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Form 990



Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at [www.irs.gov/form990](#)

OMB No 1545-0047

2015

Open to Public Inspection

A For the 2015 calendar year, or tax year beginning 07-01-2015 , and ending 06-30-2016

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Final return/terminated

☐ Amended return

☐ Application pending

C Name of organization
The George Washington University

% SHARON HEINLE AVP COMPTLR

Doing business as

Number and street (or P O box if mail is not delivered to street address) Room/suite

TAX DEPT 45155 RESEARCH PLACE Suit

City or town, state or province, country, and ZIP or foreign postal code
ASHBURN, VA 201474198

F Name and address of principal officer
STEVEN KNAPP
2121 EYE ST NW 801
WASHINGTON, DC 20052

H(a) Is this a group return for subordinates?
No

☐ Yes ☒ No

H(b) Are all subordinates included?
If "No," attach a list (see instructions)

☐ Yes ☐ No

H(c) Group exemption number ▶

D Employer identification number
53-0196584

E Telephone number
(571) 553-8324

G Gross receipts \$ 1,988,122,385

I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () ◀(insert no) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.GWU.EDU

K Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation 1821

M State of legal domicile DC

Part I

Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities
EDUCATION AND RESEARCH - SEE SCHEDULE O

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a)	3	34
4 Number of independent voting members of the governing body (Part VI, line 1b)	4	33
5 Total number of individuals employed in calendar year 2015 (Part V, line 2a)	5	15,863
6 Total number of volunteers (estimate if necessary)	6	3,500
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	20,085,866
b Net unrelated business taxable income from Form 990-T, line 34	7b	

Revenue

	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1h)	202,937,761	70,466,662
9 Program service revenue (Part VIII, line 2g)	1,251,691,115	1,301,575,296
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	148,216,040	22,707,202
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	33,373,990	46,361,569
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,636,218,906	1,441,110,729

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	337,502,433	345,900,107
14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	667,797,888	665,228,586
16a Professional fundraising fees (Part IX, column (A), line 11e)	1,064,396	645,812
b Total fundraising expenses (Part IX, column (D), line 25) ▶25,117,942		
17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	460,853,765	490,490,405
18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	1,467,218,482	1,502,264,910
19 Revenue less expenses Subtract line 18 from line 12	169,000,424	-61,154,181

Net Assets or Fund Balances

	Beginning of Current Year	End of Year
20 Total assets (Part X, line 16)	4,041,401,259	4,153,102,406
21 Total liabilities (Part X, line 26)	1,841,220,305	2,030,272,360
22 Net assets or fund balances Subtract line 21 from line 20	2,200,180,954	2,122,830,046

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

Signature of officer

2017-05-10

Date

ANTOINETTE P MCCORVEY DEPUTY EVPT

Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name
TRAVIS L PATTON

Preparer's signature
TRAVIS L PATTON

Date

Check ☐ if self-employed

PTIN
P00369623

Firm's name ▶ PricewaterhouseCoopers LLP

Firm's EIN ▶

Firm's address ▶ 600 THIRTEENTH STREET NW SUITE 1000

WASHINGTON, DC 20005

Phone no (202) 414-1000

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990(2015)

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ☒

1 Briefly describe the organization's mission

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a	(Code) (Expenses \$ 1,064,108,541 including grants of \$ 281,724,008) (Revenue \$ 1,041,003,836)
EDUCATION OUR NAMESAKE ENVISIONED A UNIVERSITY IN THE NATIONS CAPITAL THAT WOULD PREPARE CITIZEN LEADERS BROUGHT TOGETHER FROM ALL OVER THE WORLD. TODAY, WE ARE THAT UNIVERSITY WITH STUDENTS AND FACULTY MEMBERS FROM EVERY STATE AND MORE THAN 130 COUNTRIES. TAKING FULL ADVANTAGE OF OUR SETTING IN A GLOBAL NERVE CENTER, A GW EDUCATION INTEGRATES INTELLECTUAL DISCOVERY, INTERACTIVE LEARNING, AND UNPARALLELED ACCESS TO OPPORTUNITIES IN EVERY SECTOR OF SOCIETY. IN A CITY SHAPING THE FUTURE, GEORGE WASHINGTON IS A UNIVERSITY WHERE FACULTY AND STUDENTS NOT ONLY STUDY THE WORLD BUT ALSO WORK TO CHANGE IT.	

4b	(Code) (Expenses \$ 187,529,448 including grants of \$ 64,176,099) (Revenue \$ 161,243,852)
RESEARCH AND RESEARCH SUPPORT GWS RESEARCH IS DISTINGUISHED BY OUR COMMITMENT TO TRANSFORM POLICY THAT AFFECTS PEOPLE IN THEIR DAILY LIVES. THIS UNIQUE APPROACH TO RESEARCH GIVES SPECIAL CHARACTER TO OUR TEACHING AND ENABLES US TO OFFER OUR STUDENTS LEARNING EXPERIENCES THAT FEW CAN MATCH. WITH OUR LOCATION, CONNECTIONS AND CLOSE PROXIMITY TO INSTITUTIONS SUCH AS THE NATIONAL INSTITUTES OF HEALTH, NATIONAL SCIENCE FOUNDATION, THE SMITHSONIAN INSTITUTION, AND LIBRARY OF CONGRESS, GWS RESEARCH HELPS SOLVE NATIONAL AND GLOBAL PROBLEMS WHILE GIVING OUR STUDENTS LEARNING OPPORTUNITIES INSIDE AND OUTSIDE THE CLASSROOM. IN THE 21ST CENTURY, GWS FACULTY AND STUDENTS CONTINUE TO OPEN NEW DOORS OF DISCOVERY.	

4c	(Code) (Expenses \$ 91,895,976 including grants of \$ 0) (Revenue \$ 99,442,784)
AUXILIARY ENTERPRISES STUDENTS AND COMMUNITY GW PROVIDES A NUMBER OF SERVICES THAT SUPPORT LEARNING, BUILD COMMUNITY, AND ENHANCE THE OVERALL QUALITY OF STUDENT LIFE. AUXILIARY ENTERPRISES INCLUDE FACILITIES AND RESIDENTIAL PROPERTY MANAGEMENT, DINING, BOOKSTORE, PARKING, STUDENT HEALTH, MAIL, AND LAUNDRY SERVICES. GW'S MARVIN CENTER HOUSES DINING FACILITIES, STUDENT ORGANIZATION OFFICES AND MEETING ROOMS AND IS UTILIZED BY STUDENTS, FACULTY, STAFF, AND VISITORS. FOR MORE INFO ABOUT GW'S PROGRAMS & ACCOMPLISHMENTS, SEE THE 2015-2016 FINANCIAL REPORT ON THE FINANCE DIVISION WEBSITE AT HTTP://FINANCE.GWU.EDU/REPORTS	

4d	Other program services (Describe in Schedule O)
(Expenses \$	including grants of \$) (Revenue \$)

4e	Total program service expenses ▶	1,343,533,965
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Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4 Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8 Yes	
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	No
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13 Yes	
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a Yes	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15 Yes	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16 Yes	
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17 Yes	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18 Yes	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV Checklist of Required Schedules *(continued)*

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

☒

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	41,742	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	15,863	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country BR, CH See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12	10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders	11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c	Enter the amount of reserves on hand	13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

			Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O	1a	34		
b Enter the number of voting members included in line 1a, above, who are independent	1b	33		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Yes	
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3			No
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Yes	
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5			No
6 Did the organization have members or stockholders?	6			No
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			No
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			No
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following				
a The governing body?	8a		Yes	
b Each committee with authority to act on behalf of the governing body?	8b		Yes	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9			No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a			No
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b			
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		Yes	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990				
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a		Yes	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		Yes	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c		Yes	
13 Did the organization have a written whistleblower policy?	13		Yes	
14 Did the organization have a written document retention and destruction policy?	14		Yes	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				
a The organization's CEO, Executive Director, or top management official	15a		Yes	
b Other officers or key employees of the organization	15b		Yes	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)				
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Yes	
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		Yes	

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed	CA , IN , KS , MD , MA , MI , NH , NY , OR , SC
18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. <input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O)	
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year	
20 State the name, address, and telephone number of the person who possesses the organization's books and records	SHARON HEINLE AVP COMPTLR 45155 RESEARCH PL STE 260 ASHBURN, VA 20147 (571) 553-1087

Check if Schedule O contains a response or note to any line in this Part VII ☒

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . .	1a					
	b	Membership dues	1b					
	c	Fundraising events	1c	229,759				
	d	Related organizations	1d					
	e	Government grants (contributions)	1e	9,531,295				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	60,705,608				
	g	Noncash contributions included in lines 1a-1f \$		2,056,334				
	h	Total. Add lines 1a-1f			70,466,662			
Program Service Revenue	2a	STUDENT TUITION & FEES	Business Code					
			900099	941,968,916	941,968,916			
	b	GRANTS & CONTRACTS	900099	171,138,473	171,138,473			
	c	AUXILIARY ENTERPRISES	611710	99,442,784	99,442,784			
	d	MEDICAL EDUCATION AGREEMENTS	900099	62,404,898	62,404,898			
	e	OTHER PROGRAM SERVICE REVENUE	611710	26,620,225	26,620,225			
	f	All other program service revenue						
	g	Total. Add lines 2a-2f			1,301,575,296			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		8,893,009			8,893,009	
	4	Income from investment of tax-exempt bond proceeds		0				
	5	Royalties		1,868,166			1,868,166	
	6a	(i) Real		(ii) Personal				
		Gross rents	45,723,754					
		b Less rental expenses	21,380,850					
		c Rental income or (loss)	24,342,904	0				
	d	Net rental income or (loss)			24,342,904			24,342,904
	7a	(i) Securities		(ii) Other				
		Gross amount from sales of assets other than inventory	538,303,100	933,341				
		b Less cost or other basis and sales expenses	522,997,248	2,425,000				
		c Gain or (loss)	15,305,852	-1,491,659				
	d	Net gain or (loss)			13,814,193			13,814,193
	8a	Gross income from fundraising events (not including \$ 229,759 of contributions reported on line 1c) See Part IV, line 18						
		a	17,090					
	b	Less direct expenses		b	73,631			
	c	Net income or (loss) from fundraising events			-56,541			-56,541
	9a	Gross income from gaming activities See Part IV, line 19						
		a	13,811					
	b	Less direct expenses		b	7,813			
	c	Net income or (loss) from gaming activities			5,998			5,998
	10a	Gross sales of inventory, less returns and allowances						
		a	249,125					
	b	Less cost of goods sold		b	127,114			
	c	Net income or (loss) from sales of inventory			122,011	115,176	6,835	
	Miscellaneous Revenue		Business Code					
	11a	UNRELATED PARTNERSHIP INCOME		525990	690,463		690,463	
b	INDEPENDENT OPERATIONS		721110	19,388,568		19,388,568		
c								
d	All other revenue							
e	Total. Add lines 11a-11d			20,079,031				
12	Total revenue. See Instructions			1,441,110,729	1,301,690,472	20,085,866	48,867,729	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	55,475,406	55,475,406		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	277,002,221	277,002,221		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	13,422,480	13,422,480		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	7,809,180	1,363,939	4,653,807	1,791,434
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	126,678	126,678		
7	Other salaries and wages	538,084,706	473,830,572	50,939,400	13,314,734
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	36,619,311	32,026,628	3,547,672	1,045,011
9	Other employee benefits	46,894,733	41,014,959	4,541,900	1,337,874
10	Payroll taxes	35,693,978	31,218,722	3,456,964	1,018,292
11	Fees for services (non-employees)				
a	Management	0			
b	Legal	4,152,757	2,485,353	1,667,404	
c	Accounting	2,410,120	327,776	2,082,344	
d	Lobbying	19,241	19,241		
e	Professional fundraising services. See Part IV, line 17	645,812			645,812
f	Investment management fees	5,697,031		5,697,031	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	126,910,430	119,074,290	6,992,290	843,850
12	Advertising and promotion	5,084,831	3,506,486	1,344,813	233,532
13	Office expenses	32,207,719	26,660,171	4,585,443	962,105
14	Information technology	24,825,531	19,522,898	5,169,369	133,264
15	Royalties	200,958	200,958		
16	Occupancy	60,337,759	56,632,877	3,515,859	189,023
17	Travel	21,510,132	19,692,942	625,856	1,191,334
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	18,563,598	13,031,346	3,574,106	1,958,146
20	Interest	61,881,543	59,216,120	2,665,423	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	81,902,328	77,072,579	4,829,749	
23	Insurance	2,900,855	2,853,253	47,602	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a	SUBSCRIPTIONS/PERIODICALS	8,114,979	7,981,096	95,638	38,245
b	MEMBERSHIPS	3,443,976	2,699,261	728,549	16,166
c	UBI TAX	25,143		25,143	
d	INTERDEPARTMENTAL ASSESSMENTS		1,591,366	-1,836,016	244,650
e	All other expenses	30,301,474	5,484,347	24,662,657	154,470
25	Total functional expenses. Add lines 1 through 24e	1,502,264,910	1,343,533,965	133,613,003	25,117,942
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

				(A)		(B)	
				Beginning of year		End of year	
Assets	1	Cash—non-interest-bearing		1,348,674	1	5,113,955	
	2	Savings and temporary cash investments		81,047,411	2	195,680,845	
	3	Pledges and grants receivable, net		123,833,718	3	101,262,963	
	4	Accounts receivable, net		29,313,027	4	33,820,957	
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		39,592	5	18,446	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		0	6	0	
	7	Notes and loans receivable, net		292,033	7	5,307,496	
	8	Inventories for sale or use		407,787	8	92,099	
	9	Prepaid expenses and deferred charges		16,355,576	9	16,007,965	
	10a	Land, buildings, and equipment—cost or other basis. Complete Part VI of Schedule D	10a	3,516,149,498			
	b	Less: accumulated depreciation	10b	806,264,748	2,641,463,080	10c	2,709,884,750
	11	Investments—publicly traded securities		605,938,252	11	262,682,262	
	12	Investments—other securities. See Part IV, line 11		494,233,663	12	775,204,720	
	13	Investments—program-related. See Part IV, line 11		29,846,587	13	30,486,288	
	14	Intangible assets		7,945,484	14	7,945,484	
	15	Other assets. See Part IV, line 11		9,336,375	15	9,594,176	
16	Total assets. Add lines 1 through 15 (must equal line 34)		4,041,401,259	16	4,153,102,406		
Liabilities	17	Accounts payable and accrued expenses		207,780,511	17	201,963,277	
	18	Grants payable		0	18	0	
	19	Deferred revenue		48,018,930	19	64,429,025	
	20	Tax-exempt bond liabilities		0	20	0	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		0	21	0	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		0	22	0	
	23	Secured mortgages and notes payable to unrelated third parties		112,000,000	23	0	
	24	Unsecured notes and loans payable to unrelated third parties		1,437,843,540	24	1,728,703,315	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D		35,577,324	25	35,176,743	
	26	Total liabilities. Add lines 17 through 25		1,841,220,305	26	2,030,272,360	
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets		1,470,712,380	27	1,415,160,177	
	28	Temporarily restricted net assets		461,841,967	28	436,714,525	
	29	Permanently restricted net assets		267,626,607	29	270,955,344	
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds			30		
	31	Paid-in or capital surplus, or land, building or equipment fund			31		
	32	Retained earnings, endowment, accumulated income, or other funds			32		
	33	Total net assets or fund balances		2,200,180,954	33	2,122,830,046	
	34	Total liabilities and net assets/fund balances		4,041,401,259	34	4,153,102,406	

Part XI **Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,441,110,729
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,502,264,910
3	Revenue less expenses Subtract line 2 from line 1	3	-61,154,181
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . .	4	2,200,180,954
5	Net unrealized gains (losses) on investments	5	-4,882,025
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-11,314,702
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	2,122,830,046

Part XII **Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII ☐

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

Additional Data

Software ID:

Software Version:

EIN: 53-0196584

Name: The George Washington University

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
NELSON A CARBONELL JR CHAIRMAN OF THE BD/COMM CHR	5 0 0 0	X						0	0	0
ELLEN ZANE VICE CHAIR OF THE BD/COMM CHR	5 0 0 0	X						0	0	0
I ALLAN FROM SECRETARY OF THE BD/COMM CHR	5 0 0 0	X						0	0	0
W SCOTT AMEY TRUSTEE	2 0 0 0	X						0	0	0
RICHARD W BLACKBURN TRUSTEE/COMM CHR	3 0 0 0	X						0	0	0
ROSLYN M BROCK TRUSTEE	2 0 0 0	X						0	0	0
WESTON D BURNETT TRUSTEE	2 0 0 0	X						0	0	0
MARK H CHICHESTER TRUSTEE	2 0 0 0	X						0	0	0
GEORGE A COELHO TRUSTEE	2 0 0 0	X						0	0	0
TERRY L COLLINS TRUSTEE	2 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
KYLE FARMBRY TRUSTEE	2 0 0 0	X						0	0	0
HEATHER S FOLEY TRUSTEE	2 0 0 0	X						0	0	0
TITILOLA HARLEY TRUSTEE	2 0 0 0	X						0	0	0
DIANA B HENRIQUES TRUSTEE	2 0 0 0	X						0	0	0
A MICHAEL HOFFMAN TRUSTEE	2 0 0 0	X						0	0	0
JAMES F HUMPHREYS TRUSTEE	2 0 0 0	X						0	0	0
MADELEINE S JACOBS TRUSTEE/COMM CHR	3 0 0 0	X						0	0	0
DAVID C KARLGAARD TRUSTEE	2 0 0 0	X						0	0	0
STUART S KASSAN TRUSTEE	2 0 0 0	X						0	0	0
JAY E KATZEN TRUSTEE	2 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
J RICHARD KNOP TRUSTEE	2 0 0 0	X						0	0	0
PETER B KOVLER TRUSTEE	2 0 0 0	X						0	0	0
RANDY L LEVINE TRUSTEE	2 0 0 0	X						0	0	0
ANN WALKER MARCHANT TRUSTEE	2 0 0 0	X						0	0	0
SALLY NUAMAH TRUSTEE	2 0 0 0	X						0	0	0
STEVEN S ROSS TRUSTEE/COMM CHR	3 0 0 0	X						0	0	0
MARK R SHENKMAN TRUSTEE/COMM CHR	3 0 0 0	X						0	0	0
GRACE E SPEIGHTS TRUSTEE	2 0 0 0	X						0	0	0
ROBERT K TANENBAUM TRUSTEE	2 0 0 0	X						0	0	0
AVRAM TUCKER TRUSTEE	2 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
CYNTHIA STEELE VANCE TRUSTEE/COMM CHR	3 0 0 0	X						0	0	0
GEORGE W WELDE JR TRUSTEE	2 0 0 0	X						0	0	0
ART WONG TRUSTEE	2 0 0 0	X						0	0	0
STEVEN KNAPP PRESIDENT - EX OFFICIO	50 0 0 0	X		X				1,124,075	0	118,571
LOUIS H KATZ EXECUTIVE VP & TREASURER	50 0 0 0			X				1,005,040	0	35,066
STEVEN LERMAN - THRU 122015 PROVOST & EVP ACADEMIC AFFRS	50 0 0 0			X				922,955	0	126,198
FORREST MALTZMAN-AS OF 12016 INTRM PROVOST & EVP ACAD AFFRS	50 0 0 25			X				333,519	0	48,169
BETH NOLAN SR VP & GENERAL COUNSEL	50 0 0 0			X				638,155	0	43,626
JEFFREY S AKMAN VP FOR HLTH AFFRS/DEAN SMHS	50 0 0 0				X			889,540	0	35,455
LEO M CHALUPA VP FOR RESEARCH	50 0 0 0				X			529,746	0	40,965

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ARISTIDE COLLINS VP FOR DEVELOPMENT	50 0 0 0				X			550,552	0	38,372
DAVID P STEINOUR CHIEF INFORMATION OFFICER	50 0 0 0				X			391,044	0	33,428
BEN VINSON III DEAN, CCAS	50 0 0 0				X			389,398	0	33,625
BLAKE D MORANT DEAN, LAW SCHOOL	50 0 0 0				X			513,571	0	63,126
SHAHRAM SARKANI DIRECTOR & PROFESSOR OF EMSE	50 0 0 0					X		941,024	0	50,001
MICHAEL LONERGAN MEN'S BASKETBALL COACH	50 0 0 0					X		719,774	0	91,001
DINAH SHELTON - THRU 62015 PROFESSOR EMERITUS OF LAW	50 0 0 0					X		670,750	0	19,385
THOMAS A MAZZUCHI CHAIR, DEPT OF ENGINEERING	50 0 0 0					X		594,507	0	46,071
LYNN GOLDMAN DEAN, MILKEN INST PUBLIC HLTH	50 0 0 0					X		553,364	0	28,000
ROBERT CHERNAK FORMER SR VP SAAS	40 0 0 0						X	104,460	0	26,565

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
PAUL SCHIFF BERMAN FORMER DEAN, LAW SCHOOL	40 0 0 0						X	511,606	0	53,026
JAMES L SCOTT FORMER DEAN, SCHOOL MED/HLTH	40 0 0 0						X	409,620	0	40,127
GREGORY E MAGGS FORMER INTRM DEAN, LAW SCHOOL	40 0 0 0						X	261,353	0	38,109
MARGUERITE BARRATT FORMER DEAN, CCAS	40 0 0 0						X	164,897	0	33,134

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support

OMB No 1545-0047

2015

Open to Public Inspection

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Department of the Treasury
Internal Revenue Service

Name of the organization
The George Washington University

Employer identification number
53-0196584

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2

☒

A school described in **section 170(b)(1)(A)(ii).**(Attach Schedule E (Form 990 or 990-EZ))

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See**section 509(a)(2).** (Complete Part III)

10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g

a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**

b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**

c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**

d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**

e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

f

Enter the number of supported organizations

g

Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
1 Gifts, grants, contributions, and membership fees received (Do not include any unusual grants)	80,014,552	70,589,630	155,008,188	202,937,761	70,466,662	579,016,793
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 Total. Add lines 1 through 3	80,014,552	70,589,630	155,008,188	202,937,761	70,466,662	579,016,793
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						12,763,113
6 Public support. Subtract line 5 from line 4						566,253,680

Section B. Total Support						
Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
7 Amounts from line 4	80,014,552	70,589,630	155,008,188	202,937,761	70,466,662	579,016,793
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	55,222,549	56,480,959	55,924,238	57,474,376	56,484,929	281,587,051
9 Net income from unrelated business activities, whether or not the business is regularly carried on					803,770	803,770
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)	4,927	85,068		79,418	267,329	436,742
11 Total support. Add lines 7 through 10						861,844,356
12 Gross receipts from related activities, etc. (see instructions)					12	6,053,463,427
13 First five years.If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage		
14 Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f))	14	65.702 %
15 Public support percentage for 2014 Schedule A, Part II, line 14	15	65.240 %
16a 33 1/3% support test—2015.If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input checked="" type="checkbox"/>	
b 33 1/3% support test—2014.If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
17a 10%-facts-and-circumstances test—2015.If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
b 10%-facts-and-circumstances test—2014.If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
18 Private foundation.If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	<input type="checkbox"/>	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ► <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2015 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2014 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2015 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2014 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2015. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

b 33 1/3% support tests—2014. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2	
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a	
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b	
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c	
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a	
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c	
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a	
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6	
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7	
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8	
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a	
b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b	
c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c	
10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a	
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b	
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	
b A family member of a person described in (a) above?	11b	
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c	

Part IV

Supporting Organizations (continued)

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2 <u>Activities Test</u> Answer (a) and (b) below.	Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3 <u>Parent of Supported Organizations</u> Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E ☐

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI) _____		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount		Current Year	
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions) <input type="checkbox"/>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2015 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause required--see instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
c			
d From 2013.			
e From 2014.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 3j and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013.			
d From 2014.			
e From 2015.			

Part VI **Supplemental Information.**

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference

Explanation

SCHEDULE A, PART II, SECTION B,
LINE 10

OTHER INCOME INCLUDES GROSS INCOME FROM FUNDRAISING AND GAMING EVENTS AND
SALES OF INVENTORY

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047
2015
Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization The George Washington University	Employer identification number 53-0196584
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV	
2	Political expenditures	▶ \$ _____
3	Volunteer hours	_____

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$ _____
2	Enter the amount of any excise tax incurred by organization managers under section 4955	▶ \$ _____
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
4a	Was a correction made?	<input type="checkbox"/> Yes <input type="checkbox"/> No
b	If "Yes," describe in Part IV	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶ \$ _____
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	▶ \$ _____
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶ \$ _____
4	Did the filing organization file Form 1120-POL for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
2				
3				
4				
5				
6				

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A

Check

☐

if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a	Total lobbying expenditures to influence public opinion (grass roots lobbying)														
b	Total lobbying expenditures to influence a legislative body (direct lobbying)	19,241													
c	Total lobbying expenditures (add lines 1a and 1b)	19,241													
d	Other exempt purpose expenditures	1,482,963,573													
e	Total exempt purpose expenditures (add lines 1c and 1d)	1,482,982,814													
f	Lobbying nontaxable amount Enter the amount from the following table in both columns	1,000,000													
<table><tr><th>If the amount on line 1e, column (a) or (b) is:</th><th>The lobbying nontaxable amount is:</th></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g	Grassroots nontaxable amount (enter 25% of line 1f)	250,000													
h	Subtract line 1g from line 1a If zero or less, enter -0-														
i	Subtract line 1f from line 1c If zero or less, enter -0-														
j	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?														

☒ Y

e

s

☐ N

o

4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a)2012	(b)2013	(c)2014	(d)2015	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	4,488	28,004	11,946	19,241	63,679
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i.			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912.			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912.			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	2a	
a	Current year	2b	
b	Carryover from last year	2c	
c	Total	3	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation	
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SCHEDULE D

(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization The George Washington University	Employer identification number 53-0196584
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Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1	Purpose(s) of conservation easements held by the organization (check all that apply) <div><input type="checkbox"/> Preservation of land for public use (e g , recreation or education)<div><input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of open space</div><input type="checkbox"/> Preservation of an historically important land area <input type="checkbox"/> Preservation of a certified historic structure</div>											
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year											
a	Total number of conservation easements	<table><tr><th></th><th>Held at the End of the Year</th></tr><tr><td>2a</td><td></td></tr><tr><td>2b</td><td></td></tr><tr><td>2c</td><td></td></tr><tr><td>2d</td><td></td></tr></table>		Held at the End of the Year	2a		2b		2c		2d	
	Held at the End of the Year											
2a												
2b												
2c												
2d												
b	Total acreage restricted by conservation easements											
c	Number of conservation easements on a certified historic structure included in (a)											
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register											
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►											
4	Number of states where property subject to conservation easement is located ►											
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>											
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►											
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$											
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4) (B)(i) and section 170(h)(4)(B)(ii)? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>											
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements											

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items	
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items	
(i)	Revenue included on Form 990, Part VIII, line 1	► \$
(ii)	Assets included in Form 990, Part X	► \$ 13,368,057
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items	
a	Revenue included on Form 990, Part VIII, line 1	► \$
b	Assets included in Form 990, Part X	► \$

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

(continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒ Public exhibition

b

☒ Scholarly research

c

☒ Preservation for future generations

d

☒ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes ☒ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes ☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes ☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds.

Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	1,616,356,940	1,576,508,282	1,375,201,717	1,305,891,938	1,331,100,652
b Contributions	27,381,387	71,295,134	33,566,251	25,699,853	14,868,147
c Net investment earnings, gains, and losses	17,123,779	48,623,597	247,950,478	121,600,017	35,025,621
d Grants or scholarships	10,527,263	9,885,842	8,986,348	8,429,072	8,196,187
e Other expenditures for facilities and programs	74,359,971	63,783,359	62,467,435	59,890,790	58,511,818
f Administrative expenses	5,697,031	6,400,872	8,756,381	9,670,229	8,394,477
g End of year balance	1,570,277,841	1,616,356,940	1,576,508,282	1,375,201,717	1,305,891,938

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment

69 200 %

b

Permanent endowment

14 600 %

c

Temporarily restricted endowment

16 200 %

The percentages on lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i)

☐ Yes ☐ No

(ii) related organizations

3a(ii)

☐ Yes ☐ No

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

3b

☐ Yes ☐ No

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a)Cost or other basis (investment)	(b)Cost or other basis (other)	Accumulated (c)depreciation	(d)Book value
1a Land	0	190,660,377		190,660,377
b Buildings	961,166,939	2,099,225,008	636,265,527	2,424,126,420
c Leasehold improvements		10,192,953	7,695,721	2,497,232
d Equipment		254,904,221	162,303,500	92,600,721
e Other				
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))				2,709,884,750

Part VII

Investments—Other Securities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) DEF COMP LIFE INS - CSV	3,408,307	F
(B) INV FUND FOR 457 LIABILITIES	38,117,230	F
(C) BENEFICIAL INT PERPETUAL TSTS	35,851,127	F
(D) REC FROM CRUTS HELD BY 3RD PTY	4,571,804	F
(E) LIFE INCOME FUNDS	13,140,891	F
(F) LIMITED PARTNERSHIPS	63,543,517	F
(G) OTHER SECURITIES	615,183,705	F
(H) BONDS AND NOTES	1,000	F
(I) OTHER STOCKS	1,387,139	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	775,204,720	

Part VIII

Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)		

Part IX

Other Assets. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15

(a) Description	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)	

Part X

Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
Federal income taxes	0
REFUNDABLE ADVANCES	29,888,486
INSURANCE RESERVES	5,288,257
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	35,176,743

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

☐

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	1,173,090,798
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains (losses) on investments	2a	-4,882,025
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	-8,669,737
e	Add lines 2a through 2d	2e	-13,551,762
3	Subtract line 2e from line 1	3	1,186,642,560
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	5,697,031
b	Other (Describe in Part XIII)	4b	248,771,138
c	Add lines 4a and 4b	4c	254,468,169
5	Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line 12)	5	1,441,110,729

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	1,247,717,390
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	21,510,058
e	Add lines 2a through 2d	2e	21,510,058
3	Subtract line 2e from line 1	3	1,226,207,332
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	5,697,031
b	Other (Describe in Part XIII)	4b	270,360,547
c	Add lines 4a and 4b	4c	276,057,578
5	Total expenses Add lines 3 and 4c.(This must equal Form 990, Part I, line 18)	5	1,502,264,910

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
SCHEDULE D, PART III, LINE 4	THE UNIVERSITY HOLDS A COLLECTION OF HISTORICAL DOCUMENTS IN THE AMOUNT OF \$13,368,057. IN ADDITION, THE UNIVERSITY HOLDS SEVERAL PERMANENT COLLECTIONS OF ARCHIVES, HISTORICAL DOCUMENTS, AND ARTWORK. THE GEORGE WASHINGTON UNIVERSITY MUSEUM (THE "MUSEUM") HOUSES THE TEXTILE MUSEUM COLLECTION, WHICH INCLUDES TEXTILES, CERAMICS, HISTORIC FURNISHINGS AND PHOTOGRAPHS THAT ARE ON PERMANENT LOAN TO GW. THE MUSEUM ALSO HOUSES THE ALBERT SMALL COLLECTION, WHICH FEATURES MAPS, PHOTOGRAPHS AND ARTIFACTS RELATED TO THE HISTORY OF WASHINGTON, D.C. THROUGH EXHIBITIONS, PROGRAMS AND ACADEMIC COURSES. THE MUSEUM COLLECTIONS ENRICH UNIVERSITY RESEARCH, EDUCATION AND CULTURAL UNDERSTANDING. A SEPARATE COLLECTION IS MANAGED BY THE UNIVERSITY'S LUTHER W. BRADY ART GALLERY, AN EDUCATIONAL GALLERY LOCATED ON CAMPUS, WHICH INCLUDES PAINTINGS, SCULPTURES, GRAPHICS AND PHOTOGRAPHS. FINALLY, THE UNIVERSITY ALSO MAINTAINS THE DIMOCK GALLERY, WHICH SUPPORTS ITS FINE ARTS AND HISTORY STUDENTS AND PROVIDES A "HANDS-ON" EXPERIENCE FOR CURATING AND PRESENTING STUDENTS' CREATIVE ENDEAVORS.

Part XIII **Supplemental Information** *(continued)*

Return Reference	Explanation
SCHEDULE D, PART XI, LINE 2D - OTHER ADJUSTMENTS	CHANGE IN VALUE OF CHARITABLE TRUSTS (\$2,004,879) SUBSIDIARY REVENUE \$6,247 RECOVERIES (LOSSES) ON PLEDGE CONTRIBUTIONS - (\$6,671,105) TOTAL TO SCHEDULE D, PART XI, LINE 2D (\$8,669,737)
SCHEDULE D, PART XI, LINE 4B - OTHER ADJUSTMENTS	UNIVERSITY FUNDED SCHOLARSHIPS NETTED AGAINST FS REVENUE - \$270,360,546 RENTAL PROPERTY EXPENSES NETTED AGAINST TAX REVENUE - (\$21,380,850) FUNDRAISING/GAMING EVENTS EXPENSES NETTED AGAINST TAX REVENUE - (\$81,444) COST OF GOODS SOLD NETTED AGAINST TAX REVENUE - (\$127,114) TOTAL TO SCHEDULE D, PART XI, LINE 4B - \$248,771,138
SCHEDULE D, PART XII, LINE 2D - OTHER ADJUSTMENTS	RENTAL PROPERTY EXPENSES NETTED AGAINST TAX REVENUE - \$21,380,850 FUNDRAISING/GAMING EVENTS EXPENSES NETTED AGAINST TAX REVENUE - \$81,444 COST OF GOODS SOLD NETTED AGAINST TAX REVENUE - \$127,114 SUBSIDIARY EXPENSE (\$79,350) TOTAL TO SCHEDULE D, PART XII, LINE 2D - \$21,510,058
SCHEDULE D, PART XII, LINE 4B - OTHER ADJUSTMENTS	UNIVERSITY FUNDED SCHOLARSHIPS NETTED AGAINST FS REVENUE - \$270,360,547

Additional Data

Software ID:
Software Version:
EIN: 53-0196584
Name: The George Washington University

Form 990, Schedule D, Part VII - Investments Other Securities

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(3) Other (A) DEF COMP LIFE INS - CSV	3,408,307	F
(B) INV FUND FOR 457 LIABILITIES	38,117,230	F
(C) BENEFICIAL INT PERPETUAL TSTS	35,851,127	F
(D) REC FROM CRUTS HELD BY 3RD PTY	4,571,804	F
(E) LIFE INCOME FUNDS	13,140,891	F
(F) LIMITED PARTNERSHIPS	63,543,517	F
(G) OTHER SECURITIES	615,183,705	F
(H) BONDS AND NOTES	1,000	F
(I) OTHER STOCKS	1,387,139	F

SCHEDULE E
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

▶Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization The George Washington University	Employer identification number 53-0196584
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Part I

	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	Yes	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	Yes	
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	Yes	
4 Does the organization maintain the following?		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	Yes	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	Yes	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	Yes	
d Copies of all material used by the organization or on its behalf to solicit contributions?	Yes	
If you answered "No" to any of the above, please explain If you need more space, use Part II		
5 Does the organization discriminate by race in any way with respect to		
a Students' rights or privileges?		No
b Admissions policies?		No
c Employment of faculty or administrative staff?		No
d Scholarships or other financial assistance?		No
e Educational policies?		No
f Use of facilities?		No
g Athletic programs?		No
h Other extracurricular activities?		No
If you answered "Yes" to any of the above, please explain If you need more space, use Part II		
6a Does the organization receive any financial aid or assistance from a governmental agency?	Yes	
b Has the organization's right to such aid ever been revoked or suspended?	Yes	
If you answered "Yes" to either line 6a or line 6b, explain on Part II		
7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II	Yes	

Part II **Supplemental Information.**

Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions)

Return Reference	Explanation
SCHEDULE E, LINE 3	THE POLICY IS PUBLISHED ON THE UNIVERSITY'S WEBSITE AND IS PRINTED IN ALL MAJOR UNDERGRADUATE AND GRADUATE APPLICATION MATERIALS, INCLUDING UNDERGRADUATE AND GRADUATE BULLETINS AND COURSE CATALOGS, STUDENT HANDBOOKS, FINANCIAL AID SOURCEBOOKS, GUIDE TO STUDENT RIGHTS AND RESPONSIBILITIES, AND EMPLOYMENT APPLICATION MATERIALS. THE UNIVERSITY CONTINUES IN ITS EFFORTS TO ENSURE ALL SUPPLEMENTARY WRITTEN COMMUNICATIONS ALSO INCLUDE A REFERENCE TO THE POLICY.
SCHEDULE E, LINE 6A	THE UNIVERSITY RECEIVES FINANCIAL ASSISTANCE FROM VARIOUS GOVERNMENTAL AGENCIES, WITHIN THE FEDERAL GOVERNMENT AND WITHIN LOCAL JURISDICTIONS. THE GOVERNMENTAL GRANTS AND CONTRACTS SUPPORT CERTAIN RESEARCH PROJECTS AND STUDENT FINANCIAL AID.
SCHEDULE E, LINE 6B	THE UNIVERSITY DETECTED AND SELF-REPORTED A THEFT THAT HAD BEEN PERPETRATED BY AN INDIVIDUAL WITH CRIMINAL INTENT IN COLLUSION WITH OTHERS ON A FEDERAL COOPERATIVE AGREEMENT. ACTIVITY ON THAT AGREEMENT WAS PARTIALLY SUSPENDED ON JUNE 29, 2004 DURING THE INVESTIGATION AND THE INDIVIDUAL WAS TERMINATED AND SUBSEQUENTLY IMPRISONED. ALL ACTIVITY ON THE AGREEMENT WAS FULLY REINSTATED ON OCTOBER 31, 2005.

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
► Attach to Form 990.

► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization
The George Washington University

Employer identification number
53-0196584

Part I

General Information on Activities Outside the United States.
Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States
- 3 Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total	4	283			367,977,000
b Total from continuation sheets to Part I					25,336,000
c Totals (add lines 3a and 3b)	4	283			393,313,000

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States.

Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)	See Add'l Data								
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

2

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶

2

3

Enter total number of other organizations or entities ▶

21

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) STUDY ABROAD SCHOLARSHIPS	Central America and the Caribbean	20	141,000	EFT			
(2) STUDY ABROAD SCHOLARSHIPS	East Asia and the Pacific	150	1,451,000	EFT			
(3) STUDY ABROAD SCHOLARSHIPS	Europe (Including Iceland and Greenland)	620	6,620,000	EFT			
(4) STUDY ABROAD SCHOLARSHIPS	Middle East and North Africa	60	656,000	EFT			
(5) STUDY ABROAD SCHOLARSHIPS	North America	1	3,000	EFT			
(6) STUDY ABROAD SCHOLARSHIPS	Russia and the Newly Independent States	10	140,000	EFT			
(7) STUDY ABROAD SCHOLARSHIPS	South America	50	594,000	EFT			
(8) STUDY ABROAD SCHOLARSHIPS	South Asia	20	110,000	EFT			
(9) STUDY ABROAD SCHOLARSHIPS	Sub-Saharan Africa	60	484,000	EFT			
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, do not file with Form 990)*

☐ Yes ☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U S Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)*

☒ Yes ☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)*

☒ Yes ☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U S Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)*

☒ Yes ☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990)*

☒ Yes ☐ No

Part V

Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
SCHEDULE F, PART I, LINE 2	<p>GRANTS AND OTHER ASSISTANCE TO GOVERNMENT AND ORGANIZATIONS GW MAINTAINS A FORMAL SUBRECIPIENT MONITORING POLICY WHICH APPLIES TO ALL SUBAWARDS ISSUED UNDER ALL SPONSORED PROJECTS AWARDED THE POLICY APPLIES TO SUBRECIPIENTS WHO ARE ASSIGNED RESPONSIBILITY FOR CONDUCTING A PORTION OF GWS SPONSORED PROJECT WORK GW IS RESPONSIBLE TO THE SPONSOR FOR MANAGEMENT OF FUNDS AND FOR MEETING PERFORMANCE GOALS GW HAS INTERNAL PROCEDURES FOR ASSESSING THE SUBRECIPIENT ORGANIZATIONS FINANCIAL STATUS AND INTERNAL CONTROLS IN ORDER TO DETERMINE WHETHER TO PROCEED WITH THE SUBRECIPIENT BASED ON THE ASSESSMENT, TERMS AND CONDITIONS ARE ESTABLISHED IN THE SUBAWARD AGREEMENT TO BE CONSISTENT WITH THE LEVEL OF PERCEIVED RISK AND IDENTIFY SPECIFIC MONITORING ACTIVITIES GW UNDERTAKES CERTAIN ACTIVITIES TO MONITOR SUBRECIPIENTS TO PROVIDE REASONABLE ASSURANCE THAT THEY ADMINISTER, PERFORM AND ARE IN COMPLIANCE WITH APPLICABLE LAWS, REGULATIONS, TERMS AND CONDITIONS OF THE PRIME AWARD AND GWS SUBAWARD AGREEMENTS RISK ASSESSMENT AND AWARD MONITORING PROCEDURES ARE DEFINED BY ROLES AND RESPONSIBILITIES AT GW AND INCLUDE, BUT ARE NOT LIMITED TO, THE PRINCIPAL INVESTIGATOR, DEPARTMENT ADMINISTRATORS, CENTRAL RESEARCH, AND FINANCIAL OFFICES WITHIN GW GRANTS AND OTHER ASSISTANCE TO INDIVIDUALS THE FINANCIAL AID OFFICE KEEPS RECORDS ON ITS INTEGRATED SOFTWARE SYSTEM THAT SUBSTANTIATES THE AMOUNT GRANTED TO EACH STUDENT, THE ELIGIBILITY CRITERIA FOR EACH STUDENT, AND THE SELECTION PROCESS USED IN AWARDING ASSISTANCE THE UNIVERSITY'S GRANTS AND OTHER ASSISTANCE ARE INITIALLY CREDITED DIRECTLY TO THE STUDENT'S ACCOUNT IN ITS INTEGRATED SOFTWARE SYSTEM IN ORDER TO PAY FOR TUITION, FEES, ROOM AND BOARD, AND/OR TEXTBOOK CHARGES A CHANGE IN ENROLLMENT STATUS RESULTS IN WEEKLY REPORTS THAT FINANCIAL AID STAFF REVIEW FOR POSSIBLE ADJUSTMENTS THE BALANCE OF AID IN EXCESS OF THE ABOVE CHARGES CAN BE REFUNDED TO THE STUDENT FOR LIVING EXPENSES THE SYSTEM CHECKS THAT THE STUDENT IS STILL ENROLLED BEFORE ISSUING THE REFUND AT THE GRADUATE LEVEL, AWARDS ARE INITIATED, CHECKED TO ENSURE ELIGIBILITY AND APPROVED BEFORE AWARDS ARE OFFERED TO A STUDENT AND A STUDENT MUST ACCEPT THE AWARD BEFORE PAYMENT PROCESSES BEGIN QUALIFICATIONS FOR ENDOWMENT AWARDS ARE CHECKED AND THE MINIMUM REQUIREMENTS FOR AWARDS ARE CHECKED FOR EVERY ENDOWMENT Awardee PAPERWORK IS KEPT IN THE OFFICE FOR THREE YEARS AND THE AWARD LETTERS ELECTRONICALLY FOR FIVE YEARS OUR ELECTRONIC SYSTEMS, BANNER AND EAS, HAVE THE RECORDS OF PAYMENTS</p>

Additional Data

Software ID:

Software Version:

EIN: 53-0196584

Name: The George Washington University

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Central America and the Caribbean		4	Program Services	EDUCATION AND RESEARCH	714,000
East Asia and the Pacific		17	Program Services	EDUCATION AND RESEARCH	4,853,000
Europe (Including Iceland and Greenland)	3	89	Program Services	EDUCATION AND RESEARCH	17,307,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Middle East and North Africa		18	Program Services	EDUCATION AND RESEARCH	2,152,000
North America		21	Program Services	EDUCATION AND RESEARCH	3,429,000
Russia and the Newly Independent States		61	Program Services	EDUCATION AND RESEARCH	574,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South America	1	36	Program Services	EDUCATION AND RESEARCH	2,053,000
South Asia		16	Program Services	EDUCATION AND RESEARCH	661,000
Sub-Saharan Africa		21	Program Services	EDUCATION AND RESEARCH	3,394,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Central America and the Caribbean			Fundraising		6,000
East Asia and the Pacific			Fundraising		112,000
Europe (Including Iceland and Greenland)			Fundraising		119,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Middle East and North Africa			Fundraising		33,000
North America			Fundraising		16,000
Sub-Saharan Africa			Fundraising		6,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean			Investments		323,443,000
East Asia and the Pacific			Investments		9,105,000
Europe (Including Iceland and Greenland)			Investments		19,773,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
North America			Investments		5,563,000

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SUBA WARD	385,000	EFT			
		Sub-Saharan Africa	SUBA WARD	16,000	EFT			
		East Asia and the Pacific	SUBA WARD	211,000	EFT			
		South America	SUBA WARD	164,000	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Middle East and North Africa	SUBAWARD	60,000	EFT			
		South America	SUBAWARD	28,000	EFT			
		North America	SUBAWARD	46,000	EFT			
		Europe (Including Iceland and Greenland)	SUBAWARD	279,000	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SUBA WARD	40,000	EFT			
		Sub-Saharan Africa	SUBA WARD	40,000	EFT			
		East Asia and the Pacific	SUBA WARD	98,000	EFT			
		Sub-Saharan Africa	SUBA WARD	17,000	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SUBAWARD	117,000	EFT			
		Europe (Including Iceland and Greenland)	SUBAWARD	168,000	EFT			
		North America	SUBAWARD	30,000	EFT			
		North America	SUBAWARD	1,259,000	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SUBAWARD	141,000	EFT			
		Sub-Saharan Africa	SUBAWARD	8,000	EFT			
		Europe (Including Iceland and Greenland)	SUBAWARD	22,000	EFT			
		Central America and the Caribbean	SUBAWARD	42,000	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	SUBA WARD	16,000	EFT			
		Europe (Including Iceland and Greenland)	SUBA WARD	30,000	EFT			
		East Asia and the Pacific	SUBA WARD	7,000	EFT			

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a
▶ Attach to Form 990 or Form 990-EZ
▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization
The George Washington University

Employer identification number
53-0196584

Part I Fundraising Activities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a ☒ Mail solicitations

e ☒ Solicitation of non-government grants

b ☒ Internet and email solicitations

f ☒ Solicitation of government grants

c ☒ Phone solicitations

g ☒ Special fundraising events

d ☒ In-person solicitations
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☒ Yes ☐ No
- b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 CHAD GOBEL ASSOCIATES 16 W MARKET STREET 2ND FLOOR WEST CHESTER, PA 19382	STRATEGIC PLANNING		No		175,672	-175,672
2 RUFFALO NOEL LEVITZ 65 KIRKWOOD NORTH RD SW CEDAR RAPIDS, IA 52404	TELE FUNDRAISING		No	99,166	153,989	-54,823
3 GRENZEBACH GLIER AND ASSC 401 NORTH MICHIGAN AVE SUITE 2800 CHICAGO, IL 60611	OVERALL STRATEGY		No		103,635	-103,635
4 HEATON SMITH GROUP 1380 W PACES FERRY RD NW ATLANTA, GA 30327	PLANNED GIVING		No	1,200,000	102,490	1,097,510
5 THE STELTER COMPANY 10435 NEW YORK AVE DES MOINES, IA 50322	DESIGN CONSULTING		No		61,747	-61,747
6 SLOANE CORRIN HURST 7207 13TH AVE TAKOMA PARK, MD 20912	STRATEGIC PLANNING		No		40,000	-40,000
7 HARRIS CONNECT LLC 1511 ROUTE 22 SUITE C-25 BREWSTER, NY 10509	STRATEGY DIRECT SOLI		No	20,752	8,279	12,473
8						
9						
10						
Total ▶				1,319,918	645,812	674,106

- 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

AK, AR, CT, DC, KS, KY, LA, ME, MD, MA, MI, MN, MS, NH, NJ, NY, ND, OH, OK, OR, SC, VA, WA

Part II Fundraising Events.

Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a)Event #1	(b)Event #2	(c)Other events	(d)
		DINNER (event type)	GOLF FUNDRASIER (event type)	0 (total number)	Total events (add col (a) through col (c))
Revenue	1 Gross receipts	191,926	54,923		246,849
	2 Less Contributions	185,526	44,233		229,759
	3 Gross income (line 1 minus line 2)	6,400	10,690		17,090
Direct Expenses	4 Cash prizes				
	5 Noncash prizes		2,851		2,851
	6 Rent/facility costs	45,703	15,698		61,401
	7 Food and beverages		5,405		5,405
	8 Entertainment				
	9 Other direct expenses	3,974			3,974
	10 Direct expense summary Add lines 4 through 9 in column (d) ▶				73,631
	11 Net income summary Subtract line 10 from line 3, column (d) ▶				-56,541

Part III Gaming.

Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a)Bingo	(b)Pull tabs/Instant bingo/progressive bingo	(c)Other gaming	(d)
					Total gaming (add col (a) through col (c))
Revenue	1 Gross revenue				
	2 Cash prizes				
Direct Expenses	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
	7 Direct expense summary Add lines 2 through 5 in column (d) ▶				
	8 Net gaming income summary Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization conducts gaming activities _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain _____

11

Does the organization conduct gaming activities with nonmembers?

☐ **Yes** ☐ **No**

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐ **Yes** ☐ **No**

13

Indicate the percentage of gaming activity conducted in

a

The organization's facility

13a

%

b

An outside facility

13b

%

14

Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶

Address ▶

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

☐ **Yes** ☐ **No**

b

If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$

c

If "Yes," enter name and address of the third party

Name ▶

Address ▶

16

Gaming manager information

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

☐ Director/officer ☐ Employee ☐ Independent contractor

17

Mandatory distributions

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

☐ **Yes** ☐ **No**

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$

Part IV

Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference	Explanation
SCHEDULE G, PART I, LINE 2B, COLUMN (V)	FUNDRAISER AGREEMENTS THAT PROVIDE BOTH PAYMENTS FOR SERVICES AND PAYMENTS FOR EXPENSES REQUIRE EXPENSES TO BE DOCUMENTED WITH RECEIPTS THERE WERE NO AGREEMENTS WITH FUNDRAISERS EXCLUSIVELY FOR EXPENSES

2015

**Open to Public
Inspection**

53-0196584

☒ Yes ☐ No

Part II **Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	131
3	Enter total number of other organizations listed in the line 1 table	15

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22
Part III can be duplicated if additional space is needed

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
UNIV-AWARDED GRANTS, (1) SCHOLARSHIPS, AND ALLOCATIONS	10000	260,162,000			
(2) STIPENDS, PRIZES, AND AWARDS	3000	16,841,000			

Part IV **Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
SCHEDULE I, PART I, LINE 2	GRANTS AND OTHER ASSISTANCE TO GOVERNMENT AND ORGANIZATIONS GW MAINTAINS A FORMAL SUBRECIPIENT MONITORING POLICY WHICH APPLIES TO ALL SUBAWARDS ISSUED UNDER ALL SPONSORED PROJECTS AWARDED THE POLICY APPLIES TO SUBRECIPIENTS WHO ARE ASSIGNED RESPONSIBILITY FOR CONDUCTING A PORTION OF GWS SPONSORED PROJECT WORK GW IS RESPONSIBLE TO THE SPONSOR FOR MANAGEMENT OF FUNDS AND FOR MEETING PERFORMANCE GOALS GW HAS INTERNAL PROCEDURES FOR ASSESSING THE SUBRECIPIENT ORGANIZATIONS FINANCIAL STATUS AND INTERNAL CONTROLS IN ORDER TO DETERMINE WHETHER TO PROCEED WITH THE SUBRECIPIENT BASED ON THE ASSESSMENT, TERMS AND CONDITIONS ARE ESTABLISHED IN THE SUBAWARD AGREEMENT TO BE CONSISTENT WITH THE LEVEL OF PERCEIVED RISK AND IDENTIFY SPECIFIC MONITORING ACTIVITIES GW UNDERTAKES CERTAIN ACTIVITIES TO MONITOR SUBRECIPIENTS TO PROVIDE REASONABLE ASSURANCE THAT THEY ADMINISTER, PERFORM AND ARE IN COMPLIANCE WITH APPLICABLE LAWS, REGULATIONS, TERMS AND CONDITIONS OF THE PRIME AWARD AND GWS SUBAWARD AGREEMENTS RISK ASSESSMENT AND AWARD MONITORING PROCEDURES ARE DEFINED BY ROLES AND RESPONSIBILITIES AT GW AND INCLUDE, BUT ARE NOT LIMITED TO, THE PRINCIPAL INVESTIGATOR, DEPARTMENT ADMINISTRATORS, CENTRAL RESEARCH, AND FINANCIAL OFFICES WITHIN GW GW HILLEL ONLY - THE ORGANIZATION PRESENTED PLANS FOR THE RENOVATION, MAINTENANCE, FURNISHING, AND ENDOWMENT OF GW HILLEL'S FACILITIES LOCATED ON THE GW CAMPUS DETAILS, SUCH AS BUDGETS, ARE PROVIDED TO GW ON REQUEST IN CONNECTION WITH ITS REVIEW A REPORT WILL BE PROVIDED TO GW UPON COMPLETION OF THE RENOVATION MEDICAL FACULTY ASSOCIATES, INC JOINT FUNDRAISING CAMPAIGN ONLY MFA AGREES TO SPEND PHILANTHROPICALLY RAISED FUNDS CONSISTENT WITH DONOR INTENT AND TO PROVIDE ANNUAL REPORTS ON THE USE OF EXPENSED FUNDS AND RELATED DETAIL TO GW HOME FOR THE HATCHET JOINT FUNDRAISING CAMPAIGN ONLY - GW AND HOME FOR THE HATCHET AGREE TO COLLABORATE ON THE JOINT FUNDRAISING EFFORTS IN DOCUMENTATION OF ITS USE OF THE GRANT FUNDS, HOME FOR THE HATCHET AGREES TO SUBMIT ITS BUDGET, FINANCIAL STATEMENTS, AND MOST RECENT FORM 990 FILED WITH THE IRS TO GW ON AN ANNUAL BASIS GRANTS AND OTHER ASSISTANCE TO INDIVIDUALS THE FINANCIAL AID OFFICE KEEPS RECORDS ON ITS INTEGRATED SOFTWARE SYSTEM THAT SUBSTANTIATES THE AMOUNT GRANTED TO EACH STUDENT, THE ELIGIBILITY CRITERIA FOR EACH STUDENT, AND THE SELECTION PROCESS USED IN AWARDING ASSISTANCE THE UNIVERSITY'S GRANTS AND OTHER ASSISTANCE ARE INITIALLY CREDITED DIRECTLY TO THE STUDENT'S ACCOUNT IN ITS INTEGRATED SOFTWARE SYSTEM IN ORDER TO PAY FOR TUITION, FEES, ROOM AND BOARD, AND/OR TEXTBOOK CHARGES A CHANGE IN ENROLLMENT STATUS RESULTS IN WEEKLY REPORTS THAT FINANCIAL AID STAFF REVIEW FOR POSSIBLE ADJUSTMENTS THE BALANCE OF AID IN EXCESS OF THE ABOVE CHARGES CAN BE REFUNDED TO THE STUDENT FOR LIVING EXPENSES THE SYSTEM CHECKS THAT THE STUDENT IS STILL ENROLLED BEFORE ISSUING THE REFUND AT THE GRADUATE LEVEL, AWARDS ARE INITIATED, CHECKED TO ENSURE ELIGIBILITY AND APPROVED BEFORE AWARDS ARE OFFERED TO A STUDENT AND A STUDENT MUST ACCEPT THE AWARD BEFORE PAYMENT PROCESSES BEGIN QUALIFICATIONS FOR ENDOWMENT AWARDS ARE CHECKED AND THE MINIMUM REQUIREMENTS FOR AWARDS ARE CHECKED FOR EVERY ENDOWMENT AWARDEE PAPERWORK IS KEPT IN THE OFFICE FOR THREE YEARS AND THE AWARD LETTERS ELECTRONICALLY FOR FIVE YEARS OUR ELECTRONIC SYSTEMS, BANNER AND EAS, HAVE THE RECORDS OF PAYMENTS
SCHEDULE I, PART II	IN RECOGNITION OF THE SERVICES THAT GW HILLEL PROVIDES TO STUDENTS AT GW, GW AND GW HILLEL CONDUCTED A JOINT FUNDRAISING CAMPAIGN FOR THE RENOVATION, MAINTENANCE, FURNISHINGS, AND ENDOWMENT OF GW HILLEL'S FACILITIES LOCATED ON THE GW CAMPUS ALL RESTRICTED CONTRIBUTIONS RECEIVED BY GW UNDER THE CAMPAIGN ARE AWARDED AS GRANTS TO GW HILLEL UNDER THE TERMS OF THE JOINT FUNDRAISING AGREEMENT

Additional Data

Software ID:
Software Version:
EIN: 53-0196584
Name: The George Washington University

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ACKCO INC 1616 E INDIAN SCHOOL ROAD PHOENIX,AZ 85004	46-0316645		651,000				SUBAWARD
ALBERT EINSTEIN COLL OF MEDICINE OF YESHIVA UNIV 1300 MORRIS PARK AVE BRONX,NY 10461	13-1624225	501(C)(3)	446,000				SUBAWARD
ALTARUM INSTITUTE 3520 GREEN CT ANN ARBOR,MI 48105	38-1983442		49,000				SUBAWARD

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AMERICAN INSTITUTE FOR RESEARCH 1000 Thomas Jeff St NW SUITE 300 Washington, DC 20007	25-0965219	501(C)(3)	51,000				SUBAWARD
AMERICAN UNIVERSITY 4400 MASS AVE NW WASHINGTON, DC 20016	53-0196546	501(C)(3)	78,000				SUBAWARD
AMERICA'S PROMISE THE ALLIANCE OF YOUTH 1110 VERMONT AVE NW WASHINGTON, DC 20005	54-1848713	501(C)(3)	96,000				SUBAWARD

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ATLANTA RESEARCH AND EDUCATION FOUNDATION INC 4 Executive Park East NE Atlanta,GA 30329	58-1857346	501(C)(3)	376,000				SUBAWARD
BAYLOR COLLEGE OF MEDICINE P O BOX 201361 HOUSTON,TX 77216	74-1613878	501(C)(3)	887,000				SUBAWARD
BAYLOR RESEARCH INSTITUTE 3310 LIVE OAK STREET DALLAS,TX 75204	75-1921898	501(C)(3)	408,000				SUBAWARD

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BOSTON MEDICAL CENTER CORPORATION ONE BOSTON MEDICAL CTR PL BOSTON, MA 02118	04-3314093	501(C)(3)	105,000				SUBAWARD
BOSTON UNIVERSITY 881 COMMONWEALTH AVE BOSTON, MA 02215	04-2103547	501(C)(3)	125,000				SUBAWARD
BREATHE DC INC 1310 Southern Ave SE Washington, DC 20032	27-3628781	501(C)(3)	30,000				SUBAWARD

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CASE WESTERN RESERVE UNIVERSITY 10900 EUCLID AVE CLEVELAND, OH 44106	34-1018992	501(C)(3)	1,321,000				SUBAWARD
CERNER CORPORATION 2800 ROCKCREEK PKWY KANSAS CITY, MO 64117	43-1196944		482,000				SUBAWARD
CHANDLER CHICCO AGENCY 450 W 15TH ST 7TH FLOOR NEW YORK, NY 10011	13-3837881		7,000				SUBAWARD

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CHILDRENS HOSP OF PHILADELPHIA 3615 CIVIC CTR BLVD PHILADELPHIA, PA 19104	23-1352166	501(C)(3)	531,000				SUBAWARD
CHILDRENS HOSPITAL LOS ANGELES 4650 SUNSET BLVD LOS ANGELES, CA 90027	95-1690977	501(C)(3)	477,000				SUBAWARD
CHILDRENS HOSPITAL MEDICAL CENTER 3333 BURNET AVENUE CINCINNATI, OH 45229	34-0714357	501(C)(3)	18,000				SUBAWARD

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CHILDRENS RESEARCH INSTITUTE 111 MICHIGAN AVE NW WASHINGTON, DC 20010	52-1654453	501(C)(3)	491,000				SUBAWARD
CINCINNATI CHILDRENS HOSPITAL 3333 BURNET AVE CINCINNATI, OH 45229	31-0833936	501(C)(3)	24,000				SUBAWARD
COLUMBIA UNIVERSITY PO BOX 29789 NEW YORK, NY 10087	13-5598093	501(C)(3)	2,265,000				SUBAWARD

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COMMUNITY CATALYST INC 30 WINTER ST BOSTON, MA 02108	04-3355127	501(C)(3)	35,000				SUBAWARD
COMMUNITY EDUCATION GROUP 3233 PENN AVE SE 1004 WASHINGTON, DC 20020	52-1853388	501(C)(3)	38,000				SUBAWARD
CORNELL UNIVERSITY PO BOX 22 ITHICA, NY 14851	15-0532082	501(C)(3)	57,000				SUBAWARD

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DC PRIMARY CARE ASSOCIATION 1411 K ST NW STE 300 WASHINGTON, DC 20005	52-1999196	501(C)(3)	1,148,000				SUBAWARD
DUKE UNIVERSITY 2200 W MAIN STREET DURHAM, NC 27705	56-0532129	501(C)(3)	768,000				SUBAWARD
EMORY UNIVERSITY PO BOX 935084 STE 820 ATLANTA, GA 31193	58-0566256	501(C)(3)	142,000				SUBAWARD

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FAMILY AND MED COUNSELING SERV INC 2041 MLK JR AVE WASHINGTON, DC 20020	52-1073362	501(C)(3)	303,000				SUBAWARD
FRED HUTCHINSON CANCER RSCH CTR 1100 FAIRVIEW AVE NORTH SEATTLE, WA 98109	23-7156071	501(C)(3)	8,000				SUBAWARD
GENERAL ELECTRIC COMPANY 1 REASERCH CIRCLE NISKAYUNA, NY 12309	14-0689340		350,000				SUBAWARD

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GEORGE MASON UNIVERSITY 4400 UNIVERSITY DR FAIRFAX, VA 22030	54-0836354	VIRGINIA	56,000				SUBAWARD
GEORGETOWN UNIVERSITY BOX 571164 WASHINGTON, DC 20057	53-0196603	501(C)(3)	514,000				SUBAWARD
HEALTHCARE QUALITY INSTITUTE 9483 RANCH PARK WAY ELK GROVE, CA 95624	27-0655513		86,000				SUBAWARD

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HEALTHPARTNERS INSTITUTE 8170 33RD AVE S MINNEAPOLIS, MN 55440	41-1670163	501(C)(3)	441,000				SUBAWARD
HILLELL AT THE GEORGE WASHINGTON UNIVERSITY INC 2300 H STREET NW WASHINGTON, DC 20037	52-6081729	501(C)(3)	797,000				JNT FUND CAMP
HOME FOR THE HATCHET INC 4710 41ST ST NW STE D WASHINGTON, DC 20016	45-1539404	501(C)(3)	18,000				JNT FUND CAMP

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HOSPITAL FOR SPECIAL SURGERY 535 E 70TH STREET NEW YORK, NY 10021	13-1624135	501(C)(3)	16,000				SUBAWARD
HOWARD UNIVERSITY 525 BRYANT ST NW WASHINGTON, DC 20059	53-0204707	501(C)(3)	599,000				SUBAWARD
IDENTITY 414 EAST DIAMOND AVE GAITHERSBURG, MD 20877	52-2120012	501(C)(3)	288,000				SUBAWARD

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INDIANA UNIVERSITY 400 E 7TH ST POPLARS BLOOMINGTON, IN 47405	35-6001673	INDIANA	528,000				SUBAWARD
INST FOR PUBLIC HEALTH INNOVATION 1301 CONN AVE NW WASHINGTON, DC 20036	46-3039129	501(C)(3)	91,000				SUBAWARD
INSTITUTE FOR CLINICAL RESEARCH PO BOX 29545 WASHINGTON, DC 20017	52-1336656	501(C)(3)	422,000				SUBAWARD

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INTERNATIONAL DIABETES CENTER PO BOX 16115 MINNEAPOLIS, MN 55416	41-0961862		438,000				SUBAWARD
J CRAIG VENTER INSTITUTION 9704 MEDICAL CTR DRIVE ROCKVILLE, MD 20850	52-1842938	501(C)(3)	98,000				SUBAWARD
JOHNS HOPKINS UNIVERSITY 3910 KESWICK ROAD BALTIMORE, MD 21211	52-0595110	501(C)(3)	1,323,000				SUBAWARD

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JOSLIN DIABETES CENTER INC ONE JOSLIN PLACE BOSTON, MA 02215	04-2203836	501(C)(3)	268,000				SUBAWARD
KAISER FOUNDATION RESEARCH INSTITUTE 1800 HARRISON ST 16TH FL OAKLAND, CA 94612	94-1105628	501(C)(3)	1,270,000				SUBAWARD
LA CLINICA DEL PUEBLO INC 2831 15TH ST NW WASHINGTON, DC 20009	52-1942551	501(C)(3)	41,000				SUBAWARD

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LATIN AMERICAN YOUTH CENTER 1419 COLUMBIA RD NW WASHINGTON, DC 20009	52-1023074	501(C)(3)	495,000				SUBAWARD
LOUISIANA STATE UNIVERSITY 6400 PERKINS ROAD BATON ROUGE, LA 70808	72-6000848	LOUISIANA	312,000				SUBAWARD
MARSHFIELD CLINIC RSCH FOUNDATION 1000 N OAK AVE MARSHFIELD, WI 54449	39-0452970	501(C)(3)	20,000				SUBAWARD

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MARYS CTR MATERNAL AND CHILD CARE 2333 ONTARIO RD NW WASHINGTON, DC 20009	52-1594116	501(C)(3)	329,000				SUBAWARD
MASSACHUSETTS GENERAL HOSPITAL PO BOX 3829 BOSTON, MA 02241	04-2697983	501(C)(3)	1,269,000				SUBAWARD
MCLEAN HOSPITAL 115 MILL ST BOSTON, MA 02478	04-2697981	501(C)(3)	55,000				SUBAWARD

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MEDICAL FACULTY ASSOCIATES INC 2021 K ST NW STE 600 WASHINGTON, DC 20052	52-2220700	501(C)(3)	1,056,000				JNT FUND CAMP
MEDICAL FACULTY ASSOCIATES INC 2021 K ST NW STE 600 WASHINGTON, DC 20052	52-2220700	501(C)(3)	2,960,000				SUBAWARD
MEDSTAR HEALTH RESEARCH INSTITUTE PO BOX 418223 BOSTON, MA 02241	52-6056274	501(C)(3)	1,397,000				SUBAWARD

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METRO HEALTH INC 1012 14TH STREET NW WASHINGTON, DC 20005	52-1556535	501(C)(3)	392,000				SUBAWARD
MOUNT SINAI SCHOOL OF MEDICINE 1 GUSTAVE L LEVY PL NEW YORK, NY 10029	13-6171197	501(C)(3)	409,000				SUBAWARD
N TONIC INC 11636 RIVERSIDE DR VALLEY VILLAGE, CA 91602	95-4862323		1,316,000				SUBAWARD

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NASA LANGLEY RESEARCH CENTER BLDG 1111 C RD STENNIS SPACE CTR, MS 39529	54-0515603	FEDERAL	53,000				SUBAWARD
NATIONAL LEGAL AID & DEFENDER ASSOCIATION 1901 PENN AVE NW WASHINGTON, DC 20006	36-2337880	501(C)(3)	10,000				SUBAWARD
NATL CENTER FOR CREATIVE AGING 4125 ABLEMARLE ST NW WASHINGTON, DC 20016	13-3135292	501(C)(3)	25,000				SUBAWARD

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NETWORK FOR REGIONAL HEALTHCARE IMPROVEMENT 217 COMMERCIAL STREET PORTLAND, ME 04104	45-1754340	501(C)(3)	38,000				SUBAWARD
NEW YORK UNIVERSITY 105 E 17TH STREET NEW YORK, NY 10003	13-5562308	501(C)(3)	69,000				SUBAWARD
NORTHERN MICHIGAN UNIVERSITY 1401 PRESQUE ISLE AVE MARQUETTE, MI 49855	38-6029206	MICHIGAN	39,000				SUBAWARD

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NORTHWESTERN UNIVERSITY 633 CLARK ST RM G547 EVANSTON, IL 60208	36-2167817	501(C)(3)	596,000				SUBAWARD
NWRPCA 200 W Thomas St ste 330 Seattle, WA 98119	91-1252785	501(C)(3)	87,000				SUBAWARD
OHIO STATE UNIV RSCH FOUNDATION 1960 KENNY RD COLUMBUS, OH 43210	31-6401599	501(C)(3)	298,000				SUBAWARD

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OREGON HEALTH SCIENCES UNIVERSITY 0690 SW BANFROFT STREET PORTLAND, OR 97239	93-1176109	OREGON	842,000				SUBAWARD
PACIFIC HEALTH RESEARCH & EDU INSTITUTE 3375 KOAPAKA STREET HONOLULU, HI 96819	99-0312283	501(C)(3)	627,000				SUBAWARD
PENNSYLVANIA STATE UNIVERSITY 227 BEAVER AVE STATE COLLEGE, PA 16802	24-6000376	PENNSYLVANIA	274,000				SUBAWARD

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POLICY STUDIES ASSOCIATES INC 1718 CONN AVE NW WASHINGTON, DC 20009	52-1265755		298,000				SUBAWARD
PROTEA BIOSCIENCES INC 955 HARTMAN RUN ROAD MORGANTOWN, WV 26505	52-2328803		147,000				SUBAWARD
PROVIDENCE HEALTH FOUNDATION 1150 VARNUM STREET NE WASHINGTON, DC 20017	52-1275583	501(C)(3)	42,000				SUBAWARD

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PROVIDENCE HOSPITAL 1150 VARNUM ST NE WASHINGTON, DC 20017	38-1358212	501(C)(3)	151,000				SUBAWARD
RESEARCH FOUNDATION OF SUNY PO BOX 9 ALBANY, NY 12201	14-1368361	501(C)(3)	878,000				SUBAWARD
RESEARCH INSTITUTE AT NATIONWIDE DEPT 781653 DETROIT, MI 48278	31-6056230	501(C)(3)	33,000				SUBAWARD

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RESOURCES ONLINE LLC 3530 BAGLEY AVE N PO BOX 78000 SEATTLE, WA 98103	93-1170591		350,000				SUBAWARD
ROOT CAUSE INSTITUTE 11 Avenue de Lafayette Boston, MA 02111	20-0703238	501(C)(3)	10,000				SUBAWARD
SEATTLE INST FOR BIOMEDICAL AND CLINICAL RESEARCH 1100 OLIVE WAY SEATTLE, WA 98101	91-1452438	501(C)(3)	416,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SOUTH FLORIDA VA FDN FOR RESEARCH AND EDUC INC 1201 NW 16TH STREET SUITE 940 MIAMI, FL 33125	65-0207903	501(C)(3)	539,000				SUBAWARD
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE 2A103 CARBONDALE, IL 62902	37-6005961	ILLINOIS	200,000				SUBAWARD
SRI INTERNATIONAL 333 RAVENSWOOD AVE BOX 3697 MENLO PARK, CA 94025	94-1160950	501(C)(3)	870,000				SUBAWARD

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ST LOUIS UNIVERSITY 3700 W PINE MALL ST LOUIS, MO 63108	43-0654872	501(C)(3)	210,000				SUBAWARD
ST LUKES ROOSEVELT HOSPITAL CENTER 150 E 42nd St 5th Fl STE 357 New York, NY 10017	13-2997301	501(C)(3)	229,000				SUBAWARD
STANFORD UNIVERSITY 1265 WELCH ROAD STANFORD, CA 94301	94-1156365	501(C)(3)	56,000				SUBAWARD

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SYRACUSE UNIVERSITY 102 ARCHBOLD NORTH MSOB X359 SYRACUSE, NY 13244	15-0532081	501(C)(3)	65,000				SUBAWARD
TEMPLE UNIVERSITY PO BOX 824242 PHILADELPHIA, PA 19182	23-1365971	501(C)(3)	531,000				SUBAWARD
THE DIAN FOSSEY GORILLA FUND INTL INC 800 CHEROKEE AVE SE ATLANTA, GA 30315	52-1118866	501(C)(3)	17,000				SUBAWARD

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THE PARTNERSHIP FOR PUBLIC SERVICE 1100 NY AVE NW 200 E WASHINGTON, DC 20005	06-1540513	501(C)(3)	100,000				FELLOW AWD
THE WOMENS COLLECTIVE 1331 RHODE ISLD AVE NE WASHINGTON, DC 20018	52-1929922	501(C)(3)	173,000				SUBAWARD
THIRD SECTOR CAPITAL PARTNERS INC 200 CLARENDON ST BOSTON, MA 02116	46-1301032		10,000				SUBAWARD

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THOMAS JEFFERSON UNIVERSITY 170 S INDEPEN MALL W 9TH FLOOR PHILADELPHIA, PA 19106	23-1352651	501(C)(3)	212,000				SUBAWARD
TUFTS NEW ENGLAND MED CENTER 800 WASHINGTON ST BOSTON, MA 02111	04-3400617	501(C)(3)	56,000				SUBAWARD
UNITED MEDICAL CENTER 1310 SOUTHERN AVE SE WASHINGTON, DC 20032	26-3390159		92,000				SUBAWARD

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UNITY HEALTH CARE INC 1220 12TH ST SE WASHINGTON,DC 20003	52-1572431	501(C)(3)	216,000				SUBAWARD
UNIV OF MARYLAND BALTIMORE CO PO BOX 41428 STE 120 BALTIMORE,MD 21203	52-6002033	MARYLAND	18,000				SUBAWARD
UNIV OF TEXAS SOUTHWESTERN PO BOX 841765 DALLAS,TX 75284	75-6002868	TEXAS	726,000				SUBAWARD

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UNIV TEXAS HEALTH SCIENCE CTR 7703 FLOYD CURL DR SAN ANTONIO, TX 78229	74-1586031	TEXAS	413,000				SUBAWARD
UNIV TEXAS MEDICAL BRANCH IMH PO BOX 4786 LOCKBOX 750 HOUSTON, TX 77210	74-6000949	TEXAS	277,000				SUBAWARD
UNIVERSITY OF ALABAMA BIRMINGHAM 701 20TH ST SOUTH BIRMINGHAM, AL 35294	63-6005396	ALABAMA	907,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF ARIZONA 1303 E UNIVERSITY BLVD TUCSON, AZ 85719	74-2652689	ARIZONA	17,000				SUBAWARD
UNIVERSITY OF ARKANSAS PO BOX 1404 FAYETTEVILLE, AR 72701	71-6003252	ARKANSAS	21,000				SUBAWARD
UNIVERSITY OF CA BERKELEY 2195 HEARST AVENUE BERKELEY, CA 94720	94-6002123	CALIFORNIA	71,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF CA IRVINE 3200 EDUCATION BUILDING IRVINE, CA 92697	95-2226406	CALIFORNIA	307,000				SUBAWARD
UNIVERSITY OF CA SAN DIEGO 9500 GILMAN DR MC-0954 LA JOLLA, CA 92093	95-6006144	CALIFORNIA	78,000				SUBAWARD
UNIVERSITY OF CA SAN FRANCISCO BOX 0897 SAN FRANCISCO, CA 94143	94-6036493	CALIFORNIA	75,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF CHICAGO 6054 S DREXEL AVE CHICAGO, IL 60637	36-2177139	501(C)(3)	50,000				SUBAWARD
UNIVERSITY OF CINCINNATI PO BOX 932641 STE 300 CLEVELAND, OH 44193	31-6000989	OHIO	405,000				SUBAWARD
UNIVERSITY OF COLORADO PO BOX 910220 DENVER, CO 80291	84-6000555	COLORADO	1,253,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF GEORGIA 240A RIVERBEND RD ATHENS, GA 30602	58-6001998	GEORGIA	23,000				SUBAWARD
UNIVERSITY OF HOUSTON CBF PO BOX 988 BOX 5333 HOUSTON, TX 77001	74-6001399	TEXAS	46,000				SUBAWARD
UNIVERSITY OF ILLINOIS P O BOX 4610 SPRINGFIELD, IL 62708	36-4102592	ILLINOIS	97,000				SUBAWARD

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UNIVERSITY OF IOWA B5 JESSUP HALL IOWA CITY, IA 52242	42-6004813	IOWA	531,000				SUBAWARD
UNIVERSITY OF MARYLAND PO BOX 41428 BALTIMORE, MD 21203	52-6002033	MARYLAND	94,000				SUBAWARD
UNIVERSITY OF MASSACHUSETTS 55 LAKE AVE NORTH WORCESTER, MA 01655	04-3167352	MASSACHUSETTS	297,000				SUBAWARD

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UNIVERSITY OF MIAMI P O BOX 405803 ATLANTA, GA 30384	59-0624458	501(C)(3)	25,000				SUBAWARD
UNIVERSITY OF MICHIGAN 5082 WOLVERINE TOWER ANN ARBOR, MI 48109	38-6006309	MICHIGAN	377,000				SUBAWARD
UNIVERSITY OF MINNESOTA NW 5957 PO BOX 1450 MINNEAPOLIS, MN 55485	41-6007513	MINNESOTA	2,277,000				SUBAWARD

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UNIVERSITY OF NEBRASKA 2200 VINE STREET LINCOLN, NE 68198	47-0491233	NEBRASKA	532,000				SUBAWARD
UNIVERSITY OF NEW MEXICO MSC09 5225 1 ALBUQUERQUE, NM 87131	85-6000642	NEW MEXICO	704,000				SUBAWARD
UNIVERSITY OF NORTH CAROLINA 104 AIRPORT DR CHAPEL HILL, NC 27599	56-6001393	NORTH CAROLINA	608,000				SUBAWARD

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UNIVERSITY OF OKLAHOMA RM 228 BOX 26901 OKLAHOMA CITY, OK 73190	73-6017987	OKLAHOMA	359,000				SUBAWARD
UNIVERSITY OF OREGON PO BOX 3237 EUGENE, OR 97403	93-6001786	OREGON	128,000				SUBAWARD
UNIVERSITY OF PITTSBURGH PO BOX 371220 PITTSBURGH, PA 15251	25-0965591	501(C)(3)	415,000				SUBAWARD

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UNIVERSITY OF TEXAS PO BOX 301418 DALLAS, TX 75303	74-1761309	TEXAS	569,000				SUBAWARD
UNIV OF TX HEALTH SCI CTR AT HOUSTON 7000 FANNIN STREET HOUSTON, TX 77030	74-1761309	TEXAS	371,000				SUBAWARD
UNIVERSITY OF UTAH 201 S PRES CIR SALT LAKE CITY, UT 84112	87-6000525	UTAH	889,000				SUBAWARD

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UNIVERSITY OF VIRGINIA PO BOX 800863 CHARLOTTESVILLE, VA 22908	54-6001796	VIRGINIA	30,000				SUBAWARD
UNIVERSITY OF WASHINGTON 1100 NE 45TH ST STE 300 SEATTLE, WA 98105	91-6001537	WASHINGTON	1,007,000				SUBAWARD
UNIVERSITY OF WISCONSIN SYSTEM 21 N PARK STREET STE 6401 MADISON, WI 53725	39-6006492	WISCONSIN	215,000				SUBAWARD

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US HELPING US PEOPLE INTO LIVING INC 3636 GEORGIA AVENUE NW WASHINGTON,DC 20010	52-1628279	501(C)(3)	276,000				SUBAWARD
VANDERBILT UNIVERSITY 512 KIRKLAND HALL NASHVILLE,TN 37240	62-0476822	501(C)(3)	582,000				SUBAWARD
VANDERBILT UNIVERSITY MEDICAL CENTER 1161 21ST AVE S NASHVILLE,TN 37232	35-2528741		105,000				SUBAWARD

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VETERANS MEDICAL RESEARCH FOUNDATION OF SD 3350 LA JOLLA VILL DR SAN DIEGO, CA 92161	33-0189397	501(C)(3)	433,000				SUBAWARD
VIRGINIA COMMONWEALTH UNIVERSITY BOX 843035 RICHMOND, VA 23284	54-6001758	VIRGINIA	94,000				SUBAWARD
VISIONARY CONSULTING PARTNERS LLC 4031 UNIV DR FAIRFAX INN CTR, VA 22030	26-2736634		9,000				SUBAWARD

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WAKE FOREST UNIVERSITY MEDICAL CENTER BLVD WINSTON SALEM, NC 27157	56-0532138	501(C)(3)	37,000				SUBAWARD
WAKE FOREST UNIVERSITY HEALTH 525 AT VINE 5TH FL WINSTONSALEM, NC 27157	22-3849199	501(C)(3)	229,000				SUBAWARD
WASHINGTON UNIVERSITY 700 ROSEDALE AVE ST LOUIS, MO 63112	43-0653611	501(C)(3)	949,000				SUBAWARD

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WEILL MEDICAL COLLEGE 575 LEXINGTON AVE NEW YORK, NY 10022	13-1623978	501(C)(3)	19,000				SUBAWARD
WHITMAN WALKER HEALTH 1701 14TH ST NW 9TH FL WASHINGTON, DC 20009	52-1122122	501(C)(3)	215,000				SUBAWARD
WOMEN & INFANTS HOSPITAL OF RI 101 DUDLEY ST PROVIDENCE, RI 02905	05-0258937	501(C)(3)	486,000				SUBAWARD

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WORKCRED INC 1899 L ST NW 11th Fl Washington, DC 20036	47-1467778	501(C)(3)	239,000				SUBAWARD
YALE UNIVERSITY 155 WHITNEY AVE NEW HAVEN, CT 06520	06-0646973	501(C)(3)	793,000				SUBAWARD

Schedule J

(Form 990)

Compensation Information

OMB No 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

2015

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
The George Washington University

Employer identification number
53-0196584

Part I

Questions Regarding Compensation

- 1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.
- | | |
|---|---|
| <input type="checkbox"/> First-class or charter travel | <input checked="" type="checkbox"/> Housing allowance or residence for personal use |
| <input checked="" type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input checked="" type="checkbox"/> Tax indemnification and gross-up payments | <input checked="" type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |
- b** If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.
- 2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?
- 3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.
- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input checked="" type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |
- 4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:
- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.
- Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**
- 5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:
- a** The organization?
- b** Any related organization?
- If "Yes," on line 5a or 5b, describe in Part III.
- 6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:
- a** The organization?
- b** Any related organization?
- If "Yes," on line 6a or 6b, describe in Part III.
- 7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.
- 8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.
- 9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes

No

1b

Yes

2

Yes

4a

Yes

4b

Yes

4c

No

5a

Yes

5b

No

6a

No

6b

No

7

Yes

8

No

9

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
SCHEDULE J, PART I, LINE 1A	TRAVEL FOR COMPANIONS. THE UNIVERSITY REIMBURSES REASONABLE AND NECESSARY BUSINESS TRAVEL EXPENSES FOR THE SPOUSE OF AN OFFICER. THE UNIVERSITY ALSO REIMBURSES 1 HIGHEST COMPENSATED EMPLOYEE FOR REASONABLE TRAVEL COSTS FOR THEIR SPOUSE TO ATTEND CERTAIN MEETINGS AND NATIONAL CONFERENCES RELATED TO UNIVERSITY BUSINESS. TAX INDEMNIFICATION AND GROSS-UP PAYMENTS. THE UNIVERSITY PROVIDED A GROSS-UP FOR A LIMITED TYPE OF PAYMENT TO 1 OFFICER. HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE. THE PRESIDENT AND THE PROVOST AND EXECUTIVE VICE PRESIDENT FOR ACADEMIC AFFAIRS RESIDE IN ON-CAMPUS HOUSING AS A CONDITION OF THEIR EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE RESIDENCES ARE USED FOR UNIVERSITY-RELATED BUSINESS AND ENTERTAINMENT PURPOSES ON A REASONABLE AND CONTINUAL BASIS. THE DEAN OF THE LAW SCHOOL, PER AGREEMENT, WAS PROVIDED A HOUSING ALLOWANCE FOR A PORTION OF THE YEAR. CLUB DUES. CLUB DUES ARE PAID ON BEHALF OF 1 OFFICER AND 1 HIGHEST COMPENSATED EMPLOYEE. THE MEMBERSHIPS ARE USED PREDOMINANTLY FOR UNIVERSITY BUSINESS PURPOSES. THE ABOVE BENEFITS WERE TREATED AS TAXABLE COMPENSATION WHEN APPROPRIATE.
SCHEDULE J, PART I, LINE 4A	DINAH SHELTON RECEIVED A PAYMENT IN THE AMOUNT OF \$505,522 FOR A BUY-OUT OF TENURE.
SCHEDULE J, PART I, LINE 4B	IN RECOGNITION OF THE FACT THAT THE UNIVERSITY'S CONTRIBUTIONS ON BEHALF OF AN EMPLOYEE TO ITS QUALIFIED RETIREMENT PLAN ('401(a) PLAN') ARE LIMITED BY THE INTERNAL REVENUE CODES CAP ON AN EMPLOYEE'S COMPENSATION (\$265,000 FOR 2015) AND THE CONTRIBUTION LIMITS FOR DEFINED CONTRIBUTION PLANS, THE UNIVERSITY PROVIDES ALL EMPLOYEES WHO PARTICIPATE IN THE 401(a) PLAN AND WHO EARN COMPENSATION IN EXCESS OF THE CAP WITH CONTRIBUTIONS TO A NONQUALIFIED DEFERRED COMPENSATION PLAN ('457(f) RESTORATION PLAN') EQUAL TO THE DIFFERENCE BETWEEN THE BENEFIT THE INDIVIDUAL WOULD HAVE RECEIVED UNDER THE 401(a) PLAN IF NO COMPENSATION OR CONTRIBUTION LIMITS APPLIED AND THE AMOUNT ACTUALLY ACCRUED UNDER THE 401(a) PLAN, LESS ANY EMPLOYER CONTRIBUTION TO THE GEORGE WASHINGTON UNIVERSITY ELIGIBLE DEFERRED COMPENSATION PLAN. THE AMOUNTS REPORTED IN THIS SECTION ARE ALREADY INCLUDED IN THE COMPENSATION REPORTED IN SCHEDULE J, PART II. STEVEN KNAPP - \$47,081. LOUIS H. KATZ - \$34,959. STEVEN LERMAN - \$198,004 (\$38,272 CURRENT YEAR). FORREST MALTZMAN - \$7,037. BETH NOLAN - \$26,487. JEFFREY S. AKMAN - \$50,272. LEO M. CHALUPA - \$17,920. ARISTIDE COLLINS - \$3,917. DAVID P. STEINOUR - \$7,461. BLAKE D. MORANT - \$20,700. SHAHRAM SARKANI - \$62,326. MICHAEL LONERGAN - \$43,500. THOMAS MAZZUCHI - \$30,467. LYNN GOLDMAN - \$87,544 (\$19,948 CURRENT YEAR). PAUL SCHIFF BERMAN - \$2,089. JAMES L. SCOTT - \$13,582.
SCHEDULE J, PART I, LINE 5	TWO PERSONS LISTED ARE PAID ADDITIONAL COMPENSATION BASED ON THE GROSS REVENUE OF PROGRAMS. THE ADDITIONAL AMOUNT IS PAID FOR THE MANAGEMENT, DEVELOPMENT, AND PARTICIPATION IN EDUCATIONAL PROGRAMS.
SCHEDULE J, PART I, LINE 7	GW OFFERED AN ANNUAL INCENTIVE COMPENSATION PLAN FOR CERTAIN SENIOR OFFICIALS. THE ANNUAL AWARD OPPORTUNITY IS CAPPED AT A PERCENTAGE OF THEIR SALARY. THE PLAN INCLUDES PROGRAMMATIC GOALS AND OBJECTIVES FOR THE YEAR THAT ARE SPECIFIC TO THEIR DEPARTMENT OR DIVISION, AS WELL AS THE INSTITUTIONAL GOALS. THE INSTITUTIONAL GOALS INCLUDE OPTIMIZATION OF ENROLLMENT AND TUITION REVENUES, GROWTH IN RESEARCH EXPENDITURES, AND GROWTH IN OVERALL FUNDRAISING AND FUNDRAISING SPECIFIC TO STUDENT AID. THE PLAN IS APPROVED ANNUALLY BY THE BOARD OF TRUSTEES' EXECUTIVE COMMITTEE (THE "COMMITTEE"). PRIOR TO THE PAYOUT, THE COMMITTEE REVIEWS THE PERFORMANCE OF SENIOR OFFICIALS ON THEIR GOALS AND OBJECTIVES AND AWARDS THE INCENTIVE PAYMENTS BASED ON COMPARABLE MARKET DATA. THE UNIVERSITY ALSO ENGAGES ITS INTERNAL AUDITORS TO PERFORM SPECIFIC PROCEDURES TO DETERMINE WHETHER (1) MANAGEMENT'S REVIEW OF THE COMPENSATION PROCESS FOLLOWED INTERNAL POLICIES AND PROCEDURES, AND (2) CALCULATIONS AND SOURCE DATA USED TO DETERMINE THE INCENTIVE PAYMENTS COMPLY WITH THE PLAN BEFORE THE DATA IS PROVIDED TO THE COMMITTEE FOR CONSIDERATION.

Additional Data

Software ID:

Software Version:

EIN: 53-0196584

Name: The George Washington University

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1STEVEN KNAPP PRESIDENT - EX OFFICIO	(i)	909,155	127,206	87,714	26,500	100,480	1,251,055	0
	(ii)					-	-	
1LOUIS H KATZ EXECUTIVE VP & TREASURER	(i)	790,854	129,122	85,064	26,500	11,234	1,042,774	0
	(ii)					-	-	
STEVEN LERMAN - THRU 212015 PROVOST & EVP ACADEMIC AFFRS	(i)	618,262	76,918	227,775	26,500	100,956	1,050,411	159,732
	(ii)					-	-	
FORREST MALTZMAN-AS OF 312016 INTRM PROVOST & EVP ACAD AFFRS	(i)	307,692	0	25,827	26,500	22,778	382,797	0
	(ii)					-	-	
4BETH NOLAN SR VP & GENERAL COUNSEL	(i)	503,828	86,276	48,051	26,500	18,436	683,091	0
	(ii)					-	-	
5JEFFREY S AKMAN VP FOR HLTH AFFRS/DEAN SMHS	(i)	742,173	76,773	70,594	26,500	10,213	926,253	0
	(ii)					-	-	
6LEO M CHALUPA VP FOR RESEARCH	(i)	419,653	64,409	45,684	26,500	15,656	571,902	0
	(ii)					-	-	
7ARISTIDE COLLINS VP FOR DEVELOPMENT	(i)	480,320	51,450	18,782	30,417	9,231	590,200	0
	(ii)					-	-	
8DAVID P STEINOUR CHIEF INFORMATION OFFICER	(i)	319,090	44,997	26,957	26,500	8,042	425,586	0
	(ii)					-	-	
9BEN VINSON IIIDEAN, CCAS	(i)	377,300	0	12,098	26,500	8,237	424,135	0
	(ii)					-	-	
10BLAKE D MORANT DEAN, LAW SCHOOL	(i)	444,068	0	69,503	47,200	16,719	577,490	0
	(ii)					-	-	
11SHAHRAM SARKANI DIRECTOR & PROFESSOR OF EMSE	(i)	858,376	0	82,648	26,500	24,810	992,334	0
	(ii)					-	-	
12MICHAEL LONERGAN MEN'S BASKETBALL COACH	(i)	669,618	20,000	30,156	70,000	22,259	812,033	0
	(ii)					-	-	
DINAH SHELTON - THRU 1362015 PROFESSOR EMERITUS OF LAW	(i)	164,011	0	506,739	16,603	3,138	690,491	0
	(ii)					-	-	
14THOMAS A MAZZUCHI CHAIR, DEPT OF ENGINEERING	(i)	543,718	0	50,789	26,500	20,829	641,836	0
	(ii)					-	-	
15LYNN GOLDMAN DEAN, MILKEN INST PUBLIC HLTH	(i)	444,533	0	108,831	26,500	2,767	582,631	0
	(ii)					-	-	
16ROBERT CHERNAK FORMER SR VP SAAS	(i)	92,429	0	12,031	10,000	17,010	131,470	0
	(ii)					-	-	
17PAUL SCHIFF BERMAN FORMER DEAN, LAW SCHOOL	(i)	487,857	5,000	18,749	28,589	25,654	565,849	0
	(ii)					-	-	
18JAMES L SCOTT FORMER DEAN, SCHOOL MED/HLTH	(i)	375,188	74	34,358	26,500	14,815	450,935	0
	(ii)					-	-	
19GREGORY E MAGGS FORMER INTRM DEAN, LAW SCHOOL	(i)	260,815	0	538	24,371	14,736	300,460	0
	(ii)					-	-	

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
21MARGUERITE BARRATT FORMER DEAN, CCAS	(i)	161,209	0	3,688	16,205	17,932	199,034	0
	(ii)	- - - - -	- - - - -	- - - - -	- - - - -	-	-	- - - - -

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
FAMILY MEMBER OF FORREST (1) MALTZMAN	SEE PART V	126,678	EMPLOYMENT OF SPOUSE		No
FAMILY MEMBER OF PAUL SCHIFF (2) BERMAN	SEE PART V	320,599	EMPLOYMENT OF SPOUSE		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
SCHEDULE L, PART II, LINE 1, COLUMN C	PURPOSE OF LOAN UPON RECRUITMENT AND RELOCATION, GW PROVIDED ASSISTANCE WITH PURCHASE OF RESIDENCE
SCHEDULE L, PART IV, LINES 1-2, COLUMN B	1) RELATIONSHIP BETWEEN INTERESTED PERSON AND THE ORGANIZATION THE INDIVIDUAL IS A FAMILY MEMBER OF INTERIM OFFICER FORREST MALTZMAN 2) RELATIONSHIP BETWEEN INTERESTED PERSON AND THE ORGANIZATION THE INDIVIDUAL IS A FAMILY MEMBER OF FORMER KEY EMPLOYEE PAUL SCHIFF BERMAN

SCHEDULE M

(Form 990)

Noncash Contributions

OMB No 1545-0047

2015

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

►Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.
►Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

Name of the organization The George Washington University	Employer identification number 53-0196584
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Part I

Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art	X	16	0	
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications	X		247,713	FMV - APPR OR EST
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	86	1,603,219	AVG HI/LOW GIFT DATE
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ► (<u>EQUIPMENT</u>)	X	13	33,870	FMV - APPR OR EST
26 Other ► (<u>OTHER</u>)	X	124	92,790	APPRAISAL
27 Other ► (<u>ADJ TO LIFE INS POLICIES</u>)	X	1	78,742	NET CASH VALUE
28 Other ► (<u> </u>)				

29	Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement	29	6
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30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	Yes	No
b	If "Yes," describe the arrangement in Part II		
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	Yes	
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	Yes	
b	If "Yes," describe in Part II		
33	If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II		

Part II **Supplemental Information.**

Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
SCHEDULE M, PART I, COLUMN (B)	GW IS REPORTING THE NUMBER OF CONTRIBUTIONS
SCHEDULE M, LINE 32B	MORGAN STANLEY SMITH BARNEY RECEIVES AND SELLS DONATED SECURITIES
SCHEDULE M, LINE 33	THERE ARE NO REVENUES REPORTED ON PART I, LINE 1, COLUMN (C) BECAUSE THE ORGANIZATION DOES NOT RECORD THESE AS CONTRIBUTIONS EXCEPT FOR CERTAIN COLLECTIONS

SCHEDULE O
(Form 990 or
990-EZ)Department of the
Treasury
Internal Revenue
Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.

OMB No 1545-0047

2015**Open to Public
Inspection**Name of the organization
The George Washington University

Employer identification number

53-0196584

**Return
Reference****Explanation**

FORM 990, PART III, LINE 1	THE GEORGE WASHINGTON UNIVERSITY, AN INDEPENDENT ACADEMIC INSTITUTION CHARTERED BY AN ACT OF CONGRESS OF THE UNITED STATES IN 1821, DEDICATES ITSELF TO FURTHERING HUMAN WELL-BEING. THE UNIVERSITY VALUES A DYNAMIC, STUDENT-FOCUSED COMMUNITY STIMULATED BY CULTURAL AND INTELLECTUAL DIVERSITY AND BUILT UPON A FOUNDATION OF INTEGRITY, CREATIVITY AND OPENNESS TO THE EXPLORATION OF NEW IDEAS. THE GEORGE WASHINGTON UNIVERSITY, CENTERED IN THE NATIONAL AND INTERNATIONAL CROSSROADS OF WASHINGTON, D.C., COMMITS ITSELF TO EXCELLENCE IN THE CREATION, DISSEMINATION AND APPLICATION OF KNOWLEDGE. TO PROMOTE THE PROCESS OF LIFELONG LEARNING FROM BOTH GLOBAL AND INTEGRATIVE PERSPECTIVES, THE UNIVERSITY PROVIDES A STIMULATING INTELLECTUAL ENVIRONMENT FOR ITS DIVERSE STUDENTS AND FACULTY. BY FOSTERING EXCELLENCE IN TEACHING, THE UNIVERSITY OFFERS OUTSTANDING LEARNING EXPERIENCES FOR FULL-TIME AND PART-TIME STUDENTS IN UNDERGRADUATE, GRADUATE AND PROFESSIONAL PROGRAMS IN WASHINGTON, D.C., THE NATION, AND ABROAD. AS A CENTER FOR INTELLECTUAL INQUIRY AND RESEARCH, THE UNIVERSITY EMPHASIZES THE LINKAGE BETWEEN BASIC AND APPLIED SCHOLARSHIP, INSISTING THAT THE PRACTICAL BE GROUNDED IN KNOWLEDGE AND THEORY. THE UNIVERSITY ACTS AS A CATALYST FOR CREATIVITY IN THE ARTS, THE SCIENCES AND THE PROFESSIONS BY ENCOURAGING INTERACTION AMONG ITS STUDENTS, FACULTY, STAFF, ALUMNI AND THE COMMUNITIES IT SERVES. THE GEORGE WASHINGTON UNIVERSITY DRAWS UPON THE RICH ARRAY OF RESOURCES FROM THE NATIONAL CAPITAL AREA TO ENHANCE ITS EDUCATIONAL ENDEAVORS. IN RETURN, THE UNIVERSITY, THROUGH ITS STUDENTS, FACULTY, STAFF AND ALUMNI, CONTRIBUTES TALENT AND KNOWLEDGE TO IMPROVE THE QUALITY OF LIFE IN METROPOLITAN WASHINGTON, D.C.
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Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1A	THE EXECUTIVE COMMITTEE, DURING THE INTERVALS BETWEEN MEETINGS OF THE BOARD OF TRUSTEES, SHALL, TO THE EXTENT NOT OTHERWISE SPECIFIED BY THE BOARD, POSSESS AND EXERCISE ALL OF THE POWERS AND DUTIES OF THE BOARD OF TRUSTEES, EXCEPT THE COMMITTEE SHALL HAVE NO POWER TO ELECT OR REMOVE TRUSTEES OR THE PRESIDENT, TO AMEND THE BY LAWS, OR TO APPROVE THE MERGER OF THE UNIVERSITY WITH ANY OTHER CORPORATION IN ADDITION, THE COMMITTEE SHALL HAVE RESPONSIBILITY FOR ESTABLISHING COMPENSATION POLICIES AND PRACTICES, AS WELL AS APPROVING THE COMPENSATION AND EMPLOYMENT ARRANGEMENTS OF DESIGNATED OFFICIALS OF THE UNIVERSITY, INCLUDING THE PRESIDENT THE PRESIDENT IS NOT A MEMBER FOR PURPOSES OF REVIEWING COMPENSATION

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	W SCOTT AMEY AND DAVID KARLGAARD - BUSINESS RELATIONSHIP NELSON A CARBONELL, JR AND ROBERT K TANENBAUM - BUSINESS RELATIONSHIP

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 4	BOARD SIZE - CHANGED THE NUMBER OF ALUMNI TRUSTEES FROM 7 TO A RANGE OF BETWEEN 5 AND 7 ALUMNI TRUSTEES - CHANGED THE NUMBER OF CHARTER TRUSTEES TO NOT LESS THAN 15 NOR MORE THAN 35 CHARTER TRUSTEES FACULTY CODE - INCREASED THE VOTING REQUIREMENT FOR AMENDMENTS TO THE FACULTY CODE FROM MAJORITY TO 2/3 - REQUIRED BOARD AMENDMENTS TO THE FACULTY CODE TO FOLLOW A PROCESS OF CONSULTATION WITH THE FACULTY, INCLUDING THE FACULTY SENATE, AND THE PRESIDENT AND PROVOST

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	FORM 990 WAS PREPARED BY THE UNIVERSITY'S TAX DEPARTMENT AND THEN REVIEWED INTERNALLY BY SENIOR MANAGEMENT AND EXTERNALLY BY PRICEWATERHOUSECOOPERS LLP. IT WAS THEN SUBMITTED TO THE COMMITTEE ON FINANCE AND AUDIT OF THE UNIVERSITY'S BOARD OF TRUSTEES FOR REVIEW AND DISCUSSION. THE FINAL FORM 990 WAS SENT TO EACH BOARD MEMBER BEFORE FILING WITH THE INTERNAL REVENUE SERVICE.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICIES ARE MONITORED BY THE UNIVERSITY'S OFFICE OF COMPLIANCE AND PRIVACY , WHICH DISTRIBUTES AN ANNUAL QUESTIONNAIRE THE QUESTIONNAIRES ARE COLLECTED, AND THE DISCLOSURES ARE SUMMARIZED AND SHARED WITH THE OFFICE OF THE SENIOR VP AND GENERAL COUNSEL AND THE BOARD OF TRUSTEES' COMMITTEE ON FINANCE AND AUDIT ANY DISCLOSURE WHICH REVEALS FACTS THAT INDICATE AN ACTUAL OR APPARENT CONFLICT IS REVIEWED AND, WHEN APPROPRIATE, A PLAN IS IMPLEMENTED TO REMEDY , MANAGE, OR MINIMIZE SUCH CONFLICT THESE PLANS ARE MONITORED AND ENFORCED THROUGH ONGOING OVERSIGHT, COORDINATED BY THE OFFICE OF COMPLIANCE AND PRIVACY , INCLUDING A THOROUGH REVIEW OF UNIVERSITY PAYMENT REQUESTS THAT MAY CREATE A CONFLICT

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	<p>THE EXECUTIVE COMMITTEE (THE "COMMITTEE") OF THE UNIVERSITY'S BOARD OF TRUSTEES (EXCLUDING THE PRESIDENT) WAS DELEGATED THE AUTHORITY BY THE BOARD TO SET EXECUTIVE COMPENSATION. THE UNIVERSITY REVIEWS THE MEMBERSHIP OF THE COMMITTEE FOR POSSIBLE CONFLICTS OF INTEREST AND CONFIRMS THAT MEMBERS DO NOT HAVE A CONFLICT WITH RESPECT TO A COMPENSATION ARRANGEMENT OR PROPERTY TRANSFER UNDER CONSIDERATION. THE COMMITTEE, SERVING AS THE COMPENSATION COMMITTEE, ANNUALLY REVIEWS AND DETERMINES THE COMPENSATION FOR THE PRESIDENT, AND REVIEWS AND APPROVES THE COMPENSATION RECOMMENDED BY THE PRESIDENT FOR THE OFFICERS AND KEY EMPLOYEES. IN MAKING ITS ASSESSMENTS, THE COMMITTEE OBTAINS COMPENSATION INFORMATION PREPARED BY AN INDEPENDENT COMPENSATION CONSULTING FIRM THAT INCLUDES MARKET DATA FROM COMPARABLE UNIVERSITIES FOR COMPARABLE POSITIONS. IN DETERMINING THE PRESIDENT'S COMPENSATION, THE COMMITTEE CONSIDERS THE CONSULTANT'S REPORT AND MARKET DATA IN ADDITION TO THE TERMS OF HIS EMPLOYMENT CONTRACT. THE COMMITTEE ALSO TAKES INTO CONSIDERATION ACCOMPLISHMENTS FOR THE CURRENT FISCAL YEAR AS WELL AS GOALS FOR THE UPCOMING FISCAL YEAR. WHEN REVIEWING THE REASONABLENESS OF THE SENIOR OFFICIALS' COMPENSATION, IN ADDITION TO CONSIDERING THE CONSULTANT'S REPORT AND MARKET DATA, THE COMMITTEE ALSO REVIEWS SENIOR OFFICIALS' PERFORMANCE, TAKING INTO ACCOUNT THE PRESIDENT'S RECOMMENDATIONS AND OTHER INFORMATION AS IT DEEMS APPROPRIATE FROM TIME TO TIME, SUCH AS GOALS AND ACCOMPLISHMENTS, LENGTH OF SERVICE, AND PRIOR SALARY HISTORY. IF ANY SENIOR OFFICIAL'S COMPENSATION IS ABOVE MARKET DATA, THE COMMITTEE CONSIDERS ALL RELEVANT FACTORS AND, IF IT APPROVES THE COMPENSATION, EXPLAINS ITS RATIONALE AND INCLUDES ITS EXPLANATION IN THE MINUTES. THE COMMITTEE KEEPS MINUTES OF ALL FINAL ACTIONS AT EACH MEETING.</p>

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE GOVERNING DOCUMENTS (BY LAWS, CHARTER AND MISSION STATEMENT) ARE AVAILABLE ON THE BOARD OF TRUSTEE'S WEBSITE AT HTTP //TRUSTEES GWU EDU/GOVERNING-DOCUMENTS THE MISSION STATEMENT CAN BE FOUND AT HTTP//TRUSTEES GWU EDU/GW-MISSION-STATEMENT THE FACULTY AND NON-FACULTY CONFLICT OF INTEREST POLICIES ARE AVAILABLE FROM THE UNIVERSITY'S POLICIES WEBSITE AT WWW POLICY GWU EDU THE FINANCIAL STATEMENTS ARE AVAILABLE IN THE ANNUAL REPORT, WHICH IS POSTED ON THE FINANCE DIVISION WEBSITE AT HTTP //FINANCE GWU EDU/REPORTS

Return Reference	Explanation
FORM 990, PART VII, ADDITIONAL TRUSTEE INFORMATION	ALL TRUSTEES SERVE WITHOUT COMPENSATION FOR THEIR ROLE AS TRUSTEE NO TRUSTEE DEVOTES FULL TIME TO THIS POSITION THE AVERAGE NUMBER OF HOURS EACH TRUSTEE DEVOTES TO HIS/HER POSITION ON THE BOARD OF TRUSTEES DEPENDS UPON THE TRUSTEE'S LEADERSHIP ON THE BOARD AND COMMITTEES THREE BOARD MEETINGS AND ONE RETREAT WERE HELD DURING THE FISCAL YEAR EACH TRUSTEE SERVES ON AT LEAST TWO COMMITTEES

Return Reference	Explanation
FORM 990, PART IX, LINE 14	INFORMATION TECHNOLOGY EXPENSE INCLUDES HARDWARE, SOFTWARE, AND MAINTENANCE COSTS, AS WELL AS PAYMENTS TO CONTRACTORS FOR IT SERVICES

Return Reference	Explanation
FORM 990, PART IX, LINE 24D	THE UNIVERSITY REPORTS INDIRECT EXPENSES RECORDED IN VARIOUS COST CENTERS AS A SEPARATE LINE ITEM (LINE 24D) INDIRECT EXPENSES INCLUDE, BUT ARE NOT LIMITED TO, FACILITIES OVERHEAD, POSTAGE, TELEPHONE, PRINT, AND ADVERTISING SERVICES PERFORMED BY INTERNAL DEPARTMENTS THE RECLASSIFICATION OF INDIRECT EXPENSES TO A SEPARATE LINE PRESERVES THE OBJECT CLASSIFICATION OF EACH INDIVIDUAL EXPENSE SO THAT ONLY COSTS PAID TO THIRD PARTIES FOR GOODS AND SERVICES ARE REPORTED

Return Reference	Explanation
FORM 990, PART XI, LINE 9, OTHER CHANGES IN NET ASSETS	CHANGE IN VALUE OF CHARITABLE TRUSTS (\$2,004,879) ADJUSTMENT FOR SUBSIDIARY ACTIVITY \$78,282 POST RETIREMENT RELATED CHARGES FAS 158 (\$2,717,000) RECOVERIES (LOSSES) ON PLEDGE CONTRIBUTIONS - (\$6,671,105) TOTAL TO FORM 990, PART XI, LINE 9 (\$11,314,702)

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
The George Washington University

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990. ► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Employer identification number

53-0196584

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.					
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) DYNAMO BRASIL VII LLC CORP TST CTR 1209 ORANGE ST WILMINGTON, DE 19801	INVESTMENTS	DE	5,322,398	8,044,039	GW
(2) GEORGE WASHINGTON WORLDWIDE LLC 2121 EYE STREET NW WASHINGTON, DC 20052	INTL EDUC	DC		360,883	GW

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) THE COLUMBIAN WOMEN OF THE GWU 2020 PENNSYLVANIA AVE NW STE 270 WASHINGTON, DC 20006 23-7045248	SCHOLARSHIPS	DC	501(C)(3)	TYPE III	NA		No
(2) THE GEORGE WASHINGTON ALUMNI ASSOCIATION 1918 F STREET NW WASHINGTON, DC 20052 52-1437464	ALUM ACTIVITY	DC	501(C)(3)	TYPE III	NA		No
(3) MOUNT VERNON COLLEGE TAX DEPT 45155 RESEARCH PLACE STE ASHBURN, VA 20147 53-0196635	EDUC/SUPP GW	DC	501(C)(3)	TYPE I	GW	Yes	
(4) WASHINGTON RESEARCH LIBRARY CONSORTIUM 901 COMMERCE DRIVE UPPER MARLBORO, MD 20774 52-1559828	LIBRARY SVCS	DC	501(C)(3)	TYPE II	NA		No

Part III

Identification of Related Organizations Taxable as a Partnership

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
(1)CHARITABLE TRUSTS (34)	CHARITABLE GIVING		NA	TRUST				Yes	
(2) QIAOHUA MGMT CONSULTING (SUZHOU) CO LTD KAI TAI BLDG NO 158 RENAI RD SUZHOU, JIANGSU CH	CONSULTING SERV	CH	GWWW LLC	C CORP	172,281	352,983	100 000 %	Yes	

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)
.

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

	Yes	No
1a		No
1b		No
1c		No
1d		No
1e		No
1f		No
1g		No
1h		No
1i		No
1j		No
1k		No
1l		No
1m	Yes	
1n		No
1o		No
1p		No
1q		No
1r		No
1s	Yes	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)THE GEORGE WASHINGTON ALUMNI ASSOCIATION	S	80,000	INVOICES
(2)QIAOHUA MGMT CONSULTING (SUZHOU) CO LTD	M	173,350	INVOICES
(3)WASHINGTON RESEARCH LIBRARY CONSORTIUM	M	2,164,929	INVOICES

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
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