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DLN: 93493132036497

OMB No 1545-0047

Department of the Treasury Internal Revenue Service **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www IRS gov/form990</u>

Open to Public Inspection

			lendar year, or tax year beginning C Name of organization	9 07-01-2015 , and ending 06-30-2	016	D Emple				
_	eck if a ddress (pplicable	SEVEN HILLS FOUNDATION INC & AFF	ILIATES			D Employer identification number 91-1969322			
_	ame ch	-		91-19	96932	2				
_	nitial ret	-	Doing business as							
F F		ated	Number and street (or P O box if ma	E Teleph	one num	nber				
return/terminated Amended return Application pending			81 HOPE AVENUE			(508)	755-2	2340		
			City or town, state or province, count WORCESTER, MA 01603	ry, and ZIP or foreign postal code						
			,			G Gross	receipts	\$ 200,953,152		
			F Name and address of principal MICHAEL MATTHEWS	al officer		s this a group				
			81 HOPE AVENUE		5	subordinates? No		✓ Yes		
			WORCESTER,MA 01603			Are all subord	inates	√ Yes		
I 18	x-exen	npt status	√ 501(c)(3)	nsert no) 4947(a)(1) or 527		ncluded? If "No " attach	a list	(see instructions)		
J W	ebsite	e:► WW	W SEVENHILLS ORG			•		mber ► 3444		
K For	m of or	ganızatıon	✓ Corporation Trust Associat	on Cther ►		of formation 19		State of legal domicile MA		
		_								
Pa		Sum	mary scribe the organization's mission	or most significant activities						
ıce	T W	HE MISS ITH SIG	SION OF THE SEVEN HILLS FOU	UNDATION IS TO PROMOTE AND HAT EACH MAY PURSUE THEIR H						
กลเ	_									
. Vel										
Activities & Governance	2 (Check th	is box $ ightharpoonup$ if the organization dis	continued its operations or dispose	d of more ti	han 25% of its	s net a	ssets		
ಸ ರ ഗ	3 1	Number	of voting members of the governing	g body (Part VI, line 1a)			3	18		
Щe				the governing body (Part VI, line 1			4	18		
ct	5 1	Γotal nur	mber of individuals employed in ca	alendar year 2015 (Part V, line 2a)			5	4,629		
⋖	6 7	Γotal nur	mber of volunteers (estimate if ne	cessary)			6	500		
			related business revenue from Pai			7a	0			
	b N	et unrela	ated business taxable income fror	n Form 990-T, line 34			7b	0		
						Prior Year		Current Year		
Q,	8		, ,	e 1 h)	•	2,373,		1,442,441		
Ravenue	9	_	,	e 2g)	<u> </u>	182,411,		186,190,587		
۳۶	10 11		,	(A), lines 3, 4, and 7d)	. —	1,673, 1,863,		185,983		
	12			(must equal Part VIII, column (A), l	ıne 🗀					
	12	12)	revenue ada inies o tinoagii 11	(mast equal rate viii, eolamii (,v,, r		188,321,	856	193,871,509		
	13	Grants	s and sımılar amounts paıd (Part 1		103,	324	116,873			
	14	Benefi	ts paid to or for members (Part I)	(, column (A), line 4)		ı		0		
ς.	15	Saları 5–10		e benefits (Part IX, column (A), lines	5	110,106,	292	115,924,437		
Expenses	16a		, ssional fundraising fees (Part IX,	column (A.) line 11e)	olumn (A), line 11e)					
9	ь		indraising expenses (Part IX, column (D),	, ,,			0	0		
ū	17			nes 11a-11d, 11f-24e)		72,278,	820	72,336,035		
	18		expenses Add lines 13-17 (mus		182,488,		188,377,345			
	19	Reven	ue less expenses Subtract line 1		5,833,	420	5,494,164			
S 6 S					Beginn	ing of Current	Year	End of Year		
Net Assets or Fund Balances	20	Total	assets (Part X, line 16)		<u> </u>	203,627,		191,359,034		
A B	21		liabilities (Part X, line 26)	•	142,909,	-	125,316,620			
New Person	22		ssets or fund balances Subtract I		. `-	60,718,		66,042,414		
	1311		ature Block		•	,,				
my k	nowled	alties of dge and	perjury, I declare that I have exa	mined this return, including accompa plete Declaration of preparer (other						
		****				2017-05-12				
Sigr		Signa	ature of officer			Date				
Her	e MICH		HAEL MATTHEWS SENIOR VP/CFO							
		<u> </u>	e or print name and title	Preparer's signature	Date		PTIN			
Da:	4		OAVID G EATON CPA	DAVID G EATON CPA	2017-05-12	Check If self-employed	P0054	5132		
Paid		, F	irm's name BOLLUS LYNCH LLP	l	l	Firm's EIN ► 0	4-30378	370		
	pare	1 1	irm's address ▶ 89 SHREWSBURY STREE	т		Phone no (508				
	On	'y	WORCESTER, MA 01604	4		<u> </u>				
May	the IR	.S discus	ss this return with the preparer sh			✓Yes No				

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🙎	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?	6		No
7	If "Yes," complete Schedule D, Part I	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🔰	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11 c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11 d	Yes	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12 b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	Yes	
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20 a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

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Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24 c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28 a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No

		24b	No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Pait I	25a	No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Pait II	26	No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	No
		l l	1

d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28 c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . \ref{Main}	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			No

26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28 c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . \raisetas	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Pait I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled 35b Νo entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 "> 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Part V Statements Regarding Other IRS Filings and Tax Complian
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Par		Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this		N/			
		Check if Schedule o contains a response of flore to any line in this	rait	<u>v</u>		Yes	No
1a	Entert	the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	193		103	110
		the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	23			
		e organization comply with backup withholding rules for reportable payments to					
·		g (gambling) winnings to prize winners?			1 c	Yes	
2a	Entert	the number of employees reported on Form W-3, Transmittal of Wage and					
		tatements, filed for the calendar year ending with or within the year covered	2-	4.630			
	•	s return	2a	4,629	2b	Yes	
D		east one is reported on line 2a, did the organization file all required federal emp f the sum of lines 1a and 2a is greater than 250, you may be required to e-file			20	1 63	
3a		e organization have unrelated business gross income of \$1,000 or more during			3a		No
		s," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation		·	3b		
		time during the calendar year, did the organization have an interest in, or a sig		ŀ			
	over, a	a financial account in a foreign country (such as a bank account, securities acc					
	accour	nt) ⁷			4a		No
b		s," enter the name of the foreign country 🕨					
	See ins	structions for filing requirements for FinCEN Form 114, Report of Foreign Bank \	and	Financial Accounts			
Ea	•	? ne organization a party to a prohibited tax shelter transaction at any time durin	a tho	tay year?	5a		No
		y taxable party notify the organization that it was or is a party to a prohibited t		ŀ			No
			.ax 511	eiter transaction	5b		110
С	If "Yes	s," to line 5a or 5b, did the organization file Form 8886-T?			5c		
62	Does t	the organization have annual gross receipts that are normally greater than \$10) n n n	O and did the	6a		No
•		zation solicit any contributions that were not tax deductible as charitable cont			0.0		110
b		s," did the organization include with every solicitation an express statement th	at su	ch contributions or gifts			
_		ot tax deductible?			6 b		
	_	izations that may receive deductible contributions under section 170(c).		dd.	7a	Yes	
a		e organization receive a payment in excess of \$75 made partly as a contribution es provided to the payor?		u partiy for goods and	/a	165	
b	If"Yes	s," did the organization notify the donor of the value of the goods or services pi	rovide	ed?	7b	Yes	
С		e organization sell, exchange, or otherwise dispose of tangible personal proper	ty for	which it was required to	_		
		rm 8282?	_:		7 c		No
a	IT Yes	s," indicate the number of Forms 8282 filed during the year	7d				
е	Did the	e organization receive any funds, directly or indirectly, to pay premiums on a p	erson	al benefit contract?			
_					7e		
		e organization, during the year, pay premiums, directly or indirectly, on a perso		ŀ	7f		
g	require	organization received a contribution of qualified intellectual property, did the oi	rganız 	ation file Form 8899 as	7 g		
h	•	organization received a contribution of cars, boats, airplanes, or other vehicles	, did	the organization file a			
		1098-C?			7h		
8	•	oring organizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess bus	cinace	s holdings at any time			
		the year?		· · · · ·	8		
9a	Did the	e sponsoring organization make any taxable distributions under section 49667	> _	_	9a		
		e sponsoring organization make a distribution to a donor, donor advisor, or rela		erson?	9b		
10		n 501(c)(7) organizations. Enter	P				
а	Initiati	ion fees and capital contributions included on Part VIII, line 12	10a				
b	Gross	receipts, included on Form 990, Part VIII, line 12, for public use of club	10b				
	facilitie						
		n 501(c)(12) organizations. Enter	,				
		income from members or shareholders	11a				
b		Income from other sources (Do not net amounts due or paid to other sources amounts due or received from them)	11b				
	_						
		n 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990	ın lıe	u of Form 1041?	12a		
b	If "Yes year	s," enter the amount of tax-exempt interest received or accrued during the	12b				
13		n 501(c)(29) qualified nonprofit health insurance issuers.					
				<u>.</u>			
а		organization licensed to issue qualified health plans in more than one state? N onal information the organization must report on Schedule O	ote. S	ee the instructions for	13a		
b		the amount of reserves the organization is required to maintain by the states					
	ın whic	th the organization is licensed to issue qualified health plans	13b				
С	Entert	the amount of reserves on hand	13 c				
		e organization receive any payments for indoor tanning services during the tax	•	•	14a		No
b	If"Yes	s," has it filed a Form 720 to report these payments? <i>If "No," provide an explana</i> i	tion ir	Schedule O	14b		

orm	1990 (2015)			Page
Par	For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, describe the circumstances, processes, or changes in Schedule O. See instructions.	or 10)b belo	w,
	Check if Schedule O contains a response or note to any line in this Part VI			🗸
Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 18			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ue Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10 a	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10 b	Yes	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12 a	Yes	

Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12b Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe **12**c Yes 13 Yes Did the organization have a written document retention and destruction policy? . . . 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official . . . 15a Yes 15b Νo If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a **16**a Νo **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed ► MA, RI, NJ

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

(3)s only) available for public inspection. Indicate how you made these available. Check all that apply ☐ Own website. ☐ Another's website. ☐ Upon request. ☐ Other (explain in Schedule O)

9 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

O State the name, address, and telephone number of the person who possesses the organization's books and records
►MICHAEL MATTHEWS CFO 81 HOPE AVENUE WORCESTER, MA 01603 (508) 983-2901

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee (B) (C) (D) (F) (A) (E) Name and Title Average Position (do not check Reportable Reportable Estimated hours per more than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization (Worganizations from the (W-2/1099for related 2/1099-MISC) organization and Former Highest compensat employee Individual trustee É organizations MISC) related ũ stitutional below organizations employee 医含 dotted line) Trustee See Additional Data Table

(A) Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
See Additional Data Table										
						•				
c Total from continuation s d Total (add lines 1b and 1c	•			٠.	٠.	•		2,083,523	0	682,640
2 Total number of individua \$100,000 of reportable c	ls (including but not	limited	to the	se I	ıste	d abov	e) wl		nan	

3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	110
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

Section B. Independent Contractors		
Complete this table for your five highest compensated independent cocompensation from the organization. Report compensation for the cale		
(A) Name and business address	(B) Description of services	(C) Compensation
NEW ENGLAND CONSTRUCTION	BUILDING CONTRACTOR	1,669,009
293 BOURNE AVE RUMFORD, RI 02916		
RP MASIELLO	BUILDING CONTRACTOR	1,290,509
PO BOX 742 BOYLSTON, MA 01505		
RAMSAY BARRETT	BUILDING CONTRACTOR	1,139,923
705 MYLES STANDISH BLVD TAUNTON, MA 02780		
RUBICON BUILDERS LLC	BUILDING CONTRACTOR	1,006,117
705 MYLES STANDISH BLVD TAUNTON, MA 02780		
FACILITIES MGMT & MAINTENANCE	MAINTENANCE/JANITORIAL	860,673
1000 MT LAUREL CIRCLE SHIRLEY, MA 01464		
2 Total number of independent contractors (including but not limited to the	nose listed above) who received more than	

Yes

No

Form 99								Page 9
Part V	/##1	Statement of						
		Check If Sched	ule O contains a respo	nse or note to any li	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s	1a	Federated cam	paigns 1a					
ants	ь	Membership du	ues 1b					
Contributions, Gifts, Grants and Other Similar Amounts	С	Fundraising ev	ents 1 0	35,531				
fts. ir A	d	Related organiz	zations 1d					
ni Gi	e	Government grant						
ons Sir	f	All other contribution	ons, gifts, grants, and 1f					-
uti her	'	sımılar amounts no	ot included above					
	g	Noncash contributi 1a-1f \$	ions included in lines	25,119				
Con	h	Total. Add line	s 1a-1f		1,442,441			
				Business Code				
Program Service Revenue	2a	FEES/CONTRACT	GOV AGENCIES	623990	144,882,461	144,882,461		
₹ ^	Ь	MEDICARE/MEDIC	AID	623990	29,273,755	29,273,755		
ace See	С	RENT, VENDING, S	SERVICE FEES	623990	5,325,920	5,325,920		
Ser.	d	PRIVATE CONTRAC		623990	3,895,614	3,895,614		
E	e	PRIVATE CONTRAC		623990	1,843,095	1,843,095		
ißo.	f	All other progra	am service revenue		969,742	969,742		
<u>~</u>	g	Total. Add line	s 2a-2f		186,190,587			
	3		come (including divider ar amounts)		718,010			718,010
	4		stment of tax-exempt bond					
	5	Royalties .		▶				
	6a	Gross rents	(ı) Real	(II) Personal				
	ь	Less rental						
	ן י	expenses Rental income						
		or (loss)						
	d	Net rental inco	me or (loss) (i) Securities	▶ (II) O ther				
	7a	Gross amount from sales of assets other than inventory	4,298,481	898,239				
	b	Less cost or other basis and	4,516,522	1,212,225				
	С	sales expenses Gaın or (loss)	-218,041	-313,986				
	d	Net gain or (los	ss)		-532,027	-313,986		-218,041
Other Revenue	8a	events (not inc	luding 5,531 s reported on line 1c)					
er			а	14,400				
th C	Ь		rpenses b (loss) from fundraising	24,371	-9,971			-9,971
-	с 9а	Gross income f	from gaming activities	events ▶	5,5,1			5,5/1
	b		apenses b	1,716,432 1,328,525				
	C	Net income or	(loss) from gaming act	vities	387,907	387,907		
	10a	Gross sales of returns and allo						
	b	Less cost of g	oods sold b					
	С		(loss) from sales of inv					
	112	Miscellaneou		Business Code 900099	4,126,235	4,126,235		
	114	GAIN ON DISCOPERATIONS			.,,	.,		
	b	OTHER REVEN	NUE	623990	1,548,327	1,548,327		
	C .							
	d	All other reven						
	e	Total. Add line		•	5,674,562			
	12	fotal revenue.	See Instructions .	· · · · •	193,871,509	191,939,070	(489,998

Part IX Statement of Functional Expenses

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete column	Section 501(c)	1(3) and 501(c)(4) organizations must com-	plete all columns All other	er organizations must com	plete column (
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 	<u> </u>	<u> </u>				<u> </u>	<u> </u>																		,	 	 	 	 	 		
(he	ck	ıf S	che	edu	ıle	0 (con	taır	ns a	a re	sp	ons	e c	or n	ote	to	any	lin	e in	thi	s P	art	ΙX								

		T	(B)	(c)	(D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	116,873	116,873		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,958,224	1,958,224		
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	92,611,680	87,507,958	5,103,722	
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)				
9	Other employee benefits	13,847,850	12,119,735	1,728,115	
10	Payroll taxes				
		7,506,683	7,134,124	372,559	
11	Fees for services (non-employees)				
а	Management				
Ь	Legal	225,504	23,931	201,573	
С	Accounting	103,697		103,697	
d	Lobbying				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees	59,015	59,015		
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
12	Advertising and promotion	356,881	1,965	354,916	
13	Office expenses	6,158,399	5,872,074	286,325	
14	Information technology				
15	Royalties				
16	Occupancy	9,378,129	8,946,982	431,147	
17	Travel	3,715,963	3,565,164	150,799	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	534,147	87,242	446,905	
20	Interest	3,897,695	3,496,994	400,701	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	4,723,853	4,340,826	383,027	
23	Insurance	1,010,339	931,128	79,211	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	CHILD CARE VOUCHER PAYM	27,155,098	27,155,098		
b	SPECIALIZED HOME CARE	10,020,012	10,020,012		
c	MISCELLANEOUS	6,347,211	3,840,233	2,506,978	
d	CLINICAL CONSULTANTS	3,006,753	2,457,345	549,408	
e	All other expenses	-4,356,661	-4,438,574		81,913
25	Total functional expenses. Add lines 1 through 24e	188,377,345	175,196,349	13,099,083	81,913
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Form 990 (2015)

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Net Assets or Fund Balances

(B)

End of year

14,068,382

26,745,263

55,000

541,260

113,928,186

24,129,524

1,854,064

10,037,355

191,359,034

14,438,239

88,820,740

16,034,562

6,023,079

125,316,620

62,103,038

3,367,400

66,042,414

191,359,034 Form 990 (2015)

571,976

(A)

Beginning of year

10,873,297

275,000

19,571,885

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34

593.932

114,473,009

24,772,555

1,141,927

31 926 032

203,627,637

15,501,941

111,560,422

10,618,471

5,228,293

142,909,127

56,208,884

3,937,650

60,718,510

203,627,637

571,976

155 730 216

41,802,030

Part X	Bai	ar	ıce	21	1e	•

t Check if Schedule O contains a response or note to any line in this Part X

10a

10b

Part X	Bal	ance	Shee

Schedule L .

II of Schedule L

Grants payable

Deferred revenue .

Tax-exempt bond liabilities

Complete Part X of Schedule D

Unrestricted net assets

Cash-non-interest-bearing

Savings and temporary cash investments

Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part

Pledges and grants receivable, net

Notes and loans receivable, net . .

Prepaid expenses and deferred charges

Investments—publicly traded securities .

Land, buildings, and equipment cost or other basis

Investments—other securities See Part IV, line 11

Investments-program-related See Part IV, line 11

Total assets. Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability Complete Part IV of Schedule D .

key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Organizations that follow SFAS 117 (ASC 958), check here ▶

Organizations that do not follow SFAS 117 (ASC 958), check here ▶

Retained earnings, endowment, accumulated income, or other funds

Paid-in or capital surplus, or land, building or equipment fund

and other liabilities not included on lines 17-24)

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Total liabilities. Add lines 17 through 25

lines 27 through 29, and lines 33 and 34.

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

complete lines 30 through 34.

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Inventories for sale or use

Complete Part VI of Schedule D

Less accumulated depreciation .

Intangible assets

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Accounts receivable, net . .

Investment expenses .

Schedule O

Schedule O

Separate basis

Separate basis

basis, consolidated basis, or both

Prior period adjustments .

Total reve	enue (must equal Part VIII, c	column (A), line 12)
Total exp	enses (must equal Part IX, c	olumn (A), line 25)

Revenue less expenses Subtract line 2 from line 1 . . .

Net unrealized gains (losses) on investments

Donated services and use of facilities .

Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

Check if Schedule O contains a response or note to any line in this Part XII

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in

If the organization changed its method of accounting from a prior year or checked "Other," explain in

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

✓ Consolidated basis

Cash ✓ Accrual Other

Both consolidated and separate basis

Both consolidated and separate basis

2 188,377,345 3 4

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5,494,164 60,718,510 -370,421

193,871,509

Page 12

200,161

No

Νo

66,042,414

Yes

Yes

Yes

Yes

Yes Form 990 (2015)

2a

2b

2c

3a

3b

Other changes in net assets or fund balances (explain in Schedule O) . 10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))

Part XIII Financial Statements and Reporting

1 Accounting method used to prepare the Form 990

a separate basis, consolidated basis, or both

Single Audit Act and OMB Circular A-133?

Additional Data

Software ID: Software Version:

EIN: 91-1969322

Name: SEVEN HILLS FOUNDATION INC & AFFILIATES

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$ 62,471,530 including grants of \$ 116,873) (Revenue \$ 70,463,062)
OTHER PROGRAM SERVICES INCLUDE FAMILY SUPPORT, VOCATIONAL TRAINING, COMMUNITY ORIENTATION, DAY HAB,
SPECIALIZED HOME CARE, PEDIATRIC NURSING HOME SERVICES, SCHOOL SERVICES, AND BEHAVIORAL HEALTH SERVICES

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** (C)

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trust	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization
	below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	МІЗС)	Misc)	and related organizations
TAMMY MURRAY TRUSTEE	2 00	x						0	0	0
ARLENE LIAN TRUSTEE	2 00	x						0	0	0
ROBIN RHODES TRUSTEE	2 00	x						0	0	0
ELLEN AMADIO-AUBUCHON TRUSTEE	2 00	×						0	0	0
STEPHEN BLACK TRUSTEE	2 00	×						0	0	0
DIANE BRAZELTON TRUSTEE	2 00	×						0	0	0
JAMES BUSS	2 00	~						0	0	

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TRUSTEE

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HELEN GARCIA

MAUREEN R GRAY

DAVID GREENWOOD

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde						3166	3, I	tey Employe	es, mgnest	
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	m unle:	ore t ss pe	han erso cer	one one n is and trus			(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
DEBRA HOKKANEN TRUSTEE	2 00	x						0	0	C
ELLEN HONEYMAN TRUSTEE	2 00	x						0	0	C
PAUL G KALMANSSON ESQ TRUSTEE	2 00	x						0	0	C
MARION MAHAR TRUSTEE	2 00	x						0	0	C
DAVID MASSIELLO TRUSTEE	2 00	×						0	0	0
RUTHANN MELANCON TRUSTEE	2 00	×						0	0	C
JONI MILLUZZO	2 00	,,								

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TRUSTEE

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STEVE NELSON TRUSTEE

KAREN MUGGERIDGE

HONORABLE RICHARD T MOORE

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations	m unle:	ore t ss pe offi direct	han erso cer tor/t	not one n is and trus	tee)	an	Reportable compensation from the organization (W- 2/1099- MISC)	Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization
	below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former			and related organizations
JOSEPH NUNES TRUSTEE	2 00	×						0	0	0
DR BENJAMIN NWOSU TRUSTEE	2 00	×						0	0	0
JAMES PATTERSON TRUSTEE	2 00	×						0	0	0
LT GOV KARYN POLITO TRUSTEE	2 00	×						0	0	0
PAULA ROSENBLUM TRUSTEE	2 00	×						0	0	0
DEBORAH PENTA TRUSTEE	2 00	х						0	0	0

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PATRICIA RUGG TRUSTEE

DR PETER RUGG

TRUSTEE

TRUSTEE

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DOUGLAS RUSSELL JR

R JOSEPH SALOIS TRUSTEE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and inde	pendent co	illiac	LOIS	3				i i	Ī	I
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
DR JENNIFER SCHOTT TRUSTEE	2 00	x						0	0	0
KAREN SHORTSLEEVE TRUSTEE	2 00	x						0	0	0
DAVID SIMON TRUSTEE	2 00	×						0	0	0
PETER STANTON TRUSTEE	2 00	×						0	0	0
BERNIE STEPHENS TRUSTEE	2 00	×						0	0	0
JO-ANN WHELAN TRUSTEE	2 00	x						0	0	0
OWEN L WILLIAMS	2 00	,						0	0	

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MORGAN DYKSTAR

ARLENE BETTERIDGE

JOHNATHAN CAREY

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	penaent Co	ntrac	tor	S				ı	i	ı
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations	m unles	ore t ss pe	han erso cer tor/t	not one n is and trust	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization
	below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	Miscy	Мізе	and related organizations
CHRIS CIOCIOLO TRUSTEE	2 00	X						0	0	0
THOMAS CULLINANE TRUSTEE	2 00	x						0	0	0
BRIAN DONOVAN TRUSTEE	2 00	x						0	0	0
KATE ROY SULLIVAN PHD TRUSTEE	2 00	×						0	0	C
HANNAH KANE TRUSTEE	2 00	×						0	0	0
DR CAMILLE ROBERTS TRUSTEE	2 00	х						0	0	0
JOHN LAJOIE	2 00							_		_

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TRUSTEE

TRUSTEE

TRUSTEE

BRIAN NEWTON

MARK O'CONNELL TRUSTEE

MINDY MCKENZIE-HEBERT

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent co	ntrac	.tor	5						,
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below	unles d	nore tl ss pe offic direct	than ersoi icer tor/t	not one on is and trust	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	dotted line)	Individual trustee or director	Institutional Trustee		y employee	Highest compensated employee	Former			organizations
DALE DUCASSE TRUSTEE	2 00	x						0	0	0
WAYNE GRIFFIN TRUSTEE	2 00	x						0	0	0
ALLEN KRAUSE TRUSTEE	2 00	x						0	0	0
HONORABLE MATTHEW BEATON TRUSTEE	2 00	x						0	0	0
JOHN N ALTOMARE ESQ CHAIR	2 00	x						0	0	C
JEANNE ANTONUCCI DIRECTOR	2 00	x						0	0	0

2 00

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CHARLES AUSTIN DIRECTOR

DIRECTOR

VICE CHAIR

CLERK

MAUREEN F BINIENDA

BRIAN R FORTS ESQ

MELVIN P GORDON

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
JOHN HEALY MEMBER AT LARGE	2 00	×						0	0	0
ROBERT L MAHAR TREASURER	2 00	x						0	0	0
TODD C MCDONALD DIRECTOR	2 00	×						0	0	0
DEBORAH NEEDLEMAN DIRECTOR	2 00	×						0	0	0
DAVID PAYDARFAR MD DIRECTOR	2 00	x						0	0	0
FRANCIS POLITO DIRECTOR	2 00	×						0	0	0
JOHN M PROSSER DIRECTOR	2 00	x						0	0	0
MARIANNE E ROGERS	2 00									

2 00

2 00

Χ

DIRECTOR

CLAIRE M SWAN

PETER ALDEN TRUSTEE

MEMBER AT LARGE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
ROBERT BENTLEY TRUSTEE	2 00	x						0	0	0
PAUL H GALLAGHER TRUSTEE	2 00	x						0	0	0
SCOTT A GIBBS TRUSTEE	2 00	х						0	0	0
ROBERT JOHNSON PHD TRUSTEE	2 00	×						0	0	0
MEGAN MCDONOUGH TRUSTEE	2 00	х						0	0	0
FREDERIC H MULLIGAN TRUSTEE	2 00	х						0	0	0
WILLIAM G O'BRIEN III	2 00								_	_

2 00

2 00

2 00

Х

Χ

TRUSTEE

TRUSTEE

TRUSTEE

TODD S SOLAR TRUSTEE

ROBERT E PAULSEN JR

........

MATTHEW J PELOQUIN ESQ

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

447,149

38,169

71,052

29,032

Compensated Employees, and Inde					ıru	stee	S, F	key Employe	es, nignest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
STEPHEN F WALSH TRUSTEE	2 00	x						0	0	0
KENNETH S ANSIN TRUSTEE	2 00	x						0	0	0
DR CHARLES P CONROY TRUSTEE	2 00	x						0	0	C
DOROTHY HARGROVE TRUSTEE	2 00	x						0	0	С
DAVID J STRACHMAN ESQ TRUSTEE	2 00	×						0	0	C

2 00

40 00

40 00

40 00

40 00

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Х

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322,846

336,590

207,572

126,527

DARLENE A MOORE

PRESIDENT/CEO

EXECUTIVE VP/COO

MICHAEL MATTHEWS

CFO

DR DAVID JORDAN DHA

DR JOSEPH TOSCHES DBA

DR KATHLEEN JORDAN DHA

..... SR VICE PRESIDENT/CPO

TRUSTEE

.....

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

6,256

29,789

17,188

29,099

Compensated Employees, and Inde	•	•			rus	stees	s, k	key Employee	es, Hignest	
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore tl ss pe offic direct	than ersor icer a tor/t	not one on is and trust	tee)	a Forme	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
DR GOURI DATTA MEDICAL DIRECTOR NARCOTIC	40 00				×			260,896	0	1,449
RICHARD NECKES VP SHCS	40 00				x			169,817	0	13,457
ROBERT MILLER MEDICAL DIRECTOR	40 00					x		141,850	0	С
LEE DALPHONSE	40 00			П	\Box					

40 00

40 00

40 00

VP SHBH

VP OF HR

DON MARTEL

WILLIAM STOCK

VP HOME BASED COUNSELING

VP GOV AND COMM RELATIONS

MARILYN LOPEZ HADDAD

Χ

Χ

Χ

133,221

128,407

130,498

125,299

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

SCHEDULE A

(Form 990 or

Internal Revenue Service Name of the organization

SEVEN HILLS FOUNDATION INC & AFFILIATES

990EZ)

Treasury

Total

Department of the

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

Open to Public Inspection

DLN: 93493132036497 OMB No 1545-004

Employer identification number

91-1969322 Part I **Reason for Public Charity Status** (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ)) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section **170(b)(1)(A)(iv).** (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III)

An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of

one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting

organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C.

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement

(see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization

Provide the following information about the supported organization(s)

(i) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other listed in your governing organization monetary support support (see (described on lines document? (see instructions) instructions) 1-9 above (see instructions)) Yes No

	edule A (Form 990 of 990-EZ) 2013						Page Z
Pā	Support Schedule fo						
	(Complete only if you of Part III. If the organization						
S	ection A. Public Support	acion falls to qu	iamy under the	tests listed bei	ow, piedse con	ipiete Fait III.)
	Calendar year						1
(or	fiscal year beginning in)	(a)2011	(b) 2012	(c)2013	(d) 2014	(e) 2015	(f) Total
•	Gifts, grants, contributions, and						
	membership fees received (Do						
	not include any unusual grants)						
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
•	furnished by a governmental unit						
	to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5						
	from line 4						
5	ection B. Total Support		Τ	Т	ı	T	
/or	Calendar year fiscal year beginning in) ▶	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) ⊤otal
7	Amounts from line 4						
8	Gross income from interest,						
•	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly carried on						
10	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
L1	Total support. Add lines 7						
12	through 10 [Gross receipts from related activiti	es etc (see inst	ructions)			12	
13	First five years.If the Form 990 is		•	thurd fourth or t	fifth tay year ac a		3) organization
	check this box and stop here	3	•		•	``	5) organización,
S	ection C. Computation of Pul	olic Support F	Percentage				
14	Public support percentage for 2015			11, column (f))		14	
15	Public support percentage for 2014	1 Schedule A , Pa	rt II, line 14			15	
L6a	33 1/3% support test—2015. If the	organization did	not check the box	on line 13, and l	line 14 is 33 1/3%		this box
	and stop here. The organization qua	-		•	•	•	▶□
b	33 1/3% support test—2014. If the				, and line 15 is 3	3 1/3% or more, o	heck this
	box and stop here. The organizatio						▶┌
L7a	10%-facts-and-circumstances test	_				•	
	is 10% or more, and if the organiza						
	in Part VI how the organization mee	eis the "facts-an	u-circumstances	test The organi	ızatıon qualifies a	s a publicly supp	- -
h	organization 10%-facts-and-circumstances test		anization did nat	shock a how on lin	0 12 16 3 16 4	or 17a and line	▶
U	15 is 10% or more, and if the organ						
	Explain in Part VI how the organiza				,	•	clv
	supported organization						▶ [
18	Private foundation. If the organizat	ion did not check	a box on line 13	, 16a, 16b, 17a, c	or 17b, check thi	s box and see	
	instructions				•		▶┌
							'

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	on rano to quan	ry arraor are co.	sto Hoteu Below	/ produce compre	2001412117	
	Calendar year	(a)2011	(b) 2012	(c) 2013	(d)2014	(e) 2015	(f) Total
(or f 1	iscal year beginning in) ► Gifts, grants, contributions, and membership fees received (Do	896,391	1,304,975	2,147,034			8,164,439
2	not include any "unusual grants ") Gross receipts from	0,0,3,1	1,30 1,37 3	2,117,031	2,3,3,330	1,112,111	0,101,102
	admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	137,589,422	148,901,187	169,037,643	183,973,855	191,551,163	831,053,270
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the	29,292	29,292	29,292	29,292	29,292	146,460
6	organization without charge Total. Add lines 1 through 5	138,515,105	150,235,454	171,213,969	186,376,745	193,022,896	839,364,169
	Amounts included on lines 1, 2, and 3 received from disqualified persons						C
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for						C
c	the year Add lines 7a and 7b						C
8	Public support. (Subtract line 7c from line 6)						839,364,169
Se	ction B. Total Support						
(or f	Calendar year iscal year beginning in) ▶	(a) 2011	(b) 2012	(c)2013	(d) 2014	(e) 2015	(f) Total
` 9	A mounts from line 6	138,515,105	150,235,454	171,213,969	186,376,745	193,022,896	839,364,169
.0a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	383,579	591,997	679,676	761,966	718,010	3,135,228
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b	383,579	591,997	679,676	761,966	718,010	3,135,228
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	3,100,421	301,321	270,736	314,266	387,907	4,374,651
13	Total support. (Add lines 9,	141,999,105	151,128,772	172,164,381	187,452,977	194,128,813	846,874,048
14	10c, 11, and 12) First five years.If the Form 990 is check this box and stop here	for the organizat					3) organization, ▶ □
Se	ction C. Computation of Pu	blic Support I	Percentage				<u> </u>
15	Public support percentage for 20:			e 13, column (f))		15	99 110 %
16	Public support percentage from 2	014 Schedule A,	Part III, line 15			16	98 990 %
Se	ction D. Computation of In						
17	Investment income percentage fo	, ,	• •		nn (f))	17	0 370 %
18	Investment income percentage fr	om 2014 Schedule	A, Part III, line	17		18	0 350 %

19a 33 1/3% support tests—2015. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not ▶ 🗸 more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2014. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Schedule A (Form 990 or 990-EZ) 2015

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and complete Part V.)

	I, complete Sections A and D, and complete Part V)			
Se	ction A. All Supporting Organizations			
	Averally of the community of community of community of community of the community of community o		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section	2		
	509(a)(1) or (2)			<u> </u>
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	3 c		
4a	If "Yes," explain in Part VI what controls the organization put in place to ensure such use Was any supported organization not organized in the United States ("foreign supported organization")?			l
	If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?	4b		
	If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations			
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or (2) ? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported	4c		
	organization was used exclusively for section 170(c)(2)(B) purposes			l
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in	5b		
c	the organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to	J.		
	anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9 c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10 b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11 a		
	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		

Part IV	Supporting	Organizations	(continued

I GIC IV		аррог	9	Oi guilleu	LIOIIS	(continue	ч,
Section	n R	Tyne	T Si	innorting	Orga	nization	_

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		

Section C. Type II Supporting Organization	Section	C.	Type	II	Supporting	Organization	s
--	---------	----	------	----	------------	--------------	---

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or			
	trustees of each of the organization's supported organization(s)?			
	If "No," describe in Part VI how contiol or management of the supporting organization was vested in the same persons			
	that controlled or managed the supported organization(s)	1		

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes." describe in Part VI the role the organization's supported organizations played in this regard	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satis	fy the Integral Part Test during the year (see instructions)

- The organization satisfied the Activities Test Complete line 2 below
- The organization is the parent of each of its supported organizations. Complete line 3 below

С		i ne orga instructi	nization supported a governmental entity. Describe in Part VI now you supported a government entity (see ons)	эe
2	<u>A ctivit</u>	ies Test	_Answer (a) and (b) below.	Y
а			all of the organization's activities during the tax year directly further the exempt purposes of the	

	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a	
	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b	
3	Parent of Supported Organizations Answer (a) and (b) below.		

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of 3a each of the supported organizations? Provide details in Part VI
- **b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

3b

	Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S			ructions. All other
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
	Net short-term capital gain	1		
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
i	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
,	Other expenses (see instructions)	7		
;	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
	Aggregate fair market value of all non-exempt-use assets (see	1		
_	instructions for short tax year or assets held for part of year)	—		
a L	A verage monthly value of securities	1a 1b		
b	A verage monthly cash balances			
C	Fair market value of other non-exempt-use assets	1c 1d		+
d	Total (add lines 1a, 1b, and 1c) Discount claimed for blockage or other factors	La		
e	(explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrate	d Type III supporting	organization (see

Part V Type III Non-Functionally Integra	ated 509(a)(3) Suppo	rting Organizations (c	ontinued)
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accomp	olish exempt purposes		
2 Amounts paid to perform activity that directly furthe excess of income from activity	ers exempt purposes of supp	oorted organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	uured)		
6 Other distributions (describe in Part VI) See instru			
·	ic tions		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2015			
a .			
b c			
d From 2013			
e From 2014			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
a Applied to underdistributions of prior years			-
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 31 and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013			
d From 2014			
e From 2015			
		Schodulo A	/Form 990 or 990-F7) /2015

SCHEDULE D

(Form 990)

Treasury

Department of the

Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

DLN: 93493132036497

Open to Public Inspection

	me of the organization /EN HILLS FOUNDATION INC & AFFILIATES		Em	ployer identification number
J	EN THE TOTAL THE WATTE TO		91-	-1969322
Pa	Organizations Maintaining Donoi			or Accounts.
	Complete if the organization answere	(a) Donor advised funds		NEUrode and other accounts
L	Total number at end of year	(a) Donor advised funds		Funds and other accounts
<u>2</u>	Aggregate value of contributions to (during			
3	year) Aggregate value of grants from (during year)			
	Aggregate value at end of year			
•	Did the organization inform all donors and donor	ducers in writing that the assets held	dun danar adı	usad
,	funds are the organization's property, subject to			Yes No
5	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?			
Pa	rt II Conservation Easements. Comple	ete if the organization answered "	"Yes" on For	m 990, Part IV, line 7.
L	Purpose(s) of conservation easements held by th	e organization (check all that apply)		
	Preservation of land for public use (e g , recreducation)		ion of an histo	orically important land area
	Protection of natural habitat	<u>-</u>		ied historic structure
	Preservation of open space	·		
2	Complete lines 2a through 2d if the organization easement on the last day of the tax year	held a qualified conservation contribut	tion in the for	m of a conservation
				Held at the End of the Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easeme		2b	
С	Number of conservation easements on a certified	, ,	2c	
d	Number of conservation easements included in (only historic structure listed in the National Register	:) acquired after 8/17/06, and not on a	a 2d	
3	Number of conservation easements modified, tra	nsferred, released, extinguished, or te	rminated by t	he organization during the
	tax year ▶			
ŀ	Number of states where property subject to cons	ervation easement is located >		
5	Does the organization have a written policy regar violations, and enforcement of the conservation of	- · · · · · · · · · · · · · · · · · · ·	on, handling o	Yes No
5	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of violations, and	enforcing co	nservation easements during the
	>			
,	A mount of expenses incurred in monitoring, inspe	ecting, handling of violations, and enfo	orcing conserv	vation easements during the year
	▶ \$			
3	Does each conservation easement reported on Ii (B)(I) and section 170(h)(4)(B)(II)?	ne 2(d) above satisfy the requirement	s of section 1	70(h)(4) Yes No
)	In Part XIII, describe how the organization repor balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the organization's fi		·
ar	t III Organizations Maintaining Collect Complete if the organization answere			ther Similar Assets.
La	If the organization elected, as permitted under SI works of art, historical treasures, or other similar	FAS 116 (ASC 958), not to report in it	ts revenue st cation, or res	earch in furtherance of public

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1

Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

Assets included in Form 990, Part X

▶ \$ _

للناس	(continued)		חוני הושנט	iicai	ireasures, (), OL		-33E	LO	
3	Using the organization's acquisition, ac collection items (check all that apply)	cession, and other re	cords, chec	k any	of the following t	hat ar	e a significant u	se of	ıts	
а	Public exhibition		d	_ Lo	an or exchange	progra	ams			
b	Scholarly research		e	- o	ther					
c	Preservation for future generations	5								
4	Provide a description of the organization Part XIII	n's collections and ex	plain how th	ney fur	ther the organiza	ation's	exempt purpos	e in		
5	During the year, did the organization so assets to be sold to raise funds rather t							96	⊢ No	
Pa	rt IV Escrow and Custodial Arr	angements.								
	Complete if the organization Part X, line 21.			·		•		nt on	Forn	n 990,
1a	Is the organization an agent, trustee, concluded on Form 990, Part X?	ustodian or other inte	rmediary foi	contr	ibutions or othei	asse	ts not	es	┌ No	•
b	If "Yes," explain the arrangement in	Part XIII and comple	te the follow	ıng ta	ble		Αı	nount		
c	Beginning balance					1 c				
d	Additions during the year				-	1d				
e	Distributions during the year				-	1e				
f	Ending balance				L	1f				
2 a	Did the organization include an amount	on Form 990, Part X,	line 21, for	escro	w or custodial ac	count	: liability? Y	es	☐ No	•
b	If "Yes," explain the arrangement in Pa	rt VIII Chack hara if	the evalence	tion h	as boon provide	d in Da	Set VIII			П
	irt V Endowment Funds. Compl								• •	
		(a)Current year	(b)Pnor ye		b (c) Two years ba		Three years back		our ye	ars back
1 a	Beginning of year balance	20,176,216	20,1	72,549	18,642,5	589	12,118,106	i	13	3,212,750
b	Contributions									
c	Net investment earnings, gains, and losses	331,432	3	05,502	1,529,9	960	6,524,483		-:	1,094,644
d	Grants or scholarships									
е	Other expenditures for facilities and programs	628,984	3	01,835						
f	Administrative expenses									
g	End of year balance	19,878,664	20,1	76,216	20,172,5	549	18,642,589		12	2,118,106
2	Provide the estimated percentage of the	·	lance (line 1	g, col	umn (a)) held as					
а	Board designated or quasi-endowment f	80 220 %								
b	Permanent endowment ► 2 880 %									
c	Temporarily restricted endowment ► The percentages on lines 2a, 2b, and 2	16 900 % c should equal 100%								
3 a	Are there endowment funds not in the p	ossession of the orga	nızatıon tha	t are h	neld and adminis	tered	for the	г	1	
	organization by (i) unrelated organizations						Гэ	Ba(i)	Yes	No No
	(ii) related organizations			٠				a(ii)		No
b	If "Yes" on 3a(II), are the related organ		uired on Sch	edule	R?			3b		
4	Describe in Part XIII the intended uses		endowment	funds						
Pa	rt VI Land, Buildings, and Equi Complete if the organization		Form 990	Part	IV line 11a S	ee Fo	orm 990 Part	X lın	e 10	
	Description of property	answered res to	Cost o	(a) other bestmen	casis Cost or othe	r basıs	Accumulated (c)depreciation		(d)Book	
1 a	Land				<u> </u>	49,774			14	1,649,774
b	Buildings					93,085	31,194,23	38		1,398,847
c	Leasehold improvements									
	Equipment				13,8	40,452	10,607,79	92		3,232,660
_					1,6	46,905				1,646,905

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

113,928,186

	(Form 990) 2015 Investments—Other Securities. C	Complete if the orga	anızatıon answered 'Y	es' on Fo	Page 3 rm 990, Part IV, line 11b.
	See Form 990, Part X, line 12. (a) Description of security or catego (including name of security)	ory	(b) Book value	Cost	(c)Method of valuation to rend-of-year market value
(1)Financia	al derivatives				·
	-held equity interests				
(3) 0 ther					
				+	
				+	
	nn (b) must equal Form 990, Part X, col (B) line 12)	•			
Part VIII	Investments—Program Related. Complete if the organization answer	ed 'Yes' on Form 99	n Part IV line 11c o		000 Bank V June 42
	(a) Description of investment		(b) Book value		(c) Method of valuation
			. ,	1	or end-of-year market value
Total. (Colum Part IX	mn (b) must equal Form 990, Part X, col (B) line 13) Other Assets. Complete if the organiza	•	- Farma 0.00 Bart IV Iva	114600	Farma 000 Dant V line 15
Paitix	· -	scription	roilli 990, Part IV, illie	110 500	(b) Book value
	ACQUISITION COSTS				3,081,772
	ITS AND OTHER ASSETS VALUE OF LIFE INSURANCE				272,406 3,306,874
	DS HELD IN ESCROW FROM T/E BONDS -	LONG TERM			3,376,303
Total. (Colu	ımn (b) must equal Form 990, Part X, col (B) lin	e 15)		>	10,037,355
Part X	Other Liabilities. Complete if the oi	rganızatıon answere	ed 'Yes' on Form 990,	Part IV,	line 11e or 11f.
1.	See Form 990, Part X, line 25. (a) Description of liability	(b) Book val	ue		
Federal inc	ome taxes				
DEFERRED	COMPENSATION LIABILITY	6,023	3,079		
Total. /Colum	mn (h) must equal Form 990 Part X col (R) line 25 1	▶ 6.023	3.079		
2. Liability	for uncertain tax positions In Part XIII, pro	vide the text of the foo	tnote to the organization		
2. Liability	nn (b) must equal Form 990, Part X, col (B) line 25) for uncertain tax positions In Part XIII, pro n's liability for uncertain tax positions under		tnote to the organization		

Sched	ule D (Form 990) 2015				Page 4
Par	Reconciliation of Revenue per Audited Financial Sta Complete if the organization answered 'Yes' on Form 990,			per F	Return
1	Total revenue, gains, and other support per audited financial statements			1	195,000,051
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses) on investments	2a	-370,421		
b	Donated services and use of facilities	2b	29,292		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII)				
		2d	1,528,686		
e	Add lines 2a through 2d			2e	1,187,557
3	Subtract line 2e from line 1			3	193,812,494
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1				
а	Investment expenses not included on Form 990, Part VIII, line 7b .	4a	59,015		
b	Other (Describe in Part XIII)	4b			
c	Add lines 4a and 4b			4c	59,015
5	Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line	e 12)		5	193,871,509
Part	XII Reconciliation of Expenses per Audited Financial St Complete if the organization answered 'Yes' on Form 990,			s pe	Return.
1	Total expenses and losses per audited financial statements			1	189,676,147
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
а	Donated services and use of facilities	2a	29,292		
b	Prior year adjustments	2b		1	
c	Other losses	2 c		1	
d	Other (Describe in Part XIII)	. 2d	1,328,525	1	
e	Add lines 2a through 2d			2e	1,357,817
3	Subtract line 2e from line 1			3	188,318,330
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b .	. 4a	59,015		
b	Other (Describe in Part XIII)	. 4b		1	
c	Add lines 4a and 4b	. —		4c	59,015

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Total expenses Add lines $\bf 3$ and $\bf 4c.$ (This must equal Form 990, Part I, line 18)

Return Reference	Explanation
Return Reference PART V, LINE 4	THE FOUNDATION'S ENDOWMENT CONSISTS OF FUNDS DESIGNATED BY THE BOARD OF DIRECTORS TO FUNCTION AS ENDOWMENTS AS REQUIRED BY GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, NET ASSETS ASSOCIATED WITH ENDOWMENT FUNDS, INCLUDING FUNDS DESIGNATED BY THE BOARD TO FUNCTION AS ENDOWMENTS, ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED OR LEGAL RESTRICTIONS THE BOARD OF DIRECTORS HAS INTERPRETED STATE LAW AS ALLOWING THE UTILIZATION OF APPRECIATION ON PERMANENTLY RESTRICTED ASSETS UNLESS EXPLICIT DONOR STIPULATIONS SPECIFY HOW NET APPRECIATION MUST BE USED AS A RESULT OF THIS INTERPRETATION, THE FOUNDATION CLASSIFIES AS PERMANENTLY RESTRICTED NET ASSETS (A) THE ORIGINAL VALUE OF GIFTS DONATED TO THE PERMANENT ENDOWMENT, (B) THE ORIGINAL VALUE OF SUBSEQUENT GIFTS TO THE PERMANENT ENDOWMENT, AND (C) ACCUMULATIONS TO THE PERMANENT ENDOWMENT MADE IN ACCORDANCE WITH THE DIRECTION OF THE APPLICABLE DONOR GIFT INSTRUMENT AT THE TIME THE ACCUMULATION IS ADDED TO THE FUND THE REMAINING PORTION OF THE DONOR-RESTRICTED ENDOWMENT FUND THAT IS NOT CLASSIFIED IN PERMANENTLY RESTRICTED NET ASSETS IS CLASSIFIED AS TEMPORARILY RESTRICTED NET ASSETS UNTIL THOSE AMOUNTS ARE APPROPRIATED FOR EXPENDITURE BY THE FOUNDATION IN A MANNER CONSISTENT WITH THE STANDARD OF PRUDENCE PRESCRIBED BY STATE LAW THE FOUNDATION HAS ADOPTED INVESTMENT AND SPENDING POLICIES FOR ITS BOARD-DESIGNATED ENDOWMENT ASSETS THAT ATTEMPT TO PROVIDE A PREDICTABLE STREAM OF FUNDING FOR ITS PROGRAMS WHILE SEEKING TO MAINTAIN THE PURCHASING POWER OF THE ENDOWMENT ASSETS UNDER THIS POLICY, AS APPROVED BY THE BOARD, THE FOUNDATION'S INVESTMENT COMMITTEE SHALL SEEK TO INVEST THE ENDOWMENT FUNDS IN SUCH A MANNER THAT THE INVESTMENTS WILL PROVIDE A
	SPENDABLE RETURN CONSISTENT WITH A LONG-TERM GOAL OF PRESERVING THE FUNDS IN REAL TERMS ACTUAL RETURNS IN ANY GIVEN YEAR MAY VARY FROM THIS AMOUNT TO
	SATISFY ITS LONG-TERM RATE-OF-RETURN OBJECTIVES, THE FOUNDATION RELIES ON A TOTAL RETURN STRATEGY IN WHICH INVESTMENT RETURNS ARE ACHIEVED THROUGH BOTH CAPITAL APPRECIATION (REALIZED AND UNREALIZED) AND CURRENT YIELD (INTEREST AND DIVIDENDS) THE FOUNDATION HAS INVESTED IN DEBT AND EQUITY SECURITIES THAT TARGET A DIVERSIFIED ASSET ALLOCATION THAT PLACES A GREATER EMPHASIS ON EQUITY-BASED INVESTMENTS TO ACHIEVE ITS LONG-TERM RETURN

OBJECTIVES WITHIN PRUDENT RISK CONSTRAINTS

188,377,345

Schedule D (Form 990) 2015	Page 5
Part XIII Supplemental	Information (continued)
Return Reference	Explanation
PART XI, LINE 2D - OTHER ADJUSTMENTS	GAMING EXPENSES 1,328,525 UNREALIZED GAIN ON HEDGING INSTRUMENT 200,161
PART XII, LINE 2D - OTHER ADJUSTMENTS	GAMING EXPENSES 1,328,525
	· · ·
	<u> </u>

Schedule D (Form 990) 2015

OMB No 1545-0047

Open to Public Inspection

SCHEDULE E Schools (Form 990 or

▶Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

990-EZ)

Name of the organization SEVEN HILLS FOUNDATION INC & AFFILIATES

Employer identification number

Da	91-1969322			
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	3	Yes	
		-		
4	Does the organization maintain the following? Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
ı	b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
•	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
•	d Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
_	If you answered "No" to any of the above, please explain If you need more space, use Part II	-		
5	Does the organization discriminate by race in any way with respect to a Students' rights or privileges?	5a	1	No
ı	b Admissions policies?	5b		No
(c Employment of faculty or administrative staff?	5c		No
•	d Scholarships or other financial assistance?	5d		No
•	e Educational policies?	5e		No
1	f Use of facilities?	5f		No
ç	g Athletic programs?	5g		No
1	h Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II	5h		No
		-		
6	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Yes	
ı	h Has the organization's right to such aid ever been revoked or suspended?	6b		No
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 CB 587, covering racial nondiscrimination? If "No," explain on Part II	7	Yes	

Schedule E (Form 990 or 990EZ) (2015)

any other additional information (con instructions)

any other additional information (see instructions)	
Return Reference	Explanation
SCHEDULE E, PART I, LINE 3	AS REQUIRED BY THE COMMONWEALTH OF MASSACHUSETTS
PART 1, LINE 6	VARIOUS GRANTS AND EXPENSE REIMBURSEMENTS ARE RECEIVED FROM VARIOUS FEDERAL, STATE AND LOCAL GOVERNMENTAL AGENCIES UNDER

Page 2

Schedule E (Form 990 or 990-EZ) (2015)

VARIOUS FEDERAL, STATE AND LOCAL GOVERNMENTAL AGENCIES UNDER VARIOUS PROGRAMS

efile GRAPHIC print - DO NOT PROCESS As Filed Data -				DLN:	93493132036497
SCHEDULE F (Form 990)	Statement of	Activities (Outside the Unit	ed States	OMB No 1545-0047
Nenattment of the Treasury	·	Part IV, line : ► Attach t	n answered "Yes" to Form 14b, 15, or 16. o Form 990. nd its instructions is at wi	,	2015 Open to Public Inspection
Name of the organization SEVEN HILLS FOUNDATIO	N INC & AFFILIATES			91-1969322	ntification number
	ormation on Activit		ne United States. orm 990, Part IV, line	14h.	
and other assistance used to award the g 2 For grantmakers. D assistance outside t	e, the grantees' eligible rants or assistance? escribe in Part V the o he United States	lity for the grar	s to substantiate the ants or assistance, and rocedures for monitorional spa	the selection criteria	⊤Yes √ No nts and other
A Ctivites per Region (The following Part 1, fine	3 table can be di		ice is needed)	
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is program service, describe specific type of service(s) in region	
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total		0			115,873
b Total from continuation to Part I		0			1,000
c Totals (add lines 3a ar For Paperwork Reduction Act N		0		No 50082W Sche	116,873 dule F (Form 990) 2015

additiona	al space is neede	<u>d.</u>						
(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other
(1) See Add'l Data (2)								
(3)								
(4)								
(5)								
(6)								
7)								
(8)								
9)								
10)								
11)								
12)								
13)								
14)								
15)								
16)								

	tax-exempt by the IRS, or for which the grantee or counsel has provided a section $501(c)(3)$ equivalency letter .			
3	Enter total number of other organizations or entities		. ▶	

Schedule F (Form 990) 2015

	duplicated if addit			ed States. Complete	ir the organization a	nswered "Yes" to Form	990, Part IV, line 16.
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							

(5) (6) (7) (8) (9) (10) (11) (12) (13) (14) (15) (16) (17) (18)

5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)

Yes ▼ No

Old the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form

5713, do not file with Form 990)

Νo

Yes

990 Schedule F. Supplemental Information

Return Reference

this part to provide any additional information (see instructions).

Explanation

THERE IS A COMPREHENSIVE MONITORING AND EVALUATION SYSTEM FOR OUTCOME BASED DEVELOPMENT MO NITORING AS WELL AS BLANNUAL PROGRESS REPORTS AND ANNUAL BUDGET REVIEWS

Page 5

PART I. LINE 2

Schedule F (Form 990) 2015

Additional Data

GUATEMALA

Software ID: Software Version:

EIN: 91-1969322

Name: SEVEN HILLS FOUNDATION INC & AFFILIATES

Form 990 Schedule F Part I - Activities Outside The United States

	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
ВО	, SIERRA LEONE			GRANTS	CLINICAL SERVICES	74,740

	grants to recipients located in the region	. , ,	
BO, SIERRA LEONE	GRANTS	CLINICAL SERVICES	74,740
ACCRA, GHANA	GRANTS	CLINICAL SERVICES	13,603
LOMA LINDA,	GRANTS	CLINICAL SERVICES	11,230

Form 990 Schedule F Part I - Activities Outside The United States (c) Number of (a) Region (b) Number of (d) Activities (e) If activity listed in (f) Total expenditures conducted in region (by offices in the employees or (d) is a program for region type) (i.e., fundraising, agents in service, describe region specific type of service program services, region grants to recipients (s) in region located in the region) KHULA, BANGLADESH GRANTS CLINICAL SERVICES 12,550 NAIROBI, KENYA, AFRICA GRANTS CLINICAL SERVICES XEYLA, GUATEMALA **IGRANTS** CLINICAL SERVICES

Form 990 Schedule F Part I - Activities Outside The United States (d) Activities conducted (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures offices in the employees or in region (by type) (i.e., (d) is a program for region agents in fundraising, program service, describe region specific type of service services, grants to region recipients located in the (s) in region region) LA GONAVE, HAITI GRANTS CLINICAL SERVICES 2,750 NIMBA COUNTY, LIBERIA GRANTSGRANTS CLINICAL SERVICES 1.000 SINOE COUNTY, LIBERIA GRANTS CLINICAL SERVICES 1.000

(b) IRS code (i) Method of (a) A mount of non-(h) Description of (a) Name of (e) A mount of (f) Manner of valuation section (d) Purpose of grant (c) Region non-cash cash cash disbursement and EIN(if cash grant (book, FMV, organization assistance assistance applicable) appraisal, other) BO.SIERRA LEONE CLINICAL WIRE TRANSFER Івоок IACCRA, GHANA CLINICAL WIRE TRANSFER Івоок LOMA LINDA. ICLINICAL WIRE TRANSFER Івоок

WIRE TRANSFER

Івоок

Form 990 Schedule F Part II - Grants or Entities Outside The United States

GUATEMALA KHULA,

BANGLADESH

CLINICAL

(b) IRS code (I) Method of (g) A mount of non-(h) Description of (a) Name of (f) Manner of section (e) A mount of valuation (c) Region (d) Purpose of grant non-cash cash and EIN(ıf cash disbursement (book, FMV, organization cash grant assistance assistance applicable) appraisal, other)

WIRE TRANSFER

Івоок

NAIROBI, KENYA, CLINICAL WIRE TRANSFER BOOK	
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Form 990 Schedule F Part II - Grants or Entities Outside The United States

XEYLA, GUATEMALA CLINICAL

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DLN: 93493132036497

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990

OMB No 1545-0047

2015

Open to Public Inspection

ame of the organization EVEN HILLS FOUNDATION INC	& AFFILIATES					91-1969322	ntification number		
Part I Fundraising Activi	•		_		on Form	990, Part IV	, line 17.		
Indicate whether the organiza	tion raised fund	s through	n any of th	ne following activities C	heck all th	nat apply			
a Mail solicitations	☐ Mail solicitations e ☐ Solicitation of non-government grants								
b Internet and email solicit	ations			f Solicitation of g	overnmen	t grants			
c Phone solicitations				g	ing events	S			
d In-person solicitations				- '	_				
Did the organization have a wi or key employees listed in Foi services?	rm 990, Part VI	I) or ent	ty in conf	nection with professiona	l fundraisi	ng Y	es N o		
b If "Yes," list the ten highest to be compensated at least \$				isers) pursuant to agree	ements un	der which the fi	undraiser is		
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or rol of outlons?	(iv) Gross receipts from activity	(or re fundra	ount paid to tained by) ser listed in ol (i)	(vi) A mount paid to (or retained by) organization		
		Yes	No						
1									
2									
3									
4									
5									
6									
7									
8									
9									
10									
otal			•						
3 List all states in which the orga registration or licensing	nızatıon ıs regıs	tered or	licensed t	co solicit contributions c	r has beei	n notified it is e	exempt from		

Part II	Fundraising	Events

Fundraising Events.

Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

	receipts greater than \$5,000		on Form 990-EZ, line	s I and 6D. List ever	its with gross
		(a)Event #1 NEW BEGINNINGS	(b) Event #2	(c)O ther events	(d) Total events
a .		GOLF TOURNA MENT (event type)	(event type)	(total number)	(add col (a) through col (c))
Reverkie	1 Gross receipts	49,931			49,931
~	2 Less Contributions	35,531			35,531
	Gross income (line 1 minus line 2)	14,400			14,400
	4 Cash prizes				
	5 Noncash prizes	9,971			9,971
S.	6 Rent/facility costs				
Expenses	7 Food and beverages				
ă	8 Entertainment				
Direct	9 Other direct expenses	14,400			14,400
ā	10 Direct expense summary Add lines 4	through 9 in column (d)		24,371
	11 Net income summary Subtract line 1	0 from line 3, column (d)		-9,971
Par	rt III Gaming. Complete if the organization Form 990-EZ, line 6a.	answered "Yes" on F	Form 990, Part IV, line	e 19, or reported mo	re than \$15,000 on
Revenue		(a)Bıngo	(b)Pull tabs/Instant bingo/progressive bingo	(c)O ther gaming	(d) Total gaming (add col (a) through col (c))
Re	1 Gross revenue	1,622,758	93,674		1,716,432
ر د		1.077.736			
Expenses	2 Cash prizes	1,077,736			1,077,736
_	3 Noncash prizes				
Direct	4 Rent/facility costs				
	5 Other direct expenses	227,749			250,789
	6 Volunteer labor	✓ Yes <u>100 000 %</u> No	100 000 Yes% No	│ Yes	
	7 Direct expense summary Add lines 2	2 through 5 ın column (d)		1,328,525
	8 Net gaming income summary Subtra	ct line 7 from line 1, col	umn (d)		387,907
9 a	Enter the state(s) in which the organization licensed to conduct		•		
_	-	-			14 1
Ь	If "No," explain				
L0a	Were any of the organization's gaming li		nded or terminated during		Yes √No
b	If "Yes," explain				

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Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

OMB No 1545-0047

DLN: 93493132036497

Open to Public

Department of the ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Treasury

Schedule J (Form 990)

nterr	nal Revenue Service				116/2		
	me of the organization /EN HILLS FOUNDATION INC & AFFILIATES			Employer identification	on nui	nber	
SEV	EN HILLS FOUNDATION INC & AFFILIATES			91-1969322			
Pa	rt I Questions Regarding Compensation						
						Yes	No
1a	Check the appropriate box(es) if the organization provide 990, Part VII, Section A, line 1a Complete Part III to						
	First-class or charter travel	Г	Housing allowance or residence fo	r personal use			
	Travel for companions		Payments for business use of pers	sonal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initia	ation fees			
	Discretionary spending account	Г	Personal services (e g , maid, cha	uffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organ reimbursement or provision of all of the expenses descr				1b		
2	Did the organization require substantiation prior to reim directors, trustees, officers, including the CEO/Executiv						
	directors, trustees, officers, filefulling the CEO/Executive	veD	nector, regarding the items checke	u III IIIIC 1a'	2		
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all that a used by a related organization to establish compensation	apply	Do not check any boxes for metho	ods			
	Compensation committee	~	Written employment contract				
	✓ Independent compensation consultant	~	Compensation survey or study				
	Form 990 of other organizations	~	Approval by the board or compens	ation committee			
4	During the year, did any person listed on Form 990, Par or a related organization	t VII	I, Section A, line 1a with respect to	the filing organization			
а	Receive a severance payment or change-of-control pay	men	t?		4a		No
b	Participate in, or receive payment from, a supplemental	none	qualified retirement plan?		4b	Yes	
c	Participate in, or receive payment from, an equity-based	d cor	npensation arrangement?		4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide	de th	e applicable amounts for each item	ın Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organization	ıs mu	st complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, lin compensation contingent on the revenues of	ne 1a	, did the organization pay or accrue	any			
а	The organization?				5a		Νo
b	Any related organization?				5b		Νo
	If "Yes," on line 5a or 5b, describe in Part III						
6	For persons listed on Form 990, Part VII, Section A, lin compensation contingent on the net earnings of	ne 1a	i, did the organization pay or accrue	any			
а	The organization?				6 a		Νo
b	Any related organization?				6b		Νo
	If "Yes," on line 6a or 6b, describe in Part III						
7	For persons listed on Form 990, Part VII, Section A, lin payments not described in lines 5 and 6? If "Yes," desc			on-fixed	7		No
В	Were any amounts reported on Form 990, Part VII, paid subject to the initial contract exception described in Re in Part III				8		No
9	If "Yes" on line 8, did the organization also follow the re section 53 4958-6(c)?	butt	able presumption procedure describ	ed in Regulations	9		

Cat No 50053T

Schedule J (Form 990) 2015

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

(A) Name and Title		(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		Base (1) compensation	(II) Bonus & incentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990
1 DR DAVID JORDAN DHA PRESIDENT/CEO	(i)	314,134	0	8,712	432,480	14,669	769,995	0
	(ii)	0	0	0	0	0	0	0
2 DR JOSEPH TOSCHES DBA EXECUTIVE VP/COO	(i)	329,307	0	7,283	23,500	14,669	374,759	0
·	(ii)	0	0	0	0	0	0	0
3 DR KATHLEEN JORDAN DHA	(i)	206,672	0	900	71,052	0	278,624	0
SR VICE PRESIDENT/CPO	(ii)	0	0	0	0	0	0	0
4 MICHAEL MATTHEWSCFO	(i)	126,527	0	0	29,032	0	155,559	0
	(ii)	0	0	0	0	0	0	0
5 DR GOURI DATTA MEDICAL DIRECTOR	(i)	260,896	0	0	0	1,449	262,345	0
NARCOTIC	(ii)	0	0	0	0	0	0	0
6 RICHARD NECKESVP SHCS	(i)	169,817	0	0	0	13,457	183,274	0
	(ii)	0	0	0	0	0	0	0
7 DON MARTEL VP HOME BASED	(i)	127,822	0	585	16,391	13,398	158,196	0
COUNSELING	(ii)	0	0	0	0	0	0	0
8 MARILYN LOPEZ HADDAD VP OF HR	(i)	120,235	0	5,064	15,701	13,398	154,398	0
	(ii)	0	0	0	0	0	0	0

	i age u
Part III Supplemental Info	ormation
Provide the information, explanation	or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information
Return Reference	Explanation
PART I, LINE 4B	DAVID A JORDAN, DHA - DEFINED BENEFIT PLAN & DEFERRED COMPENSATION \$432,480 JOSEPH L TOSCHES - DEFINED BENEFIT PLAN \$23,500 DR KATHLEEN JORDAN, DHA - DEFERRED COMPENSATION \$71,052 MICHAEL MATTHEWS - DEFERRED COMPENSATION \$29,032 LEE A DALPHONSE - DEFERRED COMPENSATION \$6,256 DON MARTEL - DEFERRED COMPENSATION \$16,391 WILLIAM STOCK - DEFERRED COMPENSATION \$16,391 WILLIAM STOCK - DEFERRED COMPENSATION \$17,188 THE EMPLOYER CONTRIBUTES THESE DEFENDED COMPENSATION DAYMENTS TO A NON QUALIFIED INCLUSING

Page 3

Schedule J (Form 990) 2015

Schedule 1 (Form 990) 2015

ICOMPENSATION \$17,188 THE EMPLOYER CONTRIBUTES THESE DEFERRED COMPENSATION PAYMENTS TO A NON QUALIFIED INELIGIBLE 457(F) PLAN THESE AMOUNTS CONTRIBUTED INTO THE 457(F) PLAN ARE NOT VESTED AND ARE SUBJECT TO SUBSTANTIAL RISK OF

FORFEITURE IN THE EVENT THAT EMPLOYEES DO NOT FULFIL THEIR OBLIGATIONS OF THEIR EMPLOYMENT WITH THE ORGANIZATION

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Schedule K

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493132036497 OMB No 1545-0047

Open to Public Inspection

(Form 990)

Department of the Treasury

Internal Revenue Service

	e of the organization									Em	ıployer id	dentifica	tion nu	mber	
SEV	'EN HILLS FOUNDATION INC &	AFFILIATES								91	-19693	322			
P	art I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue prio	e	(f) Desc	rıptıon	of purpose	(g) D	efeased	beh	On alf of uer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	MASS DEVELOPMENT FINANCE AGENCY	04-3431814		09-01-2008	12,000,0		NANCE/RE .OJECTS	FINA	NCE CAPITAL		X		×		X
В	MASS DEVELOPMENT FINANCE AGENCY	04-3431814		09-01-2008	5,500,0		FINANCE/REFINANCE CAPITAL PROJECTS				Х		х		Х
c	MASS DEVELOPMENT FINANCE AGENCY	04-3431814		12-29-2011	8,051,0		FINANCE/REFINANCE CAPITAL PROJECTS			×		Х		Х	
D	RI HEALTH & EDUCATIONAL BUILDING CORP	00-0052919		06-01-2012	3,555,0		NANCE/RE .OJECTS	FINA	NCE CAPITAL		X		Х		Х
Pa	rt III Proceeds											l	l		
					А			В			С			D	
1	A mount of bonds retired														
	A mount of bonds legally defea	sea													
3	Total proceeds of issue				1	2,000,0	000		5,500,000	8,051,000				555,000	
4	Gross proceeds in reserve fun														
5	Capitalized interest from proce	eeds													
6	Proceeds in refunding escrows														
7	Issuance costs from proceeds					381,0	002		171,175		27	78,350			119,268
8	Credit enhancement from proc	eeds													
9	Working capital expenditures f														
10	Capital expenditures from prod				1	1,715,0	020		5,305,712		7,07	75,135		3,	197,063
11	Other spent proceeds														
12	Other unspent proceeds														
13	Year of substantial completion	1			201			201			2013			2013	
					Yes	No	Ye	es	No	Yes		No	Yes	•	No
14	Were the bonds issued as part					Х			X		_	Х			X
15	Were the bonds issued as part					Х			Х			Х			X
16	Has the final allocation of proc	eeds been made? .			X		×	<u> </u>		Х			Х		
17	Does the organization maintain allocation of proceeds?	•		port the final	x		×	<		X			X		
Pa	rt IIII Private Business U						<u>'</u>		<u>'</u>		•			'	
					A Yes	NI-		В			C	NI -		D	NI-
					Yes	No	Υe	25	No	Yes		No	Yes	•	No

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bondΧ

Χ

Х

Χ

Χ

Х

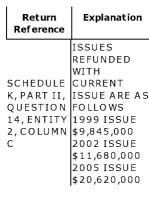
			A B C					С	D		
			Yes	No	Yes	No	Yes	No	Yes	No	
3a	Are there any management or service contracts that may result in private but of bond-financed property?	usiness use		×		X		×		×	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or o counsel to review any management or service contracts relating to the finance.										
prope	, , , , , , , , , , , , , , , , , , ,										
С	Are there any research agreements that may result in private business used financed property?	of bond-		×		X		×		×	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or o counsel to review any research agreements relating to the financed property										
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government.				•						
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government	section									
6	Total of lines 4 and 5										
7	Does the bond issue meet the private security or payment test?			Х		Х		Х		Х	
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?					×		x		Х	
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or di	sposed of		14 180 %	•			•			
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations so 1 141-12 and 1 145-2?	ections		×							
9	Has the organization established written procedures to ensure that all nonque bonds of the issue are remediated in accordance with the requirements unde Regulations sections 1 141-12 and 1 145-2?		Х		х		х		×		
Par	t IV Arbitrage										
		А			В		С		D		
	_	Yes	No	Yes	No	Ye	s	No	Yes	No	
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х		×			х		×	
2	If "No" to line 1, did the following apply?						•				
a	Rebate not due yet?	Х		Х		×			Х		
b	Exception to rebate?	Х		Х		Х			Х		
С	No rebate due?	Х		Х		Х			Х		
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed										
3	Is the bond issue a variable rate issue?	Χ		Х		Х			Х		
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	x		×		x				×	
b	Name of provider	DBANK		TD BANK		TD BA	NK				
c Term of hedge			00000 %	1000 000	00000000 %	400	400 00000000000				
d	Was the hedge superintegrated?		Х		Х			Х			
e	Was the hedge terminated?		Х		Х			Х			
	<u>'</u>				•	•		Calcad	ula V /Farm C	201E	

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Page **3**

			Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested contract (GIC)?	ın a guaranteed ınvestment		х		×		X		X
b	Name of provider									
С	Term of GIC									
d	Was the regulatory safe harbor value of the GIC satisfied? .	for establishing the fair market								
6	Were any gross proceeds inves period?	sted beyond an available temporary		х		×		x		X
7	Has the organization establish the requirements of section 14	ed written procedures to monitor 8?	×		x		×		X	
Pa	rt V Procedures To Und	ertake Corrective Action								
			Α		В		С		D	
			Yes	No	Yes	No	Yes C	No	Yes D	No
	that violations of federal tax re and corrected through the volu	ed written procedures to ensure quirements are timely identified ntary closing agreement program if le under applicable regulations?	Yes	No	Yes X	No	Yes X	No	-	No X
	that violations of federal tax re and corrected through the volu self-remediation is not availab	quirements are timely identified ntary closing agreement program if	х		х		х		-	
	that violations of federal tax re and corrected through the volu self-remediation is not availab	quirements are timely identified ntary closing agreement program if le under applicable regulations? formation. Provide additional informa	х		х		х		-	

DATE THE REBATE COMPUTATION WAS PERFORMED 11/19/2014



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Schedule K

DLN: 93493132036497

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

2015

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury

(Form 990)

Internal Revenue Service

▶Information about Schedule K (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

Name of the organization

Employer identification number

	EN HILLS FOUNDATION INC &	AFFILIATES									-19693:		ion nu	iibei	
Đ	rt I Bond Issues									91.	-19093.				
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue pi	rice	(f) Description	n of purpose	(g) De	efeased	beha	On alf of uer	. ,	Pool ncing
										Yes	No	Yes	No	Yes	No
A	RI HEALTH & EDUCATIONAL BUILDING CORP	00-0052919		06-30-2013	1,655		FINAN PROJE		NCE CAPITA	L	X		X		Х
В	MASS HEFA REVENUE BONDS	04-2456011		11-19-2004	11,653	,000	CONS	OLIDATE L	OANS		Х		Х		Х
С	MASS DEVELOPMENT FINANCE AGENCY	04-3431814	57583U6N3	04-09-2015	55,835	' I	FINAN PROJE		NCE CAPITA	L	х		Х		Х
Pa	it III Proceeds														
1	A mount of bonds retired				-	A		<u> </u>	3		С			D	
	Amount of bonds legally defeas														
3	Total proceeds of issue					1.651	F 000		11.653.000			- 000			-
	<u> </u>	<u></u>				1,05	5,000		1,653,000		55,83	· +			
4	Gross proceeds in reserve fund										3,37	6,302			
5	Capitalized interest from proce														
6	Proceeds in refunding escrows														
7	Issuance costs from proceeds					2.3	3,685		159,840		47	1,447			
8	Credit enhancement from proc														
9	Working capital expenditures f	•													
10	Capital expenditures from proc					1,606	6,835	;	11,493,160		59,26	0,474			
11	Other spent proceeds														
12	Other unspent proceeds														
13	Year of substantial completion					14		20			015				
					Yes		lo	Yes	No	Yes	N	lo	Yes		No
14	Were the bonds issued as part					\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	X		Х	Х					
15	Were the bonds issued as part					>	X		Х		 	<			
16	Has the final allocation of proc	eeds been made? .			Х			Х		Χ					
17	Does the organization maintain allocation of proceeds?	·		ort the final	Х			×		х					
Ра	t IIII Private Business U							l							
	THE THEOLE DUSINESS OF					4		E	.		С	Т			
					Yes	N	lo	Yes	No	Yes	N	o	Yes		No

Was the organization a partner in a partnership, or a member of an LLC, which owned

Х

Х

Χ

Χ

Χ

			A		E	i		С		D
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private busing of bond-financed property?	ess use		X		Х		×		
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other	outside								
prope	counsel to review any management or service contracts relating to the financed erty?									
С	Are there any research agreements that may result in private business use of bo- financed property?	ond-		Х		Х		Х		
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other counsel to review any research agreements relating to the financed property?	outside								
4	Enter the percentage of financed property used in a private business use by entiother than a section $501(c)(3)$ organization or a state or local government							•		•
5	Enter the percentage of financed property used in a private business use as a re unrelated trade or business activity carried on by your organization, another sec 501(c)(3) organization, or a state or local government	tıon								
6	Total of lines 4 and 5									
7	Does the bond issue meet the private security or payment test?			Х		Х		Х		
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds we issued?			×		X	x			
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or dispo	sed of						11 420 %		
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations section 1 141-12 and 1 145-2?	ons						×		
9	Has the organization established written procedures to ensure that all nonqualifications of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	ed	×		×		×			
Par	t IV Arbitrage									
	<u> </u>	А			В		С		D	
		Yes	No	Yes	No	Ye	es	No	Yes	No
1	Has the Issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х		×			х		
2	If "No" to line 1, did the following apply?									
a		X		Х		×				
b		Χ		Х		×	:			
С	No rebate due?	X		Х		×				
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?	Χ		Х				Х		
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		х	Х				х		
b	Name of provider			TD BANK						
С	Term of hedge			1000 00	00000000	/o				
d	Was the hedge superintegrated?				X					
е	Was the hedge terminated?				Х					
	•				•	•			.l. 16 (E	

No

D

D

Yes

Page 3

5a	Were gross proceeds inve
b	Name of provider

ested in a guaranteed investment

.

Term of GIC Was the regulatory safe harbor for establishing the fair market

value of the GIC satisfied?

Were any gross proceeds invested beyond an available temporary period?

Has the organization established written procedures to monitor the requirements of section 148? . . .

Procedures To Undertake Corrective Action

organization established written procedures to ensure	
lations of federal tax requirements are timely identified	

Has the organization established written procedures to ensure
that violations of federal tax requirements are timely identified
and corrected through the voluntary closing agreement program if

Yes

Yes

Nο

Х

Х

No

В

В

Yes

Nο

No

Yes

Х

Yes

No

Х

Χ

No

Yes

Χ Х and corrected through the voluntary closing agreement program if

self-remediation is not available under applicable regulations? **Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions). Yes

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at

DLN: 93493132036497 OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Treasury Internal Revenue S	onuco			<u>www.irs.</u>	gov/form 990 .	•				Ir	specti	on		
Name of the o		IATES						nploye		fication	number	r		
Part I Exc	ess Benefit Tr	ansaction	IS (section	n 501(c)(3),	section 501(c)	(4), and 501(only)				
	plete if the organiz										40b			
1 (a) Nar	me of disqualified p	person	(b) Re	elationship b	etween disquali	ıfıed person an	d ((c) Description of			(d) Corrected?			
					organization				saction		Yes	No		
Co	pans to and/or complete if the orga ganization reporte	nızatıon ans	wered "Ye	s" on Form 9	90-EZ, Part V ,	line 38a, or F	orm 99	0, Pai	t IV , lin	e 26, c	r if the			
(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan or from t organizat	:he	(e)O riginal principal amount	(f) Balance due	(g) defa		(h) A ppro by boa commit	ved rd or	or j			
			То	From			Yes	No	Yes	No	Yes	No		
Total		▶ \$									·			

Grants or Assistance Benefiting Interested Persons. Part III

Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested (b) Relationship between (c) A mount of assistance (d) Type of assistance (e) Purpose of assistance

person	interested person and the organization	(c) Amount of assistance	(a) Type of assistance	(c) r dipose or distince
For Paperwork Reduction Act N	latice, see the Instructions for	Form 990 or 990-F7. Ca	t No. 500564 Sahadul	- L (E 000 000 E7\ 301E

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh organi: reven	f zation's
				Yes	No
(1) LUANNE PERRY	SIBLING-SISTER OF JOSEPH TOSCHES	229,016	ARCHITECTURAL SERVICES		No
(2) LUANNE PERRY	SIBLING-SISTER OF JOSEPH TOSCHES	15,000	MANAGEMENT FEE EXPENSE		No
(3) LUANNE PERRY	SIBLING-SISTER OF JOSEPH TOSCHES	24,000	RENTALINCOME		No
(4) LUANNE PERRY	SIBLING-SISTER OF JOSEPH TOSCHES	13,914	AAA DISTRIBUTION		No

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference Explanation Schedule L (Form 990 or 990-EZ) 2015 efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493132036497

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

complete if the organizations answered Tes on Form 990, Part 1V, lines 29 or 30.

► Attach to Form 990.
►Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

2015

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization

Employer identification number

art I Types of Property				
	(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
Art—Works of art				
Art—Historical treasures .				
Art—Fractional interests				
Books and publications				
Clothing and household goods				
Cars and other vehicles				
Boats and planes				
Intellectual property				
Securities—Publicly traded .	Х	1	15,148	FMV
Securities—Closely held stock .				
Securities—Partnership, LLC, or trust interests				
Securities—Miscellaneous				
Qualified conservation contribution—Historic structures				
Qualified conservation contribution—Other				
Real estate—Residential .				
Real estate—Commercial				
Real estate—Other				
Collectibles				
Food inventory				
Drugs and medical supplies .				
Taxıderm y				
Historical artifacts				
Scientific specimens				
Archeological artifacts				
Other►(FFLE ITEMS	X	16	9,971	FMV
NATED)				
Other ► ()				
Other ► ()				
Other ► ()	bu the eras	nization during the tay yea	r for gontributions	1
Number of Forms 8283 received for which the organization comple				29
a During the year, did the organiza	ition receiv	e by contribution any prope	rty reported in Part I, lines	1 through 28, that
it must hold for at least three ye				red to be used
for exempt purposes for the enti				1 1 1

Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

contributions? . . .

b If "Yes," describe in Part II

describe in Part II

31

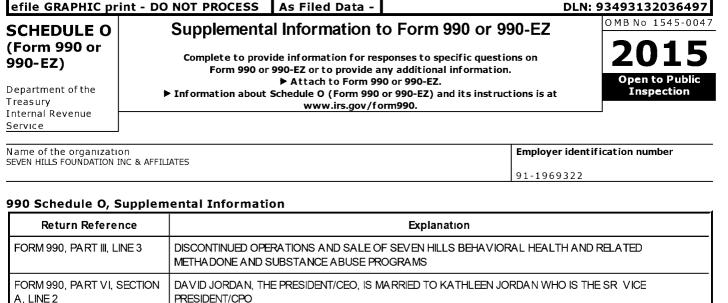
32a

Νo

Page 2

Schedule M (Form 990) (2015)

Return Reference Explanation



Return Reference Explanation FORM 990, PART A NOMINATING COMMITTEE MEETS TO REVIEW PROSPECTIVE CANDIDATES FOR SEVEN HILLS FOUNDATION DIRECTOR

990 Schedule O, Supplemental Information

7A	OR TRUSTEE POSITIONS. THE LIST OF NOMINATED CANDIDATES IS THEN PRESENTED TO THE BOARD OF DIRECTORS. AT THE ANNUAL MEETING. ELECTED DIRECTORS AND TRUSTEES SERVE FOR A 3-YEAR TERM. BOARD OFFICERS. SERVE A 1-YEAR TERM.
FORM 990, PART	MAJOR DECISIONS ARE REVIEWED AND APPROVED BY THE BOARD OF DIRECTORS

VI. SECTION A. LINE

990 Schedule O, Supplemental Information

Return Reference Explanation

FORM 990, PART VI, SECTION B, LINE

11	
FORM 990, PART VI, SECTION B, LINE	THE BOARD OF DIRECTORS REVIEWS THE ORGANIZATION'S CONFLICT OF INTEREST POLICY
12C	ANNUALLY IN
	ORDER TO ENSURE THAT THE ORGANIZATION'S BOARD OF DIRECTORS, OFFICERS, AND
	EMPLOYEES ARE RE

GULARLY AND CONSISTENTLY MONITORING AND ENFORCING IT

THE BOARD OF DIRECTORS, CEO, CFO, AND COO WILL REVIEW IT PRIOR TO FILING

990 Schedule O, Supplemental Information

Return Reference Explanation

INDEPENDENT COMPENSATION REVIEW EVERY TWO YEARS CONDUCTED BY AN OUTSIDE SPECIALIST
THE PROCESS FOR DETERMINING COMPENSATION FOR THE TOP TWO EMPLOYEES IS THROUGH AN
•

FORM 990, PART VI,
SECTION C. LINE 19

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL
STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST

990 Schedule O, Supplemental Information

Return Reference Explanation

efile GRAPHIC print - DO NOT PROCESS | As Filed Data SCHEDULE R | Related O

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493132036497OMB No 1545-0047

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Open to Public Inspection

Schedule R (Form 990) 2015

Employer identification number

91-1969322

Department of the Treasury
Internal Revenue Service
Name of the organization

SEVEN HILLS FOUNDATION INC & AFFILIATES

(Form 990)

► Attach to Form 990.

990. ► Information about Schedule R (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	Dire	(f) ect controlling entity	
Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the	ations Complete if	 the organization an	swered "Yes"	on Form 990, Pa	rt IV, lın	e 34 because it	had on
Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	tion Public charity (if section 501)	status (c)(3))	(f) Direct controlling entity	Section (13) co en
(a) Name, address, and EIN of related organization	(b)	Legal domicile (state		tion Public charity	status (c)(3))	Direct controlling	Section (13) o
(a) Name, address, and EIN of related organization	(b)	Legal domicile (state		tion Public charity	status (c)(3))	Direct controlling	Section (13) co en
(a) Name, address, and EIN of related organization	(b)	Legal domicile (state		tion Public charity	status (c)(3))	Direct controlling	Section (13) co en
(a) Name, address, and EIN of related organization	(b)	Legal domicile (state		tion Public charity	status (c)(3))	Direct controlling	Section (13) co en
(a) Name, address, and EIN of related organization	(b)	Legal domicile (state		tion Public charity	status (c)(3))	Direct controlling	Section (13) co en
(a) Name, address, and EIN of related organization	(b)	Legal domicile (state		tion Public charity	status (c)(3))	Direct controlling	Section (13) co en
(a)	(b)	Legal domicile (state		tion Public charity	status (c)(3))	Direct controlling	Section (13) co en

Cat No 50135Y

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		(h Disprop alloca		(I) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	ral or aging	(k) Percentage ownership
				314)			Yes	No	1	Yes	No	
(1) EMPIRICAL ASSET MANAGEMENT LLC ONE HOLLIS STREET WELLESLEY, MA 02482 27-3376835	ASSET MANAGEMENT	MA			24,527	528,522		No			No	6 000 %
BIRCH B LLC (DBA HONEYDROP (2) BEVERAGES)	BEVERAGE MARKET	DE			-17,568	411,702		No			No	5 310 %
23-23 BORDEN AVE LONG ISLAND CITY, NY 11101												
(3) WELLESLEY FRONT LLC	REAL PROPERTY	МА			-94	499,906		No			No	25 000 %
36 WASHINGTON STREET SUITE 390 WELLESLEY, MA 02481 47-5074072												
Part IV Identification of Related Organizations Taxab	le as a Corno	ration	or Trust (Complete if t	he organi	zation ans	wered	1 "Yes	" on Form	990	Dart	· IV line

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section (b)(1 contro entit	1512 13) olled cy?
AAACDOUD T DECICAL THE	AD CHITTECTUDAL DECICAL		21/4	-	42.422	442.024	60.060.00	Yes	No
(1)GROUP 7 DESIGN INC 83 CEDAR STREET MILFORD, MA 01757 26-1688975	ARCHITECTURAL DESIGN	МА	N/A	S	42,132	413,934	68 860 %		No
SEVEN HILLS HOLDING (2)CORPORATION	REAL ESTATE HOLDING	МА		С		78,100	100 000 %		No
81 HOPE AVENUE WORCESTER, MA 01603 46-0928673									

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

Yes No

art V	Transactions With Related Org	anizations Complete if the organization answered "Yes" on	Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a '	Yes	
b Gift, grant, or capital contribution to related organization(s)				1b		No
${f c}$ Gıft, grant, or capital contribution from related organization(s)				1 c		No
d Loans or loan guarantees to or for related organization(s)				1d		No
f e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1 g		No
h Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				1i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j		No
k Lease of facilities, equipment, or other assets from related organization(s)				1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)				11	\neg	No
$m{m}$ Performance of services or membership or fundraising solicitations by related organization(s)				1m		No
${f n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
o Sharing of paid employees with related organization(s)				10		No
p Reimbursement paid to related organization(s) for expenses				1p		No
q Reimbursement paid by related organization(s) for expenses				1q `	Yes	
r Other transfer of cash or property to related organization(s)				1r	+	No
s Other transfer of cash or property from related organization(s)				1 s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must comple	te this line, including co	vered relationships	and transaction thresholds			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	ount inv	olved	
1)GROUP 7 DESIGN INC	Q	15,000	воок			
2)GROUP 7 DESIGN INC	А	24,000	воок			
			ı			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1 I	
													<u> </u>



81 HOPE AVENUE

47-4001509

WORCESTER, MA 01603

Software ID: Software Version:

EIN: 91-1969322

Name: SEVEN HILLS FOUNDATION INC & AFFILIATES Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (a) (b) (d) (e) (f) (g) (c) Direct controlling Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Section 512 (b)(13) (state status section entity or foreign country) (if section 501(c) controlled entity? (3)) Yes No **EMPOWERMENT OF** МΑ 501(C)(3) Νo PEOPLE WITH SEVEN HILLS FAMILY SERVICES INC SIGNIFICANT **81 HOPE AVENUE** WORCESTER, MA 01603 CHALLENGES 04-3293665 EMPOWERMENT OF 501(C)(3) МΑ Νo SEVEN HILLS COMMUNITY SERVICES INC PEOPLE WITH 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 04-3125422 EMPOWERMENT OF МΑ 501(C)(3) Νo SEVEN HILLS ASPIRE PEOPLE WITH 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 04-2274992 **EMPOWERMENT OF** МΑ 501(C)(3) Νo SEVEN HILLS DISABILITY & ADVOCACY INC PEOPLE WITH **81 HOPE AVENUE** SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 04-2522064 EMPOWERMENT OF МΑ 501(C)(3) Νo WAARC REALTY INC PEOPLE WITH 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 04-2862244 EMPOWERMENT OF 501(C)(3) MAΝo SEASIDE EDUCATIONAL ASSOCIATES INC PEOPLE WITH SIGNIFICANT 81 HOPE AVENUE WORCESTER, MA 01603 CHALLENGES 04-2669835 501(C)(3) EMPOWERMENT OF МΑ Νo SEVEN HILLS NEUROCARE INC PEOPLE WITH 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 04-3527672 EMPOWERMENT OF MΑ 501(C)(3) Νo SEVEN HILLS BEHAVIOR HEALTH INC PEOPLE WITH SIGNIFICANT 81 HOPE AVENUE WORCESTER, MA 01603 CHALLENGES 04-2173052 EMPOWERMENT OF 501(C)(3) Νo МΑ SEVEN HILLS EXTENDED CARE AT GROTON INC PEOPLE WITH 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 20-0172796 EMPOWERMENT OF 501(C)(3) Νo SEVEN HILLS RHODE ISLAND INC PEOPLE WITH 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 05-6013789 EMPOWERMENT OF МΑ 501(C)(3) Νo SEVEN HILLS GLOBAL OUTREACH PEOPLE WITH 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 26-3273731 EMPOWERMENT OF 501(C)(3) Νo MΑ SEVEN HILLS CLINICAL ASSOCIATES INC PEOPLE WITH 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 02-0627442 EMPOWERMENT OF МΑ 501(C)(3) Νo INDIVIDUAL & FAMILY SUPPORT CENTERS INC PEOPLE WITH 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 04-2492493 EMPOWERMENT OF 501(C)(3) Νo МΑ PEOPLE WITH CHILDREN AID & FAMILY SERVICE INC 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 04-2161932 EMPOWERMENT OF МΑ 501(C)(3) Νo PEOPLE WITH STETSON SCHOOLING 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 04-2631391 EMPOWERMENT OF MΑ 501(C)(3) Nο STETSON HOME INC PEOPLE WITH 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 04-2122643 EMPOWERMENT OF МΑ 501(C)(3) Νo PEOPLE WITH ICW SIGNIFICANT 81 HOPE AVENUE CHALLENGES WORCESTER, MA 01603 04-2375529 EMPOWERMENT OF MA501(C)(3) Νo VSA MASSACHUSETTS INC PEOPLE WITH 81 HOPE AVENUE SIGNIFICANT WORCESTER, MA 01603 CHALLENGES 04-2699540 EMPOWERMENT OF 501(C)(3) МΑ Νo SEVEN HILLS NEW JERSEY PEOPLE WITH

ISIGNIFICANT

CHALLENGES