INCLUDE \$1.138.757.496 IN GOVERNMENT RESEARCH SUPPORT - SEE SCH O

Form 990, Part III, Line 4c

(Code ) (Expenses \$ 1.019.270.072 including grants of \$ 657.934 ) (Revenue \$ 1.080.597.464 )

UNIVERSITY AUXILIARY ACTIVITIES - SEE SCH O

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

(F) Estimated amount

of other

compensation from the

organization and

related organizations

492,739

0

0

0

0

0

Compensated Employees, and Inde	pendent Cor	ntracto	rs				_		
(A) Name and Title	(B) A verage hours per week (list any hours	Posit more the perso	tion ( han o n is b	ne b oth	ox, i an o	unles s ifficer	5	( <b>D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)
JOHN HENNESSY PRESIDENT/TRUSTEE	50 0	×		х				983,094	0
FRED W ALVAREZ TRUSTEE	2 0	х						0	0
MARY T BARRA TRUSTEE, APPOINTED 9/1/15	2 0	х						0	0
ROBERT M BASS TRUSTEE	2 0	х						0	0
BROOK H BYERS	2 0								

0.0

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TRUSTEE

TRUSTEE

TRUSTEE

Trustee

JAMES E CANALES

BRET E COMOLLI

ROANN COSTIN

JAMES G COULTER

DIPANJAN DJ DEB

TRUSTEE, APPOINTED 9/1/15

TRUSTEE, THROUGH 1/31/16

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(F) Estimated amount

of other

compensation from the

organization and related organizations

0

0

Compensated Employees, and Inde	pendent cor	itracti	) FS					1	1
(A) Name and Title	(B) A verage hours per week (list any hours	Posit more t perso and a	tion ( han c n is b	ne b ooth	ox, an o /trus	unless ifficer stee)		( <b>D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)
STEVEN A DENNING TRUSTEE	2 0	х						0	0
BRUCE W DUNLEVIE TRUSTEE	2 0	х						0	0
ANGELA S FILO TRUSTEE	2 0	х						0	0
SAKURAKO D FISHER TRUSTEE, APPOINTED 10/1/15	2 0	х						0	0
BRADLEY A GEIER TRUSTEE, APPOINTED 9/1/15	2 0	X						0	0
JOHN A GUNN	2 0	х						0	0

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TRUSTEE

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GAIL B HARRIS

CHRISTINE U HAZY

RONALD B JOHNSON

LATONIA G KARR

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Cor	ntracto	rs						
<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	Posit more th perso and a	ion ( nan o n is b	ne b ooth	ox, i an o	unles s fficer		<b>(D)</b> Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)
BERNARD LIAUTAUD	2 0								
		X						0	0
TRUSTEE	0 0								
CHRISTY O MACLEAR	2 0								
TRUSTEE, APPOINTED 9/1/15	0 0	X						0	0
SUSAN R MCCAW	2 0								
SUSAN R MCCAVV		×						0	0
TRUSTEE	0.0								
LLOYD M METZ	2 0								
		X						0	0
TRUSTEE	0 0								
HAMID R MOGHADAM	2 0								
TRUCTEE		X						0	0
TRUSTEE	0 0								
KENNETH E OLIVIER	2 0							_	_
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TRUSTEE

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RUTH M PORAT

LAURENE POWELL JOBS

JEFFREY S RAIKES

MINDY B ROGERS

0 0 0

0

0

0

(F) Estimated amount of other

compensation

from the organization and related organizations

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(F) Estimated amount of other

compensation

from the

organization and related organizations

0

0

0

0

188,865

676,084

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Position or director	ion ( han o n is b	ne b ooth	ox, i an o	unless fficer stee)	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)
VICTORIA B ROGERS TRUSTEE	2 0	×						0	0
KAVITARK RAM SHRIRAM TRUSTEE	2 0	х						0	0
RONALD P SPOGLI TRUSTEE	2 0	х						0	0
SRINIJA SRINIVASAN	2 0	×						0	0

0.0 2 0

0 0 50 0

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TRUSTEE

**PROVOST** 

JERRY YANG

GENE SYKES

ISAAC STEIN

THOMAS F STEYER

VAUGHN C WILLIAMS

JOHN ETCHEMENDY

TRUSTEE, THROUGH 9/30/15

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(F)
Estimated amount
of other
compensation
from the
organization and
related
organizations

198,775

96,446

265,306

277,353

65,265

60,534

27,772

5,101

38,851

38,851

0

0

0

0

0

Compensated Employees, and Inde	pendent cor	itracto	) rs					1	1
(A) Name and Title	(B) A verage hours per week (list any hours	Posit more ti perso and a	tion ( han o n is b	ne b oth	ox, ι an o	unles s fficer	<b>;</b>	<b>(D)</b> Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)
RANDALL LIVINGSTON  VP BUS AFFAIRS/CFO	50 0			x				594,233	0
MARTIN SHELL  VP DEVELOPMENT	50 0			×				1,143,914	0
DEBRA ZUMWALT  VP GENERAL COUNSEL	50 0			×				627,374	0
ROBERT C REIDY  VP LAND, BUILDINGS & REAL EST	50 0			х				729,999	0
DAVID DEMAREST	50 0			x				439,875	0

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414,319

510,113

162,373

480,046

1,716,675

VP PUBLIC AFFAIRS

PRES OF STANFORD ALUM ASSOC

VP FOR HR, APPOINTED 10/19/15

CEO, SMC, APPOINTED 7/1/15

DEAN, SCHOOL OF MEDICINE

.....

......

.....

HOWARD WOLF

WILLIAM MADIA

**ELIZABETH ZACHARIAS** 

ROBERT F WALLACE

LLOYD B MINOR

VP SLAC NAL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (A) (E) (B) (C) (D) Name and Title Average Position (do not check Reportable Reportable

hours per

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20 50 0

0.0

. . . . . . . . . . . . . . . . . . .

. . . . . . . . . . . . . . . . . .

DAVID JONES

PHILIP A PIZZO

RICHARD SALLER

VP HR, THROUGH 7/10/15

PROF & FORMER DEAN, SCH OF MED

DEAN, SCHOOL OF HUM & SCIENCES

.....

more than one box, unless

compensation

Х

Х

Х

194,518

615,816

590,300

compensation

(F)

Estimated amount

of other

33,477

33,145

39,101

0

0

0

	week (list any hours	perso and a	n is b	ooth	an o	fficer		from the organization (W-	from related organizations (W-	compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
JOHN POWERS PRESIDENT, SMC, THROUGH 5/1/15	50 0				х			3,639,039	0	52,779
GARY STEINBERG CHAIR, NEUROSURGERY	50 0					×		1,417,919	0	46,202
YIPING WOO PROF & CHAIR, CARDIO SURGERY	50 0					х		1,868,251	0	54,834
DAVID SHAW DIRECTOR OF FOOTBALL	50 0					х		5,112,814	0	567,627
FRANK HANLEY CHIEF, PED CARDIOTHORACIC	50 0					x		1,887,989	0	53,419
TARA VANDERVEER HEAD COACH WOMEN'S BASKETBALL	50 0					×		1,997,993	0	281,615

efile GRAPHIC print - DO NOT PROCESS

www.irs.gov/form990.

As Filed Data -

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**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

2015

DLN: 93493195004487

Open to Public Inspection

Department of the Treasury

SCHEDULE A

(Form 990 or

990EZ)

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at

Internal Revenue Service Name of the organization Employer identification number THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY 94-1156365 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ)) ✓ 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization Provide the following information about the supported organization(s) 1:1

(1) Name of supported organization	(II)EIN	(III) Type of organization (described on lines 1-9 above (see instructions))	Is the orga listed in your docume	nızatıon governıng	A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)
			Yes	No		
Total						

supported organization

instructions

Schedule A (Form 990 or 990-EZ) 2015 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) ▶ 1 Gifts, grants, contributions, and membership fees received 1,821,722,630 1,969,404,372 2,586,183,439 1,964,094,849 1,719,795,101 10,061,200,391 (Do not include any unusual grants ) Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge 1,719,795,101 1,821,722,630 1.969.404.372 10.061.200.391 1.964.094.849 2.586.183.439 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit 124,182,806 or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 9,937,017,585 from line 4 Section B. Total Support Calendar year **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (a)2011 (or fiscal year beginning in) ▶ 1,964,094,849 1,719,795,101 1,821,722,630 1,969,404,372 2,586,183,439 10,061,200,391 Amounts from line 4 Gross income from interest, dividends, payments received 423,308,665 428,521,264 450,602,864 402,534,773 382,816,462 2,087,784,028 on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether O or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 5,217,464 6,341,565 5,041,646 4,316,942 4,299,963 25,217,580 capital assets (Explain in Part VI) 11 Total support. Add lines 7 12,174,201,999 through 10 12 Gross receipts from related activities, etc. (see instructions) 12 10,931,112,889 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) 14 14 81 624 % Public support percentage for 2014 Schedule A, Part II, line 14 15 15 81 450 % 16a 33 1/3% support test—2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶▽ b 33 1/3% support test - 2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶□ 17a 10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported ▶□ organization b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here.

Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part

	II. If the organization	1 fails to qualify	y under the tes	ts listed below	<u>, piease compie</u>	ete Part .	.1.)	
_Se	ction A. Public Support	T	1	1	1			_
/ a = 6	Calendar year	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	(e)20	15	<b>(f)</b> ⊤otal
(OF 1	iscal year beginning in) ► Gifts, grants, contributions, and							
-	membership fees received (Do							
	not include any "unusual grants ")							
2	Gross receipts from admissions,							
	merchandise sold or services							
	performed, or facilities furnished							
	in any activity that is related to							
	the organization's tax-exempt purpose							
3	Gross receipts from activities							
-	that are not an unrelated trade or							
	business under section 513							
4	Tax revenues levied for the							
	organization's benefit and either							
5	paid to or expended on its behalf The value of services or facilities							
5	furnished by a governmental unit							
	to the organization without charge							
6	<b>Total.</b> Add lines 1 through 5							
7a	Amounts included on lines 1, 2,							
	and 3 received from disqualified							
	persons							
b	Amounts included on lines 2 and 3 received from other than							
	disqualified persons that exceed							
	the greater of \$5,000 or 1% of							
	the amount on line 13 for the year							
С	Add lines 7a and 7b							
8	Public support. (Subtract line 7c							
_	from line 6 )							
	ction B. Total Support							
	Calendar year	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	(e)20	15	<b>(f)</b> Total
9	iscal year beginning in) ► A mounts from line 6							
10a	Gross income from interest,							
10a	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar sources							
b	Unrelated business taxable							
	income (less section 511 taxes)							
	from businesses acquired after June 30, 1975							
С	Add lines 10a and 10b							
11	Net income from unrelated							
	business activities not included							
	ın lıne 10b, whether or not the							
	business is regularly carried on							
12	Other income Do not include							
	gain or loss from the sale of capital assets (Explain in Part							
	VI)							
13	Total support. (Add lines 9, 10c,							
	11, and 12)	ion the commit	l nia fir-t - '	threat formal	64h +a		017.30	
14	First five years.If the Form 990 is f	or the organization	on's first, second	, tnira, fourth, or	ππ tax year as a	section	01(c)(.	· · · · · · · · · · · · · · · · · · ·
	check this box and stop here	lia Cummant D						<u>▶</u>
	ction C. Computation of Pub			4.2 1 (0)				
15	Public support percentage for 2015			13, column (f))		15		
16	Public support percentage from 20:	14 Schedule A, P	art III, line 15			16		
Se	ction D. Computation of Inv	estment Inco	me Percenta	ge				
17	Investment income percentage for	<b>2015</b> (line 10c, c	olumn (f) dıvıded	by line 13, colur	mn (f))	17		
18	Investment income percentage from	n <b>2014</b> Schedule	A, Part III, line 1	١7		18		
	<b>33 1/3% support tests—2015.</b> If the				t line 15 is more t		3% and	line 17 is not
1 7 a	more than 33 1/3%, check this box	•		•			•	↑ IIIIe 17 is not
h	<b>33 1/3% support tests—2014.</b> If the							•
	18 is not more than 33 1/3%, check	-						
20	<b>Private foundation.</b> If the organization		-	· ·		•	_	<b>▶</b> □

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and complete Part V.)

_	I, complete Sections A and D, and complete Part V )			
56	ection A. All Supporting Organizations	1	Voc	No.
1	Are all of the organization's supported organizations listed by name in the organization's governing documents?  If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1	Yes	No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?  If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)?  If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)?  If "Yes," describe in <b>Part VI</b> when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	<b>3</b> c		
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	1	ı	
	Was any supported organization not organized in the United States ("foreign supported organization")?  If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
D	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?			
	If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)?  If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported	4c		
5a	organization was used exclusively for section 170(c)(2)(B) purposes  Did the organization add, substitute, or remove any supported organizations during the tax year?  If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	<b>9</b> c		
	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10b		
.1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
h	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI

**11**c

Pai	t IV	Supporting Organizations (continued)			
Se	ction	B. Type I Supporting Organizations			
				Yes	No
1	appoii If "No organi appoir	e directors, trustees, or membership of one or more supported organizations have the power to regularly into or elect at least a majority of the organization's directors or trustees at all times during the tax year? "" describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the zation's activities. If the organization had more than one supported organization, describe how the powers to it and/or remove directors or trustees were allocated among the supported organizations and what conditions or strong, if any, applied to such powers during the tax year.	1		
2	that o If "Ye:	e organization operate for the benefit of any supported organization other than the supported organization(s) perated, supervised, or controlled the supporting organization? 5," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that ed, supervised or controlled the supporting organization	2		
Se	ction	C. Type II Supporting Organizations			
				Yes	No
1	truste If "No	a majority of the organization's directors or trustees during the tax year also a majority of the directors or es of each of the organization's supported organization(s)? "" describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons ontrolled or managed the supported organization(s)	1		
Se	ction	D. All Type III Supporting Organizations			
				Yes	No
1	organ tax ye	e organization provide to each of its supported organizations, by the last day of the fifth month of the ization's tax year, (1) a written notice describing the type and amount of support provided during the prior ear, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of ganization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	organ <i>If "No</i>	any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported ization(s) or (ii) serving on the governing body of a supported organization? "explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the ited organization(s)	2		
3	voice all tim	ason of the relationship described in (2), did the organization's supported organizations have a significant in the organization's investment policies and in directing the use of the organization's income or assets at uses during the tax year?  5," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
_					
		E. Type III Functionally-Integrated Supporting Organizations			
1 b		the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test-Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government er instructions)			
2	<u>A ctivi</u>	ties Test Answer (a) and (b) below.		Yes	No
a	s uppo If "Yes furthe	ubstantially all of the organization's activities during the tax year directly further the exempt purposes of the rted organization(s) to which the organization was responsive?  5," then in <b>Part VI</b> identify those supported organizations and explain how these activities directly is identify those supported organizations and explain how the organization was responsive to those supported organizations, and how the zation determined that these activities constituted substantially all of its activities	2a		
Ŀ	the or If "Yes	e activities described in (a) constitute activities that, but for the organization's involvement, one or more of ganization's supported organization(s) would have been engaged in?  5," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have ed in these activities but for the organization's involvement	2b		
3	Paren	t of Supported Organizations Answer (a) and (b) below.			
a		e organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of of the supported organizations? <i>Provide details in Part VI</i>	3a		
b		e organization exercise a substantial degree of direction over the policies, programs and activities of each supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard</i>	3b		

### Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

	heck here if the organization satisfied the Integral Part Test as a qualifying t	rust on N	ov 20,1970 <b>See inst</b>	ructions. All other
Т	ype III non-functionally integrated supporting organizations must complete	Sections	A through E	Г
				(B) Current Year
	Section A - Adjusted Net Income		(A) Prior Year	(optional)
	Net short-term capital gain	1		
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
	Other expenses (see instructions)	7		
	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	A verage monthly value of securities	1a		
b	A verage monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
	A cquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	<b>Distributable A mount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	heck here if the current year is the organization's first as a non-functionally- estructions)	integrate	d Type III supporting o	organization (see

Part V Type III Non-Functionally Integr	ated 509(a)(3) Suppo	rting Organizations (c	ontinued)
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 Amounts paid to perform activity that directly furth excess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	auıred)		
6 Other distributions (describe in Part VI) See instru	. ,		
<u> </u>	30013		
7 Total annual distributions. Add lines 1 through 6			
<b>8</b> Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
<b>3</b> Excess distributions carryover, if any, to 2015			
a			
b			
d From 2013			
e From 2014			
f Total of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7			
\$			
a Applied to underdistributions of prior years			
<b>b</b> Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2016.</b> Add lines 31 and 4c			
8 Breakdown of line 7			
a			
c Excess from 2013			
<b>d</b> From 2014			
e From 2015			

## DLN: 93493195004487

## **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-区, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

lf the	` ,`, ,	• •		• //	•
N a THE	me of the organization E BOARD OF TRUSTEES OF THE LELAND VIOR UNIVERSITY	·		' '	tification number
		ganization is exempt under	section 501(	94-1156365 c) or is a section <b>527</b>	organization.
1		ganization's direct and indirect politi			
2	Political expenditures	gamzacion s unece and munece point	icar campaign acc	b	¢
3	Volunteer hours			ŕ	Ψ
	·	ganization is exempt under			
1	,	e tax incurred by the organization un			\$
2	·	e tax incurred by organization manag		n 4955 <b>&gt;</b>	\$
3	_	ection 4955 tax, did it file Form 47.	20 for this year?		☐ Yes ☐ No
4a	Was a correction made?				☐ Yes ☐ No
b	If "Yes," describe in Part IV	ganization is exempt under	section 501/	c) except section 50	1(c)(3)
1	-	ended by the filing organization for s			±(c)(5).
2	, ,	rganization's funds contributed to o	·		\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 112	0-POL, line 17b ►	¢
4	Did the filing organization file <b>F</b>	orm 1120-POL for this year?			Yes No
5	organization made payments f amount of political contribution	nd employer identification number (E For each organization listed, enter th ns received that were promptly and o political action committee (PAC) If	ne amount paid fro directly delivered	om the filing organization's f to a separate political orga	to which the filing funds Also enter the nization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
2					
3					
4					
5					
6					

Sch	edule C (Form 990 or 990-EZ) 2015						Page :
Pa	complete if the organization under section 501(h)).	n is ex	empt under	section 501(	c)(3) and file	ed Form 5768	(election
	Check If the filing organization belongs to expenses, and share of excess lob	bying e	xpenditures)		_	oup member's nam	ne, address, EI
В	Check ► ☐ If the filing organization checked b				ply	(a) Filing	(b) Affiliated
	Limits on Lobb (The term "expenditures" n		•			organization's totals	group totals
1a	Total lobbying expenditures to influence public	opinion	(grass roots				
b	lobbying) Total lobbying expenditures to influence a legis	lative b	ody (direct lobby	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	lb)					
d	Other exempt purpose expenditures						
e	Total exempt purpose expenditures (add lines :	1 c and 1	ld)				
f	Lobbying nontaxable amount Enter the amount	from th	e following table	ın both columns			
	If the amount on line 1e, column (a) or (b) is:	The I	obbying nontaxal	ole amount is:			
	Not over \$500,000	20%	of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,	000 plus 15% of the	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,	000 plus 10% of the	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,	000 plus 5% of the	excess over \$1,500,	000		
	Over \$17,000,000	\$1,00	0,000				
g	Grassroots nontaxable amount (enter 25% of l	ine 1f)					
h	Subtract line 1g from line 1a If zero or less, en	ter - 0 -					
i	Subtract line 1f from line 1c If zero or less, ent	ter -0-					
j	If there is an amount other than zero on either I reporting section 4911 tax for this year?	ine 1h c	or line 11, did the	organization file	Form 4720		
	reporting section 1911 tax for this year.			Γ	Yes N	<b>o</b>	
					=04/13		
	4- Year A (Some organizations that made a columns below. See	secti	on 501(h) el		have to con		ne five
	Lobbying Exp	endit	ures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year						
	beginning in)		<b>(a)</b> 2012	<b>(b)</b> 2013	(c)2014	<b>(d)</b> 2015	(e) Total
2a	Lobbying nontaxable amount						
b 	Lobbying ceiling amount (150% of line 2a, column(e))						
				I		1	

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

Dank Tive debated describes a fight to be the	(	a)	(b)
Part IV a detailed description of the lobbying	Yes	No	A mount
luence foreign, national, state or local nion on a legislative matter or referendum,	163		
	Yes		
enses reported on lines 1c through 1i)?	Yes		
	Yes		537
	Yes		85,108
	Yes		26,865
		No	
officials, or a legislative body?	Yes		336,538
es, lectures, or any similar means?	Yes		92,096
	Yes		11,944
			553,088
not described in section 501(c)(3)?		No	
tion 4912			
zation managers under section 4912			
d it file Form 4720 for this year?			
	l it file Form 4720 for this year?	l it file Form 4720 for this year?	

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	<b>2</b> a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	4	
	political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

#### Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

2 (see instructions), and Part II-B, lir	ne 1 Also, complete this part for any additional information
Return Reference	Explanation
•	
	DUES TO MEMBER ORGANIZATIONS \$9,044 TRAVEL \$13,992 TOTAL \$553,088 AMOUNTS APPEARING ON PART II-B ARE REASONABLE ALLOCATIONS OF THE ABOVE EXPENSES AN INVESTMENT PARTNERSHIP IN WHICH THE UNIVERSITY HOLDS A NONCONTROLLING

LIMITED PARTNERSHIP INTEREST MAY, FROM TIME TO TIME, INCUR A LOBBYING

EXPENDITURE THE UNIVERSITY'S SHARE OF SUCH PARTNERSHIP EXPENDITURES DURING THE TAX YEAR WAS \$32,697 NEITHER STANFORD, NOR ANY TRUSTEE OR OFFICER OF

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# **SCHEDULE D**

(Form 990)

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990. OMB No 1545-0047

DLN: 93493195004487

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Information about Schedule D (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>. Name of the organization

Employer identification number

	DARD OF TRUSTEES OF THE LELAND STANFORD R UNIVERSITY		94-1	156365
Part		Advised Funds or Other Similar Fed "Yes" on Form 990, Part IV, line 6.		
		(a) Donor advised funds	(b)	Funds and other accounts
	Total number at end of year	50		37
	Aggregate value of contributions to (during year)	58,470,303		10,769,603
	Aggregate value of grants from (during year)	5,776,636		16,617,094
	Aggregate value at end of year	438,667,102		79,172,156
	old the organization inform all donors and donor a unds are the organization's property, subject to		nor advis	sed   Ves No
u c	old the organization inform all grantees, donors, sed only for charitable purposes and not for the onferring impermissible private benefit?	benefit of the donor or donor advisor, or for a	iny other	✓ Yes No
art	III Conservation Easements. Comple	ete if the organization answered "Yes"	on Forn	n 990, Part IV, line 7.
. Р	urpose(s) of conservation easements held by th	e organization (check all that apply)		
l e	Preservation of land for public use (e g , recr ducation)		an histor	ically important land area
	Protection of natural habitat	Preservation of a	certifie	d historic structure
	Preservation of open space			
	Complete lines 2a through 2d if the organization asement on the last day of the tax year	held a qualified conservation contribution in	the form	of a conservation
				Held at the End of the Year
_	otal number of conservation easements		2a	
	otal acreage restricted by conservation easeme		2b	
	lumber of conservation easements on a certified	, ,	2c	
h	lumber of conservation easements included in (our instance of conservation and in the National Register		2d	
	lumber of conservation easements modified, tra	nsferred, released, extinguished, or terminat	ed by the	e organization during the
t.	ax year ▶			
· N	lumber of states where property subject to cons	ervation easement is located <b>&gt;</b>		
	Does the organization have a written policy regar riolations, and enforcement of the conservation (		ndling of	☐ Yes ☐ No
,	staff and volunteer hours devoted to monitoring, ear	inspecting, handling of violations, and enforc	ing cons	servation easements during the
•	•			
, д	mount of expenses incurred in monitoring, inspe	ecting, handling of violations, and enforcing o	onserva	tion easements during the year
•	<b>\$</b>			
	ooes each conservation easement reported on li B)(i) and section 170(h)(4)(B)(ii)?	ne 2(d) above satisfy the requirements of se	ction 17	0(h)(4) Yes No
b	n Part XIII, describe how the organization repor alance sheet, and include, if applicable, the text he organization's accounting for conservation ea	of the footnote to the organization's financia	•	·
art :	Organizations Maintaining Collec	ctions of Art, Historical Treasures, ed "Yes" on Form 990, Part IV, line 8.	or Oth	ner Similar Assets.
w	f the organization elected, as permitted under SI vorks of art, historical treasures, or other similar ervice, provide, in Part XIII, the text of the foot	FAS 116 (ASC 958), not to report in its reve	or resea	arch in furtherance of public
<b>ь</b> І	f the organization elected, as permitted under SI vorks of art, historical treasures, or other similar ervice, provide the following amounts relating to	FAS 116 (ASC 958), to report in its revenue assets held for public exhibition, education,	stateme	ent and balance sheet
	Revenue included on Form 990, Part VIII, line		<b>&gt;</b> \$	
		-		
	Assets included in Form 990, Part X	nickerical transcription or attended to the		val gars provide the
	f the organization received or held works of art, l			liai gain, provide the

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Part	***	Organizations Maintainin (continued)	g Collections o	f Art, Historica	l Treasures,	or O	ther Similar	Assets		
3		the organization's acquisition, action items (check all that apply)	ccession, and other		of the following	that a	re a significant i	use of its		
а	<b>✓</b>	Public exhibition		d [✓ [	oan or exchange	progr	ams			
b	<b>✓</b>	Scholarly research		<b>e</b>	Other					
c	<b>✓</b>	Preservation for future generation	S							
4	Provi Part )	de a description of the organization	on's collections and	explain how they fu	urther the organiz	ation's	s exempt purpos	se in		
5		g the year, did the organization so s to be sold to raise funds rather					_	· 🗔	. N	
Par	t IV			ed as part of the of	gamzation's cone	CCIOII	'   Y	'es ✓	No	
		Complete if the organization Part X, line 21.		·				unt on F	orm !	990, ——
1a		e organization an agent, trustee, c ded on Form 990, Part X?	ustodian or other in	termediary for con	tributions or othe	rasse	ets not	'es 🗆	No	
b	If'	'Yes," explain the arrangement in	Part XIII and comp	lete the following t	able	_	А	mount		
c	Ве	ginning balance				<b>1</b> c				
d	A d	ditions during the year				1d				
е	Dis	stributions during the year				1e				
f		ding balance				<b>1</b> f				
<b>2</b> a	Did th	ne organization include an amount	on Form 990, Part	X, line 21, for escr	ow or custodial a	ccoun	t liability?   Y	'es	No	
b	If"Ye	es," explain the arrangement in Pa	ırt XIII Check here	ıf the explanation	has been provide	d in P	art XIII		.	
Pa	rt V	Endowment Funds. Comp	lete if the organiz	ation answered	"Yes" to Form	990,	Part IV, line 1	0.		
			(a)Current year	(b)Prior year	<b>b</b> (c)Two years ba		1)Three years back			
1a	Begin	ning of year balance	22,222,957,000	21,446,006,000	18,688,868,0	000	17,035,804,000	16	,502,60	06,000
b	Contr	ibutions	376,827,000	283,602,000	659,618,0	000	588,438,000		403,8	58,000
c	Net ir losse	nvestment earnings, gains, and s	930,451,000	1,551,374,000	3,082,735,0	000	1,985,298,000	1	,000,4	46,000
d	Grant	s or scholarships	257,975,598	237,370,999	222,843,7	48	208,922,228	3	196,9	18,322
e		r expenditures for facilities rograms	874,129,402	820,654,001	762,371,2	252	711,749,772	!	674,1	87,678
f	Admı •	nistrative expenses								
g	End o	f year balance	22,398,130,000	22,222,957,000	21,446,006,0	000	18,688,868,000	17	,035,80	04,000
2	Provi	de the estimated percentage of th	e current year end b	palance (line 1g, co	olumn (a)) held as	5				
а	Board	l designated or quasi-endowment	<b>45 590 %</b>							
b	Perm	anent endowment ▶ 27 090 %	•							
C		orarily restricted endowment <b>&gt;</b> percentages on lines 2a, 2b, and 2	27 320 % c should equal 100	%						
3a		here endowment funds not in the p	ossession of the or	ganızatıon that are	held and adminis	stered	for the			
	-	nization by irelated organizations					Г	3a(i) Y		<b>No</b> No
	• •	elated organizations					-	3a(ii) Y		10
b		es" on 3a(II), are the related organ			e R?			• • •	es	
4	Desc	ribe in Part XIII the intended use	s of the organizatior	's endowment fund	ls		_			
Par	t VI	Land, Buildings, and Equ		- F 000 B-		·	000 P- I			
		Complete if the organization  Description of property	answered Yes'	(a) Cost or other t	(b)		Orm 990, Part Accumulated (c)depreciation		1U. Book va	alue
	and			(investmen		Dasis	(C) depreciation			
-u I					111,02	22,324			111,0	22,324
	Buildin	·			6,223,54	45,209	2,524,988,0	30 3	,698,5	57,179
		nold improvements		• •						
	Equipm Other	nent		· ·	1,706,60	53,104	1,391,210,2	93	315,4	52,811
e (					1,307,79	93,712	264,106,1	61 1	.,043,6	87,551
Tota	I. A dd	lines 1a through 1e (Column (d) m		Part X, column (B), I	ine 10(c))		>	5	,168,7	19,865

See Form 990, Part X, line 12.  (a) Description of security or catego	гу	(b)Book value	(c)Method of valuation
(including name of security)  (1)Financial derivatives			Cost or end-of-year market valu
(2)Closely-held equity interests (3)Other			
See Additional Data Table			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>•</b>	22,331,803,536	6
Part VIII Investments—Program Related. Complete if the organization answer	ed 'Yes' on Form 990		
(a) Description of investment	ed res on rorm 550,	(b) Book value	(c) Method of valuation
			Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )  Part IX Other Assets. Complete if the organiza	tion answered 'Yes' on Fc	orm 990, Part IV, line	11d See Form 990. Part X. line 15
	scription		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) line  Part X Other Liabilities. Complete if the or			Dart IV line 11e or 11f
See Form 990, Part X, line 25.		——————————————————————————————————————	raitiv, iiile lie or lir.
1. (a) Description of liability	(b) Book value	$\dashv$	
Federal income taxes		0	
SECURITY AGREEMENTS	230,891,9	156	
US GOVERNMENT REFUNDABLE LOAN	54,035,0	006	
INC BENEFICIARY SHARE-SPLIT IN	414,432,3	337	
DEBT FROM INVESTMENT ENTITY	65,550,0		
DEDITION INVESTMENT ENTITE	03,550,0		
		$\dashv$	
		$\dashv$	
		$\dashv$	
		_	
	1	İ	

Part	Reconciliation of Revenue per Audited Financial Statements With R Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	evenue per l	Return
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on investments 2a		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)............. <b>2d</b>		
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)............ <mark>4b</mark>		
C	Add lines 4a and 4b	4c	
5	Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line 12)		
Part :		Expenses pe	r Return.
1	Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.  Total expenses and losses per audited financial statements	1	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	• • -	+
∠ a	Donated services and use of facilities		
a b	Prior year adjustments		
C			
d	Other losses		
e e	Add lines <b>2a</b> through <b>2d</b>		
3	Subtract line <b>2e</b> from line <b>1</b>	. 20	
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:	.   3	
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
a b	Other (Describe in Part XIII )		
C	Add lines <b>4a</b> and <b>4b</b>	. 4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18)		
	rotal expenses Aud lines 3 and 40. (This must equal Form 330, Part 1, line 18)	5	
Part	XIII Supplemental Information		
Part V	ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, line: V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete mation		ide any additional
	Return Reference Explanation		
See Ad	dditional Data Table		
		-	

Page <b>5</b>	chedule D (Form 990) 2015		
	ormation <i>(continued)</i>	Supplemental Info	Part XIII
	Explanation	Return Reference	Ret
	1	L	

## **Additional Data**

Software ID: Software Version:

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

(c) Method of valuation

JUNIOR UNIVERSITY

Form 990, Schedule D, Part VII - Investments Othe	r Securities
(a) Description of society or category	(b)Book value

(a) Description of Security or Cateory (including name of Security)	( <b>b)</b> Book value	Cost or end-of-year market value
(3)O ther		
(A) CASH & CASH EQUIVALENTS	984,794,782	F
(3)O ther		
(A) COLLATERAL FOR SECURITIES LOAN	213,628,997	F
(B) DERIVATIVES	43,400	F
(C) FIXED INCOME	1,655,648,849	F
(D) REAL ESTATE	6,741,245,484	F
(E) NATURAL RESOURCES	2,300,632,886	F
(F) PRIVATE EQUITIES	6,363,480,982	F
(G) ABSOLUTE RETURNS	5,155,970,133	F
(H) ASSETS HELD BY OTHER TRUSTEES	176,309,600	F
(I) OTHER INVESTMENTS	342,571,024	F

Form 990, Schedule D, Part VII - Investments Other Securities (a) Description of security or cateory (b)Book value (c) Method of valuation (including name of security) Cost or end-of-year market value (K) ASSETS LIMITED TO USE-TRUSTEES 315.889.399 (3)0 ther

-1.918.412.000

(A) HOSPITAL FUNDS IN MERGED POOL

Supplemental Information	on
Return Reference	Explanation
SCHEDULE D, PART I, COLUMN (B)	COLUMN (B) REPRESENTS FUNDS CREATED TO MAKE GRANTS ONLY WITHIN THE UNIVERSITY SCHEDULE D, PART I, LINE 2 INCLUDED IN AGGREGATE CONTRIBUTIONS TO FUNDS ARE NEW GIFTS AS WELL AS TRANSFERS FROM OTHER ACCOUNTS WITHIN THE UNIVERSITY SCHEDULE D, PART III, LINE 1A WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS AND ARTIFACTS, WHICH ARE PRESERVED AND PROTECTED FOR EDUCATIONAL, RESEARCH AND PUBLIC EXHIBITION PURPOSES, ARE NOT CAPITALIZED, DONATIONS OF SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT.

ACQUIRE OTHER ITEMS FOR THE COLLECTIONS

PURPOSES PURCHASES OF COLLECTION ITEMS ARE RECORDED AS OPERATING EXPENSES IN THE PERIOD IN WHICH THEY ARE ACQUIRED PROCEEDS FROM SALES OF SUCH ITEMS ARE USED TO

Supplemental Information				
Return Reference	Explanation			
SCHEDULE D, PART III, LINE 4	THE CANTOR ARTS CENTER AT STANFORD UNIVERSITY IS A MUSEUM COMMITTED TO INTELLECTUAL EXPLORATION AND THE PURSUIT OF KNOWLEDGE, FOSTERING A SENSE OF DISCOVERY THROUGH DIRECT EXPERIENCES WITH WORKS OF ART THE CENTER COLLECTS, PRESERVES, AND STUDIES ART FROM ALL CULTURES AND PERIODS, SERVING THE UNIVERSITY AND THE PUBLIC THROUGH EXHIBITIONS AND PROGRAMS THAT INSPIRE THE UNDERSTANDING AND ENJOYMENT OF ART THE ANDERSON COLLECTION IS AN OUTSTANDING ASSEMBLAGE OF MODERN AND CONTEMPORARY AMERICAN ART THE COLLECTION IS AN OUTSTANDING ASSEMBLAGE OF MODERN AND CONTEMPORARY AMERICAN ART THE COLLECTION IS ANCHORED IN THE WORK OF THE NEW YORK SCHOOL AND KEY MODERN AND CONTEMPORARY ARTISTS COLLECTED IN DEPTH, ACROSS MEDIA MAJOR MOVEMENTS REPRESENTED INCLUDE ABSTRACT EXPRESSIONISM, COLOR FIELD PAINTING, POST-MINIMALISM, CALIFORNIA FUNK ART, BAY AREA FIGURATIVE ART, LIGHT AND SPACE, AND CONTEMPORARY PAINTING AND SCULPTURE THE 121-WORK COLLECTION FEATURES 86 ARTISTS, INCLUDING JACKSON POLLACK, HELEN FRANKENTHALER AND RICHARD DIEBENKORN ADMISSION TO THE MUSEUM IS FREE THE COLLECTION, BUILT OVER 50 YEARS, WAS DONATED TO STANFORD BY HARRY WAND MARY MARGARET ANDERSON AND MARY PATRICIA ANDERSON PENCE SCHEDULE D, PART V, LINES 1B & 1E "CONTRIBUTIONS" (LINE 1B) INCLUDE CERTAIN INVESTMENT INCOME, CURRENT YEAR GIFTS TO ENDOWMENT, MATURED LIVING TRUSTS DIRECTED TO ENDOWMENT, AND CERTAIN OTHER FUNDS TRANSFERRED INTO THE ENDOWMENT INCLUDED IN "OTHER EXPENDITURES FOR FACILITIES AND PROGRAMS" (LINE 1E) ARE FUNDS SUBJECTED TO ENDOWMENT FUNDS ARE UNIVERSITY RESOURCES DESIGNATED BY THE BOARD SOURCE DUAS LENDOWMENT FUNDS ARE UNIVERSITY RESOURCES DESIGNATED BY THE BOARD SENDOWMENT AND ARE INVESTED FOR LONGTERM APPRECIATION AND CURRENT INCOME THESE ASSETS, HOWEVER, REMAIN AVAILABLE AND MAY BE SPENT AT THE BOARD'S DISCRETION THE UNIVERSITY CLASSIFIES AS PERMANENT ENDOWMENT A) THE PERMANENT ENDOWMENT HAD EIN ACCOMDANCE WITH THE DIRECTION OF THE APPLICABLE DONOR GIFT INSTRUMENT AT THE TIME THE ACCUMULATION IS ADDED TO THE FUND THE REMAINING PORTION OF			

Return Reference	Explanation
SCHEDULE D, PART V, LINE 4	INTENDED USES OF THE ENDOWMENT FUNDS IN 1885, LELAND AND JANE LATHROP STANFORD SAID OF THE IR FOUNDING GRANT "IT SHALL CONSTITUTE THE FOUNDATION AND ENDOWMENT FOR THE UNIVERSITY HER EIN PROVIDED, AND UPON THE TRUST THAT THE PRINCIPAL THEREOF SHALL FOREVER REMAIN INTACT, A ND THAT THE RENTS, ISSUES, AND PROFITS THEREOF SHALL BE DEVOTED TO THE FOUNDATION AND MAIN TENANCE OF THE UNIVERSITY HEREBY FOUNDED AND ENDOWED, AND THE USES AND PURPOSES HEREIN MEN TIONED "TODAY, STANFORD'S ENDOWMENT CONSISTS OF THOUSANDS OF INDIVIDUAL FUNDS, MANY OF WHICH ARE RESTRICTED TO PARTICULAR USES (E.G., SCHOLARSHIP FUNDS FOR UNDERGRADUATES, FELLOWS HIP FUNDS TO SUPPORT GRADUATE STUDENTS, RESEARCH FUNDS DIRECTED TO MANY DIFFERENT AREAS, PROGRAM SUPPORT FUNDS, FUNDS TO SUPPORT PROFESSORS, FUNDS TO SUPPORT LECTURES, FUNDS TO PRO VIDE BUILDING AND GROUND MAINTENANCE, FUNDS TO SUPPORT THE UNIVERSITY'S MUSEUM, FUNDS TO SUPPORT THE ACQUISITION OF LIBRARY MATERIALS) THE FUNDS ARE INVESTED IN PERPETUITY FOR LONG TERM GROWTH AND THE PAYOUT FROM AN ENDOWMENT FUND IS USED FOR THE PURPOSE SET FORTH IN THE GIFT DOCUMENT SOME ENDOWMENT FUNDS DO NOT HAVE PURPOSE RESTRICTIONS AND THE PAYOUT FROM THESE FUNDS IS USED TO SUPPORT THE GENERAL OPERATIONS AND INFRASTRUCTURE OF THE UNIVERSITY AS WELL AS MANY OTHER PARTS OF THE UNIVERSITY PROVING THE MANY LONG TERM COMMITMENTS THAT THE UNIVERSITY MUST MAKE THE ENDOWMENT PAYOUT IS A RELIABLE SOURCE OF CONTINUING SUPPORT AND IS CRUCIAL TO THE FUNDING OF THE MANY LONG TERM COMMITMENTS THAT THE UNIVERSITY MUST MAKE THE ENDOWMENT MAKES STANFORD LESS DEPENDENT ON OTHER MORE VARIABLE SOURCES OF INCOME THE ENDOWMENT PAYOUT COVERS APPROXIMATELY 23% OF STANFORD'S TOTAL EXP ENSES STANFORD IS CURRENTLY DIRECTING CONSIDERABLE RESEARCH AND EDUCATION EFFORTS TO WARD ADDRESSING THE CHALLENGES CRUCIAL TO THE WORLD IN PARTICULAR, IT IS SEEKING SOLUTIONS TO SOME OF THE MOST CHALLENGING PROBLEMS IN HUMAN HEALTH, INTERNATIONAL PEACE AND SECURITY, A ND THE ENVIRONMENT AND ACCESSIBLE TO THE MOST TALENTED STUDENTS, REGARDLESS OF TH
	UNIV ERSITY HAS CONTINUED TO ENHANCE ITS FINANCIAL AID PROGRAMS FOR BOTH ITS UNDERGRADUATE AND GRADUATE STUDENTS CURRENTLY, FAMILIES WITH TYPICAL ASSETS FROM THE US WITH INCOMES BELOW \$125,000 PAY NO TUITION, AND THOSE WITH INCOMES BELOW \$65,000 PAY NO TUITION, ROOM OR BO ARD IN FY16, APPROXIMATELY HALF OF UNDERGRADUATES WERE AWARDED
	NEED-BASED FINANCIAL AID F ROM STANFORD GRADUATE STUDENT FINANCIAL AID AND OTHER

SUPPORT IS AWARDED BASED ON ACADEMI C MERIT AND THE AVAILABILITY O

Supplemental Information

Return Reference	Explanation
SCHEDULE D, PART V, LINE 4	F AID IN THE FACE OF DIMINISHING FEDERAL SUPPORT, STANFORD HAS ASSUMED MORE OF THE FINANC IAL WEIGHT OF SUPPORTING ITS GRADUATE STUDENTS IN FY16, APPROXIMATELY 82% OF GRADUATE STU DENTS RECEIVED FINANCIAL SUPPORT THE KNIGHT-HENNESSY SCHOLARS PROGRAM WILL BE AN ADDITION AL SOURCE OF GRADUATE STUDENT SUPPORT WHEN ITS FIRST COHORT BEGINS THEIR STUDIES IN FALL 2 018 THE PROGRAM PROVIDES FULL FUNDING FOR THREE YEARS TO ENABLE GRADUATE STUDENTS TO PURS UE ADVANCED DEGREES AND DEVELOP THE CAPACITY TO LEAD AND BRING ABOUT POSITIVE CHANGES IN THE WORLD THE UNIVERSITY IS ALSO MINDFUL OF STUDENT DEBT, AND IT DOES NOT EXPECT STUDENTS TO BORROW TO MEET THEIR NEED OVER, 75 PERCENT OF STANFORD UNDERGRADUATES GRADUATE WITH NO DEBT FOR THOSE WHO BORROW, MEDIAN DEBT IN 2015 WAS \$16,417 FOR THE YEAR ENDED AUGUST 31,2016, ENDOWMENT PAYOUT SUPPORT INCLUDED THE FOLLOWING BROAD FUNCTIONS OF THE UNIVERSITY INSTRUCTION AND RESEARCH \$316,069,993

STUDENT FINANCIAL AID \$257,975,598 LIBRARIES \$20,416 ,450

**Supplemental Information** 

Supplemental Information						
Return Reference	Explanation					
PART X, LINE 2	ASC 740 LIABILITY - IN ACCORDANCE WITH THE GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, MANAGEMENT REGULARLY EVALUATES ITS TAX POSITIONS AND DOES NOT BELIEVE THE UNIVERSITY HAS ANY UNCERTAIN TAX POSITIONS THAT REQUIRE DISCLOSURE OR ADJUSTMENT TO THE FINANCIAL STATEMENTS					

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493195004487

2015

Open to Public Inspection

# SCHEDULE E (Form 990 or Schools

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

990-EZ)

Name of the organization **Employer identification number** THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY 94-1156365 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Yes 1 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Νo Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? Yes 4a b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? Yes **d** Copies of all material used by the organization or on its behalf to solicit contributions? Yes If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Νo b Admissions policies? 5b Νo c Employment of faculty or administrative staff? **5**c Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? Νo 5e f Use of facilities? 5f Νo g Athletic programs? Νo 5g h Other extracurricular activities? 5h Νo If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a b Has the organization's right to such aid ever been revoked or suspended? 6b Νo If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

Page 2

Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions)

Return Reference Explanation STANFORD MEETS THE CRITERIA OF SECTION 4 03 2(B) OF REV PROC 75-

50 THROUGH ADMISSION AND FINANCIAL AID OFFICES OUTREACH PROGRAMS WHICH PUBLICIZE STANFORD UNIVERSITY'S A CADEMIC OPPORTUNITIES AT SECONDARY AND POST-SECONDARY SCHOOLS

SCHEDULE E, LINE 3

THROUGHOUT THE UNITED STATES

VARIOUS FEDERAL AGENCIES

SCHEDULE E. LINE 6A

STANFORD UNIVERSITY RECEIVED RESEARCH AND INSTRUCTIONAL

GRANTS AND CONTRACTS. FELLOWSHIP AND STUDENT AID AWARDS.

LIBRARY GRANTS. AND CONSTRUCTION GRANTS, AND CONTRACTS FROM

Schedule E (Form 990 or 990-EZ) (2015)

Schedule E (Form 990 or 990EZ) (2015)

efile GRAPHIC print -	DO NOT PROCES	S As Filed Da	ita -	DLN:	93493195004487
SCHEDULE F (Form 990)		Of Activities (	ed States	OMB No 1545-0047	
			14b, 15, or 16.		2015
Department of the Treasury Internal Revenue Service	▶ Information about Sc		to Form 990. and its instructions is at <i>w</i>	ww.irs.gov/form990.	Open to Public Inspection
Name of the organization				Employer ident	ification number
THE BOARD OF TRUSTEES JUNIOR UNIVERSITY	OF THE LELAND ST	ANFORD		94-1156365	
	ormation on Acti	vities Outside t	he United States.	94-1150303	
			orm 990, Part IV, line	14b.	
1 For grantmakers. D	oes the organization	on maintain record	ds to substantiate the	amount of its grants	
			nts or assistance, and	the selection criteria	
used to award the g	rants or assistance	?			✓ Yes No
assistance outside t	the United States		procedures for monitori		ts and other
- Activited per Region	(The following Fare 17	me b table can be a	Taphreacea ii adamienti spi	acc is necuca ,	
(a) Region	<b>(b)</b> Numbe offices in t region		(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data			,		
(2)					
(3)					
(4)					
(5)					
<b>3a</b> Sub-total		1	1		14,718,534
b Total from continuation to Part I	n sheets	12 473 12 474			12,067,988,766

Part II Grants and Other Assistance to Organizations or Entities Outside the United States
--

Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

L (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	<b>(d)</b> Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	( <b>g)</b> Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
( 1) See Add'l Data								
( 2)								
( 3)								
(4)								
( 5)								
( 6)								
(7)								
(8)								
(9)								
( 10)								
( 11)								
( 12)								
( 13)								
( 14)								
( 15)								
( 16)								
( 10)								

(14) (15) (16) (17) (18)

Schedule F (Form 990) 201	5						Page <b>3</b>
	l Other Assistance to be duplicated if addit			ed States. Complete	if the organization ar	inswered "Yes" to Form	990, Part IV, line 16.
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	( <b>d)</b> A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) STIPENDS	EUROPE	28	76,115	CHECK/EFT			
(2) SCHOLARSHIP	East Asia and the Pacific	14	156,885	CHECK/EFT			
( 3)					Ţ		
(4)							
(5)							
(6)				1			
(7)				1			
(8)				1			
(9)							
( 10)							
(11)		_		†	<b>†</b>		

( 5)				
( 6)				
(7)				
(8)				
(9)				
( 10)				
(11)				
( 12)				
( 13)				

## Part V

#### **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference	Explanation
PART I LINE 2	PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS OUTSIDE THE UNITED STATES PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS OUTSIDE OF THE UNITED STATES (US) ARE PRINCIPALLY GOVERNED BY THE PURPOSE FOR WHICH THE FUNDS WERE GRANTED FOR THE VAST MAJORITY OF ENROLLED STUDENTS, FINANCIAL AID AMOUNTS, SUCH AS GRANTS, STIPENDS, FELLOWSHIPS AND SCHOLARSHIPS TO US PERSONS FOR STUDY ABROAD ARE PAID BY DIRECT DEPOSIT TO STUDENTS (PARTICULARLY DOCTORAL STUDENTS) MIGHT BE TRAVELING, OR "LIVING", OUTSIDE OF THE US DURING THE COURSE OF THEIR ACADEMIC WORK, OR EVEN FOR PERSONAL PURPOSES STANFORD REQUIRES THAT STUDENTS (PARTICULARLY DOCTORAL STUDENTS) MIGHT BE TRAVELING, OR "LIVING", OUTSIDE OF THE US DURING THE COURSE OF THEIR ACADEMIC WORK, OR EVEN FOR PERSONAL PURPOSES STANFORD REQUIRES THAT STUDENTS WHO ARE RECEIVING FINANCIAL AID MAINTAIN THEIR REGISTRATION STATUS, AND BE ENROLLED FOR ACADEMIC CREDIT IN UNIVERSITY-APPROVED PROGRAMS THE UNIVERSITY DOES NOT BROADLY CONSIDER FINANCIAL AID DISBURSEMENTS IN THE US TO ENROLLED STUDENTS AS "GRANTS TO FOREIGN INDIVIDUAL STHEREFORE, DOES NOT TRACK PAYMENTS IN THAT MANNER ACCORDINGLY, THOSE GRANTS PAID OUTSIDE OF THE US, OR SUBAWARD GRANTS FOR USE OUTSIDE THE US FOR PROGRAMS WHICH HAVE A READILY IDENTIFIABLE FOREIGN COMPONENT THAT IS SEPARATELY TRACKED ARE REPORTED ON SCHEDULE F PROCEDURES FOR MONITORING SUB-AWARDS (DISCUSSED FURTHER BELOW UNDER GRANTMAKING) INCLUDES AN INITIAL RISK ASSESSMENT OF THE RECIPIENT TOGETHER WITH AN AUDIT/FINANCIALS REVIEW THIS ASSESSMENT DETERMINES THE SCOPE OF A GREEMENT TERMS TO ENSURE SAFE-HANDLING OF THE AWARD IN ACCORDANCE WITH FEDERAL OMB UNIFORM GUIDANCE, THE SUB-RECIPIENT TOGETHER WITH AN AUDIT/FINANCIAL STATUS THIS INFORMATION IS COLLECTED AND REVIEWED BY SPONSORED RESEARCH SPECIALISTS INVOICES SUBHINATED TO THE UNIVERSITY BY THE SUB-RECIPIENT ARE REVIEWED TO ENSURE THAT CHARGED EXPENSES MEET BOTH INTERNAL ACCOUNTING POLICIES, AS WELL AS FEDERAL STANDARDS AWARDS ARE MONITORED ON AN ONGOING BASIS BY MEETING, REPORT OR COMMUNICATION, BY BOTH THE

PART I DETAILS FOR EACH TYPE OF ACTIVITY CONDUCTED IN EACH REGION AND THE METHOD USED TO ACCOUNT FOR
EXPENDITURES ON PART I, COLUMN (F) AS A LEADING RESEARCH INSTITUTION, STARFORD UNIVERSITY CONDUCTS ACTIVITIES WORLDWIDE IN PURSUIT OF ITS ACADEMIC MISSION OF BUILD ATTOM, RESEAR CH AND PATIENT CARE ITS STUDENTS, FACULTY AND ALUMN COMMUNITIES ARE SIML ARLY INTERNATION, RESEAR CH AND PATIENT CARE ITS COLLABORATE IN AN INTERDEPADENT WORLD TO UNDERSTAND AND SOL VE GLOBAL CHALLENGES THE UNIVERSITY HA REPORTED ON SCHEDLLE FEXTENDITURES SELECTION ON DIRECTAND AND SOL. VE GLOBAL CHALLENGES THE UNIVERSITY HA REPORTED ON SCHEDLLE FEXTENDITURES SELECTION OF THE CONTROL OF THE CHAPTER OF SELECTION OF TRACHER AND SELECTION OF THE CHAPTER OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CONTROL OF THE CHAPTER OF THE CONTROL OF

Return Reference	Explanation
PARTI LINE	12 OF FINANCIAL AID DISBURSED TO ALL STANFORD STUDENTS APPROXIMATELY 65% OF THIS AID TOOK THE FORM OF TRANSFERS FROM INTERNAL UNIVERSITY FUNDS TO OFFSET TUITION AND OTHER UNIVERSITY CHARGES THAT WOULD
5	OTHERWISE HAVE BEEN RECEIVED BY THE UNIVERSITY THE BALANCE OF \$144, 127,218 REPRESENTS DISBURSEMENTS,
	PRIMARILY TO GRADUATE STUDENTS, FOR STIPENDS, FELLOWSHIPS AND OTHER STUDENT AID IN SUPPORT OF A CADEMIC
	EFFORT GRANTS TO ORGANIZATIONS ARE PRIMARILY IN THE FORM OF RESEARCH SUB-AWARDS SUB-AWARDS ARE
	PAYMENTS TO THIRD PARTY RECIPIENTS F OR PERFORMING A PORTION OF A STANFORD RESEARCH PROGRAM, MOST
	OFTEN A SPONSORED-RESEARCH PROJECT MANY SUB-AWARDS ARE AGREEMENTS FOR CONTRACTUALLY DEFINED
	DELIVERABLES, USUALLY REQUIRING HIGHLY SPECIFIC EXPERTISE AS SUCH THEY COULD BE DESCRIBED AS RESEARCH
	CONTRACTS HO WEVER, CERTAIN SUB-AWARDS MIGHT ALSO BE CATEGORIZED AS GRANTS, DEPENDING ON THE NATURE OF THE ORIGINATING PRIME FUNDING SOURCE. SINCE THE TERMS AND CONDITIONS OF THE ORIGINATING FUNDING SOURCE
	GENERALLY FLOW THROUGH TO THE SUB-AWARD ACCORDINGLY, GRANT-FUNDED SUB-AWARDS ARE REPORTED IN PART
	II CONTRACT-FUNDED SUB-AWARDS TO FOREIGN RECIPIENTS ARE REPORTED IN PART I. LINE 3 AS PROGRAM SERVICES -
	RESEARCH GRANTS REPORTED ON SCHEDULE FARE SOURCED FROM THE ACCOUNTING SYSTEM IT IS CURRENTLY NOT
	POSSIBLE TO REPORT EXHAUSTIVELY ALL GRANTS TO FOREIGN INDIVIDUALS OR ORGANIZATIONS OR TO DOMESTIC
	INDIVIDUALS OR ORGANIZATIONS WITH DESIGNTED FOREIGN BENEFICIARIES SEE BELOW FOR FURTHER EXPLANATION OF
	THE METHOD USED TO A CCOUNT FOR GRANTS ON PART II AND III 4 FUNDRAISING FUNDRAISING INCLUDES EXPENSES
	DIRECTLY INCURRED IN THE REGION FOR FUNDRAISING ACTIVITIES

Return Reference	Explanation
PART II METHOD USED	SUB-AWARDS ARE SEPARATELY TRACKED IN THE ACCOUNTING SYSTEM WITH THE IDENTIFICATION OF THE
TO ACCOUNT FOR	FUNDING SOURCE OF THE SUB AWARD (I.E. GRANT VS. CONTRACT) SEPARATELY TRACKED IN THE
GRANTS TO	UNIVERSITY'S SPONSORED RESEARCH SYSTEM INCLUDED IN PART II ARE DIRECT GRANTS AND OTHER
ORGANIZATIONS	ASSISTANCE TO ORGANIZATIONS OUTSIDE THE US THE UNIVERSITY DOES NOT TRACK WHETHER GRANTS TO
	ORGANIZATIONS WITHIN THE US ARE MADE FOR THE PURPOSE OF PROVIDING GRANTS TO FOREIGN
	ORGANIZATIONS SUB-AWARDS ARE SUBJECT TO THE MONITORING PROCEDURES DISCUSSED IN PART V WITH
	RESPECT TO PART I, LINE 2 REGARDLESS OF WHETHER THE RECIPIENT WILL FURTHER SUB-AWARD FUNDS IN
	ORDER TO ACCOMPLISH THE PURPOSES OF THE AWARD

Return Reference	Explanation
PART III METHOD	PAYMENTS TO INDIVIDUALS OUTSIDE OF THE UNITED STATES ARE TRACKED IN THE PAYABLES SUB-LEDGER OF
USED TO ACCOUNT	THE ACCOUNTING SYSTEM GRANT DISBURSEMENTS TO STUDENTS AND FACULTY ARE TRACKED AT A
FOR GRANTS TO	SUMMARY LEVEL IN THE ACCOUNTING SYSTEM THE AWARDING AND MONITORING OF INDIVIDUAL GRANT FUNDS
INDIVIDUALS	IS A DECENTRALIZED A CADEMIC PROGRAM LEVEL RESPONSIBILITY. THE NUMBER OF RECIPIENTS REPORTED IN
	PART III REFLECT ACTUAL RECIPIENTS OF THOSE PROGRAMS, OR OTHER IDENTIFIED STUDENT RECIPIENTS

### **Additional Data**

Software ID: Software Version:

EIN: 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Central America and the Caribbean			PROGRAM SERVICES	TRAVEL STUDY	2,869
EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	TRAVEL STUDY	124,820
EUROPE			PROGRAM SERVICES	TRAVEL STUDY	143,648

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services, (s) in region grants to recipients located in the region) MIDDLE FAST AND PROGRAM SERVICES TRAVEL STUDY 342 NORTH AFRICA NORTH AMERICA PROGRAM SERVICES 1.105 ITRAVEL STUDY SOUTH AMERICA PROGRAM SERVICES ITRAVEL STUDY 177,066

(a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services. (s) in region grants to recipients located in the region) SOUTH ASIA PROGRAM SERVICES TRAVEL STUDY 8,996 SUB-SAHARAN AFRICA PROGRAM SERVICES TRAVEL STUDY 58.471

ISTUDY TOURS

1,224,029

Form 990 Schedule F Part I - Activities Outside The United States

CENTRAL AMERICA AND

THE CARIBBEAN

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities (e) If activity listed in (f) Total expenditures offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services, grants to recipients (s) in region located in the region) EAST ASIA AND THE PROGRAM SERVICES ISTUDY TOURS 2,768,470 PACIFIC FUROPE PROGRAM SERVICES ISTUDY TOURS 6.760.612 MIDDLE FAST AND PROGRAM SERVICES ISTUDY TOURS 734,285

NORTH AFRICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i e , fundraising, service, describe agents in region specific type of service region program services, (s) in region grants to recipients located in the region) NORTH AMERICA PROGRAM SERVICES ISTUDY TOURS 250,279 PROGRAM SERVICES ISTUDY TOURS 579.613 RUSSIA AND **NEIGHBORING STATES** SOUTH AMERICA PROGRAM SERVICES ISTUDY TOURS 926,763

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services. (s) in region grants to recipients located in the region) SOUTH ASIA PROGRAM SERVICES ISTUDY TOURS 775,469 SUB-SAHARAN AFRICA PROGRAM SERVICES ISTUDY TOURS 181.697 CENTRAL AMERICA AND PROGRAM SERVICES ISTUDY ABROAD 18,430

THE CARIBBEAN

(a) Region (b) Number of (c) Number of (d) Activities (e) If activity listed in (f) Total expenditures offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services, (s) in region grants to recipients located in the region) EAST ASIA AND THE PROGRAM SERVICES ISTUDY ABROAD 2,220,619 PACIFIC FUROPE PROGRAM SERVICES ISTUDY ABROAD 8.642.921

ISTUDY ABROAD

92,724

Form 990 Schedule F Part I - Activities Outside The United States

MIDDLE FAST AND

NORTH AFRICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i e , fundraising, service, describe agents in region specific type of service region program services, (s) in region grants to recipients located in the region) NORTH AMERICA PROGRAM SERVICES ISTUDY ABROAD 145,750 PROGRAM SERVICES ISTUDY ABROAD 18,346 RUSSIA AND **NEIGHBORING STATES** 

ISTUDY ABROAD

1,217,283

SOUTH AMERICA

(a) Region (c) Number of (e) If activity listed in (f) Total expenditures (b) Number of (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services. grants to recipients (s) in region located in the region) SOUTH ASIA PROGRAM SERVICES ISTUDY ABROAD 19,373 SUB-SAHARAN AFRICA PROGRAM SERVICES ISTUDY ABROAD 1.404.602

SLAC

21.741

Form 990 Schedule F Part I - Activities Outside The United States

CENTRAL AMERICA AND

THE CARIBBEAN

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services, (s) in region grants to recipients located in the region) **FAST ASIA AND THE** PROGRAM SERVICES SLAC 379,188 PACIFIC FUROPE PROGRAM SERVICES 2.218.608 ISLAC NORTH AMERICA PROGRAM SERVICES SLAC 85,001

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities (e) If activity listed in (f) Total expenditures offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe region agents in specific type of service region program services, grants to recipients (s) in region located in the region) SOUTH AMERICA PROGRAM SERVICES SLAC 12,361 SOUTH ASIA PROGRAM SERVICES SLAC 4.259 ANTARCTICA PROGRAM SERVICES RESEARCH 2.541

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities (e) If activity listed in (f) Total expenditures offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services, grants to recipients (s) in region located in the region) CENTRAL AMERICA AND PROGRAM SERVICES IRESEARCH 368,067 THE CARIBBEAN **FAST ASIA AND THE** PROGRAM SERVICES RESEARCH 3.356.949 PACIFIC FUROPE PROGRAM SERVICES RESEARCH 6,656,640

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities (e) If activity listed in (f) Total expenditures offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, agents in service, describe region specific type of service region program services. (s) in region grants to recipients located in the region) MIDDLE FAST AND NORTH PROGRAM SERVICES RESEARCH 186,557 AFRICA NORTH AMERICA PROGRAM SERVICES RESEARCH 922,039

**IRESEARCH** 

114,962

RUSSIA AND

**NEIGHBORING STATES** 

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities (e) If activity listed in (f) Total expenditures offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe region agents in specific type of service region program services, grants to recipients (s) in region located in the region) SOUTH AMERICA PROGRAM SERVICES IRESEARCH 524,980 SOUTH ASIA PROGRAM SERVICES RESEARCH 815.614 SUB-SAHARAN AFRICA PROGRAM SERVICES RESEARCH 533.522

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (c) Number of (b) Number of (d) Activities (e) If activity listed in (f) Total expenditures offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services, grants to recipients (s) in region located in the region) CENTRAL AMERICA AND PROGRAM SERVICES FORFIGN TRAVEL 111,822 THE CARIBBEAN **FAST ASIA AND THE** PROGRAM SERVICES FOREIGN TRAVEL 1.993.582 PACIFIC

FORFIGN TRAVEL

4,717,787

FUROPE

(a) Region (b) Number of (c) Number of (d) Activities (e) If activity listed in (f) Total expenditures offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, agents in service, describe region specific type of service region program services, (s) in region grants to recipients located in the region) MIDDLE FAST AND NORTH PROGRAM SERVICES FOREIGN TRAVEL 268,163 AFRICA

PROGRAM SERVICES

FORFIGN TRAVEL

FOREIGN TRAVEL

736,180

38,551

Form 990 Schedule F Part I - Activities Outside The United States

NORTH AMERICA

**NEIGHBORING STATES** 

RUSSIA AND

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities (e) If activity listed in (f) Total expenditures conducted in region (by offices in the employees or (d) is a program for region agents in type) (i.e., fundraising, service, describe region specific type of service region program services, grants to recipients (s) in region located in the region) SOUTH AMERICA PROGRAM SERVICES FORFIGN TRAVEL 437,192 SOUTH ASIA PROGRAM SERVICES FOREIGN TRAVEL 315.161 SUB-SAHARAN AFRICA 2 PROGRAM SERVICES FOREIGN TRAVEL 221.020

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services, grants to recipients (s) in region located in the region) EAST ASIA AND THE PROGRAM SERVICES FOREIGN CENTER 3,351,971 PACIFIC CENTRAL AMERICA AND PROGRAM SERVICES **IEDUCATION** 201.407 THE CARIBBEAN

PROGRAM SERVICES

**IEDUCATION** 

2,460,396

**FAST ASIA AND THE** 

PACIFIC

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services. (s) in region grants to recipients located in the region) FUROPE PROGRAM SERVICES **IEDUCATION** 2,573,609 MIDDLE FAST AND PROGRAM SERVICES **IEDUCATION** 1.146.993 NORTH AFRICA NORTH AMERICA PROGRAM SERVICES **IEDUCATION** 656,539

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services, grants to recipients (s) in region located in the region) RUSSIA AND PROGRAM SERVICES IEDUCATION. 83,922 NEIGHBORING STATES SOUTH AMERICA PROGRAM SERVICES IEDUCATION. 1.107.469 PROGRAM SERVICES **IEDUCATION** 776,669 SOUTH ASIA

(a) Region (c) Number of (e) If activity listed in (f) Total expenditures (b) Number of (d) Activities offices in the employees or conducted in region (by (d) is a program service, for region type) (i e , fundraising, describe specific type of agents in region service(s) in region region program services, grants to recipients located in the region) SUB-SAHARAN AFRICA 14 PROGRAM SERVICES IEDUCATION. 5,525,208 CENTRAL AMERICA AND PROGRAM SERVICES ICONFERENCES AND 18.996

1 PROGRAM SERVICES

ISEMINA

SEMINA

ICONFERENCES AND

622,058

Form 990 Schedule F Part I - Activities Outside The United States

THE CARIBBEAN

FAST ASIA AND THE

PACIFIC

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program service, for region type) (i.e., fundraising, describe specific type of agents in region service(s) in region region program services, grants to recipients located in the region) FUROPE PROGRAM SERVICES ICONFERENCES AND 1,286,527 ISEMINA MIDDLE FAST AND PROGRAM SERVICES ICONFERENCES AND 78.570 NORTH AFRICA SEMINA NORTH AMERICA PROGRAM SERVICES CONFERENCES AND 276,811

SEMINA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program service, for region type) (i.e., fundraising, describe specific type of agents in region service(s) in region region program services. grants to recipients located in the region) RUSSIA AND PROGRAM SERVICES CONFERENCES AND 8,395 NEIGHBORING STATES SEMINA SOUTH AMERICA PROGRAM SERVICES CONFERENCES AND 148.623 SEMINA SOUTH ASIA PROGRAM SERVICES CONFERENCES AND 100,050

SEMINA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities (e) If activity listed in (f) Total expenditures offices in the employees or conducted in region (by (d) is a program service, for region type) (i.e., fundraising, describe specific type of agents in region service(s) in region region program services, grants to recipients located in the region) SUB-SAHARAN AFRICA PROGRAM SERVICES CONFERENCES AND 25,984 ISEMINA CENTRAL AMERICA AND INVESTMENTS 9.653.379.283 THE CARIBBEAN **FAST ASIA AND THE** INVESTMENTS 590,942,569

PACIFIC

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (f) Total expenditures offices in the employees or in region (by type) (i.e., (d) is a program for region fundraising, program service, describe agents in region specific type of service region services, grants to recipients located in the (s) in region region) FUROPE INVESTMENTS 708,684,707 MIDDLE FAST AND INVESTMENTS 15.881.924 NORTH AFRICA

INVESTMENTS

414,445,481

NORTH AMERICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (f) Total expenditures offices in the employees or in region (by type) (i.e., (d) is a program for region agents in fundraising, program service, describe region specific type of service services, grants to region recipients located in the (s) in region region) SOUTH AMERICA INVESTMENTS 214,881,652 SOUTH ASIA INVESTMENTS 196.507

INVESTMENTS

393,490,726

SUB-SAHARAN AFRICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services, (s) in region grants to recipients located in the region) CENTRAL AMERICA AND INVESTMENT FEES 7,439,438 THE CARIBBEAN NORTH AMERICA INVESTMENT FEES 578,325 SUB-SAHARAN AFRICA INVESTMENT FEES 2,313,161

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (f) Total expenditures offices in the employees or in region (by type) (i.e., (d) is a program for region fundraising, program service, describe agents in region specific type of service region services, grants to recipients located in the (s) in region region) EAST ASIA AND THE IGRANTMAKING 156,885 PACIFIC EAST ASIA AND THE GRANTMAKING 834,860 PACIFIC FUROPE GRANTMAKING 2,240,730

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (f) Total expenditures offices in the employees or in region (by type) (i.e., (d) is a program for region fundraising, program service, describe agents in region specific type of service region services, grants to recipients located in the (s) in region region) MIDDLE FAST AND GRANTMAKING 171,740 NORTH AFRICA NORTH AMERICA IGRANTMAKING 1.178.498

GRANTMAKING

30,649

SOUTH AMERICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (f) Total expenditures offices in the employees or in region (by type) (i.e., (d) is a program for region agents in fundraising, program service, describe region services, grants to specific type of service region recipients located in the (s) in region region) SOUTH ASIA IGRANTMAKING. 835,189 SUB-SAHARAN AFRICA IGRANTMAKING 529.201

IGRANTMAKING.

76.115

FUROPE

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (f) Total expenditures offices in the employees or in region (by type) (i.e., (d) is a program for region fundraising, program service, describe agents in region specific type of service region services, grants to recipients located in the (s) in region region) FAST ASIA AND THE **IFUNDRAISING** 129,262 PACIFIC FUROPE FUNDRAISING 285,734 MIDDLE FAST AND FUNDRAISING 3.0

NORTH AFRICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (f) Total expenditures offices in the employees or in region (by type) (i.e., (d) is a program for region agents in fundraising, program service, describe region services, grants to specific type of service region recipients located in the (s) in region region) NORTH AMERICA FUNDRAISING 94 SOUTH AMERICA FUNDRAISING 1.331

FUNDRAISING

5.736

SOUTH ASIA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (f) Total expenditures offices in the employees or ın region (by type) (i.e., (d) is a program for region agents in fundraising, program service, describe region specific type of service region services, grants to recipients located in the (s) in region region) FUNDRAISING 6,207 SUB-SAHARAN AFRICA

(b) IRS code (i) Method of (a) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (c) Region (d) Purpose of grant non-cash cash and EIN(ıf cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other) SOUTH ASIA RESEARCH SUB -527,142 CHECK/WIRE la wards

54,657 CHECK/WIRE

		RESEARCH SUB - AWARDS	28,782	CHECK/WIRE		
						<b>└</b>
	FUROPE	RESEARCH SUB -	106 242	CHECK/WIRE		ſ

Form 990 Schedule F Part II - Grants or Entities Outside The United States

**EUROPE** 

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(b) IRS code (I) Method of (g) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (c) Region (d) Purpose of grant cash non-cash and EIN(if cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other) ISOUTH ASIA RESEARCH SUB -6.807 CHECK/WIRE la wards

	NORTH AMERICA	RESEARCH SUB - AWARDS	19,720	CHECK/WIRE		
	SUB-SAHARAN	RESEARCH SUB -	6 751	CHECK/WIRE		

Form 990 Schedule F Part II - Grants or Entities Outside The United States

		AWARDS				1
	SUB-SAHARAN	RESEARCH SUB -	6,751	CHECK/WIRE		
	A EDICA	I A WA D D S				i

		RESEARCH SUB -	6,751	CHECK/WIRE		
	AFRICA	AWARDS				

	AFRICA	AWARDS				
	SUB-SAHARAN	RESEARCH SUB -	6,751	CHECK/WIRE		

	SUB-SAHARAN	RESEARCH SUB -	15,300	CHECK/WIRE		
	AFRICA	A WARDS				

	AIRICA	AWARDS				
	SUB-SAHARAN	RESEARCH SUB -	15,300	CHECK/WIRE		
	AFRICA	AWARDS				

(b) IRS code (I) Method of (g) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (c) Region (d) Purpose of grant non-cash cash and EIN(if cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other) **IEUROPE** RESEARCH SUB -148.153 CHECK/WIRE la wards

	SUB-SAHARAN AFRICA	RESEARCH SUB - AWARDS	266,721	CHECK/WIRE		
	SOUTH ASIA	RESEARCH SUB -	260 297	CHECK/WIRE		

Form 990 Schedule F Part II - Grants or Entities Outside The United States

AWARDS

		AWARDS				
	SOUTH ASIA	RESEARCH SUB -	260,297	CHECK/WIRE		

		AWARDS				
	SOUTH ASIA	RESEARCH SUB -	34,428	CHECK/WIRE		

(b) IRS code (i) Method of (g) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (c) Region (d) Purpose of grant cash non-cash and EIN(ıf cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other) **IEUROPE** RESEARCH SUB -223.451 CHECK/WIRE la wards

	EAST ASIA AND THE PACIFIC	RESEARCH SUB - AWARDS	27,500	CHECK/WIRE		
	ELIBORE	DECEADOR CHB	162.060	CHECKIMIDE		

	ACIFIC AWAI	RDS	27,300
EURO	PE RESE AWAI		62,060

RESEARCH SUB -

la wa RDS

SOUTH ASIA

Form 990 Schedule F Part II - Grants or Entities Outside The United States

	RESEARCH SUB - AWARDS	27,500	CHECK/WIRE		
EUROPE	RESEARCH SUB -	162,060	CHECK/WIRE		

6,516 CHECK/WIRE

(b) IRS code (I) Method of (g) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (c) Region (d) Purpose of grant | non-cash cash and EIN(if cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other) NORTH AMERICA RESEARCH SUB -201,012 CHECK/WIRE la wards

	EUROPE	RESEARCH SUB -	56,789	CHECK/WIRE		l
		AWARDS				
	EUROPE	DESEADOH SUB -	149 804	CHECK/WIRE		

Form 990 Schedule F Part II - Grants or Entities Outside The United States

AFRICA

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		AWARDS				
	EUROPE	RESEARCH SUB -	149,804	CHECK/WIRE		
		AWARDS				

	EUROPE	RESEARCH SUB -	149,804	CHECK/WIRE		
		AWARDS				

		A WARDS	145,004	CHECK/WIKE		
	SUB-SAHARAN	RESEARCH SUB -	117,763	CHECK/WIRE		

(b) IRS code (I) Method of (g) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (d) Purpose of grant (c) Region non-cash cash and EIN(if cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other) LEAST ASIA AND RESEARCH SUB -102,000 CHECK/WIRE THE PACIFIC IA WA RDS NORTH AMERICA RESEARCH SUB -66.863 CHECK/WIRE la wards

148,998 CHECK/WIRE

95,833 CHECK/WIRE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

NORTH AMERICA

FUROPE

RESEARCH SUB -

RESEARCH SUB -

la wa RDS

AWARDS

(b) IRS code (I) Method of (g) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (d) Purpose of grant (c) Region non-cash cash and EIN(if cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other) LEAST ASIA AND RESEARCH SUB -67.056 CHECK/WIRE THE PACIFIC IA WA RDS

27,925 CHECK/WIRE

	NORTH AMERICA	RESEARCH SUB - AWARDS	253,323	CHECK/WIRE		
	SUB-SAHARAN	RESEARCH SUB -	84 866	CHECK/WIRE		ĺ

Form 990 Schedule F Part II - Grants or Entities Outside The United States

AWARDS

AWARDS

RESEARCH SUB -

**AFRICA** 

FUROPE

(b) IRS code (I) Method of (g) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (d) Purpose of grant | (c) Region non-cash cash and EIN(if cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other) **IEUROPE** RESEARCH SUB -64.792 CHECK/WIRE AWARDS

68,048 CHECK/WIRE

	MIDDLE EAST AND	RESEARCH SUB -	74,910	CHECK/WIRE		
	NORTH AFRICA	AWARDS				
	NORTH AMERICA	RESEARCH SUB -	100.000	CHECK/WIRE		

Form 990 Schedule F Part II - Grants or Entities Outside The United States

MIDDLE EAST AND

NORTH AFRICA

AWARDS

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(b) IRS code (I) Method of (g) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (d) Purpose of grant | (c) Region non-cash cash and EIN(if cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other) SOUTH AMERICA RESEARCH SUB -30.649 CHECK/WIRE la wards

153,656 CHECK/WIRE

	EUROPE	RESEARCH SUB - AWARDS	249,838	CHECK/WIRE		
	EUROPE	RESEARCH SUB -	6,700	CHECK/WIRE		

Form 990 Schedule F Part II - Grants or Entities Outside The United States

NORTH AMERICA

AWARDS

AWARDS

(b) IRS code (I) Method of (g) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (d) Purpose of grant (c) Region non-cash cash and EIN(if cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other) **IEUROPE** RESEARCH SUB -64.992 CHECK/WIRE AWARDS

14,653 CHECK/WIRE

	NORTH AMERICA	RESEARCH SUB - AWARDS	24,905	CHECK/WIRE		
	EUROPE	RESEARCH SUB -	44,000	CHECK/WIRE		

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Form 990 Schedule F Part II - Grants or Entities Outside The United States

EAST ASIA AND

THE PACIFIC

AWARDS

la wa RDS

(b) IRS code (I) Method of (g) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (c) Region (d) Purpose of grant non-cash cash and EIN(if cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other) LEAST ASIA AND RESEARCH SUB -597.574 CHECK/WIRE THE PACIFIC IA WA RDS

165,187

CHECK/WIRE

	EUROPE	RESEARCH SUB - AWARDS	783,023	CHECK/WIRE		
	NORTH AMERICA	RESEARCH SUB - AWARDS	42,380	CHECK/WIRE		

Form 990 Schedule F Part II - Grants or Entities Outside The United States

NORTH AMERICA

RESEARCH SUB -

la wa RDS

(b) IRS code (I) Method of (a) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of section valuation (c) Region (d) Purpose of grant | non-cash cash and EIN(if cash grant cash disbursement (book, FMV, organization assistance assistance applicable) appraisal, other)

		RESEARCH SUB -	37,800	CHECK/WIRE		
	AFRICA	AWARDS				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

THE PACIFIC

IA WA RDS

EAST ASIA AND RESEARCH SUB -20,000 CHECK/WIRE **SCHEDULE G** 

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

## **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990

OMB No 1545-0047

DLN: 93493195004487

Open to Public

Inspection

Name of the organization THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY

**Employer identification number** 

94-1156365

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- Indicate whether the organization raised funds through any of the following activities. Check all that apply
- ✓ Mail solicitations
  - **▼** Solicitation of non-government grants
  - ▼ Internet and email solicitations ▼ Solicitation of government grants
- ▼ Phone solicitations **▼** Special fundraising events
- Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising ✓Yes No
- If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of Individual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or crol of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
-		Yes	No			
1 RUFFALO NOEL LEVITZ P O BOX 3018 CEDAR RAPIDS, IA 524061117	STDNT PHONE APPEAL	103	No	1,066,926	530,690	536,237
2 THE STELTER COMPANY 10435 NEW YORK AVENUE DES MOINES, IA 50322			No		38,395	
3 MRS JAYNE SHERRY MORDELL 301 OAKDALE AVENUE MILL VALLEY, CA 94941			No	1,264,336	36,600	1,227,736
4 GRIZZARD 3500 LENOX ROAD SUITE 1900 ATLANTA, GA 30303	SOLICITATN& DEVELOPMENT		No	50,536	8,125	42,411
5 THE PURSUANT GROUP 5151 BELT LINE ROAD SUITE 900 DALLAS, TX 75254	FUNDRAISING CONSULTANCY		No		217,270	
6						
7						
8						
9						
10						
Total	•	•	<b>&gt;</b>	2,381,798	831,080	1,806,384

3	List all states in which the organization is	registered or	licensed to	solicit	contributions	or has b	peen notified	t ıs	exempt from
	registration or licensing								

Part II Fundraising Events.

Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

	receipts greater than \$5,000.		, ,			
		(a)Event #1  UNDER ONE LUNCH (event type)	(b)Event #2  RODIN MOONLIGHT (event type)	(c)O ther events  2 (total number)	(d) Total events (add col (a) through col (c))	
Revenue	1 Gross receipts	1,283,736 1,264,335 19,401	226,103 219,203 6,900	256,764 204,569 52,195	1,766,603 1,688,107 78,496	
Direct Expenses	4 Cash prizes			2,026 8,102 34,553 26,559 47,171	2,026 34,221 362,818 59,949 231,630 690,644 -612,148	
Par	<b>t III Gaming.</b> Complete if the organization Form 990-EZ, line 6a.	<u> </u>	•			
Revenue	<b>1</b> Gross revenue	(a)Bıngo	(b)Pull tabs/Instant bingo/progressive bingo	(c)O ther gaming	(d) Total gaming (add col (a) through col (c))	
Direct Expenses	2 Cash prizes					
	6 Volunteer labor 7 Direct expense summary Add lines 2 8 Net gaming income summary Subtrace			Yes		
9 a b						
10a b	Were any of the organization's gaming lid		ided or terminated during	the tax year?	Yes No	

Sche	dule G (Form 990 or 990-EZ) 2	015		Page <b>3</b>					
11	Does the organization conduct	gaming activities with nonmem	bers?	Yes No					
12	Is the organization a grantor, b	peneficiary or trustee of a trust o	or a member of a partnership or other	entity					
	formed to administer charitable	e gamıng?		Yes No					
13	Indicate the percentage of gam	ning activity conducted in							
а	The organization's facility			13a %					
b	An outside facility			13b %					
14	Enter the name and address of	Enter the name and address of the person who prepares the organization's gaming/special events books and records							
	Name ▶								
	Address ►								
15a			hom the organization receives gami						
	revenue?			Yes No					
b	If "Yes," enter the amount of g	aming revenue received by the	organization 🕨 \$	and the					
	amount of gaming revenue retained by the third party ▶ \$								
c	If "Yes," enter name and addre	ess of the third party							
	N ame ▶								
	Address ▶								
16	Gaming manager information								
	Name ▶								
	Gaming manager compensation	n ▶ \$	<del></del>						
	Description of services provide	ed							
	Director/officer	Employee	☐ Independent contracto	r					
17	Mandatory distributions								
a Is the organization required under state law to make charitable distributions from the gaming proceeds to									
	retain the state gaming license	e?		□Yes □No					
b	Enter the amount of distributio	Enter the amount of distributions required under state law distributed to other exempt organizations or spent							
	ın the organization's own exempt activities during the tax year ▶ \$								
Par		10b, 15b, 15c, 16, and 17b,	anations required by Part I, line as applicable. Also complete th						
		(5555557.							

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493195004487 OMB No 1545-0047 Schedule I Grants and Other Assistance to Organizations, (Form 990) 2015 Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization Employer identification number THE BOARD OF TRUSTEES OF THE LELAND STANFORD 94-1156365 JUNIOR UNIVERSITY **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient Part II that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (c) IRC section (d) A mount of cash **(b)** EIN (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization if applicable grant cash valuation non-cash assistance or assistance or government (book, FMV, assistance appraisal, other) See Additional Data Table

Cat No 50055P

59

Schedule I (Form 990) 2015

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . .

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22
Part III can be duplicated if additional space is needed

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) FINANCIAL AID TO STUDENTS	13780	408,440,825			
Part IV Supplemental Informa					

## Return Reference

## Explanation

GRANTS AND ASSISTANCE

PART I, LINE 2 ONE OF THE UNIVERSITYS HIGHEST PRIORITIES IS TO REMAIN AFFORDABLE AND ACCESSIBLE TO THE MOST TALENTED STUDENTS, REGARDLESS OF THEIR FINANCIAL CIRCUMSTANCES THE UNIVERSITYS ADMISSION PROCESS FOR UNDERGRADUATE STUDENTS FROM THE UNITED STATES IS NEED-BLIND, WHICH MEANS THAT STUDENTS ARE ADMITTED IRRESPECTIVE OF THEIR ABILITY TO PAY, THE UNIVERSITY PROVIDES THE FINANCIAL AID NECESSARY TO MAKE STANFORD AFFORDABLE TO EVERY ADMITTED STUDENT FOR INTERNATIONAL STUDENTS, THE UNIVERSITY IS NEED-AWARE STANFORD ANALYZES THE NEED FOR AID AND AIMS TO MEET THE DETERMINED NEED SINCE 2000, THE UNIVERSITY HAS CONTINUED TO ENHANCE ITS FINANCIAL AID PROGRAMS FOR BOTH ITS UNDERGRADUATE AND GRADUATE STUDENTS. CURRENTLY, FAMILIES WITH TYPICAL ASSETS FROM THE U.S. WITH INCOMES BELOW \$125,000 PAY NO TUITION, AND THOSE WITH INCOMES BELOW \$65,000 PAY NO TUITION, ROOM OR BOARD IN FY16, APPROXIMATELY HALF OF UNDERGRADUATES WERE AWARDED NEED-BASED FINANCIAL AID FROM STANFORD. GRADUATE STUDENT FINANCIAL AID AND OTHER SUPPORT IS AWARDED BASED ON ACADEMIC MERIT AND THE AVAILABILITY OF AID IN THE FACE OF DIMINISHING FEDERAL SUPPORT. STANFORD HAS ASSUMED MORE OF THE FINANCIAL WEIGHT OF SUPPORTING ITS GRADUATE STUDENTS IN FY16, APPROXIMATELY 82% OF GRADUATE STUDENTS RECEIVED FINANCIAL SUPPORT THE KNIGHT-HENNESSY SCHOLARS PROGRAM WILL BE AN ADDITIONAL SOURCE OF GRADUATE STUDENT SUPPORT WHEN ITS FIRST COHORT BEGINS THEIR STUDIES IN FALL 2018 THE PROGRAM PROVIDES FULL FUNDING FOR THREE YEARS TO ENABLE GRADUATE STUDENTS TO PURSUE ADVANCED DEGREES AND DEVELOP THE CAPACITY TO LEAD AND BRING ABOUT POSITIVE CHANGES IN THE WORLD. THE UNIVERSITY IS ALSO MINDFUL OF STUDENT DEBT, AND IT DOES NOT EXPECT STUDENTS TO BORROW TO MEET THEIR NEED OVER 75 PERCENT OF STANFORD UNDERGRADUATES GRADUATE WITH NO DEBT FOR THOSE WHO BORROW, MEDIAN DEBT IN 2015 WAS \$16,417 THE TOTAL FINANCIAL AID INCLUDES \$269,613,294 IN MERIT AND NEED-BASED SCHOLARSHIPS AND FELLOWSHIPS AN ADDITIONAL \$144,127,248 REFLECTS AMOUNTS PAID FOR ADDITIONAL FINANCIAL SUPPORT TO STUDENTS, INCLUDING PAYMENTS FOR HEALTH INSURANCE, LIVING EXPENSES, AND SUPPORT OF POSTDOCTORAL FELLOWS THESE AMOUNTS INCLUDE  $\$233,\!001$  IN GRANTS TO INDIVIDUALS OUTSIDE THE UNITED STATES. GRANTS LISTED IN PART II ARE PRIMARILY GRANTS MADE FROM DONOR ADVISED FUNDS MANAGED BY STANFORD AND ARE BASED ON RECOMMENDATIONS BY DONORS OF THOSE FUNDS AND REVIEWED AND APPROVED BY SENIOR OFFICIALS IN THE OFFICE OF DEVELOPMENT. SUB-GRANTS STANFORD OCCASIONALLY RECEIVES GRANT SUPPORT THAT IS DISBURSED TO OTHER INDIVIDUALS OR ENTITIES PER THE TERMS OF THE AWARD. IN MOST CASES, PRIOR TO THE GRANT TO STANFORD, THE UNIVERSITY WILL PROVIDE THE GRANTING ENTITY WITH A LIST OF SUCH CONTEMPLATED RECIPIENTS GENERALLY, AS WORK ON THE GRANT PROGRESSES, CHANGES TO THESE RECIPIENTS MUST BE APPROVED BY THE GRANTING AGENCY DUE TO THESE REVIEW REQUIREMENTS OF THE GRANTING AGENCY, STANFORD DOES NOT REPORT SUCH PAYMENTS ON FORM 990, SCHEDULE I

## **Additional Data**

1660 L ST NW STE 1000 WASHINGTON, DC 20036

AMERICAN RED CROSS

2731 N FIRST STREET SAN JOSE, CA 95134

Software ID: Software Version:

501 (C)(3)

53-0196605

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant ıf applıcable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) ALAMEDA FLEMENTARY 93-6000830 STATE OF CA 37,749 PROGRAM DEVELOP SCHOOL 501 N DIXON PORTLAND, OR 97227 AMERICAN FEDERATION 52-2111508 501 (C)(3) 50,000 GENERAL SUPPORT FOR CHILDREN GROWTH FD

7,000

GENERAL SUPPORT

(a) Name and address of **(b)** EIN (d) A mount of cash (e) Amount of non- (f) Method of valuation (h) Purpose of grant (c) IRC section (g) Description of organization if applicable cash (book, FMV, appraisal, non-cash assistance or assistance grant or government assistance other) AMERICAN'S UNITED FOR 501 (C)(3) 15,000 53-0184647 GENERAL SUPPORT SEPARATION OF CHURCH AND STA 1901 L ST NW ST400 501 (C)(3) 10,000 GENERAL SUPPORT

50,000

GENERAL SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C)(3)

_ W	ASHINGTON, DC 20036		
	OPA FOUNDATION	20-8817225	
	1 AVIATION WAY		
FF	EDERICK,MD 21701		

04-2103545

BOSTON COLLEGE

140 COMMONWEALTH AVE CHESTNUT HILL, MA 02467

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) 05-0258809 501 (C)(3) 200,000 BROWN UNIVERSITY IGENERAL SUPPORT 110 ELM ST PROVIDENCE, RI 02903 RAL SUPPORT

CAL POLY 1 GRAD AVE BD192 SAN LUIS OBISPO,CA 93407	20-4927897	STATE OF CA	20,000		GENER
CARNEGIE ENDOWMENT	13-0552040	501 (C) (3)	25 000		FELLOV

CARNEGIE ENDOWMENT 201 (C)(2) 23,000 FOR INTL PEACE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WASHINGTON, DC 20036

FELLO WSHIPS 1779 MA AVE NW

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) CARPINTERIA CHILDRENS 95-6101195 STATE OF CA 50,000 GENERAL SUPPORT PROJECT 1400 LINDEN AVE CARPINTERIA, CA 93013 CHABAD JEWISH CENTER 85-0446049 501 (C)(3) 10,000 SUPPORT ANNUAL OF SANTA FE FUND 94-1688190 501 (C)(3) 20,000 GENERAL SUPPORT

OT SANTA IE
1505 GALISTEAO ST
SANTA FE,NM 87505
CHINESE CULTURE FDN OF
SAN FRANCISCO
750 KEARNY 3RD FL

SAN FRANCISCO, CA

94108

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) 94-3279613 501 (C)(3) 40.000 COLLEGE TRACK IGENERAL SUPPORT 111 BROADWAY STF 101

OAKLAND,CA 94607					
COMMUNITY FDN OF GREATER JOHNSTOWN	25-1637373	501 (C) (3)	198,225		GENER
116 MARKET ST SUITE 4					

501 (C)(3)

94-3255070

COMMUNITY INITIAVES

564A SANTA RITA AVE PALO ALTO, CA 94301

RAL SUPPORT JOHNSTOWN, PA 15901

25,000

IGENERAL SUPPORT

(a) Name and address of **(b)** EIN (c) IRC section (e) Amount of non- (f) Method of valuation (a) Description of (d) A mount of cash (h) Purpose of grant organization ıf applicable cash (book, FMV, appraisal, non-cash assistance or assistance arant or aovernment assistance other) 501 (C)(3) 420,000 CORNELL UNIVERSITY 15-0532082 GENERAL SUPPORT 130 E SENECA ST ITHACA, NY 14850 501 (C) (3) 45,000 56-0532129 GENERAL SUPPORT

GENERAL SUPPORT

DUKE UNIVERSITY PO BOX 90600 DURHAM, NC 27708

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

FARHANG FOUNDATION 26-1574533 501 (C)(3) 95,000

PO BOX 491571

LOS ANGELES, CA 90049

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable arant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) FIELD INSTITUTE OF TAOS 85-0442587 501 (C)(3) 100.000 GENERAL SUPPORT PO BOX 486 PPORT

ARROYO SECO,NM 87514					
FOOD BANK OF CENTRAL & EASTERN N CAROLINA 3808 TARHEEL DR	56-1283426	501 (C)(3)	1,000,000		GENERAL

501 (C)(3)

HEAD ROYCE SCHOOL

4315 LINCOLN AVE OAKLAND, CA 94602 94-1518656

FOOD BANK OF CENTRAL &	56-1283426	501 (C)(3)	1,000,000		GENERAL SUPP
EASTERN N CAROLINA					
3808 TARHEEL DR					
RALEIGH,NC 27609					

12,000

**IGENERAL SUPPORT** 

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable cash (book, FMV, appraisal, non-cash assistance or assistance grant or government assistance other) HILLEL AT STANFORD 501 (C)(3) 100,000 77-0492512 SUPPORT ANNUAL PO BOX 20526 FUND

SUPPORT ANNUAL

FUND

STANFORD,CA 94309					
HOWARD UNIVERSITY 2400 6THST NW590501 WASHINGTON, DC 20059	53-0204707	501 (C)(3)	75,000		GENERAL SUPPORT

25,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C)(3)

KEYS SCHOOL

2890 MIDDLEFIELD RD

PALO ALTO, CA 94306

94-2240127

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) LUCILE PACKARD 77-0003859 501 (C)(3) 11,010,000 HOSPITAL CHILDREN'S HOSPITAL EXPANSION 725 WELCH ROAD PALO ALTO, CA 94304 SORSHIP

MAKING WAVES EDUCATION PROGRAM 3045 RESEARCH DR RICHMOND,CA 94806	68-0204312	501 (C)(3)	35,000		SPONSORSHIP
MASSACHUSETTS	04-2103594	501 (C) (3)	300,000		PROGRAM DEVELOP

INSTITUTE OF TECHNOLOGY

600 MEMORIAL DR CAMBRIDGE, MA 02110

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable cash (book, FMV, appraisal, non-cash assistance or assistance grant or government assistance other) **NATIONAL EQUITY** 501 (C)(3) 125,000 94-3222960 PROGRAM DEVELOP PRO IECT 1720 BROADWAY 4TH FL WSHIPS

OAKLAND,CA 94612					
PALO ALTO UNIVERSITY 1791 ARASTRADERO RD PALO ALTO,CA 94304	94-2340692	501 (C)(3)	15,000		FELLO W

PHILANTHROPIC 94-3136771 501 (C)(3) 130,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1222 PRESERV PARKWAY OAKLAND, CA 94612

FELLOWSHIPS. VENTURES FOUNDATION

(a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable cash (book, FMV, appraisal, non-cash assistance or assistance grant or aovernment assistance other) 95-6006143 501 (C)(3) 400,000 GENERAL SUPPORT REGENTS UCLA 10920 WILSHIRE BD107 LOS ANGELES, CA 90024 RNRCCW1C 94-3388041 501 (C) (3) 50,000 IGENERAL SUPPORT SAN FRANCISCO, CA

SUPPORT ANNUAL

FUND

11,500

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C)(3)

PO BOX 27635 SAN FRANCISCO, CA 94127 SANTA BARBARA CITY

721 CLIFF DR SANTA BARBARA, CA

93109

95-3234551

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) SANTA BARBARA COTTAGE 95-3802238 501 (C)(3) 25,000 GENERAL SUPPORT HOSPITAL FDN PO BOX 689 SANTA BARBARA, CA 02102 IERAL SUPPORT

10,000

GENERAL SUPPORT

93102					
SANTA BARBARA FOUNDATION	95-1866094	501 (C)(3)	200,000		GENE
1111 CHAPELA ST200					l
SANTA BARBARA CA	1				ı

93015

501 (C)(3)

47-1314790

SANTA FF 1A77

310 STAAB ST SANTA FE, NM 87501

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable cash (book, FMV, appraisal, non-cash assistance or assistance grant or aovernment assistance other) SCHOOL OF PRACTICAL 13-3107679 501 (C)(3) 50,000 GENERAL SUPPORT PHILOSOPHY 4167 GREENWICH DR AL SUPPORT

SAN RAMON, CA 94582					
SCHWAB CHARITABLE FUND 111 WALL ST NEW YORK,NY 10005	31-1640316	501 (C)(3)	510,000		GENERAL

400 WASHINGTON AVE MONTGOMERY, AL 36104

SOUTHERN POVERTY LAW 63-0598743 501 (C)(3) 10,000

GENERAL SUPPORT CENTER

(a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (h) Purpose of grant (g) Description of organization ıf applıcable cash (book, FMV, appraisal, non-cash assistance or assistance grant or government assistance other) 94-1589702 501 (C)(3) 10,000 ST MARYS SCHOOL IPROGRAM DEVELOP 838 KEARNEY ST SAN FRANCISCO, CA

94108					
STANFORD HEALTH CARE 300 PASTEUR DRIVE STANFORD,CA 94305	94-6174066	501 (C)(3)	1,042,000		HOSPITAL EXPANSION
STONY BROOK	11-6077945	501 (C)(3)	40,000		FELLOWSHIPS

UNIVERSITY

330 ADMIN UNIV ADV STONY BROOK, NY 11794

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (h) Purpose of grant (g) Description of organization ıf applicable cash (book, FMV, appraisal, non-cash assistance orassistance grant or government assistance other) 85-0241076 501 (C)(3) 100,000 TAOS SPORTS IGENERAL SUPPORT ASSOCIATES INC PO BOX 3011 TAOS NM 87571 **GENERAL SUPPORT** 

25,000

17(03)(11) 07371					
THE CCSF FOUNDATION	94-1682567	501 (C)(3)	120,000		
PO BOX 40488					
SAN FRANCISCO, CA					
94140					

501 (C)(3)

THE COMMIT FOUNDATION

1111 LIGHT ST STE 250 BALTIMORE, MD 21230

45-5219311

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PROGRAM DEVELOP

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) THE FRIENDS OF THE 20-3888020 501 (C)(3) 122,000 GENERAL SUPPORT A NIA NET CHARTER CCHOOL

PO BOX 1709 EL PRADO EL PRADO, NV 87529					
THE MAYO CLINIC 13400 E SHEA BLVD SCOTTSDATE,AZ 85259	41-6011702	501 (C) (3)	50,000		GENERAL SUPPORT
THORN DIGITAL DEFENDER	27-0943677	501 (C)(3)	33,333		GENERAL SUPPORT

OF CHILDREN 200 PARK AVE S 8TH

NEW YORK, NY 10003

FLOOR

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable cash (book, FMV, appraisal, non-cash assistance or assistance grant or aovernment assistance other) TIPPING POINT 20-2121739 501 (C)(3) 525.000 GENERAL SUPPORT COMMUNITY 220MONTGOMERY ST850 SAN FRAN, CA 94104 TOWN SCHOOL FOR BOYS 94-1170412 501 (C)(3) 25,000 GENERAL SUPPORT 2750 JACKSON ST SAN FRANCISCO, CA 94115 TRINITY EPISCOPAL 95-1750018 501 (C)(3) 50.000 GENERAL SUPPORT CHURCH

1500 STATE STREET SANTA BARBARA, CA

93101

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable cash (book, FMV, appraisal, non-cash assistance or assistance grant or aovernment assistance other) UNION COLLEGE 14-1338580 501 (C)(3) 32,500 GENERAL SUPPORT 807 UNION ST SCHENECTADY, NY 12308 UNIVERSITY OF 94-6090626 STATE OF CA 25,000 GENERAL SUPPORT CALIFORNIA BERKELEY 2080 ADDISON ST4200 95-6006145 STATE OF CA 275,000 PROGRAM DEVELOP CALIFORNIA SANTA

BERKELEY, CA 94720 UNIVERSITY OF BARBARA UC REGENTS UC SANTA BARBARA, CA

93106

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (h) Purpose of grant (g) Description of organization ıf applicable cash (book, FMV, appraisal, non-cash assistance or assistance grant or government assistance other) 501 (C)(3) 25,000 US OLYMPIC AND 80-0939841 GENERAL SUPPORT PARALYMPIC FOUNDATION 1 OLYMPIC PLAZA COLORADO SPRINGS, CO 52-1662800 501 (C)(3) 10,000 GENERAL SUPPORT

30,000

GENERAL SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C)(3)

80909	
USA FOR UNHCR	
1775 K STREET NW 580	
WASHINGTON, DC 20006	,

VILLANOVA UNIVERSITY

800 E LANCASTER AVE VILLANOVA, PA 19085 23-1352688

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment assistance other) AL SUPPORT

WOMENONE LTD	26-3679243	501 (C) (3)	35,000		GENERA
57 GROVER LANE					1
WEST CALDWELL, NJ 07006					

101MONGOMERY ST1700 SAN FRAN, CA 94104

YOSEMITE CONSERVANCY 94-3058041 501 (C)(3) 10.000 GENERAL SUPPORT DLN: 93493195004487

## OMB No 1545-0047

2015

## Schedule J (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization THE BOARD OF TRUSTEES OF THE LELAND STANFORD **Employer identification number** JUNIOR UNIVERSITY 94-1156365

				Yes	No
<b>1</b> a		ovided any of the following to or for a person listed on Form I to provide any relevant information regarding these items			
	▼ First-class or charter travel	✓ Housing allowance or residence for personal use			
	▼ Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	✓ Personal services (e g , maid, chauffeur, chef)		 	
b		rganization follow a written policy regarding payment or escribed above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to directors, trustees, officers, including the CEO/Exe	reimbursing or allowing expenses incurred by all cutive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the filing orga organization's CEO/Executive Director Check all t used by a related organization to establish compens				
	▼ Compensation committee	Written employment contract			
	✓ Independent compensation consultant	▼ Compensation survey or study			
	Form 990 of other organizations	lacksquare Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, or a related organization	, Part VII, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	payment?	<b>4</b> a	Yes	
b	Participate in, or receive payment from, a suppleme	ental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-b	pased compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and pr	rovide the applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organiza	ations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A compensation contingent on the revenues of	A, line 1a, did the organization pay or accrue any			
а	The organization?		5a		Νo
b	Any related organization?		5b		Νo
	If "Yes," on line 5a or 5b, describe in Part III				
6	For persons listed on Form 990, Part VII, Section A compensation contingent on the net earnings of	A, line 1a, did the organization pay or accrue any			
а	The organization?		<b>6</b> a		Νo
b	Any related organization?		6b		No
	If "Yes," on line 6a or 6b, describe in Part III				
7	For persons listed on Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"	A, line 1a, did the organization provide any non-fixed describe in Part III	7	Yes	
8	Were any amounts reported on Form 990, Part VII, subject to the initial contract exception described in Part III	paid or accured pursuant to a contract that was n Regulations section 53 4958-4(a)(3)? If "Yes," describe	8		No
9	If "Yes" on line 8, did the organization also follow the section 53 4958-6(c)?	ne rebuttable presumption procedure described in Regulations			

Tuge Z								
Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.								
ınstructions, on row (II) Do not list ar	tion must be reported on Schedule J, report compensation from the ony individuals that are not listed on Form 990, Part VII for each listed individual must equal the total amount of Form 990, F	.,	-	·				
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in			

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation in
	-	(ii)	(ıiı)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	Base	Bonus & incentive	Other reportable	compensation			as deferred on prior
	(1) compensation	compensation	compensation				Form 990

Schedule 1 (Form 990) 2015

See Additional Data Table

Schedule J (Form 990) 2015

Page 2

## Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference

Explanation

PART I, LINE 1A

FIRST-CLASS OR CHARTER TRAVEL STANFORD UNIVERSITY TRAVEL POLICY GENERALLY REQUIRES ALL EMPLOYEES, INCLUDING PERSONS LISTED ON FORM 990, PART VII, LINE 1A, TO USE THE MOST ECONOMICAL MODE OF TRANSPORTATION AVAILABLE CONSISTENT WITH THE AUTHORIZED BUSINESS PURPOSE OF THE TRAVEL FIRST CLASS TRAVEL IS AUTHORIZED IN SOME INSTANCES, SUCH AS ON INTERNATIONAL FLIGHTS OVER A CERTAIN LENGTH, IF NO BUSINESS CLASS SERVICE IS AVAILABLE ON THE FLIGHT FIRST CLASS TRAVEL IS AUTHORIZED IN CASE OF A MEDICAL NEED OR OTHER EXIGENCY APPROVED BY THE PROVOST IN ADDITION. THE PRESIDENT HAS

INTERNATIONAL FLIGHTS OVER A CERTAIN LENGTH, IF NO BUSINESS CLASS SERVICE IS AVAILABLE ON THE FLIGHT FIRST CLASS TRAVEL IS ALSO AUTHORIZED IN CASE OF A MEDICAL NEED OR OTHER EXIGENCY APPROVED BY THE PROVOST IN ADDITION, THE PRESIDENT HAS PERMISSION TO FLY FIRST CLASS ON CERTAIN DOMESTIC FLIGHTS DEPENDING ON LENGTH OCCASIONALLY, THE UNIVERSITY MAY PURCHASE CHARTERED AIRCRAFT SERVICES WHEN DEEMED APPROPRIATE FOR THE CONDUCT OF UNIVERSITY BUSINESS AND PURSUANT TO UNIVERSITY POLICY RELATED TO CHARTER TRAVEL IN COMPLIANCE WITH THE UNIVERSITY'S TRAVEL POLICY DESCRIBED ABOVE, EIGHT PERSONS LISTED ON PART VII USED FIRST CLASS TRAVEL SERVICES AND SEVEN PERSONS USED CHARTER TRAVEL DURING CALENDAR YEAR 2015 SUCH TRAVEL WAS FOR BUSINESS PURPOSES AND NOT INCLUDED IN TAXABLE INCOME TO THE INDIVIDUALS IN GENERAL, COMPANION TRAVEL IS REIMBURSABLE ONLY IF THE ACCOMPANYING PERSON HAS A POSITION WITH THE UNIVERSITY AND IS TRAVELING TO MAKE A SIGNIFICANT CONTRIBUTION IN FURTHERANCE OF UNIVERSITY BUSINESS EXCEPTIONS TO THIS POLICY ARE RARE AND MUST BE APPROVED IN ADVANCE OF TRAVEL BY THE PROVOST TWO PERSONS LISTED ON PART VII RECEIVED COMPANION TRAVEL THAT WAS IN FURTHERANCE OF UNIVERSITYS BUSINESS AND CONSIDERED NON-TAXABLE ONE PERSON RECEIVED COMPANION TRAVEL AS PART OF THEIR RELOCATION PACKAGE AND WAS INCLUDED IN TAXABLE INCOME TO THE INDIVIDUAL PRESIDENT AND PROVOST HOUSING/PERSONAL SERVICES AS A CONDITION OF HIS EMPLOYMENT AS PRESIDENT OF THE UNIVERSITY AND FOR THE CONVENIENCE OF THE UNIVERSITY, PRESIDENT HENNESSY IS REQUIRED TO LIVE IN THE PRESIDENT'S HOME ON THE CAMPUS OF THE UNIVERSITY THE RESIDENCE IS USED FREQUENTLY FOR UNIVERSITY BUSINESS INCLUDING OFFICIAL GATHERINGS OF FACULTY, STAFF, STUDENTS, ALUMNI, DONORS AND THEIR FAMILIES AS PART OF A PROGRAM OF APPROPRIATE AND REGULAR MAINTENANCE OF THIS HOUSE, THE UNIVERSITY PROVIDED CLEANING SERVICE FOR THE PUBLIC AND PRIVATE AREAS THE UNIVERSITY HAS INCLUDED AS NONTAXABLE COMPENSATION IN COLUMN D THE ESTIMATED RENTAL VALUE OF THE AREAS OF THIS RESIDENCE RESERVED FOR THE PERSONAL USE OF THE PRESIDENT, BASED UPON THE PREVAILING RENTAL RATES IN PALO ALTO AND ACTUAL COSTS OF RELATED SERVICES, INCLUDING MAINTENANCE, CLEANING AND UTILITIES AS A CONDITION OF HIS EMPLOYMENT AS PROVOST OF THE UNIVERSITY AND FOR THE CONVENIENCE OF THE UNIVERSITY, PROVOST ETCHEMENDY IS REQUIRED TO LIVE ON THE CAMPUS OF THE UNIVERSITY THE RESIDENCE IS USED FREQUENTLY FOR UNIVERSITY BUSINESS INCLUDING OFFICIAL GATHERINGS OF FACULTY, STAFF, STUDENTS, ALUMNI, DONORS AND THEIR FAMILIES AS PART OF A PROGRAM OF APPROPRIATE AND REGULAR MAINTENANCE OF THIS HOUSE, THE UNIVERSITY PROVIDED CLEANING SERVICE FOR THE PUBLIC AND PRIVATE AREAS THE UNIVERSITY HAS INCLUDED AS NONTAXABLE COMPENSATION IN COLUMN D THE ESTIMATED RENTAL VALUE OF THE AREAS OF THIS RESIDENCE RESERVED FOR THE PERSONAL USE OF THE PROVOST, BASED UPON THE PREVAILING RENTAL RATES IN PALO ALTO AND ACTUAL COSTS OF RELATED SERVICES, INCLUDING MAINTENANCE, CLEANING AND UTILITIES THE FOLLOWING INDIVIDUALS RECEIVED TAXABLE HOUSING BENEFITS DURING CALENDAR YEAR 2015 JOHN ETCHEMENDY, LLOYD B MINOR, WILLIAM MADIA, RICHARD SALLER, DAVID SHAW, MARTIN SHELL, ROBERT F WALLACE, TARA VANDERVEER, AND YIPING WOO THESE AMOUNTS ARE INCLUDED IN SCHEDULE J, PART II, COLUMN (B)(III) PART I, LINE 4A SEVERANCE PLAN DURING CALENDAR YEAR 2015, JOHN POWERS, A KEY EMPLOYEE, ENTERED INTO A SEPARATION AGREEMENT WITH THE UNIVERSITY AND WAS PAID \$1,362,450 THIS AMOUNT IS INCLUDED ON SCHEDULE J COLUMN B(III) AS OTHER REPORTABLE COMPENSATION NO OTHER SEVERANCE PAYMENT WAS MADE DURING CALENDAR YEAR 2015 TO AN INDIVIDUAL LISTED ON PART VII SECTION A LINE 1A, ALTHOUGH CERTAIN LISTED INDIVIDUALS ARE ELIGIBLE FOR THE UNIVERSITY-APPROVED SEVERANCE PLAN THAT PROVIDES FOR PAYMENT BASED ON THE INDIVIDUAL'S YEARS OF SERVICE PART I, LINE 4B DEFERRED COMPENSATION PLAN PROVISIONS CERTAIN OFFICERS AND OTHERS LISTED IN PART VII, SECTION A, LINE 1A PARTICIPATE IN A DEFERRED COMPENSATION PLAN AMOUNTS ARE CREDITED TO THE PLAN BASED ON PERFORMANCE AND CERTAIN OTHER FACTORS PLAN BALANCES ARE SUBJECT TO FORFEITURE AND/OR PAYMENT ONLY IF CERTAIN CONDITIONS ARE MET CERTAIN BONUS AMOUNTS MAY BE DEFERRED AND PAID IN A LATER YEAR SUBJECT TO IRC SECTION 457(F) IN GENERAL, PER THE INSTRUCTIONS FOR SCHEDULE J, PART II, COLUMN (C), DEFERRED COMPENSATION IS TREATED AS EARNED RATABLY OVER THE PERIOD OF SERVICE REQUIRED FOR VESTING A MONTHLY CONVENTION HAS BEEN USED TO PRORATE AMOUNTS OVER THE APPLICABLE VESTING PERIOD COLUMN (C) DOES NOT INCLUDE AMOUNTS DEFERRED IN A CALENDAR YEAR TO A DATE ON OR BEFORE MARCH 15TH OF THE FOLLOWING CALENDAR YEAR THE NET EFFECT OF APPLYING THE FOREGOING RULES AND CONVENTIONS, AND DIFFERING VESTING SCHEDULES, IS THAT DEFERRED COMPENSATION REPORTED IN COLUMN (C) FOR AN INDIVIDUAL MAY VARY OVER TIME IN CERTAIN INSTANCES INVOLVING OLDER DEFERRED COMPENSATION PLANS, IF AN INDIVIDUAL'S DEFERRED COMPENSATION HAS IN THE PAST BEEN REPORTED WHEN CREDITED TO A DEFERRED COMPENSATION ACCOUNT, RATHER THAN AS EARNED RATABLY OVER THE RELATED VESTING PERIOD, THE INDIVIDUAL'S DEFERRED COMPENSATION CONTINUES TO BE REPORTED WHEN CREDITED, IN THE INTERESTS OF ACCURACY AND CONSISTENCY DEFERRED COMPENSATION IS REPORTED IN SCHEDULE J, PART II, COLUMN (C) IN THE YEAR OF DEFERRAL, AS DESCRIBED ABOVE, AND IS REPORTED IN SCHEDULE J, PART II, COLUMN (B)(III) AND COLUMN (F) IN THE YEAR OF PAYMENT, IF APPLICABLE THE FOLLOWING INDIVIDUALS RECEIVED PAYMENT FROM THEIR DEFERRED COMPENSATION ACCOUNT DURING CALENDAR YEAR 2015 JOHN POWERS - \$1,824,765, MARTIN SHELL - \$477,009, DAVID SHAW - \$1,691,529, AND TARA VANDERVEER - \$1,301,128 SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) THE UNIVERSITY PROVIDED PRESIDENT JOHN HENNESSY WITH TWO SUPPLEMENTAL EXECUTIVE RETIREMENT PLANS (SERPS) DURING HIS TERM OF SERVICE AS AN OFFICER TO SUPPLEMENT HIS SOCIAL SECURITY AND 403(B) RETIREMENT BENEFITS BOTH SERPS WERE EARNED GRADUALLY OVER SPECIFIED PERIODS DURING HIS TERM OF SERVICE AS AN OFFICER THE FIRST SERP WAS EARNED OVER THE 12 YEARS ENDING AUGUST 31, 2012 HAVING SERVED IN HIS POSITION THROUGH AUGUST 31, 2012, THE PRESIDENT BECAME ELIGIBLE TO RECEIVE A BENEFIT APPROXIMATELY EQUAL TO AN ANNUAL PAYMENT FOR LIFE OF 35 5% OF HIS HIGHEST THREE YEAR AVERAGE BASE PAY DURING THE 12 YEAR PERIOD, OFFSET BY THE ANNUITY EQUIVALENT OF HIS ANTICIPATED SOCIAL SECURITY BENEFIT AND AMOUNTS CONTRIBUTED BY THE UNIVERSITY DIRECTLY TO HIS 403(B) DEFINED CONTRIBUTION RETIREMENT PLAN WHILE HE WAS AN OFFICER THERE WERE NO SUBSEQUENT ACCRUALS TO THIS SERP THROUGH THE YEAR ENDED DECEMBER 31,2015 THIS SERP BENEFIT REMAINS SUBJECT TO FORFEITURE IF CERTAIN CONDITIONS ARE NOT MET THE SECOND SERP PROVIDED THAT THE PRESIDENT WAS ELIGIBLE TO RECEIVE A BENEFIT APPROXIMATELY EQUAL TO AN ANNUAL PAYMENT FOR LIFE OF 2% OF HIS HIGHEST THREE YEAR AVERAGE BASE PAY FOR EACH FISCAL YEAR FROM FY 2013 THROUGH FY 2018 DURING WHICH HE SERVED AS PRESIDENT BY REMAINING IN HIS POSITION THROUGH AUGUST 31, 2016, THE PRESIDENT BECAME ELIGIBLE TO RECEIVE A BENEFIT APPROXIMATELY EQUAL TO AN ANNUAL PAYMENT FOR LIFE OF 8% OF HIS HIGHEST THREE YEAR AVERAGE BASE PAY (2 0 PERCENTAGE POINTS OF WHICH WAS EARNED IN FY 2016) THIS SERP BENEFIT REMAINS SUBJECT TO FORFEITURE IF CERTAIN CONDITIONS ARE NOT MET FOR THE YEAR ENDED DECEMBER 31, 2015, THE VALUE OF THE ANNUAL ACCRUAL OF THE SECOND SERP WAS \$246,399 AND THIS AMOUNT IS INCLUDED ON SCHEDULE J COLUMN (C) AS DEFERRED COMPENSATION THE UNIVERSITY ALSO PROVIDED PROVOST JOHN ETCHEMENDY WITH A SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) TO SUPPLEMENT HIS SOCIAL SECURITY AND 403(B) RETIREMENT BENEFITS THE SERP WAS EARNED GRADUALLY THROUGH HIS TERM OF SERVICE AS PROVOST BY REMAINING IN HIS POSITION THROUGH AUGUST 31, 2015, THE PROVOST BECAME ELIGIBLE TO RECEIVE A BENEFIT APPROXIMATELY EQUAL TO AN ANNUAL PAYMENT FOR LIFE OF 42% OF HIS HIGHEST THREE YEAR AVERAGE BASE PAY, OFFSET BY THE ANNUITY EQUIVALENT OF HIS ANTICIPATED SOCIAL SECURITY BENEFIT AND AMOUNTS CONTRIBUTED BY THE UNIVERSITY DIRECTLY TO HIS 403(B) DEFINED CONTRIBUTION RETIREMENT PLAN WHILE HE WAS AN OFFICER THIS SERP BENEFIT REMAINS SUBJECT TO FORFEITURE IF CERTAIN CONDITIONS ARE NOT MET FOR THE YEAR ENDED DECEMBER 31,2015, THE VALUE OF THE SERP INCREASED BY \$86,986 AS A RESULT OF THE PROVOST RECEIVING AN INCREASE IN BASE PAY, AND THIS AMOUNT IS

PART I, LINE 7 AND PART II, COLUMN (B) (II)

VARIABLE COMPENSATION OF SCHOOL OF MEDICINE FACULTY TOTAL COMPENSATION FOR FACULTY IN THE SCHOOL OF MEDICINE IS MADE UP OF THE FOLLOWING INTEGRAL COMPONENTS SALARY AND BENEFITS, ADMINISTRATIVE SUPPLEMENTS, AND BONUSES AWARDED UNDER DEPARTMENTAL PLANS BASE SALARY IS BASED ON ACADEMIC RANK (E.G., PROFESSOR, ASSISTANT PROFESSOR) A VARIABLE COMPONENT OF SALARY IS DETERMINED BY THE CONTRIBUTION OF THE INDIVIDUAL TO THE DEPARTMENT/DIVISION AND THE CLINICAL SPECIALTY OF THE FACULTY MEMBER OTHER SALARY SUPPLEMENTS ARE OCCASIONALLY USED TO PROVIDE FOR COMPENSATION GIVEN UP BY A FACULTY MEMBER WHEN ASSUMING A POSITION AT STANFORD ADMINISTRATIVE SUPPLEMENTS ARE PAID TO FACULTY WHO TAKE ON DUTIES WHICH ARE OUTSIDE THEIR USUAL FACULTY RESPONSIBILITIES AND OUTSIDE NORMAL COMMITTEE WORK INCENTIVE BONUSES ARE CONSIDERED A FUNDAMENTAL COMPONENT OF TOTAL COMPENSATION THEY ARE PAID OUT BY THE DEPARTMENTS BASED ON THE DEPARTMENTS' INCENTIVE BONUS PLAN MEASURING THE FACULTY'S EFFORTS IN ADMINISTRATIVE LEADERSHIP, CLINICAL RESEARCH, AND/OR TEACHING AREAS AS DEFINED BY THE PLAN IN ADDITION, THE DEAN HAS A BONUS PLAN FOR CLINICAL CHAIRS
BASED ON ACHIEVEMENT OF LEADERSHIP GOALS SOME DEPARTMENTS HAVE "ON-CALL"COVERAGE" BONUSES TO PROVIDE COMPENSATION FOR A FACULTY MEMBER'S PROVIDING OFF-HOURS COVERAGE VARIABLE COMPENSATION OF INVESTMENT PROFESSIONALS A PORTION OF THE COMPENSATION PAID TO EACH LISTED INVESTMENT PROFESSIONAL IS BASED ON A COMBINATION OF THREE FACTORS THREE YEAR ANNUALIZED PERFORMANCE VERSUS THE RELEVANT POLICY PORTFOLIO BENCHMARK RETURN FOR THAT PERIOD, THREE YEAR MERGED POOL ANNUALIZED PERFORMANCE VERSUS THE PERFORMANCE OF CERTAIN OTHER COLLEGE AND ITY ENDOWMENT INVESTMENT POOLS IN THE UNITED STATES. AND INDIVIDUAL PERFORMANCE, VARIABLE COMPENSAT ATHLETICS PROFESSIONALS LISTED ATHLETICS PROFESSIONALS ARE ELIGIBLE TO RECEIVE BONUSES AND INCENTIVE COMPENSATION BASED ON THE ACADEMIC PERFORMANCE OF THE STUDENT-ATHLETES, ATHLETIC PERFORMANCE, ATTENDANCE AT ATHLETIC EVENTS, AND/OR LEADERSHIP, AS PROVIDED IN THE PROFESSIONALS' COMPENSATION AGREEMENTS, VARIABLE COMPENSATION OF OFFICERS AND OTHERS OFFICERS AND OTHERS ARE FLIGIBLE TO RECEIVE BONUSES AND INCENTIVE COMPENSATION BASED ON PERFORMANCE CURRENT YEAR BONUS AMOUNTS ARE REPORTED IN SCHEDULE J. PART II. COLUMN B(II) CERTAIN BONUS AMOUNTS MAY BE DEFERRED AND PAID IN A LATER YEAR SUBJECT TO IRC SECTION 457(F) SUCH AMOUNTS ARE REPORTED IN SCHEDULE J. PART II. COLUMN (C) IN THE YEAR OF DEFERRAL AND REPORTED IN SCHEDULE J, PART II, COLUMN (B)(III) AND COLUMN (F) IN THE YEAR OF PAYMENT, IF APPLICABLE

INCLUDED ON SCHEDULE J COLUMN (C) AS DEFERRED COMPENSATION

PART II, COLUMN (B) (III)

OTHER REPORTABLE COMPENSATION IN PART II, COLUMN (B)(III) INCLUDES HOUSING ASSISTANCE AND OTHER MISCELLANEOUS COMPENSATION THIS DOES NOT INCLUDE VARIOUS ITEMS OF "LISTED PROPERTY" (E.G., COMPUTERS AND PERIPHERALS) THAT STANFORD HAS PROVIDED TO THE ABOVE LISTED EMPLOYEES PRINCIPALLY FOR THEIR BUSINESS USE AND NOT AS COMPENSATION PART II, Columns (C) AND (D) LISTED PERSONS ACCRUE FUTURE BENEFITS THAT ARE AVAILABLE TO ALL STANFORD EMPLOYEES, SUCH AS POST-RETIREMENT MEDICAL INSURANCE AND TUITION BENEFITS, AND LISTED PERSONS WHO ARE ALSO FACULTY ACCRUE FUTURE FACULTY BENEFITS SUCH AS SABBATICAL AND TENURE BUYOUT PROVISIONS THESE BENEFITS ARE SUBJECT TO CERTAIN ELIGIBILITY REQUIREMENTS SUCH AS AGE, YEARS OF SERVICE, AND EMPLOYEE CLASSIFICATION FOR SOME BENEFIT PLANS, THE UNIVERSITY RESERVES THE RIGHT TO CHANGE ELIGIBILITY REQUIREMENTS AND/OR THE NATURE AND EXTENT OF THE BENEFIT BEING PROMISED THE VALUE OF THESE BENEFITS IS REPORTED FOR EACH LISTED PERSON IN THE YEAR, IF ANY, SUCH BENEFITS ARE RECEIVED PART II, COLUMN (F) AMOUNTS APPEARING IN COLUMN (F) ARE DEFERRED COMPENSATION PAYMENTS REPORTED IN COLUMN (C) IN PRIOR YEARS AND THAT ARE REPORTED (A SECOND TIME) IN COLUMN (B)(III) IN THE CURRENT YEAR

## Software ID: **Software Version:**

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY

Form 990, Schedule J,	Part I				l Highest Compen	sated Employees	<b>i</b>	
(A) Name and Title			W-2 and/or 1099-MIS		(C) Retirement and	( <b>D)</b> Nontaxable benefits	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & Incentive compensation	(iii) O ther reportable compensation	other deferred compensation	Denetits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
1JOHN HENNESSY PRESIDENT/TRUSTEE	(1)	983,094	·		272,899	219,840	1,475,833	
TRESIDENT, TROSTEE	(11)	0	0	0	0			0
1JOHN ETCHEMENDY PROVOST	(1)	673,006		3,078	113,486	75,379	864,949	
1101031	(11)	0	0	0	0			0
					_	0	0	
2RANDALL LIVINGSTON VP BUS AFFAIRS/CFO	(1)	593,753		480	128,000	70,775	793,008	
	(11)	0	0	0	0	0	0	0
3MARTIN SHELL VP DEVELOPMENT	(1)	596,997	15,500	531,417	26,500	69,946	1,240,360	372,500
	(11)	0	0	0	0	- 0		0
4DEBRA ZUMWALT VP GENERAL COUNSEL	(1)	627,374			255,300	10,006	892,680	
V SEINEN E GOONSEE	(11)	0	0	0	0			0
5ROBERT C REIDY VP LAND, BUILDINGS & REAL	(1)	429,999	300,000		209,833	67,520	1,007,352	
EST EST	(11)	0	0	0	0			0
6DAVID DEMAREST VP PUBLIC AFFAIRS	(1)	361,395	72,500	5,980	39,250	26,015	505,140	
VF FOREC ATTAINS	(11)	0	0	0	0			0
7HOWARD WOLF	(1)	358,808	55,000	511	26,500	34,034	474,853	
PRES OF STANFORD ALUM ASSOC	(11)	0	0	0	0			0
8WILLIAM MADIAVP SLAC NAL	(1)	395,833	78,000	36,280	26,500	1,272	537,885	
	(11)	0	0	0	0			0
9ELIZABETH ZACHARIAS	(1)	52,672	100,000	9,701	0	5,101	167,474	
VP FOR HR, APPOINTED 10/19/15	(11)	0	0	0	0	3,101		0
10ROBERT F WALLACE	(1)	447,364		32,682	17,153	21,698	518,897	
CEO, SMC, APPOINTED 7/1/15	(11)	0	0	0		21,096		0
11LLOYD B MINOR	(1)	1,385,420	200,000	131,255	308,873	37,682	2,063,230	
DEAN, SCHOOL OF MEDICINE	(11)	0	200,000	131,233	0			0
12JOHN POWERS	(1)	449,819		2 1 0 0 2 2 0	26 500	26.270	0	1 522 040
PRESIDENT, SMC, THROUGH 5/1/15	(11)	0	0	3,189,220  0	26,500  0	26,279 	3,691,818	1,532,049  0
13GARY STEINBERG	(1)	692,169				0	0	
CHAIR, NEUROSURGERY	(11)	092,109	725,750		26,500	19,702	1,464,121	
	(")	Ü	U	U	U	0	0	U
14YIPING WOO PROF & CHAIR, CARDIO SURGERY	(1)	1,144,448	693,433	30,370	5,238	49,596	1,923,085	
	(11)	U	0	0	0	0	o	0
15 DAVID SHAW DIRECTOR OF FOOTBALL	(1)	2,859,595	500,000	1,753,219	528,273	39,354	5,680,441	1,350,000
	(11)	0	0	0	0	-		0
16FRANK HANLEY	(1)	562,989	1,325,000		26,500	26,919	1,941,408	
CHIEF, PED CARDIOTHORACIC	(11)	0	0	0	0		-	0
17TARA VANDERVEER	(1)	579,211	86,188	1,332,594	269,383	12,232	2,279,608	
HEAD COACH WOMEN'S BASKETBALL	(11)	0	0	0	0			0
18PHILIP A PIZZO	(1)	444,002	11,458	160 250	26,500	0	648,961	
PROF & FORMER DEAN, SCH OF MED	(11)	0	11,458	160,356  0	26,500	6,645	048,961	0
19DAVID JONES	(1)	191,009		3.500	10.730	12.740	0	
VP HR, THROUGH 7/10/15	(11)	0	0	3,509  0	19,728 0	13,749 	227,995 	0
						0	0	

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(ı)-(D) column (B) (iii) compensation reported as deferred Base Bonus & Other on prior Form 990 Compensation reportable incentive compensation compensation 554,049 36,251 25,854 13,247 629,401

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

21RICHARD SALLER DEAN, SCHOOL OF HUM & SCIENCES

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Schedule K (Form 990)

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

2015

DLN: 93493195004487 OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

Employer identification number

Name of the organization

	E BOARD OF TRUSTEES OF THE NIOR UNIVERSITY	LELAND STANFOR	LD.							94	-11563	65				
P	art I Bond Issues															
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f	<b>f)</b> Descriptio	n of purpose	(g) De	efeased	beha	On alf of uer		Pool ncing	
										Yes	No	Yes	No	Yes	No	
A	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY CP	52-1705592	13018AXQ8	10-22-2014	300,00	00,000	SEE SCHEDULE O			X		X		×		
В	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY S	52-1705592	130175P89	06-24-2004	181,19	96,530	SEE	SEE SCHEDULE O			Х		Х		Х	
С	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T- 183	52-1705592	130178JD9	06-19-2007	153,27	77,097	SEE	SEE SCHEDULE O			Х		Х		Х	
D	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-5	52-1705592	130178TQ9	08-04-2009	59,14	17,724	SEE	SEE SCHEDULE O			х		Х		Х	
P	art III Proceeds			ı						•	ı		l			
						١		В			С			D		
1	A mount of bonds retired						0		9,790,000			0			0	
2		sed					0		0			0			0	
3					3	00,218	,313	13 182,429,497			156,10	7,342		59	,148,032	
4	Gross proceeds in reserve fund						0		n			0	0			
5	Capitalized interest from proce					2,369	441		1,198,734		59	5,440	0			
6	Proceeds in refunding escrows					2,303	0 0		0			0				
7	Issuance costs from proceeds						0	0			661,216			1,644		
8	Credit enhancement from proce						0		0			0			0	
9	Working capital expenditures fi						0		0			0			0	
10	Capital expenditures from proc	eeds				48,624	.969	14	7,790,592		64.35	5,560			0	
11						218			12,447,966			5,126		59	,146,388	
12	Other unspent proceeds			•			0		0		· ·	0			0	
13	Year of substantial completion				20	15	2006		2	2009			2003			
					Yes	No	,	Yes	No	Yes	1	No OF	Yes	<u>.                                      </u>	No	
14	Were the bonds issued as part	of a current refundır	ngıssue?		Х			х		×					X	
15	Were the bonds issued as part	of an advance refun	ding issue?			х			Х			x	Х			
16	Has the final allocation of proc	eeds been made?.				×		х		Х			Х			
17	Does the organization maintain allocation of proceeds?	adequate books an	nd records to suppo	ort the final	x			х		х			X			

-201	Private Business use								
			A		В		С		D
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×		Х		х		
2	Are there any lease arrangements that may result in private business use of bond- financed property?	х		X		X			

		•	p		В			С		
		•	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private buof bond-financed property?	usiness use		х		Х		×		
<b>b</b> prope	If "Yes" to line 3a, does the organization routinely engage bond counsel or o counsel to review any management or service contracts relating to the financerty?									
С	Are there any research agreements that may result in private business use of financed property?	of bond-	Х		х		х			
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or o counsel to review any research agreements relating to the financed property		Х		х		×			
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government			0 %		0 %		0	%	0 %
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government	section								
6	Total of lines 4 and 5									
7	Does the bond issue meet the private security or payment test?			Х	Х		X			
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds issued?			х	х			х		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or di	isposed of			•			•		
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations so 1 141-12 and 1 145-2?	ections		×	х		Х			
9	Has the organization established written procedures to ensure that all nonque bonds of the issue are remediated in accordance with the requirements unde Regulations sections 1 141-12 and 1 145-2?		X		x		×			
Par	t IV Arbitrage									
		А			В		С		D	
	_	Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х		×			Х		×
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?	Х			Х			Х		X
b	Exception to rebate?	Х		Х		X			Х	
С	No rebate due?		Х	Х		Х				Х
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?	X		Х				Χ		X
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		х			Х		×
b	Name of provider	)		0		0			0	
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was the hedge terminated?									

Yes

Nο

Yes

Х

Nο

Yes

No

Yes

Х

Yes

Х

D

Page 3

Nο

No

Schedule K (Form 990) 2015

period?

Part IV Arbitrage (Continued)

value of the GIC satisfied? . . . . . . . . .

the requirements of section 148? . . .

Were any gross proceeds invested beyond an available temporary

**Procedures To Undertake Corrective Action** 

Has the organization established written procedures to monitor

Yes No No No Yes Yes Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified Х Х Х and corrected through the voluntary closing agreement program if

self-remediation is not available under applicable regulations?

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Explanation
SCHEDULE K	TAX-EXEMPT BONDS FOR MORE THAN 30 YEARS, STANFORD AND THE MANY COMMUNITIES AND CONSTITUENC IES IT SERVES HAVE BENEFITED FROM TAX-EXEMPT BOROWING THROUGH THE CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY THE UNIVERSITY VESS GENEROUS DONOR GIFTS, UNIVERSITY RESERVES AND TA XABLE DEBT, IN ADDITION TO PROCEEDS FROM TAX EXEMPT BORROWING, TO FUND THE CONSTRUCTION OF ACADEMIC BUILDINGS, RESEARCH SUPPORT FACILITIES, RESIDENCES AND OTHER CAMPUS HOUSING, ROA DS AND INFRASTRUCTURE THESE FACILITIES HAVE, IN TURN, EMABLED THE UNIVERSITY TO ATTRACT O UTSTANDING FACULTY AND STUDENTS AND TO MORE EFFECTIVELY PERFORM INTERDISCIPLINARY RESEARCH DESIGNED TO ADDRESS FUNDAMENTAL WORLD PROBLEMS THE NEW FACILITIES PROVIDE THE STANFORD COMMUNITY WITH THE MOST ADVANCED TECHNOLOGY AND ENVIRONMENT FOR TEACHING, LEARNING AND RESE ARCH THE FUNDING ALSO HAS PLAYED A KEY ROLE IN ENABLING STANFORD TO MEET SEISMIC AND OTHER FEDERAL AND STATE BUILDING REQUIREMENTS THE FOLLOWING ARE EXAMPLES OF BUILDINGS FUNDED IN PART THROUGH TAX-EXEMPT DEBT I THE YANG YAMAZAKI ENVIRONMENTAL AND ENERGY BUILDING (7 222) IS THE HUB OF STANFORD'S ENNIRON MENTAL SUSTAINABILITY TEACHING AND RESEARCH IT IS A MODEL FOR SUSTAINABILITY BUILDING STANDARDS, USING 37 PERCENT LESS ENERGY AND 90 PERCENT LESS POTABLE WATER THAN A TRADITIONALLY CONSTRUCTED BUILDING OPERATIONS AND MAINTENANCE) PLA TINING CENTER FOR LEARNING AND KNOWLEDGE BRINGS TOGETHER CUTTING-EDGE MEDICINE, MODERN EDUCATION AND ADVANCED TECHNOLOGY TO TRAIN THE PHYSICIANS O FTOMORROW MEDICAL STUDENTS PRACTICE LIFE-SAVING SKILLS IN REALISTIC SIMULATIONS AND LEAR N TO APPLY RESEARCH TO BEDSIDE THREATMENTS THE CENTER IS A GATHERING PLACE FOR MEDICAL EXP ERTS TO SHARE RESEARCH AND HEALTH CARE INSIGHTS AND TO BRING THEIR COMBINED EXPERTISE TO BEAR ON THE WORLD'S GREATEST HEALTH CHALLENGES III THE JAMES AND ANNA MARIE SPILKER ROGINE FILED OF NANOTECHNOLOGY RESEARCH ACTIVITIES SPAN A BROAD RANGE OF AREAS FROM PHOTONICS AND QUANTUM ENGINEERING, WHOSE TIES TO THE HIGH-TECHNOLOGY FOODERS OF AREAS FROM PHOTONICS AND QUANTUM

Return Reference	Explanation
SCHEDULE K	RESEARCHERS FROM CANCER, NEUROSCIENCE, CARDIOVASCULAR MEDICINE, TRANSPLANTATION, IMMUNOLOGY, BIOENGINEERING AND DEVELOPMENTAL BIOLOGY ALL ARE FOCUSED ON MAKING DISCOVERIES IN STEM CELL RESEARCH AND QUICKLY TRANSLATING THEM INTO PRECLINICAL APPLICATIONS, INNOVATIVE THER APIES AND TREATMENTS VI THE MUNGER GRADUATE RESIDENCE IS A FIVE-BUILDING, 358 UNIT RESID ENTIAL COMPLEX FOR APPROXIMATELY 600 STANFORD LAW AND OTHER GRADUATE STUDENTS IT IS A SIG NIFICANT INVESTMENT BY STANFORD IN MITIGATING TRAFFIC AND OTHER ENVIRONMENTAL CONCERNS AS IT GREATLY REDUCES THE NUMBER OF PEOPLE DRIVING TO CAMPUS DAILY VII THE WILLIAM H NEUKO M BUILDING, WHICH HOUSES THE CLINICS OF THE STANFORD LAW SCHOOL, OPENED IN 2011 AND WAS BUILT TO SATISFY THE EQUIVALENT OF A LEED GOLD CERTIFICATION FOR SUSTAINABILITY THE BUILDING USES 30 PERCENT LESS ENERGY THAN REQUIRED BY CODE THE BUILDING HOUSES THE MILLS LEGAL C LINIC, WHICH INCLUDES 11 CLINICS THAT TEACH THROUGH EXPERIENTIAL EDUCATION LAW STUDENTS L EARN THE PRACTICE OF LAW BY REPRESENTING, FOR INSTANCE, LOW-INCOME OR INDIGENT PEOPLE IN C IVIL AND CRIMINAL LITIGATIONS, AND BY PROVIDING LEGAL COUNSEL ON ENVIRONMENTAL ISSUES, INT ELLECTUAL PROPERTY, HUMAN RIGHTS, IMMIGRATION, NO NPROFIT CORPORATE GOVERNANCE, EDUCATION, AND RELIGIOUS FREEDOM VIII STANFORD ENERGY SYSTEM INNOVATIONS (SESI) IS A STATE-OF-THE-A RT ENERGY SYSTEM EMPLOYING HEAT RECOVERY, RENEWABLE ELECTRICITY, AND ADVANCED CONTROLS TO SERVE THE POWER, HEATING AND COOLING NEEDS OF THE UNIVERSITY IT INCLUDES A CENTRAL ENERGY FACILITY AND ELECTRICAL SUBSTATION, ENERGY SYSTEM INFORDS GREENHOUSE GAS EMISSIONS BY 68% AND WATE R USE BY 15% SESI HAS RECEIVED THE HIGHEST HONORS AT THE REGIONAL, STATE AND NATIONAL LEV ELS FOR ENERGY ECONOMICS, EFFICIENCY AND SUSTAINABILITY, INCLUDING THE STATE OF CALIFORNIA GOVERNORS ENVIRONMENT AND ECONOMIC LEADERSHIP AWARD AND THE ENERGY EFFICIENCY GLOBAL FORUM, ALLIANCE TO SAVE ENERGY ENERGY EFFICIENCY GLOBAL FORUM, ALLIANCE TO SAVE ENERGY ENERGY EFFICIENCY GLOBAL FORUM, ALLIANCE TO SAVE ENERGY ENERGY EFF

Return Reference	Explanation
FORM 990, SCHEDULE K, PART I, COLUMN C	CUSIP NUMBER CEFA TAX EXEMPT COMMERCIAL PAPER ("TECP") DATED 10/22/14 WAS ASSIGNED A UNIQUE BLOCK OF 900 CUSIP NUMBERS UPON ISSUANCE A NEW CUSIP NUMBER IS ASSIGNED TO EACH TRANCHE OF TECP THAIT IS ISSUED THE CUSIP NUMBER LISTED IS THE FIRST CUSIP NUMBER IN THE SERIES A NO WAS ASSIGNED AT THE ISSUANCE DATE, 10/22/14 FORM 990, SCHEDULE K, PART I, COLUMN F DES CRIPTION OF PURPOSE FOR TAX-EXEMPT BONDS A CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY CP - CAPITAL EXPENDITURES FOR EDUCATIONAL FACILITIES REFUND PRIOR COMMERCIAL PAPER NOTES IS SUED IN 2013 THAT WERE PART OF THE SAME PROGRAM COSTS OF ISSUANCE B CALIFORNIA EDUCATIO NAL FACILITIES AUTHORITY S - CAPITAL EXPENDITURES FOR EDUCATIONAL FACILITIES REFUND CEFA SERIES L-8 ISSUED 10/30/2000, REFUND CEFA SERIES L-9 ISSUED 10/31/2001, REFUND CEFA TAX EX EMPT COMMERCIAL PAPER REVENUE NOTES ISSUED 3/18/03 CONVERSION OF SERIES S BONDS ON MAY 15, 2013 FROM VARIABLE RATE OF FIXED RATE AND CANCELLATION OF \$9,790,000 AGGREGATE PRINCIPAL AMOUNT OF THE BONDS COSTS OF ISSUANCE C CALIFORNIA EDUCATIONAL FACILITIES, CAPITAL EQUIPMENT, LAND IMPRO VEMENTS, UTILITIES AND SYSTEMS REFUND CEFA TAX EXEMPT COMMERCIAL PAPER NOTES ISSUED ON VARIOUS DATES COSTS OF ISSUANCE D CALIFORNIA EDUCATIONAL FACILITIES, CAPITAL EQUIPMENT, LAND IMPRO VEMENTS, UTILITIES AND SYSTEMS REFUND CEFA TAX EXEMPT COMMERCIAL PAPER NOTES ISSUED ON VARIOUS DATES COSTS OF ISSUANCE D CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-5 - ADVAN CE REFUND \$59,180,000 OF CEFA SERIES P REVENUE BONDS - ISSUED MARCH 30, 1999 E CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY T-1 - CAPITAL EXPENDITURES FOR EDUCATIONAL FACILITIES AUTHORITY T-2 - REFUND TAXABLE COMMERCIAL PAPER NOTES ISSUED ON VARIOUS DATES COSTS OF ISSUANCE D CALIFORNIA EDUCATIONAL FACILITIES, AND SYSTEMS REFUND CEFA TAX EXEMPT COMMERCIAL PAPER NOTES ISSUED ON VARIOUS DATES THAT WERE USED TO REFUND CEFA SERIES Q ISSUED ON VARIOUS DATES THAT WERE USED TO REFUND CEFA SERIES Q ISSUED ON VARIOUS DATES THAT WERE USED TO REFUND CEFA SERIES SERIES OF ISSUANCE DE CALIFORNIA EDU

Return Reference	Explanation
FORM 990, SCHEDULE K, PART I, COLUMN C	VESTMENT EARNINGS FORM 990, SCHEDULE K, PART II, LINE 3 TOTAL PROCEEDS THE DIFFERENCE BET WEEN LINE 3 AND SCHEDULE K, PART I, COLUMN (E) AMOUNTS REPRESENTS INVESTMENT EARNINGS FOR M 990, SCHEDULE K, PART III REFINANCING CEFA SERIES T-5, U-2, U-4 & U-5 PROCEEDS WERE USED TO REFINANCE DEBT ISSUED PRIOR TO JANUARY 1, 2003 ACCORDINGLY, PART III IS NOT COMPLETED FOR THESE ISSUES

Return Reference	Explanation
FORM 990, SCHEDULE K, PART III, LINES 4-5	PRIVATE BUSINESS USE STANFORD UNIVERSITY FINANCES ITS FACILITIES WITH A COMBINATION OF TAX- EXEMPT DEBT, TAXABLE DEBT, GIFTS AND OTHER UNIVERSITY FUNDS OCCASIONALLY, SOME OF THESE FACILITIES WILL HOUSE ACTIVITIES THAT MAY CONSTITUTE "PRIVATE BUSINESS USE", AS DEFINED IN IRC SECTION 141 FOR INSTANCE, STANFORD MAY RENT A SMALL PORTION OF A FACILITY TO A FOR-PROFIT OPERATOR OF CAFETERIAS (PRIMARILY FOR THE CONVENIENCE OF FACULTY, STAFF, STUDENTS AND THEIR GUESTS) IN OTHER SITUATIONS, STANFORD MAY RECEIVE A GENEROUS CORPORATE GIFT TO FUND A PORTION OF A BUILDING AND MAY CHOOSE TO ACKNOWLEDGE SUCH GENEROSITY BY NAMING A CLASSROOM, LIBRARY OR AUDITORIUM IN HONOR OF THE CORPORATE DONOR IN SUCH CASES, STANFORD ELECTS THE "UNDIVIDED PORTION ALLOCATION METHOD" DESCRIBED IN PROPOSED TREASURY REGULATION SECTION 141-D(6), AND THUS ALLOCATES SUCH "PRIVATE BUSINESS USE" FIRST TO THAT PORTION OF THE FACILITY FUNDED BY TAXABLE DEBT, GIFTS OR OTHER UNIVERSITY FUNDS ACCORDINGLY, STANFORD REPORTS 0% AS THE PERCENTAGE OF FINANCED PROPERTY USED IN PRIVATE BUSINESS USE (PART III, QUESTION 4) IN ADDITION TO THE CONSTRUCTION COST OF BUILDINGS, TAX-EXEMPT DEBT ALSO FUNDED A SIGNIFICANT PORTION OF THE UNIVERSITY'S INFRASTRUCTURE, INCLUDING ROADS AND UNDERGROUND UTILITIES THE PORTION OF THE FUNDING OF THESE IMPROVEMENTS BY SOURCES OTHER THAN TAX-EXEMPT DEBT AS A PERCENTAGE OF TOTAL FUNDING WAS WELL IN EXCESS OF THE MEASURED AMOUNT OF PRIVATE BUSINESS USE TO TOTAL USE ACCORDINGLY, THE AMOUNTS REPORTED ON PART III, LINES 4 AND 5, FOR THE PERCENTAGE OF FINANCED PROPERTY USED IN PRIVATE BUSINESS USE BY OTHER ENTITIES AND AS A RESULT OF AN UNRELATED TRADE OR BUSINESS ACTIVITY, RESPECTIVELY, ARE ZERO

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**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

2015

DLN: 93493195004487 OMB No 1545-0047

> Open to Public Inspection

Employer identification number

Department of the Treasury

Schedule K

(Form 990)

explanations, and any additional information in Part VI. ▶ Attach to Form 990. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Internal Revenue Service

Name of the organization

THE	BOARD OF TRUSTEES OF THE	LELAND STANFOR	RD								-11563		cion nu	indei	
	IOR UNIVERSITY  THE BOND ISSUES														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f	(f) Description of purpose		(g) De	(g) Defeased		On alf of uer		Pool ncing
									Yes	No	Yes	No	Yes	No	
A	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-1	52-1705592	130178VU7	05-06-2010	251,6	31,228	SEE	SCHEDULE	0		×		×		×
В	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-2	52-1705592	130178M86	04-17-2012	99,1	93,766	SEE SCHEDULE O				Х		Х		Х
С	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-3	52-1705592	130178X76	05-15-2013	351,7	95,122	SEE SCHEDULE O			X		Х		Х	
D	CALIFORNIA EDUCATIONAL FACILITIES SERIES U-4	52-1705592	130178X84	05-15-2013	52,7	73,978	SEE SCHEDULE O			Х		Х		Х	
Pa	Proceeds		I	L											
						A		В			С		D		
	A mount of bonds retired						0 0		0						
	A mount of bonds legally defeas	sed					0		0			0	0		
3	Total proceeds of issue				2	251,878,327 9		9,194,474	351,884,5			52,773,988			
4	Gross proceeds in reserve fund						0		0			0			0
5	Capitalized interest from proce	eds				1,309	,485		0	7,095,560					0
6	Proceeds in refunding escrows						0 0		0			0			
7	Issuance costs from proceeds					1,631	,228 572,646		1,249,348			191,291			
8	Credit enhancement from proc	eeds					0 0		0				0 0		
9	Working capital expenditures f						0		0	0			0		
10	Capital expenditures from proc				1	12,490	,515		0		337,71	6,685			0
11	Other spent proceeds				1	.36,447	,099	9	8,621,828		5,82	5,277		52	,582,697
12	Other unspent proceeds			•			0		0			0	0 0		
13	Year of substantial completion				21	012		200	03	2	2013			2003	1
					Yes	No	<b>)</b>	Yes	No	Yes	<u> </u>	No	Yes	5	No
14	Were the bonds issued as part	of a current refundi	ngıssue?	•	Х			Х		Х					Х
15	Were the bonds issued as part	of an advance refun	iding issue?			Х			Х			X	Х		
16	Has the final allocation of proc	eeds been made? .			Х			x		Х			Х		
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?				х			x		Х			Х		
Pa	rt IIII Private Business U	se									•			·	
					Yes	A No		Yes		V	<u>с</u>	Jo	Ve	<b>D</b>	No
					Yes	No	,	res	No	Yes	_   _ r	No	Yes	>	No

Pal	Private Business Use								
		A			В		С	D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×				×		
2	Are there any lease arrangements that may result in private business use of bond-financed property?	X				X			

			Α		В			С		D
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private by of bond-financed property?	usiness use		×				Х		
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or o									
prope	counsel to review any management or service contracts relating to the finan	iced								
c C	Are there any research agreements that may result in private business use	of bond-	Х							<del> </del>
	financed property?						×			
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?						Х			
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government .			0 %		0 %		0 %		0 %
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government	section								
6	Total of lines 4 and 5									
7	Does the bond issue meet the private security or payment test?			Х				Х		
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?			x				х		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or de	isposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-27			×				×		
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?						X			
Par	IV Arbitrage									
		А			В		С		D	
	_	Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х		×			Х		×
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?		Х	Х		Х			Х	
b	Exception to rebate?	Х		Х		х			Х	
С	No rebate due?	Х			Х			Х		Х
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?		Х		Х			Х		Х
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		×			х		X
b	Name of provider	)		0		0		0		
С	Term of hedge									
d	Was the hedge superintegrated?									
е	Was the hedge terminated?									

No

D

Yes

Page 3

Were gross proceeds invested in a guaranteed investment 

Term of GIC . . . . . . . . . .

Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . . . . . . . . . Were any gross proceeds invested beyond an available temporary

period? Has the organization established written procedures to monitor the requirements of section 148? . . .

**Procedures To Undertake Corrective Action** 

that violations of federal tax requirements are timely identified

and corrected through the voluntary closing agreement program if

Has the organization established written procedures to ensure

Yes Х

Yes

No

Nο

Х

Yes

Χ

Yes

No

Nο

Yes

Yes

No

Х

Χ

No

self-ren	nediation is not available under applicable regulations?											
Part VI	Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).											

Yes

Χ

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**Supplemental Information on Tax Exempt Bonds** ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

OMB No 1545-0047

DLN: 93493195004487

Open to Public Inspection

(Form 990)

Schedule K

Department of the Treasury Inhamal Davisson Comus

▶ Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

explanations, and any additional information in Part VI.

	nal Revenue Service								<del>.</del>	F			Inspe		
	e of the organization BOARD OF TRUSTEES OF THE	LELAND STANFOR	LD.								oloyer id		tion nur	nper	
JUN	IOR UNIVERSITY									94	-11563	65			
Pā	rt I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue	price	(f)	<b>)</b> Description	n of purpose	( <b>g)</b> De	feased	(h) O n behalf of			Pool ncing
											issuer				
										Yes	No	Yes	No	Yes	No
A	CALIFORNIA EDUCATIONAL FACILITIES SERIES U-5	52-1705592	1301783X2	05-14-2014	150,45	50,962	SEE SCHEDULE O			Х		Х		×	
В	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-6	52-1705592	1301783W4	05-14-2014	350,00	2,728	SEE SCHEDULE O			×		Х		Х	
С	CALIFORNIA EDUCATIONAL FACILITIES AUTHORITY U-7	52-1705592	130179GV0	06-22-2016	250,00	0,550	SEE SCHEDULE O			×		Х		Х	
Pa	rt III Proceeds						·								·
					,	١		В	:		С			D	
1	A mount of bonds retired						0		0			0			
2	Amount of bonds legally defeas	sed					0 0					0			
3	Total proceeds of issue					50,451,	764	3.5	50,411,097		250,14	6,924			
4	4 Gross proceeds in reserve funds						0		0			0			
5							0		1,924,982			0			
6	Proceeds in refunding escrows						0 0					0			
7	Issuance costs from proceeds					2	2,211 0			0					
8	Credit enhancement from proce					- /	0 0								
9	Working capital expenditures fi						0 0			(					
10	Capital expenditures from proc						0 279,393,124			0					
11	Other spent proceeds				1	50,449,	552		3,417,015						
12	Other unspent proceeds			1	_	,,	0		55,675,976		250,14	6.924			
13	Year of substantial completion				20	02						- /			
					Yes	No		Yes	No	Yes	l r	No	Yes	,	No
14	Were the bonds issued as part	of a current refundir	ng issue?		Х			×				x			
15	Were the bonds issued as part	of an advance refun	dıng ıssue?			Х			×			x			
16	Has the final allocation of proc	eeds been made? .			Х				х			x			
17	Does the organization maintain allocation of proceeds?	·		rt the final	х			х		×					
Pai	rt IIII Private Business Us										<u> </u>				
						1		В			С			D	
					Yes	No		Yes	No	Yes	N	lo	Yes	-	No
1	Was the organization a partner		a member of an LL	C, which owned					x		>	<i>、</i>			

property financed by tax-exempt bonds? . . . \_ . . . . . . . . . . . . . . Are there any lease arrangements that may result in private business use of bond-

Х

Χ

			A B			3	С			D	
			Yes	No	Yes	No	Yes	No	Yes	No	
3a	Are there any management or service contracts that may result in private to of bond-financed property?	ousiness use				Х		х			
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina										
prope	,										
С	Are there any research agreements that may result in private business use of bond-financed property?				×		Х				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed propert				Х		Х				
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government			0 %		0 %		0 %	6		
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5										
7	Does the bond issue meet the private security or payment test?					Х		Х			
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?					Х		×			
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of										
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-27					Х		×			
9	Has the organization established written procedures to ensure that all nonq bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?				X		Х				
Par	t IV Arbitrage							•			
		Α			В		С		D		
		Yes	No	Yes	No	Ye	s No		Yes	No	
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		х		×			х			
2	If "No" to line 1, did the following apply?										
а	Rebate not due yet?	Х		Х		X					
b	Exception to rebate?	Х			X			Х			
С	No rebate due?		Х		X			Х			
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed										
3	Is the bond issue a variable rate issue?		Х		Х			Х			
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		Х			х			
b	0			0		0					
С	Term of hedge										
d	Was the hedge superintegrated?										
e	Was the hedge terminated?										

D

			Yes	No	Yes	No	Yes	No	Yes	No
l	Were gross proceeds inv contract (GIC)?	vested in a guaranteed investment		x		×		Х		
)	Name of provider		0		0		0			
С	Term of GIC									
d	value of the GIC satisfie	harbor for establishing the fair market								
	Were any gross proceed period?	s invested beyond an available temporary		x		X		Х		
Has the organization established written procedures to monitor the requirements of section 148?			×		X		×			
Par	t V Procedures To	Undertake Corrective Action							_	
			Α		В		С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?			x		×		×			
Pa	rt VI Supplement	al Information. Provide additional inform	nation for resp	onses to qu	estions on S	chedule K (s	ee instructio	ns).		
	Return Reference		Explanation							
IC)	D ISSUANCE COSTS IAS A PERCENTAGE OF TOTAL PROCEEDS BY	BOND ISSUE ARE ISSUE BIC% CEFA CP 0 0 0 4314% CEFA SERIES T-5 0 0028% CEFA S SERIES U-3 0 3551% CEFA SERIES U-4 0 36 0 0000% CEFA SERIES U-7 0 0000% FORM 9 PERIODS SINCE THESE BONDS WERE ISSUE THE INVESTMENT RETURN ON ANY UNSPEN BEEN ISSUED FORM 990, SCHEDULE K, PART EDUCATIONAL FACILITIES AUTHORITY SER DECEMBER 3, 2007 C CALIFORNIA EDUCAT	ERIES U-1 0 64 25% CEFA SER 190, SCHEDULE D, THE INTERE T PROCEEDS A T IV, LINE 2(C) LIES S HAD A R	483% CEFA S EIES U-5 0 00 E K, PART IV I ST COST ON ACCORDINGL REBATE CAL EBATE CALC	SERIES U-2 0 15% CEFA S FORM 8038-T THE BONDS LY, NO FORM CULATIONS ULATION PE	5773% CEFA ERIES U-6 DURING TH HAS EXCEED 8038-T HAS B CALIFORN RFORMED ON	E ED IA			

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С

DLN: 93493195004487

OMB No 1545-0047

2015

# Schedule L

(Form 990 or 990-EZ)

**Transactions with Interested Persons** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ▶ Attach to Form 990 or Form 990-EZ.

Department of the Treasury

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public

Internal Revenue Se	<del></del>												
Name of the ore		LELAND STANFORD						Em	ploye	ridentif	ication	number	
JUNIOR UNIVERSIT		ELERIO STAIN OND						94	-1156	365			
Part I Exce	ess Benefit	t Transactio	<b>1S</b> (section	501(c)(3),	section 501(	c)(4	), and 501(c)				nly)		
Comp	lete if the org	janızatıon answe	ered "Yes" o	n Form 990	, Part IV , line	e 25	a or 25b, or F	orm 9	90-E2	Z, Part V	, line 4	10b	
<b>1 (a)</b> Nam	ie of disqualif	ualified person (b) Relationship between disqualified person and				(c	•	ription	of (	<b>(d)</b> Corr	ected?		
					organization				trans	action		Yes	No
		incurred by orga								ection			
										<b>&gt;</b> \$ -			
<b>3</b> Enter the a	mount of tax,	, if any, on line 2	, above, reii	mbursed by	the organizat	ion				<b>&gt;</b> \$ _			
Dowt II I o		l/ou Eucon Tu	+o vo o to d	Davaana									
		<b>l/or From In</b> organization ans				Z. hi	ne 38a. or Foi	rm 99(	). Part	· IV . line	26.0	rıfthe	
		orted an amount					110 304, 01 1 01	1111 220	, , ai.	, , , , ,	. 20, 0	i ii ciic	
(a) Name of	(b) Relations		(d) Loan to		1	(f)	Balance due	(g)		(h)		(i)Wri	
interested	with organizatio	Purpose of loan	or from the organization		principal amount			defa	ult?	A ppro by boai		agreen	nent?
person	Organizacio	, Ioan	organization	1,	amount					commit			
			То	From	1			Yes	No	Yes	No	Yes	No
See Additional													
Data Table													
Total		<b>▶</b> \$					12,582,281						
		sistance Ben											
		organization					· ·			1		_	
(a) Name of i		(b) Relationsh interested pers		(c) A mour	nt of assistar	ice	<b>(d)</b> Type o	fassis	tance	(e)	urpos	e of assi	stance
perso	'''	organiza											
							l			<u> </u>			

oomoudio 2	(: ::::: : : : : : : : : : : : : : : :						r age <b>-</b>
Part IV		actions Involvin					
	Complete if the o	organization answe	red "Yes" on For	m 990, Part IV, line 2	8a, 28b	, or 28c	•
(a) Name	of interested person	(b) Relationship	(c) A mount of	(d) Description of	(e) SI	narıng	
` '	•	between interested	transaction	transaction		ıf	
		person and the			organi	zation's	
		organization			rever		
					Yes	No	
A 11	to and Data Table				1.03	1 110	
See Addi	tional Data Table	1			-		
						<u> </u>	
					_	_	
						<u> </u>	
						<del>                                     </del>	
Part V	Supplemental 1						
	Provide additional i	nformation for respon	ses to questions o	n Schedule L (see instruc	tions)		
F	Return Reference			Explanation			
		1011070/5		·	TO DOG		THEFT TO
SCHEDULE	L, PART II			PERSONS PURSUANT			
				IPLOYEES, THE UNIVER			
				USES ON OR NEAR CAL			
				UNIVERSITY EACH LO			ULD INCLUDE OFFICERS
				IE INDIVIDUAL (COLUN			
				ANS HAVE BEEN APPRO			
		,	•	ERMS ARE CONSISTEN			
		1.		CH LOAN ISSUED, THE			
				BORROWER (COLUMN			
				OF INTEREST WHICH A			
SCHEDILLE	L, PART III						NCLUDE TRANSACTIONS
JCHEDOLL	. L, FART III			RSON PAYS TUITION, F			
				ORK/STUDY ASSISTANC			
			·	, AS SUCH AMOUNTS V			
				ACTICES AND ARE PRO			
SCHEDILLE	L, PART IV						STANFORD EMPLOYEES
JCHEDOEL	. L, I AKI IV						SES REPORTED BELOW,
				EMPLOYED BY STANFO			•
				TION OF OFFICER OR T			
				FOR THE COMPENSAT			
				THE RELATED EMPLOY			
				LA (B) RELATIONSHIP			
		AND THE OR	GANIZATION SIS	STER ÓF PROVOST JOH	N ETCH	EMENDY	(C)AMOUNT OF
		TRANSACTIO	N \$163,600 IN C	CASH COMPENSATION	AND \$3	7,621 IN	N BENEFITS DURING
		FISCALYEAR	2016 EARNED IN	I HER FULL TIME STAFF	POSIT	ONATS	STANFORD (D)
		DESCRIPTIO	NOFTRANSACTI	ON COMPENSATION (	E)SHAR	RINGOF	ORGANIZATION'S
		REVENUES? I	NO (A) NAME OF T	HE INTERESTED PERS	ON THO	) MAS BY	'ERS (B) RELATIONSHIP
				ERSON AND THE ORGAI			
				TRANSACTION \$226			
		1' '		FISCAL YEAR 2016 EA			
			` '	DESCRIPTION OF TRAN			` ,
				S REVENUES? NO (A) N			
			, ,	SHIP BETWEEN THE IN			
				TRUSTEE, FRED ALVARI			
				FION AND \$7,894 IN BE			
				AFF POSITION AT STAI		` '	
				ON (E) SHARING OF OR			` ,
				RSON SUSAN LIAUTA	. ,		
							EE, BERNARD LIAUTAUD
		1, ,		N \$15,923 IN CASH CO			
							D (D) DESCRIPTION OF
		LIKANSACTIC	ON COMPENSALL	ON (E) SHARING OF OR	CANIZA	4 1 1 O N 5	KL V ENUES! NU

#### **Additional Data**

Software ID: Software Version:

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

Form 990, Sched	ule L, Part II -	Loans to and	from Inter	ested Persor	is	
(a) Name of	(b) Relationship	(c) Purpose of	(d) Loan to	(e)Original	(f)Balance due	<b>(g)</b> In

person	with organization	Ioan	organization?		amount		uelauit		by board or committee?		agreement,	
			То	From			Yes	No	Yes	No	Yes	No
JOHN (1)ETCHEMENDY	OFFICER	HOUSING		×	1,710,000	1,710,000		Νo	Yes		Yes	
(1) LLOYD MINOR	KEY EMPLOYEE	HOUSING		×	1,695,000	1,630,062		Νo	Yes		Yes	
(2) LLOYD MINOR	KEY EMPLOYEE	HOUSING		×	700,000	700,000		Νo	Yes		Yes	

Form 990, Schedule L, Part II - Loans to and from Interested Persons (f)Balance due (a) Name of (b) Relationship (c) Purpose of (d) Loan to (e)Original (g) In (h) (i)Written interested with organization loan or from the principal default? Approved lagreement? organization? by board or person amount committee? Τо From Yes No Yes No Yes No 1.150,000 1,150,000 (4) KFY HOUSING Νo Yes Yes LLOYD MINOR EMPLOYEE 780, 534 780,534 KEY HOUSING Νo Yes Yes LLOYD MINOR **EMPLOYEE** 719.466 616,685 KEY HOUSING Χ Nο Yes Yes

LLOYD MINOR

**EMPLOYEE** 

Form 990, Schedule L, Part II - Loans to and from Interested Persons (i)Written (a) Name of (b) Relationship (c) Purpose of (d) Loan to (e)O riginal (f)Balance due (g) In (h) interested with organization loan or from the principal default? Approved lagreement? organization? by board or person amount committee? Tο From Yes No Yes No Yes No 300,000 30,000 RICHARD FORMER KEY HOUSING Nο lYes Yes (7) SALLER 25,000 25,000 RICHARD FORMER KEY HOUSING Nο lYes Yes (1) SALLER 1,000,000 800.000 OFFICER HOUSING Nο lYes Yes

MARTIN SHELL

Form 990, Schedule L, Part II - Loans to and from Interested Persons (f)Balance due (i)Written (a) Name of (b) Relationship (c) Purpose of (d) Loan to (e)O riginal (g) In (h) interested with organization loan or from the principal default? Approved lagreement? organization? by board or person amount committee? Tο From Yes No Yes No Yes No 700,000 700,000 ROBERT KFY HOUSING Nο lYes Yes (10) WALLACE EMPLOYEE 200,000 200,000 ROBERT KFY HOUSING Nο lYes Yes (1) WALLACE EMPLOYEE 100.000 90.000 ROBERT KFY HOUSING Nο Yes Yes

(2) WALLACE

**EMPLOYEE** 

Form 990, Schedule L, Part II - Loans to and from Interested Persons (b) Relationship (f)Balance due (a) Name of (c) Purpose of (d) Loan to (e)Original (g) In (h) (i)Written interested with organization loan or from the principal default? Approved lagreement? organization? by board or person amount committee? Τо From Yes No Yes No Yes No 3,000,000 3,000,000 ROBERT KFY HOUSING Х l No Yes lYes (13) WALLACE EMPLOYEE 700,000 700,000 FI I 7 A B F T H OFFICER HOUSING Х l No Yes lYes (1) ZACHARIAS 250,000 250,000 FI I ZABETH OFFICER HOUSING Х Νo lYes Yes (2)ZACHARIAS

(a) Name of (b) Relationship (c) Purpose of (d) Loan to (e)Original (f)Balance due (g) In (i)Written default? Approved |agreement? interested with organization loan or from the principal lorganization? by board or person amount lcommittee? No Tο From Yes Yes No Yes No 100.000 100,000 FITZABETH OFFICER HOUSING Х INo lYes Yes (16)ZACHARIAS

100.000

100,000

ΙNο

lYes

Yes

Form 990, Schedule L, Part II - Loans to and from Interested Persons

HOUSING

OFFICER

FITZABETH

(1) ZACHARIAS

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) A mount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No (1) JEANNE MARIE DAVILA SEE PART V 201,221 COMPENSATION Νo (1) THOMAS BYERS SEE PART V 264,241 COMPENSATION Νo (2) BETH MCLELLAN SEE PART V 83,764 COMPENSATION Νo

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) A mount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No

15.923 COMPENSATION

Νo

SEE PART V

(4) SUSAN LIAUTAUD

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DLN: 93493195004487

**SCHEDULE M** (Form 990)

Department of the Treasury

Internal Revenue Service

# **Noncash Contributions**

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

OMB No 1545-0047 2015

> Open to Public Inspection

Name of the organization THE BOARD OF TRUSTEES OF THE LELAND STANFORD

**Employer identification number** 

JUNI —	OR UNIVERSITY				94-1156365			
Pā	art I Types of Property							
		<b>(a)</b> Check ıf applıcable	<b>(b)</b> Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of d noncash contrib	etermı	_	ts
1	Art—Works of art	Х	79	0	N/A			
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	X	3,562	160,169,667	FAIR MARKET VAL	UE		
10	Securities—Closely held stock $ . $	Х	18	1,560,092	FAIR VALUE			
11	Securities—Partnership, LLC, or trust interests	Х	8	1,025,827	FAIR VALUE			
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .	Х	3	4,046,000	APPRAISAL			
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
	Food Inventory							
20	Drugs and medical supplies .							
21	Taxıdermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
25	Other ► ()	See Additional Data						
26	O ther ▶ ()	2 4 6 4						
	Other • ()							
	Other ▶ ()							
29	Number of Forms 8283 received	by the orga	nization during the tax yea	r for contributions				
	for which the organization comple	ted Form 8	283, Part IV, Donee Ackno	owledgement	29			41
							Yes	No
30a	a During the year, did the organiza	tion receiv	e by contribution any prope	erty reported in Part I, lines	1 through 28, that			
	it must hold for at least three yea	ars from the	e date of the initial contribu	ition, and which is not requi	red to be used			
	for exempt purposes for the entir	e holding p	eriod?			30a	Ì	Νo
Ŀ	<b>b</b> If "Yes," describe the arrangeme							
31	Does the organization have a gift			review of any non-standard	contributions?	31	Yes	
<b>32</b> a	Does the organization hire or use contributions?	•	es or related organizations	to solicit, process, or sell	noncash 	222	V 0.5	
ı	b If "Yes," describe in Part II					32a	Yes	
33		an amount	ın column (c) for a type of	property for which column (	a) ıs checked,			

Schedule M (Form 990) (2015)

SCHEDULE M. PART I IN COLUMN B. STANFORD IS REPORTING THE NUMBER OF CONTRIBUTIONS LINE 32A. USE OF THIRD-PARTY - STANFORD MAY, FROM TIME TO TIME, ENGAGE THIRD PARTIES (E.G., REAL ESTATE BROKERS) TO SELL CERTAIN NON-CASH CONTRIBUTIONS LINE 33, NON-CASH CONTRIBUTIONS - WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, ARTIFACTS,

AND THE LIKE, WHICH ARE PRESERVED AND PROTECTED FOR EDUCATIONAL, RESEARCH

Page 2

#### AND PUBLIC EXHIBITION PURPOSES, ARE NOT CAPITALIZED DONATIONS OF SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES Schedule M (Form 990) (2015)

#### **Additional Data**

Software ID: Software Version:

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD

JUNIOR UNIVERSITY

Part I, Types of Property, Lines 25-28

5-28	(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d)  Method of determining noncash contribution amounts
Other►( HORSES)	Х	7	0	N/A
Other▶( MUSICALITEMS & INSTRUMENTS )	X	7	100,004	FAIR MARKET VALUE
Other ▶ ( COMPUTERS AND ACCESSORIES )	X	9	875,149	FAIR MARKET VALUE
Other ► ( OTHER EQUIPMENT )	Х	5	191,596	FAIR MARKET VALUE
Other ► ( SPORTS MEDICINE EQUIPMENT )	Х	1	124,700	FAIR MARKET VALUE

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**SCHEDULE 0** (Form 990 or

990-EZ)

Treasury

Service

Department of the

Internal Revenue

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

DLN: 93493195004487 OMB No 1545-0047

2015

Open to Public Inspection

990 Schedule O, Supplemental Information

Name of the organization THE BOARD OF TRUSTEES OF THE LELAND STANFORD	Employer identification number
JUNIOR UNIVERSITY	94-1156365

#### Return Explanation Reference FORM 990. FORM OF ORGANIZATION THE LELAND STANFORD JUNIOR UNIVERSITY WAS FOUNDED BY SENATOR AND MRS. PAGE 1, LINE K LELAND STANFORD ON NOVEMBER 11, 1885, IN MEMORY OF THEIR ONLY CHILD, LELAND, JR THE FOUN DING WAS ACCOMPLISHED BY A GRANT OF ENDOWMENT, KNOWN AS THE FOUNDING GRANT, WHICH CONVEYED IN TRUST TO A BOARD OF TRUSTEES CERTAIN PROPERTIES, DIRECTED THAT A UNIVERSITY BE ESTABLI SHED AND OUTLINED THE OBJECTIVES AND GOVERNMENT OF THE UNIVERSITY SUBSEQUENT LEGISLATION IN THE STATE OF CALIFORNIA GRANTED THE UNIVERSITY CORPORATE POWERS EFFECTIVE 1901 ACCORDI NGLY, STANFORD HAS ELECTED TO BE TREATED AS A CORPORATION FOR THE PURPOSES OF THE ADMINIST RATION OF FEDERAL AND STATE INCOME TAX LAW FORM 990, PART I, LINE 6 VOLUNTEERS THERE ARE THOUSANDS OF ALUMNI AND FRIENDS OF STANFORD UNIVERSITY WHO VOLUNTEERED THEIR SERVICES TO S TANFORD OVER THE COURSE OF THE YEAR EXAMPLES OF THE WIDE SPECTRUM OF VOLUNTEER SERVICES I NCLUDE SERVING AS A MEMBER OF THE BOARD OF TRUSTEES OF THE UNIVERSITY. SERVING ON A FUNDRA ISING COMMITTEE. AND SERVING ON AN ADVISORY BOARD OF AN INSTITUTE WHILE STANFORD DOES NOT FORMALLY TRACK THE TOTAL NUMBER OF VOLUNTEERS. IT ESTIMATES THAT APPROXIMATELY 11.000 ALU MNI VOLUNTEERED DURING THE TAX YEAR FORM 990, PARTS I AND III, LINE 1 ORGANIZATION'S MISS ION - CONTINUED FROM PART I, LINE 1 & PART III, LINE 1 STANFORD IS INTERNATIONALLY RECOGNI ZED FOR THE QUALITY OF ITS TEACHING AND RESEARCH, ITS DISTINGUISHED FACULTY, AND ITS OUTST ANDING STUDENT BODY IN THE YEARS SINCE ITS FOUNDING IN 1885, STANFORD HAS GROWN TO 2,180 FACULTY MEMBERS AND AN ENROLLMENT OF APPROXIMATELY 7,032 UNDERGRADUATE AND 9,304 GRADUATE STUDENTS THE OBJECTIVE AND PURPOSES OF STANFORD UNIVERSITY, JANE AND LELAND STANFORD WROT E IN THEIR FOUNDING GRANT IN 1885. ARE "TO QUALIFY ITS STUDENTS FOR PERSONAL SUCCESS. AND DIRECT USEFULNESS IN LIFE. TO PROMOTE THE PUBLIC WELFARE BY EXERCISING AN INFLUENCE IN BEHALF OF HUMANITY AND CIVILIZATION. TEACHING THE BLESSINGS OF LIBERTY REGULATED BY LAW. AND INCULCATING LOVE AND REVERENCE FOR THE GREAT PRINCIPLES OF GOVERNMENT AS DERIVED FROM THE INALIENABLE RIGHTS OF MAN TO LIFE, LIBERTY, AND THE PURSUIT OF HAPPINESS."

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A	STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS (EXPENSES \$1,733,099,873 INCLUDING GRANTS OF \$37,122,641, REVENUE \$796,379,375) INSTRUCTION AND DEPARTMENTAL RESEARCH INCLUDES THE SAL ARIES, FRINGE BENEFITS AND SUPPLIES NECESSARY TO TEACH 16,336 STUDENTS, INCLUDING 7,032 UN DERGRADUATE AND 9,304 GRADUATE AND PROFESSIONAL SCHOOL STUDENTS STANFORD'S 2,180 -PERSON FACULTY INCLUDES 20 NOBEL PRIZE WINNERS AND FOUR PULITZER PRIZE WINNERS STANFORD HAS SEVE N SCHOOLS BUSINESS, EARTH, ENERGY & ENVIRONMENTAL SCIENCES, EDUCATION, ENGINEERING, HUMAN ITIES AND SCIENCES, LAW, AND MEDICINE UNDERGRADUATES CHOOSE AMONG 60 MAJORS AND ARE ENCOU RAGED TO LEARN CRITICAL THINKING SKILLS THROUGH RESEARCH STANFORD STRIVES FOR CLOSE INTER ACTION WITH FACULTY TO PREPARE STUDENTS TO BE THE NEXT GENERATION OF LEADERS, INCREASE THE WORLDS KNOWLEDGE AND SAVE LIVES

990 Schedule O, Supplemental Information Return

FORM 990.

PART III, LINE

## Reference STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS (EXPENSES \$1,092,696,187 INCLUDING GRANTS OF \$22,929,138, \$188,531,727 REPORTED REVENUE EXCLUDES FEDERAL RESEARCH SUPPORT) ORGANIZED RE

R ABILITY TO CROSS INTERDISCIPLINARY BOUNDARIES TO CREATE TEAMS OF RESEARCHERS ABLE TO PRO

Explanation

4B SEARCH RESEARCH IS INTEGRAL TO THE EDUCATIONAL MISSION OF STANFORD AND INVOLVES FACULTY. GRADUATE STUDENTS, AND UNDERGRADUATES WHO SEEK NEW KNOWLEDGE IN SERVICE TO HUMANITY STANF

VIDE NEW INSIGHTS TO COMPLEX, WORLDWIDE PROBLEMS

ORD FACULTY MEMBERS HAVE CONTRIBUTED TO ADVANCEMENTS IN HIGH TECHNOLOGY, INCLUDING THE CRE ATION OF DIGITAL SUBSCRIBER LINES, IDENTITY-BASED ENCRYPTION, GLOBAL POSITIONING SYSTEMS A ND THE REDUCED INSTRUCTION SET COMPUTER, AMONG OTHER DISCOVERIES, DISEASE IDENTIFICATION A ND MANAGEMENT, INCLUDING PROGRAMS USED BY MORE THAN 500 ORGANIZATIONS WORLDWIDE CONCERNED WITH CHRONIC HEALTH PROBLEMS SUCH AS ARTHRITIS AND HIV/AIDS, AND GENOME SEQUENCING, INCLUD ING DISCOVERIES THAT CREATED THE FIELD OF GENETIC ENGINEERING TODAY'S STANFORD FACULTY ME MBERS ARE LEADERS IN NEUROSCIENCE, ENERGY, STEM CELL RESEARCH, NANOTECHNOLOGY, BIOENGINEER ING, COMPUTING TECHNOLOGY, REFORM OF OUR NATION'S SCHOOLS AND ENVIRONMENTAL SUSTAINABILITY THROUGH BOTH BASIC AND APPLIED RESEARCH, STANFORD IS COMMITTED TO PROVIDING NEW KNOWLEDG E THAT FUELS OUR NATIONAL ECONOMY AND TO TRAINING GRADUATE STUDENTS WHO WILL BECOME TOMORR OW'S TEACHERS AND RESEARCHERS ENTREPRENEURIAL STANFORD FACULTY MEMBERS ARE KNOWN FOR THEI

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4C	STATEMENT OF PROGRAM SERVICES ACCOMPLISHMENTS (EXPENSES \$1,019,270,072 INCLUDING GRANTS OF \$657,934, REVENUE \$1,080,597,464 ) UNIVERSITY AUXILIARY ACTIVITIES INCLUDES AMONG OTHERS PATIENT CARE, RESIDENTIAL & DINING ENTERPRISES, AND INTER-COLLEGIATE ATHLETIC PROGRAMS S TANFORD SCHOOL OF MEDICINE FACULTY MEMBERS ARE HEALTH-CARE PRACTITIONERS AS WELL AS TEACHE RS, COMBINING EXPERTISE HONED BY RESEARCH WITH THE MOST ADVANCED TECHNOLOGY TO TREAT PATIE NTS AT STANFORD HEALTH CARE AND THE LUCILE PACKARD CHILDREN'S HOSPITAL STANFORD FACULTY P ROVIDE APPROXIMATELY 84 PERCENT OF THE PATIENT CARE AT STANFORD HEALTH CARE AND 96 PERCENT OF THE PEDIATRIC CARE AT LUCILE PACKARD CHILDREN'S HOSPITAL RESIDENTIAL & DINING ENTERPR ISES (R&DE) IS THE STEWARD OF 5 MILLION SQ FT OF PHYSICAL PLANT (APPROXIMATELY 1/3 OF CAMP US) AND GENERATES REVENUE PRIMARILY THROUGH STUDENT ROOM AND BOARD R&DE HOUSES 6,470 UNDE RGRADUATE STUDENTS AND 5,650 GRADUATE STUDENTS R&DE COMPLEMENTS STANFORD'S ACADEMIC PROGR AMS WITH A ROBUST RESIDENTIAL LIVING AND LEARNING ENVIRONMENT THE UNIVERSITY HAS BEEN INV ESTING IN THE RESIDENTIAL EDUCATION PROGRAM TO FOSTER AN ENVIRONMENT OF INTELLECTUAL, EDUC ATIONAL, AND COMMUNITY-BUILDING ACTIVITIES IN STUDENT RESIDENCES

990 Schedule O, Supplemental Information
Return

Return Reference	Explanation
FORM 990,	OTHER PROGRAM SERVICES (EXPENSES \$827,159,821 INCLUDING GRANTS OF \$376,993,276, REVENUE \$4
PART III, LINE	02,388,133) ACADEMIC SUPPORT AND PUBLIC SERVICE \$395,413,293 STUDENT FINANCIAL AID \$269,61
4D	3,294 SLAC CONSTRUCTION AND OTHER \$162,133,234 TOTAL OTHER PROGRAM SERVICE EXPENSES \$827,1
	59,821 A CADEMIC SUPPORT AND PUBLIC SERVICE. STANFORD SUPPORTS 20 LIBRARIES THE COLLECTION
	S OF BOOKS, JOURNALS, SCORES AND PRINTED REFERENCE WORKS COMPRISE MORE THAN 9 3 MILLION PH
	YSICAL VOLUMES, 1 5 MILLION E-BOOKS, 2 5 MILLION AUDIOVISUAL MATERIALS, MORE THAN 77,000 S
	ERIALS, THOUSANDS OF OTHER DIGITAL RESOURCES AND NEARLY 6 MILLION MICROFORM HOLDINGS SPEC
	AL COLLECTIONS INCLUDE ABOUT 300,000 RARE BOOKS AND MORE THAN 59 MILLION PAGES OF MATERIA
	LS THE STANFORD UNIVERSITY INFORMATION TECHNOLOGY NETWORK AND INFRASTRUCTURE INCLUDES MOR
	E THAN 250,000 ACTIVE DEVICES WITH ASSIGNED INTERNET PROTOCOL ADDRESSES STANFORD UNIVERSI
	TY NETWORK TRANSPORTS 40 TERABYTES OF INCOMING DATA AND 30 TERABYTES OF DATA OUTGOING BETW
	EEN STANFORD AND THE INTERNET EACH DAY STUDENT SERVICES INCLUDE, AMONG OTHERS, THE DEAN O
	F STUDENT LIFE OFFICE, THE REGISTRAR, THE ADMISSIONS OFFICE, THE FINANCIAL AID OFFICE, AND
	THE OFFICE FOR RELIGIOUS LIFE STUDENT FINANCIAL AID INCLUDES MERIT AND NEED-BASED SCHOL
	ARSHIPS AND FELLOWSHIPS SLAC CONSTRUCTION AND OTHER THE UNIVERSITY MANAGES AND OPERATES
	THE SLAC NATIONAL ACCELERATOR LABORATORY FOR THE U.S. DEPARTMENT OF ENERGY ("DOE") UNDER A
	MANA GEMENT AND OPERATING CONTRACT. REVIENUES AND EXPENDITURES ARE INCLUDED IN STANFORD'S F
	INANCIAL STATEMENTS, ASSETS AND LIABILITIES ARE OWNED BY DOE AND THEREFORE CARRIED ON DOE
	S BOOKS ACCORDINGLY, CONSTRUCTION EXPENDITURES ARE RECORDED AS EXPENDITURES HEREIN

990	Schedule	Ο,	Supp	lementa	In	forma	tion
	Return						

Reference FORM 990

PART IV. LINES I

HE UNIVERSITY'S FINANCIAL STATEMENTS ARE PREPARED ON A CONSOLIDATED BASIS AND REFLECT THE COMBINED FINANCIAL POSITION AND RESULTS OF THE UNIVERSITY. STANFORD HEALTH CARE AND LUCILE. SALTER PACKARD CHILDRENS HOSPITAL AT STANFORD, INCLUDING THEIR RESPECTIVE CONTROLLED AFFI LIATES ("THE HOSPITALS") IN ADDITION, THE FINANCIAL STATEMENTS PRESENT CONSOLIDATING STAT

EMENTS THAT DISCLOSE SEPARATELY THE ACCOUNTS OF THE UNIVERSITY FROM THOSE OF THE HOSPITALS. UNDER SEPARATE COVER. THE HOSPITALS PROVIDE AUDITED FINANCIAL STATEMENTS OF THEIR OWN AC COUNTS PWC UTILIZES SEPARATE AUDIT TEAMS TO CONDUCT THE AUDIT ENGAGEMENTS OF STANFORD AND

ENERALLY ACCEPTED AUDITING STANDARDS

12A AND 12B PRICEWATERHOUSECOOPERS ("PWC") AS REQUIRED BY GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, T

Explanation

AUDIT OF FINANCIAL STATEMENTS STANFORD'S CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR T

HE YEARS ENDED AUGUST 31, 2016 AND AUGUST 31, 2015 WERE AUDITED BY THE ACCOUNTING FIRM OF

THE HOSPITALS FACH AUDIT IS CONDUCTED BY QUALIFIED PROFESSIONAL ACCOUNTANTS WITH AUDIT P. LANS DESIGNED FROM THE SEPARATE ACCOUNTS FOR THE RESPECTIVE ENTITIES. IN ACCORDANCE WITH G

990 Schedule O. Supplemental Information Return Explanation Reference FORM 990. STANFORD HAS AN INTEREST IN OR SIGNATURE AUTHORITY OVER BANK OR INVESTMENT ACCOUNTS IN THE

PART V, LINE FOLLOWING COUNTRIES CAYMAN ISLANDS, CHILE, CHINA, FRANCE, GERMANY, GHANA, HONG KONG, ITA

LY, KENYA, SOUTH AFRICA, SPAIN, TURKEY, UNITED KINGDOM

990 Schedule O, Supplemental Information

Return Explanation

Reference

FURIVI 990,	DOSINESS RELATIONS THE FOLLOWING INDIVIDUALS LISTED ON PART VII HAVE A BUSINESS RELATI
PART VI,	ONSHIP WITH EACH OTHER - JOHN HENNESSY AND KAVITARK RAM SHRIRAM ARE BOTH DIRECTORS OF ALP
SECTION A,	HABET INC AND GOOGLE INC, WHERE RUTH PORAT SERVES AS CHIEF FINANCIAL OFFICER - BROOK H
LINE 2	BYERS AND RANDALL LIVINGSTON ARE BOTH DIRECTORS OF PACIFIC BIOSCIENCES, INC - BROOK H B

DELICINEGO DEL ATIONICHIDO THE EOLH OM/INO INDIVIDUAL O HICTED ON DADT VILLIAME A DELICINEGO DEL ATI

YERS IS A DIRECTOR OF ENJOY. WHERE RONALD B JOHNSON SERVES AS CHIEF EXECUTIVE OFFICER

ECDM 000

990 Schedule O, Supplemental Information

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Reference	
FORM 990,	REVIEW OF THE FORM 990 THE FORM 990 IS PREPARED BY THE UNIVERSITY'S TAX DEPARTMENT IN CONS
PART VI,	ULTATION WITH THE OFFICE OF GENERAL COUNSEL, PAYROLL AND OTHER UNIVERSITY DEPARTMENTS THE
SECTION B,	RETURN IS REVIEWED BY EXTERNAL ACCOUNTANTS, OUTSIDE COUNSEL, AND SENIOR MANAGEMENT INCLUD
LINES 11A & B	ING THE SENIOR ASSOCIATE VICE PRESIDENT FOR FINANCE THE RETURN IS THEN DISTRIBUTED TO THE
	BOARD COMMITTEE ON AUDIT, COMPLIANCE AND RISK FOR THEIR REVIEW IN ADVANCE OF THE COMMITTE
	EMEETING THE COMMITTEE IS OFFERED AN OPPORTUNITY TO ASK QUESTIONS BOTH AT THE MEETING AN

BUTED TO THE FULL BOARD OF TRUSTEES PRIOR TO FILING WITH THE IRS

R MANAGEMENT INCLUD TRIBUTED TO THE CE OF THE COMMITTE AT THE MEETING AN DANYTIME THEREAFTER. SUBSEQUENT TO THE MEETING. A COMPLETE COPY OF THE FORM 990 IS DISTRI

Explanation

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST MEMBERS OF THE UNIVERSITY'S BOARD OF TRUSTEES ("TRUSTEES"), OFFICERS AND FACULTY MAY, FROM TIME TO TIME, BE ASSOCIATED, BITHER DIRECTLY OR INDIRECTLY, WITH ENT THES DOING BUSINESS WITH THE UNIVERSITY THE UNIVERSITY HAS CONFLICT OF INTEREST POLICYS THAT ARE STRICTLY ENFORCED TO ENSURE THAT ALL TRANSACTIONS WITH THESE PARTIES ARE ARMS L ENGTH, AND THERE IS NO FAVORABLE TREATMENT AS A RESULT OF THESE RELATIONSHIPS CONFLICTS O F INTEREST ARE REGULARLY MONITORED, AND APPLICABLE POLICY IS CONSISTENTLY ENFORCED UNIVER SITY-WIDE COMPLIANCE INITIATIVES INCLUDE TRAINING AND DOCUMENTATION, REQUIRED ANNUAL DISCL OSURE AND FOLLOW-UP, MANAGEMENT CONTROLS, ENTERPRISE RISK MANAGEMENT, REGULAR INTERNAL AND EXTERNAL AUDITS, WHISTLE-BLOWER PROVISIONS, SUPERVISION, AND REVIEW PERCEIVED VIOLATIONS WOULD BE INVESTIGATED AND ADDRESSED AS APPROPRIATE THROUGH VARIOUS SANCTIONS, INCLUDING F INANCIAL PENALTIES AND TERMINATION, DEPENDING UPON THE NATURE AND DEGREE OF THE CONFLICT FOR OFFICERS, THE UNIVERSITY REQUIRES ANNUAL DISCLOSURE OF SIGNIFICANT FINANCIAL INTERESTS IN EMPLOYMENT OR CONSULTING RELATIONSHIPS WITH ENTITIES DOING BUSINESS WITH THE UNIVERSITY Y THESE ANNUAL DISCLOSURES COVER BOTH OFFICERS AND THEIR IMMEDIATE FAMILY WHEN SUCH ASSO CIATIONS EXIST, MEASURES ARE TAKEN TO APPROPRIATELY MANAGE, IN THE BEST INTERESTS OF THE U INVERSITY, ANY ACTUAL OR PERCEVED CONFLICT FACULTY MUST COMPLIANCE WITH THE POLICY AND DISCLOSURE OF INTERESTS IN OUTSIDE ENTITIES THAT ARE SPONSORS OF THEIR TEACHING OR RESEAR CHOR OTHER TRANSACTIONS WITH THE UNIVERSITY IN WHICH THEY ARE INVOLVED ALL PERSONAL FINA NCIAL INTERESTS RELATED TO STANFORD ACTIVITIES MUST BE REPORTED, REGARDLES OF DOLLAR AMOU INT FOR TRUSTEES, THAT NO MEMBER OF THE BOARD OF TRUSTEES IS PRIMITTED TO PARTICIPATE IN ANY DECISION RELATING TO AN ENTITY IN WHICH HE OR SHE (OR AN IMMEDIATE FAMILY MEMBER) HAS A MATERIAL FINANCIAL INTEREST THAT NO MEMBER OF THE BOARD OF TRUSTEES IS PREMITTED TO PARTICIPATE IN ANY DECISION RELATING TO AN ENTITY IN WHICH HE OR SHE (OR AN

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION DETERMINATION THE ANNUAL PROCESS FOR DETERMINING COMPENSATION OF BOTH THE TOP MANAGEMENT OFFICIAL (PRESIDENT OF THE UNIVERSITY) AND OF OTHER OFFICERS/KEY EMPLOYEES INC LUDES REVIEW AND APPROVAL BY INDEPENDENT PERSONS, USE OF COMPARABILITY DATA AND CONTEMPORA NEOUS DOCUMENTATION OF THE DELIBERATION AND DECISION IN THE CASE OF THE UNIVERSITY'S PRES IDENT, THE VICE PRESIDENT FOR HUMAN RESOURCES, AT A PRELIMINARY MEETING WITH A SUBCOMMITTE E OF THE COMMITTEE ON COMPENSATION, PRESENTS AN ANALYSIS OF CURRENT RELEVANT MARKET DATA O BTAINED FROM AN INDEPENDENT HUMAN RESOURCE CONSULTING FIRM THE SAME MATERIALS ARE SENT TO THE FULL COMMITTEE AT THE MEETING OF THE FULL COMMITTEE AND IN THE ABSENCE OF THE PRESID ENT, DISCUSSION OCCURS PRIOR TO A VOTE MINUTES OF BOTH MEETINGS ARE ON FILE IN THE OFFICE OF THE VICE PRESIDENT FOR HUMAN RESOURCES IN THE CASE OF OTHER OFFICERS/KEY EMPLOYEES, PER GUIDDLINES IN THE COMMITTEE'S EXECUTIVE COMPENSATION POLICY AND PROCEDURES DOCUMENT, EACH YEAR THE VICE PRESIDENT FOR HUMAN RESOURCES PROVIDES CURRENT RELEVANT MARKET DATA AND THE HISTORICAL PAY INFORMATION RELATING TO THESE PERSONS TO THE PRESIDENT OR TO THE PROVOST BASED ON THE REPORTING STRUCTURE. THE PRESIDENT AND PROVOST PROPOSE CHANGES IN COMPENSATI ON BASED ON EACH INDIVIDUAL'S PERFORMANCE AND ON THE MARKET DATA. THE COMMITTEE ON COMPENS ATION REVIEWS THE RECOMMENDATIONS AND, FOLLOWING DISCUSSION, APPROVES THE RECOMMENDATIONS AS SUBMITTED OR WITH MODIFICATIONS MINUTES OF THE MEETING ARE ON FILE IN THE OFFICE OF THE VICE PRESIDENT FOR HUMAN RESOURCES

990 Schedule O, Supplemental Information Return Explanation Reference FORM 990. STANFORD UNIVERSITY MAKES ITS FOUNDING GRANT. FACULTY AND STAFF CONFLICT OF INTEREST POLIC IES. AND FINANCIAL STATEMENTS AVAILABLE TO THE GENERAL PUBLIC ON STANFORD'S WEBSITE. AND U PART VI. SECTION C. PON REQUEST TO THE OFFICE OF UNIVERSITY COMMUNICATIONS LINE 19

990 Schedule O, Supplemental Information

Return

Reference	
FORM 990,	HOURS FOR RELATED ORGANIZATIONS IN CONNECTION WITH THEIR POSITIONS AT STANFORD, CERTAIN LI
PART VII,	STED INDIVIDUALS MAY, FROM TIME TO TIME, PARTICIPATE IN ACTIVITIES OF A RELATED ORGANIZATI
SECTION A,	ON WHERE THE LISTED INDIVIDUALS ARE TRUSTEES, DIRECTORS, OFFICERS, OR EMPLOYEES OF THE RE
COLUMN B	LATED ORGANIZATION, THE TIME DEVOTED TO THE RELATED ORGANIZATION BY SUCH INDIVIDUALS IS GE
	NERALLY REPORTED AS RELATED ORGANIZATION HOURS IN PART VII, SECTION A, LINE 1A, COLUMN (B)
	, BELOW THE DOTTED LINE. IN ALL OTHER CASES, THE HOURS IN CONNECTION WITH SUCH PARTICIPATI
	ON ARE INCLUDED IN THE HOURS REPORTED FOR THE INDIVIDUALS' POSITIONS AT STANFORD UNIVERSIT
	Y IN PART VII, SECTION A, LINE 1A, COLUMN (B), ABOVE THE DOTTED LINE

Explanation

990 Schedule O. Supplemental Information

Return

FORM 990.

## Reference INDEPENDENT CONTRACTORS IN THE PRESENTATION OF THE DATA APPEARING IN FORM 990. PART VII. S.

Explanation

PART VII. ECTION B. STANFORD REPORTS DIRECT CASH COMPENSATION PAID TO PROFESSIONAL INDEPENDENT CONTR SECTION B ACTORS COMMISSIONS, DISCOUNTS, AND MANAGEMENT FEES EMBEDDED IN AND/OR DEDUCTED FROM INVES TMENT RETURNS AND AMOUNTS PROVIDED TO VENTURE CAPITAL, PRIVATE EQUITY, AND HEDGE FUND GENE RAI PARTNERS DUE TO THEIR "CARRIED INTEREST" IN PARTNERSHIPS IN WHICH STANFORD PARTICIPATE S ARE NOT CONSIDERED IN THIS REPORTING

Return Explanation
Reference

As Filed Data efile GRAPHIC print - DO NOT PROCESS **SCHEDULE R** 

# **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No 1545-0047 2015

DLN: 93493195004487

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

(Form 990)

▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Inspection **Employer identification number** 

THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY					94-11563	65			
Part I Identification of Disregarded Entities Complet	e if the organization	n answered "Yes" o	n Form 990, P	art IV	, line 33.				
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	End-o	(e) of-year assets	D	(f) virect controlling entity		
See Additional Data Table									
Part III  Identification of Related Tax-Exempt Organizations during the	e tax year.	_		on Fo		rt IV, l			
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	ction	(e) Public charity s (if section 501(		<b>(f)</b> Direct controlling entity	Section (13) co	g) n 512(b) ontrolled tity? No
See Additional Data Table								165	140
For Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat No 501	.35Y				Schedule R (For	m 990) 2	2015

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answ	wered "	Yes" on	Form	990,	Part IV,	line 34
	because it had one or more related organizations treated as a partnership during the tax year.						

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	Predominant income(related, unrelated, excluded from tax under sections 512-	Predominant income(related, t unrelated, excluded from tax under sections 512-	Predominant income(related, to unrelated, excluded from tax under sections 512-	Predominant income(related, t unrelated, excluded from tax under sections 512-	Predominant income(related, unrelated, excluded from tax under sections 512-	Predominant income(related, unrelated, excluded from tax under sections 512-	Predominant income(related, unrelated, excluded from tax under sections 512-	Predominant income(related, unrelated, excluded from tax under sections 512-	(f) Share of total income	(g) Share of end-of-year assets	alloca	rtionate itions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	ral or aging ner?	<b>(k)</b> Percentage ownership
				<u> </u>			Yes	No		Yes	No									
See Additional Data Table																				
Part IV Identification of Related Organizations Tax	vahle as a Corno	ration	or Trust (	`omplete if th	e organiza	ation and	wered	"Vac	on Form 9	an c	Dart 1	IV line								

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
Con Address   Date Table								Yes	No
See Additional Data Table									$\vdash$
									$\vdash$

La record (1) mesos (1) (1) and 10 (1) and 1	Yes Yes Yes	
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?  a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	Yes Yes	
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	Yes	
	Yes	
<b>b</b> Gift, grant, or capital contribution to related organization(s)		
	Yes	_
c Gift, grant, or capital contribution from related organization(s)		No
d Loans or loan guarantees to or for related organization(s)		1
e Loans or loan guarantees by related organization(s)		No
f Dividends from related organization(s)		No
g Sale of assets to related organization(s)		No
h Purchase of assets from related organization(s)		No
i Exchange of assets with related organization(s)		No
j Lease of facilities, equipment, or other assets to related organization(s)	Yes	
k     Lease of facilities, equipment, or other assets from related organization(s)	Yes	+
Performance of services or membership or fundraising solicitations for related organization(s)	Yes	
	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	Yes	
o Sharing of paid employees with related organization(s)		No
p Reimbursement paid to related organization(s) for expenses		No
q Reimbursement paid by related organization(s) for expenses	Yes	-
r Other transfer of cash or property to related organization(s)	Yes	
s Other transfer of cash or property from related organization(s)	Yes	<u></u>
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds		
(a) Name of related organization  (b) Transaction Transaction type (a-s)  (c) (d) Method of determining amount in	involve	d
e Additional Data Table		

### Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Name, actives, and FIN of entity   Capt   Capt		revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships																
	(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(related, unrelated, excluded from tax under sections 512-	(e) Are all partners		(e) Are all partners section 501(c)(3) organizations?		total	Share of end-of-year assets (h)  Disproprtion allocations				box 20 of Schedule K-1		General or managing partner?		(k) Percentage ownership
	9			314)	Yes	No			Yes	No		Yes	No					
													1 I					
														_				
														_				
														_				

Part VII Supplemental Information									
Provide additional information for responses to questions on Schedule R (see instructions)									
Return Reference	Explanation								
SCHEDULE R, PART IV, LINE (5)	CHARITABLE LEAD ANNUITY TRUSTS ARE PRINCIPALLY DOMICILED IN CALIFORNIA SCHEDULE R, PART IV, LINE (6) CHARITABLE								

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Schedule R (Form 990) 2015

SCHEDULE R, PART IV, LINE (5) CHARITABLE LEAD ANNUITY TRUSTS ARE PRINCIPALLY DOMICILED IN CALIFORNIA SCHEDULE R, PART IV, LINE (6) CHARITABLE
REMAINDER TRUSTS ARE PRINCIPALLY DOMICILED IN CALIFORNIA SCHEDULE R, PART IV, LINE (7) OTHER TRUSTS ARE PRINCIPALLY
DOMICILED IN CALIFORNIA SCHEDULE R, PART IV, LINE (1) POOLED INCOME FUNDS ARE PRINCIPALLY DOMICILED IN CALIFORNIA
SCHEDULE R, PART V, LINE 2 AMOUNTS REPORTED FOR STANFORD UNIVERSITY BOOK STORE WERE DETERMINED USING STANFORD
UNIVERSITY BOOK STORE'S BOOKS, WHICH WERE PREPARED ON A FISCAL YEAR ENDING JUNE 2016

Schedule R (Form 990) 2015

## Software ID: **Software Version:**

**EIN:** 94-1156365

Name: THE BOARD OF TRUSTEES OF THE LELAND STANFORD JUNIOR UNIVERSITY

Form 990, Schedule R, Part I - Identification of Disregarded Entities

Form 990, Schedule R, Part I - Identification of Disre	garded Entities	1 45	1	I	ı
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct Controlling Entity
(1) STANFORD UNIVERSITY OTL LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	TECHNOLOGY	CA	2,250	64,655	STANFORD
(1) SU ACQUISITION LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	503,749	2,000,043	STANFORD
(2) SAA SIERRA PROGRAMS LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 80-0313657	ALUM RELATION	CA	6,594,235	11,323,611	STANFORD
(3) ANTS AT WORK LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	RESEARCH	N M	0	55,000	STANFORD
(4) SHR HOTEL LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 41-2277925	REAL ESTATE	CA	54,361,912	16,050,233	STANFORD
(5) SPECIALTY EVENTS LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 27-3665473	GEN BUS OPS	CA	0	0	STANFORD
(6) ROCKY HILL PROPERTY LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 45-4672921	REAL ESTATE	CA	0	0	STANFORD
(7) STANFORD UNIVERSITY GLOBAL LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	EDUCATION	CA	0	0	STANFORD
(8) CARDINAL NEWBURY GP LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 94-1156365	INVESTMENTS	DE	0	0	STANFORD
(9) CARDINAL NEWBURY LP LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 94-1156365	INVESTMENTS	DE	0	1	STANFORD
(10) SAND HILL INVESTMENTS GP LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 41-2262027	INVESTMENTS	DE	0	0	STANFORD
(11) SMC DE LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 94-1156365	INVESTMENTS	DE	12,427	0	STANFORD
(12) ALTIRA TECHNOLOGY FUND IV DIRECT INVEST C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 94-1156365	INVESTMENTS	DE	0	5,139	STANFORD
(13) SNOWCREEK VII LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 95-4890334	REAL ESTATE	CA	0	5,215,728	STANFORD
(14) GRE PROPERTIES LLC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	0	23,581	STANFORD
(15) GRE PROPERTIES II LLC 3160 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	0	20,817	STANFORD
(16) JPS NO 1 LLC 3160 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	0	4,010,123	STANFORD
(17) JPS NO 2 LLC 3160 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	0	1	STANFORD
(18) GREGORY STREET ACQUISITION LLC 3160 PORTER DRIVE PALO ALTO, CA 94304 94-1156365	REAL ESTATE	CO	0	3,847	STANFORD
(19) HP OUTLAWS LLC 3160 PORTER DRIVE SUITE 200 PALO ALTO, CA 94304 94-1156365	REAL ESTATE	DE	0	0	STANFORD

Form 990, Schedule R, Part I - Identification of Disregarded Entities							
(a) Name, address, and EIN (If applicable) of disregarded entity	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct Controlling Entity		
(21) 200 GREGORY STREET LLC 3160 PORTER DRIVE SUITE 200 PALO ALTO, CA 94304 94-1156365	REAL ESTATE	СО	0	0	STANFORD		
(1) CYPRESS MARINA HEIGHTS LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 95-4887979	INVESTMENTS	CA	6,376,476	44,809,718	CYPRESS MARI		
(2) CYPRESS MARINA PARTNERS LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	CA	0	42,674,560	STANFORD		
(3) RED 238 LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	CA	0	25,587,100	STANFORD		
(4) RED ALPINE LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	29,414,586	STANFORD		
(5) RED ALVARADO LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	27,250,875	STANFORD		
(6) RED ARBORETUM LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	21,355,322	STANFORD		
(7) RED ARDENWOOD LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	17,422,462	STANFORD		
(8) RED BART LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	7,367,861	STANFORD		
(9) RED BROADWAY LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	15,172,191	STANFORD		
(10) RED CAMINO LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	41,343,092	STANFORD		
(11) RED DECOTO LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	17,140,338	STANFORD		
(12) RED DISH LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	5,664,450	STANFORD		
(13) RED LOMITA LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	26,442,151	STANFORD		
(14) RED MARINA LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	7,677,000	STANFORD		
(15) RED MARINER LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	87,598,792	STANFORD		
(16) RED POPLAR LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	54,428,845	STANFORD		
(17) RED QUARRY LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	2,286,000	STANFORD		
(18) RED SANDHILL LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	8,001,173	STANFORD		
(19) RED SKYLINE LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	DE	0	45,805,197	STANFORD		

(b) Legal Domicile (d) (f) (e) Name, address, and EIN (if applicable) of disregarded entity Primary Activity Direct Controlling (State Total income End-of-year assets or Foreian Entity Country) (41) RED VELD LLC INVESTMENTS DΕ 6,535,574 STANFORD 0 C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 INVESTMENTS DΕ 4,158,147 19.766.381 SAND HILL GP (1) SAND HILL INVESTMENTS LP C/O SMC 635 KNIGHT WAY

Form 990, Schedule R, Part I - Identification of Disregarded Entities

STANFORD, CA 94305 37-1557441 (2) RED ALTA LLC INVESTMENTS DΕ 0 STANFORD C/O SMC 635 KNIGHT WAY STANFORD, CA 94305

(3) CARDINAL REGENT LP LLC INVESTMENTS DF 0 STANFORD C/O SMC 635 KNIGHT WAY STANFORD, DE 94305

(c)

INVESTMENTS CA STANFORD 0

(4) CYPRESS MARINA HEIGHTS AHU LLC C/O SMC 635 KNIGHT WAY STANFORD, CA 94305 (5) STANFORD UNIVERSITY POWER LLC ENERGY RESOUR DΕ 0 STANFORD 3145 PORTER DRIVE PALO ALTO, CA 94304

94-1156365 (6) FAIRFIELD NORHT SEA ENERGY LLC INVESTMENTS DΕ STANFORD 0

C/O SMC 635 KNIGHT WAY

STANFORD, CA 94305

94-1156365 (7) RED RECIPE LLC INVESTMENTS DΕ STANFORD 0 C/O SMC 635 KNIGHT WAY STANFORD, CA 94305

Form 990, Schedule R, Part II - Identification of R			ı	1	1	1
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?  Yes No
STANFORD HEALTH CARE 300 PASTEUR DRIVE MC 5555 STANFORD, CA 94305 94-6174066	HEALTHCARE	CA	501(C)(3)	3	STANFORD	Yes
LUCILE SALTER PACKARD CHILDRENS HOSPITAL 725 WELCH ROAD MC 5553 PALO ALTO, CA 94304 77-0003859	HEALTHCARE	СА	501(C)(3)	3	STANFORD	Yes
HOSPITAL COMMITTEE FOR THE L-P AREAS 1111 E STANLEY BLVD LIVERMORE, CA 94550 94-1429628	HOSPITAL	CA	501(C)(3)	3	SHC	Yes
VALLEYCARE MEDICAL FOUNDATION INC 5655 W LAS POSITAS BLVD 220 PLEASANTON, CA 94588 26-2593526	SUPPRT SHC-VC	СА	501(C)(3)	9	HOSP CMTE LP	Yes
VALLEYCARE SENIOR HOUSING 1111 E STANLEY BLVD LIVERMORE, CA 94550 94-3382224	SR FACILITY	СА	501(C)(3)	11C, III-FI	HOSP CMTE LP	Yes
THE FREIDENRICH SUPPORT FOUNDATION 3145 PORTER DRIVE PALO ALTO, CA 94304 30-0519583	SUPPORT	СА	501(C)(3)	11A,I	STANFORD	Yes
SHR HOLDINGS INC 3145 PORTER DRIVE PALO ALTO, CA 94304 94-3187167	REAL ESTATE	CA	501(C)(25)	N/A	STANFORD	Yes
SU EMP BEN TRUST POST RETEMPYNT BEN 3145 PORTER DRIVE PALO ALTO, CA 94304 94-3246199	BENEFITS	CA	501(C)(9)	N/A	STANFORD	Yes
UNIVERSITY HEALTHCARE ALLIANCE 7999 GATEWAY BLVD STE 300 NEWARK, CA 94560 94-3192446	HEALTHCARE	СА	501(C)(3)	3	SHC	Yes
THE DUDLEY E CHAMBERS FOUNDATION JP MORGAN CHASE PO BOX 3038 MILWAUKEE, WI 53201 38-6841793	SUPPORT	NY	501(C)(3)	11D, III-O	STANFORD	Yes
STANFORD UNIVERSITY BOOKSTORE BLDG 60 MAIN QUAD NO 105 STANFORD, CA 94305 94-0894150	SUPPORT	CA	501(C)(3)	11A,I	STANFORD	Yes
PACKARD CHILDREN'S HEALTH ALLIANCE 725 WELCH ROAD MC5551 PALO ALTO, CA 94304 32-0359189	HEALTHCARE	CA	501(C)(3)	3	LPCH	Yes
STANFORD HABITAT CONSERVATION BOARD 3160 PORTER DR STE 200 PALO ALTO, CA 94304 46-1882243	CONSERVATION	CA	501(C)(3)	7	STANFORD	Yes
STANFORD FACULTY CLUB PO BOX 7229 STANFORD, CA 94309 94-1187089	FAC INTERACT	CA	501(C)(7)	N/A	STANFORD	Yes
THE HONG KONGSU CHARITABLE TRUST 1401 CAROLINE CENTER 28 PING ROAD, CAUSEWAY HK 98-6078093	SUPPORT	нк	501(C)(3)		STANFORD	Yes
THE STANFORD TRUST 65 HIGH STREET OXFORD OX1 46L UK	SUPPORT	UK	501(C)(3)		STANFORD	Yes
STANFORD PROGRAMME (CAPE TOWN) NPC WAVERLY BUSINESS PARK BUILDING 11 CAPE TOWN SF	EDUCATION	SF	501(C)(3)		STANFORD	Yes
STANFORD FEDERAL CREDIT UNION 1860 EMBARCADERO RD PALO ALTO, CA 94303 94-1492212	CREDIT UNION	CA	501(C)(1)	N/A	STANFORD	Yes
STANFORD HEALTH CARE ADVANTAGE 1221 BROADWAY 3RD FLOOR OAKLAND, CA 94612 46-4071746	HEALTHCARE	CA	501(c)(3)	11A,I	SHC	Yes
STANFORD SCHOOLS CORPORATION 475 POPE STREET MENLO PARK, CA 94025 20-2699147	EDUCATIONAL	СА	501(C)(3)	2	STANFORD	Yes

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (d) (a) (b) (e) (g) Name, address, and EIN of related organization Exempt Code Public charity Section 512 Primary activity Legal domicile Direct controlling (b)(13) (state section status entity lor foreign country) (if section 501(c) controlled entity? (3)) Yes **IEDUCATIONAL** CA 501(C)(3) 111A.I lΝΑ Nο PACIFIC 12 CONFERENCE 1350 TREAT BOULEVARD WALNUT CREEK, CA 94597

94-1459048

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (h) (e) (i) Legal (d) (f) General (g) Code V-UBI (k) (a) (b) Predominant Disproprtionate or Domicile Direct Share of total Share of end-ofallocations? Percentage Name, address, and EIN of Primary activity income(related, amount in Controlling Managing (State income year assets ownership related organization Box 20 of unrelated, Partner? Entity or excluded from Schedule K-1 Foreign tax under (Form 1065) Country) sections 512-514) Yes No Yes No 158,704,935 0 ADOM PARTNERS LP INVESTMENTS DE STANFORD 0 Nο Nο 100 000 % **500 MADISON AVENUE** NEW YORK, NY 10022 114.568.589 0 ALBUS SELECT FUND LP INVESTMENTS DE STANFORD EXCLUDED 0 Νo Νo 100 000 % 750 MENLO AVENUE MENLO PARK, CA 94025 277,588 REAL ESTATE ARCOLA 0 ARCOLA RESIDENTIAL DΕ Νo 100 000 % Νo **VENTURE LLC** RESIDENT 635 KNIGHT WAY STANFORD, CA 943057297 90-0818278 STANFORD UNRELATED 0 -36,873,403 0 ARCOLA VENTURE LLC RE DEVELOPMENT DΕ Nο Νo 90 650 % 635 KNIGHT WAY STANFORD, CA 943057297 37-1689632 STANFORD 0 0 ATWATER 12 LP INVESTMENTS DE EXCLUDED Nο Νo 0 % 2100 ROSS AVE STE 1600 DALLAS, TX 75201

75-2944481

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (e) (h) (i) General Legal (d) Predominant (f) (g) (k) (a) Disproprtionate (b) Code V-UBI Share of total or Domicile Direct Share of end-ofincome allocations? Percentage Name, address, and EIN of Primary activity amount in (State Controlling Managing (related, ıncome year assets owners hip Box 20 of Schedule related organization Partner? or Entity unrelated, K-1 excluded from Foreign (Form 1065) Country) tax under sections 512-514) Yes No Yes No 108,775 183,884 -3,351 **AVALANCHE ROYALTY** INVESTMENTS DΕ STANFORD UNRELATED Νo Νo 51 025 % PARTNERS LLC 410 17TH ST STE 1150 DENVER, CO 80202 84-1539807 CEE EQUITY HOLDINGS INVESTMENTS -1,678,488 260,553 0 STANFORD 100 000 % JΕ EXCLUDED Νo Νo ΙP **ELIZABETH HOUSE 9** CASTLE ST ST HELIER, JERSEY JE4 2QP JE 7,992,456 943,646 0 CLAIRVUE CAPITAL STANFORD INVESTMENTS DΕ EXCLUDED Νo Νo 98 620 % PARTNERS II-TE 1 LP 150 CALIFORNIA STREET STE 850 SAN FRANCISCO, CA 94111 80-0909516 INVESTMENTS STANFORD lexcluded 191,349 1,607,456 0 66 660 % CLAIRVUE CAPITAL DE Νo Νo PARTNERS II-TE 2 LP 150 CALIFORNIA STREET STE 850 SAN FRANCISCO, CA 94111 80-0909556 CANARY SC FUND LP INVESTMENTS DΕ STANFORD lexcluded 0 6,940,612 Νo 0 Νo 100 000 % 399 PARK AVENUE NEW YORK, NY 10022

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (e) (h) (i) (d) Predominant (f) General Legal (g) |Disproprtionate|Code V-UBI amount (k) (a) (b) or Share of total Share of end-of-Domicile Direct income allocations? Percentage Name, address, and EIN of Primary activity Controlling Managing (State (related, income year assets ownership related organization Box 20 of Schedule Partner? Entity unrelated, or K-1 Foreign excluded from (Form 1065) Country) tax under sections 512-514) Yes No Yes No -17,392 173,291 -20,174 **ENERGY CAPITAL** INVESTMENTS STANFORD Nο Νo 63 690 % DF UNRELATED PARTNERS III (SENDERO CO-51 JOHN FKENNEDY PARKWAY SUITE 2 SHORT HILLS, NJ 07078 47-1702425 FORTRESS IW INVESTMENTS CJ STANFORD EXCLUDED 0 0 Νo 0 Νo 71 640 % COINVESTMENT (FUND B) LP 1345 AVE OF THE AMERICAS 45TH FL NEW YORK, NY 10105 98-0509639 943,913 -638,107 STANFORD lexcluded 0 63 820 % KEB INVESTORS II LP INVESTMENTS BD Νo Νo WASHINGTON MALL STE 304 7 REID ST HAMILTON,, HM 11 BD LSF V DHB HOLDINGS LP ISTANFORD lexcluded 0 0 0 0 % INVESTMENTS DE Νo Νo 2711 N HASKELL AVE STE 1700 DALLAS, TX 75204 27-2858604 HP OUTLAWS 0 0 0 OUTLAWS CASINO LTD lholding CO Yes 0 % COMPANY ILLC 3160 PORTER DR PALO ALTO, CA 94304 84-1457498

(i) (c) (e) (h) (i) General (d) (f) Legal Predominant (g) |Disproprtionate | Code V-UBI amount (k) (a) (b) Domicile Direct Share of total Share of end-ofor ıncome allocations? Percentage Name, address, and EIN of Primary activity (State Controlling (related, Managing ıncome year assets ownership related organization Box 20 of Schedule Partner? Entity unrelated, or K-1 Foreign excluded from (Form 1065) Country) tax under sections 512-514) Yes No No Yes -191,927 8,188,421 0 PALO ALTO LP STANFORD EXCLUDED INVESTMENTS JΕ Νo Νo 98 880 % 13 CASTLE STREET ST HELIER, JERSEY 98-1126622 STANFORD 0 9,954,492 0 PROJECT EDISON INVESTMENTS DΕ EXCLUDED Nο Νo 66 620 % PARTNERS FUND LP 55 E 52ND ST NEW YORK, NY 10055 47-3184706 RESERVOIR RESOURCE INVESTMENTS DΕ STANFORD -1,280,167 2,495,622 -1,496,248 Νo 51 510 % Νo PTRS TE LP 767 FIFTH AVE 16TH FLOOR NEW YORK, NY 10153 46-2286221 72,726,074 0 0 RMS FOREST GROWTH INVESTMENTS STANFORD EXCLUDED 64 370 % CA Νo Νo II LP 30 INVERNESS CENTER PARKWAY STE 36 BIRMINGHAM, AL 35242 20-0841908 168,145 153,855,092 0 SANDPIPER FUND LP INVESTMENT ΤX STANFORD EXCLUDED 99 430 % Νo Νo 2000 MCKINNEY AVE STE 2125

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

DALLAS, TX 75201 26-0341626

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (i) (c) (e) (h) (i) Legal (d) (f) General (g) Disproprtionate Code V-UBI amount (k) (a) (b) Predominant or Direct Share of total Share of end-of-Domicile allocations? Percentage Name, address, and EIN of Primary activity income(related, (State Controlling Managing income year assets Box 20 of Schedule ownership unrelated, related organization Partner? Entity or excluded from K-1 Foreign tax under (Form 1065) Country) sections 512-514) Yes No Yes No -222,153 226,370 0 SAROFIM MULTIFAMILY RE DEVELOPMENT STANFORD Nο Nο ΤX EXCLUDED 63 750 % PARTNERS LP 8115 PRESTON RD ST400 DALLAS, TX 75225 20-1929002 1,876,886 11,077,918 249,746 SCP REAL ASSETS FUND INVESTMENTS STANFORD UNRELATED 62 610 % DF Nο Nο (A) LP 2498 SAND HILL RD MENLO PARK, CA 94025 20-3949682 0 0 0 SEQUOIA MFM LPCH 0 % MFM PROGRAM CANο Νo **OPERATING COMPANY** LLC 770 WELCH ROAD LPCH-ADMIN MC5551 PALO ALTO, CA 94304 47-5060529 -399.541 14,731,688 -399.541 SIC SNOWCREEK VIII RE DEVELOPMENT ISTANFORD UNRELATED 99 870 % CAΝo Νo LLC 635 KNIGHT WAY STANFORD, CA 94305 27-5431605 INVESTMENTS STANFORD -395,131 34,002,276 -220,504 SP SMC PARTNERS LLC DΕ lexcluded 99 900 % Νo Νo 2711 CENTERVILLE RD

**STE 400** 

19808 47-3103791

WILMINGTON, DE

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (e) (h) (i) General Legal (d) Predominant (f) (g) Disproprtionate (k) (a) (b) Code V-UBI Domicile Direct Share of total Share of end-ofor income allocations? Percentage Name, address, and EIN of Primary activity amount in Managing (State Controlling (related, ıncome year assets ownership related organization Box 20 of Partner? Entity unrelated, or Schedule K-1 Foreign excluded from (Form 1065) Country) tax under sections 512-514) Yes No Yes No Ishc 0 0 Nο STANFORD EMANUEL RAD RADIOLOGY CA Νo 0 % **ONCOLOGY CENTER** 825 DELBON AV TURLOCK, CA 95382 20-8885091 MED DIAGNOST Ishc 5,938,751 6,189,243 0 STANFORD PET-CT LLC CA EXCLUDED Νo Yes 50 000 % 300 PASTEUR DR MC 5555 STANFORD, CA 94305 61-1423414 INVESTMENTS 0 0 STANFORD-STARTX FUND DΕ STANFORD EXCLUDED Νo Yes 0 % LLC 3145 PORTER DR PALO ALTO, CA 94304 46-4297719 HOLDING Ishc 0 0 SUMIT HOLDING DE Νo Νo 0 % INTERNATIONAL LLC COMPANY 1400 PAGE MILL ROAD MC5713 PALO ALTO, CA 94304 26-3934706 0 423,712,163 0 100 000 % VEDA INVESTORS FUND INVESTMETNS DE STANFORD lexcluded Νo Νo ONE FAWCETT PL GREENWICH, CT 06830

Form 990, Schedule R, Part IV - 1	Identification of Re	elated Organi	zations Taxab	le as a Corpo	ration or Trust				
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	<b>(g)</b> Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b) control entit	ion )(13) olled
(1) STANFORD SGGS EUROPE INC UGLAND HOUSE S CHURCH ST PO BOX 309GT, GEORGE TOWN CJ 13-1684331	INVESTMENTS	CJ	STANFORD	C CORP	669,298	1,588,208	100 000 %	Yes	
(1) EAST SAIL C/O INTL FS INC IFS COURT TWENTYEIGHT, CYBERCITY, EBENE MP	INVESTMENTS	MP	STANFORD	C CORP	-2,163,917	103,318,546	100 000 %	Yes	
(2) GAVEA INVESTMENT FUND II-C LP PO BOX 896GT HARBOUR CENTRE GEORGE TOWN, CAYMAN ISLANDS CJ 98-0537952	INVESTMENTS	CJ	STANFORD	C CORP	0	7,866,674	53 000 %	Yes	
(3) LS ALBERTA III LP C/O JE ROBERT COS 1650 TYSON BLVD MCLEAN, VA 22102 98-0493425	INVESTMENTS	CA	STANFORD	C CORP	0	2,124,726	100 000 %	Yes	
(4) CLAT (16)	CHARITABLE TR	CA	STANFORD	TRUST	0	0	0 %		
(5) CRT (555)	CHARITABLE TR	CA	STANFORD	TRUST	0	0	0 %		
(6) OTHER (7)	CHARITABLE TR	CA	STANFORD	TRUST	0	0	0 %		
(7) PIF (2)	CHARITABLE TR	CA	STANFORD	TRUST	0	0	0 %		
(8) ALPINE CHALET INC PO BOX 9988 SOUTH LAKE TAHOE, CA 96158 94-1556099	SKI LODGE	CA	SAA SIERRA PROG	C CORP	210,400	739,996	100 000 %	Yes	
(9) STANFORD (BEIJING) CNSLTNG CO LTD (WFOE) 5275TH FLBLDG CACADEMY SOUTH RD HAIDAN DISTRICT, BEIJING CH	EDUCATION	СН	SU GLOBAL LLC	C CORP	1,411,486	786,112	0 %	Yes	
(10) STANFORD UNIV MED NETWORK RISK AUTHORITY 1400 PAGE MILL RD MSC 5713 PALO ALTO, CA 94304 46-1132002	RISK MGMT CON	CA	SUMIT HLDG INT	C CORP	0	0	0 %	Yes	
PROFESSIONAL EXCHANGE (11) ASSURANCE COMPANY 201 MERCHANT STREET SUITE 2400 HONOLULU, HI 96813 90-0897686	INSURANCE	ні	ина	C CORP	0	0	0 %	Yes	
(12) ARCOLA RES DEVELOPMENT CORP C/O SMC 635 KNIGHT WAY STANFORD, CA 943057297 80-0804754	INVESTMENTS	DE	STANFORD	C CORP	331,479	0	100 000 %	Yes	
BREP VII ALBERTA FEEDER (13) (OFFSHORE)TE7 LP C/O THE BLACKSTONE GROUP 345 PARK NEW YORK, NY 10154 98-1066351	INVESTMENTS	СА	STANFORD	C CORP	218,227	32,633,331	51 720 %	Yes	
BREP VII ALBERTA FEEDER (14) (OFFSHORE)TE7NQLP C/O THE BLACKSTONE GROUP 345 PARK NEW YORK, NY 10154 98-1066355	INVESTMENTS	CA	STANFORD	C CORP	191,530	11,441,801	51 720 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b)(control entity	cion )(13) olled
(16) WEST FACE ALTERNATIVE CREDIT CAYMAN LP PO BOX 10008 WILLOW HOUSE GRAND CAYMAN, CAYMAN ISLANDS KY1-1001 CJ 98-1140761	INVESTMENTS	СЭ	STANFORD	CCORP	882,487	16,283,855	98 770 %	Yes	NO
	REAL ESTATE	CA	STANFORD	C CORP	0	0	98 800 %	Yes	
	INVESTMENTS	CJ		C CORP	0	98,430,680	62 800 %	Yes	
(3) KAIZEN FUND 1 NORTH BRIDGE RD 6-8 SINGAPORE, SINGAPORE 179094 SN	INVESTMENTS			C CORP	6,985,570	735,533,816		Yes	
ÀFFINITY MEDICAL SOLUTIONS INC 1221 BROADWAY 3RD FLOOR OAKLAND, CA 94612 20-3134011	HEALTHCARE			C CORP	0		0 %	Yes	
BISHOP ROCK OPPORTUNITY (5) OFFSHORE FUND C/O SMC 635 KNIGHT WAY STANFORD, CA 94305	INVESTMENTS	CJ	STANFORD	C CORP	0	48,341,567	52 100 %	Yes	
(6) SBFF LTD PO BOX 1344 GEORGE TOWN CJ	INVESTMENTS	CJ	STANFORD	C CORP	0	1,027,893,177	100 000 %	Yes	
399 PARK AVE NEW YORK, NY 10022	INVESTMENTS		STANFORD	C CORP	483,491	204,219,140	100 000 %	Yes	
(8) THE RUBRUM FUND PO BOX 309 UGLAND HOUSE GRAND CAYMAN, CAYMAN ISLANDS CJ	INVESTMENTS	CJ	STANFORD	C CORP	0	137,804,867	100 000 %	Yes	
(9) SEA SMOKE FUND LLC 190 ELGIN AVENUE GEORGE TOWN, GRAND CAYMAN KY 9005 CJ	INVESTMENTS	CJ	STANFORD	C CORP	0	159,736,268	100 000 %	Yes	
(10) STANFORD MEDICINE INTL (HONG KONG) CO LT 833 CHEUNG SHA WAN ROAD KOWLOON, HONG KONG HK	PATIENT SRVC	нк	SHC	C CORP	0	0		Yes	
(11) STANFORD INTL MEDICAL SERVICES RAK FZE PO BOX 56500 AE	PATIENT SRVC	AE	SHC	C CORP	0	0		Yes	
(12) STANFORD IN JAPAN GODO KAISHA DOSHISHA UNIVERSITY MEITOKUKAN-NAI KAMIGYO-KU,KYOTO-SHI JA	EDUCATION	JA	STANFORD	C CORP	810,811	433,184	100 000 %	Yes	

Form	Form 990, Schedule R, Part V - Transactions With Related Organizations							
	(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved				
(1)	ADOM PARTNERS LP	В	150,000,000	BANK RECORDS				
(1)	ALBUS SELECT FUND LP	В	135,000,000	BANK RECORDS				
(2)	ATWATER 12 LP	S	1,925	BANK RECORDS				
(3)	AVALANCHE ROYALTY PARTNERS LLC	S	89,246	BANK RECORDS				
(4)	BREP VII ALBERTA FEEDER(OFFSHORE) TE 7 NQ LP	В	378,665	BANK RECORDS				
(5)	BREP VII ALBERTA FEEDER(OFFSHORE) TE 7 NQ LP	S	2,234,269	BANK RECORDS				
(6)	BREP VII ALBERTA FEEDEROFFSHORE TE 7 L P	В	1,254,931	BANK RECORDS				
(7)	BREP VII ALBERTA FEEDEROFFSHORE TE 7 L P	S	1,248,380	BANK RECORDS				
(8)	CLAIRVUE CAPITAL PARTNERSII-TE 1 LP	В	884,438	BANK RECORDS				
(9)	CLAIRVUE CAPITAL PARTNERSII-TE 1 LP	S	2,440,164	BANK RECORDS				
(10)	CLAIRVUE CAPITAL PARTNERSII-TE 2 LP	В	184,447	BANK RECORDS				
(11)	CLAIRVUE CAPITAL PARTNERSII-TE 2 LP	S	494,775	BANK RECORDS				
(12)	EAST SAIL	В	140,520	BANK RECORDS				
(13)	ENERGY CAPITAL PARTNERS III (SENDERO CO-INVES	В	51,387	BANK RECORDS				
(14)	KAIZEN FUND	В	275,000,000	BANK RECORDS				
(15)	LS ALBERTA III LP	S	4,086,363	BANK RECORDS				
(16)	LSF V DHB HOLDINGS LP	S	27,082,026	BANK RECORDS				
(17)	PALO ALTO LP	S	1,920,000	BANK RECORDS				
(18)	PROJECT EDISON PARTNERS FUND LP	В	224,805	BANK RECORDS				
(19)	RESERVOIR RESOURCE PARTNERS TE LP	В	9,682,752	BANK RECORDS				
(20)	RMS FOREST GROWTH II LP	S	312,975	BANK RECORDS				
(21)	SANDPIPER FUND LP	В	100,000,000	BANK RECORDS				
(22)	SANDPIPER FUND LP	S	20,000,000	BANK RECORDS				
(23)	SAROFIM MULTIFAMILY PARTNERS LP	S	765,000	BANK RECORDS				
(24)	SBFF LTD	В	1,012,315,139	BANK RECORDS				

Form	Form 990, Schedule R, Part V - Transactions With Related Organizations							
	(a) Name of related organization	<b>(b)</b> Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved				
(26)	SCP REAL ASSETS FUND (A) LP	В	156,303	BANK RECORDS				
(1)	SCP REAL ASSETS FUND (A) LP	S	2,376,067	BANK RECORDS				
(2)	SEA SMOKE FUND LTD	В	147,500,000	BANK RECORDS				
(3)	SIC SNOWCREEK VIII LLC	В	2,190,000	BANK RECORDS				
(4)	SP SMC PARTNERS LLC	В	19,228,964	BANK RECORDS				
(5)	SP SMC PARTNERS LLC	S	4,585,854	BANK RECORDS				
(6)	STANFORD SGGS EUROPE INC	S	669,298	BANK RECORDS				
(7)	THE RUBRUM FUND	В	120,945,496	BANK RECORDS				
(8)	VEDA INVESTORS FUND LP	В	412,877,062	BANK RECORDS				
(9)	WEST FACE ALTERNATIVE CREDIT CAYMAN LP	В	12,212,825	BANK RECORDS				
(10)	WEST FACE ALTERNATIVE CREDIT CAYMAN LP	S	20,550,364	BANK RECORDS				
(11)	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	J	1,746,798	воок				
(12)	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	К	953,571	воок				
(13)	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	L	229,555,575	воок				
(14)	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	М	2,582,953	воок				
(15)	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	N	1,090,871	ВООК				
(16)	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	R	281,058	воок				
(17)	LUCILE SALTER PACKARD CHILDRENS HOSPITAL	S	16,001,765	воок				
(18)	STANFORD HEALTH CARE	J	5,584,283	воок				
(19)	STANFORD HEALTH CARE	К	7,706,364	воок				
(20)	STANFORD HEALTH CARE	L	681,669,032	воок				
(21)	STANFORD HEALTH CARE	М	38,095,013	воок				
(22)	STANFORD HEALTH CARE	N	3,045,193	воок				
(23)	STANFORD HEALTH CARE	R	2,647,108	воок				
(24)	STANFORD HEALTH CARE	S	57,820,615	воок				
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Form	Form 990, Schedule R, Part V - Transactions With Related Organizations							
	(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved				
(51)	ALPINE CHALET INC	A	8,180	воок				
(1)	PACKARD CHILDREN'S HEALTH ALLIANCE	Q	166,501	воок				
(2)	STANFORD PET-CT LLC	L	2,072,256	воок				
(3)	STANFORD PET-CT LLC	S	5,938,751	воок				
(4)	STANFORD UNIVERSITY BOOK STORE	A	176,200	воок				
(5)	THE DUDLEY E CHAMBERS FOUNDATION	С	2,208,937	воок				
(6)	THE HONG KONGSTANFORD UNIVERSITY CHARITABLE	С	3,789,821	воок				
(7)	THE STANFORD TRUST	С	1,225,768	BANK RECORDS				
(8)	UNIVERSITY HEALTHCARE ALLIANCE	L	277,802	воок				
(9)	STANFORD FACULTY CLUB	В	387,305	воок				
(10)	STANFORD FACULTY CLUB	Q	198,792	воок				
(11)	STANFORD SCHOOLS CORPORATION	В	873,181	воок				
(12)	THE FREIDENRICH SUPPORT FOUNDATION	С	4,030,000	воок				
(13)	STANFORD (BEIJING) CONSULTING CO LTD (WFOE)	М	857,427	воок				
(14)	SHR HOLDINGS INC	С	16,381,182	воок				
(15)	SHR HOLDINGS INC	Q	1,925,371	воок				
(16)	SHR HOLDINGS INC	R	17,270	воок				
(17)	STANFORD FEDERAL CREDIT UNION	А	213,327	воок				
(18)	STANFORD UNIVERSITY EMPLOYEE BENEFITS TRUST	R	17,795,168	воок				
(19)	STANFORD FEDERAL CREDIT UNION	L	120,172	воок				
(20)	STANFORD PROGRAMME(CAPE TOWN) NPC	R	1,064,850	воок				
(21)	ARCOLA RESIDENTIAL DEVELOPMENT CORPORATION	А	250,767	воок				
(22)	STANFORD EMANUEL RAD ONCOLOGY CENTER	L	705,914	воок				
(23)	STANFORD FEDERAL CREDIT UNION	А	400,000	воок				
(24)	STANFORD IN JAPAN GODO KAISHA	В	810,724	воок				

Form 990, Schedule R, Part V - Transactions With Related Organizations A mount Involved Name of related organization Transaction Method of determining amount type(a-s) involved (76)MIDPOINT TECHNOLOGY PARK OWNERS ASSOCIATION 339,373 ВООК