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Form 990



Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public
▶ Information about Form 990 and its instructions is at www.irs.gov/foi/m990

OMB No 1545-0047

2015

Open to Public Inspection

A For the 2015 calendar year, or tax year beginning 07-01-2015 , and ending 06-30-2016

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Final return/terminated

☐ Amended return

☐ Application pending

C Name of organization
FULL EMPLOYMENT COUNCIL INC

% CLYDE MCQUEEN

Doing business as

Number and street (or P O box if mail is not delivered to street address) Room/suite

1740 PASEO BLVD

City or town, state or province, country, and ZIP or foreign postal code
KANSAS CITY, MO 64108

F Name and address of principal officer
CLYDE MCQUEEN
1740 PASEO BLVD
KANSAS CITY, MO 64108

H(a) Is this a group return for subordinates?
No ☐ Yes ☒

H(b) Are all subordinates included?
If "No," attach a list (see instructions) ☐ Yes ☐ No

H(c) Group exemption number ▶

D Employer identification number
43-1377197

E Telephone number
(816) 471-2330

G Gross receipts \$ 14,664,682

I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () ◀(insert no) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.FECKC.ORG

K Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation 1984

M State of legal domicile MO

Part I

Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities
TO OBTAIN PUBLIC AND PRIVATE SECTOR EMPLOYMENT FOR THE UNEMPLOYED OR UNDEREMPLOYED RESIDENTS OF THE GREATER KANSAS CITY AREA

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a)

4 Number of independent voting members of the governing body (Part VI, line 1b)

5 Total number of individuals employed in calendar year 2015 (Part V, line 2a)

6 Total number of volunteers (estimate if necessary)

7a Total unrelated business revenue from Part VIII, column (C), line 12

7b Net unrelated business taxable income from Form 990-T, line 34

Revenue

8 Contributions and grants (Part VIII, line 1h)

9 Program service revenue (Part VIII, line 2g)

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Prior Year

12,863,673

0

19

214,651

13,078,343

Current Year

14,664,440

0

19

223

14,664,682

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)

14 Benefits paid to or for members (Part IX, column (A), line 4)

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)

16a Professional fundraising fees (Part IX, column (A), line 11e)

b Total fundraising expenses (Part IX, column (D), line 25) ▶⁰

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)

18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)

19 Revenue less expenses Subtract line 18 from line 12

4,668,984

13,099,329

-20,986

3,416,426

14,945,796

-281,114

Net Assets or Fund Balances

20 Total assets (Part X, line 16)

21 Total liabilities (Part X, line 26)

22 Net assets or fund balances Subtract line 21 from line 20

Beginning of Current Year

4,194,629

3,213,614

981,015

End of Year

3,145,258

2,445,357

699,901

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

Signature of officer

2017-05-15

Date

CLYDE MCQUEEN PRESIDENT/CEO

Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name
Kevin Enslinger CPA

Preparer's signature
Kevin Enslinger CPA

Date

Check ☐ if self-employed

PTIN
P01310558

Firm's name ▶ BKD LLP

Firm's EIN ▶

Firm's address ▶ 1201 Walnut Suite 1700

Phone no (816) 221-6300

Kansas City, MO 641062246

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990(2015)

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☐ Yes ☒ No

1 Briefly describe the organization's mission

THE FULL EMPLOYMENT COUNCIL IS A BUSINESS-LED, PRIVATE, NONPROFIT CORPORATION WHOSE MISSION IS TO OBTAIN PUBLIC AND PRIVATE SECTOR EMPLOYMENT FOR THE UNEMPLOYED AND UNDEREMPLOYED RESIDENTS OF THE GREATER KANSAS CITY AREA

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code) (Expenses \$ 13,880,708 including grants of \$ 2,457,072) (Revenue \$ 0)

SEE SCHEDULE O

4b (Code) (Expenses \$ including grants of \$) (Revenue \$)
















4c (Code) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses ▶ 13,880,708

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10	No
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f	No
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I			No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?			No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2			No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	32	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	2a	1,321	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country: _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b		
11	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders.	11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b		
c	Enter the amount of reserves on hand.	13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		

Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O	1a 10		
b Enter the number of voting members included in line 1a, above, who are independent	1b 9		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6 Did the organization have members or stockholders?	6		No
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a The governing body?	8a	Yes	
b Each committee with authority to act on behalf of the governing body?	8b	Yes	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a	No
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13 Did the organization have a written whistleblower policy?	13	Yes
14 Did the organization have a written document retention and destruction policy?	14	Yes
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	15a	Yes
b Other officers or key employees of the organization	15b	Yes
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed ►

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, address, and telephone number of the person who possesses the organization's books and records
 ►CLYDE MCQUEEN 1740 PASEO BLVD KANSAS CITY, MO 64108 (816) 471-2330

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) ALISE MARTINY DIRECTOR	1 0 0 0	X						0	0	0
(2) BETTY FREEMEN-BOOTS DIRECTOR	1 0 0 0	X						0	0	0
(3) BRIDGETTE WILLIAMS DIRECTOR/SECRETARY	1 0 0 0	X		X				0	0	0
(4) CLYDE MCQUEEN DIRECTOR/PRESIDENT/CEO	40 0 0 0	X		X				344,515	0	35,654
(5) ED DESOIGNIE DIRECTOR	1 0 0 0	X						0	0	0
(6) ELLEN FAIRCHILD DIRECTOR/CHAIRMAN	1 0 0 0	X		X				0	0	0
(7) MARK JAMES DIRECTOR	1 0 0 0	X						0	0	0
(8) NANCY SEELEN DIRECTOR	1 0 0 0	X						0	0	0
(9) ROBERT HUGHES JR DIRECTOR	1 0 0 0	X						0	0	0
(10) WILL MCCARTHER DIRECTOR	1 0 0 0	X						0	0	0
(11) SHELLY ESTELL SENIOR VICE PRESIDENT/COO	40 0 0 0			X				161,260	0	28,407
(12) TIRHAS KIDANE VICE PRESIDENT/CFO	40 0 0 0			X				155,113	0	11,255

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)							660,888	0		75,316

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 3

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
University of Central Missouri, 600 S College Ave WARRENSBURG, MS 64093	Training	392,490
Metropolitan Community College, 3201 SW Trafficway KANSAS CITY, MO 64111	Training	385,821
Northwest Missouri State University, 900 UNIVERSITY DRIVE MARYVILLE, MO 64468	Training	217,750
COMMAND SECURITY SERVICES INC, 9201 WARD PARKWAY KANSAS CITY, MO 64114	SECURITY SERVICES	168,512
NEW HORIZONS COMPUTER LEARNING, 9611 E METCALF AVE OVERLAND PARK, KS 66212	TRAINING	145,061

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 7

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . .	1a					
	b	Membership dues	1b					
	c	Fundraising events	1c					
	d	Related organizations	1d					
	e	Government grants (contributions)	1e	14,202,991				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	461,449				
	g	Noncash contributions included in lines 1a-1f \$						
	h	Total. Add lines 1a-1f			14,664,440			
Program Service Revenue	2a		Business Code					
	b							
	c							
	d							
	e							
	f	All other program service revenue						
	g	Total. Add lines 2a-2f			0			
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		19			19
4		Income from investment of tax-exempt bond proceeds . . .		0				
5		Royalties		0				
6a		Gross rents	(i) Real (ii) Personal					
b		Less rental expenses						
c		Rental income or (loss)	0 0					
d		Net rental income or (loss)		0				
7a		Gross amount from sales of assets other than inventory	(i) Securities (ii) Other					
b		Less cost or other basis and sales expenses						
c		Gain or (loss)						
d		Net gain or (loss)		0				
8a		Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18	a					
b		Less direct expenses	b					
c		Net income or (loss) from fundraising events . . .		0				
9a		Gross income from gaming activities See Part IV, line 19	a					
b		Less direct expenses	b					
c		Net income or (loss) from gaming activities		0				
10a		Gross sales of inventory, less returns and allowances . .	a					
b		Less cost of goods sold	b					
c		Net income or (loss) from sales of inventory . . .		0				
Miscellaneous Revenue		Business Code						
11a		MISCELLANEOUS	900099	223			223	
b								
c								
d	All other revenue							
e	Total. Add lines 11a-11d			223				
12	Total revenue. See Instructions			14,664,682			242	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.	0			
2	Grants and other assistance to domestic individuals. See Part IV, line 22.	2,457,072	2,457,072		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	0			
4	Benefits paid to or for members.	0			
5	Compensation of current officers, directors, trustees, and key employees.	753,995	603,196	150,799	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).	0			
7	Other salaries and wages.	7,006,685	6,703,347	303,338	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	242,418	232,398	10,020	
9	Other employee benefits.	600,668	565,599	35,069	
10	Payroll taxes.	468,532	438,405	30,127	
11	Fees for services (non-employees):				
a	Management.	54,389	10,878	43,511	
b	Legal.	59,562	11,912	47,650	
c	Accounting.	34,581	6,916	27,665	
d	Lobbying.	0			
e	Professional fundraising services. See Part IV, line 17.	0			
f	Investment management fees.	0			
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	442,410	308,009	134,401	0
12	Advertising and promotion.	194,294	116,386	77,908	
13	Office expenses.	359,398	290,596	68,802	
14	Information technology.	303,463	276,256	27,207	
15	Royalties.	0			
16	Occupancy.	837,839	815,334	22,505	
17	Travel.	179,115	159,604	19,511	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials.	0			
19	Conferences, conventions, and meetings.	5,949	2,356	3,593	
20	Interest.	444	444		
21	Payments to affiliates.	0			
22	Depreciation, depletion, and amortization.	229,176	228,204	972	
23	Insurance.	227,587	185,916	41,671	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a	REPAIRS & MAINTENANCE	209,793	203,993	5,800	
b	CONTRACT PAYMENTS	172,714	172,714		
c	MEMBERSHIP & REGISTRATION	46,933	34,447	12,486	
d	STAFF TRAINING	58,779	56,726	2,053	
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e.	14,945,796	13,880,708	1,065,088	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

☐

				(A)		(B)
				Beginning of year		End of year
Assets	1	Cash—non-interest-bearing		775,955	1	331,214
	2	Savings and temporary cash investments		333,000	2	0
	3	Pledges and grants receivable, net		1,756,888	3	1,539,618
	4	Accounts receivable, net		14,630	4	31,243
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L.		0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L.		0	6	0
	7	Notes and loans receivable, net		0	7	0
	8	Inventories for sale or use		0	8	0
	9	Prepaid expenses and deferred charges		128,975	9	166,918
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D.	10a5,163,539			
	b	Less: accumulated depreciation	10b4,223,644	1,079,100	10c	939,895
	11	Investments—publicly traded securities		0	11	0
	12	Investments—other securities. See Part IV, line 11.		0	12	0
	13	Investments—program-related. See Part IV, line 11.		0	13	0
	14	Intangible assets		0	14	0
	15	Other assets. See Part IV, line 11.		106,081	15	136,370
	16	Total assets. Add lines 1 through 15 (must equal line 34).		4,194,629	16	3,145,258
Liabilities	17	Accounts payable and accrued expenses		2,509,023	17	2,297,527
	18	Grants payable		704,591	18	147,830
	19	Deferred revenue		0	19	0
	20	Tax-exempt bond liabilities		0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.		0	21	0
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L.		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties		0	23	0
	24	Unsecured notes and loans payable to unrelated third parties		0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D.		0	25	0
	26	Total liabilities. Add lines 17 through 25.		3,213,614	26	2,445,357
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.					
	27	Unrestricted net assets		981,015	27	699,901
	28	Temporarily restricted net assets		0	28	0
	29	Permanently restricted net assets		0	29	0
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		981,015	33	699,901
	34	Total liabilities and net assets/fund balances		4,194,629	34	3,145,258

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	14,664,682
2	Total expenses (must equal Part IX, column (A), line 25)	2	14,945,796
3	Revenue less expenses Subtract line 2 from line 1	3	-281,114
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	981,015
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	699,901

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both		No
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	Yes	
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support

OMB No 1545-0047

2015

Open to Public Inspection

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Department of the Treasury
Internal Revenue Service

Name of the organization FULL EMPLOYMENT COUNCIL INC	Employer identification number 43-1377197
---	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2

☐

A school described in **section 170(b)(1)(A)(ii).**(Attach Schedule E (Form 990 or 990-EZ))

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See**section 509(a)(2).** (Complete Part III)

10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g

a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**

b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**

c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**

d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**

e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

f

Enter the number of supported organizations

g

Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
1 Gifts, grants, contributions, and membership fees received (Do not include any unusual grants)	15,738,007	17,389,637	13,233,278	12,863,673	14,664,440	73,889,035
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 Total. Add lines 1 through 3	15,738,007	17,389,637	13,233,278	12,863,673	14,664,440	73,889,035
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0
6 Public support. Subtract line 5 from line 4						73,889,035

Section B. Total Support						
Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
7 Amounts from line 4	15,738,007	17,389,637	13,233,278	12,863,673	14,664,440	73,889,035
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	321	54	16	19	19	429
9 Net income from unrelated business activities, whether or not the business is regularly carried on						0
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	22,939	227,644	385,998	214,651	223	851,455
11 Total support. Add lines 7 through 10						74,740,919
12 Gross receipts from related activities, etc (see instructions)						12
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage		
14 Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f))	14	98 860 %
15 Public support percentage for 2014 Schedule A, Part II, line 14	15	98 854 %
16a 33 1/3% support test—2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ► <input checked="" type="checkbox"/>		
b 33 1/3% support test—2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
17a 10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
b 10%-facts-and-circumstances test—2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ► <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ► <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2015 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2014 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2015 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2014 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2015. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

b 33 1/3% support tests—2014. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2	
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a	
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b	
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c	
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a	
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c	
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a	
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6	
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7	
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8	
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a	
b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b	
c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c	
10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a	
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b	
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	
b A family member of a person described in (a) above?	11b	
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c	

Part IV

Supporting Organizations (continued)

Section B. Type I Supporting Organizations

	Yes	No
<div>1</div> <div>Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i></div>		
<div>2</div> <div>Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i></div>		

Section C. Type II Supporting Organizations

	Yes	No
<div>1</div> <div>Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i></div>		

Section D. All Type III Supporting Organizations

	Yes	No
<div>1</div> <div>Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?</div>		
<div>2</div> <div>Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i></div>		
<div>3</div> <div>By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i></div>		

Section E. Type III Functionally-Integrated Supporting Organizations

<div>1</div> <div>Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)</div> <div><div>a</div><div><input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.</div></div> <div><div>b</div><div><input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.</div></div> <div><div>c</div><div><input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).</div></div>		
<div>2</div> <div>Activities Test. Answer (a) and (b) below.</div>		
<div>a</div> <div>Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i></div>		
<div>b</div> <div>Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i></div>		
<div>3</div> <div>Parent of Supported Organizations. Answer (a) and (b) below.</div>		
<div>a</div> <div>Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.</div>		
<div>b</div> <div>Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.</div>		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1

Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

☐

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI) _____		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount		Current Year	
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions) <input type="checkbox"/>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2015 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause required--see instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
c			
d From 2013.			
e From 2014.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 3j and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013.			
d From 2014.			
e From 2015.			

Part VI Supplemental Information.

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference

Explanation

Name of the organization FULL EMPLOYMENT COUNCIL INC	Employer identification number 43-1377197
---	--

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1	Purpose(s) of conservation easements held by the organization (check all that apply) <div><input type="checkbox"/> Preservation of land for public use (e g , recreation or education)<div><input type="checkbox"/> Protection of natural habitat</div><div><input type="checkbox"/> Preservation of open space</div></div> <div><input type="checkbox"/> Preservation of an historically important land area</div> <div><input type="checkbox"/> Preservation of a certified historic structure</div>
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►
4	Number of states where property subject to conservation easement is located ►
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4) (B)(i) and section 170(h)(4)(B)(ii)? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
(i)	Revenue included on Form 990, Part VIII, line 1 ► \$
(ii)	Assets included in Form 990, Part X ► \$
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
a	Revenue included on Form 990, Part VIII, line 1 ► \$
b	Assets included in Form 990, Part X ► \$

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

(continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition

b ☐ Scholarly research

c ☐ Preservation for future generations

d ☐ Loan or exchange programs

e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☐ No

b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

Part V Endowment Funds.

Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a Board designated or quasi-endowment

b Permanent endowment

c Temporarily restricted endowment

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

(ii) related organizations

	Yes	No
3a(i)		
3a(ii)		
3b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?		

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a)Cost or other basis (investment)	(b)Cost or other basis (other)	(c)Accumulated depreciation	(d)Book value
1a Land				
b Buildings		880,255	193,897	686,358
c Leasehold improvements		722,477	598,299	124,178
d Equipment		3,560,807	3,431,448	129,359
e Other				
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))				939,895

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	14,664,682
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	14,664,682
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line 12)	5	14,664,682

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	14,945,796
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	14,945,796
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c.(This must equal Form 990, Part I, line 18)	5	14,945,796

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
SCHEDULE D, PART X, LINE 2	MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740. BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCERTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS

Part XIII **Supplemental Information** *(continued)*

Return Reference	Explanation

2015

43-1377197

(h) Purpose of grant or assistance

Schedule I (Form 990) 2015

Part III

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22
Part III can be duplicated if additional space is needed

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) TUITION ASSISTANCE	632	2,457,072			

Part IV

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
SCHEDULE I, PART 1, LINE 2	NO GRANT ASSISTANCE TO ORGANIZATIONS THE ORGANIZATION PROVIDES FINANCIAL ASSISTANCE FOR TRAINING AND SUPPORT TO INDIVIDUALS THAT ARE EMPLOYMENT PARTICIPANTS WHO MET THE ELIGIBILITY CRITERIA AND ARE SELECTED AND ENROLLED TO A PROGRAM FOR ASSISTANCE AN ADMISSION COMMITTEE REVIEWS AND APPROVES APPLICANTS FOR ASSISTANCE AFTER REVIEW, THE ELIGIBILITY CRITERIA IS SET BASED ON U S DEPARTMENT OF LABOR AND THE STATE OF MISSOURI DIVISION OF WORKFORCE DEVELOPMENT'S GUIDELINES THE DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION ADMINISTERS THE BILLING AND PAYMENT PROCESS TO THE DIFFERENT COLLEGES WHO PARTICIPATE IN THE PROGRAM THE ORGANIZATION RETAINS AN INDEPENDENT ACCOUNTING (CPA) FIRM TO MONITOR THIS PROGRAM QUARTERLY

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization
FULL EMPLOYMENT COUNCIL INC

Employer identification number
43-1377197

Part I Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <div><div><input type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Tax indemnification and gross-up payments</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Discretionary spending account</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div>		
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b Yes	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2 Yes	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. <div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input checked="" type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>		
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment?	4a	No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	No
c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	4c	No
Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization?	5a	No
b Any related organization? If "Yes," on line 5a or 5b, describe in Part III.	5b	No
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization?	6a	No
b Any related organization? If "Yes," on line 6a or 6b, describe in Part III.	6b	No
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.	7	No
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.	8	No
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9	

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column(B) reported as deferred on prior Form 990
		Base (i) compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 CLYDE MCQUEEN DIRECTOR/PRESIDENT/CEO	(i)	190,704 -----	0 -----	153,811 -----	24,792 -----	10,862 -----	380,169 -----	0 -----
	(ii)	0	0	0	0	0	0	0
2 SHELLY ESTELL SENIOR VICE PRESIDENT/COO	(i)	114,024 -----	25,020 -----	22,216 -----	11,892 -----	16,515 -----	189,667 -----	0 -----
	(ii)	0	0	0	0	0	0	0
3 TIRHAS KIDANE VICE PRESIDENT/CFO	(i)	112,846 -----	22,131 -----	20,136 -----	10,639 -----	616 -----	166,368 -----	0 -----
	(ii)	0	0	0	0	0	0	0

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 1A	PROVIDED FOR ALL EMPLOYEES AND IS TREATED AS TAXABLE COMPENSATION

**SCHEDULE O
(Form 990 or
990-EZ)**

Department of the
Treasury
Internal Revenue
Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.

OMB No 1545-0047

2015

**Open to Public
Inspection**

Name of the organization FULL EMPLOYMENT COUNCIL INC	Employer identification number 43-1377197
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Return Reference	Explanation
FORM 990, PART III, LINE 4A	<p>The Full Employment Council is the fiscal agent and administrative entity for two Workforce Innovation and Opportunity Act (WIOA) Missouri Workforce Development Boards (WDB), the Kansas City and Vicinity (KCV) WDB and Eastern Jackson County (EJAC) WDB. The two regions comprise 5-counties, Cass, Clay, Jackson, Platte and Ray Counties, and cover over 2,400 square miles and a population of 1,135,499 and include 3 comprehensive career services centers, 2 Youth facilities and 5 affiliate Missouri/American Job Centers. The FEC Missouri Job Center employment and training programs in Program Year July 1, 2015 - June 30, 2016 (PY 2015) recorded 42,295 unique customers served in the Workforce Innovation and Opportunity Act (WIOA) Programs that was signed into law July 2014. In the WIOA Adult Economically Disadvantaged Programs, which provide job placement assistance, vocational training, and transportation assistance to economically disadvantaged adults, FEC served 17,524 economically disadvantaged adults, enrolled 248 in training, and placed in employment 10,707 of the 17,524 counted in the entered employment performance measure at an average wage of \$12.49. Total earnings generated by adults entering employment was \$170,812,953. As a result of the efforts of the Centers, FEC achieved its planned performance outcome in EJAC in Adult Entered Employment of 103.4%, in Adult Retention with 102.0% and in Adult Average Earnings of 116.3% and achieved its planned performance outcome in KCV in Adult Entered Employment, 110.2%, Adult Retention, 105.2%, and Adult Average Earnings, 107.8%. In the Dislocated Worker (DW) Program, the number of customers served in the combined KCV and EJAC regions Workforce Innovation and Opportunity Act (WIOA) Dislocated Worker Program was 10,430 in PY 2015. Of the 10,430 workers laid-off from their jobs who received assistance through the WIOA Dislocated Worker (DW) programs, 187 received training, 6,350 counted in the entered employment performance measure went to work at an average wage of \$13.77. Total earnings generated by dislocated workers entering employment was \$110,468,675. As a result of the efforts of the Centers, FEC achieved its planned performance outcomes in EJAC in DW Entered Employment, 99.6%, DW Retention, 98.8%, and DW Average Earnings, 110.3%, and achieved its planned performance outcome in KCV in DW Entered Employment, 96.5%, DW Retention, 102.0%, and DW Average Earnings, 108.4%. Special Projects and Programs for Adults. In addition to programs funded by the normal WIOA formula grants, the KCV and EJAC WDB through the FEC generated through special program initiatives an additional \$8.7 million dollars to the region for training and employment services. FEC was able to generate special funding in PY 2015 for populations of workers with special needs, such as the long-term unemployed, laid-off, dislocated workers, veterans, TANF recipients, individuals with disabilities, unbanked, individuals with transportation challenges, bi-lingual populations and ex-offenders. These include National Emergency Grants (NEG) for Dislocated Worker (DWG). The Dislocated Worker Grants target specific populations with special needs, such as the long-term unemployed, laid-off, dislocated workers, veterans, TANF recipients, unbanked and ex-offenders. Dislocated Workers On-the-Job Training (OJT) NEG MO-33 - FEC managed a MO 33 NEG services to Dislocated Workers experiencing a period of unemployment longer than the states average unemployment duration, through funds provided by the Missouri Division of Workforce Development and the U.S. Department of Labor. Funding generated of \$380,000. Dislocated Workers Training NEG MO-37 - Funded by the Missouri Division of Workforce Development and the U.S. Department of Labor, this NEG grant assists dislocated workers with classroom and work-based training to aid in their return to the workforce with priority given to the long-term unemployed. Funding generated of \$216,951. The program served 119 workers, 109 enrolled in training, and 43 gained employment at an average wage of \$16.37. Job Driven Training National Emergency Grant (JD NEG MO-40) - Funded by the Missouri Division of Workforce Development and the U.S. Department of Labor, this NEG project is specifically devoted to job driven work based training with performance requirements and measures assigned. The JD NEG is a two year grant to assist dislocated workers with priority given to long-term unemployed, with job-driven training to aid in their return to the workforce. These opportunities include On-the-Job Training (OJT), Work Ready Missouri (WRM), Internships, Registered Apprenticeships and/or Pre-Apprenticeships. Funding generated of \$766,329. The program served 95 workers, 55 enrolled in training, and 28 gained employment at an average wage of \$15.99. EUC/REA - Funded by U.S. Department of Labor Employment and Training Administration and the Missouri Division of Workforce Development. Missouri REA program demonstrates the United States Department of Labor (USDOL), Employment and Training Administrations (ETA) new vision of reemploying UI claimants through an integrated workforce system. Funding generated of \$18,607. Disaster Recovery Jobs Program (DRJP) National Emergency Grants (NEG) for Dislocated Worker (DWG) FEC was awarded funds by the Missouri Division of Workforce Development and the U.S. Department of Labor for a jobs program designed to assist in the clean-up and restoration of the major flood disaster in Ray Counties in Missouri, specifically tailored for those individuals that lost their jobs due to the natural disaster. The program provided work experience for 10 workers. Funding generated of \$41,000. Apprenticeship. This effort, funded through the Missouri Division of Workforce Development, is designed to serve a goal of 10-12 people from Kansas City Region including East Jackson county, who are long term unemployed (LTU), to provide pre-apprenticeship training program in advanced manufacturing serving LTU. Reboot U Long-term Unemployed Project - Reboot U is a \$1 million pilot project funded by the Missouri Division of Workforce Development. This Long Term Unemployed project will assist workers to rejoin the workforce in IT occupations with essential skills training, classroom training in technical skills, paid work experience, and full-time employment. The program served 62 workers, 53 enrolled in training, employed 11 at an average wage of \$19.59.</p>

Return Reference	Explanation
Veterans	<p>Veterans Program - The Missouri Career Center DVOP and LVER are fully integrated into the career centers and are part of the Business Services Teams DVOP/LVER staff assists veterans with significant barriers to employment as defined by U S Department of Labor to gain employment through intensified direct services such as case management and employer job developments within their separate roles The full array of employment, training, and placement services are available under priority of service, this includes connection to education and training programs, benefits and services, connection to supplemental services, one-on-one assessments, resume reviews, follow-up as appropriate, matching to employer base and matching to specific employers committed to hiring veterans, such as employers participating in the "Show me Heroes" initiative Show -Me Heroes The Show -Me Heroes program, funded by the Missouri Division of Workforce Development, helps Missouris Veterans and members of the National Guard and Reserve reconnect with meaningful careers, and show cases Missouri employers who have pledged to do so Funding generated of \$90,000 Restart Supportive Services for Veterans Family Program (SSVF) - This community based alliance with Restart Homeless Shelter to work together in promoting educational and economic opportunities to Veterans and their family members who are ages 16 and up by offering participants educational services combined with experience in job readiness, employment and training placement Persons with Disabilities and Limited English-Speaking Population (LEP) Disability Navigator Program - Another initiative is the Disability Navigator Program (DNP) The DNP is co-located within the American Job Centers to provide services to individuals with disabilities The DNP ensures that all one-stop services are available to individuals with disabilities The primary objective of the DNP is to increase employment and self-sufficiency for persons with disabilities by linking them to employers and facilitating access to programs and services that will enable their entry or re-entry into the workforce Two DNP personnel serve the three Career Centers located in Kansas City & Vicinity and Eastern Jackson County, assisting customers and staff at the 1740 Paseo Career Center, the Northland Career Centers, and Independence Career Center DNP facilitates trainings and provides disability-related resources and information to ensure that job seekers with disabilities are served effectively DNP personnel also provide outreach to people with disabilities by disseminating information on workforce services available through the American Job Centers FEC Disability Navigator Program (DNP) initiative assisted 786 customers and handled 408 Staff Requests for Assistance Bi-Lingual Outreach - FEC instituted a program to provide immediate assistance to Spanish-speaking customers Two Spanish-speaking, bi-lingual Staff Coordinators have been hired to serve the Spanish-speaking youth and adult populations and help address barriers to employment and career advancement for Latino workers In addition to this service for Limited English-speaking Populations (LEP), the American Job Centers utilizes Language Link, a multilingual communication service, which is an interpretative service that has the capacity to interpret over 150 different languages Temporary Assistance for Needy Families (TANF) and Public Assistance</p>

Return Reference	Explanation
TANF/Missouri Work Assistance (MWA) Program	<p>Another major initiative is the TANF (Temporary Assistance for Needy Families), partnership with the Local Investment Commission (LINC) to provide employment and training services to individuals who receive Temporary Assistance from the state of Missouri with the goal of helping the client to become self-sufficient and no longer dependent upon public assistance. TANF recipients are referred from the Local Investment Commission (LINC) to FEC to provide employment and training services to those clients deemed work ready. Performance for MWA is measured by participation rate which is the rate at which clients participate monthly in work activities at their required number of participation hours. Countable activities include job readiness, job search, unsubsidized Paid Employment, OJT, Vocational Education, Subsidized Paid Employment, high school AWE/CWEP (non-paid work experience), and Community Service (volunteer service). Funding generated of \$1,465,640. This program achieved a monthly Participation Rate of 21.0%, engaged 47 in Work Activities. 47 were enrolled in Classroom Training, 117 were employed. 71 full time, 46 part time and earned an average wage of \$12.67. EX-Offenders Linking to Employment Activities Pre-release (LEAP) Specialized American Job Centers (AJCs) Keep Moving Career Development Project, This two year program is funded by the US Department of Labor to provide American Job Center (AJC) services in the city-county correctional facility to 150 inmates. FEC in partnership with the Jackson County Government and the Jackson County Department of Corrections developed and operated, a Jail based specialized AJC on-site facility inside the Jackson County Detention Center, the first of its kind in Kansas City and Jackson County, Missouri, that provides comprehensive workforce development services to inmates of the jail prior to their release and links them to a continuum of employment, and training services post-release through FECs five local AJC offices. Funding generated of \$500,000. In its first year the program served 75 workers, 32 enrolled in training, and 13 gained employment at an average wage of \$16.37. COMBAT Prevention This program targets non-violent ex-offenders, between the ages of 25-40, who reside in high-poverty, high-crime communities in the City of Kansas City, Missouri. It provides educational/employment training activities geared towards individual career goals to obtain long-term employment. COMBAT is funded by the Jackson County Anti-Drug Sales Tax. Other Special Client Focused Programs Prosperity Center for Financial Opportunity (CFO) The Prosperity Center for Financial Opportunity (CFO) is located on the Rockhurst University campus, the Prosperity Center provides services focused on employment placement, career improvement, financial education and coaching, and public benefits access, so individuals and families can obtain long-term financial health. Partners include Full Employment Council, Catholic Charities of Kansas City-St. Joseph, United Way of Greater Kansas City, Local Initiatives Support Corporation (LISC), and a host of other community stakeholders. Funding generated of \$55,781. Kansas City, Missouri First Source Program In partnership with the City of Kansas City, Missouri, the program facilitates employment of individuals into the field of construction by working with contractors and Unions. The goal of the program is to provide a pool of qualified job candidates through a non-exclusive referral system. Funding generated of \$35,041. City Of Kansas City, Missouri Neighborhood Works Program - The Full Employment Council, Inc. partnered with the City of Kansas City Neighborhood and Housing Services Department on a project to provide city wide clean-up of neighborhoods of debris and trash in alley ways, rights of ways, City of Kansas City, Missouri owned properties and painting of fire hydrants, and provide employment opportunities to Kansas City residents. The City of Kansas City Missouri awarded FEC \$300,000 to paint City fire hydrants and clean-up debris in the City's right-of-way. Coordinating with the Public Works Solid Waste Division to identify areas, this program employed approximately 66 unemployed individuals with prevailing wage rates, 47 received training and 21 were referred to the City's temporary employer for additional employment opportunities with wages ranging from \$9 to \$17 per hour, and serviced over 1400 fire hydrants and cleaned up over 52 tons of debris and 447 trees. Funding generated of \$649,000. City Of Kansas City, Missouri Jobs for Neighborhoods Program - A second Neighborhood Cleanup project through the partnership of FEC with the City of Kansas City, Missouri served thirty-two (32) persons that are unemployed citizens of Kansas City, Missouri working in the construction industry and coordinate with the City's Solid Waste Division to provide Neighborhood Cleanup. Program participants removed trash deposited on property owned by the City of Kansas City, Mo, including vacant lots, vacant homes, alleyways, and any other property designated as City of Kansas City, Missouri owned. Funding generated of \$300,000. City Of Kansas City, Missouri OJT Concrete Training Program - Full Employment Council (FEC) in partnership with KCMO Public Works Department developed the OJT Concrete Training program to offer On the Job Training to serve thirty-two (32) persons applicants interested in employment in the construction industry. During this Sidewalk Improvement training Project, participants worked for Tycon Company LLC. Participants attended a training and Orientation Phase that included a Boot Camp that included topics on Job Safety and Workplace Safety, personal protective equipment, proper reporting procedures and OSHA Review. Participants created a Professional Development Plan. Following the initial session trainees were required to attend three additional sessions as part of their training. Session 2 - Communication, Participants Learning objective ensured trainees were able to facilitate effective communication to meet goals and execute task session topics include Communication, Verbal Communication, Nonverbal Communication, Written and Visual Communications and Communication Issues. Session 3 Leadership- Participants identified role of a crew leader, topics covered included Becoming a Leader, Leadership Characteristics, Leadership Traits, Leadership Behavior, and Leadership Functions, Session 4- Motivation and Team Building, Participants Learning Objective was to learn to influence and encourage increased effort to meet goals and execute tasks topics included Employee Motivators, Team Building, There were three projects for this contract totaling \$592,558. 14/22 were provided OJT Concrete Training and 16 Obtained Employment at an Average Wage of \$25.66 (\$22.61). Digital Inclusion Fellowship (DIF) Google Project - The DIF is a one-year program that recruited emerging leaders from digitally divided communities to work towards increasing digital literacy and broadband adoption in his/her city. This national group of leaders trained on best practices of digital inclusion work and community mobilization. The fellows were placed with local community-based organizations, which worked on this issue or wanted to begin work on this issue. NTEN and City of KCMO Host provided the Full Employment Council with a 12 month Google Fiber fellowship as a strategic planner for digital literacy. Funding generated of \$40,000.</p>

Return Reference	Explanation
Transportation	<p>Kansas City Area Transportation Authority Program (KCATA) FEC has worked with KCATA for more than 27 years to provide transportation resources to job seekers in the Kansas City area, to areas not serviced by the transportation system. The program provides door-to-door taxi and van services, for residents of Kansas City, Missouri, to and from work, where existing transportation systems do not operate. Funding generated of \$160,000. This program provided 472 monthly passes and 440 One-Ride bus tickets, 2,524 Employment Transportation Rider Trips for 72 Employment Transportation Riders. Workforce Development Initiative Through Innovative Infrastructure And Special Demonstration Projects Target high-growth industries Sector Initiatives - FEC has been successful in generating additional resources for the regions unemployed through successful applications to the federal government and other funding sources to target high-growth healthcare, information technology, biosciences, financial and professional services, transportation and logistics, and advanced manufacturing and construction industry sectors. FEC was able to generate funding for unemployed and dislocated workers through a number of special funding programs in PY 2015. Target high-growth industries sector - FEC developed strategies for and allocated resources by generating funding for unemployed and dislocated workers through a number of special funding programs to provide special focus to target high-growth industries - Advanced Manufacturing - Health Sciences & Services Biosciences - Information Technology - Business and Professional Services - Transportation & Logistics - Financial Services - Construction Healthcare Sector Focused Programs Healthcare Careers - FEC in the Kansas City Region has been successful in generating additional resources for the regions unemployed through successful applications to the U.S. Department of Labor which awarded a \$5 million grant to provide training and placement services to unemployed workers pursuing careers in nursing, allied health, long-term health care and healthcare information technology to increase the number of trained healthcare workers. This program called the Greater Kansas City Healthcare and Healthcare Information Technology Grant (GKCHIT) served and enrolled in Training 2,284, Total 2,192 Completed Training, Total 1,871 Received Credentials and 976 Total Placed at an Average wage of placement - \$16.61 or received a wage increase, promotion or job title change. As a result of that success, FEC received a five-year \$5 million grant award from the U.S. Department of Health and Human Services, for the 21st Century Healthcare Works, Health Professional Opportunity Grant (HPOG), from the U.S. Department of Health and Human Services, to train low-income adults, Food stamp recipients, TANF recipients, low-income unemployed adults, economically disadvantaged youth aged 16-24 and low-wage healthcare workers seeking career progression in the healthcare field. The program served 1,025, 1,014 enrolled in training, 746 completed training and 702 were placed in employment at an average wage of \$14.69. As a result of FECs continued success in assisting unemployed, economically-disadvantaged individuals in successfully entering or advancing in the Healthcare field, FEC continued to research and seek additional resources for the regions unemployed and successfully partnered with the State of Missouri and the St. Louis and Central WD Region and was awarded a second 5-year \$6 million HPOG grant award, called the Healthcare Industry, Training and Education Program (HITE), administered by the Family Support Division (FSD) of the Missouri Department of Social Services (DSS), to provide training and placement services to assist low-income adults, Food stamp recipients, TANF recipients, low-income unemployed adults, economically disadvantaged youth aged 16-24 and low-wage healthcare workers. These targeted funds will go through 2020. Advanced Manufacturing and Information Technology Sector Focused Programs KC Regional Jobs and Innovation Accelerator Challenge Grant - FEC was awarded a \$1,000,000 grant from the ETA H-1B Technical Skills Training Grant funds for training and related employment activities to develop a skilled workforce for the advanced manufacturing and information technology cluster. The region received \$1,891,338 from a Coordinated Initiative to Advance Regional Competitiveness, funded by three Federal Agencies: the Economic Development Administration, Department of Labor's Employment and Training Administration and the Small Business Administration (SBA) for its project to increase employment opportunities at the intersection of two industry clusters - advanced manufacturing and information technology. FEC partnered with a regional team, led by Mid-America Regional Council, University of Missouri-Kansas City Innovation Center, KCSOURCELink, Kansas Workforce Partnership and three community college systems- Johnson County Community College, Metropolitan Community College District and Kansas City Kansas Community College. FEC used its funds to raise the technical skill levels of American workers so they can obtain or upgrade employment in high-growth industries and/or occupations and to reduce the use of skilled foreign professionals permitted to work in the United States on a temporary basis under the H-1B visa program. This program served 257 and trained 253 with 220 completing training and 186 receiving credentials. 148 have been placed in full-time employment with an average wage of \$18.60. Earn IT and Learn IT was a 3-year, \$1 million program funded through the Kansas Workforce Partnership using funds from the U.S. Department of Labor Employment and Training Administration to help businesses reduce their dependency on H-1B visas by preparing American workers with the advanced skills in Information Technology (IT), Engineering, and Healthcare IT that employers need. It was one of 43 national awards through the \$183 million Federal H-1B Technical Skills Technical Training Grant Program and funded by fees paid by employers to sponsor foreign workers. This program served and trained 105 with 87 completing training and 87 receiving credentials. 44 were placed in full-time employment with an average wage of \$22.93.</p>

Return Reference	Explanation
Yough Programs - Goals	<p>FECs WIOA Youth Programs provided job and career training assistance through work experience or classroom occupational training assistance to 280 youth in Kansas City and Vicinity (KCV) and 110 youth in Eastern Jackson County (EJAC). Youth who completed the program were placed in employment, enrolled in post-secondary training (such as area community colleges, 4-year colleges, apprenticeship and vocational training programs) and/or the military. Of those youth in the program, 133 attained degree/credential, 110 placements were made and 53 were employed at an average wage of \$9.35. FECs WIOA EJAC Youth program achieved its planned performance outcomes in Youth Placement at 115.4%, Youth Attainment Degree/Credential at 162.1%, and in Literacy Numeracy at 250.0%. FECs KCV WIOA Youth program achieved its planned performance outcomes in Youth Placement at 88.9%, Youth Attainment Degree/Credential at 110.3%, and Literacy Numeracy 102.9%. Special Programs for Youth</p> <p>In addition to programs funded by the WIOA formula grants, FEC generated through special program initiatives an additional \$6.9 million dollars to the region for training and employment services.</p> <p>State Parks Youth Corps - The State Parks Youth Corps (SPYC) program, jointly sponsored by the Missouri Division of Workforce Development, Division of State Parks and Missouri's 14 Workforce Investment Boards, placed participants in a work experience to help prepare them for tomorrow's careers while surrounded by nature and the beauty of Missouri state parks. The Missouri State Parks Youth Corps challenged participants to "Think Outside" by accomplishing interesting projects to help preserve and enhance Missouri state park system. In addition to developing the critical leadership skills that will prepare them for success in future careers, the program bolsters an appreciation for the environment and "green" concepts that are an exciting part of Missouri's growing industries. The program served 44 and placed in work experience at an average wage of \$7.25. These placements are based on the total number of slots available for the State parks system in the region. Funding generated of \$450,578.</p> <p>TANF Urban State Park Youth Program The objective of the Urban State Parks Youth Corps, a joint venture between FEC in Partnership with Kansas City, MO Department of Parks and Recreation, MO Department of Natural Resources, and MO Department of Economic Development, was to provide youth 17-23 years of age in Kansas City, MO in Clay, Jackson, or Platte County the opportunity to gain valuable work experience to prepare for tomorrow's careers, while enjoying the beauty and grandeur of Kansas City's Parks and Historic Sites. The program fostered teamwork, social responsibility and respect for the environment. The program served 60 youth.</p> <p>Summer Job League (S JL) - This program was specially created for Missouri's emerging workforce, ages 16 to 24, disconnected youth, economically disadvantaged in-school youth, those most at risk of dropping out, youth in and aging out of foster care, youth offenders and those at risk of court involvement, homeless, runaway youth, children of incarcerated parents, migrant youth, Native American youth, youth with disabilities and out-of-school youth. The program sponsored by Governor's funding through the State of Missouri Division of Workforce Development and the Missouri Family Support Division, was created to provide youth with the opportunity to gain valuable work experience to prepare for tomorrow's careers. The employment program, combines paid work experience with educational component, focused on providing a path for youth ages 16-24 to explore careers by working with a local business in an industry of their interest for the summer (for a maximum of 240 hours). Youth explore different careers and industries, earn valuable work experience they can add to their resume, and received a paycheck (\$8.00 per/hour). The program served 1,215 youth. Funding generated of \$3,608,404.</p> <p>Face Forward KC - Face Forward KC is a four-year-Youth Reintegration of Ex-Offenders Initiative (FF RexO) initiative funded by the US Department of Labor to provide educational services, job training and placement services, mentoring services, and legal assistance to 150 juvenile offenders and youth at-risk of juvenile offenses in the heart of Kansas City, MO, as an alternative to court proceedings for certain juveniles and young adult offenders ages 16-24. Face Forward KC conveyed the idea of youth leaving their past transgressions behind and looking forward to a promising future. The FEC utilized a strategy of collaboration with Jackson County Family Court, Kansas City Municipal Court, Jackson County Probation and Parole, Jackson County Prosecutors office, and other community organizations to promote the program as an alternative to court proceedings for certain juveniles and young adult offenders. Funding generated of \$1,000,000. The program served 151 youth ex-offenders.</p> <p>COMBAT Grant Match Violence Prevention The COMBAT Program, funded by the Jackson County Anti-Drug Sales Tax, provides long-term career planning and placement assistance to juveniles in treatment and rehabilitation, and those at-risk, ex-offenders ages 18-24 who are unemployed, reentering the population, on probation, and/or have long-term unemployment prospects or currently residing in high-crime communities in the targeted area in the City of Kansas City, whose primary offenses are drug-related. The program provided training and employment opportunities to this population through recruitment, job skills and employment assessment, training through career clinics, basic computer operation and online job searches, to reduce the risk factors of disconnectedness, criminal behavior and violence, and ultimately, full-time employment. Funding generated of \$40,000. The program served 30 youth.</p> <p>SIF Project Rise - FEC secured funding, from the Mayor's Fund to Advance New York City (Mayors Fund), the NYC Center for Economic Opportunity Social Innovation Fund (SIF), Bloomberg Foundation, New York City, Corporation for National and Community Service-Social Innovation Fund, New York City, Center for Economic Opportunity, New York City, Kauffman Foundation, Kansas City, United Way of Greater Kansas City, Hall Family Foundation, Kansas City, of \$1.3 million to provide paid internships, educational opportunities and support for disconnected 18-24 year old young adults in the Kansas City, MO in a program called Project RISE. As part of the Project Rise program FEC is participated in a research evaluation study conducted by MDRc in New York. Project RISE served 328 and enrolled 241 youth in educational services and enrolled 226 youth in internships, and placed 72 at an average wage of \$9.25.</p> <p>Learn to Earn - FEC also secured funding of \$400,000 from the Kansas City Chiefs Football Club, Kansas City Royals Baseball, and the Jackson County Sports Complex Authority for the Learn to Earn Initiative to provide education and training through scholarships and paid internships to women and minority youth 18 to 24 years of age, that live in Jackson County, MO, in fields related to the professional sports. Learn to Earn served and enrolled 121 youth in training.</p>

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	AN INDEPENDENT ACCOUNTING FIRM PREPARES AND REVIEWES THE 990 THE 990 IS THEN REVIEWED BY THE ORGANIZATION'S OFFICERS ANY QUESTIONS AND CONCERNS THE ORGANIZATION'S OFFICERS HAVE ARE ADDRESSED, AND ANY CORRECTIONS OR CLARIFICATIONS THAT NEED TO BE MADE ARE MADE THE FINAL FORM 990 WITH ALL REQUIRED SCHEDULES IS THEN PROVIDED TO THE FEC BOARD PRIOR TO FILING THE 990

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST STATEMENTS ARE COMPLETED AND SIGNED BY ALL BOARD OF DIRECTORS MEMBERS, OFFICERS AND KEY EMPLOYEES ANNUALLY AND IMMEDIATELY BY ANY REPLACEMENT DIRECTOR, OFFICER AND KEY EMPLOYEES UPON TAKING THE POSITION THROUGHOUT THE YEAR IN THE CONFLICT OF INTEREST POLICY, THERE ARE SECTIONS THAT ADDRESS FIDUCIARY RESPONSIBILITIES/DISCLOSURE, DEFINING OF CONFLICT OF INTEREST AND RESTRAINT ON VOTING THE BOARD CHAIR REMINDS DIRECTORS OF THE NEED TO DECLARE ANY CONFLICTS OF INTEREST THROUGHOUT THE YEAR DIRECTORS WITH A CONFLICT OF INTEREST ANNOUNCE BEFORE A VOTE IS TAKEN THAT THEY ARE ABSTAINING FROM THE VOTE AND STATE THE REASON FOR THE CONFLICT

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINES 15A & 15B	<p>THE PRESIDENT/CEO AND THE SENIOR OFFICERS HAVE A SALARY AND COMPENSATION PACKAGE SET BY THE BOARDS COMPENSATION COMMITTEE IN ACCORDANCE WITH THE BOARD'S BY-LAWS THE COMMITTEE USES AN INDEPENDENT CONTRACTOR TO CONDUCT AN EXTENSIVE COMPENSATION REVIEW OF SIMILAR SIZE ORGANIZATIONS ACROSS THE UNITED STATES IN ADDITION, THE CONTRACTOR STUDIES WHAT SALARIES AND COMPENSATION PACKAGES ARE FOR LOCAL AND REGIONAL ORGANIZATIONS WITH SIMILAR SIZE OF STAFFING, BUDGET AND REGIONAL SCOPE ONCE THE CONTRACTOR HAS COMPLETED A THOROUGH ANALYSIS, THEY PRESENT THEIR ANALYSIS TO THE COMPENSATION COMMITTEE THE COMPENSATION COMMITTEE APPROVES THE SALARY AND COMPENSATION PACKAGES FOR THE CEO AND SENIOR OFFICERS AND THE COMMITTEE MAINTAINS SUBSTANTIATION OF THE DECISION THIS HAS SERVED AS THE BASELINE FOR SETTING THE PRESIDENT/CEO'S AND SENIOR OFFICERS' COMPENSATION THE COMPENSATION COMMITTEE DETERMINES IF ANY YEARLY INCENTIVE PAYMENT WILL BE PAID TO PRESIDENT/CEO AND SENIOR OFFICERS, BASED ON FEC'S MEETING CORPORATE GOALS THIS HAS BEEN THE COMPENSATION PHILOSOPHY OF THE ORGANIZATION THE LAST COMPENSATION REVIEW WAS PERFORMED IN OCTOBER 2015 BY THE INDEPENDENT CONSULTANT</p>

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST