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DLN: 93493133000057

OMB No 1545-0047

Open to Public Inspection

Return of Organization Exempt From Income Tax

Department of the

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www IRS gov/foim990</u>

Intern	al Revenue	Service					Inspection
A F	or the 20		ginning 07-01-2015 , and ending 06-30-201	6	_		
_		THE HOWARD UNIVERSITY			D Emp	loyer ic	dentification number
Address change Name change Initial return					53-0	2047	07
	-	e Doing business as					
A For the 2015 colonidary year, or tax year beginning 07-01-2015 and ending 06-30-2016		umber					
		2400 6TH STREET NW			(202	2)806	-6100
ПАр	plication pe		e, country, and ZIP or foreign postal code		G Gross	s receint	-s \$ 1 239 643 573
		F Name and address of n	irincipal officer	U(a) r			
		MICHAEL MASCH	interpar officer		_	-	rn for
		1	59	ľ	١o		
I Ta	x-exempt s	status —		ì	cluded?		Tes No
J W	ebsite: ▶	WWW HOWARD EDU			•		,
K For	m of organı	zation 🗸 Corporation Trust 🗀	Association				M State of legal domicile D
-		6					
Pa		-	ssion or most significant activities				
				H, AND S	ERVEPATI	ENTS	
ce							
Tan							
ven	2 Che	ck this box 🕨 🦳 if the organizat	ion discontinued its operations or disposed o	of more tha	an 25% of i	ts net	assets
Ĝ		·				ı	ı
> 5 √		•	- , , , , , , , , , , , , , , , , , , ,				33
<u>u</u>		· -					
ct		·			,		
ď		·			_		
			, , , , ,				-1,157,513
					Prior Year	<u> </u>	
	8 0	Contributions and grants (Part V	III, line 1h)		224,317	7,000	231,807,077
Ģ	9 P	rogram service revenue (Part V	III, line 2g)		690,736	,000	646,716,000
σΛċ	10 I	nvestment income (Part VIII, c	olumn (A), lines 3, 4, and 7d)		41,814	1,000	23,952,000
<u>a</u>					13,750	,000	13,497,923
		•	gh 11 (must equal Part VIII, column (A), line	2	970,617	7,000	915,973,000
	13 G	Grants and similar amounts paid	(Part IX, column (A), lines 1-3)		116,821	. ,218	106,793,326
		•				0	(
			nployee benefits (Part IX, column (A), lines		465,265	,251	418,613,735
en s	16 a F	Professional fundraising fees (Pa	art IX, column (A), line 11e)		72	000,2	(
Ä	b T	otal fundraising expenses (Part IX, colu	mn (D), line 25) ▶4,124,333				
_	17 C	ther expenses (Part IX, column	(A), lines 11a-11d, 11f-24e)		429,788	3,531	371,702,939
		·					897,110,000
× 0	19 R	Revenue less expenses Subtrac	t line 18 from line 12	·			18,863,000
ets (Beginnir			
Ass 1 Ba							
New Year				•			
			tract me 21 nom me 20		373,202	,,,,,,	320,113,000
Unde my k	r penaltie nowledge	es of perjury, I declare that I have and belief, it is true, correct, an	, , , , , , , , , , , , , , , , , , , ,				•
ргера	irei ilas a	any knowieuge					
		*** ** * Signature of officer					
					Date		
пег	·	MICHAEL MASCH CFO AND TREASURE Type or print name and title	ER				
		Print/Type preparer's name		ate	Chack \Box	PTIN	
Paid	d	SHEILA EICHELBERGER		717 03 11	Check If self-employed	d	743897
	parer	Firm's name SB & COMPANY			Firm's EIN		
Has	O-de	Firm's address ► 200 INTERNATIO	MAL CIRCLE SUITE 5500		Phone no (4:	10) 584	-0060

HUNT VALLEY, MD 21030

67,236,000

including grants of \$

749,475,252

including grants of \$

THE UNIVERSITY OFFERS EDUCATIONAL SUPPORT THROUGH ITS AUXILIARY SERVICES FOR THE BENEFIT OF FACULTY, STAFF AND STUDENTS AND TO COMPLEMENT THE QUALITY OF THE ACADEMIC LIFE AUXILIARY SERVICES INCLUDE STUDENT HOUSING, FOOD SERVICES, A BOOKSTORE, PARKING,

) (Revenue \$

) (Revenue \$

42.581.000)

Form 990 (2015)

(Code

(Expenses \$

4c

4d

) (Expenses \$

TRANSPORTATION SERVICES AND A PUBLIC TELEVISION STATION

Other program services (Describe in Schedule O)

Total program service expenses ▶

Page 2

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? ${f 2}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	Yes	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🔁	10	Yes	
	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11 c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11 d	İ	No
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 2	12 a	Yes	
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Form	990 (2015)			Page 4
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24 c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Pait I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,			
	Part IV	28 a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28 c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	

35a

35b

36

37

38

Yes

Yes

Yes

Form **990** (2015)

Νo

Νo

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Note. All Form 990 filers are required to complete Schedule O

37

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🔧 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 "> 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Pai	rt V	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this		V			_
		effect if Schedule o contains a response of flote to any line in this	i di c	<u> </u>	• •	Yes	No
1a	Enter	the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	1,067			
		the number of Forms W-2G included in line 1a Enter -0 - if not applicable	1b	0			
	Did th	L ne organization comply with backup withholding rules for reportable payments to	vend	lors and reportable			
٠		ig (gambling) winnings to prize winners?	•		1c	Yes	
2a	Enter	the number of employees reported on Form W-3, Transmittal of Wage and					
		tatements, filed for the calendar year ending with or within the year covered	2a	7,909			
.	•	s return			2b	Yes	
U		If the sum of lines 1a and 2a is greater than 250, you may be required to e-file					
3a	Did th	ne organization have unrelated business gross income of \$1,000 or more during	the y	year?	3a	Yes	
b	If "Ye	s," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanatio</i>	on in S	Schedule O	3b	Yes	
4a	Atany	y time during the calendar year, did the organization have an interest in, or a si	gnatu	re or other authority			
		a financial account in a foreign country (such as a bank account, securities acc	ount,	, or other financial	4a	Yes	
b		int)?				163	
b	If "Ye	s," enter the name of the foreign country $lack NI$, MI , SF as structions for filing requirements for FinCEN Form 114, Report of Foreign Bank	and	Einancial Accounts			
	(FBAF		and	i maneiai Accounts			
5a	Was t	he organization a party to a prohibited tax shelter transaction at any time durin	g the	tax year?	5a		No
		ny taxable party notify the organization that it was or is a party to a prohibited t			5b		No
С	If"Ye	s," to line 5a or 5b, did the organization file Form 8886-T?					
		<u></u>			5c		
	organ	the organization have annual gross receipts that are normally greater than \$10 ization solicit any contributions that were not tax deductible as charitable cont	rıbutı	ons?	6a		No
b	were r	s," did the organization include with every solicitation an express statement th not tax deductible?	at su	ch contributions or gifts	6b		
7	_	nizations that may receive deductible contributions under section 170(c).					
	servic	ne organization receive a payment in excess of \$75 made partly as a contribution in the payor?		· · · · ·	7a	Yes	
		s," did the organization notify the donor of the value of the goods or services pi			7b	Yes	
С		ne organization sell, exchange, or otherwise dispose of tangible personal proper orm 8282?	٠.	which it was required to	7 c		No
d	If"Ye	s," indicate the number of Forms 8282 filed during the year	7d				
е	Did th	ne organization receive any funds, directly or indirectly, to pay premiums on a p	erson	al benefit contract?	7e		No
f	Did th	e organization, during the year, pay premiums, directly or indirectly, on a perso	nal b	enefit contract?	7f		No
g	If the requir	organization received a contribution of qualified intellectual property, did the o	rganız • •	zation file Form 8899 as	7 g		
h		organization received a contribution of cars, boats, airplanes, or other vehicles	, dıd	the organization file a	7h		
8	Did a	oring organizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess bus g the year?	siness	s holdings at any time	8		
9a	Did th	ne sponsoring organization make any taxable distributions under section 4966			9a		
		ne sponsoring organization make a distribution to a donor, donor advisor, or rela		erson?	9b		
10		on 501(c)(7) organizations. Enter	-	-	-		
а	Initiat	tion fees and capital contributions included on Part VIII, line 12	10a				
b		receipts, included on Form 990, Part VIII, line 12, for public use of club	10b				
11	facilit Section	nes on 501(c)(12) organizations. Enter					
		sincome from members or shareholders	11a				
		ncome from other sources (Do not net amounts due or paid to other sources					
	agains	st amounts due or received from them)	11b				
		on 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990	ın lıe	u of Form 1041? I	12a		
b	year	s," enter the amount of tax-exempt interest received or accrued during the	12b				
13		on 501(c)(29) qualified nonprofit health insurance issuers.					
а		organization licensed to issue qualified health plans in more than one state? N onal information the organization must report on Schedule O	ote. S	See the instructions for	13 a		
b		the amount of reserves the organization is required to maintain by the states	13b				
r		ch the organization is licensed to issue qualified health plans					
		the amount of reserves of fland	13c	7	14a		No
		ie organization receive any payments for indoor tanning services during the tax s," has it filed a Form 720 to report these payments? <i>If "No," provide an explana</i>	•		14a 14b		1110
ט	11 16	3, has terrica a Form 720 to report these payments of two, provide an explana	CIOIIII	. Serieuure U	TAD		

Form 990 (2015) Page 6 Governance, Management, and Disclosure Part VI For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax 1a 33 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O Enter the number of voting members included in line 1a, above, who are ındependent 1b 31 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any 2 Νo Did the organization delegate control over management duties customarily performed by or under the direct 3 Νo supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was 4 Νo 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Νo Did the organization have members or stockholders? 6 Νo 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a Νo Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, Νo Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Yes **b** Each committee with authority to act on behalf of the governing body? Yes Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the

10a Νo **10a** Did the organization have local chapters, branches, or affiliates? . . **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing 11a Yes **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 Yes b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12h Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe **12**c Yes 13 Yes Did the organization have a written document retention and destruction policy? . . . 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Yes f b Other officers or key employees of the organization $\ldots \ldots \ldots \ldots$ 15b Yes If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed ► DC , NY

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

✓ O wn website Another's website ✓ Upon request Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

State the name, address, and telephone number of the person who possesses the organization's books and records

MICHAEL MASCH 2244 10TH STREET NW WASHINGTON, DC 20059 (202) 806-2411

16a

16b

Yes

Yes

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee (B) (C) (D) (F) (A) (E) Name and Title Average Position (do not check Reportable Reportable Estimated hours per more than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization (Worganizations from the (W-2/1099for related 2/1099-MISC) organization and Former Highest compensat employee Individual trustee É organizations MISC) related ũ stitutional below organizations employee 更合 dotted line) Trustee See Additional Data Table

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
See Additional Data Table										
						<u> </u>				
1b Sub-Total	 ets to Part VII. S	 ection A	٠.							
d Total (add lines 1b and 1c)	•			<u>.</u>		•		7,020,881	0	633,138
2 Total number of individuals (i \$100,000 of reportable comp							e) wl	no received more th	an	

3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
THOMPSON FACILITIES SERVICES LLC	FACILITY MANAGEMENT SERVICES	30,954,157
1641 BUSINESS CENTER DR SUITE 200 RESTON, VA 20190		
SODEXO INC & ASSOCIATES	FOOD SERVICES FOR STUDENTS	13,194,574
9801 WASHINGTONIAN BLVD		
GAITHERSBURG, MD 20878		
TURNER CONSTRUCTION CORP	CONSTRUCTION SERVICES	11,031,016
3865 WILSON BOULEVARD		
ARLINGTON, VA 22203		
PALADIN - HOWARD MANAGEMENT LLC	HOSPITAL MANAGEMENT SERVICES	5,003,854
2121 ROSECRANS AVENUE SUITE 2320		
EL SEGUNDO, CA 90245		
CERNER HEALTH SERVICES INC	HEALTHCARE RELATED SERVICES	4,203,432
51 VALLEY STREAM PARKWAY		
MALVERN, PA 19355		

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 230

Yes

No

Form 99	0 (20	15)						Page 9
Part V	Ш	Statement o						
		Check If Schedu	ule O contains a respor	se or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s s	1a	Federated cam	paigns 1a					
Grants mounts	b	Membership du	es 1b					
G. Gr	С	Fundraising eve	ents 1c	434,038				
Contributions, Gifts, Grants and Other Similar Amounts	d	Related organiz	ations 1d					
imi	е	Government grants	s (contributions) 1e	221,821,000				
tion er S	f	All other contribution	ons, gifts, grants, and 1f	9,552,039	į			
Contributions, Gifts, and Other Similar A	g	Noncash contribution	ons included in lines		ł			
ontr nd (h	1a-1f \$ Total. Add lines	: 1a-1f		231,807,077			
ة C		Total: Add lines	, , , , , , , , , , , , , , , , , , , ,	Puginasa Coda				
표	2a	ACADEMIC SERVIC	ES	Business Code 611710	313,266,000	313,266,000		
Program Service Revenue	b	PATIENT SERVICES	-	624100	280,969,000	280,969,000		
	С	AUXILIARY SERVIC	ES .	611710	52,481,000	42,581,000	9,900,000	
	d							
	е							
ogra	f	All other program service revenue						
\$	g	Total. Add lines	s 2a-2f		646,716,000			
	3		ome (including dividend ar amounts)		7,997,000		92,000	7,905,000
	4		tment of tax-exempt bond p					
	5	Royalties						
	6a	Gross rents	(I) Real 1,217,000	(11) Personal 25,000				
	Ua .							
	b	Less rental expenses	2,965,000	0				
	С	Rental income or (loss)	-1,748,000	25,000				
	d	Net rental incor	me or (loss)		-1,723,000			-1,723,000
	7a	Gross amount from sales of assets other than inventory	(i) Securities 336,095,000	(II) O ther				
	b c	Less cost or other basis and sales expenses Gain or (loss)	320,140,000 15,955,000					
	d	Net gain or (los	s)		15,955,000			15,955,000
Other Revenue	8 a	Gross income f events (not inc \$ 434 of contributions See Part IV, lin	luding ,038 reported on line 1c)					
her			a	568,923				
ŏ			penses b [loss) from fundraising e	565,573	3,350			3,350
			rom gaming activities	·				
	b	Less direct ex	penses b					
	С	Net income or (loss) from gaming activ	rities				
	10a	Gross sales of returns and allo						
			oods sold b (loss) from sales of inve					
	11a	Miscellaneous		Business Code 900099	15,217,573			15,217,573
	b	OTHER REVEN	<u> </u>	200033	2-,,,,,,			==,==,,575
	С							
	d	All other revenue	ue					
	e	Total. Add lines	s 11a-11d	•	15,217,573			
	12	Total revenue.	See Instructions		915,973,000	636,816,000	9,992,000	37,357,923

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX

	ot include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	5,359,283	expenses 5,359,283	general expenses	expenses
2	Grants and other assistance to domestic individuals See Part IV, line 22	91,347,559	91,347,559		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	10,086,484	10,086,484		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	8,664,673		8,259,002	405,671
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	339,836,800	306,029,087	32,084,307	1,723,406
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	4,523,785	3,636,219	864,416	23,150
9	Other employee benefits	42,462,430	40,089,559	2,284,282	88,589
10	Payroll taxes	23,126,047	20,436,545	2,413,958	275,544
11	Fees for services (non-employees)				
а	Management	10,043,913	4,974,044	5,069,869	
b	Legal	1,500,042	904,197	595,845	
c	Accounting	4,787,623	461,775	4,325,848	
d	Lobbying				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees	3,419,000		3,419,000	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	82,012,562	61,994,373	19,352,828	665,361
12	Advertising and promotion	1,259,956	992,433	267,523	
13	Office expenses	59,719,477	31,383,718	28,335,759	
14	Information technology	7,763,103	1,916,575	5,749,504	97,024
15	Royalties	4,150,811	3,160,221	869,316	121,274
16	Occupancy	25,583,512	24,817,577	632,228	133,707
17	Travel	7,806,920	7,029,486	694,238	83,196
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	4,131,051	3,402,536	728,515	
20	Interest	25,133,987	21,939,400	3,194,587	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	44,883,331	40,549,673	4,333,658	0
23	Insurance	21,969,055	19,827,981	2,141,074	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	BAD DEBT EXPENSE	28,169,245	20,057,420	8,111,825	
b	TRAINEE EXPENSE	13,659,435	13,636,228	23,207	
c	FEES (DUES,BANK)	9,104,796	6,895,722	1,888,648	320,426
d	RESTRUCTURING	6,254,000		6,254,000	
e	All other expenses	10,351,120	8,547,157	1,616,978	186,985
25	Total functional expenses. Add lines 1 through 24e	897,110,000	749,475,252	143,510,415	4,124,333
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

33

34

Total net assets or fund balances . . .

Total liabilities and net assets/fund balances

Part X	Balance	Sheet

orm '	990 (2	015)			Page 11
Par	t X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X			· · · · · · · · · · · · · · · · · · ·
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	22,522,000	1	45,294,000
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	15,886,000	3	15,475,000
	4	Accounts receivable, net	88,643,000	4	197,179,000
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
Assets	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
	7	Notes and loans receivable, net	12,732,000	7	9,786,000
	8	Inventories for sale or use	12,752,500	8	3,568,000
	9	Prepaid expenses and deferred charges	22,061,000	9	10,387,000
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 1,604,199,000			10,007,000
	Ь	Less accumulated depreciation 10b 1,027,746,000	619,743,000	10 c	576,453,000
	11	Investments—publicly traded securities	568,562,000	11	556,657,000
	12	Investments—other securities See Part IV, line 11	106,531,000	12	95,880,000
	13	Investments—program-related See Part IV, line 11	100,001,000	13	00,000,000
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	29,735,000	15	59,772,000
	16	Total assets.Add lines 1 through 15 (must equal line 34)	1,486,415,000		1,570,451,000
		Accounts payable and accrued expenses	206,788,000	16 17	167,090,000
	17		200,786,000		107,090,000
	18	Grants payable	14,081,000	18	122.057.000
	19	Deferred revenue	, ,	19	123,057,000
	20	Tax-exempt bond liabilities	292,853,000	20	232,727,000
S	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
ilities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
Liabili		persons Complete Part II of Schedule L		22	454.004.000
_	23	Secured mortgages and notes payable to unrelated third parties	420, 450, 000	23	154,684,000
	24	Unsecured notes and loans payable to unrelated third parties	132,459,000	24	88,710,000
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D			
			261,029,000	25	284,068,000
	26	Total liabilities. Add lines 17 through 25	907,210,000	26	1,050,336,000
ses		Organizations that follow SFAS 117 (ASC 958), check here ▶			
<u> </u>	27	Unrestricted net assets	200,180,000	27	155,513,000
S S	28	Temporarily restricted net assets	250,919,000	28	236,353,000
ב	29	Permanently restricted net assets	128,106,000	29	128,249,000
Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.	5, .55,566		,
<u> </u>	30	Capital stock or trust principal, or current funds		30	
5 S E	31	Paid-in or capital surplus, or land, building or equipment fund		31	
ď	32	Retained earnings, endowment, accumulated income, or other funds		32	

520,115,000

1,570,451,000

579,205,000 33

1,486,415,000

915,973,000

897,110,000

18,863,000

579,205,000

-36,720,000

-41,233,000

520,115,000

▽

No

Νo

Reconcilliation of Net Assets

Total revenue (must equal Part VIII, column (A), line 12)

Total expenses (must equal Part IX, column (A), line 25) . . .

Revenue less expenses Subtract line 2 from line 1 . . . Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

Net unrealized gains (losses) on investments . . .

Donated services and use of facilities .

Investment expenses . Prior period adjustments . Other changes in net assets or fund balances (explain in Schedule O) .

column (B))

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, Part XIII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990 Cash ✓ Accrual COther If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O

2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both Separate basis Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

basis, consolidated basis, or both

Schedule O

Separate basis c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

Single Audit Act and OMB Circular A-133?

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate ✓ Consolidated basis

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain in

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Both consolidated and separate basis

Both consolidated and separate basis

1

2

3

4

5

6

7

8

9

10

2b

2c

3a

3b

2a

Yes

Yes

Yes

Yes Form 990 (2015)

Yes

Software ID: Software Version:

EIN: 53-0204707

Name: THE HOWARD UNIVERSITY

Form 990, Part VII - Compensation Compensated Employees, and Inde	y Employees, Highest										
(A) Name and Title	(B) A verage hours per week (list any hours	Pos more pers	ition than on is	(C) (do one bot	not box h an	checl c, unle office ustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
STACEY J MOBLEY ESQ CHAIRMAN	1 00	х		х				0	0	C	
MR ROBERT L LUMPKINS VICE CHAIR	1 00	x		х				0	0	C	
MRS BENAREE P WILEY VICE CHAIR	1 00	×		х				0	0	C	
MR ADDISON BARRY RAND IMMEDIATE PAST CHAIRMAN	1 00	×		х				0	0	(
MS DEBBIE K ALLEN BOARD TRUSTEE	1 00	×						0	0	(
LARKIN ARNOLD JR ESQ BOARD TRUSTEE	1 00	x						0	0	(
CHARLES M BOYD MD BOARD TRUSTEE	1 00	x						0	0	(
MR CHRISTOPHER N CROSS BOARD TRUSTEE	1 00	×						0	0	(
HAROLD P FREEMAN MD BOARD TRUSTEE	1 00	×						0	0	(
MR GODFREY GILL BOARD TRUSTEE	1 00	х						0	0	(

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	S					
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Pos m unle:	ition ore t	(do (do han erso cer tor/t	not one n is and trus		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
MR RICHARD GOODMAN BOARD TRUSTEE	1 00	x					0	0	0
MS LESLIE D HALE BOARD TRUSTEE	1 00	х					0	0	0
MS AMY S HILLIARD BOARD TRUSTEE	1 00	х					0	0	0
DR DANETTE G HOWARD BOARD TRUSTEE	1 00	х					0	0	0
THE HONORABLE ALPHONSO JACKSON BOARD TRUSTEE	1 00	×					0	0	0
MR NORMAN K JENKINS BOARD TRUSTEE	1 00	х					0	0	0
THE HONORABLE MARIE C JOHNS	1 00						_	_	_

1 00

1 00

1 00

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BOARD TRUSTEE

BOARD TRUSTEE

BOARD TRUSTEE

MR WILLIAM V KEENE BOARD TRUSTEE

MS BRITTANY JOHNSON

......

DR MARIAN JOHNSON-THOMPSON

.....

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	ctors	5					1	
(A) Name and Title	(B) Average hours per week (list any hours for related	unles	ore t ss pe offi direct	han erso cer tor/t	not one n is and trus	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	МІЗСУ	МІЗС	and related organizations
CHARISSE R LILLIE ESQ BOARD TRUSTEE	1 00	x						0	0	0
MR MARK A L MASON BOARD TRUSTEE	1 00	x						0	0	0
DR LAURENCE C MORSE BOARD TRUSTEE	1 00	×						0	0	0
MR GERALD D PROTHRO BOARD TRUSTEE	1 00	×						0	0	C
MS PHYLICIA RASHAD BOARD TRUSTEE	1 00	×						0	0	C
THE HONORABLE M KASIM REED BOARD TRUSTEE	1 00	х						0	0	C
THE HON RONALD A ROSENFELD	1 00							_	_	_

1 00

1 00

1 00

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BOARD TRUSTEE

BOARD TRUSTEE

REED V TUCKSON MD

THE HON FRANKIE M FREEMAN

BOARD TRUSTEE EMERITI

MR EARL G GRAVES SR BOARD TRUSTEE EMERITI

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	S						
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trus		an Forme	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
DR JOHN E JACOB CHAIRMAN EMERITUS	1 00	X				-		0	0	0
VERNON E JORDAN JR ESQ BOARD TRUSTEE EMERITI	1 00	х						0	0	0
CHARLES MCDONALD MD BOARD TRUSTEE EMERITI	1 00	x						0	0	0
THE HON GABRIELLE K MCDONALD BOARD TRUSTEE EMERITI	1 00	×						0	0	0
RICHARD D PARSONS ESQ BOARD TRUSTEE EMERITI	1 00	×						0	0	0
MARTIN D PAYSON ESQ BOARD TRUSTEE EMERITI	1 00	×						0	0	0

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1 00

1 00

1 00

GENERAL COLIN LPOWELL USARET

............. CHAIRMAN EMERITUS

.....

THE HONORABLE L DOUGLAS WILDER

BOARD TRUSTEE EMERITI

WAYMAN F SMITH III ESQ

BOARD TRUSTEE EMERITI

CHAIRMAN EMERITUS

MR FRANK SAVAGE

......

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

39,262

20,990

24,006

27,318

21,991

0

Compensated Employees, and Independent Contractors													
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore tl	than erso icer	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the			
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former		MISC)	organization and related organizations			
DR MOSES GARUBA FACULTY TRUSTEE	1 00	х						138,931	. 0	28,914			
GEORGE LITTLETON FACULTY TRUSTEE	40 00	х						112,011	0	27,360			
WAYNE AI FREDERICK MD PRESIDENT	40 00	x		×				1,029,671	. 0	40,651			
MR MICHAEL MASCH CHIEF FINANCIAL OFFICER	40 00			x				201,923	0	24,862			
FLORENCE PRIOLEAU ESQ GENERAL COUNSEL	40 00			×				287,584	0	30,252			

40 00

40 00

40 00

40 00

40 00

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299,712

155,885

185,000

235,000

167,865

DR ANTHONY WUTOH

DR CONSTANCE ELLISON

VICE PRESIDENT OF EXTERNAL

MS GRACIA HILLMAN

MS CARROLYN BOSTICK

VP OF HUMAN RESOUCES

MS LAURA JACK

..... PROVOST, CAO FROM 07/15

VP FOR DEVELOPMENT FROM 07/15

VP FOR STUDENT AFFAIRS ENDED 02/16

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

31,177

41,775

40,551

39,535

26,053

32,916

500,000

485,700

299,948

319,651

320,540

185,000

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Compensated Employees, and Inde	pendent Co	ntrac	tor	s .		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	٠, .			
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	unles	ore th	than ersoi icer tor/t	not one on is and trust	tee)	a Forme	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
MR KENNETH HOLMES VP FOR STUDEN AFFAIRS FROM 02/16	40 00		_ 	×				0	0	C
REBAT HALDER MD CHAIR OF DERMATOLOGY	40 00					х		510,046	0	31,823
DAMIREZ FOSSETT MD CHAIR OF NEUROSURGERY	40 00					х		510,800	0	40,294
EDWARD CORNWELL MD SURGEON-IN-CHIEF	40 00					x		825,614	0	40,651
NAM NGUYEN MD	40 00		\Box							

40 00

40 00

40 00

40 00

40 00

CHAIR OF RADIATION THERAPY

ASSISTANT PROFESSOR OF UROLOGY

CHILEDUM AHAGHOTU MD

DR SIDNEY RIBEAU

FORMER PRESIDENT

MS NESTA BERNARD

DR BARBARA GRIFFIN

DR MICHAEL WINSTON

FORMER PROVOST ENDED 06/15

FORMER VP STUDENT AFFAIRS

FORMER VP FOR DEVE RETIRED 08/15

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and thus	pendent co	iili actoi	3		1		
(A)	(B)		(C)		(D)	(E)	(F)
Name and Title	Average hours per week (list any hours for related organizations below dotted line)	more unless p of	n (do not than one erson is ficer and ctor/trus Key employee	box, both an la	Reportable compensation from the organization (W- 2/1099- MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations

40 00

................

ARTIS HAMPSHIRE-COWAN ESQ

FORMER SENIOR VP AND SECRETARY

250,000

22,757

efile GRAPHIC print - DO NOT PROCESS SCHEDULE A

hospital's name, city, and state

170(b)(1)(A)(iv). (Complete Part II)

described in section 170(b)(1)(A)(vi). (Complete Part II)

As Filed Data -

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at

OMB No 1545-0047 Open to Public **Inspection**

DLN: 93493133000057

Employer identification number

53-0204707

Treasury Internal Revenue Service Name of the organization THE HOWARD UNIVERSITY

(Form 990 or

990EZ)

Part I

✓

1

2

3

Department of the

www.irs.gov/form990.

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

An organization that normally receives a substantial part of its support from a governmental unit or from the general public

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

8		A community trust des	scribed in sec t	tion 170(b)(1)(A)(vi)	(Complete Pa	rt II)		
9		receipts from activitie from gross investmen	es related to it t income and e 30, 1975 S	ts exempt functions—s unrelated business ta: See section 509(a)(2).	subject to certa xable income (l (Complete Part	in exceptions ess section 5 : III)	itributions, membership s, and (2) no more than 3 511 tax) from businesse ion 509(a)(4).	331/3% of its support
11	İ-	one or more publicly s	upported orga	ınızatıons described in	section 509(a)(1) or sectio	unctions of, or to carry o on 509(a)(2) See sectio nd complete lines 11e, 1	n 509(a)(3). Check
а			n(s) the power	to regularly appoint o	r elect a major		organization(s), typical ctors or trustees of the	
b	Γ	management of the su must complete Part IV	pporting orgai	nization vested in the s and C.	same persons t	hat control o	ported organization(s), branage the supported	organization(s) You
c		Type III functionally i supported organization					th, and functionally integ	grated with, its
d e	Γ	Type III non-functions not functionally integra (see instructions) You	ally integrate ated The orga u must comple organization re	d. A supporting organi anization generally mu ate Part IV, Sections A eceived a written deter	zation operated st satisfy a dis and D, and Pa mination from t	in connection tribution requ rt V. the IRS that i	on with its supported org irrement and an attentive t is a Type I, Type II, T	eness requirement
f	Enter	r the number of support						
g		Provide the following in						
Nam	ne of s	(i) upported organization	(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	(iv) Is the orga Issted in your docume	nızatıon governıng	A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)
					Yes	No		
Total	l							
		ork Reduction Act Noti	ce, see the In	nstructions for Form 99	90 or 990EZ.	Cat No 1		990 or 990-EZ) 201!

	edule A (Form 990 of 990-EZ) 2013						Page Z				
Pā	Support Schedule fo										
	(Complete only if you of Part III. If the organization										
S	ection A. Public Support	acion falls to qu	iamy under the	tests listed bei	ow, piedse con	ipiete Fait III.)				
	Calendar year						1				
(or	fiscal year beginning in)	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total				
•	Gifts, grants, contributions, and										
	membership fees received (Do										
	not include any unusual grants)										
2	Tax revenues levied for the										
	organization's benefit and either paid to or expended on its behalf										
3	The value of services or facilities										
•	furnished by a governmental unit										
	to the organization without charge										
4	Total. Add lines 1 through 3										
5	The portion of total contributions										
	by each person (other than a										
	governmental unit or publicly										
	supported organization) included on line 1 that exceeds 2% of the										
	amount shown on line 11, column										
	(f)										
6	Public support. Subtract line 5										
	from line 4										
5	ection B. Total Support		Τ	Т	ı	T					
/or	Calendar year fiscal year beginning in) ▶	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) ⊤otal				
7	Amounts from line 4										
8	Gross income from interest,										
•	dividends, payments received on										
	securities loans, rents, royalties										
	and income from similar sources										
9	Net income from unrelated										
	business activities, whether or										
	not the business is regularly carried on										
10	Other income Do not include										
	gain or loss from the sale of										
	capital assets (Explain in Part										
	VI)										
L1	Total support. Add lines 7										
12	through 10 [Gross receipts from related activiti	es etc (see inst	ructions)			12					
13	First five years.If the Form 990 is		•	thurd fourth or t	fifth tay year ac a		3) organization				
	check this box and stop here	3	•		•	``	5) organización,				
S	ection C. Computation of Pul	olic Support F	Percentage								
14	Public support percentage for 2015			11, column (f))		14					
15	Public support percentage for 2014	1 Schedule A , Pa	rt II, line 14			15					
L6a	33 1/3% support test—2015. If the	organization did	not check the box	on line 13, and l	line 14 is 33 1/3%		this box				
	and stop here. The organization qua	-		•	•	•	▶□				
b	33 1/3% support test—2014. If the				, and line 15 is 3	3 1/3% or more, o	heck this				
	box and stop here. The organizatio						▶┌				
L7a	10%-facts-and-circumstances test	_				•					
	is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported										
	•	eis the "facts-an	u-circumstances	test The organi	ızatıon qualifies a	s a publicly supp	- -				
h	organization 10%-facts-and-circumstances test—2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line										
U	15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here.										
	Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly										
	supported organization						▶ [
18	Private foundation. If the organizat	ion did not check	a box on line 13	, 16a, 16b, 17a, c	or 17b, check thi	s box and see					
	instructions				•		▶┌				
							'				

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
	Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e)2015	(f) ⊤otal
•	iscal year beginning in)	(4)2011	(5)2012	(6)2010	(4)2011	(0)2010	(1)10ta1
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
-	merchandise sold or services						
	performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
	purpose						
3	Gross receipts from activities						
	that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
•	furnished by a governmental unit						
	to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and						
	3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
_	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
Se	ction B. Total Support				1		I
	Calendar year			1	I	I	
(or f	iscal year beginning in)	(a) 2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable						
	income (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
13	Total support. (Add lines 9, 10c,						
14	11, and 12) First five years.If the Form 990 is f	or the organization	n's first second	thurd fourth or	fifth tay year ac a	section 501/c	V3) organization
14	•	or the organization	on s mist, second	, tillia, louitii, oi	ilitii tax yeal as a	1 5600001 501(0)(3) organization, ▶ □
	check this box and stop here	lia Cunnant D					
	ction C. Computation of Pub						
15	Public support percentage for 2015	(line 8, column	(f) divided by line	: 13, column (f))		15	
16	Public support percentage from 201	l 4 Schedule A, P	art III, line 15			16	
Se	ction D. Computation of Inv	estment Inco	me Percenta	ae			
17	Investment income percentage for				nn (f))	14-1	
	· · · · · ·	•		•	···· (1 <i>))</i>	17	
18	Investment income percentage from	n 2014 Schedule	A, Part III, line	1 /		18	
19a	33 1/3% support tests—2015. If the	organization did	not check the bo	ox on line 14, and	l line 15 is more t	than 33 1/3%, a	ind line 17 is not
	more than 33 1/3%, check this box	and stop here. T	he organization q	ualıfıes as a publ	icly supported or	ganızatıon	▶┌
b	33 1/3% support tests—2014. If the	organization did	not check a box	on line 14 or line	19a, and line 16	ıs more than 3	3 1/3% and line
	18 is not more than 33 1/3%, check	this box and st	op here. The orga	nızatıon qualıfıes	as a publicly sup	ported organiz	ation 🕨 🛭
20	Private foundation. If the organizati	on did not check	a box on line 14	. 19a. or 19b. ch	eck this box and	see instruction	s ▶⊤ˈ

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and complete Part V.)

	I, complete Sections A and D, and complete Part V)			
Se	ction A. All Supporting Organizations			
	Averally of the community of community of community of community of the community of community o		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section	2		
	509(a)(1) or (2)			<u> </u>
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	3 c		
4a	If "Yes," explain in Part VI what controls the organization put in place to ensure such use Was any supported organization not organized in the United States ("foreign supported organization")?			l
	If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?	4b		
	If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations			
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or (2) ? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported	4c		
	organization was used exclusively for section 170(c)(2)(B) purposes			l
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in	5b		
c	the organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to	J.		
	anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9 c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10 b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11 a		
	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		

Part IV	Supporting	Organizations	(continued

I GIC IV		аррог	9	Oi guilleu	LIOIIS	(continue	ч,
Section	n R	Tyne	T Si	innorting	Orga	nization	_

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		

Section C. Type II Supporting Organization	Section	C.	Type	II	Supporting	Organization	s
--	---------	----	------	----	------------	--------------	---

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or			
	trustees of each of the organization's supported organization(s)?			
	If "No," describe in Part VI how contiol or management of the supporting organization was vested in the same persons			
	that controlled or managed the supported organization(s)	1		

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes." describe in Part VI the role the organization's supported organizations played in this regard	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satis	fy the Integral Part Test during the year (see instructions)

- The organization satisfied the Activities Test Complete line 2 below
- The organization is the parent of each of its supported organizations. Complete line 3 below

С		i ne orga instructi	nization supported a governmental entity. Describe in Part VI now you supported a government entity (see ons)	эe
2	<u>A ctivit</u>	ies Test	_Answer (a) and (b) below.	Y
а			all of the organization's activities during the tax year directly further the exempt purposes of the	

	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a	
	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b	
3	Parent of Supported Organizations Answer (a) and (b) below.		

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of 3a each of the supported organizations? Provide details in Part VI
- **b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

3b

	Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S			ructions. All other
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
	Net short-term capital gain	1		
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
i	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
,	Other expenses (see instructions)	7		
;	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
	Aggregate fair market value of all non-exempt-use assets (see	1		
_	instructions for short tax year or assets held for part of year)	—		
a L	A verage monthly value of securities	1a 1b		
b	A verage monthly cash balances			
C	Fair market value of other non-exempt-use assets	1c 1d		+
d	Total (add lines 1a, 1b, and 1c) Discount claimed for blockage or other factors	La		
e	(explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrate	d Type III supporting	organization (see

Part V Type III Non-Functionally Integra	ated 509(a)(3) Suppo	rting Organizations (c	ontinued)					
Section D - Distributions			Current Year					
1 Amounts paid to supported organizations to accomp								
2 Amounts paid to perform activity that directly furthe excess of income from activity	oorted organizations, in							
3 Administrative expenses paid to accomplish exemp	Administrative expenses paid to accomplish exempt purposes of supported organizations							
4 Amounts paid to acquire exempt-use assets								
5 Qualified set-aside amounts (prior IRS approval rec	uured)							
6 Other distributions (describe in Part VI) See instru								
·	ic tions							
7 Total annual distributions. Add lines 1 through 6								
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide						
9 Distributable amount for 2015 from Section C, line	6							
10 Line 8 amount divided by Line 9 amount								
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015					
1 Distributable amount for 2015 from Section C, line 6								
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)								
3 Excess distributions carryover, if any, to 2015								
a .								
b c								
d From 2013								
e From 2014								
f Total of lines 3a through e								
g Applied to underdistributions of prior years								
h Applied to 2015 distributable amount								
i Carryover from 2010 not applied (see instructions)								
j Remainder Subtract lines 3g, 3h, and 3i from 3f								
4 Distributions for 2015 from Section D, line 7 \$								
a Applied to underdistributions of prior years			-					
b Applied to 2015 distributable amount								
c Remainder Subtract lines 4a and 4b from 4								
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)								
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)								
7 Excess distributions carryover to 2016. Add lines 31 and 4c								
8 Breakdown of line 7								
a								
b								
c Excess from 2013								
d From 2014								
e From 2015								
		Schodulo A	/Form 990 or 990-F7) /2015					

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SCHEDULE D (Form 990)

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. OMB No 1545-0047

DLN: 93493133000057

Open to Public

Department of the ► Attach to Form 990. Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Na	nal Revenue Service me of the organization E HOWARD UNIVERSITY			Emple	oyer identification	number
		Ad to de ado a Other	G:		204707	
26	Organizations Maintaining Donor Complete if the organization answere			nas c	or Accounts.	
		(a) Donor advised funds	•	(b)	Funds and other ac	counts
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor a funds are the organization's property, subject to			r advis	_	Yes No
6	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?				· · · · —	Yes No
Pa	rt III Conservation Easements. Comple	te if the organization answer	red "Yes" or	n Form	n 990, Part IV, lı	ne 7.
1	Purpose(s) of conservation easements held by th	3 (11	oly)			
	Preservation of land for public use (e g , recreducation)		ervation of an	histori	ıcally important lar	nd area
	Protection of natural habitat	<u>'</u>			d historic structure	
	Preservation of open space					
2	Complete lines 2a through 2d if the organization easement on the last day of the tax year	neld a qualified conservation cont	tribution in th	ne form	of a conservation	
					Held at the End	of the Year
а	Total number of conservation easements			2a		1
b	Total acreage restricted by conservation easeme		-	2b		0 00
C	Number of conservation easements on a certified	, ,	- F	2 c		1
d 3	Number of conservation easements included in (o			2d	o organization durin	na tha
3	Number of conservation easements modified, trail tax year ▶	isterred, released, extiliguistied,	or terminated	т Бу СП	e organización dum	ig tile
4	,		1			
+ 5	Number of states where property subject to cons Does the organization have a written policy regar			— ling of		
	violations, and enforcement of the conservation e Staff and volunteer hours devoted to monitoring,	asements it holds?	,	J	☐ Yes	▼ No
6	year	nspecting, handling of violations,	, and emoren	ig cons	ervation easemen	is during the
	27 00		_			
7	A mount of expenses incurred in monitoring, insperior \$\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	ecting, nandling of violations, and	enforcing co	nserva	ition easements du	ring the year
8	Does each conservation easement reported on III (B)(I) and section $170(h)(4)(B)(II)$?	ne 2(d) above satisfy the requirer	ments of sect	ion 17	0 (h)(4)	∏ No
9	In Part XIII, describe how the organization repor balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the organizatio			•	S
Par	t III Organizations Maintaining Collect Complete if the organization answere			r Oth	er Similar Ass	ets.
1 a	If the organization elected, as permitted under SI works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the footi	assets held for public exhibition,	education, o	r resea	arch in furtherance	
b	If the organization elected, as permitted under SI works of art, historical treasures, or other similar service, provide the following amounts relating to	assets held for public exhibition,				
((i) Revenue included on Form 990, Part VIII, line :			> \$		
(i	ii) Assets included in Form 990, Part X		•	· \$		
2	If the organization received or held works of art, I following amounts required to be reported under S		lar assets fo			
а	Revenue included on Form 990, Part VIII, line 1				▶ \$	

Assets included in Form 990, Part X

Par	Organizations Maintaining (continued)	g Collections of	Art, H	istoric	al Tr	easures, or	Other Similar A	ssets
3	Using the organization's acquisition, ac collection items (check all that apply)	cession, and other re	ecords,	check ar	y of tl	ne following that	are a significant us	e of its
а	Public exhibition		d	Г	Loan	or exchange pro	grams	
b	✓ Scholarly research		е	Г	Othei	-		
c	✓ Preservation for future generations	-						
4	Provide a description of the organization		ynlain h	ow they t	urthe	r the organizatio	n's exempt nurnose	ın
•	Part XIII	in a concection and c	Apidiii ii	OW CITCY	urtife	r the organization	ms exempt purpose	
5	During the year, did the organization so assets to be sold to raise funds rather t						_	
Par	t IV Escrow and Custodial Arr		as pan	t or the o	rgamz	ation's conection	on? Ye	s 🗸 No
	Complete if the organization Part X, line 21.		n Form	n 990, P	art I	V, line 9, or re	ported an amour	nt on Form 990,
1a	Is the organization an agent, trustee, co included on Form 990, Part X?	ustodian or other inte	ermediai	ry for coi	ntribut	cions or other as	sets not Ye	s No
b	If "Yes," explain the arrangement in	Part XIII and comple	ete the f	ollowing	table		Am	ount
c	Beginning balance					1	с	
d	Additions during the year					10	1	
е	Distributions during the year					10	e	
f	Ending balance					1		
2 a	Did the organization include an amount	on Form 990, Part X	, line 21	l, for esc	row o	custodial acco	unt liability? 🦵 Ye	s No
b	75/11/2		c.,				D	
	If "Yes," explain the arrangement in Pairt V Endowment Funds. Compl							
	Endownient Fands, Compi	(a)Current year		nor year		c)Two years back	(d)Three years back	(e)Four years back
1a	Beginning of year balance	594,064,000	!	595,307,00	00	517,525,000	464,305,000	476,695,000
b	Contributions	10,557,000		4,435,00	00	5,004,000	4,957,000	5,294,000
c	Net investment earnings, gains, and losses	-13,320,000		4,862,00	00	85,244,000	58,581,000	-5,147,000
d	Grants or scholarships	14,274,000		13,717,00	00	13,096,000	12,512,000	12,779,000
e	Other expenditures for facilities and programs	-4,407,000		-3,177,00	00	-630,000	-2,194,000	-242,000
f	Administrative expenses							
g	End of year balance	581,434,000	!	594,064,00	00	595,307,000	517,525,000	464,305,000
2	Provide the estimated percentage of the	current vear end ba	alance (I	line 1a, c	olumr	n (a)) held as		
а	Board designated or quasi-endowment i	52 510 %	,	3.		. , ,		
b	Permanent endowment ► 15 250 %							
c	Temporarily restricted endowment ▶	32 240 %						
	The percentages on lines 2a, 2b, and 2	c should equal 100%	, O					
3 a	Are there endowment funds not in the poorganization by	ossession of the orga	anızatıoı	n that ar	e held	and administer	ed for the	Yes No
	(i) unrelated organizations						3a	a(i) No
	(ii) related organizations							(ii) No
ь 4	If "Yes" on 3a(II), are the related organic Describe in Part XIII the intended uses							3b
	t VI Land, Buildings, and Equi		s endow	ment lun	us			
	Complete if the organization		Form	990, Pa	rt IV	, lıne 11a.See		
	Description of property		c	(a) Cost or othe			Accumulated sis (c)depreciation	(d)Book value
1-	Land			(ınvestm	ent)	(other)	200	27.044.000
	Land		-			27,911,0	000	27,911,000
J	· · · · · · · · · · · · · · · · · · ·		L			867,726,0	486,979,000	380,747,000
c	Leasehold improvements		. [29,970,0	27,584,000	2,386,000
	Equipment		· <u> </u>			394,106,0	320,108,000	73,998,000
е	Other					304.406	102.075.00	

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) .

576,453,000

Part VII Investments—Other Securities. Complete if the or	ganization answered 'Yes	on Form 990, Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category (including name of security)	(b) Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives		Cost of the of year market value
(2)Closely-held equity interests (3)O ther		
(A) PRIVATE EQUITY AND VENTURE CAPITAL	78,680,000	F
(B) REAL ESTATE	17,113,000	F
(C) HEDGE FUNDS-LEVEL 3	87,000	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	95,880,000	
Part VIII Investments—Program Related. Complete if the organization answered 'Yes' on Form	990 Part IV line 11c case	. Farma 000 Bart V June 12
(a) Description of investment	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•	
Part IX Other Assets. Complete if the organization answered 'Yes' (a) Description	on Form 990, Part IV, line 1.	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) .		•
Part X Other Liabilities. Complete if the organization answer	ered 'Yes' on Form 990, Pa	
See Form 990, Part X, line 25. 1. (a) Description of liability	(b) Book value	
Federal income taxes		
	166 670 000	
UNDERFUNDED DEFINED BENEFIT PLANS	166,678,000	
RESERVE SELF-INSURED LIABILITIES	87,211,000	
REFUNDABLE ADVANCES UNDER US GOV'T	6,390,000	
ENVIRONMENTAL LIABILITIES	8,887,000	
DUE TO PROVIDENT	5,977,000	
UNCLAIMED PROPERTY	3,499,000	
STUDENT DEPOSITS AND REFUNDS	2,578,000	
RESERVES FOR LEGAL CONTINGENCIES	235,000	
OTHER Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	2,613,000	
2. Liability for uncertain tax positions In Part XIII, provide the text of the f	footnote to the organization's	
organization's liability for uncertain tax positions under FIN 48 (ASC 740) XIII 🔽	спеск nere if the text of the	rootnote nas been provided in Part

Total revenue, gains, and other support per audited financial statements

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments . . .

Donated services and use of facilities .

Recoveries of prior year grants .

Other (Describe in Part XIII)

Add lines 2a through 2d

Schedule D (Form 990) 2015

1

2

c

information

PART II, LINE 9

Return Reference

712,410,000

-77,953,000

3	Subtract line 2e from line 1	3	/90,363,000
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 3,419,000		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	125,610,000
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	915,973,000
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	s per	Return.
1	Total expenses and losses per audited financial statements	1	771,500,000
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	3,531,000
3	Subtract line 2e from line 1	3	767,969,000
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4 c	129,141,000
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	897,110,000

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional

FINANCIAL STATEMENTS

Explanation

THE ORGANIZATION DOES NOT REPORT ITS CONSERVATION EASEMENTS IN ITS

2a

2b

2c

2d

-36,720,000

-41,233,000

2e

18,820,000

Schedule D (Form 990) 2015

ADJUSTMENTS

Return Reference	Explanation
PART V, LINE 4	THE INTENDED USE OF THE ORGANIZATION'S ENDOWMENT FUND IS TO SUPPLY A SOURCE OF INCOME FOR OPERATIONS, SCHOLARSHIPS, PROFESSORSHIPS, STUDENT LOANS, AND OTHER PURPOSES IN ORDER TO ADVANCE THE ORGANIZATION'S MISSION AND TAXEXEMPT PURPOSE
PART X, LINE 2	HOWARD IS RECOGNIZED AS AN ORGANIZATION EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(A) OF THE INTERNAL REVENUE CODE (THE CODE) AS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) WHEREBY ONLY UNRELATED BUSINESS INCOME, AS DEFINED BY SECTION 512(A)(1) OF THE CODE, IS SUBJECT TO FEDERAL INCOME TAX ANY UNRELATED BUSINESS INCOME TAX GENERATED BY HOWARD IS RECORDED AS INCOME TAX USING THE LIABILITY METHOD UNDER WHICH DEFERRED TAX ASSETS AND LIABILITIES ARE DETERMINED BASED ON THE DIFFERENCES BETWEEN THE FINANCIAL ACCOUNTING AND TAX BASIS OF ASSETS AND LIABILITIES DEFERRED TAX ASSETS OR LIABILITIES AT THE END OF EACH PERIOD ARE DETERMINED USING THE CURRENTLY ENACTED TAX RATE EXPECTED TO APPLY TO TAXABLE INCOME IN THE PERIOD THAT THE DEFERRED TAX ASSET OR LIABILITY IS EXPECTED TO BE REALIZED OR TO BE SETTLED AS OF JUNE 30, 2016, 2015 AND 2014, HOWARD HAD NO NET UNRELATED BUSINESS INCOME AND THEREFORE HAD NO DEFERRED TAX ASSETS OR LIABILITIES IN ADDITION, HOWARD ANALYZED ITS TAX POSITIONS FOR THE YEARS ENDED JUNE 30, 2016, 2015 AND 2014, AND DETERMINED THAT THERE WERE NO UNCERTAIN TAX POSITIONS THAT WOULD HAVE A MATERIAL IMPACT ON HOWARD'S CONSOLIDATED FINANCIAL STATEMENTS
PART XI, LINE 2D - OTHER ADJUSTMENTS	UNREALIZED CHANGE IN FUNDED STATUS OF DEFINED BENEFIT PENSION PLAN - 40,712,000 UNREALIZED CHANGE IN OBLIGATION FOR POST-RETIREMENT BENEFIT PLAN - 19,244,000 UNREALIZED CHANGE IN OBLIGATION FOR SUPPLEMENTAL RETIREMENT BENEFIT PLAN 142,000 GAIN ON DISPOSAL OF PROPERTY 18,581,000
PART XI, LINE 4B - OTHER ADJUSTMENTS	CHARITY CARE 5,468,000 SCHOLARSHIPS AND GRANTS 101,434,000 RENTAL EXPENSE - 2,965,000 BAD DEBT EXPENSE 18,820,000 FUNDRAISING EVENT EXPENSES - 566,000
PART XII, LINE 2D - OTHER ADJUSTMENTS	RENTAL EXPENSE 2,965,000 FUNDRAISING EVENT EXPENSES 566,000
PART XII, LINE 4B - OTHER	CHARITY CARE 5,468,000 SCHOLARSHIPS AND GRANTS 101,434,000 BAD DEBT EXPENSE

Additional Data

Software Version:

Software ID:

EIN: 53-0204707

Name: THE HOWARD UNIVERSITY

Form 990, Schedule D, Part X, - Other Liabilities				
1	(a) Description of Liability	(b) Book Value		
UNDERFUNDED DEFINE	D BENEFIT PLANS	166,678,000		
RESERVE SELF-INSURE	D LIABILITIES	87,211,000		
REFUNDABLE ADVANCI	ES UNDER US GOV'T	6,390,000		
ENVIRONMENTAL LIAB	ILITIES	8,887,000		
DUE TO PROVIDENT		5,977,000		
UNCLAIMED PROPERTY		3,499,000		
STUDENT DEPOSITS A	ND REFUNDS	2,578,000		
RESERVES FOR LEGAL (CONTINGENCIES	235,000		
OTHER		2,613,000		

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SCHEDULE E

As Filed Data -

DLN: 93493133000057

2015

Open to Public Inspection

Schools

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** THE HOWARD UNIVERSITY 53-0204707 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? Yes 4a b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? Yes 4c \mathbf{d} Copies of all material used by the organization or on its behalf to solicit contributions? Yes 4d If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Νo b Admissions policies? 5b Νo c Employment of faculty or administrative staff? **5**c Νo d Scholarships or other financial assistance? 54 Νo e Educational policies? Νo 5e f Use of facilities? Νo g Athletic programs? 5g Νo h Other extracurricular activities? 5h Νo If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? Yes 6a h Has the organization's right to such aid ever been revoked or suspended? 6b Νo If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05

of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

Page 2

Schedule E (Form 990 or 990-EZ) (2015)

Schedule E (Form 990 or 990EZ) (2015)

Return Reference	Explanation
SCHEDULE E, PART I, LINE 3	THE UNIVERSITY MAINTAINS A WELL-PUBLICIZED RACIALLY NONDISCRIMINATORY POLICY THE POLICY IS AVAILABLE IN WRITTEN BROCHURES, AS WELL AS AVAILABLE VIA THE ORGANIZATION'S WEBSITE (WWW HOWARD EDU)
	I

SCHEDULE E. PART I. LINE 6 THE ORGANIZATION RECEIVES FINANCIAL ASSISTANCE FROM GOVERNMENTAL AGENCIES IN THE FORM OF SCHOLARSHIP AND GRANT

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SCHEDULE F (Form 990)	atement of	Activities (Outside the Un	ited St	ates	OMB No 1545-0047
Denastment of the Transury	·	Part IV, line ► Attach	on answered "Yes" to For 14b, 15, or 16. to Form 990. and its instructions is at	·	ov/form990.	2015 Open to Public Inspection
Name of the organization THE HOWARD UNIVERSITY					Employer ident	ification number
Part I General Informati Complete if the orga				e 14b.		
1 For grantmakers. Does the and other assistance, the g used to award the grants o	e organization r grantees' eligibi	naıntaın recor	ds to substantiate the	amount	_	Γ Yes √ No
2 For grantmakers. Describe assistance outside the Unit	ted States			-	-	ts and other
3 Activites per Region (The foll (a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program service investments, grants to recipients located in the region)	(e) If active program s, specific	vity listed in (d) is a n service, describe ecific type of ce(s) in region	(f) Total expenditures for and investments in region
(1) SUB-SAHARAN AFRICA	17		PROGRAM SERVICES	MEDICA EDUCAT SERVIC	ΓΙΟΝΑL	5,178,05
(2) CENTRAL AMERICA AND THE CARIBBEAN			INVESTMENTS			4,832,12
(3) EUROPE(INCLUDING ICELAND & GREENLAND)			INVESTMENTS			3,996,683
(4)						
(5)						
Sa Sub-total D Total from continuation sheets to Part I	s 17 0	77 0	†			14,006,860
c Totals (add lines 3a and 3b) For Paperwork Reduction Act Notice, s	17	77		No 500	82W School	14,006,860 ule F (Form 990) 2015

Schedule F (Form 990) 2015

	and EIN (if applicable)	5	dıs burs ement	assistance	assistance	(book, FMV, appraisal, other)
(1)						
(2)						
(3)						
(4)						

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Page 2

Schedule F (Form 990) 2015 Page **3** Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (a) Type of grant or (b) Region (c) Number of (d) A mount of (e) Manner of cash (h) Method of (f) A mount of (g) Description disbursement assistance recipients cash grant non-cash of non-cash valuation assistance assistance (book, FMV, appraisal, other) (1) SCHOLARSHIPS 3,427,062 CHECK CENTRAL AMERICA 132 AND THE CARIBBEAN (2) SCHOLARSHIPS 14 321,298 CHECK EAST ASIA AND THE PACIFIC (3) SCHOLARSHIPS 88,952 CHECK EUROPE 6 (INCLUDING ICELAND & GREENLAND) (4) SCHOLARSHIPS MIDDLE EAST AND 318,829 CHECK 20 NORTH AFRICA (5) SCHOLARSHIPS 577,829 CHECK NORTH AMERICA 23 (6) SCHOLARSHIPS SOUTH AMERICA 254,936 CHECK 8 (7) SCHOLARSHIPS SOUTH ASIA 90 2,601,106 CHECK (8) SCHOLARSHIPS SUB-SAHARAN 109 2,496,553 CHECK AFRICA

(9) (10) (11) (12) (13) (14) (15) (16) (17) (18)

Schedule F (Form 990) 2015

8621)

Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships Yes

Yes

Nο

▽ (see Instructions for Form 8865) Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990) Yes Νo Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F. Supplemental Information

Return Reference	Explanation
PART I, LINE 2	MONITORING USE OF GRANT FUNDS OUTSIDE THE UNITED STATES HOWARD UNIVERSITY USES PROGRAM-SP ECIFIC GUIDELINES TO MONITOR THE PROGRESS OF GRANT ACTIVITIES CONDUCTED OUTSIDE THE UNITED STATES THE GUIDELINES OUTLINE THE SCOPE OF WORK, ESTABLISHED DEADLINES, AND THE CONTENT OF SPECIFIC REPORTS/DELIVERABLES IN A MANNER CONSISTENT WITH THE TERMS AND CONDITIONS OF T HE FUNDING AGENCY AND GRANT AWARD PRINCIPAL INVESTIGATORS PREPARE PROGRAMMATIC PROGRESS R EPORTS (MONTHLY, QUARTERLY, ANNUALLY AS REQUIRED) THAT ASSESS PROGRAM ACTIVITIES, IDENTIFY PROBLEMS OR ISSUES AND MODIFY THE DESIGN OR IMPLEMENTATION OF THE PROJECT AS NECESSARY T HE GRANTS AND CONTRACTS ACCOUNTING OFFICE PREPARES MONTHLY FINANCIAL AND BILLING REPORTS F OR INTERNAL AND EXTERNAL REVIEW THIS OVERSIGHT ENSURES ACCURACY AND COMPLIANCE IN FINANCIAL MANAGEMENT, PROPER MAINTENANCE OF GRANT MANAGEMENT DOCUMENTATION, AND THE ACHIEVEMENT OF PROGRAMMATIC DELIVERABLES AND MILESTONES

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DLN: 93493133000057

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990

OMB No 1545-0047

2015

Open to Public Inspection

ame of the organization HE HOWARD UNIVERSITY						Employer ide	ntification number
TE TO WIND ONLY ENOUT						53-0204707	7
Part I Fundraising Ac Form 990-EZ file			_	ation answered "Yes' his part.	' on Form	n 990, Part IV	/, line 17.
Indicate whether the orga	nızatıon raısed fun	ds throug	h any of th	ne following activities (heck all ti	hat apply	
a Mail solicitations				e Solicitation of r	non-goverr	nment grants	
b Internet and email so	licitations			f Solicitation of g	jovernmen	t grants	
c Phone solicitations				g Special fundrais	sıng event	S	
d In-person solicitation	ıs						
Did the organization have or key employees listed in services?							es No
b If "Yes," list the ten high to be compensated at lea				isers) pursuant to agre	ements un	der which the f	undrais er is
(i) Name and address of individual or entity (fundraiser)		fundrai cust cont	Did ser have ody or trol of outions?	(iv) Gross receipts from activity	(or re fundra	nount paid to stained by) ser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No				
1							
2							
3							
4							
5							
6							
7							
8							
9							
1.0							
10							
otal			•				
List all states in which the oregistration or licensing	organization is regi	stered or	licensed t	to solicit contributions (or has bee	n notified it is o	exempt from

Part II	Fundraising	Events

Fundraising Events.

Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross

		(a) Event #1	(b) Event #2	(c)O ther events	(d) Total events
		CHARTER DAY	COMMENCEMENT	2	(add col (a) through
		(event type)	(event type)	(total number)	col (c))
16					
Reverkie	1 Gross receipts	918,830	51,600	32,531	1,002,961
<u></u>	2 Less Contributions	423,541		10,497	434,038
	3 Gross income (line 1 minus line 2)	495,289	51,600	22,034	568,923
	4 Cash prizes				
	5 Noncash prizes				
ဟု	6 Rent/facility costs			12,815	12,815
esue	7 Food and beverages	377,015	38,250		415,265
Expenses	8 Entertainment	28,759			28,759
Direct	9 Other direct expenses	89,515	14,963	4,256	108,734
ā	10 Direct expense summary Add lines 4	through 9 in column (d)		565,573
	11 Net income summary Subtract line 1	0 from line 3, column (c	1)		3,350
Par	rt III Gaming. Complete if the organization Form 990-EZ, line 6a.	answered "Yes" on F	Form 990, Part IV, line	e 19, or reported mor	e than \$15,000 on
Revenue		(a)Bingo	(b)Pull tabs/Instant bingo/progressive bingo	(c)Other gaming	(d) Total gaming (add col (a) through col (c))
<u>~</u>	1 Gross revenue				
ses	2 Cash prizes				
Expenses	3 Noncash prizes				
Direct	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor		├ Yes <u> </u>	☐ Yes	
	7 Direct expense summary Add lines 2	2 through 5 ın column (c	i)		
	8 Net gaming income summary Subtra	ct line 7 from line 1, col	umn (d)		
9 a	Enter the state(s) in which the organization licensed to conduct				Yes No
b	If"No," explain				
10a					Yes No
	If "Yes," explain	•		,	165 140

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DLN: 93493133000057

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20. ► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

	Inspectio	n							
	e of the organization HOWARD UNIVERSITY				Empl	oyer identificati	on nu	mber	
Ρa	ITT I Financial Assis	tance and Cert	tain Other Com	munity Renefit		204707			
	i manciai Assis	tance and cert	din Galler Com	mamey benefit	3 41 0031			Yes	No
1a	Did the organization have a	financial assistan	ce policy during the	e tax year? If "No,"	skip to question 6	ā	1 a	Yes	
b	If "Yes," was it a written po	lıcy?					1b	Yes	
2	If the organization had mult financial assistance policy		,		t describes applic	ation of the			
	Applied uniformly to all Generally tailored to inc	•	• • • •	lied uniformly to mo	ost hospital faciliti	es			
3	Answer the following based organization's patients duri		sistance eligibility	criteria that applie	d to the largest nu	mber of the			
а	Did the organization use Fe If "Yes," indicate which of t	·		-		ıdıng <i>fıe</i> e care?	3a	Yes	
	□ 100% □ 150% □ 2	00%		%	0				
b	Did the organization use FP which of the following was the				ounted care? If "Ye	s," ındıcate	3b	Yes	
	□ 200% □ 250% □ 3	00% 350%	400% √ Othe	3250	00 0000000000	<u>%</u>			
С	If the organization used fac used for determining eligibi used an asset test or other discounted care	lity for free or disco	ounted care Includ	e in the description	whether the orga	nızatıon			
4	Did the organization's finan			the largest number	of its patients du	ring the tax year	4		No
5a	•	ovide for free or discounted care to the "medically indigent"? If the organization budget amounts for free or discounted care provided under its financial assistance policy during teax year?							
b	If "Yes," did the organization	on's financial assis	tance expenses ex	ceed the budgeted	amount?		5a 5b	Yes	No
c	If "Yes" to line 5b, as a res care to a patient who was e	ult of budget considerations, was the organization unable to provide free or discounted							
ба	Did the organization prepare	•		ne tax vear?			5c 6a	Yes	
	If "Yes," did the organization	,		ic tax years			6b	Yes	
	Complete the following table worksheets with the Schedu		eets provided in th	e Schedule H ınstru	uctions Do not su	omit these	0.5	103	
7	Financial Assistance ar	nd Certain Other	Community Bene	fits at Cost					
	nancial Assistance and Means-Tested iovernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net commur benefit expens			
а	Financial Assistance at cost (from Worksheet 1)			3,209,006	(3,209	,006	0	360 %
b	Medicaid (from Worksheet 3, column a)			123,142,041	114,394,232	8,747	,809	0	980 %
с	Costs of other means-tested government programs (from Worksheet 3, column b)			8,541,848	3,839,02	. 4,702	,827	0	520 %
d	Total Financial Assistance and Means-Tested Government Programs			134,892,895	118,233,253	16,659	,642	1	860 %
	Other Benefits								
e	Community health improvement services and community benefit operations (from Worksheet 4)								
f	Health professions education (from Worksheet 5)			46,365,876	26,061,548	3 20,304	,328	2	260 %
g	Subsidized health services (from Worksheet 6)			39,194,234	27,198,117	11,996	,117	1	340 %
h	Research (from Worksheet 7)			34,178,000	34,178,000		_		
•	Cash and in-kind contributions for community benefit (from Worksheet 8)		20,129	718,288		718	,288	0	080 %
-	Total. Other Benefits		20,129	120,456,398	87,437,665				680 %
k	Total. Add lines 7d and 7j		20,129	255,349,293	205,670,918	49,678	.375	5	540 %

Pai	Community Buildin Complete this table i describe in Part VI he	f the organization							d		
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offse revenue	tting (e) Net comm building expe		(f) Per total e	cent of xpense		
1	Physical improvements and housing										
2	Economic development										
3	Community support			718,288	718	3,288					
4	Environmental improvements Leadership development and										
5	training for community members										
6	Coalition building										
7	Community health improvement advocacy										
8	Workforce development										
9	Other			740.000	7.0						
10 2a i	Total t III Bad Debt, Medicare	 e. & Collection	Practices	718,288	/18	3,288					
	on A. Bad Debt Expense	-,						Yes	No		
1	Did the organization report bad	l debt expense in a	ccordance with H	eathcare Financial	Management A	Association					
_	Statement No 15?						1	Yes			
2	Enter the amount of the organizemethodology used by the organ			n Part VI the	2	8,763,162	,				
3	Enter the estimated amount of			e attributable to		0,703,102	1				
	patients eligible under the orga the methodology used by the o any, for including this portion of	anızatıon's fınancıal rganızatıon to estır	assistance police assistance police	y Explain in Part V	I I	(
4	Provide in Part VI the text of the or the page number on which the		-			oad debt expense					
Secti	on B. Medicare										
5	Enter total revenue received fr	om Medicare (inclu	ding DSH and IM	IE)	. 5	50,277,193	3				
6	Enter Medicare allowable costs	s of care relating to	payments on lin	e5	. 6	51,829,055	5				
7	Subtract line 6 from line 5 Thi	, ,	•		. 7	-1,551,862	4				
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes t	sting methodology									
	✓ Cost accounting system	Cost to	charge ratio	□Other							
Secti	on C. Collection Practices										
	Did the organization have a wri			•			9a	Yes			
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part V	ction practices to b					9b	Yes			
Par	t IV Management Compa (owned 10% or more by office	anies and Joint	Ventures	physicians—see instructi	ons)						
	(a) Name of entity		scription of primary		ganization's	(d) Officers, directo	ırs.	(e) Ph	ysıcıans'		
	(3, 13.11)		tivity of entity	profit	% or stock ership %	trustees, or key employees' profit or stock ownership	%	profit %	or stock		
1											
2											
3											
4 											
5 6											
7											
8											
9											
10											
11											
12											
13											

Part V Facility Information

Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	Licensed hospital	General medical & surgical	Children s hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
See Additional Data Table										
<u> </u>									Schedule	H (Form 990) 2015

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
HOWARD UNIVERSITY HOSPITAL

Name of hospital facility or letter of facility reporting group

rep	orting group (from Part V, Section A):		Yes	No
Con	nmunity Health Needs Assessment		163	140
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?			
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	1		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	2		No
	If "Yes," indicate what the CHNA report describes (check all that apply) A definition of the community served by the hospital facility Demographics of the community	3	Yes	
	c ▼ Existing health care facilities and resources within the community that are available to respond to the health needs of the community d ▼ How data was obtained			
	The significant health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups	ļ		
	The process for identifying and prioritizing community health needs and services to meet the community health needs			
	The process for consulting with persons representing the community's interests	ļ		
	i 🔽 Information gaps that limit the hospital facility's ability to assess the community's health needs			
_	j 🔽 O ther (describe in Section C)			
4 5	Indicate the tax year the hospital facility last conducted a CHNA 20 15 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C			
	was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6a 6b	Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	a ▼ Hospital facility's website (list url) HTTP //HUHEALTHCARE COM/COMMUNITY			
	b ▼ Other website (list url) HTTP //WWW DCHEALTHMATTERS ORG			
	c ☑ Made a paper copy available for public inspection without charge at the hospital facility	ļ		
	d Cher (describe in Section C)	ļ		
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9 10	Indicate the tax year the hospital facility last adopted an implementation strategy 20 <u>13</u> Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
	If "Yes" (list url) SEE PART V, PAGE 7	ļ		
	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10 b		No
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a		No
	o If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12a		INU
	c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

HOWARD UNIVERSITY HOSPITAL

Name of hospital facility or letter of facility reporting group

			Yes	No
_	Did the hospital facility have in place during the tax year a written financial assistance policy that			
3	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of \$\frac{150}{0000000000000000000000000000000000			
	325 00000000000 %			
b	Income level other than FPG (describe in Section C)			
(: Asset level			
d	Medical indigency			
e	▼ Insurance status			
f	Underinsurance discount			
c	Residency			
ŀ	Other (describe in Section C)			
4	Explained the basis for calculating amounts charged to patients?	14	Yes	
5	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
	explained the method for applying for financial assistance (check all that apply)			
	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application Fig. 7 Provided the contact information of hospital facility staff who can provide an individual with information about the			
(FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
	assistance with FAP applications			
e	Other (describe in Section C)			
6	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
a	▼ The FAP was widely available on a website (list url)			
	SEE PART V, PAGE 7			
Ŀ	The FAP application form was widely available on a website (list url)			
	SEE PART V, PAGE 7			
,	A plain language summary of the FAP was widely available on a website (list url)			
`	SEE PART V, PAGE 7			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
_	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
	Other (describe in Section C)			
	ing and Collections			
7	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
-	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
_	non-payment?	17	Yes	
8	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
_	Reporting to credit agency(ies)			
	Selling an individual's debt to another party			
	: Actions that require a legal or judicial process			
	Other similar actions (describe in Section C)			
	None of these actions or other similar actions were permitted			
е	, IA House of these decions of other similar decions were permitted			

Part V Facility Information (continued)

HOWARD UNIVERSITY HOSPITAL

Name of hospital facility or letter of facility reporting group

			res	140
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	Reporting to credit agency(ies)			
	b			
	C Actions that require a legal or judicial process			
	d Chersimilar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)			
	Notified individuals of the financial assistance policy on admission			
	b			
	c			
	d ✓ Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
	e Other (describe in Section C)			
	f None of these efforts were made			
Ро	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?			
		21	Yes	
	If "No," indicate why			
	The hospital facility did not provide care for any emergency medical conditions			
	b			
	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
	d Other (describe in Section C)			
Ch	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
	$_{f c}$ $ec{m ec m m ec m m ec m m m ec m m m m ec m m ec m m m m ec m m m ec m m m m m m m m m m m m m $			
	d			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?			
		23		No
24	If "Yes," explain in Section C During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for			
	any service provided to that individual?	24		No
	If "Yes," explain in Section C Schedule	H (For	n 990\	2015
	Schedule	. (,,,,,	_013

Schedule H (Form 990) 2015	Page 7
Part V Facility Information	(continued)
21d, 22d, 23, and 24. If applicable	Part V, Section B, lines 2, 3], 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, provide separate descriptions for each hospital facility in a facility reporting group, oup letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2,"
Form and Line Reference	Explanation

Schedule H (Form 990) 2015

Schedule H (Form 990) 2015

Page 8

Name and address

How many non-hospital health care facilities did the organization operate during the tax year?

Schedule H (Form 990) 2015

Type of Facility (describe)

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
PART I, LINE 6A	HOWARD UNIVERSITY HOSPITAL (HUH) IS PART OF HOWARD UNIVERSITY SERVICE TO THE NATION HAS BEEN, AND CONTINUES TO BE, ONE OF THE PRIMARY MISSIONS OF HOWARD UNIVERSITY A COMMUNITY BENEFIT REPORT IS PREPARED ANNUALLY BY THE OFFICE OF UNIVERSITY RESEARCH AND PLANNING AND THE HOWARD UNIVERSITY COMMUNITY ASSOCIATION, WHICH ILLUSTRATES A FRACTION OF THE MANY CIVIC AND COMMUNITY ACTIVITIES IN WHICH THE HOWARD UNIVERSITY FACULTY, STAFF, STUDENTS, ALUMNI AND RETIREES ARE ENGAGED HOWARD UNIVERSITY OFFERS OVER 100 PROGRAMS, SERVICES AND ACTIVITIES THAT ARE AVAILABLE TO THE PUBLIC THESE INCLUDE HEALTH EDUCATION, SCREENING AND CLINICAL SERVICES, ACTIVITIES WITH THE DISTRICT OF COLUMBIA PUBLIC SCHOOLS, BOARDER BABIES PROGRAM AND A TOBACCO CONTROL PROGRAM, AMONG OTHERS THE COMMUNITY BENEFIT REPORT IS AVAILABLE ON THE UNIVERSITY'S WEBSITE

PART I, 7A CHARITY CARE AT COST - FREE OR DISCOUNTED HEALTH CARE SERVIOUS PROVIDED TO PERSONS WHO MEET THE ORGANIZATION'S CRITERIA FOR FINANCI ASSISTANCE AND ARE THEREFORE DEEMED UNABLE TO PAY FOR ALL OR A PORTICE SUCH SERVICES PART I, 7B MEDICAID - WHEN MEDICAID, A STATE HEALTH CARE PROGRAM FOR QUALIFYING LOW-INCOME RESIDENTS, DOES NOT REIMBURSE HUNFULL COST OF HEALTH CARE SERVICES PROVIDED TO PATIENTS, HUNTHEN "ABSOUTED TO PATIENTS, HUNTHEN "ABSOUTED TO PATIENTS, HUNTHEN "ABSOUTED TO SERVICES AND FOR WHICH ELIGIBILITY FOR GOVERNMENT PROGRAMS FOR WHICH ELIGIBILITY FOR BENEFITS OR COVERAGE IS DETERMINED BY THE RECIPIENT'S INCOME OR ASSET PART I, 7E COMMUNITY HEALTH IMPROVEMENT SERVICES - ACTIVITIES AND SERFOR WHICH NO PATIENT BILL EXISTS THESE SERVICES ARE NOT EXPECTED TO BE FINANCIALLY SELF SUPPORTING, ALTHOUGH SOME MAY BE SUPPORTED BY OUTSI	
GRANTS OR FUNDING SOME EXAMPLES INCLUDE FREE CLINIC SERVICES, PROGRA DIRECTED AT IMPROVING WOMEN'S HEALTH, FREE OR LOW COST PRESCRIPTION MEDICATIONS, AND RURAL AND URBAN OUTREACH PROGRAMS COMMUNITY BENE OPERATIONS - COSTS ASSOCIATED WITH DEDICATED STAFF, COMMUNITY HEALT AND/OR ASSESSMENTS, AND OTHER COSTS ASSOCIATED WITH COMMUNITY BENE STRATEGY AND OPERATIONS PART I, LN 7F HEALTH PROFESSIONS EDUCATION - PROGRAMS THAT RESULT IN A DEGREE, CERTIFICATE, OR TRAINING THAT IS NECE	AL NOF FOR THE DRBS" R LEVEL VICES DE MS FIT H NEEDS FIT
OPERATIONS - COSTS ASSOCIATED WITH DEDICATED STAFF, COMMUNITY HEALT AND/OR ASSESSMENTS, AND OTHER COSTS ASSOCIATED WITH COMMUNITY BENE STRATEGY AND OPERATIONS PART I, LN 7F HEALTH PROFESSIONS EDUCATION -	H NEEDS FIT SSARY ATE LAW,

Form and Line Reference	Explanation
Form and Line Reference PART I, LINE 7G	EXPLANATION CLINICAL SERVICES THAT ARE PROVIDED, DESPITE A FINANCIAL LOSS TO THE ORGANIZATION THE FINANCIAL LOSS IS MEASURED AFTER REMOVING LOSSES, MEASURED BY COST, ASSOCIATED WITH BAD DEBT, CHARITY CARE, MEDICAID AND OTHER MEANS-TESTED GOVERNMENT PROGRAMS DESPITE THE FINANCIAL LOSS, THE SERVICE IS PROVIDED BECAUSE IT MEETS AN IDENTIFIED COMMUNITY NEED, SUCH AS PROVIDING NEEDED ACCESS TO CARE FOR LOW-INCOME INDIVIDUALS, IF THE SERVICE WER NO LONGER OFFERED, ACCESS TO HEALTH SERVICES WOULD BE IMPAIRED, OR, PROVIDING THE SERVICE WOULD BECOME THE RESPONSIBILITY OF GOVERNMENT OR ANOTHER TAX-EXEMPT ORGANIZATION THIS AMOUNT INCLUDES SUBSIDIZED HEALTH SERVICES PROVIDED AS A PART OF THE HOSPITAL'S EMERGENCY DEPARTMENT, NEONATAL INTENSIVE CARE UNIT AND INPATIENT PSYCHIATRIC UNIT, WHICH ALSO INCLUDES SUBSIDIZED SUBSTANCE ABUSE TREATMENT PROGRAMS PART I LINE 7H ANY STUDY OR INVESTIGATION OF WHICH THE GOAL IS TO GENERATE GENERALIZED KNOWLEDGE MADE AVAILABLE TO THE PUBLIC, SUCH AS KNOWLEDGE ABOUT 1 UNDERLYING BIOLOGICAL MECHANISMS OF HEALTH AND DISEASE, NATURAL PROCESSES OR PRINCIPLES AFFECTING HEALTH OR ILLNESS, 2 EVALUATION OF SAFETY AND EFFICACY OF INTERVENTIONS FOR DISEASE SUCH AS CLINICAL TRIALS AND STUDIES OF THERAPEUTIC PROTOCOLS, 3 LABORATORY-BASED STUDIES, EPIDEMIOLOGY, HEALTH OUTCOMES AND EFFECTIVENESS 4 BEHAVIORAL OR SOCIOLOGICAL STUDIES RELATED TO HEALTH AND DELIVERY OF CARE, OR PREVENTION STUDIES RELATED TO CHANGES IN THE HEALTH CARE DELIVERY SYSTEM, ANDS COMMUNICATION OF FINDINGS AND OBSERVATIONS (INCLUDING PUBLICATION IN A MEDICAL JOURNAL)THIS CATEGORY ONLY INCLUDES RESEARCH INTERNALLY FUNDED OR RESEARCH FUNDED BY A TAX-EXEMPT OR GOVERNMENT ENTITY PART I LINE 71 CASH CONTRIBUTIONS MADE TO ENTITIES AND COMMUNITY GROUPS THAT SHARE THE ORGANIZATION'S GOALS AND MISSION IN-KIND CONTRIBUTIONS INCLUDE THE COST OF HOURS DONATED BY STAFF TO THE COMMUNITY WHILE ON THE ORGANIZATION'S PAYPOLL, INDIRECT COST OF SPACE DONATED TO TAX-

Form and Line Reference	Explanation
ACTIVITIES	COMMUNITY BUILDING ACTIVITIES - HOWARD UNIVERSITY PARTICIPATES IN SEVERAL HOUSING & URBAN DEVELOPMENT (HUD) PROGRAMS WHOSE MISSION IS TO CREATE STRONG, SUSTAINABLE, INCLUSIVE COMMUNITIES AND QUALITY, AFFORDABLE HOMES FOR ALL HUD IS WORKING TO STRENGTHEN THE HOUSING MARKET TO BOLSTER THE ECONOMY AND PROTECT CONSUMERS, MEET THE NEED FOR QUALITY, AFFORDABLE RENTAL HOMES, UTILIZE HOUSING AS A PLATFORM FOR IMPROVING QUALITY OF LIFE, AND BUILD INCLUSIVE AND SUSTAINABLE COMMUNITIES FREE FROM DISCRIMINATION AFFORDABLE HOUSING AND ECONOMIC STABILITY ARE INTRINSICALLY LINKED TO THE PREVENTION OF HEALTH PROBLEMS ASSOCIATED WITH POVERTY, HOMELESSNESS AND OTHER ENVIRONMENTAL CHALLENGES

Form and Line Reference	Explanation
FARTIII, LINE 4	THE COST-TO-CHARGE RATIO WAS APPLIED TO THE BAD DEBT AMOUNT TO REPORT AT COST THE UNIVERSITY'S FINANCIAL STATEMENTS PROVIDE AS FOLLOWS THE TOTAL OF CHARGES FORGONE FOR SERVICES AND SUPPLIES FURNISHED UNDER THE HOSPITAL'S CHARITY CARE POLICY AND THE DC ALLIANCE PROGRAM WERE \$5,468,000 12,276,000, AND \$8,241,000 FOR THE FISCAL YEARS ENDED JUNE 30, 2016, 2015 AND 2014, RESPECTIVELY TOTAL UNCOMPENSATED CARE, WHICH INCLUDES BAD DEBT WRITE-OFFS AS WELL AS CHARITY CARE, FOR THE FISCAL YEARS ENDED JUNE 30, 2016, 2015 AND 2014, WAS \$24,288,000,\$49,215,000 AND \$35,170,000, RESPECTIVELY

Form and Line Reference	Explanation
PART III, LINE 8	MEDICARE IS AN ENTITLEMENT PROGRAM IN WHICH THE HOSPITAL DOES NOT HAVE THE ABILITY TO NEGOTIATE PAYMENT RATES THEREFORE, ANY SHORTFALL FOR SERVICES PROVIDED SHOULD BE CONSIDERED A CONTRIBUTION TO THE COMMUNITY

Form and Line Reference	Explanation
PART III, LINE 96	HUH WILL FORGO EXTRAORDINARY COLLECTION ACTIONS AGAINST PATIENTS UNTIL MAKING REASONABLE EFFORTS TO DETERMINE WHETHER THE PATIENT IS ELIGIBLE FOR ASSISTANCE UNDER HUH'S FINANCIAL ASSISTANCE POLICY HOWARD UNIVERSITY HOSPITAL'S PATIENT ACCOUNTS DEPARTMENT WILL IDENTIFY ALL ACCOUNTS TO BE PLACED IN COLLECTIONS USING THE FOLLOWING CRITERIA 1 NO ACCOUNTS WILL BE SENT FOR COLLECTION UNTIL IT HAS BEEN DETERMINED THAT THE PATIENT IS NOT ELIGIBLE FOR FINANCIAL ASSISTANCE UNDER HUH'S FINANCIAL ASSISTANCE POLICY

Form and Line Reference	Explanation
	NEEDS ASSESSMENTIN ORDER TO COMPLY WITH THE PATIENT PROTECTION AND AFFORDABLE CARE ACT, HUH COMPLETED THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) AS A MEMBER OF THE DC HEALTHY COMMUNITIES COLLABORATIVE (DCHCC) AS REQUIRED, THE 2013 AND 2016 CHNA ARE UTILIZED TO IDENTIFY THE NEEDS THAT ARE THE MOST SIGNIFICANT TO THE COMMUNITY APPROXIMATELY 75 - 80% OF ALL COMMUNITY OUTREACH INITIATIVES THAT ARE OFFERED BY THE HOSPITAL ARE THE RESULT OF A DIRECT REQUEST OF AN INDIVIDUAL WITHIN THE COMMUNITY OR A COMMUNITY ORGANIZATION HUH IS OFTEN CONTACTED TO PARTNER WITH OR PARTICIPATE IN MANY OF THE PROGRAMS THAT ARE INCLUDED AS A PART OF THIS SCHEDULE

Explanation
PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCEHUH IS A PRIVATE, NON-PROFIT HOSPITAL WITH A COMMITMENT TO PROVIDE, WITHIN THE LIMITS OF THE RESOURCES OF THE INSTITUTION, CHARITABLE MEDICAL CARE FOR - UNINSURED PATIENTS WHO DO NOT HAVE THE ABILITY TO PAY FOR MEDICAL SERVICES AT THE TIME SERVICES ARE RENDERED - INSURED PATIENTS WHOSE COVERAGE IS INADEQUATE TO COVER A CATASTROPHIC SITUATION - EMERGENCY PATIENTS WHOSE FINANCIAL ABILITY TO PAY COULD NOT BE DETERMINED PRIOR TO DELIVERING SERVICES - PATIENTS WHOSE INCOME IS SUFFICIENT TO PAY FOR BASIC LIVING COSTS BUT NOT MEDICAL CARE, AND ALSO THOSE PERSONS WITH GENERALLY ADEQUATE INCOMES WHO ARE SUDDENLY FACED WITH CATASTROPHICALLY LARGE MEDICAL BILLS - PATIENTS WHO DEMONSTRATE ABILITY TO PAY PART BUT NOT ALL OF THEIR LIABILITY HUH WILL PROVIDE ANNUALLY ON CESS THAN 3% OF ITS TOTAL OPERATING EXPENSES IN UNCOMPENSATED CARE MEASURED COST THE COST OF PROVIDING UNCOMPENSATED CARE SHALL BE DETERMINED BY APPLYING ANNUAL FAMILY INCOME AND MAINTENANCE NEED LEVEL CALCULATED AGAINST AN EXPECTED PAYOR PAYMENT IN CASES WHERE APPLICANT IS UNINSURED THIS EXPECTED PAYOR PAYMENT IN CASES WHERE APPLICANT IS UNINSURED THIS EXPECTED PAYOR PAYMENT IN CASES WHERE APPLICANT IS UNINSURED THIS EXPECTED PAYOR PAYMENT IN CASES WHERE APPLICANT IS UNINSURED THIS EXPECTED PAYOR PAYMENT OCCUR. CASE SHE SUSTINGS AND CUSTOMER SERVICE) ARE FULLY VERSED IN THE HUH'S UNCOMPENSATED CARE POLICY AND ITS APPLICATION IN ORDER TO DIRECT PATIENT INQUIRIES TO APPROPRIATE FACILITY FOR DISCOUNTED DEBTOR CHARITY ALLOCATION S. CASE PROCESSING AND CUSTOMER SERVICE) ARE FULLY VERSED IN THE HUH'S UNCOMPENSATED CARE POLICY AND ITS APPLICATION IN ORDER TO DIRECT PATIENT INQUIRIES TO APPROPRIATE FACILITY FOR DISCOUNTED DEBTOR CHARITY ALLOCATION THROUGH THE UNCOMPENSATED CARE POLICY AND ITS APPLICATION ON OND STALL-BASED FINANCIAL ASSISTANCE FINANCIAL COUNSELING IS INFORMATION ON HOSPITAL-BASED FINANCIAL ASSISTANCE FINANCIAL COUNSELING IS INFORMATION ON HOSPITAL-BASED FINANCIAL ASSISTANCE IN THE EVENT THAT A PATIENT SO

Form and Line Reference	Explanation
Form and Line Reference PART VI, LINE 4	COMMUNITY INFORMATIONHUH IS LOCATED IN WASHINGTON, DC AND IS A NOT-FOR-PROFIT ACUTE CARE HOSPITAL THE HOSPITAL PROVIDES INPATIENT, OUTPATIENT, AND EMERGENCY HEALTH SERVICES FOR THE RESIDENTS OF THE DISTRICT OF COLUMBIA AND SURROUNDING STATES THE HOSPITAL'S PATIENT POPULATION IS OVERWHELMINGLY REPRESENTED BY MEDICAID, DC ALLIANCE (PROVIDES MEDICAL ASSISTANCE TO NEEDY DISTRICT RESIDENTS WHO ARE NOT ELIGIBLE FOR FEDERALLY-FINANCED MEDICAID BENEFITS) AND MEDICARE PATIENTS, AS WELL AS INDIGENT AND UNINSURED PATIENTS HUH IS A LEVEL ONE (1) TRAUMA CENTER, OFFERING COMPREHENSIVE HEALTH CARE FACILITIES IN WASHINGTON, DC HUH SERVES THE WASHINGTON, DC POPULATION OF APPROXIMATELY 660,000 PEOPLE HUH IS A DISPROPORTIONATE SHARE HOSPITAL AND IN FY 2016 OUR GENERAL ADMITTANCE PAYOR MIX FOR MEDICARE AND MEDICAID WAS 25% AND 58%, RESPECTIVELY HOWARD IS AMONG THE TOP PRODUCERS OF BLACK MEDICAL STUDENTS THE MISSION OF HOWARD UNIVERSITY HOSPITAL IS THE PROVISION OF EXCELLENCE, SERVICE, EDUCATION AND RESEARCH IN AN ENVIRONMENT OF SAFETY IN FURTHERANCE OF ITS COMMITMENT TO EDUCATION, THE HOSPITAL MAINTAINS AN ENVIRONMENT THAT SUPPORTS THE TRAINING OF POSTGRADUATE TRAINES, MEDICAL, DENTAL, NURSING AND OTHER STUDENTS BY HEALTH CARE PRACTITIONERS BETWEEN 2001 AND 2005, THE DISTRICT OF COLUMBIA RANKED SIXTH HIGHEST IN THE NATION FOR CANCER DEATHS, THIRD HIGHEST IN THE NATION FOR CANCER DEATHS, AND FOR DEATHS DUE TO PROSTATE, CERVICAL, AND BREAST CANCERS HUH'S CANCER CENTER WAS ESTABLISHED IN ORDER TO SERVE MINORITIES AND UNDERSERVED POPULATIONS AND TO ADDRESS HEALTH DISPARITIES THUS, THE MISSION OF THE CANCER CENTER IS TO REDUCE THE BURDEN OF CANCER CENTER, UNDER A GRANT FROM THE DISTRICT OF COLUMBIA DEPARTMENT OF HEALTH AUGH RESEARCH, EDUCATION, AND SERVICE, WITH EMPHASIS ON THE UNIQUE ETHNIC AND CULTURAL ASPECTS OF MINORITY AND UNDERSERVED POPULATIONS THE CANCER CENTER, UNDER A GRANT FROM THE DISTRICT OF COLUMBIA DEPARTMENT OF HEALTH AND THE DACTURE AS SECULABLE OF SO AND 64 AT HOWARD UNIVERSITY HOSPITAL HOWARD UNIVERSITY SCENTER FOR S
	RESIDENTS BETWEEN THE AGES OF 50 AND 64 AT HOWARD UNIVERSITY HOSPITAL HOWARD UNIVERSITY'S CENTER FOR SICKLE CELL DISEASE (SCD) WAS FOUNDED BY THE LATE DR ROLAND B SCOTT IN 1971 TO ADDRESS THE NEEDS OF PATIENTS AND FAMILIES IN THE WASHINGTON METROPOLITAN AREA AFFECTED BY SCD THE CENTER IS COMMITTED TO A SIX-FOLD GOAL THAT INCLUDES COMPREHENSIVE MEDICAL CARE, RESEARCH, TESTING, EDUCATION, COUNSELING, AND COMMUNITY OUTREACH HOWARD

Form and Line Reference	Explanation
Form and Line Reference PART VI, LINE 5	HUH IS A PRIVATE, NONPROFIT INSTITUTION AND ONE OF THE NATION'S ONLY TEACHING HOSPITALS LOCATED ON THE CAMPUS OF A HISTORICALLY BLACK UNIVERSITY IT OFFERS MEDICAL STUDENTS A SUPERIOR LEARNING ENVIRONMENT AND OPPORTUNITIES TO OBSERVE OR PARTICIPATE IN CLINICAL AND RESEARCH WORK WITH PROFESSIONALS HUH WAS ESTABLISHED ON THE BASIS OF BEING ABLE TO PROVIDE HEALTH CARE SERVICES TO THE UNDERSERVED BY PROVIDING A REFUGE WHERE EX-SLAVES RECEIVED THE MEDICAL CARE THEY WERE DENIED ELSEWHERE IN THIS REGARD, HOWARD UNIVERSITY AND HUH HAVE OFFERED THE FOLLOWING PROGRAMS DURING THE YEAR HOWARD UNIVERSITY AND HUH HAVE OFFERED THE FOLLOWING PROGRAMS DURING THE YEAR HOWARD UNIVERSITY AND HUH HAVE OFFERED THE FOLLOWING PROGRAMS DURING THE YEAR HOWARD UNIVERSITY AND HUH HAVE OFFERED THE FOLLOWING PROGRAMS DURING THE YEAR HOWARD UNIVERSITY AND HUH HAVE OFFERED THE FOLLOWING PROGRAMS DURING THE YEAR HOWARD UNIVERSITY AND HUH HAVE OFFERED THE FOLLOWING PROGRAMS DURING THE YEAR HOWARD UNIVERSITY AND THE PROVIDED STUDENTS OF HIGH ACADEMIC POTENTIAL WITH A MEDICAL EDUCATION OF EXCEPTIONAL QUALITY AND PREPARES PHYSICIANS AND OTHER HEALTH CARE PROFESSIONALS TO SERVE THE UNDERSERVED THE EMPHASIS IS ON DEVELOPING SKILLS AND HABITS OF LIFF-LONG LEARNING AND PRODUCING WORLD LEADERS IN MEDICINE THE COLLEGE LIVING ALUMNI, MORE THAN 4,000, ARE A TESTIMONY THAT AN EXCELLENT MEDICAL EDUCATION CAN BE OBTAINED AT HOWARD UNIVERSITY ALTHOUGH OPPORTUNITIES FOR MINORITY STUDENTS HAVE INCREASED AT OTHER MEDICAL SCHOOLS, THE COLLEGE UNIQUELY ADDRESSES THE SPECIAL HEALTH CARE NEEDS OF MEDICALLY UNDERSERVED COMMUNITY PHYSICIANS THE COLLEGE IS A PART OF HOWARD UNIVERSITY, A COMPREHENSIVE RESEARCH UNIVERSITY WHILE THE UNIVERSITY COMMUNITY HAS TRADITIONALLY BEES PREDOMINANTLY BLACK, HOWARD UNIVERSITY COMMUNITY HAS TRADITIONALLY BEES PREDOMINANTLY BLACK, HOWARD UNIVERSITY, WHILE THE UNIVERSITY HORD AND A STADITION AND STAFF OF ALL RACES AND FROM MANY FOREIGN NATIONS ALL MUST MEET THE HIGH STANDARD SO FEXCELLENCE OF HOWARD UNIVERSITY HEALTH SCIENCES CENTER INCL
	PRODUCE POSITIVE OUTCOMES AND RESULTS IN THE FIELD OF GERONTOLOGY SPEECH AND HEARING CLINIC - THE SPEECH AND HEARING CLINIC PROVIDES COMPREHENSIVE
	OTHER RELATIVES GRAND ROUNDS FOR COMMUNITY PHYSICIANS - GRAND ROUNDS FOR COMMUNITY PHYSICIANS IS OPEN TO COMMUNITY PHYSICIANS AT NO CHARGE, AND AFFORDS THEM THE OPPORTUNITY TO EARN CATEGORY 1 CREDITS REQUIRED FOR RELICENSURE THE PROGRAM FOCUS IS ON IMPROVING PATIENT CARE AND OUTCOMES HEALTH FAIRS - HEALTH FAIRS PROVIDE THE PUBLIC WITH HEALTH CARE INFORMATION AND SCREENING SERVICES IN A VARIETY OF VENUES HOWARD UNIVERSITY HOSPITAL HAS CO-SPONSORED SUCH FAIRS WITH COMMUNITY ORGANIZATIONS AND CHURCHES TOBACCO CONTROL PROGRAM - THE MISSION OF THE TOBACCO CONTROL PROGRAM IS TO EDUCATE THE COMMUNITY ABOUT THE DANGERS OF TOBACCO PRODUCTS INFORMATION, SUPPORT, AND ASSISTANCE ARE PROVIDED TO SMOKERS WHO ARE TRYING TO QUIT THE PROGRAM ALSO SUPPORTS INITIATIVES TO PREVENT YOUTH SMOKING AND ADVOCACY CAMPAIGNS TO REDUCE TOBACCO USE AND EXPOSURE

Form and Line Reference	Explanation
ART VI, LINE 7, REPORTS FILED ITH STATES	DC .

Schedule H (Form 990) 2015

Additional Data

Software ID: Software Version:

EIN: 53-0204707

Name: THE HOWARD UNIVERSITY

Form 990 Schedule H, Part V Section A. Hospital Facilities ER-24 hours Children Teaching höspital Critical Research facility ER-other General medical Section A. Hospital Facilities (list in order of size from largest to access smallest—see instructions) hospital hospital How many hospital facilities did the organization operate during the tax year? hospita Name, address, primary website address, rgica) and state license number Facility reporting Other (Describe) group 1 HOWARD UNIVERSITY HOSPITAL Х Х Χ 2041 GEORGIA AVENUE Х Х WASHINGTON, DC 20060

efile GRAPHIC print - DO NOT PROCESS As Filed Data -Schedule I (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

THE HOWARD UNIVERSITY

Grants and Other Assistance to Organizations, Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2015

Employer identification number

Open to Public

DLN: 93493133000057

Inspection

THE HOWARD ONLY ERST !							53-0204707		
Part I General Information	on on Grants an	d Assistance							
 Does the organization maintain the selection criteria used to at Describe in Part IV the organiz Part II Grants and Other Assist. 	ward the grants or a ation's procedures ance to Domestic O	ssistance? for monitoring the use	of grant funds in the Un				✓ Yes No		
that received more than (a) Name and address of organization or government	\$5,000 Part II car	(c) IRC section If applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
See Additional Data Table									
	_								
2 Enter total number of section 5							15		
3 Enter total number of other orga			<u> </u>				47		
For Paperwork Reduction Act Notice, se	e the Instructions foi	· Form 990.		Cat No 50055P		Schedu	le I (Form 990) 2015		

Schedule I (Form 990) 2015

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22
	Part III can be duplicated if additional space is needed

APPROVE SUB-RECIPIENT INVOICES

(a)Type of grant or assistar	nce	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance	
(1) SCHOLARSHIPS		5102	91,347,559	0			
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.							
Return Reference	Explanation						
PART I, LINE 2	MONITORING USE OF GRANT FUNDS TO ORGANIZATIONS IN THE UNITED STATES THE OFFICE OF FINANCIAL AID DETERMINES STUDENT						

ELIGIBILITY AND MAKES AWARDS FOR NEED BASED SCHOLARSHIPS ACADEMIC DEPARTMENTS DETERMINE ELIGIBILITY AND AWARDS A CADEMIC MERIT BASED SCHOLARSHIPS WITH ASSISTANCE FROM THE OFFICE OF FINANCIAL AID BOTH OFFICES PERFORM POST AWARD MONITORING TO DETERMINE CONTINUED ELIGIBILITY THE RESEARCH AND ADMINISTRATIVE SERVICES OFFICE (RAS) PERFORMS SUB-RECIPIENT MONITORING IN ACCORDANCE WITH UNIVERSITY POLICY RAS AND PRINCIPAL INVESTIGATORS MONITOR STATEMENT OF WORK COMPLETION, PROGRESS REPORTS, DELIVERABLES, CHANGE TO SCOPE AND BUDGETS THEY ALSO REVIEW AND

Additional Data

WASHINGTON, DC 20020

Software ID: Software Version:

EIN: 53-0204707

Name: THE HOWARD UNIVERSITY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
ALABAMA A&M UNIVERSITY 4900 MERIDIAN STREET NORMAL,AL 35762	63-6001097	501 (C)(3)	58,874				SUPPORT RESEARCH & EDUCATION		
AMERICAN INSTITUTES FOR RESEARCH 1000 THOMAS JEFFERSON STREET NW NEW YORK,NY 100878126	25-0965219		6,423				SUPPORT RESEARCH & EDUCATION		
ANACOSTIA ECONOMIC DEVELOPMENT CORP 1800 MARTIN LUTHER KING JR AVE SE	52-0897780	501 (C)(3)	110,000				SUPPORT RESEARCH & EDUCATION		

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) 2,083 SUPPORT RESEARCH ANNEMARIE MINGO 59-4569540 ATION

496 LANTERN WOOD DRIVE SCOTTDALE,GA 30079					& EDUCAT
BOWIE STATE UNIVERSITY 14000 JERICHO PARK ROAD	52-6002033	501 (C)(3)	52,808		SUPPORT & EDUCAT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

27-3628781

BREATHE DC

1310 SOUTHERN AVE SE

WASHINGTON, DC 20011

T RESEARCH ATION BOWIE, MD 207159465

7,500

SUPPORT RESEARCH

& EDUCATION

(a) Name and address of **(b)** EIN (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant (c) IRC section organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) CARNEGIE MELLON 25-0969449 501 (C)(3) 115,085 SUPPORT RESEARCH & EDUCATION UNIVERSITY 5000 FORBES AVENUE PITTSBURGH, PA 15213

SUPPORT RESEARCH

& EDUCATION

CHILDREN'S RESEARCH 52-1654453 501 (C)(3) 272,465 SUPPORT RESEARCH INSTITUTE & EDUCATION CHILDRENS MEDICAL CENTER 111 MICHIGAN AVENUE NW

WASHINGTON, DC 20010 COLLEGE OF WILLIAM AND 54-6001718 29,982 MARY PO BOX 399

WILLIAMSBURG, VA 23187

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) COMMUNITY OUTREACH 37-1579080 41,221 SUPPORT RESEARCH ASSOCIATES INC & EDUCATION 527 U STREET NW WASHINGTON, DC 20001

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

TECHNOLOGIES 14900 WILLOW HILL LN

CHESTERFIELD, VA 23832

CORNELL UNIVERSITY 750 CASCADILLA STREET ITHACA,NY 14851	15-0532082	501 (C)(3)	151,632		SUPPORT RESEARCH & EDUCATION
CULTURALLY RESPONSIVE EVALUATION STRATEGIES	27-1066296		43,405		SUPPORT RESEARCH & EDUCATION

(a) Name and address of **(b)** EIN (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant (c) IRC section organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) CYNTHIA D ROBBINS 12-4545267 60,000 SUPPORT RESEARCH 4600 CONNECTICUT AVE & EDUCATION NW WASHINGTON, DC 20003 FAST CAROLINA 56-6000403 10,506 SUPPORT RESEARCH UNIVERSITY & EDUCATION

GRANTS AND CONTRACTS 2200 S CHARLES BLVD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

GREENVILLE, NC 27858 ECONOMIC POLICY 52-1368964 501 (C)(3) 4,583 INSTITUTE

1333 H STREET NW

SUPPORT RESEARCH & EDUCATION WASHINGTON, DC 200054707

(a) Name and address of **(b)** EIN (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant (c) IRC section organization ıf applıcable cash (book, FMV, appraisal, non-cash assistance or assistance grant or aovernment assistance other) 52-1073362 10,000 FAMILY AND MEDICAL SUPPORT RESEARCH COUNSELING SERIVCE & EDUCATION 2041 MARTIN LUTHER KING

JR AVE SE WASHINGTON, DC 20020				
FAMU CONTROLLERS OFFICE - RM	59-0977085	105,466		SUPPORT RESEARCH & EDUCATION

201 FHAC

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C)(3)

GALLAUDET UNIVERSITY

800 FLORIDA AVENUE NE

WASHINGTON, DC 20002

53-0197507

TALLAHASSEE, FL 32397

71,122

SUPPORT RESEARCH

& EDUCATION

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) GEORGETOWN UNIVERSITY 53-0196603 501 (C)(3) 72,673 SUPPORT RESEARCH MEDICAL CENTER 3970 & EDUCATION RESERVOIR ROAD

NW WASHINGTON,DC 200571159					
HAMPTON UNIVERSITY CAREER COUNSELING PLANNING CENTER	54-0505990	501 (C)(3)	201,312		SUPPORT & EDUCA

HAMPTON, VA 23668 HENRY WELLS III

DETROIT, MI 48228

9221 STAHELIN

37-7722584

RT RESEARCH ATION 114 WIGMAN BUILDING

2,083

SUPPORT RESEARCH

& EDUCATION

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) IBH HEALTH CONSULTING 12,019 47-1404074 SUPPORT RESEARCH 4708 NE 45TH STREET & EDUCATION SEATTLE, WA 98105 RT RESEARCH

INDIANA UNIVERSITY P O BOX 66248 INDIANAPOLIS,IN 462666248	35-6001673	35,633		SUPPOR [*] & EDUCA
INSTITUTE FOR CLINICAL	52-1336656	20 112		SHDDOD-

PO BOX 29545

WASHINGTON, DC 20017

ATION SUPPORT RESEARCH INSTITUTE FOR CLINICAL 52-1336656 29,112 RESEARCH INC & EDUCATION

(a) Name and address of **(b)** EIN (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant (c) IRC section organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) 1ACKSON STATE 64-6000507 247,984 SUPPORT RESEARCH UNIVERSITY & EDUCATION P O BOX 17250 JACKSON, MS 39217 JOHNS HOPKINS 52-0595110 501 (C)(3) 781,251 SUPPORT RESEARCH & EDUCATION UNIVERSITY JOHNS HOPKINS

UNIVERSITY CENTRAL LOCKBOX CHICAGO, IL 60693

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

KESSLYN A BRADE 22-8964807 12,500 SUPPORT RESEARCH STENNIS & EDUCATION

10517 GENTIAN CT UPPER MARLBORO, MD

20772

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) MARCIVE INC 74-2186432 10,900 SUPPORT RESEARCH P O BOX 47508 & EDUCATION SAN ANTONIO, TX 78265 TRESEARCH NOITA

& EDUCATION

MEDSTAR HEALTH RESEARCH INSTITUTE 6525 BELCREST ROAD HYATTSVILLE,MD 20782	52-6056274	37,015		SUPPORT RESEARCH & EDUCATION
MORGAN STATE	54-6002808	133.907		SUPPORT RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UNIVERSITY

1700 E COLD SPRING LANE BALTIMORE, MD 21251

(a) Name and address of **(b)** EIN (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant (c) IRC section organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) 54-6002808 93,249 NORFOLK STATE SUPPORT RESEARCH & EDUCATION UNIVERSITY ZOO DADIK ANKENILIE

& EDUCATION

NORFOLK, VA 23504				
NORTH CAROLINA A&T STATE UNIVERSITY 1601 E MARKET STREET GREENSBORD NC 27411	56-6000007	79,468		SUPPOR & EDUC

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

3130 FAIRVIEW PARK

FALLS CHURCH, VA 22042

DRIVE

RT RESEARCH CATION GREENSDORO, NC 2/411 OPTIMOSTIC 54-1691709 74,775 SUPPORT RESEARCH

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) PENN STATE UNIVERSITY 24-6000376 44,508 SUPPORT RESEARCH PRESS & EDUCATION 820 NORTH UNIVERSITY PRESS HINITY EDCITY DADY DA ORT RESEARCH CATION

16802				
POLYVEA INC 3905 BYRD ROAD KINGSTON,MD 20895	45-4652027	136,739		SUPPORT RESEARCH & EDUCATION
PRAIRIE VIEW A M UNIVERSITY	74-6001078	108,675		SUPPORT RESEARCH & EDUCATION

400 HARVEY MITCHELL PKWY SOUTH

COLLEGE STATION, TX

77845

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment assistance other) PRECISION SYSTEMS 52-1902336 156,569 SUPPORT RESEARCH INCORPORATED & EDUCATION 2713 NEWLANDS STREET NW WASHINGTON, DC 20015 PRINCE GEORGES 23-7011243 29,181 SUPPORT RESEARCH COMMUNITY COLLEGE & EDUCATION 301 LARGO ROAD LARGO, MD 207742199 RODOLFO PEREZ- ALAMINO 17-1644659 5,253 SUPPORT RESEARCH

& EDUCATION POSTAL CODE 4000 TUDUMAN SAN MIGUEL DE TUCUMAN,

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

TUCUMAN ΑR

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) SAM SCHWARTZ 46-1885050 15,000 SUPPORT RESEARCH **ENGINEERING DPC** & EDUCATION 322 EIGHTH AVE

NEW YORK, NY 10001				
SARAH F FARMER 7086 CREEKSONG DRIVE DOUGLASVILLE,GA 30134	17-1644659	6,250		SUPPORT RESEARCH & EDUCATION
SHARMON L THORNTON	30-1489762	75,455		SUPPORT RESEARCH

ARLINGTON, VA 222021925

NOITA TRESEARCH & EDUCATION 1101 S ARLINGTON RIDGE ROAD

organization ıf applıcable cash (book, FMV, appraisal, non-cash assistance or assistance grant or government assistance other) SMARTSTART EVALUATION 14-2007437 12,870 SUPPORT RESEARCH AND RESEARCH & EDUCATION 4482 BARRANCA PARKWAY RESEARCH

(e) Amount of non- (f) Method of valuation

(g) Description of

(h) Purpose of grant

_ IRVINE,CA 92604				
SOUTHERN UNIVERSITY COMPTROLLERS OFFICE BATON ROUGE,LA 70813	72-6000817	127,726		SUPPORT RESEARCH & EDUCATION
TENNESSEE STATE UNIVERSITY	23-7105693	72,675		SUPPORT RESEARCH & EDUCATION

(d) A mount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

3500 JOHN A MERRITT BOULEVARD

NASHVILLE, TN 37209

(a) Name and address of

(b) EIN

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment assistance other) THE OHIO STATE 31-3025986 33,895 SUPPORT RESEARCH UNIVERSITY & EDUCATION OFFFICE OF SPONSORED PROGRAMS 1960 KENNY ROAD COLUMBUS, OH 43219 THE RESEARCH 14-1368361 501 (C) (3) 128,508 SUPPORT RESEARCH FOUNDATION OF SUNY & EDUCATION PRESS

UNIVERSITY AT ALBANY 685 BALDY HALL

60,708

SUPPORT RESEARCH

& EDUCATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BUFFALO, NY 14260 THE UNIVERSITY OF

302 BUCHTEL COMMON AKRON, OH 44325

AKRON

34-6002924

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) TRUSTEE OF DARTMOUTH 02-0222111 501 (C)(3) 47,433 SUPPORT RESEARCH COLLEGE & EDUCATION UNIVERSITY PRESS OF NEW ENGLAND LEBANON, NH 03766 TRESEARCH NOITA

& EDUCATION

TUSKEGEE UNIVERSITY COLLEGE OF AGRICULTURE ENVIRONMENTA NATURAL SCIENCES TUSKEGEE,AL 36088	62-0288878	501 (C)(3)	49,191		SUPPORT RESEARCH & EDUCATION
UNIVERSITY OF FLORIDA	52-6002033		186,432		SUPPORT RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CHEMICAL ENGINEERING EDUCATION

UNIVERSITY OF FLORIDA GAINESVILLE, FL 32611

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance UNIVERSITY OF HAWAII 99-6000354 64,683 SUPPORT RESEARCH HAMILTON LIBRARY ROOM & EDUCATION 101

HONOLULU,HI 96822					
UNIVERSITY OF MARYLAND 1000 HILLTOP CIRCLE BALTIMORE,MD 21250	52-6002033	501 (C)(3)	398,551		SUPPORT RESEARCH & EDUCATION
UNIVERSITY OF NEVADA	88-6000024		300		SUPPORT RESEARCH

LAS VEGAS, NV 89154

ATION TRESEARCH LAS VEGAS & FDUCATION 4505 SOUTH MARYLAND PKWY

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment assistance other) UNIVERSITY OF PUERTO 74-6000813 241,665 SUPPORT RESEARCH RICO AT MAYAGUEZ & EDUCATION RESEARCH AND DEV CENTER P O BOX 9001 MAYAGUEZ, PR 006819001 95-1642394 37,758 SUPPORT RESEARCH & EDUCATION

& EDUCATION

UNIVERSITY OF SOUTHERN CALIFORNIA NORRIS MEDICAL LIBRARY LOS ANGELES, CA 900891052 74-6000813 121,152 SUPPORT RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UNIVERSITY OF TEXAS AT ELPASO **500 WEST UNIVERSITY** AVE

EL PASO, TX 799680697

(a) Name and address of **(b)** EIN (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant (c) IRC section organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) UNIVERSITY OF THE 53-6001131 106,479 SUPPORT RESEARCH DISTRICT OF COLUMBIA & EDUCATION 4200 CONNECTICUT AVE NW

VIRGINIA STATE

GRANTS AND CORTRACTS PETERSBURG, VA 23806

UNIVERSITY

54-6001811

WASHINGTON, DC 20008				
VIRGINIA POLYTECHNIC INSTITUTE AND STATE 300 TURNER STREET SUITE 4200 BLACKSBURG, VA 240610001	54-6001805	16,122		SUPPORT RESEARCH & EDUCATION

51,514

SUPPORT RESEARCH

& EDUCATION

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (q) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 33-1011335 37,114 VNS GROUP INC. ISUPPORT RESEARCH & FDUCATION 1019 CANTERBURY LANE ISUPPORT RESEARCH

LAPLATA, MD 20646 WRIGHT EVALUATION LLC. 45-5084008 9.840 DBA MEANINGEUL & EDUCATION 1069 W BROAD ST 141

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

FALLS CHURCH, VA 22046

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

2015 Open to Public

OMB No 1545-0047

DLN: 93493133000057

Treasury Internal Revenue Service

Schedule J (Form 990)

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Department of the Inspection

	ne of the organization HOWARD UNIVERSITY		Employer identification number				
1111	HOMANA GIMMENOTI I			53-0204707			
Pa	rt I Questions Regarding Compensation						
						Yes	No
1a	Check the appropriate box(es) if the organization provide 990, Part VII, Section A, line 1a Complete Part III to μ						
	First-class or charter travel	~	Housing allowance or residence for	personal use			
	▼ Travel for companions	~	Payments for business use of pers	onal residence			
	Tax idemnification and gross-up payments	~	Health or social club dues or initiat	tion fees		<u> </u>	
	Discretionary spending account	Γ	Personal services (e g , maid, chau	ıffeur, chef)		 	
b	If any of the boxes in line 1a are checked, did the organ reimbursement or provision of all of the expenses descr		1 , 3 31	,	1b	Yes	
2	Did the organization require substantiation prior to reim directors, trustees, officers, including the CEO/Executive $\frac{1}{2}$				2	Yes	
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all that a used by a related organization to establish compensation	apply	Do not check any boxes for method	ds			
	▼ Compensation committee	▽	Written employment contract				
	✓ Independent compensation consultant	✓	Compensation survey or study				
	Form 990 of other organizations	✓	Approval by the board or compens	ation committee		 	
4	During the year, did any person listed on Form 990, Par or a related organization	t VII	I, Section A, line 1a with respect to t	the filing organization			
а	Receive a severance payment or change-of-control pay	men	t?		4a	Yes	
b	Participate in, or receive payment from, a supplemental	none	qualified retirement plan?		4b	Yes	
c	Participate in, or receive payment from, an equity-based		,		4 c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provid	ie th	e applicable amounts for each item i	n Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organization	s mu	st complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, lin compensation contingent on the revenues of	e 1a	, did the organization pay or accrue	any			
а	The organization?				5a		Νo
b	Any related organization?				5b		Νo
	If "Yes," on line 5a or 5b, describe in Part III						
6	For persons listed on Form 990, Part VII, Section A, lin compensation contingent on the net earnings of	e 1a	, did the organization pay or accrue	any			
а	The organization?				6 a		Νo
b	Any related organization?				6 b		No
	If "Yes," on line 6a or 6b, describe in Part III						
7	For persons listed on Form 990, Part VII, Section A, lin payments not described in lines 5 and 6? If "Yes," described in lines 6 and 6? If "Yes," described in lines 6 and 6? If "Yes," described in lines 6 and 6? If "Yes," described in lines 6 and 6? If "Yes," described in lines 6 and 6			n-fixed	7	Yes	
8	Were any amounts reported on Form 990, Part VII, paid subject to the initial contract exception described in Re in Part III		·		8		N o
9	If "Yes" on line 8, did the organization also follow the re section 53 4958-6(c)?	butta	able presumption procedure describe	ed in Regulations	9		No
For F	aperwork Reduction Act Notice, see the Instructions for	Fort	n 990. Cat No 5	50053T Schedule		m 990) 2015

Selledales (Form 550) 2015					r age 🕳			
Part III Officers, Directors,	Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.							
ınstructions, on row (II) Do not list ar	tion must be reported on Schedule J, report compensation from the ony individuals that are not listed on Form 990, Part VII for each listed individual must equal the total amount of Form 990, F	.,	-	·				
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in			

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
	-	(ii)	(ıiı)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	Base (1) compensation	Bonus & incentive	Other reportable	compensation			as deferred on prior
	(i) compensation	compensation	compensation				Form 990

Schedule 1 (Form 990) 2015

See Additional Data Table

Schedule J (Form 990) 2015

Page 2

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference Explanation OUESTIONS REGARDING COMPENSATION TRAVEL FOR COMPANIONS THE UNIVERSITY REIMBURSES REASONABLE AND NECESSARY

PART I. LINE 1A TRAVEL EXPENSES WHEN THE PRESIDENT'S SPOUSE'S PRESENCE IS IN THE BEST INTEREST OF THE UNIVERSITY ON BUSINESS RELATED TRIPS IN ACCORDANCE WITH PRESIDENT'S EMPLOYMENT AGREEMENT TAX INDEMNIFICATION AND GROSS-UP PAYMENTS THE UNIVERSITY PROVIDED A GROSS-UP PAYMENT TO THE PRESIDENT FOR PAYMENT OF A HOUSING ALLOWANCE FOR USE OF HIS PERSONAL RESIDENCE TO CONDUCT SIGNIFICANT UNIVERSITY RELATED BUSINESS HOUSING ALLOWANCES OR RESIDENCE FOR PERSONAL USE THE UNIVERSITY PROVIDES A HOUSING ALLOWANCE PAYMENT TO THE PRESIDENT FOR SIGNIFICANT USE OF HIS PERSONAL RESIDENCE FOR OFFICIAL UNIVERSITY RELATED BUSINESS TO DEFRAY COSTS RELATED TO THE UPKEEP,UTILIZATION AND MAINTENANCE OF HIS PERSONAL RESIDENCE ALLOWANCE PAYMENT WAS INCLUDED IN THE PRESIDENT'S W-2 AS COMPENSATION AND IS REPORTED IN SCHEDULE J PART II AS OTHER REPORTABLE COMPENSATION HEALTH OR SOCIAL CLUB DUES THE UNIVERSITY PAID OR REIMBURSED THE PRESIDENT FOR THE DUES AND NORMAL PERIODIC ASSESSMENTS INCURRED FOR MEMBERSHIP FOR TWO CLUBS THE USE OF THE

Schedule J (Form 990) 2015

MEMBERSHIP IN BOTH BUSINESS CLUBS IS LIMITED TO UNIVERSITY BUSINESS AND NOT REPORTED AS TAXABLE INCOME PERSONAL SERVICES AN AUTOMOBILE (ALONG WITH DRIVER) ARE PROVIDED TO THE PRESIDENT BY THE UNIVERSITY AS NEEDED FOR UNIVERSITY-RELATED BUSINESS THESE SERVICES ARE FOR BUSINESS PURPOSES ONLY, AND AS SUCH, HAVE NOT BEEN REPORTED AS TAXABLE INCOME SCHEDULE J. PART I, LINE 4A SEVERANCE OR CHANGE OF CONTROL PAYMENTS DURING THE YEAR ENDED JUNE 30, 2016, THE FOLLOWING INDIVIDUAL LISTED IN PART VII RECEIVED SEVERANCE PAYMENTS IN ACCORDANCE WITH THE PROVISIONS OF HER EMPLOYMENT AGREEMENT NESTA BERNARD \$125,000 SCHEDULE J. PART I, LINE 4B SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN THE UNIVERSITY FUNDS A NON-OUALIFIED DEFERRED COMPENSATION PLAN FOR THE PRESIDENT IN THE AMOUNT OF \$75,000 ANNUALLY PLUS SIX PERCENT INTEREST AMOUNT FUNDED PLUS INTEREST FOR THE YEAR ENDED JUNE 30, 2016 TOTALED \$79,500 PART I, LINE 7 HOWARD UNIVERSITY OFFERED A FACULTY PHASED RETIREMENT PROGRAM (PRP) IN FY 2012 TO TENURED FACULTY WITH A MINIMUM FIVE YEARS OF CREDITED SERVICE AND 70 OR MORE COMBINED YEARS OF AGE AND SERVICE THE UNIVERSITY CALCULATED THE RETIREMENT INCENTIVE PAYMENT BASED ON TWO WEEKS FOR EVERY YEAR OF SERVICE CAPPED AT 52 WEEKS USING THE HIGHEST ANNUAL PAY RATE WITHIN THE THREE YEARS PRIOR TO THE RETIREMENT DATE PARTICIPANTS COULD ELECT TO BE PAID IN FULL OR PROPORTIONATELY OVER A MAXIMUM FIVE YEAR PHASE OUT PERIOD. THERE WERE 174 FACULTY THAT ELECTED TO PARTICIPATE IN THIS PROGRAM ONE FACULTY MEMBER IN THIS SECTION RECEIVED PRP PAYMENTS AND AMOUNTS ARE REPORTED IN SCHEDULE J-PART II AS OTHER REPORTABLE COMPENSATION AS FOLLOWS REBAT HALDER, MD \$52,087 ALSO, THE UNIVERSITY PAID UNUSED VACATION LEAVE IN ACCORDANCE WITH THE ANNUAL LEAVE POLICY TO THE FORMER PRESIDENT WHO TRANSITIONED TO FACULTY STATUS IN APRIL 2015 THE AMOUNTS ARE REPORTED ON SCHEDULE J-PART II AS OTHER COMPENSATION AS FOLLOWS SIDNEY RIBEAU \$25,173 CURRENT AND FORMER OFFICERS DURING CALENDAR YEAR 2015 AND FISCAL YEAR 2016, FORMER OFFICER MICHAEL WINSTON TENURE AS PROVOST ENDED JUNE 30, 2015 ANTHONY WUTOH COMMENCED HIS TENURE AS PROVOST ON JULY 1, 2015 NESTA BERNARD RETIRED AS VICE PRESIDENT FOR DEVELOPMENT EFFECTIVE AUGUST 18, 2015 LAURA JACK COMMENCED HER TENURE AS INTERIM VICE PRESIDENT FOR DEVELOPMENT ON JULY 1,2015 CONSTANCE ELLISON ENDED HER POSITION AS VICE PRESIDENT FOR STUDENT AFFAIRS ON FEBRUARY |28,2016> KENNETH HOLMES STARTED HIS TENURE AS VICE PRESIDENT FOR STUDENT AFFAIRS ON FEBRUARY 9,2016> THESE INDIVIDUALS SERVED THE UNIVERSITY FOR ONLY A PORTION OF THE YEAR AND THEREFORE ARE LISTED AS OFFICER

Schedule J (Form 990) 2015

Software ID: Software Version:

EIN: 53-0204707

Name: THE HOWARD UNIVERSITY

Form 990, Schedule J, P	art I	I - Officers, Direc	tors, Trustees, Ke	ey Employees, and	d Highest Compen	sated Employees		
(A) Name and Title			f W-2 and/or 1099-MI		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in column (B)
		(i) Base Compensation	(ii) Bonus & Incentive	(iii) O ther reportable	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred on prior Form 990
1DR MOSES GARUBA	(1)	138,931	compensation	compensation	40.050		457.045	
FACULTY TRUSTEE		130,931	0	0	10,062	18,852	167,845	0
	(11)	0	0	0	0	- 0	- 0	0
1WAYNE AI FREDERICK MD PRESIDENT	(1)	850,000	90,000	89,671	20,800	19,851	1,070,322	0
FRESIDENT	(11)	0	0	0	0			0
2MR MICHAEL MASCH CHIEF FINANCIAL OFFICER	(1)	201,923	0	0	12,115	12,747	226,785	0
C.A.C. FARWINGS E G. FASER	(11)	0	0	0	0	- 0		0
3 FLORENCE PRIOLEAU ESQ GENERAL COUNSEL	(1)	287,584	0	0	21,200	9,052	317,836	0
GENERAL COUNSEL	(11)	0	0	0	0			0
4DR ANTHONY WUTOH	(1)	299,712	0	0	20,577	18,685	338,974	0
PROVOST, CAO FROM 07/15	(11)	0	0	0	0	-		0
5MS LAURA JACK	(1)	155,885	0	0	12,471	8,519	176,875	0
VP FOR DEVELOPMENT FROM 07/15	(11)	0	0	0	0			0
6DR CONSTANCE ELLISON	(1)	185,000		0	14.000	0 206	300,006	
VP FOR STUDENT AFFAIRS ENDED 02/16	(11)	0	0	0	14,800	9,206 	209,006	0
7MS GRACIA HILLMAN	(1)	235,000	_	_		0	0	
VICE PRESIDENT OF EXTERNAL	(1)	235,000	0	0	18,800	8,518	262,318	0
EXTENNAL	(11)	0	0	0	0	-	- n	0
8MS CARROLYN BOSTICK	(1)	167,865	0	0	9,923	12,068	189,856	0
VP OF HUMAN RESOUCES	(11)	0	0	0	0	-		0
9REBAT HALDER MD	(1)	437,959	20,000	52,087	21,200	10,623	541,869	0
CHAIR OF DERMATOLOGY	(11)	0	0	0	0			0
10DAMIREZ FOSSETT MD	(1)	510,800	0	0	21,200	19,094	551,094	0
CHAIR OF NEUROSURGERY	(11)	0	0	0	0	-		0
11EDWARD CORNWELL MD	(1)	825,614	0	0	20,800	19,851	866,265	0
SURGEON-IN-CHIEF	(11)	0	0	0	20,800	19,031		0
12NAM NGUYEN MD	(1)	500,000			24.222	0	0	
CHAIR OF RADIATION THERAPY	(11)	0	0	0	21,200	9,977 	531,177	0
13CHILEDUM AHAGHOTU MD	(1)	405 700				0	0	
ASSISTANT PROFESSOR OF UROLOGY	(I) (II)	485,700 0	0	0	21,200	20,575	527,475 	0
				0	ŭ ,	0	0	
14DR SIDNEY RIBEAU FORMER PRESIDENT	(1)	274,775	0	25,173	21,200	19,351	340,499	0
	(11)	0	0	0	0	- 0	- 0	0
15DR MICHAEL WINSTON FORMER PROVOST ENDED	(1)	319,651	0	0	21,200	18,335	359,186	0
06/15	(11)	0	0	0	0	-	- 0	0
16MS NESTA BERNARD FORMER VP FOR DEVE	(1)	195,540	0	125,000	12,710	13,343	346,593	0
RETIRED 08/15	(11)	0	0	0	0	-	-	0
17DR BARBARA GRIFFIN	(1)	185,000	n	0	14,800	18,116	217,916	n
FORMER VP STUDENT AFFAIRS	(11)	0	0	0	0	-		0
18	(1)	250,000	0	0	20,000	2,757	272,757	
ARTIS HAMPSHIRE-COWAN ESQ FORMER SENIOR VP AND	(11)	0		0	20,000	2,/3/ 	2/2,/3/	n
SECRETARY						0	0	

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Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

2015

DLN: 93493133000057 OMB No 1545-0047

> Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization

THE HOWARD UNIVERSITY

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

53-0204707 **Bond Issues** Part I (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (h) O n (i) Pool (a) Issuer name behalf of financing ıssuer Yes Yes No Yes No No DISTRICT OF COLUMBIA 53-6001131 08-26-2010 10,400,000 SEE PART VI Х Х Х DISTRICT OF COLUMBIA 04-27-2011 220,245,253 SEE PART VI 53-6001131 25483VDK7 Х Х Х **Proceeds** Part II Α В C D Total proceeds of issue 3 169,163,175 9,738,259 6 43,301,030 7 196,236 3,650,654 8 9 10 97,405,836 10,400,800 11 12 5,023,164 13 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? . . . Х Х 14 Were the bonds issued as part of an advance refunding issue? 15 Χ Has the final allocation of proceeds been made? Χ Х 16 Does the organization maintain adequate books and records to support the final 17 Х Х allocation of proceeds? Part IIII Private Business Use В C D Α Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned Х Χ

Are there any lease arrangements that may result in private business use of bond-

Χ

		_	A	ı	I	В		С		<u> </u>
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private bus of bond-financed property?	siness use		Х	Х					
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or otle counsel to review any management or service contracts relating to the finance				Х					
prope										
С	Are there any research agreements that may result in private business use of financed property?	f bond-		х	Х					
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or ot counsel to review any research agreements relating to the financed property?				х					
4	Enter the percentage of financed property used in a private business use by e other than a section $501(c)(3)$ organization or a state or local government .					1 300 %		•		
5	Enter the percentage of financed property used in a private business use as a unrelated trade or business activity carried on by your organization, another s 501(c)(3) organization, or a state or local government	ection								
6	Total of lines 4 and 5					1 300 %				
7	Does the bond issue meet the private security or payment test?			Х		Х				
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds issued?			x		х				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or dis	posed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations set 1 141-12 and 1 145-27	ctions								
9	Has the organization established written procedures to ensure that all nonquabonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	lified		x		х				
Par	IV Arbitrage	•								<u> </u>
	_	А			В		С		D	
	-	Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the Issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х		×					
2	If "No" to line 1, did the following apply?	'			'		'		'	
a	Rebate not due yet?		Х		Х					
b	Exception to rebate?		Х		Х					
С	No rebate due?	Х		Х						
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed				•		•			
3	Is the bond issue a variable rate issue?		Х		Х					
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		Х					
b	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
е	Was the hedge terminated?									
				•	•	•				

D

		_								
			Yes	No	Yes	No	Yes	No	Yes	No
	/ere gross proceeds ı ontract (GIC)?	nvested in a guaranteed investment		x		×				
ь N	ame of provider									
c T	erm of GIC									
		e harbor for establishing the fair market fied?								
•	Vere any gross procee eriod?	eds invested beyond an available temporary		Х		×				
	las the organization e ne requirements of se	stablished written procedures to monitor ction 148?	X		×					
Part \	V Procedures 1	To Undertake Corrective Action								
			Α		В		С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?			Х		х					
Part	VI Suppleme	ntal Information. Provide additional information	tion for resp	onses to que	estions on Se	chedule K (se	ee instructio	ns).		
Re	eturn Reference	Ex	cplanation							
SCHED! BOND I	ULE K, PART I, SSUES	(A) ISSUER NAME DISTRICT OF COLUMBIA DESTRIBED COST OF INSTALLING, REPAIRING, AND REMECHANICAL SYSTEMS IN MULTIPLE BUILDING AND WEST CAMPUS (B) ISSUER NAME DISTRICES SERIES 1998, SERIES 2006 A AND SERIES 2006 INTERDISCIPLINARY RESEARCH BUILDING, REPLABORATORIES, REPLACE ROOFS, UPGRADE BUCONDITION AND SPRINKLER SYSTEMS, AND OT ARBITRAGE, LINE 2C (A) ISSUER NAME DISTRIWAS PERFORMED JUNE 16, 2016 (B) ISSUER NACOMPUTATION WAS PERFORMED JUNE 16, 2019	EPLACING ENGS LOCATED OF OF COLUM OF BOUTSTAN NOVATE AND JILDING SAF THER RENOV OF COLUM ME DISTRIC	IERGY EFFICI ON THE MAI 1BIA DESCRI IDING DEBT, D MODERNIZE ETY AND ACC ATION PROJI MBIA DATE T	ENT ELECTR N CAMPUS, E PTION OF PU FINANCE A N E CLASSROO CESS, HEATII ECTS SCHED THE REBATE (ICAL AND AST CAMPUS IRPOSE REFU IEW MS, UPGRADE NG, AIR IULE K, PART COMPUTATIO	; IND : :			

Α

В

С

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Schedule L (Form 990 or 990-EZ)

Transactions with Interested Persons

▶ Complete if the organization answered

"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

▶ Attach to Form 990 or Form 990-EZ.

DLN: 93493133000057 OMB No 1545-0047

2015

epartment of the reasury nternal Revenue Se	rvice	▶In	formation a	about Sche	-	1 990 or 990-EZ) <u>ov /form990</u> .	and its instri	ıctions	is at			en to P Ispecti			
Name of the ord THE HOWARD UNI									nploye 3-020		ficatio	n numbe	r		
						section 501(c)		(29)	organı	zations					
						, Part IV , line 2									
1 (a) Nam	e of disquali	nea pe	erson	(b) Kei	•	etween disqualif organization	ieu person an	ا ا	•	cription saction	°'	(d) Corr	No No		
						-									
								+							
3			and his area	n.===b.== ===			ana dumpa the								
4958 .	mount of tax	·	red by orga	nization ma	inagers or u	ısqualıfıed pers 	ons during the	year .	under •	▶ \$.					
3 Enter the a	mount of tax	, ıf an	y, on line 2	, above, rei	mbursed by	the organization	n			> \$					
Co		organ oorted iship	ızatıon ans	wered "Yes	" on Form 99 90, Part X, li to	90-EZ, Part V, ne 5, 6, or 22 (e)Original principal	line 38a, or Fo (f)Balance due		In	(h) A ppro) ived	(i)Wr agreer			
person	organızatı	on	loan	organizatio	on?	amount			1 '		by board of committee				
				То	From			Yes	No	Yes	No	Yes	No		
													<u> </u>		
						+						+			
otal			▶ \$												
	nts or As					Persons. Form 990, Par	+ IV/ line 27	1							
(a) Name of I	nterested	(b)	Relationshi rested pers	p between		t of assistance			stance	(e)	Purpos	se of ass	ıstance		
4.5			organizat	ion											
1)						18,000	MERIT SCH	O LA RS	SHIP	EDU	CATIO	Ν			

	organization		revenues	
			Yes	No
art V Sunnlemental	Information			

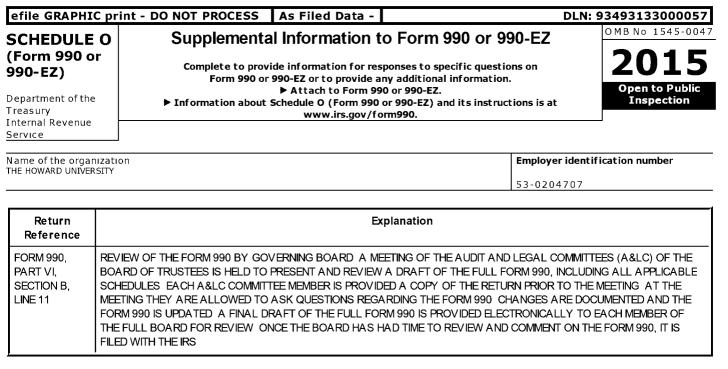
Supplemental Information

Return Reference

Explanation

Provide additional information for responses to questions on Schedule L (see instructions)

Page 2



Return Reference	Explanation
FORM 990,	COMPLIANCE WITH CONFLICT OF INTEREST POLICY ANNUAL DISCLOSURE IS REQUIRED OF EACH OFFICER, DIRECTOR,
PART VI,	TRUSTEE AND KEY EMPLOYEE EACH PERSON COMPLETES AN ANNUAL CONFLICT OF INTEREST QUESTIONNAIRE ONCE
SECTION B, LINE	THE CONFLICT OF INTEREST QUESTIONNAIRES ARE COMPLETED, THEY ARE REVIEWED BY THE CHIEF COMPLIANCE
12C	OFFICER/OFFICE OF THE GENERAL COUNSEL IF AN ACTUAL CONFLICT OF INTEREST IS DETERMINED TO EXIST, THAT
	PERSON IS EXCLUDED FROM ANY DISCUSSIONS CONCERNING THE CONFLICTING ISSUE AND IS NOT PERMITTED TO VOTE
	ON ANY DECISIONS REGARDING THE CONFLICTING ISSUE

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION OF THE CEO, EXECUTIVE DIRECTOR, OR OTHER TOP MANAGEMENT OFFICIAL THE PROCESS FOR DETERMINING THE COMPENSATION OF THE ORGANIZATION'S PRESIDENT INCLUDED A REVIEW AND APPROVAL BY THE BOARD OF TRUSTEES, WHICH CONSISTED OF ONLY INDEPENDENT PERSONS THE BOARD OF TRUSTEES USED A CUSTOMIZED SURVEY OF HOWARD UNIVERSITY'S BENCHMARK INSTITUTIONS CREATED BY PRM CONSULTING TO DETERMINE THE COMPENSATION THE BOARD OF TRUSTEES CONDUCTS AN ANNUAL PERFORMANCE REVIEW OF THE PRESIDENT AND ADJUST COMPENSATION BASED ON A CHIEVEMENT OF A GREED UPON GOALS AND OBJECTIVES THE PROCESS WAS DOCUMENTED IN THE BOARD MEETING MINUTES

Return Reference	Explanation
FORM 990, PART VI,	PUBLIC DISCLOSURE OF GOVERNING DOCUMENTS, CONFLICTS OF INTEREST POLICY, AND FINANCIAL STATEMENTS
SECTION C, LINE 19	THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE
	MADE AVAILABLE TO THE PUBLIC ON THE ORGANIZATION'S WEBSITE AND UPON REQUEST

Return Reference	Explanation
	UNREALIZED CHANGE IN FUNDED STATUS OF DEFINED BENEFIT PENSION PLAN -40,712,000 UNREALIZED CHANGE IN OBLIGATION FOR
'	SUPPLEMENTAL RETIREMENT BENEFIT PLAN 142,000 GAIN ON DISPOSAL OF PROPERTY 18,581,000

Return Reference	Explanation
FORM 990, PART XII, LINE 2C	THE PROCESS HAS NOT CHANGED FROM PRIOR YEAR

Return Reference	Explanation
X, LINE 8	INVENTORIES USED AS PART OF THE HOSPITAL'S OPERATIONS WERE PREVIOUSLY REPORTED AS OTHER ASSETS ON LINE 15 OF PART X FOR THE CURRENT YEAR THIS HAS BEEN DISAGGREGATED AND REPORTED ON LINE 8, INVENTORIES FOR SALE OR USE.

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493133000057OMB No 1545-0047

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Open to Public Inspection

Schedule R (Form 990) 2015

Employer identification number

Department of the Treasury
Internal Revenue Service
Name of the organization

SCHEDULE R

(Form 990)

► Attach to Form 990.

n 990. ► Information about Schedule R (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

THE HOWARD UNIVERSITY	53-0204707						
Part I Identification of Disregarded Entities Com	nplete if the organization	n answered "Yes" o	n Form 990, Part	-			
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income En	(e) d-of-year assets	(f) Direct controlling entity		
Part II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations durin		the organization an	iswered "Yes" on	Form 990, Part IV	, line 34 because it	had on	e
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section (13) co	g) n 512(b) ontrolled tity?
(1)WASHINGTON RESEARCH LIBRARY CONSORTIUM 901 COMMERCE DRIVE	LIBRARY SERVICES	DC	501(C)(3)	LINE 11B, II		Yes	No No
UPPER MARLBORO, MD 20774 52-1559828					N/A		
(2)HOWARD UNIVERSITY GLOBAL INITIATIVE - NIGERIA 2400 6TH STREET NW	EDUCATION	NI			HOWARD UNIVERSITY		No
WASHINGTON, DC 20059							
(3)HOWARD UNIVERSITY INTERNATIONAL 2400 6TH STREET NW	EDUCATION	DC	501(C)(3)		HOWARD UNIVERSITY		No
WASHINGTON, DC 20059							

Cat No 50135Y

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form	990, Pa	art IV, I	line 34
	because it had one or more related organizations treated as a partnership during the tax year.			

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	Direct Predor controlling income(entity unrel exclude tax t section	Il Direct Ile controlling or entity In	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	ral or aging	(k) Percentage ownership
] 3117			Yes	No	1	Yes	No		
											\vdash		
Part TV Identification of Polated Organizations Tayable					I.		<u> </u>						

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?		
								Yes	No	

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

No

No

Yes

1a

Part V	Transactions With	Related Organizations	Complete if the organization	answered "Yes" on Form 990	, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

f b Gift, grant, or capital contribution to related organization(s)				1b	No
c Gift, grant, or capital contribution from related organization(s)				1 c	No
f d Loans or loan guarantees to or for related organization(s)				1d	No
f e Loans or loan guarantees by related organization(s)				1e	No
				4.6	
f Dividends from related organization(s)				1f	No
g Sale of assets to related organization(s)				1g	No
h Purchase of assets from related organization(s)				1h	No
i Exchange of assets with related organization(s)				1i	No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j	No
k Lease of facilities, equipment, or other assets from related organization(s)				1k	No
Performance of services or membership or fundraising solicitations for related organization(s)				11	No
· · · · · · · · · · · · · · · · · · ·				<u> </u>	
m Performance of services or membership or fundraising solicitations by related organization(s)				1m \	res
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	No
$oldsymbol{o}$ Sharing of paid employees with related organization(s)				10	No
${f p}$ Reimbursement paid to related organization(s) for expenses				1 p	No
q Reimbursement paid by related organization(s) for expenses				1 q	No
r Other transfer of cash or property to related organization(s)				1r \	res
				1s	No
s Other transfer of cash or property from related organization(s)				13	110
2 If the answer to any of the above is "Yes," see the instructions for information on who must comple	ete this line, including co	vered relationships	and transaction threshold	ls	
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining a	amount inv	olved
(1)WASHINGTON RESEARCH LIBRARY CONSORTIUM	М	764,355	CASH		
(2)HOWARD UNIVERSITY GLOBAL INITIATIVE - NIGERIA	R	4,745,095	CASH		
			1		

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships															
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		tionate closs? Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No			
												1 I			
													<u> </u>		

