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DLN: 93493033001177

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

foundations)

▶ Do not enter social security numbers on this form as it may be made public
 ▶ Information about Form 990 and its instructions is at <u>www IRS qov/foim990</u>

Open to Public Inspection

| A F | or the 20 | 15 ca <u>l</u> | endar year, or tax yea | r beginning | 9 07-01-2015 , and ending 06-30- | -2016 | 5 | | | | | |
|--------------------------------|---|--|---|-----------------------------------|---|---------------|-------------------|----------------|------------------|---------|------------------------------|----------------|
| B Ch | eck if applic | able | C Name of organization NORTHLAND FOUNDATION | ON | | | | | D Empl | oyer i | dentification nui | nber |
| <u> </u> | ddress chan | - | | | | | | | 41-1 | 5544 | 55 | |
| <u> </u> | ame change utıal return | е | Doing business as | | | | | | | | | |
| F | | | | | | | | | E Teleph | none ni | umber | |
| _ | terminated nended retu | | Number and street (or F 202 WEST SUPERIOR ST | | ılı ıs not delivered to street address) Roon | n/suit | e | | (218 |)723 | -4040 | |
| | plication pe | | City or town, state or pi DULUTH, MN 55802 | ovince, count | ry, and ZIP or foreign postal code | | | | G Gross | recein | ts \$ 47,195,055 | |
| | | ŀ | F Name and address | of principa | al officer | | U(a) | T = +1 | | | | |
| | | | TONY SERTICH 202 WEST SUPERIO | | | | ii(a) | | a grou Inates | | | Yes 🗸 |
| | | | DULUTH, MN 5580 | | NO 010 | | H(P) | No Are all | suborc | lınate | s — | |
| I Ta | x-exempt s | status | √ 501(c)(3) | L(c) () ◀ (ır | nsert no) 4947(a)(1) or 527 | | 11(5) | ınclude | ed? | | į re: | s Γ No |
| J W | ebsite: Þ | ww' | W NORTHLANDFDN (| ORG | | | H(c) | • | | | st (see instruct number ► | .ions } |
| K Fon | m of organi | zation | ✓ Corporation Trust | Associat | on Other ▶ | | L Yea | ar of forn | nation 1 | 986 | M State of legal d | omicile |
| Pa | rt I | Sumi | mary | | | | | | | | | |
| Governance | THE MINN ITAS | NORT NESO SCA, L | THLAND FOUNDATION TA WE SERVE THE SLAKE, AND ST LOUIS | N INVEST SEVEN CO S) THROU(| or most significant activities 'S IN PEOPLE AND COMMUNITI UNTIES OF NORTHEASTERN MN GH GRANTS TO NONPROFITS, LE NE MN, AND OTHER SPECIAL IN | I (AI EANS | TKIN, 1 S TO B | CARLT USINE | ON,CC | ок, | KOOCHICHIN | G, |
| | 2 Che | ck thi | s box ▶ ┌─ ıf the orga | nızatıon dıs | continued its operations or dispos | ed o | f more | than 25 | 5% of it | s net | assets | |
| Activities & | 3 Num | nbero | f voting members of th | ne governin | g body (Part VI, line 1a) | | | | | 3 | | 12 |
| Ĭ. | 4 Num | nbero | f independent voting r | nembers of | the governing body (Part VI, line | 1b) | | | | 4 | | 12 |
| ACI | | | nber of individuals emp | | | • | 5 | | 121 | | | |
| | | | • | | cessary) | | | | | 6 | | 552 |
| | | | | | rt VIII, column (C), line 12 n Form 990-T, line 34 | | | | • | 7a | | 0 |
| | D Nett | шета | ted business taxable | income noi | | • | | Prior | | 7b | Current Y | 'ear |
| | 8 Contributions and grants (Part VIII, line 1h) | | | | | | | F 1101 | 3,389 | .776 | | ,745,539 |
| ēnuā | | | | | | | | | 2,171 | | | ,483,576 |
| Jōλ | 10 I | nvest | ment income (Part VI | | 3,251,980 | | | | 790,431 | | | |
| Rav | 11 0 | ther | revenue (Part VIII, co | olumn (A), l | ines 5, 6d, 8c, 9c, 10c, and 11e) | | | | | 0 | | 0 |
| | II . | otal revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 2) | | | | | | | 8,813,126 | | | ,019,546 |
| | 13 G | rants | and similar amounts | paıd (Part I | X, column (A), lines 1-3) | | | | 2,134 | ,962 | 1, | ,527,303 |
| | | | • | • | (, column (A), line 4) | | | | | 0 | | 0 |
| æ | 1 | alarıe –10) | es, other compensatio | n, employe | e benefits (Part IX, column (A), lin | es | | | 3,020 | 3, | ,059,669 | |
| Expenses | 16 a F | rofes | sional fundraising fee | s (Part IX, | column (A), line 11e) | | | | | 0 | | 4,500 |
| Ä | | | ndraising expenses (Part IX | | | _ | | | | | | |
| | | | • | | nes 11a-11d, 11f-24e) | | | | 2,428 | | | ,252,988 |
| | | | • | - | t equal Part IX, column (A), line 2! | | | | 7,584 | _ | 7. | ,844,460 |
| Se S | 19 R | even | de less expenses sur | itract fille 1 | 8 from line 12 | • | Begin | ning of | 1,229 Current | | End of Yo | 175,086 ear |
| Net Assets or Fund Balances | 20 T | otal a | issets (Part X. line 16 |) | | | | | 35,923 | .758 | 83 | ,205,460 |
| t As | 1 | | | | | | | | 15,424 | | | ,567,391 |
| ξŠ | | | | | ine 21 from line 20 | | | | 70,498 | ,768 | 67 | ,638,069 |
| Unde my k | r penaltıe | es of p | elief, it is true, correc | | mined this return, including accom plete Declaration of preparer (othe | | | | | | | |
| | | **** | * * | | | | | 201 | 7-01-25 | | | |
| Sigr | | Signa | ture of officer | | | | | Date | | | | |
| Her | e | | SERTICH PRESIDENT or print name and title | | | | | | | | | |
| | | | or print name and title int/Type preparer's name | | Preparer's signature | Da | te | 1 | _ | PTIN | J | |
| Paid | d | | JLIE BOYER | | JULIE BOYER | | | | ⟨∏ıf mployed | P01 | 278549 | |
| | parer | - | rm's name 🕨 RSM US LL | | • | | | | EIN 🟲 | | 4325 | |
| | Only | Fi | rm's address ► 227 W FIR: | ST ST STE 70 | | | | Phone | e no (21 | 8) 727 | -5025 | |
| | y | | DULUTH, M | IN 55802192 | 6 | | | | | | | |

May the IRS discuss this return with the preparer shown above? (see instructions)

. ✓Yes No

| Par | t IV Checklist of Required Schedules | | | |
|-----|--|-------------|-----|----|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 💆 | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? ${f 2}$ | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> | 3 | | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | No |
| 5 | Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$? If "Yes," complete Schedule C, Part III | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2 | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🐿 | 10 | Yes | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | | | |
| | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11 a | Yes | |
| | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11 b | | No |
| | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11 c | | No |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 💆 | 11 d | | No |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | No |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Yes | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | | No |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12 b | Yes | |
| | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> | 14b | | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions) | 17 | | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> | 18 | | No |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | No |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20 a | | No |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |

| | 5.111 550 (2015) | | | | | | | | | |
|-----|---|--|--|--|--|--|--|--|--|--|
| Par | rt IV Checklist of Required Schedules (continued) | | | | | | | | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | | | | | | | |

22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part

23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV,

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🗦 🕏 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

22

23

24a

24b

24c

24d

25a

25b

26

27

28a

28b

28c

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33

34

35a

35b

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Yes

Yes

Yes

Yes

Form 990 (2015)

Yes

Yes

Nο

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Νo

Νo

Nο

Nο

| Page |
|------|
| |
| |

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

| Pai | | ents Regarding Schedule O conta | | - | - | | V | | | г |
|-----|--|--|------------------------------------|---------------------------------------|-------------------------------|---------------|---|------------|-----|----|
| | CHECKII | Schedule O conte | illis a respon | ise of flote to | arry line in this | rait | <u> </u> | | Yes | No |
| 1a | Enter the number | reported in Box 3 o | of Form 1096 E | nter - 0 - ıf not a | applicable | 1a | 33 | | | |
| b | Enter the number | of Forms W-2G inc | luded in line 1a | a Enter - 0 - ıf no | ot applicable | 1b | 0 | | | |
| c | • | ion comply with bac g) winnings to prize | • | - | | to ven | dors and reportable | 1c | Yes | |
| 2a | Enter the number Tax Statements, | of employees repor filed for the calenda | rted on Form W ir year ending ' | 7-3, Transmittal with or within th | of Wage and e year covered | | | | | |
| b | If at least one is | reported on line 2a, of lines 1a and 2a is | did the organi | zatıon file all red | quired federal en | | | 2b | Yes | |
| 3a | | ion have unrelated l | - | | • | • | • | 3a | | No |
| | _ | ed a Form 990-T fo | _ | | | _ | • | 3b | | |
| 4a | | account in a foreign | | | | | re or other authority , or other financial | 4a | | No |
| b | If "Yes," enter th See instructions (FBAR) | e name of the foreig for filing requiremer | n country ►_ nts for FinCEN | Form 114, Repo | ort of Foreign Bai | nk and | Financial Accounts | | | |
| 5a | Was the organiza | tion a party to a pro | hibited tax she | elter transaction | n at any time dur | ıng the | tax year? | 5a | | No |
| b | Did any taxable p | party notify the orga | nızatıon that ıt | was or is a part | ty to a prohibited | l tax sh | nelter transaction? | 5b | | No |
| С | If "Yes," to line 5 | a or 5b, did the org | anızatıon file F | orm 8886-T? | | | | | | |
| 6a | | atıon have annual g | | | , . | | • | 5c 6a | | No |
| b | If "Yes," did the | - | with every sol | licitation an exp | ress statement | that su | ch contributions or gifts | 6b | | |
| 7 | | uctible? at may receive dedu | | | | | | GD | | |
| | Did the organizat | • | ent in excess o | f \$75 made par | tly as a contribu | | d partly for goods and | 7a | | No |
| b | If "Yes," did the | organization notify t | he donor of the | value of the go | ods or services | provide | ed? | 7b | | |
| С | | ion sell, exchange, | | | | | which it was required to | 7 c | | No |
| d | If "Yes," indicate | the number of Form | ns 8282 filed d | luring the year | | 7d | | | | |
| e | Did the organizat | non receive any fund | ds, directly or i | ndirectly, to pay | y premiums on a | persor | nal benefit contract? | 7e | | No |
| f | Did the organizat | ion, during the year | , pay premiums | s, directly or ind | lirectly, on a pers | sonal b | enefit contract? | 7f | | No |
| g | If the organizatio required? | n received a contrib | | ed ıntellectual p | | organı: | zation file Form 8899 as | 7 g | | |
| h | If the organizatio Form 1098-C? | | oution of cars, l | boats, airplanes | , or other vehicle | es, dıd | the organization file a | 7h | | |
| 8 | | izations maintaining sed fund maintained · · · · · | by the sponso | | n have excess b | usınes • • | s holdings at any time | 8 | | |
| 9a | Did the sponsorir | ng organization mak | e any taxable (| distributions un | der section 496 | 57. | | 9a | | |
| | · | ng organization mak | • | | | | erson ⁷ | 9b | | |
| 10 | Section 501(c)(7 |) organizations. Ent | er | | | | | | | |
| а | Initiation fees an | d capital contribution | ons included or | n Part VIII, line | 12 | 10a | | | | |
| b | Gross receipts, ii facilities | ncluded on Form 99 | 0, Part VIII, lı | ne 12, for public | c use of club | 10b | |] | | |
| 11 | Section 501(c)(1 | 2) organizations. Er | iter | | | | 1 | | | |
| а | Gross income fro | m members or shar | eholders . | | | 11a | | | | |
| b | | m other sources (Do due or received from | | nts due or paid | to other sources | 11b | | | | |
| 12a | Section 4947(a)(| 1) non-exempt char | itable trusts.I | s the organizati | on filing Form 99 | 0 in lie | eu of Form 1041? | 12a | | |
| b | If "Yes," enter th year | e amount of tax-exe | empt interest r | eceived or accr | ued during the | 12b | | | | |
| 13 | Section 501(c)(2 | 9) qualified nonprof | it health insur | ance issuers. | | | | | | |
| | additional informa | ation the organization | n must report | on Schedule O | | | See the instructions for | 13a | | |
| | ın which the orga | of reserves the org | to issue qualif | • | , | 13b | | | | |
| | | of reserves on han | | | | 13c | | | | |
| | • | ion receive any pay | | - | _ | • | | 14a | | No |
| b | If "Yes," has it fil | led a Form 720 to re | eport these pay | ments? <i>If "No,"</i> | provide an explar | nation ii | n Schedule O | 14b | | |

| orm | 990 (2015) | | | | | Page |
|-----|--|---------|------------------------|------------|---------|------|
| Par | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No describe the circumstances, processes, or changes in Schedule O | | | or 10 | Ob belo | w, |
| | Check if Schedule O contains a response or note to any line in this Part VI | <u></u> | | | | [|
| Se | ction A. Governing Body and Management | | | | | |
| | | | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a | 12 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O | | | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | 1b | 12 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee? | | relationship with any | 2 | | No |
| 3 | Did the organization delegate control over management duties customarily performs supervision of officers, directors or trustees, or key employees to a management co | , | | 3 | Yes | |
| 4 | Did the organization make any significant changes to its governing documents since filed? | | | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the o | rganız | ration's assets? | 5 | | No |
| 6 | Did the organization have members or stockholders? | | | 6 | | No |
| 7a | Did the organization have members, stockholders, or other persons who had the pow more members of the governing body? | | | 7a | | No |
| b | Are any governance decisions of the organization reserved to (or subject to approve or persons other than the governing body? | | members, stockholders, | 7b | | No |
| 8 | Did the organization contemporaneously document the meetings held or written activear by the following | ons u | ndertaken during the | | | |
| а | The governing body? | | | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | | | 8 b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule | | | 9 | | No |
| Se | ction B. Policies (This Section B requests information about policies not | requ | ired by the Internal R | even | ue Cod | e.) |
| | | • | • | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | | | 10a | | No |

b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing Yes **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* Yes Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12b Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe **12**c Yes Did the organization have a written whistleblower policy? 13 13 Yes Did the organization have a written document retention and destruction policy? 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? ${f a}$ The organization's CEO, Executive Director, or top management official . . . 15a Yes 15b Yes If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a 16a Νo **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b

MN, WI

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)

List the States with which a copy of this Form 990 is required to be filed▶

Section C. Disclosure

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 - in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| (A) | (B) | | | (C | | | | (D) | (E) | (F) |
|--|--|----------------------------------|--|-----------------------------|----------------------------|--|---|--|--------|------------------------------|
| Name and Title | A verage hours per week (list any hours for related organizations | unle | ore t ore t ss pe offi direc | han erso cer tor/t | one n is and rust | Reportable compensation from the organization (W- 2/1099- MISC) | Reportable compensation from related organizations (W- 2/1099- MISC) | Estimated amount of other compensation from the organization | | |
| | below dotted line) | indradual trustee or director | Institutional Trustee | Officer | key employee | Highest compensated employee | Former | МЗС | 11130) | and related organizations |
| (1) JEFF COREY | 3 00 | × | | | | | | 0 | 0 | 0 |
| TRUSTEE | | ^ | | | | | | 0 | U | |
| (2) MARIETA JOHNSON TRUSTEE | 2 25 | х | | | | | | 0 | 0 | 0 |
| (3) DIANE RAUSCHENFELS CHAIR | 5 25 | х | | × | | | | 0 | 0 | 0 |
| (4) ED ZABINSKI TRUSTEE | 2 25 | х | | | | | | 0 | 0 | 0 |
| (5) STEVE DOWNING VICE CHAIR | 4 50 | х | | x | | | | 0 | 0 | 0 |
| (6) LYNN GOERDT TRUSTEE | 2 25 | х | | | | | | 0 | 0 | 0 |
| (7) NEVADA LITTLEWOLF TRUSTEE | 2 25 | х | | | | | | 0 | 0 | 0 |
| (8) TOM RIDER TRUSTEE | 3 00 | х | | | | | | 0 | 0 | 0 |
| (9) TRENT JANEZICH SECRETARY/TREASURER | 3 75 | х | | x | | | | 0 | 0 | 0 |
| (10) JASON HOLLINDAY TRUSTEE | 2 25 | х | | | | | | 0 | 0 | 0 |
| (11) LISA BODINE TRUSTEE | 2 25 | х | | | | | | 0 | 0 | 0 |
| (12) VICTORIA HAGBERG TRUSTEE | 3 00 | х | | | | | | 0 | 0 | 0 |
| (13) ANGIE MILLER TRUSTEE | 2 25 | х | | | | | | 0 | 0 | 0 |
| (14) SHAYE MORIS TRUSTEE | 3 00 | Х | | | | | | 0 | 0 | 0 |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and Title | (B) A verage hours per week (list any hours for related | m unle: | ore t ss pe | han erso cer | not one n is and | | | (D) Reportable compensation from the organization (W- 2/1099- | (E) Reportable compensation from related organizations (W- 2/1099- MISC) | (F) Estimated amount of other compensation from the organization |
|---|---|-----------------------------------|-----------------------|--------------------|---------------------------|------------------------------|--------|---|--|--|
| | organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former | MISC) | MISC) | organization and related organizations |
| (15) LYNN HAGLIN | 50 00 | | | Х | | | | 147,259 | (| 33,795 |
| VICE PRESIDENT (16) HEATHER BROUSE | 50 00 | | | | - | | | | | |
| CFO | | | | Х | | | | 103,539 | C | 20,668 |
| (17) ANTHONY SERTICH | 55 00 | | | | | | | | | |
| PRESIDENT | 1 00 | | | Х | | | | 158,575 | (| 5,759 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| 1b Sub-Total | | | _ | ▶ | | | | | | |
| c Total from continuation sheets to Part VII d Total (add lines 1b and 1c) | I, Section A . | | | > | | | 4 | 09,373 | 0 | 60,222 |
| Total number of individuals (including but n \$100,000 of reportable compensation from | ot limited to tho | se list | ed al | oove | e) w | ho red | ceiv | ed more than | • | |

services rendered to the organization? If "Yes," complete Schedule J for such person

| | on line 1a? If "Yes," complete Schedule J for such individual | 3 | | No | | | |
|---|--|---|--|----|--|--|--|
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | | | | | | |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for | | | | | | |

Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee

Section B. Independent Contractors

| , | L |
|-------|---|
| | |
| | |
| of of | |

Yes

No

Complete this table for your five highest compensated independent contractors that received more than \$100,000 compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

| (A) Name and business address | (B) Description of services | (C) Compensation |
|----------------------------------|-----------------------------|----------------------------|
| | | |
| | | |
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \blacktriangleright 0

| Form 99 | 0 (20 | 15) | | | | | | Page 9 |
|--|------------|---|--|------------------------|--|--|---|--|
| Part V | 1111 | Statement o | f Revenue | | | | | |
| | | Check if Schedu | ıle O contaıns a respor | nse or note to any lir | ne in this Part VIII (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| 0 | 1 a | Federated camp | paigns 1a | | | | | |
| unt | ь | Membership du | es 1b | | | | | |
| iributions, Gifts, Grants Other Similar Amounts | С | Fundraising eve | ents 1c | | | | | |
| ts. | d | _ | ations 1d | | | | | |
| Gif | | Government grants | | 33,333 | | | | |
| ns, Sim | е | - | | | ļ | | | |
| ıtio er (| f | All other contribution similar amounts no | ons, gifts, grants, and 1f it included above | 4,712,206 | | | | |
| ribi Oth | g | | ons included in lines | 7,616 | İ | | | |
| Contributions, and Other Sim | h | 1a-1f \$ Total. Add lines | s 1a-1f | | 4,745,539 | | | |
| C | •• | rotali waa iiila | | | , , | | | |
| KI e | 2a | ASSISTED LIVING I | NITTATIVE | Business Code | 1 962 154 | 1 962 154 | | |
| .ver | b | LOAN PROGRAM IN | | 623000 525990 | 1,863,154 620,422 | 1,863,154 | | |
| ı Ç⊈ | c | ECAN PROGRAM IN | TEKEST INCOME | 323990 | 620,422 | 620,422 | | |
| r vi C | d | - | | | | | | |
| <u>₹</u> | e | | | | | | | |
| ran | f | All other progra | ım service revenue | | | | | |
| Program Service Revenue | | | | | | | | |
| | g 3 | | s 2a-2f ome (including dividend | | 2,483,576 | | | |
| | | | ar amounts) | | 1,655,477 | | | 1,655,477 |
| | 4 | | tment of tax-exempt bond p | · · · · F | | | | |
| | 5 | Royalties | (1) D = -1 | (u) Paragrah | | | | |
| | 6 a | Gross rents | (ı) Real | (II) Personal | | | | |
| | - | | | | | | | |
| | b | Less rental expenses | | | | | | |
| | c | Rental income or (loss) | | | | | | |
| | d | Net rental incor | me or (loss) | | | | | |
| | | Gross amount | (ı) Securities | (II) O ther | | | | |
| | 7a | from sales of assets other than inventory | 38,308,923 | 1,540 | | | | |
| | b | Less cost or other basis and | 39,175,286 | 223 | | | | |
| | c | sales expenses Gain or (loss) | -866,363 | 1,317 | | | | |
| | d | Net gain or (los | | · | -865,046 | | | -865,046 |
| enne | 8a | Gross income fi events (not incl \$ | rom fundraising luding | , | | | | |
| Other Revenue | • | See Part IV, lin | а | | | | | |
| ŏ | C D | | penses b loss)from fundraising | events | | | | |
| | | | rom gaming activities | evenus i i p | | | | |
| | b c | | penses b loss) from gaming activ | vities | | | | |
| | 10a | Gross sales of i returns and allo | | | | | | |
| | b | Less cost of a | oods sold b | | | | | |
| | c | | loss) from sales of inve | entory ▶ | | | | |
| | | Miscellaneous | | Business Code | | | | |
| | 11a | | | | | | | |
| | b | | | | | | | |
| | С | | | | | | | |
| | d | All other revenu | ue | | | | | |
| | e | Total. Add lines | 3 11a-11d | ▶ | | | | |
| | 12 | Total revenue. | See Instructions | • | 8,019,546 | 2,483,576 | 0 | 790,431 |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

| Do no | t include amounts reported on lines 6b, | (A) | (B) | (C) | (D) |
|----------|--|-------------------|-----------------------------|---------------------------------|-------------------------|
| | , 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 | 1,527,303 | 1,527,303 | | |
| 2 | Grants and other assistance to domestic individuals See Part IV, line 22 | -,-=,,-== | | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 492,782 | 366,542 | 93,053 | 33,187 |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 2,044,282 | 1,699,573 | 309,860 | 34,849 |
| 8 | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 58,960 | 44,854 | 12,135 | 1,971 |
| 9 | Other employee benefits | 284,096 | 215,318 | 63,668 | 5,110 |
| 10 | Payroll taxes | | · | | · · · |
| | | 179,549 | 154,735 | 20,434 | 4,380 |
| 11 | Fees for services (non-employees) | | | | |
| а | Management | | | | |
| Ь | Legal | 35,342 | 13,458 | 21,884 | |
| c | Accounting | 49,800 | 13,000 | 36,800 | |
| d | Lobbying | | | | |
| e | Professional fundraising services See Part IV, line 17 | 4,500 | | | 4,500 |
| f - | Investment management fees | | | | |
| g | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) | 391,788 | 232,696 | 154,422 | 4,670 |
| 12 | Advertising and promotion | 79,718 | 75,734 | 3,850 | 134 |
| 13 | Office expenses | 168,810 | 85,510 | 79,870 | 3,430 |
| 14 | Information technology | 31,730 | 31,730 | | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 92,882 | | 92,882 | |
| 17 18 | Payments of travel or entertainment expenses for any federal, | 142,239 | 71,062 | 66,739 | 4,438 |
| | state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 239,294 | 229,878 | 7,360 | 2,056 |
| 20 21 | Interest | 236,265 | 227,091 | 2,254 | 6,920 |
| 22 | , | 226.065 | 205 651 | 20.901 | |
| 23 | Depreciation, depletion, and amortization | 326,965 84,860 | 305,651 45,728 | 20,801 38,667 | 513 465 |
| 24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) | 04,000 | 43,720 | 36,007 | 403 |
| а | UNRELATED BUSINESS TAXE | 2,967 | | 2,967 | |
| b | PROVISION FOR LOAN LOSS | 908,741 | 908,741 | | |
| C | F00D | 98,093 | 98,093 | | |
| d | OTHER EXPENSES | 85,290 | 83,195 | 2,095 | |
| е | All other expenses | 278,204 | 126,967 | 149,697 | 1,540 |
| 25 | Total functional expenses. Add lines 1 through 24e | 7,844,460 | 6,556,859 | 1,179,438 | 108,163 |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720) | | | | |

| Form 9 | 990 (2 | 2015) | | | | Page 11 |
|----------------------------|--------|---|-------------------------------------|--------------------------|----------|---------------------------|
| Par | t X | Balance Sheet | | | | |
| | | Check if Schedule O contains a response or note to any li | ne in this Part X | | | |
| | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash-non-interest-bearing | | | 1 | |
| | 2 | Savings and temporary cash investments | | 7,607,397 | 2 | 9,446,801 |
| | 3 | Pledges and grants receivable, net | | 2,138,501 | 3 | 3,660,003 |
| | 4 | Accounts receivable, net | | | 4 | |
| | 5 | Loans and other receivables from current and former offi key employees, and highest compensated employees C Schedule L | omplete Part II of | | 5 | |
| Assets | 6 | Loans and other receivables from other disqualified pers section 4958(f)(1)), persons described in section 4958 contributing employers and sponsoring organizations of voluntary employees' beneficiary organizations (see ins II of Schedule L | (c)(3)(B), and section 501(c)(9) | | 6 | |
| SS | 7 | Notes and loans receivable, net | | 11,260,008 | 7 | 10,136,760 |
| ⋖ | 8 | Inventories for sale or use | | 11,200,000 | 8 | 10, 100, 700 |
| | 9 | Prepaid expenses and deferred charges | | 42,777 | 9 | 31,310 |
| | 10a | Land, buildings, and equipment cost or other basis | | 42,111 | 9 | 31,310 |
| | 104 | Complete Part VI of Schedule D | 10a 7,164,258 | | | |
| | b | Less accumulated depreciation | 10b 2,345,331 | 5,041,622 | 10c | 4,818,927 |
| | 11 | Investments—publicly traded securities | | 59,714,886 | 11 | 54,778,227 |
| | 12 | Investments—other securities See Part IV, line 11 . | | | 12 | |
| | 13 | Investments—program-related See Part IV, line 11 . | | | 13 | |
| | 14 | Intangible assets | | | 14 | |
| | 15 | Other assets See Part IV, line 11 | | 118,567 | 15 | 333,432 |
| | 16 | Total assets.Add lines 1 through 15 (must equal line 34 |) | 85,923,758 | 16 | 83,205,460 |
| | 17 | Accounts payable and accrued expenses | | 2,755,618 | 17 | 2,962,280 |
| | 18 | Grants payable | | 776,657 | 18 | 555,908 |
| | 19 | Deferred revenue | | 397,623 | 19 | 257,818 |
| | 20 | Tax-exempt bond liabilities | | | 20 | |
| | 21 | Escrow or custodial account liability Complete Part IV | of Schedule D | | 21 | |
| ilities | 22 | Loans and other payables to current and former officers, key employees, highest compensated employees, and d | ısqualıfıed | | | |
| id | | persons Complete Part II of Schedule L | | | 22 | |
| Liab | 23 | Secured mortgages and notes payable to unrelated third | parties | 11,495,092 | 23 | 11,791,385 |
| | 24 | Unsecured notes and loans payable to unrelated third pa | arties | | 24 | |
| | 25 | Other liabilities (including federal income tax, payables and other liabilities not included on lines 17-24) Complete Part X of Schedule D | to related third parties, | | | |
| | 36 | Tablibilia Addings 17 house 25 | | 15,424,990 | 25 26 | 15,567,391 |
| | 26 | Total liabilities. Add lines 17 through 25 | | 15,424,990 | 26 | 13,367,391 |
| ces | | Organizations that follow SFAS 117 (ASC 958), check he lines 27 through 29, and lines 33 and 34. | ere P | | | |
| <u>a</u> | 27 | Unrestricted net assets | | 68,192,782 | 27 | 63,494,576 |
| & | 28 | Temporarily restricted net assets | | 2,305,986 | 28 | 4,143,493 |
| D. | 29 | Permanently restricted net assets | | | 29 | |
| Net Assets or Fund Balance | | Organizations that do not follow SFAS 117 (ASC 958), o | heck here ▶ | | | |
| ō | | complete lines 30 through 34. | • | | | |
| ets | 30 | Capital stock or trust principal, or current funds | | | 30 | |
| 155 | 31 | Paid-in or capital surplus, or land, building or equipment | fund | | 31 | |
| ¥ ¥ | 32 | Retained earnings, endowment, accumulated income, or | other funds | | 32 | |
| ĭ | 33 | Total net assets or fund balances | | 70,498,768 | 33 | 67,638,069 |

34

Total liabilities and net assets/fund balances

83,205,460

85,923,758

34

If the organization changed its method of accounting from a prior year or checked "Other," explain in

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

✓ Consolidated basis

Cash ✓ Accrual COther

Both consolidated and separate basis

Both consolidated and separate basis

1 Accounting method used to prepare the Form 990

a separate basis, consolidated basis, or both

Single Audit Act and OMB Circular A-133?

Schedule O

Schedule O

Separate basis

Separate basis

basis, consolidated basis, or both

Yes

Yes

Yes

Yes

Yes | Form **990** (2015)

2a

2b

2c

3a

3b

No

Νo

Additional Data

CHILDREN AND YOUTH

Software ID:

Software Version:

EIN: 41-1554455

Name: NORTHLAND FOUNDATION

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$ 910,734 including grants of \$) (Revenue \$)

LAUNCHED BY THE NORTHLAND FOUNDATION IN 1990, THE GOAL OF THE KIDS PLUS PROGRAM IS TO IMPROVE THE WELLBEING OF CHILDREN AND YOUTH IN NORTHEASTERN MINNESOTA AND THE BORDER COMMUNITY OF SUPERIOR, WISONSIN
KIDS PLUS IS A FAMILY OF INITIATIVES DESIGNED TO SUPPORT CHILDREN FROM BIRTH TO ADULTHOOD IT IS A RESOURCE
HAVING GREAT IMPACT IN A RURAL REGION OF 326,489 PEOPLE SPREAD OVER AN 18,185 SQ MILE EXPANSE DOTTED WITH
68 SMALL TOWNS AND 3 INDIAN RESERVATIONS FOCUS AREAS INCLUDE 1) TECHNICAL ASSISTANCE AND COMMUNITYBASED PLANNING, 2) EARLY CHILDHOOD DEVELOPMENT, 3) YOUTH LEADERSHIP AND PHILANTHROPY, 4)
INTERGENERATIONAL PROGRAMMING, AND 5) TRAINING AND CONFERENCING THROUGH THE KIDS PLUS FAMILY OF
PROGRAMS, THOUSANDS OF COMMUNITY MEMBERS HAVE BEEN ENGAGED WITH LOCAL INITIATIVES THAT SUPPORT

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

hospital's name, city, and state

170(b)(1)(A)(iv). (Complete Part II)

described in section 170(b)(1)(A)(vi). (Complete Part II)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

DLN: 93493033001177 OMB No 1545-004

Employer identification number

41-1554455

Treasury Internal Revenue Service Name of the organization NORTHLAND FOUNDATION

SCHEDULE A

(Form 990 or

990EZ)

Part I

1

2

3

Department of the

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

An organization that normally receives a substantial part of its support from a governmental unit or from the general public

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization Enter the number of supported organizations Provide the following information about the supported organization(s) (i) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other listed in your governing organization monetary support support (see (described on lines document? (see instructions) instructions) 1-9 above (see instructions)) Yes No Cat No 11285F Schedule A (Form 990 or 990-EZ) 2015

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section | A. Public | Support |
|---------|-----------|---------|
| | | |

| | ection A. Public Support | | | | | | | |
|-----|---|--------------------|-----------------|-----------------|-----------|---------------|---|------------------|
| /05 | Calendar year fiscal year beginning in) ▶ | (a) 2011 | (b) 2012 | (c) 2013 | (d)2014 | (e) 20 | 15 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received (Do not include any unusual grants) | 2,157,962 | 2,278,338 | 2,812,933 | 3,389,776 | 4 | ,745,539 | 15,384,548 |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | | |
| 4 | Total. Add lines 1 through 3 | 2,157,962 | 2,278,338 | 2,812,933 | 3,389,776 | 4 | ,745,539 | 15,384,548 |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | | 9,769,546 |
| 6 | Public support. Subtract line 5 | | | | | | | 5,615,002 |
| | from line 4 | | | | | | | 3,013,002 |
| S | ection B. Total Support | | | | | | | |
| | Calendar year | (a)2011 | (b) 2012 | (c)2013 | (d)2014 | (e) 20 | 15 | (f)Total |
| (or | fiscal year beginning in) ► A mounts from line 4 | 2,157,962 | 2,278,338 | 2,812,933 | 3,389,776 | | ,745,539 | 15,384,548 |
| 8 | Gross income from interest, | 2,137,302 | 2,270,330 | 2,012,535 | 3,303,770 | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 13,304,340 |
| 0 | dividends, payments received on securities loans, rents, royalties and income from similar sources | 1,652,661 | 1,412,765 | 1,594,630 | 1,575,542 | 1 | ,655,477 | 7,891,075 |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | 19,123 | | | 19,123 |
| 10 | Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) | | | 34,000 | | | | 34,000 |
| 11 | Total support. Add lines 7 through 10 | | | | | | | 23,328,746 |
| 12 | Gross receipts from related activiti | les, etc (see inst | ructions) | | | 12 | | 11,468,310 |
| | F | \ | , | | | | | 11,400,510 |

First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,

Section C. Computation of Public Support Percentage

| 15 | Public support percentage for 2014 Schedule A, Part II, line 14 | 15 | 33 860 % |
|----|--|----|------------|
| 14 | Public support percentage for 2015 (fine 6, column (f) divided by fine 11, column (f)) | 14 | 24 0 / 0 % |

16a 33 1/3% support test—2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box

and **stop here.** The organization qualifies as a publicly supported organization b 33 1/3% support test - 2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

organization b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se | ction A. Public Support | | | | | | |
|-------|--|--------------------------|-------------------|---------------------|--------------------------|-----------------|-------------------|
| | Calendar year | (a)2011 | (b) 2012 | (c)2013 | (d)2014 | (e) 2015 | (f) ⊤otal |
| • | iscal year beginning in) ▶ | (-) | (-) | (0)_00 | (-) | (-) | (1) |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not include any "unusual grants") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| _ | merchandise sold or services | | | | | | |
| | performed, or facilities furnished | | | | | | |
| | in any activity that is related to | | | | | | |
| | the organization's tax-exempt | | | | | | |
| _ | purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or | | | | | | |
| | business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| - | organization's benefit and either | | | | | | |
| | paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit | | | | | | |
| | to the organization without charge Total. Add lines 1 through 5 | | | | | | |
| 6 | Amounts included on lines 1, 2, | | | | | | |
| /a | and 3 received from disqualified | | | | | | |
| | persons | | | | | | |
| b | Amounts included on lines 2 and | | | | | | |
| | 3 received from other than | | | | | | |
| | disqualified persons that exceed | | | | | | |
| | the greater of \$5,000 or 1% of | | | | | | |
| _ | the amount on line 13 for the year Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c | | | | | | |
| ٥ | from line 6) | | | | | | |
| Se | ction B. Total Support | | • | | • | | • |
| | Calendar year | | | | | | 757 |
| (or f | iscal year beginning in) ▶ | (a)2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 0a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| b | and income from similar sources Unrelated business taxable | | | | | | |
| U | income (less section 511 taxes) | | | | | | |
| | from businesses acquired after | | | | | | |
| | June 30, 1975 | | | | | | |
| C | Add lines 10a and 10b | | | | | | |
| L1 | Net income from unrelated | | | | | | |
| | business activities not included | | | | | | |
| | in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income Do not include | | | | | | |
| | gain or loss from the sale of | | | | | | |
| | capital assets (Explain in Part | | | | | | |
| | VI) | | | | | | |
| L3 | Total support. (Add lines 9, 10c, 11, and 12) | | | | | | |
| L4 | First five years.If the Form 990 is | cor the organizati | n's first, second | , third, fourth, or | I fifth tax vear as a | section 501(c |)(3) organization |
| | check this box and stop here | | , | ,,, | , | | ▶ □ |
| Se | ction C. Computation of Pub | lic Support P | ercentage | | | | - |
| 15 | Public support percentage for 2015 | | | 13 column (f)) | | 45 | |
| | | • | | 15, column (1)) | | 15 | |
| L6 | Public support percentage from 20 | | <u> </u> | | | 16 | |
| Se | ction D. Computation of Inv | estment Inco | me Percenta | ge | | | |
| L7 | Investment income percentage for | 2015 (line 10c, c | olumn (f) dıvıded | by line 13, colun | nn (f)) | 17 | |
| 18 | Investment income percentage from | n 2014 Schedule | A, Part III, line | 17 | | 18 | |
| L9a | 33 1/3% support tests—2015.If the | | | | l line 15 is more t | | nd line 17 is not |
| - | more than 33 1/3%, check this box | = | | | | | ▶ □ |
| b | 33 1/3% support tests—2014.If the | | | | | - | • |
| _ | 18 is not more than 33 1/3%, check | - | | | | | |
| 20 | Private foundation If the organizat | | | | | | |

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and Complete Part V, D

| | I, complete Sections A and D, and complete Part V) | | | |
|------------|--|-------------|-----|------|
| Se | ction A. All Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section | 2 | | |
| 3a | 509(a)(1) or (2) Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination | 3b | | |
| c | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use | 3 c | | |
| 4 a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? | 4b | | |
| _ | If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations Did the organization support any foreign supported organization that does not have an IRS determination under | 15 | | |
| C | If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes | 4c | | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document) | 5a | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| c | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5c | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | 6 | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990) | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990) | 8 | | |
| 9 a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI . | 9a | | |
| b | Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI . | 9b | | |
| c | Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI . | 9 c | | |
| 0a | Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below | 10 a | | |
| b | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings) | 10 b | | |
| 1 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| _ | A 3.5% controlled entity of a person described in (a) or (b) above 2.16 "Vee" to a bioric provide detail in Part VI | 110 | | 1 |

each of the supported organizations? Provide details in Part VI

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

| Par | t IV Supporting Organizations (continued) | | | |
|------------------|---|----|-----|----|
| Se | ection B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization | 2 | | |
| Se | ection C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s) | 1 | | |
| Se | ection D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s) | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard | 3 | | |
| | estion F. Tune III Functionally Internated Companies Operations | | | |
| | ection E. Type III Functionally-Integrated Supporting Organizations | | | |
| 1 a b c | The organization is the parent of each of its supported organizations. Complete line 3 below | | | |
| 2 | Activities Test Answer (a) and (b) below. | | Yes | No |
| | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement | 2b | | |
| 3 | Parent of Supported Organizations Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of | | | |

3a

3b

| | Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S | | | ructions. All other |
|---|--|----------|-------------------------|--------------------------------|
| | Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| | Net short-term capital gain | 1 | | |
| | Recoveries of prior-year distributions | 2 | | |
| | Other gross income (see instructions) | 3 | | |
| | Add lines 1 through 3 | 4 | | |
| | Depreciation and depletion | 5 | | |
| | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| , | Other expenses (see instructions) | 7 | | |
| | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | |
| | | | | |
| | Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Yea (optional) |
| | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year) | 1 | | |
| а | A verage monthly value of securities | 1a | | |
| b | A verage monthly cash balances | 1b 1c | | |
| C | Fair market value of other non-exempt-use assets | 1d | | |
| d | Total (add lines 1a, 1b, and 1c) Discount claimed for blockage or other factors | Id | | |
| e | (explain in detail in Part VI) | | | |
| | Acquisition indebtedness applicable to non-exempt use assets | 2 | | |
| | Subtract line 2 from line 1d | 3 | | |
| | Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions) | 4 | | |
| | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| | Multiply line 5 by 035 | 6 | | |
| | Recoveries of prior-year distributions | 7 | | |
| | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| | | | | |
| | Section C - Distributable Amount | | | Current Year |
| | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| | Enter 85% of line 1 | 2 | | |
| | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| | Enter greater of line 2 or line 3 | 4 | | |
| | Income tax imposed in prior year | 5 | | |
| ; | Distributable A mount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 | | |
| | Check here if the current year is the organization's first as a non-functionally-instructions) | ntegrate | d Type III supporting (| organization (see |

| Part V Type III Non-Functionally Integra | ated 509(a)(3) Suppo | rting Organizations (co | ontinuea) | | | |
|---|--|--|---|--|--|--|
| Section D - Distributions | | | Current Year | | | |
| 1 Amounts paid to supported organizations to accom | plish exempt purposes | | | | | |
| 2 A mounts paid to perform activity that directly furthe excess of income from activity | A mounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | | | | | |
| 3 Administrative expenses paid to accomplish exemp | ot purposes of supported org | anızatıons | | | | |
| 4 Amounts paid to acquire exempt-use assets | | | | | | |
| 5 Qualified set-aside amounts (prior IRS approval rec | quired) | | | | | |
| 6 Other distributions (describe in Part VI) See instru | ictions | | | | | |
| · · · · · · · · · · · · · · · · · · · | 20010115 | | | | | |
| 7 Total annual distributions. Add lines 1 through 6 | | | | | | |
| 8 Distributions to attentive supported organizations t details in Part VI) See instructions | o which the organization is r | esponsive (provide | | | | |
| 9 Distributable amount for 2015 from Section C, line | 6 | | | | | |
| 10 Line 8 amount divided by Line 9 amount | | | | | | |
| | | T | T | | | |
| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2015 | (iii) Distributable Amount for 2015 | | | |
| 1 Distributable amount for 2015 from Section C, line 6 | | | | | | |
| 2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions) | | | | | | |
| 3 Excess distributions carryover, if any, to 2015 | | | | | | |
| a | | | | | | |
| b | | | | | | |
| <u>c</u> | | | | | | |
| d From 2013 | | | | | | |
| e From 2014 | | | | | | |
| f Total of lines 3a through e g Applied to underdistributions of prior years | | | | | | |
| h Applied to 2015 distributable amount | | | | | | |
| i Carryover from 2010 not applied (see instructions) | | | | | | |
| j Remainder Subtract lines 3g, 3h, and 3i from 3f | | | | | | |
| 4 Distributions for 2015 from Section D, line 7 \$ | | | | | | |
| Applied to underdistributions of prior years | | | | | | |
| b Applied to 2015 distributable amount | | | | | | |
| c Remainder Subtract lines 4a and 4b from 4 | | | | | | |
| 5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions) | | | | | | |
| 6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions) | | | | | | |
| 7 Excess distributions carryover to 2016. Add lines 31 and 4c | | | | | | |
| 8 Breakdown of line 7 | | | | | | |
| a | | | | | | |
| b | | | | | | |
| c Excess from 2013 | | | | | | |
| d From 2014 | | | | | | |
| e From 2015 | | | | | | |
| | | | (F 000 000 F7) /2.01 F | | | |

| Return Reference | Explanation |
|---|--|
| SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME | INSURANCE PROCEEDS - 2013 AMOUNT \$ 34,000 |

SCHEDULE D

(Form 990)

Treasury

Department of the

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

OMB No 1545-0047

DLN: 93493033001177

Open to Public Inspection

| | mal Revenue Service ame of the organization | | Empl | oyer identification number | = |
|----|---|-------------------|------------|-------------------------------|----|
| | ORTHLAND FOUNDATION | | _ | | |
| Pa | art I Organizations Maintaining Donor Advised Funds or Other | · Similar Fur | | 554455 or Accounts. | _ |
| | Complete if the organization answered "Yes" on Form 990, Part I | | | | |
| | (a) Donor advised funds | | (b) | Funds and other accounts | |
| L | Total number at end of year | | | | |
| 2 | Aggregate value of contributions to (during year) | | | | |
| 3 | Aggregate value of grants from (during year) | | | | |
| 1 | Aggregate value at end of year | | | | |
| 5 | Did the organization inform all donors and donor advisors in writing that the asset funds are the organization's property, subject to the organization's exclusive legal | | radvis | | No |
| 5 | Did the organization inform all grantees, donors, and donor advisors in writing tha used only for charitable purposes and not for the benefit of the donor or donor adviconferring impermissible private benefit? | visor, or for any | other | ☐ Yes ☐ | No |
| Pa | Conservation Easements. Complete if the organization answer | ered "Yes" on | Form | n 990, Part IV, line 7. | |
| L | Purpose(s) of conservation easements held by the organization (check all that ap | oply) | | | |
| | Preservation of land for public use (e g , recreation or education) | servation of an l | hıstor | ically important land area | |
| | Protection of natural habitat Pres | servation of a c | ertifie | d historic structure | |
| | Preservation of open space | | | | |
| 2 | Complete lines 2a through 2d if the organization held a qualified conservation coreasement on the last day of the tax year | ntribution in the | e form | of a conservation | |
| | | _ | | Held at the End of the Yea | r |
| а | Total number of conservation easements | _ | 2a | | _ |
| b | | _ | 2b | | _ |
| C | Number of conservation easements on a certified historic structure included in (a | · - | 2 c | | _ |
| d | historic structure listed in the National Register | | 2d | | |
| 3 | Number of conservation easements modified, transferred, released, extinguished | , or terminated | by the | e organization during the | |
| | tax year ▶ | | | | |
| 1 | Number of states where property subject to conservation easement is located ▶_ | | _ | | |
| 5 | Does the organization have a written policy regarding the periodic monitoring, ins violations, and enforcement of the conservation easements it holds? | spection, handli | ng of | ┌ Yes | |
| 5 | Staff and volunteer hours devoted to monitoring, inspecting, handling of violations year | s, and enforcing | g cons | ervation easements during the | 9 |
| | • | | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, handling of violations, and \$ \black \\$ | d enforcing con | serva | tion easements during the yea | ır |
| 3 | Does each conservation easement reported on line 2(d) above satisfy the require (B)(i) and section $170(h)(4)(B)(ii)^7$ | ements of secti | on 17 | 0(h)(4) Yes No | |
| • | In Part XIII, describe how the organization reports conservation easements in its balance sheet, and include, if applicable, the text of the footnote to the organization the organization's accounting for conservation easements | | | | |
| ar | rt III Organizations Maintaining Collections of Art, Historical Ti | | r Oth | er Similar Assets. | _ |
| | Complete if the organization answered "Yes" on Form 990, Part I | | 10 ct-t | coment and halance sheet | _ |
| La | If the organization elected, as permitted under SFAS 116 (ASC 958), not to repoworks of art, historical treasures, or other similar assets held for public exhibition service, provide, in Part XIII, the text of the footnote to its financial statements to | n, education, or | resea | arch in furtherance of public | |
| b | TSU | n its revenue st | ateme | ent and balance sheet | |

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

(i) Revenue included on Form 990, Part VIII, line 1

Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

Assets included in Form 990, Part X

▶ \$ __

| Jene | cadic B (Form 550) 2015 | | | | | rage Z | | | | | |
|------------|---|---------------------------------|------------------------------------|-----------------------------|---------------------------------------|----------------------------------|--|--|--|--|--|
| Par | Organizations Maintair | ning Collections of | Art, Historical | Treasures, or | Other Similar A | \ssets | | | | | |
| 3 | Using the organization's acquisition collection items (check all that appl | | cords, check any | of the following tha | t are a significant u | se of its | | | | | |
| а | | | | | | | | | | | |
| b | Scholarly research e Other | | | | | | | | | | |
| c | Preservation for future generations | | | | | | | | | | |
| 4 | Provide a description of the organization's collections and explain how they further the organization's exempt purpose in | | | | | | | | | | |
| | Part XIII | | | | | | | | | | |
| 5 | During the year, did the organization assets to be sold to raise funds rath | | | | | es No | | | | | |
| Par | rt IV Escrow and Custodial A Complete if the organizat Part X, line 21. | | n Form 990, Pa | rt IV, line 9, or r | eported an amou | nt on Form 990, | | | | | |
| 1a | Is the organization an agent, trustee included on Form 990, Part X? | e, custodian or other inte | rmediary for contr | ubutions or other a | ssets not | es No | | | | | |
| b | If "Yes," explain the arrangement | : in Part XIII and comple | te the following ta | ble | An | nount | | | | | |
| c | Beginning balance | , | | 1 | ıc | | | | | | |
| d | Additions during the year | | | : | ld | | | | | | |
| e | Distributions during the year | | | : | le | | | | | | |
| f | Ending balance | | | | 1f | | | | | | |
| 2 a | Did the organization include an amo | unt on Form 990, Part X, | line 21, for escro | w or custodial acc | ount liability? Ye | es No | | | | | |
| ь | If "Yes," explain the arrangement in | | | | | | | | | | |
| Pa | rt V Endowment Funds. Cor | | | | · · · · · · · · · · · · · · · · · · · | 1 | | | | | |
| 1a | Beginning of year balance | (a)Current year 60,148,388 | (b) Pnor year 62,346,271 | b (c) Two years back | | (e)Four years back 43,950,194 | | | | | |
| b | Contributions | 11,930 | 21,103 | 55,775,65 | 10,100,010 | | | | | | |
| c | Net investment earnings, gains, and losses | -2,260,951 | 375,024 | 9,794,644 | 8,669,107 | 3,963,954 | | | | | |
| d | Grants or scholarships | 249,725 | 278,146 | | | | | | | | |
| e | Other expenditures for facilities and programs 1,037,890 977,227 1,227,455 1,076,570 1,727 | | | | | | | | | | |
| f | Administrative expenses | 913,176 | 1,338,637 | | | | | | | | |
| g | End of year balance | 55,698,576 | 60,148,388 | 62,346,27 | 53,779,082 | 46,186,545 | | | | | |
| 2 | Provide the estimated percentage of | LL f the current year end ba | lance (line 1a, col | umn (a)) held as | 1 | 1 | | | | | |
| а | Board designated or quasi-endowme | | , 3, | · // | | | | | | | |
| b | Permanent endowment ▶ | | | | | | | | | | |
| c | Temporarily restricted endowment ▶ | • | | | | | | | | | |
| | The percentages on lines 2a, 2b, an | | | | | | | | | | |
| 3а | Are there endowment funds not in thoroganization by | e possession of the orga | inization that are I | neld and administe | red for the | Yes No | | | | | |
| | (i) unrelated organizations | | | | | a(i) No | | | | | |
| | (, | | | | | a(ii) No | | | | | |
| ь 4 | If "Yes" on 3a(II), are the related orgonic Describe In Part XIII the Intended II | | | | | 3b | | | | | |
| | rt VI Land, Buildings, and Ed | | | | | | | | | | |
| | Complete if the organizat | | | | | | | | | | |
| | Description of property | | (a) Cost or other (Investme | | Accumulated (c) depreciation | | | | | | |
| 1 a | Land | | | 317 | 7,602 | 317,602 | | | | | |
| b | Buildings | | | 4,906 | 5,977 1,283,5 | 3,623,433 | | | | | |
| | Leasehold improvements | | | | 7,484 40,7 | | | | | | |
| A | Equipment | | 1 | 1 1063 | 966 793 7 | 41 269 225 | | | | | |

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

591,921

4,818,927

227,308

819,229

.

| | See Form 990, Part X, line 12. | | | |
|--|--|--------------------|--------------------------------------|---|
| | (a) Description of security or categor (including name of security) | ory | (b)Book value | (c)Method of valuation Cost or end-of-year market value |
| (1)Financia | al derivatives | | | Cost of that of year market value |
| (2) Closely (3) Other | -held equity interests | | | |
| (3)0 ther | | | | |
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| | | | | |
| Total. (Colu | mn (b) must equal Form 990, Part X, col (B) line 12) | . • | | |
| Part VIII | Investments—Program Related | | | |
| | Complete if the organization answer (a) Description of investment | ed 'Yes' on Form 9 | 90, Part IV, line 11c. _{Se} | ee Form 990, Part X, line 13. (c) Method of valuation |
| | (a) Description of investment | | (b) Book value | Cost or end-of-year market value |
| | | | | |
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| Total. (Colur | mn (b) must equal Form 990, Part X, col (B) line 13) | • | | |
| Part IX | · | | n Form 990, Part IV, line | |
| | (a) De | scription | | (b) Book value |
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| | 40 | | | |
| | umn (b) must equal Form 990, Part X, col (B) lii Other Liabilities. Complete if the o | | ed 'Yes' on Form 990, | |
| | See Form 990, Part X, line 25. | | | · |
| 1. | (a) Description of liability | (b) Book valu | ile | |
| Federal inc | ome taxes | | | |
| | | | | |
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| | | | | |
| | mn (b) must equal Form 990, Part X, col (B) line 25) for uncertain tax positions In Part XIII, pro | • | | |

1

b

d

Total revenue, gains, and other support per audited financial statements

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Investment expenses not included on Form 990, Part VIII, line 7b.

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional

Explanation

OUR MISSION AS IT RELATES TO THE NEEDS OF THE REGION

THE PURPOSE OF THE ENDOWMENT IS TO CONTINUE TO GROW OUR CAPACITY FOR FUTURE GENERATIONS AND ENSURE THE STABILITY OF THE NORTHLAND FOUNDATION TO MEET

Net unrealized gains (losses) on investments . .

Donated services and use of facilities

Recoveries of prior year grants .

Other (Describe in Part XIII) .

Supplemental Information

Add lines 4a and 4b .

Return Reference

Part XIII

information

PART V, LINE 4

Other (Describe in Part XIII)

Add lines 2a through 2d .

4,985,021

-3,034,525

1

4c

-3,035,785

1,260

| 3 | Subtract line 2e from line 1 | 3 | 8,019,54 |
|------|---|-------|----------|
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b . 4a | | |
| b | Other (Describe in Part XIII) | | |
| c | Add lines 4a and 4b | 4c | |
| 5 | Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) | 5 | 8,019,54 |
| Part | Reconciliation of Expenses per Audited Financial Statements With Expenses Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. | s per | Return. |
| 1 | Total expenses and losses per audited financial statements | 1 | 7,845,99 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | |
| а | Donated services and use of facilities 2a | | |
| b | Prior year adjustments | | |
| c | Other losses | | |
| d | Other (Describe in Part XIII) | | |
| e | Add lines 2a through 2d | 2e | 1,53 |
| 3 | Subtract line 2e from line 1 | 3 | 7,844,46 |
| 4 | Amounts included on Form 990. Part IX. line 25, but not on line 1: | | |

2a

2b

2c

2d

7,844,460

| Schedule D (Form 990) 2015 | | Page 5 | | | | | |
|--|-----------------------------------|---------------|--|--|--|--|--|
| Part XIII Supplemental Information (continued) | | | | | | | |
| Return Reference | Explanation | | | | | | |
| PART XI, LINE 2D - OTHER ADJUSTMENTS | NORTHLAND INSTITUTE REVENUE 1,260 | | | | | | |
| PART XII, LINE 2D - OTHER ADJUSTMENTS | NORTHLAND INSTITUTE EXPENSE 1,537 | | | | | | |
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efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493033001177 OMB No 1545-0047 Schedule I Grants and Other Assistance to Organizations, (Form 990) 2015 Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization Employer identification number NORTHLAND FOUNDATION 41-1554455 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient Part II that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (d) A mount of cash **(b)** EIN (c) IRC section (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization if applicable grant cash valuation non-cash assistance or assistance or government (book, FMV, assistance appraisal, other) See Additional Data Table Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 70

| (a)Type of grant or assistance | (b)Number of recipients | (c) A mount of cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|-------------------------|----------------------------------|-----------------------------------|--|---------------------------------------|
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REPORTS AS THEY COME IN

| Part IV Supplem | Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. | | | | | | | | | |
|------------------|---|----------------------------------|----------------------|---------------------|--------------------------|-----------------------------|--|--|--|--|
| Return Reference | Explanati | Explanation | | | | | | | | |
| PART I, LINE 2 | ORGANIZ | ATIONS ARE REQUIRE | D TO SUBMIT INTERI | M AND FINAL REPORTS | DETAILING PROGRAM ACC | OMPLISHMENTS AND USE OF | | | | |
| | GRANT FL | JNDS ORGANIZATION | IS ITEMIZE ACTUAL EX | KPENDITURES COMPAR | RED TO THE BUDGET THEY S | UBMITTED WITH THEIR GRANT | | | | |
| | APPLICA | TION ORGA <mark>NIZATIO</mark> N | IS REPORT ON HOW NO | ORTHLAND FOUNDATIO | ON FUNDS WERE SPENT AS W | ELL AS ADDITIONAL FUNDS | | | | |
| | PROVIDE | D BY THE GRANTEE AN | ND OTHER SOURCES C | RGANIZATIONS REPO | RT ON SOURCES OF FUNDIN | G FOR THE PROJECT BOTH AS | | | | |
| | PROJECT | ED IN THE GRANT APP | LICATION AND THE A | CTUAL RECEIPTS OVE | R THE COURSE OF THE GRAN | IT PERIOD ORGANIZATIONS | | | | |
| | RECEIVI | NG GRANTS \$5,000 AN | D UNDER SUBMIT A FI | NAL REPORT ORGANIZ | ZATIONS THAT RECEIVE GRA | ANTS OVER \$5,000 SUBMIT AN | | | | |

Additional Data

Software ID: Software Version:

EIN: 41-1554455

Name: NORTHLAND FOUNDATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (e) A mount of non-(a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (f) Method of valuation (g) Description of (h) Purpose of grant ıf applıcable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) AITKIN PUBLIC SCHOOLS -41-6000001 GOVERNMENTAL 41,500 TO SUPPORT OUT OF ISD #002 SCHOOLTIME ACTIVITIES FOR 226 2ND AVENUE SW AITKIN, MN 56432 AITKIN AREA YOUTH, TO ENGAGE OLDER ADULTS IN HELPING BOOST ACADEMIC ACHIEVEMENT, AND RURALAGING INITIATIVE - AGE TO AGE COLLEGE INTERN PROGRAM 2016 ALL NATIONS INDIGENOUS 47-1468841 501(C)(3) 5,000 TO HELP IN THE CENTER INC FORMATION AND STRENGTHENING OF 1317 SHILHON RD DULUTH, MN 55804 AN ORGANIZATION DEDICATED TO ADDRESSING ISSUES FACING INDIGENOUS PEOPLE APEX 32-0079166 501(C)(3) 15,000 TO SUPPORT 306 WEST SUPERIOR ECONOMIC STREET SUITE 902 DEVELOPMENT DULUTH, MN 55802 EFFORTS IN DULUTH ANDTHE SURROUNDING AREA

organization ıf applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) ARC NORTHLAND 41-6042720 501(C)(3) 15,000 TO PROVIDE 424 WEST SUPERIOR SUPPORT AND STREET STE 201 ADVOCACY FOR DULUTH, MN 55802 CHILDREN WITH DICABILITIES AND

(e) Amount of non- (f) Method of valuation

(g) Description of

(h) Purpose of grant

IRON RANGE

| | | | | | THEIR FAMILIES |
|--|------------|-----------|-------|--|--|
| ARMORY ARTS & MUSIC CENTER 1626 E LONDON ROAD 779 DULUTH,MN 55812 | 68-0497248 | 501(C)(3) | 5,000 | | TO SUPPORT EXPANDED HOURS FOR THE MUSIC RESOURCE CENTER |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(d) A mount of cash

(c) IRC section

(a) Name and address of

(b) EIN

FOR AREA YOUTH ARROWHEAD REGIONAL 41-0914274 501(C)(3) 25,000 TO SUPPORT WORK DEVELOPMENT TO IMPROVE THE COMMISSION DELIVERY OF

221 WEST 1ST STREET SERVICES TO OLDER DULUTH, MN 55802 ADULTS AND THEIR CARE GIVERS ON THE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) CHILDREN'S DENTAL 41-0857929 501(C)(3) 10,000 TO PROVIDE LOW-SERVICES INC INCOME CHILDREN 636 BROADWAY STREET NE ACROSS NORTHEAST MINNEAPOLIS, MN 55413 MINNESOTA WITH ACCESS TO DENTAL CARE CHILDREN'S MENTAL 41-1742282 501(C)(3) 5,000 TO SUPPORT STAFF HEALTH SERVICES INC. TRAINING IN 35382 US HWY 2 TRAUMA -FOCUSED GRAND RAPIDS, MN 55744 COGNITIVE BEHAVIORAL THERAPY 20-1241174 501(C)(3) 15,000 TO SUPPORT THE COORDINATION AND IMPLEMENTATION OF **ACTIVITIES THAT**

OLDER ADULTS TO HELP YOUTH AND COMMUNITY THRIVE

CHISHOLM KIDS PLUS 301 4TH ST SW CHISHOLM, MN 55719 TAP THE TALENTS OF

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) CITIZENS LEAGUE 41-0722696 501(C)(3) 35,000 SUPPORT FOR A 213 4TH STREET EAST COMMUNITY SUITE 425 IENGAGEMENT ST PAUL, MN 55101 EFFORT FOCUSED ON THE ISSUES OF AGING AND HOUSING CLIMB THEATRE INC 51-0189494 501(C)(3) 17,000 TO PROVIDE 6415 CARMEN AVENUE EDUCATIONAL FAST PROGRAMMING ON INVER GROVE HEIGHTS. THE DANGERS OF MN 55076 HEROIN AND METH IN AREA SCHOOLS 41-6000450 GOVERNMENTAL 20,500 CLOQUET PUBLIC RURALAGING SCHOOLS - ISD #095 INITIATIVE - AGE TO 303 14TH STREET AGE COLLEGE CLOQUET, MN 55721 INTERN PROGRAM 2016 AND TO SUPPORT THE COORDINATION AND IMPLEMENTATION OF **ACTIVITIES THAT** TAP THE TALENTS OF OLDER ADULTS TO HELP YOUTH AND

COMMUNITY THRIVE

(h) Purpose of grant (a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance COMMUNICATION CENTER 41-6031510 501(C)(3) 12,500 TO PROVIDE STATE SERVICES FOR THE SERVICES TO OLDER BLIND ADULTS 402 WEST FIRST STREET EXPERIENCING DULUTH, MN 55802 VISION LOSS COMMUNITY ACTION 41-1410670 501(C)(3) 65,000 SUPPORT FOR DULUTH COMMUNITY 2424 WEST 5TH STREET ENGAGEMENT AND **SUITE 102 EMPOWERMENT** DULUTH, MN 55806 PROGRAMMING FOR LOW-INCOME FAMILIES AND TO PROVIDE FREE INCOMETAX PREPERATION

SERVICES FOR PEOPLE WITH LOW-INCOMES

20,000

TO SUPPORT OUT OF

PROGRAMMING FOR

SCHOOLTIME

YOUTH IN COOK COUNTY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

COOK COUNTY COMMUNITY YMCA 105 WEST 5TH STREET

GRAND MARAIS, MN 55604

41-0693931

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment assistance other) COOK COUNTY SCHOOLS -41-6000677 GOVERNMENTAL 20,000 TO SUPPORT THE ISD #166 ADOPTION OF THE 101 WEST 5TH STREET ORTON-GILLINGHAM GRAND MARAIS, MN 55604 READING CURRICULLUM ACROSS COOK COUNTY SCHOOLS 35,000 DAMIANO OF DULUTH INC. 41-1453521 501(C)(3) TO INCREASE THE 206 W 4TH ST RM 201 STAFF CAPACITY OF THE DAMIANO CENTER AND TO SUPPORT THE PROGRAMS OF THE DAMIANO CENTER

DULUTH, MN 55806

41-1424638 20,000 DEPOT COMMONS 501(C)(3) ASSOCIATION OF GRAND

TO SUPPORT A PROGRAM TO RAPIDS PROVIDE SOFT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1 NW 3RD STREET GRAND RAPIDS, MN 55744

SKILLS EMPLOYMENT TRAINING TO YOUTH IN THE DEER RIVER

ARFA

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. **(b)** EIN (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant (a) Name and address of (c) IRC section non-cash assistance organization ıf applicable grant cash (book, FMV, appraisal, or assistance or aovernment assistance other) DULUTH AREA FAMILY 41-0693931 501(C)(3) 45.000 TO ESTABLISH A NEW YMCA STAFF POSITION TO 302 WEST 1ST STREET INCREASE OPPORTUNITIES FOR DULUTH, MN 55802 YOUTH TO ENGAGE IN OUTDOOR RECREATION ACTIVITIES AND TO SUPPORT THE MENTOR DULUTH PROGRAM THAT CONNECTS AT-RISK YOUTH WITH CARING ADULTS 501(C)(3) 5,000 DULUTH ART INSTITUTE 41-0945449 TO PROVIDE ARTS ASSOCIATION PROGRAMMING TO 506 W MICHIGAN ST OLDER ADULTS WITH DULUTH, MN 55802 MEMORY LOSS **DULUTH PUBLIC SCHOOLS** 41-6003776 GOVERNMENTAL 10,000 TO PROVIDE - ISD #709 SUPPORTIVE 215 N 1ST AVENUE EAST SERVICES TO FIRST DULUTH, MN 55802 TIME PARENTS WITH SPECIAL NEEDS, AND TO INCREASE THE CULTURAL COMPETENCY OF DULUTH HEAD START STAFF AND TO PILOT

A DAD'S PARENT

GROUP

organization ıf applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance FALLS HUNGER COALITION 36-3602229 501(C)(3) 15.000 TO PROVIDE INC FUNDING FOR A 1000 5TH STREET VOUCHER PROGRAM INTL FALLS, MN 56649 TO PROVIDE FRESH PRODUCE AND DAIRY PRODUCTS FOR FOOD SHELF USERS FLOODWOOD SERVICES 41-1296075 501(C)(3) 15,000 TO SUPPORT THE AND TRAINING INC COORDINATION AND IMPLEMENTATION OF

(e) A mount of non- (f) Method of valuation

(g) Description of

(h) Purpose of grant

YOUTH IN THE

FINLAND AREA

601 ASH STREET/PO BOX 347 **ACTIVITIES THAT** FLOODWOOD, MN 55736 TAP THE TALENTS OF OLDER ADULTS TO HELP YOUTH AND COMMUNITY THRIVE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(d) A mount of cash

(c) IRC section

FRIENDS OF THE FINLAND 83-0494175 501(C)(3) 15,000 TO SUPPORT OUT OF SCHOOL TIME 6866 CRAMER ROAD/PO PROGRAMMING FOR

COMMUNITY BOX 582

FINLAND, MN 55603

(a) Name and address of

(b) EIN

(a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance or government other) GND DEVELOPMENT 80-0818916 501(C)(3) 15,000 TO SUPPORT ALLIANCE COMMUNITY 321-101 AVENUE WEST ENRICHMENT DULUTH, MN 55808 PROGRAMMING IN THE GARY-NEW DULUTH NEIGHBORHOOD GRACE HOUSE OF ITASCA 14-1974011 501(C)(3) 5,000 TO PROVIDE COUNTY SHELTER AND **501 SW 1ST AVE** SERVICES FOR GRAND RAPIDS, MN 55744 PEOPLE EXPERIENCING HOMELESSNESS IN THE GRAND RAPIDS AREA HARBOR CITY 41-1998054 GOVERNMENTAL 5,000 TO SUPPORT THE INTERNATIONAL CHARTER LITERACY SCHOOL INTERVENTION

PROGRAM FOR HIGH

SCHOOL STUDENTS READING BELOW GRADE LEVEL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

332 WEST MICHIGAN ST

DULUTH, MN 55802

(h) Purpose of grant (a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (book, FMV, appraisal, non-cash assistance organization ıf applicable grant cash or assistance or government assistance other) HARTLEY NATURE CENTER 36-3507636 501(C)(3) 15.257 TO PROVIDE 3001 WOODLAND AVE RESOURCES TO DULUTH.MN 558031980 ENCOURAGE THE REGULAR INCORPORATION OF NATURE PLAY INTO EARLY CHILDHOOD EDUCATION PROGRAMS SERVING LOW-INCOME CHILDREN 41-1744884 GOVERNMENTAL 5,000 ISD #2142 ST LOUIS TO PROVIDE COUNTY SCHOOLS PROFESSIONAL DEVELOPMENT FOR EDUCATORS TO IMPLEMENT A PROGRAM TO IMPROVE STUDENT **ENGAGEMENT AND** MOTIVATION

1701 NORTH 9TH AVENUE VIRGINIA, MN 55792

5,000

TO SUPPORT INTER-**GENERATIONAL ARTS**

AITKIN COUNTY AND THE CITY OF DULUTH

PROGRAMMING IN

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

KAIROS ALIVE 81-0551482 4316 UPTON AV S MINNEAPOLIS, MN 55410

(a) Name and address of (b) EIN (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (c) IRC section (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) KIDS CLOSET OF DULUTH 20-1878745 501(C)(3) 5,000 TO PURCHASE 11520 HIGHWAY 8 OUTERWEAR AND FLOODWOOD, MN 55736 OTHER CLOTHING FOR CHILDREN IN NEED LAKE COUNTY 41-0973700 501(C)(3) 9,100 TO SUPORT THE DEVELOPMENTAL CREATION OF A ACHIEVEMENT CENTER VOLUNTEER IPRO GRAM 11,500 41-6001896 GOVERNMENTAL TO ENGAGE OLDER ADULTS IN HELPING BOOST ACADEMIC ACHIEVEMENT AND RURAL AGING

PO BOX 143 KNIFE RIVER, MN 55609 LAKE SUPERIOR SCHOOL DISTRICT - ISD #381 1640 HIGHWAY 2 TWO HARBORS, MN 55616 INITIATIVE-AGE TO AGE COLLEGE INTERN PROGRAM 2016

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) LAKE SUPERIOR 41-0944885 501(C)(3) 15,000 TO PROVIDE OUT OF **ZOOLOGICAL SOCIETY** SCHOOL AND IN 7210 FREMONT ST SCHOOL DULUTH, MN 55807 ENRICHMENT ACTIVITIES TO HELP YOUTH LEARN ABOUT ANIMALSAND CONSERVATION LIFE HOUSE INC. 41-1704840 501(C)(3) 20,000 TO SUPPORT 102 WEST 1ST STREET PROGRAMMING TO ADDRESS THE EDUCATIONAL NEEDS OF YOUTH

(e) Amount of non- (f) Method of valuation

(g) Description of

(h) Purpose of grant

DULUTH, MN 55802 LINCOLN PARK CHILDREN 27-4990487 501(C)(3) 15,000

(d) A mount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

DULUTH, MN 55806

(b) EIN

WHO ARE AT-RISK OF OR EXPERIENCING HOMELESSNESS SUPPORT FOR FARLY AND FAMILIES CHILDHOOD COLLABORATIVE PROGRAMMING IN 2424 WEST 5TH STREET THE LINCOLN PARK SUITE 10 NEIGHBORHOOD

(a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment other) assistance LUTHERAN SOCIAL 41-0872993 501(C)(3) 60.000 TO PROVIDE SERVICE OF MINNESOTA SERVICES TO YOUTH **424 WEST SUPERIOR** WHO ARE HOMELESS STREET STE 105 OR AT RISK OF DULUTH, MN 55802 HOMELESSNESS 23,000 MCGREGOR KIDS PLUS 41-1941630 501(C)(3) RURAL AGING SOMETHING COOL INC. INITIATIVE - AGE TO 94 NORTH MADDY AGE COLLEGE STREET/PO BOX 99 INTERN PROGRAM MCGREGOR, MN 55760 2016 AND TO SUPPORT THE COORDINATION AND IMPLEMENTATION OF **ACTIVITIES THAT** TAP THE TALENTS OF OLDER ADULTS TO HELP YOUTH AND

THEIR FAMILIES IN

CRISIS

MINNESOTA ASSISTANCE 41-1694717 501(C)(3) 10,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SAINT PAUL, MN 55101

COMMUNITY THRIVE TO PROVIDE COUNCIL FOR VETERANS EMERGENCY 360 ROBERT STREET **ASSISTANCE TO NORTH SUITE 306 VETERANS AND**

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (b) EIN (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Name and address of (c) IRC section (a) Description of (h) Purpose of grant non-cash assistance organization ıf applıcable grant cash (book, FMV, appraisal, or assistance or government assistance other) MINNESOTA COALITION 41-1601248 501(C)(3) 5,000 TO SUPPORT EFFORTS TO WORK FOR THE HOMELESS 2233 UNIVERSITY AVE W WITH NATIVE NATIONSIN 434 ST PAUL, MN 55114 NORTHEAST MINNESOTA TO ADDRESS ISSUES OF HOMELESSNESS 36-3501477 501(C)(3) 5,000 SUPPORT FOR MINNESOTA COUNCIL OF NONPROFITS SERVICES TO 2314 UNIVERSITY AVE INCREASE ACCESS **WEST SUITE 20** TO QUALITY SAINT PAUL, MN 55114 NONPROFIT MANAGEMENT CAPACITY BUILDING RESOURCES IN NORTHEAST MINNESOTA MOOSE LAKE SCHOOLS -41-6000446 GOVERNMENTAL 20,500 RURAL AGING ISD #097 INITIATIVE - AGE TO 413 BIRCH AVENUE/PO AGE COLLEGE INTERN PROGRAM BOX 489 2016 AND TO MOOSE LAKE, MN 55767 SUPPORT THE COORDINATION AND IMPLEMENTATION OF **ACTIVITIES THAT** TAP THE TALENTS OF OLDER ADULTS TO HELP YOUTH AND

COMMUNITY THRIVE

(a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance orassistance or aovernment assistance other) MT IRON-BUHL HIGH 41-1521544 GOVERNMENTAL 5,000 TO PROVIDE SCHOOL ACADEMIC SUPPORT 5720 MARBLE AVE PROGRAMMING TO AT-RISK MIDDLE MOUNTAIN IRON, MN 55768 SCHOOL STUDENTS MYERS-WILKINS 41-2002724 GOVERNMENTAL 25,000 TO SUPPORT THE COMMUNITY SCHOOL CREATION OF A COLLABORATIVE DEVELOPMENT 1027 NORTH 8TH AVENUE COORDINATOR EAST POSITION 41-0850223 501(C)(3) 5,000 TO SUPPORT A WEEK

LONG FESTIVAL

CELEBRATING AFRICAN AMERICAN

CULTURE

HONORING MARTIN

LUTHER KING JR AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DULUTH, MN 55805 VALLEY YOUTH CENTERS OF DULUTH 720 NORTH CENTRAL AVENUE

DULUTH, MN 55807

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) NORTH SHORE HEALTH 41-1694904 501(C)(3) 10,000 TO SUPPORT CARE FOUNDATION IFFFORTS TO PO BOX 454 IMPROVE THE ORAL GRAND MARAIS, MN 55604 HEALTH OF CHILDREN AND YOUTH IN COOK TO

| | | | | | COUNTY |
|---|------------|-----------|--------|--|--|
| NORTH ST LOUIS COUNTY HABITAT FOR HUMANITY PO BOX 24 VIRGINIA,MN 55792 | 41-1791050 | 501(C)(3) | 30,000 | | TO CREATE A NEW STAFF POSITION T BETTER SERVE HABITAT PARTNER FAMILIES |
| | | | | | |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ΞR NORTHOME KIDS 41-0853044 501(C)(3) 5,000 TO SUPPORT SUMMER PLUSNORTHOME SCHOOL PROGRAMMING FOR PO BOX 465/HWY 1 AT-RISK YOUTH IN NORTHOME, MN 56661 THE NORTHOME AREA

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable arant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment other) assistance ONE ROOF COMMUNITY 41-1678328 501(C)(3) 50,000 SUPPORT FOR A NEW HOUSING LENDING DIRECTOR 12 FAST 4TH STREET POSITION DULUTH,MN 55805 OSHKI OGIMAAG CHARTER 80-0272550 GOVERNMENTAL 15,000 TO SUPPORT THE SCHOOL COORDINATION AND 73 UPPER ROAD/PO BOX IMPLEMENTATION OF 320 ACTIVITIES THAT GRAND PORTAGE, MN TAP THE TALENTS OF 55605 OLDER ADULTS TO HELP YOUTH AND COMMUNITY THRIVE PROCTOR PUBLIC 41-6003748 GOVERNMENTAL 15,000 TO SUPPORT THE SCHOOLS - ISD #704 COORDINATION AND 131 9TH AVENUE IMPLEMENTATION OF PROCTOR, MN 55810 ACTIVITIES THAT TAP THE TALENTS OF OLDER ADULTS TO

HELP YOUTH AND COMMUNITY THRIVE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant non-cash assistance organization ıf applıcable grant cash (book, FMV, appraisal, or assistance or aovernment assistance other) PROGRAM FOR AID TO 41-1350021 501(C)(3) 30,000 TO SUPPORT VICTIMS OF SEXUAL EFFORTS TO ASSAULT PREVENT SEXUAL 32 EAST FIRST ST STE 200 EXPLOITATION AND DULUTH, MN 55802 TRAFFICKING AND IMPROVE THE DELIVERY OF INCLUSIVE SERVICES, PARTICULARLY TO LGBTO YOUTH AND VULNERABLE ADULTS 27-3176137 501(C)(3) 25,000 TO SUPPORT ACCESS PROJECT CARE FREE CLINIC TO HEALTH CARE FOR 3112 6TH AVENUE EAST THE UNINSURED IN HIBBING, MN 55746 HIBBING, VIRGINIA AND GRAND RAPIDS RURAL AND AMERICAN 47-2887868 501(C)(3) 20,000 TO ESTABLISH PROGRAMMING TO INDIGENOUS LEADERSHIP STRENGTHEN

RURALAND AMERICAN INDIGENOUS COMMUNITIES

222 SOUTH 8TH ST WOMEN'S VIRGINIA, MN 55792 LEADERSHIP IN

organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) SCOTTISH RITE 41-1420162 501(C)(3) 20,000 TO PROVIDE FOUNDATION OF DULUTH EDUCATION CLASSES 28 WEST 2ND STREET TO PARENTS WITH

(e) Amount of non- (f) Method of valuation

(g) Description of

(h) Purpose of grant

| DULUTH,MN 55802 | | | | | CHILDREN EXPERIENCING SPEECH AND LANGUAGE |
|---|------------|-----------|--------|--|--|
| SECOND HARVEST NORTH CENTRAL FOOD BANK 2222 CROMELL DRIVE/BOX | 41-1782776 | 501(C)(3) | 10,000 | | DISORDERS SUPPORT FOR THE BACKPACK PROGRAM TO PROVIDE FOOD |

| 2222 CROMELL DRIVE/BOX 5130 GRAND RAPIDS,MN 55744 | | | | | TO PROVIDE FOOD FOR CHILDREN IN NEED IN AITKIN AND ITASCA COUNTIES |
|---|------------|-----------|-------|--|--|
| SOAR CAREER SOLUTIONS 205 WEST 2ND STREET | 41-1449179 | 501(C)(3) | 5,000 | | TO PROVIDE GAP FUNDING FOR |

SUITE 101

(d) A mount of cash

DULUTH, MN 55802

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

(b) EIN

SERVICES TO PEOPLE EXITING INCARCERTION

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable arant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) TWIN CITY CHRISTIAN 41-1538892 501(C)(3) 30.000 TO ESTABLISH A NEW HOMES DBA AVINITY PROGRAM USING 7645 LYNDALE AVE S TECHNOLOGY TO RICHFIELD, MN 55423 HELP OLDER ADULTS MAINTAIN THEIR INDEPENDENCE 35-2458586 501(C)(3) 5.000 TO SUPPORT INTERGENERATIONAL YOUTH RADIO

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

TWO HARBORS COMMUNITY RADIO PO BOX 622 TWO HARBORS, MN 55616 PROGRAMMING UDAC INC 41-0856115 501(C)(3) 5,000 TO SUPPORT THE 500 FAST 10TH STREET DEVELOPMENT OF A DULUTH, MN 55805 NEW STRATEGIC

PLAN

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment other) assistance UNITED WAY OF 41-0908454 501(C)(3) 106,250 SUPPORT FOR NORTHEASTERN TECHNOLOGY MINNESOTA UPGRADES AND TO 229 WEST LAKE ST SUPPORT CRITICAL CHISHOLM, MN 557190066 NEED PROGRAMS ACROSS THE IRON RANGE UNIVERSITY OF 41-6007513 GOVERNMENTAL 5,000 TO SUPPORT PROGRAMMING THAT MINNESOTA DULUTH AND NG TO RICAN

| 1023 UNIVERSITY DR 371 MARSHALL W ALWORTH HALL DULUTH,MN 558123009 | | | | | | TEACHES ASTRONOMY AND STORY TELLING TO NATIVE AMERICAN STUDENTS |
|---|------------|-----------|--------|--|------|---|
| UNIVERSITY OF | 39-6088707 | 501(C)(3) | 15,000 | | | TO SUPPORT A PAID |

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

2000

SUPERIOR, WI 548804500

FOUNDATION INC. INTERNSHIP OLD MAIN 237 BELKNAP PROGRAM FOR LOW-CATLIN/PO BOX INCOME STUDENTS

organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) US FIRST 22-2990908 501(C)(3) 5,000 IN SUPPORT OF THE 200 BEDFORD STREET 2016 REGIONAL MANCHESTER, NH 03101 ROBOTICS COMPETITION IN NODTHEACT

(e) Amount of non- (f) Method of valuation

(q) Description of

(h) Purpose of grant

THE ELY AREA

| | | | | | MINNESOTA |
|--|------------|-----------|--------|--|--|
| VOLUNTEERS IN EDUCATION INC 30 THIRD AVE/PO BOX 65 | 45-0578555 | 501(C)(3) | 20,000 | | TO SUPPORT THE HIRING OF A NEW EXECUTIVE |
| COLIDAN MN FEZODOCE | | | | | DIDECTOD |

SOUDAN, MN 557820065

(d) A mount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(b) EIN

(a) Name and address of

DIRECTOR 27-2987032 501(C)(3) 14,963 TO SUPPORT

WELL BEING DEVELOPMENT PO BOX 714 PROGRAMMING FOR ELY, MN 55731 ADULTS WITH

MENTAL ILLNESS IN

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable arant cash (book, FMV, appraisal, non-cash assistance orassistance or government assistance other) WESTERN LAKE SUPERIOR 41-1631246 501(C)(3) 15.000 TO EXPAND THE HABITAT FOR HUMANITY CAPACITY OF 2002 W SUPERIOR ST HABITAT FOR SUITE 9 HUMANITY IN THE DULUTH, MN 55806 TWIN PORTS TO PROVIDE AFFORDABLE HOUSING 30-0626651 501(C)(3) 5,000 TO SUPPORT THE HOSPITAL FOUNDATION IMPLEMENTATION OF 5211 HIGHWAY 110 THE VIAL OF LIFE AURORA, MN 55705 PROGRAM IN THE

WHITE COMMUNITY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WOODLAND HILLS 41-0693848 501(C)(3) 30,000

4321 ALLENDALE AVENUE

HOYT LAKES AREA TO PROVIDE OUT OF SCHOOL TIME PROGRAMS TO

DULUTH, MN 55803 YOUTH IN DULUTH'S CENTRAL HILLSIDE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (d) A mount of cash (e) A mount of non- (f) Method of valuation (a) Description of **(b)** EIN (c) IRC section (h) Purpose of grant organization ıf applıcable cash (book, FMV, appraisal, non-cash assistance or assistance arant or aovernment assistance other) 501(C)(3) 20,000 41-0696493 ITO SUPPORT OUT OF ISCHOOL TIME PROGRAMMING TO

MIDDLE SCHOOL AGED GIRLS

YWCA OF DULUTH 32 FAST FIRST STREET SUITE 202 DULUTH, MN 55802

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

DLN: 93493033001177

OMB No 1545-0047

2015

Int

Schedule J (Form 990)

| eas | partment of the lasury lemal Revenue Service Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990 . | | | | Open to Public Inspection | | | | |
|-----|---|---|-----------|---|------------------------------|-----------|------|-----|--|
| Na | me of the organı | zation | | Er | nployer identific | ation nur | nber | | |
| NOF | RTHLAND FOUNDAT | ION | | 41 | 1554455 | | | | |
| Pa | rt I Quest | ions Regarding Compensation | 1 | 1 | | | | | |
| | | | | | | | Yes | No | |
| .a | | propiate box(es) if the organization prov , Section A , line 1a Complete Part III | | | | | | | |
| | First-clas | ss or charter travel | Г | Housing allowance or residence for p | ersonal use | | | | |
| | Travel for | rcompanions | | Payments for business use of person | al residence | | | | |
| | √ Tax idem | inification and gross-up payments | √ | Health or social club dues or initiatio | n fees | | | | |
| | Discretio | nary spending account | Г | Personal services (e g , maid, chauffe | eur, chef) | ļ | | | |
| b | | oxes in line 1a are checked, did the org t or provision of all of the expenses de | | | | 1b | Yes | | |
| 2 | | zation require substantiation prior to re tees, officers, including the CEO/Exec | | | | 2 | Yes | | |
| 3 | organization's | n, if any, of the following the filing orgar CEO/Executive Director Check all th ted organization to establish compens. | at apply | Do not check any boxes for methods | | | | | |
| | Compens | ation committee | Г | Written employment contract | | | | | |
| | Independ | lent compensation consultant | ✓ | Compensation survey or study | | | | | |
| | Form 990 | of other organizations | ✓ | Approval by the board or compensati | on committee | | | | |
| ı | During the yea or a related or | ar, did any person listed on Form 990, ganization | Part VII | , Section A , line 1a with respect to the | e filing organizat | ion | | | |
| а | Receive a seve | erance payment or change-of-control ¡ | payment | t? | | 4a | | Νo | |
| b | Participate in, | or receive payment from, a supplemen | ntal nond | qualified retirement plan? | | 4b | | Νο | |
| c | Participate in, | or receive payment from, an equity-ba | sed cor | npensation arrangement? | | 4c | | Νο | |
| | If "Yes" to any | of lines 4a-c, list the persons and pro | ovide the | e applicable amounts for each item in F | Part III | | | | |
| _ | |), 501(c)(4), and 501(c)(29) organizat | | • | | | | | |
| • | • | sted on Form 990, Part VII, Section A contingent on the revenues of | , line 1a | , did the organization pay or accrue an | У | | | | |
| а | The organizati | on? | | | | 5a | | Νo | |
| b | Any related or | - | | | | 5b | | No | |
| | If "Yes," on lin | ne 5a or 5b, describe in Part III | | | | | | | |
| , | | sted on Form 990, Part VII, Section A contingent on the net earnings of | , line 1a | , did the organization pay or accrue an | У | | | | |
| а | The organizati | on? | | | | 6a | | Νo | |
| b | Any related or | ganızatıon? | | | | 6b | | Νo | |
| | If "Yes," on lin | ne 6a or 6b, describe in Part III | | | | | | | |
| • | | sted on Form 990, Part VII, Section A described in lines 5 and 6? If "Yes," d | | | fixed | 7 | | Νo | |
| 3 | | unts reported on Form 990, Part VII, p initial contract exception described in | | | | 8 | | N o | |
|) | If "Yes" on line | e 8, did the organization also follow the | e rebutta | able presumption procedure described | ın Regulations | | | | |

section 53 4958-6(c)?

| (A) Name and Title | | (B) Breakdown of | f W-2 and/or 1099-MIS | SC compensation | (C) Retirement and | • • | (E) Total of columns (B)(ı)-(D) | (F) Compensation in | |
|---------------------------------|------|------------------|---|---|--------------------------------|----------|------------------------------------|--|--|
| | | | (ii) Bonus & incentive compensation | (III) Other reportable compensation | other deferred compensation | benefits | | column(B) reported as deferred on prior Form 990 | |
| 1 LYNN HAGLIN VICE PRESIDENT | (i) | 144,692 | 0 | 2,567 | 8,852 | 24,943 | 181,054 | 0 | |
| | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

6.724 5.759 3,000 164.334 PRESIDENT (ii)

2 ANTHONY SERTICH

148.851

| | · · · · · · · · · · · · · · · · · · · | | | | | | | |
|--|---|--|--|--|--|--|--|--|
| Part III Supplemental In | Part III Supplemental Information | | | | | | | |
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information | | | | | | | | |
| Return Reference | Explanation | | | | | | | |
| PART I, LINE 1A | THE PRESIDENT RECEIVES GROSS UP PAYMENTS ON HIS PERSONAL USE OF VEHICLE EXPENSE CAR ALLOWANCE SUBSTANTIATION IS REQUIRED AND PAYMENTS ARE TAXABLE TO THE RECIPIENT ALL STAFF RECIEVE A WELLNESS AMOUNT SUBSTANTIATION IS REQUIRED AND ALL PAYMENTS ARE TAXABLE TO THE RECIPIENT | | | | | | | |
| PART I, LINE 1B | THERE IS A WRITTEN POLICY IN PLACE FOR THE WELLNESS PROGRAM AND SUBSTANTIATION IS REQUIRED THERE IS NOT A WRITTEN POLICY REGARDING THE PERSONAL USE OF AUTOS, BUT SUBSTANTIATION IS REQUIRED PRIOR TO REIMBURSEMENT | | | | | | | |
| PART I, LINE 3 | THE CHAIR OF THE BOARD USES DATA FROM COMPENSATION SURVEYS TO DETERMINE COMPENSATION LEVELS, AND THEN MEETS WITH | | | | | | | |

Page 3

Schedule J (Form 990) 2015

Schedule J (Form 990) 2015

ITHE PRESIDENT TO DISCUSS AFTER THE MEETING A RECOMMENDATION IS BROUGHT TO THE BOARD OF TRUSTEES AND A DECISION IS IMADE BY THE BOARD THE SURVEYS USED ARE ONES THAT ARE DONE BY SIMILAR NON-PROFITS IN THE STATE TO BRING RECOMMENDATIONS TO THE BOARD OF TRUSTEES FOR ALL EMPLOYEE WAGES. THE BOARD OF TRUSTEES APPROVE AN ANNUAL BUDGET ITHAT INCLUDES A "STANDARD" INCREASE FOR THE ENTIRE STAFE IN CASES WHERE AN EMPLOYEE'S RESPONSIBILITIES HAVE INCREASE ITO RECOMMEND A CORRESPONDING SALARY ADJUSTMENT. THE PRESIDENT HAS THE AUTHORITY FROM THE BOARD TO MAKE SUCH

As Filed Data efile GRAPHIC print - DO NOT PROCESS DLN: 93493033001177 Supplemental Information to Form 990 or 990-EZ SCHEDULE O (Form 990 or Complete to provide information for responses to specific questions on 990-EZ) Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. Department of the ▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at Treasury www.irs.gov/form990. Internal Revenue Service Employer identification number Name of the organization NORTHLAND FOUNDATION 41-1554455

2015 Open to Public Inspection

OMB No. 1545-0047

Return Explanation Reference FORM 990. AVINITY MANAGEMENT COMPANY (AVINITY) HAS BEEN ENGAGED AS AN INDEPENDENT CONTRACTOR TO PROVIDE PART VI. MANAGEMENT SERVICES TO NORTHLAND ASSISTED LIVING (NAL), WHICH OWNS THREE SENIOR HOUSING FACILITIES IN SECTION A. MINNESOTA AVINITY'S HAS THE AUTHORITY TO NEGOTIATE AND EXCUTE, ON BEHALF OF NAL, ALL LEASES, RENTAL LINE 3 AGREEMENTS. AND CONTRACTS FOR WORK OR SERVICES NECESSARY FOR OPERATION AND MANAGEMENT OF THE SENIOR HOUSING FACILITIES AVINITY SHALL FURNISH THE SERVICES OF ITS ORGANIZATION AND SHALL BE RESPONSIBLE FOR DAY-TO-DAY OPERATIONS OF THE SENIOR HOUSING FACILITIES INCLUDING BUT NOT LIMITED TO - SELECTING AND ADMITTING TENANTS - HIRING AND SUPERVISING ON-SITE STAFF - DEVELOPING AND MAINTAINING AN EMPLOYEE HANDBOOK - DEVELOPING AND RECOMMENDING A WRITTEN RESIDENT HANDBOOK EXPLAINING OPERATING POLICIES AND PROCEDURES. ADMISSION POLICIES AND SENIOR HOUSING RULES - PROVIDING AND MAINTAINING INSURANCE COVERAGE -MAINTAINING THE BUILDINGS, GROUNDS, EQUIPMENT, AND PLAN IN GOOD OPERATING CONDITION AND REPAIR AND IN THE SAFE, CLEAN AND ORDERLY STATUS - PROVIDING FOR ALL NECESSARY AND APPROPRIATE ACCOUNTING SERVICES AND SYSTEMS - MANAGING THE GENERAL OPERATING BANK ACCOUNT OR ACCOUNTS FOR THE SENIOR HOUSING FACILITIES -ADMINISTERING THE COLLECTION OF MONTHLY CHARGES AND ACCOUNTS FROM RESIDENTS AND OTHERS - DEVELOPING AND ADMINISTERING AN ON-SITE SAFETY PLAN THAT PROVIDES FOR THE EFFECTIVE EVACUATION OF ALL PERSON IN THE EVENT OF FIRE OR OTHER NATURAL DISASTER

| Return Reference | Explanation |
|---------------------|--|
| FORM 990, PART | THE PRESIDENT AND THE CFO REVIEW A COPY OF THE 990 AFTER IT IS COMPLETED A COPY OF THE 990 IS THEN |
| VI, SECTION B, | MADE AVAILABLE AT THE NEXT FINANCE COMMITTEE MEETING FOR REVIEW AND IS OPEN FOR DISCUSSION. THE |
| LINE 11 | FINANCE COMMITTEE WILL THEN SUGGEST APPROVAL AT THE NEXT BOARD MEETING DURING THAT BOARD MEETING, |
| | IT IS OPEN FOR DISCUSSION AND APPROVED BY THE BOARD OF TRUSTEES |

| Return Reference | Explanation |
|---|---|
| FORM 990, PART VI, SECTION B, LINE 12C | THE BOARD OF TRUSTEES, COMMITTEE MEMBERS AND STAFF MAKE REGULAR DECISIONS REGARDING DISBURSEMENT OR ASSIGNMENT OF RESOURCES FROM THE FOUNDATION FOR BUSINESS LOANS, CONTRACTS, COMMUNITY AND ECONOMIC DEVELOPMENT GRANTS AND FOR THE ONGOING OPERATION OF THE FOUNDATION, AND SHALL REPRESENT THE ENTIRE REGION FAIRLY. IT IS IMPERATIVE THAT DECISIONS AFFECTING THE FOUNDATION ARE NOT TAINTED BY REAL OR PERCEIVED CONFLICTS OF INTEREST MEMBERS OF THE BOARD OR COMMITTEES WILL NOT PARTICIPATE IN DISCUSSING OR VOTING UPON ANY PROPOSAL OR BUSINESS AGREEMENT IN WHICH THEY HAVE A DIRECT OR INDIRECT PERSONAL OR FINANCIAL INTEREST IN ADDITION, AS SOON AS A POTENTIAL CONFLICT OF INTERESTS BECOMES APPARENT, THE MEMBER MUST INFORM THE BOARD OR COMMITTEE OF THE POTENTIAL CONFLICT OF INTEREST STAFF WILL NOT PROMOTE PROPOSALS OR INITIATE BUSINESS AGREEMENTS FOR THE FOUNDATION THAT WOULD FINANCIALLY BENEFIT THEM OR MEMBERS OF THEIR FAMILY WITHOUT INFORMING THE PRESIDENT IF THE POTENTIAL CONFLICT OF INTEREST AFFECTS THE PRESIDENT, THE BOARD SHALL BE NOTIFIED OPTIONS FOR RESOLUTION IF A CONFLICT OF INTEREST IS DETERMINED TO EXIST, OPTIONS TO BE EMPLOYED, AT THE DISCRETION OF THE CHAIR AND/OR PRESIDENT WOULD INCLUDE, BUT NOT BE LIMITED TO 1 THE BOARD MEMBER, COMMITTEE MEMBER OR STAFF MEMBER WOULD NOT BE PERMITTED INPUT ON THE DECISION 2 THE MEMBER IN QUESTION MAY RESPOND TO SPECIFIC INQUIRIES REGARDING THE DECISION, BUT NOT PARTICIPATE IN MAKING THE DECISION 3 THE MEMBER IN QUESTION SHALL LEAVE THE ROOM WHILE THE ITEM IS UNDER DISCUSSION CONFLICT OF INTEREST DISCLOSURE FORM BOARD, COMMITTEE AND STAFF MEMBERS WILL ALSO BE EXPECTED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE FORM BOARD, COMMITTEE AND STAFF MEMBERS WILL ALSO BE EXPECTED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE FORM BOARD, COMMITTEE AND STAFF MEMBERS WILL ALSO BE EXPECTED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE FORM AT THE BND OF EACH FISCAL YEAR OR UPON APPOINTMENT |

| Return Reference | Explanation |
|---------------------|---|
| FORM 990, | THE CHAIR OF THE BOARD USES DATA FROM COMPENSATION SURVEYS TO DETERMINE COMPENSATION LEVELS, AND |
| PART VI, | THEN MEETS WITH THE PRESIDENT TO DISCUSS AFTER THE MEETING A RECOMMENDATION IS BROUGHT TO THE BOARD |
| SECTION B, | OF TRUSTEES AND A DECISION IS MADE BY THE BOARD THE SURVEYS USED ARE ONES THAT ARE DONE BY SIMILAR |
| LINE 15 | NON-PROFITS IN THE STATE TO BRING RECOMMENDATIONS TO THE BOARD OF TRUSTEES FOR ALL EMPLOYEE WAGES |
| | THE BOARD OF TRUSTEES APPROVE AN ANNUAL BUDGET THAT MAY INCLUDE AN INCREASE FOR THE ENTIRE STAFF IN |
| | CASES WHERE AN EMPLOYEE'S RESPONSIBILITIES HAVE INCREASE TO RECOMMEND A CORRESPONDING SALARY |
| | ADJUSTMENT, THE PRESIDENT HAS THE AUTHORITY FROM THE BOARD TO MAKE SUCH APPROPRIATE ADJUSTMENTS, IN |
| | LINE WITH THE BOARD APPROVED ANNUAL BUDGET |

| Return Reference | Explanation |
|----------------------------|--|
| FORM 990, PART VI, SECTION | THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE NOT |
| C, LINE 19 | AVAILABLE TO THE PUBLIC AT THIS TIME |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493033001177

Employer identification number

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Open to Public Inspection

Schedule R (Form 990) 2015

Department of the Treasury Internal Revenue Service

Name of the organization

| IORTHLAND FOUNDATION | | | | 41-1554455 | | | |
|--|--|---|----------------------------|--|--|---------------------------|------------------------------------|
| Part I Identification of Disregarded Entities Comple | te if the organization | answered "Yes" or | n Form 990, Part | IV, line 33. | | | |
| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity | | |
| (1) NORTHLAND ASSISTED LIVING LLC 202 WEST SUPERIOR STREET DULUTH, MN 55802 20-5440048 | ASSISTED LIVING ORGANIZATION | MN | 2,556,091 | 631,209 | N/A | | |
| (2) MCGREGOR PROPERTIES LLC 202 WEST SUPERIOR STREET DULUTH, MN 55802 20-5490145 | PROPERTIES | MN | 1,357 | 1,263,994 | N/A | | |
| (3) BUHL PROPERTY DEVELOPMENT LLC 202 WEST SUPERIOR STREET DULUTH, MN 55802 26-0558429 | PROPERTIES | MN | 97,230 | 1,380,030 | N/A | | |
| (4) HOYT LAKES PROPERTY DEVELOPMENT LLC 202 WEST SUPERIOR STREET DULLUTH, MN 55802 26-4816942 | PROPERTIES | MN | 96,862 | 1,963,453 | N/A | | |
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| Part II Identification of Related Tax-Exempt Organiz or more related tax-exempt organizations during the | | ne organization an | swered "Yes" on | Form 990, Part I | V, line 34 because it h | ad one | е |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section (13) co ent | g) 512(b) ontrolled tity? |
| (1)NORTHLAND INSTITUTE 13911 RIDGEDALE DRIVE 260 MINNEAPOLIS, MN 55305 31-1504160 | PROVIDE SUPPORT FOR SOCIAL AND ECONOMIC PROGRAMS IN THE AREA | MN | 501(C)(3) | 9 | NORTHLAND FOUNDATION | Yes | No |
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Cat No 50135Y

| Part III | Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form | 990, Pa | art IV, I | line 34 |
|----------|--|---------|-----------|---------|
| | because it had one or more related organizations treated as a partnership during the tax year. | | | |

| (a) Name, address, and EIN of related organization | (b) Primary activity | nary activity Legal Direct | | Direct Predominant controlling income(related, to unrelated, excluded from | | (g) Share of end-of-year assets | | | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | ox managing partner? -1 | | (k) Percentage ownership |
|--|-------------------------|----------------------------|--|--|----|--|----------|----|--|-------------------------------|----------|---------------------------------------|
| | | | |] 3117 | | | Yes | No | 1 | Yes | No | |
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| Part TV Identification of Polated Organizations Tayable | | | | | I. | | <u> </u> | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end- of-year assets | (h) Percentage ownership | (i) Section 512 (b)(13) controlled entity? | | |
|--|--------------------------------|---|-------------------------------------|---|---------------------------------|---|--------------------------------|--|----|--|
| | | | | | | | | Yes | No | |
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| chedule k (Form 990) 2015 | | | | | Рa | ge 3 | | | | |
|---|---|------------------------|--------------------------------|------------|---------|-------------|--|--|--|--|
| Part V Transactions With Related Organizations Complete if the organization answer | wered "Yes" on Form | n 990, Part IV, line | e 34, 35b, or 36. | | | | | | | |
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule | | | | | Yes | No | | | | |
| l During the tax year, did the orgranization engage in any of the following transactions with one or more | related organizations I | isted in Parts II-IV |) | | | | | | | |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | | 1a | | No | | | | |
| f b Gift, grant, or capital contribution to related organization(s) | | | | 1 b | | No | | | | |
| ${f c}$ Gıft, grant, or capital contribution from related organization(s) | | | | 1 c | | No | | | | |
| f d Loans or loan guarantees to or for related organization(s) | | | | 1d | | No | | | | |
| e Loans or loan guarantees by related organization(s) | | | | | | | | | | |
| f Dividends from related organization(s) | | | | 1f | | No | | | | |
| g Sale of assets to related organization(s) | | | | | | | | | | |
| h Purchase of assets from related organization(s) | | | | 1h | | No | | | | |
| i Exchange of assets with related organization(s) | | | | 1i | | No | | | | |
| ${f j}$ Lease of facilities, equipment, or other assets to related organization(s) | | | | 1j | | No | | | | |
| ${f k}$ Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | | No | | | | |
| l Performance of services or membership or fundraising solicitations for related organization(s) | | | | 11 | Yes | | | | | |
| f m Performance of services or membership or fundraising solicitations by related organization(s) . | | | | 1m | | No | | | | |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | 1n | | No | | | | |
| o Sharing of paid employees with related organization(s) | | | | 10 | | No | | | | |
| p Reimbursement paid to related organization(s) for expenses | | | | 1 p | | No | | | | |
| q Reimbursement paid by related organization(s) for expenses | | | | 1q | Yes | | | | | |
| r Other transfer of cash or property to related organization(s) | | | | 1r | | No | | | | |
| s Other transfer of cash or property from related organization(s) | | | | 1 s | | No | | | | |
| If the answer to any of the above is "Yes," see the instructions for information on who must comple | | · · | | ds | | | | | | |
| (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining a | amount ı | nvolved | | | | | |
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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| revenue) that was not a related organization See instructions | | | | | | | | | | | | | | | |
|---|---------------------------------|---|--|---|----|-----------------------------|--|------------------------------------|--|----------------------------------|-----|---|----------|--|--------------------------------|
| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (e) Are all partners section 501(c)(3) organizations? | | 501(c)(3) organizations? | | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproprtionate allocations? | | (1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | | | (k) Percentage ownership |
| | | | 314) | Yes | No | | | Yes | No | | Yes | No | | | |
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