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#### DLN: 93493135082217

**Return of Organization Exempt From Income Tax** 

# Form **990**

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www IRS gov/form990</u>

| nterna                         | al Rever            | nue Servi  | ce   |  |             |              |   |        |                                    |
|--------------------------------|---------------------|------------|--|--|-------------|--------------|---|--------|------------------------------------|
| A Fo                           | or the :            | 2015 ca    | lendar year, or tax year be                                | eginning 07-01-2015 , and ending 0   | 06-30-20    | 016          |   |        |                                    |
| 3 Che                          | eck ıf ap           | plicable   | C Name of organization<br>RADY CHILDREN'S HOSPITAL         | - SAN DIEGO  |             |              | D Empl                                  | oyer i | dentification number               |
| ☐ Ac                           | ddress ch           | hange      |  | SAN DIEGO  |             |              | 95-1                                    | 6913   | 313                                |
|                                | ame cha             | inge       | % NISHANTHA RATNAYAKE Doing business as                    |  |             |              |   |        |                                    |
|                                | ıtıal retu          | ırn        | -  |  |             |              |   |        |                                    |
| Fir<br>eturn/                  | nal<br>⁄termına     | ited       |  | box if mail is not delivered to street address)                              | ) Room/:    | -<br>suite   | E Telepi                                | hone n | umber                              |
|                                | nended r            |            | 3020 Childrens Way MC 500:                                 | 1  |             |              | (858                                    | ) 576  | 5-1700                             |
| Ap                             | plication           | pending    | City or town, state or province<br>San Diego, CA 921234282 | ce, country, and ZIP or foreign postal code                                  | _           |              |   |        |                                    |
|                                |                     |            | 3a11 Diego, CA 921234262                                   |  |             |              | <b>G</b> Gross                          | receip | ts \$ 1,325,397,417                |
|                                |                     |            | F Name and address of                                      |  |             | H(a) I       | s this a grou                           | p retu | ırn for                            |
|                                |                     |            | Donald B Kearns MD MM<br>3020 Childrens WayMC              |  |             |              | ubordinates                             | 7      | ☐ Yes 🗸                            |
|                                |                     |            | San Diego, CA 9212342                                      |  |             |              | No<br>Tre all subord                    | dinate | s – –                              |
| [ Ta:                          | x-exem <sub>l</sub> | pt status  | <b>√</b> 501(c)(3)   | ( ) ◀ (insert no )   | <br>527     |              | ncluded?                                |        | Yes No                             |
| ı w                            | ebsite:             | : Nw       | w rchsd org  |  |             |              | · ·                                     |        | st (see instructions)              |
|                                |                     |            |  |  |             |              | Group exemp                             |        |                                    |
| <b>∢</b> Forr                  | n of org            | anızatıon  | ✓ Corporation Trust  | Association  Other ►   |             | L Year       | of formation 1                          | .954   | <b>M</b> State of legal domicile C |
| Da                             | rt I                | Sum        | mary   |  |             |              |   |        |                                    |
| ГС                             |                     |            |  | nission or most significant activities                                       |             |              |   |        |                                    |
|                                | ТН                  | IE ĤOS     | PITAL PROVIDES COMP  | REHENSIVE PEDIATRIC MEDICAL  |             | ICES IN S    | AN DIEGO,                               | SOUT   | HERN RIVERSIDE,                    |
| υ<br>υ                         | <u>A N</u>          | ND IMP     | ERIAL COUNTIES   |  |             |              |   |        |                                    |
| 2                              | _                   |            |  |  |             |              |   |        |                                    |
| Ě                              |                     |            |  |  |             |              |   |        |                                    |
| <b>A</b>                       | <b>2</b> C          | heck th    | is box ▶ ┌ if the organiza                                 | tion discontinued its operations or d  | disposed    | d of more th | nan 25% of it                           | ts net | assets                             |
| 5                              |                     |            |  |  |             |              |   | 1      | 1                                  |
| y.                             |                     |            | -  | overning body (Part VI, line 1a) .   |             |              |   | 3      | 25                                 |
|                                |                     |            |  | nbers of the governing body (Part VI   | •           | ,            |   | 4      | 24                                 |
|                                |                     |            | mber of individuals employ                                 |  |             | 5            | 5,135                                   |        |                                    |
|                                |                     |            |  | ite if necessary)  |             |              |   | 6      | 525                                |
|                                |                     |            |  | from Part VIII, column (C), line 12 ome from Form 990-T, line 34             |             |              |   | 7a     | 8,527,335                          |
|                                | D NE                | t umera    | died busiliess taxable filco                               |  | <del></del> |              | Prior Year                              | 7b     | Current Year                       |
|                                | 8                   | Contri     | butions and grants (Part V                                 | /III, line 1h)   |             |              | 200,699                                 | 641    | 155,882,724                        |
| <u>ai</u>                      | 9                   |            | -  | •  | 782,484,3   |              | 859,164,424                             |        |                                    |
| Rav enue                       | 10                  | _          | ·  | /III, line 2g)   |             | •            | 30,037,4                                |        | 35,132,979                         |
| ã                              | 11                  |            | · ·  | nn (A), lines 5, 6d, 8c, 9c, 10c, and  |             | •            | 14,077,546                              |        | 14,845,379                         |
|                                | 12                  |            |  | igh 11 (must equal Part VIII, colum  |             | ine -        |   |        |                                    |
|                                |                     | 12)        |  |  |             |              | 1,027,298                               | ,985   | 1,065,025,506                      |
|                                | 13                  | Grants     | s and similar amounts paid                                 | d (Part IX, column (A), lines 1-3)   |             |              | 11,432                                  | ,260   | 1,690,557                          |
|                                | 14                  | Benefi     | ts paid to or for members (                                | (Part IX, column (A), line 4)  |             |              |   | 0      | C                                  |
| S                              | 15                  |            | ·  | mployee benefits (Part IX, column (A   | A), lines   | i            | 365,305                                 | ,718   | 387,789,423                        |
| Expenses                       | 16a                 | 5-10)      | <b>,</b>   | art IX, column (A), line 11e)  |             |              |   | 0      | (                                  |
| e<br>G                         |                     |            | - '  |  |             | ·            |   |        |                                    |
| ă                              | b                   |            | indraising expenses (Part IX, column                       |  |             |              | 502,585                                 | 000    | 552,242,828                        |
|                                | 17<br>18            |            |  | n (A), lines 11a-11d, 11f-24e) .<br>7 (must equal Part IX, column (A), l     |             |              | 879,323                                 |        | 941,722,808                        |
|                                | 19                  |            | ·  | ct line 18 from line 12  |             |              | 147,975                                 |        | 123,302,698                        |
| × 0:                           | 1                   | IXC V C II | ide 1633 expenses Subtrac                                  | .cime 10 nom me 12   |             |              |   |        |                                    |
| Net Assets or<br>Fund Balances |                     |            |  |  |             | Beginn       | ing of Current                          | Year   | End of Year                        |
| Bak                            | 20                  | Total      | assets (Part X, line 16) .                                 |  |             |              | 1,567,919                               | ,539   | 1,659,206,280                      |
| ¥ 2                            | 21                  | Total      | liabilities (Part X, line 26)                              |  |             |              | 647,996                                 | ,807   | 740,625,137                        |
| žζ                             | 22                  | Net as     | ssets or fund balances Sul                                 | btract line 21 from line 20  |             |              | 919,922                                 | ,732   | 918,581,143                        |
|                                | rt II               |            | ature Block  |  |             |              |   |        |                                    |
|                                |                     |            |  | ive examined this return, including a<br>nd complete Declaration of preparer |             |              |   |        |                                    |
|                                |                     |            | nowledge   | Ta complete Declaration of preparer  | . (00       | than omeen   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |        | morniación or milen                |
|                                | I                   | <b>\</b>   |  |  |             |              |   |        |                                    |
|                                |                     | Siana      | ature of officer   |  |             |              | 2017-05-08<br>Date                      |        |                                    |
| Sign<br>Here                   |                     | ,          |  |  |             |              |   |        |                                    |
|                                | -                   |            | HLEEN CAIN CFO<br>or print name and title                  |  |             |              |   |        |                                    |
|                                |                     | <b>   </b> | rınt/Type preparer's name                                  | Preparer's signature   |             | Date         | charl E c                               | PTIN   |                                    |
| Paid                           | Ŀ                   | \          | /alene J Ball  | Valerie J Ball   |             | 2017-05-09   | Check If self-employed                  | P00    | 178114                             |
|                                | a<br>pare           | r 🖪        | Firm's name F KPMG LLP                                     | ·  |             |              | Fırm's EIN ▶                            |        |                                    |
|                                | Only                | 1 -        | Firm's address > 3975 Freedom (                            | Cırcle Dr Suite 100  | _           |              | Phone no (40                            | 8) 367 | -5764                              |
| <i>_</i>                       | Jill,               | y          | Santa Clara, CA  | N 95054  |             |              |   |        |                                    |

. ✓Yes No

Form 990 (2015)

| Par | t IV Checklist of Required Schedules  |             |     |    |
|-----|---|-------------|-----|----|
|     |   |             | Yes | No |
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 🙎   | 1           | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🔰   | 2           | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$  | 3           |     | No |
| 4   | Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II  | 4           | Yes |    |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?  If "Yes," complete Schedule C, Part III  | 5           |     | No |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I   | 6           |     | No |
| 7   |   | 7           |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III 2  | 8           |     | No |
| 9   | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV             | 9           |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🔰  | 10          | Yes |    |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable  |             |     |    |
|     | Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI  | <b>11</b> a | Yes |    |
|     | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b         |     | No |
|     | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | <b>11</b> c |     | No |
|     | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2  | <b>11</b> d | Yes |    |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e         | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?  If "Yes," complete Schedule D, Part X   | 11f         | Yes |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII   | <b>12</b> a |     | No |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | <b>12</b> b | Yes |    |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13          |     | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a         |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b         | Yes |    |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15          |     | No |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16          |     | No |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)   | 17          |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18          |     | No |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19          |     | No |
|     | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a         | Yes |    |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b         | Yes |    |

| Pai | rt IV Checklist of Required Schedules (continued)   |
|-----|---|
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II |
| 22  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part  |

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

|             | Pa |
|-------------|----|
| (continued) |    |

Yes

Yes

Yes

Nο

Νo

Nο

Nο

Νo

Nο

Νo

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Nο

Νo

Nο

Nο

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24a

24b

24c

24d

25a

25h

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27

28a

28b

28c

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35a

35b

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38

Yes

Yes

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e to any domestic organization or 21

23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d

IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . . . . . . 🔧

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

**d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

**b** Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 

32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

Was the organization a party to a business transaction with one of the following parties (see Schedule L. Part IV

**b** A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV,

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

| Pai      | t V           | Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this   |             | V                                 |             |     |     |
|----------|---------------|---|-------------|-----------------------------------|-------------|-----|-----|
|          |               | effect if Schedule o contains a response of flote to any line in this   | i di c      | <u> </u>                          | •           | Yes | No  |
| 1a       | Enter         | the number reported in Box 3 of Form 1096 Enter -0- if not applicable   | 1a          | 660                               |             |     |     |
|          |               | the number of Forms W-2G included in line 1a Enter -0 - if not applicable   | 1b          | 0                                 |             |     |     |
|          | Did th        | L<br>ne organization comply with backup withholding rules for reportable payments to  | vend        | lors and reportable               |             |     |     |
| ٠        |               | ig (gambling) winnings to prize winners?  | •           |                                   | <b>1</b> c  | Yes |     |
| 2a       | Enter         | the number of employees reported on Form W-3, Transmittal of Wage and   |             |                                   |             |     |     |
|          |               | tatements, filed for the calendar year ending with or within the year covered   | 2a          | 5,135                             |             |     |     |
| <b>.</b> | ,             | s return  |             |                                   | 2b          | Yes |     |
| U        |               | If the sum of lines 1a and 2a is greater than 250, you may be required to e-file  |             |                                   |             |     |     |
| 3a       | Did th        | ne organization have unrelated business gross income of \$1,000 or more during  | the         | year?                             | 3a          | Yes |     |
| ь        | If "Ye        | s," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation   | on in S     | Schedule O                        | 3b          | Yes |     |
| 4a       | Atany         | y time during the calendar year, did the organization have an interest in, or a sig   | gnatu       | re or other authority             |             |     |     |
|          |               | a financial account in a foreign country (such as a bank account, securities acc  | count,      | , or other financial              | 4a          |     | No  |
| b        |               | int)?   |             |                                   |             |     | 110 |
| b        |               | s," enter the name of the foreign country   mathematical the foreign country  mathematical the foreign bank for Finc EN Form 114, Report of Foreign Bank                      | and         | Financial Accounts                |             |     |     |
|          | (FBAF         |   | and         | i manetal Accounts                |             |     |     |
| 5a       | Was t         | he organization a party to a prohibited tax shelter transaction at any time durin   | g the       | tax year?                         | 5a          |     | No  |
|          |               | ny taxable party notify the organization that it was or is a party to a prohibited t  |             |                                   | 5b          |     | No  |
| С        | If"Ye         | s," to line 5a or 5b, did the organization file Form 8886-T?  |             |                                   |             |     |     |
|          |               | <u></u>   |             |                                   | 5c          |     |     |
| 6a       |               | the organization have annual gross receipts that are normally greater than \$10 ization solicit any contributions that were not tax deductible as charitable cont             |             |                                   | 6a          |     | No  |
| b        |               | s," did the organization include with every solicitation an express statement th<br>not tax deductible?   | at su       | ch contributions or gifts         | <b>6</b> b  |     |     |
| 7        | Organ         | nizations that may receive deductible contributions under section 170(c).   |             |                                   |             |     |     |
| а        |               | ne organization receive a payment in excess of \$75 made partly as a contributions provided to the payor?   |             | d partly for goods and<br>• • • • | 7a          |     | No  |
| b        | If"Ye         | s," did the organization notify the donor of the value of the goods or services pi  | rovide      | ed?                               | 7b          |     |     |
| С        |               | ne organization sell, exchange, or otherwise dispose of tangible personal proper<br>orm 8282?   | ty for<br>• | which it was required to          | <b>7</b> c  |     | No  |
| d        | If"Ye         | s," indicate the number of Forms 8282 filed during the year $\ldots$ $oxedsymbol{igle}$   | 7d          |                                   |             |     |     |
| e        | Did th        | ne organization receive any funds, directly or indirectly, to pay premiums on a p   | erson       | al benefit contract?              | 7e          |     | No  |
| f        | Did th        | ne organization, during the year, pay premiums, directly or indirectly, on a perso  | nal b       | enefit contract?                  | 7f          |     | No  |
| g        | Ifthe         | organization received a contribution of qualified intellectual property, did the or   | rganız      | zation file Form 8899 as          |             |     |     |
|          | requir        |   |             |                                   | <b>7</b> g  |     |     |
| h        | Form          | organization received a contribution of cars, boats, airplanes, or other vehicles 1098-C?   | , did       | the organization file a           | 7h          |     |     |
| 8        | Did a         | soring organizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess bus g the year?                                | sines:      | s holdings at any time            | 8           |     |     |
| 9a       | Did th        | ne sponsoring organization make any taxable distributions under section 49667   | ) <u>.</u>  |                                   | 9a          |     |     |
|          |               | ne sponsoring organization make a distribution to a donor, donor advisor, or rela   |             | erson?                            | 9b          |     |     |
| 10       |               | on <b>501(c)(7) organizations.</b> Enter  | -           | -                                 | •           |     |     |
| а        | Initiat       | tion fees and capital contributions included on Part VIII, line 12  | 10a         |                                   |             |     |     |
| b        |               | receipts, included on Form 990, Part VIII, line 12, for public use of club  | 10b         |                                   |             |     |     |
| 11       | faciliti      | res<br>on <b>501(c)(12) organizations.</b> Enter  |             |                                   |             |     |     |
|          |               | sincome from members or shareholders  | 11a         | 1                                 |             |     |     |
|          |               | income from other sources (Do not net amounts due or paid to other sources  | 110         |                                   |             |     |     |
| _        |               | st amounts due or received from them )  | 11b         |                                   |             |     |     |
|          |               | on <b>4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990<br>I   | ın lıe      | u of Form 1041?                   | <b>12</b> a |     |     |
| b        | If"Ye<br>year | s," enter the amount of tax-exempt interest received or accrued during the  | 12b         |                                   |             |     |     |
| 13       | •             | on 501(c)(29) qualified nonprofit health insurance issuers.   |             |                                   |             |     |     |
| а        |               | e organization licensed to issue qualified health plans in more than one state? <b>N</b> o<br>onal information the organization must report on Schedule O                     | ote. S      | See the instructions for          | 13a         |     |     |
| b        |               | the amount of reserves the organization is required to maintain by the states   | 431         |                                   |             |     |     |
| _        |               | ch the organization is licensed to issue qualified health plans   | 13b         |                                   |             |     |     |
|          |               | the amount of reserves on hand  | 13c         | 2                                 | 44-         |     | NI  |
|          |               | ie organization receive any payments for indoor tanning services during the tax<br>s," has it filed a Form 720 to report these payments? <i>If "No," provide an explana</i> : | •           |                                   | 14a<br>14b  |     | No  |
| <i>U</i> | 11 10         | 2, 1.45 it med a form 720 to report these payments in 180, provide an explanal  | 011 11      | . Seriedare O I I                 | ±-7IJ       |     |     |

Form 990 (2015) Page 6 Governance, Management, and Disclosure Part VI For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI . . . . . . Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax **1**a 25 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O Enter the number of voting members included in line 1a, above, who are ındependent 1b 24 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any 2 Νo Did the organization delegate control over management duties customarily performed by or under the direct 3 Νo supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was 4 Νo 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Νo Did the organization have members or stockholders? . . . . . . . . . 6 Yes 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a Yes Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, Yes Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Yes **b** Each committee with authority to act on behalf of the governing body? . . . . . . . . . . . . . . . . Yes Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the

9 organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . . . . . . Nο Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a Νo **10a** Did the organization have local chapters, branches, or affiliates? . . **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing 11a Yes **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . . . . . . . Yes **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12h Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe **12**c Yes Did the organization have a written whistleblower policy? . . . . . . . . . . . . 13 Yes Did the organization have a written document retention and destruction policy? . . . 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official . . . . . 15a Yes 15b Yes If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

#### Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

☐ Own website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedule O)

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

interest policy, and financial statements available to the public during the tax year

State the name, address, and telephone number of the person who possesses the organization's books and records

State the name, address, and telephone number of the person who possesses the organization's books and records

NISHANTHA RATNAYAKE 3020 CHILDRENS WAY MC 5001 San Diego, CA 921234282 (858) 576-1700

**16**a

16b

Yes

Nο

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

  List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| <b>(A)</b><br>Name and Title | (B) A verage hours per week (list any hours           | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              | i      | ( <b>D</b> ) Reportable compensation from the organization (W- | (E) Reportable compensation from related organizations (W- 2/1099- | (F) Estimated amount of other compensation from the |
|------------------------------|---|--|-----------------------|---------|--------------|------------------------------|--------|--|--|---|
|                              | for related<br>organizations<br>below<br>dotted line) | indradual trustee<br>or director   | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | 2/1099-MISC)   | MISC)  | organization and<br>related<br>organizations        |
| See Additional Data Table    |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |
|                              |   |  |                       |         |              |                              |        |  |  |   |

|        | <b>(A)</b><br>Name and Title                             | (B) A verage hours per week (list any hours           | Position (do not check<br>more than one box, unless<br>person is both an officer<br>and a director/trustee) |                       |         |              |                              | i      | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099-MISC) | Estim<br>amount of<br>compen<br>from | ated<br>of other<br>isation<br>the |
|--------|--|---|---|-----------------------|---------|--------------|------------------------------|--------|--|---|--------------------------------------|------------------------------------|
|        |  | for related<br>organizations<br>below<br>dotted line) | Individual trustee<br>or director   | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | 2/1099-M13C)   |   | organizat<br>relat<br>organiz        | ted                                |
| See    | Addıtıonal Data Table                                    |   |   |                       |         |              |                              |        |  |   |                                      |                                    |
|        |  |   |   |                       |         |              |                              |        |  |   |                                      |                                    |
|        |  |   |   |                       |         |              |                              |        |  |   |                                      |                                    |
|        |  |   |   |                       |         |              |                              |        |  |   |                                      |                                    |
|        |  |   |   |                       |         |              |                              |        |  |   |                                      |                                    |
|        |  |   |   |                       |         |              |                              |        |  |   |                                      |                                    |
|        |  |   |   |                       |         |              |                              |        |  |   |                                      |                                    |
|        |  |   |   |                       |         |              |                              |        |  |   |                                      |                                    |
|        |  |   |   |                       |         |              |                              |        |  |   |                                      |                                    |
|        |  |   |   |                       |         |              |                              |        |  |   |                                      |                                    |
|        |  |   |   |                       |         |              |                              |        |  |   |                                      |                                    |
| 1b     | Sub-Total  |   |   | <u> </u>              |         |              | <u> </u>                     |        |  |   |                                      |                                    |
| c<br>d | Total from continuation s Total (add lines 1b and 1c     | heets to Part VII, S                                  | ection A  | ١.                    |         |              | . <b>&gt;</b>                |        | 10,714,880   | 0   | 2                                    | ,211,802                           |
| 2      | Total number of individual<br>\$100,000 of reportable co | s (including but not l                                | limited   | to the                | se I    | ıste         |                              | e) wł  |  | han   | ,                                    |                                    |
|        |  |   |   |                       |         |              |                              |        |  |   | Yes                                  | No                                 |

|   |  |   | Yes | No |
|---|--|---|-----|----|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>                                 | 3 | Yes |    |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | 4 | Yes |    |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person                       | 5 |     | No |

| on line 1a? If "Yes," complete Schedule J for such individual   | 3 | Yes                 |          |
|---|---|---------------------|----------|
| For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such individual            | 4 | Yes                 |          |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person                                | 5 |                     | No       |
| Section B. Independent Contractors  |   |                     |          |
| 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 compensation from the organization. Report compensation for the calendar year ending with or within the organization. |   | ax year             |          |
| (A) (B) Name and business address Description of services   |   | (C)<br>Compensation |          |
| Children's Specialists of San Diego, 3020 Childrens Way Mc 5001 SAN DIEGO, CA 92123   |   | 111,996,756         |          |
| Children's Physicians Medical Group, 5855 Copley Drive Suite 100 SAN DIEGO, CA 92111  |   | 30                  | ,663,614 |
| McCarthy Building Companies Inc, 20401 SW Birch St Ste 300 NEWPORT BEACH, CA 92660  Bidg Construction   |   | 22                  | ,236,373 |
| Human Capital Select LLC, 2680 S Val Vista Drive Suite 161 GILBERT, AZ 85295 Agency Labor   |   | 20                  | ,207,374 |
| University of California San Diego, 9500 Gilman Dr LA JOLLA, CA 92093  Medical Services   |   | 19                  | ,334,668 |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 348  |   |                     | _        |
|   | F | orm <b>990</b>      | (2015)   |

| Form 99  | 0 (20   | 15)   |  |                         |  |  |   | Page <b>9</b>  |
|--|---------|---|--|-------------------------|--|--|---|--|
| Part V   | /++     | Statement o   | f Revenue  |                         |  |  |   |  |
|  |         | Check If Schedi   | ule O contains a respon                              | se or note to any lii   | ne in this Part VIII  (A)  Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512-514 |
| ~ <u>~</u>   | 1a      | Federated cam   | paigns 1a  |                         |  |  |   |  |
| tributions, Gifts, Grants<br>Other Similar Amounts | ь       | Membership du   | ies <b>1b</b>  |                         |  |  |   |  |
| GE G   | С       | Fundraising eve   | ents <b>1c</b>                                       |                         |  |  |   |  |
| Contributions, Gifts.<br>and Other Similar A       | d       | Related organiz   | zations 1d   | 16,241,832              |  |  |   |  |
| <u>n</u> .   | e       | Government grant  | s (contributions) 1e                                 | 131,078,646             |  |  |   |  |
| Sir  | f       | All other contribute  | ons, gifts, grants, and <b>1f</b>                    | 8,562,246               |  | }                                      |   |  |
| uti<br>her   | '       | sımılar amounts no  | ot included above                                    |                         |  | ļ                                      |   |  |
|  | g       | Noncash contributi<br>1a-1f \$  | ons included in lines                                |                         |  |  |   |  |
| Cont   | h       | Total. Add lines  | s 1a-1f  |                         | 155,882,724                              |  |   |  |
|  |         |   |  | Business Code           |  |  |   |  |
| Program Service Revenue                            | 2a      | NET PATIENT REVE  | ENUE   | 621400                  | 673,787,302                              | 673,787,302                            |   |  |
| .¥<br>₹  | ь       | CAPITATED CONTR   | RACT REVENUE   | 623000                  | 154,348,140                              | 154,348,140                            |   |  |
| ر<br>د   | С       | OUTPATIENT PHAR   | MACEUTICAL   | 611710                  | 8,609,730                                | 8,609,730                              |   |  |
| ž.   | d       | MEDICAL OFFICE E  | BUILDING   | 611710                  | 7,533,555                                | 7,533,555                              |   |  |
| E  | е       | MEDICAL SERVICE   | S REIMBURSEMENT                                      | 611710                  | 4,420,421                                | 4,420,421                              |   |  |
| ogra   | f       | All other progra  | am service revenue                                   |                         | 10,465,276                               | 10,465,276                             |   |  |
| Ĕ  | g       | Total. Add lines  | s 2a-2f  | >                       | 859,164,424                              |  |   |  |
|  | 3       |   | ome (including dividence                             | ls, interest,           | 11,203,123                               |  | 52,660                                  | 11,150,463   |
|  | 4       | and other similar   | ar amounts)<br>stment of tax-exempt bond p           | proceeds                | 0  |  | 32,000                                  | 11,130,103   |
|  | 5       |   |  | ▶                       | 0  |  |   |  |
|  |         |   | (ı) Real   | (II) Personal           |  |  |   |  |
|  | 6a      | Gross rents   | 707,690  |                         |  |  |   |  |
|  | ь       | Less rental   |  |                         |  |  |   |  |
|  | c       | expenses<br>Rental income   | 707,690  | 0                       |  |  |   |  |
|  | d       | or (loss)   | me or (loss)   |                         | 707,690                                  |  |   | 707,690  |
|  |         | Net remaining   | (i) Securities                                       | (II) O ther             | ,  |  |   | ,  |
|  | 7a      | Gross amount<br>from sales of<br>assets other<br>than inventory                                     | 284,301,767  | . ,                     |  |  |   |  |
|  | ь       | Less cost or  | 260 271 011  |                         |  |  |   |  |
|  |         | other basis and sales expenses  | 260,371,911  |                         |  |  |   |  |
|  | C       | Gain or (loss)  | 23,929,856   |                         | 23,929,856                               |  |   | 23,929,856   |
| Other Revenue                                      | d<br>8a | Net gain or (los<br>Gross income f<br>events (not inc<br>\$<br>of contributions<br>See Part IV, Iir | from fundraising<br>luding<br>s reported on line 1c) |                         | 23,323,000                               |  |   | 23,323,030   |
| ther   | ь       |   | a penses b   |                         |  |  |   |  |
| 0  | С       |   | ا<br>loss) from fundraising e()                      | events <b>&gt;</b>      | 0  |  |   |  |
|  | 9a      |   | rom gaming activities<br>ne 19<br><b>a</b>           |                         |  |  |   |  |
|  |         |   | penses <b>b</b>                                      |                         |  |  |   |  |
|  | С       | Net income or (   | (loss) from gaming activ                             | vities                  | 0  |  |   |  |
|  | 10a     | Gross sales of<br>returns and allo  |  |                         |  |  |   |  |
|  | b       | Less cost of g  | oods sold b  |                         |  |  |   |  |
|  | С       |   | (loss) from sales of inve                            |                         | 0  |  |   |  |
|  |         | Miscellaneous   |  | Business Code<br>900099 | 7 607 730                                |  | 7,697,728                               |  |
|  | 11a     | TPA SERVICE   | <u>s</u>   | 812930                  | 7,697,728<br>1,153,857                   |  | 7,097,728                               | 1,153,857  |
|  | b       | PARKING   | SE DEVISION -  | 721000                  | 1,153,657                                |  |   | 1,133,837  |
|  | A       | FOOD SERVIC   |  | ,21000                  | 3,695,700                                |  | 776,947                                 | 2,918,753  |
|  | d<br>e  | Total. Add lines  | L  | ▶                       |  |  | ,,0,547                                 | 2,510,733  |
|  | 12      |   |  |                         | 14,137,689                               |  |   |  |
|  |         | rocar revenue.  | See Instructions                                     | · · · •                 | 1,065,025,506                            | 859,164,424                            | 8,527,335                               | 41,451,023   |

### Part IX Statement of Functional Expenses

| Section $501(c)(3)$ and $501$ | (c)(A) organizations must | complete all columns | All other organizations mus | t complete column (A |
|-------------------------------|---------------------------|----------------------|-----------------------------|----------------------|
|                               |                           |                      |                             |                      |

|    | <b>▽</b>  |                       |   |  |                                       |
|----|---|-----------------------|---|--|---------------------------------------|
|    | ot include amounts reported on lines 6b,<br>o, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | <b>(B)</b><br>Program service<br>expenses | <b>(C)</b><br>Management and<br>general expenses | <b>(D)</b><br>Fundraising<br>expenses |
| 1  | Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21   | 1,690,557             | 1,690,557                                 |  |                                       |
| 2  | Grants and other assistance to domestic individuals See Part IV, line 22  | 0                     |   |  |                                       |
| 3  | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16   | 0                     |   |  |                                       |
| 4  | Benefits paid to or for members   | 0                     |   |  |                                       |
| 5  | Compensation of current officers, directors, trustees, and key employees  | 8,902,097             | 2,061,855                                 | 6,554,689  | 285,553                               |
| 6  | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$  | 27,500                | 27,500                                    |  |                                       |
| 7  | Other salaries and wages  | 300,267,933           | 223,582,608                               | 76,685,325                                       |                                       |
| 8  | Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)  | 24,240,366            | 17,665,140                                | 6,575,226  |                                       |
| 9  | Other employee benefits   | 31,322,349            | 22,826,127                                | 8,496,222  |                                       |
| 10 | Payroll taxes   | 23,029,178            | 16,782,488                                | 6,246,690  |                                       |
| 11 | Fees for services (non-employees)   |                       |   |  |                                       |
| a  | Management  | 7,067,314             | 1,734,714                                 | 5,332,600  |                                       |
| b  | Legal   | 817,821               | 2,869                                     | 814,952  |                                       |
| с  | Accounting  | 604,736               |   | 604,736  |                                       |
| d  | Lobbying  | 120,903               |   | 120,903  |                                       |
| e  | Professional fundraising services See Part IV, line 17  | 0                     |   |  |                                       |
| f  | Investment management fees  | 835,868               |   | 835,868  |                                       |
| g  | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)  | 306,765,599           | 277,974,263                               | 28,791,336                                       |                                       |
| 12 | Advertising and promotion   | 1,671,244             | 737,807                                   | 933,437  |                                       |
| 13 | Office expenses   | 2,574,477             | 1,449,572                                 | 1,124,905  |                                       |
| 14 | Information technology  | 9,670,649             | 403,514                                   | 9,267,135  |                                       |
| 15 | Royalties   | 0                     |   |  |                                       |
| 16 | Occupancy   | 12,948,844            | 10,359,075                                | 2,589,769  |                                       |
| 17 | Travel  | 1,052,178             | 670,898                                   | 381,280  |                                       |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials  | 0                     |   |  |                                       |
| 19 | Conferences, conventions, and meetings  | 624,920               | 452,808                                   | 172,112  |                                       |
| 20 | Interest  | 17,239,416            | 13,791,533                                | 3,447,883  |                                       |
| 21 | Payments to affiliates  | 0                     |   |  |                                       |
| 22 | Depreciation, depletion, and amortization   | 39,747,219            | 25,835,692                                | 13,911,527                                       |                                       |
| 23 | Insurance   | 6,801,856             | 178                                       | 6,801,678  |                                       |
| 24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)                  |                       |   |  |                                       |
| а  | MEDICAL SUPPLIES  | 93,137,025            | 93,137,025                                |  |                                       |
| b  | TAXES, FEES, & LICENSES   | 23,012,687            | 21,690,516                                | 1,322,171  |                                       |
| c  | REPAIRS AND MAINTENANCE   | 4,546,131             | 1,141,151                                 | 3,404,980  |                                       |
| d  | FOOD SUPPLIES   | 1,914,812             | 1,436,109                                 | 478,703  |                                       |
| е  | All other expenses  | 21,089,129            | 19,642,069                                | 1,447,060  |                                       |
| 25 | <b>Total functional expenses.</b> Add lines 1 through 24e   | 941,722,808           | 755,096,068                               | 186,341,187                                      | 285,553                               |
| 26 | Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720) |                       |   |  |                                       |

| Form 99       | 90 (2 | 2015)  |                               |                                       |                          |             | Page <b>11</b>                                |
|---------------|-------|--|-------------------------------|---------------------------------------|--------------------------|-------------|---|
| Part          | X     | Balance Sheet  |                               |                                       |                          |             |   |
|               |       | Check if Schedule O contains a response or note to a   | ny line                       | ın thıs Part X                        |                          | •           | · · · · · <u>· · · · · · · · · · · · · · </u> |
|               |       |  |                               |                                       | (A)<br>Beginning of year |             | <b>(B)</b><br>End of year                     |
|               | 1     | Cash-non-interest-bearing  |                               |                                       | 75,981,551               | 1           | 6,327,926                                     |
|               | 2     | Savings and temporary cash investments   |                               |                                       | 0                        | 2           | 0   |
|               | 3     | Pledges and grants receivable, net   |                               |                                       | 0                        | 3           | 0   |
|               | 4     | Accounts receivable, net   |                               |                                       | 164,355,871              | 4           | 174,890,041                                   |
|               | 5     | Loans and other receivables from current and former trustees, key employees, and highest compensated of II of Schedule L   |                               |                                       | 0                        | 5           | 0   |
| Assets        | 6     | Loans and other receivables from other disqualified p<br>section 4958(f)(1)), persons described in section 49<br>contributing employers and sponsoring organizations<br>voluntary employees' beneficiary organizations (see<br>Part II of Schedule L | (3)(B), and<br>tion 501(c)(9) |                                       |                          |             |   |
| SS            |       |  |                               |                                       | 0                        | 6           | 0   |
| ⋖             | 7     | Notes and loans receivable, net  |                               |                                       | 514,410                  | 7           | 493,499                                       |
|               | 8     | Inventories for sale or use  |                               |                                       | 8,115,514                | 8           | 8,456,571                                     |
|               | 9     | Prepaid expenses and deferred charges  |                               |                                       | 4,642,723                | 9           | 6,344,561                                     |
|               | 10a   | Land, buildings, and equipment cost or other basis<br>Complete Part VI of Schedule D   | 10a                           | 844,810,724                           |                          |             |   |
|               | b     | Less accumulated depreciation  | 10b                           | 375,514,881                           | 465,031,971              | <b>10</b> c | 469,295,843                                   |
|               | 11    | Investments—publicly traded securities   | 735,248,931                   | 11                                    | 848,250,821              |             |   |
|               | 12    | Investments—other securities See Part IV, line 11  | 57,224,015                    | 12                                    | 59,544,211               |             |   |
|               | 13    | Investments—program-related See Part IV, line 11   | 0                             | 13                                    | 0                        |             |   |
|               | 14    | Intangible assets  | 1,237,999                     | 14                                    | 1,132,999                |             |   |
|               | 15    | Other assets See Part IV, line 11  | 55,566,554                    | 15                                    | 84,469,808               |             |   |
|               | 16    | Total assets.Add lines 1 through 15 (must equal line   | 34) .                         |                                       | 1,567,919,539            | 16          | 1,659,206,280                                 |
|               | 17    | Accounts payable and accrued expenses  |                               |                                       | 140,686,617              | 17          | 139,353,946                                   |
|               | 18    | Grants payable   |                               |                                       | 0                        | 18          | 0   |
|               | 19    | Deferred revenue   |                               |                                       | 1,257,418                | 19          | 1,963,033                                     |
|               | 20    | Tax-exempt bond liabilities  |                               |                                       | 393,542,322              | 20          | 384,340,371                                   |
| .             | 21    | Escrow or custodial account liability Complete Part  | IV of S                       | chedule D                             | 0                        | 21          | 0   |
|               | 22    | Loans and other payables to current and former office key employees, highest compensated employees, an   |                               | · · · · · · · · · · · · · · · · · · · |                          |             |   |
| Liabilit      |       | persons Complete Part II of Schedule L   |                               |                                       | 0                        | 22          | 0   |
| :  <b>∷</b>   | 23    | Secured mortgages and notes payable to unrelated the   | hird pai                      | rties                                 | 4,649,036                | 23          | 4,134,299                                     |
|               | 24    | Unsecured notes and loans payable to unrelated third   | d partie                      | es                                    | 0                        | 24          | 0   |
|               | 25    | Other liabilities (including federal income tax, payabl<br>and other liabilities not included on lines 17-24)<br>Complete Part X of Schedule D   | les to r                      | elated third parties,                 | 107,861,414              | 25          | 210,833,488                                   |
|               | 26    | Total liabilities. Add lines 17 through 25   |                               |                                       | 647,996,807              | 26          | 740,625,137                                   |
|               | 20    |  |                               |                                       | 047,990,007              | 20          | 740,023,137                                   |
| Fund Balances |       | Organizations that follow SFAS 117 (ASC 958), check<br>complete lines 27 through 29, and lines 33 and 34.  | k nere                        | ▶  ✓ and                              |                          |             |   |
| E :           | 27    | Unrestricted net assets  |                               |                                       | 861,051,548              | 27          | 855,068,624                                   |
| Ba            | 28    | Temporarily restricted net assets  |                               |                                       | 42,059,359               | 28          | 44,788,350                                    |
| 로 :           | 29    | Permanently restricted net assets  |                               |                                       | 16,811,825               | 29          | 18,724,169                                    |
| 语             |       | Organizations that do not follow SFAS 117 (ASC 958   | ), chec                       | k here 🕨 🦵 and                        |                          |             |   |
| <u> </u>      |       | complete lines 30 through 34.  |                               | •                                     |                          |             |   |
| t\$           | 30    | Capital stock or trust principal, or current funds .   |                               |                                       |                          | 30          |   |
| Assets        | 31    | Paid-in or capital surplus, or land, building or equipm  | ent fun                       | nd                                    |                          | 31          |   |
|               | 32    | Retained earnings, endowment, accumulated income   | , or oth                      | er funds                              |                          | 32          |   |
| <u>e</u> :    | 33    | Total net assets or fund balances  |                               |                                       | 919,922,732              | 33          | 918,581,143                                   |

34

Total liabilities and net assets/fund balances .

1,659,206,280

34

1,567,919,539

1,065,025,506

941,722,808

123,302,698

919,922,732

-39,029,085

-85,615,202

918,581,143

No

Νo

#### **Reconcilliation of Net Assets**

| 1 | Total revenue (must equal Part VIII, colu |
|---|---|

mn (A), line 12) . . . . . Total expenses (must equal Part IX, column (A), line 25) . . . . .

Revenue less expenses Subtract line 2 from line 1 . . . . . Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

Net unrealized gains (losses) on investments . . . . Donated services and use of facilities .

Investment expenses . Prior period adjustments .

column (B))

Other changes in net assets or fund balances (explain in Schedule O) . 10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII . . . . . . .

Cash ✓ Accrual COther

1 Accounting method used to prepare the Form 990 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

Consolidated basis

a separate basis, consolidated basis, or both Separate basis

basis, consolidated basis, or both

Single Audit Act and OMB Circular A-133?

Separate basis

Schedule O

✓ Consolidated basis

**b** Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in

Both consolidated and separate basis

Both consolidated and separate basis

1

2

3

4

5

6

7

8

9

10

2b

2a

2c

3a

3b

Yes

Yes

Yes

Yes Form 990 (2015)

Yes

# Software ID: Software Version:

**EIN:** 95-1691313

Name: RADY CHILDREN'S HOSPITAL - SAN DIEGO

| Form 990, Part VII - Compensation<br>Compensated Employees, and Inde | of Officers,<br>pendent Co | Direc<br>ntrac   | ctor<br>tors          | s,T     | rus      | tees                         | , Ke   | ey Employees            | , Highest               |                             |
|--|----------------------------|--|-----------------------|---------|----------|------------------------------|--------|-------------------------|-------------------------|-----------------------------|
| (A)  | (B)                        | _  |                       | (C      |          |                              |        | (D)                     | (E)                     | (F)                         |
| Name and Title   | Average<br>hours per       | Position (do not check<br>more than one box, unless<br>person is both an officer |                       |         |          |                              |        | Reportable compensation | Reportable compensation | Estimated amount of other   |
|  | week (list                 |  |                       |         |          |                              |        | from the                | from related            | compensation                |
|  | any hours                  |  |                       |         |          | ustee                        |        | organization            | organizations           | from the                    |
|  | for related organizations  | 3 5  | _                     | ₽       | X e      | e E                          | Ę,     | (W- 2/1099-<br>MISC)    | (W- 2/1099-<br>MISC)    | organization<br>and related |
|  | below                      | 를 돌  | ) Stat                | Officer | ج.<br>10 | 붆힑                           | Former | MI3C)                   | 11130)                  | organizations               |
|  | dotted line)               | 울류   | utic                  | _       | m<br>Om  | 12 St                        | T.     |                         |                         |                             |
|  |                            | ¥ #  | กอ                    |         | employee | ľ Š                          |        |                         |                         |                             |
|  |                            | Individual trustee<br>or director  | [ ₹                   |         | 100      | Ē                            |        |                         |                         |                             |
|  |                            | *  | Institutional Trustwe |         |          | Highest compensated employee |        |                         |                         |                             |
|  |                            |  | 4.                    |         |          | <u>E</u>                     |        |                         |                         |                             |
| David F Hale   | 2 0                        |  |                       |         |          |                              |        |                         |                         |                             |
| Board Member   |                            | ×  |                       |         |          |                              |        | 0                       | 0                       | į                           |
|  | 20                         |  |                       |         |          |                              |        |                         |                         |                             |
| Theodore D Roth  |                            | l x  |                       | X       |          |                              |        | 0                       | 0                       |                             |
| Chair  | 4 0                        |  |                       | L       | L        |                              |        |                         |                         |                             |
| Lisa A Barkett   | 2 0                        |  |                       |         |          |                              |        |                         |                         |                             |
| Board Member   | 2 0                        | X  |                       |         |          |                              |        | 0                       | 0                       |                             |
| Andrew S Clark   | 2 0                        |  |                       |         |          |                              |        |                         |                         |                             |
|  |                            | ×  |                       |         |          |                              |        | 0                       | 0                       | d                           |
| Board Member   | 2 0                        |  |                       |         |          |                              |        |                         |                         |                             |
| John M Gilchrist Jr  | 2 0                        | l x  |                       |         |          |                              |        | 0                       | 0                       | _                           |
| Board Member   | 2 0                        | ^  |                       |         |          |                              |        |                         | ۱                       |                             |
| S Douglas Hutcheson  | 2 0                        |  |                       |         |          |                              |        |                         |                         |                             |
| -  |                            | ×  |                       |         |          |                              |        | 0                       | 0                       | (                           |
| Board Member   | 2 0                        |  |                       | -       |          |                              |        |                         |                         |                             |
| Jeffrey A Jacobs   | 2 0                        | l x  |                       |         |          |                              |        | 0                       | 0                       | _                           |
| Board Member   | 2 0                        | ^  |                       |         |          |                              |        |                         | <b> </b>                |                             |
| Catherine J Mackey PhD   | 2 0                        |  |                       |         |          |                              |        |                         |                         |                             |
|  |                            | ×  |                       |         |          |                              |        | 0                       | 0                       | (                           |
| Board Member   | 2 0                        |  |                       | -       | _        |                              |        |                         |                         |                             |
| G Diego Miralles MD  | 2 0                        | l x  |                       |         |          |                              |        | 0                       |                         | ,                           |
| Board Member   | 2 0                        | ^  |                       |         |          |                              |        |                         | [                       | ]                           |
| Tina S Nova PhD  | 2 0                        |  |                       |         |          |                              |        |                         |                         |                             |
| Board Member   |                            | ×  |                       |         |          |                              |        | 0                       | 0                       | d                           |
| board Melliber   | 2 0                        | İ  | l                     |         | l        | I                            |        |                         |                         |                             |
|  |                            |  |                       |         |          |                              |        |                         |                         |                             |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** 

| (A)<br>Name and Title | (B) Average hours per week (list any hours for related | m<br>unle:                     | ore t<br>ss pe        | han<br>erso<br>cer | not<br>one<br>n is<br>and |                              |        | (D) Reportable compensation from the organization (W- 2/1099- MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099- | (F) Estimated amount of other compensation from the |
|-----------------------|--|--------------------------------|-----------------------|--------------------|---------------------------|------------------------------|--------|---|---|---|
|                       | organizations<br>below<br>dotted line)                 | Individual trustee or director | Institutional Trustee | Officer            | key employee              | Highest compensated employee | Former | ,   | MISC)   | organization<br>and related<br>organizations        |
| Michael P Peckham     | 4 0  |                                |                       |                    |                           |                              |        |   |   |   |
| Vice Chair            | 4 0  | X                              |                       | X                  |                           |                              |        | 0   | 0   | 9   |
|                       | 2 0  |                                |                       |                    |                           |                              |        |   |   |   |
|                       |  | X                              |                       |                    |                           |                              |        | 0   | 0   | 0   |
| Board Member          | 2 0  |                                |                       |                    |                           |                              |        |   |   |   |
| Scott N Wolfe Esq     | 2 0  | .,                             |                       |                    |                           |                              |        |   |   |   |
| Board Member          | 2 0  | X                              |                       |                    |                           |                              |        | 0   | 0   | U   |
| Henry L Nordhoff      | 2 0  |                                |                       |                    | $\vdash$                  |                              |        |   |   |   |
| neilly E Notation     |  | X                              |                       |                    |                           |                              |        | 0   | 0   | О   |
| Board Member          | 2 0  |                                |                       |                    |                           |                              |        |   |   |   |
| David A Brenner MD    | 2 0  |                                |                       |                    |                           |                              |        |   |   |   |
| Board Member          | 2.0  | X                              |                       |                    |                           |                              |        | 0   | 0   | 0   |
| -                     | 2 0  |                                |                       |                    | $\vdash$                  |                              |        |   |   |   |
| Pradeep Khosla PhD    | 2 0  | l <sub>x</sub> l               |                       |                    |                           |                              |        | 0   | 0   | ٥   |
| Board Member          | 2 0  | ``                             |                       |                    |                           |                              |        |   |   |   |
| Gail R Knight MD      | 2 0  |                                |                       |                    |                           |                              |        |   |   |   |
| Board Member          | 2 0  | X                              |                       |                    |                           |                              |        | 0   | 0   | 0   |

20 2 0

2 0

Х

Χ

Harry M Rady

Board Member

Board Member

Paul J Hering Board Member

John D Stobo MD

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

48,172

41,530

9,639

111,361

529,557

| Compensated Employees, and Inde | pendent Co  | ntrac   | tor                   | 5       |              |                              |        | 1   | 1  |  |  |
|---------------------------------|---|---|-----------------------|---------|--------------|------------------------------|--------|---|--|--|--|
| (A)<br>Name and Title           | (B) A verage hours per week (list any hours for related | more than one box, ist unless person is both an irs officer and a director/trustee) |                       |         |              |                              |        | (D) Reportable compensation from the organization (W- 2/1099- MISC) | (E) Reportable compensation from related organizations (W- 2/1099- MISC) | (F) Estimated amount of other compensation from the organization |  |
|                                 | organizations<br>below<br>dotted line)                  | Individual trustee<br>or director   | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | MISC)   |  | and related<br>organizations                                     |  |
| Martın Brotman MD               | 2 0   |   |                       |         |              |                              |        | ,   | 1  |  |  |
| Board Member                    | 2 0   | X   |                       |         |              |                              |        | 0   | 0  | 0  |  |
| Michael J Farrell               | 2 0   |   |                       |         |              |                              |        | ,   | '  |  |  |
| Board Member                    | 2 0   | X   |                       |         |              |                              |        | 0   | 0  | 0  |  |
| Maria Assaraf                   | 2 0   |   |                       |         |              |                              |        |   | 1  |  |  |
| Board Member                    | 2 0   | X   |                       |         |              |                              |        | 0   | 0  | 0  |  |
| Daniela S Carvalho MD           | 2 0   | ·   |                       |         | Г            |                              |        | ,   | 1  |  |  |
| Board Member                    | 2 0   | Х   |                       |         |              |                              |        | 0   | 0  | C  |  |
| Andrew Zimmerman MD             | 2 0   | H   |                       |         | $\vdash$     | $\dagger$                    |        | ,   | <b>'</b>   |  |  |
| Board Member                    | 2 0   | X   |                       |         |              |                              |        | 27,500  | 0  | C  |  |
| Donald B KearnsMDMMM            | 17 5  |   |                       |         | $\vdash$     |                              |        | ļ ,   | 1  |  |  |
| President and CEO               | 32 5  |   |                       | ×       |              |                              |        | 1,190,430   | o  | 69,427   |  |
| Margareta E Norton              | 20 0  | <b> </b>  |                       |         |              | †                            |        | ,   | ,  |  |  |
|                                 |   | 1 '   |                       | ×       |              |                              | '      | 855,385   | 0  | 177,633  |  |

30 0 25 0

25 0 17 5

32 5 20 0

30 0

Х

Exec VP, CAO, Secretary

Santos-Ramırez Belinda

Nicholas Holmes MD

Kathleen M Cain

SVP, CFO, Treasurer

SVP, COO

Board Admin & Asst Secretary

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

236,172

133,163

198,844

0

0

| (4)  | [ /B) '   | 1                                 |                       | 10                    | ٠,                         |                              |        | (D)   | (E)  | (F)  |
|--|---|-----------------------------------|-----------------------|-----------------------|----------------------------|------------------------------|--------|---|--|--|
| <b>(A)</b><br>Name and Title                   | (B) A verage hours per week (list any hours for related | unles                             | ore ti                | than<br>ersoi<br>icer | not<br>one<br>on is<br>and |                              | ,      | (D) Reportable compensation from the organization (W- 2/1099- | (E) Reportable compensation from related organizations (W- 2/1099- MISC) | Estimated amount of other compensation from the organization and related organizations |
|  | organizations<br>below<br>dotted line)                  | individual trustee<br>or director | Institutional Trustee | Officer               | Key employee               | Highest compensated employee | Former | MISC)   | ,  |  |
| Nishantha Ratnayake                            | 25 0  | <u> </u>                          | <u> </u>              |                       |                            |                              |        |   |  |  |
| VP, Finance & Controller                       | 25 0  |                                   | <u> </u>              |                       | X                          | <u> </u>                     |        | 300,467   | 0  | 34,159   |
| Irvin A Kaufman MD                             | 40 0  | 1 1                               | 1                     | '                     | , '                        | '                            |        | 685,692   |  | 145 686  |
| SVP, CMO                                       | 0.0   |                                   | <u> </u>              |                       | X                          | <u> </u>                     |        | 003,032   | 0  | 145,686  |
| Albert Oriol VP, Info mgmt/CIO                 | 50 0  |                                   |                       |                       | x                          |                              |        | 459,788   | 0  | 97,506   |
| Angela Marie VieIra VP, General Counsel        | 50 0  |                                   |                       |                       | х                          |                              |        | 444,494   | . 0  | 135,926  |
| Scott D Campbell VP, CFO, Admin Off, MPF       | 50 0  |                                   |                       |                       | х                          |                              |        | 416,338   | 0  | 88,544   |
| Mary Jane Fagan  VP, Patient Care Services/CNO | 25 0<br>25 0  |                                   |                       |                       | х                          |                              |        | 308,521   | 0  | 107,353  |
| Mohammed Mamoon Syed                           | 50 0  |                                   |                       |                       | х                          |                              |        | 451,216   | 0  | 61,868   |

00 50 0

0 0

Χ

Χ

371,570

369,056

275,000

VP, Human Resources

VP, Government Affairs

SR Director, Chadwick Center

Sr Dir Ancillary/Supp SVCS

Barbara L Ryan

Charles Wilson

Chris Abe

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) (B) (C) (D) (E) (F)

| Name and Title                                 | A verage<br>hours per<br>week (list<br>any hours<br>for related | m<br>unle:                        | ore t<br>ss pe        | han<br>erso<br>cer | one<br>n is<br>and |                              |        | Reportable<br>compensation<br>from the<br>organization<br>(W- 2/1099- | Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099- | Estimated<br>amount of<br>other<br>compensation<br>from the |  |
|--|---|-----------------------------------|-----------------------|--------------------|--------------------|------------------------------|--------|---|--|---|--|
|  | organizations<br>below<br>dotted line)                          | individual trustee<br>or director | Institutional Trustee | Officer            | key employee       | Highest compensated employee | Former | MISC)   | MISC)  | organization<br>and related<br>organizations                |  |
| Charles Davis                                  | 50 0  |                                   |                       |                    | \ \ \              |                              |        | 206 245   | 0  | 63.144  |  |
| VP, COO, MPF                                   | 0 0   |                                   |                       |                    | X                  |                              |        | 386,245   | U  | 62,144  |  |
| Joseph Ambrose                                 | 50 0  |                                   |                       |                    |                    |                              |        |   |  | 24.522  |  |
| Sr Dir, Chief Tech Officer                     | 0 0   |                                   |                       |                    | X                  |                              |        | 235,390   | 0  | 31,620  |  |
| Glenn F Billman                                | 50 0  |                                   |                       |                    |                    |                              |        |   |  |   |  |
| Chief Medical Safety Officer                   | 0 0   |                                   |                       |                    |                    | Х                            |        | 335,330   | 0  | 136,280   |  |
| Michelle Brenholdt  Dir, Emergency Care Center | 50 0  |                                   |                       |                    |                    | х                            |        | 400,400   | 0  | 19,622  |  |
| Glona A Bagtas<br>Clinical Nurse III           | 50 0  |                                   |                       |                    |                    | х                            |        | 222,840   | 0  | 127,174   |  |
| Tamı Denney                                    | 50 0  |                                   |                       |                    |                    |                              |        |   |  |   |  |
| Dir, Human Resources                           | 0 0   |                                   |                       |                    |                    | X                            |        | 288,077   | 0  | 63,586  |  |
| Marshall Hill<br>Pharmacist                    | 50 0  |                                   |                       |                    |                    | х                            |        | 223,200   | 0  | 122,999   |  |
| Roger Roux<br>Former SVP, CFO                  | 0 0   |                                   |                       |                    |                    |                              | х      | 818,750   | 0  | 21,712  |  |
| Kathleen Dooley Sellick                        | 0 0   |                                   |                       |                    |                    |                              |        |   |  |   |  |

0 0

0 0

Former President and CEO

Former President and CEO

Blair Sadler

733,500

274,773

41,043

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493135082217

Employer identification number

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-004 Open to Public Inspection

| Name of the organizat    | ion |  |  |  |  |
|--------------------------|-----|--|--|--|--|
| Internal Revenue Service |     |  |  |  |  |
| Treasury                 |     |  |  |  |  |
| Department of the        |     |  |  |  |  |

990EZ)

Total

RADY CHILDREN'S HOSPITAL - SAN DIEGO

SCHEDULE A

(Form 990 or

95-1691313

Part I **Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

2 A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). V

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section **170(b)(1)(A)(iv).** (Complete Part II )

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

An organization that normally receives a substantial part of its support from a governmental unit or from the general public

described in section 170(b)(1)(A)(vi). (Complete Part II)

A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross

receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III)

An organization organized and operated exclusively to test for public safety. See section 509(a)(4).

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check

the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the

supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is

not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III functionally

integrated, or Type III non-functionally integrated supporting organization

Enter the number of supported organizations . . . . . . . . . . . . . . . .

Provide the following information about the supported organization(s)

(i) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other listed in your governing organization monetary support support (see (described on lines document? (see instructions) instructions) 1-9 above (see instructions)) Yes No

must complete Part IV, Sections A and C.

|          | edule A (Form 990 of 990-EZ) 2013                                   |                   |                   |                    |                     |                   | Page Z           |
|----------|---|-------------------|-------------------|--------------------|---------------------|-------------------|------------------|
| Pā       | Support Schedule fo   |                   |                   |                    |                     |                   |                  |
|          | (Complete only if you of Part III. If the organization              |                   |                   |                    |                     |                   |                  |
| S        | ection A. Public Support  | acion falls to qu | iamy under the    | tests listed bei   | ow, piedse con      | ipiete Fait III.  | )                |
|          | Calendar year   |                   |                   |                    |                     |                   | 1                |
| (or      | fiscal year beginning in)   | (a)2011           | <b>(b)</b> 2012   | (c)2013            | ( <b>d)</b> 2014    | <b>(e)</b> 2015   | <b>(f)</b> Total |
| •        | Gifts, grants, contributions, and                                   |                   |                   |                    |                     |                   |                  |
|          | membership fees received (Do  |                   |                   |                    |                     |                   |                  |
|          | not include any unusual grants )                                    |                   |                   |                    |                     |                   |                  |
| 2        | Tax revenues levied for the   |                   |                   |                    |                     |                   |                  |
|          | organization's benefit and either paid to or expended on its behalf |                   |                   |                    |                     |                   |                  |
| 3        | The value of services or facilities                                 |                   |                   |                    |                     |                   |                  |
| •        | furnished by a governmental unit                                    |                   |                   |                    |                     |                   |                  |
|          | to the organization without charge                                  |                   |                   |                    |                     |                   |                  |
| 4        | Total. Add lines 1 through 3  |                   |                   |                    |                     |                   |                  |
| 5        | The portion of total contributions                                  |                   |                   |                    |                     |                   |                  |
|          | by each person (other than a  |                   |                   |                    |                     |                   |                  |
|          | governmental unit or publicly                                       |                   |                   |                    |                     |                   |                  |
|          | supported organization) included on line 1 that exceeds 2% of the   |                   |                   |                    |                     |                   |                  |
|          | amount shown on line 11, column                                     |                   |                   |                    |                     |                   |                  |
|          | (f)   |                   |                   |                    |                     |                   |                  |
| 6        | Public support. Subtract line 5                                     |                   |                   |                    |                     |                   |                  |
|          | from line 4   |                   |                   |                    |                     |                   |                  |
| 5        | ection B. Total Support   |                   | Τ                 | Т                  | ı                   | T                 |                  |
| /or      | Calendar year<br>fiscal year beginning in) ▶                        | (a)2011           | <b>(b)</b> 2012   | (c)2013            | (d)2014             | <b>(e)</b> 2015   | <b>(f)</b> ⊤otal |
| 7        | Amounts from line 4   |                   |                   |                    |                     |                   |                  |
| 8        | Gross income from interest,   |                   |                   |                    |                     |                   |                  |
| •        | dividends, payments received on                                     |                   |                   |                    |                     |                   |                  |
|          | securities loans, rents, royalties                                  |                   |                   |                    |                     |                   |                  |
|          | and income from similar sources                                     |                   |                   |                    |                     |                   |                  |
| 9        | Net income from unrelated   |                   |                   |                    |                     |                   |                  |
|          | business activities, whether or                                     |                   |                   |                    |                     |                   |                  |
|          | not the business is regularly carried on                            |                   |                   |                    |                     |                   |                  |
| 10       | Other income Do not include   |                   |                   |                    |                     |                   |                  |
|          | gain or loss from the sale of                                       |                   |                   |                    |                     |                   |                  |
|          | capital assets (Explain in Part                                     |                   |                   |                    |                     |                   |                  |
|          | VI)   |                   |                   |                    |                     |                   |                  |
| L1       | <b>Total support.</b> Add lines 7                                   |                   |                   |                    |                     |                   |                  |
| 12       | through 10 [<br>Gross receipts from related activiti                | es etc (see inst  | ructions)         |                    |                     | 12                |                  |
| 13       | First five years.If the Form 990 is                                 |                   | •                 | thurd fourth or t  | fifth tay year ac a |                   | 3) organization  |
|          | check this box and <b>stop here</b>                                 | 3                 | •                 |                    | •                   | ``                | 5) organización, |
| S        | ection C. Computation of Pul  | olic Support F    | Percentage        |                    |                     |                   |                  |
| 14       | Public support percentage for 2015                                  |                   |                   | 11, column (f))    |                     | 14                |                  |
| 15       | Public support percentage for 2014                                  | 1 Schedule A , Pa | rt II, line 14    |                    |                     | 15                |                  |
| L6a      | <b>33 1/3% support test—2015.</b> If the                            | organization did  | not check the box | on line 13, and l  | line 14 is 33 1/3%  |                   | this box         |
|          | and <b>stop here.</b> The organization qua                          | -                 |                   | •                  | •                   | •                 | ▶□               |
| b        | <b>33 1/3% support test—2014.</b> If the                            |                   |                   |                    | , and line 15 is 3  | 3 1/3% or more, o | heck this        |
|          | box and <b>stop here.</b> The organizatio                           |                   |                   |                    |                     |                   | ▶┌               |
| L7a      | 10%-facts-and-circumstances test                                    | _                 |                   |                    |                     | •                 |                  |
|          | is 10% or more, and if the organiza                                 |                   |                   |                    |                     |                   |                  |
|          | in Part VI how the organization mee                                 | eis the "facts-an | u-circumstances   | test The organi    | ızatıon qualifies a | s a publicly supp | - <del>-</del>   |
| <b>L</b> | organization  10%-facts-and-circumstances test                      |                   | anization did nat | shock a how on his | 0 12 16 3 16 4      | or 17a and line   | ▶                |
| U        | 15 is 10% or more, and if the organ                                 |                   |                   |                    |                     |                   |                  |
|          | Explain in Part VI how the organiza                                 |                   |                   |                    | ,                   | •                 | clv              |
|          | supported organization  |                   |                   |                    |                     |                   | ▶ [              |
| 18       | <b>Private foundation.</b> If the organizat                         | ion did not check | a box on line 13  | , 16a, 16b, 17a, c | or 17b, check thi   | s box and see     |                  |
|          | instructions  |                   |                   |                    | •                   |                   | ▶┌               |
|          |   |                   |                   |                    |                     |                   | '                |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se    | ction A. Public Support   |                         |                          |                       |                      |                 |                         |
|-------|---|-------------------------|--------------------------|-----------------------|----------------------|-----------------|-------------------------|
|       | Calendar year   | (a)2011                 | <b>(b)</b> 2012          | (c)2013               | (d)2014              | (e)2015         | <b>(f)</b> ⊤otal        |
| •     | iscal year beginning in)  | (4)2011                 | (5)2012                  | (6)2010               | (4)2011              | (0)2010         | (1)10ta1                |
| 1     | Gifts, grants, contributions, and                                     |                         |                          |                       |                      |                 |                         |
|       | membership fees received (Do not include any "unusual grants")        |                         |                          |                       |                      |                 |                         |
| 2     | Gross receipts from admissions,                                       |                         |                          |                       |                      |                 |                         |
| -     | merchandise sold or services  |                         |                          |                       |                      |                 |                         |
|       | performed, or facilities furnished                                    |                         |                          |                       |                      |                 |                         |
|       | in any activity that is related to                                    |                         |                          |                       |                      |                 |                         |
|       | the organization's tax-exempt   |                         |                          |                       |                      |                 |                         |
|       | purpose   |                         |                          |                       |                      |                 |                         |
| 3     | Gross receipts from activities  |                         |                          |                       |                      |                 |                         |
|       | that are not an unrelated trade or                                    |                         |                          |                       |                      |                 |                         |
|       | business under section 513  |                         |                          |                       |                      |                 |                         |
| 4     | Tax revenues levied for the organization's benefit and either         |                         |                          |                       |                      |                 |                         |
|       | paid to or expended on its behalf                                     |                         |                          |                       |                      |                 |                         |
| 5     | The value of services or facilities                                   |                         |                          |                       |                      |                 |                         |
| •     | furnished by a governmental unit                                      |                         |                          |                       |                      |                 |                         |
|       | to the organization without charge                                    |                         |                          |                       |                      |                 |                         |
| 6     | Total. Add lines 1 through 5  |                         |                          |                       |                      |                 |                         |
| 7a    | Amounts included on lines 1, 2,                                       |                         |                          |                       |                      |                 |                         |
|       | and 3 received from disqualified                                      |                         |                          |                       |                      |                 |                         |
|       | persons   |                         |                          |                       |                      |                 |                         |
| b     | Amounts included on lines 2 and                                       |                         |                          |                       |                      |                 |                         |
|       | 3 received from other than  |                         |                          |                       |                      |                 |                         |
|       | disqualified persons that exceed                                      |                         |                          |                       |                      |                 |                         |
|       | the greater of \$5,000 or 1% of<br>the amount on line 13 for the year |                         |                          |                       |                      |                 |                         |
| _     | Add lines 7a and 7b   |                         |                          |                       |                      |                 |                         |
| 8     | <b>Public support.</b> (Subtract line 7c                              |                         |                          |                       |                      |                 |                         |
|       | from line 6 )   |                         |                          |                       |                      |                 |                         |
| Se    | ction B. Total Support  |                         |                          |                       | 1                    |                 | I                       |
|       | Calendar year   |                         |                          | 1                     | I                    | I               |                         |
| (or f | iscal year beginning in)  | <b>(a)</b> 2011         | <b>(b)</b> 2012          | (c)2013               | ( <b>d)</b> 2014     | <b>(e)</b> 2015 | <b>(f)</b> Total        |
| 9     | A mounts from line 6  |                         |                          |                       |                      |                 |                         |
| 10a   | Gross income from interest,   |                         |                          |                       |                      |                 |                         |
|       | dividends, payments received on                                       |                         |                          |                       |                      |                 |                         |
|       | securities loans, rents, royalties                                    |                         |                          |                       |                      |                 |                         |
|       | and income from similar sources                                       |                         |                          |                       |                      |                 |                         |
| b     | Unrelated business taxable  |                         |                          |                       |                      |                 |                         |
|       | income (less section 511 taxes)                                       |                         |                          |                       |                      |                 |                         |
|       | from businesses acquired after  |                         |                          |                       |                      |                 |                         |
| _     | June 30, 1975<br>Add lines 10a and 10b                                |                         |                          |                       |                      |                 |                         |
| C     | Net income from unrelated   |                         |                          |                       |                      |                 |                         |
| 11    | business activities not included                                      |                         |                          |                       |                      |                 |                         |
|       | in line 10b, whether or not the                                       |                         |                          |                       |                      |                 |                         |
|       | business is regularly carried on                                      |                         |                          |                       |                      |                 |                         |
| 12    | Other income Do not include   |                         |                          |                       |                      |                 |                         |
|       | gain or loss from the sale of   |                         |                          |                       |                      |                 |                         |
|       | capital assets (Explain in Part                                       |                         |                          |                       |                      |                 |                         |
|       | VI)   |                         |                          |                       |                      |                 |                         |
| 13    | Total support. (Add lines 9, 10c,                                     |                         |                          |                       |                      |                 |                         |
| 14    | 11, and 12)  First five years.If the Form 990 is f                    | or the organization     | n's first second         | thurd fourth or       | fifth tay year ac a  | section 501/c   | V3) organization        |
| 14    | •   | or the organization     | on s mist, second        | , tillia, louitii, oi | ilitii tax yeal as a | 1 5600001 501(0 | )(3) organization,  ▶ □ |
|       | check this box and stop here  | lia Cunnant D           |                          |                       |                      |                 |                         |
|       | ction C. Computation of Pub   |                         |                          |                       |                      |                 |                         |
| 15    | Public support percentage for 2015                                    | (line 8, column         | (f) divided by line      | : 13, column (f))     |                      | 15              |                         |
| 16    | Public support percentage from 201                                    | l 4 Schedule A, P       | art III, line 15         |                       |                      | 16              |                         |
| Se    | ction D. Computation of Inv   | estment Inco            | me Percenta              | ae                    |                      |                 |                         |
| 17    | Investment income percentage for                                      |                         |                          |                       | nn (f))              | 14-1            |                         |
|       | · · · · · · · · · · · · · · · · · · ·                                 | •                       |                          | •                     | ···· (1 <i>))</i>    | 17              |                         |
| 18    | Investment income percentage from                                     | n <b>2014</b> Schedule  | A, Part III, line        | 1 /                   |                      | 18              |                         |
| 19a   | <b>33 1/3% support tests—2015.</b> If the                             | organization did        | not check the bo         | ox on line 14, and    | l line 15 is more t  | than 33 1/3%, a | ind line 17 is not      |
|       | more than 33 1/3%, check this box                                     | and <b>stop here.</b> T | he organization q        | ualıfıes as a publ    | icly supported or    | ganızatıon      | ▶┌                      |
| b     | <b>33 1/3% support tests—2014.</b> If the                             | organization did        | not check a box          | on line 14 or line    | 19a, and line 16     | ıs more than 3  | 3 1/3% and line         |
|       | 18 is not more than 33 1/3%, check                                    | this box and <b>st</b>  | <b>op here.</b> The orga | nızatıon qualıfıes    | as a publicly sup    | ported organiz  | ation ► [               |
| 20    | Private foundation. If the organizati                                 | on did not check        | a box on line 14         | . 19a. or 19b. ch     | eck this box and     | see instruction | s ▶⊤ˈ                   |

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and complete Part V.)

|    | I, complete Sections A and D, and complete Part V)   |             |     |          |
|----|--|-------------|-----|----------|
| Se | ction A. All Supporting Organizations  |             |     |          |
|    | Averally of the community of community of community of community of the community of community o |             | Yes | No       |
| 1  | Are all of the organization's supported organizations listed by name in the organization's governing documents?  If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain   | 1           |     |          |
| 2  | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?  If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section   | 2           |     |          |
|    | 509(a)(1) or (2)   |             |     | <u> </u> |
| 3а | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)?  If "Yes," answer (b) and (c) below  | 3a          |     |          |
| b  | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)?  If "Yes," describe in <b>Part VI</b> when and how the organization made the determination  | 3b          |     |          |
| c  | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?   | <b>3</b> c  |     |          |
| 4a | If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use  Was any supported organization not organized in the United States ("foreign supported organization")?  |             |     | l        |
|    | If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below   | 4a          |     |          |
| b  | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?  | 4b          |     |          |
|    | If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations   |             |     |          |
| c  | Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)$ ?  If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported  | 4c          |     |          |
|    | organization was used exclusively for section 170(c)(2)(B) purposes  |             |     | l        |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year?  If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)   | 5a          |     |          |
| b  | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in  | 5b          |     |          |
| c  | the organization's organizing document? <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?  | 5c          |     |          |
|    | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to   | J.          |     |          |
|    | anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .  | 6           |     |          |
| 7  | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)   | 7           |     |          |
| 8  | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part II of Schedule L (Form 990)   | 8           |     |          |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .  | 9a          |     |          |
| b  | Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .  | 9b          |     |          |
| c  | Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .   | <b>9</b> c  |     |          |
| 0a | Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below  | 10a         |     |          |
| b  | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)  | <b>10</b> b |     |          |
| 1  | Has the organization accepted a gift or contribution from any of the following persons?  |             |     |          |
| а  | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?  | <b>11</b> a |     |          |
|    | A family member of a person described in (a) above?  | 11b         |     |          |
| c  | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI   | <b>11</b> c |     |          |

| Part IV | Supporting | Organizations | (continued |
|---------|------------|---------------|------------|

| I GIC IV |     | аррог | 9    | Oi guilleu | LIOIIS | (continue | ч, |
|----------|-----|-------|------|------------|--------|-----------|----|
| Section  | n R | Tyne  | T Si | innorting  | Orga   | nization  | _  |

|   |   |   | Yes | No |
|---|---|---|-----|----|
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year | 1 |     |    |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization?  If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization   | 2 |     |    |

| Section C. Type II Supporting Organization | Section | C. | Type | II | Supporting | Organization | s |
|--|---------|----|------|----|------------|--------------|---|
|--|---------|----|------|----|------------|--------------|---|

|   |   |   | Yes | No |
|---|---|---|-----|----|
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or         |   |     |    |
|   | trustees of each of the organization's supported organization(s)?   |   |     |    |
|   | If "No," describe in <b>Part VI</b> how contiol or management of the supporting organization was vested in the same persons |   |     |    |
|   | that controlled or managed the supported organization(s)  | 1 |     |    |

|   |   |   | Yes | No |
|---|---|---|-----|----|
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 |     |    |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization?  If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)  | 2 |     |    |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?  If "Yes." describe in <b>Part VI</b> the role the organization's supported organizations played in this regard   | 3 |     |    |

#### Section E. Type III Functionally-Integrated Supporting Organizations

| 1 | Check the box next to the method that the organization used to satis | fy the Integral Part Test during the year (see instructions) |
|---|--|--|
|   |  |  |

- The organization satisfied the Activities Test Complete line 2 below
- The organization is the parent of each of its supported organizations. Complete line 3 below

| С |                 | i ne orga<br>instructi | nization supported a governmental entity. Describe in Part VI now you supported a government entity (see<br>ons) | эe |
|---|-----------------|------------------------|--|----|
| 2 | <u>A ctivit</u> | ies Test               | _Answer (a) and (b) below.   | Y  |
| а |                 |                        | all of the organization's activities during the tax year directly further the exempt purposes of the             |    |

| а  | 2a  |  |  |  |
|--|---|--|--|--|
| <b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in?  If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement |   |  |  |  |
| 3  | Parent of Supported Organizations Answer (a) and (b) below. |  |  |  |

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of 3a each of the supported organizations? Provide details in Part VI
- **b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

3b

|        | Check here if the organization satisfied the Integral Part Test as a qualifying tr<br>Type III non-functionally integrated supporting organizations must complete S                                      |          |                       | ructions. All other            |
|--------|--|----------|-----------------------|--------------------------------|
|        | Section A - Adjusted Net Income  |          | (A) Prior Year        | (B) Current Year<br>(optional) |
|        | Net short-term capital gain  | 1        |                       |                                |
|        | Recoveries of prior-year distributions   | 2        |                       |                                |
|        | Other gross income (see instructions)  | 3        |                       |                                |
|        | Add lines 1 through 3  | 4        |                       |                                |
|        | Depreciation and depletion   | 5        |                       |                                |
| i      | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6        |                       |                                |
| ,      | Other expenses (see instructions)  | 7        |                       |                                |
| ;      | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)  | 8        |                       |                                |
|        |  |          |                       |                                |
|        | Section B - Minimum Asset Amount   |          | (A) Prior Year        | (B) Current Year<br>(optional) |
|        | Aggregate fair market value of all non-exempt-use assets (see  | 1        |                       |                                |
| _      | instructions for short tax year or assets held for part of year)   | <b>—</b> |                       |                                |
| a<br>L | A verage monthly value of securities   | 1a<br>1b |                       |                                |
| b      | A verage monthly cash balances   |          |                       |                                |
| C      | Fair market value of other non-exempt-use assets   | 1c<br>1d |                       | +                              |
| d      | Total (add lines 1a, 1b, and 1c)  Discount claimed for blockage or other factors   | La       |                       |                                |
| e      | (explain in detail in Part VI)   |          |                       |                                |
|        | Acquisition indebtedness applicable to non-exempt use assets   | 2        |                       |                                |
|        | Subtract line 2 from line 1d   | 3        |                       |                                |
|        | Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)  | 4        |                       |                                |
|        | Net value of non-exempt-use assets (subtract line 4 from line 3)   | 5        |                       |                                |
|        | Multiply line 5 by 035   | 6        |                       |                                |
|        | Recoveries of prior-year distributions   | 7        |                       |                                |
|        | Minimum Asset Amount (add line 7 to line 6)  | 8        |                       |                                |
|        |  |          |                       |                                |
|        | Section C - Distributable Amount   |          |                       | Current Year                   |
|        | Adjusted net income for prior year (from Section A, line 8, Column A)  | 1        |                       |                                |
|        | Enter 85% of line 1  | 2        |                       |                                |
|        | Minimum asset amount for prior year (from Section B, line 8, Column A)   | 3        |                       |                                |
|        | Enter greater of line 2 or line 3  | 4        |                       |                                |
|        | Income tax imposed in prior year   | 5        |                       |                                |
|        | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)   | 6        |                       |                                |
|        | Check here if the current year is the organization's first as a non-functionally-instructions)   | ntegrate | d Type III supporting | organization (see              |

| Part V Type III Non-Functionally Integra  | ated 509(a)(3) Suppo  | rting Organizations (co                | ontinuea)                                 |  |  |  |  |
|---|---|--|---|--|--|--|--|
| Section D - Distributions   |   |  | Current Year                              |  |  |  |  |
| 1 Amounts paid to supported organizations to accom  | plish exempt purposes   |  |   |  |  |  |  |
| 2 A mounts paid to perform activity that directly furthe excess of income from activity   | ers exempt purposes of supp   | ported organizations, in               |   |  |  |  |  |
| 3 Administrative expenses paid to accomplish exemp  | Administrative expenses paid to accomplish exempt purposes of supported organizations |  |   |  |  |  |  |
| 4 Amounts paid to acquire exempt-use assets   |   |  |   |  |  |  |  |
| 5 Qualified set-aside amounts (prior IRS approval rec   | quired)   |  |   |  |  |  |  |
| 6 Other distributions (describe in Part VI) See instru  | ictions   |  |   |  |  |  |  |
| · · · · · · · · · · · · · · · · · · ·   | 20010115  |  |   |  |  |  |  |
| 7 Total annual distributions. Add lines 1 through 6   |   |  |   |  |  |  |  |
| 8 Distributions to attentive supported organizations t details in Part VI) See instructions   | o which the organization is r   | esponsive (provide                     |   |  |  |  |  |
| 9 Distributable amount for 2015 from Section C, line  | 6   |  |   |  |  |  |  |
| 10 Line 8 amount divided by Line 9 amount   |   |  |   |  |  |  |  |
|   |   | T                                      | T   |  |  |  |  |
| Section E - Distribution Allocations (see instructions)   | (i)<br>Excess Distributions   | (ii)<br>Underdistributions<br>Pre-2015 | (iii)<br>Distributable<br>Amount for 2015 |  |  |  |  |
| 1 Distributable amount for 2015 from Section C, line 6  |   |  |   |  |  |  |  |
| 2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)   |   |  |   |  |  |  |  |
| <b>3</b> Excess distributions carryover, if any, to 2015  |   |  |   |  |  |  |  |
| a   |   |  |   |  |  |  |  |
| b   |   |  |   |  |  |  |  |
| <u>c</u>  |   |  |   |  |  |  |  |
| d From 2013   |   |  |   |  |  |  |  |
| e From 2014   |   |  |   |  |  |  |  |
| f Total of lines 3a through e  g Applied to underdistributions of prior years   |   |  |   |  |  |  |  |
| h Applied to 2015 distributable amount  |   |  |   |  |  |  |  |
| i Carryover from 2010 not applied (see instructions)  |   |  |   |  |  |  |  |
| j Remainder Subtract lines 3g, 3h, and 3i from 3f   |   |  |   |  |  |  |  |
| 4 Distributions for 2015 from Section D, line 7 \$  |   |  |   |  |  |  |  |
| Applied to underdistributions of prior years  |   |  |   |  |  |  |  |
| <b>b</b> Applied to 2015 distributable amount   |   |  |   |  |  |  |  |
| c Remainder Subtract lines 4a and 4b from 4   |   |  |   |  |  |  |  |
| 5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions) |   |  |   |  |  |  |  |
| 6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)                        |   |  |   |  |  |  |  |
| <b>7 Excess distributions carryover to 2016.</b> Add lines 31 and 4c  |   |  |   |  |  |  |  |
| 8 Breakdown of line 7   |   |  |   |  |  |  |  |
| a   |   |  |   |  |  |  |  |
| b   |   |  |   |  |  |  |  |
| <b>c</b> Excess from 2013   |   |  |   |  |  |  |  |
| <b>d</b> From 2014  |   |  |   |  |  |  |  |
| <b>e</b> From 2015  |   |  |   |  |  |  |  |
|   |   |  | (F 000 000 F7) /2 0 1 F                   |  |  |  |  |

#### DLN: 93493135082217

Employer identification number

95-1691313

### SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue

Name of the organization

RADY CHILDREN'S HOSPITAL - SAN DIEGO

Political expenditures

Service

2

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

<u>www.irs.gov/form990</u>.

2015
Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Provide a description of the organization's direct and indirect political campaign activities in Part IV

Section 527 organizations Complete Part I-A only

• Section 501(c)(4), (5), or (6) organizations Complete Part III

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

| 3     | V olunteer hours   |  |                   |  |   |
|-------|--|--|-------------------|--|---|
| Par   | t I-B Complete if the or   | ganization is exempt under :               | section 501(      | c)(3).   |   |
| 1     | Enter the amount of any excise   | e tax incurred by the organization und     | ler section 4955  | <b>.</b>   | \$  |
| 2     | Enter the amount of any excise   | e tax incurred by organization manage      | ers under section | n 4955 <b>&gt;</b>   | \$  |
| 3     | If the organization incurred a s   | Yes No                                     |                   |  |   |
| 4a    | Was a correction made?   |  |                   |  | Yes No  |
| b     | If "Yes," describe in Part IV  |  |                   |  |   |
| Par   | t I-C Complete if the or   | ganization is exempt under s               | section 501(      | c), except section 50  | 1(c)(3).  |
| 1     | Enter the amount directly expe   | ended by the filing organization for se    | ction 527 exemp   | ot function activities 🕨   | \$  |
| 2     | Enter the amount of the filing of exempt function activities   | organization's funds contributed to otl    | ner organizations | s for section 527  | \$  |
| 3     | Total exempt function expendi  | tures Add lines 1 and 2 Enter here a       | and on Form 112   | 0-POL, line 17b ►  | \$  |
| 4     | Did the filing organization file <b>F</b>  | orm 1120-POL for this year?                |                   |  | Yes No  |
| 5     | Enter the names, addresses at<br>organization made payments I<br>amount of political contribution<br>separate segregated fund or a | unds Also enter the<br>nızatıon, such as a |                   |  |   |
|       | (a) Name   | (b) Address                                | (c) EIN           | (d) A mount paid from<br>filing organization's<br>funds If none, enter -0- | (e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|       |  |  |                   |  |   |
|       |  |  |                   |  |   |
| 2     |  |  |                   |  |   |
| 3     |  |  |                   |  |   |
| 4     |  |  |                   |  |   |
| 5     |  |  |                   |  |   |
| 6     |  |  |                   |  |   |
| For P | aperwork Reduction Act Notice, se  | ee the instructions for Form 990 or 990    | - <b>EZ</b> . (   | Cat No 50084S Schedule C (I  | Form 990 or 990-EZ) 2015  |

Subtract line 1g from line 1a  $\,$  If zero or less, enter -0-Subtract line 1f from line 1c If zero or less, enter -0-

| 10 | nedule ( | , (F        | orm 990 or 990-E2) 2015   |       |  | Page 2                         |
|----|----------|-------------|---|-------|--|--------------------------------|
| P  | art II-  | Α           | Complete if the organization is exempt under section $501(c)(3)$ and under section $501(h)$ .   | file  | ed Form 5768                           | (election                      |
| ١. | Check    | <b>&gt;</b> | If the filing organization belongs to an affiliated group (and list in Part IV each affiliated expenses, and share of excess lobbying expenditures) | l gro | up member's nar                        | ne, address, EIN               |
| 3  | Check    | •           | If the filing organization checked box A and "limited control" provisions apply   |       |  |                                |
|    |          |             | Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)   |       | (a) Filing<br>organization's<br>totals | (b) Affiliated<br>group totals |
| 1a | lobby    | ng)         | oying expenditures to influence public opinion (grass roots   |       |  |                                |

|   |   | oying Expenditures<br>means amounts paid or incurred.) | organization's<br>totals | group totals |
|---|---|--|--------------------------|--------------|
| a | Total lobbying expenditures to influence public lobbying) | opinion (grass roots                                   |                          | •            |
| b | Total lobbying expenditures to influence a legi           |  |                          |              |
| c | Total lobbying expenditures (add lines $1a$ and           | 1b)  |                          |              |
| d | Other exempt purpose expenditures                         |  |                          |              |
| e | Total exempt purpose expenditures (add lines              | 1c and 1d)   |                          |              |
| f | Lobbying nontaxable amount Enter the amoun                |  |                          |              |
|   | If the amount on line 1e, column (a) or (b) is:           | The lobbying nontaxable amount is:                     |                          |              |
|   | Not over \$500,000  | 20% of the amount on line 1e                           |                          |              |
|   | Over \$500,000 but not over \$1,000,000                   | \$100,000 plus 15% of the excess over \$500,000        |                          |              |
|   | Over \$1,000,000 but not over \$1,500,000                 | \$175,000 plus 10% of the excess over \$1,000,000      |                          |              |
|   | Over \$1,500,000 but not over \$17,000,000                | \$225,000 plus 5% of the excess over \$1,500,000       |                          |              |
|   | Over \$17,000,000   | \$1,000,000  |                          |              |

If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

| 4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) |   |   |   |   |   |  |  |  |
|---|---|---|---|---|---|--|--|--|
| Lobbying Expe   | nditures During   | 4-Year Avera  | ging Period   |   |   |  |  |  |
| Calendar year (or fiscal year<br>beginning in)  | <b>(a)</b> 2012   | <b>(b)</b> 2013   | <b>(c)</b> 2014   | <b>(d)</b> 2015   | (e) Total   |  |  |  |
| Lobbying nontaxable amount  |   |   |   |   |   |  |  |  |
| Lobbying ceiling amount<br>(150% of line 2a, column(e))   |   |   |   |   |   |  |  |  |
| Total lobbying expenditures   |   |   |   |   |   |  |  |  |
| Grassroots nontaxable amount  |   |   |   |   |   |  |  |  |
| Grassroots ceiling amount<br>(150% of line 2d, column (e))  |   |   |   |   |   |  |  |  |
| Grassroots lobbying expenditures  |   |   |   |   |   |  |  |  |
|   | Calendar year (or fiscal year beginning in)  Lobbying nontaxable amount  Lobbying ceiling amount (150% of line 2a, column(e))  Total lobbying expenditures  Grassroots nontaxable amount  Grassroots ceiling amount (150% of line 2d, column (e)) | Calendar year (or fiscal year beginning in)  Lobbying nontaxable amount  Lobbying ceiling amount (150% of line 2a, column(e))  Total lobbying expenditures  Grassroots nontaxable amount  Grassroots ceiling amount (150% of line 2d, column (e)) | Calendar year (or fiscal year beginning in)  Lobbying nontaxable amount  Lobbying ceiling amount (150% of line 2a, column(e))  Total lobbying expenditures  Grassroots nontaxable amount  Grassroots ceiling amount (150% of line 2d, column (e)) | Lobbying nontaxable amount  Lobbying ceiling amount (150% of line 2a, column(e))  Total lobbying expenditures  Grassroots nontaxable amount (150% of line 2d, column (e))  Grassroots lobbying expenditures | Calendar year (or fiscal year beginning in)  (a) 2012 (b) 2013 (c) 2014 (d) 2015  Lobbying nontaxable amount  Lobbying ceiling amount (150% of line 2a, column(e))  Total lobbying expenditures  Grassroots nontaxable amount (150% of line 2d, column (e)) |  |  |  |

Return Reference

Schedule C, Part II-B, Line 1 -

| Pa      | rt II-B Complete if the organization is exempt under section 501(c)(3) and has N  | ОТ       |          |        |                | age <b>3</b> |
|---------|---|----------|----------|--------|----------------|--------------|
|         | filed Form 5768 (election under section 501(h)).  | (:       | a)       |        | (b)            |              |
|         | each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying   | Ì        |          | Ι.     |                |              |
| CLIV    | vity  | Yes      | No       | A      | moun           | τ            |
| 1       | During the year, did the filing organization attempt to influence foreign, national, state or local   |          |          |        |                |              |
|         | legislation, including any attempt to influence public opinion on a legislative matter or referendum,   |          |          |        |                |              |
| _       | through the use of Volunteers?  |          | N.       |        |                |              |
| a<br>b  | <u> </u>  |          | No<br>No | -      |                |              |
| _       | ——————————————————————————————————————  |          | No       | -      |                |              |
| C C     |   |          | No       | -      |                |              |
| d       | · · . · . · . · . · · . · · . · . ·   |          | No       | -      |                |              |
| e<br>f  | En la companya di Caral di Car   |          | No       | -      |                |              |
|         |   | Yes      | NO       | 1      |                | 120,90       |
| g<br>h  |   | 1 03     | No       | 1      |                | 120,90       |
| i       | Other activities?   |          | No       |        |                |              |
| j       | Total Add lines 1c through 1i   |          | 110      |        |                | 120,90       |
| ر<br>2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?   |          | No       |        | •              | 120,50       |
| b       |   |          | 110      | 1      |                |              |
| c       | If "Yes," enter the amount of any tax incurred by organization managers under section 4912  |          |          |        |                |              |
|         | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  |          |          |        |                |              |
|         | rt III-A Complete if the organization is exempt under section 501(c)(4), section 5  | 01/c     | )(5) (   | nr se  | ctio           |              |
|         | 501(c)(6).  | 01(0     | ,,,,,    | J. J.  |                |              |
|         |   |          | _        |        | Yes            | No           |
| 1       | Were substantially all (90% or more) dues received nondeductible by members?  |          |          | 1      |                |              |
| 2       | Did the organization make only in-house lobbying expenditures of \$2,000 or less?   |          |          | 2      |                |              |
| 3       | Did the organization agree to carry over lobbying and political expenditures from the prior year?   |          |          | 3      |                | L            |
| Pa      | rt III-B Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N line 3, is answered "Yes."                               |          |          |        |                |              |
| 1       | Dues, assessments and similar amounts from members  | 1        |          |        |                |              |
| 2       | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political   |          |          |        |                |              |
|         | expenses for which the section 527(f) tax was paid).  |          |          |        |                |              |
| а       | Current year  | 2a       |          |        |                |              |
| b       | · · · · · · · · · · · · · · · · · · ·   | 2b       |          |        |                |              |
| C       | Total   | 2c       |          |        |                |              |
| 3       | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues   | 3        |          |        |                |              |
| 4       | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess   |          |          |        |                |              |
|         | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?  | 4        |          |        |                |              |
| 5       | Taxable amount of lobbying and political expenditures (see instructions)  | 5        |          |        |                |              |
|         | art IV Supplemental Information   | -        |          |        |                |              |
|         | ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group   | a liet\  | Dort II  | Γ Λ Ι. | noc 1          |              |
|         | ovide the descriptions required for Part 1-A, line 1, Part 1-B, line 4, Part 1-C, line 5, Part 11-A (allihated group (see instructions), and Part II-B, line 1. Also, complete this part for any additional information | J IISL), | raitli   | A, II  | 11 <b>C2</b> I | anu          |

Explanation

reimbursement and regulations

Paid outside consultants to increase and obtain funding for building development projects and to influence federal, state and local legislation as it affects Rady Children's Hospital's healthcare

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

**SCHEDULE D** 

(Form 990)

Treasury

Department of the

# Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493135082217

Open to Public **Inspection** 

| Interr | ial Revenue Service  | •   |             |                         |             | 310711   |
|--------|--|---|-------------|-------------------------|-------------|----------|
|        | me of the organization   |   | Empl        | oyer identificat        | tion numbe  | er       |
| KAL    | DY CHILDREN'S HOSPITAL - SAN DIEGO   |   | 95-1        | 691313                  |             |          |
| Pa     | rt I Organizations Maintaining Donor   | Advised Funds or Other Similar Fu   |             |                         |             |          |
|        |  | ed "Yes" on Form 990, Part IV, line 6.  |             |                         |             |          |
|        |  | (a) Donor advised funds   | (b)         | Funds and othe          | raccounts   | <b>;</b> |
| 1      | Total number at end of year  |   |             |                         |             |          |
| 2      | Aggregate value of contributions to (during year)  |   |             |                         |             |          |
| 3      | Aggregate value of grants from (during year)   |   |             |                         |             |          |
| 4      | Aggregate value at end of year   |   |             |                         |             |          |
| 5      | Did the organization inform all donors and donor a funds are the organization's property, subject to the second se |   | or advis    | ed                      | ☐ Yes       | ┌ No     |
| 6      | Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?  |   |             | · purpose               | ☐ Yes       | □ No     |
| Da     |  | ete if the organization answered "Yes" o  | n Form      | 990 Part I\             |             | INC      |
| 1      | Purpose(s) of conservation easements held by the   |   | 11 1 0 1 11 | <u>1 330, 1 aic 1 v</u> | , iiic 7.   |          |
| -      | Preservation of land for public use (e.g., recr  |   |             |                         |             |          |
|        | education)   | Preservation of ar  | histori     | ically important        | t land area | I        |
|        | Protection of natural habitat  | Preservation of a   | certifie    | d historic struc        | ture        |          |
|        | Preservation of open space   |   |             |                         |             |          |
| 2      | Complete lines 2a through 2d if the organization easement on the last day of the tax year  | held a qualified conservation contribution in t                                   | ne form     | of a conservat          | ion         |          |
|        |  |   |             | Held at the             | End of the  | e Year   |
| а      | Total number of conservation easements   |   | 2a          |                         |             |          |
| b      | Total acreage restricted by conservation easeme  | ents  | 2b          |                         |             |          |
| c      | Number of conservation easements on a certified  | ` '   | <b>2</b> c  |                         |             |          |
| d      | Number of conservation easements included in (o<br>historic structure listed in the National Register  | c) acquired after 8/17/06, and not on a   | 2d          |                         |             |          |
| 3      | Number of conservation easements modified, training  | nsferred, released, extinguished, or terminate                                    | d by the    | e organization o        | during the  |          |
|        | tax year ▶   |   |             |                         |             |          |
| 4      | Number of states where property subject to cons  | ervation easement is located ▶  | _           |                         |             |          |
| 5      | Does the organization have a written policy regar<br>violations, and enforcement of the conservation e   |   | ling of     | <b>□</b> Υ€             | es N        | ю        |
| 6      | Staff and volunteer hours devoted to monitoring, year  | inspecting, handling of violations, and enforci                                   | ng cons     | ervation easen          | ments durır | ng the   |
|        | <b>&gt;</b>  |   |             |                         |             |          |
| 7      | A mount of expenses incurred in monitoring, insperience \$   | ecting, handling of violations, and enforcing co                                  | nserva      | tion easements          | s during th | e year   |
| 8      | Does each conservation easement reported on III (B)(I) and section $170(h)(4)(B)(II)^{7}$  | ne 2(d) above satisfy the requirements of sec                                     | tion 17     | 0(h)(4)                 | es N        | ю        |
| 9      | In Part XIII, describe how the organization repor<br>balance sheet, and include, if applicable, the text<br>the organization's accounting for conservation ea  | of the footnote to the organization's financial is ements                         | statem      | ents that desci         | rībes       |          |
| Par    |  | ctions of Art, Historical Treasures, or<br>ed "Yes" on Form 990, Part IV, line 8. | or Oth      | er Similar <i>F</i>     | Assets.     |          |
| 1a     | If the organization elected, as permitted under SI works of art, historical treasures, or other similar  | FAS 116 (ASC 958), not to report in its reven                                     |             |                         |             |          |

(ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1

**▶** \$ \_

| Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)    A  | 990,               |
|--|--------------------|
| b Scholarly research  c Preservation for future generations  4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII  5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Part IV Escrow and Custodial Arrangements. | 990,               |
| Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII  During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes No  Part IV Escrow and Custodial Arrangements.  | 990,               |
| Preservation for future generations  4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII  5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Part IV Escrow and Custodial Arrangements.                         | 990,               |
| <ul> <li>4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII</li> <li>5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No</li> <li>Part IV Escrow and Custodial Arrangements.</li> </ul>                   | 990,               |
| Part XIII  5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Part IV Escrow and Custodial Arrangements.  | 990,               |
| assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes No  Part IV Escrow and Custodial Arrangements.  | 990,               |
| Part IV Escrow and Custodial Arrangements.   | 990,               |
| Part X, line 21.   |                    |
| 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  |                    |
| b If "Yes," explain the arrangement in Part XIII and complete the following table Amount   |                    |
| c Beginning balance 1c   |                    |
| d Additions during the year 1d   |                    |
| e Distributions during the year 1e   |                    |
| f Ending balance 1f  |                    |
| 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No  |                    |
| b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII  |                    |
| Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.  (a)Current year (b)Pnor year b (c)Two years back (d)Three years back (e)Four year  |                    |
|  | 723,607            |
|  | 296,255            |
| c Net investment earnings, gains, and  | 222,291            |
| d Grants or scholarships 0 0 0 0   | 0                  |
| e Other expenditures for facilities and programs 2,851,124 2,924,611 2,621,634 1,920,393 1,  | 667,699            |
| <b>f</b> Administrative expenses   | 93,045             |
| <b>g</b> End of year balance 93,441,640 77,890,677 76,459,422 66,856,589 48,   | 036,827            |
| 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as   |                    |
| a Board designated or quasi-endowment ▶ 65 240 %   |                    |
| <b>b</b> Permanent endowment ► 32 070 %  |                    |
| c Temporarily restricted endowment ► 2 690 % The percentages on lines 2a, 2b, and 2c should equal 100%   |                    |
| <b>3a</b> Are there endowment funds not in the possession of the organization that are held and administered for the   |                    |
| organization by  | No                 |
| (i) unrelated organizations  |                    |
| (ii) related organizations   |                    |
| 4 Describe in Part XIII the intended uses of the organization's endowment funds  |                    |
| Part VI Land, Buildings, and Equipment.  |                    |
| Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a.See Form 990, Part X, line 10.  |                    |
| Description of property  (a) (b) Cost or other basis (investment)  (b) Cost or other basis (c)depreciation  (d)Book  | value              |
|  | 590,822            |
| <b>b</b> Buildings   |                    |
|  | 276,625            |
|  | 343,809            |
| e Other  | 995,048<br>089,539 |

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

469,295,843

| Part VII Investments—Other Securities. Complete if See Form 990, Part X, line 12.  | the organization answered 'Yes' on       | Page <b>3</b><br>Form 990, Part IV, line 11b.           |
|--|--|---|
| (a) Description of security or category (including name of security)   | (b)Book value                            | (c)Method of valuation ost or end-of-year market value  |
| (1)Financial derivatives   |  |   |
| (2)Closely-held equity interests (3)O ther   |  |   |
|  |  |   |
|  |  |   |
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|  |  |   |
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|  |  |   |
|  |  |   |
|  |  |   |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related.  | •  |   |
| Complete if the organization answered 'Yes' on   | Form 990, Part IV, line 11c. See For     | rm 990, Part X, line 13.                                |
| (a) Description of investment  | (b) Book value                           | (c) Method of valuation ost or end-of-year market value |
|  |  | ·<br>   |
|  |  |   |
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|  |  |   |
|  |  |   |
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|  |  |   |
|  |  |   |
|  |  |   |
|  |  |   |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )  | d IV-al an Farma 000 Part IV luna 11 d C | Farra 000 Part V lara 15                                |
| Part IX Other Assets. Complete if the organization answere  (a) Description  | a res on Form 990, Part IV, line 11d S   | (b) Book value  |
| (1) SWAP COLLATERAL FUND<br>(2) RECEIVABLES FROM AFFILIATES  |  | 65,192,073<br>5,834,192                                 |
| (3) EXECUTIVE COMPENSATION   |  | 1,023,903   |
| (4) DEFERRED FINANCING COSTS (5) DEPOSITS  |  | 2,331,348<br>188,762                                    |
| (6) SECURITY DEPOSITS  |  | 55,605  |
| (7) ASSETS LIMITED TO USE<br>(8) DEFERRED COSTS  |  | 143,775<br>269,750                                      |
| (9) RESTRICTED CASH  Total. (Column (b) must equal Form 990, Part X, col (B) line 15)  |  | 9,430,400   |
| Part X Other Liabilities. Complete if the organization   | answered 'Yes' on Form 990, Part I       | ▶     84,469,808       IV, line 11e or 11f.             |
| See Form 990, Part X, line 25.  1. (a) Description of liability  | <b>(b)</b> Book value                    |   |
|  |  |   |
| Federal income taxes   | 0  |   |
| PAYABLE TO BENEFICIARIES   | 214,944                                  |   |
| INTEREST RATE SWAPS  | 97,192,179                               |   |
| DEFERRED COMPENSATION  | 15,915                                   |   |
| MALPRACTICE IBNR   | 4,024,448                                |   |
|  |  |   |
| BENEFITS PAYABLE   | 15,219,118                               |   |
| SANFORD INVSTMNT OCEANSIDE BUI   | 2,948,673                                |   |
| SECURITY DEPOSITS  | 117,620                                  |   |
| PENSION LIABILTY   | 88,634,062                               |   |
| CONTRACTOR RETAINAGE   | 2,466,529                                |   |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )  | 210,833,488                              |   |
| 2. Liability for uncertain tax positions. In Part XIII, provide the text organization's liability for uncertain tax positions under FIN 48 (AS€ XIII |  |   |

Schedule D (Form 990) 2015

| Part   |  | evenue per Audited Financial Starzation answered 'Yes' on Form 990, I                               |         |          |            | nue per l   | Return                   |
|--------|--|---|---------|----------|------------|-------------|--------------------------|
| 1      |  | r support per audited financial statements  |         |          |            | 1           |                          |
| 2      | Amounts included on line 1 bu              | t not on Form 990, Part VIII, line 12   |         |          |            |             |                          |
| а      | Net unrealized gains (losses)              | on investments  | 2a      |          |            |             |                          |
| b      | Donated services and use of fa             | acılıtıes   | 2b      |          |            |             |                          |
| c      | Recoveries of prior year grants            |   | 2c      |          |            |             |                          |
| d      | Other (Describe in Part XIII )             |   | 2d      |          |            |             |                          |
| e      | Add lines 2a through 2d                    |   |         |          |            | . 2e        |                          |
| 3      | Subtract line 2e from line 1 .             |   |         |          |            | 3           |                          |
| 4      | Amounts included on Form 99                | 0, Part VIII, line 12, but not on line 1  |         |          |            |             |                          |
| а      | Investment expenses not incl               | uded on Form 990, Part VIII, line 7b .  | 4a      |          |            |             |                          |
| b      | Other (Describe in Part XIII )             |   | 4b      |          |            |             |                          |
| c      | Add lines 4a and 4b                        |   |         |          |            | 4c          |                          |
| 5      | Total revenue Add lines 3 and              | 4c.(This must equal Form 990, Part I, line  | 12)     |          |            | . 5         |                          |
| Part   |  | <b>openses per Audited Financial St</b><br>Sization answered 'Yes' on Form 990, I                   |         |          |            | enses pe    | r Return.                |
| 1      | Total expenses and losses per              | audited financial statements  |         |          |            | . 1         |                          |
| 2      | A mounts included on line 1 bu             | t not on Form 990, Part IX, line 25   |         |          |            |             |                          |
| а      | Donated services and use of fa             | icilities   | 2a      |          |            |             |                          |
| b      | Prior year adjustments                     |   | 2b      |          |            |             |                          |
| c      | Other losses                               |   | 2c      |          |            |             |                          |
| d      | Other (Describe in Part XIII )             |   | 2d      |          |            |             |                          |
| e      | Add lines 2a through 2d                    |   |         |          |            | 2e          |                          |
| 3      | Subtract line ${f 2e}$ from line ${f 1}$ . |   |         |          |            | 3           |                          |
| 4      | A mounts included on Form 99               | 0, Part IX, line 25, but not on line 1:   |         |          |            |             |                          |
| а      | Investment expenses not incl               | uded on Form 990, Part VIII, line 7b  | 4a      |          |            |             |                          |
| b      | Other (Describe in Part XIII )             |   | 4b      |          |            |             |                          |
| c      | Add lines <b>4a</b> and <b>4b</b>          |   |         |          |            | 4c          |                          |
| 5      | Total expenses Add lines <b>3</b> ar       | nd <b>4c.</b> (This must equal Form 990, Part I, lii  | ne 18   | )        |            | . 5         |                          |
| Provi  |  | ormation Part II, lines 3, 5, and 9, Part III, lines 1a lines 2d and 4b, and Part XII, lines 2d and |         |          |            |             | ıde any addıtıonal       |
| ınforn | nation                                     |   |         |          |            |             |                          |
|        | Return Reference                           | Explanation   |         |          |            |             |                          |
| Schedu | ıle D, Part V, Line 4                      | Rady Children's board designated endowm   | ent fui | nds supp | ort the hi | ghest and m | nost urgent needs of the |

organization as determined by ItS Board of Trustees In addition, donor designated (or restricted)

endowment funds support a wide range of Initiatives Identified by the donor

| Schedule D (Form 990) 2015      | Page <b>5</b> |  |
|---------------------------------|---------------|--|
| Part XIII Supplemental Informat |               |  |
| Return Reference                | Explanation   |  |
|                                 |               |  |
|                                 |               |  |
|                                 |               |  |
|                                 |               |  |
|                                 |               |  |
|                                 |               |  |
|                                 |               |  |

#### **Additional Data**

(1) SWAP COLLATERAL FUND

(2) RECEIVABLES FROM AFFILIATES
(3) EXECUTIVE COMPENSATION

Software Version:

Software ID:

**EIN:** 95-1691313

Name: RADY CHILDREN'S HOSPITAL - SAN DIEGO

(b) Book value

65,192,073 5,834,192

1,023,903 2,331,348 188,762 55,605 143,775 269,750 9,430,400

| Form 990, Schedule D, | Part IX, - Other Assets |
|-----------------------|-------------------------|
|                       | (a) Description         |

| (4) DEFERRED FINANCING COSTS                      |                |  |
|---|----------------|--|
| (5) DEPOSITS                                      |                |  |
| (6) SECURITY DEPOSITS                             |                |  |
| (7) ASSETS LIMITED TO USE                         |                |  |
| (8) DEFERRED COSTS                                |                |  |
| (9) RESTRICTED CASH                               |                |  |
| Form 990, Schedule D, Part X, - Other Liabilities | 1              |  |
| 1 (a) Description of Liability                    | (b) Book Value |  |
|   |                |  |
| PAYABLE TO BENEFICIARIES                          | 214,944        |  |
| INTEREST RATE SWAPS                               | 97,192,179     |  |
| DEFERRED COMPENSATION                             | 15,915         |  |
| MALPRACTICE IBNR                                  | 4,024,448      |  |
| BENEFITS PAYABLE                                  | 15,219,118     |  |
| SANFORD INVSTMNT OCEANSIDE BUI                    | 2,948,673      |  |
| SECURITY DEPOSITS                                 | 117,620        |  |
| PENSION LIABILTY                                  | 88,634,062     |  |
| CONTRACTOR RETAINAGE                              | 2,466,529      |  |

| efile GRAPHIC print - DO NO   | T PROCESS                                  | As Filed Da  | ta -  |  | DLN: 93493135082217                       |
|---|--|--|---|--|---|
| SCHEDULE F Sta  | tement of                                  | Activities (   | Outside the Unit  | ed States  | OMB No 1545-0047                          |
| Department of the Treasury  | ·  | Part IV, line<br>► Attach t  | on answered "Yes" to Form<br>14b, 15, or 16.<br>to Form 990.<br>and its instructions is at w  |  | Open to Public Inspection                 |
| Name of the organization<br>RADY CHILDREN'S HOSPITAL - SA                               | N DIEGO                                    |  |   | <b>Employe</b> 95-169:   | r identification number                   |
| Part I General Information  Complete if the organic                                     |  |  | <b>he United States.</b><br>orm 990, Part IV, line  |  |   |
| For grantmakers. Does the<br>and other assistance, the g<br>used to award the grants or | rantees' eligibi                           |  |   | _  |   |
| 2 For grantmakers. Describe assistance outside the Unite                                |  | rganızatıon's p  | procedures for monitori   | ng the use of its  | grants and other                          |
| 3 Activites per Region (The follo   | wing Part I, line                          | 3 table can be d   | uplicated if additional spa   | ace is needed )  |   |
| (a) Region  | <b>(b)</b> Number of offices in the region | (c) Number of employees, agents, and independent contractors in region | (d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed ii<br>a program service, d<br>specific type o<br>service(s) in regi | for and investments in region             |
| (1) Central America and the Caribbean   |  |  | Investments   |  | 102,377,229                               |
| (2) Europe (Including Iceland and Greenland)  |  |  | Investments   |  | 24,756,647                                |
| (3)   |  |  |   |  |   |
| (4)   |  |  |   |  |   |
| (5)   |  |  |   |  |   |
| 3a Sub-total b Total from continuation sheets to Part I                                 |  |  |   |  | 127,133,876                               |
| c Totals (add lines 3a and 3b) For Paperwork Reduction Act Notice, se                   | e the Instructions                         | for Form 990.  | Cat   | No 50082W  | 127,133,876<br>Schedule F (Form 990) 2015 |

Schedule F (Form 990) 2015

|     | and EIN (if<br>applicable) | <b>5</b> | dıs burs ement | assistance | assistance | (book, FMV, appraisal, other) |
|-----|----------------------------|----------|----------------|------------|------------|-------------------------------|
| (1) |                            |          |                |            |            |                               |
| (2) |                            |          |                |            |            |                               |
| (3) |                            |          |                |            |            |                               |
| (4) |                            |          |                |            |            |                               |

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . .

Page 2

Schedule F (Form 990) 2015

|                                 | duplicated if addit |                          |                              | ed States. Complete                | ir the organization a                    | nswered "Yes" to Form                        | 990, Part IV, line 16.   |
|---------------------------------|---------------------|--------------------------|------------------------------|------------------------------------|--|--|--|
| (a) Type of grant or assistance | <b>(b)</b> Region   | (c) Number of recipients | (d) A mount of<br>cash grant | (e) Manner of cash<br>disbursement | (f) A mount of<br>non-cash<br>assistance | (g) Description<br>of non-cash<br>assistance | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
| (1)                             |                     |                          |                              |                                    |  |  |  |
| ( 2)                            |                     |                          |                              |                                    |  |  |  |
| (3)                             |                     |                          |                              |                                    |  |  |  |
| (4)                             |                     |                          |                              |                                    |  |  |  |

(5) (6) (7) (8) (9) (10) (11) (12) (13) (14) (15) (16) (17) (18)

8621)

5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)

6 Did the organization have any operations in or related to any boycotting countries during the tax year? If

"Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form

5713, do not file with Form 990)

Νo

Yes

Page 5

# (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

#### 990 Schedule F, Supplemental Information

Schedule F (Form 990) 2015

| 30 Schedule 1, Supplemental Information |   |  |  |  |  |  |  |
|---|---|--|--|--|--|--|--|
| Return Reference                        | Explanation   |  |  |  |  |  |  |
| SCHEDULE F, PART I, LINE 3, COLUMN      | THE ORGANIZATION IS REPORTING THE AMOUNT OF INVESTMENTS ON PART I, LINE 3, COLUMN F |  |  |  |  |  |  |
| '                                       | RGANIZATION USES THE ACCRUAL METHOD OF ACCOUNTING FOR ALL AMOUNTS REPORTED          |  |  |  |  |  |  |

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#### DLN: 93493135082217

#### SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

# **Hospitals**

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

2015

|            | Inspection  |   |                                  |  |                                  |                                  |            |                        |       |
|------------|---|---|----------------------------------|--|----------------------------------|----------------------------------|------------|------------------------|-------|
|            | <b>e of the organization</b><br>CHILDREN'S HOSPITAL - SAN DIEG  | 6O  |                                  |  | Emplo                            | yer identificati                 | on nu      | mber                   |       |
|            | Financial April   |   | ta in Ohlan Can                  | it Do                                  |                                  | 591313                           |            |                        |       |
| Pa         | art I Financial Assis   | stance and Cert                                 | tain Other Com                   | imunity Benefit                        | s at Cost                        |                                  |            | Yes                    | No    |
| <b>1</b> a | Did the organization have a   | a financial assistan                            | ce policy during th              | e tax year? If "No,"                   | skip to question 6               | a                                | 1a         | Yes                    | 110   |
| b          | If "Yes," was it a written po   | olicy?  |                                  |  |                                  |                                  | 1b         | Yes                    | 1     |
| 2          | If the organization had mul financial assistance policy   | •   | •                                |  | st describes applic              | ation of the                     | 15         | 103                    |       |
|            | ✓ Applied uniformly to all Generally tailored to inc  | •   |                                  | lied uniformly to mo                   | ost hospital facilitie           | es                               |            |                        |       |
| 3          | Answer the following based organization's patients dur  |   | sistance eligibility             | criteria that applie                   | d to the largest nu              | mber of the                      |            |                        |       |
| а          | Did the organization use Fe<br>If "Yes," indicate which of  | ·   |                                  | -                                      |                                  | ding <i>fiee</i> care?           | За         | Yes                    |       |
|            | ☐ 100%  | 200% 🔽 Other                                    |                                  | 250 %                                  |                                  |                                  |            |                        |       |
| b          | Did the organization use FF which of the following was t  |   | , ,                              | , ,                                    | ounted care? If "Ye:             | s," indicate                     | 3b         | Yes                    |       |
|            | □ 200%   □ 250%   □ 3   | 300%  | 400% <b>▼</b> Othe               | r                                      | 450 9                            | <u>⁄6</u>                        |            |                        |       |
| c          | If the organization used facused for determining eligible used an asset test or other discounted care | llity for free or disco                         | ounted care Includ               | de in the description                  | n whether the organ              | nization                         |            |                        |       |
| 4          |   |   |                                  |  |                                  |                                  | 4          | Yes                    |       |
| 5a         | Did the organization budge the tax year?  | t amounts for free c                            | or discounted care               | provided under its f                   | inancial assistanci              | e policy during                  | 5a         | Yes                    |       |
|            | If "Yes," did the organization  |   | •                                | -                                      |                                  |                                  | 5b         |                        | No    |
| C          | If "Yes" to line 5b, as a res<br>care to a patient who was e  | _   |                                  | organization unable                    | e to provide free or             | discounted                       | 5c         |                        |       |
| 6a         | Did the organization prepar   | re a community ben                              | efit report during t             | he tax year?                           |                                  |                                  | <b>6</b> a | Yes                    |       |
| b          | If "Yes," did the organization  |   | ·                                |  |                                  |                                  | 6b         | Yes                    |       |
|            | Complete the following tabl<br>worksheets with the Sched  | -   | eets provided in th              | e Schedule H Instru                    | uctions Donot sub                | mit these                        |            |                        |       |
| 7          | Financial Assistance a  | nd Certain Other                                | Community Ben                    | efits at Cost                          |                                  |                                  |            |                        |       |
|            | nancial Assistance and<br>Means-Tested<br>Sovernment Programs   | (a) Number of activities or programs (optional) | (b) Persons served<br>(optional) | (c) Total community<br>benefit expense | (d) Direct offsetting<br>revenue | (e) Net commun<br>benefit expens |            | (f) Perce<br>total exp |       |
| а          | Financial Assistance at cost (from Worksheet 1)   |   |                                  | 4,453,527                              |                                  | 4,453,                           | .527       | 0                      | 470 % |
| b          | Medicaid (from Worksheet 3, column a)   |   |                                  | 373,501,234                            | 316,998,059                      | 56,503,                          | .175       | 6                      | 000 % |
| c          | Costs of other means-tested<br>government programs (from<br>Worksheet 3, column b)                    |   |                                  | 2,742,340                              | 250                              | 2,742,                           | 090        | 0                      | 290 % |
| d          | <b>Total</b> Financial Assistance and<br>Means-Tested Government<br>Programs                          |   |                                  | 380,697,101                            | 316,998,309                      | 63,698,                          | 792        | 6                      | 760 % |
| -          | Other Benefits  |   |                                  |  |                                  |                                  | $\top$     |                        |       |
| e          | Community health improvement services and community benefit operations (from Worksheet 4)             |   |                                  | 28,305,794                             | 16,712,827                       | 11,592,                          | 967        | 1                      | 230 % |
| f          | Health professions education (from Worksheet 5)   |   |                                  | 17,461,353                             | 5,197,651                        | 12,263,                          |            |                        | 300 % |
| g          | Subsidized health services (from Worksheet 6)   |   |                                  | 30,340,140                             | 12,838,351                       | 17,501,                          |            |                        | 860 % |
| h          | Research (from Worksheet 7)   |   |                                  | 2,032,691                              | 1,418,009                        | 614,                             |            |                        | 070 % |
| ı          | Cash and in-kind contributions for community benefit (from Worksheet 8)                               |   |                                  | 36,918                                 | 25,286                           | 11,                              | 632        |                        |       |
| j          | Total. Other Benefits   |   |                                  | 78,176,896                             | 36,192,124                       | 41,984,                          | 772        | 4                      | 460 % |
| k          | Total. Add lines 7d and 71  | 1   | 1                                | 458 873 997                            | 353 190 433                      | 105 683                          | 564        | 11                     | 220 % |

| Par        | Community Buildir Complete this table i describe in Part VI h  | f the organizatio                               |   |  |  |  |        |          | d                              |
|------------|--|---|---|--|--|--|--------|----------|--------------------------------|
|            |  | (a) Number of activities or programs (optional) |   | (c) Total community<br>building expense      |  |  | unity  |          | cent of opense                 |
| 1          | Physical improvements and housing  |   |   |  |  |  |        |          |                                |
| 2          | Economic development   |   |   |  |  |  |        |          |                                |
| 3          | Community support  |   |   |  |  |  |        |          |                                |
| 4          | Environmental improvements  Leadership development and   |   |   |  |  |  |        |          |                                |
| 5          | training for community members   |   |   |  |  |  |        |          |                                |
| 6          | Coalition building   |   |   |  |  |  |        |          |                                |
| 7          | Community health improvement advocacy  |   |   | 4,310  |  | o  | 4,310  |          |                                |
| 8          | Workforce development  |   |   | 463,961                                      |  |  | 15,500 | 0        | 020 %                          |
| 9          | Other  |   |   |  |  |  |        |          |                                |
| 10         | Total  |   |   | 468,271                                      | 318                                    | ,461 14  | 19,810 | 0        | 020 %                          |
|            | Bad Debt, Medicar  | e, & Collection                                 | Practices                                 |  |  |  |        | 1        |                                |
| Secti<br>1 | ion A. Bad Debt Expense  Did the organization report bac  Statement No 15?   |   |   |  | Management A                           | ssociation   | 1      | Yes      | No<br>No                       |
| 2          | Enter the amount of the organi<br>methodology used by the organ  | zation's bad debt e                             | xpense Explain i                          |  | 2                                      | 8,620,626  |        |          |                                |
| 3          | Enter the estimated amount of<br>patients eligible under the orga<br>the methodology used by the o<br>any, for including this portion of | anızatıon's fınancıal<br>rganızatıon to estır   | l assistance polic<br>nate this amount    | y Explain in Part V<br>and the rationale, it |  | 2,649,980  |        |          |                                |
| 4          | Provide in Part VI the text of t<br>or the page number on which th   |   |   |  |  | ad debt expense  |        |          |                                |
|            | ion B. Medicare  |   |   |  | 1 _ 1                                  |  |        |          |                                |
| 5          | Enter total revenue received fr  | ,   | -   | ŕ  |  | 9,781,133  | ┥      |          |                                |
| 6          | Enter Medicare allowable costs   | -   |   |  | . 6                                    | 11,234,911   | -      |          |                                |
| 7<br>8     | Subtract line 6 from line 5 Thi<br>Describe in Part VI the extent<br>Also describe in Part VI the co<br>Check the box that describes t   | to which any short<br>osting methodology        | fall reported in lin                      | e 7 should be treate                         |  |  | 3      |          |                                |
|            | Cost accounting system   | ✓ Cost to                                       | charge ratio                              | Other  |  |  |        |          |                                |
| Secti      | ion C. Collection Practices  |   |   |  |  |  |        |          |                                |
| 9a         | Did the organization have a wri  | tten debt collectioi                            | n policy during th                        | e tax year?                                  |  |  | 9a     | Yes      |                                |
| b          | If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part V  | ction practices to I                            |   |  |  |  | 9b     | Yes      |                                |
| Par        | t IV Management Compa<br>(owned 10% or more by office  |   |   | physicians—see instructi                     | ons)                                   |  |        |          |                                |
|            | (a) Name of entity   |   | scription of primary<br>trivity of entity | profit                                       | ganization's<br>% or stock<br>ership % | (d) Officers, director<br>trustees, or key<br>employees' profit or<br>or stock ownership | %      | profit % | ysicians'<br>or stoc<br>ship % |
| 1          |  |   |   |  |  |  |        |          |                                |
| 2          |  |   |   |  |  |  |        |          |                                |
| 3<br>4     |  |   |   |  |  |  |        |          |                                |
| 5          |  |   |   |  |  |  |        |          |                                |
| 6          |  |   |   |  |  |  |        |          |                                |
| 7          |  |   |   |  |  |  |        |          |                                |
| 8          |  |   |   |  |  |  |        |          |                                |
| 9          |  |   |   |  |  |  |        |          |                                |
| 10         |  |   |   |  |  |  |        |          |                                |
| 11         |  |   |   |  |  |  |        |          |                                |
| 12         |  |   |   |  |  |  |        |          |                                |
|            |  | 1   |   |  |  |  |        |          |                                |

# Part V Facility Information

| (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility) | Licensed hospital | General medical & surgical | Children s hospital | Teaching hospital | Ortical access hospital | Research facility | ER-24 hours | ER-other | Other (Describe) | Facility reporting<br>group |
|---|-------------------|----------------------------|---------------------|-------------------|-------------------------|-------------------|-------------|----------|------------------|-----------------------------|
| See Additional Data Table   |                   |                            |                     |                   |                         |                   |             |          |                  |                             |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                             |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                             |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                             |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                             |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                             |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                             |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                             |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                             |
|   |                   |                            |                     |                   |                         |                   |             |          |                  |                             |
|   |                   |                            |                     |                   |                         |                   |             |          | Schedule         | e H (Form 990) 2015         |

#### Part V Facility Information (continued)

#### **Section B. Facility Policies and Practices**

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
Rady Children's Hospital San Diego

Name of hospital facility or letter of facility reporting group

| cp      | orting group (from Part V, Section A):  |         | Yes | No   |
|---------|---|---------|-----|------|
| Con     | nmunity Health Needs Assessment   |         |     |      |
| 1       | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?  |         |     | N. a |
| 2       | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C   | 1       |     | No   |
| 3       | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12  | 2       | V   | No   |
|         | If "Yes," indicate what the CHNA report describes (check all that apply)  a   | 3       | Yes |      |
|         | c Existing health care facilities and resources within the community that are available to respond to the health needs of the community  d   How data was obtained  |         |     |      |
|         | e  The significant health needs of the community  |         |     |      |
|         | f ✓ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups   |         |     |      |
| •       | The process for identifying and prioritizing community health needs and services to meet the community health needs   |         |     |      |
|         | h <b>▼</b> The process for consulting with persons representing the community's interests   |         |     |      |
|         | i Information gaps that limit the hospital facility's ability to assess the community's health needs  |         |     |      |
| _       | j Chher (describe in Section C)   |         |     |      |
| 4<br>5  | Indicate the tax year the hospital facility last conducted a CHNA 20 <u>15</u> In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted |         |     |      |
| 6 a     | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C  | 5       | Yes |      |
| I       | <b>b</b> Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C   | 6a      | Yes |      |
| 7       | Did the hospital facility make its CHNA report widely available to the public?  | 6b<br>7 | Yes | No   |
|         | a ▼ Hospital facility's website (list url) See Part V Section C   |         |     |      |
|         | Cother website (list url)   |         |     |      |
|         | c ✓ Made a paper copy available for public inspection without charge at the hospital facility  d ☐ Other (describe in Section C)  Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11   | 8       | Yes |      |
| 9<br>10 | Indicate the tax year the hospital facility last adopted an implementation strategy 20 <u>16</u> Is the hospital facility's most recently adopted implementation strategy posted on a website?  | 10      | Yes |      |
|         | a If "Yes" (list url) SEE PART V SECTION C  |         |     |      |
|         | <b>b</b> If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?   | 10b     |     |      |
|         | Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed   |         |     |      |
| 12      | a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?   | 12a     |     | No   |
| ı       | <b>b</b> If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?   | 12b     |     |      |
|         | c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$   | 120     |     |      |

### Part V Facility Information (continued)

### Financial Assistance Policy (FAP)

Rady Children's Hospital San Diego

| Name of hosp | ital facility | or letter of | facility | reporting | group |
|--------------|---------------|--------------|----------|-----------|-------|
|--------------|---------------|--------------|----------|-----------|-------|

|     |  |    | Yes                | No |
|-----|--|----|--------------------|----|
|     | Did the hospital facility have in place during the tax year a written financial assistance policy that   |    |                    |    |
| 13  | Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?   | 13 | Yes                |    |
|     | If "Yes," indicate the eligibility criteria explained in the FAP   |    |                    |    |
|     | a ▼ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of  |    |                    |    |
|     | % and FPG family income limit for eligibility for discounted care of   |    |                    |    |
|     | 450 %  |    |                    |    |
|     | b  Income level other than FPG (describe in Section C)   |    |                    |    |
|     | c Asset level  |    |                    |    |
|     | d Medical indigency  |    |                    |    |
|     | e VInsurance status  |    |                    |    |
|     | f Underinsurance discount  |    |                    |    |
|     | g Residency  |    |                    |    |
|     | h Cother (describe in Section C)   |    |                    |    |
| 14  |  | 14 | Yes                |    |
| 15  | Explained the method for applying for financial assistance?  | 15 | Yes                |    |
|     | If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply) |    |                    |    |
|     | a  Described the information the hospital facility may require an individual to provide as part of his or her application  |    |                    |    |
|     | b Described the supporting documentation the hospital facility may require an individual to submit as part of his or   |    |                    |    |
|     | her application  |    |                    |    |
|     | c 🔽 Provided the contact information of hospital facility staff who can provide an individual with information about the   |    |                    |    |
|     | FAP and FAP application process  |    |                    |    |
|     | d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications   |    |                    |    |
|     | e Cother (describe in Section C)   |    |                    |    |
| 16  |  | 1. | V                  |    |
| 10  | Included measures to publicize the policy within the community served by the hospital facility?  | 16 | Yes                |    |
|     | a   The FAP was widely available on a website (list url)   |    |                    |    |
|     |  |    |                    |    |
|     | See Part V , Section C   |    |                    |    |
|     | b ▼ The FAP application form was widely available on a website (list url)  |    |                    |    |
|     | See Part V, Section C  |    |                    |    |
|     | c  |    |                    |    |
|     | d 🔽 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)   |    |                    |    |
|     | e 🔽 The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)  |    |                    |    |
|     | f 🔽 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)   |    |                    |    |
|     | Notice of availability of the FAP was conspicuously displayed throughout the hospital facility   |    |                    |    |
|     | h Notified members of the community who are most likely to require financial assistance about availability of the FAP  |    |                    |    |
|     | i 🔽 Other (describe in Section C)  |    |                    |    |
| Bil | lling and Collections  |    |                    |    |
| 17  | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial  |    |                    |    |
|     | assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon  |    | \ <sub>V = =</sub> |    |
| 18  | non-payment?   | 17 | Yes                |    |
|     | the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP   |    |                    |    |
|     | a Reporting to credit agency(ies)  |    |                    |    |
|     | b ☐ Selling an individual's debt to another party  |    |                    |    |
|     | c Actions that require a legal or judicial process   |    |                    |    |
|     | d Cher similar actions (describe in Section C)   |    |                    |    |
|     | e 🔽 None of these actions or other similar actions were permitted  |    |                    |    |

# Part V Facility Information (continued)

Rady Children's Hospital San Diego

| Name of  | bosnital f | acility o | r latter of | facility | roporting | aroun |
|----------|------------|-----------|-------------|----------|-----------|-------|
| maine of | nospitai i | acility 0 | r letter of | racility | reporting | group |

|    |   |         | Yes    | No   |
|----|---|---------|--------|------|
| 19 | Did the hospital facility or other authorized party perform any of the following actions during the tax year before making  |         |        |      |
|    | reasonable efforts to determine the individual's eligibility under the facility's FAP?  | 19      |        | No   |
|    | If "Yes," check all actions in which the hospital facility or a third party engaged   |         |        |      |
|    | Reporting to credit agency(ies)   |         |        |      |
|    | b Selling an individual's debt to another party   |         |        |      |
|    | c Actions that require a legal or judicial process  |         |        |      |
|    | d Cother similar actions (describe in Section C)  |         |        |      |
| 20 | Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed<br>(whether or not checked) in line 19  (check all that apply)  |         |        |      |
|    | a ▼ Notified individuals of the financial assistance policy on admission  |         |        |      |
|    | $oldsymbol{arphi}$ Notified individuals of the financial assistance policy prior to discharge   |         |        |      |
|    | c   |         |        |      |
|    | d ✓ Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy  |         |        |      |
|    | e Cother (describe in Section C)  |         |        |      |
|    | f None of these efforts were made   |         |        |      |
| Po | licy Relating to Emergency Medical Care   |         |        |      |
| 21 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? |         |        |      |
|    |   | 21      | Yes    |      |
|    | If "No," indicate why   |         |        |      |
|    | a ☐ The hospital facility did not provide care for any emergency medical conditions   |         |        |      |
|    | b The hospital facility's policy was not in writing   |         |        |      |
|    | c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)   |         |        |      |
|    | d Cother (describe in Section C)  |         |        |      |
| Ch | arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)   |         |        |      |
| 22 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-<br>eligible individuals for emergency or other medically necessary care   |         |        |      |
|    | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged   |         |        |      |
|    | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged   |         |        |      |
|    | c ☐ The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged  |         |        |      |
|    | d    √ Other (describe in Section C)  |         |        |      |
| 23 | During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?  |         |        |      |
|    |   | 23      |        | No   |
|    | If "Yes," explain in Section C  |         |        |      |
| 24 | During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?  | 24      |        | No   |
|    | If "Yes," explain in Section C  |         |        |      |
|    | Schedule I  | l (Fori | n 990) | 2015 |

| hedule H (Form 990) 2015 Page <b>7</b>  |   |  |  |  |  |  |  |  |
|---|---|--|--|--|--|--|--|--|
| Part V Facility Information   | Part V Facility Information (continued) |  |  |  |  |  |  |  |
| rection C. Supplemental Information for Part V, Section B. rovide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 1d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, esignated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," B, 3," etc.) and name of hospital facility. |   |  |  |  |  |  |  |  |
| Form and Line Reference   | Explanation                             |  |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |  |
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|   |   |  |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |  |

Schedule H (Form 990) 2015

| Hospital Facility (list in order of size, from largest to smallest)   | a, <b>g</b> a                 |  |
|---|-------------------------------|--|
| How many non-hospital health care facilities did the organization ope | erate during the tax year? 19 |  |
|   |                               |  |

Type of Facility (describe)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a

See Additional Data Table

Schedule H (Form 990) 2015

Name and address

Part V Facility Information (continued)

Page 8

3

#### Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy

Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may

- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 5 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

| Form and Line Reference     | Explanation   |
|-----------------------------|---|
| Schedule II, Fait I, Line 7 | THE BEST AVAILABLE DATA WAS USED TO CALCULATE THE COST AMOUNTS REPORTED IN ITEM 7 FOR CERTAIN CATEGORIES, PRIMARILY CHARITY CARE AND MEANS-TESTED GOVERNMENT PROGRAMS, THE COST TO CHARGE RATIO WAS CALCULATED USING WORKSHEET 2, RATIO OF PATIENT CARE COST TO CHARGES AND APPLIED TO THOSE CATEGORIES IN OTHER CATEGORIES, THE BEST AVAILABLE DATA WAS DERIVED FROM THE HOSPITAL'S DETAILED FINANCIAL INFORMATION |

| Form and Line Reference                               | Explanation   |
|---|---|
| Scheudle H, Part II, Community<br>Building Activities | RADY CHILDREN'S CENTER FOR HEALTHIER COMMUNITIES PROVIDES THE FACES FOR THE FUTURE PROGRAM AT A LOCAL HIGH SCHOOL THE FACES PROGRAM IS A YOUTH AND FUTURE HEALTHCARE WORKFORCE DEVELOPMENT PROGRAM THAT PREPARES UNDERREPRESENTED, ETHNICALLY DIVERSE YOUTH FOR CAREERS IN ALL AREAS OF THE HEALTH PROFESSIONS THE PROGRAM ALSO AIMS TO ASSIST LOCAL PUBLIC SCHOOLS IN MOTIVATING AND PREPARING UNDERREPRESENTED HIGH SCHOOL STUDENTS FOR ENTRY INTO COLLEGE, HEALTHCARE/RESEARCH CAREERS AND OTHER VIABLE EMPLOYMENT OPPORTUNITIES IN THE HEALTHCARE INDUSTRY THE PARTICIPATING STUDENTS ROTATE THROUGH CLINICAL DEPARTMENTS AT RADY CHILDREN'S HOSPITAL -SAN DIEGO AND RECEIVE MENTORSHIP |

| Form and Line Reference      | Explanation   |
|------------------------------|---|
| SCHEDULE H, PART III, LINE 2 | FOR UNINSURED PATIENTS THAT DO NOT QUALIFY FOR CHARITY CARE, RCHSD RECOGNIZES REVENUE ON THE BASIS OF ITS STANDARD RATES FOR SERVICES PROVIDED.   |
|                              | OR ON THE BASIS OF DISCOUNTED RATES IF NEGOTIATED OR PROVIDED BY POLICY ON  |
|                              | THE BASIS OF HISTORICAL EXPERIENCE, A SIGNIFICANT PORTION OF RCHSD'S UNINSURED PATIENTS ARE UNABLE OR UNWILLING TO PAY FOR THE SERVICES PROVIDED  |
|                              | THUS, RCHSD RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS RELATED TO  |
|                              | UNINSURED PATIENTS IN THE PERIOD SERVICES ARE PROVIDED RCHSD RECORDS ITS PROVISION FOR BAD DEBTS BASED UPON THE HISTORICAL EXPERIENCE, AS WELL AS |
|                              | COLLECTION TRENDS FOR MAJOR PAYOR TYPES   |

| Form and Line Reference     | Explanation  |
|-----------------------------|--|
| CHEDULE H, PART III, LINE 3 | RCHSD DOES NOT TREAT ANY PART OF THE BAD DEBT AS COMMUNITY BENEFIT EXPENSE |

| Form and Line Reference     | Explanation                                     |
|-----------------------------|---|
| CHEUDLE H, PART III, LINE 4 | SEE PAGE 14 OF THE AUDITED FINANCIAL STATEMENTS |

| Form and Line Reference      | Explanation  |
|------------------------------|--|
| SCHEDULE H, PART III, LINE 6 | THE MEDICARE ALLOWABLE COSTS REPORTED IN THE ORGANIZATION'S MEDICARE COST REPORT AS REFLECTED IN THE AMOUNT REPORTED IN PART III, LINE 6 ARE DETERMINED USING A PRO FORMA COST REPORT AS DESCRIBED IN PART I, LINE 7 ABOVE THE ORGANIZATION BELIEVES THAT THE TEFRA COST LIMITATION SHOULD BE INCLUDED AS A COMMUNITY BENEFIT, BASED ON THE INPATIENT COST OVER THE TEFRA LIMITS |

| TREATS ALL PATIENTS AND PATIENT FAMILIES OR REPRESENTATIVES WITH FAIRNESS DIGNITY AND RESPECT RCHSD DOES NOT UTILIZE WAGE GARNISHMENTS, LIENS ON A PATIENT'S PRIMARY RESIDENCE, OR BODY ATTACHMENTS IN ITS COLLECTION ACTIVITIES RCHSD ONLY UTILIZES THOSE OUTSIDE OR THIRD PARTY COLLECTION AGENCIES THAT AGREE TO COMPLY WITH APPLICABLE STATE AND FEDERAL LAWS ANI  | Form and Line Reference | Explanation   |
|--|-------------------------|---|
| DETERMINING THE DEBT THAT RCHSD SEEKS TO RECOVER, RCHSD WILL CONSIDER ON THE INCOME AND CERTAIN MONETARY ASSETS OF THE PATIENT/GUARANTOR ELIGIBLE FOR THE RCHSD FINANCIAL ASSISTANCE PROGRAM IN MAKING THIS DETERMINATION RCHSD WILL NOT CONSIDER RETIREMENT OR DEFERRED COMPENSATION PLANS (EITH QUALIFIED OR NON-QUALIFIED UNDER THE INTERNAL REVENUE CODE), THE FIRST \$1 OR THE REMAINING 50 PERCENT OF THE PATIENT/GUARANTOR'S MONETARY ASSETS RCHSD SHALL NOT SEND AN ACCOUNT TO A COLLECTION AGENCY IF THE PATIENT HAP PENDING APPLICATION FOR THE RCHSD FINANCIAL ASSISTANCE PROGRAM OR GOVERNMENT-SPONSORED INSURANCE PROGRAM OR IS ATTEMPTING IN GOOD FAITH SETTLE AN OUTSTANDING BILL BY NEGOTIATING AN INTEREST FREE, EXTENDED PAYM PLAN OR BY MAKING REGULAR PARTIAL PAYMENTS OF A REASONABLE AMOUNT A "PENDING APPLICATION" IS DEFINED AS AN APPLICATION THAT HAS BEEN FULLY COMPLETED AND INCLUDES COPIES OF THE REQUIRED DOCUMENTATION BY THE PATIENT/GUARANTOR, SUBMITTED TO THE RELEVANT PUBLIC AGENCY IN THE CASE OF GOVERNMENT PROGRAMS AND TO RCHSD IN THE CASE OF THE RCHSD FINANCIAL ASSISTANCE PROGRAM IF A PATIENT ACCOUNT IS SENT TO COLLECTIONS AND IT IS |                         | IN ITS BILLING AND COLLECTION ACTIVITY, RADY CHILDREN'S HOSPITAL - SAN DIEGO TREATS ALL PATIENTS AND PATIENT FAMILIES OR REPRESENTATIVES WITH FAIRNESS, DIGNITY AND RESPECT RCHSD DOES NOT UTILIZE WAGE GARNISHMENTS, LIENS ON A PATIENT'S PRIMARY RESIDENCE, OR BODY ATTACHMENTS IN ITS COLLECTION ACTIVITIES RCHSD ONLY UTILIZES THOSE OUTSIDE OR THIRD PARTY COLLECTION AGENCIES THAT AGREE TO COMPLY WITH APPLICABLE STATE AND FEDERAL LAWS AND WITH RCHSD POLICIES, AND RCHSD DEBT COLLECTION STANDARDS AND PRACTICES IN DETERMINING THE DEBT THAT RCHSD SEEKS TO RECOVER, RCHSD WILL CONSIDER ONLY THE INCOME AND CERTAIN MONETARY ASSETS OF THE PATIENT/GUARANTOR ELIGIBLE FOR THE RCHSD FINANCIAL ASSISTANCE PROGRAM IN MAKING THIS DETERMINATION, RCHSD WILL NOT CONSIDER RETIREMENT OR DEFERRED COMPENSATION PLANS (EITHER QUALIFIED OR NON-QUALIFIED UNDER THE INTERNAL REVENUE CODE), THE FIRST \$10,000 OR THE REMAINING 50 PERCENT OF THE PATIENT/GUARANTOR'S MONETARY ASSETS RCHSD SHALL NOT SEND AN ACCOUNT TO A COLLECTION AGENCY IF THE PATIENT HAS A PENDING APPLICATION FOR THE RCHSD FINANCIAL ASSISTANCE PROGRAM OR GOVERNMENT-SPONSORED INSURANCE PROGRAM OR IS ATTEMPTING IN GOOD FAITH TO SETTLE AN OUTSTANDING BILL BY NEGOTIATING AN INTEREST FREE, EXTENDED PAYMENT PLAN OR BY MAKING REGULAR PARTIAL PAYMENTS OF A REASONABLE AMOUNT A "PENDING APPLICATION" IS DEFINED AS AN APPLICATION THAT HAS BEEN FULLY COMPLETED AND INCLUDES COPIES OF THE REQUIRED DOCUMENTATION BY THE PATIENT/GUARANTOR, SUBMITTED TO THE RELEVANT PUBLIC AGENCY IN THE CASE OF GOVERNMENT PROGRAMS AND TO RCHSD IN THE CASE OF THE RCHSD FINANCIAL ASSISTANCE, THE PATIENT ASSISTANCE PROGRAM IF A PATIENT ACCOUNT IS SENT TO COLLECTIONS AND IT IS DETERMINED THAT THE PATIENT IS ELIGIBLE FOR FINANCIAL ASSISTANCE, THE PATIENT ACCOUNT IS REMOVED FROM THE COLLECTION PROCESS AND THE FINANCIAL |

| Form and Line Reference      | Explanation  |
|------------------------------|--|
| SCHEDOLE II, FANT VI, LINE 2 | NEEDS ASSESMENT Continuing a longstanding commitment to address community health needs in San Diego, Rady Childrens and six other healthcare systems reconvened in 2015-2016 through the Hospital Association of San Diego and Imperial Counties (HASD&IC), with the Institute of Public Health, to complete a 2016 triennial Community Health Needs Assessment (CHNA) The CHNA identifies and prioritizes the most critical health-related needs of San Diego County and includes feedback from community residents in vulnerable neighborhoods |

| Form and Line Reference     | Explanation   |
|-----------------------------|---|
| SCHEDULE H, PART VI, LINE 3 | PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE RCHSD PROVIDES WRITTEN INFORMATION ABOUT THE AVAILABILITY OF THE RCHSD FINANCIAL ASSISTANCE PROGRAM, INCLUDING A BROCHURE THAT IS DISSEMINATED THROUGHOUT OUR PATIENT CLINICS THIS INFORMATION IS PROVIDED AT PATIENT REGISTRATION, INCLUDING PATIENT INFORMATIONAL MATERIALS, EMERGENCY DEPARTMENT, OUTPATIENT CLINICS, AND PATIENT FINANCIAL SERVICES IN ADDITION, A STATEMENT REGARDING THE FINANCIAL ASSISTANCE PROGRAM IS INCLUDED ON PATIENT BILLING STATEMENTS WRITTEN NOTICE IS PROVIDED TO POTENTIALLY ELIGIBLE PATIENTS DURING THE REGISTRATION PROCESS OR AS SOON AS POSSIBLE THEREAFTER AND DURING THE BILLING PROCESS THIS INFORMATION IS PROVIDED IN ENGLISH AND SPANISH AND IS TRANSLATED FOR PATIENTS/GUARANTORS WHO SPEAK OTHER LANGUAGES NOTIFICATION OF FINANCIAL ASSISTANCE DISCUSSES, AT A MINIMUM, THE FOLLOWING IF A PATIENT MEETS CERTAIN INCOME REQUIREMENTS, THE PATIENT May be eligible for a government-sponsored health insurance program or the RCHSD financial assistance program IDENTIFICATION OF RCHSD FINANCIAL COUNSELING - PATIENT FINANCIAL SERVICES PHONE NUMBER WITH HOURS OF AVAILABILITY SO THAT PATIENTS MAY CALL TO OBTAIN FURTHER INFORMATION ABOUT THE FINANCIAL ASSISTANCE PROGRAM RADY CHILDREN'S PROVIDES HEALTHCARE SUPPORT SERVICES TO THE COMMUNITY THROUGH THE FINANCIAL COUNSELING TEAM RADY CHILDREN'S FINANCIAL COUNSELORS PROACTIVELY EXPLORE AND ASSIST PATIENTS/GUARANTORS IN APPLYING FOR HEALTH INSURANCE COVERAGE FROM PUBLIC AND PRIVATE PAYMENT PROGRAMS - THE RCHSD WEBSITE PROVIDES INFORMATION ABOUT THE FINANCIAL ASSISTANCE PROGRAM, AND THE |
|                             | ARE POSTED ON THE RCHSD WEBSITE   |

| Form and Line Reference     | Explanation   |
|-----------------------------|---|
| SCHEDULE H, PART VI, LINE 4 | Community Information San Diego County (San Diego) is the second most populous of California's 58 counties, and the fifth largest county in the United States Currently home to 3 2 million residents, San Diego is anticipated to grow to four million by 2020. The region is socially and ethnically diverse, with over 22% of the population under the age of eighteen. While the median household income is approximately \$64,000, over 18% of persons are living below poverty level, children under age 18 are disproportionately affected. In addition, 37% of persons speak a language other than English at home. For the FY2016 CHNA, the HASD&IC Board of Directors convened a CHNA Committee to plan and implement the collaborative CHNA process. The CHNA Committee is comprised of representatives from all seven participating hospitals and health care systems o Kaiser Foundation Hospital San Diego o Palomar Health o Rady Children's HospitalSan Diego o Scripps Health o Sharp HealthCare o Tri-City Medical Center o University of California San Diego Health In May 2015, HASD&IC contracted with the Institute for Public Health (IPH) at San Diego State University (SDSU) to provide assistance with the collaborative health needs assessment that was officially called the HASD&IC FY2016 Community Health Needs Assessment (FY2016 CHNA) The objective of the FY2016 CHNA is tolentify and prioritize the most critical health-related needs in San Diego County based on feedback from community residents in high need neighborhoods and quantitative data analysis. The FY2016 CHNA involved a mixed methods approach using the most current quantitative data available and more extensive qualitative outreach. The CHNA Committee designed the FY2016 CHNA process based on the findings and feedback from the 2013 HASD&IC CHNA The aim of the FY2016 CHNA methodology was to provide a more complete understanding of the top four identified health needs and associated social determinants of health in the San Diego community. Rady Children's Hospital also is the sole pediatr |

| Form and Line Reference      | Explanation   |
|------------------------------|---|
| SCHEDOLE II, PART VI, LINE S | Promotion of Community Health The Rady Children's Hospital - San Diego is governed by a 25-member board of trustees. The majority of the organization's governing body is comprised of persons representing the San Diego Community, who are neither employees nor contractors of the organization RCHSD extends medical staff privileges to all qualified physicians in its community RCHSD applies its surplus funds to support the highest and most urgent needs of the organization and the community including improving patient care, providing support for our patients' families, research, developmental services, mental health services, child abuse prevention and treatment services, education programs, and purchasing state-of-the art equipment and technology to further enhance patient care. RCHSD promotes the health of the community it serves through a variety of mechanisms the RCHSD Community Benefit report for fiscal year 2016 (July 1, 2015 through June 30, 2016) provides detailed information on over 30 programs and related activities RCHSD conducts each year to improve patient's health status. From providing free medical education training seminars to community-based physicians and other health providers, support groups, parent educational resource materials, pediatric research, to programs directed to improve the health needs of patients, RCHSD uses a multi-pronged approach to provide benefit to the community |

| Form and Line Reference   | Explanation   |  |
|---------------------------|---|--|
| HEDULE H, PART VI, LINE 7 | RCHSD FILES A COMMUNITY BENEFIT REPORT IN THE STATE OF CALIFORNIA |  |

Schedule H (Form 990) 2015

#### **Additional Data**

Software ID: Software Version:

**EIN:** 95-1691313

Name: RADY CHILDREN'S HOSPITAL - SAN DIEGO

Form 990 Schedule H, Part V Section A. Hospital Facilities ER-24 hours Children Teaching höspital Critical Research ER-other General medical Section A. Hospital Facilities (list in order of size from largest to access smallest—see instructions) ) facility hospital ) hospital How many hospital facilities did the organization operate during the tax year? hospita Name, address, primary website address, rgical and state license number Facility reporting Other (Describe) group 1 Rady Children's Hospital San Diego 3020 Childrens Way MC 5133 San Diego, CA 92123 Х Χ Χ Х www rchsd org 80000028

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a **Hospital Facility** (list in order of size, from largest to smallest) How many non-hospital health care facilities did the organization operate during the tax year? Name and address Type of Facility (describe) Trauma Counseling Chadwick Center for Children & Families 333 H ST SUITE 3010 Chula Vista, CA 91910 1 Rady Children's Specialists of San Diego Clinic 477 NORTH EL CAMINO REAL BUILDING Encinitas, CA 92024 2 Rady Children's Specialists of San Diego Clinic/urgent care 625 West Citracado Parkway Escondido, CA 92025 3 Rady Children's Specialists of San Diego Clinic 25485 Medical Center Drive Suite 1 Murrieta, CA 92562 4 Sanford Children's Clinic Clinic/urgent care 3605 Vista Way Suite 130 Oceanside, CA 92056 5 Rady Children's Developmental Services Clinic 667 San Rodolfo Drive Suite 126 Solana Beach, CA 92075 6 City Heights Wellness Center Wellness center 4440 Wightman Street Suite 200 San Diego, CA 92105 HomeCare Home HealthCare 8291 Aero Place Suite 130 San Diego, CA 92123 8 Rady Children's Specialists of San Diego Clinic 6386 Alvarado Court Suite 210 San Diego, CA 92123 9 Rady Children's Specialists of San Diego Clinic 385 W Main Street El Centro, CA 92243 10 Rady Children's Clinics 7910 Frost Suite 140 San Diego, CA 92123 11 Rady Children's Clinics 8010 Frost Suite 140 San Diego, CA 92123 12 Rady Children's Clinics 7920 Frost Suite 140 San Diego, CA 92123 13 Nelson Family Pavilion Clinics 8001 Frost Street San Diego, CA 92123

Clinics

14 Rady Children's

8110 Birmingham Drive San Diego, CA 92123

|       | orm 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly<br>ecognized as a Hospital Facility |  |  |  |  |  |  |  |  |
|-------|--|--|--|--|--|--|--|--|--|
|       | ction D. Other Health Care Facilities That Are I<br>Spital Facility  | Not Licensed, Registered, or Similarly Recognized as a |  |  |  |  |  |  |  |
| (lıst | in order of size, from largest to smallest)  |  |  |  |  |  |  |  |  |
| How   | w many non-hospital health care facilities did the org   | ganization operate during the tax year?                |  |  |  |  |  |  |  |
| Nam   | ne and address   | Type of Facility (describe)                            |  |  |  |  |  |  |  |
| 16    | RADY CHILDREN'S HEALTH SERVICES<br>3665 kearny villa road<br>san diego,CA 92123  | trauma counseling                                      |  |  |  |  |  |  |  |
| 1     | RADY CHILDREN'S URGENT CARE<br>4305 University Ave 150<br>san diego, CA 92105  | CLINIC/URGENT CARE                                     |  |  |  |  |  |  |  |
| 2     | RADY CHILDREN'S HEALTH SERVICES<br>3685 KEARNY VILLA ROAD<br>SAN DIEGO,CA 92123  | DEVELOPMENTAL AND BEHAVIORAL SERVICES                  |  |  |  |  |  |  |  |
| 3     | RADY CHILDREN'S DEVELOPMENT SERVICES<br>11752 ELCAMINO REAL SUITE 100  | DEVELOPMENTAL AND BEHAVIORAL SERVICES                  |  |  |  |  |  |  |  |

SAN DIEGO, CA 92130

Schedule I
(Form 990)

Grants and O

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the

Internal Revenue Service

Name of the organization

Treasury

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

 $\blacksquare \ \, \text{Information about Schedule I (Form 990) and its instructions is at } \underline{www.irs.gov/form990}. \\$ 

OMB No 1545-0047

2015

DLN: 93493135082217

Open to Public Inspection

Schedule I (Form 990) 2015

Employer identification number

|   |                  |                                  |  |   |   | 95-1691313                                |   |  |  |  |  |
|---|------------------|----------------------------------|--|---|---|---|---|--|--|--|--|
| Part I General Inform   | nation on Grants | and Assistance                   |  |   |   |   |   |  |  |  |  |
| Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? |                  |                                  |  |   |   |   |   |  |  |  |  |
|   |                  |                                  | omestic Governments. (<br>dditional space is neede |   | ization answered "Yes" o                                    | on Form 990, Part IV, line                | 21, for any recipient                     |  |  |  |  |
| (a) Name and address of organization or government  | <b>(b)</b> EIN   | (c) IRC section<br>if applicable | (d) Amount of cash<br>grant                        | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of<br>non-cash assistance | <b>(h)</b> Purpose of grant or assistance |  |  |  |  |
| (1) Rady Children's Hospital and Health Center 3020 CHILDRENS WAY SAN DIEGO, CA 921234282   | 95-3545901       | 501(C)(3)                        | 1,690,557  |   |   |   | Support RCHHC                             |  |  |  |  |
|   |                  |                                  |  |   |   |   |   |  |  |  |  |
|   |                  |                                  |  |   |   |   |   |  |  |  |  |
|   |                  |                                  |  |   |   |   |   |  |  |  |  |
|   |                  |                                  |  |   |   |   |   |  |  |  |  |
|   |                  |                                  |  |   |   |   |   |  |  |  |  |
|   |                  |                                  |  |   |   |   |   |  |  |  |  |
|   |                  |                                  |  |   |   |   |   |  |  |  |  |
|   |                  |                                  |  |   |   |   |   |  |  |  |  |
|   |                  |                                  |  |   |   |   |   |  |  |  |  |
|   |                  |                                  |  |   |   |   |   |  |  |  |  |
|   |                  |                                  |  |   |   |   | 1   |  |  |  |  |

Cat No 50055P

**GRANT FUNDS** 

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990.

OMB No 1545-0047

DLN: 93493135082217

Open to Public

Department of the

section 53 4958-6(c)?

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990)

▶ Information about Schedule J (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

|     | emal Revenue Service   |                                | E ir       | <u> </u> | 1  |  |  |  |  |  |
|-----|--|--------------------------------|------------|----------|----|--|--|--|--|--|
|     | ame of the organization ADY CHILDREN'S HOSPITAL - SAN DIEGO  | Employer identification number |            |          |    |  |  |  |  |  |
| KAL |  | 1691313                        |            |          |    |  |  |  |  |  |
| Pa  | art I Questions Regarding Compensation   |                                |            |          |    |  |  |  |  |  |
|     |  |                                |            | Yes      | No |  |  |  |  |  |
| а   | Check the appropriate box(es) if the organization provided any of the following to or for a person listed 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding th   |                                |            |          |    |  |  |  |  |  |
|     | First-class or charter travel Housing allowance or residence for per-  | sonal use                      |            |          |    |  |  |  |  |  |
|     | Travel for companions Payments for business use of personal  | residence                      |            |          |    |  |  |  |  |  |
|     | Tax idemnification and gross-up payments Health or social club dues or initiation  | ees                            |            |          |    |  |  |  |  |  |
|     | ✓ Discretionary spending account Personal services (e.g., maid, chauffeur  | r, chef)                       |            |          |    |  |  |  |  |  |
| b   | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain   |                                |            |          |    |  |  |  |  |  |
|     | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?   |                                |            |          |    |  |  |  |  |  |
|     | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain |                                |            |          |    |  |  |  |  |  |
|     | ✓ Compensation committee   |                                |            |          |    |  |  |  |  |  |
|     | ▼ Independent compensation consultant     ▼ Compensation survey or study   |                                |            |          |    |  |  |  |  |  |
|     | Form 990 of other organizations  | committee                      |            |          |    |  |  |  |  |  |
| i.  | During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the form a related organization   | ling organization              |            |          |    |  |  |  |  |  |
| а   | Receive a severance payment or change-of-control payment?  | ، ا                            | 4a         | Yes      |    |  |  |  |  |  |
| b   | Participate in, or receive payment from, a supplemental nonqualified retirement plan?  |                                | 4b         | Yes      |    |  |  |  |  |  |
| c   |  |                                |            |          |    |  |  |  |  |  |
|     | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Pa   | rt III                         |            |          |    |  |  |  |  |  |
| 1   | Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  |                                |            |          |    |  |  |  |  |  |
| а   | The organization?  |                                | 5a         |          | Νo |  |  |  |  |  |
| b   | Any related organization?  | <u></u>                        | 5b         |          | Νo |  |  |  |  |  |
|     | If "Yes," on line 5a or 5b, describe in Part III   |                                |            |          |    |  |  |  |  |  |
|     | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  |                                |            |          |    |  |  |  |  |  |
| а   | The organization?  | (                              | <b>6</b> a |          | Νo |  |  |  |  |  |
| b   | Any related organization?  |                                | 6b         |          | Νo |  |  |  |  |  |
|     | If "Yes," on line 6a or 6b, describe in Part III   |                                |            |          |    |  |  |  |  |  |
|     | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fix payments not described in lines 5 and 6? If "Yes," describe in Part III   | <b> </b>                       | 7          |          | Νo |  |  |  |  |  |
|     | Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," in Part III   |                                | 8          |          | No |  |  |  |  |  |
| ı   | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in   | Regulations                    |            |          |    |  |  |  |  |  |

Cat No 50053T

Schedule J (Form 990) 2015

| (A) Name and Title | (B) Breakdown o  | f W-2 and/or 1099-MI | SC compensation  | (C) Retirement and | ( <b>D</b> ) Nontaxable | (E) Total of columns | • •                  |
|--------------------|------------------|----------------------|------------------|--------------------|-------------------------|----------------------|----------------------|
| Dese               |                  | (ii) (iii)           |                  | other deferred     | benefits                | (B)(ı)-(D)           | column(B) reported   |
|                    | Base             | Bonus & incentive    | Other reportable | compensation       |                         |                      | as deferred on prior |
|                    | (I) compensation | compensation         | compensation     | ·                  |                         |                      | Form 990             |

FUIIII 990

See Additional Data Table

Schedule J (Form 990) 2015

SCHEDULE 1 PART 1 LINE 4A PURSUANT TO THE TERMS OF HER EMPLOYMENT AGREEMENT, UPON SEPARATION FROM THE ORGANIZATION UNDER CERTAIN CIRCUMSTANCES, MS SELLICK, PRESIDENT AND CEO, IS ENTITLED TO RECEIVE A SEVERANCE PAYMENT The following payment was made under this arrangement during the calendar year 2015, \$733,500 SCHEDULE 1 PART 1 LINE 4B RADY CHILDREN'S HOSPITAL - SAN DIEGO HAS ESTABLISHED A NON-QUALIFIED PLAN PURSUANT TO 457(F) OF THE INTERNAL REVENUE CODE THE PURPOSE OF THIS PLAN IS TO INCENTIVIZE RADY CHILDREN'S HOSPITAL - SAN DIEGO FLIGIBLE SENIOR MANAGEMENT EMPLOYEES (PRESIDENT, SENIOR VICE PRESIDENTS, VICE PRESIDENTS, SENIOR MANAGING DIRECTORS) IN RECOGNITION OF THE FACT THAT THEY ARE REQUIRED TO DEVOTE SIGNIFICANT AMOUNTS OF TIME, SKILL AND ENERGY TO THE ORGANIZATION AND TO PROVIDE

THESE INDIVIDUALS WITH ADDITIONAL DEFERRAL OPPORTUNITIES THE AMOUNTS LISTED IN SCHEDULE J PART II, COLUMN (C) ARE

Schedule J (Form 990) 2015

Page 3

SUBJECT TO SUBSTANTIAL FUTURE SERVICE REQUIREMENTS TO THE ORGANIZATION AND ARE SUBJECT TO SUBSTANTIAL RISK OF

#### Software ID: Software Version:

**EIN:** 95-1691313

Name: RADY CHILDREN'S HOSPITAL - SAN DIEGO Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (E) Total of columns (A) Name and Title (D) Nontaxable (F) Compensation in (ii) Bonus & other deferred benefits (B)(ı)-(D) column (B) (i) (iii) compensation reported as deferred Base Other on prior Form 990 Compensation ıncentive reportable compensation compensation 1Donald B KearnsMDMMM 336,700 32,392 52,722 16,705 1,259,857 15,279 President and CEO (11) 1Margareta E Norton Exec VP, CAO, Secretary 572,030 (1) 180,500 102,855 170,779 6,854 1,033,018 88,376 (11) 2Santos-Ramırez Belinda Board Admin & Asst 103,194 (1) 8,167 28,846 19,326 159,533 0 Secretary (11) 0 3Nıshantha Ratnayake 237,261 (1) 2,729 48,400 14,806 28,568 5,591 334,626 VP, Finance & Controller (11) 4Kathleen Dooley Sellick (1) 0 733,500 41,043 774,543 0 0 Former President and CEO (11) 0 5Irvin A Kaufman MD (1) 459,479 133,278 133,600 92.613 12,408 831.378 79,058 SVP, CMO (11) 0 6Albert Onol 333,946 (1) 80,100 45,742 78.180 19,326 557,294 34,568 VP, Info mgmt/CIO (11) 0 **7**Angela Marıe VieIra VP, General Counsel 319,120 (1) 84,300 41,074 124,082 11,844 580,420 29,151 (11 0 8Scott D Campbell VP, CFO, Admin Off, MPF 315,429 (1)62,400 38,509 61,966 26,578 504,882 27,586 0 9Mary Jane Fagan (1) 267,768 39,503 85,864 21,489 415,874 28,580 1,250 VP. Patient Care Services/CNO 0 0 10Mohammed Mamoon Syed (1) 314,578 64,700 71,938 38,342 23,526 513,084 28,719 VP, Human Resources (II) 257,987 11Barbara L Ryan (1) 69,450 44,133 224,411 11,761 607,742 30,195 VP, Government Affairs (11) 12Charles Wilson SR Director, Chadwick Center (1) 256,831 11,000 101,225 104,285 28,878 502,219 91,412 (11) 13Chris Abe Sr Dir Ancillary/Supp SVCS (1) 223,831 17,350 33,819 183,729 15,115 473,844 21,668 (11) 0 14Charles Davis VP, COO, MPF (1) 300.195 67,700 18,350 59,843 2,301 448,389 7,427 (11) 0 0 15Glenn F Billman (1) 308.477 18,104 8,749 99,457 36,823 471,610 8,749 Chief Medical Safety Officei (11) C 0 0 16Michelle Brenholdt (i) 85,635 314,765 18,806 816 0 0 420,022 Dir, Emergency Care Center (11) 0 0 17Glona A Bagtas Clinical Nurse III (1) 222,490 350 0 107.848 19,326 350,014 0 (11) 0 18Tamı Denney Dır, Human Resources 146,382 (1 10,557 131,138 54,463 9,123 351,663 2,356 (11) 0 0 0 19Roger Roux Former SVP, CFO 439,697 (1)118,900 260,153 21,712 840,462 208,701

0

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(ı)-(D) column (B) (ii) (i) (iii) compensation reported as deferred Base Bonus & Other on prior Form 990 Compensation incentive reportable compensation compensation 21 Blair Sadler (i) 274,773 274,773 Former President and CEO [(II) 1Nicholas Holmes MD 435,865 78,000 15,692 15,699 25,831 571.087 SVP, COO 2Joseph Ambrose (1) 215,390 5,042 20,000 26,578 267,010 Sr Dir, Chief Tech Officer

96,421

26,578

346,199

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

12,275

210,925

3Marshall HillPharmacist

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# **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No 1545-0047

DLN: 93493135082217

Department of the Treasury Internal Revenue Service

Schedule K

(Form 990)

Name of the organization

Employer identification number

|    | ne of the organization<br>DY CHILDREN'S HOSPITAL - SA  | AN DIEGO                         |            |                   |           |             |                                       |                                  |            |        | -16913     |     |                     |     |               |  |
|----|--|----------------------------------|------------|-------------------|-----------|-------------|---------------------------------------|----------------------------------|------------|--------|------------|-----|---------------------|-----|---------------|--|
| :  | art I Bond Issues                                      |                                  |            |                   |           |             |                                       |                                  |            | , ,    | 10913      | 1.0 |                     |     |               |  |
|    | (a) Issuer name  | (b) Issuer EIN                   | (c) CUSIP# | (d) Date issued   | (e) Issue | price       | (f) I                                 | <b>f)</b> Description of purpose |            | (g) De | feased     |     | On<br>alf of<br>uer |     | Pool<br>ncing |  |
|    |  |                                  |            |                   |           |             |                                       |                                  |            | Yes    | No         | Yes | No                  | Yes | No            |  |
| A  | CALIFORNIA STATEWIDE<br>COMM DEVELOPMENT<br>AUTHORITY  | 68-0164610                       | 130795VT1  | 07-31-2008        | 101,1     | 55,000      | CURRENT REFUNDING<br>SERIES 2006CD BO |                                  |            | Х      |            | X   |                     | Х   |               |  |
| В  | CALIFORNIA HEALTH<br>FACILITIES FINANCING<br>AUTHORITY | 52-1643828                       | 13033LUU9  | 11-22-2011        | 100,0     | 79,621      | 1                                     | REIMB, R<br>TR & EQU             | •          |        | х          |     | Х                   |     | Х             |  |
| c  | CALIFORNIA STATEWIDE<br>COMM DEVELOPMENT<br>AUTHORITY  | 68-0164610                       | 1307955Y9  | 06-14-2012        | 115,58    | 30,000      | 1                                     | UANCE O<br>BONDS                 | F 2008B &  |        | Х          |     | Х                   |     | Х             |  |
| D  | CALIFORNIA STATEWIDE<br>COMM DEVELOPMENT<br>AUTHORITY  | 68-0164610                       |            | 09-25-2013        | 63,48     | 85,000      | REISS                                 | UANCEO                           | F 2008A    |        | Х          |     | Х                   |     | Х             |  |
| P  | art III Proceeds                                       |                                  |            | •                 |           |             |                                       |                                  |            | •      |            |     |                     |     |               |  |
|    |  |                                  | <b>-</b>   | A                 | В         |             |                                       | С                                |            |        | D          |     |                     |     |               |  |
| 1  | A mount of bonds retired                               |                                  |            | 50,580            | ,000      |             | 4,735,000                             | 51,815,000                       |            |        | 770,000    |     |                     |     |               |  |
| 2  |  | Amount of bonds legally defeased |            |                   |           |             |                                       |                                  | 0          | 0      |            |     | 0 0                 |     |               |  |
| 3  | Total proceeds of issue                                | 1                                | 01,088     | 8,384 100,384,978 |           | 115,580,000 |                                       |                                  | 63,485,000 |        |            |     |                     |     |               |  |
| 4  | Gross proceeds in reserve fur                          |                                  |            |                   |           | n           | 0                                     |                                  |            | 0      |            |     |                     |     |               |  |
| 5  | Capitalized interest from proceeds                     |                                  |            |                   |           |             | 0 0                                   |                                  | 0          |        |            |     |                     |     |               |  |
| 6  |  | Proceeds in refunding escrows    |            |                   |           |             | 0 0                                   |                                  | 0          |        |            | 0   |                     |     |               |  |
| 7  | Issuance costs from proceed                            |                                  |            |                   |           | 820         | 0,490 1,682,270                       |                                  | 1,682,270  | 0      |            |     |                     |     |               |  |
| 8  | Credit enhancement from pro                            |                                  |            |                   |           |             | 5,833 0                               |                                  | 0          |        |            |     |                     |     |               |  |
| 9  | Working capital expenditures                           |                                  |            |                   |           |             | 0 0                                   |                                  | 0          |        |            |     |                     |     |               |  |
| 10 | Capital expenditures from pro                          | oceeds                           |            |                   |           |             | 0 98,702,708                          |                                  | 0          |        |            | 0   |                     |     |               |  |
| 11 | Other spent proceeds                                   |                                  |            |                   | 1         | 100,000,014 |                                       | 115,580,000                      |            |        | 63,485,000 |     |                     |     |               |  |
| 12 | Other unspent proceeds                                 |                                  |            |                   |           |             | 0                                     |                                  | 0          |        |            | 0   |                     |     | 0             |  |
| 13 | Year of substantial completio                          | n                                |            |                   |           |             |                                       |                                  |            |        |            |     |                     |     |               |  |
|    |  |                                  |            |                   | Yes       | No          | ,                                     | Yes                              | No         | Yes    | r          | No. | Yes                 |     | No            |  |
| 14 | Were the bonds issued as par                           | rt of a current refundır         | ngıssue?   |                   | X         |             |                                       |                                  | х          | X      |            |     | Х                   |     |               |  |
| 15 | Were the bonds issued as par                           | t of an advance refun            | dıngıssue? |                   |           | х           |                                       |                                  | Х          |        |            | x   |                     |     | Х             |  |
| 16 | Has the final allocation of pro                        | ceeds been made?.                |            |                   | х         |             |                                       |                                  | Х          | Х      |            |     | Х                   |     |               |  |
| 17 | Does the organization mainta allocation of proceeds?   | ·                                |            | ort the final     | х         |             |                                       | Х                                |            | х      |            |     | Х                   |     |               |  |
| Pa | Irt IIII Private Business l                            |                                  | • •        |                   | <u> </u>  | 1           |                                       |                                  |            |        |            |     |                     |     |               |  |
|    |  |                                  |            |                   |           | A           |                                       |                                  | 3          |        | С          |     |                     | D   |               |  |
|    |  |                                  |            | Yes               | No        | ,           | Yes                                   | No                               | Yes        | r      | No.        | Yes | .                   | No  |               |  |

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

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|        | dule K (Form 990) 2015   |                    |          |     |     |         |                 |    |                       | Page <b>Z</b> |
|--------|--|--------------------|----------|-----|-----|---------|-----------------|----|-----------------------|---------------|
| Par    | Private Business Use (Continued)   |                    |          |     |     |         |                 |    |                       |               |
|        |  |                    | A        |     |     | 3       |                 | С  |                       | D             |
| _      | A was the season, many analysis are assumed as a season of the season was all the season was all the season of the |                    | Yes      | No  | Yes | No      | Yes             | No | Yes                   | No            |
| 3a<br> | Are there any management or service contracts that may result in private of bond-financed property?  |                    | Х        |     | X   |         | Х               |    | Х                     |               |
| b      | If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina   |                    | ×        |     | ×   |         | х               |    | X                     |               |
| prope  | · · · · · · · · · · · · · · · · · · ·  | liceu              | ^        |     | ^   |         | ^               |    | ^                     |               |
| С      | Are there any research agreements that may result in private business use financed property?   | e of bond-         |          | Х   |     | х       |                 | х  |                       | ×             |
| d      | If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed propert   |                    |          |     |     |         |                 |    |                       |               |
| 4      | Enter the percentage of financed property used in a private business use by other than a section 501(c)(3) organization or a state or local government   |                    |          | 0 % |     | 0 200 % |                 | (  | ) %                   | 0 %           |
| 5      | Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government  | ersection          |          |     |     |         |                 |    |                       |               |
| 6      | Total of lines 4 and 5   |                    |          |     |     | 0 200 % |                 |    |                       |               |
| 7      | Does the bond issue meet the private security or payment test?   |                    |          | Х   |     | Х       |                 | Х  |                       | X             |
| 8a     | Has there been a sale or disposition of any of the bond-financed property to nongovernmental person other than a $501(c)(3)$ organization since the bon issued?  |                    |          | х   | X   |         |                 | х  |                       | ×             |
| b      | If "Yes" to line 8a, enter the percentage of bond-financed property sold or  | disposed of        | •        |     |     |         |                 | •  |                       |               |
| С      | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations 1 141-12 and 1 145-2?   | sections           |          | ×   |     | х       |                 | ×  |                       | ×             |
| 9      | Has the organization established written procedures to ensure that all nonc bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?   |                    | х        |     | х   |         | Х               |    | х                     |               |
| Par    | t IV Arbitrage   |                    | <u>'</u> | •   |     |         |                 | '  | •                     | <u> </u>      |
|        |  | Α                  |          |     | В   |         | С               | С  |                       |               |
|        |  | Yes                | No       | Yes | No  | Ye      | 5               | No | Yes                   | No            |
| 1      | Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?   | ×                  |          |     | Х   |         | X               |    |                       | ×             |
| 2      | If "No" to line 1, did the following apply?  |                    |          |     |     |         |                 |    |                       |               |
| а      | Rebate not due yet?  |                    |          | Х   |     | Х       |                 |    | Х                     |               |
| b      | Exception to rebate?   |                    |          |     | ×   | Х       |                 |    | Х                     |               |
| С      | No rebate due?   |                    |          |     | Х   |         |                 | Х  |                       | ×             |
|        | If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed  |                    |          |     |     |         |                 |    |                       |               |
| 3      | Is the bond issue a variable rate issue?   | Х                  |          |     | Х   | Х       |                 |    | Х                     |               |
| 4a     | Has the organization or the governmental issuer entered  | Х                  |          |     | х   | х       |                 |    | Х                     |               |
| b      | Name of provider   | GOLDMAN SA<br>BANK | ACHS 0   |     |     |         | GOLDMAN SACHS ( |    | GOLDMAN SACHS<br>BANK |               |
| С      | Term of hedge  |                    | 2408 %   |     |     |         | 3519 %          |    |                       | 3519 %        |
| d      | Was the hedge superintegrated?   |                    | Х        |     |     |         |                 | Х  |                       | Х             |
| e      | Was the hedge terminated?  | Х                  |          |     |     |         |                 | Х  |                       | Х             |
|        |  | •                  |          | •   |     |         |                 |    |                       | ·             |

D

|  |   |  | Yes                     | No          | Yes          | No           | Yes            | No   | Yes | No |  |
|--|---|--|-------------------------|-------------|--------------|--------------|----------------|------|-----|----|--|
| 5a   | Were gross proceeds contract (GIC)?   | invested in a guaranteed investment                                | Х                       |             |              | х            |                | Х    |     | X  |  |
| b  | Name of provider  |  | HYPO REPURCHASE<br>AGRT |             | 0            |              | 0              |      | 0   |    |  |
| С  | Term of GIC   |  |                         | 255 %       |              |              |                |      |     |    |  |
| d  |   | afe harbor for establishing the fair market<br>sfied?              |                         |             |              |              |                |      |     |    |  |
| 6  | Were any gross proce<br>period?   | eds invested beyond an available temporary                         |                         | Х           | Х            |              |                | х    |     | X  |  |
| 7  | Has the organization the requirements of s  | established written procedures to monitor<br>ection 148? .   .   . | ×                       |             | х            |              | ×              |      | Х   |    |  |
| Pa   | Part V Procedures To Undertake Corrective Action  |  |                         |             |              |              |                |      |     |    |  |
|  |   |  | A B C                   |             |              |              |                |      | D   | ,  |  |
|  |   |  | Yes                     | No          | Yes          | No           | Yes            | No   | Yes | No |  |
| Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? |   |  | ×                       |             | ×            |              | ×              |      | ×   |    |  |
| Pā   | art VI Suppleme   | ental Information. Provide additional inform                       | ation for resp          | onses to qu | estions on S | chedule K (s | see instructio | ns). | •   |    |  |
|  | Return Reference  |  | Explanation             |             |              |              |                |      |     |    |  |
| Set :  | Part I, (f) The issue date of the 2006CD Bonds was 10/26/06 Part II, line 3 The difference between the Issue Price listed in Part I(e) is due to interest earnings on Bond Proceeds and the cumulative rebate liability paid to the IRS no later than 09/29/13 Part II, line 13 Since the proceeds of the 2008CD Bonds are used for refunding purposes, the year of substantial completion is not applicable Part IV, line 4(e) The 2008C Goldman Sachs hedge was originally a hedge on the 2006C Bonds with a term of 29 82 years, and was reintegrated into the 2008C Bonds on July 31, 2008, with a term of 28 06 years On April 15, 2016, the hedge was split into two transactions Subsequently, one of the transactions was novated to Wells Fargo Bank, N A on April 25, 2016 The novated Wells Fargo hedge has a term of 3 98 years, and the Goldman Sachs portion of the transaction has a term of 24 08 years. The original term of the entire transaction of 28 06 years |  |                         |             |              |              |                |      |     |    |  |

remains unchanged Part IV, line 4(e) The 2008D Goldman Sachs hedge was originally a hedge on the 2006D Bonds with a term of 33 14 years, and was reintegrated into the 2008D Bonds on July 31, 2008, with a restructured term of 33 06 years. This hedge was deemed terminated on June 14, 2012, and had a term of 3 87 years at termination. Part IV, line 5(a) Gross proceeds of the 2008CD Bonds Project Funds were

invested in a Hypo Repurchase Agreement

Explanation Return Reference Part II, 3 The difference between the Issue Price listed in Part I Set 1, (e) is due to Column B interest earnings on Bond Proceeds

| Return<br>Reference | Explanation  |
|---------------------|--|
| Set 1,<br>Column C  | PART I, (f) The Issue date of the prior 2008B Bonds was 07/02/08 The Issue date of the prior 2008D Bonds was 07/31/08 PART II, line 13 Since the proceeds of the 2012B and 2012D Bonds are used for refunding purposes, the year of substantial completion is not applicable PART IV, line 2(b) The Issue qualified for a spending exception to rebate calculation has been or will ever be made, before or after the due date of an 8038-T PART IV, line 4(e) The 2012B Goldman Sachs hedge was originally a hedge on the 2012B Goldman Sachs hedge was reintegrated into the 2012B Bonds on June 15, 2012 The reintegrated hedge has a term of 35 1RT IV, line 4(e) The 2012D Goldman Sachs hedge was originally a hedge on the 2008B Bonds with a term of 39 15 years, and was reintegrated hedge has a term of 35 1RT IV, line 4(e) The 2012D Goldman Sachs hedge was originally a hedge on the 2008B Bonds with a term of 33 06 years, and was reintegrated into the 2012D Bonds on June 15, 2012 This reintegrated hedge has a term of 29 19 years |

| Return<br>Reference | Explanation   |
|---------------------|---|
| Set 1,<br>Column D  | Part I, (f) The Issue date of the 2008A Bonds was 07/02/08 Part II, line 13 Since the proceeds of the 2008A - Reissued Bonds are used for refunding purposes, the year of substantial completion is not applicable Part IV, line 2 (b) The Issue qualified for a spending exception to rebate No rebate Calculation has been or will ever be made, before or after the due date of an 8038-T Part IV, line 4 (e) Based on the Proposed Regulations, the 2008A Goldman Sachs hedge is treated as continuing to the 2008A - Reissued Bonds instead of being terminated and reintegrated |

| Return<br>Reference              | Explanation  |
|----------------------------------|--|
| Set 1,<br>Columns A,<br>C, and D | PART III, LINE 7 AS PROVIDED IN TREASURY REGULATION SECTION 1 141-4 (C)(2)(I)(B), THE AMOUNT OF PRIVATE PAYMENTS TAKEN INTO ACCOUNT UNDER THE PRIVATE PAYMENT TEST MAY NOT EXCEED THE AMOUNT OF PRIVATE BUSINESS USE AND/OR UNRELATED TRADE OR BUSINESS USE ACCORDINGLY, THE AMOUNT OF PRIVATE PAYMENTS FOR THE AMOUNT OF PRIVATE ORGANIZATION HAS NOT UNDERTAKEN AN ANALYSIS OF THE PRIVATE SECURITY TEST WITH RESPECT TO THE BONDS, AS THE LEVEL OF PRIVATE BUSINESS USE AMOUNT STATED UNDERTAKEN AN ANALYSIS OF THE PRIVATE SECURITY TEST WITH RESPECT TO THE BONDS, AS THE LEVEL OF PRIVATE BUSINESS USE AND/OR UNRELATED TO THE BONDS, AS THE LEVEL OF PRIVATE BUSINESS REPORTED IN PART III, LINE 6, IS NOT IN EXCESS OF AMOUNTS PERMITTED UNDER SECTION 145 OF THE CODE |

| Return<br>Reference | Explanation  |
|---------------------|--|
| et 2,<br>olumn A    | Part I, (f) The Issue date of the 2012D Bonds was 06/14/12 Part II, line 13 Since the proceeds of the 2012D-Reissued Bonds are used for refunding purposes, the year of substantial completion is not applicable Part IV, line 2 (b) The Issue qualified for a spending exception to rebate No rebate calculation has been or will ever be made, before or after the due date of an 8038-T Part IV, line 4(e) Based on the Proposed Regulations, the 2012D Goldman Sachs hedge is treated as continuing to the 2012D-Reissued Bonds instead of being terminated and reintegrated On April 1, 2016, the hedge was split into two transactions Subsequently, one of the transaction swas novated to Wells Fargo Bank, N A on April 25, 2016 The novated Wells Fargo hedge has a term of 2 9 3 years, and the Goldman Sachs portion of the transaction has a term of 26 25 years The original term of the entire transaction of 29 19 years remains unchanged |

| Return<br>Reference | Explanation  |
|---------------------|--|
| Set 2,<br>Column B  | Part I (f) The issue date of the 2006AB Bonds was October 26,2006 Part II, line 13 Since the proceeds of the 2016AB Bonds are used for refunding purposes, the year of substantial completion is not applicable Part IV, line 2(b) The issue is on track to meet the 6-month spending exception to rebate PART III, LINE 7 AS PROVIDED IN TREASURY REGULATION SECTION 1 141-4 (C)(2)(I)(B), THE AMOUNT OF PRIVATE PAYMENTS TAKEN INTO ACCOUNT UNDER THE PRIVATE BAYMENT TEST MAY NOT EXCEED THE AMOUNT OF PRIVATE BUSINESS USE AND/OR UNRELATED TRADE OR BUSINESS USE ACCORDINGLY, THE AMOUNT OF PRIVATE PAYMENTS FOR THE REPORTING PERIOD DOES NOT EXCEED THE AMOUNT STATED IN PART III, LINE 6 THE ORGANIZATION HAS NOT UNDERTAKEN AN ANLYSIS OF THE PRIVATE SECURITY TEST WITH RESPECT TO THE BUSINESS USE AND/OR UNDERTAKEN AN ANLYSIS OF THE PRIVATE SECURITY TEST WITH RESPECT TO THE BUSINESS USE AND/OR UNRELATED IN PART III, LINE 6, IS NOT IN EXCESS OF AMOUNTS PERIOD IN PART III, LINE 6, IS NOT IN EXCESS OF AMOUNTS PERMITTED UNDER SECTION 145 OF THE CODE |

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Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

2015

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury

Schedule K

(Form 990)

explanations, and any additional information in Part VI.
▶ Attach to Form 990.

► Information about Schedule K (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

Internal Revenue Service

Name of the organization
RADY CHILDREN'S HOSPITAL - SAN DIEGO

Employer identification number

|    | DY CHILDREN'S HOSPITAL - SA                           | AN DIEGO                |             |                 |                       |        |      |                                    |          | 95            | -16913 | 13                             |     |        |      |
|----|---|-------------------------|-------------|-----------------|-----------------------|--------|------|------------------------------------|----------|---------------|--------|--------------------------------|-----|--------|------|
| Pa | (a) Issuer name                                       | (b) Issuer EIN          | (c) CUSIP#  | (d) Date issued | (e) Issue             | price  | (f)  | f) Description of purpose          |          | <b>(g)</b> De | feased | (h) O n<br>behalf of<br>issuer |     |        | Pool |
|    |   |                         |             |                 |                       |        |      |                                    |          | Yes           | No     | Yes                            | No  | Yes    | No   |
| A  | CALIFORNIA STATEWIDE<br>COMM DEVELOPMENT<br>AUTHORITY | 68-0164610              |             | 10-24-2013      | 50,58                 | 0,000  |      | EISSUANCE OF SERIES<br>012D        |          |               | X      |                                | X   |        | X    |
| В  | CALIFORNIA STATEWIDE<br>COMM DEVELOPMENT<br>AUTHORITY | 68-0164610              | 13080SLZ5   | 05-18-2016      | 61,55                 | 2,785  |      | CURRENT REFUNDING<br>SERIES 2006AB |          |               | х      |                                | Х   |        | Х    |
| Pa | rt III Proceeds                                       |                         |             |                 |                       |        |      |                                    |          |               |        |                                |     |        |      |
| _  | A mount of hands retired                              |                         |             |                 | -                     | Α      | _    |                                    | 3        |               | С      |                                |     | D      |      |
| 1  | A mount of bonds retired                              |                         |             |                 |                       |        | 0    |                                    | 0        |               |        |                                |     |        |      |
|    | A mount of bonds legally defea                        | iseu                    |             |                 |                       |        | 0    |                                    | 0        |               |        |                                |     |        |      |
| 3  | Total proceeds of issue                               |                         |             |                 | 50,580,000 61,552,785 |        |      |                                    |          |               |        |                                |     |        |      |
| 4  | Gross proceeds in reserve fur                         |                         |             |                 |                       | 0      |      | 0                                  |          |               |        |                                |     |        |      |
| 5  | Capitalized interest from proceeds                    |                         |             |                 | 0 0                   |        | 0    |                                    |          |               |        |                                |     |        |      |
| 6  | Proceeds in refunding escrows                         |                         |             | 0 60,556,387    |                       |        |      |                                    |          |               |        |                                |     |        |      |
| 7  | Issuance costs from proceeds                          | 5                       |             |                 | 0 936,839             |        |      |                                    |          |               |        |                                |     |        |      |
| 8  | Credit enhancement from prod                          |                         |             |                 |                       | 0 0    |      |                                    |          |               |        |                                |     |        |      |
| 9  | Working capital expenditures                          | from proceeds           |             |                 |                       | 0 0    |      |                                    |          |               |        |                                |     |        |      |
| 10 | Capital expenditures from pro                         | ceeds                   |             |                 |                       | 0 0    |      |                                    |          |               |        |                                |     |        |      |
| 11 | Other spent proceeds                                  |                         |             |                 |                       | 50,580 | ,000 | 50,980                             |          |               |        |                                |     |        |      |
| 12 | Other unspent proceeds                                |                         |             |                 |                       |        | 0    |                                    | 8,580    |               |        |                                |     |        |      |
| 13 | Year of substantial completion                        | 1                       |             |                 |                       |        |      |                                    |          |               |        |                                |     |        |      |
|    |   |                         |             |                 | Yes                   | No     | D    | Yes                                | No       | Yes           | 1      | No                             | Yes | :      | No   |
| 14 | Were the bonds issued as par                          | t of a current refundır | ngıssue?    |                 | Х                     |        |      | Х                                  |          |               |        |                                |     | $\Box$ |      |
| 15 | Were the bonds issued as par                          | t of an advance refun   | dıng ıssue? |                 |                       | Х      |      |                                    | Х        |               |        |                                |     |        |      |
| 16 | Has the final allocation of prod                      | ceeds been made?.       |             |                 | Х                     |        |      |                                    | Х        |               |        |                                |     |        |      |
| 17 | Does the organization maintal allocation of proceeds? | •                       |             | ort the final   | x                     |        |      | х                                  |          |               |        |                                |     |        |      |
| Pa | t IIII Private Business U                             |                         | · · ·       |                 | 1                     |        |      | 1                                  | <u> </u> |               |        |                                |     |        |      |
|    |   |                         |             |                 |                       | ٩.     |      | В                                  |          |               | Ç      |                                |     | D      |      |
|    |   |                         |             |                 | Yes                   | No     | )    | Yes                                | No       | Yes           | 1      | lo                             | Yes |        | No   |

Was the organization a partner in a partnership, or a member of an LLC, which owned

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| Sche  | dule K (Form 990) 2015   |                    |        |     |     |         |     |    |     | Page <b>2</b> |
|-------|--|--------------------|--------|-----|-----|---------|-----|----|-----|---------------|
| Part  | Private Business Use (Continued)   |                    |        |     |     |         |     |    |     |               |
|       |  |                    | A      | A   |     | В       |     | С  |     | D             |
|       |  |                    | Yes    | No  | Yes | No      | Yes | No | Yes | No            |
| 3a    | Are there any management or service contracts that may result in private of bond-financed property?  |                    | Х      |     | Х   |         |     |    |     |               |
| b     | If "Yes" to line 3a, does the organization routinely engage bond counsel or  |                    | V      |     | V   |         |     |    |     |               |
| prope | counsel to review any management or service contracts relating to the fina<br>erty?  | anced              | X      |     | Х   |         |     |    |     |               |
| С     | Are there any research agreements that may result in private business use financed property?   | e of bond-         |        | Х   |     | х       |     |    |     |               |
| d     | If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed property  |                    |        |     |     |         |     |    |     |               |
| 4     | Enter the percentage of financed property used in a private business use b other than a section $501(c)(3)$ organization or a state or local government  |                    |        | 0 % |     | 0 300 % |     | -1 |     | <u>'</u>      |
| 5     | Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government | er section         |        |     |     |         |     |    |     |               |
| 6     | Total of lines 4 and 5   |                    |        |     |     | 0 300 % |     |    |     |               |
| 7     | Does the bond issue meet the private security or payment test?   |                    |        | Х   |     | Х       |     |    |     |               |
| 8a    | Has there been a sale or disposition of any of the bond-financed property to nongovernmental person other than a 501(c)(3) organization since the bond issued?   |                    |        | х   |     | х       |     |    |     |               |
| b     | If "Yes" to line 8a, enter the percentage of bond-financed property sold or  | disposed of        | •      |     |     | •       |     | •  |     | •             |
| С     | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations 1 141-12 and 1 145-27   | sections           |        | ×   |     | х       |     |    |     |               |
| 9     | Has the organization established written procedures to ensure that all noncombonds of the issue are remediated in accordance with the requirements uncompared to the sections 1 141-12 and 1 145-2?            |                    | Х      |     | Х   |         |     |    |     |               |
| Par   | IV Arbitrage   |                    |        |     |     |         |     |    |     |               |
|       |  | Α                  |        |     | В   |         | С   |    | D   |               |
|       |  | Yes                | No     | Yes | No  | Yes     | No  |    | Yes | No            |
| 1     | Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?   |                    | Х      |     | х   |         |     |    |     |               |
| 2     | If "No" to line 1, did the following apply?  |                    |        |     |     |         |     |    |     |               |
| а     | Rebate not due yet?  | X                  |        | Х   |     |         |     |    |     |               |
| b     | Exception to rebate?   |                    |        |     |     |         |     |    |     |               |
| С     | No rebate due?   |                    |        |     |     |         |     |    |     |               |
|       | If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed  |                    |        |     |     |         |     |    |     |               |
| 3     | Is the bond issue a variable rate issue?   | ×                  |        |     | X   |         |     |    |     |               |
| 4a    | Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?   | ×                  |        |     | X   |         |     |    |     |               |
| b     | Name of provider   | GOLDMAN SA<br>BANK | ACHS   | 0   |     |         |     |    |     |               |
| С     | Term of hedge  |                    | 2625 % |     |     |         |     |    |     |               |
| d     | Was the hedge superintegrated?   |                    | Х      |     |     |         |     |    |     |               |
| e     | Was the hedge terminated?  |                    | Х      |     |     |         |     |    |     |               |
|       |  | -                  |        | •   | _   | •       | -   |    |     |               |

contract (GIC)?

D

Yes

Page 3

Nο

No

value of the GIC satisfied? . . . . . . . . . Were any gross proceeds invested beyond an available temporary period?

Were gross proceeds invested in a guaranteed investment

Has the organization established written procedures to monitor the requirements of section 148? . . . **Procedures To Undertake Corrective Action** 

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified

Yes

Nο

Х

No

В

Yes

Yes

Х

No

Nο

Yes

Yes

No

No

Yes

and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? **Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Yes

SCHEDULE O
(Form 990 or

990-EZ)

Treasury

Department of the

Internal Revenue Service

Name of the organization RADY CHILDREN'S HOSPITAL - SAN DIEGO

## Supplemental Information to Form 990 or 990-EZ

As Filed Data -

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2015
Open to Public

Inspection

DLN: 93493135082217

**Employer identification number** 

95-1691313

| Return<br>Reference | Explanation   |
|---------------------|---|
| PART VI,            | Rady Children's Hospital and Health Center (RCHHC) is the sole member as that term is defined in California Corporations Code |
| SECTION A           | 5056 ("Member") of Rady Children's Hospital - San Diego (RCHSD) PART VI, SECTION A LINES 7A AND 7B THE RCHSD BOARD            |
| LINE 6              | OF DIRECTORS CONSISTS OF THOSE INDIVIDUALS SERVING AS THE BOARD OF TRUSTEES OF THE MEMBER ONLY THE                            |
|                     | MEMBER MAY REMOVE A DIRECTOR THE FOLLOWING ACTIONS OF THE RCHSD BOARD REQUIRE "PRIOR WRITTEN                                  |
|                     | APPROVAL" OF THE MEMBER TO BE EFFECTIVE O ANY AMENDMENT, REVISION, MODIFICATION OF THE ARTICLES OF                            |
|                     | INCORPORATION OR THE BYLAWS O ANY CHANGE IN THE NATURE OF THE BUSINESS ACTIVITIES OF RCHSD O APPROVAL                         |
|                     | OF OPERATING AND CAPITAL BUDGETS OF RCHSD O BORROWING ANY AMOUNT OR INCURRING ANY DEBT IN THE AMOUNT                          |
|                     | OF \$100,000 OR MORE O MAKING OR INCURRING ANY UNBUDGETED EXTRAORDINARY OR NON-RECURRING EXPENSE OR                           |
|                     | EXPENDITURE OF \$1,000,000 THE RCHSD BOARD CANNOT AUTHORIZE OR DIRECT ANY OFFICER OF RCHSD TO PERFORM OR                      |
|                     | COMMIT ANY OF THE FOLLOWING ACTS, WITHOUT PRIOR WRITTEN APPROVAL OF THE MEMBER O BORROW MONEY IN                              |
|                     | RCHSD'S NAME OR UTILIZE PROPERTY OWNED BY RCHSD AS SECURITY FOR LOANS, EXCEPT IN THE ORDINARY COURSE OF                       |
|                     | BUSINESS O MAKE, EXECUTE, OR DELIVER ANY ASSIGNMENT FOR THE BENEFIT OR CREDITORS, OR ANY BOND,                                |
|                     | CONFESSION, JUDGMENT, CHATTEL MORTGAGE, SECURITY AGREEMENT, DEED, GUARANTY, INDEMNITY BOND, SURETY                            |
|                     | BOND, CONTRACT TO SELL OR BILL OF SALE OF THE PROPERTY OF RCHSD, EXCEPT IN THE ORDINARY COURSE OF                             |
|                     | BUSINESS O ACQUIRE PURCHASE DEVELOP. IMPROVE SELL LEASE OR MORTGAGE ANY CORPORATE REAL ESTATE OR                              |

ANY INTEREST THEREIN OR ENTER INTO ANY CONTRACT FOR ANY SUCH PURPOSES O MAKE ANY LOAN OR INVESTMENT OF ANY RCHSD ASSETS, OR ENTER INTO ANY CONTRACT OR INCUR ANY LIABILITY ON BEHALF OF RCHSD OTHER THAN FOR FAIR CONSIDERATION OR IN THE ORDINARY COURSE OF BUSINESS RELATING TO ITS NORMAL DAILY OPERATION PART VI, SECTION B, LINE 11A REVIEW OF FORM 990 THE FORM 990 WAS REVIEWED BY THE CFO AND THEN PROVIDED TO THE ORGANIZATION'S AUDIT AND CORPORATE RESPONSIBILITY COMMITTEE FOR REVIEW FOLLOWING REVIEW BY THE COMMITTEE. THE RETURNS WERE FINALIZED, SIGNED AND SUBMITTED TO THE INTERNAL REVENUE SERVICE A COMPLETE

COPY OF THE FORM 990 WAS PROVIDED TO EACH VOTING BOARD MEMBER PRIOR TO FILING

| Return<br>Reference                | Explanation  |
|------------------------------------|--|
| Part VI,<br>Section B,<br>Line 12c | Conflict of Interest Policy On an annual basis and upon election or appointment, the policy and disclosure statement is distributed to all Board members, officers, and key employees and medical staff leaders. All completed and signed statements are returned to the Corporate Compliance Officer for review. If a person discloses a potential or actual conflict is identified the person with the potential or actual conflict of interest is recused from any discussion or approval of any such related transaction. Financial interest disclosures by board members and officers are brought to the RCHHC Board of Trustees or the Audit and Corporate Responsibility Committee for review and, as needed, appropriate action. Financial interest disclosures by key employees and medical staff leaders are reviewed by the Corporate Compliance Officer and referred to the President and Chief Executive Officer or to the RCHHC Board of Trustees. The Corporate Compliance Officer reports annually to the Executive Corporate Compliance Committee and the Audit and Corporate Responsibility Committee a summary of all disclosures and action taken, if any All other employees are required to complete a disclosure statement on an annual basis that is reviewed by the Corporate Compliance Officer. |

| Return<br>Reference               | Explanation  |
|-----------------------------------|--|
| Part VI,<br>Section B,<br>Line 15 | Determination of Compensation Rady Children's Hospital and Health Center/Rady Children's Hospital - San Diego w orking through the Board Compensation Committee has a process for establishing, reviewing and approving compensation of officers and key employees of the organization on a no less than an annual basis. The Compensation Committee is comprised of independent, lay members of the Board of Trustees. Prior to conducting its review, the Chair of the Compensation Committee determines whether any member has a conflict of interest with respect to the matter(s) under review. If there is a conflict, the conflicted member recuses himself/herself and is not present during discussion or vote on the arrangement under review. In determining and approving the compensation arrangement, the Committee considers all components of compensation. It considers comparability data and retains an independent compensation consultant to provide comparability data to the committee. Total compensation is targeted to be between the 50th and 75th percentiles of the comparability data. The Committee's deliberations and decisions are documented in minutes that are reviewed at its next meeting. The Committee's written records include the (1) terms of the arrangement with the disqualified person (including the date the arrangement was approved), (2) a list of members present during the discussion of the transaction (and how the members voted when it was approved), and (3) a description of the comparable data relied on by the Committee and how it was obtained. |

| Return<br>Reference | Explanation  |
|---------------------|--|
|                     | The federal tax laws do not mandate that the organization's governing documents and conflict of interest policy be made available for public inspection. The organization makes its financial statements available upon request and they are also attached to this Form 990. |

| Return Reference | Explanation   |
|------------------|---|
| l •              | CHANGE IN FMV OF INTEREST RATE SWAP rate sw ap- (35,492,169) Change in split interest agreements - (7,197)          |
| of net assets    | Change in defined benefit cost - (50,070,120) Intercompany Settlement - 6,944 Unrelated Business Income from Inv K- |
|                  | 1s - (52,660) ======== Total - (85,615,202)   |

| Return Reference          | Explanation  |
|---------------------------|--|
| FORM 990 PART IX LINE 11G | DESCRIPTION PHY SICIAN SERVICES TOTAL FEES 162774098 |

| Return Reference          | Explanation  |
|---------------------------|--|
| FORM 990 PART IX LINE 11G | DESCRIPTION PURCHASED SERVICES - MEDICAL TOTAL FEES 40895809 |

| Return Reference          | Explanation   |
|---------------------------|---|
| FORM 990 PART IX LINE 11G | DESCRIPTION PURCHA SED INSURANCE SERVICES TOTAL FEES 47840146 |

| Return Reference          | Explanation   |
|---------------------------|---|
| FORM 990 PART IX LINE 11G | DESCRIPTION LEASED LABOR NON-PHY SICIAN TOTAL FEES 31187310 |

| Return Reference          | Explanation   |
|---------------------------|---|
| FORM 990 PART IX LINE 11G | DESCRIPTION PURCHASED SERVICES UCSD TOTAL FEES 18108359 |

| Return Reference          | Explanation   |
|---------------------------|---|
| FORM 990 PART IX LINE 11G | DESCRIPTION RCPMS PURCHASED LABOR TOTAL FEES 663977 |

| Return Reference          | Explanation   |
|---------------------------|---|
| FORM 990 PART IX LINE 11G | DESCRIPTION MISCELLANEOUS MEDICAL SERVICES TOTAL FEES 5295900 |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

**DLN: 93493135082217**OMB No 1545-0047

## SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Department of the Treasury Internal Revenue Service ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public Inspection

| Name of the organization<br>RADY CHILDREN'S HOSPITAL - SAN DIEGO   | Employer                       | identific   | cation number          |  |         |  |                   |  |
|--|--------------------------------|---|------------------------|--|---------|--|-------------------|--|
|  |                                |   |                        | 95-1691                                | 313     |  |                   |  |
| Part I Identification of Disregarded Entities Com  | plete if the organization      | n answered "Yes" or                                 | n Form 990, Pa         | irt IV, line 33.                       |         |  |                   |  |
| (a) Name, address, and EIN (if applicable) of disregarded entity   | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Total income    | (e)<br>End-of-year assets              | 1       | <b>(f)</b><br>Direct controlling<br>entity |                   |  |
|  |                                |   |                        |  |         |  |                   |  |
|  |                                |   |                        |  |         |  |                   |  |
|  |                                |   |                        |  |         |  |                   |  |
|  |                                |   |                        |  |         |  |                   |  |
|  |                                |   |                        |  |         |  |                   |  |
|  |                                |   |                        |  | 1.      |  | <del></del>       |  |
| <b>Part II Identification of Related Tax-Exempt Orga</b> or more related tax-exempt organizations during |                                | the organization an                                 | swered "Yes" o         | on Form 990, Pa                        | art IV, | line 34 because it                         | had on            | e                                      |
| (a) Name, address, and EIN of related organization   | (b)<br>Primary activity        | (c) Legal domicile (state or foreign country)       | (d)<br>Exempt Code sec | tion Public charity<br>(if section 50: |         | (f) Direct controlling entity              | Section<br>(13) c | (g)<br>n 512(b<br>controlled<br>ntity? |
| (1)Rady Children's Hospital and Health Cent<br>3020 Childrens Way MC 5001                                | Support                        | CA  | 11b                    | 501(c)(3)                              |         | NA   | Yes               | No<br>No                               |
| San Diego, CA 92123<br>95-3545901  |                                |   |                        |  |         |  |                   |  |
| (2)Rady Children's Hospital Research Center<br>3020 Childrens WayMC 5001                                 | Research                       | CA  | 11A                    | 501(c)(3)                              |         | RCHHC                                      |                   | No                                     |
| San Diego, CA 92123<br>95-3814185  |                                |   |                        |  |         |  |                   |  |
| (3)Rady Children's Hospital Foundation - SD<br>3020 Childrens WayMC 5001                                 | Fundraising                    | CA  | 7                      | 501(c)(3)                              | RCHHC   |  |                   | No                                     |
| San Diego, CA 92123<br>33-0170626  |                                |   |                        |  |         |  |                   |  |
| (4)Rady Children's Health Services - SD<br>3020 Childrens WayMC 5001                                     | Support                        | CA  | 11A                    | 501(c)(3)                              |         | RCHHC                                      |                   | No                                     |
| San Diego, CA 92123<br>33-0278018  |                                |   |                        |  |         |  |                   | _                                      |
|  |                                |   |                        |  |         |  |                   |  |
|  |                                |   |                        |  |         |  |                   | $\perp$                                |
|  |                                |   |                        |  |         |  |                   |  |

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | entity | (e) Predominant income(related, unrelated, excluded from tax under sections 512- 514) | (f)<br>Share of<br>total income e | (g)<br>Share of<br>end-of-year<br>assets |     | irtionate | Code V-UBI<br>amount in box<br>20 of<br>Schedule K-1<br>(Form 1065) | managing<br>partner? |          | General or<br>managing<br>partner? |  | General or<br>managing<br>partner? |  | General or<br>managing<br>partner? |  | General o<br>managing<br>partner? | Gene<br>mana<br>part | ral or<br>aging | (k)<br>Percentag<br>ownership |
|--|-------------------------|--|--------|---|-----------------------------------|--|-----|-----------|---|----------------------|----------|------------------------------------|--|------------------------------------|--|------------------------------------|--|-----------------------------------|----------------------|-----------------|-------------------------------|
|  |                         |  |        | ,   |                                   |  | Yes | No        |   | Yes                  | No       |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      |          |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      | Ь.,      |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      |          |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      | $\vdash$ |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      |          |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      | $\vdash$ |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      |          |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      | $\vdash$ |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      |          |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      | $\vdash$ |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      |          |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      | $\vdash$ |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      |          |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |
|  |                         |  |        |   |                                   |  |     |           |   |                      |          |                                    |  |                                    |  |                                    |  |                                   |                      |                 |                               |

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | (d)<br>Direct controlling<br>entity  | (e) Type of entity (C corp, S corp, or trust)  | <b>(f)</b><br>Share of total<br>Income   | (g)<br>Share of end-of-<br>year<br>assets   | <b>(h)</b><br>Percentage<br>ownership  | (b)(<br>contro<br>entr  | n 512<br>13)<br>olled  |
|--------------------------------|---|--|--|--|---|--|---|--|
| Captive insur                  | BD  | RCHHC  | C CORP   | 0  | 0   | 0 %  | res   | No   |
| Management                     | CA  | RCHHC  | C CORP   | 0  | 0   | 0 %  |   | No   |
| captive insur                  | BD  | chirpl   | C corp   | 0  | 0   | 0 %  |   | No   |
|                                |   |  |  |  |   |  |   |  |
|                                |   |  |  |  |   |  |   |  |
|                                | Primary activity  Captive insur  Management   | Primary activity  Legal domicile (state or foreign country)  Captive insur  BD  Management  CA | Primary activity  Legal domicile (state or foreign country)  Captive insur  BD  RCHHC  Management  CA  RCHHC | Primary activity  Legal domicile (state or foreign country)  Captive insur  BD  RCHHC  C CORP  Management  CA  RCHHC  C CORP | domicile (state or foreign country)  Captive insur  BD  RCHHC  C CORP  0  Management  CA  RCHHC  C CORP  0  0 | domicile (state or foreign country)  Captive insur  BD  RCHHC  C CORP  O  O  Management  CA  RCHHC  C CORP  O  O  O  O | domicile (state or foreign country)  Captive insur  BD  RCHHC  C CORP  O O O O Management  CA  RCHHC  C CORP  O O O O O O O O O O O O O O O O O O O | domicile (state or foreign country)   C corp, S corp, or trust)   Income   year assets   ownership (b)(: control entity) |

| · · · · · · · · · · · · · · · · · · ·  |                                  |                        |   |            | га      | ge <b>3</b> |
|--|----------------------------------|------------------------|---|------------|---------|-------------|
| Part V Transactions With Related Organizations Complete if the organization answe                            | red "Yes" on Form                | 990, Part IV, line     | 34, 35b, or 36.                         |            |         |             |
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule                       |                                  |                        |   |            | Yes     | No          |
| 1 During the tax year, did the orgranization engage in any of the following transactions with one or more re | lated organizations li           | sted in Parts II-IV?   |   |            |         |             |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity            |                                  |                        |   | 1a         |         | No          |
| <b>b</b> Gift, grant, or capital contribution to related organization(s)                                     |                                  |                        |   | 1b         | Yes     |             |
| c Gift, grant, or capital contribution from related organization(s)  |                                  |                        |   | <b>1</b> c | Yes     |             |
| <b>d</b> Loans or loan guarantees to or for related organization(s)  |                                  |                        |   | 1d         |         | No          |
| e Loans or loan guarantees by related organization(s)  |                                  |                        |   | 1e         |         | No          |
| f Dividends from related organization(s)   |                                  |                        |   | 1f         | Yes     |             |
| g Sale of assets to related organization(s)  |                                  |                        |   | <b>1</b> g |         | No          |
| <b>h</b> Purchase of assets from related organization(s)   |                                  |                        |   | 1h         |         | No          |
| i Exchange of assets with related organization(s)  |                                  |                        |   | 1i         |         | No          |
| ${f j}$ Lease of facilities, equipment, or other assets to related organization(s)                           |                                  |                        |   | 1j         |         | No          |
| <b>k</b> Lease of facilities, equipment, or other assets from related organization(s)                        |                                  |                        |   | 1k         |         | No          |
| l Performance of services or membership or fundraising solicitations for related organization(s)             |                                  |                        |   | 11         |         | No          |
| m Performance of services or membership or fundraising solicitations by related organization(s)              |                                  |                        |   | 1m         |         | No          |
| $m{n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)         |                                  |                        |   | 1n         | Yes     |             |
| $oldsymbol{o}$ Sharing of paid employees with related organization(s)  |                                  |                        |   | 10         | Yes     |             |
| p Reimbursement paid to related organization(s) for expenses   |                                  |                        |   | <b>1</b> p | Yes     |             |
| <b>q</b> Reimbursement paid by related organization(s) for expenses  |                                  |                        |   | <b>1</b> q | Yes     |             |
| r Other transfer of cash or property to related organization(s)  |                                  |                        |   | 1r         | Yes     |             |
| <b>s</b> Other transfer of cash or property from related organization(s)                                     |                                  |                        |   | <b>1</b> s | Yes     |             |
| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete      | this line, including co          | overed relationships   | and transaction thresholds              |            |         |             |
| (a)<br>Name of related organization  | (b)<br>Transaction<br>type (a-s) | (c)<br>Amount involved | ( <b>d)</b><br>Method of determining an | nount ır   | nvolved |             |
|  |                                  |                        |   |            |         |             |
|  |                                  |                        |   |            |         |             |
|  |                                  |                        |   |            |         |             |
|  |                                  |                        |   |            |         |             |
|  |                                  |                        |   |            |         |             |
|  |                                  |                        |   |            |         |             |

## Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   |          |  |                                |
|--|---------------------------------|---|--|---|----|---|--|-----------------|------------------|----------------------------------|-----|---|----------|--|--------------------------------|
| <b>(a)</b><br>Name, address, and EIN of entity   | ( <b>b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (e) Are all partners section 501(c)(3) organizations? |    | (e) Are all partners section 501(c)(3) organizations? |  | (f)<br>Share of | otal end-of-year | (h) Disproprtionate allocations? |     | (1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) |          |  | (k)<br>Percentage<br>ownership |
|  |                                 |   | 314)   | Yes   | No |   |  | Yes             | No               |                                  | Yes | No  |          |  |                                |
|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     | 1 I   |          |  |                                |
|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   | <u> </u> |  |                                |
|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   |          |  |                                |
|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   |          |  |                                |
|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   |          |  |                                |
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|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   |          |  |                                |
|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   |          |  |                                |
|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   |          |  |                                |
|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   |          |  |                                |
|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   |          |  |                                |
|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   |          |  |                                |
|  |                                 |   |  |   |    |   |  |                 |                  |                                  |     |   |          |  |                                |
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