990

Department of the

DLN: 93493129023237

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

201

OMB No 1545-0047

Open to Public

foundations) ▶ Do not enter social security numbers on this form as it may be made public ▶ Information about Form 990 and its instructions is at www.IRS.gov/foim990

Inspection

Internal Revenue Service For the 2015 calendar year, or tax year beginning 07-01-2015 and ending 06-30-2016 C Name of organization D Employer identification number B Check if applicable Avera Queen of Peace Hospital Address change 46-0224604 Name change Doing business as Initial return Avera Queen of Peace Health Service -Fınal E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite return/terminated (605) 995-2251 Amended return City or town, state or province, country, and ZIP or foreign postal code Mitchell, SD $\,$ 57301 $\,$ Application pending G Gross receipts \$ 107,616,409 Name and address of principal officer H(a) Is this a group return for Thomas A Clark subordinates? 525 North Foster Street Νo Mitchell, SD 57301 H(b) Are all subordinates Tax-exempt status included? 4947(a)(1) or If "No," attach a list (see instructions) Website: ▶ www averaqueenofpeace org Group exemption number ▶ 0928 L Year of formation 1905 M State of legal domicile SD ✓ Corporation Trust Association **K** Form of organization Part I Summary 1 Briefly describe the organization's mission or most significant activities Promotion of health Activities & Governance 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 3 Number of independent voting members of the governing body (Part VI, line 1b) 4 13 Total number of individuals employed in calendar year 2015 (Part V, line 2a) 5 989 54 Total number of volunteers (estimate if necessary) . 6 Total unrelated business revenue from Part VIII, column (C), line 12 7a Ω **b** Net unrelated business taxable income from Form 990-T, line 34 7b **Current Year** 283,044 205,641 8 Contributions and grants (Part VIII, line 1h) Ravenue 106,176,795 106,138,833 Program service revenue (Part VIII, line 2g) 1,600,903 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 917,063 -299,256 -200,565 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 107,761,486 107,060,972 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 1,604,567 275,247 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 55,155,185 60,184,304 Expenses 5 - 10)Professional fundraising fees (Part IX, column (A), line 11e) . 16a b Total fundraising expenses (Part IX, column (D), line 25) ▶169,412 17 45,276,679 46,026,583 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 102,036,431 106,486,134 18 5,725,055 574,838 19 Revenue less expenses Subtract line 18 from line 12 Assets or d Balances Beginning of Current Year **End of Year** 20 Total assets (Part X, line 16) . 142,177,140 134,504,013 21 48,060,314 45,662,750 Total liabilities (Part X, line 26) . Net assets or fund balances Subtract line 21 from line 20 94,116,826 88,841,263 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2017-05-04 Signature of officer Sign Here William E Flett Sec/Treas & VP of Finance Type or print name and title Date 2017-05-04 Print/Type preparer's name Preparer's signature Check I if

Kım Hunwardsen CPA

Firm's address ≥ 800 Nicollet Mall Ste 1300

Minneapolis, MN 554027033

Kım Hunwardsen CPA

Paid

Preparer

Use Only

self-employed

Firm's EIN > 45-0250958

Phone no (612) 253-6500

P00484560

4e Total program service expenses ► 89,051,490
Form 990 (2015)

) (Revenue \$

including grants of \$

(Expenses \$

| Form | 990 (2015) | | | Page 3 |
|------|---|-------------|-----|---------------|
| Par | t IV Checklist of Required Schedules | | | |
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 🕏 | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | No |
| | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | Yes | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | Yes | |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🔰 | 10 | Yes | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | | | |
| | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | Yes | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | Yes | |
| | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11 c | | No |
| | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2 | 11 d | | No |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Yes | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Yes | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12 a | | No |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | Yes | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions) | 17 | | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> | 18 | | No |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | No |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20 a | Yes | |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | Yes | |

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|------|---|-------------|-----|---------------|
| Par | t IV Checklist of Required Schedules (continued) | | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 17 If "Yes," complete Schedule I, Parts I and II | 21 | Yes | |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | No |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24 c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Pait I | 25b | | No |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | No |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | Yes | |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV </i> | 28 c | | No |
| 29 | Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M | 29 | | No |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I . | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I </i> | 33 | | No |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | Yes | |

Note. All Form 990 filers are required to complete Schedule O

Yes

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| Pai | t V | Statements Regarding Other IRS Filings and Tax Compliand | | V | | | |
|---------|---------|--|----------|---------------------------|-----|-----|-----|
| | | Check if Schedule O contains a response or note to any line in this | Part | <u>v</u> | • | Yes | No |
| 1a | Enter | the number reported in Box 3 of Form 1096 Enter -0- if not applicable | 1a | 138 | | 163 | NO |
| | | the number of Forms W-2G included in line 1a Enter -0 - if not applicable | 1b | 0 | | | |
| | | · | | | | | |
| С | | ne organization comply with backup withholding rules for reportable payments t ng (gambling) winnings to prize winners? | | dors and reportable | 1c | Yes | |
| 2a | _ | the number of employees reported on Form W-3, Transmittal of Wage and | | | | | |
| | Tax S | tatements, filed for the calendar year ending with or within the year covered | | | | | |
| | , | s return | _ 2a | 989 | - 1 | V | |
| b | | east one is reported on line 2a, did the organization file all required federal em If the sum of lines 1a and 2a is greater than 250, you may be required to e-file | | | 2b | Yes | |
| За | | ne organization have unrelated business gross income of \$1,000 or more durin | | | 3a | | No |
| | | s," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanati | , | • | 3b | | |
| | | y time during the calendar year, did the organization have an interest in, or a s | | | | | |
| | over, | a financial account in a foreign country (such as a bank account, securities ac | | | | | |
| _ | accou | ınt)? | | | 4a | | No |
| b | | s," enter the name of the foreign country | | | | | |
| | See ir | nstructions for filing requirements for FinCEN Form 114, Report of Foreign Ban R) | k and | Financial Accounts | | | |
| 5a | • | he organization a party to a prohibited tax shelter transaction at any time duri | na the | tax vear? | 5a | | No |
| | | ny taxable party notify the organization that it was or is a party to a prohibited | _ | , | | | No |
| | | | cax 31 | refeer craffsaction | 5b | | 110 |
| С | IT Ye | rs," to line 5a or 5b, did the organization file Form 8886-T? | | | 5c | | |
| 6a | Does | the organization have annual gross receipts that are normally greater than \$1 | 00,00 | 0, and did the | 6a | | No |
| | _ | ization solicit any contributions that were not tax deductible as charitable con | | | | | |
| b | | es," did the organization include with every solicitation an express statement to not tax deductible? | hat su | ch contributions or gifts | 6b | | |
| 7 | | nizations that may receive deductible contributions under section 170(c). | | | | | |
| а | Did th | ne organization receive a payment in excess of \$75 made partly as a contribut | ıon an | d partly for goods and | 7a | | No |
| | | ces provided to the payor? | ٠. | | _ | | |
| | | es," did the organization notify the donor of the value of the goods or services p | | | 7b | | |
| С | | ne organization sell, exchange, or otherwise dispose of tangible personal prope orm 8282? | rty for | which it was required to | 7c | | No |
| d | If"Ye | s," indicate the number of Forms 8282 filed during the year | 7d | | | | |
| _ | Did th | ne organization receive any funds, directly or indirectly, to pay premiums on a | nersor | nal henefit contract? | | | |
| Č | Dia ti | to organization receive any funds, uncerty of multicetry, to pay premiums on a | 501301 | iai benene contract. | 7e | | Νo |
| f | Did th | ne organization, during the year, pay premiums, directly or indirectly, on a pers | onal b | enefit contract? | 7f | | No |
| g | | organization received a contribution of qualified intellectual property, did the o | organiz | zatıon file Form 8899 as | | | |
| h | requir | organization received a contribution of cars, boats, airplanes, or other vehicle | | the organization file a | 7g | | |
| • | | 1098-C? | • | · · · · · · | 7h | | |
| 8 | • | soring organizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess bu | | - h-14 h h | | | |
| | | g the year? | | · · · · · | 8 | | |
| 9a | Did th | ne sponsoring organization make any taxable distributions under section 4966 | ? . | | 9a | | |
| | | ne sponsoring organization make a distribution to a donor, donor advisor, or rel | | person? | 9b | | |
| 10 | | on 501(c)(7) organizations. Enter | | | | | |
| а | Initia | tion fees and capital contributions included on Part VIII, line 12 | 10a | | | | |
| b | | receipts, included on Form 990, Part VIII, line 12, for public use of club | 10b | |] | | |
| 11 | facilit | nes on 501(c)(12) organizations. Enter | | | | | |
| 11 a | | on sol(c)(12) organizations. Enter | 11a | I | | | |
| | | s income from other sources (Do not net amounts due or paid to other sources | | | | | |
| _ | | st amounts due or received from them) | 11b | | | | |
| 12a | Section | on 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 |) in lie | eu of Form 1041? | 12a | | |
| | | s," enter the amount of tax-exempt interest received or accrued during the | | | | | |
| | year | | 12b | | | | |
| 13 | Section | on 501(c)(29) qualified nonprofit health insurance issuers. | | | | | |
| а | Is the | organization licensed to issue qualified health plans in more than one state? | lote. S | See the instructions for | | | |
| | | onal information the organization must report on Schedule O | ı | ı | 13a | | |
| b | | the amount of reserves the organization is required to maintain by the states chithe organization is licensed to issue qualified health plans | 13b | | | | |
| С | | the amount of reserves on hand | 13c | | | | |
| 14a | Did th | ne organization receive any payments for indoor tanning services during the ta | | ·? | 14a | | No |
| | | es," has it filed a Form 720 to report these payments? If "No," provide an explana | • | | 14b | | |
| | | • | | | | | |

| orm | 990 (2015) | | | | | Page | |
|-----|--|--------|------------------------|------------|---------|------|--|
| Par | For each "Yes" response to lines 2 through 7b below, and for a "No describe the circumstances, processes, or changes in Schedule O. S. | | | or 10 | Ob belo | w, | |
| | Check if Schedule O contains a response or note to any line in this Part VI | | | | | [| |
| Se | ction A. Governing Body and Management | | | | | | |
| | | | | | Yes | No | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a | 18 | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O | | | | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | 1b | 13 | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee? | | | 2 | Yes | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?. | | | | | | |
| 4 | Did the organization make any significant changes to its governing documents since filed? | the p | orior Form 990 was | 4 | | No | |
| 5 | Did the organization become aware during the year of a significant diversion of the or | ganız | ation's assets? . | 5 | | No | |
| 6 | Did the organization have members or stockholders? | | | 6 | Yes | | |
| 7a | Did the organization have members, stockholders, or other persons who had the pow more members of the governing body? | | | 7a | Yes | | |
| b | Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body? | | | 7 b | Yes | | |
| 8 | Did the organization contemporaneously document the meetings held or written active year by the following | ons ui | ndertaken during the | | | | |
| а | The governing body? | | | 8a | Yes | | |
| b | Each committee with authority to act on behalf of the governing body? | | | 8b | | No | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule</i> | | | 9 | | No | |
| Se | ction B. Policies (This Section B requests information about policies not | requi | red by the Internal Re | even | ue Cod | e.) | |
| | · | | • | | | | |

Yes No **10a** Did the organization have local chapters, branches, or affiliates? 10a Νo **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing 11a Yes **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Yes Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12h Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe **12**c Yes 13 13 Yes 14 Did the organization have a written document retention and destruction policy? . . . 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Nο 15b Yes If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a **16**a Yes

Section C. Disclosure 17 List the States with which a copy of this Form 990 is required to be filed▶

| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) |
|----|---|
| | (3)s only) available for public inspection. Indicate how you made these available. Check all that apply |

- Own website Another's website 🗸 Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, address, and telephone number of the person who possesses the organization's books and records

 William E Flett 525 North Foster Mitchell, SD 57301 (605) 995-2251

Nο

16b

6

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 - in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A) Name and Title | (B) A verage hours per week (list any hours | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W- | (E) Reportable compensation from related organizations | (F) Estimated amount of other compensation from the |
|------------------------------|---|--|-----------------------|---------|--------------|------------------------------|--------|---|--|---|
| | for related organizations below dotted line) | individual trustee or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | 2/1099-MISC) | (W- 2/1099- MISC) | organization and related organizations |
| See Additional Data Table | | | | | | | | | | |
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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and Title | (B) Average hours per week (list any hours | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W- | (E) Reportable compensation from related organizations (W- | (F) Estimated amount of other compensation from the |
|---|--|--|-----------------------|---------|--------------|------------------------------|--------|--|--|---|
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | 2/1099-MISC) | 2/1099-MISC) | organization and related organizations |
| See Additional Data Table | | | | | | | | | | |
| | | | | | | | | | | |
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| 41 | | | | | | | | | | |
| 1b Sub-Total | s to Part VII, S | | | • | | • | | 4,798,684 | 436,913 | 376,044 |
| Total number of individuals (in \$100,000 of reportable compa | cluding but not | lımıted t | o the | se I | ısted | l abov | e) wl | | an | · |

| 3 | | | | | | | | |
|---|--|---|-----|----|--|--|--|--|
| | on line 1a? If "Yes," complete Schedule J for such individual | 3 | | No | | | | |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such individual | 4 | Yes | | | | | |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person | 5 | | No | | | | |

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|---------------------------------|-----------------------------|---------------------|
| Journey Group Companies | Construction Services | 12,979,011 |
| 800 South 7th Ave | | |
| Sioux Falls, SD 57104 | | |
| Avera Health | Shared Services | 10,006,469 |
| 3900 W Avera Drive Suite 300 | | |
| Sioux Falls, SD 57108 | | |
| Perspective Inc | Architectural | 426,334 |
| 196 E 6th St Ste 100 | | |
| Sioux Falls, SD 57104 | | |
| Wapiti Medical Group-Dakota LLC | Medical Locum Services | 289,326 |
| 107 Flynn Dr Ste 600 | | |
| Milbank, SD 57252 | | |
| Horizon Health Care Inc | Medical Locum Services | 244,437 |
| PO Box 99 | | |
| Howard CD 57340 | | 1 |

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 19

Yes

No

| orm 99 | | 15) | | | | | | Page S |
|---|--------|---|---|---------------------------|-------------------|--|---|--|
| Part V | Ш | Statement o | | | | | | _ |
| | | Check if Schedi | ule O contains a respor | nse or note to any III | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| s s | 1a | Federated cam | paigns 1a | | | | | |
| . Grants Amounts | ь | Membership du | es 1b | | | | | |
| . Gr | С | Fundraising eve | ents 1c | | | | | |
| ifts. ar ⊿ | d | Related organiz | zations 1d | | | | | |
| s, G mije | е | Government grant | s (contributions) 1e | 121,207 | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | f | All other contribution | ons, gifts, grants, and 1f ot included above | 84,434 | | | | |
| ijb Oth | g | Noncash contributi | ons included in lines | 711 | | į | | |
| Cont and | h | Total. Add lines | s 1a-1f | | 205,641 | | | |
| ŀ | | | | Business Code | | | | |
| Ven | 2a | Net Patient & Resi | dent Services | 622110 | 103,060,784 | 103,060,784 | | |
| å | Ь | Other Revenue | | 900099 | 2,135,402 | 2,135,402 | | |
| MCe | C | Cafeteria | | 900099 | 497,571 | 497,571 | | |
| ₹ | d | Meaningful Use Re Interest in Avera H | - | 900099 | 325,304 | 325,304 | | |
| Program Service Revenue | e f | | am service revenue | 900099 | 88,116 | 88,116 | | |
| r og | ' | | | | 31,656 | 31,656 | | |
| <u> </u> | g | | s 2a-2f | | 106,138,833 | | | |
| | 3 | and other simil | ome (including dividen ar amounts) | as, interest, | 101,770 | | | 101,770 |
| | 4 | Income from inves | stment of tax-exempt bond | proceeds ► | | | | |
| | 5 | Royalties | | | | | | |
| | 6a | Gross rents | (I) Real 297,036 | (II) Personal | | | | |
| | ь | Less rental | 546,947 | | | | | |
| | С | expenses Rental income | -249,911 | | | | | |
| | d | or (loss) Net rental inco | l me or (loss) | | -249,911 | | | -249,911 |
| | | | (ı) Securities | (II) O ther | | | | |
| | 7a | Gross amount from sales of assets other than inventory | 759,814 | 63,843 | | | | |
| | b | Less cost or other basis and sales expenses | 0 | 8,364 | | | | |
| | С | Gain or (loss) | 759,814 | 55,479 | | | | |
| | d | | ss) | · · · · • | 815,293 | | | 815,293 |
| Other Revenue | 8a | events (not inc | luding s reported on line 1c) | | | | | |
| her | | | a | | | | | |
| ŏ | b c | | penses b (loss) from fundraising | events | | | | |
| | | Gross income f | from gaming activities ne 19 | events p | | | | |
| | _ | | а | | | | | |
| | | | penses b (loss) from gamıng actı | vities | | | | |
| | ١ | Net medile of t | (1033) Irom gaming acti | VICICS ▶ | | | | |
| | 10a | Gross sales of returns and allo | owances . | 247 | | | | |
| | h | Loss sost of a | a oods sold | | | | | |
| | b c | _ | oods sold b (loss) from sales of inv | 126 entory > | 121 | | | 121 |
| | | Miscellaneou | | Business Code | | | | |
| | 11a | Operating Inte | rest | 900099 | 49,225 | 49,225 | | |
| | b | | | | | | | |
| | с | | | | | | | |
| | d | All other reven | ue | | | | | |
| | е | Total. Add lines | s 11a-11d | • | 49,225 | | | |
| | 12 | Total revenue. | See Instructions . | ▶ | 107,060,972 | 106,188,058 | 0 | 667,273 |

Part IX Statement of Functional Expenses

| | ✓ | | | | |
|----|--|-----------------------|---|--|---------------------------------------|
| | ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 | 275,247 | 275,247 | | |
| 2 | Grants and other assistance to domestic individuals See Part IV, line 22 | 273,217 | 273,217 | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 | | | | |
| | and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 1,164,794 | 948,297 | 216,497 | |
| 6 | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ | 131,982 | 131,982 | | |
| 7 | Other salaries and wages | 46,548,413 | 41,165,746 | 5,271,279 | 111,388 |
| 8 | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 2,567,232 | 2,273,099 | 288,065 | 6,068 |
| 9 | Other employee benefits | 6,951,877 | 6,146,451 | 789,211 | 16,215 |
| LO | Payroll taxes | 0,931,877 | 0,140,431 | 769,211 | 10,213 |
| LU | | 2,820,006 | 2,490,911 | 322,609 | 6,486 |
| L1 | Fees for services (non-employees) | | | | |
| а | Management | 194,004 | | 194,004 | |
| b | Legal | 6,920 | | 6,920 | |
| с | Accounting | · | | · | |
| d | Lobbying | | | | |
| е | Professional fundraising services See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) | 13,823,442 | 6,167,344 | 7,656,098 | |
| L2 | Advertising and promotion | 21,474 | 11,851 | 9,623 | |
| L3 | Office expenses | 7,743,047 | 6,109,349 | 1,612,267 | 21,431 |
| L4 | Information technology | 242,312 | 131,618 | 110,694 | |
| L5 | Royalties | · | · | | |
| L6 | Occupancy | 1,910,410 | 1,362,089 | 548,321 | |
| L7 | Travel | 331,756 | 259,506 | 68,073 | 4,177 |
| L8 | Payments of travel or entertainment expenses for any federal, state, or local public officials | · | , | , | • |
| L9 | Conferences, conventions, and meetings | 113,787 | 55,474 | 54,774 | 3,539 |
| 20 | Interest | 756,297 | 756,297 | | · |
| 21 | Payments to affiliates | , | | | |
| 22 | Depreciation, depletion, and amortization | 4,496,190 | 4,496,190 | | |
| 23 | Insurance | 916,916 | 914,459 | 2,457 | |
| 24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) | | | | |
| а | Medical Supplies | 11,652,596 | 11,652,596 | | |
| b | Bad Debt Expense | 3,085,244 | 3,085,244 | | |
| c | Equipment Lease and Ren | 29,316 | 27,816 | 1,500 | |
| d | Taxes and Licenses | 9,147 | 9,147 | | |
| e | All other expenses | 693,725 | 580,777 | 112,840 | 108 |
| 25 | Total functional expenses. Add lines 1 through 24e | 106,486,134 | 89,051,490 | 17,265,232 | 169,412 |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720) | | | | |

Cash-non-interest-bearing

Savings and temporary cash investments

Notes and loans receivable, net . . .

Prepaid expenses and deferred charges

Investments—publicly traded securities .

Land, buildings, and equipment cost or other basis

Investments—other securities See Part IV, line 11 .

Total assets.Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability Complete Part IV of Schedule D . .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ▶ 🕡 and complete

Organizations that do not follow SFAS 117 (ASC 958), check here ▶

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Secured mortgages and notes payable to unrelated third parties . . .

Unsecured notes and loans payable to unrelated third parties

and other liabilities not included on lines 17-24)

Capital stock or trust principal, or current funds .

Total liabilities and net assets/fund balances

Total liabilities.Add lines 17 through 25 .

lines 27 through 29, and lines 33 and 34.

Unrestricted net assets . . .

Permanently restricted net assets

Total net assets or fund balances

complete lines 30 through 34.

Temporarily restricted net assets .

Investments—program-related See Part IV, line 11

Inventories for sale or use .

Complete Part VI of Schedule D

Less accumulated depreciation .

Intangible assets

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Pledges and grants receivable, net .

Accounts receivable, net . .

Schedule L .

II of Schedule L

Grants payable

Deferred revenue .

Tax-exempt bond liabilities

Complete Part X of Schedule D

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Net Assets or Fund Balances

| • | , | | |
|--------|--|-------------------|-------------|
| Part X | Balance Sheet | | |
| | Check if Schedule O contains a response or note to any line in this Part X $$. $$. | | |
| | | (A) | (B) |
| | | Beginning of year | End of year |

10a 10b

| Form 990 (| 2015) | | | | |
|------------|--|------|--|--|--|
| Part X | Balance Sheet | | | | |
| | Check if Schedule O contains a response or note to any line in this Part X | | | | |
| | | (A) | | | |

Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part

| Page | 1 |
|------|---|
| | |

4,287,747

13,693,222

1,492,565

1,036,171

60,447,306

48,671,997

1,975,001

1,540,710

134,504,013

8,329,087

46,979

4,557

34,962,737

2,319,390

45,662,750

86,065,086

1.970.452

88.841.263

134,504,013 Form 990 (2015)

805,725

376, 195

983,099

| Page |
|------|
| |

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21

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23

25

26

27

28

29

30

31

32

33

4.498.284

13,125,887

1,425,877

1,496,103

48,671,906

59,440,525

1,665,495

1,785,026

9,101,238

142,177,140

10,497,229

35,433,963

2,050,855

48,060,314

90,773,261

2.539.692

94.116.826

142,177,140

803.873

71,908

6,359

966,799

122,387,173

61,939,867

Cash ✓ Accrual COther

Both consolidated and separate basis

9

10

-3,864,835

88,841,263

Yes

Yes

Yes

2a

2b

2c

3a

3b

▽

No

Νo

Nο

Form 990 (2015)

column (B))

Other changes in net assets or fund balances (explain in Schedule O) . 10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII

Separate basis Consolidated basis **b** Were the organization's financial statements audited by an independent accountant?

1 Accounting method used to prepare the Form 990

a separate basis, consolidated basis, or both

basis, consolidated basis, or both

Schedule O

Schedule O

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate Separate basis ✓ Consolidated basis

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

Single Audit Act and OMB Circular A-133?

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

Both consolidated and separate basis

If the organization changed either its oversight process or selection process during the tax year, explain in

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed its method of accounting from a prior year or checked "Other," explain in

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Software ID: Software Version:

EIN: 46-0224604

Name: Avera Queen of Peace Hospital

| (A) | (B) | | | (C |) | | | (D) | (E) | (F) |
|--|---|-----------------------------------|-----------------------|-------------------|--------------------|--------------------------------------|-----------|--|---|--|
| Name and Title | Average hours per week (list any hours | more pers | than on is | (do one bot | not box h an | check , unle n office ustee | ess er | Reportable compensation from the organization | Reportable compensation from related organizations | Estimated amount of other compensation from the |
| | for related organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | (W- 2/1099- MISC) | (W- 2/1099- MISC) | organization and related organizations |
| Terry Torgerson | 2 50 | | | | | | | | | |
| Chairperson | 0 00 | Х | | X | | | | 0 | 0 | |
| Diane Sandhoff | 2 50 | | | | | | | | | |
| Vice Chair | 0.00 | × | | X | | | | 0 | 0 | Į d |
| | 0 00 2 50 | | | - | \vdash | \vdash | \vdash | | | |
| Loren Noess | 2 50 | l x | | | | | | 0 | 0 | |
| Board Member | 0 00 | '' | | | | | | | - | - |
| Quinten Burg Board Member | 2 50 | х | | | | | | 0 | 0 | (|
| Sister Kathleen Crowley | 2 50 | | | | \vdash | $\vdash \vdash$ | \vdash | | | |
| Board Member | 4 00 | × | | | | | | 0 | 0 | |
| Gopal Vyas Board Member | 2 50 | х | | | | | | 0 | 0 | (|
| | 2 50 | | | | | \vdash | \vdash | | | |
| Sister Bonita Gacnik | | × | | | | | | 0 | 0 | 1 |
| Board Member | 0 00 | | | | | | | | | |
| David Olson | 2 50 | Γ | | | | [| | | | |
| Board Member | 0 00 | × | | | | | | 0 | 0 | 1 |
| Jason Bradley | 2 50 | | | | \vdash | \vdash | \vdash | | | |
| ······································ | | × | | | | | | 0 | 0 | 1 |
| Board Member | 0 00 | | | | $oxed{oxed}$ | | Щ | | | |
| Lori Essig | 2 50 | | | | | | | | 0 | l , |
| Board Member | | × | | | | | | 0 | 0 | 1 |
| Board Member | 0 00 | | | | | | | | | I |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A) Name and Title | (B) A verage hours per week (list any hours for related | unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W- 2/1099- | (E) Reportable compensation from related organizations (W- 2/1099- MISC) | (F) Estimated amount of other compensation from the organization | |
|------------------------------------|---|--|-----------------------|---------|--------------|------------------------------|--------|---|--|--|--|
| | organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | MISC) | MISC) | and related organizations | |
| Jerry Thomsen | 2 50 | | | | | | | | | | |
| Board Member | 0 00 | × | | | | | | 0 | 0 | 0 | |
| Sharry Knock | 2 50 | | | | | | | | | | |
| | | х | | | | | | 0 | 0 | o | |
| Board Member | 0 00 | | | | | | | | | | |
| Michael Krause DO | 5 00 | V | | | | | | 20 520 | 0 | 0 | |
| Board Member/Physician | 0 00 | X | | | | | | 38,538 | 0 | 0 | |
| - Jean Koehler | 2 50 | | | | | | | | | | |
| | | х | | | | | | 0 | 0 | 0 | |
| Board Member | 0 00 | | | | | | | | | | |
| Sister Joan Reichelt | 2 50 | V | | | | | | 0 | 0 | 0 | |
| Board Member | 3 30 | X | | | | | | U | U | 0 | |
| Patricia Malters MD | 40 00 | | | | | | | | | | |
| | | × | | | | | | 194,487 | 0 | 20,219 | |
| Board Member (thru Sept 2015) | 0 00 | | | | | | | | | | |
| Hillary Rockwell MDBoard | 40 00 | | | | | | | 410 104 | _ | 44 603 | |
| Member/Physician (effect Jan 2016) | 0 00 | X | | | | | | 419,184 | 0 | 41,692 | |
| Martın Christensen MDBoard | 2 50 | | | | | | | | | | |
| Member/Physician (thru Jan 2016) | 0 00 | Х | | | | | | 500 | 0 | 0 | |
| Jennifer Tegethoff MDBoard | 40 00 | | | | | | | | | | |
| Member/Physician (effect Feb 2016) | 0 00 | Х | | | | | | 337,327 | 0 | 44,582 | |

436,913

41,702

0 00

0 00

Thomas Clark

President & CEO

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) (B) (C) (D) (E)

(F)

43,032

| Name and Title | A verage hours per week (list any hours for related | m unle: | ore t ss pe | han erso cer | one n ıs and | | | Reportable compensation from the organization (W- 2/1099- MISC) | Reportable compensation from related organizations (W- 2/1099- | Estimated amount of other compensation from the organization | |
|------------------------------|---|-----------------------------------|-----------------------|--------------------|--------------------|------------------------------|--------|--|--|--|--|
| | organizations to below dotted line) | individual trustee or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | | MISC) | and related organizations | |
| William E Flett | 40 00 | | | x | | | | 174,406 | 0 | 38,575 | |
| Sec/Treas & VP of Finance | 0 00 | | | ^ | | | | 174,400 | 0 | 36,373 | |
| Bnan Kampmann MD | 40 00 | | | | | x | | 905,888 | 0 | 44,032 | |
| Orthopedics, Sports Medicine | 0 00 | | | | | | | 200,000 | , | 1,7002 | |
| Anwarul Haq MD | 40 00 | | | | | x | | 700,921 | 0 | 21,848 | |
| Hematology and Oncology | 0 00 | | | | | | | . 53,521 | | | |
| Chris Krouse DO | 40 00 | | | | | , , , | | 1 01 (550 | | 42.254 | |
| Orthopedics, Sports Medicine | 0 00 | | | | | Х | | 1,014,568 | 0 | 42,254 | |
| Dileep Bhat MD | 40 00 | | | | | х | | 525,684 | 0 | 38,108 | |
| Urology | 0 00 | | | | | | | 323,004 | 0 | 36,106 | |
| | | | | | | | | | | | |

487,181

40 00

0 00

Scott VanKeulen MD

General Surgery

| efile GRAPHIC | print - | DO NOT | PROCESS | As Filed | I Data |
|---------------|---------|--------|---------|----------|--------|
| | | | | | |

DLN: 93493129023237 OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

hospital's name, city, and state

170(b)(1)(A)(iv). (Complete Part II)

described in section 170(b)(1)(A)(vi). (Complete Part II)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Open to Public

Treasury Internal Revenue Service Name of the organization

Avera Queen of Peace Hospital

Department of the

Part I

1

2

3

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

www.irs.gov/form990. **Employer identification number** 46-0224604

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

An organization that normally receives a substantial part of its support from a governmental unit or from the general public

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

Inspection

| iotal | | | | | | | | | | | |
|-------|---------------|--|----------------|---|-------------------------------|-----------------|--|-------------------------------|--|--|--|
| Total | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | Yes | No | | | | | |
| | | | | mocractions) | | 1 | _ | | | | |
| | | | | 1- 9 above (see instructions)) | | | | | | | |
| | | | | (described on lines | docume | | (see instructions) | instructions) | | | |
| Nam | e of s | upported organization | | Type of organization | Is the orga listed in your | | A mount of monetary support | A mount of other support (see | | | |
| | | (i) | (ii)EIN | (iii) | (iv) | | (v) | (vi) | | | |
| 9 | | | | and any of the organ | (0) | | | | | | |
| g | Linter | Provide the following in | 5 | | | | | | | | |
| f | Enter | integrated, or Type III the number of supporte | | , | 5 5 | | | | | | |
| e | Γ | Check this box if the o | rganızatıon re | ceived a written deter | mınatıon from t | he IRS that it | t ıs a Type I, Type II, T | ype III functionally | | | |
| | | not functionally integra (see instructions) You | | | | | irement and an attentive | eness requirement | | | |
| d | | supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement. | | | | | | | | | |
| · | I | | | | | | | graced with, its | | | |
| _ | _ | must complete Part IV | | | n operated in c | onnection wit | th, and functionally intec | arated with its | | | |
| | 1 | | | | same persons t | hat control o | r manage the supported | organization(s) You | | | |
| b | $\overline{}$ | | | | | n with its supp | oorted organization(s), b | y having control or | | | |
| | • | supported organization organization | | | | ty of the dire | ctors or trustees of the | supporting | | | |
| а | | Type I. A supporting o | rganızatıon op | perated, supervised, or | controlled by | its supported | organization(s), typical | ly by giving the | | | |
| | | | | | | | n 509(a)(2) See sectio id complete lines 11e, 1 | | | | |
| 11 | | | | | | | inctions of, or to carry out the purposes of in 509(a)(2) See section 509(a)(3). Check | | | | |
| 10 | | An organization organi | | | | | on 509(a)(4). | | | | |
| | | organization after Jun | e 30,1975 S | eesection 509(a)(2). | (Complete Part | III) | | | | | |

| | edule A (Form 990 of 990-EZ) 2013 | | | | | | Page Z |
|-----|---|-------------------|-------------------|--------------------|---------------------|-------------------|------------------|
| Pā | Support Schedule fo | | | | | | |
| | (Complete only if you of Part III. If the organization | | | | | | |
| S | ection A. Public Support | acion falls to qu | iamy under the | tests listed bei | ow, piedse con | ipiete Fait III. |) |
| | Calendar year | | | | | | 1 |
| (or | fiscal year beginning in) | (a)2011 | (b) 2012 | (c)2013 | (d)2014 | (e) 2015 | (f) Total |
| • | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do | | | | | | |
| | not include any unusual grants) | | | | | | |
| 2 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| • | furnished by a governmental unit | | | | | | |
| | to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, column | | | | | | |
| | (f) | | | | | | |
| 6 | Public support. Subtract line 5 | | | | | | |
| | from line 4 | | | | | | |
| 5 | ection B. Total Support | | Τ | Т | ı | T | |
| /or | Calendar year fiscal year beginning in) ▶ | (a)2011 | (b) 2012 | (c)2013 | (d)2014 | (e) 2015 | (f) ⊤otal |
| 7 | Amounts from line 4 | | | | | | |
| 8 | Gross income from interest, | | | | | | |
| • | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| 9 | Net income from unrelated | | | | | | |
| | business activities, whether or | | | | | | |
| | not the business is regularly carried on | | | | | | |
| 10 | Other income Do not include | | | | | | |
| | gain or loss from the sale of | | | | | | |
| | capital assets (Explain in Part | | | | | | |
| | VI) | | | | | | |
| L1 | Total support. Add lines 7 | | | | | | |
| 12 | through 10 [Gross receipts from related activiti | es etc (see inst | ructions) | | | 12 | |
| 13 | First five years.If the Form 990 is | | • | thurd fourth or t | fifth tay year ac a | | 3) organization |
| | check this box and stop here | 3 | • | | • | `` | 5) organización, |
| S | ection C. Computation of Pul | olic Support F | Percentage | | | | |
| 14 | Public support percentage for 2015 | | | 11, column (f)) | | 14 | |
| 15 | Public support percentage for 2014 | 1 Schedule A , Pa | rt II, line 14 | | | 15 | |
| L6a | 33 1/3% support test—2015. If the | organization did | not check the box | on line 13, and l | line 14 is 33 1/3% | | this box |
| | and stop here. The organization qua | - | | • | • | • | ▶□ |
| b | 33 1/3% support test—2014. If the | | | | , and line 15 is 3 | 3 1/3% or more, o | heck this |
| | box and stop here. The organizatio | | | | | | ▶┌ |
| L7a | 10%-facts-and-circumstances test | _ | | | | • | |
| | is 10% or more, and if the organiza | | | | | | |
| | in Part VI how the organization mee | eis the "facts-an | u-circumstances | test The organi | ızatıon qualifies a | s a publicly supp | - - |
| h | organization 10%-facts-and-circumstances test | | anization did nat | shock a how on lin | 0 12 16 3 16 4 | or 17a and line | ▶ |
| U | 15 is 10% or more, and if the organ | | | | | | |
| | Explain in Part VI how the organiza | | | | , | • | clv |
| | supported organization | | | | | | ▶ [|
| 18 | Private foundation. If the organizat | ion did not check | a box on line 13 | , 16a, 16b, 17a, c | or 17b, check thi | s box and see | |
| | instructions | | | | • | | ▶┌ |
| | | | | | | | ' |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se | ction A. Public Support | | | | | | |
|-------|---|-------------------------|--------------------------|-----------------------|----------------------|-----------------|-------------------------|
| | Calendar year | (a)2011 | (b) 2012 | (c)2013 | (d)2014 | (e)2015 | (f) ⊤otal |
| • | iscal year beginning in) | (4)2011 | (5)2012 | (6)2010 | (4)2011 | (0)2010 | (1)10ta1 |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not include any "unusual grants") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| - | merchandise sold or services | | | | | | |
| | performed, or facilities furnished | | | | | | |
| | in any activity that is related to | | | | | | |
| | the organization's tax-exempt | | | | | | |
| | purpose | | | | | | |
| 3 | Gross receipts from activities | | | | | | |
| | that are not an unrelated trade or | | | | | | |
| | business under section 513 | | | | | | |
| 4 | Tax revenues levied for the organization's benefit and either | | | | | | |
| | paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| • | furnished by a governmental unit | | | | | | |
| | to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, | | | | | | |
| | and 3 received from disqualified | | | | | | |
| | persons | | | | | | |
| b | Amounts included on lines 2 and | | | | | | |
| | 3 received from other than | | | | | | |
| | disqualified persons that exceed | | | | | | |
| | the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| _ | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c | | | | | | |
| | from line 6) | | | | | | |
| Se | ction B. Total Support | | | | 1 | | I |
| | Calendar year | | | 1 | I | I | |
| (or f | iscal year beginning in) | (a) 2011 | (b) 2012 | (c)2013 | (d)2014 | (e) 2015 | (f) Total |
| 9 | A mounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| b | Unrelated business taxable | | | | | | |
| | income (less section 511 taxes) | | | | | | |
| | from businesses acquired after | | | | | | |
| _ | June 30, 1975 Add lines 10a and 10b | | | | | | |
| c | Net income from unrelated | | | | | | |
| 11 | business activities not included | | | | | | |
| | in line 10b, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 12 | Other income Do not include | | | | | | |
| | gain or loss from the sale of | | | | | | |
| | capital assets (Explain in Part | | | | | | |
| | VI) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, | | | | | | |
| 14 | 11, and 12) First five years.If the Form 990 is f | or the organization | n's first second | thurd fourth or | fifth tay year ac a | section 501/c | V3) organization |
| 14 | • | or the organization | on s mist, second | , tillia, louitii, oi | ilitii tax yeal as a | 1 5600001 501(0 |)(3) organization, ▶ □ |
| | check this box and stop here | lia Cunnant D | | | | | |
| | ction C. Computation of Pub | | | | | | |
| 15 | Public support percentage for 2015 | (line 8, column | (f) divided by line | : 13, column (f)) | | 15 | |
| 16 | Public support percentage from 201 | l 4 Schedule A, P | art III, line 15 | | | 16 | |
| Se | ction D. Computation of Inv | estment Inco | me Percenta | ae | | | |
| 17 | Investment income percentage for | | | | nn (f)) | 14-1 | |
| | · · · · · · | • | | • | ···· (1 <i>))</i> | 17 | |
| 18 | Investment income percentage from | n 2014 Schedule | A, Part III, line | 1 / | | 18 | |
| 19a | 33 1/3% support tests—2015. If the | organization did | not check the bo | ox on line 14, and | l line 15 is more t | than 33 1/3%, a | ind line 17 is not |
| | more than 33 1/3%, check this box | and stop here. T | he organization q | ualıfıes as a publ | icly supported or | ganızatıon | ▶┌ |
| b | 33 1/3% support tests—2014. If the | organization did | not check a box | on line 14 or line | 19a, and line 16 | ıs more than 3 | 3 1/3% and line |
| | 18 is not more than 33 1/3%, check | this box and st | op here. The orga | nızatıon qualıfıes | as a publicly sup | ported organiz | ation 🕨 🗍 |
| 20 | Private foundation. If the organizati | on did not check | a box on line 14 | . 19a. or 19b. ch | eck this box and | see instruction | s ▶⊤ˈ |

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and Complete Part V.)

| | I, complete Sections A and D, and complete Part V) | | | |
|-----|--|-------------|-----|----|
| Se | ction A. All Supporting Organizations | | | |
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain | 1 | Yes | No |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2) | 2 | | |
| 3а | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination | 3b | | |
| C | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use | 3с | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations | 4b | | |
| c | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes | 4c | | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document) | 5a | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| c | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5c | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | 6 | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990) | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990) | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI . | 9a | | |
| b | Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI . | 9b | | |
| c | Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI . | 9c | | |
| .0a | Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below | 10a | | |
| b | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings) | 10 b | | |
| .1 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| c | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI | 11 c | | |

each of the supported organizations? Provide details in Part VI

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

| Par | t IV Supporting Organizations (continued) | | | |
|------------------|---|----|-----|----|
| Se | ection B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization | 2 | | |
| Se | ection C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s) | 1 | | |
| Se | ection D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s) | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard | 3 | | |
| | estion F. Tune III Functionally Internated Companies Operations | | | |
| | ection E. Type III Functionally-Integrated Supporting Organizations | | | |
| 1 a b c | The organization is the parent of each of its supported organizations. Complete line 3 below | | | |
| 2 | Activities Test Answer (a) and (b) below. | | Yes | No |
| | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement | 2b | | |
| 3 | Parent of Supported Organizations Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of | | | |

3a

3b

| 1 Check here if the organization satisfied the Integral Part Test as a qualifying Type III non-functionally integrated supporting organizations must complete. | _ | | ructions. All other |
|---|----------------|-----------------------|-------------------------------|
| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Yea (optional) |
| Net short-term capital gain | 1 | | |
| Recoveries of prior-year distributions | 2 | | |
| Other gross income (see instructions) | 3 | | |
| Add lines 1 through 3 | 4 | | |
| Depreciation and depletion | 5 | | |
| Portion of operating expenses paid or incurred for production or collection gross income or for management, conservation, or maintenance of proper held for production of income (see instructions) | | | |
| Other expenses (see instructions) | 7 | | |
| Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | |
| | | | |
| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Yea (optional) |
| Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) | 1 | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1 c | | |
| d Total (add lines 1a, 1b, and 1c) | 1 d | | |
| Discount claimed for blockage or other factors (explain in detail in Part VI) | , _ | | |
| Acquisition indebtedness applicable to non-exempt use assets | 2 | | |
| Subtract line 2 from line 1d | 3 | | |
| Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions) | 4 | | |
| Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| Multiply line 5 by 035 | 6 | | |
| Recoveries of prior-year distributions | 7 | | |
| Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| | | | |
| Section C - Distributable Amount | | | Current Year |
| Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| Enter 85% of line 1 | 2 | | |
| Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| Enter greater of line 2 or line 3 | 4 | | |
| Income tax imposed in prior year | 5 | | |
| Distributable A mount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 | | |
| Check here if the current year is the organization's first as a non-functiona | ılly-ıntegrate | d Type III supporting | organization (see |
| instructions) | | | |

| Part V Type III Non-Functionally Integra | ated 509(a)(3) Suppo | rting Organizations (co | ontinuea) |
|---|--------------------------------|--|---|
| Section D - Distributions | | | Current Year |
| 1 Amounts paid to supported organizations to accom | plish exempt purposes | | |
| 2 Amounts paid to perform activity that directly furthe excess of income from activity | ers exempt purposes of supp | ported organizations, in | |
| 3 Administrative expenses paid to accomplish exemp | ot purposes of supported org | anızatıons | |
| 4 Amounts paid to acquire exempt-use assets | | | |
| 5 Qualified set-aside amounts (prior IRS approval rec | quired) | | |
| 6 Other distributions (describe in Part VI) See instru | ıctions | | |
| | 200.0110 | | |
| 7 Total annual distributions. Add lines 1 through 6 | | | |
| 8 Distributions to attentive supported organizations t details in Part VI) See instructions | to which the organization is r | esponsive (provide | |
| 9 Distributable amount for 2015 from Section C, line | 6 | | |
| 10 Line 8 amount divided by Line 9 amount | | | |
| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2015 | (iii) Distributable Amount for 2015 |
| 1 Distributable amount for 2015 from Section C, line 6 | | 110 2022 | 711110411111111111111111111111111111111 |
| 2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions) | | | |
| 3 Excess distributions carryover, if any, to 2015 | | | |
| a . | | | |
| b c | | | |
| d From 2013 | | | |
| e From 2014 | | | |
| f Total of lines 3a through e | | | |
| g Applied to underdistributions of prior years | | | |
| h Applied to 2015 distributable amount | | | |
| i Carryover from 2010 not applied (see instructions) | | | |
| j Remainder Subtract lines 3g, 3h, and 3i from 3f | | | |
| 4 Distributions for 2015 from Section D, line 7 \$ | | | |
| A pplied to underdistributions of prior years | | | |
| b Applied to 2015 distributable amount | | | |
| c Remainder Subtract lines 4a and 4b from 4 | | | |
| 5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions) | | | |
| 6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions) | | | |
| 7 Excess distributions carryover to 2016. Add lines 31 and 4c | | | |
| 8 Breakdown of line 7 | | | |
| a | | | |
| b | | | |
| c Excess from 2013 | | | |
| d From 2014 | | | |
| e From 2015 | | | |
| | | Calcadada A | (F 000 000 F7) (201 F |

DLN: 93493129023237

Employer identification number

46-0224604

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue

Name of the organization

Avera Queen of Peace Hospital

Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

<u>www.irs.gov/form990</u>.

2015
Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Provide a description of the organization's direct and indirect political campaign activities in Part IV

Section 527 organizations Complete Part I-A only

• Section 501(c)(4), (5), or (6) organizations Complete Part III

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

| 2 | Political expenditures | | | > | \$ |
|------------|---|---|--|---|---|
| 3 | V olunteer hours | | | | |
| Pai | t I-B Complete if the or | ganization is exempt under | section 501(| c)(3). | |
| 1 | Enter the amount of any excise | e tax incurred by the organization ur | nder section 4955 | 5 🕨 | \$ |
| 2 | Enter the amount of any excise | e tax incurred by organization mana | gers under sectio | n 4955 > | \$ |
| 3 | If the organization incurred a s | section 4955 tax, did it file Form 47 | 20 for this year? | | ☐ Yes ☐ No |
| 4 a | Was a correction made? | | | | ☐ Yes ☐ No |
| b | If "Yes," describe in Part IV | | | | |
| Pai | t I-C Complete if the or | ganization is exempt under | section 501(| c), except section 50 | 1(c)(3). |
| 1 | Enter the amount directly expe | ended by the filing organization for s | ection 527 exem | pt function activities 🕨 | \$ |
| 2 | Enter the amount of the filing of exempt function activities | organization's funds contributed to o | ther organization | s for section 527 | \$ |
| 3 | Total exempt function expendi | itures Add lines 1 and 2 Enter here | and on Form 112 | 0-POL, line 17b ► | \$ |
| 4 | Did the filing organization file F | Form 1120-POL for this year? | | | ☐ Yes ☐ No |
| 5 | organization made payments amount of political contribution separate segregated fund or a | nd employer identification number (I For each organization listed, enter the ns received that were promptly and political action committee (PAC) I | ne amount paid fro directly delivered | om the filing organization's f to a separate political orga is needed, provide informat | unds Also enter the nızatıon, such as a |
| | (a) Name | (b) Address | (c) EIN | (d) A mount paid from filing organization's funds If none, enter -0- | (e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
| | | | | | |
| 2 | | | | | |
| 3 | | | | | |
| 4 | | | | | |
| 5 | | | | | |
| 6 | | | | | |
| For I | Paperwork Reduction Act Notice, s | ee the instructions for Form 990 or 99 | 0-EZ. | Cat No 50084S Schedule C (I | Form 990 or 990-EZ) 2015 |

Subtract line 1g from line 1a $\,$ If zero or less, enter -0-Subtract line 1f from line 1c If zero or less, enter -0-

| 10 | nedule (| , (F | orm 990 or 990-E2) 2015 | | | Page 2 |
|----|----------|-------------|---|-------|--|--------------------------------|
| P | art II- | Α | Complete if the organization is exempt under section $501(c)(3)$ and under section $501(h)$. | file | ed Form 5768 | (election |
| ١. | Check | > | If the filing organization belongs to an affiliated group (and list in Part IV each affiliated expenses, and share of excess lobbying expenditures) | l gro | up member's nar | ne, address, EIN |
| 3 | Check | • | If the filing organization checked box A and "limited control" provisions apply | | | |
| | | | Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) | | (a) Filing organization's totals | (b) Affiliated group totals |
| 1a | lobby | ng) | oying expenditures to influence public opinion (grass roots | | | |

| | Limits on Lobl (The term "expenditures") | organization's totals | group totals | | |
|---|---|---|--------------|---|--|
| a | Total lobbying expenditures to influence public lobbying) | | | • | |
| b | Total lobbying expenditures to influence a legi | slative body (direct lobbying) | | | |
| c | Total lobbying expenditures (add lines $1a$ and | 1b) | | | |
| d | Other exempt purpose expenditures | | | | |
| e | Total exempt purpose expenditures (add lines | | | | |
| f | Lobbying nontaxable amount Enter the amoun | t from the following table in both columns | | | |
| | If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: | | | |
| | Not over \$500,000 | 20% of the amount on line 1e | | | |
| | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | | | |
| | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | | | |
| | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | | | |
| | Over \$17,000,000 | \$1,000,000 | | | |

If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

| 4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) | | | | | | |
|---|---|---|---|---|---|--|
| Lobbying Expe | nditures During | 4-Year Avera | ging Period | | | |
| Calendar year (or fiscal year beginning in) | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) Total | |
| Lobbying nontaxable amount | | | | | | |
| Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | | |
| Total lobbying expenditures | | | | | | |
| Grassroots nontaxable amount | | | | | | |
| Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | | |
| Grassroots lobbying expenditures | | | | | | |
| | Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) | Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) | Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) | Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount (150% of line 2d, column (e)) Grassroots lobbying expenditures | Calendar year (or fiscal year beginning in) (a)2012 (b)2013 (c)2014 (d)2015 Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount (150% of line 2d, column (e)) | |

Return Reference

Part II-B, Line 1

| Pa | art II-B Complete if the organization is exempt under section 501(c)(3) and has | NOT | | | | |
|---------|---|-----------|-----------|----------|--------|-------|
| | filed Form 5768 (election under section 501(h)). | | 2) | | (b) | |
| | each "Yes" response on lines 1a through 11 below, provide in Part IV a detailed description of the lobbying | , | a) | 1 | (D) | |
| ctiv | vity | 」 Yes | No | | 4 mour | nt |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local | 1.05 | 1 | 7 | | |
| _ | legislation, including any attempt to influence public opinion on a legislative matter or referendum, | | | | | |
| | through the use of | | l | | | |
| a | | | No | 4 | | |
| b | | | No | - | | |
| C | | | No | <u> </u> | | |
| d | , , , , , | | No | <u> </u> | | |
| e | | | No | <u> </u> | | |
| f | , , , , | | No No | <u> </u> | | |
| g h | | | No | <u> </u> | | |
| i | | Yes | NO | 1 | | 8,835 |
| | | 165 | | - | | 8,835 |
| j 2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | No | | | 0,033 |
| | - | | 110 | 1 | | |
| c | | | | | | |
| | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | |
| | rt III-A Complete if the organization is exempt under section 501(c)(4), section | 501/6 | 1(5) | Or S | actio | n |
| e | 501(c)(6). | 301(0 | ,,(3), | 01 3 | ccio | •• |
| | | | | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | L | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | L | 2 | | |
| 3 | Did the organization agree to carry over lobbying and political expenditures from the prior year? | | | 3 | | |
| Pai | rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered | | | | | |
| 1 | line 3, is answered "Yes." Dues, assessments and similar amounts from members | 1 | | | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political | <u>-</u> | | | | |
| | expenses for which the section 527(f) tax was paid). | | | | | |
| а | Current year | 2a | | | | |
| b | Carryover from last year | 2b | | | | |
| c | Total | 2c | | | | |
| 3 | Aggregate amount reported in section $6033(e)(1)(A)$ notices of nondeductible section $162(e)$ dues | 3 | | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess | | | | | |
| | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4 | | | | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | 5 | | | | |
| | Part IV Supplemental Information | | | | | |
| | | | Б | | | |
| | rovide the descriptions required for Part l-A, line 1, Part l-B, line 4, Part l-C, line 5, Part II-A (affiliated gr (see instructions), and Part ll-B, line 1 Also, complete this part for any additional information | oup list) | , rail I. | ı-A,I | mes 1 | anu |

Explanation

to lobbying activities

A vera Queen of Peace Hospital paid dues to organizations which have a portion of the dues attributed

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

SCHEDULE D

(Form 990)

Treasury

Department of the

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493129023237

Open to Public Inspection

| Na | nal Revenue Service me_of_the_organization | | En | nployer identii | fication numbe | er |
|-----|--|--|-----------------|-----------------------|-----------------|--------|
| Ave | era Queen of Peace Hospital | | 46 | -0224604 | | |
| Рa | rt I Organizations Maintaining Donor | Advised Funds or Other Simil | | | nts. | |
| | Complete if the organization answere | | | | | |
| | | (a) Donor advised funds | (| b) Funds and o | other accounts | • |
| L | Total number at end of year | | | | | |
| 2 | Aggregate value of contributions to (during year) | | | | | |
| 3 | Aggregate value of grants from (during year) | | | | | |
| 1 | Aggregate value at end of year | | | | | |
| 5 | Did the organization inform all donors and donor a funds are the organization's property, subject to t | _ | | vised | ☐ Yes | |
| 5 | Did the organization inform all grantees, donors, a used only for charitable purposes and not for the conferring impermissible private benefit? | | | | _ v | _ N. |
| 25 | rt II Conservation Easements. Comple | ite if the organization answered "V | as" on Fo | rm 990 Par | + IV line 7 | No |
| | Purpose(s) of conservation easements held by th | | <u>es 01110</u> | 1111 330, Fai | civ, iiie /. | |
| | Preservation of land for public use (e.g., recre | | | | | |
| | education) | Preservatio | n of an hist | orically impor | rtant land area | ı |
| | Protection of natural habitat | | | fied historic s | | |
| | Preservation of open space | | | | | |
| 2 | Complete lines 2a through 2d if the organization leasement on the last day of the tax year | neld a qualified conservation contribution | on in the fo | rm of a conse | rvation | |
| | | | | Held at | the End of the | Year |
| а | Total number of conservation easements | | 2a | | | |
| b | Total acreage restricted by conservation easeme | nts | 2b | | | |
| c | Number of conservation easements on a certified | historic structure included in (a) | 2 c | | | |
| d | Number of conservation easements included in (c historic structure listed in the National Register |) acquired after 8/17/06, and not on a | 2d | | | |
| 3 | Number of conservation easements modified, tran | nsferred, released, extinguished, or terr | minated by | the organızatı | on during the | |
| | tax year ▶ | | | | | |
| 1 | Number of states where property subject to cons | ervation easement is located > | | | | |
| 5 | Does the organization have a written policy regar violations, and enforcement of the conservation e | ding the periodic monitoring, inspection | n, handling | _ | _ Yes | ю |
| 5 | Staff and volunteer hours devoted to monitoring, year | nspecting, handling of violations, and e | enforcing co | onservation ea | asements durii | ng the |
| | - | | | | | |
| 7 | A mount of expenses incurred in monitoring, inspe | ecting, handling of violations, and enforc | cing consei | vation easem | ents during th | e year |
| | > \$ | | | | | |
| 3 | Does each conservation easement reported on Iii (B)(i) and section $170(h)(4)(B)(ii)$? | ne 2(d) above satisfy the requirements | of section | | _ Yes | ю |
| • | In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text the organization's accounting for conservation ea | of the footnote to the organization's fin | | | | |
| ar | Table 1111 Organizations Maintaining Collect Complete if the organization answere | | | ther Simila | ar Assets. | _ |
| La | If the organization elected, as permitted under SF works of art, historical treasures, or other similar | | | | | |

- (i) Revenue included on Form 990, Part VIII, line 1
- (ii) Assets included in Form 990, Part X
- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public

service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

▶ \$ __

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

service, provide the following amounts relating to these items

Cat No 52283D Schedule D (Form 990) 2015

| Part | Organizations Maintaining (continued) | Collections of Art | , Historical | Treasures, or | Other Similar A | ssets |
|------------|---|-------------------------------|-----------------------|-----------------------------|-------------------------|--------------------|
| 3 | Using the organization's acquisition, acce collection items (check all that apply) | ession, and other recor | ds, check any c | of the following tha | it are a significant us | e of its |
| а | Public exhibition | | d Lo | an or exchange pr | ograms | |
| b | Scholarly research | | e | her | | |
| c | Preservation for future generations | | | | | |
| 4 | Provide a description of the organization's | s collections and expla | ın how they furt | her the organizati | on's exempt purpose | ın |
| 5 | During the year, did the organization solid | | | | | |
| Day | assets to be sold to raise funds rather the rt IV Escrow and Custodial Arra | | part of the orga | inization's collect | ion? Yes | S No |
| | Complete if the organization a Part X, line 21. | | orm 990, Par | t IV, line 9, or r | eported an amour | t on Form 990, |
| 1 a | Is the organization an agent, trustee, cus included on Form 990, Part X? | todian or other interme | ediary for contri | butions or other a | ssets not Ye : | s √ No |
| b | If "Yes," explain the arrangement in Pa | art XIII and complete t | he following tab | ole | Am | ount |
| c | Beginning balance | | | | 1c | |
| d | Additions during the year | | | _ : | ıd | |
| е | Distributions during the year | | | <u> </u> | Le | |
| f | Ending balance | | | | 1f | |
| 2 a | Did the organization include an amount or | n Form 990, Part X, line | e 21, for escrov | v or custodial acc | ount liability? 🗸 Yes | s |
| b | If "Yes," explain the arrangement in Part | YIII Check here if the | evolanation ha | s heen provided i | n Part YIII | ✓ |
| | rt V Endowment Funds. Comple | | | | | <u> </u> |
| | | | (b) Pnor year | b (c) Two years back | | (e)Four years back |
| 1 a | Beginning of year balance | 2,859,724 | 2,681,098 | 1,065,01 | | 1,034,190 |
| b | Contributions | 304,703 | 326,197 | 1,990,67 | 5 | |
| c | Net investment earnings, gains, and losses | 241,350 | 95,588 | 117,52 | 7 24,205 | 6,624 |
| d | Grants or scholarships | | | | | |
| e | Other expenditures for facilities and programs | 676,074 | 222,117 | 473,09 | 8 | |
| f | Administrative expenses | 13,808 | 21,042 | 19,02 | 5 | |
| g | End of year balance | 2,715,895 | 2,859,724 | 2,681,09 | | 1,040,814 |
| 2 | Provide the estimated percentage of the | current year end balanc | ce (line 1g, colu | ımn (a)) held as | | |
| а | Board designated or quasi-endowment > | 26 670 % | | | | |
| b | Permanent endowment ► 15 390 % | | | | | |
| c | Temporarily restricted endowment ► 5 | 57 940 % should equal 100% | | | | |
| 3а | Are there endowment funds not in the posorganization by | session of the organiza | ation that are h | eld and administe | | Yes No |
| | (i) unrelated organizations (ii) related organizations | | | | | (i) No (ii) Yes |
| b | If "Yes" on 3a(ii), are the related organizations | ations listed as require | d on Schedule I | ٠ | | Sb Yes |
| 4 | Describe in Part XIII the intended uses of | | dowment funds | | | |
| Par | rt VI Land, Buildings, and Equip | ment. | rm 000 Dart | IV line 112 Co. | a Form 000 Dart V | line 10 |
| | Complete if the organization a Description of property | ilisweled tes to ro | (a) | (b) | Accumulated | (d)Book value |
| | | | Cost or other b | | c) depreciation | |
| 1a | Land | | . 917 | 7,404 2,908 | 3,464 | 3,825,868 |
| | Buildings | | | 72,962 | 2,675 32,658,668 | 3 40,304,007 |
| | Leasehold improvements | | | | | |
| | Equipment | | | 38,991 | .,439 27,926,85 | 11,064,583 |
| е | Other | | | 6,607 | 7,191 1,354,34 | 5,252,848 |
| Tota | al. Add lines 1a through 1e <i>(Column (d) mus</i> | t equal Form 990, Part X | , column (B), lın | e 10(c)) | | 60,447,306 |

| See Form 990, Part X, line 12. (a) Description of security or catego (including name of security) | ory | (b)Book value | (c)Method of valuation Cost or end-of-year market valu |
|--|---|--------------------------------------|---|
| (1)Financial derivatives | | | , |
| (2)Closely-held equity interests (3)O ther | | | |
| (A) Interest in Avera Health Foundation | | 2,829,621 | F |
| (B) Interest in net assets of Mabee Trust | | 785,495 | F |
| (C) Assets Limited to use - Avera Pooled Investments | 5 | 45,056,881 | F |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| 7 • • • • • • • • • • • • • • • • • • • | | 40.674.007 | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 12, Part VIII Investments—Program Related. | | 48,671,997 | |
| Complete if the organization answer (a) Description of investment | red 'Yes' on Form 990 |), Part IV, line 11c. _{See} | Form 990, Part X, line 13. (c) Method of valuation |
| (a) beschiption of investment | | (B) Book value | Cost or end-of-year market valu |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | • | | |
| | | Form 990, Part IV, line 1: | Ld See Form 990, Part X, line 15 (b) Book value |
| Part IX Other Assets. Complete if the organiza | ation answered 'Yes' on | Form 990, Part IV, line 1: | |
| Part IX Other Assets. Complete if the organiza | ation answered 'Yes' on | Form 990, Part IV, line 1: | |
| Part IX Other Assets. Complete if the organiza | ation answered 'Yes' on | Form 990, Part IV, line 1 | |
| Part IX Other Assets. Complete if the organiza | ation answered 'Yes' on | Form 990, Part IV, line 1 | |
| Part IX Other Assets. Complete if the organiza | ation answered 'Yes' on | Form 990, Part IV, line 1 | |
| Part IX Other Assets. Complete if the organiza | ation answered 'Yes' on | Form 990, Part IV, line 1 | |
| Part IX Other Assets. Complete if the organiza | ation answered 'Yes' on | Form 990, Part IV, line 1 | |
| Part IX Other Assets. Complete if the organiza | ation answered 'Yes' on | Form 990, Part IV, line 1 | |
| Part IX Other Assets. Complete if the organization (a) De | ation answered 'Yes' on | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) Integral Part X Other Assets. Complete if the organization (a) Decide (b) Decide (b) Decide (c) D | ation answered 'Yes' on escription | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) Im Part X Other Liabilities. Complete if the organization of the content of the con | ation answered 'Yes' on escription | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) Interest Years Y | ne 15) | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the of See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | ne 15) organization answered (b) Book value | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the of See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | ne 15) | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the of See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | ne 15) organization answered (b) Book value | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the of See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | ne 15) organization answered (b) Book value | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the of See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | ne 15) organization answered (b) Book value | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the of See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | ne 15) organization answered (b) Book value | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) lin Part X Other Liabilities. Complete if the of See Form 990, Part X, line 25. 1. (a) Description of liability Federal income taxes | ne 15) organization answered (b) Book value | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) Interest Young to the Complete of the | ne 15) organization answered (b) Book value | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) Interest Young to the Complete of the | ne 15) organization answered (b) Book value | | (b) Book value |
| Total. (Column (b) must equal Form 990, Part X, col (B) Interest Young to the Complete of the | ne 15) organization answered (b) Book value | | (b) Book value |

Schedule D (Form 990) 2015

1 2

а

1

| b | Donated services and use of fa | ocilities 2b | | |
|---------|--|---|-------|-------------------|
| c | Recoveries of prior year grants | 2c | | |
| d | Other (Describe in Part XIII) | | | |
| e | Add lines 2a through 2d | | 2e | |
| 3 | Subtract line ${f 2e}$ from line ${f 1}$. | | 3 | |
| 4 | Amounts included on Form 99 | D, Part VIII, line 12, but not on line 1 | | |
| а | Investment expenses not inclu | ıded on Form 990, Part VIII, line 7b . 4a | | |
| b | Other (Describe in Part XIII) | 4b | | |
| c | Add lines 4a and 4b | | 4c | |
| 5 | Total revenue Add lines 3 and | 4c. (This must equal Form 990, Part I, line 12) | 5 | |
| Part | | penses per Audited Financial Statements With Expenses | s per | Return. |
| | | ization answered 'Yes' on Form 990, Part IV, line 12a. | | Ι |
| 1 | | audited financial statements | 1 | |
| 2 | | , , , | | |
| a | | collities | ł | |
| Ь | , , | | ł | |
| С | | | - | |
| d | • | | | |
| e | Add lines 2a through 2d | | 2e | |
| 3 | Subtract line ${f 2e}$ from line ${f 1}$. | | 3 | |
| 4 | Amounts included on Form 990 |), Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not inclu | uded on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIII) | 4b | | |
| c | Add lines 4a and 4b | | 4c | |
| 5 | Total expenses Add lines 3 ar | d 4c. (This must equal Form 990, Part I, line 18) | 5 | |
| | | | | |
| Part | XIII Supplemental Info | ormation | | |
| Part | | Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2l lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to | | de any additional |
| | Return Reference | Explanation | | |
| Part I\ | V, Line 2b | The Organization holds funds in trust on behalf of its residents | | |

2a

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total revenue, gains, and other support per audited financial statements .

Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains (losses) on investments

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As Filed Data -

DLN: 93493129023237

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

2015

Inspection

| lame of the organization wera Oueen of Peace Hospital | | | | | | Employer identification number | | | | | |
|---|---|--------------------------------------|-------------------------------|-------------------------------------|-------------------------------|--------------------------------|------------|-----------|----------|--|--|
| | , | | | | | 224604 | | | | | |
| Pa | Irt I Financial Assis | tance and Cert | ain Other Com | munity Benefit | s at Cost | | | | | | |
| | Did the organization have a | financial accietance | so policy during the | a tay yaara If "No " | skip to guestion 6 | 2 | | Yes | No | | |
| 1a | 3 | | , , , | , | skip to question o | a | <u>1a</u> | Yes | | | |
| ь 2 | If "Yes," was it a written po If the organization had mult | • | | | t describes applie | · · · | 1b | Yes | | | |
| _ | financial assistance policy | • | | | st describes applies | action of the | | | | | |
| | ✓ Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities | | | | | | | | | | |
| 3 | Answer the following based organization's patients duri | | sistance eligibility | criteria that applie | d to the largest nui | mber of the | | | | | |
| а | Did the organization use Fe If "Yes," indicate which of t | • | | - | | ding <i>fie</i> e care? | 3a | Yes | | | |
| | ☐ 100% ▼ 150% ☐ 2 | 00% | | % | | | | | | | |
| b | Did the organization use FP which of the following was tl | | , | | ounted care? If "Yes | s," indicate | 3ь | Yes | | | |
| | □ 200% □ 250% □ 3 | 00% 350% | 7 400% | r | | _ % | | | | | |
| c | If the organization used fac used for determining eligibi used an asset test or other discounted care | lity for free or disco | ounted care Includ | le in the description | n whether the organ | ıızatıon | | | | | |
| 4 | Did the organization's finan | | | the largest number | of its patients dur | ng the tax year | 4 | Yes | | | |
| 5a | provide for free or discounted care to the "medically indigent"? Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? | | | | | | | | | | |
| ь | If "Yes," did the organization | on's financial assist | tance expenses ex | ceed the budgeted | amount? | | 5a 5b | Yes | | | |
| С | If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? | | | | | | | | | | |
| 6a | Did the organization prepar | e a community ben | efit report during tl | ne tax year? | | | 6 a | Yes | | | |
| b | If "Yes," did the organization | on make it available | e to the public? | | | | 6b | Yes | | | |
| | Complete the following table worksheets with the Schedu | | eets provided in th | e Schedule H Instru | ictions Do not sub | mıt these | | | | | |
| 7 | Financial Assistance ar | nd Certain Other | Community Bene | efits at Cost | | | <u> </u> | | | | |
| Fi | nancial Assistance and Means-Tested | (a) Number of activities or programs | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net commun | | (f) Perce | | | |
| G | Sovernment Programs | (optional) | (| | | | | | | | |
| а | Financial Assistance at cost (from Worksheet 1) | | 2,683 | 1,487,345 | | 1,487 | .345 | 1 | 440 % | | |
| b | Medicaid (from Worksheet 3, column a) | | 8,168 | 8,260,737 | 5,021,568 | 3,239 | | | 130 % | | |
| c | Costs of other means-tested government programs (from Worksheet 3, column b) | | -, | -,, | -,, | ., | | | | | |
| d | Total Financial Assistance and Means-Tested Government Programs | | 10,851 | 9,748,082 | 5,021,568 | 4,726 | 514 | 1 | 570 % | | |
| - | Other Benefits | | 10,031 | 3,740,002 | 3,021,300 | 4,720 | ,514 | | 370 70 | | |
| e | Community health improvement services and community benefit | | | 40.000 | | | 222 | | 0.1.0.04 | | |
| f | operations (from Worksheet 4) Health professions education (from Worksheet 5) | 3 | 138 | 13,923 70,988 | | | ,923 | | 0 010 % | | |
| g | Subsidized health services (from Worksheet 6) | 3 | 3,911 | 719,077 | 389,625 | 320 | .452 | | 320 % | | |
| h | Research (from Worksheet 7) | | | ,15,577 | | | | | | | |
| i | Cash and in-kind contributions for community benefit (from Worksheet 8) | 18 | 24 | 443,847 | | 443 | ,847 | 0 | 430 % | | |
| J | Total. Other Benefits | 34 | 4,074 | 1,247,835 | 389,625 | 858 | | | 830 % | | |
| k | Total. Add lines 7d and 7j | 34 | 14,925 | 10,995,917 | 5,411,193 | 5,584 | 724 | 5 | 400 % | | |

| Pa | rt II Community Buildir | ng Activities | | | | | | age <u>-</u> |
|--------|---|---|---|--|---------------------|---|---------|-----------------------|
| | Complete this table i | ıf the organızatıoı | n conducted any | community bui | lding activities of | luring the tax y | ear, an | ıd |
| | describe in Part VI h | (a) Number of activities or programs (optional) | | (c) Total community building expense | | | (f) Per | cent of xpense |
| 1 | Physical improvements and housing | 1 | | | | | | |
| 2 | Economic development | | | | | | | |
| 3 | Community support | | | | | | | |
| 4 | Environmental improvements | | | | | | | |
| 5 | Leadership development and training for community members | | | | | | | |
| 6 | Coalition building | | | | | | | |
| 7 | Community health improvement | | 14 461 | 99.242 | 61.450 | 26.75 | , , | 2 020 0/ |
| 8 | advocacy Workforce development | 1 | 14,461 | 88,212 5,500 | 61,459 | 26,75 5,50 | | 0 030 % |
| 9 | Other | | | 3,300 | | 3,30 | 1 | 3 010 70 |
| 10 | Total | 2 | 14,461 | 93,712 | 61,459 | 32,25 | 3 (| 040 % |
| | t IIII Bad Debt, Medicar | e, & Collection | Practices | | | | | |
| | ion A. Bad Debt Expense | | | | | _ | Yes | No |
| 1 | Did the organization report bac Statement No 15? | • | ccordance with He | athcare Financial I | Management Asso | | Yes | |
| 2 | Enter the amount of the organi methodology used by the organ | | | Part VI the | 2 | 2 005 244 | | |
| 3 | Enter the estimated amount of | | | attributable to | | 3,085,244 | | |
| | patients eligible under the orgathe methodology used by the dany, for including this portion of | anızatıon's fınancıal organızatıon to estın | assistance policy nate this amount a | Explain in Part V and the rationale, if | | 0 | | |
| 4 | Provide in Part VI the text of t or the page number on which the | | | | | debt expense | | |
| | ion B. Medicare | | d DOU - 1701- | - x | 1 - 1 | 24.460.273 | | |
| 5 | Enter total revenue received fr | · | - | · | <u> </u> | 34,469,373 | | |
| 6 | Enter Medicare allowable costs | - | • • | | . 6 | 42,799,811 | | |
| 7 8 | Subtract line 6 from line 5 Thi Describe in Part VI the extent Also describe in Part VI the co Check the box that describes | to which any shortf osting methodology | all reported in line | e 7 should be treate | | | | |
| | Cost accounting system | ✓ Cost to | charge ratio | Other | | | | |
| Sect | ion C. Collection Practices | | | | | | | |
| 9a | Did the organization have a wr | itten debt collection | n policy during the | tax year? | | 98 | Yes | |
| b | If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI | | | | | | Yes | |
| Pai | rt IV Management Compa (owned 10% or more by office | | | hysicians—see instruction | ons) | | | |
| | (a) Name of entity | | scription of primary | (c) Org | | Officers, directors, | | nysicians' |
| | | ac | tivity of entity | | ership % en | trustees, or key nployees' profit % stock ownership % | | % or stoc ership % |
| 1 | | | | | | | | |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| 5 | | | | | | | | |
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| 10 | | | | | | | | |
| 11 | | | | | | | | |
| 12 | | | | | | | | |
| | | i | | 1 | 1 | | | |

Part V Facility Information

| (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 3 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility) | | General medical & surgical | Children s hospital | Teaching hospital | Ortical access hospital | Research facility | ER-24 hours | ER-other | Other (Describe) | Facility reporting group |
|---|--|----------------------------|---------------------|-------------------|-------------------------|-------------------|-------------|----------|------------------|-----------------------------|
| See Additional Data Table | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| Schedule H (Form 990) 201 | | | | | | | | | | e H (Form 990) 2015 |

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Avera Queen of Peace Hospital

Name of hospital facility or letter of facility reporting group

| ehe | orting group (from Part V, Section A): | | Yes | No |
|---------|---|-------------|-----|------|
| Con | nmunity Health Needs Assessment | | | |
| 1 | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? | | | N. a |
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C | _1_ | | No |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 | 2 | V | No |
| | If "Yes," indicate what the CHNA report describes (check all that apply) a → A definition of the community served by the hospital facility b → Demographics of the community | 3 | Yes | |
| | c ✓ Existing health care facilities and resources within the community that are available to respond to the health needs of the community d ✓ How data was obtained | | | |
| | e | | | |
| | f ✓ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups | | | |
| • | g ▼ The process for identifying and prioritizing community health needs and services to meet the community health needs | | | |
| | $oldsymbol{arphi}$ The process for consulting with persons representing the community's interests | | | |
| | i 🔽 Information gaps that limit the hospital facility's ability to assess the community's health needs | | | |
| _ | j Cher (describe in Section C) | | | |
| 4 5 | Indicate the tax year the hospital facility last conducted a CHNA 20 15 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted | | | |
| 6 a | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C | 5 | Yes | |
| į | b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C | 6 a | | No |
| 7 | Did the hospital facility make its CHNA report widely available to the public? | 6b 7 | Yes | No |
| | a ▼ Hospital facility's website (list url) http://www.avera.org/queen-of-peace | | | |
| | b ▼ Other website (list url) See Part V | | | |
| | c Made a paper copy available for public inspection without charge at the hospital facility d Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11 | 8 | Yes | |
| 9 10 | Indicate the tax year the hospital facility last adopted an implementation strategy 20 15 Is the hospital facility's most recently adopted implementation strategy posted on a website? | 10 | Yes | |
| | a If "Yes" (list url) see Part V | | | |
| | b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? | 10 b | | No |
| 11 | Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed | 105 | | 110 |
| 12 | a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? | 12a | | N.o |
| ı | b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? | 12a 12b | | No |
| | c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ | | | |

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Avera Queen of Peace Hospital

| | | | | Yes | No | |
|----|--|---|----|-----|----|--|
| | | Did the hospital facility have in place during the tax year a written financial assistance policy that | | | | |
| 13 | } | Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? | 13 | Yes | | |
| | | If "Yes," indicate the eligibility criteria explained in the FAP | | | | |
| | а | Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of | | | | |
| | | 150 00000000000 % and FPG family income limit for eligibility for discounted care of | | | | |
| | | 400 0000000000 % | | | | |
| | b | Income level other than FPG (describe in Section C) | | | | |
| | c | ▼ Asset level | | | | |
| | d | ▼ Medical indigency | | | | |
| | е | ▼ Insurance status | | | | |
| | f | Underinsurance discount | | | | |
| | g | Residency | | | | |
| | h | ▼ Other (describe in Section C) | | | | |
| 14 | | Explained the basis for calculating amounts charged to patients? | 14 | Yes | | |
| 15 | ; | Explained the method for applying for financial assistance? | 15 | Yes | | |
| | | If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) | | | | |
| | | explained the method for applying for financial assistance (check all that apply) | | | | |
| | | Described the information the hospital facility may require an individual to provide as part of his or her application | | | | |
| | b | Described the supporting documentation the hospital facility may require an individual to submit as part of his or | | | | |
| | _ | her application Provided the contact information of hospital facility staff who can provide an individual with information about the | | | | |
| | С | FAP and FAP application process | | | | |
| | d | Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications | | | | |
| | ۵ | Other (describe in Section C) | | | | |
| 16 | | ' | 16 | Yes | | |
| | | Included measures to publicize the policy within the community served by the hospital facility? | 10 | 165 | | |
| | | The FAP was widely available on a website (list url) | | | | |
| | a | · · | | | | |
| | | http://www.avera.org/experience/ah/financial-assistance-charity-care/ | | | | |
| | b | ▼ The FAP application form was widely available on a website (list url) | | | | |
| | | http://www.avera.org/experience/ah/financial-assistance-charity-care/ | | | | |
| | c 🔽 A plain language summary of the FAP was widely available on a website (list url) | | | | | |
| | http://www.avera.org/experience/ah/financial-assistance-charity-care/ | | | | | |
| | | The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | | |
| | е | The FAP application form was available upon request and without charge (in public locations in the hospital facility | | | | |
| | | and by mail) | | | | |
| | f | | | | | |
| | _ | ▼ Notice of availability of the FAP was conspicuously displayed throughout the hospital facility | | | | |
| | | Notified members of the community who are most likely to require financial assistance about availability of the FAP | | | | |
| | | ✓ Other (describe in Section C) | | | | |
| | | ng and Collections | | | | |
| 17 | | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial | | | | |
| | | assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment? | 17 | Yes | | |
| 18 | | Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP | | | | |
| | а | Reporting to credit agency(ies) | | | | |
| | b | Selling an individual's debt to another party | | | | |
| | c | Actions that require a legal or judicial process | | | | |
| | d | Other similar actions (describe in Section C) | | | | |
| | e | None of these actions or other similar actions were permitted | | | | |
| _ | | | | | | |

Part V Facility Information (continued)

Avera Queen of Peace Hospital

| Name of | hospital facilit | y or letter of facilit | v reporting group |
|----------|------------------|------------------------|-------------------|
| Haine or | mospical racine | y or receer or racine | y reporting group |

| 19 Dut the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? 19 No If "Yes," check all actions in which the hospital facility or a third party engaged a Reporting to credit agency(ies) b Selling an individual's debt to another party c Actions that require a legal or judicial process d Other similar actions (describe in Section C) Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply) a \[\times | | · · · · · · · · · · · · · · · · · · · | | | |
|--|----|--|----|-----|----|
| reasonable efforts to determine the individual's eligibility under the facility's FAP? 19 No 11'Yes,'' explain in Section C) 12' February care the individual's common maken the hospital facility or a third party engaged 29 Reporting to credit agency(ies) 20 Selling an individual's debt to another party 21 Cartons that require a legisl or yiduical process 22 Other similar actions (describe in Section C) 23 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply) 22 Thothfed individuals of the financial assistance policy on admission 23 Notified individuals of the financial assistance policy prior to discharge 24 To Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills 24 To Decumented its determination of whether individuals were eligible for financial assistance under the hospital facility financial assistance policy in communications with the individuals regarding the individuals of the financial assistance policy in communications with the individuals regarding the individuals of the financial assistance policy in communications with the individuals regarding the individuals financial assistance under the hospital facility to provide without discrimination, care for emergency medical conditions to individuals required the hospital facility to provide without discrimination, care for emergency medical conditions to individuals required the hospital facility of the hospital facility decembers of the required the hospital facility of the hospital facility decembers of the required the hospital facility decembers of the required the hospital facility and the required the hospital facility decembers of the required provided and the hospital facility decembers of the required | | | | Yes | No |
| a Reporting to credit agency(les) b Selling an individual's debt to another party c Action an thirdividual's debt to another party c Action and individual's debt to another party c Action and the similar actions (describe in Section C) 10 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether on not checked) in line 19 (check all that apply) a Notified individuals of the financial assistance policy on admission b Notified individuals of the financial assistance policy on ort office scharge c Notified individuals of the financial assistance policy print to discharge c Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals of the financial assistance policy in communications with the individuals regarding the individuals of the financial assistance policy in communications with the individuals regarding the individuals of the financial assistance policy in Communications with the individuals regarding the individuals of the financial assistance policy in Communications with the individuals regarding the individuals were eligible for financial assistance under the hospital facility's financial assistance policy in None of these efforts were made Policy Relating to Emergency Medical Care 12 Did the hospital facility to we in place during the tax year a written policy relating to emergency medical conditions to individuals regardless of their eligibility under the hospital facility in the postial facility is financial assistance policy? 11 I'No," indicate why a The hospital facility under the hospital facility is financial assistance policy? 12 Yes 11 I'No," indicate why a The hospital facility with the maximum amounts that can be charged to the individuals of the financial assistance under the hospital facility individuals of the financial assistance under the facility individuals of the financial assistance under the facility individuals of the financial assistance policy | 19 | | 19 | | Νo |
| b Selling an individual's debt to another party c Actions that require a legal or judicial process d ○ ther similar actions (describe in Section C) 20 | | If "Yes," check all actions in which the hospital facility or a third party engaged | | | |
| c | | a Reporting to credit agency(ies) | | | |
| d Other similar actions (describe in Section C) 10 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply) a Wothfied individuals of the financial assistance policy on admission b Wothfied individuals of the financial assistance policy prior to discharge c Wothfied individuals of the financial assistance policy prior to discharge c Wothfied individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills d V Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy e V Other (describe in Section C) f None of these efforts were made Policy Relating to Emergency Medical Care 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility to provide care for any emergency medical conditions to individuals regardless of their eligibility under the hospital facility individuals and the hospital facility of the hospital facility was not in writing c The hospital facility bill on the provide care for any emergency medical conditions (describe in Section C) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) 2 | | b Selling an individual's debt to another party | | | |
| 200 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply) a | | c Actions that require a legal or judicial process | | | |
| whether or not checked) in line 19 (check all that apply) a | | d Cher similar actions (describe in Section C) | | | |
| b | 20 | , | | | |
| c Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals in bills d Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy e Other (describe in Section C) f None of these efforts were made Policy Relating to Emergency Medical Care 21. Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? 21. Yes If 'No,' indicate why a The hospital facility did not provide care for any emergency medical conditions b The hospital facility was not in writing c The hospital facility was not in writing c The hospital facility who was eligible to receive care for emergency medical conditions (describe in Section C) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) 21. Tradicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care a The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged d The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d The hospital facility was the Medicare rates when calculating the maximum amounts that can be charged f The hospital fa | | a 🔽 Notified individuals of the financial assistance policy on admission | | | |
| individuals' bills d Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy e Other (describe in Section C) f None of these efforts were made Policy Relating to Emergency Medical Care 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? 21 Yes If "No," indicate why a The hospital facility did not provide care for any emergency medical conditions to individuals for The hospital facility with the work of the provide care for emergency medical conditions (describe in Section C) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) 22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Other (describe in Section C) 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? 24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? | | b 🔽 Notified individuals of the financial assistance policy prior to discharge | | | |
| facility's financial assistance policy e | | | | | |
| Policy Relating to Emergency Medical Care 21. Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? If "No," indicate why a The hospital facility did not provide care for any emergency medical conditions b The hospital facility bilingted who was eligible to receive care for emergency medical conditions (describe in Section C) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) 22. Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Vother (describe in Section C) 23. During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? 24. Ves Policy Relating to Emergency Medical Care that are required medically to the place of the provide of the individual? 25 | | facility's financial assistance policy | | | |
| Policy Relating to Emergency Medical Care 1 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? 21 Yes If "No," indicate why a The hospital facility did not provide care for any emergency medical conditions b The hospital facility's policy was not in writing c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) 21 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Tother (describe in Section C) 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? 24 Pes | | e 🗸 O ther (describe in Section C) | | | |
| Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? If "No," indicate why The hospital facility did not provide care for any emergency medical conditions The hospital facility spolicy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) C) The hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare ra | | f | | | |
| required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? If "No," indicate why a The hospital facility did not provide care for any emergency medical conditions b The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) C) d Other (describe in Section C) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d To their (describe in Section C) 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? 24 Pes No If "Yes," explain in Section C | Po | licy Relating to Emergency Medical Care | | | |
| If "No," indicate why a | 21 | required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | | ., | |
| a | | | 21 | Yes | |
| b | | · | | | |
| The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b | | ' | | | |
| C) d Other (describe in Section C) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) 22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Other (describe in Section C) 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? | | | | | |
| Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) 22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d | | C) | | | |
| Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care a | | | | | |
| eligible individuals for emergency or other medically necessary care a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d | | <u> </u> | | I I | |
| that can be charged b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Other (describe in Section C) 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? | | eligible individuals for emergency or other medically necessary care | | | |
| the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d To Other (describe in Section C) 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? | | that | | | |
| During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? | | | | | |
| During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? 23 No If "Yes," explain in Section C During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? | | ${f c}$ The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged | | | |
| emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? 23 No If "Yes," explain in Section C During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? | | d | | | |
| If "Yes," explain in Section C 24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? | 23 | emergency or other medically necessary services more than the amounts generally billed to individuals who had | | | |
| any service provided to that individual? | | | 23 | | No |
| If "Yes," explain in Section C | 24 | | 24 | Yes | |
| | | If "Yes," explain in Section C | | | |

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Avera Weskota Memorial Medical Center

Name of hospital facility or letter of facility reporting group

| | ne number of hospital facility, or line numbers of hospital facilities in a facility porting group (from Part V, Section A): | | | |
|------------|---|----------|-----|----|
| 1 | 33 | | Yes | No |
| Co | mmunity Health Needs Assessment | | | |
| 1 | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? | | | |
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C | 1 | | No |
| _ | | 2 | | No |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 | 3 | Yes | |
| | If "Yes," indicate what the CHNA report describes (check all that apply) | | 103 | |
| | a ✓ A definition of the community served by the hospital facility | | | |
| | b Demographics of the community | | | |
| | c | | | |
| | d 🗸 How data was obtained | | | |
| | e 🗸 The significant health needs of the community | | | |
| | f ✓ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups | | | |
| | g The process for identifying and prioritizing community health needs and services to meet the community health needs | | | |
| | \mathbf{h} $\mathbf{ec{ec{v}}}$ The process for consulting with persons representing the community's interests | | | |
| | i Information gaps that limit the hospital facility's ability to assess the community's health needs | | | |
| | j Cher (describe in Section C) | | | |
| 4 5 | Indicate the tax year the hospital facility last conducted a CHNA 20 15 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted | 5 | Yes | |
| 6 6 | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital | | 103 | |
| | facilities in Section C | _ | | |
| | b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C | 6a 6b | | No |
| 7 | Did the hospital facility make its CHNA report widely available to the public? | 7 | Yes | No |
| • | If "Yes," indicate how the CHNA report was made widely available (check all that apply) | - | 103 | |
| | a ▼ Hospital facility's website (list url) www.avera.org/weskota/ | | | |
| | b V Other website (list url) See Part V | | | |
| | c $\sqrt{}$ Made a paper copy available for public inspection without charge at the hospital facility | | | |
| | d Other (describe in Section C) | | | |
| 8 | Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11 | 8 | Yes | |
| 9 | Indicate the tax year the hospital facility last adopted an implementation strategy 20 15 | | | |
| 10 | | 10 | Yes | |
| | a If "Yes" (list url) See Part V | | | |
| | b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? | 10b | | No |
| 11 | Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not | 100 | | NO |
| 1 | being addressed 2a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as | | | |
| | required by section 501(r)(3)? | 12a | | No |
| | b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? | 12b | | |
| | c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ | | | |

Yes

No

Facility Information (continued) Part V

Financial Assistance Policy (FAP)

Avera Weskota Memorial Medical Center

| lama of bosnital facility or letter of facility reporting group | |
|---|--|
| | |

| | | Did the hospital facility have in place during the tax year a written financial assistance policy that | | | |
|----|------|--|--------|--------|------|
| 13 | | Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? | 13 | Yes | |
| | | If "Yes," indicate the eligibility criteria explained in the FAP | | | |
| | а | Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of | | | |
| | | 150 00000000000 % and FPG family income limit for eligibility for discounted care of | | | |
| | | 400 0000000000 % | | | |
| | b | Income level other than FPG (describe in Section C) | | | |
| | c | ▼ Asset level | | | |
| | d | ▼ Medical indigency | | | |
| | e | | | | |
| | f | Underinsurance discount | | | |
| | а | Residency | | | |
| | _ | ↓ Other (describe in Section C) | | | |
| 14 | | Explained the basis for calculating amounts charged to patients? | 14 | Yes | |
| 15 | | Explained the method for applying for financial assistance? | 15 | Yes | |
| | | If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply) | | | |
| | а | Described the information the hospital facility may require an individual to provide as part of his or her application | | | |
| | b | Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application | | | |
| | c | Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process | | | |
| | | Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications | | | |
| | е | Other (describe in Section C) | | | |
| 16 | | Included measures to publicize the policy within the community served by the hospital facility? | 16 | Yes | |
| | | If "Yes," indicate how the hospital facility publicized the policy (check all that apply) The FAP was widely available on a website (list url) | | | |
| | • | http://www.avera.org/experience/ah/financial-assistance-charity-care/ | | | |
| | h | The FAP application form was widely available on a website (list url) | | | |
| | U | http://www.avera.org/experience/ah/financial-assistance-charity-care/ | | | |
| | _ | ✓ A plain language summary of the FAP was widely available on a website (list url) | | | |
| | ٠ | http://www.avera.org/experience/ah/financial-assistance-charity-care/ | | | |
| | d | The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| | e | The FAP application form was available upon request and without charge (in public locations in the hospital facility | | | |
| | | and by mail) | | | |
| | | A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| | | Notice of availability of the FAP was conspicuously displayed throughout the hospital facility | | | |
| | h | ▼ Notified members of the community who are most likely to require financial assistance about availability of the FAP | | | |
| | i | ▼ Other (describe in Section C) | | | |
| Ві | Illi | ng and Collections | | | |
| 17 | | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment? | 17 | Yes | |
| 18 | | Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP | | | |
| | а | Reporting to credit agency(ies) | | | |
| | b | Selling an individual's debt to another party | | | |
| | c | Actions that require a legal or judicial process | | | |
| | d | Other similar actions (describe in Section C) | | | |
| | e | None of these actions or other similar actions were permitted | | | |
| _ | _ | Schedule h | 1 (For | n 990) | 2015 |

| Part V | Facility | Information | (continued) |
|--------|----------|-------------|-------------|
|--------|----------|-------------|-------------|

Avera Weskota Memorial Medical Center

| 19 | Did the hospital facility or other authorized party perform any of the following actions during the tax year before making | | Yes | No |
|-----------------|---|----|-----|----|
| 19 | reasonable efforts to determine the individual's eligibility under the facility's FAP? | 19 | | No |
| | If "Yes," check all actions in which the hospital facility or a third party engaged | | | |
| | Reporting to credit agency(ies) | | | |
| | B Selling an individual's debt to another party | | | |
| | C Actions that require a legal or judicial process | | | |
| | d Cother similar actions (describe in Section C) | | | |
| 20 | Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply) | | | |
| | a | | | |
| | b | | | |
| | c | | | |
| | d ✓ Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy | | | |
| | e 🔽 Other (describe in Section C) | | | |
| | f None of these efforts were made | | | |
| Po | licy Relating to Emergency Medical Care | | | |
| 21 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | | | |
| | | 21 | Yes | |
| | If "No," indicate why | | | |
| | The hospital facility did not provide care for any emergency medical conditions | | | |
| - | The hospital facility's policy was not in writing | | | |
| | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) | | | |
| | d Cher (describe in Section C) | | | |
| Cha | arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) | | | |
| 22 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care | | | |
| ; | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged | | | |
| I | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged | | | |
| | c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged | | | |
| | d 🔽 Other (describe in Section C) | | | |
| 23 | During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? | | | |
| | | 23 | | No |
| 24 | If "Yes," explain in Section C During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for | | | |
| | any service provided to that individual? | 24 | Yes | |
| Schedule H (For | | | | |

Community Health Needs Assessment

Yes

No

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V , Section A)

A vera De Smet Memorial Hospital

Name of hospital facility or letter of facility reporting group

| Line number of hospital facility, or line numbers of hospital facilities in a facility | |
|--|---|
| , ,, | 3 |
| reporting group (from Part V, Section A): | |

| 1 | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? | | | |
|----------|--|-------------|-------|------------|
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the | 1 | | No |
| | immediately preceding tax year? If "Yes," provide details of the acquisition in Section C | 2 | | No |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 | 3 | Yes | |
| | If "Yes," indicate what the CHNA report describes (check all that apply) | | | |
| | a 🔽 A definition of the community served by the hospital facility | | | |
| | b | | | |
| | c ✓ Existing health care facilities and resources within the community that are available to respond to the health needs of the community d ✓ How data was obtained | | | |
| | e The significant health needs of the community | | | |
| | - 1 | | | |
| | f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups | | | |
| | g | | | |
| | h The process for consulting with persons representing the community's interests | | | |
| | i Information gaps that limit the hospital facility's ability to assess the community's health needs i Other (describe in Section C) | | | |
| 4 | Indicate the tax year the hospital facility last conducted a CHNA 20 <u>15</u> | | | |
| 5 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted | _ | | |
| 6 2 | | 5 | Yes | |
| . | facilities in Section C | | | |
| | b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C | 6a | | No |
| 7 | Did the begintal facility make its CHNA report widely available to the public? | 6b 7 | Yes | No |
| • | Did the hospital facility make its CHNA report widely available to the public? | | 165 | |
| | a ▼ Hospital facility's website (list url) www avera org/de-smet/ | | | |
| | b ▼ Other website (list url) See Part V | | | |
| | c Made a paper copy available for public inspection without charge at the hospital facility | | | |
| | d Other (describe in Section C) | | | |
| 8 | Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11 | 8 | Yes | |
| 9 | Indicate the tax year the hospital facility last adopted an implementation strategy $20\ \underline{15}$ | | | |
| 10 | Is the hospital facility's most recently adopted implementation strategy posted on a website? | 10 | Yes | |
| | | | 103 | |
| | a If "Yes" (list url) See Part V | | | |
| | b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? | 10 b | | No |
| 11 | Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed | | | |
| 12 | ta Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? | | | |
| | b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? | 12a | | No |
| | c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ | 12b | | |
| | Schedule | H (For | m 990 |) 2015 |

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Avera De Smet Memorial Hospital

| Name of | hospital fac | ility or lette | r of facility | reporting group |
|---------|--------------|----------------|---------------|-----------------|
| | | | | |

| | | | | Yes | No |
|----------|--------|---|----------|-----|----|
| | | Old the hospital facility have in place during the tax year a written financial assistance policy that | | | |
| .3 | Е | Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? | 13 | Yes | |
| | Ι | If "Yes," indicate the eligibility criteria explained in the FAP | | | |
| | _ | Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of | | | |
| | - | 150 00000000000 % and FPG family income limit for eligibility for discounted care of | | | |
| | _ | 100 000000000000 | | | |
| | | ✓ Asset level | | | |
| | | | | | |
| | | ✓ Medical indigency | | | |
| | _ | ✓ Insurance status | | | |
| | | Underinsurance discount | | | |
| | _ | Residency | | | |
| | | ✓ Other (describe in Section C) Turbound the book for solvulating amounts about 3. | | V | |
| .4 .5 | | Explained the basis for calculating amounts charged to patients? | 14 15 | Yes | |
| | | Explained the method for applying for financial assistance? | 15 | 165 | |
| | | explained the method for applying for financial assistance (check all that apply) | | | |
| | а | Described the information the hospital facility may require an individual to provide as part of his or her application | | | |
| | b | Described the supporting documentation the hospital facility may require an individual to submit as part of his or | | | |
| | | her application | | | |
| | C | Provided the contact information of hospital facility staff who can provide an individual with information about the | | | |
| | | FAP and FAP application process Provided the contact information of nonprofit organizations or government agencies that may be sources of | | | |
| • | a | assistance with FAP applications | | | |
| , | е | Other (describe in Section C) | | | |
| 6 | Ι | Included measures to publicize the policy within the community served by the hospital facility? | 16 | Yes | |
| | Ι | If "Yes," indicate how the hospital facility publicized the policy (check all that apply) | | | |
| | а | ▼ The FAP was widely available on a website (list url) | | | |
| | | http://www.avera.org/experience/ah/financial-assistance-charity-care/ | | | |
| - | b | ▼ The FAP application form was widely available on a website (list url) | | | |
| | | http://www.avera.org/experience/ah/financial-assistance-charity-care/ | | | |
| | _ | A plain language summary of the FAP was widely available on a website (list url) | | | |
| | _ | http://www.avera.org/experience/ah/financial-assistance-charity-care/ | | | |
| | d | ▼ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| | е | The FAP application form was available upon request and without charge (in public locations in the hospital facility | | | |
| | | and by mail) | | | |
| | f | A plain language summary of the FAP was available upon request and without charge (in public locations in the | | | |
| | _ | hospital facility and by mail) Notice of availability of the FAP was conspicuously displayed throughout the hospital facility | | | |
| | _ | ∇ Notified members of the community who are most likely to require financial assistance about availability of the FAP | | | |
| | | □ O ther (describe in Section C) | | | |
| Dil | - | g and Collections | | | |
| .7 | | Old the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial | | | |
| | ā | assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon | 17 | Yes | |
| 8. | (| Check all of the following actions against an individual that were permitted under the hospital facility's policies during | | | |
| | t a | the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP Reporting to credit agency(ies) | | | |
| | b | Selling an individual's debt to another party | | | |
| | c | <u></u> | | | |
| | | Other similar actions (describe in Section C) | | | |
| | | None of these actions or other similar actions were permitted | | | |
| | _ | 1 2222 | | | L |

Part V Facility Information (continued)

Avera De Smet Memorial Hospital

| Name of hospital facility or letter of facility reporting group |
|---|
|---|

| | | | | Yes | No |
|----|------|---|---------|--------|------|
| 19 | | Did the hospital facility or other authorized party perform any of the following actions during the tax year before making | | | |
| | | reasonable efforts to determine the individual's eligibility under the facility's FAP? | 19 | | No |
| | | If "Yes," check all actions in which the hospital facility or a third party engaged | | | |
| | | Reporting to credit agency(ies) | | | |
| | _ | Selling an individual's debt to another party | | | |
| | c | Actions that require a legal or judicial process | | | |
| | d | Other similar actions (describe in Section C) | | | |
| 20 | | Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply) | | | |
| | а | ▼ Notified individuals of the financial assistance policy on admission | | | |
| | b | ▼ Notified individuals of the financial assistance policy prior to discharge | | | |
| | | Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills | | | |
| | d | ✓ Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy | | | |
| | e | ▼ O ther (describe in Section C) | | | |
| | f | None of these efforts were made | | | |
| Po | olic | y Relating to Emergency Medical Care | | | • |
| 21 | | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | | | |
| | | | 21 | Yes | |
| | | If "No," indicate why | | | |
| | а | The hospital facility did not provide care for any emergency medical conditions | | | |
| | b | The hospital facility's policy was not in writing | | | |
| | c | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) | | | |
| | d | Other (describe in Section C) | | | |
| Cŀ | ar | ges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) | | | |
| 22 | | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care | | | |
| | а | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged | | | |
| | b | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged | | | |
| | c | The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged | | | |
| | d | ▼ Other (describe in Section C) | | | |
| 23 | | During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had | | | |
| | | insurance covering such care? | 23 | | No |
| | | If "Yes," explain in Section C | | | |
| 24 | | During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? | 24 | Yes | |
| | | If "Yes," explain in Section C | | | |
| | | Schedule I | l (Fori | n 990) | 2015 |

| Schedule H (Form 990) 2015 | Page 7 |
|---|----------------------------|
| Part V Facility Information | ı (continued) |
| Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," 'B, 3," etc.) and name of hospital facility. | |
| Form and Line Reference | Explanation |
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| | |
| | Schedule H (Form 990) 2015 |

| Dowk W | Cocility Information | (continued) |
|--------|----------------------|-------------|
| | Facility Information | тсопышеат |

7

Page 8

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a **Hospital Facility**

(list in order of size, from largest to smallest)

| iow many non-nospital health care facilities and the organization operate daring the tax year. | | | |
|--|-----------------------------|--|--|
| Name and address | Type of Facility (describe) | | |
| 1 1 - A vera Brady Health and Rehab | Nursing Home | | |

How many non-hospital health care facilities did the organization operate during the tay year?

500 S Ohman St Mitchell, SD 57301 2 - Avera Brady Assisted Living Assisted Livina 1414 W Cedar Ave Mitchell, SD 57301

Part VI Supplemental Information

Provide the following information

3

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy

Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may

- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 5 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

| Form and Line Reference | Explanation |
|-------------------------|--|
| rait I, Lille 30 | The methodology used to determine eligibility for financial assistance takes into consideration income, net assets, family size and resources available to pay for care. In addition, presumptive charity care may be applied in situations where all other avenues have been exhausted. |

| Form and Line Reference | Explanation |
|-------------------------|---|
| art 1, Line oa | Our community benefit report is contained in a report prepared by Avera Health, a related organization. It is available through the website and requested mailing, and is filed with the Catholic Health Association. |

| Form and Line Reference | Explanation |
|-------------------------|---|
| rait1, Line / | Charity care expense was converted to cost on line 7a based on an overall cost-to-charge ratio addressing all patient segments. Unreimbursed Medicaid on line 7b was calculated using the costing methods to prepare the cost reports. Community health improvement services, line 7e, health professions education, line 7f, and cash and in-kind donations, line 71 were compiled using actual costs recorded in the CBISA software. The cost for subsidized health services reported on line 7g was determined using the Medicare Cost Report. |

| Form and Line Reference | Explanation |
|-------------------------|--|
| aiti, Lii / Coiti) | A vera Queen of Peace bad debt expense of \$3,085,244 is included on Form 990, Part IX, Line 25, Column (A) but excluded for purposes of calculating this percentage |

| Form and Line Reference | Explanation |
|-------------------------|---|
| Activities | A vera Queen of Peace supports numerous economic development organizations with participation at meetings and donations throughout its service area Additionally, A vera Queen of Peace works with Dakota Wesleyan University, the Mitchell Technical Institute, and local high schools to address healthcare worker shortages in the communities of its service area A vera Queen of Peace also partners with the Mitchell Senior Meals program to ensure access to nutritious meals for the elderly |

| Form and Line Reference | Explanation |
|-------------------------|---|
| | The footnote to the Organization's financial statements that describes bad debt expenses is located in Footnote 1 on page 10 of the attached audited financial statements |

| Form and Line Reference | Explanation |
|-------------------------|---|
| Part III, Line 8 | Medicare allowable costs of care are based on the Medicare Cost Report. The Medicare Cost Report is completed based on the rules and regulations set forth by Centers for Medicare and Medicaid Services. A vera Queen of Peace follows the CHA guidelines in reporting community benefits and therefore any Medicare shortfall (as calculated including our non-cost report entities) is excluded from our community benefit report. However, Medicare is the Organization's largest payer and patients with Medicare coverage are accepted regardless of whether or not a surplus or deficit is realized from providing the services. This basis therefore means providing Medicare services promotes access to healthcare services which is a key advantage for our community. |

| Form and Line Reference | Explanation |
|-------------------------|---|
| Part III, Line 9b | If the patient qualifies for the organization's financial assistance policy for low-income, uninsured patients and is cooperating with the organization with regard to efforts to settle an outstanding bill within current self-pay collection policy guidelines and timeframes, the organization or its agent shall not send, nor intimate that it will send, the unpaid bill to any outside collection agency. Avera organizations will allow all individuals 120 days from the first post discharge statement to apply for financial assistance before sending the uncollected account to an outside collection agency. Avera will provide the patient with a statement or final notice that contains a listing of the specific collection action(s) it intends to initiate, and a deadline after which they may be initiated no earlier than 30 days before action is initiated. If the patient qualifies for 100% charity care, no further bills will be sent. A letter will be sent instead indicating that the patient's bill has been completely forgiven. |

| Form and Line Reference | Explanation |
|-------------------------|--|
| rait VI, Lille 2 | Avera Queen of Peace conducted a Community Health Needs Assessment for each facility during 2015 and 2016 The Community Health Needs Assessments for Avera Queen of Peace, Avera Weskota Memorial Medical Center and Avera De Smet Memorial Hospital were adopted by the Avera Queen of Peace Governing Board on May 24, 2016 The CHNA implementation plans for the three facilities was adopted by the Avera Queen of Peace Governing Board on September 27, 2016 |

| Form and Line Reference | Explanation |
|-------------------------|---|
| Fait VI, Line 3 | A summary of the financial assistance policy is posted in the Hospital facility's emergency rooms, waiting rooms, and admissions office and is included in the billing statement. In addition, the financial assistance policy is discussed with the patient upon admission to the facility |

| Form and Line Reference | Explanation |
|-------------------------|---|
| rait VI, Line 4 | Avera Queen of Peace's service area includes Davison County and surrounding counties in South Dakota In 2015, the population for Davison County was estimated to be 19,858 Approximately 17.7% of the population is age 65 or older. The average per capita income is \$25,881 and approximately 13.4% of individuals are below the federal poverty level. The nearest like hospital in the area is approximately 72 miles from Avera Queen of Peace. |

| Form and Line Reference | Explanation |
|-------------------------|---|
| Part VI, Line 5 | Avera Queen of Peace is a verified Level II trauma center and operates an emergency department staffed 24 hours per day with board certified physicians. Emergency care is provided on an open door basis regardless of ability to pay. Avera Queen of Peace leases two critical access hospitals which provide a broad range of inpatient, outpatient services and 24 hour emergency rooms in two very rural communities. Avera Queen of Peace owns three rural health clinics which provide primary care services in three rural communities. Similar to the hospitals in the Avera Queen of Peace region, the clinics are operated on an open door basis and care is provided regardless of ability to pay Medical staff privileges are extended to all licensed and qualified applicants. The Avera Queen of Peace Board of Directors is principally comprised of community members from the primary and secondary services areas. Members come from a variety of backgrounds including banking, education, agriculture, healthcare and private industry. |

| Form and Line Reference | Explanation |
|-------------------------|--|
| rait VI, Lille 0 | Avera is a sponsored ministry of the Benedictine and Presentation Sisters. The communities in which Avera operates all have unique health and community benefit needs. In keeping with the Catholic Healthcare Association guidelines, each hospital strives to meet its community's identified needs. The corporate staff of Avera Health advocates for all members regarding community benefit related matters of state, regional and national importance. |

Schedule H (Form 990) 2015

Additional Data

Software ID: Software Version:

EIN: 46-0224604

Name: Avera Queen of Peace Hospital

Form 990 Schedule H, Part V Section A. Hospital Facilities ER-other ER-24 hours Children s hospita Teaching hospital General medical Research facility Licensed Critical access hospital Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) hospital How many hospital facilities did the organization operate during the tax year? eur gical Name, address, primary website address, and state license number Facility reporting Other (Describe) group 1 Avera Queen of Peace Hospital 525 North Foster Street Mitchell, SD 57301 Х Х Х 8 Provider Based Clinics www averaqueenofpeace org 10552 2 Avera Weskota Memorial Medical Center 609 1st Street NE Wessington Springs, SD 57382 Х Х Х www avera org/weskota 48209 3 Avera De Smet Memorial Hospital 306 Prairie Avenue SW De Smet, SD 57231 Х Х Х www avera org/de-smet 50726

Form 990 Part V Section C Supplemental Information for Part V, Section B.

| Provide descriptions required f | formation for Part V, Section B. for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, ide separate descriptions for each facility in a facility reporting group, designated by "Facility Explanation |
|---------------------------------|--|
| Avera Queen of Peace Hospital | Part V, Section B, Line 5 The Administrative Fellow, in collaboration with local organizations and individuals, obtained primary data pertaining to the primary service area from 97 individual surveys, 14 key informant individuals, four focus groups, and 10 sector policy and procedure checklists. Key informant and sector checklists were conducted with Davison County Health Department and Regional Health Department management as well as community members and organizations within the community representing a broad range of interests, including medically underserved, low income, and diverse populations. The public health departments provide services to individuals living in poverty and vulnerable populations. Of the persons seen at the regional health departments, 34% are of American Indian ethnicity, 17% alone for Davison County. Invitations to participate in focus groups were sent to community organizations and advertisements were placed in various local newspapers throughout the region. |

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V. Section B.

| 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. | | |
|--|--|--|
| Form and Line Reference | Explanation | |
| Avera Weskota Memorial Medical | Part V, Section B, Line 5 Avera Weskota Memorial Hospital gathered both primary and secondary data for the assessment Primary data from three focus groups and written responses from individual | |

Provide descriptions required for Part V. Section B. lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d.

Avera Weskota Memorial Medical Center

Center

Part V, Section B, Line 5 Avera Weskota Memorial Hospital gathered both primary and secondary data for the assessment Primary data from three focus groups and written responses from individual surveys was collected and summarized by a Community Development Specialist from Planning & Development District II of Yankton, SD. Individuals representing a wide range of interests participated in the focus groups held at the Wessington Springs Community Club, the Wessington Springs Area Senior Citizens Center, and the Jerauld County Court House. Key community informants including the community health nurse were consulted and participated in committees that helped to prioritize the needs of the community.

Section C. Supplemental Information for Part V, Section B.
Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d,

21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

committee

A." "Facility B." etc.

| Form and Line Reference | Explanation |
|---------------------------------|---|
| Avera De Smet Memorial Hospital | Part V, Section B, Line 5 Avera De Smet Memorial Hospital partnered with the City of De Smet, De Smet Development Corporation, De Smet Chamber of Commerce, De Smet Event and Wellness Center |
| | and the School districts for De Smet. Iroquois, and Arlington to collect primary data from individual |

surveys and individual key informant interviews. Data was then evaluated and prioritized by a steering

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1], 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Explanation Line Reference Avera Part V, Section B, Line 11 BEHAVIORAL HEALTH In both the FY2013 and FY2016 CHNA report, b ehavioral health was Queen of identified a priority to the community. Although great efforts have been made to address this issue, the region continues to be Peace designated as a Mental Health C are Healthcare Professional Shortage Area (HPSA) Access to services, early intervention, Hospital education, and supports are critical to achieve improved long-term outcomes for individual s and communities. The hospital has developed following goals and objectives outlining spe cific actions and strategies that will help to address this need. Goal #1 Improve mental health and prevent crisis situations within our communities by increasing access to behavio ral health services and supports. Objective #1 Increase access to behavioral health servic es and supportsObjective #2 Reduce suicide attempts and death rate by increasing access to services and supports. Goal #2 Improve recovery rates and reduce public health crisis rel ated to alcohol and substance use disorders. Objective #1 Increase access to substance abu se services and supports Goal #3 Improve behavioral health and substance use disorders so reening, wellness, and awareness through education and self-management programs. Objective #1 Increase screenings for behavioral health and substance use disorders Objective #2 In crease participation in self-management wellness educationObjective #3 Increase behavioral health and substance use disorder awarenessACCESS TO CAREIn both the FY2016 and FY2013 CH NA, access to primary and mental healthcare services was identified as a priority of the community. Although great efforts have been made, much of the area is still designated a Primary Care Healthcare Professional Shortage Area and most of the area remains designated a s a Medically Underserved Area/Population Increasing access to primary care, specialties, and care coordination teams contributes to improved health outcomes. Access to services, early intervention, education, and supports are critical to achieve improved long-term out come for individuals and communities Goal #1 Improve access to primary care and mental hea Ithcare services Objective #1 Increase primary care services Objective #2 Increase aware ness of services and supports PREVENTION, WELLNESS, SCREENING, AND EDUCATION In both the FY2 016 and FY2013 CHNA, continual education related to how physical and mental health issues impact overall health of an individual and learning to manage chronic disease conditions was identified to be a priority of the community. As the focus on community and population health increases, it becomes more critical to invest resources and create partnerships reliated to prevention, wellness, screenings and education. The hospital's education programs, participation in health fairs, and support group programs are intended to address community education and supports. Personalized chronic disease management education and supports are also essential to improve the overall health of individuals and communities. Partnerships and collaborations with health agencies, providers, and community organizations are es sential to increase breadth and depth of prevention, wellness, screening, and education kn owledge Goal #1 Build a culture of health through collaborative prevention, wellness, scre ening, and education Objective #1 Increase regional collaboration efforts with public health agencies, community health committees, health organizations, and other agencies focuse d on prevention and wellness events Objective #2 Increase regional collaboration with public health agencies, health committees, health organizations, and other agencies focused on screening Goal #2 Engage and empower individuals to actively manage their chronic diseas e through education and supports Objective #1 Increase effective education and support opp ortunities for individuals diagnosed with diabetes Objective #2 Increase effective education and support opportunities for individuals diagnosed with high blood pressure Objective #3 Expand Better Choices Better Health chronic disease management program through increase direferrals and partnership development Items not being addressed Nutrition - We will defer to the local schools, grocers, Salvation Army, and other food pantries the concerns of the community regarding the following * Children being hungry during the school day* Fres h food expense* Expanding meals for the poor, soup kitchens* Salvation Army expansion of the food pantryPhysical Activity - We will defer to the City of Mitchell Parks and Recreation, local wellness centers, local and civic organizations the concerns of the community regarding the following * Cost to participate often to high* Free play and recess have been cut from the school day* Scholarships for children's activities * Lack of information on bike paths * Need for more indoor and outdoor winter activities Transportation -

We will de fer to Palace Transit, Avera Foundation, and local

| Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility I," "Facility B," etc. | | |
|--|---|--|
| Form and Line Reference | Explanation | |
| Avera Queen | cab services the concerns of the community regarding the following * Affordable shuttle service to Sioux Falls* | |

Section C. Supplemental Information for Part V. Section B.

Public School officials, Mitchell C hamber of Commerce, and local civic organizations the concerns of the community Hospital

opportunities* Need for a liaison with schools to identify mental and physical health issues

regarding the following * Parenting classes * Parents not valuing their children's education* Employee educational

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B.

| 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. | | |
|--|--|--|
| Form and Line Reference | Explanation | |
| Center | Part V, Section B, Line 11 The Health Education Team consists of representatives from Avera Weskota Memorial Hospital, Horizon Health Care, Weskota Manor Avera, and the South Dakota Department of Health, Jerauld County Office of Child and Family Services The team's purpose is to provide health education to the community in the Wessington Springs area. The Health Education | |

Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d,

Team coordinates community education programs and health screenings at several events throughout the year. The three needs that will be addressed are 1 Prevention/Wellness Care2 Community Education Regarding Mental Health Issues - Alcohol, Drug Use and Depression 3 Perceived Lack of Healthcare ServicesPrevention/Wellness Care Goal $\#\,1$ - Provide and promote prevention and wellness education and screening opportunities to community members locally Objective #1 - Provide and promote improvements in long term health as a result of physical activity by increasing access, education and event opportunities locally Objective #2 - Provide and promote improvements in long term health as a result of good nutrition through prevention and wellness education and awareness opportunities locally Objective #3 - Provide and promote overall health prevention and wellness education and awareness opportunities locally Community Education Regarding Mental Health Issues-Alcohol, Drug Use, and DepressionGoal #1 - Provide and promote community education and individual services to increase awareness and understanding of behavioral health and substance use disorders Objective # 1 - Provide and promote opportunities that increase education and awareness of depression Objective #2 - Provide and promote screening and treatment options locally Perceived Lack of Healthcare ServicesGoal #1 - Improve the perceived lack of healthcare services through communication, education, and community events Objective #1 - Increase utilization of local health care services through awareness, education, and communication Objective #2 - Increase awareness of services through communication and community events CHNA Needs Not Addressed Though Avera Weskota Memorial Hospital is a leader in identifying the needs of the community, some needs fall outside the span of control of the hospital Unmet needs identified by the 2016 Community Health Needs Assessment will be addressed by recommended community organizations. These unmet needs include $\,^*$ Assisted Living $\,$ Assisted living was identified as a need in the community for the 2013 and 2016 CHNA In 2013, this issue was referred to Weskota Manor Avera Developing assisted living is In the nursing home's long range strategic plan, but it is not financially feasible at this time. The health care community, hospital advisory board, and nursing home governing board will be educated regarding this plan. Avera Weskota Memorial Hospital will refer the identified need to Weskota Manor Avera for consideration in their long range strategic planning In-home services are available to assist tenants in the independent living apartments. Services include: skilled home health and hospice services, hot meal programs, bus transit services and homemaker programs $\,st\,$ Recruitment of Healthcare Workers Recruitment of healthcare staff was also identified as a concern Low unemployment rate as well as a shortage of healthcare and home maker program applicants is a problem across the state. The facility will continue to apply creative ideas to recruitment and will not pursue this as a community health needs priority. Avera Weskota Memorial Hospital and the other healthcare facilities will continue to work with this issue. The hospital is using the South Dakota Retention Bonus as an incentive to recruit and retain professional staff, in addition to loan forgiveness and bonuses. This incentive has helped recruit and retain some, but not all, staff $\,$ A vera Weskota is participating in a Margaret A $\,$ Cargill Foundation Grant with Dakota Wesleyan University to educate and prepare Certified Nursing Assistants (CNA) and nurses in rural communities. In addition, the hospital will participate with University of South Dakota and United States Department of Agriculture (USDA) project, a project whereby student education is delivered via telemedicine to rural students at the facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

| Section C. Supplemental Information for Part V, Section B. | |
|--|-------------|
| Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c | , 19d, 20d, |
| 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated | |

organizations withing the community

| Form and Line Reference | Explanation |
|----------------------------------|--|
| A vera De Smet Memorial Hospital | Part V, Section B, Line 11 The five priorities are more medical doctors locally, affordable housing, high cancer rates, need for mental health, and senior transport and activities. Avera De Smet Memori Hospital leadership three year implementation plans will focus on the following prioritized needs. * More Medical Doctors locally (Access to Care)* High Cancer Rates (Wellness and Prevention Education and Screening)* Mental Health (Behavioral Health)Access to Care Goal #1 - Provide the residents of Kingsbury County better access to care locally Objective #1 - Recruit more local medical doctors to our area Objective #2 - Recruit more medical doctors to our area for outreach services Objective #3 - Recruit more providers to be credentialed to provide eCare Telemedicine services in our area Objective #4 - Improve home health services in our service area Wellness, Prevention Education, and ScreeningGoal #1 - Provide and promote prevention and wellness education and screening opportunities to community members locally Objective #1 - Provide and promote cancer prevention and wellness education and screening opportunities locally Objective #2 - Provide and promote chronic disease management prevention and wellness education locally Objective #3 - Promote overall health education and awareness by supporting and participating in community events Behavioral Health Goal #1 - Address the need for mental health services through satellite clinics or telemedicine Objective #1 - Provide mental health screenings with primary care providers Objective #2 - Increase the number of options and supports for patients seeking behavioral health services Objective #3 - Increase community awareness and education of local services provided to community members The following unmet needs that will not be addressed include |

affordable housing, senior transportation, and activities. These needs will be addressed by other

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

| A," "Facility B," etc. | Facility B," etc. | |
|-------------------------------|---|--|
| Form and Line Reference | Explanation | |
| Avera Queen of Peace Hospital | Part V , Section B , Line 13h Presumptive charity care may be applied in situations where all other | |

avenues of financial assistance have been exhausted. The facility has the discretion to weigh

extenuating circumstances when determining eligibility for and the amount of charity care to provide

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d,

21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility l

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Center

| A," "Facility B," etc. | |
|-------------------------------------|---|
| Form and Line Reference | Explanation |
| A views Missiliate Managuel Madical | Part V. Section B. Line 13h Presumptive charity care may be applied in situations where all other |

layenues of financial assistance have been exhausted. The facility has the discretion to weigh

extenuating circumstances when determining eligibility for and the amount of charity care to provide

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V, Section B, lines 1₁, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d,

21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility l

Form 990 Part V Section C Supplemental Information for Part V, Section B.

| A," "Facility B," etc. | |
|---------------------------------|---|
| Form and Line Reference | Explanation |
| Avera De Smet Memorial Hospital | Part V, Section B, Line 13h Presumptive charity care may be applied in situations where all other |

lavenues of financial assistance have been exhausted. The facility has the discretion to weigh

extenuating circumstances when determining eligibility for and the amount of charity care to provide

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B.

| 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. | |
|--|-------------|
| Form and Line Reference | Explanation |

Avera Queen of Peace Hospital

Part V, Section B, Line 161 A summary of the financial assistance policy is posted in the hospital facility's emergency rooms, waiting rooms, and admissions office and included in the billing statement. In addition, the financial assistance policy is discussed with the patient upon admission to the facility.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V. Section B.

| | separate descriptions for each facility in a facility reporting group, designated by "Facility |
|-------------------------|--|
| Form and Line Reference | Explanation |

Provide descriptions required for Part V. Section P. Junes 1, 2, 4, Ed. 6, 7, 10, 11, 13, 14g, 16g, 17g, 19g, 19g, 19d, 20d

Form and Line Reference

Avera Weskota Memorial Medical
Center

Part V, Section B, Line 16i A summary of the financial assistance policy is posted in the hospital facility's emergency rooms, waiting rooms, and admissions office and included in the billing statement. In addition, the financial assistance policy is discussed with the patient upon admission to the facility.

Section C. Supplemental Information for Part V, Section B.

| Farm and Line Defended | Fundament |
|---|-----------|
| A," "Facility B," etc. | |
| 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility | |
| Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, | |

Form and Line Reference Explanation

Avera De Smet Memorial Hospital Facility's emergency rooms, waiting rooms, and admissions office and included in the billing statement

In addition, the financial assistance policy is discussed with the patient upon admission to the facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B.

| | or Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, de separate descriptions for each facility in a facility reporting group, designated by "Facility |
|--------------------------------|--|
| Form and Line Reference | Explanation |
| A vera Queen of Peace Hospital | Part V, Section B, Line 20e If a patient is self-pay and has a large balance, an Avera patient advocate will help them apply for other forms of assistance. If they are not eligible for any other coverage, the patient is given a financial assistance application to complete and return to the facility. |

Section C. Supplemental Information for Part V, Section B.

| Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 📗 | |
|---|--|
| 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility \parallel | |
| A," "Facility B," etc. | |
| , , , | |

| · · · · · · · · · · · · · · · · · · · | |
|---------------------------------------|--|
| Form and Line Reference | Explanation |
| IA vela Weskola Mellioliai Medicai | Part V, Section B, Line 20e If a patient is self-pay and has a large balance, an Avera patient advocate will help them apply for other forms of assistance. If they are not eligible for any other coverage, the |

Section C. Supplemental Information for Part V. Section B.

| Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6l, 7, 10, 11, 12l, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 12l, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility I | |
|--|-------------|
| A," "Facility B," etc. | |
| Form and Line Reference | Explanation |

Form and Line Reference Explanation

Avera De Smet Memorial Hospital Will help them apply for other forms of assistance. If they are not eligible for any other coverage, the patient is given a financial assistance application to complete and return to the facility.

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 61, 7, 10, 11, 121, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility

| A," "Facılıty B," etc. | |
|--------------------------------|--|
| Form and Line Reference | Explanation |
| A vera Queen of Peace Hospital | Part V, Section B, Line 22d The hospital facility calculated the amount generally billed under the |

llook-back method using the lowest inpatient and outpatient combined Medicare and commercial

payment rate This rate will be reviewed and updated on an annual basis each October

Section C. Supplemental Information for Part V, Section B.
Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d,

21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

| ı | A," "Facility B," etc. | |
|---|-----------------------------------|--|
| ı | Form and Line Reference | Explanation |
| | A vela weskula melliuliai meullai | Part V , Section B , Line 22d The hospital facility calculated the amount generally billed under the look-back method using the lowest inpatient and outpatient combined Medicare and commercial |

payment rate. This rate will be reviewed and updated on an annual basis each October

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B.

21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d,

| Form and Line Reference | Explanation |
|---------------------------------------|---|
| ia vera de Siliet Mellioliai nosbitai | Part V , Section B, Line 22d The hospital facility calculated the amount generally billed under the look-back method using the lowest inpatient and outpatient combined Medicare and commercial |

payment rate This rate will be reviewed and updated on an annual basis each October

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B.

| 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A." "Facility B." etc. | de descriptions required for Fart V, Section B, lines 13, 5, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 16e | |
|--|--|--------------------|
| A," "Facility B," etc. | nd 22. If applicable, provide separate descriptions for each facility in a facility reporting group, desig | nated by "Facility |
| | | , , |

Provide descriptions required for Part V. Section B. Japos 1, 2, 4, Ed. 6, 7, 10, 11, 13, 14g, 16g, 17g, 19g, 10g, 10d, 20d

| Form and Line Reference | Explanation |
|---------------------------------|---|
| A vera O deen di Peace Hospital | Part V, Section B, Line 24 Individuals eligible for financial assistance are not charged gross charges for emergency or other medically necessary care, however may be charged gross charges for elective |

Section C. Supplemental Information for Part V. Section B.

Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A." "Facility B." etc.

| Form and Line Reference | Explanation |
|---------------------------------|---|
| A vera Weskula Membrial Medical | Part V, Section B, Line 24 Individuals eligible for financial assistance are not charged gross charges for emergency or other medically necessary care, however may be charged gross charges for elective |

Center

Section C. Supplemental Information for Part V, Section B.

| Frovide descriptions required for Fart V, Section B, lines 1J, J, 4, 3d, 61, 7, 10, 11, 121, 149, 166, 176, 166, 176, 19d, 20d, |
|---|
| 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility |
| |
| A," "Facility B," etc. |
| |

Provide descriptions required for Part V. Section B. lines 11, 3, 4, 5d, 61, 7, 10, 11, 121, 14d, 16e, 17e, 18e, 19c, 19d, 20d

| Form and Line Reference | Explanation |
|---------------------------------------|---|
| M veia de Siliet riellioliai Hospitai | Part V, Section B, Line 24 Individuals eligible for financial assistance are not charged gross charges for elective |

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B.

| Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A." "Facility B." etc. | | | | |
|--|-------------|--|--|--|
| Form and Line Reference | Explanation | | | |

Part V, Section B, Line 10a

The most recently adopted implementation strategy for each of the facilities has been posted to the following website http://www.avera.org/app/files/public/67531/2016-chna-implementationplan-queen-of-peace.pdf

| Section C. Supplemental Information for Part V, Section B. | |
|--|------------------------------------|
| Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 1 | l4g, 16e, 17e, 18e, 19c, 19d, 20d, |

| Form and Line Reference | Explanation |
|---|--|
| chedule H, Part V, Line 11, Avera ueen of Peace Hospital | Objective #2 Increase effective education and support opportunities for individuals diagnosed with high blood pressure Specific Actions and Strategies * Provide nutrition education to individuals diagnosed with high blood pressure * Increase attendance and expand monthly blood pressure clinics Provide relevant health education materials to attendees of blood pressure clinics Increase referre to Better Choices Better Health chronic disease management programs * Conduct feasibility studies on additional options for heart screenings such as Planet Heart and Calcium Screening* Increase targeted outreach for heart health education and support counties with high incidence rates such Hutchinson, Aurora, Brule and Davison Counties Objective #3 Expand Better Choices Better Health chronic disease management program through increased referrals and partnership development Specific Actions and Strategies * Designate staff to be trained as lay leaders * Participate in Better Choices Better Health Advisory Council * Increase referrals from primary care providers and coordinated care teams * Develop partnerships with Retired and Senior Volunteer Program (RSVP) Irained lay leaders to increase number of workshops held per year* Develop working relationships with lay leaders regionally to expand program * Develop tactics to expand program to Native Americans * Provide meeting space as needed for program * Support existing Parkinson's, diabetes, gluten-free, and cancer support groups by providing meeting space, educational topics, and speakers * Create a strategic plan to increase participation and potentially expand support groups * Monitor health outcomes and improvements and report to executive teams, community leaders, and providers Items not being addressed Nutrition - We will defer to the local schools, grocers, Salvation Army, and other food pantries the concerns of the community regarding the following * Children being hungry during the school day * Fresh food expense * Expanding meals for the poor, soup kitchens * Salvati |

| Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d | 1, 20d, |
|---|-----------|
| 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by | "Facility |
| A," "Facility B," etc. | |

lwww avera org/about/community-health-needs-assessments/

Form and Line Reference Explanation

Section C. Supplemental Information for Part V. Section B.

Schedule H, Part V, Line 7b, Avera

Queen of Peace Hospital

Section C. Supplemental Information for Part V. Section B.

Weskota Memorial Medical Center

| • • | • | | |
|--|---------------------------------|-------------------------------|------------------------------|
| Provide descriptions required for Part V, Se | ection B, lines 1j, 3, 4, 5d, (| 6ı, 7, 10, 11, 12ı, 14g, 16e, | . 17e, 18e, 19c, 19d, 20d, 📕 |
| 21, and 22. If applicable, provide separate | | | |
| A " "Facility B " otc | · | | |

Form and Line Reference Explanation

Schedule H, Part V, Line 7b, Avera www avera org/about/community-health-needs-assessments/

Section C. Supplemental Information for Part V. Section B.

De Smet Memorial Hospital

| Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, | 19c, 19d, 20d, |
|--|-------------------|
| 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, design | ated by "Facility |
| A," "Facility B," etc. | |

Form and Line Reference Explanation

Schedule H, Part V, Line 7b, Avera www avera org/about/community-health-needs-assessments/

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493129023237 OMB No 1545-0047 Schedule I Grants and Other Assistance to Organizations, (Form 990) 2015 Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization Employer identification number Avera Queen of Peace Hospital 46-0224604 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient Part II that received more than \$5,000 Part II can be duplicated if additional space is needed (d) A mount of cash (a) Name and address of **(b)** EIN (c) IRC section (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization if applicable grant cash valuation non-cash assistance or assistance or government (book, FMV, assistance appraisal, other) See Additional Data Table Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

Cat No 50055P

Schedule I (Form 990) 2015

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Additional Data

Association PO Box 5

Mitchell, SD 57301

Software ID: Software Version:

EIN: 46-0224604

Name: Avera Queen of Peace Hospital

| Form 990,Schedule I, Par | rt II, Grants and | <u>l Other Assistance</u> | <u>e to Domestic Orga</u> | <u>anizations and D</u> | <u>omestic Governme</u> | ents. | |
|---|-------------------|----------------------------------|------------------------------|-------------------------|--|--|------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) A mount of cash grant | , , , | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| Dakota Wesleyan University 1200 W University Ave Mitchell, SD 57301 | 46-0224589 | 501(c)(3) | 250,000 | | | | Donation |
| Mitchell Skating and Hockey | 46-0425100 | 501(c)(3) | 10,000 | | | | Donation |

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Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

2015

OMB No 1545-0047

DLN: 93493129023237

Schedule J (Form 990)

| eası | Partment of the asury email Revenue Service ► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990 . | | | | Open to Public Inspection | | | |
|----------|--|--|----------|--|------------------------------|------|------|--|
| Nar | me of the organiz | | | Employer identificat | ion nur | nber | | |
| Ave | ra Queen of Peace H | Hospital | | 46-0224604 | | | | |
| Pa | rt I Questi | ons Regarding Compensation | 1 | 1.0 0221001 | | | | |
| | - | | | | | Yes | No | |
| La | | | | ly of the following to or for a person listed on Form lide any relevant information regarding these items | | | | |
| | First-clas | s or charter travel | Г | Housing allowance or residence for personal use | | | | |
| | Travel for | companions | Г | Payments for business use of personal residence | | | | |
| | Tax idemi | nification and gross-up payments | Г | Health or social club dues or initiation fees | | | | |
| | Discretion | nary spending account | Г | Personal services (e g , maid, chauffeur, chef) | | | | |
| b | | | • | on follow a written policy regarding payment or above? If "No," complete Part III to explain | 1b | | | |
| <u> </u> | _ | · | | ing or allowing expenses incurred by all irector, regarding the items checked in line 1a? | 2 | | | |
| 3 | organization's | CEO/Executive Director Check all th | at apply | used to establish the compensation of the Do not check any boxes for methods the CEO/Executive Director, but explain in Part III | | | | |
| | Compens | ation committee | | Written employment contract | | | | |
| | Independ | ent compensation consultant | Г | Compensation survey or study | | | | |
| | Form 990 | of other organizations | Г | Approval by the board or compensation committee | | | | |
| 1 | During the yea or a related org | | Part VII | I, Section A, line $1a$ with respect to the filing organization | | | | |
| а | Receive a seve | erance payment or change-of-control p | ayment | t? | 4a | | Νo | |
| b | Participate in, | or receive payment from, a supplemen | tal nond | qualified retirement plan? | 4b | | No | |
| c | Participate in, | or receive payment from, an equity-ba | sed con | mpensation arrangement? | 4c | | Νo | |
| | If "Yes" to any | of lines 4a-c, list the persons and pro | vide the | e applicable amounts for each item in Part III | | | | |
| 5 | For persons lis | , 501(c)(4), and 501(c)(29) organizat ted on Form 990, Part VII, Section A, contingent on the revenues of | | st complete lines 5-9. , did the organization pay or accrue any | | | | |
| а | The organization | on? | | | 5a | | Νo | |
| b | Any related org | ganization? e 5a or 5b, describe in Part III | | | 5b | | No | |
| 5 | For persons lis | , | line 1a | , did the organization pay or accrue any | | | | |
| а | The organization | y g | | | 6a | | No | |
| b | Any related ord | | | | 6b | | No | |
| _ | · - | e 6a or 6b, describe in Part III | | | J. | | | |
| , | For persons lis | * | | , did the organization provide any non-fixed in Part III | 7 | | No | |
| 3 | Were any amou | ints reported on Form 990, Part VII, p | aid or a | accured pursuant to a contract that was tions section 53 4958-4(a)(3)? If "Yes," describe | 8 | | No | |

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

| (A) Name and Title | (B) Breakdown o | f W-2 and/or 1099-MI | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | • • |
|--------------------|------------------|----------------------|------------------|--------------------|-------------------------|----------------------|----------------------|
| | _ | (ii) | (iii) | other deferred | benefits | (B)(ı)-(D) | column(B) reported |
| | Base | Bonus & incentive | Other reportable | compensation | | | as deferred on prior |
| | (I) compensation | compensation | compensation | | | | Form 990 |

FUIIII 990

See Additional Data Table

| Schedule J (Form 990) 2015 | Page 3 | | | | | | |
|--|---------------|--|--|--|--|--|--|
| Part III Supplemental Information | | | | | | | |
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information | | | | | | | |
| Return Reference Explanation | | | | | | | |
| Return Reference | Explanation | | | | | | |

Schedule J (Form 990) 2015

Software ID: **Software Version:**

EIN: 46-0224604

Name: Avera Queen of Peace Hospital

| Form 990, Schedule J, (A) Name and Title | | | f W-2 and/or 1099-MI | | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation in |
|--|------|-----------------------------|--|-------------------------------------|--------------------------------|------------------------|----------------------|---|
| | | (i) Base Compensation | (ii) Bonus & Incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(ı)-(D) | column (B) reported as deferred on prior Form 990 |
| 1Patricia Malters MD Board Member (thru Sept 2015) | (1) | 179,639 | 11,000 | 3,848 | 15,251 | 5,345 | 215,083 | 0 |
| | () | | 0 | · · | ۷ | 0 | 0 | _ |
| 1Hillary Rockwell MDBoard Member/Physician (effect Jan 2016) | (1) | 368,201 | 14,610 | 36,373 | 18,260 | 24,382 | 461,826 | C |
| Jan 2010) | (11) | 0 | 0 | 0 | 0 | - | | C |
| 2Jennifer Tegethoff MDBoard Member/Physician (effect | (1) | 314,658 | 21,726 | 943 | 20,600 | 24,606 | 382,533 | C |
| Feb 2016) | (11) | 0 | 0 | 0 | 0 | -0 | _ 0 | C |
| 3 Thomas Clark President & CEO | (1) | 0 | 0 | 0 | 0 | 0 | 0 | С |
| | (11) | 346,830 | 0 | 90,083 | 18,872 | 23,625 | 479,410 | C |
| 4William E Flett Sec/Treas & VP of Finance | (1) | 173,843 | 0 | 563 | 14,593 | 24,390 | 213,389 | С |
| | (11) | 0 | 0 | 0 | 0 | | | C |
| 5 Brian Kampmann MD Orthopedics, Sports Medicine | (1) | 758,950 | 144,500 | 2,438 | 20,600 | 25,028 | 951,516 | C |
| | (11) | 0 | 0 | 0 | 0 | | | C |
| 6 Anwarul Haq MD Hematology and Oncology | (1) | 560,097 | 65,000 | 75,824 | 20,600 | 2,502 | 724,023 | C |
| | (11) | 0 | 0 | 0 | 0 | | - | C |
| 7Chris Krouse DO Orthopedics, Sports Medicine | (1) | 987,105 | 24,000 | 3,463 | 20,600 | 23,250 | 1,058,418 | C |
| oranopoulos, oporto riculamo | (11) | 0 | 0 | 0 | 0 | - | | C |
| 8Dileep Bhat MDUrology | (1) | 449,584 | 40,000 | 36,100 | 20,600 | 17,508 | 563,792 | C |
| | (11) | 0 | 0 | 0 | 0 | | | C |
| 9Scott VanKeulen MD | (1) | 428,777 | 15,000 | 42.404 | 20,600 | 23,382 | 521.162 | |
| General Surgery | | | 15,000 | 43,404 | 20,600 | 23,382 | 531,163 | |
| | (11) | | 0 | 0 | 0 | 0 | · - 0 | C |

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(Form 990 or 990-EZ)

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

DLN: 93493129023237 OMB No 1545-0047

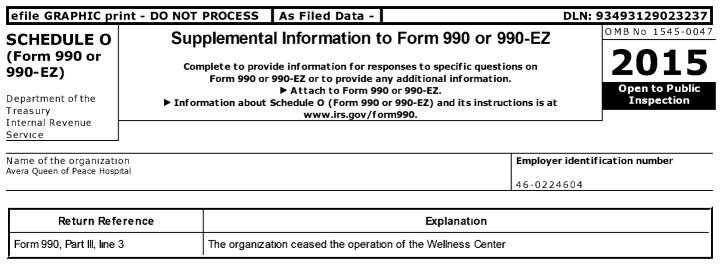
2015

| Department of the Treasury Internal Revenue Se | | nformation a | | | | 90-EZ.) and its instru | ıctions | is at | | Ope | n to P | ublic |
|--|---|---------------------------------|-------------|--|------------------|-----------------------------------|---|---------|-----------------------|----------|-----------|-------------|
| Name of the org | ganization | | | | | | Er | nploye | r identi | fication | n numbe | r |
| Avera Queen of Pe | eace Hospital | | | | | | 46 | 5-022 | 4604 | | | |
| | ess Benefit Tr | | | | | | | | | | | |
| | olete if the organization of disqualified i | | | | | 25a or 25b, or fied person and | | | Z, Part ' cription | | | rected? |
| 1 (a) Nam | ie or arsquarmea p |)C13011 | (b) Kei | • | ganızatıon | med person and | ۱ (| • | saction | °' | Yes | No |
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| | | | | | | | + | | | | | |
| 2 Enterthe a | amount of tax incl | irred by organ | uzation ma | inagers or dis | aualified ners | sons during the | vear | under | section | | | |
| 4958 | | | | | | | . , cu | • | > \$ | | | |
| 3 Enter the a | amount of tax, If a | ny, on line 2, | above, reii | mbursed by tl | ne organizatio | on | | | > \$ | | | |
| Part II Lo | ans to and/o | r From Int | erested | Persons. | | | | | | | | |
| Col | mplete if the orga | | | | | line 38a, or Fo | rm 99 | 0, Par | t IV, lin | e 26, c | r If the | |
| org | anization reporte | u an amount t | on Form 95 | O, Part X, IIII | e 5, 6, 01 22 | | | | | | | |
| (a) Name of interested person | (b) Relationship with organization | with Purpose of | | (d) Loan to or from the organization? | | (f) Balance due | (g) In default? A pprove by board committee | | ved rd or | or | | |
| | | | То | From | - | | Yes | No | Yes | No | Yes | No |
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| Total | | ▶ \$ | | | | | | | | | | |
| | ants or Assist | | | | | | | | | | | |
| (a) Name of i | nplete if the or | yarıızatıdı a) Relationship | | | of assistance | | | stance | - (e) | Purnos | se of ass | istance |
| perso | | erested perso organizat | n and the | (c) //mount | - Or assistante. | (4) 1 / pc | | Starret | | - urpos | | - Totalic c |
| | | | | | | | | | 1 | | | |
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Return Reference

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) A mount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? | |
|-------------------------------|--|-------------------------------|--------------------------------|--|----|
| | | | | Yes | No |
| (1) David Malters MD | Family member of board member | 89,710 | Compensation | | No |
| (2) Andrea Malters | Family member of board member | 42,272 | Compensation | | No |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Explanation



| Return Reference | Explanation |
|--------------------------------------|---|
| Form 990, Part VI, Section A, line 2 | Sister Kathleen Crowley has a business relationship with Thomas Clark |

| Return Reference | Explanation |
|--------------------|---|
| Form 990, Part VI, | The sole member of the organization is Avera Health, a nonprofit corporation organized and existing under the laws of |
| Section A, line 6 | the state of South Dakota and exempt under 501(c)(3) of the Internal Revenue Code of 1986, as amended |

| Return Reference | Explanation |
|-------------------------------|--|
| Form 990, Part VI, Section A, | Avera Health, as the sole member, has the power to appoint and remove, with or without cause, members of |
| line 7a | the Board of Directors |

| Return Reference | Explanation |
|--|--|
| Form 990, Part VI, Section A, line 7b | Avera Health has the following rights as the Member 1) To approve the adoption, amendment or repeal of the statements of philosophy, mission and values of Corporation, 2) To initiate the adoption, amendment or repeal of any provision of the Articles of Incorporation or Bylaws of Corporation, and to give final approval of any such action with respect thereto, 3) To approve and active upon the alienation of real property and precious artifacts under the canonical stewardship of the Sisters of the Presentation of the Blessed Virgin Mary of Aberdeen, South Dakota ("Presentation Sisters") or the Benedictine Sisters of Sacred Heart Monastery ("Benedictine Sisters"), pursuant to the policies established by the Member, 4) To approve any plan of merger, consolidation or dissolution of the Corporation, or the divestiture of a sponsored work or ministry associated with the Corporation, 5) To approve the creation of new sponsored works or ministries to be conducted by or under the authority of the Corporation, 6) To appoint and remove, with or without cause, the Board of Directors of the Corporation 7) To appoint and/or remove, with or without cause, the President and Chief Executive Officer of the Corporation 8) To approve operating/capital budgets and strategic plans of the Corporation 9) To approve expenditures outside of operating and capital budgets exceeding defined thresholds according to policy which may be adopted from time to time by the Member 10) To approve acquisitions, sales and leases, according to policy which may be adopted from time to time by the Member 11) To establish and maintain employee benefit programs 12) To establish and maintain insurance programs 13) To approve major community fund drives 14) To approve the appointment of auditors 15) To adopt policies designed to effectuate the reserved powers of the Member |

| Return Reference | Explanation |
|------------------|---|
| ' ' ' | Avera Queen of Peace Hospital does not have committees with authority to act on behalf of the governing |
| 8b | body |

| Return Reference | Explanation |
|------------------------------------|--|
| Form 990, Part VI, Section B, line | The return is reviewed initially by the CFO. The return is made available to the Board of Directors for review |
| 11 | prior to filing |

| Return Reference | Explanation |
|--|---|
| Form 990, Part VI, Section B, line 12c | The conflict of interest policy covers board members, officers, and key employees. At each board meeting, a request is made for all board members to disclose any potential conflict of interest pertaining to any item listed on the agenda or pertaining to any potential item that could be discussed during the course of the meeting. The declaration of conflict of interest is recorded in the meeting minutes. The board makes a determination of whether there is a conflict of interest and if so, implements the procedure for evaluating the issue or transaction involved. The board member or officer with the conflict must refrain from voting. A statement of conflict of interest disclosure is made on an annual basis by officers and directors. The information is maintained in a database and a report is provided to the board. |

| Return Reference | Explanation |
|---|--|
| Form 990, Part VI, Section B, Ine 15b | The CEO is compensated by Avera Health Annually the Compensation Committee of Avera Health, which is comprised of six (6) System Members appointed by the Religious Orders, meets with an independent consultant regarding fair market value of officers and key employees. The Compensation Committee approves all salaries based on comparable data and documents the basis for their decision in meeting minutes. The compensation of the VP of Finance is determined by Human Resources based on a market analysis of comparable positions. The compensation is approved by the CEO. |

| Return Reference | Explanation |
|--------------------|--|
| Section C, line 19 | The Organization's governing documents and conflict of interest policy are not available to the general public. The Organization's financial statements are attached to the Form 990 per IRS instructions and therefore are available to the general public. |

| Return Reference | Explanation |
|--------------------------------|---|
| Form 990, Part IX, line 11g | Recruitment Program service expenses 129,196 Management and general expenses 73,629 Fundraising expenses 0 Total expenses 202,825 Repairs and Maintenance Program service expenses 1,363,916 Management and general expenses 56,124 Fundraising expenses 0 Total expenses 1,420,040 Purchased Services Program service expenses 3,581,620 Management and general expenses 596,317 Fundraising expenses 0 Total expenses 4,177,937 ACS Fees Program service expenses 1,092,612 Management and general expenses 6,930,028 Fundraising expenses 0 Total expenses 8,022,640 |

| Return Reference | Explanation |
|---------------------------|--|
| Form 990, Part XI, line 9 | Change in Fair Value of Interest Rate Sw ap -353,535 Equity Transfers -3,511,300 |

| Return Reference | Explanation |
|---------------------|--|
| Form 990, Part XII, | The Audit Committee of Avera Health, parent organization, selects the auditor and reviews the consolidated audited |
| Line 2c | financial statements of Avera Health, which includes Avera Queen of Peace |

| Return Reference | Explanation |
|---------------------|--|
| 16b | There is no written policy or procedure since in the event of any such proposed transaction the board or a committee with delegated authority reviews all materials, valuations and operational aspects for any proposed transaction. Such transaction would be evaluated in accordance with the exempt status of the organization and its applicable purposes. Any transaction also would be approved by the board and the member |

| Return Reference | Explanation |
|---------------------|--|
| X, Line 20 | The issue price includes the filing Organization's share of the entire bond issue, which was issued to Avera Health on behalf of the Avera Obligated Group Consists of Avera Health, Avera McKennan, Avera St Luke's, Avera Queen of Peace, Avera Marshall, Avera St Mary's, and Avera Sacred Heart In accordance with IRS instructions, |

information related to the tax exempt bond reporting is being reported on Avera Health's tax return (⊟N 46-0422673)

efile GRAPHIC print - DO NOT PROCESS | As Filed Data SCHEDULE R | Polated Or

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493129023237

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Open to Public Inspection

Schedule R (Form 990) 2015

Employer identification number

46-0224604

Department of the Treasury
Internal Revenue Service
Name of the organization

Avera Queen of Peace Hospital

(Form 990)

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Identification of Disregarded Entities Complete of the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (c) (d) (f) Name, address, and EIN (if applicable) of disregarded entity Direct controlling Primary activity Legal domicile (state Total income End-of-year assets or foreign country) entity (1) Integrated Therapy Services LLC Physical, Occupational, and SD 1,014,197 1,041,044 Avera Queen of Peace 525 N Foster St Speech Therapy Mitchell, SD 57301 32-0450803 Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (g) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No See Additional Data Table

Cat No 50135Y

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | entity | (e) Predominant income(related, unrelated, excluded from tax under sections 512- | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproprtionate allocations? | | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | managing partner? | | ownership | |
|--|--------------------------------|---|--------|--|---------------------------------|--|--|----|---|----------------------|----|-----------|--|
| | | | | 514) | | | Yes | No | | Yes | No | | |
| See Additional Data Table | | | | | | | | | | | | | |
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total Income | (g) Share of end-of- year assets | (h) Percentage ownership | Section (b)(1 contro entit | (i) Section 512 (b)(13) controlled entity? | |
|---|--------------------------------|---|-------------------------------|---|--|---|---------------------------------------|-------------------------------------|--|--|
| | | | | | | | | Yes | No | |
| (1)Accounts Management Inc | collection agency | SD | N/A | С | | | | | No | |
| 5132 S Cliff Ave Suite 101 Sioux Falls, SD 57108 46-0373021 | | | | | | | | | | |
| (2) | insurance | SD | N/A | С | | | | | No | |
| Avera Property Insurance Inc | | | | | | | | | | |
| 610 W 23rd St Ste 1 PO Box 38 Yankton, SD 57078 46-0463155 | | | | | | | | | | |
| Dr Donald & Marguente | investing | SD | Avera Queen of | Т | -11,985 | 785,495 | 100 000 % | Yes | | |
| (3)Mabee Trust | | | Peace Hospital | | | | | | | |
| c/o First National Bank of South Da Mitchell, SD 57301 46-6056202 | | | | | | | | | | |
| (4)Valley Health Services | rental real estate | SD | N/A | С | | | | | No | |
| 501 Summit Street Yankton, SD 57078 46-0357149 | | | | | | | | | | |
| (5)Alucent Medical Inc | biotech research | SD | N/A | С | | | | | No | |
| 1325 S Cliff Avenue PO Box 5045 Sioux Falls, SD 571175045 47-1818349 | | | | | | | | | | |
| (6) South Dakota State Medical Holding Inc | insurance | SD | N/A | C | | | | | No | |
| 2600 W 49th Street Sioux Falls, SD 57105 46-0401087 | | | | | | | | | | |
| (7) DakotaCare Administrative Services Inc | insurance | SD | N/A | С | | | | | No | |
| 2600 W 49th Street Sioux Falls, SD 57105 46-0424322 | | | | | | | | | | |

| chedule k (Form 990) 2015 | | | | | Рa | ge 3 |
|---|---|------------------------|--|------------|---------|-------------|
| Part V Transactions With Related Organizations Complete if the organization answ | vered "Yes" on Form | 990, Part IV, line | 34, 35b, or 36. | | | |
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule | | | | | Yes | No |
| f I During the tax year, did the orgranization engage in any of the following transactions with one or more | related organizations li | sted in Parts II-IV? | | | | |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | | 1a | | No |
| f b Gift, grant, or capital contribution to related organization(s) | | | | 1 b | | No |
| c Gift, grant, or capital contribution from related organization(s) | | | | 1 c | | No |
| d Loans or loan guarantees to or for related organization(s) | | | | 1 d | | No |
| e Loans or loan guarantees by related organization(s) | | | | 1e | | No |
| f Dividends from related organization(s) | | | | 1f | | No |
| g Sale of assets to related organization(s) | | | | 1 g | | No |
| h Purchase of assets from related organization(s) | | | | 1h | | N |
| i Exchange of assets with related organization(s) | | | | 1i | | N |
| j Lease of facilities, equipment, or other assets to related organization(s) | | | | 1j | | N |
| | | | | | | |
| k Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k 1l | Yes | N |
| Performance of services or membership or fundraising solicitations for related organization(s) | | | | 1 | res | |
| m Performance of services or membership or fundraising solicitations by related organization(s) | | | | 1m | Yes | 1 |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | 1n | | No |
| o Sharing of paid employees with related organization(s) | | | | 10 | Yes | |
| p Reimbursement paid to related organization(s) for expenses | | | | 1p | Yes | \vdash |
| q Reimbursement paid by related organization(s) for expenses | | | | 1q | | N |
| q Rembulsement para by related organization(s) for expenses 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | | | | | | Г |
| r Other transfer of cash or property to related organization(s) | | | | 1r | Yes | |
| s Other transfer of cash or property from related organization(s) | | | | 1 s | Yes | |
| If the answer to any of the above is "Yes," see the instructions for information on who must comple | te this line, including co | overed relationships | and transaction thresholds | i | | |
| (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining ar | nount II | nvolved | l |
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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--|-------------------------|---|--|--|----|--|--|--|----|--|-----|-----|--|--|--|--|--|--|--|------------------------------------|-------------|----------------------------------|--|--------------|--|----------------------------------|--|--|---|--|--------------------------------|
| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | section 501(c)(3) organizations? | | section 501(c)(3) organizations? | | section 501(c)(3) organizations? | | section 501(c)(3) organizations? | | | | section 501(c)(3) organizations? | | section 501(c)(3) organizations? | | section 501(c)(3) organizations? | | (f) Share of total income | end-of-year | (h) Disproprtionate allocations? | | allocations? | | (h) Disproprtionate allocations? | | Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (J) General or managing partner? | | (k) Percentage ownership |
| | | | 314) | Yes | No | | | Yes | No | | Yes | No | | | | | | | | | | | | | | | | | | | |
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| Schedule R (Form 990) 2015 | Page 5 | | | | | | | |
|-----------------------------------|---|--|--|--|--|--|--|--|
| Part VII Supplemental Information | | | | | | | | |
| Provide additional in | formation for responses to questions on Schedule R (see instructions) | | | | | | | |
| Return Reference | Explanation | | | | | | | |
| Schedule R, Part II | Effective October 1, 2015, Avera Health Plans Inc obtained tax exempt status under IRC 501(c)(4) Avera Health Plans Inc was previously taxed as a C-corporation Effective March 1, 2016, Avera Tyler was acquired by Avera Health | | | | | | | |
| 6 1 1 1 2 2 1 1 1 1 | | | | | | | | |

Cahadula D (Form 000) 201E

Schedule R (Form 990) 2015

effective January 1, 2016 Operations of both entities were transferred to Avera @ Home

Sioux Falls, SD 57108 46-0451539

Software ID: **Software Version:**

EIN: 46-0224604

Name: Avera Queen of Peace Hospital

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (a)
Name, address, and EIN of related organization (d) (e) (f) (b) (c) (g) Primary activity Direct controlling Section 512 Legal domicile Exempt Code Public charity status (b)(13) (state section entity (if section 501(c) controlled or foreign country) (3)) entity? No Yes SD 501(c)(3) N/A Νo Promotion of Health Line 9 Avera Health 3900 West Avera Drive Suite 300 Sioux Falls, SD 57108 SD 501(c)(3) Avera St Mary's Νo Healthcare Services Line 3 Avera Gettysburg 606 East Garfield Gettysburg, SD 57442 46-0234354 Healthcare Education ΝE 501(c)(3) Νo Line 3 Avera Health Avera St Anthony's Hospital 300 N 2nd Street ONeill. NE 68763 47-0463911 501(c)(3) Healthcare Services IΑ Line 3 Avera Health Νo Avera Holy Family 826 North 8th Street Estherville, IA 51334 42-0680370 Fundraising IΑ 501(c)(3) Line 9 Avera Holy Family Νo Avera Holy Family Foundation 826 North 8th Street Estherville, IA 51334 42-1317452 Healthcare Services ΜN 501(c)(3) Line 3 Avera Health Νo Avera Marshall 300 S Bruce Street Marshall, MN 56258 41-0919153 MN501(c)(3) Line 7 Avera Marshall Νo Fundraising Avera Marshall Foundation 300 S Bruce Street Marshall, MN 56258 41-1784801 Νo Healthcare Services SD 501(c)(3) Line 3 Avera Health St Benedict Health Center 401 West Glynn Drive Parkston, SD 57366 46-0226738 Support Health 501(c)(3) St Benedict Health Νo SD Line 11a, I St Benedict Health Center Foundation Related Services West Glynn Drive PO Box B Parkston, SD 57366 46-0458725 501(c)(3) Healthcare Services SD Line 3 Avera Health Νo Avera McKennan 1325 S Cliff Ave PO Box 5045 Sioux Falls, SD 57117 46-0224743 Healthcare Services 501(c)(3) Νo SD Line 3 Avera Health Sacred Heart Health Services 501 Summit Street Yankton, SD 57078 46-0225483 Healthcare Services SD 501(c)(3) Line 3 Avera Health Νo Avera St Mary's 801 East Sioux Avenue Pierre, SD 57501 46-0230199 Home Services SD 501(c)(3) Line 9 Avera Health Νo Avera at Home 5116 S Solberg Ave Sioux Falls, SD 57108 46-0399291 501(c)(3) Sacred Heart Health Νo Healthcare Education SD Line 9 Lewis and Clark Health Education and Service Agency Services 1000 W 4th Street Suite 9 Yankton, SD 57078 46-0337013 Healthcare Services SD 501(c)(3) Line 3 Avera Health Νo Avera St Luke's 305 South State Street Aberdeen, SD 57401 46-0224598 Healthcare Services ΜN 501(c)(3) Line 3 Avera Marshall Νo Avera Tyler 240 Willow Street Tyler, MN 56178 41-0853163 Health Financing and 501(c)(4) SD Avera Health Νo Health Plan Admin 3900 West Avera Drive Suite 101

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (h) (e) General Legal (d) (f) (g) Predominant Disproprtionate Code V-UBI amount (k) (a) (b) Domicile Direct Share of total Share of end-ofallocations? Percentage Name, address, and EIN of Primary activity income(related, Controlling Managing (State ıncome year assets ownership Box 20 of Schedule related organization unrelated, Partner? Entity or excluded from K-1 Foreign tax under (Form 1065) Country) sections 512-514) Yes No Yes No -720 353,429 Q & M Properties LLC Medical clinic SD A vera Queen Related Νo Yes 50 000 % buildina of Peace 525 North Foster Mitchell, SD 57301 73-1652049 Avera Home Medical Medical services -SD N/A Equipment of Floyd Valley home medical Hospital LLC equipment 714 Lincoln St NE Lemars, IA 51031 82-0582350 N/A Avera Home Medical medical services -SD Equipment of Estherville LLC home medical equipment PO Box 5045 Sioux Falls, SD 57117 20-1686097 Avera Home Medical medical services -SD N/A Equipment of Sioux Center home medical LLC equipment 38 19th ST SW Sioux Center, IA 51250 75-3203100 medical services -N/A Avera Home Medical SD Equipment of Marshall LLC home medical equipment 1104 East College Drive Marshall, MN 56258 20-5271924 Avera Home Medical SD N/A medical services -Equipment of Spencer home medical Hospital LLC equipment 2400 S Minnesota Ave 102 Sioux Falls, SD 57117 80-0619999 Surgical Associates surgical associates N/A Endoscopy Clinic LLC 310 S Pennsylvania St Aberdeen, SD 57401 46-0461429 Heart Hospital of South healthcare services SD N/A Dakota LLC 4500 W 69th Street Sioux Falls, SD 57108 56-2143771 Brookings Health System -Medical Services -SD N/A Avera HME LLC Home Medical Equipment 101 22nd Ave Suite 101 Brookings, SD 57006 45-3204123

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (c) (d) (e) (f) (g) (h) (i) (a) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section related organization domicile entity (C corp, S ownership 512(b)(13) income vear (state or foreign corp, assets controlled country) or trust) entity? Yes No SD IN/A Nο (1) Accounts Management Inc lcollection. 5132 S Cliff Ave Suite 101 lagency Sioux Falls, SD 57108 46-0373021 SD N/A (1) A vera Property Insurance Inc Nο insurance 610 W 23rd St Ste 1 PO Box 38 Yankton, SD 57078 46-0463155 (2) Dr Donald & Marguerite Mabee Trust SD Avera Queen of 785,495 100 000 % Yes investing -11,985 c/o First National Bank of South Da Peace Hospital Mitchell, SD 57301 46-6056202 (3) Valley Health Services rental real SD N/A Νo 501 Summit Street lestate Yankton, SD 57078 46-0357149 (4) Alucent Medical Inc biotech SD IN/A Νo 1325 S Cliff Avenue PO Box 5045 lresearch Sioux Falls, SD 571175045 47-1818349 (5) South Dakota State Medical Holding Inc Insurance SD N/A Nο 2600 W 49th Street Sioux Falls, SD 57105 46-0401087 SD N/A Nο linsurance DakotaCare Administrative Services Inc. 2600 W 49th Street

Sioux Falls, SD 57105 46-0424322