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Form 990

Department of the

Treasury

DLN: 93493132000117

OMB No 1545-0047

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

foundations) ▶ Do not enter social security numbers on this form as it may be made public ▶ Information about Form 990 and its instructions is at <u>www IRS gov/foim990</u>

Inspection

Intern	al Reve	enue Servi	ce							Inspection
A F	or the	2015 ca	lendar year, or tax year be	ginnin	g 07-01-2015 , and endin	g 06-30-2	016			
B Ch	neck if a	applicable	C Name of organization Trustees for Harvard Universi	ity				D Empl	o yer i	identification number
_		change						53-0	199	180
	lame ch nitial re	_	Doing business as							
⊢ F	inal		Number and street (or D.O. h	ov if m	ail is not delivered to street addre	ss) Boom /	cuito	E Telepl	hone r	number
_	n/termir mendec	nated I return	1033 Massachusetts Avenue		all is not delivered to street addre	ess) Room/	suite	(617)496	6-7131
		n pending		ce, coun	try, and ZIP or foreign postal cod	e			<u>, </u>	
			Cambridge, MA 02138					G Gross	recei	pts \$ 1,441,127,050
			F Name and address of p	orincip	al officer		H(a)]	s this a grou	p ret	urn for
			DREW GILPIN FAUST 1033 Massachusetts Av	enue :	3rd Fl		9	subordinates No	7	☐ Yes 🗸
			Cambridge, MA 02138				— _{Н(b)} /	Are all subord	dınate	es Tyes No
I 18	ax-exer	npt status	✓ 501(c)(3)	() ◀(nsert no) 4947(a)(1) or	527		ncluded?	halı	st (see instructions)
J W	/ebsit	e: ▶						Group exemp		,
K For	m of or	rganization	✓ Corporation Trust	Associa	tion			of formation 1		M State of legal domicile D
					1					
Pa	rt I	_	ımary							
					or most significant activiti ('S SCIENTIFIC, LITERAR		DUCATIO	NAL ACTIVI	TIES	S IN WASHINGTON, DC
e C	-									·
anc	-									
Activities & Governance	2	Check th	nis box 🕨 🥅 if the organizat	tion di	scontinued its operations o	r dispose	d of more ti	han 25% of it	ts ne	t assets
65			1		·	·				
*5			-		ng body (Part VI, line 1a)				3	
tle:		Number of independent voting members of the governing body (Part VI, line 1b)								9
ξ		Total number of individuals employed in calendar year 2015 (Part V , line 2a)							5	
ĕ			·		ecessary)				7a	
					m Form 990-T, line 34 .				71	
	† <u> </u>				<u> </u>			Prior Year		Current Year
	8	Contr	ibutions and grants (Part V	III, lu	ne 1 h)			173	,006	205,429
en c	9	9 Program service revenue (Part VIII, line 2g)						753	,628	988,333
Ravenue	10	Inves	stment income (Part VIII, column (A), lines 3, 4, and 7d)					46,828	•	<u> </u>
<u></u>	11		ner revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) :al revenue—add lines 8 through 11 (must equal Part VIII, column (A), li					32,607		47,255
	12	Total 12)	revenue—add lines 8 throu	gh 11	(must equal Part VIII, colu	ımn (A), I	ine	47,787	,305	50,368,432
	13	Grant	s and similar amounts paid	(Part	IX, column (A), lines 1–3)			1,410	,931	1,638,107
	14	Benef	its paid to or for members ((Part I	X, column (A), line 4) .					(
ν	15			nploye	e benefits (Part IX, column	(A), lines	5	11,437	,869	11,694,480
nse	16a	5-10 Profe	,	art IX	column (A), line 11e) .		_			
Expenses	ь		undraising expenses (Part IX, colu		, ,,					
ш	17				ines 11a-11d, 11f-24e)		· .	20,868	,628	23,384,266
	18	Total	expenses Add lines 13-1	7 (mus	st equal Part IX, column (A), line 25)		33,717	,428	36,716,853
	19	Rever	nue less expenses Subtrac	t line	18 from line 12			14,069	,877	13,651,579
Net Assets or Fund Balances							Beginn	ing of Current	Year	End of Year
sets	20	Total	assets (Part X, line 16) .	_				1,180,941	.599	1,110,975,256
t As	21		liabilities (Part X, line 26)				` . 	2,560		
ξž	22		ssets or fund balances Sub					1,178,380	,905	1,109,926,289
	rt II		nature Block				•			
	•				imined this return, including iplete Declaration of prepa					•
		_	nowledge		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,		
		1						2017-05-12		
Sigi	n	Sign	nature of officer							
Her		Madreel II Tollester Controller, Harvard Oniversity								
		<u> </u>	e or print name and title						T ==	
D-'	لہ		Print/Type preparer's name		Preparer's signature		Date	Check I if	PTI	IN
Pai		<u> </u>	Firm's name		1			self-employed Firm's EIN ►	'	
	pare		Firm's address 🕨					Phone no		
US	e On	ııy ∣						1		

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III **	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 💆	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11 c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11 d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Pait II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20 a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

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28a

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28c

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Yes

Yes

Form 990 (2015)

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1 01111	990 (2013)			Page 🕶
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24 c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	25b		No

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

instructions for applicable filing thresholds, conditions, and exceptions)

or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV,

sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

Part V	Statements	Regarding	Other	IRS Filin	as and	Tax	Complianc
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Pai	t V	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this		V			
		Check if Schedule O contains a response of flote to any line in this	rait	<u>v</u>	· ·	Yes	No
1a	Enter	the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	108			140
		the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
		Le organization comply with backup withholding rules for reportable payments to		dors and reportable			
		ng (gambling) winnings to prize winners?			1 c	Yes	
2a	Enter	the number of employees reported on Form W-3, Transmittal of Wage and					
		tatements, filed for the calendar year ending with or within the year covered	2-	215			
	,	s return	2a	215	2b	Yes	
D		east one is reported on line 2a, did the organization file all required federal emp If the sum of lines 1a and 2a is greater than 250, you may be required to e-file			20	1 63	
3a		ne organization have unrelated business gross income of \$1,000 or more during	•	·	3a		No
		s," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation		<i>*</i>	3b		
		y time during the calendar year, did the organization have an interest in, or a sig					
	over,	a financial account in a foreign country (such as a bank account, securities acc			4-		
	accou	int)?			4a	Yes	
b		s," enter the name of the foreign country PGR					
	(FBAF	nstructions for filing requirements for FinCEN Form 114, Report of Foreign Bank R)	and	Financial Accounts			
5a	•	he organization a party to a prohibited tax shelter transaction at any time durin	ıa the	tax vear?	5a		No
		ny taxable party notify the organization that it was or is a party to a prohibited t					No
					5b		
С	TL. AG	s," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does	the organization have annual gross receipts that are normally greater than \$10	00,00	0, and did the	6a		No
	_	ization solicit any contributions that were not tax deductible as charitable cont					
Ь		s," did the organization include with every solicitation an express statement th	at su	ch contributions or gifts	6 b		
7		nizations that may receive deductible contributions under section 170(c).					
а	Did th	ne organization receive a payment in excess of \$75 made partly as a contribution	on an	d partly for goods and	7a		No
		ces provided to the payor?					
		es," did the organization notify the donor of the value of the goods or services pr			7b		
С		ne organization sell, exchange, or otherwise dispose of tangible personal proper orm 8282?	ty for	which it was required to	7 c		No
d		s," indicate the number of Forms 8282 filed during the year	7d				
	5 . 1.1.			-116112			
е	Dia th	ne organization receive any funds, directly or indirectly, to pay premiums on a p	erson	iai benefit contract?	7e		No
f	Did th	ne organization, during the year, pay premiums, directly or indirectly, on a perso	nal b	enefit contract?	7f		No
g		organization received a contribution of qualified intellectual property, did the or	rganız	zation file Form 8899 as	_		
L	requir		٠٠.	the every vertical file o	7 g		
п		organization received a contribution of cars, boats, airplanes, or other vehicles 1098-C?	•, aia	· · · · · ·	7 h		
8	•	oring organizations maintaining donor advised funds.					
		donor advised fund maintained by the sponsoring organization have excess bus	sines	s holdings at any time			
	_	,			8		
		ne sponsoring organization make any taxable distributions under section 49667			9a		
		ne sponsoring organization make a distribution to a donor, donor advisor, or rela	ited p	erson'	9b		
10		on 501(c)(7) organizations. Enter	10-	I			
		tion fees and capital contributions included on Part VIII, line 12	10a 10b				
	facilit		100				
11	Section	on 501(c)(12) organizations. Enter		1			
а	Gross	s income from members or shareholders	11a				
b		s income from other sources (Do not net amounts due or paid to other sources st amounts due or received from them)	11b				
4-	_	·					
		on 4947(a)(1) non-exempt charitable trusts.Is the organization filing Form 990	ın lıe	eu of Form 1041? 	12a		
D	If "Ye year	es," enter the amount of tax-exempt interest received or accrued during the	12b				
13	•	on 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the	organization licensed to issue qualified health plans in more than one state? N o	ote. S	See the instructions for			
		onal information the organization must report on Schedule O		,	13a		
b		the amount of reserves the organization is required to maintain by the states	13b				
c		ch the organization is licensed to issue qualified health plans	13c				
		ne organization receive any payments for indoor tanning services during the tax		7	14a		No
		es," has it filed a Form 720 to report these payments? If "No," provide an explana	•		14b		110

Form 990 (2015) Page 6 Governance, Management, and Disclosure Part VI For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax **1**a 13 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O Enter the number of voting members included in line 1a, above, who are ındependent 1b g Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any 2 Yes Did the organization delegate control over management duties customarily performed by or under the direct 3 Νo supervision of officers, directors or trustees, or key employees to a management company or other person? . Did the organization make any significant changes to its governing documents since the prior Form 990 was 4 Νo 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Νo Did the organization have members or stockholders? 6 Νo 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a Νo Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, Yes Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Yes **b** Each committee with authority to act on behalf of the governing body? Yes Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the 9 organization's mailing address? If "Yes," provide the names and addresses in Schedule O Nο

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Νo **10a** Did the organization have local chapters, branches, or affiliates? . . **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing 11a Yes **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 Yes b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12h Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe **12**c Yes 13 Yes Did the organization have a written document retention and destruction policy? . . . 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Nο 15b Nο If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

Section C. Disclosure

- List the States with which a copy of this Form 990 is required to be filed▶
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

- Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of
- interest policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records
 - ▶Office of the Controller 1033 Massachusetts Avenue 3rd Floor Cambridge, MA 02138 (617) 496-7131

Νo

16a

16b

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ullet List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations
- List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more t	:han o on is	one I both	box, an	heck unles office stee)	ss r	(D) Reportable compensation from the organization (W-	Reportable compensation from related organizations	(F) Estimated amount of other compensation from the organization and related organizations	
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)		
(1) DREW GILPIN FAUST	1 0	· ·		Ü					1 404 040	404 220	
PRESIDENT/TRUSTEE	61 0	X		×				0	1,404,848	494,228	
(2) PAUL J FINNEGAN	1 0							_		_	
TREASURER/TRUSTEE	6 0	X		X				0	0	0	
(3) LAWRENCE S BACOW	1 0										
TRUSTEE	10 0	X						0	8,300	141	
(4) JAMES W BREYER	1 0										
TRUSTEE	5 0	X						0	0	0	
(5) KENNETH I CHENAULT	1 0										
TRUSTEE	5 0	X						0	0	0	
(6) SUSAN L GRAHAM	1 0										
TRUSTEE	5 0	X						0	0	0	
(7) NANNERL O KEOHANE	1 0										
TRUSTEE	5 0	X						0	0	0	
(8) WILLIAM F LEE	10										
TRUSTEE	5 0	X						0	0	0	
(9) JESSICA T MATHEWS	10										
TRUSTEE		×						0	0	0	
(10) KAREN GORDON MILLS	5 0										
TRUSTEE		×						0	147,660	19,213	
(11) JOSEPH J O'DONNELL	45 0 3 0										
TRUSTEE		×						0	0	0	
(12) JAMES F ROTHENBERG	5 0										
TRUSTEE (UNTIL 07/21/2015)		x						0	0	0	
	6 0										
(13) SHIRLEY M TILGHMAN		x						0	10,000	0	
TRUSTEE (BEGAN 01/2016)	5 0										
(14) THEODORE V WELLS JR		x						0	0	0	
TRUSTEE	5 0										

(A) Name and Title	(B) A verage hours per week (list any hours	more t	han o	one l both	oox, an	heck unless officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
(15) MARC L GOODHEART	1 0			×				0	360,785	56,225	
V P AND SECRETARY OF THE UNIVERSITY	60 0			^				U	300,783	30,223	
(16) JAN M ZIOLKOWSKI	55 0				l _x			207,900	0	265,472	
DIRECTOR, DUMBARTON OAKS	5 0				_^			207,500		203,472	
(17) GREGORY NAGY	40 0										
DIRECTOR, CENTER FOR HELLENIC STUDIES	20 0				Х			16,000	219,788	276,682	
(18) PANAGIOTA BATSAKIS	60 0					×		124,300	0	13,517	
EXECUTIVE DIRECTOR, DUMBARTON OAKS	0					^		124,300	0	13,317	
(19) SUZANNE DAY DIRECTOR FEDERAL RELATIONS	60 0					x		179,748	0	22,261	
(20) ALAN DIRICAN	60 0										
DIRECTOR OF FACILITIES, DUMBARTON OAKS	0					x		162,956	0	30,137	
(21) COLIN MCEWAN	60 0										
DIRECTOR OF PRE-COLUMBIAN STUDIES, DUMBARTON OAKS	0					×		122,318	0	33,444	
(22) GAYATRI SAXENA	60 0								_		
DIRECTOR OF FINANCE, DUMBARTON OAKS	0					×		124,910	0	12,887	
1b Sub-Total						<u> </u>	<u> </u>				
c Total from continuation sheet		ction A	•		•	▶					
	•			٠.		▶		938,132	2,151,381	1,224,207	
	cluding but not li		o tho				e) wh	<u> </u>	<u> </u>	1,224,207	

3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No				
4	organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such							
	ındıvıdual	4	Yes					
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes." complete Schedule I for such person	_		N -				

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of

compensation from the organization Report compensation for the cale		
(A) Name and business address	(B)	(C)
iname and pusiness address	Description of services	Compensation
THE WHITING-TURNER CONTRACTING COMPANY	CONSTRUCTION SERVICES	4,341,655
PO BOX 17596		
BALTIMORE, MD 21297		
SECURITAS SECURITY SERVICES USA INC	SECURITY SERVICES	874,864
PO BOX 403412		
ATLANTA, GA 303843412		
PRESIDIO CORPORATION	WIRELESS NETWORK SERVICES	240,784
7601 ORA GLEN DRIVE SUITE 100		
GREENBELT, MD 20770		
,		+
GENESIS SECURITY SYSTEMS	SECURITY SERVICES	140,230
20310 SENECA MEADOWS PKWY		
GERMANTOWN, MD 20876		
SIEMENS INDUSTRY INC	MAINTENANCE CEDVICEC	122.057
סובו ואוכטעונו פוופוים	MAINTENANCE SERVICES	133,857
BUILDING TECHNOLOGIES PO BOX 2134		
CAROL STREAM, IL 601322134		
		+

Yes

Form 99								Page 9
Part V	1111	Statement o						_
		Check If Schedi	ule O contains a respon	se or note to any lir	ne in this Part VIII (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
w 8	1a	Federated cam	paigns 1a					
ant	ь	Membership du	es 1b	170,469				
ons, Gifts, Grants Similar Amounts	с	Fundraising eve	ents 1c					
ifts, ar A	d	Related organiz	zations 1d					
i, G	e	Government grant	s (contributions) 1e					
ons Si	f	All other contribution	ons, gifts, grants, and 1f	34,960	ŀ			
Contributions, Gifts, Grants and Other Similar Amounts	•	sımılar amounts no	ot included above	·				
ıtı A Q İfi	g	1a-1f \$	ons included in lines					
Cont and	h	Total. Add lines	s 1a-1f	· · · •	205,429			
<u>ı</u>				Business Code				
หา	2a	ADMISSIONS AND	RELATED	900099	586,723	586,723		
å	b	PUBLICATIONS & N	1ATERIAL	511190	307,194	307,194		
MCe	С	SEMINARS		611710	94,416	94,416		
Se.	d e							
ram	f	All other progra	am service revenue		0	0	0	0
Program Service Revenue								-
	g 3		s 2a-2f ome (including dividence		988,333			
	_	and other simil	aramounts)		3,783,892			3,783,892
	4		stment of tax-exempt bond p	proceeds >	17,105			17,105
	5	Royalties	(ı) Real	(II) Personal	17,103			17,103
	6a	Gross rents	30,150	(11) 1 2 3 3 11 4 1				
	ь	Less rental						
	_ ا	expenses Rental income	30,150	0				
	d	or (loss)	me or (loss)		30,150			30,150
	, u	Wet rental med	(i) Securities	(II) O ther	,			,
	7a	Gross amount from sales of assets other than inventory	1,436,102,141					
	b	Less cost or other basis and	1,390,758,618					
	c	sales expenses Gain or (loss)	45,343,523	0				
	d		(ss)		45,343,523			45,343,523
Other Revenue	8a		luding reported on line 1c)					
ther F	ь	See Part IV, lir Less direct ex	penses b					
0	С	Net income or ((loss) from fundraising (events >				
	9a		rom gaming activities ne 19 a a					
	l		penses b [
	С	Net income or ((loss) from gaming activ	/ities				
	10a	Gross sales of returns and allo						
	b c	Net income or (oods sold b (loss) from sales of inve					
	11a	Miscellaneous	s Revenue	Business Code				
	b							
	c							
	d	All other reven	ue		0	0	0	0
	e	Total. Add lines	s 11a-11d	🕨	0			
	12	Total revenue.	See Instructions	•	50,368,432	988,333	0	49,174,670

Part IX Statement of Functional Expenses

Section $501(c)(3)$ and $501(c)(4)$) organizations must complete al.	I columns All other organizations	must complete column (A

	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
2	Grants and other assistance to domestic individuals See Part IV, line 22	1,204,390	1,204,390		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15	433,717	433,717		
4	and 16	433,717	433,717		
5	Compensation of current officers, directors, trustees, and key employees	249,625	199,700	49,925	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	2+3,023	155,700	45,525	
7	Other salaries and wages	8,358,508	5,992,214	2,366,294	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	692,166	534,968	157,198	
9	Other employee benefits	1,775,810	1,121,604	654,206	
10	Payroll taxes	1,775,010	1,121,001	03 1,200	
		618,371	443,310	175,061	
11	Fees for services (non-employees)				
а	Management	140,514	14,450	126,064	
b	Legal	132,576	13,004	119,572	
С	Accounting	38,670	2,930	35,740	
d	Lobbying				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	1,345,483	1,186,834	158,649	0
12	Advertising and promotion	24,425	12,300	12,125	
13	Office expenses	894,740	783,440	111,300	
14	Information technology	398,304	378,582	19,722	
15	Royalties	1,712	1,712		
16	Occupancy	3,702,518	3,040,830	661,688	
17	Travel	747,973	604,799	143,174	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	440,066	379,701	60,365	
20	Interest	1	0	1	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	3,477,535	2,783,037	694,498	
23	Insurance	303,727	155,037	148,690	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	ADMIN FEES TO HU	9,903,049	7,977,175	1,925,874	
b	BOOKS AND SUBSCRIPTIONS	941,990	714,705	227,285	
c	PUBLISHING	368,289	361,600	6,689	
d	TAXES AND FEES	32,540	25,339	7,201	
e	All other expenses	490,154	413,112	77,042	0
25	Total functional expenses. Add lines 1 through 24e	36,716,853	28,778,490	7,938,363	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

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Form 9	990 (2	2015)				Page 11
Par	t X	Balance Sheet				
		Check if Schedule O contains a response or note to a	ny line in this Part X			
				(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing		557,361	1	426,814
	2	Savings and temporary cash investments		2		
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		84,326	4	43,649
	5	Loans and other receivables from current and former trustees, key employees, and highest compensated of II of Schedule L		0	5	0
Assets	6	Loans and other receivables from other disqualified p section 4958 (f)(1)), persons described in section 49 contributing employers and sponsoring organizations voluntary employees' beneficiary organizations (see Part II of Schedule L	958(c)(3)(B), and s of section 501(c)(9)	0	6	
As:	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use		47,193	8	41,478
				93,878		122,797
	9	Prepaid expenses and deferred charges		93,070	9	122,191
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 133,152,442			
	ь	Less accumulated depreciation	10b 38,030,716	95,593,795	10 c	95,121,726
	11	Investments—publicly traded securities		569,048,243	11	540,868,942
	12	Investments—other securities See Part IV, line 11	328,288,339	12	326,162,084	
	13	Investments—program-related See Part IV, line 11	0	13		
	14	Intangible assets		14		
	15	Other assets See Part IV, line 11		187,228,464	15	148,187,766
	16	Total assets.Add lines 1 through 15 (must equal line		1,180,941,599	16	1,110,975,256
	17	Accounts payable and accrued expenses		2,559,594	17	1,028,017
	18	Grants payable			18	
	19	Deferred revenue		1,100	19	20,950
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability Complete Part	IV of Schedule D		21	
ities	22	Loans and other payables to current and former office key employees, highest compensated employees, an	· · · · · · · · · · · · · · · · · · ·			
idi		persons Complete Part II of Schedule L			22	
Liabilit	23	Secured mortgages and notes payable to unrelated t	hird parties		23	
	24	Unsecured notes and loans payable to unrelated thir	d parties		24	
	25	Other liabilities (including federal income tax, payab and other liabilities not included on lines 17-24) Complete Part X of Schedule D	les to related third parties,	0	25	0
	26	Total liabilities Add lines 17 through 25		2,560,694	25	1,048,967
	26	Total liabilities. Add lines 17 through 25		2,300,094	26	1,040,907
es		Organizations that follow SFAS 117 (ASC 958), chec complete lines 27 through 29, and lines 33 and 34.	k nere ► ✓ and			
ınc	27	Unrestricted net assets		1,074,500,752	27	186,766,380
ia la	28	Temporarily restricted net assets		61,370,946	28	873,094,293
B	29	Permanently restricted net assets		42,509,207	29	50,065,616
Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958	i), check here ► 🔽 and	12,000,201	2.5	
0	30	complete lines 30 through 34. Capital stock or trust principal, or current funds .			30	
ets	31	Paid-in or capital surplus, or land, building or equipm	ent fund		31	
455	32	Retained earnings, endowment, accumulated income			32	
			, or other fullus	1,178,380,905		1,109,926,289
Net	33	Total net assets or fund balances		1, 170,360,900	33	1, 109,926,289

Total liabilities and net assets/fund balances

1,180,941,599

	Check if Schedule O contains a response or note to any line in this Part XI		•	•	•			<u> </u>
1	Total revenue (must equal Part VIII, column (A), line 12)							
	Total expenses (must equal Part IX, column (A), line 25)	_						8,43.
						36	,716	6,85
3	Revenue less expenses Subtract line 2 from line 1							

Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . 4 1,178,380,905

Net unrealized gains (losses) on investments 5

Donated services and use of facilities .

Investment expenses

Prior period adjustments

Other changes in net assets or fund balances (explain in Schedule O) . 10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))

Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII

2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both Separate basis Consolidated basis

1 Accounting method used to prepare the Form 990

Schedule O

Schedule O

basis, consolidated basis, or both

b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

Separate basis

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

Single Audit Act and OMB Circular A-133?

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

✓ Consolidated basis

If the organization changed either its oversight process or selection process during the tax year, explain in

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed its method of accounting from a prior year or checked "Other," explain in

Both consolidated and separate basis

Cash Accrual Other

Both consolidated and separate basis

2b

2c

3a

3b

2a

6

7

8

9

10

Page 12

13,651,579

-71,524,520

-10,581,675

No

Νo

Nο

Form 990 (2015)

1,109,926,289

Yes

Yes

Yes

SCHEDULE A (Form 990 or 990EZ)

g

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No 1545-004

Attach to Form 990 or Form 990-EZ. Open to Public ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at Inspection Department of the www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization **Employer identification number** Trustees for Harvard University 53-0199180 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ)) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of 11 one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check

		the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g
а		Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the
	•	supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting
		organization You must complete Part IV, Sections A and B.
b	J	Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or
	1 7	management of the supporting organization vested in the same persons that control or manage the supported organization(s) You

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is

not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement

(see instructions) You must complete Part IV, Sections A and D, and Part V.

Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization

Name of supported (ii)EIN (iii) (iv) (v) (vi)

(i) organization		organization (described on lines 1-9 above (see instructions))	Is the orga listed in your docum	r governing	A mount of monetary support (see instructions)	A mount of other support (see instructions)
		Yes	No			
PRESIDENT AND FELLOWS OF (A) HARVARD COLLEGE	042103580		Yes		10,581,675	0
Total1					10,581,675	

Provide the following information about the supported organization(s)

must complete Part IV, Sections A and C.

	edule A (Form 990 of 990-EZ) 2013						Page Z
Pā	Support Schedule fo						
	(Complete only if you of Part III. If the organization						
S	ection A. Public Support	acion falls to qu	iamy under the	tests listed bei	ow, piedse con	ipiete Fait III.)
	Calendar year						1
(or	fiscal year beginning in)	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total
•	Gifts, grants, contributions, and						
	membership fees received (Do						
	not include any unusual grants)						
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
•	furnished by a governmental unit						
	to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5						
	from line 4						
5	ection B. Total Support		Τ	Т	ı	T	
/or	Calendar year fiscal year beginning in) ▶	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) ⊤otal
7	Amounts from line 4						
8	Gross income from interest,						
•	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly carried on						
10	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
L1	Total support. Add lines 7						
12	through 10 [Gross receipts from related activiti	es etc (see inst	ructions)			12	
13	First five years.If the Form 990 is		•	thurd fourth or t	fifth tay year ac a		3) organization
	check this box and stop here	3	•		•	``	5) organización,
S	ection C. Computation of Pul	olic Support F	Percentage				
14	Public support percentage for 2015			11, column (f))		14	
15	Public support percentage for 2014	1 Schedule A , Pa	rt II, line 14			15	
L6a	33 1/3% support test—2015. If the	organization did	not check the box	on line 13, and l	line 14 is 33 1/3%		this box
	and stop here. The organization qua	-		•	•	•	▶□
b	33 1/3% support test—2014. If the				, and line 15 is 3	3 1/3% or more, o	heck this
	box and stop here. The organizatio						▶┌
L7a	10%-facts-and-circumstances test	_				•	
	is 10% or more, and if the organiza						
	in Part VI how the organization mee	eis the "facts-an	u-circumstances	test The organi	ızatıon qualifies a	s a publicly supp	- -
L	organization 10%-facts-and-circumstances test		anization did nat	shock a how on lin	0 12 16 3 16 4	or 17a and line	▶
U	15 is 10% or more, and if the organ						
	Explain in Part VI how the organiza				,	•	clv
	supported organization						▶ [
18	Private foundation. If the organizat	ion did not check	a box on line 13	, 16a, 16b, 17a, c	or 17b, check thi	s box and see	
	instructions				•		▶┌
							'

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
	Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e)2015	(f) ⊤otal
•	iscal year beginning in)	(4)2011	(5)2012	(6)2010	(4)2011	(0)2010	(1)10ta1
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
-	merchandise sold or services						
	performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
	purpose						
3	Gross receipts from activities						
	that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
•	furnished by a governmental unit						
	to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and						
	3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
_	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
Se	ction B. Total Support				1		I
	Calendar year			1	I	I	
(or f	iscal year beginning in)	(a) 2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable						
	income (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
13	Total support. (Add lines 9, 10c,						
14	11, and 12) First five years.If the Form 990 is f	or the organization	n's first second	thurd fourth or	fifth tay year ac a	section 501/c	V3) organization
14	•	or the organization	on s mist, second	, tillia, louitii, oi	ilitii tax yeal as a	1 5600001 501(0)(3) organization, ▶ □
	check this box and stop here	lia Cunnant D					
	ction C. Computation of Pub						
15	Public support percentage for 2015	(line 8, column	(f) divided by line	: 13, column (f))		15	
16	Public support percentage from 201	l 4 Schedule A, P	art III, line 15			16	
Se	ction D. Computation of Inv	estment Inco	me Percenta	ae			
17	Investment income percentage for				nn (f))	14-1	
	· · · · · ·	•		•	···· (1 <i>))</i>	17	
18	Investment income percentage from	n 2014 Schedule	A, Part III, line	1 /		18	
19a	33 1/3% support tests—2015. If the	organization did	not check the bo	ox on line 14, and	l line 15 is more t	than 33 1/3%, a	ind line 17 is not
	more than 33 1/3%, check this box	and stop here. T	he organization q	ualıfıes as a publ	icly supported or	ganızatıon	▶┌
b	33 1/3% support tests—2014. If the	organization did	not check a box	on line 14 or line	19a, and line 16	ıs more than 3	3 1/3% and line
	18 is not more than 33 1/3%, check	this box and st	op here. The orga	nızatıon qualıfıes	as a publicly sup	ported organiz	ation 🕨 🗍
20	Private foundation. If the organizati	on did not check	a box on line 14	. 19a. or 19b. ch	eck this box and	see instruction	s ▶⊤ˈ

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and Complete Part V,

Se	I, complete Sections A and D, and complete Part V) ection A. All Supporting Organizations			
36	Ection A. An Supporting Organizations		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1	Yes	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section	2		No
3a	509(a)(1) or (2) Did the organization have a supported organization described in section 501(c)(4), (5), or (6)?			
	If "Yes," answer (b) and (c) below Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and	3a		No
Ī	satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	3 c		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		No
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?	4b		
	If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	70	<u> </u>	
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported	4c		
	organization was used exclusively for section 170(c)(2)(B) purposes		I I	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		No
ь	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in			
	the organization's organizing document?	5b		
C	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5 c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		No
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		No
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		No
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		No
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		No
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		No
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		No
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		No
b	A family member of a person described in (a) above?	11b		No
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		No

Part IV Supporting Organizations (continued)

Section B.	Tyne 1	Supporting	Organizations

36	scholi B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		

Section	_	Tyna	TT	Supporting	Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons			
	that controlled or managed the supported organization(s)	1	Yes	

	Section D. All Type 111 Supporting Organizations										
			Yes	No							
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1									
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2									
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?	2									
	If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3									

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used	to satisfy the Inte	aral Part Test during the	vear ((see instructions)
---	---	---------------------	---------------------------	--------	--------------------

- The organization satisfied the Activities Test Complete line 2 below
- The organization is the parent of each of its supported organizations. Complete line 3 below
- The organization supported a governmental entity Describe in Part VI how you supported a government entity (see

	mstractions;			
2	Activities Test Answer (a) and (b) below.		Yes	
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2 a		

- **b** Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have
- engaged in these activities but for the organization's involvement 3 Parent of Supported Organizations Answer (a) and (b) below.
 - a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of 3a each of the supported organizations? Provide details in Part VI
 - **b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

3b

2b

	Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S			ructions. All other
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
	Net short-term capital gain	1		
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
i	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
,	Other expenses (see instructions)	7		
;	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
	Aggregate fair market value of all non-exempt-use assets (see	1		
_	instructions for short tax year or assets held for part of year)	—		
a L	A verage monthly value of securities	1a 1b		
b	A verage monthly cash balances			
C	Fair market value of other non-exempt-use assets	1c 1d		+
d	Total (add lines 1a, 1b, and 1c) Discount claimed for blockage or other factors	La		
e	(explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrate	d Type III supporting	organization (see

Part V Type III Non-Functionally Integra	ated 509(a)(3) Suppo	rting Organizations (co	ontinuea)
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthe excess of income from activity			
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	quired)		
6 Other distributions (describe in Part VI) See instru	ictions		
· · · · · · · · · · · · · · · · · · ·	20010115		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		T	I
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
<u>c</u>			
d From 2013			
e From 2014			
f Total of lines 3a through e g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
Applied to underdistributions of prior years			
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 31 and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013			
d From 2014			
e From 2015			
			(F 000 000 F7) /2 0 1 F

Page 8

Facts And Circumstances Test

Schedule A (Form 990 or 990-EZ) 2015

Return Reference Explanation Schedule A, Part I, Line 11a

and 6. Also complete this part for any additional information, (See instructions).

President and Fellows of Harvard College the support to President and Fellows of Harvard College Description of Monetary Support (President and Fellows) listed in column (v) of Line A is reported on the President and Fellows' Form 990. Schedule R. Part V as a gift, grant, or capital contribution from a related organization for the year efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

SCHEDULE D

(Form 990)

Department of the

Internal Revenue Service

Treasury

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493132000117

Inspection

	me of the organization stees for Harvard University		Empi	oyer identification number
	,		53-0	199180
Pa		r Advised Funds or Other Similar F ed "Yes" on Form 990, Part IV, line 6.	unds (or Accounts.
		(a) Donor advised funds	(b)	Funds and other accounts
L	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor funds are the organization's property, subject to		nor advis	sed Yes No
5	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?			
Pa	rt II Conservation Easements. Comple	ete if the organization answered "Yes" (on Forn	n 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by th	ne organization (check all that apply)		
	Preservation of land for public use (e g , recreducation)		ın hıstor	ically important land area
	Protection of natural habitat	Preservation of a	certifie	d historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization easement on the last day of the tax year	held a qualified conservation contribution in	the form	of a conservation
				Held at the End of the Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easeme		2b	
C	Number of conservation easements on a certified	, ,	2c	
d	Number of conservation easements included in (historic structure listed in the National Register		2d	
3	Number of conservation easements modified, tra	nsferred, released, extinguished, or terminati	ed by th	e organization during the
	tax year ▶			
4	Number of states where property subject to cons	ervation easement is located >		
5	Does the organization have a written policy regard violations, and enforcement of the conservation of	3, ,	dling of	┌ Yes
6	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of violations, and enforc	ing cons	servation easements during the
	>			
7	A mount of expenses incurred in monitoring, inspe	ecting, handling of violations, and enforcing c	onserva	ation easements during the year
	> \$			
В	Does each conservation easement reported on Ii (B)(i) and section $170(h)(4)(B)(ii)$?	ne 2(d) above satisfy the requirements of se	ction 17	0 (h)(4) Yes No
9	In Part XIII, describe how the organization repor balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the organization's financia		·
a r		ctions of Art, Historical Treasures, ed "Yes" on Form 990, Part IV, line 8.	or Oth	ner Similar Assets.
1a	If the organization elected, as permitted under Si works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the foot	assets held for public exhibition, education,	or resea	arch in furtherance of public
b	If the organization elected, as permitted under Si works of art, historical treasures, or other similar	·		

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Assets included in Form 990, Part X

service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1

Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

▶ \$ __

Par		(continued)	collections of	Art, HIS	toric	aıı	reasures,	or Ot	ner Similar A	ssets	
3		the organization's acquisition, accition items (check all that apply)	cession, and other re	ecords, ch	ieck a	n y of	the following t	hat ar	e a significant us	e of its	
а		Public exhibition		d	~	Loa	n or exchange	progra	ams		
b	√ :	Scholarly research		е		Oth	ier				
c	·	Preservation for future generations									
4		de a description of the organization		xplaın hov	v they	furth	ner the organiz	atıon's	exempt purpose	ın	
5		g the year, did the organization sol s to be sold to raise funds rather t							sımılar Ye	s √ No	
Pa	rt IV	Escrow and Custodial Arr Complete if the organization Part X, line 21.		n Form	990, 1	Part	IV, line 9, oi	r repo	orted an amour	nt on Form	າ 990,
1a		e organization an agent, trustee, cu ded on Form 990, Part X?	istodian or other inte	ermediary	for co	ntrib	outions or othe	r asse	ts not Ye	s No	
b	If"	Yes," explain the arrangement in I	Part XIII and comple	ete the fol	lowing	tabl	e		Am	ount	
c	Вед	ginning balance						1 c			
d	A d	ditions during the year						1d			
е	Dıs	tributions during the year						1e			
f		ding balance						1f			
2 a	Did th	ne organization include an amount	on Form 990, Part X	, line 21,	for es	crow	or custodial ad	count	: liability? Ye	s No	
b	T f "V o	s " ovnlain the arrangement in Day	+ VIII Chack bara ii	ftha aval	natio	n h a c	hoon provide	d in Da	art VIII		
	rt V	es," explain the arrangement in Par Endowment Funds. Compl									
			(a)Current year	(b) Pno			b (c) Two years b		Three years back	(e)Four yea	ars back
1 a	Begin	ning of year balance · · ·	1,061,814,000	1,04	4,362,0	00	946,827,	000	893,670,000	910),795,000
b	C ontr	ibutions						0	0	4	1,210,000
c	Net ir Iosse	nvestment earnings, gains, and s	-20,609,000	5	7,521,0	00	138,231,	000	95,856,000		-352,000
d	Grant	s or scholarships · · · ·	1,153,000		892,0	00	1,315,	000	1,404,000		906,000
e		expenditures for facilities rograms	40,106,000	3	7,328,0	00	39,381,	000	39,672,000	16	5,913,000
f	A dmii	nistrative expenses	5,310,000		1,849,0	00		0	1,623,000	3	3,164,000
g	End o	f year balance · · · · ·	994,636,000	1,06	1,814,0	00	1,044,362,	000	946,827,000	893	3,670,000
2	Provid	de the estimated percentage of the	current year end ba	ılance (lın	e 1g,	colur	mn (a)) held as				
а	Board	designated or quasi-endowment 🕽	9 %								
b	Perma	anent endowment ► 5 %									
С		orarily restricted endowment ► ercentages on lines 2a, 2b, and 20	86 % should equal 100%	D							
За		nere endowment funds not in the po	ossession of the orga	anızatıon	that ai	e he	ld and adminis	tered	for the		
	_	related organizations				_			3a	Yes n(i)	No No
		lated organizations				٠.				(ii) Yes	
b	If"Ye	s" on 3a(II), are the related organi	zations listed as req	uired on S	Schedi	ule R	?			3b Yes	
4		ribe in Part XIII the intended uses		s endowm	ent fui	nds					
Pa	rt VI	Land, Buildings, and Equi Complete if the organization		Form 9	90. Pa	art I	V. line 11a.S	ee Fo	rm 990. Part X	(. line 10.	
		Description of property		Co	(a) st or oth (investr) ner ba	(b)	er basıs	Accumulated (c) depreciation	(d)Book	(value
1a	Land							172,680		3	3,172,680
b	Buildin	gs									F0: 3=-
_		oold improvements		<u> </u>			120,0	539,494	34,137,54	2 86	5,501,952
		nold improvements					4,9	986,982	3,893,17	4 1	,093,808
	Other										<u> </u>
Tet		lines 1a through 1e (Column (d) mi		art V. colu	mn /P1	line		353,286	•	4	,353,286

Part VII Investments—Other Securities. Compl	lete if the orga	anızatıon answered 'Yes	on Form 990, Part IV, line 11b
See Form 990, Part X, line 12. (a) Description of security or category (including name of security)		(b)Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives			,
(2)Closely-held equity interests (3)O ther			
(A) REAL ASSETS		217,261,804	F
(B) PRIVATE EQUITIES		108,900,280	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•	326,162,084	
Part VIII Investments—Program Related. Complete if the organization answered 'Ye	es' on Form 9	90 Part IV line 11c ca.	- Faura 000 Paul V Ivaa 13
(a) Description of investment	3 011101111 3	(b) Book value	(c) Method of valuation
			Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•		
Part IX Other Assets. Complete if the organization are (a) Description		n Form 990, Part IV, line 1	1d See Form 990, Part X, line 15 (b) Book value
(1) COLLATERAL ADVANCED UNDER SECURITY BORROW	ING AGREEME	NTS	110,546,74
(2) DUE FROM HARVARD UNIVERSITY (3) OTHER INVESTMENTS			4,350,80 17,058,05
(4) CASH AND EQUIV HELD BY HARVARD UNIVERSITY			16,232,16
Part X Other Liabilities. Complete if the organiz See Form 990, Part X, line 25.	zation answer	ed 'Yes' on Form 990, P	▶ 148,187,76 art IV, line 11e or 11f.
1. (a) Description of liability	(b) Book valu	le	
Federal income taxes			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)		_	
2. Liability for uncertain tax positions In Part XIII, provide th organization's liability for uncertain tax positions under FIN 4			
XIII L			

Schedule D, Part III, Line 1a WORKS

OFART

Schedule D (Form 990) 2015

1

2

2	Amounts included on line 1 but	not on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) o	n investments 2a		
b	Donated services and use of fac	cılıtıes 2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII)			
e	Add lines 2a through 2d		2e	
3	Subtract line $\mathbf{2e}$ from line 1 .		3	
4	Amounts included on Form 990), Part VIII, line 12, but not on line 1		
а	Investment expenses not inclu	ided on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and	4c. (This must equal Form 990, Part I, line 12)	5	
Part		penses per Audited Financial Statements With Expens	es per	Return.
		zation answered 'Yes' on Form 990, Part IV, line 12a.		T
1	·	audited financial statements	1	
2	Amounts included on line 1 but	not on Form 990, Part IX, line 25		
а	Donated services and use of fa	cilities 2a		
b	Prior year adjustments	2b		
c	Otherlosses			
d	Other (Describe in Part XIII)			
e	Add lines 2a through 2d	 	2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.		3	
4	Amounts included on Form 990), Part IX, line 25, but not on line 1:		
а	Investment expenses not inclu	ded on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5		d 4c. (This must equal Form 990, Part I, line 18)	. 5	
Par	XIII Supplemental Info	rmation		
Part		Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part		de any additional
	Return Reference	Explanation		

RECORDED FOR FINANCIAL STATEMENT PURPOSES

THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES HOUSES PRICELESS WORKS

OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER ACCORDINGLY, SUCH COLLECTIONS ARE NOT

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total revenue, gains, and other support per audited financial statements .

Schedule D (Form 990) 2015

Return Reference	Explanation
Schedule D, Part III, Line 4 Collections of art - description of collections	CENTER FOR HELLENIC STUDIES COLLECTIONS THE CENTER FOR HELLENIC STUDIES COLLECTIONS IS MAINLY A LIBRARY COLLECTION COMPRISING APPROXIMATELY 65,000 VOLUMES IN THE FIELD OF HELLENIC STUDIES COVERING A WIDE RANGE OF DISCIPLINES THE LIBRARY COLLECTION IS A VALUABLE RESOURCE TO RESEARCHERS DUMBARTON OAKS COLLECTIONS THE DUMBARTON OAKS MUSEUM COMPRISES THREE COLLECTIONS (THE BYZANTINE COLLECTION, THE ROBERT WOODS BLISS COLLECTION OF PRE- COLUMBIAN ART, AND THE HOUSE COLLECTION) THE DUMBARTON OAKS MUSEUM HAS 35,000 OBJECTS RECORDED AND MANAGED THROUGH AN ELECTRONIC DATABASE IN A WIDE RANGE OF MEDIA - MINOR ART, SCULPTURE, ANTIQUE FURNITURE, TEXTILES AND WALL TAPESTRIES, FLOOR MOSAICS, PRINTS, PAINTING AND MONUMENTAL FRESCO REPLICA PAINTING COMING FROM EUROPE, MIDDLE AND SOUTH AMERICA, NORTH AMERICA, AND ASIA THE DUMBARTON OAKS MUSEUM'S COLLECTIONS ARE AN IMPORTANT RESOURCE FOR THE SCHOLARLY COMMUNITY OF THE DUMBARTON OAKS RESEARCH INSTITUTE AS WELL AS TO STUDENTS AND A BROADER GENERAL PUBLIC THE MISSION OF THE DUMBARTON OAKS MUSEUM IS TO CONNECT SCHOLARS WITH ART AND ART SCHOLARSHIP WITH THE PUBLIC THROUGH AN ACTIVE PROGRAM OF RESEARCH AND EXHIBITIONS, THE MUSEUM STRIVES TO ADVANCE KNOWLEDGE AND STIMULATE APPRECIATION OF ART BY ENGAGING VISITORS AESTHETICALLY, VISUALLY, AND INTELLECTUALLY
Schedule D, Part V, Line 4 Intended uses of endowment funds	THE PRIMARY GOAL OF THE ENDOWMENT IS TO SUPPORT TRUSTEES' MISSION OF FACILITATING HARVARD UNIVERSITY'S SCIENTIFIC, LITERARY, AND EDUCATIONAL ACTIVITIES IN WASHINGTON, DC

efile GRAPHIC print - DO NOT	PROCESS	As Filed Dat	ta -	DLN	: 93493132000117
SCHEDULE F Star (Form 990)	tement of	Activities C	Outside the Unit	ed States	OMB No 1545-0047
Denastment of the Treasury	·	Part IV, line 1 ► Attach to	n answered "Yes" to Form 14b, 15, or 16. o Form 990. nd its instructions is at wi	·	2015 Open to Public Inspection
Name of the organization Trustees for Harvard University				Employer ide 53-0199180	ntification number
General Informatio Complete if the organ				14b.	
 For grantmakers. Does the and other assistance, the grants or used to award the grants or For grantmakers. Describe it 	antees' eligibil assistance? n Part V the or	ity for the grar	nts or assistance, and	the selection criteria	✓ Yes No
assistance outside the Unite Activites per Region (The follow		3 table can be du	uplicated if additional spa	ice is needed)	
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is program service, describe specific type of service(s) in region	
(1) See Add'l Data		, again	. egio,		
(2)					
(3)					
(4)					
(5)					
Sub-total Total from continuation sheets to Part I	1 0	ļ			1,215,655
c Totals (add lines 3a and 3b) For Paperwork Reduction Act Notice, see	1	7		No 50082W Sch e	1,215,655 edule F (Form 990) 2015

Schedule F (Form 990) 2015

	and EIN (if applicable)	5	dıs burs ement	assistance	assistance	(book, FMV, appraisal, other)
(1)						
(2)						
(3)						
(4)						

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Page 2

Schedule F (Form 990) 2015 Page **3** Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (a) Type of grant or (b) Region (c) Number of (d) A mount of (e) Manner of cash (f) A mount of (g) Description (h) Method of cash grant disbursement of non-cash valuation assistance recipients non-cash assistance assistance (book, FMV, appraisal, other) (1) STIPENDS, 95,000 EFT OR CHECK Europe (Including SCHOLARSHIPS, AND Iceland and RESEARCH-RELATED Greenland) REIMBURSEMENTS (2) FELLOWSHIPS 1,732 EFT OR CHECK East Asia and the 1 Pacific (3) FELLOWSHIPS Europe (Including 25 295,753 EFT OR CHECK Iceland and Greenland) (4) FELLOWSHIPS 3,500 EFT OR CHECK North America 1 (Canada & Mexico only) (5) FELLOWSHIPS Russia and 37,732 EFT OR CHECK 4 Neighboring States (6) (7) (8) (9) (10) (11) (12) (13) (14) (15) (16) (17) (18)

Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865) Yes ✓ No Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990) Yes ✓ No

Page 5

method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F. Supplemental Information

Schedule F (Form 990) 2015

Return Reference	Explanation		
Schedule F, Part I, Line 2 Procedures for monitoring use of grant funds	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIE WED AND APPROVED BY AUTHORIZED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS ARE REVIEWED AN D APPROVED BY HARVARD'S FINANCIAL AID OFFICES		

990 Schedule F, Supplemental Information

Return Reference Explanation

Schedule F, Part I, Line 2 PROCEDURES FOR MONITORING USE OF GRANT FUNDS

ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIE

USE OF GRANT FUNDS

EXEMPT PROGRAMS ARE REVIE

WED AND APPROVED BY AUTHORIZED COMMITTEES OR INDIVIDUALS ALL

SCHOLARSHIPS ARE REVIEWED AN

D APPROVED BY HARVARD'S FINANCIAL AID OFFICES

Additional Data

East Asia and the Pacific

Europe (Including Iceland

and Greenland)

Software ID: 15000238

Software Version: 2015v3.0

EIN: 53-0199180

Name: Trustees for Harvard University

EDUCATIONAL

ACTIVITIES

7,062

390,753

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	
East Asia and the Pacific			Grantmakıng		1,732
					<u> </u>

Program Services

Grantmaking

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program service, for region type) (i.e., fundraising, describe specific type of agents in region service(s) in region region program services, grants to recipients located in the region) Europe (Including Iceland Program Services CLASSICAL STUDIES 401,484 and Greenland) Europe (Including Iceland Program Services **IEDUCATIONAL** 342,248 and Greenland) ACTIVITIES Middle East and North Program Services **IEDUCATIONAL** 4,469

ACTIVITIES

A frica

(a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe agents in region specific type of service region program services, grants to recipients (s) in region located in the region) North America (Canada & Grantmakıng 3,500 Mexico only) North America (Canada & Program Services Educational Activities 14.412

Grantmaking

37,732

Form 990 Schedule F Part I - Activities Outside The United States

Mexico only)

States

Russia and Neighboring

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program service, for region type) (i.e., fundraising, describe specific type of agents in region service(s) in region region program services, grants to recipients located in the region) Russia and Neighboring Program Services Educational Activities 549 States South America Program Services EDUCATIONAL 11.195 ACTIVITIES Sub-Saharan Africa Program Services EDUCATIONAL 519

ACTIVITIES

efile GRAPHIC print - DO NOT PROCESS As Filed Data Schedule I
(Form 990)

Grants and C
Governments
Complete if the organize

Department of the
Treasury
Internal Revenue Service

As Filed Data Grants and C
Governments

Limit Treasury
Information about Schedule

Name of the organization

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

OMB No 1545-0047

2015

DLN: 93493132000117

Open to Public Inspection

Employer identification number

Trustees for Harvard Offiversity	53-0199180	53-0199180					
Part I General Informati	ion on Grants an	d Assistance				•	
Does the organization maintal the selection criteria used to a Describe in Part IV the organi Part II Grants and Other Assis that received more than	award the grants or a zation's procedures t tance to Domestic O l	ssistance? for monitoring the use rganizations and Dome	of grant funds in the Ur	nited States		tance, and orm 990, Part IV, line 21	✓ Yes N
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance
2 Enter total number of section 93 Enter total number of other org	. , , ,	-				_	
For Paperwork Reduction Act Notice, s	ee the Instructions for	· Form 990.		Cat No 50055P		Schedu	le I (Form 990) 2015

grant funds

Return Reference Explanation

Schedule I, Part I, Line 2 ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY Procedures for monitoring use of AUTHORIZED COMMITTEES OR INDIVIDUALS

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493132000117 OMB No 1545-0047

2015

Open to Public

Schedule J (Form 990) 2015

Cat No 50053T

Department of the

Schedule J (Form 990)

nterr	nal Revenue Service			пел	ECUIO	
	me of the organization stees for Harvard University		Employer identification	on nur	nber	
	sees for ridivard offiversity		53-0199180			
Pa	rt I Questions Regarding Compensation					
					Yes	No
1a	Check the appropiate box(es) if the organization provid 990, Part VII, Section A, line 1a Complete Part III to					
	First-class or charter travel	✓ Housing allowance or residence for	r personal use			
	Travel for companions	Payments for business use of pers	onal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initia	ition fees			ļ
	Discretionary spending account	Personal services (e g , maid, cha	uffeur, chef)		 	ļ
b	If any of the boxes in line 1a are checked, did the organ reimbursement or provision of all of the expenses desc			1b	Yes	
2	Did the organization require substantiation prior to rein directors, trustees, officers, including the CEO/Execution			2	Yes	
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all that used by a related organization to establish compensati	apply Do not check any boxes for metho	ods			
	Compensation committee	Written employment contract	!			ļ
	Independent compensation consultant	Compensation survey or study	!			ļ
	Form 990 of other organizations	Approval by the board or compens	ation committee		l I	l i
4	During the year, did any person listed on Form 990, Pa or a related organization	rt VII, Section A , line 1a with respect to	the filing organization			
а	Receive a severance payment or change-of-control pay	/ment?		4a		No
b	Participate in, or receive payment from, a supplementa			4b	Yes	
c	Participate in, or receive payment from, an equity-base	d compensation arrangement?		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provi	de the applicable amounts for each item	ın Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organization	ns must complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, list compensation contingent on the revenues of	ne 1a, did the organization pay or accrue	any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," on line 5a or 5b, describe in Part III					
6	For persons listed on Form 990, Part VII, Section A, list compensation contingent on the net earnings of	ne 1a, did the organization pay or accrue	any			
а	The organization?			6 a		Νo
b	Any related organization?			6b		Νo
	If "Yes," on line 6a or 6b, describe in Part III					
7	For persons listed on Form 990, Part VII, Section A, li payments not described in lines 5 and 6? If "Yes," des		on-fixed	7	Yes	
В	Were any amounts reported on Form 990, Part VII, pai subject to the initial contract exception described in Re in Part III	•		8		No
9	If "Yes" on line 8, did the organization also follow the resection 53 4958-6(c)?	ebuttable presumption procedure describ	ed in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) ⊤otal of	(F) Compensation in
		Base (1) compensation	(iı) Bonus & ıncentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred on prior Form 990
1 DREW GILPIN FAUST PRESIDENT/TRUSTEE	(i)	0	0	0	0	0	0	0
, , , , , , , , , , , , , , , , , , , ,	(ii)	852,920	0	551,928	333,825	160,403	1,899,076	450,000
2 KAREN GORDON MILLS TRUSTEE	(i)	0	0	0	0	0	0	0
	(ii)	143,728	0	3,932	16,572	2,641	166,873	0
3 MARC L GOODHEART			0	0	0	0	0	
V P AND SECRETARY OF THE UNIVERSITY		350,114	10,000	671	34,095	22,130	417,010	0
4 JAN M ZIOLKOWSKI DIRECTOR, DUMBARTON	(i)	201,895	5,000	1,005	24,727	240,745	473,372	0
OAKS	(ii)	0	0	0	0	0	0	0
5 GREGORY NAGY DIRECTOR, CENTER FOR	(i)	16,000	0	0	0	222,218	238,218	0
HELLENIC STUDIES	(ii)	217,080	0	2,708	30,701	23,763	274,252	0
6 SUZANNE DAY DIRECTOR FEDERAL	(i)	176,105	3,535	108	21,136	1,125	202,009	0
RELATIONS	(ii)	0	0	0	0	0	0	0
7 ALAN DIRICAN DIRECTOR OF FACILITIES.	(i)	162,864	0	92	19,105	11,032	193,093	0
DUMBARTON OAKS	(ii)	0	0	0	0	0	0	0
8 COLIN MCEWAN DIRECTOR OF PRE-	(i)	122,207	0	111	13,176	20,268	155,762	0
COLUMBIAN STUDIES, DUMBARTON OAKS	(ii)	0	0	0	0	0	0	0

Schedule J (Form 990) 2015

Page 3

Schedule J (Form 990) 2015

Compensation Review Process ITRUSTEES IS COMPENSATED FOR HER POSITION AT PRESIDENT AND FELLOWS OF HARVARD COLLEGE Schedule J, Part I, Line 1a Housing allowance or residence for personal

TRUSTEES FOR HARVARD UNIVERSITY PROVIDES HOUSING TO PROFESSOR ZIOLKOWSKI AND PROFESSOR NAGY, KEY EMPLOYEES THEY ARE REQUIRED TO RESIDE IN THE RESPECTIVE HOUSES AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF DUMBARTON OAKS ${\sf AND}$ THE CENTER FOR HELLENIC STUDIES. THE ESTIMATED VALUE OF THE NONTAXABLE HOUSING BENEFITS REPORTED ON FORM 990. PART VIII. SECTION A. COLUMN F. ARE \$239.000 FOR PROFESSOR ZIOLKOWSKI AND \$222.218 FOR PROFESSOR NAGY PRESIDENT AND FELLOWS OF HARVARD COLLEGE, A RELATED ORGANIZATION, LIKE MANY OF ITS PEERS, MAINTAINS A DEFERRED

Supplemental nonqualified retirement plan

Schedule J, Part I, Line 4b

use

AND WERE PAID OUT IN 2015 TOGETHER WITH ASSOCIATED INVESTMENT EARNINGS ON THE CREDITED SUMS, THE PAYOUT TOTALED \$536,449, WHICH IS REPORTED AS TAXABLE INCOME ON SCHEDULE J. PART II, COLUMN (B) (III) THE \$450,000 THAT VESTED IN CALENDAR YEAR 2015 HAD BEEN REPORTED AS DEFERRED COMPENSATION ON FORMS 990 IN THE YEARS THE CONTRIBUTIONS WERE MADE, IN ACCORDANCE WITH THE FORM 990 INSTRUCTIONS FOR CALENDAR YEAR 2015, THIS AMOUNT (\$450,000) IS INCLUDED ON SCHEDULE J,

 $|\mathsf{PART}|$ II, COLUMN <code>F</code> THE <code>PURPOSE</code> OF COLUMN <code>F</code> IS TO ALERT THE READER THAT THE LISTED COMPENSATION IS REPORTED TWICE, <code>FIRST</code> IN THE YEAR CREDITED AND AGAIN IN THE YEAR VESTED DURING CALENDAR YEAR 2015, THE CORPORATION VOTED TO CREDIT $\$300,\!000$

COMPENSATION ACCOUNT ("DCA") FOR THE PRESIDENT TO RECOGNIZE EXCEPTIONAL SERVICE AND ENCOURAGE RETENTION UNDER THE

TERMS OF THE PLAN, HARVARD'S BOARD OF TRUSTEES (KNOWN AS THE HARVARD CORPORATION) DETERMINES ANNUALLY WHETHER AND HOW MUCH TO CONTRIBUTE TO THE DCA OVER A THREE-YEAR PERIOD RUNNING FROM CALENDAR YEAR 2012 TO CALENDAR YEAR 2014, THE PRESIDENT'S DCA WAS CREDITED WITH A TOTAL OF $\$450,\!000\,$ UNDER THE TERMS OF THE PLAN, THE CREDITED SUMS FULLY VESTED

TO THE PRESIDENT'S DCA THE \$300,000 IS REPORTED ON SCHEDULE J, PART II, COLUMN (C) THIS AMOUNT IS A CREDIT ONLY AND IS

SUBJECT TO VESTING REQUIREMENTS

Schedule J. Part I. Line 7 Non-fixed TRUSTEES FOR HARVARD UNIVERSITY OFFERS INCENTIVE COMPENSATION FOR OUTSTANDING PERFORMANCE BONUS AND INCENTIVE PAYMENTS FOR EMPLOYEES ARE LISTED IN PART II, COLUMN (B)(II), row (I) Additionally, President and Fellows of Harvard College offers incentive payments

compensation for outstanding performance. Bonus and incentive payments from President and Fellows of Harvard College for officers, key employees, and highest compensated employees are listed in Part II, Column (B)(ii), row (ii)

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SCHEDULE O	Supplementa	l Information t
(Form 990 or		

o Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2015 Open to Public Inspection

DLN: 93493132000117

Name of the organization Trustees for Harvard University

Department of the

Internal Revenue Service

990-EZ)

Treasury

Employer identification number 53-0199180

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 2 FAMILY OR BUSINESS RELATIONSHIP	THE GOVERNING BOARD OF TRUSTEES FOR HARVARD UNIVERSITY IS COMPRISED OF THE SAME INDIVIDUALS AS THE GOVERNING BOARD OF THE PRESIDENT AND FELLOWS OF HARVARD COLLEGE. CERTAIN OFFICERS, TRUSTEES, AND KEY EMPLOYEES OF TRUSTEES ARE EMPLOYED BY PRESIDENT AND FELLOWS OF HARVARD COLLEGE, INCLUDING PRESIDENT FAUST, SECRETARY GOODHEART, TRUSTEES BACOW AND MILLS, AND KEY EMPLOYEE NAGY KEY EMPLOYEE ZIOLKOWSKI HAS A FACULTY APPOINTMENT AT THE PRESIDENT AND FELLOWS OF HARVARD COLLEGE.
Form 990, Part VI, Line 15 DETERMINING COMPENSATION	TRUSTEES IS SUBJECT TO THE SAME POLICIES AND PROCEDURES AS THE PRESIDENT AND FELLOWS OF HA RVARD COLLEGE FOR DETERMINING AND REVIEWING COMPENSATION OF ITS OFFICERS THE PRESIDENT AN D FELLOWS OF HARVARD COLLEGE HAS DISCLOSED IN ITS FORM 990 THE PROCESS UNDERTAKEN TO DETER MINE COMPENSATION OFFICERS ARE NOT COMPENSATED IN THEIR CAPACITY AS OFFICERS OF TRUSTEES FOR HARVARD UNIVERSITY CERTAIN OFFICERS OF THE FILING ORGANIZATION ALSO SERVE AS OFFICERS OF THE PRESIDENT AND FELLOWS OF HARVARD COLLEGE AND ARE COMPENSATED BY PRESIDENT AND FELLOWS OF HARVARD COLLEGE FOR SERVICES PERFORMED FOR THAT ORGANIZATION EACH KEY EMPLOYEE OF TRUSTEES IS ALSO A HARVARD UNIVERSITY FACULTY MEMBER WITHIN THE FACULTY OF ARTS AND SCIENC ES AND THE PROCESS FOR DETERMINING COMPENSATION IS DESCRIBED BELOW THE SALARIES OF THE KEY EMPLOYEES ARE SET ANNUALLY BY THE DIVISIONAL DEAN AND APPROVED BY THE DEAN OF THE FACULTY OF ARTS AND SCIENCES (FAS) THE PROCESS FOLLOWS THAT IN PLACE FOR ALL FAS FACULTY MEMBERS THE AMOUNT IS SET ON A STANDARD 9-MONTH BASIS, AND DOES NOT INCLUDE ANY DIRECT RECOGNITION OF DIRECTOR DUTIES IN RECOGNITION OF THEIR RESPECTIVE ROLES, EACH KEY EMPLOYEE IS PROVIDED WITH A SUPPLEMENTAL COMPENSATION AMOUNT WHICH IS INCLUDED IN THE FIGURES REPORTED ON PART VII AND SCHEDULE JIN ADDITION, BOTH INDIVIDUALS ARE ELIGIBLE TO EARN SALARY DURING THE SUMMER MONTHS, PROVIDED THEY HAVE EXTERNAL FUNDING

990 Schedule O, Supplemental Information

Return Reference

stockholders

Form 990, Part VI, Line 7b Decisions CERTAIN ACTIONS OF THE TRUSTEES GOVERNING BODY, SUCH AS THE ELECTION OF NEW requiring approval by members or DIRECTORS AND AMENDMENTS TO THE CORPORATE STATUTES. ARE SUBJECT TO THE CONSENT OF HARVARD UNIVERSITY'S BOARD OF OVERSEERS. Form 990. Part VI. Line 11b Review of THE TRUSTEES FOR HARVARD UNIVERSITY FORM 990 WAS REVIEWED BY THE UNIVERSITY'S TAX RETURN R

Explanation

form 990 by governing body

EVIEW COMMITTEES, COMPRISING SENIOR FINANCE STAFF AND INTERNAL AND EXTERNAL COUNSEL THE F ORM 990 WAS ALSO REVIEWED BY THE UNIVERSITY'S JOINT COMMITTEE ON INSPECTION. CONSISTING OF MEMBERS OF THE HARVARD CORPORATION AND THE BOARD OF OVERSEERS. THE FINAL FORM 990 WAS PRO VIDED TO THE ENTIRE BOARD OF THE FILING ORGANIZATION BEFORE IT WAS FILED.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	TRUSTEES IS SUBJECT TO THE SAME CONFLICT OF INTEREST POLICIES AND PROCEDURES AS THE PRESIDENT AND FELLOWS OF HARVARD COLLEGE ANNUALLY, HARVARD UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL. A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S CORPORATE DIRECTORS, WHO ARE THE SAME INDIVIDUALS THAT SERVE ON THE GOVERNING BOARD FOR THE FILING ORGANIZATION THE COMPLETED FORMS OF DIRECTORS ARE REVIEWED BY BOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY
Form 990, Part VI, Line 19 Required documents available to the public	TRUSTEES FOR HARVARD UNIVERSITY'S FINANCIAL STATEMENTS ARE INCORPORATED IN HARVARD UNIVERS ITY'S CONSOLIDATED FINANCIAL STATEMENTS, WHICH ARE AVAILABLE ON HARVARD UNIVERSITY'S WEBSI TE HARVARD UNIVERSITY'S CONFLICT OF INTEREST POLICY IS AVAILABLE ON HARVARD'S INTRANET, A CCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY TRUSTEES' CHARTER IS AVAILABLE UPON REQUEST

Return Reference Explanation

Form 990, Part VII, Section A, Line 1a Column (B)

HIGHEST COMPENSATED EMPLOYEES THE AVERAGE HOURS WORKED REPORTED ON PART VII LINE 1A

990 Schedule O, Supplemental Information

or fund balances

AVERAGE HOURS PER WEEK	COLUMN (B) ARE ESTIMATES, WITH 60 HOURS PER WEEK REPRESENTING FULL TIME EMPLOYMENT ACTUAL HOURS WORKED PER WEEK MAY VARY
Form 990, Part XI, Line 9 Other changes in net assets	TRANSFERS TO AFFILIATED ORG10581675,

990 Schedule O, Supplemental Information

Return Reference

Form 990, Part XII, Line 2b

PART X. LINE 27 & 28

RESTRICTED NET ASSETS

REPORTING

HARVARD UNIVERSITY'S FINANCIAL STATEMENTS INCLUDE THE ACTIVITIES OF CERTAIN SUBSIDIARIES FINANCIAL STATEMENTS AND THAT FILE SEPARATE TAX RETURNS. INCLUDING TRUSTEES FOR HARVARD UNIVERSITY. THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2016 WERE AUDITED BY AN INDEPENDENT ACCOUNTANT CERTAIN INVESTMENT INCOME FROM PERMANENTLY RESTRICTED FUNDS HAD PREVIOUSLY BEEN UNRESTRICTED & TEMPORARILY REPORTED A

Explanation

S UNRESTRICTED NET ASSETS BEGINNING WITH FISCAL YEAR 2016. THIS AMOUNT IS BEING REPORTED AS TEMPORARILY RESTRICTED NET ASSETS. THIS APPROACH HAS BEEN ADOPTED IN AN ATTEMPT TO BFTT ER REFLECT DONOR RESTRICTIONS AND TO MATCH THE PRESENTATION OF THE HARVARD UNIVERSITY FINA NCIAL STATEMENTS

efile GRAPHIC print - DO NOT PROCESS As Filed Data SCHEDULE R

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493132000117

Employer identification number

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

OMB No 1545-0047

Open to Public Inspection

Schedule R (Form 990) 2015

Department of the Treasury Internal Revenue Service

Name of the organization

Trustees for Harvard University

(Form 990)

► Attach to Form 990.

m 990. ► Information about Schedule R (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

53-0199180 Part I Identification of Disregarded Entities Complete of the organization answered "Yes" on Form 990, Part IV, line 33. (b) (c) (d) (f) (e) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one Part II or more related tax-exempt organizations during the tax year. (b) (c) (d) (e) (f) (g) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No See Additional Data Table

Cat No 50135Y

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, F	art IV, lin	ie 34
	because it had one or more related organizations treated as a partnership during the tax year.		

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets			(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		General or managing partner?		General or managing partner?		General or managing partner?		General or managing partner?		(k) Percentage ownership
				,			Yes	No		Yes	No									
See Additional Data Table																				
Part TV Identification of Polated Organizations Tayable		_																		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
Con Address Date Table								Yes	No
See Additional Data Table									\vdash
									\vdash

Chedule K (Form 990) 2013					Ра	ge 3
Part V Transactions With Related Organizations Complete if the organization answer	wered "Yes" on Form	990, Part IV, line	: 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more	related organizations li	sted in Parts II-IV				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		No
b Gift, grant, or capital contribution to related organization(s)				1b	Yes	
${f c}$ Gift, grant, or capital contribution from related organization(s)				1 c		No
d Loans or loan guarantees to or for related organization(s)				1d		No
f e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1 g		No
h Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				1i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1 j		No
k Lease of facilities, equipment, or other assets from related organization(s)				1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)				11		No
${f m}$ Performance of services or membership or fundraising solicitations by related organization(s) .				1m	Yes	
$m{n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
o Sharing of paid employees with related organization(s)				10		No
p Reimbursement paid to related organization(s) for expenses				1 p		No
q Reimbursement paid by related organization(s) for expenses				1q		No
${f r}$ Other transfer of cash or property to related organization(s)				1r		No
s Other transfer of cash or property from related organization(s)				1 s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must comple			1	ds		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining	amount II	nvolved	ı

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Name, actives, and FIN of entity Capt Capt	revenue) that was not a related organization. See instructions i														
	(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(related, unrelated, excluded from tax under sections 512-	(e) Are all partners section 501(c)(3) organizations?		total	al end-of-year	(h) Disproprtionate allocations?		Code V-UBI amount in box 20 of Schedule K-1	General or managing partner ²		(k) Percentage ownership	
	9			314)	Yes	No			Yes	No		Yes	No		
													1 I		
														_	
														_	
														_	

Schedule R (Form 990) 2015		Page 5
Part VII Supplemental Info	ormation	
Provide additional infor	rmation for responses to questions on Schedule R (see instructions)	
Return Reference	Explanation	
4		

Schedule R (Form 990) 2015

Software ID: 15000238 **Software Version:** 2015v3.0

EIN: 53-0199180

Name: Trustees for Harvard University

Form 990, Schedule R, Part II - Identification of Re (a) Name, address, and EIN of related organization	lated Tax-Exempt Org (b) Primary activity	anizations (c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Section (b)(g) on 512 (13) rolled city?
AFRICA ACADEMY FOR PUBLIC HEALTH PO BOX 79810 MWAI KIBAKI RD DAR ES SALAAM TZ	RESEARCH	TZ			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	No No
AMERICAN REPERTORY THEATRE COMPANY INC 64 BRATTLE ST CAMBRIDGE, MA 02138 04-2665867	PERFORMING ARTS	MA	501(c)(3	9	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD AVENIDA PAULISTA 1337 CJ 171 SAO PAULO 01311200 BR	EDUCATION	BR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
BLUE MARBLE HOLDINGS CORP 600 ATLANTIC AVE BOSTON, MA 02210 23-7014581	INVESTMENT MANAGEMENT	MA	501(c)(3	Туре І	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
BOTSWANA-HARVARD AIDS INSTITUTE PRIVATE BAG BO 320 GABORONE BC	RESEARCH	ВС			PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
CENTRE RECHERCHE EUROPEEN DE LA HBS 62 RUE FRANCOIS 1 ER PARIS FR	RESEARCH SUPPORT	FR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
DEMETER HOLDINGS CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3044742	INVESTMENT MANAGEMENT	МА	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
DOYUKAI FUND FOR HARVARD INC 800 BOYLSTON ST BOSTON, MA 02199 04-3478889	RESEARCH SUPPORT	МА	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC 401 PARK DR BOSTON, MA 02215	EDUCATION AND RESEARCH	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
ENDOWMENT FOR RESEARCH IN HUMAN BIOLOGY INC 745 BOYLSTON ST 7TH FL BOSTON, MA 02116 04-2702030	RESEARCH	MA	501(c)(3	Type III-O	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA CARLOS PELLEGRINI 1163 PISO 12 CONTRAFRENTE BUENOS AIRES C1009ABW AR	RESEARCH SUPPORT	AR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
FUNDACION DRCLAS CHILE AVENIDA DAG HAMMARSKJOLD 3269 SANTIAGO CI	FACULTY AND STUDENT ACTIVITIES	CI			PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC HMS DEAN OF FAC OF MED BOSTON, MA 02115	RESEARCH SUPPORT	МА	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C 3 BLACKFAN CIRCLE 5TH FL CLSB BOSTON, MA 02115	RESEARCH	МА	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
30-0773387 HARVARD BUSINESS SCHOOL INTERACTIVE INC SOLDIERS FIELD RD BOSTON, MA 02163 04-3395140	EXECUTIVE EDUCATION	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
HARVARD BUSINESS SCHOOL PUBLISHING CORP 20 GUEST ST STE 700 BRIGHTON, MA 02135 04-3177990	PUBLISHING	МА	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
HARVARD DEDICATED ENERGY LIMITED 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0425512	ELECTRICITY PURCHASING	МА	501(c)(3	Туре І	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC 114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 45-4535664	GLOBAL SUPPORT	MA	501(c)(3	Туре І	PRESIDENT AND FELLOWS OF HARVARD COLLEGE		No
HARVARD GLOBAL RESEARCH SUPPORT CENTRE INDIA 9SE 9TH FL 29 SENAPATI BAPAT MARG MUMBAI, MAHARASHTRA 400028 IN	RESEARCH	IN			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC		No
HARVARD GLOBAL RESEARCH SUPPORT CENTRE SOUTH AFRICA NPC 22 BREE ST CAPE TOWN 8000 SF	RESEARCH	SF			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC		No

Form 990, Schedule R, Part II - Identification of Rel	ated Tax-Exempt Orga	nizations	_			
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity? Yes No
HARVARD GLOBAL UK VERNON HOUSE 22 SICILIAN AVE LONDON WC1A2QS UK	RESEARCH	UK			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	No
HARVARD MAGAZINE INC 7 WARE ST CAMBRIDGE, MA 02138 04-6112308	PUBLISHING	МА	501(c)(3	Type III-FI	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
HARVARD MANAGEMENT COMPANY INC 600 ATLANTIC AVE BOSTON, MA 02210 23-7361259	INVESTMENT MANAGEMENT	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
HARVARD MANAGEMENT PRIVATE EQUITY CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3070522	INVESTMENT MANAGEMENT	МА	501(c)(3	Туре І	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
HARVARD MEDICAL CENTER 25 SHATTUCK ST BOSTON, MA 02115 04-2213292	MEDICAL EDUCATION	MA	501(c)(3	Туре І	N A	No
HARVARD NEURODISCOVERY CENTER INC 25 SHATTUCK ST BOSTON, MA 02115 31-1745145	RESEARCH SUPPORT	МА	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
HARVARD PRIVATE CAPITAL HOLDINGS INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3070519	INVESTMENT MANAGEMENT	МА	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
HARVARD PRIVATE CAPITAL REALTY INC 600 ATLANTIC AVE BOSTON, MA 02210 22-3138409	INVESTMENT MANA GEMENT	МА	501(c)(3	Туре І	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
HARVARD REAL ESTATE - ALLSTON INC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-3373410	TITLE HOLDING COMPANY	МА	501(c)(25		PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
HARVARD REAL ESTATE INC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2649303	REAL ESTATE BROKERAGE	МА	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
HARVARD-YENCHING INSTITUTE VANSERG HALL 25 FRANCIS AVE CAMBRIDGE, MA 02138 04-2062394	EDUCATION	МА	501(c)(3	Type I	NA	No
ION INC 1350 MASS AVE CAMBRIDGE, MA 02138 22-3032677	RESEARCH	МА	501(c)(3	Туре І	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
LONGWOOD MEDICAL ENERGY COLLABORATIVE INC 160 LONGWOOD AVE BOSTON, MA 02115 04-3476764	ENERGY SERVICES	MA	501(c)(3	Type I	N A	No
MASSACHUSETTS GREEN HIGH PERFORMANCE COMPUTING CENTER INC 100 BIGELOW ST HOLYOKE, MA 01040 27-3014805	RESEARCH	МА	501(c)(3	Туре І	NA	No
MGHPCC HOLYOKE INC 100 BIGELOW ST HOLYOKE, MA 01040 45-2257442	RESEARCH	МА	501(c)(3	Туре І	N A	No
PHEMUS CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-2997367	INVESTMENT MANAGEMENT	МА	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
PRESIDENT AND FELLOWS OF HARVARD COLLEGE 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2103580	EDUCATION AND RESEARCH	МА	501(c)(3	2	NA	No
RED TOP INC MURR CTR 65 NORTH HARVARD ST BOSTON, MA 02163 51-0189788	ATHLETICS	СТ	501(c)(3	Туре І	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
SHIPPING VENTURE CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3263656	INVESTMENT MANAGEMENT	MA	501(c)(3	Туре І	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No
STUDENT CLUBS OF HBS INC SOLDIERS FIELD RD BOSTON, MA 02163 57-1152691	STUDENT SUPPORT	MA	501(c)(3	Туре І	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	No

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (d) (g) (b) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (b)(13) (state section status entity or foreign country) (if section 501(c) controlled (3)) entity? Yes MEDICAL МΑ 501(c)(3 Nο Type I THE CARL I SHAPIRO INSTITUTE FOR EDUCATION AND EDUCATION AND RESEARCH RESEARCH AT HARVARD 330 BROOKLINE AVE BOSTON, MA 02215 04-3326928

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (h) (i) (e) Legal General (d) (f) (g) Predominant Disproprtionate Code V-UBI (k) (b) (a) Domicile Direct Share of total Share of endor Name, address, and EIN of allocations? Percentage amount in Primary activity income(related (State Controlling income of-year assets Managing Box 20 of Schedule ownership related organization unrelated, Entity Partner? excluded from K-1 Foreign tax under (Form 1065) Country) sections 512-514) Yes No Yes No 144 FULTON MMEE JV LLC INVESTMENTS DE NΑ N/A 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-4542524 INVESTMENTS 170 BROADWAY LLC DE NΑ N/A 767 5TH AVE STE 2400 NEW YORK, NY 10153 46-4145333 2007 86TH STREET LLC INVESTMENTS DΕ NΑ N/A 767 5TH AVE STE 2400 NEW YORK, NY 10153 46-3848056 INVESTMENTS 441 ROCKAWAY OWNER DE NΑ N/A LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 30-0829016 522 FULTON REALTY LLC INVESTMENTS DΕ NΑ N/A 767 5TH AVE STE 2400 NEW YORK, NY 10153 13-4215034 ALCION REAL ESTATE DE INVESTMENTS NΑ N/A PARTNERS II LP ONE POST OFFICE SQUARE STE 3150 BOSTON, MA 02109 26-3400946 INVESTMENTS ALCION REAL ESTATE DΕ NΑ N/A PARTNERS LP ONE POST OFFICE SQUARE STE 3150 BOSTON, MA 02109 20-1973523 ALPINE APARTMENTS LLC INVESTMENTS DE N/A HMC INC 600 ATLANTIC AVEBOSTON, MA 02210 90-0908453 INVESTMENTS AMERRA AGRI DΕ NΑ N/A OPPORTUNITY FUND LP $1185\;\mathsf{AVE}\;\mathsf{OF}\;\mathsf{THE}$ AMERICAS 18TH FL NEW YORK, NY 10036 27-3310646 ARROWSTREET CAPITAL INVESTMENTS CJNΑ N/A **GLOBAL EQUITY** LONGSHORT FUND LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN. GRAND CAYMAN KY11104 CJ98-1136230 ATLANTIC CT HOLDINGS II INVESTMENTS DΕ NΑ N/A 4343 VON KARMAN AVE STE 200 NEWPORT BEACH, CA 92660 46-2548899 ATLANTIC CT HOLDINGS INVESTMENTS DE NΑ N/A 4343 VON KARMAN AVE **STE 200** NEWPORT BEACH, CA 47-5397308 ATLANTIC CT HOLDINGS INVESTMENTS DΕ NΑ N/A 4343 VON KARMAN AVE STE 200 NEWPORT BEACH, CA 92660 46-2501216 ATLANTIC P3 LIFE INVESTMENTS N/A DE ln a SCIENCES HOLDINGS LLC 4380 LAJOLLA VILLAGE DR STF 230 SAN DIEGO, CA 92122 47-2638594 ATLANTIC REGENT INVESTMENTS DΕ NΑ N/A HOLDINGS LLC 11990 SAN VICENTE BLVD STE 200 LOS ANGELES, CA 90049 47-2097418

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) **(e)** Predominant (i) Code V-UBI (h) Legal (d) General Disproprtionate (k) (b) Domicile Direct Share of total Share of endor Name, address, and EIN of ncome(related, allocations? amount in Percentage Primary activity Managing Controlling (State ıncome of-year assets related organization unrelated, Box 20 of Schedule ownership Partner? Entity excluded from K-1 Foreign tax under (Form 1065) Country) sections 512-514) Yes No Yes No ATLANTIC SCIOTO INVESTMENTS DΕ lnα N/A HOLDINGS LLC 575 MADISON AVE 16TH FL NEW YORK, NY 10022 47-1979711 ATLANTIC TORONTO LP INVESTMENTS DE NΑ N/A HMC INC 600 ATLANTIC BOSTON, MA 02210 35-2384789 BAINBRIDGE CC URBANA INVESTMENTS DΕ NΑ N/A APARTMENTS LLC 12765 W FOREST HILL BLVD STE 1307 WELLINGTON, FL 33414 80-0910794 BAUPOST INSTITUTIONAL INVESTMENTS N/A МΑ NΑ REALTY PARTNERS LLC - I 10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3437926 INVESTMENTS BAUPOST INSTITUTIONAL N/A МΑ NΑ REALTY PARTNERS LLC - II 10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3481078 BAYNORTH REALTY FUND IV INVESTMENTS МΑ NΑ N/A 200 CLARENDON ST 54TH FL BOSTON, MA 02116 04-3423446 INVESTMENTS B-BROOK-B SARL LU NΑ N/A 20 RUE DE LA POSTE L2346 LU 98-0558809 BH INVESTMENTS FUND LLC INVESTMENTS DE NΑ N/A 655 THIRD AVE 11TH FL NEW YORK, NY 10017 04-3070522 BLUE ATLANTIC INVESTMENTS DE N/A NΑ ACQUISITION GROUP II LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 90-0909419 BLUE ATLANTIC INVESTMENTS DE NΑ N/A ACQUISITION GROUP LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-4668306 BPR CO-INVESTORILC INVESTMENTS DF NΑ N/A 7121 FAIRWAY DR STE 410 PALM BEACH GARDENS, FL 33418 20-8376342 CA USQUARE LLC INVESTMENTS NΑ N/A DE 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-3889463 **CARMEL HOUSE** INVESTMENTS DΕ NΑ N/A APARTMENTS LLC HMC INC 600 ATLANTIC BOSTON, MA 02210 46-1377243 CCC INVESTORS HOLDINGS INVESTMENTS DE NΑ N/A II LP 2310 WASHINGTON ST NEWTON LOWER FALLS, MA 02462 47-2033623 CERBERUS MA PARTNERS LP INVESTMENTS CJ NΑ N/A 190 ELGIN AVE GEORGE TOWN, GRAND CAYMAN KY19005 36-4762301

Form 990, Schedule R, Pa	rt III - Identificat	ion of R	elated Orga	nizations Ta	cable as a Pa	artnership						
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated,	(f) Share of total Income	(g) Share of end- of-year assets		rtionate tions?	(i) Code V-UBI amount in Box 20 of Schedule	(j Gen o Mana Part	eral r agıng	(k) Percentage ownership
		Foreign Country)	Littley	excluded from tax under sections 512-514)					K-1 (Form 1065)			
CH NBS LTD	INVESTMENTS	JE	NA	N/A			Yes	No		Yes	No	
47 ESPLANADE ST HELIER, CHANNEL ISLANDS JEIOBD JE												
98-1207239 CH OCEANSIDE LLC	INVESTMENTS	DE	NA	N/A								
767 5TH AVE STE 2400 NEW YORK, NY 10153 46-2568911												
	INVESTMENTS	DE	NA	N/A								
1370 AVE OF THE AMERICAS NEW YORK, NY 10019 46-0986140		D.F.		N (4								
CHEROKEE INVESTMENT PARTNERS III PARALLEL FUND LP	INVESTMENTS	DE	NA	N/A								
111 EAST HARGETT ST STE 300 RALEIGH, NC 27601 71-0890767												
	INVESTMENTS	CJ	NA	N/A								
190 ELGIN AVE GEORGE TOWN, GRAND CAYMAN KYI9005 CJ												
98-1265836 COMPOSITION CAPITAL ASIA FUND II CV	INVESTMENTS	N L	NA	N/A								
STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL												
98-0563996 CORAL SENIOR HOUSING II LLC	INVESTMENTS	DE	NA	N/A								
1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 32-0410036												
CORAL SENIOR HOUSING III LLC 1275 PENNSYLVANIA AVE	INVESTMENTS	DE	NA	N/A								
NW 2ND FL WASHINGTON, DC 20004 38-3931197												
LLC	INVESTMENTS	DE	NA	N/A								
1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 27-3934030												
CORAL-FSP INVESTMENT FUND I LLC	INVESTMENTS	DE	NA	N/A								
178 SOUTH MAIN ST STE 375 ALPARETTA, GA 30009 45-3203414												
CORAL-FSP INVESTMENT FUND II LLC	INVESTMENTS	DE	NA	N/A								
178 SOUTH MAIN ST STE 375 ALPARETTA, GA 30009 90-1033350												
CREEKSIDE GLEN APARTMENTS LLC	INVESTMENTS	DE	NA	N/A								
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-1384936 CROSSPOINT TECHNOLOGY		DE	NA	N/A								
HOLDINGS LLC 300 3RD AVE STE 2 WALTHAM, MA 02451												
04-3520886	INVESTMENTS	DE	NA	N/A								
767 5TH AVE STE 2400 NEW YORK, NY 10153 47-3233984												
	INVESTMENTS	DE	N A	N/A								
767 5TH AVE STE 2400 NEW YORK, NY 10153 47-1830643												

Form 990, Schedule R, P	art III - Identifica	1	Related Org	anizations Ta	xable as a F	artnership	ı					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end- of-year assets	(h) Disprop alloca	rtionate tions?	(i) Code V-UBI amount In Box 20 of Schedule K-1 (Form 1065)	(j Gen o Mana Partr	eral r iging ner?	(k) Percentage ownership
CROWN ATLANTIC RETAIL II LLC	INVESTMENTS	DE	NA	N/A								
767 5TH AVE STE 2400 NEW YORK, NY 10153 36-4806500	THE STATE OF THE S	25		21.42								
LLC	INVESTMENTS	DE	NA	N/A								
767 5TH AVE STE 2400 NEW YORK, NY 10153 46-1605646												
CROWN ICS 5TH ACQUISITIONS LLC	INVESTMENTS	DE	NA	N/A								
767 5TH AVE STE 2400 NEW YORK, NY 10153 47-1827246												
CROWN SRP LLC 767 5TH AVE STE 2400	INVESTMENTS	DE	NA	N/A								
NEW YORK, NY 10153 47-2106149	INVESTMENTS	DE	NA	N/A								
9320 EXCELSIOR BLVD MS144-7-2	THE STITE WIS			,,,,								
HOPKINS, MN 55343 80-0941373												
CYPRESS CREEK APARTMENTS LLC	INVESTMENTS	DE	NA	N/A								
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-1403554												
	INVESTMENTS	DE	NA	N/A								
185 DARTMOUTH ST 7TH FL BOSTON, MA 02116 77-0644776												
	INVESTMENTS	DE	NA	N/A								
HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 90-0721046												
DS CO-INVESTORS LLC	INVESTMENTS	DE	NA	N/A								_
7121 FAIRWAY DR STE 410 PALM BEACH GARDENS, FL 33418 55-0911808												
EAE ATLANTIC LLC	INVESTMENTS	DE	NA	N/A								
1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 36-4743445												
EDGE PRINCIPAL INVESTMENTS III PV LP	INVESTMENTS	DE	NA	N/A								
1700 BRO A DWA Y 38TH FL NEW YORK, NY 10019 47-5253229												
GAVEA JUS BG 1 - MASTER LP	INVESTMENTS	DE	NA	N/A								
3500 S DUPONT HWY DOVER, DE 19901 46-2781217												
	INVESTMENTS	CJ	NA	N/A					-			
PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ												
GERRITY ATLANTIC RETAIL PARTNERS LLC	INVESTMENTS	DE	N A	N/A								
973 LOMAS SANTA FE DR SOLANA BEACH, CA 92075 27-4257497												
GREENFIELD BLR FINANCE PARTNERS LP	INVESTMENTS	DE	NA	N/A								
2 POST RD WEST WESTPORT, CT 06880 27-4267038												

Form 990, Schedule R, Pa	art III - Identifica	tion of	Related Org	anizations Ta	xable as a P	artnership						
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State	(d) Direct Controlling	(e) Predominant income(related, unrelated,	(f) Share of total Income	(g) Share of end- of-year assets		ortionate ations?	(i) Code V-UBI amount in Box 20 of Schedule	Gen o Mana	r agıng	(k) Percentage ownership
		or Foreign Country)	Entity	excluded from tax under sections 512-514)			Yes	No	K-1 (Form 1065)	Part Yes		·
GREENFIELD BLR PARTNERS LP	INVESTMENTS	DE	NA	N/A			res	NO		res	NO	
2 POST RD WEST WESTPORT, CT 06880 20-1221910												
GREENHAVEN APARTMENTS LLC	INVESTMENTS	DE	NA	N/A								
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 27-4746803												
	INVESTMENTS	BR	NA	N/A								
700 14 ANDAR SAO PAULO 04542000 BR 98-0536488												
	INVESTMENTS	CJ	NA	N/A								
94 SOLARIS AVE PO BOX 1348 CAMANA BAY, GRAND CAYMAN KY11108												
HARVARD COMMINGLED ACCOUNT	INVESTMENTS	МА	NA	N/A								
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3344621												
	INVESTMENTS	DE	NA	N/A								
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210												
04-3507407 HB INSTITUTIONAL LP	INVESTMENTS	MA	N A	N/A								
10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3425685												
HFMM 770 BAY LP	INVESTMENTS	СА	NA	N/A								
4711 YONGE ST STE 1400 TORONTO,ONTARIO M2N7E4 CA												
HFMM LP	INVESTMENTS	СА	NA	N/A								
4711 YONGE ST STE 1400 TORONTO,ONTARIO M2N7E4 CA												
HLS SPV LLC	INVESTMENTS	DE	N A	N/A								
1345 AVE OF AMERICAS 42ND FL NEW YORK, NY 10105 47-2205984												
HMC JUWEEL HOLDINGS LP	INVESTMENTS	CJ	NA	N/A								
PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ												
98-1196430 IEC ATLANTIC I LLC	INVESTMENTS	DE	N A	N/A								
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 27-3609237												
	INVESTMENTS	DE	NA	N/A								
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 37-1657369												
	INVESTMENTS	DE	NA	N/A								
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 32-0390438												
	INVESTMENTS	DE	NA	N/A								
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-4447102												

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (h) (e) Predominant (i) General Legal (f) (g) Disproprtionate Code V-UBI amount (k) (b) (a) Domicile Direct Share of total Share of endor Name, address, and EIN of allocations? Percentage ncome(related Primary activity ın (State Controllingincome of-year assets Managing Box 20 of Schedule ownership related organization unrelated, Entity Partner? excluded from K-1 Foreign tax under (Form 1065) Country) sections 512-514) Yes Yes No No IEC HIDDEN CREEK LLC INVESTMENTS DΕ NΑ N/A HMC INC 600 ATLANTIC BOSTON, MA 02210 45-3083079 INDY BLUE EQUITY LLC INVESTMENTS DE NΑ N/A 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-3668839 IRON POINT CO-INVESTMENTS DE lΝΑ N/A INVESTMENT I LLC 201 MAIN ST STE 2300 FORT WORTH, TX 76102 45-4748900 IRON POINT REAL ESTATE INVESTMENTS DΕ NΑ N/A PARTNERS III-TE (H) LP 201 MAIN ST STE 2300 FORT WORTH, TX 76102 61-1740169 IRON POINT REAL ESTATE INVESTMENTS DΕ NΑ N/A PARTNERS II-TE (H) LP 201 MAIN ST STE 2300 FORT WORTH, TX 76102 45-2502061 IRON POINT REAL ESTATE INVESTMENTS ΤX NΑ N/A PARTNERS-TE (H) LP 201 MAIN ST STE 2300 FORT WORTH, TX 76102 26-0526961 ISLA VISTA ACQUISITION INVESTMENTS DΕ NΑ N/A **GROUP LLC** 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-2436234 ISLAND C-III ATLANTIC INVESTMENTS DΕ NΑ N/A HOLDINGS LLC 300 N MAIN ST STE 402 GREENVILLE, SC 29601 47-1180960 INVESTMENTS JEN CAPITAL II REAL СН NΑ N/A ESTATE FUND LP 19/F WORLDWIDE HSE 19 DES VOEUX RD HONG KONG СН 98-1102667 L-A SATURN ACQUISITION INVESTMENTS NΑ DE N/A 2929 ARCH ST STE 1650 PHILADELPHIA, PA 19104 30-0825127 LIQUID REALTY PARTNERS INVESTMENTS CJNΑ N/A IV (PF1) LP 101 MARKET ST 769 CAMANA BAY GEORGE TOWN, GRAND CAYMAN KY19006 CJ26-0346359 LIQUID REALTY PARTNERS INVESTMENTS DΕ NΑ N/A IV INVESTMENTS AIV (PF1) 199 E LINDA MESA AVE 10 DANVILLE, CA 94526 LIQUID REALTY PARTNERS INVESTMENTS DΕ NΑ N/A IV INVESTMENTS II AIV (PF1)LP 199 E LINDA MESA AVE 10 DANVILLE, CA 94526 LIQUID REALTY PARTNERS INVESTMENTS CJ NΑ N/A IV TAX EXEMPT (PF1) LP 101 MARKET ST 769 CAMANA BAY GEORGE TOWN. GRAND CAYMAN KY19006 CJ 26-0489545 LONGFELLOW ATLANTIC INVESTMENTS NΑ N/A HOLDINGS LLC 260 FRANKLIN ST STE 1520 BOSTON, MA 02210 80-0965922

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) **(e)** Predominant (h) General Legal (g) (b) Disproprtionate Code V-UBI amount or Share of end-Direct Share of total Domicile Name, address, and EIN of Primary activity ncome(related, allocations? ın Percentage Managing Controlling of-year assets (State ıncome Box 20 of Schedule ownership related organization unrelated, Partner? or Entity excluded from K-1 Foreign (Form 1065) tax under Country) sections 512-514) Yes No Yes No LUBERT-ADLER CAPITAL INVESTMENTS DE NΑ N/A REAL ESTATE FUND III LP 2929 ARCH ST STE 1650 PHILADELPHIA, PA 19104 52-2279515 INVESTMENTS LUBERT-ADIER REAL DE lnα N/A ESTATE FUND VII LP 2929 ARCH ST STE 1650 PHILADELPHIA, PA 19104 80-0955742 MCRB LLC INVESTMENTS DΕ NΑ N/A 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 46-1235435 INVESTMENTS MCRS LLC ΜD NΑ N/A 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 27-3637201 MDH ATLANTIC HOLDINGS INVESTMENTS DE NΑ N/A 3715 NSIDE PKWY NW BLDG 400 ATLANTA, GA 30327 46-5214306 INVESTMENTS NΑ N/A OAK-MOSSER LLC DE HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 81-3349445 PAG ASIA ALPHA LP INVESTMENTS CJ NΑ N/A 103 S CHURCH ST GEORGE TOWN, GRAND CAYMAN KY11106 PATIO GARDENS LLC INVESTMENTS DE NΑ N/A HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-5311665 PSI ATLANTIC HOLDINGS INVESTMENTS DE NΑ N/A HILLC 530 OAK COURT DR STE 185 MEMPHIS, TN 38117 81-0786898 INVESTMENTS PSI ATLANTIC HOLDINGS NΑ N/A III LLC 530 OAK COURT DR STE 185 MEMPHIS, TN 38117 81-0780333 PSI ATLANTIC HOLDINGS INVESTMENTS DE NΑ N/A 530 OAK COURT DR STE MEMPHIS, TN 38117 46-4391864 NΑ QUEENS VENTURES LLC INVESTMENTS DE N/A 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 80-0963664 ROUND TABLE INTEREST INVESTMENTS CJ NΑ N/A RATE INTERMEDIATE FUND REGATTA OFFICE PK WEST BAY RD GRAND CAYMAN KY11205 CJ INVESTMENTS RUBY ATLANTIC AJCP DE NΑ N/A HOLDINGS LLC 133 NORTH JEFFERSON ST 4TH FL CHICAGO, IL 60661 46-4623957 SF MEZZ LLC INVESTMENTS DE NΑ N/A HMC INC 600 ATLANTIC BOSTON, MA 02210 81-1908770

Form 990, Schedule R, P	art III - Identifica	1	Related Orga	anizations Ta	xable as a P	artnership	1		1	ı		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end- of-year assets	alloca	ortionate tions?	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j Gen o Mana Parti	eral r nging ner?	(k) Percentage ownership
SOIL INNOVATIONS LLC	INVESTMENTS	DE	N A	N/A			Yes	No		Yes	No	
CT CORP 1209 ORANGE ST WILMINGTON, DE 19801 90-0538481				,								
SOUTHWOOD GARDENS LLC	INVESTMENTS	DE	NA	N/A								
HMC INC 600 ATLANTIC AVE BOSTON, MA 02210												
45-4154784 TDC ATLANTIC HOLDINGS	INVESTMENTS	DE	NA	N/A								
LLC 5130 SOUTH ALSTON AVE STE 210 DURHAM, NC 27713 47-5340743	2252											
· -	INVESTMENTS	DE	NA	N/A								
1370 AVE OF THE AMERICAS NEW YORK, NY 10019 46-1625319												
	INVESTMENTS	JE	NA	N/A								
23-27 SEATON PL ST HELIER JE23QL JE												
98-0634601 THE VILLAGE 2 LLC	INVESTMENTS	DE	NA	N/A								
4970 EL CAMINO REAL STE 220 BOSTON, MA 94022	INVESTMENTS		NA	N/A								
45-3159941 THE WILDHORN FUND LP	INVESTMENTS	CJ	NA	N/A								
REGATTA OFFICE PK WEST BAY RD GRAND CAYMAN CJ 98-0527266												
-	INVESTMENTS	DE	NA	N/A								
BOSTON, MA 02116 20-2595311												
TRUE ARROW CHINA INVESTMENTS MASTER FUND LTD	INVESTMENTS	CJ	N A	N/A								
89 NEXUS WAY CAMANA BAY GRAND CAYMAN KY19007 CJ												
USRA ATLANTIC CAPITAL PARTNERS LLC	INVESTMENTS	DE	NA	N/A								
1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-2686195												
VERBENA LLC DBA PURPLE VERBENA LLC	INVESTMENTS	DE	N A	N/A								
113 S LA BREA AVE LOS ANGELES, CA 90036 90-0708621												
	INVESTMENTS	DE	N A	N/A								
1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 80-0858078												
WBH KIRBY HILL CO- INVESTMENT LLC	INVESTMENTS	DE	NA	N/A								
7121 FAIRWAY DR STE 410 PALM BEACH GARDENS, FL 33418 14-1933484												
XILOS DAKOTA SEPARATE LP	INVESTMENTS	JE	NA	N/A								
11-15 SEATON PL ST HELIER JE40QH JE 98-1293611												

Form 990, Schedule R, Part IV - Ide	1			_	1	1	1		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Secti 512(b) contro entit Yes	tion ()(13) folled ty?
(1) 2226081 ONTARIO LTD 333 BAY ST STE 3400 TORONTO,ONTARIO M5H2S7 CA 20-1973523	INVESTMENTS	CA	N A	C Corporation					No
	INVESTMENTS	CA	N A	C Corporation					No
(2) ADELAIDE-PETER DEVELOPMENTS 4711 YONGE ST STE 1400 TORONTO,ONTARIO M2N7E4 CA 98-0684328	INVESTMENTS	CA	NA	C Corporation					No
	INVESTMENTS	CI	N A	C Corporation				+	No
(4) AGRICOLA DURAMEN LTDA AV SANTA MARIA 6350 OFICINA 307 VITACURA, SANTIAGO CI	INVESTMENTS	CI	NA	C Corporation					No
AGRICOLA E INVERSIONES PAMPA (5) ALEGRE SA AV SANTA MARIA 6350 OFICINA 307 VITACURA, SANTIAGO CI	INVESTMENTS	CI	N A	C Corporation				+	No
(6) AGRICOLA EL CARDONAL LTDA LO FONTECILLA NO 201 STE 834 LAS CONDES, SANTIAGO CI 98-1204153	INVESTMENTS	CI	N A	C Corporation					No
	INVESTMENTS	CI	NA	C Corporation					No
	INVESTMENTS	CI	NA	C Corporation					No
	INVESTMENTS	CI	NA	C Corporation					No
	INVESTMENTS	CI	NA	C Corporation					No
(11) AGRICOLA RIBERA LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI	INVESTMENTS	CI	NA	C Corporation					No
(12) AGROFLORESTAL VERDE SUL SA RODOVIA RS-473 KM 22 DISTRICT MATARAZZO PEDRO OSORIO, RIO GRANDE DO SUL BR	INVESTMENTS	BR	NA	C Corporation					No
(13) AQUILA INC PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0532782	INVESTMENTS	СЛ	NA	C Corporation					No
(14) ARA INC PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	NA	C Corporation				+	No
98-0543813	<u> </u>						1	'	

Form 990, Schedule R, Part IV - Ide	l .					1 (2)	l <i>a</i> s	۱ ،	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Sect 512(b contro enti	tion o)(13) olled
(16) ARROWSTREET CAPITAL GLOBAL EQUITY LONG SHORT FUND (FEEDER) LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1137946	INVESTMENTS	CJ	NA	C Corporation				163	No
(1) ASIA LANDMARK SPECIAL FUND LTD 50 COLLYER QUAY 08-01 OUE BAYFRONT, SINGAPORE 49321 SN	INVESTMENTS	CJ	N A	C Corporation					No
PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	N A	C Corporation					No
98-0533323 (3) ATLANTIC BRIDGE REIT INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 81-0810982	INVESTMENTS	DE	N A	C Corporation					No
PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	СЭ	NA	C Corporation					No
98-1219940 (5) ATLANTIC CT REIT II INC 4343 VON KARMAN AVE STE 200 NEWPORT BEACH, CA 92660 47-5565843	INVESTMENTS	DE	N A	C Corporation					No
	INVESTMENTS	DE	NA	C Corporation					No
PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	N A	C Corporation					No
98-1196247 (8) ATLANTIC EUROPE INVESTMENTS GP LTD 50 LOTHIAN RD EDINBURGH EH39WJ UK	INVESTMENTS	UK	NA	C Corporation					No
(9) ATLANTIC EUROPE INVESTMENTS LP 50 LOTHIAN RD EDINBURGH EH39WJ UK 98-0670648	INVESTMENTS	UK	NA	C Corporation					No
(10) ATLANTIC FM LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1249059	INVESTMENTS	CJ	NA	C Corporation					No
(11) ATLANTIC NBS LTD 47 ESPLANADE ST HELIER, CHANNEL ISLANDS JEIOBD JE	INVESTMENTS	JE	NA	C Corporation					No
98-1220176 (12) ATLANTIC NREP II LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1273705	INVESTMENTS	CJ	N A	C Corporation					No
	INVESTMENTS	DE	NA	C Corporation					No
(14) ATLANTIC REGENT REIT INC 11990 SAN VICENTE BLVD STE 200 LOS ANGELES, CA 90049 32-0464661	INVESTMENTS	DE	NA	C Corporation					No

Form 990, Schedule R, Part IV - Ide	1					1	1	۱ ,	,
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Secti 512(b) contro entit Yes	tion ()(13) folled ty?
(31) ATLANTIC REIT I INC 600 ATLANTIC AVE BOSTON, MA 02210 46-3882013	INVESTMENTS	DE	N A	C Corporation					No
ATLANTIC TORONTO 365 CHURCH (1) STREET GENERAL PARTNER INC 355 BURRARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C2G8 CA	INVESTMENTS	СА	NA	C Corporation					No
ATLANTIC TORONTO A-P GENERAL (2) PARTNER INC 355 BURRARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C2G8 CA 98-0668180	INVESTMENTS	CA	NA	C Corporation					No
	INVESTMENTS	СА	NA	C Corporation					No
(4) ATLANTIC TORONTO HOLDINGS INC 355 BURRARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C2G8 CA 98-0668178	INVESTMENTS	CA	NA	C Corporation					No
	INVESTMENTS	DE	N A	C Corporation					No
	INVESTMENTS	DE	NA	C Corporation					No
	INVESTMENTS	AS	N A	C Corporation					No
(8) BLACK KITE TRUST LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-6063158	INVESTMENTS	AS	N A	C Corporation					No
	INVESTMENTS	DE	N A	C Corporation					No
	INVESTMENTS	MD	N A	C Corporation					No
	INVESTMENTS	DE	N A	C Corporation					No
	INVESTMENTS	DE	N A	C Corporation					No
	INVESTMENTS	CJ	NA	C Corporation					No
(14) CARACOL AGROPECUARIA LTDA AV CARLOS GOMES 1200 SALA 502 AUX CENTRO RIO GRANDE DO SUL CEP90480001	INVESTMENTS	BR	N A	C Corporation					No
BR 98-0642730	<u> </u>							'	

Form 990, Schedule R, Part IV - Ide						1 7-3	1 763	1 ,	/
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Sect 512(b) contro entit	tion o)(13) rolled ity?
(46) CCA JAPAN INVESTMENT BV STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL	INVESTMENTS	N L	N A	C Corporation		-		Yes	No No
	FACULTY AND STUDENT ACTIVITIES	мх	NA	C Corporation					No
	CHARITABLE TRUST	MA	N A	Trust		1			No
(3) CHARITABLE REMAINDER TRUSTS (778)	CHARITABLE TRUST	MA	N A	Trust					No
(4) CHENNAI 2007 IFS COURT TWENTY EIGHT CYBERCITY, EBENE MP 98-0644770	INVESTMENTS	MP	NA	C Corporation					No
-	INVESTMENTS	BR	NA	C Corporation					No
(6) CIREP IV INSTITUTIONAL SP LTD 190 ELGIN AVE GEORGE TOWN, GRAND CAYMAN KY19005 CJ	INVESTMENTS	CJ	NA	C Corporation					No
DEL INCA NO 4446 OFICINA 1007 LAS CONDES,SANTIAGO CI	INVESTMENTS	CI	NA	C Corporation					No
98-0650099 (8) COMPOSITION CAPITAL ASIA FUND CV STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL 98-0469927	INVESTMENTS	N L	NA	C Corporation					No
	INVESTMENTS	NL	NA	C Corporation					No
(10) COMPOSITION CAPITAL EUROPE FUND CV STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL	INVESTMENTS	N L	NA	C Corporation					No
98-0459793 COMPOSITION CAPITAL EUROPE II (11) FEEDER CV STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL 98-0569903	INVESTMENTS	NL	NA	C Corporation					No
-	INVESTMENTS	GM	N A	C Corporation					No
(13) COOPERATIE CC ASIA KOREA FEEDER UA STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL	INVESTMENTS	NL	NA	C Corporation					No
(14) COPAYAPU SPA 2939 AV ISIDORA GOYENECHEA 11TH FL LAS CONDES, SANTIAGO CI 98-1112517	INVESTMENTS	CI	NA	C Corporation					No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (a) (b) (c) (d) (e) (f) (g) (h) (i) Direct controlling Name, address, and EIN of Primary activity Legal Type of entity Share of total Share of end-of-Percentage Section related organization domicile entity (C corp, S ıncome year ownership 512(b)(13) (state or foreign corp, assets controlled country) entity? or trust) Yes No (61) CSH PROGRAM REIT II INC INVESTMENTS DE N A Νo C Corporation 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 30-0783361 (1) CSH PROGRAM REIT III INC INVESTMENTS DE NΑ C Corporation Νo 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 47-0981643 (2) CSH PROGRAM REIT INC INVESTMENTS DΕ In a C Corporation Νo 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 27-4280903 (3) CSH TRS HOLDING III LLC INVESTMENTS DE ln a C Corporation Νo 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 32-0410113 NΑ (4) CSH TRS HOLDING IV LLC INVESTMENTS DΕ C Corporation Νo 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 35-2508708 (5) DAIRY FARMS PARTNERSHIP INVESTMENTS ΝZ NΑ C Corporation Νo 113 RUTHERFORD RD PO BOX 553 **PUKEKOHE** ΝZ 98-0594944 INVESTMENTS (6) DG PARTICIPANTS LTD CJNΑ C Corporation Nο PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 98-1167777 (7) DUET GLOBAL ENDOWMENT FUND INVESTMENTS CJNΑ C Corporation Νo PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ(8) DUET GLOBAL PLUS FUND LTD INVESTMENTS CJNΑ C Corporation Νo PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 (9) EAE ATLANTIC I INC INVESTMENTS DF IN A Νo C Corporation 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 90-0892631 (10) EAE ATLANTIC II INC INVESTMENTS DE NΑ C Corporation Νo 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 80-0954229 (11) EAE ATLANTIC III INC INVESTMENTS DE ΝA C Corporation Νo 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 30-0835462 (12) EAE ATLANTIC IV INC INVESTMENTS DΕ lΝΑ C Corporation Νo 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 36-4797540 (13) EAE ATLANTIC TRS LLC INVESTMENTS DΕ IN A C Corporation Νo 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 38-3978612 INVESTMENTS NΑ (14) EASTERN ROSELLA TRUST AS C Corporation Νo LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-1131698

Form 990, Schedule R, Part IV - Ide						1 ,_3	1 463	l ,	-
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Secti 512(b) contro entit Yes	tion ()(13) olled ty?
(76) ECO CEBACO SA CALLE 52 Y E M PO BOX 0816-06805 PM	INVESTMENTS	PM	N A	C Corporation					No
(1) ECONOMIZA AGROINDUSTRIAL LTDA ESTADA GERAL CONDOMINIO BOA GRANDE DO RIBEIRO, PIAUI BR	INVESTMENTS	BR	NA	C Corporation					No
(2) ECUADOR TIMBER LP PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0458318	INVESTMENTS	CJ	NA	C Corporation					No
	INVESTMENTS	NU	NA	C Corporation					No
(4) EMBARCADERO CAPITAL INVESTORS II REIT INC 1301 SHOREWAY RD BELMONT, CA 94002 37-1508503	INVESTMENTS	MD	N A	C Corporation					No
	INVESTMENTS	BD	NA	C Corporation					No
EMPRESA ECOLOGICA DEL ORINOCO (6) SAS CRA 9 NO 77 - 67 OFC 804 BOGOTA CO	INVESTMENTS	СО	N A	C Corporation					No
(7) EMPRESAS VERDES ARGENTINA SA CARLOS PELLEGRINI 1138 PISO 1 CORRIENTES W3400B AR	INVESTMENTS	A R	NA	C Corporation					No
(8) ESTANCIA CELINA SA C/O PAGBAM SUIPACHA 1111 BUENOS AIRES C1008AAW AR	INVESTMENTS	AR	N A	C Corporation					No
(9) FLAMENCO SPA LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI 98-1120387	INVESTMENTS	CI	NA	C Corporation					No
	INVESTMENTS	BR	NA	C Corporation					No
(11) FORESTAL BOSQUEPALM CIA LTDA AVE PATRIA E4-41 Y AVE AM FL5 OFC 5 QUITO EC	INVESTMENTS	EC	NA	C Corporation					No
(12) FORESTAL FORESVERGAL CIA LTDA AVE PATRIA E4-41 Y AVE AM FL5 OFC 5 QUITO EC	INVESTMENTS	EC	N A	C Corporation					No
(13) FORTALEZA AGROINDUSTRIAL LTDA FAZENDA FORTALEZA S/N - ZONA RURAL SANTA FILOMENA, PIAUI CEP64945 BR	INVESTMENTS	BR	NA	C Corporation					No
(14) FRANCOLIN PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1006384	INVESTMENTS	CJ	N A	C Corporation					No

Form 990, Schedule R, Part IV - Ide						1	1		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Sect 512(b) contro entit	ion)(13) olled
FRIENDS OF HARVARD HONG KONG (91)TRUST 114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 47-7237666	TRUST FOR CONTRIBUTIONS	нк	NA	Trust					No
(1) FSP TRS HOLDING LP 178 SOUTH MAIN ST STE 375 ALPARETTA, GA 30009 80-0902908	INVESTMENTS	DE	NA	C Corporation					No
	INVESTMENTS	DE	NA	C Corporation					No
-	INVESTMENTS	BR	NA	C Corporation					No
(4) GATEWAY REAL ESTATE FUND III - TE LP 22ND FL 1 LYNDHURST TOWER HONG KONG CH 98-0669480	INVESTMENTS	СН	NA	C Corporation					No
	INVESTMENTS	СЛ	NA	C Corporation					No
(6) GAVEA JUS BG 1 - FEEDER LP PO986 GARD CNTR STE 3307 45 MKT ST CAMANA BAY, GRAND CAYMAN KY11103 CJ 98-1018586	INVESTMENTS	CJ	NA	C Corporation					No
	INVESTMENTS	CJ	NA	C Corporation					No
(8) GAXL (HMPEC) LTD C/O CLARENDON HOUSE 2 CHURCH ST HAMILTON HM11 BD 98-1309328	INVESTMENTS	BD	NA	C Corporation					No
(9) GBE DEVELOPMENT I LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	NA	C Corporation					No
(10) GBE DEVELOPMENT II LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	NA	C Corporation					No
(11) GBE DEVELOPMENT III LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	NA	C Corporation					No
(12) GBE DEVELOPMENT IV LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	NA	C Corporation					No
(13) GBE DEVELOPMENT V LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	NA	C Corporation					No
(14) GBE DEVELOPMENT VI LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	NA	C Corporation					No

Form 990, Schedule R, Part IV - Ide		ed Organizati (c)	ons Taxable a	s a Corporation	n or Trust (f)	(a)	(h)	(i)	
(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total Income	(g) Share of end-of- year assets	Percentage ownership	Section 512(b)(controll entity	13) led
(106) GBE FAZENDAS LTD AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	N A	C Corporation				Yes	No No
(1) GBE HOLDINGS LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	NA	C Corporation					No
(2) GBE INVESTMENTS LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	NA	C Corporation					No
(3) GBE PROJETOS AGRICOLAS II LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA,RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	NA	C Corporation					No
(4) GBE PROPERTIES I LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	N A	C Corporation					No
(5) GBE PROPERTIES II LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	NA	C Corporation					No
(6) GBE PROPERTIES III LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	NA	C Corporation					No
(7) GBE PROPERTIES IV LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	NA	C Corporation					No
(8) GBE PROPERTIES V LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	NA	C Corporation					No
(9) GBE PROPERTIES VI LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	СЈ	NA	C Corporation					No
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS (10) BAHIA LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	N A	C Corporation					No
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS (11) PIAUI LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	NA	C Corporation					No
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS (12) TOCANTINS LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	N A	C Corporation					No
GBE PROPRIEDADES E EMPREENDIMENTOS MINAS GERAIS (13) LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	NA	C Corporation					No
(14) GBE PROPRIEDADES GUADALUPE LTDA (FKA GBE PROPRIEDADESE EMPREENDIMENTOS IMOB ILIARIOS VII LTDA) RUA DO FORUM S/N SALA B CENTRO,GUADALUPE CEP64840 BR	INVESTMENTS	BR	N A	C Corporation					No

Form 990, Schedule R, Part IV - Id	I .					1 1		1	
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(121) GERRITY ATLANTIC RETAIL PARTNERS INC 973 LOMAS SANTA FE DR SOLANA BEACH, CA 92075 27-4802513	INVESTMENTS	DE	NA	C Corporation					No
(1) GERRITY RETAIL FUND 2 INC 973 LOMAS SANTA FE DR SOLANA BEACH, CA 92075 46-4417545	INVESTMENTS	DE	NA	C Corporation					No
(2) GRADUATE OXFORD LESSEE LLC 133 NORTH JEFFERSON ST 4TH FL CHICAGO, IL 60661 37-1749319	INVESTMENTS	DE	NA	C Corporation					No
(3) GRANARY INVESTMENTS IFS COURT TWENTY EIGHT CYBERCITY, EBENE MP 98-0607880	INVESTMENTS	MP	NA	C Corporation					No
GRANARY NORMANDIEN (4) (PROPRIETARY) LTD 32 FICKER RD ILLOVO BLVD 1ST FL JOHANNESBURG 2196 SF	INVESTMENTS	SF	NA	C Corporation					No
98-0610461 (5) GREEN ROSELLA TRUST LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-1126908	INVESTMENTS	AS	NA	C Corporation					No
(6) GREENGOLD AGRIROM SRL 24 CONSTANTIN NOICA ST RM 2 SIBIU COUNTY RO 98-1091760	INVESTMENTS	RO	NA	C Corporation					No
(7) GREENGOLD EUROPEAN CAPITAL SA 5 RUE GUILLAUME KROLL L1882 LU	INVESTMENTS	LU	NA	C Corporation					No
(8) GREENGOLD FUTURE TREES SRL 14 BIHORULUI ST BLOCK 21 RM 2 SIBIU COUNTY RO 98-1206286	INVESTMENTS	RO	NA	C Corporation					No
(9) GREENGOLD VALUE FORESTS LATVIA SIA KULDIGAS RAJONS KURMALES PAGASTS BRALI 3301 LG 98-0648693	INVESTMENTS	LG	NA	C Corporation					No
GREENGOLD VALUE FORESTS (10) LITHUANIA UAB NAUGARDUKO G 102 VILNIUS LITHUANIA LH 98-1117259	INVESTMENTS	LH	NA	C Corporation					No
(11) GREENGOLD VALUE FORESTS SRL 24 CONSTANTIN NOICA ST RM 2 SIBIU COUNTY RO 98-1091994	INVESTMENTS	RO	NA	C Corporation					No
(12) GUANARE AARL MONES ROSES 6937 MONTEVIDEO 11000 UY 98-0641951	INVESTMENTS	UY	NA	C Corporation					No
(13) GUANARE SA MONES ROSES 6937 MONTEVIDEO 11000 UY	INVESTMENTS	UY	NA	C Corporation					No
(14) HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI KORU SOKAK ZORLU CTR APT 2/D INSTANBUL 34340 TU	RESEARCH SUPPORT/EVENT SUPPORT	TU	NA	C Corporation					No

Form 990, Schedule R, Part IV - Ic	1					(5)	1 (6)	1 6	
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	SALES SUPPORT	SN	NA	C Corporation					No
	SALES SUPPORT	AS	NA	C Corporation					No
HARVARD BUSINESS SCHOOL (2) PUBLISHING DE MEXICO SA DE CV BOSQUE DE CIRUELOS 180 PP101 BOSQUES DE LAS LOMAS DEL MIGUEL HILDALGO MX	SALES SUPPORT	мх	NA	C Corporation					No
	SALES SUPPORT	UK	NA	C Corporation				+	No
	SALES SUPPORT	FR	NA	C Corporation					No
	PUBLISHING SUPPORT	IN	NA	C Corporation					No
HARVARD CENTER SHANGHAI CO LTD 5TH FL INTL FIN CTR 8 CENT AVE	RESEARCH SUPPORT/LOGISTICAL SUPPORT FOR EVENTS	СН		C Corporation					No
(7) PROPERTIES II INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3140558	INVESTMENTS	DE	NA	C Corporation					No
(8) PROPERTIES III INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 76-0254935	INVESTMENTS	DE		C Corporation					No
(9) HARVARD UNIVERSITY PRESS OF NEW YORK HU PRESS 79 GARDEN ST CAMBRIDGE, MA 02138 13-3784301	PUBLISHING	NY	NA	C Corporation					No
(10) HARVARD UNIVERSITY PRESS LTD	BOOK DISTRIBUTION	UK	NA	C Corporation					No
(11) HB CAYMAN LTD PO BOX 309 GT GRAND CAYMAN BWICJ CJ	INVESTMENTS	СЛ	NA	C Corporation					No
MAKTOUM ACADMED CTR 2 FL	EDUCATION AND RESEARCH	ΑE	N A	C Corporation					No
(13) HIP BERMUDA REINSURANCE I LTD CLARENDON HOUSE 2 CHURCH ST HAMILTON HM11 BD	INVESTMENTS	BD	NA	C Corporation					No
(14) HMC ADAGE MANAGER INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 04-3567988	INVESTMENTS	DE	NA	C Corporation					No

Form 990, Schedule R, Part IV - Ide						1	1		
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(151) HMC JUWEEL INVESTORS LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	NA	C Corporation					No
(1) HUEQUI SPA LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI	INVESTMENTS	CI	NA	C Corporation					No
(2) INSOLO AGROINDUSTRIAL SA AV DR CDM 1340-11 ANDAR CJ 111 SAO PAULO BR	INVESTMENTS	BR	NA	C Corporation					No
(3) INVERSIONES CATIVAL SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NA	C Corporation					No
(4) INVERSIONES HEFEI SAC LAS BEGONIAS 475 6TH FL SAN ISIDORO, LIMA PE 98-1111292	INVESTMENTS	PE	NA	C Corporation					No
	INVESTMENTS	PE	NA	C Corporation					No
	INVESTMENTS	PE	N A	C Corporation					No
	INVESTMENTS	PE	NA	C Corporation					No
(8) INVERSIONES SANTA RITA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NA	C Corporation					No
(9) INVERSIONES TRES CUMBRES LTDA ROGER DE FLOR 2736 DP 8 COMUNA LAS CONDES, SANTIAGO CI 98-0446986	INVESTMENTS	CI	NA	C Corporation					No
	INVESTMENTS	BR	NA	C Corporation					No
353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-3070185	INVESTMENTS			C Corporation					No
353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-3070148	INVESTMENTS			C Corporation					No
(13) LA JACARANDA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NA	C Corporation	_				No
(14) LA MORA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NA	C Corporation					No

Form 990, Schedule R, Part IV - Ide	entification of Rela						1		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Sect 512(b) contro entit	ion)(13) olled
(166) LA ZARZA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	N A	C Corporation				165	No
(1) LAS ACACIAS SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NA	C Corporation					No
(2) LAS MISIONES SA SUIPACHA 1111 - PISO 18 BUENOS AIRES C1008AAW AR	INVESTMENTS	AR	NA	C Corporation					No
(3) LASALLE ASIA OPPORTUNITY CAYMAN I LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0447511	INVESTMENTS	CJ	NA	C Corporation					No
	INVESTMENTS	CA	NA	C Corporation					No
	INVESTMENTS	CJ	NA	C Corporation					No
LIQUID REALTY PARTNERS IV TAX (6) EXEMPT (PF1) II LP 199 E LINDA MESA AVE 10 DANVILLE, CA 94526 98-0560775	INVESTMENTS	CJ	NA	C Corporation					No
LIQUID REALTY PARTNERS IV TAX (7) EXEMPT (PF1) LTD 199 E LINDA MESA AVE 10 DANVILLE, CA 94526 98-0555927	INVESTMENTS	CJ	NA	C Corporation					No
(8) LONGFELLOW ATLANTIC REIT II INC 260 FRANKLIN ST STE 1520 BOSTON, MA 02210 81-2156530	INVESTMENTS	DE	NA	C Corporation					No
(9) LONGFELLOW ATLANTIC REIT INC 260 FRANKLIN ST STE 1520 BOSTON, MA 02210 46-4628691	INVESTMENTS	DE	NA	C Corporation					No
(10) LONGFELLOW ATLANTIC TRS LLC 260 FRANKLIN ST STE 1520 BOSTON, MA 02210 37-1791658	INVESTMENTS	DE	NA	C Corporation					No
(11) LONGSTOCKING INVESTMENT CORP HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 52-2116455	INVESTMENTS	МА	N A	C Corporation					No
LONGTERM FOREST PARTNERS CIA (12) LTDA AVE PATRIA E4-41 Y AVE AM FL5 OFC 5 QUITO EC	INVESTMENTS	EC	NA	C Corporation					No
(13) LOS ARRAYANES SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NA	C Corporation					No
(14) LOS LAURELES SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NA	C Corporation					No

Form 990, Schedule R, Part IV - Ide	l e					1	1	1	
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(181) MAGUARI LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1097957	INVESTMENTS	CJ	NA	C Corporation					No
	INVESTMENTS	CJ	NA	C Corporation					No
	INVESTMENTS	DE	NA	C Corporation					No
	INVESTMENTS	DE	NA	C Corporation					No
	INVESTMENTS			C Corporation					No
(5) MCRS TENANT HOLDCO LLC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 27-3869467	INVESTMENTS	DE	NA	C Corporation					No
	INVESTMENTS	DE	NA	C Corporation					No
	INVESTMENTS	PE	NA	C Corporation					No
(8) NAZARE AGROINDUSTRIAL LTDA FAZENDA NAZARE S/N - ZONA RURAL FILOMENA, PIAUI BR	INVESTMENTS	BR	NA	C Corporation					No
(9) NCH AGRIBUSINESS INVESTORS CORP UGLAND HOUSE S CHURCH ST GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0559097	INVESTMENTS	CJ	NA	C Corporation					No
(10) NCH INVESTORS FUND (HU) CORP PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	NA	C Corporation					No
(11) NEW VERNON INDIA (CAYMAN) FUND LP 2330 PLAZA FIVE JERSEY CITY, NJ 07311 20-1577934	INVESTMENTS	CJ	NA	C Corporation					No
	INVESTMENTS	DE	NA	C Corporation					No
(13) NICARAO I LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0643167	INVESTMENTS	CJ	NA	C Corporation					No
	INVESTMENTS	Cl	NA	C Corporation					No
98-0643169	<u> </u>								

Form 990, Schedule R, Part IV - Ide						1	1	1	!
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PO BÓX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	Cl	N A	C Corporation		1		100	No
98-0643164 (1) NICATECA INC PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0520487	INVESTMENTS	СЛ	NA	C Corporation					No
	INVESTMENTS	NU	NA	C Corporation					No
(3) NIMBUS WEATHER FUND LTD 3RD FL W 31 VICTORIA ST HAMILTON HM10 BD 98-1197703	INVESTMENTS	BD	NA	C Corporation					No
-	INVESTMENTS	UK	NA	C Corporation					No
(5) NORTHERN ROSELLA TRUST 201 ELIZABETH ST SYDNEY NSW2000 AS 98-6081350	INVESTMENTS	AS	NA	C Corporation					No
	INVESTMENTS			C Corporation					No
(7) OPERA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NA	C Corporation					No
(8) PAG ASIA ALPHA FEEDER LTD PO BOX 472 2ND FL 103 S CHURCH ST GEORGE TOWN, GRAND CAYMAN KY11106 CJ	INVESTMENTS	CJ	NA	C Corporation					No
(9) PARFEN SRL JUNCAL 1392 MONTEVIDEO 11000 UY	INVESTMENTS	UY	NA	C Corporation		1		+ +	No
(10) PATRIOT INTEREST HOLDINGS INC 185 DARTMOUTH ST 7TH FL BOSTON, MA 02116 01-0938844	INVESTMENTS	DE		C Corporation					No
(11) PEARL RETAIL INC PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	NA	C Corporation					No
98-1048757 (12) PERMIAN MIDSTREAM CORP 185 DARTMOUTH ST 7TH FL BOSTON, MA 02116 01-0938834	INVESTMENTS	ТХ	NA	C Corporation				+	No
(13) PINARES AARL MONES ROSES 6937 MONTEVIDEO 11000 UY 98-0641950	INVESTMENTS	UY	NA	C Corporation					No
` '	CHARITABLE TRUST	MA	NA	Trust					No
				·		<u> </u>			

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(211) PRADARIA AGROFLORESTAL LTDA AVENIDA ALFONSO PENA 3504 RM 73 CAMPO GRANDE, MATO GROSSO CEP79002 BR 98-0642732	INVESTMENTS	BR	NA	C Corporation					No
-	INVESTMENTS	NL	NA	C Corporation					No
(2) PSI ATLANTIC REIT INC 5 OLD LANCASTER RD MALVERN, PA 19355 46-4502358	INVESTMENTS	DE	N A	C Corporation					No
(3) PSI ATLANTIC TRS LLC 5 OLD LANCASTER RD MALVERN, PA 19355 46-5654629	INVESTMENTS	DE	NA	C Corporation					No
(4) PULAR SPA LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI	INVESTMENTS	CI	N A	C Corporation					No
(5) REGENT OFFICE FUND II REIT 11990 SAN VICENTE BLVD STE 200 LOS ANGELES, CA 90049 47-2081357	INVESTMENTS	MD	NA	C Corporation					No
(6) REPRESA PROPERTIES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	NA	C Corporation					No
(7) RETIREMENT PLAN TRUST FOR EMPLOYEES OF HARVARD UNIVERSITY 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2636388	INVESTMENTS	МА	NA	Trust					No
(8) RIO MIRA PARTICIPACOES LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	NA	C Corporation					No
(9) ROARING FORK INVESTMENT TRUST 333 BAY ST STE 3400 TORONTO,ONTARIO M5H2S7 CA 98-0458290	INVESTMENTS	CA	NA	C Corporation					No
(10) ROMPLY MEROPS SRL 28-C C-TIN BUDISTEANUI ST 3RD FL BUCHAREST RO 98-0646095	INVESTMENTS	RO	NA	C Corporation					No
(11) ROSELLA HOLD TC PTY LTD LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-1126654	INVESTMENTS	AS	NA	C Corporation					No
(12) ROSELLA SUBTC PTY LTD LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-1126678	INVESTMENTS	AS	N A	C Corporation					No
(13) ROSELLA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	NA	C Corporation					No
98-1120479 (14) ROUND TABLE INTEREST RATE FUND LTD 2ND FL REGATTA OF PRK W BAY RD GRAND CAYMAN KY11205 CJ	INVESTMENTS	CJ	NA	C Corporation					No

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(226) RUBY ATLANTIC AJCP PROGRAM TRS LLC	INVESTMENTS	DE	N A	C Corporation				165	No No
133 NORTH JEFFERSON ST 4TH FL CHICAGO, IL 60661 46-4621060									
600 ATLANTIC AVE BOSTON, MA 02210 46-4632061	INVESTMENTS		NA	C Corporation					No
	INVESTMENTS	RO	N A	C Corporation					No
(3) SERRA GRANDE AGROINDUSTRIAL LTDA FAZENDA SERRA GRANDE S/N RIBEIRO GONCALVES, PIAUI BR	INVESTMENTS	BR	NA	C Corporation					No
(4) SOBRALIA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1084076	INVESTMENTS	CJ	N A	C Corporation					No
	INVESTMENTS	CI	NA	C Corporation					No
(6) SORA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1098256	INVESTMENTS	CJ	N A	C Corporation					No
	INVESTMENTS	BR	NA	C Corporation					No
(8) STELIS LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1083800	INVESTMENTS	CJ	N A	C Corporation					No
SUSTAINABLE TEAK PARTCIPACOES (9) LTDA AV CASTELO BRANCO 272 RM 3 CACERES, MATO GROSSO 78200000 BR 98-0639215	INVESTMENTS	BR	NA	C Corporation					No
	INVESTMENTS	CI	NA	C Corporation					No
(11) TAGUA SPA LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI 98-1120143	INVESTMENTS	CI	NA	C Corporation					No
-	INVESTMENTS	DE	N A	C Corporation					No
(13) TDR SCOTLAND LP ONE STANHOPE GATE LONDON W1K1AF UK 98-0471766	INVESTMENTS	UK	NA	C Corporation					No
	INVESTMENTS	UY	N A	C Corporation				+ +	No
1'	<u></u>							Щ.	<u></u>

Form 990, Schedule R, Part IV - Ide						(a)	/h)	(i)	١
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile	(d) Direct controlling entity	(C corp, S	(f) Share of total Income	(g) Share of end-of- year	(h) Percentage ownership	Sect 512(b	ion)(13)
		(state or foreign country)		corp, or trust)		assets		contro	ty?
(241) TERRACAL ALIMENTOS E BIOENERGIA -	INVESTMENTS	BR	NA	C Corporation				Yes	No No
UNIDADE BAHIA LTDA AV DAS AMERICAS 500 - L113 BLOCO 7									
TER BARRA DA TIJUCA,RIO DE JANEIRO 22640973 BR									
(1)	INVESTMENTS	BR	NA	C Corporation				+	No
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MARANHAO LTDA AV DAS AMERICAS 500 - L113 BLOCO 7									
TER BARRA DA TIJUCA,RIO DE JANEIRO 22640973									
(2)	INVESTMENTS	BR	N A	C Corporation					No
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MINAS GERAIS LTDA	INVESTMENTS	DK .		C Corporation					
AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973									
22540973 BR									
(3) TERRACAL ALIMENTOS E BIOENERGIA	INVESTMENTS	BR	NA	C Corporation					No
UNIDADE PIAUI ACUCAR E ALCOOL SA (FKA GBE PROJECTOS VII)									
RUA DO FORUM S/N SALA B CENTRO,GUADALUPE CEP64840									
BR	INVESTMENTS	D.C.	N A	C. C					N -
(4) TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI AGRIBUSINESS SA	INVESTMENTS	BR	NA	C Corporation					No
FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE									
CEP64840000 BR									
(5) TERRACAL ALIMENTOS E BIOENERGIA	INVESTMENTS	BR	NA	C Corporation					No
UNIDADE PIAUI ARMAZENS GERAIS LTDA									
FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000									
BR									
(6) TERRACAL ALIMENTOS E BIOENERGIA	INVESTMENTS	BR	N A	C Corporation					No
UNIDADE PIAUI BENEFICIAMENTO DE CACAU LTD A									
FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE									
CEP64840000 BR									
(7) TERRACAL ALIMENTOS E BIOENERGIA	INVESTMENTS	BR	N A	C Corporation					No
UNIDADE PIAUI ENERGIA SA (FKA LABELLE SP									
PARTICIPACOES LTDA) AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA,RIO DE JANEIRO									
22640973 BR									
(8) TERRACAL ALIMENTOS E BIOENERGIA	INVESTMENTS	BR	N A	C Corporation					No
UNIDADE PIAUI ETANOL DE SEGUNDA GERACAO L									
TDA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE									
CEP64840000 BR									
(9)	INVESTMENTS	BR	NA	C Corporation					No
TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI FLORESTAL SA FAZENDA OITEIROS S/N									
ZONA RURAL, GUADALUPE CEP64840000									
BR (10)	INMEGTATA	55	NI A	C Corner-t-					NI c
(10) TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI INFRAESTRUTURA LTDA	INVESTMENTS	BR BR	IN A	C Corporation					No
FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE									
CEP64840000 BR									
(11) TERRACAL ALIMENTOS E BIOENERGIA	INVESTMENTS	BR	NA	C Corporation					No
UNIDADE PIAUI INFRASESTRUTURA DE IRRIGACA O SA									
O SA FAZENDA OITEIROS S/N ZONA RURAL,GUADALUPE									
CEP64840000 BR									
(12) TERRACAL ALIMENTOS E BIOENERGIA	INVESTMENTS	BR	NA	C Corporation				1	No
UNIDADE PIAUI PASTA DE TOMATE SA FAZENDA OITEIROS S/N									
ZONA RURAL, GUADALUPE CEP64840000 BR									
(13)	INVESTMENTS	BR	NA	C Corporation				-	No
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE PIAUI LTDA				2.2.25.40011					
AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA,RIO DE JANEIRO 22640973									
BR									
(14) TERRACAL ALIMENTOS E BIOENERGIA -	INVESTMENTS	BR	NA	C Corporation					No
UNIDADE TOCANTINS LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA,RIO DE JANEIRO									
22640973 BR									
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>		

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust											
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Secti 512(b) contro entit	tion)(13) olled ty?		
(256) TERRACAL ALIMENTOS E BIOENERGIA LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	NA	C Corporation				160	No No		
(1) TERRACAL PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DE ESTADO DO, RIO DE JANEIRO CEP22640 BR	INVESTMENTS	BR	NA	C Corporation					No		
(2) TERRACAL PROPRIEDADES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DE ESTADO DO, RIO DE JANEIRO CEP22640 BR	INVESTMENTS	BR	NA	C Corporation					No		
(3) THIRD WRANGLER LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1167470	INVESTMENTS	CJ	NA	C Corporation					No		
	INVESTMENTS	CJ	NA	C Corporation					No		
	INVESTMENTS	РМ	NA	C Corporation					No		
(6) TRUE ARROW CHINA INVESTMENTS LTD 89 NEXUS WAY CAMANA BAY GRAND CAYMAN KY19007 CJ	INVESTMENTS	CJ	NA	C Corporation					No		
(7) TSHIPISE BUFFALO (PROPRIETARY) LTD 32 FICKER RD ILLOVO BLVD 1ST FL JOHANNESBURG 2196 SF 98-0617419	INVESTMENTS	SF	NA	C Corporation					No		
	INVESTMENTS	NU	N A	C Corporation					No		
(9) UNITECA AGROFLORESTAL SA AV BRASIL 3397 RM 2 BAIRRO PARK PARA BRAZIL 65550005 BR	INVESTMENTS	BR	NA	C Corporation					No		
(10) USRA ATLANTIC NET LEASE CAPITAL CORP 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-2732642	INVESTMENTS	DE	NA	C Corporation					No		
	INVESTMENTS	BR	NA	C Corporation					No		
(12) WESTERN ROSELLA TRUST LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-1126861	INVESTMENTS	AS	N A	C Corporation					No		
	INVESTMENTS	CI	NA	C Corporation					No		