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As Filed Data -

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OMB No 1545-0052

2015

Inspection

Department of the Treasury

Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990-PF and its instructions is at www.irs.gov/form990pf. Internal Revenue Service , and ending 06-30-2016 For calendar year 2015, or tax year beginning 07-01-2015 A Employer identification number Name of foundation John E Fetzer Institute Inc 38-6052788 % BRADLEY S MILLER BTelephone number (see instructions) Number and street (or P O box number if mail is not delivered to street address) Room/suite 9292 West KL Avenue (269) 375-2000 C If exemption application is pending, check here City or town, state or province, country, and ZIP or foreign postal code Kalamazoo, MI 490095316 G Check all that apply Initial return Initial return of a former public charity D 1. Foreign organizations, check here Fınal return A mended return 2. Foreign organizations meeting the 85% test, check here and attach computation _Address change Name change If private foundation status was terminated \checkmark Section 501(c)(3) exempt private foundation H Check type of organization under section 507(b)(1)(A), check here Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation JA ccounting method ✓ A ccrual IFair market value of all assets at end Cash If the foundation is in a 60-month termination under section 507(b)(1)(B), check here of year (from Part II, col (c), Other (specify) line 16) ▶\$ 517,023,002 (Part I, column (d) must be on cash basis) Part I Analysis of Revenue and Expenses Disbursements Revenue and (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see Adjusted net Net investment for chantable expenses per books ıncome ıncome purposes (d) (cash basis only) 1 Contributions, gifts, grants, etc , received (attach 2,920,842 2 Check ► ☐ If the foundation is **not** required to attach Interest on savings and temporary cash investments 3 7,054,342 7,054,342 7,054,342 4 Dividends and interest from securities Gross rents Net rental income or (loss)_ b 10.285.345 Net gain or (loss) from sale of assets not on line 10 6a b Gross sales price for all assets on line 6a 308,142,063 10,285,345 7 Capital gain net income (from Part IV, line 2) . Net short-term capital gain . 8 9 Income modifications . 10a Gross sales less returns and allowances b Less Cost of goods sold . . . Gross profit or (loss) (attach schedule) c 11 Other income (attach schedule) ٠ 406,485 5,279 6,485 20.667.014 17.344.966 7.060.827 12 Total.Add lines 1 through 11 1.549.057 1,549,057 13 Compensation of officers, directors, trustees, etc 2,994,428 2,994,428 14 Other employee salaries and wages 1,605,333 1,605,225 Pension plans, employee benefits. 15 Operating and Administrative Expenses اروه 38.865 0 39.869 16a Legal fees (attach schedule). 0 9 33,584 33,584 Accounting fees (attach schedule). b 1,997,896 1,030,740 1,030,740 971,067 Other professional fees (attach schedule) (چە c 17 4 320,000 185,073 185,073 18 Taxes (attach schedule) (see instructions) * Depreciation (attach schedule) and depletion 741.709 911.938 12.365 12.365 926.014 20 Occupancy Travel, conferences, and meetings. 416.682 400.659 21 23,955 23,955 22 Printing and publications . . (چە 4,041,100 3.125 3.12 4,339,716 23 Other expenses (attach schedule). Total operating and administrative expenses. 24 14.674.547 1.231.303 1.231.303 12.883.574 Add lines 13 through 23 . . 839.980 829.080 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. Add lines 24 and 1.231.303 1.231.303 15.514.527 13.712.654

Subtract line 26 from line 12

Excess of revenue over expenses and disbursements Net investment income (if negative, enter -0-)

Adjusted net income(if negative, enter -0-)

27

а

b

16.113.663

5.152.487

5.829.524

Ρ,=	rt II	Balance Sheets Attached schedules and amounts in the description column	Beginning of year		End o	ryear	
- e		should be for end-or-year amounts only (See instructions)	(a) Book Value	(b) Bo	ok Value	(c) Fa	air Market Value
	1	Cash—non-interest-bearing			140,037		140,037
	2	Savings and temporary cash investments	0				
	3	Accounts receivable ►					
		Less allowance for doubtful accounts ▶					
	4	Pledges receivable					
		Less allowance for doubtful accounts ▶					
	5	Grants receivable					
	6	Receivables due from officers, directors, trustees, and other					
		disqualified persons (attach schedule) (see instructions)					
	7	Other notes and loans receivable (attach schedule) ►					
		Less allowance for doubtful accounts ▶	1,000,000	% J	1,000,000		1,000,000
S	8	Inventories for sale or use					
Assets	9	Prepaid expenses and deferred charges	328,185		408,436		408,436
As	10a	Investments—U S $$ and state government obligations (attach schedule)					
	b	Investments—corporate stock (attach schedule)	410,218,391		392,958,639		392,958,639
	C	Investments—corporate bonds (attach schedule)	61,376,542	% J	64,045,681		64,045,681
	11	Investments—land, buildings, and equipment basis ▶					
		Less accumulated depreciation (attach schedule) ▶					
	12	Investments—mortgage loans					
	13	Investments—other (attach schedule)	47,978,458	% J	47,104,093		47,104,093
	14	Land, buildings, and equipment basis ► 27,887,460					
		Less accumulated depreciation (attach schedule) ▶ 17,372,483	11,129,565		10,514,977		10,514,977
	15	Other assets (describe ►)	593,102	% J	851,139	% J	851,139
	16	Total assets (to be completed by all filers—see the					
		Instructions Also, see page 1, item I)	532,624,243		517,023,002		517,023,002
	17	Accounts payable and accrued expenses	2,190,042		1,526,711		
s	18	Grants payable					
Liabilities	19	Deferred revenue					
<u>=</u>	20	Loans from officers, directors, trustees, and other disqualified persons					
Lla	21	Mortgages and other notes payable (attach schedule)		as 1			
	22	,	6,093,837		5,927,514		
	23	Total liabilities(add lines 17 through 22)	8,283,879		7,454,225		
s		Foundations that follow SFAS 117, check here ▶					
Balance		and complete lines 24 through 26 and lines 30 and 31.					
<u>la</u>	24	Unrestricted	524,340,364		509,568,777		
	25	Temporarily restricted					
Fund	26	Permanently restricted					
		Foundations that do not follow SFAS 117, check here					
ō		and complete lines 27 through 31.					
Assets	27	Capital stock, trust principal, or current funds					
15.5	28	Paid-in or capital surplus, or land, bldg , and equipment fund					
	29	Retained earnings, accumulated income, endowment, or other funds	524.240.264		F00 F60 333		
Net	30	Total net assets or fund balances(see instructions)	524,340,364		509,568,777		
_	31	Total liabilities and net assets/fund balances(see instructions)	532,624,243		517,023,002		
	rt III	, ,					
1		Total net assets or fund balances at beginning of year—Part II, column	` ''	_			524 240 264
,		, 3 , , , , ,			1		524,340,364
2					2		5,152,487
3		Other increases not included in line 2 (itemize) Add lines 1, 2, and 3			3 4		520 402 051
4 5				 •%⊵J	5		19 924 074
5		Decreases not included in line 2 (itemize) ► Total net assets or fund balances at end of year (line 4 minus line 5)—	Part II. column /h\				19,924,074
6		Total het assets of fully palances at end of year (line 4 minus line 5)—	rait II, Column (D), I	me 30 .	6		509,568,777

the Part VI instructions

	e kınd(s) of property sold (e g , re use, or common stock, 200 shs	How acquired P—Purchase (b) D—Donation	Date acquired	Date sold (d) (mo , day, yr)	
1a NORTHERN TRUST - LO	ONG TERM		P		2015-06-30
b NORTHERN TRUST - S	HORT TERM		Р		2015-06-30
С С					
d					
e					
	Depreciation allowed	d Cost	or other basis	Gau	n or (loss)
(e) Gross sales price	(f) (or allowable)		expense of sale		(f) minus (g)
a 219,404,	697		204,836,160		14,568,537
b 88,737,	366		93,020,558	3	-4,283,192
с					
d					
e					
Complete only for assets sho	wing gain in column (h) and owne	d by the foundation	on 12/31/69	Gains (Col	(h) gain minus
(i) F M V as of 12/31/69	Adjusted basis	Exc	ess of col (ı)	col (k), but no	ot less than -0-) or
(1) 1 M V d3 01 12/31/03	(j) as of 12/31/69	(k) over	col (j), if any	(I) Losses	(from col (h))
a					14,568,537
b					-4,283,192
c					
d					
e					
If gain, also enter in Par in Part I, line 8	ain or (loss) as defined in section t I, line 8, column (c) (see instru-	ctions) If (loss), er	nter - 0 - }	3 nt Income	-4,283,192
(For optional use by domestic priv If section 4940(d)(2) applies, lea Was the foundation liable for the s If "Yes," the foundation does not o	ve this part blank ection 4942 tax on the distributa	able amount of any	year in the base pe	·	├ Yes 🗸 No
1 Enter the appropriate amount	in each column for each year, se	ee instructions befo	re making any ent	ries	
(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of nonchar	ntable-use assets	(d) Distributio (col (b) divideo	n ratio
2014	15,837,566		509,720,813		0 031071
2013	17,721,089		480,347,340		0 036892
2012	24,977,537		424,295,875		0 058868
2011	20,056,655		397,892,328		0 050407
2010	21,758,754		404,943,728		0 053733
	i).		<u> </u>	2	0 230971
	foundation has been in existence			3	0 046194
•	oncharitable-use assets for 2015	•		4	491,229,924
5 Multiply line 4 by line 3.			[5	22,691,875
6 Enter 1% of net investm	nent income (1% of Part I, line 2	7b)	[6	161,137
7 Add lines 5 and 6			[7	22,853,012
8 Enter qualifying distribu		[8	13,839,775	

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See

Pal	t VII Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4	·940(e),	, or 4948—s ee p	oage	18 of	the ins	tructio	ns)	
1a	Exempt operating foundations described in section 4940(d)(2), check here \blacksquare and enter "N/A" on line 1	▶ ┌							
	Date of ruling or determination letter			U					
	(attach copy of letter if necessary–see instructions)								
b	Domestic foundations that meet the section 4940(e) requirements in Part V	, check	•	JL	1			32.	2,273
	here ▶ ☐and enter 1% of Part I, line 27b · · · · · · · · · · · · · · · · · · ·			·					
С	All other domestic foundations enter 2% of line 27b Exempt foreign organize Part I, line 12, col (b)	ations 6	enter 4% of						
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable four	ndation	ns only Others		2				
3	enter - 0 -) Add lines 1 and 2			ŀ	3			3.2	2,273
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable fou enter -0-)	ındatıor	ns only Others	ŀ	4			32.	2,273
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, e	enter -0)		5			32	2,273
6	Credits/Payments								
а	2015 estimated tax payments and 2014 overpayment credited to 2015	6a	344,2	93					
b	Exempt foreign organizations—tax withheld at source	6b							
c	Tax paid with application for extension of time to file (Form 8868). $$. $$.	6 c							
d	Backup withholding erroneously withheld	6d							
7	Total credits and payments Add lines 6a through 6d				7			34	4,293
8	Enter any penalty for underpayment of estimated tax. Check here 🔽 if Form	2220 ı	ıs attached 🛸		8				
9	$\textbf{Tax}\ \textbf{due.} If the total of lines 5 and 8 is more than line 7, enter \textbf{amount}\ \textbf{owed}\ \textbf{.}$			• [9				
LO	Overpayment.If line 7 is more than the total of lines 5 and 8, enter the amount	nt overp	paid 🖡	▶ [10			2.	2,020
L1	Enter the amount of line 10 to be Credited to 2015 estimated tax	22,020	Refunded	▶	11				
Par	t VII-A Statements Regarding Activities								
La	During the tax year, did the foundation attempt to influence any national, state	e, or loc	cal legislation o	or dic	i			Yes	No
	it participate or intervene in any political campaign?						1a		No
b	Did it spend more than \$100 during the year (either directly or indirectly) for	politica	al purposes (see	e Ins	tructi	ons			
	for definition)?						1b		No
	If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities	and co	opies of any mat	erial	5				
	published or distributed by the foundation in connection with the activities						١.		
	Did the foundation file Form 1120-POL for this year?					•	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) impo								
	(1) On the foundation \$ (2) On foundation managers								
е	Enter the reimbursement (if any) paid by the foundation during the year for pol	litical e	xpenditure tax	Impo	osea				
_	on foundation managers \$	nortod	to the IDC2				,		N.
2	Has the foundation engaged in any activities that have not previously been re	porteu	to the IRS? .	•			2		No
2	If "Yes," attach a detailed description of the activities	ta aaya	orning instrumo	n+ -	rtialas				
3	Has the foundation made any changes, not previously reported to the IRS, in it of incorporation, or bylaws, or other similar instruments? <i>If "Yes," attach a cont</i>	_	-		Tucies	•	3		No
4a	Did the foundation have unrelated business gross income of \$1,000 or more of		• •	-	•		4a	Yes	140
b	If "Yes," has it filed a tax return on Form 990-T for this year?	_	•	•	•	•	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction du						5	1.00	No
-	If "Yes," attach the statement required by General Instruction T	ining cin	c , car	•			<u> </u>		-110
6	Are the requirements of section 508(e) (relating to sections 4941 through 49	945)sa	itisfied either						
	 By language in the governing instrument, or By state legislation that effectively amends the governing instrument so the 	nat no n	mandatory direc	tion	c				
	that conflict with the state law remain in the governing instrument?		•	CIOII	3		6	Yes	
7	Did the foundation have at least \$5,000 in assets at any time during the year			+ 11	col (c	· · ·	۳	163	
•	and Part XV					'' 	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see ins	structions)	•	•		Ė	1.00	
	►MI		,	_					
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 9 $$	90-PF	to the Attorney	,					
	General (or designate) of each state as required by General Instruction G? $\it If$	"No," at	ttach explanatior	7.			8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the $% \left(1\right) =\left(1\right) \left(1\right) \left($	meanın	ng of section 49	42()(3)				
	or 4942(j)(5) for calendar year 2015 or the taxable year beginning in 2015 (s	see inst	tructions for Pa	rt XI	(V)?				
	If "Yes," complete Part XIV						9	Yes	
LO	Did any persons become substantial contributors during the tax year? If "Yes,	," attach	h a schedule list	ing t	heir na	ames			
	and addresses						10		No

Par	t VII-A Statements Regarding Activities (continued)			age •
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the	T		
	meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had			
	advisory privileges? If "Yes," attach statement (see instructions)	. 12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	
	Website address ►WWW FETZER ORG		1	
14	The books are in care of ►BRADLEY S MILLER Telephone no ►(26	9)375	2000	
	Located at ▶9292 WEST KL AVENUE Kalamazoo MI ZIP+4 ▶49009			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —Check here		▶ □	_
	and enter the amount of tax-exempt interest received or accrued during the year	•	,	
16	At any time during calendar year 2015, did the foundation have an interest in or a signature or other authority over		Yes	No
	a bank, securities, or other financial account in a foreign country?	16		No
	See instructions for exceptions and filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial			
	Accounts (FBAR) If "Yes", enter the name of the foreign country ▶			
Pai	t VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1 a	During the year did the foundation (either directly or indirectly)			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	,		
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person?	,		
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	,		
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes No.	Ì	ĺ	İ
	(5) Transfer any income or assets to a disqualified person (or make any of either available	İ	İ	İ
	for the benefit or use of a disqualified person)? Yes Ves	,		
	(6) Agree to pay money or property to a government official? (Exception. Check "No"	İ	İ	İ
	ıf the foundation agreed to make a grant to or to employ the official for a period			
	after termination of government service, if terminating within 90 days) Yes 🗸 No	,		
b	If any answer is "Yes" to $1a(1)$ – (6) , did any of the acts fail to qualify under the exceptions described in Regulations	ĺ	İ	İ
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		No
	Organizations relying on a current notice regarding disaster assistance check here			
		1	ı	1
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts,	١.,		No
2	that were not corrected before the first day of the tax year beginning in 2015?	1c		No
2	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
а	At the end of tax year 2015, did the foundation have any undistributed income (lines 6d			
	and 6e, Part XIII) for tax year(s) beginning before 2015? Yes Ves	,		
	If "Yes," list the years ▶ 20, 20, 20	İ	İ	İ
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2)			
	to all years listed, answer "No" and attach statement—see instructions)	2b		No
С	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here			
	▶ 20, 20, 20			
3а	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at			
	any time during the year?) 	 	
b	If "Yes," did it have excess business holdings in 2015 as a result of (1) any purchase by the foundation			
	or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved			
	by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3)			
	the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2015)	24		
4 a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	3b 4a		No
4a b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its	+4	-	140
,	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2015?	4b		No
				

	990-PF (2015) rt VII-B Statements Rega	arding	Activities for	Wh	ich Form 4720	May	Be Required (C	onti	inue	d)	Page 6
5a	During the year did the foundatio						· · ·			Ĺ	
	(1) Carry on propaganda, or othe	rwise a	ttempt to influence	e legi	slation (section 49	45(e)) [?]	s L	No		
	(2) Influence the outcome of any	specifi	c public election (sees	section 4955), or to	carr	· ·	- 14		į į	l İ
	on, directly or indirectly, any	voterr	egistration drive?.				┌ ⋎ e:	5 J	No		
	(3) Provide a grant to an individu	ial for ti	ravel, study, or oth	nersi	mılar purposes?			s U	No	İ	İ
	(4) Provide a grant to an organiza	atıon ot	her than a charita	ble, e	etc , organization de	scrib	•	- 1*			l İ
	in section 4945(d)(4)(A)? (s							s U	No		
	(5) Provide for any purpose other educational purposes, or for t	r than r	eligious, charitable	e, scı	entific, literary, or		·	_	_		
b	If any answer is "Yes" to 5a(1)-						1		110		i i
_	Regulations section 53 4945 or	• • •	-				•			5b	
	Organizations relying on a currer		-	-		•	,				
								Γ	-		
С	If the answer is "Yes" to question										
	tax because it maintained expend					•	· · · · ·	5	No		
	If "Yes," attach the statement requ		-								
6 a	Did the foundation, during the year	•	•	•		•					
	a personal benefit contract?						1				
b	Did the foundation, during the year	ar, pay	premiums, directly	orır	ndirectly, on a perso	onal b	penefit contract?	•	•	6b	No
_	If "Yes" to 6b, file Form 8870										
	At any time during the tax year, v						,]
b	If yes, did the foundation receive									7b	<u> </u>
Pai	Information Abou	t Offic	cers, Directors	s, ir	ustees, Founda	itior	n managers, Hig	nıy	Paid	Emp	loyees,
1	List all officers, directors, trustee	s, foun	dation managers a	nd th	neir compensation (see ii	nstructions).				
	(a) Name and address		itle, and average hours per week evoted to position		Compensation(If not paid, enter -0-)		(d) Contributions to mployee benefit plan deferred compensat				se account, allowances
See	Addıtıonal Data Table					unu	ucierrea compensat	1011			
2	Compensation of five highest-paid	d emplo	yees (other than	those	included on line 1-	-see	,		ter "N	IONE.	<u></u>
Nan	(a) ne and address of each employee more than \$50,000		Title, and aver hours per wee b) devoted to pos	ek	(c) Compensation	n	Contributions employee bene plans and defer (d) compensatio	efit red			se account, allowances
BRAI	D MILLER	D	IRECTOR OF		127	,456		746			24,376
9292	2 WEST KL AVENUE		INANCE								
KALA	AMAZOO,MI 490095316	4	0 0								
JULI	E GANT		IR IS & SERVICE	S	110	,764	11,	076			10,527
	2 WEST KLAVENUE AMAZOO,MI 490095316	4	0 0								
GILL	IAN GONDA		ROGRAM OFFICE 0 0	R	103	,696	10,	370			24,159
	2 WEST KL AVENUE AMAZOO,MI 490095316		0 0								
	IAN THOMAS	P	ROGRAM OFFICE	R R	101	.165	10	117			24,670
	2 WEST KL AVENUE		0 0	. 1 \	101	,.05		'			27,070
	AMAZOO, MI 490095316										
SHA	RIFAZAMI		ROGRAM OFFICE	R	98	,061	9,	806			19,484
KALA	2 WEST KL AVENUE AMAZOO,MI 490095316		0 0								
Tota	I number of other employees paid	over\$5	0,000				🕨				24
									Form	990	-PF (2015)

Part VIII and Contractors (continued)	rustees, Foundation Managers, Hignly	Paid Employees,
3 Five highest-paid independent contractors for professional ser	vices (see instructions). If none, enter "NONE".	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
KRISTA TIPPETT PUBLIC PRODUCTIONS	PROGRAM CONSULTING	550,000
1619 HENNEPIN AVENUE SOUTH MINNEAPOLIS, MN 55403		
Cultural & Educational Media	Program Consulting	246,239
Industrial Center Bldg 480 gate 5 SAUSALITO,CA 94965		
REDROCK INFORMATION SECURITY	IT Consultants	201,351
401 HALL STREET SW STE 408 GRAND RAPIDS,MI 49503		
May General Contracting	General Contractor	187,212
1822 Alamo Ave KALAMAZOO,MI 49006		
Custer Workplace Interiors	Design Consultants	182,199
217 Grandville Ave SW 100 GRAND RAPIDS,MI 49503		
Total number of others receiving over \$50,000 for professional ser	vices	44
Part IX-A Summary of Direct Charitable Activities	3	
List the foundation's four largest direct charitable activities during the tax year. Incorganizations and other beneficiaries served, conferences convened, research paper.		Expenses
1 ON BEING SEE FOOTNOTE #1		513,143
2 GLOBAL SPIRIT COLLABORATION SEE FOOTNOTE #2		227,388
3 CONTEMPLATIVE PEDAGOGY IN HIGHER EDUCATION SE	E FOOTNOTE #3	163,900
4PARTNERSHIP WITH PACHAMAMA ALLIANCE - BUSINESS	ENGAGEMENT SEE FOOTNOTE #4	112,500
Part IX-B Summary of Program-Related Investme	ents (see instructions)	
Describe the two largest program-related investments made by the foundation	during the tax year on lines 1 and 2	A mount
1 NONE		
2		
All other program-related investments See instructions		
3		
Total. Add lines 1 through 3		

3

5

1

4

5

1

2

Part XI

260,787,341

237,745,823

498,710,583

498,710,583

491,229,924

24,561,496

13,712,654

127,121

13,839,775

13,839,775

Form **990-PF** (2015)

n

7,480,659

177,419

1a

1b

1c

1d

2 3

4

5

1

2c

3 4

5

6

7

1a

1h

2

За

3b

4

5

Part X Minimum Investment Return

(All domestic	foundations	must	complete	this	par

Foreign foundations, see instructions.) Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,

Distributable Amount

purposes

Fair market value of all other assets (see instructions).

Reduction claimed for blockage or other factors reported on lines 1a and

2

1e

Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see

Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4

2a

2b

(see instructions) (Section 4942(1)(3) and (1)(5) private operating foundations and certain foreign organizations

Tax on investment income for 2015 from Part VI, line 5.

check here **\rightarrow** and do not complete this part.)

Recoveries of amounts treated as qualifying distributions.

Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes

A mounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,

Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for

Expenses, contributions, qifts, etc —total from Part I, column (d), line 26.

Qualifying Distributions (see instructions)

2a Income tax for 2015 (This does not include the tax from Part VI). . . 3 Distributable amount before adjustments Subtract line 2c from line 1.

6 7 Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1. . . Part XII

Amounts set aside for specific charitable projects that satisfy the

the section 4940(e) reduction of tax in those years

Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4 Undistributed Income (see instructions)

Part XIII

		(a)	(b)	(c)	(d)
	Distributable assessment for 2015 from Davit VI June 7	Corpus	Years prior to 2014	2014	2015
	Distributable amount for 2015 from Part XI, line 7				
	Undistributed income, if any, as of the end of 2015 Enter amount for 2014 only				
b	Total for prior years 20, 20, 20				
3	Excess distributions carryover, if any, to 2015				
а	From 2010				
b	From 2011				
c	From 2012				
	From 2013				
	From 2014				
f	Total of lines 3a through e				
	Qualifying distributions for 2015 from Part				
•	XII, line 4 ▶ \$				
а	Applied to 2014, but not more than line 2a				
	Applied to undistributed income of prior years				
	(Election required—see instructions)				
C	Treated as distributions out of corpus (Election required—see instructions)				
ч	Applied to 2015 distributable amount				
	· ·				
	Remaining amount distributed out of corpus				
5	Excess distributions carryover applied to 2015				
	(If an amount appears in column (d), the same amount must be shown in column (a))				
6	Enter the net total of each column as indicated below:				
а	Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b	Prior years' undistributed income Subtract line 4b from line 2b				
c	Enter the amount of prior years' undistributed				
-	income for which a notice of deficiency has				
	been issued, or on which the section 4942(a)				
	tax has been previously assessed				
d	Subtract line 6c from line 6b Taxable amount —see instructions				
е	Undistributed income for 2014 Subtract line				
	4a from line 2a Taxable amount—see				
f	Undistributed income for 2016 Subtract				
	lines 4d and 5 from line 1 This amount must				
	be distributed in 2015				
7	A mounts treated as distributions out of				
	corpus to satisfy requirements imposed by				
	section 170(b)(1)(F) or 4942(g)(3) (Election may				
_	be required - see instructions)				
ð	Excess distributions carryover from 2010 not applied on line 5 or line 7 (see instructions)				
٥	Excess distributions carryover to 2016.				
	Subtract lines 7 and 8 from line 6a				
	Analysis of line 9				
	Excess from 2011				
	Excess from 2012				
	Excess from 2013				
	Excess from 2014				
е	Excess from 2015				
				F ₁	orm 990-PF (2015

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other

Any submission deadlines

factors

Form 990-PF (2015)

Part XV Supplementary Information(continued)

Grants and Contributions Paid During the Year or Approved for Future Payment	

- S Grants and Contributions Fait	If recipient is an individual,		atai o i dyment	<u> </u>
Recipient	show any relationship to	Foundation status of	Purpose of grant or contribution	A mount
Name and address (home or business)	or substantial contributor	recipient	Contribution	
a Paid during the year				
See Additional Data Table				
Total	<u></u>	<u></u>	▶ 3a	829,080
b Approved for future payment	NONE	D.C.	WARIOUS	1 100
MISCELLANEOUS AVAILABLE UPON REQUEST	NONE	PC	VARIOUS	1,100
KALAMAZOO,MI 49009				
Northstar School	none	PC	Institutional Support	10,000
242 West Jackson St 452 Hayward, CA 94544				
naywara, CA 37374				
Total			▶ 3b	11,100
				Form 990-PF (2015)
				, ,

nter gros	s amounts unless otherwise indicated	Unrelated bu	isiness income	Excluded by section	512, 513, or 514	(e) Related or exemp
1 Prograr	n service revenue	(a) Business code	(b) A mount	(c) Exclusion code	(d) A mount	function income (See instructions)
а						
ь						
	and contracts from government agencies					
_	ership dues and assessments					
	st on savings and temporary cash ments					
4 Divide	nds and interest from securities			14	7,054,342	
5 Net rei	ntal income or (loss) from real estate					
	-financed property					
	lebt-financed property					
prope	ntal income or (loss) from personal rty					
	Investment Income					
	ory			18	10,285,345	
	come or (loss) from special events			10	10,200,343	
	profit or (loss) from sales of inventory					
	revenue a ROYALTIES			15	5,279	
	R MISCELLANEOUS			01	1,206 400,000	
	RED TAX EXPENSE			01	400,000	
e						
	al Add columns (b), (d), and (e).				17,746,172	
2 Subtot 3 Total.	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e)			:	17,746,172 13	17,746,172
2 Subtot 3 Total.A (See v	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify	calculations)			13	
2 Subtot 3 Total.	al Add columns (b), (d), and (e). Add line 12, columns (b), (d), and (e). vorksheet in line 13 instructions to verify a I-B Relationship of Activities to	calculations) o the Accom	plishment of I	Exempt Purpos	es	17,746,172
2 Subtot 3 Total.A (See v	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) of the Accomplich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) o the Accom ich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) o the Accom ich income is re	plishment of E	Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) o the Accom ich income is re	plishment of liported in column (Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) o the Accom ich income is re	plishment of liported in column (Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) o the Accom ich income is re	plishment of liported in column (Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) o the Accom ich income is re	plishment of liported in column (Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) o the Accom ich income is re	plishment of liported in column (Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) o the Accom ich income is re	plishment of liported in column (Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) o the Accom ich income is re	plishment of liported in column (Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172
2 Subtot 3 Total./ (See v Part XV	al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify a representation of Activities to Explain below how each activity for whe the accomplishment of the foundation?	calculations) o the Accom ich income is re	plishment of liported in column (Exempt Purpos (e) of Part XVI-A co	es ontributed importa	17,746,172

Part	XVI	Information Re Noncharitable				actions and I	Relationships Wi	th			
		rganization directly or i	ndırectly e	engage in any of	the following wit				Yes	No	
orga	anızat	ions?									
		from the reporting four									
		1						1a(1)		No	
		erassets						. 1a(2)		No	
		nsactions s of assets to a noncha	ritable ev	emnt organizatio	nn.			1b(1)		No	
		hases of assets from a		· -				1b(2)		No	
(3) Rental of facilities, equipment, or other assets										No	
		bursement arrangemer						1b(4)		No	
(5)	Loan	s or loan guarantees.						. 1b(5)		No	
(6) F	erfor	mance of services or m	nembershi	p or fundraising s	solicitations			. 1b(6)		No	
c Sha	rıng o	f facilities, equipment,	mailing lis	ts, other assets	, or paid employ	ees		1c		No	
of th in a	ne god ny tra	wer to any of the above ods, other assets, or se nsaction or sharing arr	rvices giv angement	en by the reporti	ing foundation I i (d) the value of	f the foundation r the goods, other	eceived less than fair assets, or services r	market value eceived	!	ata.	
(a) Line	INO	(b) Amount involved	(C) Name	от попспаптаріе ехі	empt organization	(a) Description	of transfers, transactions,	and Shalling and	ngemei	ILS	
des √ N	cribed Io	indation directly or indid in section 501(c) of the complete the following	ne Code (d schedule	other than sectio	· ·	in section 527?.	-	·	es		
Sign Here	the info	ler penalties of perjury, best of my knowledge a rmation of which prepai ******	and belief, rer has an	it is true, correc					sed on	all nis vn	
		Print/Type preparer's JACOB COOK	name	Preparer's Sıgr	nature	Date 2017-03-24	Check if self- employed ▶ ☐	P012404	155		
Paid Prepa Use	arer						Firm's EIN ▶				
Only		Firm's address 200 OTTAWA AVE NW STE 300 GRAND RAPIDS, MI 49503 Phone no (616) 774-7000									

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

(a) Name and address	Title, and average hours per week (b) devoted to position	(c) Compensation(If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	Expense account, (e) other allowances
ROBERT F LEHMAN	PRES EMERITUS,	316,266	31,627	20,492
9292 West KL Avenue Kalamazoo, MI 490095316	CHAIR & TRUSTEE 40 0			
FRANCES E VAUGHAN	TRUSTEE	35,100	0	0
9292 West KL Avenue Kalamazoo, MI 490095316	8 0			
CAROLYN T BROWN	TRUSTEE	70,200	0	0
9292 West KL Avenue Kalamazoo, MI 490095316	8 0			
BRUCE M CARLSON	TRUSTEE	70,200	0	0
9292 West KL Avenue Kalamazoo, MI 490095316	8 0			
LYNNE TWIST	TRUSTEE	70,200	0	0
9292 West KL Avenue Kalamazoo, MI 490095316	8 0			
KATHLEEN M CAVANAUGH	PLANNING	142,653	14,265	10,675
9292 West KL Avenue Kalamazoo, MI 490095316	OFFICER/SECRETARY 40 0			
TIMOTHY J JONES	VICE PRESIDENT	180,069	18,007	19,760
9292 West KL Avenue Kalamazoo, MI 490095316	OPERATIONS 400			
ROBERT A BOISTURE	PRESIDENT &	495,426	27,243	86,343
9292 West KL Avenue Kalamazoo,MI 490095316	TRUSTEE 40 0			

168,943

16,894

19,557

Vice President of

Programs

40 0

DEBORAH S HIGGINS

9292 West KL Avenue

Kalamazoo, MI 490095316

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	A mount
a Paid during the year				
Animal's Best Friend Fund Inc PO Box 443 Oshtemo,MI 490770443	NONE	PC	INSTITUTIONAL SUPPORT	9,380
CENTERPOINT CHURCH 2345 NORTH 10TH STREET KALAMAZOO,MI 490099185	NONE	PC	INSTITUTIONAL SUPPORT	9,950
CULTURE IS NOT OPTIONAL PO BOX 1 THREE RIVERS,MI 49093	NONE	PC	INSTITUTIONAL SUPPORT	6,960
ERANOS FOUNDATION VIA BARAGGIE 3 ASCONA CH-6612 SZ	NONE	PC	INSTITUTIONAL SUPPORT	50,000
Global Peace Initiative of Women 301 EAST 57TH STREET 4TH FLOOR NEW YORK,NY 100225917	NONE	PC	Conference Support	10,000
HARLEM CHILDREN'S ZONE INC 35 EAST 125TH STREET NEW YORK,NY 10035	NONE	PC	INSTITUTIONAL SUPPORT	10,000
KALAMAZOO COMMUNITY FOUNDATION 402 EAST MICHIGAN AVENUE KALAMAZOO,MI 490073888	NONE	PC	COMMUNITY GIVING	323,765
LAKE OF THE ISLES LUTHERAN CHURCH 2020 WEST LAKE OF THE ISLES PARKWAY MINNEAPOLIS,MN 554052438	NONE	PC	INSTITUTIONAL SUPPORT	10,900
MT ZION BAPTIST CHURCH 120 ROBERSON KALAMAZOO,MI 490073357	NONE	PC	INSTITUTIONAL SUPPORT	30,000
PACHAMAMA ALLIANCE PRESIDIO BLDG 1009 SAN FRANCISCO,CA 941299191	NONE	PC	INSTITUTIONAL SUPPORT	25,000
SCHWAB CHARITABLE FUND 211 MAIN STREET FLOOR 10 SAN FRANCISCO,CA 94105	NONE	PC	INSTITUTIONAL SUPPORT	21,466
ST THOMAS MORE CATHOLIC STUDENT PARISH 421 MONROE STREET KALAMAZOO,MI 490064437	NONE	PC	INSTITUTIONAL SUPPORT	20,500
UNION CONGREGATIONAL CHURCH 401 LAKE AVENUE HACKENSACK,MN 56452	NONE	PC	INSTITUTIONAL SUPPORT	15,000
WESTERN MICHIGAN UNIVERSITY 1903 WEST MICHIGAN KALAMAZOO,MI 490085403	NONE	PC	INSTITUTIONAL SUPPORT	50,355
MISCELLANEOUS AVAILABLE UPON REQUEST KALAMAZOO,MI 49009	NONE	PC	Institutional Support	144,689
Total			▶ 3a	829,080

Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	A mount
Name and address (home or business)	any foundation manager or substantial contributor	recipient		
a Paid during the year				
COMMONWEAL PO Box 316 Bolinas,CA 949240316	NONE	PC	Institutional Support	10,000
Conspirare 505 E Huntland Dr Ste 155 Austin,TX 78752	none	PC	Institutional Support	20,000
Diocese of Kalamazoo 215 N Westnedge Ave Kalamazoo, MI 490073718	none	PC	Institutional Support	7,400
Doctors Without Borders USA Inc 333 Seventh Ave 2nd Floor New York,NY 100015004	none	PC	Institutional Support	11,100
Foundation for Shamanic Studies Inc PO Box 1939 Mill Valley,CA 949421939	NONE	PC	Institutional Support	10,000
From Mission to Mission 303 Atwood Street Longmont, CO 80501	NONE	PC	Institutional Support	6,515
HERE Arts Center 145 6th Ave New York, NY 10013	NONE	PC	Institutional Support	5,000
Park Club Historic Foundation 219 West South Street Kalamazoo,MI 490074707	none	PC	Institutional Support	6,000
Portage Chapel Hill United Methodist Church 7028 Oakland Drive PORTAGE,MI 490244148	NONE	PC	Institutional Support	5,100
Society for the Study of Myth and Tradition 20 West 20th St 2nd Floor New York, NY 10011	NONE	PC	Institutional Support	10,000

TY 2015 Accounting Fees Schedule	
Name: John E Fetzer Institute Inc	

	EIN: 38-6	5052788		
Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements Charitable

33,584

Income

AUDIT AND TAX

SERVICES

rsements for

Purposes

33,584

DLN: 93491088004197

dule
DLN: 93491088004197

NONE

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93491088004197 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. TY 2015 Depreciation Schedule Name: John E Fetzer Institute Inc

EIN: 38-6052788

TY 2015 General Explanation Attachment

DLN: 93491088004197

Name: John E Estzer Institute Inc

EIN: 38-6052788

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Name: John E Fetzer Institute Inc

ldentifier	Return Reference	Explanation
Form 990-PF, Footnote #2	Form 990-PF, Footnote #2	GLOBAL SPIRIT COLLABORATION - THIS PROJECT SPONSORS FOUR PROGRAMS IN THE GLOBAL SPIRIT TELEVISION SERIES TO AMPLIFY WORK IN THE WORLD THAT IS CLOSELY ALIGNED WITH THAT OF THE INSTITUTE THE INSTITUTE WILL ALSO LEARN ABOUT HOW PEOPLE EXPERIENCE AND DESCRIBE THEIR SENSE OF THE SACRED, AND HOW COMMUNITIES OF FREEDOM AND AN EMERGING CULTURAL NARRATIVE MIGHT SERVE TO DEEPEN A SENSE OF THE SACRED

identifier	Reference	Explanation	
Form 990- PF, Footnote #3	1	CONTEMPLATIVE PEDAGOGY IN HIGHER EDUCATION - This project supports working group meetings, a national conference, and piloting ten contemplative communities on college campuses. Spiritual Community in Higher Education is an effort to identify the degree to which contemplative pedagogy is extant in higher education, determine the impact of contemplative pedagogy on students, faculty, and administration, and ascertain the revelance and feasibility of piloting contemplative networks on campus in support of a broader contemplative movement in higher education.	

Evolunation

Identifier

Return

ldentıfıer	Return Reference	Explanation
FORM 990-PF, FOOTNOTE #4	FORM 990-PF, FOOTNOTE #4	PARTNERSHIP WITH PACHAMAMA ALLIANCE (BUSINESS ENGAGEMENT) - This project explores strategies for broader dissemination of Pachamama Alliance's transformational educational programs and materials within major business entitites and the possibility of establishing a business leadership group committed to helping catalyze and support a spiritually grounded global movement for personal and social transformation

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -		DLN: 93491088004197
TY 2015 Investments Corpora	te Bonds Sche	dule	
•			
Name:	John E Fetzer Ins	titute Inc	
EIN:	38-6052788		

39,928,041

24,117,640

39,928,041

24,117,640

EIN: 38-0032/88		
Name of Bond	End of Year Book Value	End of Year Fair Market Value

NORTHERN TRUST GOVT BONDS

NORTHERN TRUST CORPORATE BONDS

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	D	LN: 93491088004197			
TY 2015 Investments Corporate Stock Schedule						
	John E Fetzer Institute Ir 38-6052788	nc				
Name of Stock	C	End of Year Book Value	End of Year Fair Market Value			
CORPORATE STOCKS		157,933,765	157,933,765			

VENTURE CAPITAL/PARTNERSHIPS

HEDGE FUNDS

158,806,949 76,217,925

158,806,949 76,217,925

32,211,928

32,211,928

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REAL ESTATE PARTNERSHIPS

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
SHORT TERM INV - NORTHERN		14,892,165	14,892,165

39,869

Name: John E Fetzer Institute Inc

38,865

LEGAL FEES

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes

851,139

851,139

Name: John E Fetzer Institute Inc

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ACCRUED INVESTMENT INCOME

 EIN. 36-003276	50		
Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value

593,102

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TY 2015 Other Decreases Sche	edule		
Name:	John E Fetzer Institute Ind	C	
EIN:	38-6052788		1

Description Amount

UNREALIZED SECURITY GAIN/LOSS

19,924,074

Description

CAFETERIA (NET)

PUBLIC RELATIONS

MISCELLANEOUS

INSURANCE/PROPERTY TAXES

CONTRACTED RESEARCH SERVICES

Adjusted Net Income

Disbursements for

104,003

200,190

33,811

11,171

2,699,378

Name: John E Fetzer Institute Inc.

105,444

200,190

33,811

11,171

2,449,558

EIN: 38-6052788

Revenue and Expenses

Description	per Books	Income	Aujusteu Net Income	Charitable Purposes
OFFICE SUPPLIES	142,138			143,920
TELEPHONE & COMPUTER SERVICES	270,716			276,031
POSTAGE	11,484	340	340	11,469
EQUIPMENT MAINTENANCE	151,902			171,719
MEMBERSHIPS	61,252			61,277
LIBRARY	62,870	2,785	2,785	61,376
TRAINING/EMPLOYEE DEVELOPMENT	540,564			565,371

Net Investment

ROYALTY INCOME

OTHER MISCELLANEOUS

DEFERRED TAX EXPENSE

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Name: John F Fetzer Institute Inc.

Description Revenue And **Expenses Per Books**

EIN: 38-6052788

Net Investment

5,279

Adjusted Net Income

5,279

1,206

DLN: 93491088004197

Income

5,279

1,206

400,000

Description		Beginning of Year -	End of Year - Book			
EIN:	38-6052788					
Name:	John E Fetzer Institute	Inc				
TY 2015 Other Liabilities Schedule						
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Terrie GRAPHIC Brint - DO NOT PROCESS	I AS FIIEU Data - I	L	/LN: 9349106600419/I			

Book Value

3,433,837

2,660,000

DI N. 02/01/09/0/107

Value

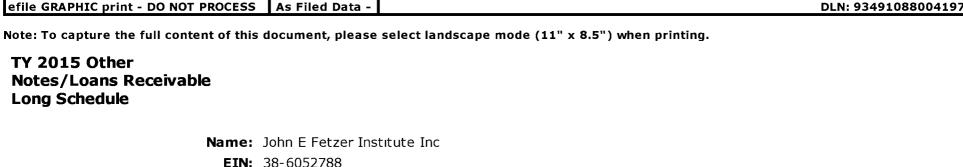
3,667,514

2,260,000

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POST RETIREMENT HEALTH BENEFIT

DEFERRED EXCISE TAX



Borrower's Name	Relationship to Insider	Original Amount of Loan	Balance Due	Date of Note	Maturity Date	Repayment Terms	Interest Rate	Security Provided by Borrower	Purpose of Loan	Description of Lender Consideration	Consideration FMV
CALVERT FOUNDATION		1,030,000	1,000,000		2014-10	BALLOON PAYMENT	10000 %	NONE	PROVIDE LOW INTEREST LOANS TO NON-PROFIT ORG		

1,125,558

872,338

Name: John E Fetzer Institute Inc.

Amount Net Investment Category

Adjusted Net Income

1,024,257

6,483

Disbursements for Charitable **Purposes**

101,300

869,767

DLN: 93491088004197

INVESTMENT MGMT &

CUSTODIAL CONSULTANTS Income

1,024,257

6,483

EIN: 38-6052788

185,073

Name: John E Fetzer Institute Inc

20 (052700

320,000

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FEDERAL EXCISE TAXES

FOREIGN TAXES

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes

185,073

efile GRAPHIC print -	DO NOT PROCESS	As Filed Data -			DLN: 93491088004197		
Schedule B		Schedu	le of Contributors		OMB No 1545-0047		
(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service	► Attach to Form 990, 990-EZ, or 990-PF 2015						
Name of the organizati				Employer id	entification number		
	THE			38-605278	38		
Organization type (ch	eck one)						
Filers of:	Section:						
Form 990 or 990-EZ	501(c)(_)	(enter number) org	anızatıon				
	4947(a)(1)) nonexempt charit	able trust not treated as a private f	foundation			
	527 politica	al organization					
Form 990-PF	√ 501(c)(3)	exempt private fou	ndation				
	4947(a)(1)) nonexempt charit	able trust treated as a private found	dation			
	501(c)(3)	taxable prıvate fou	ndation				
other property			hat received, during the year, cont is I and II See instructions for detei	_			
Special Rules							
under sections treceived from a	509(a)(1) and 170(b)(1	1)(A)(vı), that chec rıng the year, total (Form 990 or 990-EZ that met the 33 ked Schedule A (Form 990 or 990-contributions of the greater of (1) \$ s I and II	EZ), Part II, line 13, 16a	i, or 16b, and that		
during the year,	For an organization described in section 501(c)(7), (8), or (10) filling Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year							
990-EZ, or 990-PF), but	ıt must answer "No"	on Part IV, line 2, o	e and/or the Special Rules does not fits Form 990, or check the box on oes not meet the filing requirements	line H of its			

Name of organization
John E Fetzer Institute Inc

Employer identification number 38-6052788

Part I	Contributors (see instructions) Use duplicate copies of Part I if additional contributors (see instructions)	tional space is needed	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1			Person 🗸
	JOHN E FETZER MEMORIAL TRUST PO BOX 117	0.0.045.000	Payroll
	VICKSBURG, MI49097	\$ 2,915,969	Noncash —
	VICKSBURG, MI4909/		(Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person
]		Payroll
			Noncash
			(Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person
		s	Payroll
			Noncash
			(Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person
		s	Payroll
			Noncash
			(Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person
		s	Payroll
			Noncash
			(Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person
	Ī		Payroll
		<u> </u>	Noncash
			(Complete Part II for noncash contributions)

Employer identification number

onii E i etzei fiistitute fiic		38-6052788	
27:14 - 1 -	Noncas h Property (see instructions) Use duplicate copies of Part II if additional space is needed		
(a) No.from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
 - -			
(a) lo.from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		s	
(a) No.from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		s	
(a) No.from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No.from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		s	
(a) No.from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		s	
			200 000 E7 or 000 BE\/

Schedule B (Form 990, 990-EZ, or 990-PF) (2015)