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DLN: 93493135064097

OMB No 1545-0047

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www IRS gov/foim990</u>

intern	al Rever	nue Servic	ce						
A F	or the	2015 ca	lendar year, or tax year beginn	ing 07-01-2015 , and ending 06-30-20)16			-	
_	eck ıf ap		C Name of organization WA Foote Memorial Hospital			D Empl	loyer ic	dentification number	
	ddress ch	-				38-2	20276	89	
	ame cha nitial retu		Doing business as Henry Ford Allegiance Health						
Fi return,	ınal /termına	ited		mail is not delivered to street address) Room/s	suite	E Telepi	E Telephone number		
	nended r		205 N East Avenue			(517	(517) 788-4800		
Ар	plication	pending	City or town, state or province, co Jackson, MI 49201	untry, and ZIP or foreign postal code		G Gross	s receipt	cs \$ 634,445,989	
			F Name and address of princ	ıpal officer	H(a) Is	this a grou	ıp retu	rn for	
			Georgia Fojtasek 205 N East Avenue			ubordinates No	7	☐ Yes 🗸	
			Jackson,MI 49201			re all subord	dinate	s	
I la	x-exem	pt status	✓ 501(c)(3)	(Insert no) 4947(a)(1) or 527		cluded? "No." attac	halıs	t (see instructions)	
J W	ebsite	:► www	w allegiancehealth org		H(c) G	iroup exemp	ption n	,	
K For	n of org	anızatıon	✓ Corporation Trust Associ	Other •	L Year o	of formation 1	ب 970	M State of legal domicile Mi	
Pa	rt I	Sum	mary						
	II.		scribe the organization's mission of the second section is a second section.	on or most significant activities and well-being at every stage of life					
e)		icau o	ar community to better hearth a	ma wen-being at every stage of me					
E E	_								
Ĕ		ماء باہم ما	us hay b 🗀 if the arganization i	dia continued ita anaratiana ar dianaga		- 2 T 0/ of H			
Governance	•	HECK III	is box P If the organization (discontinued its operations or disposed	a of filore the	all 23 70 OF I	ts net	assets	
	3 N	umber	of voting members of the gover	ning body (Part VI, line 1a)			3	17	
<u>6</u>	4 N	umber	of independent voting members	of the governing body (Part VI, line 1 $^{\rm t}$)		4	10	
Activities &	5 T	otal nur	mber of individuals employed in		5	4,406			
AC			mber of volunteers (estimate if		6	467			
				Part VIII, column (C), line 12			7a	2,285,658	
	в ме	et umeia	ated business taxable income ii	rom Form 990-T, line 34		· · · Prior Year	7b	-316,698 Current Year	
	8	Contri	butions and grants (Part VIII	line 1h)		3,255	.729	884,449	
ġ	9						3,660	477,747,441	
Rəvenue	10	_	·	nn (A), lines 3, 4, and 7d)		6,112	12,271 6,060,009		
ď	11	Other	revenue (Part VIII, column (A	14,755	,644	18,250,986			
	12	Total 12)	revenue—add lines 8 through 1	1 (must equal Part VIII, column (A), li	ne	487,572	.,304	502,942,885	
	13	Grants	s and similar amounts paid (Pai	rt IX, column (A), lines 1-3)		449	,800	426,600	
	14		·	IX, column (A), line 4)			0	0	
8	15	Saları 5–10)		yee benefits (Part IX, column (A), lines		251,934	.,324	276,719,571	
Expenses	16a			X, column (A), line 11e)	•		0	0	
Ā	b		indraising expenses (Part IX, column (D), line 25) \triangleright^0 , lines 11a-11d, 11f-24e)		216,729	710	220 574 214	
	17 18		• • • • • • • • • • • • • • • • • • • •	ust equal Part IX, column (A), line 25)		469,113		230,574,214	
	19		•	e 18 from line 12		18,458		-4,777,500	
Net Assets or Fund Balances						ng of Current	t Year	End of Year	
sset	20	Total	assets (Part X, line 16)			500,875	,035	493,063,032	
₹ E	21	Total	liabilities (Part X, line 26) .			268,381	.,663	278,213,503	
	22			t line 21 from line 20		232,493	372,	214,849,529	
	rt II		nature Block	xamined this return, including accompa		dules and st		ents and to the hest of	
my k	nowled	ge and i		implete Declaration of preparer (other	, -				
		L							
		Signa	ature of officer			2017-05-13 Date			
Sigr Her		,				·-			
'	-		gia Fojtasek President & CEO or print name and title						
		, P	rınt/Type preparer's name	Preparer's signature	Date	Check I if	PTIN		
Paid	d	L				self-employed	1		
	pare	r -	Firm's name Firm's address			Firm's EIN ▶			
Use	Only	v l'	iiii s audiess 🚩			Phone no			

	990 (20					Page 2
Part		tatement of Program Se heck if Schedule O contains a	-			
carryı strenç	chedule ng out re jth of ch	escribe the organization's miss OOur MissionWe lead our comi sponsibilities and inspiring oth iracter and respect for others T ness, and differences Quality	nunity to better health and ers to have confidence in eamwork working togetho	you Integrity behavior the er in an environment of mi	at is honest, fair, trustwort itual respect Diversity res	thy and sincere, spect for individual
empai Servio	hy, supp e takın	ort, encouragement, and sensi g pride in providing service bey rt, healing and security	ivity Listening and respo	nding to individual needs	ın a patıent and carıng maı	nner Customer
		organization undertake any sign Form 990 or 990-EZ?		during the year which were		∕es √No
	Did the	describe these new services or organization cease conducting, ?	or make significant chang			Yes √No
4	Describ expense	describe these changes on Sc the organization's program se s Section 501(c)(3) and 501(expenses, and revenue, if any	rvice accomplishments for (4) organizations are rec	quired to report the amour		
4a	following services were to county, accessib \$16 4 m million P Allegiand substand rehabilition and the poor or i regardle by Henn throughd improve public he for activity, represer upon industractivity screenin strength engager Communic (includin member \$1 millio and Outri includin and Outri industractivity in the country of the following following the following fol	dule OThe Hospital devotes substantic activities to ensure that our mission is to the underserved (elderly and low in elderly patients under the Medicare pright Medicaid Center guidelines In the spitity, the financing, and the delivery of llion and recorded a provision for bad attent Services The Hospital serves se ehealth org The Hospital provides ungereas between the provides and the services. Obstetrics, emergention, palliative care, wound care, pair ess identified community health need use of health care resources. These priedically underservedImpacts the heast of ability to payStimulates external Ford Allegiance Health (HFAH) in 200 autiour services. The HFAH Departmentiant activities. The HIO Coordinating alth, health care, health and human is underserved for the HIO CC has culmin nutrition, tobacco use, and depression catives from local health and human is udde evidence-based activities to Enhard, affordable places for activity through, referral and supportive relationships and infrastructure to support implement and an established infrastructure try Health provides subject matter exist ending the health improvement; in Since 2001, the Hospital has commeach, the Hospital provided education on asthma, AIDS/HIV, diabity, smoking cessation and womens have medication on asthma, AIDS/HIV, diabity, smoking cessation and womens have medication on asthma, AIDS/HIV, diabity, smoking cessation and womens have medication on firm cancer center for Family Health, a Federally Qualitaff and community to establish Project for Family Health, a Federally Qualitaff and community to establish Project for Family Health Improvement Organs, Jackson Community Ambulance, Hunted Way of Jackson, Inc. (promotes eventers Association The Hospital donate under Association The Hospital donate.	Il efforts and resources to provide accomplished Unreimbursed Scome residents) During the fission of the providence of accomplished Unreimbursed Scome residents) During the fission of the providence of the prov	ding health services to people in ervices Provided to the Underse all year ended June 30, 2016, a of the services were provided to the Hospital has taken proactive in Every the Hospital has taken proactive in During the fiscal year ended nt with Schedule H reporting, of off of more than 400 physicians all of the community including in medicine, family/general practive in the Hospital of the community including in medicine, family/general practive in the Hospital of payment and provide medicine, family/general practive in the Hospital of payment and provide medicine, family/general practive in the Hospital of payment and provide medicine, family/general practical in the Hospital of payment of general provides staff and infrasplinary stakeholders group led old districts, health plans, mentioned alignment of goals and remunity Action Plan including gobased on assessment and data ommunity stakeholders. The oxide in the Hospital of the provident of Prevention and the Board, Service Line a reight management, faith community benefits in the Hospital, th/depression, vascular disease ercise, overall health, cardiovasis were located at the Hospital, th/depression, vascular disease all center to provide health information and medical supplies were proving 28,715 patients at a cost of the provides free physician and hospital provides free physician and hospital provides free physician and hospital provides free care for medicall community, such as Center for lospice, Henry Ford Allegiance in Community Medical Records, Jene Hospital is also represented of Citizens for Economic Growth,	in its communities. The Hospital is rived. The Hospital provides a sul approximately 51% of the value to patients who were deemed in steps to address those issues the June 30, 2016, the Hospital proparity care at cost for fiscal year. A complete listing of services is inpatient and outpatient behaviorice, senior services, cardiac and pital is engaged in community peasurable improvement in health ommunity-based missionTargets the costs accessible to the entire Health Improvement Organization community and integrate well is tructure to facilitate the coordinate by HFAH with representation from al health, employers and the fait sources, as well as a strong comals, objectives and strategies to divide the community and integrate well is social support and services that several in the services of the social support and services that avior change The HIO builds upour a community missing etc.) to a broad in Community Health has an an unity Benefit Activities Through in the social support and services that and Community Health has an an unity Benefit Activities Through community Health, nutrition and weigh community fairs, parishes, school and womens health served 583 mation to community members at of \$505,680 in fiscal year 2016, includar health, nutrition and weigh community fairs, parishes, school and womens health served 583 mation to community members at of \$505,680 in fiscal year 2016 to the for the uninsured The Hospital care for over 500 community reproved the provided in fiscal year 2016, included to community members at of \$505,680 in fiscal year 2016. The provided in fiscal year 2016 for the uninsured The Hospital care for over 500 community reproved for the uninsured The Hospital care for over 500 community reproved for the uninsured The Hospital care for over 500 community reproved for the uninsured The Hospital Care for over 500 community reproved for the uninsured The Hospital Care for over 500 community reproved for the uninsured The Hospital Care for over 500 community reproved for the uninsured The Hos	bstantial portion of its of services rendered digent under state, nat will affect wided charty care of 2016 was \$5 3 available at ral health and pulmonary rograms and services h access, health status, is the problems of the etarget community of the etarget community of the etarget community. The HIO munity platform for address physical out from over 30 nunity Action Plan relies lithy foods and safe, the problems of the etarget community of the HIO munity platform for address physical out from over 30 nunity Action Plan relies lithy foods and safe, the promote consistent on existing community in existing community in existing community of Prevention and service delivery base of community in the sessions/clinics at management, ols, work sites and by the community members in the cost of \$25,987 chrough Meals on luding wheelchair van, the establishment of the premeter of the prevention
4b	(Code) (Expenses \$	ıncludınç	grants of \$) (Revenue \$)
4 c	(Code) (Expenses \$	including	grants of \$) (Revenue \$)
4d	Other (Expen	rogram services (Describe in S	chedule O)) (Reve	nue \$)
4e	Total p	rogram service expenses ▶	418,904,872			Form 990 (2015)

Form	990 (2015)			Page 3
Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🐿	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11 c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11 d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11 f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 2	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Form	990 (2015)			Page 4
Par	t IV Checklist of Required Schedules (continued)			-
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Pait I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28 a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
с	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28 c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	

с	Did the organization maintain an escrow account of to defease any tax-exempt bonds?
d	Did the organization act as an "on behalf of" issuer f
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organically DI the organization engage in an excess benefit transcomplete Schedule L, Part I
b	Is the organization aware that it engaged in an exception and that the transaction has not been reported If "Yes," complete Schedule L, Pait I
26	Did the organization report any amount on Part X, lir or former officers, directors, trustees, key employee If "Yes," complete Schedule L, Part II
27	Did the organization provide a grant or other assista contributor or employee thereof, a grant selection co

37

34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV,

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🗦 🕏 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 🛂 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

34

35a

35b

36

Yes Yes Yes Νo Nο

37 Yes 38 Form **990** (2015)

Pai	rt V	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this		W			_
		Check if Schedule O contains a response of flote to any line in this	Part	v	· ·	Yes	No
1a	Enter	the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	322			
b	Enter	the number of Forms W-2G included in line 1a Enter -0 - if not applicable	1b	0			
c		ne organization comply with backup withholding rules for reportable payments to ng (gambling) winnings to prize winners?	vend	dors and reportable	1c	Yes	
2a	Enter	the number of employees reported on Form W-3, Transmittal of Wage and statements, filed for the calendar year ending with or within the year covered					
b	If at le	s return east one is reported on line 2a, did the organization file all required federal emp			2b	Yes	
2-		If the sum of lines 1a and 2a is greater than 250, you may be required to e-file ne organization have unrelated business gross income of \$1,000 or more during	•	·	3a	Voc	
		s," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation		•	3b	Yes	
	At any	y time during the calendar year, did the organization have an interest in, or a si- a financial account in a foreign country (such as a bank account, securities acc int)?	gnatu	re or other authority	4a	Yes	
b		es," enter the name of the foreign country	and	Financial Accounts			
5a	Was tl	he organization a party to a prohibited tax shelter transaction at any time durin	g the	tax year?	5a		No
b	Dıd ar	ny taxable party notify the organization that it was or is a party to a prohibited t	ax sh	elter transaction?	5b		No
c	If"Ye	s," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a		the organization have annual gross receipts that are normally greater than \$10 ization solicit any contributions that were not tax deductible as charitable cont			6a		No
b		s," did the organization include with every solicitation an express statement th not tax deductible?	at su	ch contributions or gifts	6b		
7	Organ	nizations that may receive deductible contributions under section 170(c).					
а		ne organization receive a payment in excess of \$75 made partly as a contribution can be provided to the payor?		d partly for goods and	7a		No
		s," did the organization notify the donor of the value of the goods or services pi			7b		
	file Fo	ne organization sell, exchange, or otherwise dispose of tangible personal proper orm 8282?		which it was required to	7 c		No
d	If "Ye	es," indicate the number of Forms 8282 filed during the year	7d				
е	Did th	ne organization receive any funds, directly or indirectly, to pay premiums on a p	erson	nal benefit contract?	7e		No
		ne organization, during the year, pay premiums, directly or indirectly, on a perso			7f		No
g	If the requir	organization received a contribution of qualified intellectual property, did the o red?	rganız • •	zation file Form 8899 as	7 g		
h		organization received a contribution of cars, boats, airplanes, or other vehicles 1098-C?	, dıd •	the organization file a	7h		
8	Did a	soring organizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess bus g the year?	sines:	s holdings at any time	8		
9a	Did th	ne sponsoring organization make any taxable distributions under section 4966			9a		
b	Did th	ne sponsoring organization make a distribution to a donor, donor advisor, or rela	ited p	erson?	9b		
10	Section	on 501(c)(7) organizations. Enter		1			
		tion fees and capital contributions included on Part VIII, line 12	10a				
b	Gross faciliti	receipts, included on Form 990, Part VIII, line 12, for public use of club les	10b		l		
11	Section	on 501(c)(12) organizations. Enter		1			
а	Gross	s income from members or shareholders	11a				
b		s income from other sources (Do not net amounts due or paid to other sources st amounts due or received from them)	11b				
12a	Section	on 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990	ın lıe	eu of Form 1041?	12 a		
b	If "Ye: year	s," enter the amount of tax-exempt interest received or accrued during the	12b				
13	Section	on 501(c)(29) qualified nonprofit health insurance issuers.					
а		e organization licensed to issue qualified health plans in more than one state? N onal information the organization must report on Schedule O	ote. S	See the instructions for	13a		
b		the amount of reserves the organization is required to maintain by the states ch the organization is licensed to issue qualified health plans	13b				
С	Enter	the amount of reserves on hand	13 c				
		ne organization receive any payments for indoor tanning services during the tax	•		14a		No
b	If"Ye	es," has it filed a Form 720 to report these payments? If "No," provide an explana	tion ir	Schedule O	14b		

Form 990 (2015) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management

					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	17			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	10			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?			2		No
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co			3		No
4	Did the organization make any significant changes to its governing documents since filed?	e the p	rior Form 990 was	4	Yes	
5	Did the organization become aware during the year of a significant diversion of the o	rganız	atıon's assets? .	5		No
6	Did the organization have members or stockholders?			6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?	ver to	elect or appoint one or	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approve or persons other than the governing body?		members, stockholders,	7b	Yes	
8	\ensuremath{Did} the organization contemporaneously document the meetings held or written active representations are the following	ons ui	ndertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule			9		No
Se	ection B. Policies (This Section B requests information about policies not	requi	red by the Internal R	eveni	ue Cod	e.)
					Yes	No
0a	Did the organization have local chapters, branches, or affiliates?			10 a		No
b	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organizati			10b		
		on's e	xempt purposes?	10b 11a	Yes	
1a	affiliates, and branches to ensure their operations are consistent with the organization that the organization provided a complete copy of this Form 990 to all members of its	on's e ts gov	xempt purposes? erning body before filing		Yes	
1a b	affiliates, and branches to ensure their operations are consistent with the organization that the organization provided a complete copy of this Form 990 to all members of it the form?	on's e ts gov Form 9	xempt purposes? erning body before filing		Yes	
1a b 2a	affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this form.	on's e ts gov orm 9	xempt purposes? erning body before filing 	11a		
1a b 2a b	affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this form the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual	on's e ts gov orm 9	xempt purposes? erning body before filing	11a 12a	Yes	
1a b 2a b	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this found the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with	on's e ts gov orm 9	xempt purposes? erning body before filing	11a 12a 12b	Yes	
1a b 2a b	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	on's e ts gov Form 9 ly inte	xempt purposes? erning body before filing	11a 12a 12b	Yes Yes	
1a b 2a b	affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this found the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy?	on's e ts gov Form 9 Ity inte Ithe p 	xempt purposes? erning body before filing	11a 12a 12b 12c 13	Yes Yes Yes	
1a b 2a b c 3 4	affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FD of the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a rev	on's ets gov Form 9 ly inte the p the p the deli	xempt purposes? erning body before filing 190 rests that could give olicy? If "Yes," describe id approval by beration and decision?	11a 12a 12b 12c 13	Yes Yes Yes	
1a b 2a b c 3 4 5	affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this fold the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	on's ets gov Form 9 ly inte the p the p the deli	xempt purposes? erning body before filing 190 rests that could give olicy? If "Yes," describe id approval by beration and decision?	11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	
1a b 2a b c 3 4 5	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this found the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official	on's ets gov Form 9 ly inte the p the p the deli	xempt purposes? erning body before filing 190 rests that could give olicy? If "Yes," describe id approval by beration and decision?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	
1a b 2a b c 3 4 5 a b	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	on's ets gov Form 9 Ity inte Ithe p Itew ar	xempt purposes? erning body before filing	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	
1a b 2a b c 3 4 5 a b	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e ts gov Form 9 ly inte n the p ne deli or sim iizatioi e step	xempt purposes? erning body before filing	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	
1a b 2a b c 3 4 5 a b	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e ts gov Form 9 ly inte n the p ne deli or sim iizatioi e step	xempt purposes? erning body before filing	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
1a b 2a b c 3 4 5 a b	affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this found the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization in joint venture arrangements under applicable federal tax law, and tak organization's exempt status with respect to such arrangements?	on's e ts gov Form 9 ly inte n the p ne deli or sim iizatioi e step	xempt purposes? erning body before filing	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	

interest policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records ▶David W Spring 205 N East Avenue Jackson, MI 49201 (517) 788-4800

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

 List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	indradual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W-2/1099- MISC)	organization and related organizations
See Additional Data Table										

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
See Additional Data Table										
				\vdash						
			•			•				
c Total from continuation shedd Total (add lines 1b and 1c)	•			-	٠.	. ▶		11,216,100	2,910,512	1,128,982
2 Total number of individuals (\$100,000 of reportable com	ıncludıng but not	limited t	o the	se I	ıste		e) wl	no received more th	an	

3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of

compensation from the organization. Report compensation for the calendar y	ear ending with or within the organization	n's tax year
(A) Name and business address	(B) Description of services	(C) Compensation
Independent Hospitalist Physicians	Hospitalists	8,420,876
PO Box 100 Royal Oak, MI 48068		
St Joseph Mercy Health System	Healthcare Services	7,716,577
PO Box 992 Ann Arbor, MI 48106		
GE Healthcare Services	Healthcare Consulting	3,984,273
PO Box 96483 Chicago, IL 60693		
Mckesson Technologies Inc	Healthcare Services	3,225,361
PO Box 98347 Chicago, IL 60693		
Independent Emergency Physicians	Healthcare Services	2,934,654
PO Box 100 Royal Oak, MI 48068		

Yes

No

Form 99	0 (20	15)						Page 9
Part V	1111	Statement o						
		Check If Schedi	ule O contains a respor	ise or note to any lin	ne in this Part VIII (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s s	1a	Federated cam	paigns 1a					
Grants mounts	ь	Membership du	es 1b					
J. E.	С	Fundraising eve	ents 1 c					
ifts. ar A	d	Related organiz	ations 1d	290,521				
3, E	е	Government grants	s (contributions) 1e					
ion Sis	f		ons, gifts, grants, and 1f	593,928				
Contributions, Giffs, Grants and Other Similar Amounts		similar amounts no	ot included above					
a di	g	1a-1f \$	ons included in lines					
S E	h	Total. Add lines	Total. Add lines 1a-1f		884,449			
j				Business Code				
۲÷۳	2a	Patient Services		621990	477,073,264	475,203,071	1,870,193	
æ	b	FHC, JCA, JCMR a	nd Premier	621910	674,177	666,077	8,100	
¥ C	C							
3	d e							
ram	f	All other progra	am service revenue					
Program Service Revenue								
	g 3		s 2a-2f ome (including dividen		477,747,441			
		and other simila	ar amounts)		5,846,087			5,846,087
	4		stment of tax-exempt bond	· · · . +				
	5	Royalties	(ı) Real	(II) Personal				
	6a	Gross rents	838,325	(ii) i cisonui				
	ь	Less rental	941,622					
		expenses	·					
	С	Rental income or (loss)	-103,297		-103,297			-103,297
	d	Net rental inco	me or (loss) (I) Securities	▶ (II) O ther	-105,237			-103,297
	7a	Gross amount from sales of assets other than inventory	128,844,949	1,930,455				
	ь	Less cost or other basis and sales expenses	129,041,786	1,519,696				
	c d	Gain or (loss)	-196,837	410,759	213,922			213,922
venue		Gross income f events (not inc	rom fundraising					,
Other Revenue		See Part IV, lin	ne 18 a					
ō			penses b (loss) from fundraising (events ▶				
	9a	Gross income f See Part IV, lin	rom gaming activities ne 19 a					
	ь	Less direct ex	penses b					
	С	Net income or ((loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo		P				
		_	oods sold b (loss) from sales of inve	entory ▶				
		Miscellaneous	s Revenue	Business Code				
	11a	Contracted Pha	armacy Revenue	621110	6,696,908	6,696,908		
	Ь	Services to Aff	ılıates	561000	4,552,816	4,552,816		
	C	JHN All other reven		621990	1,912,645 5,191,914	1,912,645 2,969,040	407,365	1,815,509
	d e	Total. Add lines	ue s 11a-11d	▶	3,191,914	2,505,040	407,305	1,013,309
	12		See Instructions		18,354,283			
			See Thistructions	•	502,942,885	492,000,557	2,285,658	7,772,221

Part IX Statement of Functional Expenses

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete columi	ection 5	01(c)(3) and 501(c)(4) orga	inizations must complete all column	s All other organizations must com	plete column (A`
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	▽				
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	426,600	426,600		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	7,401,654		7,401,654	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	339,097		339,097	
7	Other salaries and wages	222,882,475	183,331,871	39,550,604	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	10,275,768	8,195,447	2,080,321	
9	Other employee benefits	20,579,082	16,412,863	4,166,219	
10	Payroll taxes	15,241,495	12,155,866	3,085,629	
11	Fees for services (non-employees)				
а	Management	3,522,940		3,522,940	
b	Legal	2,225,077	1,774,612	450,465	
С	Accounting	44,547		44,547	
d	Lobbying	138,915		138,915	
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees	203,842		203,842	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	53,844,020	45,436,281	8,407,739	
12	Advertising and promotion	2,647,758	2,111,721	536,037	
13	Office expenses	15,946,353	12,718,026	3,228,327	
14	Information technology	18,221,612	14,532,661	3,688,951	
15	Royalties				
16	Occupancy	8,346,991	6,657,149	1,689,842	
17	Travel	357,156	284,850	72,306	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	357,156	284,850	72,306	
20	Interest	4,644,264	3,704,036	940,228	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	25,405,852	20,262,457	5,143,395	
23	Insurance	2,366,696	1,887,560	479,136	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Medical Supplies	41,252,728	41,252,728		
b	Drugs	39,908,888	39,908,888		
c	Purchase Accounting Exp	3,573,013		3,573,013	
d	Food	2,322,705	2,322,705		
е	All other expenses	5,243,701	5,243,701		
25	Total functional expenses. Add lines 1 through 24e	507,720,385	418,904,872	88,815,513	0
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Form 990 (2015)

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Net Assets or Fund Balances

(B)

End of year

23,917,434

3,827,198

48,987,703

19,634

115,000

7,267,112

8,893,591

160,068,498

228,597,076

11 369 786

493,063,032

71,908,195

153,032,674

53,272,634

278,213,503

214,849,529

214,849,529

493,063,032 Form 990 (2015)

(A)

Beginning of year

11,867,161

3,542,624

45,384,260

115,000

6,741,607

8,948,430

145,096,569

261,900,072

17,279,312

500,875,035

58,233,093

159 997 676

2,112,889

48.038.005

268,381,663

232.493.372

232.493.372

500,875,035

165 781 145

5,712,647

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Partx	Da	ıan	ce	ЭN	ee

Cash-non-interest-bearing

Savings and temporary cash investments

Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part

Pledges and grants receivable, net

Notes and loans receivable, net . .

Prepaid expenses and deferred charges

Investments—publicly traded securities .

Land, buildings, and equipment cost or other basis

Investments—other securities See Part IV, line 11

Investments-program-related See Part IV, line 11

Total assets. Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability Complete Part IV of Schedule D .

key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Organizations that follow SFAS 117 (ASC 958), check here ▶

Organizations that do not follow SFAS 117 (ASC 958), check here ▶

Retained earnings, endowment, accumulated income, or other funds

Paid-in or capital surplus, or land, building or equipment fund

and other liabilities not included on lines 17-24)

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Total liabilities.Add lines 17 through 25

lines 27 through 29, and lines 33 and 34.

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

complete lines 30 through 34.

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Inventories for sale or use

Complete Part VI of Schedule D

Intangible assets

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Less accumulated depreciation

Accounts receivable, net . .

Schedule L .

II of Schedule L

Grants payable

Deferred revenue .

Tax-exempt bond liabilities

Complete Part X of Schedule D

Unrestricted net assets

Check if Schedule O contains a response or note to any line in this Part X

10a

10b

Palance Sheet

502,942,885

507,720,385

-4,777,500

232,493,372

-3,429,895

-9,436,448

214,849,529

Yes

Yes

Yes

2a

2b

2c

3a

3b

▽

No

Νo

Nο

Form 990 (2015)

ΧI	Reconcilliation of Net Assets								
	Check if Schedule O contains a response or note to any line in this Part XI							. 🔽	•

		Check	cit Sc	hedule	O	contains	a	respo
_	_		,					

Total revenue (must equal Part VIII, column (A), line 12)

Total expenses (must equal Part IX, column (A), line 25) . . .

Revenue less expenses Subtract line 2 from line 1 . . . Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

Net unrealized gains (losses) on investments . .

Donated services and use of facilities .

Investment expenses Prior period adjustments .

column (B))

Other changes in net assets or fund balances (explain in Schedule O) . 10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII 1 Accounting method used to prepare the Form 990 Cash ✓ Accrual COther If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O

2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both Consolidated basis Both consolidated and separate basis

Separate basis **b** Were the organization's financial statements audited by an independent accountant?

basis, consolidated basis, or both Separate basis

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

Schedule O

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

Single Audit Act and OMB Circular A-133?

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

✓ Consolidated basis

If the organization changed either its oversight process or selection process during the tax year, explain in

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Both consolidated and separate basis

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Software ID: Software Version:

EIN: 38-2027689

Name: WA Foote Memorial Hospital

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** (A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check Reportable Reportable Estimated hours per more than one box, unless compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099-Highest employe organization Individual trustee organizations Institutional MISC) MISC) and related director below organizations employee dotted line) t compenso Trustee i H H H 55 00 Georgia Fojtasek Х 1,177,283 0 75.77 President & CEO 5 00 10 00 Robert Riney Х 0 2,110,783 50,200 Trustee as of 04/01/16 1 00 10 00 Adnan Munkarah Х 0 799,729 46,816 Trustee as of 04/01/16 1 00 2 00 Aaron Boatin Х 0 0 Trustee 2 00 2 00 Neeta Delaney Х 0 0 Trustee 1 00 4 00 Bradley Clark Х 0 Trustee 1 00 4 00 David Halsey Х 25,818 0 Trustee 1 00 2 00 Steven Hogwood 0 Trustee 1 00 5.00 Mark Smith Х 0 0 Chief of Staff 1 00 2 00 Steven Rick 0 Secretary/Treasurer 1 00

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** Τ

71,736

54,245

53,096

59,858

800,257

362,843

648,533

239,644

(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Tım Levy	3 00									
Vice Chairman	1 00	X		×				0	0	0
John Nally Chairman	5 00	х		×				0	0	0
Larry Schultz Trustee	2 00	х						0	0	0
Allan Tompkıns Trustee	3 00	Х						9,149	0	0
Gregg Patten Trustee	3 00	X						0	0	0
Mıchael Shore Trustee	3 00	X						3,611	0	0
M 1	3.00									

1 00 55 00

5 00 55 00

5 00 55 00

5 00

.

Χ

Χ

Mohan Kulkarnı

Karen Chaprnka

Jeanne' Wickens

Aaron Wootton

VP & CIO

SVP & COO thru 1/31/16

SVP & CFO thru 5/7/16

Trustee

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

92,721

64,657

61,743

64,827

0

1,007,658

880,864

1,589,836

848,772

Χ

Χ

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations	m unle:	ore t ss pe	han erso cer tor/i	not one n is and trus	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization
	below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	Мізе	Miscy	and related organizations
Kenneth Empey	55 00								_	
General Counsel	5 00				X			339,650	0	66,865
Beth Smith	55 00									
Chief Compliance Officer	1 00				×			231,187	0	34,246
Ondrea Bates	55 00				х			379,270	0	68,940
SVP Patient Care	5 00									
Ray King	55 00				,			615 404		76.255
Chief Medical Officer	5 00				X			615,484	0	76,355
Patricia Seagram	55 00									
VP Human Resources as of 03/27/16	5 00				×			179,559	0	27,089
Kevin Leonard	55 00									
VP Finance	5 00				×			250,383	0	40,792
Vishal Gupta	50 00									

0 00 50 00

0 00 50 00

0 00 50 00

0 00

.

Ryan Beekman

Physician

Physician

Physician

Physician

Harish Rawal

Amritraj Loganathan

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) (B) (C) (D) (E)

(F)

11,156

277,106

Name and Title	A verage hours per week (list any hours for related organizations below dotted line)	Position (do not check more than one box, unless person is both an officer and a director/trustee) Highest compensated employee Individual trustee or director			an	Reportable compensation from the organization (W- 2/1099- MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related organizations	
Stephen Lee Kırkner Physician	50 00				х		959,521	0	80,157
Anthony Gardner	55 00					х	126,029	0	7,661
VP Marketing thru 07/10/15 Gerald Grannan VP Physician Integrationg thru 02/05/16 &	1 00 55 00 1 00					x	263,643	0	20,045

55 00

5 00

George Hunter

VP Human Resources thru 06/12/15

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE A

hospital's name, city, and state

170(b)(1)(A)(iv). (Complete Part II)

described in section 170(b)(1)(A)(vi). (Complete Part II)

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Open to Public Inspection

OMB No 1545-0047

DLN: 93493135064097

Schedule A (Form 990 or 990-EZ) 2015

Treasury Internal Revenue Service Name of the organization WA Foote Memorial Hospital

(Form 990 or

990EZ)

Part I

V

2 3

Department of the

► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

An organization that normally receives a substantial part of its support from a governmental unit or from the general public

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

Employer identification number

38-2027689

9	Γ	receipts from activitie from gross investmen organization after Jun	es related to it t income and e 30, 1975 S	ts exempt functions—s unrelated business tax See section 509(a)(2).	ubject to certa kable income ((Complete Par	ain exceptions less section 5 t III)	tributions, membership s, and (2) no more than 1 511 tax) from businesse	331/3% of its support				
10	Г	An organization organi	zed and opera	ated exclusively to tes	t for public saf	fety See sect i	ion 509(a)(4).					
11	İ.	one or more publicly s	upported orga	ınızatıons described in	section 509(a	a)(1) or sectio	unctions of, or to carry o on 509(a)(2) See sectio nd complete lines 11e, 1	n 509(a)(3). Check				
а	Г		n(s) the power	to regularly appoint o	r elect a major		organization(s), typical ctors or trustees of the					
b	Γ	Type II. A supporting	organization s pporting orgai	supervised or controlle nization vested in the s	d in connectio		ported organization(s), brands and the supported					
c			ntegrated. A	supporting organizatio			th, and functionally integ D, and E.	grated with, its				
d e	Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally											
		integrated, or Type III										
f	Ente	r the number of supporte	ed organizatio	ons			<u></u>					
g		Provide the following ii	nformation ab	out the supported orga	inization(s)							
Nan	ne of s	(i) upported organization	(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	(iv Is the orga Iisted in your docum	anızatıon governing	(v) A mount of monetary support (see instructions)	(vi) Amount of other support (see instructions)				
					Yes	No						
			_									
Tota	ı											
		vork Reduction Act Noti	the To		000E7	Cat No 1:	1285F					

	edule A (Form 990 of 990-EZ) 2015						Page Z
Pa	Support Schedule fo						
	(Complete only if you of Part III. If the organization						
S	ection A. Public Support	ttion runs to qu	anny anach anc	tests listed bei	ovi, picase con	ipiece i die iii.	,
	Calendar year		412242	4.3204.2	4.0004.4	4.32045	(5) T
(or	fiscal year beginning in) ▶	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do						
_	not include any unusual grants)						
2	Tax revenues levied for the organization's benefit and either						
	paid to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit						
	to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5						
S	from line 4 ection B. Total Support						
	Calendar year	4-12011	/b\2012	(-)2012	(4)2014	(-)201F	(6)T-4-1
(or	fiscal year beginning in) 🕨	(a)2011	(b) 2012	(c)2013	(d)2014	(e)2015	(f)⊤otal
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
9	and income from similar sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly carried on						
10	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activiti	es, etc (see inst	ructions)			12	•
13	First five years.If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	section 501(c)(3) organization,
	check this box and stop here					▶ ┌	
S	ection C. Computation of Pub						
14	Public support percentage for 2015	(line 6, column	(f) divided by line	11, column (f))		14	
L5	Public support percentage for 2014	Schedule A , Pa	rt II, line 14			15	
L6a	33 1/3% support test—2015. If the	organization did	not check the box	on line 13, and	line 14 is 33 1/3%	6 or more, check	this box
b	and stop here. The organization qua 33 1/3% support test—2014. If the	•			, and line 15 is 33	3 1/3% or more, o	► Check this
	box and stop here. The organization						▶┌
17a	10%-facts-and-circumstances test - is 10% or more, and if the organiza in Part VI how the organization mee	tion meets the fa	cts-and-circums	tances test, chec	k this box and st	op here. Explain	oorted
	organization			_	•		▶
b	10%-facts-and-circumstances test-						
	15 is 10% or more, and if the organ				•	•	-1
	Explain in Part VI how the organiza	tion meets the "f	acts-and-circum	stances" test Th	ne organization qu	alities as a publi	•
18	supported organization Private foundation. If the organizati	ion did not check	a box on line 13	. 16a. 16h 17a -	or 17b, check this	s box and see	▶
	instructions	ala not check		, , , _ , _ , _ , _ , _ , _ ,	z. z. s, check this	200 and 300	▶┌
							• 1

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
	Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) ⊤otal
•	iscal year beginning in) ▶	(-)	(-)	(0)_00	(-)	(-)	(1)
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
_	purpose						
3	Gross receipts from activities that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit						
	to the organization without charge Total. Add lines 1 through 5						
6	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and						
	3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of						
_	the amount on line 13 for the year Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
٥	from line 6)						
Se	ction B. Total Support		•	•	•		•
	Calendar year						7.5.
(or f	iscal year beginning in) ▶	(a)2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
9	Amounts from line 6						
0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
b	and income from similar sources Unrelated business taxable						
U	income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
C	Add lines 10a and 10b						
L1	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
L3	Total support. (Add lines 9, 10c, 11, and 12)						
L4	First five years.If the Form 990 is	cor the organizati	n's first, second	, third, fourth, or	I fifth tax vear as a	section 501(c)(3) organization
	check this box and stop here		,	,,,	,		▶ □
Se	ction C. Computation of Pub	lic Support P	ercentage				-
15	Public support percentage for 2015			13 column (f))		45	
		•		15, column (1))		15	
L6	Public support percentage from 20		<u> </u>			16	
Se	ction D. Computation of Inv	estment Inco	me Percenta	ge			
L7	Investment income percentage for	2015 (line 10c, c	olumn (f) dıvıded	by line 13, colun	nn (f))	17	
18	Investment income percentage from	n 2014 Schedule	A, Part III, line	17		18	
L9a	33 1/3% support tests—2015.If the				l line 15 is more t		nd line 17 is not
-	more than 33 1/3%, check this box	=					▶ □
b	33 1/3% support tests—2014.If the					-	•
_	18 is not more than 33 1/3%, check	-					
20	Private foundation If the organizat						

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and Complete Part V, D

	I, complete Sections A and D, and complete Part V)			
Se	ction A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section	2		
3a	509(a)(1) or (2) Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3 c		
4 a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?	4b		
_	If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations Did the organization support any foreign supported organization that does not have an IRS determination under	15		
C	If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9 a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9 c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10 a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10 b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
_	A 3.5% controlled entity of a person described in (a) or (b) above 2.16 "Vee" to a bioric provide detail in Part VI	110		1

each of the supported organizations? Provide details in Part VI

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

Par	t IV Supporting Organizations (continued)	The I Supporting Organizations Yes No ors, trustees, or membership of one or more supported organizations have the power to regularly at at least a majority of the organization's directors or trustees at all times during the tax year? The in Part VI how the supported organization(s) effectively operated, supervised, or controlled the activities If the organization had more than one supported organization, describe how the powers to itemove directors or trustees were allocated among the supported organizations and what conditions or		
Se	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		
Se	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
Se	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
	estion F. Tune III Functionally Internated Companies Operations			
	ection E. Type III Functionally-Integrated Supporting Organizations			
1 a b c	The organization is the parent of each of its supported organizations. Complete line 3 below			
2	Activities Test Answer (a) and (b) below.		Yes	No
	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of			

3a

3b

	Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S			ructions. All other
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
	Net short-term capital gain	1		
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
,	Other expenses (see instructions)	7		
	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year)	1		
а	A verage monthly value of securities	1a		
b	A verage monthly cash balances	1b 1c		
C	Fair market value of other non-exempt-use assets	1d		
d	Total (add lines 1a, 1b, and 1c) Discount claimed for blockage or other factors	Id		
e	(explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
;	Distributable A mount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrate	d Type III supporting (organization (see

Part V Type III Non-Functionally Integra	ated 509(a)(3) Suppo	rting Organizations (co	ontinuea)
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthe excess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	quired)		
6 Other distributions (describe in Part VI) See instru	ictions		
· · · · · · · · · · · · · · · · · · ·	20010115		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		T	T
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
<u>c</u>			
d From 2013			
e From 2014			
f Total of lines 3a through e g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
Applied to underdistributions of prior years			
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 31 and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013			
d From 2014			
e From 2015			
			(F 000 000 F7) /2.01 F

DLN: 93493135064097

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue

Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

<u>www.irs.gov/form990</u>.

2015
Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

• Section 501(c)(4), (5), or (6) organizations Complete Part III

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

	me of the organization Foote Memorial Hospital			Emplo	yer ident	ification number
••••	·				27689	
Par	t I-A Complete if the or	ganization is exempt under	section 501(c) or is a section	n 527	organization.
1	Provide a description of the org	ganızatıon's dırect and ındırect politi	cal campaıgn actı	vities in Part IV		
2	Political expenditures			>		\$
3	Volunteer hours					
Par	t I-B Complete if the or	ganization is exempt under	section 501(c)(3).		
1		e tax incurred by the organization un			>	\$
2	Enter the amount of any excise	e tax incurred by organization manag	gers under section	4955	>	\$
3	If the organization incurred a s	ection 4955 tax, did it file Form 47.	20 for this year?			☐ Yes ☐ No
4a	Was a correction made?					☐ Yes ☐ No
b	If "Yes," describe in Part IV					,
Par	t I-C Complete if the or	ganization is exempt under	section 501(c), except sect	ion 501	L(c)(3).
1	Enter the amount directly expe	ended by the filing organization for se	ection 527 exemp	t function activities	s >	\$
2	Enter the amount of the filing o exempt function activities	organization's funds contributed to o	ther organizations	for section 527		\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 1120)-POL, line 17b	•	\$
4	Did the filing organization file F	orm 1120-POL for this year?				☐ Yes ☐ No
5	organization made payments f amount of political contribution	nd employer identification number (E For each organization listed, enter th ns received that were promptly and o political action committee (PAC) If	ie amount paid froi directly delivered t	m the filing organiz to a separate politi	atıon's fu cal orgar	unds Also enter the nization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount pai filing organizat funds If none, er	ion's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
2						
_						
3						
4						
5						
6						
For F	Paperwork Reduction Act Notice, se	ee the instructions for Form 990 or 990	D-EZ. C.	at No 50084S Sche	dule C (F	orm 990 or 990-EZ) 2015

Subtract line 1g from line 1a $\,$ If zero or less, enter -0-Subtract line 1f from line 1c If zero or less, enter -0-

10	nedule (, (F	orm 990 or 990-E2) 2015			Page 2
P	art II-	Α	Complete if the organization is exempt under section $501(c)(3)$ and under section $501(h)$.	file	ed Form 5768	(election
١.	Check	>	If the filing organization belongs to an affiliated group (and list in Part IV each affiliated expenses, and share of excess lobbying expenditures)	l gro	up member's nar	ne, address, EIN
3	Check	•	If the filing organization checked box A and "limited control" provisions apply			
			Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a	lobby	ng)	oying expenditures to influence public opinion (grass roots			

		oying Expenditures means amounts paid or incurred.)	organization's totals	group totals
a	Total lobbying expenditures to influence public lobbying)	opinion (grass roots		•
b	Total lobbying expenditures to influence a legi	slative body (direct lobbying)		
c	Total lobbying expenditures (add lines $1a$ and	1b)		
d	Other exempt purpose expenditures			
e	Total exempt purpose expenditures (add lines	1c and 1d)		
f	Lobbying nontaxable amount Enter the amoun	t from the following table in both columns		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		

If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

(Some organizations that made a s columns below. See th	ection 501(h) ele	nder section ection do not uctions for li	have to com	plete all of th gh 2f.)	ne five
Lobbying Expe	nditures During	4-Year Avera	ging Period		
Calendar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) Total
Lobbying nontaxable amount					
Lobbying ceiling amount (150% of line 2a, column(e))					
Total lobbying expenditures					
Grassroots nontaxable amount					
Grassroots ceiling amount (150% of line 2d, column (e))					
Grassroots lobbying expenditures					
	Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e))	Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e))	Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount (150% of line 2d, column (e))	Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount (150% of line 2d, column (e)) Grassroots lobbying expenditures	Calendar year (or fiscal year beginning in) (a)2012 (b)2013 (c)2014 (d)2015 Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount (150% of line 2d, column (e))

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT
	filed Form 5768 (election under section 501(h)).

		(a)		(b)	
-or e activ	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity	Yes	No	A	noun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of	163				
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes				
c	Media advertisements?		No			
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			1	138,915
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?		No			
j	Total Add lines 1c through 1i				1	138,915
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	5 01 (c)(5), c	r se	ctio	n
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	,	2a				
b	Carryover from last year	2b				
C	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
	art IV Supplemental Information					
	over the descriptions required for Part I-A line 1. Part I-B line 4. Part I-C line 5. Part II-A (affiliated grounds)	ın lıc+\	Dart II	_ A Les	AC 1	

2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

regulators and elected officials. A small investment in lobbying enables us to remain in co- legislators and government agencies, maximize the resources with which we are entrusted that we provide the best care to our community. W.A. Foote Memorial Hospital dba Henry	Return Reference	Explanation
	Part II-B, Line 1	Health care is a highly-regulated field, requiring frequent and high-level communication with regulators and elected officials. A small investment in lobbying enables us to remain in contact with legislators and government agencies, maximize the resources with which we are entrusted and assure that we provide the best care to our community. W.A. Foote Memorial Hospital dba Henry Ford. Allegiance Health enlists the services of several lobbying consultants, attorneys and healthcare trade associations. In addition, the Hospital employs a corporate accounts specialist. The specialist spends a portion of his time contacting legislators, participating in grass roots advocacy, and other activities closely related to lobbying.

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SCHEDULE D

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493135064097

Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Employer identification number Name of the organization WA Foote Memorial Hospital 38-2027689 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶_ Number of states where property subject to conservation easement is located ▶_ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the A mount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4) (B)(I) and section 170(h)(4)(B)(II)? ☐ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
 - If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
 - (i) Revenue included on Form 990, Part VIII, line 1
- (ii) Assets included in Form 990, Part X
- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III	Organizations Maintaining (continued)	Collections of	Art, His	toric	al T	reasures, o	r Ot	her Similar A	ssets
3		ng the organization's acquisition, acc ection items (check all that apply)	ession, and other re	cords, ch	neck ar	ny of	the following th	nat ar	e a significant us	e of its
а		Public exhibition		d		Loa	n or exchange	progra	ams	
b		Scholarly research		e		Oth	er			
c		Preservation for future generations								
4		vide a description of the organization t XIII	's collections and ex	kplain hov	w they	furth	er the organiza	tion's	exempt purpose	e in
5		ing the year, did the organization soli ets to be sold to raise funds rather th								s No
Pa	rt IV	Escrow and Custodial Arra Complete if the organization a Part X, line 21.		n Form	990, F	Part	IV, line 9, or	repo		
1a		he organization an agent, trustee, cus uded on Form 990, Part X?	stodian or other inte	rmediary	for co	ntrıb	utions or other	asse	ts not Ye	s No
b	I	f "Yes," explain the arrangement in P	art XIII and comple	te the fol	lowing	tabl	e		Am	nount
c	В	eginning balance						1 c		
d	Α	dditions during the year						1d		
e	D	stributions during the year						1e		
f	Е	nding balance						1f		
2a	Dıd	the organization include an amount o	n Form 990, Part X,	line 21,	for esc	row	or custodial ac	count	liability? Ye	s No
b		Yes," explain the arrangement in Part								
Pa	irt V	Endowment Funds. Comple	(a)Current year	tion ans			es" to Form 9 (c)Two years ba		art IV, line 10 1)Three years back	(e)Four years back
1a	Bea	jinning of year balance	1,451,944	(D)FIIC	1,312,4	-	1,552,1	_ <u> </u>	1,250,833	1,124,117
b	_	ntributions	463,114		558,7		694,0		671,894	2,790,346
c	Net	: investment earnings, gains, and ses	12,856		-4,6	512	75,9	92		5,025
d		nts or scholarships	313,806		404,9	808	1,009,8	338	370,538	2,015,249
е		ner expenditures for facilities programs 			9,7	749				653,406
f	A dr	ministrative expenses								
g	End •	l of year balance	1,614,108		1,451,9	944	1,312,4	132	1,552,189	1,250,833
2	Prov	vide the estimated percentage of the	current year end ba	lance (lır	ie 1g, d	colur	nn (a)) held as			
а	Boa	rd designated or quasi-endowment 🕨								
b	Peri	manent endowment ▶ 45 000 %								
c		nporarily restricted endowment > percentages on lines 2a, 2b, and 2c	55 000 % should equal 100%	ı						
3а		there endowment funds not in the po- anization by	ssession of the orga	inization	that ar	e he	ld and administ	ered	for the	Yes No
	(i) t	unrelated organizations								a(i) No
		related organizations							-	n(ii) Yes
b 4		Yes" on 3a(ii), are the related organiz					?	•		3b Yes
4 Da	rt VI	cribe in Part XIII the intended uses of Land, Buildings, and Equip		endowin	ent lur	ius				
г е	I C VI	Complete if the organization a		Form 9	90, Pa	art I	V, line 11a.S	ee Fo	rm 990, Part >	K, line 10.
		Description of property		Со	(a) st or oth (investn	ı ıer ba	(b)		Accumulated (c)depreciation	(d)Book value
1a	Land				<u>. </u>			28,000		3,728,000
b	Build •	ings					95,48	32,476	2,422,53	
c	Leas	ehold improvements								
d	Equip	oment					56,23	88,721	3,290,10	52,948,613
e	O the	r 					10,33	31,948		10,331,948

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

160,068,498

(1)Financia	See Form 990, Part X, line 12.			
(1)Financia	(a) Description of security or categ (including name of security)	ory	(b) Book value	(c)Method of valuation Cost or end-of-year market value
	Il derivatives -held equity interests			
(3) O ther	Hera equity interests			
Total. (Colun	nn (b) must equal Form 990, Part X, col (B) line 12) •		
Part VIII			. Part IV. line 11c.c.	on Form 000 Book V line 12
	(a) Description of investment	Ted Tes Sir Torini 330	(b) Book value	(c) Method of valuation
				Cost or end-of-year market value
Total. (Colun	nn (b) must equal Form 990, Part X, col (B) line 13)) •		
Part IX	Other Assets. Complete if the organiz	ation answered 'Yes' on Feecription	orm 990, Part IV, line	11d See Form 990, Part X, line 15 (b) Book value
	(4)	застрион		(B) Book Value
-	mn (b) must equal Form 990, Part X, col (B) In		lVoc' on Form 200	
Part X	Other Liabilities. Complete if the of See Form 990, Part X, line 25.	organization answered		
Part X	Other Liabilities. Complete if the o			
Part X	Other Liabilities. Complete if the of See Form 990, Part X, line 25. (a) Description of liability	organization answered		
Part X 1. Federal inc	Other Liabilities. Complete if the of See Form 990, Part X, line 25. (a) Description of liability	organization answered	'Yes' on Form 990,	
Part X 1. Federal inc Retirement	Other Liabilities. Complete if the of See Form 990, Part X, line 25. (a) Description of liability ome taxes	(b) Book value	'Yes' on Form 990,	
Part X 1. Federal Inc Retirement Settlement	Other Liabilities. Complete if the of See Form 990, Part X, line 25. (a) Description of liability ome taxes Plan Liability Payable to Third Party Payor	(b) Book value	'Yes' on Form 990,	
Part X 1. Federal Inc Retirement Settlement Note Payab	Other Liabilities. Complete if the of See Form 990, Part X, line 25. (a) Description of liability ome taxes Plan Liability Payable to Third Party Payor	(b) Book value 43,497,5 5,743,3	'Yes' on Form 990,	
Part X 1. Federal inc Retirement Settlement Note Payab Tax Abater	Other Liabilities. Complete if the of See Form 990, Part X, line 25. (a) Description of liability ome taxes Plan Liability Payable to Third Party Payor	(b) Book value 43,497,5 5,743,3 37,1	'Yes' on Form 990, 11 16 37	
Part X 1. Federal inc Retirement Settlement Note Payab	Other Liabilities. Complete if the of See Form 990, Part X, line 25. (a) Description of liability ome taxes Plan Liability Payable to Third Party Payor ole nent Liability	(b) Book value 43,497,5 5,743,3 37,1 98,8	'Yes' on Form 990, 11 16 37 38	
Part X 1. Federal inc Retirement Settlement Note Payab Tax Abater Other	Other Liabilities. Complete if the of See Form 990, Part X, line 25. (a) Description of liability ome taxes Plan Liability Payable to Third Party Payor ole nent Liability	(b) Book value 43,497,5 5,743,3 37,1 98,8 121,7	'Yes' on Form 990, 11 16 37 38	
Part X 1. Federal inc Retirement Settlement Note Payab Tax Abater Other	Other Liabilities. Complete if the of See Form 990, Part X, line 25. (a) Description of liability ome taxes Plan Liability Payable to Third Party Payor ole nent Liability	(b) Book value 43,497,5 5,743,3 37,1 98,8 121,7	'Yes' on Form 990, 11 16 37 38	
Part X 1. Federal inc Retirement Settlement Note Payab Tax Abater Other	Other Liabilities. Complete if the of See Form 990, Part X, line 25. (a) Description of liability ome taxes Plan Liability Payable to Third Party Payor ole nent Liability	(b) Book value 43,497,5 5,743,3 37,1 98,8 121,7	'Yes' on Form 990, 11 16 37 38	
Part X 1. Federal inc Retirement Settlement Note Payat Tax Abater Other Deferred Co	Other Liabilities. Complete if the of See Form 990, Part X, line 25. (a) Description of liability ome taxes Plan Liability Payable to Third Party Payor ole nent Liability	(b) Book value 43,497,5 5,743,3 37,1 98,8 121,7 3,774,1	'Yes' on Form 990, 11 16 37 38 06	

Schedule D (Form 990) 2015

		evenue per Audited Financial Sta nization answered 'Yes' on Form 990,				- I		
L	Total revenue, gains, and other	er support per audited financial statements				.	1	
	Amounts included on line 1 bi	it not on Form 990, Part VIII, line 12						
3	Net unrealized gains (losses)	on investments	2a					
1	Donated services and use of f	acılıtıes	2b					
	Recoveries of prior year grant	s	2 c					
	Other (Describe in Part XIII		2d					
	Add lines 2a through 2d					.	2e	
	Subtract line $\mathbf{2e}$ from line 1 .						3	
	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1						
	Investment expenses not inc	uded on Form 990, Part VIII, line 7b .	4a					
	Other (Describe in Part XIII		4b					
	Add lines 4a and 4b						4c	
	Total revenue Add lines 3 and	d 4c. (This must equal Form 990, Part I, line	12)				5	
	Complete if the orgai	xpenses per Audited Financial Stanization answered 'Yes' on Form 990,	Part I	V, line 1	.2a.	penses	-	Return.
	·	r audited financial statements					1	
	A mounts included on line 1 bi	it not on Form 990, Part IX, line 25	1					
	Donated services and use of f	acılıtıes	2a					
	Prior year adjustments		2b					
	Other losses		2 c					
	Other (Describe in Part XIII)		2d					
	Add lines 2a through 2d						2e	
	Subtract line 2e from line 1 .						3	
	A mounts included on Form 99	0, Part IX, line 25, but not on line 1:						
	· ·	uded on Form 990, Part VIII, line 7b .	. 4a					
	Other (Describe in Part XIII)		4b					
	Add lines 4a and 4b		•				4c	
	Total expenses Add lines 3 a	nd 4c. (This must equal Form 990, Part I, li	ne 18)			5	
Ift	XIII Supplemental Inf	ormation						
art '		Part II, lines 3, 5, and 9, Part III, lines 1a, lines 2d and 4b, and Part XII, lines 2d and						de any additional
	Return Reference	Explanation						
-+ \/	Line 4	The Organization's endowment funds are i	is ad fa	r uprious	charita	blo boci	nıtal n	roarame including

capital improvements

treatment of uninsured patients, community preventative health education, program development and

Schedule D (Form 990) 2015		Page 5								
Part XIII Supplemental Information (continued)										
Return Reference	Explanation									
		_								

efile GRAPHIC print - DO NO	T PROCESS	As Filed Da	ta -		DLN: 9	93493135064097
SCHEDULE F (Form 990)	atement of	Activities (Outside the Uni	ted Sta	ates	OMB No 1545-0047
`	► Complete	-	n answered "Yes" to Forn 14b, 15, or 16.	990,		2015
Department of the Treasury Internal Revenue Service ▶ Informa	tion about Schedu		o Form 990. and its instructions is at v	ww.irs.go	ov/form990.	Open to Public Inspection
Name of the organization WA Foote Memorial Hospital					Employer ident	ification number
Part I General Information Complete if the organic				14h	38-2027689	
For grantmakers. Does the and other assistance, the gused to award the grants or	organızatıon n rantees' eligibi	naıntaın record	s to substantiate the	amount	-	☐ Yes ☐ No
 For grantmakers. Describe assistance outside the Unit Activites per Region (The folio 	ed States				_	ts and other
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grant to recipients located in the region)	(e) If active program	vity listed in (d) is a service, describe eafic type of ce(s) in region	(f) Total expenditures for and investments in region
(1) Cayman Islands	0		Program Services	Self & Ma Insuranc	alpractice e	3,178,476
(2)						
(3)						
(4)						
(5)						
3a Sub-total b Total from continuation sheets to Part I	0	_				3,178,476 0
c Totals (add lines 3a and 3b) For Paperwork Reduction Act Notice, se	0			No 5008	82W Schadu	3,178,476 ule F (Form 990) 2015

Schedule F (Form 990) 2015

	and EIN (if applicable)	5	dıs burs ement	assistance	assistance	(book, FMV, appraisal, other)
(1)						
(2)						
(3)						
(4)						

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Page 2

	ther Assistance duplicated if addit			ed States. Complete	if the organization a	nswered "Yes" to Form	990, Part IV, line 16.
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							

(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				
(12)				
(42)				

(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				
(12)				
(13)				
(14)				
(15)				
(16)				
(17)				
(18)				
			Schedu	lle F (Form 990) 2015

(9)				
(10)				
(11)				
(12)				
(13)				
(14)				
(15)				
(16)				,
(17)				
(18)				
			Schedu	ıle F (Form 990) 2015

5713, do not file with Form 990)

Schedule F (Form 990) 2015

▽

Yes

Νo

√ No

Additional Data

Software ID: Software Version:

EIN: 38-2027689

Name: WA Foote Memorial Hospital

Schedule F (Form 990) 2015

Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493135064097

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

2015

Open to Public Inspection

lame of the organization A Foote Memorial Hospital Employer identification nu						ımber			
AF	oce Memorial Hospital				38-2	2027689			
Pā	rt I Financial Assis	tance and Cert	ain Other Com	munity Benefit	s at Cost			_	
	Did the organization have a	financial accietance	so policy during the	a tay yaara If "Na "	skin to question	6.5		Yes	No
1a	Did the organization have a		e policy during the	e tax year ii No,	skip to question	o a	1a	Yes	<u> </u>
	If "Yes," was it a written po	•					1b	Yes	
2	If the organization had mult financial assistance policy				t describes appli	cation of the		ļ	
	Applied uniformly to all Generally tailored to inc	•		lied uniformly to mo	st hospital facilit	ies			
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year								
а	a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care. If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care.						3a	Yes	
	☐ 100% ☐ 150% 承 2	.00%		%	0				
b	Did the organization use FP which of the following was t				unted care? If "Y	es," ındıcate	3ь	Yes	
	□ 200% □ 250% □ 3	100%	- 400% F Other	r		9/2	_ <u></u>	103	
С	If the organization used facused for determining eligibitised an asset test or other discounted care	lity for free or disco	ounted care Includ	le in the description	whether the orga	nızatıon			
4	4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?					4	Yes		
5a	Sa Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?					5a	Yes		
b	b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?				5b		Νo		
c	c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?					5 c			
6a	Did the organization prepar	e a community ben	efit report during tl	ne tax year?			6 a	Yes	
b	If "Yes," did the organization	on make it available	to the public?				6b	Yes	
	Complete the following tabl worksheets with the Schedu		eets provided in th	e Schedule H Instru	ictions Do not su	bmit these			
7	Financial Assistance ar	nd Certain Other	Community Bene	efits at Cost					ı
	nancial Assistance and Means-Tested iovernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net commun benefit expens		(f) Perc total ex	
а	Financial Assistance at cost (from Worksheet 1)			5,263,467		5,263	467	1	040 %
b	Medicaid (from Worksheet 3, column a)			14,053,844		14,053			770 %
с	Costs of other means-tested government programs (from Worksheet 3, column b)			2 1,000,044		1-7,033			.,5 /1
d	Total Financial Assistance and Means-Tested Government Programs			19,317,311		19,317	,311	3	810 %
_	Other Benefits								
e	Community health improvement services and community benefit operations (from Worksheet 4)			1 496 001		1 496	001	0	200.0/
f	Health professions education (from Worksheet 5)			1,486,001 6,688,959					290 % 320 %
g	Subsidized health services (from Worksheet 6)			2,465,109		2,465			490 %
h	Research (from Worksheet 7)					2,.03			
ı	Cash and in-kind contributions for community benefit (from Worksheet 8)			722,565		722	,565	0	140 %
j	Total. Other Benefits			11,362,634		11,362			240 %
k	Total. Add lines 7d and 7j			30,679,945		30,679	,945	6	050 %

	edule H (Form 990) 2015								P	age 2
Pa	rt II Community Buildin Complete this table i		n conducted any	community buil	ding a	ctivities d	uring the tax	k vea	ar. an	d
	describe in Part VI h	_		•	_			,		4
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		ct offsetting venue	(e) Net commu building exper		(f) Perototal ex	
1	Physical improvements and housing									
2	Economic development			50,000			50	0,000	0	010 %
3	Community support			53,348			53	3,348	0	010 %
4	Environmental improvements									
5	Leadership development and training for community members									
6	Coalition building									
7	Community health improvement advocacy			2,009,199			2,009	9,199	0	400 %
8	Workforce development									
9	Other									
10	Total			2,112,547			2,112	2,547	0	420 %
	Bad Debt, Medicar	e, & Collection	Practices						1	
	ion A. Bad Debt Expense						1		Yes	No
1	Did the organization report bad Statement No 15?	•		eathcare Financial N	1anagei • • •	nent Asso • • •	ciation • • •	1		No
2	Enter the amount of the organize methodology used by the organ				2		37,056,964			
3	Enter the estimated amount of patients eligible under the orgathe methodology used by the oany, for including this portion of	ınızatıon's fınancıal rganızatıon to estın	assistance policy nate this amount a	y Explain in Part V and the rationale, if			0			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements									
Sect	ion B. Medicare									
5	Enter total revenue received fr	om Medicare (inclu	ding DSH and IME	E)	5	:	158,497,935			1
6	Enter Medicare allowable costs of care relating to payments on line 5 6 175,449,851						1			
7	Subtract line 6 from line 5. This is the surplus (or shortfall)						1			
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes t	sting methodology	•							
	Cost accounting system	✓ Cost to	charge ratio	Other						1
Sect	ion C. Collection Practices									
9a	Did the organization have a wri	tten debt collectior	n policy durina the	tax year?				9a	Yes	1
b	If "Yes," did the organization's		. , ,	•	s natiei	nts during :	the tax vear	94	165	\vdash
U	contain provisions on the colle assistance? Describe in Part V	ction practices to b						9b	Yes	

(a) Name of entity	(b) Description of primary	(c) Organization's	(d) Officers, directors,	(e) Physicians'
	activity of entity	profit % or stock ownership %	trustees, or key employees' profit % or stock ownership %	profit % or stock ownership %
1 1 Foote Health Center Associates	Entity leases medical office space	62 000 %	0 %	38 000 %
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Part V Facility Information

Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)		General medical & surgical	Children s hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
See Additional Data Table										
<u> </u>									Schedule	H (Form 990) 2015

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V , Section A)

WA Foote Memorial Hospital

Name of hospital facility or letter of facility reporting group

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No **Community Health Needs Assessment** Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? 1 Νo Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C Yes During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 3 Yes If "Yes," indicate what the CHNA report describes (check all that apply) a 🔽 A definition of the community served by the hospital facility **b ✓** Demographics of the community c ▼ Existing health care facilities and resources within the community that are available to respond to the health needs of the community d **▼** How data was obtained e 🗸 The significant health needs of the community ▼ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority ${f g}$ The process for identifying and prioritizing community health needs and services to meet the community health needs \mathbf{h} $\mathbf{\nabla}$ The process for consulting with persons representing the community's interests ; 🔽 Information gaps that limit the hospital facility's ability to assess the community's health needs i Cother (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA $20 \frac{15}{100}$ In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted Yes Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C Yes 6a b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C 6b Yes Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) a V Hospital facility's website (list url) www.allegiancehealth.org/services/prevention-community-health h 🗸 Other website (list url) www myhio org c 🗔 Made a paper copy available for public inspection without charge at the hospital facility d

✓ Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 Yes identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy $20\frac{15}{15}$ 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? 10 Yes a If "Yes" (list url) allegiancehealth org/services/prevention-community-health b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 10b Νo Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? **12**a Νo b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? 12b $oldsymbol{c}$ If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$_

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

WA Foote Memorial Hospital

Name of hospital facility or letter of facility reporting group

	_		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
3	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
í	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
	200 00000000000 % and FPG family income limit for eligibility for discounted care of			
	350 0000000000			
	☐ ☐ A seet level			
	Asset level			
	Medical indigency			
	□ Insurance status			
	Underinsurance discount			
	Residency			
_	To ther (describe in Section C)		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
4 5	Explained the basis for calculating amounts charged to patients?	14 15	Yes	
•	Explained the method for applying for financial assistance?	15	165	
	explained the method for applying for financial assistance (check all that apply)			
	Described the information the hospital facility may require an individual to provide as part of his or her application			
ı	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
•	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
	Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
•	Other (describe in Section C)			
6	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
i	The FAP was widely available on a website (list url)			
ı	The FAP application form was widely available on a website (list url)			
	☐ ☑ A plain language summary of the FAP was widely available on a website (list url)			
	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
•	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail) A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
	Other (describe in Section C)			
Bill	ing and Collections			
7	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon	47	\ \ V~-	
8	non-payment?	17	Yes	
J	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
	Reporting to credit agency(ies)			
	Selling an individual's debt to another party			
	Actions that require a legal or judicial process			
	Other similar actions (describe in Section C)			
	None of these actions or other similar actions were permitted			
- '	•			

Part V Facility Information (continued)

WA Foote Memorial Hospital

			Yes	No
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a Reporting to credit agency(ies)			
	b Selling an individual's debt to another party			
	c Actions that require a legal or judicial process			
	d Cother similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)			
	a ▼ Notified individuals of the financial assistance policy on admission			
	b ▼ Notified individuals of the financial assistance policy prior to discharge			
	c 🔽 Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
	d ✓ Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
	e Other (describe in Section C)			
	f None of these efforts were made			
	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?			
		21	Yes	
	If "No," indicate why			
	The hospital facility did not provide care for any emergency medical conditions			
	b The hospital facility's policy was not in writing			
	c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
	d Other (describe in Section C)			
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	a			
	b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
	c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
	d Cother (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?			
		23		No
24	If "Yes," explain in Section C During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for	24		N.a
	any service provided to that individual?	24		No
	11 Tes, explaining section C	1.75	. 000)	201F

Schedule H (Form 990) 2015 Page 7						
Part V Facility Information	(continued)					
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.						
Form and Line Reference	Explanation					

Schedule H (Form 990) 2015

Type of Facility (describe)

Schedule H (Form 990) 2015

Name and address

Part V Facility Information (continued)

4 5 6

See Additional Data Table

Page 8

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
 - **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
 - 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
 - 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
 - **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
 - 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
 - 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Part I, Line 6a	The Hospital prepares an annual community benefit report, which can be accessed at allegiancehealth org/givingback

Form and Line Reference	Explanation
raiti, Line /	The Hospital used a cost-to-charge ratio to calculate the cost of charity care and Medicaid shortfall Community Health Improvement Services, Health Professions Education, Research and Contributions are actual amounts

Form and Line Reference	Explanation
raiti, Eli / Col(i)	Our total expense from Form 990, Part IX, line 25, column (A) was \$507,720,385 This expense is used as the denominator for purposes of calculating Part I, Line 7, column(f) The denominator does not include bad debt expense Bad debt expense is subtracted from net patient services revenue

Form and Line Reference	Explanation
Activities	The Hospital is involved in numerous community building activities. We believe these activities, such as supporting affordable housing, working in partnership with the local community college to develop skilled nurses and supporting economic development programs directly improve the general health and wellness of the community. Also, staff at every level of the organization are encouraged to serve community groups that promote education, health and economic advocacy for the less fortunate.

Form and Line Reference	Explanation
rait III, Line 2	The \$37,056,964 is made up of actual write offs incurred during FY 2016 less any payments made to accounts after they have been determined to be bad debt. In addition any accounts that are still in accounts receivable have a reserve established based on historical experience to estimate the amount of bad debt that will result from these outstanding accounts.

Form and Line Reference	Explanation
Part III, Line 4	Accounts receivable are reduced by an allowance for uncollectible accounts. In evaluating the collectability of accounts receivable, the Hospital analyzes its historical experience and identifies trends for each of its major payor sources to estimate the appropriate allowance for uncollectible accounts and the provision for bad debts. Management regularly reviews data about these major payor sources in evaluating the sufficiency of the allowance for uncollectible accounts. For receivables associated with services provided to patients who have third-party health care coverage, the Hospital analyzes contractually due amounts and provides an allowance for uncollectible accounts and provision for bad debts. For receivables associated with self-pay accounts (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Hospital records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for uncollectible accounts. The provision for bad debts has been reported as a deduction from net patient service revenue. The amount of bad debt reported in the fiscal year 2016 financial statements was \$37,056,964.

C.....

Farmer and Lone Defenses

Form and Line Reference	Explanation
Part III, Line 8	The Organization believes the entire Medicare shortfall reported on Line 7 should be treated as Community Benefit Henry Ford Allegiance Health is nationally recognized by Healthgrades as being in the top five percent nationally for patient safety (seven years in a row). Henry Ford Allegiance Health also benchmarks favorably on overall cost per case and is deemed to be an efficient provider.
	The Organization is subsidizing a government program and sustaining significant losses in providing health care to Medicare receipients. By continuing to treat patients eligible for Medicare, hospitals alleviate the federal government's burden for directly providing medical services.

Form and Line Reference	Explanation
Falt III, Lilie 90	The Hospital does not collect from patients known to qualify for charity care or other financial assistance. Patients having difficulty paying their bills are directed to financial counselors. These counselors review the patient's information in order to see if they qualify for assistance. In addition, bills sent to patients include a number to call for help in providing the required financial information to qualify for charity care.

Form and Line Reference	Explanation
	The Health Improvement Organization (HIO) was founded on the understanding that long-term health improvement requires that we extend beyond acute medical care to affect the social and environmental determinants of health Since its creation in 2000, the HIO has evolved to become a national best practice model for organizing population health improvement efforts in a region. The Health Improvement Organization Coordinating Council (HIO CC) is the community stakeholder collaborative, led by Henry Ford Allegiance Health, responsible for completing shared needs assessments, identifying high priority health issues, developing and coordinating implementation of collaborative action plans and monitoring progress over time. In FY16, the HIO CC completed an updated Community Health Assessment report and 2016-2017 Community Action Plan. The Community Health Assessment was posted on the Henry Ford Allegiance Health and HIO websites and adopted by the Henry Ford Allegiance Board of Trustees and HIO Coordinating Council in June 2016. This plan reflects significant work of many dedicated organizations and individuals Over 1200 Jackson County residents responded to our third Community Health Assessment phone survey or participated in focus group discussions to provide insight about local health status, attitudes, beliefs, behaviors and opportunities. More than 30 HIO Coordinating Council representatives from local government, public health, health care, school districts, mental health, employers and other human service sectors spent months reviewing local data, best practice research and community input to revise our Goals and Objectives for 2016-2017. Three existing community initiatives were voted into the Health Improvement Organization, resulting in seven Health Action Teams leading change around priority health issues Over 20 organizations and individuals stepped up to lead Health Action Teams and champion specific strategies Our Community Health Assessment gives Jackson a powerful tool to measure health indicators within

Part VI, Line 3 Uninsured inpatients and observation patients are referred to a financial counselor (contracted agent/partner) for assistance with Medicaid, SSI, and Henry Ford Allegiance Health program applications. Many outpatients needing or having received hospital services are also referred to the	Form and Line Reference	Explanation
agent/partner for assistance ER patients are provided with a packet of information at discharge fro the department. This packet includes information about how assistance may be obtained through the local Medicaid office and about how to apply for our income structured payment plan and uncompensated care programs. When patients are billed for balances they owe, we solicit them to compensate the business of fice with any questions or for assistance. Additionally, a series of letters are sent to apprise them of payment and assistance options. Allegiance has a printed brochure that is available through Registration that includes information regarding Medicaid application assistance and our internal programs. The Henry FordAllegiance Health website includes a series of web pages related to transparency, quality, pricing, and our financial policies, procedures, and programs. Uninsured patients needing mental health services are screened for eligibility through our partners with the Jackson Community Mental Health Agency, which funds care for indigent, dual diagnosis, at Medicaid patients. Patients seeking substance abuse care are linked with the Mid-South Substance. Abuse Commission. Registration and Business. Office team members receive direct training on our programs and scripting for ensuring information is provided to the patients and families with whom contains the patients are provided to the patients and families with whom contains the patients are provided to the patients of the	Part VI, Line 3	agent/partner) for assistance with Medicaid, SSI, and Henry Ford Allegiance Health program applications. Many outpatients needing or having received hospital services are also referred to the agent/partner for assistance. ER patients are provided with a packet of information at discharge from the department. This packet includes information about how assistance may be obtained through the local Medicaid office and about how to apply for our income structured payment plan and uncompensated care programs. When patients are billed for balances they owe, we solicit them to call the Business Office with any questions or for assistance. Additionally, a series of letters are sent to patients to apprise them of payment and assistance options. Allegiance has a printed brochure that is available through Registration that includes information regarding Medicaid application assistance and our internal programs. The Henry FordAllegiance Health website includes a series of web pages related to transparency, quality, pricing, and our financial policies, procedures, and programs. Uninsured patients needing mental health services are screened for eligibility through our partnership with the Jackson Community Mental Health. Agency, which funds care for indigent, dual diagnosis, and Medicaid patients. Patients seeking substance abuse care are linked with the Mid-South Substance. Abuse Commission. Registration and Business. Office team members receive direct training on our programs and scripting for ensuring information is provided to the patients and families with whom our staff interact. Education is provided to organizational leaders to ensure that team members outside of Finance are aware of our programs and where to direct patients and families who may need or who are

Form and Line Reference	Explanation
Part VI, Line 4	Henry Ford Allegiance Health's market is determined geographically by the boundaries of Jackson County. The hospital is a tax exempt Health System that serves the collective health needs of the more than 160,000 residents of Jackson County. The gender distribution of Jackson County residents is 49% female and 51% male. The age distribution of Jackson County is 26% of residents 19 years and under, 18% between 20 and 34 years, 29% between 35 and 54 years, 13% between 55 and 64 years, and 14% of residents are 65 years and older. Racial distribution of Jackson County residents according to the 2011 Census Data is 88.0% as white, 7.9% as African American, 0.7% as Asian, 0.4% as American Indian or Alaska Native, and 3.0% as some other race or two or more races. Of males aged 15 years and over, 33.0% have never married, 50.4% are married, 1.5% are separated, 2.9% are widowed, and 12.3% are divorced. Of females aged 15 and over, 25.0% have never married, 50.4% are married, 1.7% are separated, 9.8% are widowed, and 13.2% are divorced. According to the Bureau of Labor Statistics (2013), Jackson County also experiences a high unemployment rate of 8.8%. With 69,400 individuals in the civilian labor force, 6,100 residents are currently unemployed. Of those employed, major industries represented include educational services, health care, and social assistance (23.9%), manufacturing (18.7%), retail trade (12.1%), professional, scientific, management, administrative, and waste management services (7.7%), and arts, entertainment, recreation, accommodation, and food services (7.5%). Approximately 51% of Allegiance Hospital patients were covered by Medicare, while 27% were on Medicard and 1% were uninsured. During the 2016 fiscal year, Henry Ford Allegiance Health had 8,952 Medicare discharges and 4,655 Medicaid discharges from inpatient services. Physician practice visits totaled 266,070 during FY 2016, with 148,071 primary care visits and 117,999 visits to specialists. Henry Ford Allegiance Health also provides financial and le
	uninsured During the 2016 fiscal year, Henry Ford Allegiance Health had 8,952 Medicare discharges and 4,655 Medicaid discharges from inpatient services. Physician practice visits totaled 266,070 during FY 2016, with 148,071 primary care visits and 117,999 visits to specialists. Henry Ford Allegiance Health also provides financial and leadership support of primary care services for the underserved, regardless of their ability to pay, through the Center for Family Health (CFH), a federally

Form and Line Reference	Explanation
Part VI, Line 5	The mission of Henry Ford Allegiance Health is to lead our community to better health and well-being at every stage of life Soon to celebrate a century of providing care to our community, Henry Ford Allegiance Health's success in creating an environment for safe, clinically sound, patient-centered care has earned many accolades from across the health care industry. While these awards recognize our commitment to providing exceptional patient care, they also challenge us toward continuous improvement across the continuum CMS Four-Star Rating - Henry Ford Allegiance Health has received a four-star rating from the Centers for Medicare & Medicaid Services (CMS), largely reflecting our significant commitment to quality and safety Another "A" for Patient Safety from The Leapfrog Group - The Leapfrog Group, a national patient safety watchdog, ranked Henry Ford Allegiance Health among the 844 hospitals to receive an "A," ranking it among the safest hospitals in the United States O verall, Henry Ford Allegiance Health has received an with every ranking-a total of ten timessince the Hospital Safety Grade was first initiated in Spring of 2012. Henry Ford Allegiance Health is one of only three hospitals in Michigan to accomplish this, and among the 72 graded hospitals that have achieved this longstanding recognition nationwde We Honor Veterans - Henry Ford Allegiance Health is proud to have been designated a Level 3 Hospice Partner of the We Honor Veterans program, a collaboration with the National Hospice Palliative Care Organization and the Veterans Administration Looking Toward our Community's Euture. In late 2016, construction began on a new three-story, 59,000 square-feet patient tower with 66 private rooms. Forty-four new physicians and Advanced Practice Providers were added to increase access to primary care, specialty care and new services, which include dermatology, cosmetic and reconstructive plastic surgery, and obstetrics/gynecology Ground was broken for a two-story Center for Health Innovation 8 Education-a r

Form and Line Reference	Explanation
Part VI, Line 6	The Hospital's sole corporate member is Henry Ford Allegiance Health Group, a 501(c)(3) organization. Other affiliates include Henry Ford Allegiance Health Foundation, Henry Ford Allegiance Hospital (LTACH), Volunteers of Henry Ford Allegiance Health. These are all 501(c)(3) non-profit organizations working together to improve healthcare in and around Jackson, MI. Additionally, the Hospital recently formed Jackson Health Network (JHN), a clinically integrated network. The Foundation and the Volunteer organization work closely with Henry Ford Allegiance. Health Group and the hospital to raise funds for projects and services that benefit the overall well-being of the community. Previous campaigns successfully raised funds to expand and improve our Graduate Medical Education program, cancer care service line and provided free medical care to indigent patients. Jackson Health Network works to improve patient clinical outcomes thru coordinated care and lowering overall health care costs.

Schedule H (Form 990) 2015

Additional Data

Software ID: Software Version:

EIN: 38-2027689

Name: WA Foote Memorial Hospital

Form 990 Schedule H, Part V Section A. Hospital Facilities ER-24 hours Children Teaching höspital Critical Research ER-other General medical Section A. Hospital Facilities (list in order of size from largest to access smallest—see instructions)) facility hospital hospital How many hospital facilities did the organization operate during the tax year? hospita Name, address, primary website address, rgica) and state license number Facility reporting Other (Describe) group 1 WA Foote Memorial Hospital 205 N East Avenue Х Х Х Jackson, MI 49201 www allegiancehealth org

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a **Hospital Facility**

(lıst	: in order of size, from largest to smallest)	
How	v many non-hospital health care facilities did the org	anization operate during the tax year?
Nan	ne and address	Type of Facility (describe)
1	1 - Allegiance Occupational Health 100 E Michigan Ave Ste 101 Jackson, MI 49201	Urgent care, employment screening
1	2 - Allegiance Physical Rehabilitation - Jac 100 E Michigan Ave Ste 103	Rehab

4 5 - Allegiance Personal Care

100 E Michigan Ave Ste 400 Jackson, MI 49201

100 E Michigan Ave Ste 900 Jackson, MI 49201

6 7 - Gayle M Jacob Cancer Center

Jackson, MI 49201 7 8 - Allegiance Wellness Center

Jackson, MI 49201

Jackson, MI 49201

Jackson, MI 49201

Jackson, MI 49201

Jackson, MI 49201 12 13 - Allegiance Thoracic Surgery

Jackson, MI 49201

Jackson, MI 49201

Jackson, MI 49201

1100 E Michigan Ave Ste 307

1100 E Michigan Ave Ste 100

1100 E Michigan Ave Ste 102

1100 E Michigan Ave Ste 102

1100 E Michigan Ave Ste 104

11 12 - Allegiance Outpatient Trauma

1100 E Michigan Ave Ste 201

1100 E Michigan Ave Ste 201

13 14 - Allegiance Pediatric Cardiology

1100 E Michigan Ave Ste 201

1100 E Michigan Ave Ste 201

8 9 - Allegiance Cardiac Rehabilitation

9 10 - Allegiance Pulmonary Rehabilitation

10 11 - Allegiance Diagnostic Center - Professio

14 15 - U of M - Allegiance Cardiac Surgery Serv

5 6 - Allegiance tobacco Treatment Services

ame and address	Type of Facility (describe)
L 1 - Allegiance Occupational Health 100 E Michigan Ave Ste 101 Jackson, MI 49201	Urgent care, employment screening
L 2 - Allegiance Physical Rehabilitation - Jac 100 E Michigan Ave Ste 103 Jackson MT 49201	Rehab

Name and address		Type of Facility (describe)
1	1 - Allegiance Occupational Health 100 E Michigan Ave Ste 101 Jackson,MI 49201	Urgent care, employment screening
1	2 - Allegiance Physical Rehabilitation - Jac 100 E Michigan Ave Ste 103 Jackson,MI 49201	Rehab
2	3 - Allegiance Substance Abuse Services 100 E Michigan Ave Ste 104	O utpatient Treatment

Nan	ne and address	Type of Facility (describe)
1	1 - Allegiance Occupational Health 100 E Michigan Ave Ste 101 Jackson, MI 49201	Urgent care, employment screening
1	2 - Allegiance Physical Rehabilitation - Jac 100 E Michigan Ave Ste 103 Jackson, MI 49201	Rehab
2	3 - Allegiance Substance Abuse Services 100 E Michigan Ave Ste 104 Jackson, MI 49201	O utpatient Treatment
3	4 - Allegiance Home Care 100 E Michigan Ave Ste 400 Jackson, MI 49201	Visiting Nurses

Private duty nursing

Outpatient Treatment

Exercise facility

Post-surgical exercise facility

Post-surgical exercise facility

Lab and imaging services

Physician specialty practice

Physician specialty practice

Physician specialty practice

Physician specialty practice

Hematology Oncology practice and infusion center

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a **Hospital Facility** (list in order of size, from largest to smallest) How many non-hospital health care facilities did the organization operate during the tax year? Name and address Type of Facility (describe) 16 - Allegiance Radiation Oncology - Tejada C Radiation therapy 1102 E Michigan Ave Jackson, MI 49201 1 17 - Allegiance ENT Physician specialty practice 1111 Tenevck St Ste 100 Jackson, MI 49201 2 18 - Allegiance Hearing Center Hearing loss treatment, hearing aid sales/service 1111 Teneyck St Ste 200 Jackson, MI 49201 3 19 - Allegiance Surgery Center Outpatient surgery center 1125 E Michigan Avenue Jackson, MI 49201 4 20 - Allegiance Rheumatology Physician specialty practice 1201 E Michgan Avenue Ste 100 Jackson, MI 49201 5 21 - Allegiance Neurology Physician practice 1201 E Michgan Avenue Ste 240 Jackson, MI 49201

Physician specialty practice

Physician practice

Physician practice

Rehabilitation services

Physician specialty practice

Physician specialty practice

Laboratory and imaging services

Rehabilitation services

Retail sales of durable medical equipment

6 22 - Allegiance Orthopedics

Jackson, MI 49201

Jackson, MI 49201

Jackson, MI 49201

25 - Allegiance Balance Center

Jackson, MI 49201

Jackson, MI 49201
27 - Allegiance Neurosurgery

Jackson, MI 49201

Jackson, MI 49201

Jackson, MI 49201

1201 E Michigan Avenue Jackson, MI 49201

1201 E Michgan Avenue Ste 300

24 - Allegiance Osteoporosis Center

10 26 - Allegiance Pain Management Center

12 28 - Allegiance Physical Medicine and Rehabil

13 29 - Allegiance Physical Rehabilitation - Spe

14 30 - Allegiance Diagnostic Center - Specialty

1201 E Michigan Ave Ste 110

1201 E Michigan Ave Ste 120

1201 E Michigan Ave Ste 120

1201 E Michigan Ave Ste 200

1201 E Michigan Ave Ste 240

1201 E Michigan Ave Ste 300

1201 E Michigan Ave Ste 300

7 23 - Allegiance Home Medical Equipment - Spec

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a **Hospital Facility** (list in order of size, from largest to smallest) How many non-hospital health care facilities did the organization operate during the tax year? Type of Facility (describe) Name and address 31 - Allegiance Diagnostic Center - Greenwood Laboratory services 1310 Greenwood Ave Jackson, MI 49203 1 32 - Allegiance Neuropsychology Physician specialty practice 1400 E Michigan Ave Jackson, MI 49202 2 33 - Allegiance Diagnostic Center - North Str Lab and imaging services 1401 W North Street Jackson.MI 49202 34 - Allegiance Family Medicine - North Stree Family medicine and Extended Hours Clinic 1401 W North Street Jackson, MI 49202 4 35 - Allegiance CRNA Anesthesiology services 205 N East Ave Jackson, MI 49201 5 36 - Allegiance EEG Patient testing 205 N East Ave Jackson, MI 49201 6 37 - Allegiance EKG Patient testing 205 N East Ave Jackson, MI 49201 38 - Allegiance Emergency Care Emergency room and urgent care 205 N East Ave Jackson, MI 49201 8 39 - Allegiance Health Pharmacy Outpatient pharmacy 205 N East Ave Jackson, MI 49201 9 40 - Allegiance Sleep Health Center Diagnostic and testing center 205 N East Ave Jackson, MI 49201 10 41 - Allegiance Health Hospital Main hospital facility with multiple IP and OP services 205 N East Ave Jackson, MI 49201 11 42 - Allegiance Behavioral Health Mental health IP and OP services

Outpatient GI procedures

Phlebotomy office (independent physician practice)

Phlebotomy office (independent physician practice)

205 N East Ave Jackson, MI 49201

205 S East Ave Jackson, MI 49201

214 N Elm Ave Jackson, MI 49202

214 N West Ave Jackson, MI 49202

12 43 - Allegiance Digestive Health - East Ave

13 44 - Phlebotomy - Drs O'Neill Kak

14 45 - Phlebotomy - Dr Rosenburg et al

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a **Hospital Facility** (list in order of size, from largest to smallest) How many non-hospital health care facilities did the organization operate during the tax year? Name and address Type of Facility (describe) 46 46 - Allegiance Health Pharmacy Long-term care pharmacy services 2200 Springport Road Ste 100 Jackson, MI 49202 1 47 - Allegiance Behavioral Health Services -Mental health OP services 2200 Springport Road Ste 200 Jackson, MI 49202 2 48 - Allegiance Senior Health Center Geriatric services 2200 Springport Road Ste 500 Jackson, MI 49202 3 49 - Allegiance Wound Care Center - Springpor Treatment and therapy 2200 Springport Road Ste 500 Jackson, MI 49202

Laboratory services

Family medicine

Family medicine

Internal medicine

Lab and imaging services

Pharmaceutical counseling services

Inpatient and outpatient treatment

Physician specialty practice

Vascular system testing (ultrasound)

Cardiovascular care, diagnostic testing

Clinical exams, mammograms, spa services

4 50 - Allegiance Diagnostic Center - Springpor

5 51 - Medication Therapy Management Clinic

6 52 - Allegiance Addiction Recovery Center

300 W Washington Avenue Ste 300

300 W Washington Avenue Ste 350

3235 E Michigan Avenue Ste 100

3235 E Michigan Avenue Ste 150

3305 Spring Arbor Rd Ste 100

3305 Spring Arbor Rd Ste 500

13 59 - Allegiance Diagnostic Center - West

14 60 - Allegiance Women's Health Center

11 57 - Allegiance Family Medicine - East Michig

12 58 - Allegiance Internal Medicine - East Mich

9 55 - Allegiance Vascular Laboratory

7 53 - Allegiance Family Medicine - Summit Wood

2200 Springport Road Ste 800

2200 Springport Road Ste 900

Jackson, MI 49202

Jackson, MI 49202

2424 W Washington Ave Jackson, MI 49203

2585 Spring Arbor Road Jackson, MI 49203 54 - Allegiance Vascular Health

Jackson, MI 49201

Jackson, MI 49201

56 - Michigan Heart

309 Page Avenue Jackson, MI 49201

Jackson, MI 49202

Jackson, MI 49202

Jackson, MI 49203

Jackson, MI 49203

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest) Jackson, MI 49203 2 63 - Allegiance Diagnostic Center - Vandercoo Lab and imaging services 400 Hinckley Blvd Ste 200 Jackson, MI 49203

(1150	. In order of size, from largest to smallest)	
How	v many non-hospital health care facilities did the orgar	nization operate during the tax year?
Name and address		Type of Facility (describe)
61	61 - Allegiance Family Medicine - Cascades Ri 3333 Spring Arbor Rd Ste 100 Jackson,MI 49203	Family medicine (pending, not currently open)
1	62 - Allegiance Family Medicine - Townsend 400 Hinckley Blvd Ste 100 Jackson, MI 49203	Family medicine

3 64 - Allegiance Family Medicine - Michigan Ce

4 65 - Allegiance Diagnostic Center - Michigan

5 66 - Allegiance Physical Rehabilitation - Mic

6 67 - Allegiance Digestive Health - Ann Arbor

8 69 - Allegiance Diagnostic Center - North Jac

10 71 - Allegiance Wound Care and Hyperbaric Cen

9 70 - Allegiance Home Medical Equipment

4304 Page Ave

4304 Page Ave

Michigan Center, MI 49254

Michigan Center, MI 49254

7 68 - Phlebotomy - Drs Munro Munro

505 N Jackson St Ste 178 Jackson, MI 49201

700 E Michigan Ave Jackson, MI 49201

704 E Michigan Ave Jackson, MI 49201 11 72 - Phlebotomy - Dr Lynd

Jackson, MI 49201

Jackson, MI 49201 14 75 - Riverside Pediatrics

> 760 W Franklin Jackson, MI 49203

744 W Michigan Ave Ste 200

13 74 - Allegiance Gastroenterology

744 W Michigan Ave Ste 201

724 W Franklin Jackson, MI 49203 12 73 - Allegiance General Surgery

4304 Page Ave Ste 100 Michigan Center, MI 49254

4400 Ann Arbor Road Jackson, MI 49202

500 Lansing Ave Jackson, MI 49202

	——————————————————————————————————————	erace during the tax year
Nam	ne and address	Type of Facility (describe)
61	61 - Allegiance Family Medicine - Cascades Ri 3333 Spring Arbor Rd Ste 100 Jackson,MI 49203	Family medicine (pending, not currently open)
-	62 411 5 1 11 1 7	le , ,

Family medicine (pending, not currently open)

Phlebotomy office (independent physician practice)

Phlebotomy office (independent physician practice)

Retail sales of durable medical equipment

Lab and imaging services

Rehabilitation services

Outpatient GI procedures

Lab and imaging services

Oxygen treatment center

Physician specialty practice

Physician specialty practice

Pediatric medicine (acquired 1/1/16)

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

кесс	ognized as a Hospital Facility	
	tion D. Other Health Care Facilities That Are I pital Facility	Not Licensed, Registered, or Similarly Recognized as a
(lıst	in order of size, from largest to smallest)	
How	many non-hospital health care facilities did the org	ganization operate during the tax year?
Nam	ne and address	Type of Facility (describe)
76	76 - Allegiance Endocrinology 813 W Michigan Ave Jackson, MI 49202	Physician specialty practice
1	77 - Allegiance Wound Care Center 813 W Michigan Ave Jackson, MI 49202	Treatment and therapy
	78 - Allegiance Diabetes Education Center 817 W High Street Jackson,MI 49203	Diabetes education services
3	79 - Allegiance Diagnostic Center - East 900 E Michigan Ave Ste 102 Jackson,MI 49201	Laboratory services
4	80 - Allegiance Diagnostic Center - Grass Lak 12369 E Michigan Ave Grass Lake,MI 49240	Lab and imaging services
5	81 - Allegiance Family Medicine - Grass Lake 12369 E Michigan Ave Grass Lake,MI 49240	Family medicine
6	82 - Allegiance Family Medicine - Leslie 130 N Sherman St Leslie, MI 49251	Family medicine
7	83 - Allegiance Family Medicine - Mason 810 Hogsback Rd Ste A Mason, MI 48854	Family medicine
8	84 - Allegiance Health Diagnostic Center - Ma 810 Hogsback Rd Ste B Mason,MI 48854	Lab and imaging services
9	85 - Allegiance Physical Rehabilitation - Mas 810 Hogsback Rd Ste B Mason, MI 48854	Rehabilitation services
10	86 - Allegiance Diagnostic Center - Brooklyn 153 Wamplers Lake Rd Brooklyn, MI 49230	Laboratory services (Jan 2016 adding imaging services)
11	87 - Hillsdale Specialty Clinic 30 S Howell St Hillsdale,MI 49242	Specialty practice timeshare - Vascular and Neurosurgery
12	88 - Hillsdale Hand Clinic 61 W Carleton Hillsdale, MI 49242	Rebalitation services
13	89 - Allegiance Family Medicine - Onsted 8958 M-50 Onsted, MI 49265	Family medicine
14	90 - Oaklawn Specialty Clinic	Specialty practice timeshare - Thoracic

215 E Mansion St Ste 1-D Marshall, MI 49068

	orm 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly ecognized as a Hospital Facility							
	tion D. Other Health Care Facilities That Are No pital Facility	t Licensed, Registered, or Similarly Recognized as a						
lıst	in order of size, from largest to smallest)							
How	many non-hospital health care facilities did the orgai	nization operate during the tax year?						
Nam	ne and address	Type of Facility (describe)						
91	91 - Allegiance Family Medicine - Albion 27931 C Drive North Albion, MI 49224	Family medicine						
1	92 - Allegiance Family Medicine - Spring Arbo 7845 Spring Arbor Road Spring Arbor, MI 49283	Family medicine						

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493135064097 OMB No 1545-0047 Schedule I Grants and Other Assistance to Organizations, (Form 990) 2015 Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization Employer identification number WA Foote Memorial Hospital 38-2027689 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient Part II that received more than \$5,000 Part II can be duplicated if additional space is needed (d) A mount of cash (a) Name and address of **(b)** EIN (c) IRC section (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization if applicable grant cash valuation non-cash assistance or assistance or government (book, FMV, assistance appraisal, other) See Additional Data Table Enter total number of section 501(c)(3) and government organizations listed in the line 1 table For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2015

Additional Data

County

536 North Jackson Street

Jackson, MI 49201

Software ID: Software Version:

EIN: 38-2027689

Name: WA Foote Memorial Hospital

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non- (f) Method of valuation (g) Description of

organization or government		ıf applıcable	grant	cash assistance	(book, FMV, appraisal, other)	non-cash assistance	or assistance
Center for Family Health 2298 Springport Road Jackson, MI 49202	38-3251354	501(c)(3)	400,000	0	N/A	Federally Qualified Health Center	The Center for Family Health grant provides operational support for medically underserved populations
United Way of Jackson	38-1368341	501(c)(3)	26.600	0	N/A	Fresh Food Initiative	Funded teen pregnancy

(h) Purpose of grant

prevention, community

projects, and the Fresh

Food Initiative

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule J (Form 990)

Department of the

Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493135064097 OMB No 1545-0047

2015

Open to Public Inspection

	al Revenue Service						
	ne of the organization Foote Memorial Hospital			Employer identification	on nur	nber	
				38-2027689			
Pa	tI Questions Regarding Compensation						
						Yes	No
1 a	Check the appropriate box(es) if the organization provided 990, Part VII, Section A, line 1a Complete Part III to p						
	First-class or charter travel	\Box	Housing allowance or residence fo	r personal use			
	Travel for companions	Г	Payments for business use of pers	onal residence			
	Tax idemnification and gross-up payments	~	Health or social club dues or initia	tion fees			
	Discretionary spending account	\Box	Personal services (e g , maid, cha	uffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain						
2	Did the organization require substantiation prior to reimb						
	directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?					Yes	
3	Indicate which, if any, of the following the filing organizat organization's CEO/Executive Director Check all that a used by a related organization to establish compensation	pply	Do not check any boxes for metho	ds			
	▼ Compensation committee	▽	Written employment contract				
	•	_	Compensation survey or study				
	Form 990 of other organizations	✓	Approval by the board or compens	ation committee			
4	During the year, did any person listed on Form 990, Part or a related organization	VII	, Section A , line 1a with respect to	the filing organization			
а	Receive a severance payment or change-of-control payn	nent	t?		4a	Yes	
b	Participate in, or receive payment from, a supplemental r	nond	qualified retirement plan?		4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?				4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide	e the	e applicable amounts for each item	ın Part III			
5	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations For persons listed on Form 990, Part VII, Section A, line compensation contingent on the revenues of		•	any			
а	The organization?				5a		Νo
b	Any related organization?				5b		Νo
	If "Yes," on line 5a or 5b, describe in Part III						
6	For persons listed on Form 990, Part VII, Section A, line compensation contingent on the net earnings of	e 1a	, did the organization pay or accrue	any			
а	The organization?				6 a		Νo
b	Any related organization?				6b		Νo
	If "Yes," on line 6a or 6b, describe in Part III						
7	For persons listed on Form 990, Part VII, Section A, line payments not described in lines 5 and 6? If "Yes," described in lines 5 and 6.			on-fixed	7	Yes	
8	Were any amounts reported on Form 990, Part VII, paid subject to the initial contract exception described in Reg		•				
	ın Part III				8		Νo
9	If "Yes" on line 8, did the organization also follow the reb section 53 4958-6(c)?	outta	able presumption procedure describ	ed in Regulations	9		

Selledales (Form 550) 2015					r age 🕳
Part III Officers, Directors,	, Trustees, Key Employees, and Highest Compensate	d Employees. Use	duplicate copies if	additional space is	needed.
ınstructions, on row (II) Do not list ar	tion must be reported on Schedule J, report compensation from the ony individuals that are not listed on Form 990, Part VII for each listed individual must equal the total amount of Form 990, F	.,	-	·	
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
	-	(ii)	(ıiı)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	Base (1) compensation	Bonus & incentive	Other reportable	compensation			as deferred on prior
	(i) compensation	compensation	compensation				Form 990

Schedule 1 (Form 990) 2015

See Additional Data Table

Schedule J (Form 990) 2015

Page 2

Page 3

Schedule J (Form 990) 2015

Schedule J (Form 990) 2015

Supplemental Information

Part III

Part I, Line Ia	club. These benefits did not result in taxable compensation during FY 16
Part I, Line 3	The CEO is accountable for ensuring that Allegiance Health's mission is efficiently carried out with the highest levels of quality, safety and service, while at the same time ensuring that the organization is financially healthy. Executive compensation is reviewed annually by the Executive Compensation Committee of the Board of Trustees. This committee works with an independent compensation consultant to ensure that Henry Ford Allegiance Health compensation practices are consistent with industry standards and that compensation levels are fair compared to similar healthcare organizations.

nationally. The compensation consultant benchmarks Henry Ford Allegiance Health's positions against data from multiple published surveys of health care executive compensation in the national health care labor market. Based upon the consultants recommendations, the Executive Compensation Committee makes a recommendation to the Board of Trustees for approval of the executive compensation program. Only independent Trustees vote on this recommendation

Part I, Lines 4a-b Henry Ford Allegiance Health's officers and certain employed physicians participate in a non-qualified deferred compensation plan. The plan, which began in 2005, partially vested for someofficers and highest compensated employees in Fiscal Year 2016 Payout of vested amounts resulted in an increase of salary The calendar year 2015 contribution and payout amounts are as follows 457(f) Contributions reported in Schedule J, Part II, column (C) Georgia Fojtasek \$26,666, Karen Chaprnka \$21,625 Ray King \$35,318, Kenneth Empey \$21,733, Beth Smith \$4,173, Kevin Leonard \$16,881, Ondrea Bates

\$24,370, Ryan Beekman \$56,079, Vishal Gupta \$62,590 Harish Rawal \$39,481, Stephen Lee Kirkner \$57,770, AmritrajLoganathan \$56,294 457(f)

Payouts reported in Schedule J, Part II, column B(iii) Georgia Fojtasek \$94,250, Jeanne' Wickens \$36,242, Karen Chaprnka \$39,193, Ray King

\$33,402, Kenneth Empey \$11,894, George Hunter \$11,788 Beth Smith \$14,180, Anthony Gardner \$19,666, Harish Rawal \$147,167

Column B(II) of Part II, Schedule I includes non-fixed payments to certain physicians based on their productivity and other performance metrics

Part I, Line 7 Schedule J, Part II, Lines 2-3 Amounts reported for Mr. Riney and Dr. Munkarah represent compensation paid to them by Henry Ford Health System in calendar year 2015. This is prior

Software ID: Software Version:

EIN: 38-2027689

Name: WA Foote Memorial Hospital Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (A) Name and Title (F) Compensation in (ii) Bonus & other deferred benefits (B)(I)-(D) column (B) (i) Base (iii) Other reported as deferred compensation on prior Form 990 Compensation incentive reportable compensation compensation 1Georgia Fojtasek President & CEO 677,474 375,104 124,705 52,504 23,273 1,253,060 25,744 (11) 0 1Robert Riney Trustee as of 04/01/16 0 (II)978,251 233,265 25,805 899,267 <u>24,</u>395 2,160,983 2Adnan Munkarah Trustee as of 04/01/16 (11) 688,364 20.970 90,395 23.155 23,661 846,545 3Mohan KulkamıTrustee 221.673 51,364 527,220 43,498 28,238 871,993 0 n 4Karen Chapmka (1) 186,067 64,742 41,670 12,575 417,088 8,625 112.034 SVP & COO thru 1/31/16 0 0 5Jeanne' Wickens 405,620 186.864 56,049 22,613 30.483 701.629 36,242 SVP & CFO thru 5/7/16 (11) 0 6Aaron WoottonVP & CIO 194,284 44,080 1,280 31.278 28.580 299,502 **7**Kenneth Empey General Counsel 250,050 70,51 19,089 45,583 21,282 406,515 6,250 0 8Beth Smith Chief Compliance Officer 163,901 20,996 46,290 23,533 10,713 265,433 4,110 0 9Ondrea Bates 260,705 888 39,608 29,332 448,210 117,67 SVP Patient Care 10Ray King Chief Medical Officer (1) 385.041 9,275 174,114 56,329 53,206 23,149 691,839 0 11Patricia Seagram VP Human Resources as of 03/27/16 164,123 13,733 1,703 17,162 9,927 206,648 (II)12Kevin LeonardVP Finance (1) 190,586 55,414 4,383 30,189 10,603 291,175 0 (11)13Vishal GuptaPhysician (1) 41,560 946,933 19,165 62,590 30,131 1,100,379 (11) 0 14Ryan BeekmanPhysician (1) 133.413 728,286 19,165 58,067 6,590 945,521 0 (II) 0 15Harish RawalPhysician (1) 296.466 1,101,036 192,334 39,481 22,262 1,651,579 133,958 (11) 0 0 16Amrıtraj Loganathan (1) 170,250 20,077 0 658,445 58,282 6,545 913,599 (II) 17Stephen Lee Kırkner Physician (1) 153,130 771,457 34,934 59,757 20,400 1,039,678 (11) 0 18Anthony Gardner VP Marketing thru 07/10/15 96,157 29,872 709 6,952 133,690 19,654 (11) 0 0 19 Gerald Grannan VP Physician Integrationg thru 02/05 198,586 (1) 62,973 2,084 15,259 4,786

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(ı)-(D) column (B) (iii) compensation reported as deferred Base Bonus & Other on prior Form 990 Compensation reportable incentive compensation compensation 11,156 288,262 11,781



06/12/15

112,265 164,841

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

efile GRAPHIC print - DO NOT PROCESS As Filed Data -Schedule K

Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

explanations, and any additional information in Part VI. ▶ Attach to Form 990.

OMB No 1545-0047 2015

DLN: 93493135064097

Open to Public **Inspection**

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization

Employer identification number

WA	Foote Memorial Hospital									38	-20276	89							
Pa	art I Bond Issues									<u> </u>									
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue	price	(f)) Description	n of purpose	(g) De	(g) Defeased		be		feased (h) O behalf issue		alf of fin		Pool ncing
										Yes	No	Yes	No	Yes	No				
A	County of Jackson Hospital Finance Authority	38-6004845	467148EH1	04-21-2011	65,37	5,000	See P	Part VI			×		×		X				
В	County of Jackson Hospital Finance Authority	38-6004845	467148DC3	11-02-2010	140,23	8,036	See P	art VI			×		Х		Х				
Pa	rt III Proceeds																		
						A		I	В		С			D					
1	A mount of bonds retired.								84,951,447										
2	A mount of bonds legally defe	ased																	
3	Total proceeds of issue					65,375	5,000	1	45,077,818										
4	Gross proceeds in reserve fu	ınds							4,795,696										
5	Capitalized interest from pro-	ceeds																	
6	Proceeds in refunding escrov	ws																	
7	Issuance costs from proceed	ds				540	,128		840,059										
8	Credit enhancement from pro	oceeds				18	18,425 495,263												
9	Working capital expenditures	from proceeds																	
10	Capital expenditures from pr	oceeds																	
11	Other spent proceeds					64,816,447 138,946,800		38,946,800											
12	Other unspent proceeds .																		
13	Year of substantial completion	on			20	11													
					Yes	No	0	Yes	No	Yes	I	No	Ye	s	No				
14	Were the bonds issued as pa	rt of a current refund	ıngıssue?		Х			Х											
15	Were the bonds issued as pa	rt of an advance refu	nding issue?			X			Х										
16	Has the final allocation of pro	oceeds been made? .			Х			Х											
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?				х			х											
	rt IIII Private Business		• •																
ьē	THE FIIVALE DUSINESS	USE				Α		E	<u> </u>		С	I		D					
					Yes	No.	, +	Yes	No	Yes	-	No	Ye		No				
1	Was the organization a partner	er in a partnership, o	r a member of an L	.LC, which owned		×			Х										

Are there any lease arrangements that may result in private business use of bond-

Χ

			A			В		С		D
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private b of bond-financed property?			Х		х				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or o									
prop	counsel to review any management or service contracts relating to the finan erty?	icea								
c	Are there any research agreements that may result in private business use financed property?	of bond-		х		Х				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed property									
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government .			0 %		0 %				
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government	rsection		0 %		0 440 %				
6	Total of lines 4 and 5			0 %		0 440 %				
7	Does the bond issue meet the private security or payment test?			Х		Х				
8a	Has there been a sale or disposition of any of the bond-financed property to nongovernmental person other than a 501(c)(3) organization since the bond issued?			х		Х				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or d	isposed of						•		
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations s	ections								
9	Has the organization established written procedures to ensure that all nonque bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?		x		Х					
Par	t IV Arbitrage							•		<u>'</u>
		Α			В		С		D	
		Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		х		х					
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?	Х		Х						
b	Exception to rebate?		Х		X					
С	No rebate due?		Х		Х					
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?	X			X					
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	X			х					
b	(Royal Bank of Canada								
С	Term of hedge	2500 00000	00000 %							
d	Was the hedge superintegrated?		Х							
e	Was the hedge terminated?		х							

Page **3**

			Α		В		С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds ir contract (GIC)?	nvested in a guaranteed investment		х		×				
b	Name of provider									
С	Term of GIC									
d		e harbor for establishing the fair market ied?								
6	Were any gross proceeds invested beyond an available temporary period?			х		×				
7	7 Has the organization established written procedures to monitor the requirements of section 148?		х		Х					
Pa	rt V Procedures T	o Undertake Corrective Action								
			Α		В		С		D	
			Yes	No	Yes	No	Yes	No	Yes	No
	that violations of federa and corrected through t	stablished written procedures to ensure al tax requirements are timely identified the voluntary closing agreement program if available under applicable regulations?	x		х					
Pa	art VI Supplemen	ntal Information. Provide additional inform	nation for rest	onses to qu	estions on Sc	chedule K (s	ee instruction	ns).		
	Return Reference		Explanation							
Part	I, Line A , Column (f)	Primarily to add marketability to underlying varia follows \$36,500,000 County of Jackson Hospita Refunding Bonds (Allegiance Health, Jackson, Mi 2006A bonds \$28,875,000 County of Jackson Bonds (Allegiance Health, Jackson, Michigan), Si	al Finance Autho ichigan), Series Hospital Finance	ority Variable 2011A were i e Authority Ho	Rate Hospital F Issued to refund Ospital Revenue	Revenue d the Series e Refunding				

Return Reference	Explanation
Part I, Line B, column (f)	Primarily to obtain traditional fixed interest on bond debt at a time of low prevailing rates and to reissue and refund bonds The bonds The bonds reissued and refunded are as follows \$29,925,000 County of Jackson Hospital Finance Authority Hospital Variable Rate Demand Revenue Refunding Bonds (W A Foote Memorial Hospital, Jackson, Michigan), Series 2006B-1, reissued for tax purposes on 11/02/2010 \$8,940,000 County of Jackson Hospital Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital, Jackson, Michigan) Series 2006B-2, reissued for tax purposes on 11/02/2010 \$47,400,000 County of Jackson Hospital Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital, Jackson, Michigan) Series 2006C, reissued for tax purposes on 11/02/2010 \$47,400,000 County of Jackson Hospital Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital, Jackson, Michigan) Series 2006C, reissued for tax purposes on 11/02/2010 \$51,655,000 County of Jackson Hospital Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital, Jackson, Michigan) Series 2006C, reissued for tax purposes on 11/02/2010 \$51,655,000 County of Jackson Hospital Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital, Jackson, Michigan) Series 2006C, reissued for tax purposes on 11/02/2010 \$51,655,000 County of Jackson Hospital Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital) Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital) Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital) Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital) Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital) Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital) Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hospital) Finance Authority Hospital Revenue Refunding Bonds (W A Foote Memorial Hos

Return Explanation Reference The difference of \$4,839,782 between Part I column (e) and Part II, Part II, Line 3 Line 3. is due to net Column B investment losses and nvestment ncome

Schedule L

(Form 990 or 990-EZ)

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at

DLN: 93493135064097 OMB No 1545-0047

Department of the Treasury Internal Revenue Se	nuco			www.irs.gov	<u>/form990</u> .					specti	
Name of the org	ganization						Employe	r identif	ication	number	
WA Foote Memoria	н ноѕрітаі						38-202	7689			
		Transactions (sinization answered								10 b	
	ie of disqualifie				veen disqualific		(c) Des			(d) Corr	ected?
				org	janization		trans	action		Yes	No
										\longrightarrow	
										\longrightarrow	
										\longrightarrow	
		ncurred by organiza 		_				section ▶ \$ _			
		fany, on line 2, abo						▶ \$			
Part II Lo	and to and	lar Fram Intor	octod	Dorconc							
Col	mplete if the or	or From Inter ganization answere	ed "Yes'	' on Form 990		ne 38a, or Forr	n 990, Par	t IV , line	e 26, o	r ıf the	
org	anızatıon repoi	rted an amount on I	Form 99	0, Part X, line	5, 6, or 22						
(a) Name of		hip (c) Purpose of			(e)O riginal	(f) Balance	(g) In	(h	•	(i)Wrı	
ınterested person	with organizat	anızatıon loan		n the ation?	principal amount	due	default?	A ppro		agreen	nent?
F								commi	ttee?	↓	
(1)	Son of John	Employee	То	From	115,000	115,000	Yes No	Yes	No	Yes	No
(1) Patrick Nally	Nally, Chairm	1 ' '		^	125,555	223,000	I NO	1 65		1 es	
	of Allegiance Health	Loan									
Stephen Lee	Highest	Physician		Х	9,578	756	No	Yes		Yes	
(2) Kırkner	Compensated Employee	Recruitment Loan									
A mrıtraj	Highest	Physician		Х	25,000	18,878	No	Yes		Yes	
(3) Loganathan	Compensated Employee	Recruitment Loan									
	ρ/ σσ										
										<u> </u>	-
										+	
T. b. l						124.624					
Total Part III Gra	nts or Assi	► \$ stance Benefit	ina In	terested P	ersons.	134,634					
		organization ans				IV, line 27.					
(a) Name of I		(b) Relationship be interested person a		(c) A mount	of assistance	(d) Type of	assistance	(e)	Purpos	e of assı	stance
perso	11	organization									
				1							

Part IV **Business Transactions Involving Interested Persons.** Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (a) Name of interested person (b) Relationship (c) A mount of (d) Description of transaction (e) Sharing transaction of between interested person and the organization's organization revenues? Yes No (1) Amy Schultz Daughter of Larry 216,297 Employee Wages Νo Schultz, Henry Ford Allegiance Health Trustee (2) Patrick Nally Son of John Nally, 122,800 Employee Wages Nο Henry Ford Allegiance Health Trustee, Board Chair Reported amount is for lease Clark & King Investments LLC (Clark & Ray King, Henry 387,200 Nο FordAllegiance Health (3) Kina) payments made by Allegiance

Part V

Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

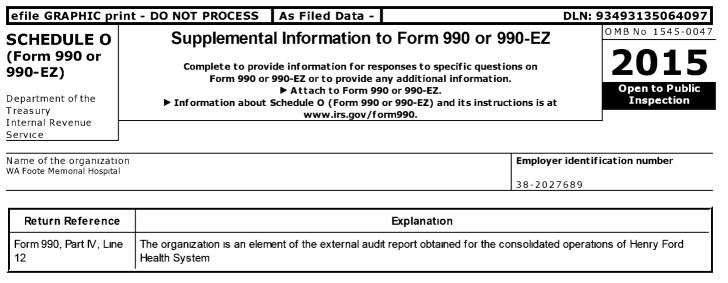
Return Reference **Explanation**

officer, is a partner in

Clark & King

Health to Clark & King for a

medical office building



Return Reference	Explanation
Section A, line 4	During the year, the Articles of Incorporation were amended to reflect the change in ownership of the parent company of Henry Ford Allegiance Health, Henry Ford Allegiance Health Group (formerly Allegiance Health Services) Henry Ford Health System became the sole member of Henry Ford Allegiance Health Group on April 1, 2016 Allegiance Health Services had previously been organized on a directorship basis

Return Reference	Explanation
Form 990, Part VI, Section	The Corporation is organized on a membership basis. The sole corporate member of the Corporation is Henry Ford
A, line 6	Allegiance Health Group (formerly Allegiance Health Services)

Return Reference	Explanation
Form 990, Part VI, Section A, line 7a	The sole Member of the organization may elect and remove, with or without cause, the Corporation's Trustees

Return Reference	Explanation
Form 990, Part VI, Section A, Inne 7b	The following powers are reserved for the sole corporate Member of the hospital Approve any change in the Articles of Incorporation, purposes or philosophy of the Corporation, Approve changes in those provisions of the Corporation's Bylaws which affect the size, composition, and method of selection of the Board of Trustees, or which affect this Article, Approve plans of merger, consolidation or dissolution of the Corporation, Elect and remove, with or without cause, the Corporation's Trustees, upon a simple majority vote of the Directors then serving on the Board of the Member present at a meeting at which a quorum is present, Approve guarantees by the Corporation of the debt of others in excess of maximum limits established by the Member, upon a simple majority vote of the Directors then serving on the Board of the Member present at a meeting at which a quorum is present, Authorize the sale, lease, mortgage or other disposition of all or substantially all of the assets ow ned, held or leased by or to the Corporation, approve any decision by the Corporation which would have the net effect of diminution of governance control of the Member, and any decision by the Corporation which would have the net effect of diminution in the Corporation's governance control over it's own subsidiary, Ratify or reject operating and capital budgets developed by the Board and any non-budgetary expenditures or creations of debt in excess of an amount designated by the Member from time to time, upon a simple majority vote of the Directors then serving on the Board of the Member present at a meeting at which a quorum is present, and Authorize the formation or acquisition of new subsidiaries of the Corporation or the sale or other disposition of existing subsidiaries

Explanation
eview ed by the Organization's Director and VP of Finance, Chief Executive Officer, General Counsel, and fficer. Final copies of the return are distributed to the Hospital's Board of Trustees before the return is

Return Reference	Explanation
Form 990, Part VI, Section B, Iine 12c	The Board Compliance Committee has ultimate responsibility over the enforcement of the Hospital's Conflict of Interest Policy When a potential conflict of interest is identified, the Compliance Committee is responsible for review of the conflict of interest for compliance with the policy. Also, General Counsel routinely reviews upcoming Board and Committee meeting agendas to assess potential conflict situations. All employees are responsible to complete a conflict of interest statment. Trustees, directors, and key employees are required to fill out an annual conflict of interest questionnaire. Board Trustees identified as having a conflict of interest are permitted to discuss the potential transaction. They are not allowed to deliberate in the decision or vote on the matter.

Return Reference	Explanation
Form 990, Part VI, Section B, Iine 15	The Organization performs an annual review and assessment of the compensation of the Chief Executive Officer and each of the executives listed in Part VII of the Form 990. This review includes an independent compensation committee and the engagement of an independent compensation consultant. This process is usually undertaken during the Fall. The Compensation Committee, an independent committee of the Board of Trustees, is responsible for the executive compensation program. This committee performs an annual review of the competitiveness, reasonablenes and effectiveness of all executive cash compensation and benefit programs. The committee also leads the Board in evaluating the performance of the Chief Executive Officer and recommends all aspects of the Chief Executive Officer's compensation. The committee reviews the Chief Executive Officer's recommendations regarding the compensation of all other members of executive leadership. The Compensation Committee engages an independent compensation consulting firm to conduct a comprehensive market analysis of total compensation for executive leadership. This firm uses data representing compensation levels and practices from national not-for-profit healthcare markets as Henry Ford Allegiance Health typically competes to the the national healthcare marketplace for executive talent. National data also provides more comparable information for size and operational characteristics so that comparisons are made to organizations with similar scope and complexity.

Return Reference	Explanation
Form 990, Part VI, Section	Forms 1023 and 990-T are available upon request Form 990 is posted on the Organization's website. The
C, line 19	conflict of interest policy is not available to the public

Return Reference	Explanation
·	Henry Ford Allegiance Health Trustees are not paid to serve on the Board Compensation listed for Dr David Halsey, Dr Allan Tompkins, Dr Mohan Kulkarni and Michael Shore in Part VII of the Form 990 is pay for on call medical service, medical director fees, employment compensation, and/or committee participation

Return Reference	Explanation
IX, line 11g	Professional Other Program service expenses 33,122,371 Management and general expenses 8,407,739 Fundraising expenses 0 Total expenses 41,530,110 Non Employed Physician Services Program service expenses 12,313,910 Management and general expenses 0 Fundraising expenses 0 Total expenses 12,313,910

Return Reference	Explanation
Form 990, Part XI, line 9	Transfer from Parent -167,936 Change in Accounting for Pensions SFAS 158 -8,816,354 Other Changes in Net Assets -452,158

Return Reference	Explanation
XII, Line 2C	Henry Ford Allegiance Health is included in the consolidated financial statements of Henry Ford Health System The governing body of Henry Ford Health System has delegated oversight of the financial statements, including the choice of independent auditors, to its audit committee Form 5713 - International Boycott Activity A Form 5713, International Boycott Report, has been filed on our behalf by Henry Ford Health System (sole member of Henry Ford Allegiance Health Group) Henry Ford Allegiance Health did not itself have any activities associated with an international boycott company

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R**

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No 1545-0047 2015

DLN: 93493135064097

Open to Public Inspection

Schedule R (Form 990) 2015

Employer identification number

38-2027689

Department of the Treasury Internal Revenue Service Name of the organization

WA Foote Memorial Hospital

(Form 990)

► Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Identification of Disregarded Entities Complete of the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (f) Total income Direct controlling Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state End-of-year assets or foreign country) entity (1) Physicians Choice Network LLC Provider Network ΜI 22,569 Henry Ford Allegiance Health 205 N East Avenue Jackson, MI 49201 (2) Jackson Health Network L3C Clinically Integrated ΜI 51,712 2,229,227 Henry Ford Allegiance Health 205 N East Avenue Network Jackson, MI 49201 45-3253643 (3) Jackson Community Medical Records LLC Electronic Medical Records ΜI -116,296 2,303,610 Henry Ford Allegiance Health 205 N East Avenue Jackson, MI 49201 37-1502443 Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (d) (a) (b) (c) (e) (f) (g) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) (13) controlled entity entity? Yes No See Additional Data Table

Cat No 50135Y

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total Income	(g) Share of end-of-year assets) ortionate ations?	(I) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	ral or aging ner?	(k) Percentage ownership
(1) Foote Health Center Associates 1100 E Michigan Avenue Jackson, MI 49201 38-3017711	Lessor of Medical Condominiums	MI	Henry Ford Allegiance Health	Related	-1,148,030	202,625	100	No		100	No	54 430 %
(2) Northwest Detroit Dialysis 30100 Telegraph Bingham Farms, MI 48025 38-3232668	Operate Dialysis Clinic	MI	Henry Ford Health System	Related				No			No	
(3) Macomb Regional Dialysis Centers 16151 Nineteen Mile Rd Clinton Township, MI 48038 26-0423581	Operate Dialysis Clinic	MI	Henry Ford Health System	related				No			No	
Part IV Identification of Related Organizations Taxa												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

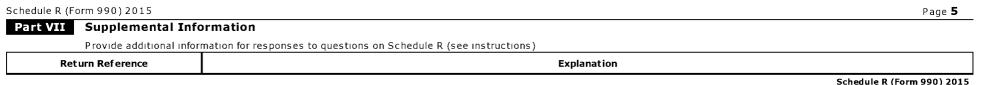
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (b)(i contro entit	n 512 13) olled
(1)Viking Health System Inc 205 N East Avenue Jackson, MI 49201 38-2756161	Idle Healthcare Administration Corporation	MI	Henry Ford Allegiance Health	С			100 000 %	Yes	No
Cascades Insurance (2)Company LTD 205 N East Avenue Jackson, MI 49201 98-1132982	Hospital Malpractice Insurance Captive	CJ	Henry Ford Allegiance Health	С		14,475,300	100 000 %	Yes	
(3)Horizon Properties Inc One Ford Place Detroit, MI 48202 38-2679527	Real Estate - Lessor Buildings	MI	Henry Ford Health System	С					No
(4)Sha Realy Inc One Ford Place Detroit, MI 48202 38-1378121	Real Estate Holding	MI	Henry Ford Health System	С					No
(5)Fairlane Health Services 30100 Telegraph Bingham Farms, MI 48025 38-2565235	Healthcare Management	MI	Henry Ford Health System	С					No

chedule k (Form 990) 2013					Ра	ge 3		
Part V Transactions With Related Organizations Complete if the organization and	nswered "Yes" on Form	990, Part IV, line	: 34, 35b, or 36.					
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No		
1 During the tax year, did the orgranization engage in any of the following transactions with one or mo	re related organizations li	sted in Parts II-IV?						
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		No		
b Gift, grant, or capital contribution to related organization(s)				1 b	Yes			
c Gift, grant, or capital contribution from related organization(s)				1 c	Yes			
d Loans or loan guarantees to or for related organization(s)				1d		No		
e Loans or loan guarantees by related organization(s)				1e		No		
f Dividends from related organization(s)				1 f		No		
g Sale of assets to related organization(s)				1 g		No		
h Purchase of assets from related organization(s)			i i	1h		No		
i Exchange of assets with related organization(s)								
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1 j	Yes			
k Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes			
I Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes			
f m Performance of services or membership or fundraising solicitations by related organization(s) .				1m	Yes			
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes			
o Sharing of paid employees with related organization(s)				10	Yes			
p Reimbursement paid to related organization(s) for expenses				1 p	Yes			
q Reimbursement paid by related organization(s) for expenses				1q	Yes			
${f r}$ Other transfer of cash or property to related organization(s)				1r	Yes			
s Other transfer of cash or property from related organization(s)				1 s	Yes			
2 If the answer to any of the above is "Yes," see the instructions for information on who must comp		· · · · · · · · · · · · · · · · · · ·	1	ds				
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining	amount ı	nvolved			
ee Additional Data Table								

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Name, actives, and FIN of entity Capt Capt	revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships														
	(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(related, unrelated, excluded from tax under sections 512-	section 501(c)(3) organizations?		total	end-of-year	(h) Disproprtionate allocations?		Code V-UBI amount in box 20 of Schedule K-1	General or managing partner?		(k) Percentage ownership	
	9			314)	Yes	No			Yes	No		Yes	No		
													1 I		
														_	
														_	
														_	



Software ID: Software Version:

EIN: 38-2027689

Name: WA Foote Memorial Hospital

Form 990, Schedule R, Part II - Identification of Re			ı	1	1		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity		
Henry Ford Allegiance Health Group 205 N East Avenue Jackson, MI 49201 38-2756428	Exempt Health System	MI	501(c)(3)	Line 11b, II	Henry Ford Health System	Yes	No
Allegiance Health Foundation 205 N East Avenue Jackson, MI 49201 38-3607833	Supports Allegiance Health	MI	501(c)(3)	Line 11b, II	Henry Ford Allegiance Health Group	Yes	
Hospice of Jackson dba Allegiance Hospice 205 N East Avenue Jackson, MI 49201 38-2336367	Hospice Care	MI	501(c)(3)	Line 7	Heathlink	Yes	
The Hospice of Jackson Endowment Fund One Jackson Square Jackson, MI 49201 38-3422146	Raise Funds for Allegiance Hospice	MI	501(c)(3)	Line 11b, II	Allegiance Hospice	Yes	
Healthlink 205 N East Avenue Jackson, MI 49201 38-2756425	Home Health Care	MI	501(c)(3)	Line 11a, I	Henry Ford Allegiance Health Group	Yes	
Volunteers of Henry Ford Allegiance Health 205 N East Avenue Jackson, MI 49201 38-6082835	Exempt Association	MI	501(c)(3)	Line 7	Henry Ford Allegiance Health Group	Yes	
CareLink of Jackson 110 North Elm Avenue Jackson, MI 49202 38-1218485	Long Term Acute Care Hospital	MI	501(c)(3)	Line 3	Henry Ford Allegiance Health Group	Yes	
Henry Ford Health System One Ford Place Detroit, MI 48202 38-1357020	Healthcare Service Provider	MI	501(c)(3)	Line 3	N/A		No
Henry Ford Wyandotte Hospital 2333 Biddle Ave Wyandotte, MI 48192 38-2791823	Healthcare Service Provider	MI	501(c)(3)	Line 3	Henry Ford Health System	Yes	
Henry Ford Health System Foundation One Ford Place Detroit, MI 48202 23-7383042	Supporting O rganization	MI	501(c)(3)	Line 11a, I	Henry Ford Health System	Yes	
Health Alliance Plan 2850 W Grand Blvd Detroit, MI 48202 38-2242827	Health Maintenance Organization	MI	501(c)(4)		Henry Ford Health System	Yes	
HFHS Self Funded Liability One Ford Place Detroit, MI 48202 38-6553031	Malpractice Insurance	MI	501(c)(4)		Henry Ford Health System	Yes	
Henry Ford Continuing Care One Ford Place Detroit, MI 48202 38-2433285	Nursing Homes	MI	501(c)(3)	Line 9	Henry Ford Health System	Yes	
HFII Corporation One Ford Place Detroit, MI 48202 90-0840304	Scientific Research	MI	501(c)(3)	Line 7	Henry Ford Health System	Yes	
Henry Ford Health System Government Affairs Services One Ford Place Detroit, MI 48202 46-4064067	Advocacy Services for HFHS and affiliates	ME	501(c)(4)		Henry Ford Health System	Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations (a) (b) (c) (d) Name of related organization Transaction A mount Involved Method of determining amount type(a-s) involved (1) Henry Ford Allegiance Health Group 617,936 FMV (1) Hospice of Jackson dba Henry Ford Allegiance Hospice 288,418 Cost Cost (2) Hospice of Jackson dba Henry Ford Allegiance Hospice 968,948 FMV (3) Hospice of Jackson dba Henry Ford Allegiance Hospice Q 654.851 FMV (4) Cascades Insurance Company LTD Ρ 2,789,364 (5) Cascades Insurance Company LTD 7,277,221 FMV (6) Allegiance Health Foundation 290,521 FMV (7) CareLink of Jackson Q 4,286,297 Cost FMV (8) CareLink of Jackson Μ 955,702