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Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www IRS gov/form990</u>

nterna	l Rever	nue Servic	ce						
\ Fo	or the :	2015 ca		ar beginning 07-01-2015 , and en	ding 06-30-201	6	_		
Che	ck if ap	plicable	C Name of organization WASHINGTON HOSPITAL	L CENTER CORPORATION			D Empl	oyer ide	entification number
Ad	dress ch	hange		E CENTER CORT ORATION			52-1	27212	9
☐ Na	me cha	inge	% JOEL BRYAN Doing business as						
_	tıal retu	ırn	MEDSTAR WASHINGTON	N HOSPITAL CENTER					
Fir eturn/	nal termina	ated	Number and street (or I	P O box if mail is not delivered to street a	ddress) Room/sui	te	E Telepi	hone nun	ıber
	ended r		110 Irving Street NW				(202) 877-	7000
 Apr	olication	pending		rovince, country, and ZIP or foreign postal	code				
			Washington, DC 20010)			G Gross	receipts	\$ 1,213,006,491
			F Name and address	s of principal officer		H(a) Is th	nis a grou	p returr	n for
			John Sullivan	T NIM			ordinates	•	☐ Yes 🗸
			110 IRVING STREE WASHINGTON, DC			No			
Tax	(-exem	pt status	√ 501(c)(3)	_	or 527	H(b) Are a	ali suboro ided?	linates	□Yes □ No
				1(c) () 4 (iiiseit iio) 4547(a)(1)	01 327			h a lıst	(see instructions)
W	ebsit e:	: Nw	w whcenter org			H(c) Gro	up exemp	tion nu	mber ▶
(Forn	n of org	anızatıon	✓ Corporation Trus	t Association Other ►		L Year of fo	ormation 1	.949	State of legal domicile D
Pa	rt I		mary						
				n's mission or most significant acti DVIDING THE REGION WITH THE			LATECT	MEDIO	CALADVANCES
				ATIENT CARE, EDUCATION, AND		ALIII AND	LAILSI	MLDIC	ALADVANCES
נ									
ē									
<u>.</u>	_								
GOVERNATION	2 0	heck th	is box 🕨 If the orga	nization discontinued its operation	is or disposed (of more than	25% of 11	ts net a	ssets
	3 N	umher	of voting members of t	he governing body (Part VI, line 1a	a)			3	15
ֻ ע			_	members of the governing body (Pa	•			4	9
2				ployed in calendar year 2015 (Pari	· ·			5	7,110
ACHAINES &				timate if necessary)				6	85
`				nue from Part VIII, column (C), line				7a	5,249,537
				income from Form 990-T, line 34				7b	-744,19
	D NO	.c um cic	rea basiness taxable	meome nomi romi 330 1, mie 34			or Year	1 70 1	Current Year
	8	Contri	butions and grants (Pa	art VIII line 1h)		F 115	21,674	9/13	13,715,887
<u>d</u> i	9		-	art VIII, line 2g)		1	,136,924		1,178,390,860
Ravenue	10	_	•	II, column (A), lines 3, 4, and 7d)			4,654	-	1,827,662
ą.	11		•	olumn (A), lines 5, 6d, 8c, 9c, 10c			13,460,004		19,003,617
	12			hrough 11 (must equal Part VIII, o		<u> </u>			
	12	12)	revenue dad inies o e	ougn II (must equal) are viii,		´ 1,	,176,713	,619	1,212,938,026
	13	Grants	and similar amounts	paid (Part IX, column (A), lines 1-	3)			0	(
	14	Benefi	ts paid to or for memb		599,575,631		(
(A	15		es, other compensatio				607,848,852		
Expenses		5-10)	•	(5) (7)					
D 6	16a		-	s (Part IX, column (A), line 11e)		•		0	
짚	b		indraising expenses (Part I)			<u> </u>			
	17			olumn (A), lines 11a-11d, 11f-246			539,117		557,109,658
	18		•	3–17 (must equal Part IX, column	` '''	<u></u>	,138,693		1,164,958,510
un .	19	Reven	ue less expenses Sul	otract line 18 from line 12		+	38,020	,585	47,979,510
Net Assets of Fund Balances						Beginning	of Current	Year	End of Year
aga	20	Total	assets (Part X, line 16	5)			553,794	,757	546,120,417
2 D	21			26)			270,969	,849	205,237,40
ž j	22			Subtract line 21 from line 20 .			282,824	,908	340,883,010
Par	t II		ature Block						
ny kr	nowled	ge and i	belief, it is true, correc	I have examined this return, included the complete Declaration of presented the complete Declaration of presented the complete the comp					
лера —	rennas —	ь а⊓ у Кі 	nowledge						
		****	* *				017-05-08		
Sign		Signa	ature of officer			D	ate		
lere	•		BRYAN VP/TREASURER						
		7	or print name and title	T -				I	
			rint/Type preparer's name G WHITE	Preparer's signature JG WHITE	D		eck If	PTIN P0149	8698
Paic		-					f-employed m's EIN ▶	1	
	pare	「 「	irm's name ► KPMG LLP irm's address ► 1676 INTE				one no (70	131 286-9	
Jse	Only	у ˈ					one no (/C	,J, 200-6	000
		- 1	McLean, V	A ZZ1UZ		1			

May the IRS discuss this return with the preparer shown above? (see instructions)

. ✓Yes No

900,834,871

Total program service expenses ▶

orm	990 (2015)			Page 3
Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 🥦	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? ${f 2}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-197$ If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III "	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🐿	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11 c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11 d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 2	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
Ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $\$5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 🐒	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Νo

Νo

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35a

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Yes

Yes

Yes

Yes

Yes

Form 990 (2015)

Yes

UIIII	1990 (2013)			Page 4
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1^7 If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N. Part I.

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 💆 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV,

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 "> 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

member of any of these persons? If "Yes," complete Schedule L, Part III Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Note. All Form 990 filers are required to complete Schedule O

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

Par	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V		 Yes	. No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a	, [163	140
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b	5		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
_	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered			
	by this return	-		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
Ea	(FBAR) Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N o
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5b		110
·	Thes, to line 3a of 3b, did the organization mertorin 6000-17	5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required t file Form 8282?	7 c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 a			
h	required?	7 g		
	Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			
00	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
19	year 12b 12b 15c 14c 14c 14c 14c 14c 14c 14c 14c 14c 14	-		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		_
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b			
С	Enter the amount of reserves on hand	1		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Form 990 (2015) Page 6 Governance, Management, and Disclosure Part VI For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax 1a 15 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O Enter the number of voting members included in line 1a, above, who are ındependent 1b g Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any 2 Νo Did the organization delegate control over management duties customarily performed by or under the direct 3 Νo supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was 4 Νo 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Νo Did the organization have members or stockholders? 6 Yes 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a Yes Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, Yes Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Yes **b** Each committee with authority to act on behalf of the governing body? Yes Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the 9 organization's mailing address? If "Yes," provide the names and addresses in Schedule O Nο Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a Νo **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters,

10a Did the organization have local chapters, branches, or affiliates? . . 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing 11a Yes **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 Yes b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give

12h Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe **12**c Yes 13 Yes Did the organization have a written document retention and destruction policy? . . . 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Yes 15b Yes If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a **16**a Yes **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Yes

Section	C.	Disc	los	ure

List the States with which a copy of this Form 990 is required to be filed▶

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website Upon request Other (explain in Schedule O)

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

State the name, address, and telephone number of the person who possesses the organization's books and records ▶JOEL BRYAN 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 (410) 772-6721

Part VII

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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 - in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) A verage hours per week (list any hours for related	Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
(1) CARMELLA A COLE MD	40 0							202.024		27.256
BOARD MEMBER	0 0	×						302,821	0	27,259
(2) SANDRA M SWAIN MD BOARD MEMBER	40 0	х		х				509,442	0	9,277
(3) BENJAMIN I LEE MD	40 0									
BOARD MEMBER	0 0	X						578,972	0	21,432
(4) JAMES D MURPHY JR	40 0									
BOARD MEMBER	0 0	Х						0	0	C
(5) KENNETH A SAMET	1 0									
BOARD MEMBER	39 0	Х						0	4,872,708	66,397
(6) JOHN SULLIVAN	40 0								_	
BOARD MEMBER/PRESIDENT	0 0	X		X				1,705,094	0	12,511
(7) MICHEAL C PISTOLE MD	1 0									
BOARD MEMBER	0 0	X						0	0	(
(8) THERESA M DUPART	1 0									
BOARD MEMBER	0 0	×						0	0	C
(9) JOHN A SARGENT	1 0									
BOARD MEMBER		×						0	0	C
(10) STANLEY J GUTKOWSKI	0 0									
BOARD MEMBER	0 0	×						0	0	C
(11) N WILLIAM JARVIS	1 0									
BOARD MEMBER		×						0	0	C
	10									
(12) WILLIAM M KELLY BOARD MEMBER		×						0	0	C
(13) LEILA M JACKSON BATTIES	1 0									
BOARD MEMBER	0 0	Х						0	0	C
(14) ARTHUR N WEST	1 0			,,						
BOARD MEMBER		X	1	×	1			0	0	C

art VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours for related	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	n d s	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)		organization and related organizations
(15) DORETHA F LEA	10	Х						α		0	0
BOARD MEMBER	0.0									_	
(16) LINDA V TAYLOR SECRETARY	40 0 0 0			x				116,840		0	14,623
(17) BILL GAYNE	1 0									7	
CHIEF FINANCIAL OFFICER	39 0			X				0	383,4	134	13,835
(18) ERIC PRICE	40 0									T	
TREASURER	0 0			Х				0		0	0
(19) Robert Ross	40 0				,			442 444			17.400
Chief Operating Officer	0 0				X			442,114		0	17,493
(20) PRAFUL RAMINENI	40 0										
PHYSICIAN	0 0					×		1,290,243		이	23,120
(21) AMMAR BAFI	40 0										
PHYSICIAN	0 0					X		1,448,585		0	19,669
(22) STEVEN BOYCE	40 0									T	
PHYSICIAN	0.0					X		1,582,267		0	22,804
(23) PAUL CORSO	40 0						\vdash			\dashv	
SECTION DIRECTOR	0 0					X		1,010,401		0	17,970
SECTION DIRECTOR (24) EDWARD WOO	40 0						┢			\dashv	
						X		1,146,118		0	15,509
Dir, Medstar Vascular Program (25) CATHERINE MONGE	0 0						\vdash			\dashv	
							×	397,888		0	14,286
Former SENIOR VP OF OPERATIONS	0 0			Ļ				<u> </u>			
1b Sub-Total			•								
c Total from continuation sheets to Part VI	•		•				10.5	20.705	F 2FC 142		206.105
d Total (add lines 1b and 1c)				•			10,5.	30,785	5,256,142		296,185

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 1,018

services rendered to the organization? If "Yes," complete Schedule J for such person .

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee		
	on line 1a? If "Yes," complete Schedule J for such individual	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such		
	ındıvıdual	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for		

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
DIAMOND HLTHCR OF NORTHERN VA, FEDERAL RESERVE BANK BLDG PO BOX 8 RICHMOND, VA 23285	MEDICAL STAFFING	13,590,692
Morrison Healthcare Services, 4721 MORRISON DRIVE SUITE 300 MOBILE, AL 36609	MEDICAL SERVICES	8,188,983
NURSEFINDERS, PO BOX 910739 DALLAS, TX 753910739	Staffing Services	6,592,384
GALLAGHER BASSETT SERVICES, 100 Sterling Pkwy MECHANICSBURG, PA 17050	CONSULTING SERVICES	5,503,918
METRO AVIATION, 1214 Hawn Ave SHREVEPORT, LA 71137	PROFESSIONAL SVCS	4,931,356
2 Total number of independent contractors (including but not limited to those listed above) who received more than	

Form 99								Page 9
Part V	1111	Statement o			an an aban Dawb VIII			_
		Check if Schedi	ule O contains a respor	ise or note to any III	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
တ ည	1a	Federated cam	paigns 1a					
Grants mounts	ь	Membership du	ies 1b					
. <u>F</u>	С	Fundraising eve	ents 1c	6,705				
Contributions, Gifts, Grants and Other Similar Amounts	d	Related organiz	zations 1d					
s, G imi	e	Government grant	s (contributions) 1e	5,077,559				
ion	f		ons, gifts, grants, and 1f	8,631,623		İ		
ib Fe	q	sımılar amounts no Noncash contributi	ons included in lines					
nd C		1a-1f \$			12 715 997			
<u>ه</u> ک	h	Total. Add lines	s la-lf		13,715,887			
ΕE	3-	DATIENT CEDVICE	DEVENUE	Business Code				
leve₁	2a b	PATIENT SERVICE PHARMACY INCOM		621400 900099	1,166,067,494 9,364,721	1,166,067,494	780,204	
υ α <u>¥</u>	c	MEANINGFUL USE		900099	2,958,645	8,584,517 2,958,645	760,204	
Program Service Revenue	d			300033	2,500,0.0	2,500,010		
% E	e							
grar	f	All other progra	am service revenue					
Æ	g	Total. Add lines	l s 2a-2f	•	1,178,390,860			
	3	Investment inc	ome (including dividen		1,195,622			1,195,622
	4	and other similar Income from inves	ar amounts) stment of tax-exempt bond ;	proceeds	0			1,173,022
	5			▶	0			
			(ı) Real	(II) Personal				
	6 a	Gross rents	371,693					
	ь	Less rental expenses						
	с	Rental income or (loss)	371,693	0				
	d		me or (loss)		371,693			371,693
	_	Cuana	(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other than inventory	633,953					
	ь	Less cost or other basis and		1,913				
		sales expenses	633,953	-1,913				
	c d	Gain or (loss) Net gain or (los	Ĺ	-1,913	632,040			632,040
Other Revenue	8a	Gross income fevents (not inc	rom fundraising luding ,,705 s reported on line 1c)					
<u>e</u>			a	162,925				
₽			penses b	66,552	06 272			06 272
	9a	Gross income f	(loss) from fundraising of the from gaming activities ne 19	events ▶	96,373			96,373
	,	Logo direct ou	a nonces					
	c		penses b [(loss) from gaming activ	vities	o			
	10a	Cross sales of	unuantary lace	•				
	104	Gross sales of returns and allo						
	b c	_	oods sold b [(loss) from sales of inve	entory ▶	0			
		Miscellaneous		Business Code				
	11a	PARKING		900099	5,383,747			5,383,747
	Ь	SALE OF STEA		900099	4,394,739		4,394,739	2 222 27
	C	REBATE INCO		900099	2,989,630 5,767,435		74,594	2,989,630 5,692,841
	d e	All other reven	L	🕨			,4,394	J,U32,041
	12		See Instructions		18,535,551			
		. o.u. revenue.		• • • •	1,212,938,026	1,177,610,656	5,249,537	16,361,946

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

	Γ				
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0			
2	Grants and other assistance to domestic individuals See Part IV, line 22	0			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	3,757,878	3,319,443	438,435	0
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	521,173,467	469,266,683	51,906,784	
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	42,295,380	41,751,261	544,119	
9	Other employee benefits	6,041,137	1,305,637	4,735,500	
10	Payroll taxes	34 500 000	20 504 440	2 000 544	
	Fore for services (non-employees)	34,580,990	30,581,449	3,999,541	
11 a	Fees for services (non-employees) Management	117,200,865	21,426,347	95,774,518	
a b	Legal	117,200,863	578	11,000	
c	Accounting	0	376	11,000	
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	0			
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	66,970,861	43,042,220	23,928,641	
12	Advertising and promotion	5,814,543	169,860	5,644,683	
13	Office expenses	9,162,213	8,238,985	923,228	
14	Information technology	698	698		
15	Royalties	0			
16	Occupancy	7,387,562	6,114,955	1,272,607	
17	Travel	2,994,882	2,085,062	909,820	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	876,909	684,965	191,944	
20	Interest	9,586,890		9,586,890	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	39,033,071	21,956,280	17,076,791	
23	Insurance	23,220,918	479,081	22,741,837	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	MED /SURG SUPPLIES	149,246,757	148,274,766	971,991	
b	IMPLANTS/PROSTHESES	49,855,659	49,755,659	100,000	
c	MAINTENANCE	18,306,215	15,413,985	2,892,230	
d	FOOD SERVICES	7,492,436	6,405,855	1,086,581	
е	All other expenses	49,947,601	30,561,102	19,386,499	
25	Total functional expenses. Add lines 1 through 24e	1,164,958,510	900,834,871	264,123,639	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Cash-non-interest-bearing

Savings and temporary cash investments

Notes and loans receivable, net . . .

Prepaid expenses and deferred charges

Investments—publicly traded securities .

Other assets See Part IV, line 11 . .

Accounts payable and accrued expenses

Land, buildings, and equipment cost or other basis

Investments—other securities See Part IV, line 11

Investments—program-related See Part IV, line 11

Total assets. Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability Complete Part IV of Schedule D .

key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Organizations that follow SFAS 117 (ASC 958), check here ▶

Organizations that do not follow SFAS 117 (ASC 958), check here ▶

Retained earnings, endowment, accumulated income, or other funds

Paid-in or capital surplus, or land, building or equipment fund

and other liabilities not included on lines 17-24)

Total liabilities.Add lines 17 through 25 .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances .

lines 27 through 29, and lines 33 and 34.

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

complete lines 30 through 34.

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Pledges and grants receivable, net .

Accounts receivable, net . .

Schedule L . . .

II of Schedule L

Grants payable

Deferred revenue .

Tax-exempt bond liabilities

Complete Part X of Schedule D

Unrestricted net assets

Inventories for sale or use

Complete Part VI of Schedule D

Less accumulated depreciation .

Intangible assets

(B)

End of year

30,000

10.380.997

175,006,484

16,626,588

2,253,666

232.375.131

107, 117, 797

2,329,754

546,120,417

89,779,084

2,504,262

0

0

0

0

0

0

0

112,954,061

205,237,407

315,844,145

17,852,121

7,186,744

340,883,010

546,120,417 Form 990 (2015)

(A)

Beginning of year

257,174

130,055,480

0 2

0

0

16,033,184

3,123,681

225,295,255

109, 156, 995

69,872,988

553,794,757

83,502,920

2,757,113

852,692,109

620,316,978

10a

10b

1

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7

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9

10c

11

12

13

15

16

17

19 0

20

21

22 0

23

24

25

26

27

28

29

30 31

32

33

34

0 14

0 18

0

0

184,709,816

270,969,849

259,970,704

16,259,635

6,594,569

282.824.908

553.794.757

Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X

> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of

> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part

Form 990 (2015)

Page **11**

1

2

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10a

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34

Net Assets or Fund Balances

1,212,938,026

1,164,958,510

47,979,516

282,824,908

-3,913,618

13,992,204

340,883,010

No

Νo

Yes

XΙ	Reconcilliation	of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI							. [√

Total revenue (must equal Part VIII, column (A), line 12)

Total expenses (must equal Part IX, column (A), line 25) . . .

Revenue less expenses Subtract line 2 from line 1 . . . Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

Net unrealized gains (losses) on investments . Donated services and use of facilities . Investment expenses

Prior period adjustments .

column (B))

Other changes in net assets or fund balances (explain in Schedule O) .

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

Part XIII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990 Cash 🗸 Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O 2a Were the organization's financial statements compiled or reviewed by an independent accountant?

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both

Separate basis Consolidated basis **b** Were the organization's financial statements audited by an independent accountant?

basis, consolidated basis, or both

Separate basis

Schedule O

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

Single Audit Act and OMB Circular A-133?

✓ Consolidated basis

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

If the organization changed either its oversight process or selection process during the tax year, explain in

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Both consolidated and separate basis

Both consolidated and separate basis

1

2

3

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10

2b Yes

2c

3a

3b

Yes

Yes

Yes Form 990 (2015)

2a

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

An organization that normally receives a substantial part of its support from a governmental unit or from the general public

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

The organization is not a private foundation because it is $\,$ (For lines 1 through 11 , check only one box)

Open to Public Inspection

OMB No 1545-0047

DLN: 93493130041667

Department of the Treasury Internal Revenue Service Name of the organization

V

990EZ)

2 3

Total

SCHEDULE A

(Form 990 or

hospital's name, city, and state

170(b)(1)(A)(iv). (Complete Part II)

described in section 170(b)(1)(A)(vi). (Complete Part II)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990EZ.

Employer identification number WASHINGTON HOSPITAL CENTER CORPORATION 52-1272129 Reason for Public Charity Status (All organizations must complete this part.) See instructions.

8		A community trust des	scribea in sec t	(ion 1/0(b)(1)(A)(Vi)	(Complete Par	τ11)							
9	F	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30,1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4).											
11 a	Г	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting											
b	Γ	organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C.											
c		Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its											
d e f	Finter	supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization.											
g	Lincol	Provide the following in	3										
(i) Name of supported organization		(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)						
					Yes	No							

Cat No 11285F

Schedule A (Form 990 or 990-EZ) 2015

	edule A (Form 990 of 990-EZ) 2013						Page Z
Pā	Support Schedule fo						
	(Complete only if you of Part III. If the organization						
S	ection A. Public Support	acion falls to qu	iamy under the	tests listed bei	ow, piedse con	ipiete Fait III.)
	Calendar year						1
(or	fiscal year beginning in)	(a)2011	(b) 2012	(c)2013	(d) 2014	(e) 2015	(f) Total
•	Gifts, grants, contributions, and						
	membership fees received (Do						
	not include any unusual grants)						
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
•	furnished by a governmental unit						
	to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5						
	from line 4						
5	ection B. Total Support		Τ	Т	ı	T	
/or	Calendar year fiscal year beginning in) ▶	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) ⊤otal
7	Amounts from line 4						
8	Gross income from interest,						
•	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly carried on						
10	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
L1	Total support. Add lines 7						
12	through 10 [Gross receipts from related activiti	es etc (see inst	ructions)			12	
13	First five years.If the Form 990 is		•	thurd fourth or t	fifth tay year ac a		3) organization
	check this box and stop here	3	•		•	``	5) organización,
S	ection C. Computation of Pul	olic Support F	Percentage				
14	Public support percentage for 2015			11, column (f))		14	
15	Public support percentage for 2014	1 Schedule A , Pa	rt II, line 14			15	
L6a	33 1/3% support test—2015. If the	organization did	not check the box	on line 13, and l	line 14 is 33 1/3%		this box
	and stop here. The organization qua	-		•	•	•	▶□
b	33 1/3% support test—2014. If the				, and line 15 is 3	3 1/3% or more, o	heck this
	box and stop here. The organizatio						▶┌
L7a	10%-facts-and-circumstances test	_				•	
	is 10% or more, and if the organiza						
	in Part VI how the organization mee	eis the "facts-an	u-circumstances	test The organi	ızatıon qualifies a	s a publicly supp	- -
L	organization 10%-facts-and-circumstances test		anization did nat	shock a how on lin	0 12 16 3 16 4	or 17a and line	▶
U	15 is 10% or more, and if the organ						
	Explain in Part VI how the organiza				,	•	clv
	supported organization						▶ [
18	Private foundation. If the organizat	ion did not check	a box on line 13	, 16a, 16b, 17a, c	or 17b, check thi	s box and see	
	instructions				•		▶┌
							'

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
	Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e)2015	(f) ⊤otal
•	iscal year beginning in)	(4)2011	(5)2012	(6)2010	(4)2011	(0)2010	(1)10ta1
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
-	merchandise sold or services						
	performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
	purpose						
3	Gross receipts from activities						
	that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
•	furnished by a governmental unit						
	to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and						
	3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
_	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
Se	ction B. Total Support				1		I
	Calendar year			1	I	I	
(or f	iscal year beginning in)	(a) 2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable						
	income (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
C	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
13	Total support. (Add lines 9, 10c,						
14	11, and 12) First five years.If the Form 990 is f	or the organization	n's first second	thurd fourth or	fifth tay year ac a	section 501/c	V3) organization
14	•	or the organization	on s mist, second	, tillia, louitii, oi	ilitii tax yeal as a	1 5600001 501(0)(3) organization, ▶ □
	check this box and stop here	lia Cunnant D					
	ction C. Computation of Pub						
15	Public support percentage for 2015	(line 8, column	(f) divided by line	: 13, column (f))		15	
16	Public support percentage from 201	l 4 Schedule A, P	art III, line 15			16	
Se	ction D. Computation of Inv	estment Inco	me Percenta	ae			
17	Investment income percentage for				nn (f))	14-1	
	· · · · · · ·	•		•	···· (1 <i>))</i>	17	
18	Investment income percentage from	n 2014 Schedule	A, Part III, line	1 /		18	
19 a	33 1/3% support tests—2015. If the	organization did	not check the bo	ox on line 14, and	l line 15 is more t	than 33 1/3%, a	ind line 17 is not
	more than 33 1/3%, check this box	and stop here. T	he organization q	ualıfıes as a publ	icly supported or	ganızatıon	▶┌
b	33 1/3% support tests—2014. If the	organization did	not check a box	on line 14 or line	19a, and line 16	ıs more than 3	3 1/3% and line
	18 is not more than 33 1/3%, check	this box and st	op here. The orga	nızatıon qualıfıes	as a publicly sup	ported organiz	ation 🕨 🗍
20	Private foundation. If the organizati	on did not check	a box on line 14	. 19a. or 19b. ch	eck this box and	see instruction	s ▶⊤ˈ

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and complete Part V.)

	I, complete Sections A and D, and complete Part V)			
Se	ction A. All Supporting Organizations			
	Averally of the community of community of community of community of the community of community o		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section	2		
	509(a)(1) or (2)			<u> </u>
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	3 c		
4a	If "Yes," explain in Part VI what controls the organization put in place to ensure such use Was any supported organization not organized in the United States ("foreign supported organization")?			l
	If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?	4b		
	If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations			
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or (2) ? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported	4c		
	organization was used exclusively for section 170(c)(2)(B) purposes			l
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in	5b		
c	the organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to	J.		
	anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9 c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10 b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11 a		
	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		

Part IV	Supporting	Organizations	(continued

I GIC IV		аррог	9	Oi guilleu	LIOIIS	(continue	ч,
Section	n R	Tyne	T Si	innorting	Orga	nization	_

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		

Section C. Type II Supporting Organization	Section	C.	Type	II	Supporting	Organization	s
--	---------	----	------	----	------------	--------------	---

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or			
	trustees of each of the organization's supported organization(s)?			
	If "No," describe in Part VI how contiol or management of the supporting organization was vested in the same persons			
	that controlled or managed the supported organization(s)	1		

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes." describe in Part VI the role the organization's supported organizations played in this regard	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satis	fy the Integral Part Test during the year (see instructions)

- The organization satisfied the Activities Test Complete line 2 below
- The organization is the parent of each of its supported organizations. Complete line 3 below

С		i ne orga instructi	nization supported a governmental entity. Describe in Part VI now you supported a government entity (see ons)	эe
2	<u>A ctivit</u>	ies Test	_Answer (a) and (b) below.	Y
а			all of the organization's activities during the tax year directly further the exempt purposes of the	

	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities			
	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of 3a each of the supported organizations? Provide details in Part VI
- **b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

3b

	Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S			ructions. All other
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
	Net short-term capital gain	1		
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
i	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
,	Other expenses (see instructions)	7		
;	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
	Aggregate fair market value of all non-exempt-use assets (see	1		
_	instructions for short tax year or assets held for part of year)	—		
a L	A verage monthly value of securities	1a 1b		
b	A verage monthly cash balances			
C	Fair market value of other non-exempt-use assets	1c 1d		+
d	Total (add lines 1a, 1b, and 1c) Discount claimed for blockage or other factors	La		
e	(explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrate	d Type III supporting	organization (see

Part V Type III Non-Functionally Integra	ated 509(a)(3) Suppo	rting Organizations (co	ontinuea)				
Section D - Distributions			Current Year				
1 Amounts paid to supported organizations to accom	plish exempt purposes						
2 A mounts paid to perform activity that directly furthe excess of income from activity	ers exempt purposes of supp	ported organizations, in					
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons					
4 Amounts paid to acquire exempt-use assets	4 Amounts paid to acquire exempt-use assets						
5 Qualified set-aside amounts (prior IRS approval rec	quired)						
6 Other distributions (describe in Part VI) See instru	ictions						
· · · · · · · · · · · · · · · · · · ·	20010115						
7 Total annual distributions. Add lines 1 through 6							
8 Distributions to attentive supported organizations t details in Part VI) See instructions							
9 Distributable amount for 2015 from Section C, line							
10 Line 8 amount divided by Line 9 amount							
		T	T				
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015				
1 Distributable amount for 2015 from Section C, line 6							
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)							
3 Excess distributions carryover, if any, to 2015							
a							
b							
<u>c</u>							
d From 2013							
e From 2014							
f Total of lines 3a through e g Applied to underdistributions of prior years							
h Applied to 2015 distributable amount							
i Carryover from 2010 not applied (see instructions)							
j Remainder Subtract lines 3g, 3h, and 3i from 3f							
4 Distributions for 2015 from Section D, line 7 \$							
Applied to underdistributions of prior years							
b Applied to 2015 distributable amount							
c Remainder Subtract lines 4a and 4b from 4							
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)							
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)							
7 Excess distributions carryover to 2016. Add lines 31 and 4c							
8 Breakdown of line 7							
a							
b							
c Excess from 2013							
d From 2014							
e From 2015							
			(F 000 000 F7) /2.01 F				

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SCHEDULE D

(Form 990)

Department of the

Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

DLN: 93493130041667

Open to Public Inspection

Na	inal Revenue Service Ime of the organization ISHINGTON HOSPITAL CENTER CORPORATION			oyer identification number
Pa		Advised Funds or Other Similar Fed "Yes" on Form 990, Part IV, line 6.		272129 Or Accounts.
	<u> </u>	(a) Donor advised funds	(b)	Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor a funds are the organization's property, subject to the	-	nor advis	sed Yes No
6	Did the organization inform all grantees, donors, a used only for charitable purposes and not for the conferring impermissible private benefit?			
Pa	rt II Conservation Easements. Comple	ete if the organization answered "Yes" (on Forn	n 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by th			
	Preservation of land for public use (e g , recr			
	education)	•		ically important land area
	Protection of natural habitat	Preservation of a	certifie	d historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization easement on the last day of the tax year	held a qualified conservation contribution in	the form	of a conservation
				Held at the End of the Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easeme		2b	
c	Number of conservation easements on a certified	, ,	2c	
d	Number of conservation easements included in (o historic structure listed in the National Register	c) acquired after 8/17/06, and not on a	2d	
3	Number of conservation easements modified, trai	nsferred, released, extinguished, or terminati	ed by the	e organization during the
	tax year ▶			
4	Number of states where property subject to cons	ervation easement is located >		
5	Does the organization have a written policy regar violations, and enforcement of the conservation e		idling of	┌ Yes
6	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of violations, and enforc	ing cons	ervation easements during the
	-			
7	Amount of expenses incurred in monitoring, insper-	ecting, handling of violations, and enforcing c	onserva	tion easements during the year
8	Does each conservation easement reported on III (B)(I) and section $170(h)(4)(B)(II)^{7}$	ne 2(d) above satisfy the requirements of se	ction 17	0(h)(4) Yes No
9	In Part XIII, describe how the organization repor balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the organization's financia		·
Pai	rt III Organizations Maintaining Collec	ctions of Art, Historical Treasures, ed "Yes" on Form 990, Part IV, line 8.	or Oth	er Similar Assets.
1a	If the organization elected, as permitted under SI works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the footi	FAS 116 (ASC 958), not to report in its reve assets held for public exhibition, education,	or resea	arch in furtherance of public
b	If the organization elected, as permitted under SI works of art, historical treasures, or other similar service, provide the following amounts relating to	FAS 116 (ASC 958), to report in its revenue assets held for public exhibition, education,	stateme	ent and balance sheet
((i) Revenue included on Form 990, Part VIII, line :	1	> \$	
	ii) Assets included in Form 990, Part X			

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

		orm 990) 2015 Organizations Maintaini continued)	ng Collections of	Art, His	torical	Tre	asures, or	Othe	r Similar A	ssets	Page 2
3		ne organization's acquisition, a point items (check all that apply)		cords, ch	neck any	of the	e following that	t are a	sıgnıfıcant us	e of its	
а	┌ Pu	blic exhibition		d		oan o	r exchange pro	ograms	i		
b	┌ Sc	holarly research		e	Г о	ther					
c	Pre	eservation for future generatio	ns								
4	Provide Part XII	a description of the organizati	on's collections and ex	xplain ho	w they fur	ther	the organizatio	on's ex	empt purpose	ın	
5		he year, did the organization s to be sold to raise funds rather							ılar (Ye	-	ło
Pai	rt IV E	scrow and Custodial Ar Complete if the organizatio art X, line 21.	rangements.		_						
1a		rganization an agent, trustee, I on Form 990, Part X?	custodian or other inte	ermediary	for conti	ıbutı	ons or other as	ssets r	not Te	s	lo
b	If"Y€	es," explain the arrangement in	n Part XIII and comple	ete the fol	lowing ta	ble			Am	ount	
c	Begin	ning balance					_ 1	c			
d	A ddıt	ions during the year					1	d			
e	Distri	butions during the year					1	e			
f	Endın	g balance					1	f			
2 a	Did the	organization include an amoun	t on Form 990, Part X	, lıne 21,	for escro	wor	custodial acco	unt lıa	bility? Ye :	s 1	lo
b Pa		' explain the arrangement in P indowment Funds. Com									
			(a)Current year	1	or year		c)Two years back	-i	ree years back		years back
1a	Beginni	ng of year balance									
b	C ontrib	utions · · · · · · ·									
c	Net inve losses	estment earnings, gains, and									
d	Grants	or scholarships									
е	O ther e	xpenditures for facilities grams									
f	A dminis	strative expenses									
g	End of y	vear balance									
2	Provide	the estimated percentage of t	he current year end ba	lance (lir	ne 1g, col	umn	(a)) held as				
а	Board de	esignated or quasi-endowment									
b		ent endowment ►	•								
c		arily restricted endowment ► centages on lines 2a, 2b, and	2c should equal 100%)							
3a	organiza	•	possession of the orga	anızatıon	that are I	neld a	and administer	ed for		Yes	No
		ated organizations				•				i(i)	+
ь 4	If"Yes"	on 3a(II), are the related orga e in Part XIII the intended use	nızatıons lısted as req						<u> </u>	3b	
		and, Buildings, and Equ		CHOWIN	ene ranas	,					
		Complete if the organization Description of property			(a)		(b)		Accumulated		O. ok value
					st or other l (investmen		Cost or other ba (other)	ISIS ((c) depreciation		
				· · -				+			
b	Buildings						426,509,	897	300,477,270) 1	26,032,627
c	Leasehol	d improvements					3,274,		2,091,308	+	1,182,736
	Equipmer	·		.			392,846,		313,820,838	3	79,025,454
e	Other						20.001	076	2.027.50		26 124 244
Tota	I. Add line	es 1a through 1e <i>(Column (d) n</i>	nust equal Form 000 D	art X colu	mn (R) II	ne 10	30,061,	8/6	3,927,562		26,134,314 32,375,131
	A GU IIII	23 Ta cinoagn Te (column (a) 1:	nast equal Form 330, Pa	are A, coru	(U), III	,c 10	(-// • • •	•		_	990) 2015

See Form 990, Part X, line 12. (a) Description of security or catego			on Form 990, Part IV, line 11b.
(including name of security)	pry	(b)Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives			cost of end of year market value
(2)Closely-held equity interests (3)Other			_
(A) BOARD DESIGNATED INVESTMENTS		48,765,835	F
(B) OTHER LONG TERM INVESTMENTS		39,847,394	F
(C) ENDOWMENT FUNDS		7,186,744	F
(D) TEMPORARILY RESTRICTED INVEST		6,525,327	F
(E) JOINT VENTURES		3,492,399	F
(F) GIFT ANNUITIES		1,300,098	, , , , , , , , , , , , , , , , , , ,
Table (Column (b) much and Form 2000 Barb V and (B) (so 12)	.	107 117 707	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related.		107,117,797	
Complete if the organization answer (a) Description of investment	ed 'Yes' on Form 99	(b) Book value	Form 990, Part X, line 13. (c) Method of valuation Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organiza	tion answered 'Yes' or	Form 990, Part IV, line 1	1d See Form 990, Part X, line 15
(4) 50.	scription	,	(b) Book value
(2) 3 0	scription		
(3) 3 3	scription		
	scription		
Total. (Column (b) must equal Form 990, Part X, col (B) lin	e 15)		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25.	re 15) rganızatıon answere		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the o	e 15)		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25.	re 15) rganızatıon answere		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. 1. (a) Description of liability	re 15) rganızatıon answere		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes	rganization answere (b) Book val		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the oil See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes SETTLEMENTS - MEDICARE	rganization answere (b) Book val		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) lim Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes SETTLEMENTS - MEDICARE CREDIT BALANCES PATIENT AR	(b) Book val		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) lim Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes SETTLEMENTS - MEDICARE CREDIT BALANCES PATIENT AR WORKERS COMPENSATION LIABILITY	(b) Book val		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) lim Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes SETTLEMENTS - MEDICARE CREDIT BALANCES PATIENT AR WORKERS COMPENSATION LIABILITY ASBESTOS ABATEMENT LIABILITY	(b) Book val		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) line Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes SETTLEMENTS - MEDICARE CREDIT BALANCES PATIENT AR WORKERS COMPENSATION LIABILITY ASBESTOS ABATEMENT LIABILITY CASH VALUE LIFE INSURANCE	(b) Book val 33,18 11,30 11,50 7,32		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) line Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes SETTLEMENTS - MEDICARE CREDIT BALANCES PATIENT AR WORKERS COMPENSATION LIABILITY ASBESTOS ABATEMENT LIABILITY CASH VALUE LIFE INSURANCE	(b) Book val 33,18 11,30 11,50 7,32	0 3,363 9,307 7,429 5,273 8,032	(b) Book value

1

1

2	Amounts included on line 1 bu	t not on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses)	on investments	2a			
b	Donated services and use of fa	acılıtıes	2b			
c	Recoveries of prior year grants	5	2 c]	
d	Other (Describe in Part XIII)		2d			
e	Add lines 2a through 2d				2e	
3	Subtract line $\mathbf{2e}$ from line 1 .				3	
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1				
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII)		4b			
c	Add lines 4a and 4b				4c	
5	Total revenue Add lines 3 and	d 4c. (This must equal Form 990, Part I, line	12)		5	
Part		xpenses per Audited Financial St			s per	Return.
		nization answered 'Yes' on Form 990,				
1	·	r audited financial statements			1	
2		t not on Form 990, Part IX, line 25	1	1		
а		acılıtıes	2a		_	
b	Prior year adjustments		2b		_	
C			2c		_	
d	Other (Describe in Part XIII)		2d		4	
е	· ·				2e	
3			•		3	
4		0, Part IX, line 25, but not on line 1:	1	1		
а	Investment expenses not incli	uded on Form 990, Part VIII, line 7b .	. 4a		_	
b	Other (Describe in Part XIII)		4b		_	
c					4c	
5	Total expenses Add lines 3 ar	nd 4c. (This must equal Form 990, Part I, li	ne 18)	5	<u> </u>
Part	XIII Supplemental Info	ormation				
Part \		Part II, lines 3, 5, and 9, Part III, lines 1a lines 2d and 4b, and Part XII, lines 2d and				de any additional
	Return Reference	Explanation				
FIN 48	FFOOTNOTE	INCOME TAXES ARE ACCOUNTED FOR DEFERRED TAX ASSETS AND LIABILITY CONSEQUENCES ATTRIBUTABLE TO DEARRYING AMOUNTS OF EXISTING AS BASES AND OPERATING LOSS AND TA AND LIABILITIES ARE MEASURED USIFIED TO BE RECOVERED OR SET LIABILITIES OF A CHANGE IN TAX RATHE ENACTMENT DATE ANY CHANGES TAX ASSET ARE REFLECTED IN THE YEAR OF A CHANGE IN TAX ASSET ARE REFLECTED IN THE YEAR OF A CHANGE IN TAX ASSET ARE REFLECTED IN THE YEAR OF A CHANGE IN TAX ASSET ARE REFLECTED IN THE YEAR OF A CHANGE IN TAX ASSET ARE REFLECTED IN THE YEAR OF A CHANGE IN TAX ASSET ARE REFLECTED IN THE YEAR OF A CHANGE IN TAX ASSET ARE REFLECTED IN THE YEAR OF A CHANGE IN TAX ASSET ARE REFLECTED IN THE YEAR OF A CHANGE IN TAX ASSET A CAN ASSET A	IES AF IFFER SETS X CRE NG EN HICH TLED TES IS TO T AR OF RDAN	RE RECOGNIZED FOR TENCES BETWEEN THE AND LIABILITIES AND DIT CARRYFORWARDS ACTED TAX RATES EXTHOSE TEMPORARY DOTHE EFFECT ON DEFEMENT OF THE COGNIZED IN THE HE VALUATION ALLOWING THE CORPOCE WITH THE FASBACE	THE FUEL FINAND THEIR S DEFE S PECTE S PERIC OWANC ORATIC CCOUN	UTURE TAX NCIAL STATEMENT OR RESPECTIVE TAX ERRED TAX ASSETS ED TO APPLY TO ENCES ARE TAX ASSETS AND OD THAT INCLUDES E ON THE DEFERRED ON ACCOUNTS FOR NTING STANDARDS
		CODIFICATION (ASC) TOPIC 740, INC FOR UNCERTAIN TAX POSITIONS AS C) LIAB	ILLI KECOKDED

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total revenue, gains, and other support per audited financial statements

Schedule D (Form 990) 2015		Page 5						
Part XIII Supplemental Information (continued)								
Return Reference	Explanation							
		_						

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DLN: 93493130041667

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990

OMB No 1545-0047

2015

Open to Public Inspection

ame of the organization ASHINGTON HOSPITAL CE	NTED CORRORA	FLON				Employer ide	ntification number
ASIIINGTON HOSPITAL CL	NILK CORPORAT	ITON				52-1272129	e
Part I Fundraising Ac Form 990-EZ file			_	ation answered "Yes" his part.	on Form	990, Part I\	/, line 17.
Indicate whether the orga	inization raised fur	nds throug	h any of th	ne following activities C	heck all t	hat apply	
a Mail solicitations				e Solicitation of r	on-goverr	nment grants	
b Internet and email so	licitations			f Solicitation of g	overnmen	t grants	
c Phone solicitations				g	sıng event	S	
d In-person solicitation	าร						
Did the organization have or key employees listed in services?							es No
b If "Yes," list the ten high to be compensated at lea				isers) pursuant to agree	ements un	der which the f	undrais er is
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundrai cust cont	Did ser have ody or crol of outions?	(iv) Gross receipts from activity	(or re fundra	nount paid to stained by) ser listed in col (i)	(vi) A mount paid to (or retained by) organization
1		Yes	No				
2							
3							
4							
5							
6							
7							
•							
8							
9							
0							
. 0							
otal	•	•	•				
3 List all states in which the registration or licensing	organization is reg	ıstered or	licensed t	o solicit contributions o	or has bee	n notified it is	exempt from

Part II	Fundraising	Events

Fundraising Events.

Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of

		(a)Event #1 GOLF CLASSIC	(b) Event #2	(c)O ther events	(d) Total events (add col (a) through
		(event type)	(event type)	(total number)	col (c))
Keverkie	1 Gross receipts	169,630			169,630
*	2 Less Contributions	6,705			6,705
	Gross income (line 1 minus line 2)	162,925			162,925
	4 Cash prizes				
	5 Noncash prizes	5,557			5,557
م ا	6 Rent/facility costs	25,706			25,706
CACHINE	7 Food and beverages	28,201			28,201
ž Š	8 Entertainment				
<u>;</u>	9 Other direct expenses	7,088			7,088
5	10 Direct expense summary Add lines	4 through 9 in column (d)		66,552
	11 Net income summary Subtract line	10 from line 3, column (d)		96,373
ar	t III Gaming. Complete if the organization Form 990-EZ, line 6a.	n answered "Yes" on F	Form 990, Part IV, line	19, or reported mo	re than \$15,000 on
Kevernie		(a)Bıngo	(b)Pull tabs/Instant bingo/progressive bingo	(c)Other gaming	(d) Total gaming (add col (a) through col (c))
¥ —	1 Gross revenue				
Ses	2 Cash prizes				
CAPTION	3 Noncash prizes				
<u> </u>	4 Rent/facility costs				
3	5 Other direct expenses				
		┌ Yes %	┌ Yes %	☐ Yes %	
	6 Volunteerlabor	┌ No	┌ No	☐ No	
				_	
	7 Direct expense summary Add lines	2 through 5 ın column (d)		
	7 Direct expense summary Add lines8 Net gaming income summary Subtra	-	·		
	8 Net gaming income summary Subtra	act line 7 from line 1, col	umn (d)	· · · · · · •	
) a		act line 7 from line 1, col	umn (d)		YesNo
	8 Net gaming income summary Subtra Enter the state(s) in which the organization licensed to conduct If "No," explain	act line 7 from line 1, col ation conducts gaming ac gaming activities in eac	umn (d)		
a b	8 Net gaming income summary Subtra Enter the state(s) in which the organization licensed to conduct If "No," explain	act line 7 from line 1, colution conducts gaming activities in eac	umn (d)		
b Oa	8 Net gaming income summary Subtra Enter the state(s) in which the organization licensed to conduct If "No," explain	act line 7 from line 1, colution conducts gaming activities in each	umn (d)		

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DLN: 93493130041667

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

2015

	Inspection								
	e of the organization HINGTON HOSPITAL CENTER CORPO	DRATION			Emple	oyer identificati	on nu	mber	
D-	nrt I Financial Assis	tance and Core	rain Othor Com	munity Bonofit		272129			
ГС	irt I Financial Assis	tance and cert	tam Other Com	iniumity benefit	s at cost			Yes	No
1a	Did the organization have a	a financial assistan	ce policy during the	e tax year? If "No,"	skip to question 6	a	1 a	Yes	
ь	If "Yes," was it a written po	olicy?					1b	Yes	
2	If the organization had mul financial assistance policy				st describes applic	ation of the			
	✓ Applied uniformly to all Generally tailored to inc			lied uniformly to mo	ost hospital faciliti	es			
3	Answer the following based organization's patients dur		sistance eligibility	criteria that applie	d to the largest nu	mber of the			
а	Did the organization use Fe If "Yes," indicate which of			-		ıdıng <i>fre</i> e care?	3a	Yes	
	☐ 100%	200%		%	, o				
b	Did the organization use FF which of the following was t				ounted care? If "Ye	s," ındıcate	3b	Yes	
	□ 200% □ 250% □ 3	300%	√ 400%	r		%			
c	If the organization used fac used for determining eligib used an asset test or other discounted care	lity for free or disco	ounted care Includ	le in the description	n whether the orga	nızatıon			
4	Did the organization's finar provide for free or discount			the largest number	of its patients dui	ing the tax year	4	Yes	
5a	Did the organization budge the tax year?	t amounts for free o	or discounted care	provided under its f	inancial assistanc	e policy during	5a	Yes	
	b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?								
С	If "Yes" to line 5b, as a res care to a patient who was e	_	•	organization unable	e to provide free or	discounted	5c		No
6a	Did the organization prepar	e a community ben	efit report during t	he tax year?			6 a	Yes	
b	If "Yes," did the organization	on make it available	e to the public?				6b	Yes	
	Complete the following tabl worksheets with the Sched	-	eets provided in th	e Schedule H Instru	actions Do not sul	omit these			
7	Financial Assistance a	nd Certain Other	Community Bene	efits at Cost					
	nancial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net commur benefit expens		(f) Perce total ex	
а	Financial Assistance at cost (from Worksheet 1)			4,724,206		4,724	,206	0	410 %
ь	Medicaid (from Worksheet 3, column a)			219,048,398	191,576,337				360 %
c	Costs of other means-tested government programs (from Worksheet 3, column b)			6,963,345	4,394,947	2,568	,398	0	220 %
d	Total Financial Assistance and Means-Tested Government Programs			230,735,949	195,971,284				990 %
_	Other Benefits								
e	Community health improvement services and community benefit operations (from Worksheet 4)			2,805,613		2,805	,613	0	240 %
f	Health professions education (from Worksheet 5)			55,366,160	24,123,120	·			680 %
g	Subsidized health services (from Worksheet 6)			31,196,776	17,381,177	13,815	,599	1	190 %
h	Research (from Worksheet 7)			3,498,705		3,498	,705	0	300 %
ı	Cash and in-kind contributions for community benefit (from Worksheet 8)			20,800		20	,800		0 %
-	Total. Other Benefits			92,888,054	41,504,297	51,383	,757	4	410 %
k	Total. Add lines 7d and 71	I	1	323 624 003	237 475 581	86 148	422	7	400 %

Pai	rt II Community Buildin				Idioa esti			<u>-</u>
	Complete this table i describe in Part VI h							
		(a) Number of activities or programs (optional)		(c) Total community building expense			(f) Per	cent of xpense
1	Physical improvements and housing							
2	Economic development							
3	Community support			1,897	C	1,897	7	0 %
4	Environmental improvements Leadership development and							
5	training for community members							
6	Coalition building							
7	Community health improvement advocacy			26,386		26,386	5	0 %
8	Workforce development							
9	Other							
10	Total		B	28,283	C	28,283	3	0 %
	t III Bad Debt, Medicar on A. Bad Debt Expense	e, & Collection	Practices					- N-
1	Did the organization report bac	l deht evnense in a	cordance with He	eathcare Financial I	Management Asso	ociation	Yes	No
•	Statement No 15?		· · · · ·		· · · ·	1	Yes	
2	Enter the amount of the organismethodology used by the organ		•	Part VI the	2	72,083,480		
3	Enter the estimated amount of			attributable to	-	, 2,000,700		
	patients eligible under the orgathe methodology used by the oany, for including this portion of	anızatıon's fınancıal organızatıon to estır	assistance police nate this amount i	y Explain in Part V and the rationale, if				
4	Provide in Part VI the text of t or the page number on which th					debt expense		
Secti	on B. Medicare							
5	Enter total revenue received fr	om Medicare (inclu	ding DSH and IMI	E)	. 5	315,005,203		
6	Enter Medicare allowable costs	s of care relating to	payments on line	5	. 6	331,553,151		
7	Subtract line 6 from line 5 Thi	, ,	•		. 7	-16,547,948		
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes t	osting methodology						
	Cost accounting system	✓ Cost to	charge ratio	Other				
S ect i	on C. Collection Practices							
9a	Did the organization have a wri	itten debt collectior	n policy during the	e tax year?		· · · 9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part V	ction practices to b					Yes	
Par	t IV Management Compa			L	>			
	(owned 10% or more by office (a) Name of entity	T .	scription of primary	· ·	<u> </u>) Officers, directors,	(a) Di	ıysıcıans'
	(a) Name of entity		tivity of entity	profit ^c	% or stock ership % er	trustees, or key nployees' profit % stock ownership %	profit %	6 or stoc rship %
1								
2								
3								
4								
5								
6								
7 —— 8								
8 —— 9								
10								
11								
12								
13								

Part V Facility Information

Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	Licensed hospital	General medical & surgical	Children s hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
See Additional Data Table										
<u> </u>									Schedule	H (Form 990) 2015

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) WASHINGTON HOSPITAL CENTER

Name of hospital facility or letter of facility reporting group

	number of hospital facility, or line numbers of hospital facilities in a facility orting group (from Part V, Section A):			
	to the lab New Jo &		Yes	No
Lom L	munity Health Needs Assessment Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current			
	tax year or the immediately preceding tax year?			
,	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the	1		No
2	immediately preceding tax year? If "Yes," provide details of the acquisition in Section C			
_		2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Voo	
	If "Yes," indicate what the CHNA report describes (check all that apply)		Yes	
a	■ ✓ A definition of the community served by the hospital facility			
	Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
-	How data was obtained			
•	The significant health needs of the community			
	√ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	The process for identifying and prioritizing community health needs and services to meet the community health needs			
	The process for consulting with persons representing the community's interests			
	i 🔽 Information gaps that limit the hospital facility's ability to assess the community's health needs			
. j	j Cher (describe in Section C)			
5	Indicate the tax year the hospital facility last conducted a CHNA 20 14 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted			
		5	Yes	
5 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6 a		No
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C			
7	Did the hospital facility make its CHNA report widely available to the public?	6b 7	Yes	No
a				
Ŀ	Other website (list url)			
	Made a paper copy available for public inspection without charge at the hospital facility			
	Other (describe in Section C)			
3	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
) 10	Indicate the tax year the hospital facility last adopted an implementation strategy 20 <u>14</u> Is the hospital facility's most recently adopted implementation strategy posted on a website?			
		10	Yes	
а	If "Yes" (list url) www medstarwashington org			
_	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?			
		10 b		No
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12 a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a		No
b	If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12a 12b		INIO
C	: If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities?			

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

WASHINGTON HOSPITAL CENTER

Name of hospital facility or letter of facility reporting group

				Yes	No
		Did the hospital facility have in place during the tax year a written financial assistance policy that			
13		Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
		If "Yes," indicate the eligibility criteria explained in the FAP			
	а	$\overline{oldsymbol{arphi}}$ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
		20 % and FPG family income limit for eligibility for discounted care of			
		40 %			
		☐ Income level other than FPG (describe in Section C) ☐ Asset level			
	_				
	-	Medical indigency			
	_				
	Ť	□ Underinsurance discount □ Recidency			
	g	Residency Other (december) Section (C)			
4.4		Other (describe in Section C)		V	
14 15		Explained the basis for calculating amounts charged to patients?	14 15	Yes	
15		Explained the method for applying for financial assistance?	15	Yes	
		explained the method for applying for financial assistance (check all that apply)			
		Described the information the hospital facility may require an individual to provide as part of his or her application			
		Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
		her application			
	C	Provided the contact information of hospital facility staff who can provide an individual with information about the			
		FAP and FAP application process			
	d				
	۵	Other (describe in Section C)			
16		Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
		If "Yes," indicate how the hospital facility publicized the policy (check all that apply)	10	165	
		The FAP was widely available on a website (list url)			
	a				
		www medstarwashington org			
	b	▼ The FAP application form was widely available on a website (list url)			
		www medstarwashington org			
	c	▼ A plain language summary of the FAP was widely available on a website (list url)			
		www medstarwashington org			
	d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	е	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	_	and by mail)			
	f				
	а	∇ Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
	_	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
		Other (describe in Section C)			
B		ng and Collections			
17		Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
		assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
		non-payment?	17	Yes	
18		Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
	а	Reporting to credit agency(ies)			
	a h	Selling an individual's debt to another party			
	,	Actions that require a legal or judicial process			
	d	Other similar actions (describe in Section C)			
	٠	✓ None of these actions or other similar actions were permitted			
	e	W 11-212 at 11-222 actions of other similar actions were belimited			

Part V Facility Information (continued)

WASHINGTON HOSPITAL CENTER

Name of hospital facility or letter of facility reporting group

			Yes	No
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
ā	Reporting to credit agency(ies)			
Ł	Selling an individual's debt to another party			
	Actions that require a legal or judicial process			
	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)			
a	Notified individuals of the financial assistance policy on admission			
Ŀ	Notified individuals of the financial assistance policy prior to discharge			
•	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals			
ď	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
•	Other (describe in Section C)			
1	None of these efforts were made			
Pol	icy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?			
		21	Yes	
	If "No," indicate why			
a	The hospital facility did not provide care for any emergency medical conditions			
ŀ				
•	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section			
	C)			
	Other (describe in Section C)			
	riges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
ā	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
t	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
•	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
ď	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?			
		23		Νo
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No
	If "Yes," explain in Section C		- 000)	204-

Chedule H (Form 990) 2015 Page 7							
Part V Facility Information	(continued)						
21d, 22d, 23, and 24. If applicable	Part V, Section B, lines 2, 3], 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, provide separate descriptions for each hospital facility in a facility reporting group, oup letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2,"						
Form and Line Reference	Explanation						

Schedule H (Form 990) 2015

Schedule H (Form 990) 2015

Name and address

Page 8

How many non-hospital health care facilities did the organization operate during the tax year?

7	1
5	
6	

Type of Facility (describe)

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
CHARITY CARE AND CERTAIN OTHER BENEFITS AT COST	PART I, LINE 7 MEDICARE COST REPORT DATA AS WELL AS COST-TO-CHARGE RATIO WERE USED TO CALCULATE FIGURES REPORTED (WHERE APPLICABLE) THE COST-TO-CHARGE RATIO WAS DERIVED FROM WORKSHEET 2 RATIO OF PATIENT CARE COST-TO-CHARGES BAD DEBT PART III, LINE 4 MEDSTAR HEALTH AND ITS AFFILIATED ORGANIZATIONS REPORT BAD DEBT EXPENSE IN ACCORDANCE WITH ASU 2011-07, WHICH REQUIRES CERTAIN HEALTHCARE ENTITIES TO CHANGE THE PRESENTATION OF THEIR STATEMENT OF OPERATIONS BY RECLASSIFYING THE PROVISION FOR BAD DEBTS ASSOCIATED WITH PATIENT SERVICE REVENUE FROM AN OPERATING EXPENSE TO A DEDUCTION FROM PATIENT SERVICE REVENUE (NET OF CONTRACTUAL ALLOWANCES AND DISCOUNTS) HOWEVER, MEDSTAR AND ITS AFFILIATED ENTITIES DO NOT MAKE A DETERMINATION AS TO WHETHER SELF PAY AMOUNTS ARE COLLECTIBLE IN DETERMINING REVENUE RECOGNITION RESERVE MODELS, WHICH HAVE BEEN DEVELOPED BASED ON HISTORICAL COLLECTION RESULTS AND WHICH ARE ADJUSTED PERIODICALLY BASED ON ACTUAL COLLECTIONS EXPERIENCE, ARE USED TO ESTIMATE UNCOLLECTIBLE AMOUNTS ACROSS ALL PAYORS INCLUDING SELF PAY BAD DEBT DETERMINATIONS ARE MADE ONLY AFTER SUFFICIENT EVIDENCE IS OBTAINED TO SUPPORT THAT AN AMOUNT IS NOT COLLECTIBLE MEDICARE PART III, LINE 8 THIS IS A COST-TO-CHARGE RATIO DETERMINED FROM OUR FINANCIAL REPORT

Form and Line Reference	Explanation
DEBT COLLECTION POLICY	PART III, LINE 9 IF IT IS DETERMINED THAT A PATIENT MAY POTENTIALLY QUALIFY FOR A CHARITABLE/FINANCIAL PROGRAM, A HOLD IS PLACED ON THE ACCOUNT TO PREVENT IT FROM BEING REPORTED AS BAD DEBT UNTIL PROGRAM APPROVALS HAVE BEEN OBTAINED IF IT IS APPROVED, THE ACCOUNT IS DOCUMENTED AND THE NECESSARY ADJUSTMENTS ARE MADE TO CLOSE THE ACCOUNT

Form and Line Reference	Explanation
NEEDS ASSESSMENT	PART VI, LINE 2 In FY15, MedStar Washington Hospital Center (the Hospital Center) conducted a Community Health Needs Assessment (CHNA) in accordance with the guidelines established by the Patient Protection and Affordable Care Act and the Internal Revenue Service. The hospitals CHNA was led by 26 Advisory Task Force (ATF) members, which was comprised of a diverse group of individuals, including community residents, faith-based leaders, hospital representatives and public health experts. The ATF reviewed quantitative and qualitative community health data, as well as local, regional and national health goals. Based on their findings, the ATF designed a survey to identify trends in how participants perceived the seventy of key health issues in the following categories wellness and prevention, access to care, quality of life, and environment. Community members responded to the survey by attending a community input session or completing it online or via hardcopy. Based on the ATFs recommendation, the hospital identified Wards 5, 7, and 8 of the District of Columbia as its Community Benefit Service Area (CBSA) geography with a high density of low-income or vulnerable residents within close proximity of the hospital Health priorities for the CBSA include chronic disease (heart disease/stroke, cancer, diabetes, and obesity), and teen births and child development. The hospitals FY15 CHNA and three-year Implementation Strategy was endorsed by the Hospital Centers Board of Directors and approved by the MedStar Health Board of Directors. The document became available on the hospitals official website on June 30, 2015. As a proud member of MedStar Health, representatives from the Hospital Center routinely participate in the MedStar Health community benefit workgroup. The workgroup is comprised of community health professionals who represent all ten MedStar hospitals. The team analyzes local and regional community health data, establishes system-wide community health programming performance and evaluation measures and shares

Form and Line Reference	Explanation
PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE	PART VI, LINE 3 As one of the regions leading not-for-profit healthcare systems, MedStar Health is committed to ensuring that uninsured patients within the communities we serve who lack financial resources have access to necessary hospital services. MedStar Health and its healthcare facilities will * Treat all patients equitably, with dignity, with respect and with compassion. * Serve the emergency health care needs of everyone who presents at our facilities regardless of patient's ability to pay for care. * Assist those patients who are admitted through our admissions process for non-urgent, medically necessary care who cannot pay for part of all of the care they receive. * Balance needed financial assistance for some patients with broader fiscal responsibilities in order to keep its hospitals' doors open for all who may need care in the community. In meeting its commitments, MedStar Healths facilities work with their uninsured patients to gain an understanding of each patients financial resources prior to admission (for scheduled services) prior to billing (for emergency services). Based on this information and patient eligibility, MedStar Healths facilities assists uninsured patients who reside within the communities we serve in one or more of the following ways. * Assist with enrollment in publicly-funded entitlement programs (e.g., Medicaid). * Assist with enrollment in publicly-funded entitlement programs (e.g., Medicaid). * Assist with consideration of funding that may be available from other charitable organizations. * Provide charity care and financial assistance according to applicable guidelines. * Provide financial assistance for payment of facility charges using a sliding scale based on patient family income and financial resources. * Offer periodic payment plans to assist patients with financing their healthcare services. Each MedStar Health facility (in cooperation and consultation with the financial dissistance for payment of facility charges using a sliding scale based on the geographic areas i

Form and Line Reference	Explanation
Form and Line Reference COMMUNITY INFORMATION	PART V1, LINE 4 Geographic MedStar Washington Hospital Centers CBSA includes adults age 18 or older who reside in Wards 5, 7, and 8 of the District of Columbia. Ward 5 was selected due to its close proximity to the hospital, coupled with an opportunity to build upon pre-existing and prior programs and services in Ward 5. Wards 7 and 8 were selected, because the majority of the residents of those wards are considered underserved and made up a significant number of visits to MWHC inpatient, observation, outpatient and emergency room. Demographics. Ward 5, the focal point of the CBSA, is located in the northeastern quadrant of the District of Columbia. It is the home of approximately 82,049 residents, 82% are adults age 18 and older, the concentration of adults older than 65 is high in Ward 5 (13.7%) compared to the citywide average of 11.3%. The majority of residents are Black/African American (70.4%). Twenty percent are White, and 8.5% are Hispanic. The average household income in Ward 5 (\$77,329) is less than the city average (\$9.3%). The rate of unemployment is 9.6% for the city and 14% for Ward 5, and the percentage of families living in poverty in Ward 5 is 13.5% as compared to 14.3% for the entire city ward 7 is the home of approximately 73,290 residents, 76.8% are adults age 18 and older, the concentration of adults older than 65 is high in Ward 7 (12.9%) compared to the citywide average of 11.3%. The majority of residents are Black/African American (94.2%). Two percent are White, and 3.0% are Hispanic. The average household income in Ward 7 (\$5.3,993) is less than the city average (\$107,594). The percent of adults with a high school diploma or higher education (83.0%) is less than the city average (\$107,594). The percent of adults with a high school diploma or higher education (83.0%) is less than the city average (\$107,594). The percent of adults with a high school diploma or higher education (83.0%) is less than the city average (\$107,594). The percent of adults with a high school diploma or higher educ
	mammogram assistance To address Teen Birth and Child Development, The TAPP program continues their partnership with the New Heights Outreach Program through school-based health centers TAPP provided services for a total of 106 participants, conducted 212 one-on-one counseling sessions in FY16 MWHC will continue to provide resources to the community that fall outside of our community benefit service area demonstrating our commitment to promote optimal health in the overall Washington, DC community

Form and Line Reference	Explanation
AFFILIATED HEALTH CARE SYSTEM	PART VI, LINE 6 As a proud member of MedStar Health, MedStar Washington Hospital Center is able to expand its capacity to meet the needs of the community by partnering with other MedStar hospitals and associated entities MedStar Health resources assist the hospital in community health planning to meet the needs of the uninsured and other vulnerable populations. Through its community health function, MedStar Health provides the Hospital Center with technical support to enhance community health programming and evaluation. MedStars corporate philanthropy division identifies public and private funding sources to ensure the availability of high quality health services, regardless of ability to pay.

Form and Line Reference	Explanation
late mind of community benefit	PART VI, LINE 7 The community benefit report for MedStar Washington Hospital Center is only filed in the District of Columbia

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Schedule H (Form 990) 2015

Additional Data

Software ID: Software Version:

EIN: 52-1272129

Name: WASHINGTON HOSPITAL CENTER CORPORATION

Form 990 Schedule H, Part V Section A. Hospital Facilities ER-24 hours Children Critical Research facility ER-other General medical Teaching hospital Section A. Hospital Facilities (list in order of size from largest to access smallest—see instructions) hospital hospital How many hospital facilities did the organization operate during the tax year? hospita Name, address, primary website address, rgica) and state license number Facility reporting Other (Describe) group 1 WASHINGTON HOSPITAL CENTER 110 IRVING STREET NW Х Χ WASHINGTON, DC 20010

Schedule J (Form 990)

Department of the

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493130041667 OMB No 1545-0047

2015

Open to Public Inspection

Internal Revenue Service Name of the organization

Employer identification number

WAS	SHINGTON HOSPITAL CENTER CORPORATION						
				52-1272129			
Pa	rt I Questions Regarding Compensation						
						Yes	No
1a	Check the appropriate box(es) if the organization provi 990, Part VII, Section A, line 1a Complete Part III to						
	First-class or charter travel		Housing allowance or residence for	personal use			
	Travel for companions		Payments for business use of perso	nal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiat	ion fees			
	Discretionary spending account	Г	Personal services (e g , maid, chau	ffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organism reimbursement or provision of all of the expenses design.				1b		
2	Did the organization require substantiation prior to rei directors, trustees, officers, including the CEO/Execu				2		
3	Indicate which, if any, of the following the filing organiz organization's CEO/Executive Director Check all tha used by a related organization to establish compensat	t apply	Do not check any boxes for method	s			
	▼ Compensation committee	✓	Written employment contract				
	✓ Independent compensation consultant	√	Compensation survey or study				
	▼ Form 990 of other organizations	✓	Approval by the board or compensa	tion committee			
4	During the year, did any person listed on Form 990, Poor a related organization	art VII	I, Section A, line 1a with respect to t	he filing organization			
а	Receive a severance payment or change-of-control pa	aymeni	t?		4a		Νo
b	Participate in, or receive payment from, a supplement	al nond	qualified retirement plan?		4b	Yes	
c	Participate in, or receive payment from, an equity-bas	ed cor	mpensation arrangement?		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and prov	/ide th	e applicable amounts for each item ir	n Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organization	ons mu	st complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, I compensation contingent on the revenues of	line 1a	, did the organization pay or accrue a	any			
а	The organization?				5a		Νo
b	Any related organization?				5b		Νo
	If "Yes," on line 5a or 5b, describe in Part III						
6	For persons listed on Form 990, Part VII, Section A, I compensation contingent on the net earnings of	line 1a	, did the organization pay or accrue a	nny			
а	The organization?				6 a		Νo
b	Any related organization?				6b		Νo
	If "Yes," on line 6a or 6b, describe in Part III						
7	For persons listed on Form 990, Part VII, Section A, I payments not described in lines 5 and 6? If "Yes," dea			n-fixed	7		No
В	Were any amounts reported on Form 990, Part VII, pasubject to the initial contract exception described in Fin Part III				8		No
9	If "Yes" on line 8, did the organization also follow the	rebutta	able presumption procedure describe	d in Regulations			

section 53 4958-6(c)?

Selledales (Form 550) 2015					r age 🕳
Part III Officers, Directors,	, Trustees, Key Employees, and Highest Compensate	d Employees. Use	duplicate copies if	additional space is	needed.
ınstructions, on row (II) Do not list ar	tion must be reported on Schedule J, report compensation from the ony individuals that are not listed on Form 990, Part VII for each listed individual must equal the total amount of Form 990, F	.,	-	·	
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
	-	(ii)	(ıiı)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	Base (1) compensation	Bonus & incentive	Other reportable	compensation			as deferred on prior
	(i) compensation	compensation	compensation				Form 990

Schedule 1 (Form 990) 2015

See Additional Data Table

Schedule J (Form 990) 2015

Page 2

00044.05 (i age o
Part IIII Supplemental Inform	mation
Provide the information, explanation, or	descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information
Return Reference	Explanation
	="F*********

Page 3

Schedule J (Form 990) 2015

Schedule 1 (Form 990) 2015

COMPENSATION AND YEARS OF SERVICE William Gaynes compensation is for services provided as CFO to both MedStar Washington Hospital Center

land MedStar Health Research Institute

Software ID: Software Version:

EIN: 52-1272129

Name: WASHINGTON HOSPITAL CENTER CORPORATION

Form 990, Schedule J, I	Part I	I - Officers, Direc	tors, Trustees, Ke	y Employees, and	Highest Compen	sated Employees		
(A) Name and Title		(B) Breakdown o	f W-2 and/or 1099-MI	C compensation (C) Retirement and		(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
1CARMELLA A COLE MD BOARD MEMBER	(1)	301,821	1,000	0	21,189	6,070	330,080	0
	(11)	0	0	0	0	- 0	O	0
1SANDRA M SWAIN MD BOARD MEMBER	(1)	471,942 	37,500	0	7,800	1,477	518,719	0
	(11)	0	0	0	0	- 0	- 0	0
2 BENJAMIN I LEE MD BOARD MEMBER	(1)	418,835	148,296	11,841	7,800	13,632	600,404	0
	(11)	0	0	0	0	- 0	o	0
3 KENNETH A SAMET BOARD MEMBER	(1)	0	0	0	0	0	0	0
	(11)	1,689,763	3,167,094	15,851	45,721	- 20,676	4,939,105	0
4JOHN SULLIVAN BOARD MEMBER/PRESIDENT	(1)	762,524	642,570	300,000	7,800	4,711	1,717,605	0
	(11)	0	0	o	0	- 0	o	o
5 BILL GAYNE CHIEF FINANCIAL OFFICER	(1)	0	0	0	0	0	0	0
	(11)	290,620	92,814	0	0	13,835	397,269	0
6 CATHERINE MONGE Former SENIOR VP OF	(1)	276,544	121,344	0	7,800	6,486		0
OPERATIONS	(11)	0	0	0	0	- 0	- 0	0
7PRAFUL RAMINENI PHYSICIAN	(1)	294,309	995,934	0	8,535	14,585	1,313,363	0
	(11)	0	0	0	0	- - 0	- 0	0
8AMMAR BAFIPHYSICIAN	(1)	780,893	667,692	0	7,800	11,869	1,468,254	0
	(11)	0	0	0	0	- 0	- 0	0
9STEVEN BOYCEPHYSICIAN	(1)	972,182	610,085	0	7,800	15,004	1,605,071	0
	(11)	0	0	0	0	- 0	_ 0	0
10PAUL CORSO SECTION DIRECTOR	(1)	635,397	375,004	0	7,008	10,962	1,028,371	0
	(11)	0	0	0	0	- 0	-	0
11EDWARD WOO Dir, Medstar Vascular	(1)	893,118	253,000	0	0	15,509	1,161,627	0
Program	(11)	0	0	0	0	- - 0		0
12Robert Ross Chief Operating Officer	(1)	285,994	156,120	0	8,824	8,669	459,607	0
	(11)	0	0	0	0		- n	0
-		l	l	I	<u> </u>		1	ı

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule L

(Form 990 or 990-EZ)

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

DLN: 93493130041667 OMB No 1545-0047

2015

Department of the Treasury Internal Revenue Serv		nformation a	► Att	ach to Form 9 dule L (Form 9	990 or Form 99 990 or 990-EZ 90 <i>/form990</i> .		uctions	is at		Ope	n to P	ublic
Name of the orga	nızatıon						En	nploye	r identi	ficatio	n numbe	r
WASHINGTON HOSP:	ITAL CENTER CORPO	DRATION					52	2-127	2129			
	s Benefit Tra										4.0.1-	
	ete if the organiz of disqualified p					<u>25a or 25b, or</u> fied person an			z, Part cription		<u>40b</u> (d) Cori	rected?
			(-,	•	ganızatıon		`	•	saction		Yes	No
	nount of tax incu	rred by orgar		_		_	•		_			
	ount of tax, If ar	· · · · ·							▶ \$			
	·			·	ne organizacio		•	•	Γ Ψ			
	ns to and/or plete if the organ				0-E7 Part V	line 38a or Fi	nrm 99	Ω Par	t IV lin	ne 26 in	or if the	
	nization reported							.,	,	,		
(a) Name of	(b) Relationship	(c)	(d) Loan	to	(e)O riginal	(f)Balance	(g)	In	(h)	(i)Wr	ıtten
interested person	with organization	Purpose of loan	or from th		principal amount	due	defa	ult?	Appro		agreer	nent?
person	organization	loan [organizacio	JII.	amount				by board or committee?			
			То	From			Yes	No	Yes	No	Yes	No
											+	
											1	
											+	
Total		<u> </u>										
	nts or Assista		fitina Ir	nterested F	Persons.		l					
Com	plete if the org					rt IV, line 27	<u>'. </u>					
(a) Name of Int		Relationship rested perso			ofassistance	e (d) Type	ofassı	stance	e (e)	Purpos	se of ass	ıstance
person	mee	organizat										
				1								
									\dashv			
	1			1		i i			I			

Part IV	Business Trans	actions Involvin	ig Interested Po	ersons.		
	Complete if the o	rganization answe	ered "Yes" on Forr	n 990, Part IV	, line 28a	, 28b, or 28c.
7	f	41.5.5.1.1.1		413.5	,	

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sh of organiz reveni	ation's	
				Yes	No	
See Additional Data Table						
Part V Sunnlemental	Information					

Supplemental Informatio

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
BUSINESS TRANSACTION INVOLVING INTERESTED PERSON	SCHEDULE L, PART IV Morrison Healthcare Food Services is a substantial contributor that also provided food services to the hospital WL Gore and Associates is a substantial contributor that also provided manufacturing services to the hospital Up-To-Date Laundry is a substantial contributor that also provided laundry services to the hospital All American Ambulance and Transport is a substantial contributor that also provided transportation services to the hospital Pepco Holdings is a substantial contributor that also provided energy services to the hospital Diamond Healthcare is a substantial contributor that also provided healthcare services to the hospital Power Solutions is a substantial contributor that also provided power solutions services to the hospital C I Designs is a substantial contributor that also provided architectural services to the hospital The ROI Companies is a substantial contributor that also provided RCM Services to the hospital International Limousine Service, Inc. is a substantial contributor that also provided limousine services to the hospital RTKL Associates is a substantial contributor that also provided architectural services to the hospital The Bernstein Companies is a substantial contributor that also provided medical services to the hospital BIOTRONIK, Inc. is a substantial contributor that also provided medical services to the hospital Metro Aviation, Inc. is a substantial contributor that also provided aircraft services to the hospital Per the conflict of interest policy, all transactions between the hospital and outside vendors should be at Arms-length for fair market value

Additional Data

(8) CI Designs

(9) The ROI Companies

(11) RTKL Associates

(13) BIOTRONIK Inc

(14) Metro Aviation Inc

(10) international limousine svc inc

(12) The Bernstein Companies

Software ID: Software Version:

EIN: 52-1272129

Name: WASHINGTON HOSPITAL CENTER CORPORATION

3,464,427 Architectural Services

267,568 Architectural Services

137,961 Real Estate Services

1,479,379 Medical Services

5,259,512 Aircraft Services

Limousine Services

293,654 RCM Services

3,298,976

Νo

Νo

Νo

Νo

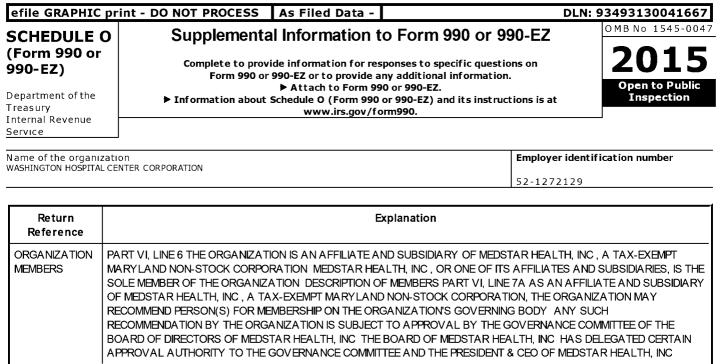
Nο

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Νo

(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sh of organiz reven	f zatıon's
				Yes	No
(1) MORRISON HEALTHCARE SERVICES	SEE PART V	8,188,983	FOOD SERVICES		No
(2) WL Gore and Associates	SEE PART V	3,313,396	Manufacturing Services		No
3) Up-To-Date Laundry	SEE PART V	1,016,238	Laundry Services		No
4) all american ambulance transport	SEE PART V	1,233,213	Transportation Services		No
5) Pepco Holdings	SEE PART V	1,459,895	Energy Services		No
6) Dıamond Healthcare	SEE PART V	12,840,595	Healthcare Services		No
(7) Power Solutions	SEE PART V	919,624	Power Solutions Services		No

SEE PART V



Return Reference	Explanation
DECISION OF	PART VI, LINE 7B AS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC , A TAX-EXEMPT MARYLAND NON-
GOVERNING	STOCK CORPORATION, THE BY LAWS OF THE ORGANIZATION ARE SUBJECT TO CERTAIN RESERVED POWERS, WHICH
BODY	PROVIDE THAT THE SOLE MEMBER OF THE ORGANIZATION MUST APPROVE CERTAIN DECISIONS, INCLUDING BUT NOT
	LIMITED TO MATTERS CONCERNING THE SALE OR PURCHASE OF REAL OR PERSONAL PROPERTY, CAPITAL BUDGETS,
	STRATEGIC PLANNING, INVESTMENTS, AND CORPORATE GOVERNANCE

Return Reference	Explanation
	PART VI, LINE 11 THE PROCESS FOR REVIEWING THE FORM 990 INCLUDED EDUCATION AND TRANSPARENCY SENIOR FINANCIAL EXECUTIVES, WORKING WITH INDEPENDENT OUTSIDE EXPERTS, THOROUGHLY REVIEWED FORM 990 AND ACCOMPANY ING INSTRUCTIONS IN ADDITION, SENIOR EXECUTIVES REVIEWED THE RELEVANT SECTIONS OF THE FORM 990 WITH THE FOLLOWING COMMITTEES OF THE ORGANIZATION'S GOVERNING BODY FINANCE, AUDIT, GOVERNANCE, STRATEGIC PLANNING, AND EXECUTIVE COMPENSATION FOLLOWING THESE MEETINGS, THE GOVERNING BODY WAS PROVIDED A COPY OF THE FORM 990 IN ITS FINAL FORM AND GIVEN AN OPPORTUNITY TO PROVIDE ANY INPUT OR
	COMMENTS RELATING TO THE FORM 990 PRIOR TO ITS FILING

Return Reference	Explanation
CONFLICT OF INTEREST POLICY	PART VI, LINE 12C APPOINTMENT OF BOARDS OF DIRECTORS MEDSTAR HEALTH (AND ITS SUBSIDIARIES) REQUIRE ALL NOMINATED DIRECTORS, PRIOR TO THEIR APPOINTMENT OR ELECTION, TO DISCLOSE THE EXISTENCE OF (OR POTENTIAL EXISTENCE OF) ANY TRANSACTION WITH MEDSTAR THAT WOULD RESULT IN A CONFLICT OF INTEREST SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD BE RESOLVED ANNUAL DISCLOSURES - ALL OFFICERS, DIRECTORS, AND SENIOR MANAGERS ARE REQUIRED, NOT LESS THAN ANNUALLY, TO COMPLETE A SURVEY OF QUESTIONS CONCERNING ANY TRANSACTIONS OR RELATIONSHIPS WHICH WOULD OR COULD REPRESENT A CONFLICT OF INTEREST SUCH DISCLOSURES (IF ANY) RELATED TO DIRECTORS ARE REVIEWED BY THE GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD BE RESOLVED SUCH DISCLOSURES (IF ANY) RELATED TO OFFICERS AND SENIOR MANAGERS ARE REVIEWED BY AN APPROPRIATE EXECUTIVE WHO DETERMINES HOW THE MATTER SHOULD BE RESOLVED IN ADDITION, OFFICERS AND DIRECTORS OF MARYLAND HOSPITALS AND NURSING CENTERS ARE REQUIRED TO ANNUALLY DISCLOSE ADDITIONAL INFORMATION RELATING TO POTENTIAL CONFLICTS OF INTEREST AND SUCH DISCLOSURES ARE REPORTED TO THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION (HSCRC)

Return Reference	Explanation
EXECUTIVE COMPENSATION PROCESS	PART VI, LINE 15 THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC (THE "COMMITTEE") HAS OVERSIGHT OVER THE EXECUTIVE COMPENSATION PROGRAM (THE "PROGRAM") OF MEDSTAR HEALTH, INC AND ITS AFFILIATES TOTAL COMPENSATION FOR THE TOP MANAGEMENT OFFICIALS, OFFICERS AND KEY EMPLOYEES OF MEDSTAR HEALTH, INC AND ITS AFFILIATES ARE REVIEWED AND APPROVED BY THE COMMITTEE WITH ASSISTANCE AND GUIDANCE FROM AN INDEPENDENT THIRD PARTY ADVISOR THE MEMBERS OF THE COMMITTEE ARE INDEPENDENT FROM ALL OF THE PARTICIPANTS IN THE PROGRAM THE MAIN OBJECTIVE OF THE PROGRAM IS TO PROVIDE MARKET COMPETITIVE TOTAL COMPENSATION THAT IS INTERNALLY EQUITABLE AND HAS A STRONG PAY-FOR-PERFORMANCE LINKAGE PERFORMANCE IS EVALUATED AT THE SYSTEM, OPERATING UNIT, AND INDIVIDUAL LEVELS THE OVERALL TOTAL COMPENSATION PHILOSOPHY IS MANAGED AT THE 75TH PERCENTILE OF THE COMPETITIVE MARKET FOR COMPARABLE SIZE (NET REVENUE) AND TYPE ("TAX-EXEMPT HEALTHCARE ORGANIZATIONS") WHERE APPROPRIATE, ADDITIONAL INDUSTRY DATA IS CONSIDERED (GENERAL BUSINESS AND/OR TAXABLE HEALTHCARE) FOR SELECTED POSITIONS THAT CAN BE RECRUITED FROM OR POTENTIALLY LOST TO THESE INDUSTRIES (E.G., INFORMATION TECHNOLOGY, FINANCE, ETC.) THE COMMITTEE HAS ENGAGED ERNST & YOUNG LLP ("E&Y") TO SERVE AS AN ADVISOR ON THE REASONABLENESS AND COMPETITIVE HAS ENGAGED ERNST & YOUNG LLP ("E&Y") TO SERVE AS AN ADVISOR ON THE REASONABLENESS AND COMPETITIVENESS OF THE PROGRAM IN DETERMINING REASONABLENESS AND COMPETITIVENESS, E&Y REVIEWS MARKET PRACTICES AND TRENDS, AND MAKES RECOMMENDATIONS SELATED TO THE PROGRAM E&Y UTILIZES INFORMATION FROM CUSTOM SURVEYS, NATIONAL COMPENSATION SURVEYS, PROPRIETARY DATABASES, AND CLIENT EXPERIENCES TO DETERMINE ITS FINAL RECOMMENDATIONS E&Y PRESENTS THEIR FINDINGS AND RECOMMENDATIONS OF THE PROGRAM ALL DECISIONS MADE BY THE COMMITTEE.

Return Reference	Explanation
FINANCIAL STATEMENT AVAILABILITY	PART VI, LINE 19 MEDSTAR HEALTH POSTS ITS ANNUAL FINANCIAL AUDIT AND QUARTERLY FINANCIAL REPORTS TO THE ELECTRONIC MUNICIPAL MARKET ACCESS (EMMA) SYSTEM THE ORGANIZATION ALSO E-MAILS ITS ANNUAL AND QUARTERLY DISCLOSURES TO HOLDERS OF THE COMPANY'S PUBLICLY TRADED DEBT THE COMPANY'S GOVERNANCE DOCUMENTS AND CONFLICTS OF INTEREST POLICIES ARE AVAILABLE UPON REQUEST THROUGH ITS CORPORATE (OR AS APPLICABLE ENTITY) PUBLIC INFORMATION OFFICES

Return Reference	Explanation		
OTHER CHANGES IN NET ASSETS	PART XI, LINE 9 EQUITY TRANSFERS - NET ASSETS	13,992,204	

SCHEDULE R

Related O

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493130041667

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Open to Public Inspection

Schedule R (Form 990) 2015

Employer identification number

52-1272129

Department of the Treasury
Internal Revenue Service
Name of the organization

WASHINGTON HOSPITAL CENTER CORPORATION

(Form 990)

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Identification of Disregarded Entities Complete of the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (c) (d) (e) (f) Direct controlling Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets or foreign country) entity (1) Physician Imaging of Washington Hosp Ctr HEALTH SVCS MD 0 0 NA 1201 Seven Locks Road Rockville, MD 20854 56-2616090 Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (g) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No See Additional Data Table

Cat No 50135Y

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income			rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	ral or aging	(k) Percentage ownership
				,			Yes	No		Yes	No	
(1) PHYSICIAN IMAGING OF WASHINGTON 6525 BELCREST ROAD SUITE G 50 Hyattsville, MD 20782 56-2616090	LAB SERVICES	MD	NA	RELATED				No				51 000 %
Part IV Identification of Related Organizations Taxable	as a Corno	ration	or Trust (omplete if the	he organiz	ation and	were	d "Vec	" on Form	990	Par	t IV line

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

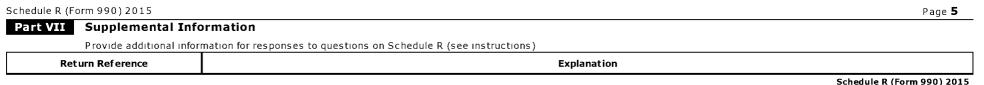
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
See Additional Data Table									
-									

chedule R (Form 990) 2015					Рa	ige 3		
Part V Transactions With Related Organizations Complete if the organization ans	wered "Yes" on Form	990, Part IV, line	34, 35b, or 36.					
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No		
1 During the tax year, did the orgranization engage in any of the following transactions with one or more	e related organizations li	sted in Parts II-IV?						
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		No		
b Gift, grant, or capital contribution to related organization(s)				1b		No		
c Gift, grant, or capital contribution from related organization(s)				1 c		No		
d Loans or loan guarantees to or for related organization(s)				1d		No		
e Loans or loan guarantees by related organization(s)				1e		No		
f Dividends from related organization(s)				1f		No		
g Sale of assets to related organization(s)				1 g		No		
h Purchase of assets from related organization(s)								
i Exchange of assets with related organization(s)								
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j		No		
k Lease of facilities, equipment, or other assets from related organization(s)				1k		No		
l Performance of services or membership or fundraising solicitations for related organization(s)				11		No		
m Performance of services or membership or fundraising solicitations by related organization(s).				1m	Yes			
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No		
o Sharing of paid employees with related organization(s)				10		No		
p Reimbursement paid to related organization(s) for expenses				1p	Yes	\vdash		
q Reimbursement paid by related organization(s) for expenses				1q	Yes			
r Other transfer of cash or property to related organization(s)				1r		No		
s Other transfer of cash or property from related organization(s)				1s		No		
2 If the answer to any of the above is "Yes," see the instructions for information on who must comple				5				
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining ar	mount ı	nvolved	t		
ee Additional Data Table								
	1	1						

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	section 501(c)(3) organizations?		total en	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(h) prtionate ations? Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1 I	
													<u> </u>



Software ID: Software Version:

EIN: 52-1272129

Name: WASHINGTON HOSPITAL CENTER CORPORATION

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a)

(b)

(c)

(d)

(e)

(f)

Primary activity

Public charity

Direct control

(a)

(b)

(c)

(c)

(d)

(e)

(f)

(f)

(f)

Form 990, Schedule R, Part II - Identification of Re (a)	lated Tax-Exempt Org (b)	anizations (c)	(d)	(e)	(f)	(g	1)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section 501(c)	Direct controlling entity	Sectio (b)(contr	n 512 13) olled
				(3))		Yes	No
CHURCH HOME CORPORATION 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 23-7374724	MEDICAL FUND	MD	501(c)(3)	PF	NA	Yes	
FRANKLIN SQUARE HOSPITAL CENTER INC 9000 FRANKLIN SQUARE DRIVE BALTIMORE, MD 21237 52-0608007	HOSPITAL	MD	501(c)(3)	3	NA	Yes	
HARBOR HOSPITAL INC 3001 SOUTH HANOVER STREET BALTIMORE, MD 21225 52-0491660	HOSPITAL	MD	501(c)(3)	3	NA	Yes	
MEDSTAR HEALTH INC 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 52-2087445	MEDICAL SVCS	MD	501(c)(3)	11C III	NA		No
MONTGOMERY GENERAL HOSPITAL 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 52-0646893	HOSPITAL	MD	501(c)(3)	3	NA	Yes	
THE GOOD SAMARITAN HOSPITAL OF MARYLAND 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-0591607	HOSPITAL	MD	501(c)(3)	3	NA	Yes	
THE UNION MEMORIAL HOSPITAL 201 EAST UNIVERSITY PARKWAY BALTIMORE, MD 21218 52-0591685	HOSPITAL	MD	501(c)(3)	3	NA	Yes	
MEDSTAR HEALTH RESEARCH INSTITUTE 108 IRVING STREET NW WASHINGTON, DC 20010 52-6056274	HOSPITAL	DC	501(c)(3)	4	NA	Yes	
THE MEDSTAR-GEORGETOWN MEDICAL CENTER I HOPSITAL ADMIN 1 MAIN BLDG WASHINGTON, DC 20007 52-2218584	HOSPITAL	DC	501(c)(3)	3	NA	Yes	
HH MEDSTAR HEALTH INC 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 52-1542230	MEDICAL SVCS	MD	501(c)(3)	11C III	NA	Yes	
MEDSTAR AMBULATORY SERVICES INC 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 52-1132992	ADMIN SVCS	MD	501(c)(3)	11C III	NA	Yes	
BAY LIFE SERVICES INC 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 52-1496539	MENTAL HEALTH	MD	501(c)(3)	9	NA	Yes	
MEDSTAR SURGERY CENTER INC 4061 POWDERMILL ROAD SUITE 210 CALVERTON, MD 20705 52-1061679	MEDICAL SVCS	MD	501(c)(3)	9	NA	Yes	
CHURCH HOME AND HOSPITAL OF THE CITY OF 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 52-0591600	HOSPITAL	MD	501(c)(3)	11A I	NA	Yes	
FRANKLIN SQUARE HOSPITAL CENTER FOUNDATI 9000 FRANKLIN SQUARE DRIVE BALTIMORE, MD 21237 52-2329546	FOUNDATION	MD	501(c)(3)	7	NA	Yes	
GOOD SAMARITAN HOSPITAL FOUNDATION INC 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-2307122	FOUNDATION	MD	501(c)(3)	11a I	NA	Yes	
GOOD SAMARITAN NURSING CENTER INC 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-1672866	MEDICAL SVCS	MD	501(c)(3)	9	NA	Yes	
GS HOUSING INC 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-1481656	ELDER HOUSING	MD	501(c)(3)	9	NA	Yes	
GS PROPERTIES INC 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-1429853	ADMIN SVCS	MD	501(c)(3)	11a I	NA	Yes	
HARBOR HOSPITAL FOUNDATION INC 3001 SOUTH HANOVER STREET BALTIMORE, MD 21225 52-1284532	FOUNDATION	MD	501(c)(3)	11A I	NA	Yes	

Form 990, Schedule R, Part II - Identification of Rela	ated Tax-Exempt Orga	nizations				
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity? Yes No
MEDSTAR HEALTH INFUSION INC 4061 POWDERMILL ROAD SUITE 210 CALVERTON, MD 20705 52-1980510	MEDICAL SVCS	MD	501(c)(3)	9	NA	Yes
MEDSTAR HEALTH VISITING NURSES ASSOCIATI 4061 POWDERMILL ROAD CALVERTON, MD 20705 53-0196597	MEDICAL SVCS	MD	501(c)(3)	9	NA	Yes
MEDSTAR VNA HEALTHCARE 4061 POWDERMILL ROAD SUITE 210 CALVERTON, MD 20705 52-1458516	MEDICAL SVCS	MD	501(c)(3)	9	NA	Yes
MGH COMMUNITY HEALTH INC 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 52-1372467	MEDICAL SVCS	MD	501(c)(3)	9	NA	Yes
MGH HEALTH FOUNDATION INC 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 52-1129959	FOUNDATION	MD	501(c)(3)	7	NA	Yes
MGH HEALTH SERVICES INC 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 52-1366812	FOUNDATION	MD	501(c)(3)	11B II	NA	Yes
MGH WOMEN'S BOARD 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 52-6039600	FOUNDATION	MD	501(c)(3)	11C III	NA	Yes
NATIONAL REHABILITATION HOSPITAL 102 IRVING STREET NW WASHINGTON, DC 20010 52-1369749	HOSPITAL	DC	501(c)(3)	3	NA	Yes
REGIONAL REHAB AT OLNEY INC 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 52-2310902	MEDICAL SVCS	MD	501(c)(3)	3	NA	Yes
SUBURBAN NRH MEDICAL REHABILITATION I 102 IRVING STREET NW WASHINGTON, DC 20010 52-1931151	MEDICAL SVCS	DC	501(c)(3)	3	NA	Yes
THE THOMAS O'NEIL CATHOLIC HEALTH CARE F 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-1104382	FOUNDATION	MD	501(c)(3)	11D III	NA	Yes
VNA INC 4061 POWDERMILL ROAD SUITE 210 CALVERTON, MD 20705 52-1332411	ADMIN SVCS	MD	501(c)(3)	II A I	NA	Yes
WHC FOUNDATION INC 110 IRVING STREET NW WASHINGTON, DC 20010 52-1791670	FOUNDATION	DC	501(c)(3)	7	NA	Yes
WOODBOURNE WOODS INC 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 52-2299070	ELDER HOUSING	MD	501(c)(3)	9	NA	Yes
HOSPICE OF ST MARY'S INC PO BOX 527 LEONARDTOWN, MD 20650 52-2153926	SUPPORT ORG	MD	501(c)(3)	11A I	NA	Yes
ST MARY'S HOSPITAL OF ST MARY'S COUNTY 25500 POINT LOOKOUT ROAD LEONARDTOWN, MD 20650 52-0619006	HOSPITAL	MD	501(c)(3)	3	NA	Yes
ST MARY'S HOSPITAL FOUNDATION INC PO BOX 527 LEONARDTOWN, MD 20650 52-1051368	SUPPORT ORG	MD	501(c)(3)	11A I	NA	Yes
MEDSTAR SOUTHERN MD HOSPITAL CENTER 7503 SURRATTS ROAD CLINTON, MD 20735 46-0726303	HOSPITAL	MD	501(C)(3)	3	NA	Yes
MEDSTAR HEALTH INC AND AFFILIATES MASTER 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 46-7454613	RET TRUST	MD	501(A)	N/A	NA	Yes

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (e) (f) (h) (i) (g) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section (C corp, S related organization domicile entity ıncome ownership 512(b)(13) year (state or foreign corp, assets controlled country) or trust) entity? Yes No (1) MedStar Pharmacies Inc ΜD NΑ C Corp Drug Sales 10980 GRANTCHESTER WAY Columbia, MD 21044 52-1513056 (1) ExtenCare Inc Medical ΜD NΑ C Corp 10980 GRANTCHESTER WAY Services Columbia, MD 21044 52-1556228 NΑ (2) Helix Resources Management Inc Admin ServiCEs ΜD C Corp 10980 GRANTCHESTER WAY Columbia, MD 21044 52-1913070 (3) HelixCare Medical Group LLC Medical MDNΑ C Corp 10980 GRANTCHESTER WAY Services Columbia, MD 21044 52-1955580 NΑ (4) HelixCare Properties LLC Medical ΜD C Corp 10980 GRANTCHESTER WAY Services Columbia, MD 21044 52-1966695 (5) Parkway Ventures Inc Holding ΜD NΑ C Corp 10980 GRANTCHESTER WAY Company Columbia, MD 21044 52-1893569 (6) Physicians Administrative Services Inc Billing Services NΑ ΜD C Corp 10980 GRANTCHESTER WAY Columbia, MD 21044 23-7042074 (7) MedStar Family Choice Inc NΑ Managed Care ΜD C Corp 10980 GRANTCHESTER WAY Columbia, MD 21044 52-1995521 (8) Medstar Enterprises Inc Admin ServiCEs ΜD NΑ C Corp 4061 Powdermill Road Suite 210 Calverton, MD 20705 52-2139841 (9) SiTeL Inc EDUCATIONAL ΜD NΑ C Corp 10980 GRANTCHESTER WAY Svcs COLUMBIA, MD 21044 90-0753340 (10) Star Billing Inc Billing Services ΜD NΑ C Corp 4061 Powdermill Road Suite 210 Calverton, MD 20705 52-1850113 (11)Medical ΜD lnΑ C Corp Washington Risk Network Management Inc. Services 4061 Powdermill Road Suite 210 Calverton, MD 20705 52-2132677 NΑ (12)Medical ΜD C Corp Washington Hospital Center Physician Hos Services 100 Irving Street NW Washington, DC 20010 52-1931000 (13) Medstar Physician Partners Inc Medical ΜD lΝΑ C Corp 4061 Powdermill Road Suite 210 Services Calverton, MD 20705 52-2030809 (14)Condo Owner ΜD lnα C Corp Franklin Square Drive Land Condo Associa Assoc 10980 GRANTCHESTER WAY Columbia, MD 21044 76-0756352

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (a) (b) (c) (d) (e) (f) (g) (h) (i) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section related organization domicile entity (C corp, S income vear ownership 512(b)(13) (state or foreign corp, assets controlled country) or trust) entity? Yes No (16) MGH Diversified Services Inc Medical ΜD NΑ C Corp 18101 Prince Philip Drive Services Olney, MD 20832 52-1943602 Medical ΜD NΑ C Corp (1) St Mary's Health Alliance Inc 25500 Point Lookout Road Services Leonardtown, MD 20650 52-1930331 (2) Greenspring Financial Insurance Limited Insurance CJNΑ C Corp 23 LIME TREE BAY AVENUE PO BOX 1051 KY1-1102, GRAND CAYMAN CJ 98-0188617 (3) ST MARY'S CONDO ASSN CONDOMINIUMS ΜD NΑ C CORP 25500 POINT LOOKOUT RD LEONARDTOWN, MD 20650 27-3377216 NΑ C CORP (4) INVESTMENTS CJMEDSTAR HEALTH MASTER RETIREMENT TRUST 102 South Church St Grand Cayman KY1-1002 99-9999999 INVESTMENTS CJNΑ C CORP MEDSTAR HEALTH INC - INVESTMENT FUND I 102 South Church St Grand Cayman KY1-1002 CJ98-1310273

Form 990, Schedule R, Part V - Transactions With Related Organizations (a) (b) (c) (d) Name of related organization A mount Involved Transaction Method of determining amount type(a-s) involved (1) FRANKLIN SQUARE HOSPITAL CENTER INC Q 1,433,052 FMV Q 978,001 FMV (1) THE GOOD SAMARITAN HOSPITAL OF MARYLAND INC (2) FMV HARBOR HOSPITAL INC Q 714,675 FMV (3) HH MEDSTAR HEALTH INC Q 282,690 MedStar Family Choice INC FMV (4) Q 160,496 (5) The MedStar-Georgetown Medical Center INC Р 316,914 FMV (6) MedStar Health Inc 18,949,846 FMV Ρ MedStar Health Research Institute FMV (7) Ρ 6.005.397 (8) FMV NATIONAL REHABILITATION HOSPITAL Q 237,617 (9) PARKWAY VENTURES INC 124,019 FMV Q (10) ST MARY'S HOSPITAL OF ST MARY'S COUNTY Q 196,602 FMV FMV (11) THE Union Memorial Hospital Q 1,206,446 VNA Inc FMV (12) Q 128,188