

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



DLN: 93493135100837

Return of Organization Exempt From Income Tax

Department of the

Form **990**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

reasu nterna	•	nue Servi		ut Form 990 and its instructions is a	at <u>wwi</u>	N IRS GOV/FO	<u>m990</u>		Inspection	
\ Fc	or the :	2015 ca	lendar year, or tax year beginn	ing 07-01-2015 , and ending 06-30	-2016)				
Che	ck if ap	plicable	C Name of organization MUNSON MEDICAL CENTER				D Emplo	yer id	entification number	
✓ Ad	dress ch	nange					38-13	36283	30	
_	me cha	-	Doing business as							
Ini 	itial retu	ırn					E Telepho	one nu	mher	
	termina	ited	Number and street (or P O box if 1105 SIXTH STREET	mail is not delivered to street address) Roo	m/suite	9				
	ended r						(231)	(231) 935-5000		
App	olication	pending	TRAVERSE CITY, MI 49684	ountry, and ZIP or foreign postal code			G Gross r	racainti	s \$ 580,101,581	
			F Name and address of princ	unal officer				· ·	* * *	
			ALFRED PILONG	ipai onicei		H(a) Is th	ıs a group rdınates?		n forYes √	
			1105 SIXTH STREET	1		No				
Tax	(-exemi	pt status	TRAVERSE CITY, MI 4968	_		H(b) Are a		nates	Yes No	
			✓ 501(c)(3) 501(c)() <		, 			ı a lıst	t (see instructions)	
W	ebsite:	:► WW	WW MUNSONHEALTHCARE OF	RG		H(c) Grou	ıp exempt	ion n	umber ▶	
(Form	n of orga	anızatıon	✓ Corporation Trust Asso	ciation	•	L Year of fo	•		M State of legal domicile MI	
Pai	rt I		ımary							
				on or most significant activities THCARE, MUNSON MEDICAL CENT	TER E	XISTS TO D	FITVER	СОМЕ	PREHENSIVE	
				TNERSHIP WITH PHYSICIANS	I LIX L.	X1313 10 D	CLIVEN		RETTENSIVE	
ic e										
119	_									
GOVERNATION	2 C	heck th	nis box 🕨 🗀 if the organization	discontinued its operations or dispo	sed of	more than 2	25% of its	net a	assets	
			1							
ნ ∧	3 N	umber	of voting members of the gover	ning body (Part VI, line 1a)				3	19	
HILL	4 N	umber	of independent voting members	of the governing body (Part VI, line	1b)		•	4	11	
ACHVINES &	5 T	otal nur	mber of individuals employed in	n calendar year 2015 (Part V, line 2a	a) .			5	4,526	
Ĭ	6 T	otal nur	mber of volunteers (estimate if	necessary)				6	345	
				Part VIII, column (C), line 12				7a	51,590	
	b Ne	et unrela	ated business taxable income f	rom Form 990-T, line 34	•		•	7b	1,425	
						Pric	9,769,		Current Year	
Q)	8		Contributions and grants (Part VIII, line 1h)						16,429,379	
venue	9	_	am service revenue (Part VIII,	· ·		-	523,882,		548,596,391	
Rav	10 11			nn (A), lines 3, 4, and 7d)), lines 5, 6d, 8c, 9c, 10c, and 11e)			20,128,470 5,210,833		9,094,191 5,695,810	
	12		, , ,	.1 (must equal Part VIII, column (A)						
	12	12)	Tevenue ada mes o amough i	(Mast equal) are VIII, column (A)	<i>,,</i> e	,	558,991,	603	579,815,771	
	13	Grant	s and sımılar amounts paıd (Pa	rt IX, column (A), lines 1-3)	•		1,002,	833	679,934	
	14	Benef	its paid to or for members (Part	t IX, column (A), line 4)					0	
\$	15			yee benefits (Part IX, column (A), lir	nes	:	233,160,	108	240,827,155	
Expenses	16a	5-10	,	X, column (A), line 11e)				-+		
per	_		,	, , , , ,				\dashv		
ā	ь 17		undraising expenses (Part IX, column ((D), line 25) > 019,022), lines 11a-11d, 11f-24e)			252,187,	473	277,534,413	
	18		, , , , , ,	nust equal Part IX, column (A), line 2			486,350,		519,041,502	
	19		·	e 18 from line 12	•		72,641,	_	60,774,269	
e S						D				
net Assets of Fund Balances						Beginning o	Current	Tear	End of Year	
Bal	20	Total	assets (Part X, line 16)		•		773,218,	_	806,302,270	
pur	21 Total liabilities (Part X, line 26)						750	369,062,986		
	22			ct line 21 from line 20		4	438,454,	859	437,239,284	
	t II		nature Block	xamined this return, including accon	nnanı	ing schodula	ac and ota	tema	nts and to the bost of	
ny kr	nowled	ge and		omplete Declaration of preparer (oth						
		.								
***** Signature of officer)17-05-15 ate				
ign / -										
	-		K A HEPLER CFO e or print name and title							
		/	Print/Type preparer's name	Preparer's signature	Dat	te	ck [ıf	PTIN	_	
aic	i						eck IT -employed			
) ·		<u>.</u> [F	Firm's name			Firm	n's EIN 🟲			

Firm's address 🕨

Preparer

Use Only

. Tyes No

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 🕏	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🥞	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🔰	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11 c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11 d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Form	990 (2015)			Page 4
Pai	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Paits I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24 c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Pait I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV **</i>	28 c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV,	34	Yes	

b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24 c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28 c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
24	Did the organization liquidate terminate or discolus and coase enerations? If "Ves." complete Schedule N. Part I	l		l

35a

35b

36

37

38

Yes

Yes

Yes

Form **990** (2015)

Νo

Νo

and Part V. line 1 .

37

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Note. All Form 990 filers are required to complete Schedule O

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 "> 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Pai	t V	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this		V			
		effect if Schedule o contains a response of flote to any line in this	i di c	<u> </u>	•	Yes	No
1a	Enter	the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	396			
		the number of Forms W-2G included in line 1a Enter -0 - if not applicable	1b	0			
	Did th	L ne organization comply with backup withholding rules for reportable payments to	vend	fors and reportable			
٠		ig (gambling) winnings to prize winners?	•	· · · · · ·	1c	Yes	
2a	Enter	the number of employees reported on Form W-3, Transmittal of Wage and					
		tatements, filed for the calendar year ending with or within the year covered s return	2a	4,526			
.	,	east one is reported on line 2a, did the organization file all required federal emp			2b	Yes	
b		If the sum of lines 1a and 2a is greater than 250, you may be required to e-file					
3a	Did th	ne organization have unrelated business gross income of \$1,000 or more during	the y	year ⁷	3a	Yes	
b	If "Ye	s," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation	on in S	Schedule O	3b	Yes	
4a	Atany	y time during the calendar year, did the organization have an interest in, or a sig	gnatu	re or other authority			
		a financial account in a foreign country (such as a bank account, securities acc int)?	ount,	or other financial	4a		No
b		•					110
b		s," enter the name of the foreign country mathematical the foreign country mathematical the foreign bank for Finc EN Form 114, Report of Foreign Bank	and	Financial Accounts			
	(FBAF		and	i manerar Accounts			
5a	Was t	he organization a party to a prohibited tax shelter transaction at any time durin	g the	tax year?	5a		No
		ny taxable party notify the organization that it was or is a party to a prohibited t			5b		No
С	If"Ye	s," to line 5a or 5b, did the organization file Form 8886-T?					
		<u>, </u>			5c		
6a		the organization have annual gross receipts that are normally greater than \$10 ization solicit any contributions that were not tax deductible as charitable cont			6a		No
b		s," did the organization include with every solicitation an express statement th not tax deductible?	at su	ch contributions or gifts	6 b		
7	Organ	nizations that may receive deductible contributions under section 170(c).					
а		ne organization receive a payment in excess of \$75 made partly as a contributions provided to the payor?		d partly for goods and • • • •	7a		No
b	If"Ye	s," did the organization notify the donor of the value of the goods or services pi	rovide	ed?	7b		
С		ne organization sell, exchange, or otherwise dispose of tangible personal proper orm 8282?	ty for •	which it was required to	7 c		No
d	If"Ye	s," indicate the number of Forms 8282 filed during the year \ldots $oxedsymbol{igle}$	7d				
e	Did th	ne organization receive any funds, directly or indirectly, to pay premiums on a p	erson	al benefit contract?	7e		No
f	Did th	ne organization, during the year, pay premiums, directly or indirectly, on a perso	nal b	enefit contract?	7f		No
g	Ifthe	organization received a contribution of qualified intellectual property, did the or	rganız	ation file Form 8899 as			
	requir				7 g		
h	Form	organization received a contribution of cars, boats, airplanes, or other vehicles 1098-C?	, did	the organization file a	7h		
8	Did a	soring organizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess bus g the year?	sines:	s holdings at any time	8		
9a	Did th	ne sponsoring organization make any taxable distributions under section 49667			9a		
		ne sponsoring organization make a distribution to a donor, donor advisor, or rela		erson?	9b		
10		on 501(c)(7) organizations. Enter					
а	Initiat	tion fees and capital contributions included on Part VIII, line 12	10 a				
b	Gross facilit	receipts, included on Form 990, Part VIII, line 12, for public use of club	10b				
11		on 501(c)(12) organizations. Enter					
а	Gross	Income from members or shareholders	11a				
b		income from other sources (Do not net amounts due or paid to other sources st amounts due or received from them)	11b				
17-	_	ے o n 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990	ın lıc	u of Form 10412	12a		
		s," enter the amount of tax-exempt interest received or accrued during the		4 011 01111 10 11'	-£a		
,	year	2, 22. and amount of tax oxempt meetest received of decruce during the	12b				
13	Section	on 501(c)(29) qualified nonprofit health insurance issuers.					
а		organization licensed to issue qualified health plans in more than one state? N oonal information the organization must report on Schedule O	ote. S	ee the instructions for	13a		
b		the amount of reserves the organization is required to maintain by the states	13b				
r		ch the organization is licensed to issue qualified health plans					
		the amount of reserves of fland	13c	7	14a		No
		s," has it filed a Form 720 to report these payments? If "No," provide an explana	•		14b		110
		, , , , , , , , , , , , , , , , , , , ,		=	_		

Form 990 (2015) Page 6 Governance, Management, and Disclosure Part VI For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax 1a 19 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O Enter the number of voting members included in line 1a, above, who are ındependent 1b 11 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any 2 Νo Did the organization delegate control over management duties customarily performed by or under the direct 3 Νo supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was 4 Νo 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Νo Did the organization have members or stockholders? 6 Yes 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a Yes Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, Yes Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Yes **b** Each committee with authority to act on behalf of the governing body? Yes Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the

10a Νo **10a** Did the organization have local chapters, branches, or affiliates? . . **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing 11a Yes **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 Yes b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12h Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe **12**c Yes 13 Yes Did the organization have a written document retention and destruction policy? . . . 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Yes 15b Yes If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a **16**a Yes **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, address, and telephone number of the person who possesses the organization's books and records ►NICOLE SULAK MUNSON HEALTHCARE 4230 COPPER RIDGE DR TRAVERSE CITY, MI 49684 (231) 935-7777

16b

Yes

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee (B) (C) (D) (F) (A) (E) Name and Title Average Position (do not check Reportable Reportable Estimated hours per more than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization (Worganizations from the (W-2/1099for related 2/1099-MISC) organization and Former Highest compensat employee Individual trustee É organizations MISC) related ũ stitutional below organizations employee 医含 dotted line) Trustee See Additional Data Table

(A) Name and Title	(B) A verage hours per week (list any hours	Position (do not check more than one box, unless person is both an officer and a director/trustee) Officer linguistical or directory em					5	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee		2/1099-MISC)	2/1099-MISC)	organization and related organizations
See Additional Data Table										
						+				
						-				
						1				
1b Sub-Total						<u> </u>		<u> </u>		
c Total from continuation sh			Α.	`.	•	. •				
d Total (add lines 1b and 1c)	•					•		4,752,287	1,414,501	737,377

Yes Did the organization list any former officer, director or trustee, key employee, or highest compensated employee 3 Νo For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the $organization\ and\ related\ organizations\ greater\ than\ \$150,000\?\ \textit{If\ "Yes,"\ complete\ Schedule\ J\ for\ such and\ the property of th$ 4 Yes Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors 1 Complete this table for your five highest compensated independent con	tractors that received more than \$100,000	of
compensation from the organization. Report compensation for the calen	dar year ending with or within the organization	on's tax year
(A) Name and business address	(B) Description of services	(C) Compensation
INDIGO HOSPITAL MEDICINE TRAVERSE C, 10850 E TRAVERSE HWY TRAVERSE CITY, MI 49684	MEDICAL SERVICE	7,841,422
MAYO COLLABORATIVE SERVICES, PO BOX 9146 MINNEAPOLIS, MN 55480	LABORATORY SRV	2,783,418
SURGEONS NORTH PLLC, 107 S CASS ST STE A TRAVERSE CITY, MI 49684	MEDICAL SERIVCE	2,687,231
BAY AREA UROLOGY ASSOCIATES PC, 3922 CEDAR RUN ROAD TRAVERSE CITY, MI 49684	MEDICAL SERIVCE	2,428,535
CERNER CORPORATION, PO BOX 412702 KANSAS CITY, MO 64151	INFO TECHNOLOGY	2,392,789

\$100,000 of compensation from the organization > 84

Form 99								Page 9
Part V	1111	Statement o						_
		Check if Schedu	ule O contains a respor	nse or note to any III	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ω <u>κ</u>	1a	Federated camp	paigns 1a					
Grants mounts	ь	Membership du	es 1b					
GE.	С	Fundraising eve	ents 1 c					
ifts. ar A	d	Related organiz	ations 1d	11,446,359				
<u>1</u> €	e	Government grants	s (contributions) 1e	4,461,389				
ons Sir		All other contribution	ons, gifts, grants, and 1f	521,631				
neti her	•	sımılar amounts no	ot included above					
Contributions, Giffs, Grants and Other Similar Amounts	g	Noncash contribution 1a-1f \$	ons included in lines					
Contributions, Gifts, and Other Similar A	h	Total. Add lines	s 1a-1f		16,429,379			
				Business Code				
E PL	2a	MEDICARE AND ME	EDICAID PMTS	621990	306,269,410	306,269,410		
\$	Ь	PATIENT SERVICE	REVENUE	621990	238,288,956	238,288,956		
ac e	С	HEALTH SERVICE R	REVENUE	621990	2,126,139	2,126,139		
Program Service Revenue	d	SERVICES TO OTHE		621990	1,383,793	1,383,793		
a	e	RENT FROM RELAT		531120	482,589	482,589		
rogr	f	All other progra	am service revenue		45,504		45,504	
<u> </u>	g		s 2a-2f		548,596,391			
	3		ome (including dividen ar amounts)		7,033,356	3,022,749		4,010,607
	4	Income from inves	tment of tax-exempt bond	proceeds ►				
	5	Royalties		•				
	6a	Gross rents	(I) Real 213,552	(II) Personal				
		Less rental						
	ן ו	expenses	212 552					
	C	Rental income or (loss)	213,552		242.552			242.552
	d	Net rental inco	me or (loss) (I) Securities	▶ (II) O ther	213,552			213,552
	7a	Gross amount from sales of assets other than inventory	1,242,620	1,068,394				
	b c	Less cost or other basis and sales expenses Gain or (loss)	1,242,620	250,179 818,215				
	d	Net gain or (los	s)		2,060,835	818,215		1,242,620
Other Revenue	8a	Gross income f events (not inc \$ of contributions See Part IV, lin	reported on line 1c)					
ther	h	Lace direction	apenses b					
ō	С		loss) from fundraising	events ▶				
	9a	Gross income f See Part IV, lin	rom gaming activities le 19					
	ь	Less direct ex	penses b					
	С	Net income or (loss) from gamıng actı	vities				
	10a	Gross sales of	inventory, less	•				
		returns and allo		27 450				
	ь	Less cost of go	a oods sold b	37,458				
		_	(loss) from sales of inve	35,631 entory ▶	1,827		1,827	
		Miscellaneous	,	Business Code				
	11a	CAFETERIA SA	ALES	722210	4,234,002			4,234,002
	ь	MISCELLANEC	ous	621990	878,309			878,309
	С.	AUXILIARY GI		446199	363,861			363,861
	d	All other revenu		<u> </u>	4,259		4,259	
	12	Total. Add lines		•	5,480,431			
	12	iotal revenue.	See Instructions .	•	579,815,771	552,391,851	51,590	10,942,951

Part IX Statement of Functional Expenses

Section 501(c)(3	and 501(c)(4)	organizations	must comp	lete all columns	All other o	organizations	must com	plete column (Α)	

Check if Schedule O contains a response or note to any line in this Part IX $\,$. $\,$.

	✓				
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and				
	domestic governments See Part IV, line 21	25,000	25,000		
2	Grants and other assistance to domestic individuals See Part IV, line 22	654.024	654.024		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15	654,934	654,934		
	and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,596,912	622,087	1,974,825	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	181,040,731	162,338,443	18,702,288	
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	16,294,892	14,638,304	1,656,588	
9	Other employee benefits	28,378,561	25,283,222	3,095,339	
10	Payroll taxes				
	· · · · · · · · · · · · ·	12,516,059	11,122,058	1,394,001	
11	Fees for services (non-employees)				
а	Management				
b	Legal	234,509		234,509	
c	Accounting	118,119		118,119	
d	Lobbying	6,500		6,500	
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	74,102,748	58,031,736	15,451,390	619,622
12	Advertising and promotion	783,758	491,121	292,637	
13	Office expenses	6,295,726	3,678,892	2,616,834	
14	Information technology	13,445,244	5,150,716	8,294,528	
15	Royalties			. ,	
16	Occupancy	8,081,828	7,661,574	420,254	
17	Travel	585,124	443,673	141,451	
18	Payments of travel or entertainment expenses for any federal,	303,121	110,070	111,101	
19	state, or local public officials	974,862	735,904	238,958	
20	Interest	5,693,324	5,145,340	547,984	
21	Payments to affiliates	3,033,321	3,113,310	317,501	
22	Depreciation, depletion, and amortization	28,875,331	26,098,211	2,777,120	
23	Insurance	1,728,383	1,122,466	605,917	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on	1,720,303	1,122,400	005,517	
	Schedule O)				
а	MEDICAL SUPPLIES	131,494,114	131,519,820	-25,706	
b	BAD DEBT	11,419,502	11,419,502		
c	REPAIRS AND MAINTENANCE	6,744,589	6,521,480	223,109	
d	DIETARY	705,174	554,269	150,905	
е	All other expenses	-13,754,422	-4,175,158	-9,579,264	
25	Total functional expenses. Add lines 1 through 24e	519,041,502	469,083,594	49,338,286	619,622
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

(B)

End of year

26,812

927,154

670,728

15,711,452

7,680,766

268,841,459

227,518,969

19,784,072

280,000

359,395

818,388

806,302,270

46,465,706

150,916,387

170,862,505

369,062,986

421,489,016

15,750,268

437,239,284

806,302,270 Form 990 (2015)

189.838.925

74,662,538

(A)

Beginning of year

33,163

151.876.982

1,000,725

65,277,494

319,268

16,046,242

13,863,697

253,665,312

224.090.524

22,975,191

313,943

23,756,068

773,218,609

49,898,500

463,102

153,207,707

131,194,441

334,763,750

418,396,087

20,058,772

438.454.859

773,218,609

569 352 826

300,511,367

1

2

3

4

5

6

7

8

9

10c

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

28

29

30

31

32

33

34

Form 990 (2015) et Check if Schedule O contains a response or note to any line in this Part X

10a

10b

Part X	Balance She
	Check if Schedu

1

2

3

4

5

6

7

8

9

10a

b

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

28

29

30

31

32

33

34

Net Assets or Fund Balances

Cash-non-interest-bearing

Accounts receivable, net . .

Notes and loans receivable, net . .

Prepaid expenses and deferred charges

Investments—publicly traded securities .

Land, buildings, and equipment cost or other basis

Investments—other securities See Part IV, line 11

Investments-program-related See Part IV, line 11

Total assets. Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability Complete Part IV of Schedule D .

key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Organizations that follow SFAS 117 (ASC 958), check here ▶

Organizations that do not follow SFAS 117 (ASC 958), check here ▶

Retained earnings, endowment, accumulated income, or other funds

Paid-in or capital surplus, or land, building or equipment fund

and other liabilities not included on lines 17-24)

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Total liabilities. Add lines 17 through 25 .

lines 27 through 29, and lines 33 and 34.

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

complete lines 30 through 34.

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Schedule L .

II of Schedule L

Grants payable

Deferred revenue .

Tax-exempt bond liabilities

Complete Part X of Schedule D

Unrestricted net assets

Inventories for sale or use

Complete Part VI of Schedule D

Less accumulated depreciation .

Intangible assets

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Savings and temporary cash investments

Pledges and grants receivable, net .

Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part

579,815,771

519,041,502

60,774,269

438,454,859

-1,030,485

-60,959,359

437,239,284

No

Νo

Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, colur

mn (A), line 12) Total expenses (must equal Part IX, column (A), line 25)

Revenue less expenses Subtract line 2 from line 1

Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

Net unrealized gains (losses) on investments

Donated services and use of facilities . Investment expenses . Prior period adjustments .

Other changes in net assets or fund balances (explain in Schedule O) . 10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) Part XIII Financial Statements and Reporting

1 Accounting method used to prepare the Form 990

Check if Schedule O contains a response or note to any line in this Part XII Cash ✓ Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

a separate basis, consolidated basis, or both Separate basis Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Separate basis

basis, consolidated basis, or both

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

Schedule O

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate ✓ Consolidated basis

Single Audit Act and OMB Circular A-133?

If the organization changed either its oversight process or selection process during the tax year, explain in

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Both consolidated and separate basis

Both consolidated and separate basis

1

2

3

4

5

6

7

8

9

10

2a

2b

2c

3a

3b

Yes

Yes

Yes

Yes Form 990 (2015)

Yes

Software ID: Software Version:

EIN: 38-1362830

Name: MUNSON MEDICAL CENTER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tors	5,1	ruS	tees	, K	ey Employees	, nignest	
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Pos more pers	ition than on is	(do one bot	not box h an or/tr	ch unicoe Highest compensated	ess er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
EDWIN A NESS TRUSTEE	4 00 36 00	×						0	946,289	158,407
ALFRED PILONG CEO & PRESID	38 00 2 00	x		×				611,483	0	104,866
KAREN SPEIRS DO TRUSTEE, PAR	40 00	×						317,561	0	17,057
JILL E VOLLEBECHT MD TRUSTEE	40 00	×						222,816	0	33,382
WALTER NOBLE MD TRUSTEE	4 00	×						31,702	0	(
BRIAN KIESSLING TRUSTEE	4 00	×						22,500	0	(
GEORGE BEARUP CHAIR	6 00 4 00	x		×				21,500	0	(
DAVID FRIAR MD TRUSTEE	4 00	x						12,500	0	(
SUSAN J UNGER TRUSTEE	4 00	x						12,500	0	(
JOHN ERB TRUSTEE	4 00	×						12,500	0	C

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(F)

9,375

(A) Name and Title	(B) Average hours per week (list any hours for related	unles	ore these sections in the section in	than ersoi icer i	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
PATRICK E HEINTZ VICE CHAIR	6 00	x		x				12,500	0	0
EDWARD J RUTKOWSKI MD TRUSTEE, PAR	4 00	x						12,500	0	0
JAMES W HOOK TRUSTEE	6 00	x						12,500	0	0
DANIEL NAVIN MD SECRETARY	6 00	x		×				12,500	0	0
ROBERT P SCHAFER TREASURER	6 00	x		×				12,500	0	0
DOUGLAS LUCIANI TRUSTEE	4 00	x						12,500	0	0

4 00

4 00

4 00

4 00

6 00

Х

Χ

CHARLES HAVILL

DANIEL C EDSON

TIMOTHY NELSON

JOHN PELEZZARI TRUSTEE

........ TRUSTEE

TRUSTEE

TRUSTEE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

35,857

46,627

32,487

31,302

45,897

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore tl ss pe	than ersoi icer tor/t	not one on is and trust	tee)	an Forme	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
CATHERINE COLLINS TRUSTEE	4 00	x						0	0	0
MARK A HEPLER CFO	20 00			x				0	468,212	78,339
DAVID MCGREAHAM MD VP MEDICAL	40 00				х			380,282	. 0	57,004
DERK PRONGER VP OPERATION	40 00				х			312,747	o o	51,006
JAMES P FISCHER VP PATIENT C	40 00				x			245,985	0	45,146

40 00

40 00

40 00

40 00

40 00

.

Х

Χ

Χ

Χ

930,852

406,267

375,998

375,899

374,820

THOMAS SCHERMERHORN MD

NEUROSURGEON

NEPHROLOGIST

ANDREW RIDDLE

ZACHARY HECTOR-WORD

PHYSICIAN

PHYSICIAN

PHYSICIAN

JOSHUA RUCH

AHMET SEVIMLI MD

.....

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

hospital's name, city, and state

170(b)(1)(A)(iv). (Complete Part II)

DLN: 93493135100837 OMB No 1545-004

SCHEDULE A (Form 990 or 990EZ)

Department of the

Part I

V

(i)

Total

1

2

3

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Open to Public Inspection

Employer identification number

38-1362830

Treasury Internal Revenue Service Name of the organization MUNSON MEDICAL CENTER

Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization Enter the number of supported organizations Provide the following information about the supported organization(s) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other listed in your governing organization monetary support support (see (described on lines document? (see instructions) instructions) 1-9 above (see instructions)) Yes No

	edule A (Form 990 of 990-EZ) 2013						Page Z
Pā	Support Schedule fo						
	(Complete only if you of Part III. If the organization						
S	ection A. Public Support	acion falls to qu	iamy under the	tests listed bei	ow, piedse con	ipiete Fait III.)
	Calendar year						1
(or	fiscal year beginning in)	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total
•	Gifts, grants, contributions, and						
	membership fees received (Do						
	not include any unusual grants)						
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
•	furnished by a governmental unit						
	to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5						
	from line 4						
5	ection B. Total Support		Τ	Т	ı	T	
/or	Calendar year fiscal year beginning in) ▶	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) ⊤otal
7	Amounts from line 4						
8	Gross income from interest,						
•	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly carried on						
10	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
L1	Total support. Add lines 7						
12	through 10 [Gross receipts from related activiti	es etc (see inst	ructions)			12	
13	First five years.If the Form 990 is		•	thurd fourth or t	fifth tay year ac a		3) organization
	check this box and stop here	3	•		•	``	5) organización,
S	ection C. Computation of Pul	olic Support F	Percentage				
14	Public support percentage for 2015			11, column (f))		14	
15	Public support percentage for 2014	1 Schedule A , Pa	rt II, line 14			15	
L6a	33 1/3% support test—2015. If the	organization did	not check the box	on line 13, and l	line 14 is 33 1/3%		this box
	and stop here. The organization qua	-		•	•	•	▶□
b	33 1/3% support test—2014. If the				, and line 15 is 3	3 1/3% or more, o	heck this
	box and stop here. The organizatio						▶┌
L7a	10%-facts-and-circumstances test	_				•	
	is 10% or more, and if the organiza						
	in Part VI how the organization mee	eis the "facts-an	u-circumstances	test The organi	ızatıon qualifies a	s a publicly supp	- -
h	organization 10%-facts-and-circumstances test		anization did nat	shock a how on his	0 12 16 3 16 4	or 17a and line	▶
U	15 is 10% or more, and if the organ						
	Explain in Part VI how the organiza				,	•	clv
	supported organization						▶ [
18	Private foundation. If the organizat	ion did not check	a box on line 13	, 16a, 16b, 17a, c	or 17b, check thi	s box and see	
	instructions				•		▶┌
							'

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
	Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e)2015	(f) ⊤otal
•	iscal year beginning in)	(4)2011	(5)2012	(6)2010	(4)2011	(0)2010	(1)10ta1
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
-	merchandise sold or services						
	performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
	purpose						
3	Gross receipts from activities						
	that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
•	furnished by a governmental unit						
	to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and						
	3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
_	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
Se	ction B. Total Support				1		I
	Calendar year			1	I	I	
(or f	iscal year beginning in)	(a) 2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable						
	income (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
13	Total support. (Add lines 9, 10c,						
14	11, and 12) First five years.If the Form 990 is f	or the organization	n's first second	thurd fourth or	fifth tay year ac a	section 501/c	V3) organization
14	•	or the organization	on s mist, second	, tillia, louitii, oi	ilitii tax yeal as a	1 5600001 501(0)(3) organization, ▶ □
	check this box and stop here	lia Cunnant D					
	ction C. Computation of Pub						
15	Public support percentage for 2015	(line 8, column	(f) divided by line	: 13, column (f))		15	
16	Public support percentage from 201	l 4 Schedule A, P	art III, line 15			16	
Se	ction D. Computation of Inv	estment Inco	me Percenta	ae			
17	Investment income percentage for				nn (f))	14-1	
	· · · · · ·	•		•	···· (1 <i>))</i>	17	
18	Investment income percentage from	n 2014 Schedule	A, Part III, line	1 /		18	
19a	33 1/3% support tests—2015. If the	organization did	not check the bo	ox on line 14, and	l line 15 is more t	than 33 1/3%, a	ind line 17 is not
	more than 33 1/3%, check this box	and stop here. T	he organization q	ualıfıes as a publ	icly supported or	ganızatıon	▶┌
b	33 1/3% support tests—2014. If the	organization did	not check a box	on line 14 or line	19a, and line 16	ıs more than 3	3 1/3% and line
	18 is not more than 33 1/3%, check	this box and st	op here. The orga	nızatıon qualıfıes	as a publicly sup	ported organiz	ation 🕨 🗍
20	Private foundation. If the organizati	on did not check	a box on line 14	. 19a. or 19b. ch	eck this box and	see instruction	s ▶⊤ˈ

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and complete Part V.)

	I, complete Sections A and D, and complete Part V)			
Se	ction A. All Supporting Organizations			
	Averally of the community of community of community of community of the community of community o		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section	2		
	509(a)(1) or (2)			<u> </u>
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	3 c		
4a	If "Yes," explain in Part VI what controls the organization put in place to ensure such use Was any supported organization not organized in the United States ("foreign supported organization")?			l
	If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?	4b		
	If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations			
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or (2) ? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported	4c		
	organization was used exclusively for section 170(c)(2)(B) purposes			l
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in	5b		
c	the organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to	J.		
	anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9 c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10 b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11 a		
	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		

Part IV	Supporting	Organizations	(continued

I GIC IV		аррог	9	Oi guilleu	LIOIIS	(continue	ч,
Section	n R	Tyne	T Si	innorting	Orga	nization	_

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		

Section C. Type II Supporting Organization	Section	C.	Type	II	Supporting	Organization	s
--	---------	----	------	----	------------	--------------	---

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or			
	trustees of each of the organization's supported organization(s)?			
	If "No," describe in Part VI how contiol or management of the supporting organization was vested in the same persons			
	that controlled or managed the supported organization(s)	1		

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes." describe in Part VI the role the organization's supported organizations played in this regard	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satis	fy the Integral Part Test during the year (see instructions)

- The organization satisfied the Activities Test Complete line 2 below
- The organization is the parent of each of its supported organizations. Complete line 3 below

С		i ne orga instructi	nization supported a governmental entity. Describe in Part VI now you supported a government entity (see ons)	эe
2	<u>A ctivit</u>	ies Test	_Answer (a) and (b) below.	Y
а			all of the organization's activities during the tax year directly further the exempt purposes of the	

	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a	
	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b	
3	Parent of Supported Organizations Answer (a) and (b) below.		

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of 3a each of the supported organizations? Provide details in Part VI
- **b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

3b

	Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S			ructions. All other
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
	Net short-term capital gain	1		
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
i	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
,	Other expenses (see instructions)	7		
;	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
	Aggregate fair market value of all non-exempt-use assets (see	1		
_	instructions for short tax year or assets held for part of year)	—		
a L	A verage monthly value of securities	1a 1b		
b	A verage monthly cash balances			
C	Fair market value of other non-exempt-use assets	1c 1d		+
d	Total (add lines 1a, 1b, and 1c) Discount claimed for blockage or other factors	La		
e	(explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrate	d Type III supporting	organization (see

Part V Type III Non-Functionally Integra	ated 509(a)(3) Suppo	rting Organizations (c	ontinued)
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accomp	olish exempt purposes		
2 Amounts paid to perform activity that directly furthe excess of income from activity	ers exempt purposes of supp	oorted organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	uured)		
6 Other distributions (describe in Part VI) See instru			
·	ic tions		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2015			
a .			
b c			
d From 2013			
e From 2014			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
a Applied to underdistributions of prior years			-
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 31 and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013			
d From 2014			
e From 2015			
		Schodulo A	/Form 990 or 990-F7) /2015

DLN: 93493135100837

Employer identification number

38-1362830

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue

Name of the organization

Political expenditures
Volunteer hours

MUNSON MEDICAL CENTER

Service

1

2

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

<u>www.irs.gov/form990</u>.

2015
Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Provide a description of the organization's direct and indirect political campaign activities in Part IV

Section 527 organizations Complete Part I-A only

• Section 501(c)(4), (5), or (6) organizations Complete Part III

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

Par	t I-B Complete if the or	ganization is exempt under	section 501(c	:)(3).	
1	Enter the amount of any excise	e tax incurred by the organization und	der section 4955	>	\$
2	Enter the amount of any excise	e tax incurred by organization manag	ers under section	4955 ▶	\$
3	If the organization incurred a s	section 4955 tax, did it file Form 472	O for this year?		☐ Yes ☐ No
4 a	Was a correction made?				Yes No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt under	section 501(c), except section 50	1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for se	ction 527 exemp	t function activities 🕨	\$
2		organization's funds contributed to ot	her organizations	for section 527	
	exempt function activities			>	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	and on Form 1120	O-POL, line 17b ►	\$
4	Did the filing organization file F	orm 1120-POL for this year?			Yes No
5	organization made payments if amount of political contribution	nd employer identification number (E: For each organization listed, enter thins Ins received that were promptly and d political action committee (PAC) If	e amount paid fro irectly delivered f	m the filing organization's f to a separate political orga	unds Also enter the nızatıon, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
2					
3					
4					
5					
6					
For P	Paperwork Reduction Act Notice, se	ee the instructions for Form 990 or 990	-EZ. C	at No 50084S Schedule C (I	orm 990 or 990-EZ) 2015

Grassroots nontaxable amount (enter 25% of line 1f)

g

ch	nedule C	(Fo	rm 990 or 990-E2) 2015			Page 2
P	art II-/	4	Complete if the organization is exempt under section 501(c)(3) and	file	ed Form 5768	(election
			under section 501(h)).			
١.	Check	•	If the filing organization belongs to an affiliated group (and list in Part IV each affiliated expenses, and share of excess lobbying expenditures)	gro	up member's nam	e, address, EIN
3	Check	\blacktriangleright	If the filing organization checked box A and "limited control" provisions apply			
			Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lo	obb	ring expenditures to influence public opinion (grass roots			
La	lobbyır	ıg)				
	Total lo	obb	ying expenditures to influence a legislative body (direct lobbying)			

Total lobbying expenditures (add lines 1a and 1b) Other exempt purpose expenditures Total exempt purpose expenditures (add lines 1c and 1d) Lobbying nontaxable amount Enter the amount from the following table in both columns The lobbying nontaxable amount is: If the amount on line 1e, column (a) or (b) is: Not over \$500,000 20% of the amount on line 1e Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000

Subtract line 1g from line 1a If zero or less, enter -0-Subtract line 1f from line 1c If zero or less, enter -0-If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five

columns below. See the separate instructions for lines 2a through 2f.) **Lobbying Expenditures During 4-Year Averaging Period** Calendar year (or fiscal year (a)2012 **(b)**2013 (c)2014 (d)2015 (e) Total beginning in) 2a Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) Grassroots lobbying expenditures

Return Reference

SCHEDULE C, PART II-B, LINE 1

	edule C (Form 990 or 990-EZ) 2015				Pa	age 3
Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has filed Form 5768 (election under section 501(h)).	NOT				
	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a)	,	(b)	
	vity		No	,	moun	it
		Yes		,		
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?	Yes				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		1		
c	Media advertisements?		No	1		
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?	Yes				6,500
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?	Yes				15,455
j	Total Add lines 1c through 1i					21,955
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501 (c)(5),	or se	ectio	n
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		-	1		<u> </u>
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		-	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Par	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."	501(c 'No" ()(5),)R (b)	or se Par	ectio t III-	n ∙A,
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
a	,	2a				
b	,	2b				
_		2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
P	art IV Supplemental Information					
	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated gro (see instructions), and Part II-B, line 1 Also, complete this part for any additional information	up list),	Part I	I-A,	ines 1	and

Explanation

OR NATIONAL ORGANIZATIONS

GRASSROOTS LOBBYING EXPENSES GRANTED TO ORGANIZATIONS OTHER ACTIVITIES INDICATE THE PORTION OF DUES ALLOCATED TO LOBBYING EXPENSES PAID TO REGIONAL efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

SCHEDULE D

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493135100837

Open to Public

Department of the Treasury Inte

(Form 990)

N

P

rnal Revenue Service				
ame of the organization JNSON MEDICAL CENTER		Emplo	yer identification r	number
JINSON MEDICAL CENTER		38-13	362830	
art I Organizations Maintaining Dono			r Accounts.	
Complete if the organization answer				
Tabal assessment and afficient	(a) Donor advised funds	(b)F	unds and other acc	counts
Total number at end of year				
Aggregate value of contributions to (during year)				
Aggregate value of grants from (during year)				
Aggregate value at end of year				
Did the organization inform all donors and donor a funds are the organization's property, subject to			_	∕es
Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?	2 2		· · ·	∕es No
art II Conservation Easements. Comple	ete if the organization answered "Ye	<u>es" on Form</u>	990, Part IV, lın	e 7.
Purpose(s) of conservation easements held by the	- ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '			
Preservation of land for public use (e g , recreducation)		n of an histori	cally important land	d area
Protection of natural habitat	<u>'_</u>		I historic structure	a dica
Preservation of open space	, reservacion	Toru ceranica	materie structure	
Complete lines 2a through 2d if the organization easement on the last day of the tax year	held a qualified conservation contributio	n in the form	of a conservation	
			Held at the End	of the Year
Total number of conservation easements		2a		
Total acreage restricted by conservation easeme	ents	2b		
Number of conservation easements on a certified	historic structure included in (a)	2 c		
Number of conservation easements included in (historic structure listed in the National Register	:) acquired after 8/17/06, and not on a	2d		
Number of conservation easements modified, tra	nsferred, released, extinguished, or term	nnated by the	organization during	g the
tax year > _				
Number of states where property subject to cons	ervation easement is located >			
Does the organization have a written policy regar violations, and enforcement of the conservation (, handling of	☐ Yes	☐ No
Staff and volunteer hours devoted to monitoring, year	inspecting, handling of violations, and er	nforcing conse	ervation easements	•
>				
A mount of expenses incurred in monitoring, inspense	ecting, handling of violations, and enforc	ıng conservat	ion easements dur	ing the year
▶ \$	241) -1	- f t	N/I- N/ 4 N	
Does each conservation easement reported on Ii (B)(I) and section 170(h)(4)(B)(II)?	ne 2(a) above satisfy the requirements of	orsection 170	(h)(4) Yes	∏ No
In Part XIII, describe how the organization repor balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the organization's fina		·	

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
 - If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
 - (i) Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

- (ii) Assets included in Form 990, Part X **▶** \$ __
- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
- - Revenue included on Form 990, Part VIII, line 1
- For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	Organizations Maintainin (continued)	g Collections of Art	t, Hi	stori	cal 1	Freasures, or	Oth	er Similar A	ssets
3	Using the organization's acquisition, ac collection items (check all that apply)	cession, and other recor	ds,c	heck a	any o	f the following tha	t are	a sıgnıficant us	e of its
а	Public exhibition		d	Г	Loa	ın or exchange pr	ograi	ms	
b	Scholarly research		e	Г	0 th	ner			
c	Preservation for future generation	5							
4	Provide a description of the organization		ın ho	w thev	v furtl	her the organizati	on's	exempt purpose	ın
•	Part XIII			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,				
5	During the year, did the organization so assets to be sold to raise funds rather t							ımılar Ye :	s No
Pai	rt IV Escrow and Custodial Arr		pare	or the	orga	inzution's concett		ı re:	5 140
	Complete if the organization Part X, line 21.	answered "Yes" on F	orm	990,	Part	IV, line 9, or r	epor	ted an amour	nt on Form 990,
1 a	Is the organization an agent, trustee, c included on Form 990 , Part X?	ustodian or other interme	ediar	y for c	ontrit	outions or other a	sset	s not	s No
b	If "Yes," explain the arrangement in	Part XIII and complete t	he fo	llowin	g tab	le .		Am	ount
C	Beginning balance					<u> </u>	1c		
d	Additions during the year					1	ld		
е	Distributions during the year					1	Le		
f	Ending balance						lf		
2 a	Did the organization include an amount	on Form 990, Part X, lin	e 21,	, for es	crow	or custodial acco	ount	liability? Ye :	s No
b	TENVO II curlo in the care accept in Do	wh VIII Charlebaur (fibe					- D	VIII	
	If "Yes," explain the arrangement in Part V Endowment Funds. Comp								
				or year		b (c) Two years back		Three years back	(e)Four years back
1 a	Beginning of year balance	244,152,852	2	33,458,	_	209,694,426	_	180,234,157	166,996,705
b	Contributions	6,254,359		5,839,	.692	4,386,641		12,760,078	9,477,532
c	Net investment earnings, gains, and losses	4,518,422		10,191,	.121	28,104,434		18,163,160	4,724,667
d	Grants or scholarships	548,791		277,	824	662,105	i	589,921	
е	Other expenditures for facilities and programs	10,014,072		3,960,	.064	6,934,457	,	80,507	87,150
f	Administrative expenses	1,089,977		1,098,	910	1,130,102	2	792,541	877,667
g	End of year balance	243,272,793	2	44,152,	.852	233,458,837	'	209,694,426	180,234,157
2	Provide the estimated percentage of the	e current year end baland	ce (lı	ne 1g,	, colu	mn (a)) held as		L	
а	Board designated or quasi-endowment	93 530 %							
b	Permanent endowment ►								
c	Temporarily restricted endowment ► The percentages on lines 2a, 2b, and 2	6 470 % c should equal 100%							
За	Are there endowment funds not in the p	ossession of the organiz	ation	that a	are he	eld and administe	red fo	or the	
	organization by (i) unrelated organizations							3.2	Yes No
	(ii) related organizations								(ii) Yes
b	If "Yes" on 3a(II), are the related organ					?			Bb Yes
4	Describe in Part XIII the intended uses		down	nent fu	ınds				
Pai	rt VI Land, Buildings, and Equi Complete if the organization		rm (990 E	Part I	V line 11a Se	∍ F∩r	-m 990 Part X	/ line 10
	Description of property	diswered res to ro		(a	1)	(b)		Accumulated	(d)Book value
			Co	st or ot (invest		sis Cost or other b (other)	asıs	(c)depreciation	
1a	Land					14,948	,525		14,948,525
b	Buildings					226 477	,,,	140.077.017	177 100 200
r	Leasehold improvements		-			326,177 1,790	-	148,977,817 568,691	
	Equipment		-			211,146	_	149,612,087	1
	Other					,		. , ,	1
			- 1			1 45.000	0721	1 252 772	1 12 027 204

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) . .

268,841,459

Part VII Investments—Other Securities. Co	mplete if the orga	anızatıon answered 'Ye	es' on Form 990, Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category (including name of security)	′	(b) Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests			
(3)Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•		
Part VIII Investments—Program Related. Complete if the organization answered	d 'Yes' on Form 99	90, Part IV, line 11c. _{Sé}	ee Form 990, Part X, line 13.
(a) Description of investment		(b) Book value	(c) Method of valuation Cost or end-of-year market value
			Cost of that of year market value
Part IX Other Assets. Complete if the organization	on answered 'Yes' or	n Form 990, Part IV, line	11d See Form 990, Part X, line 15
(a) Desc	ription		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) line			
Part X Other Liabilities. Complete if the org See Form 990, Part X, line 25.	janization answere	ed 'Yes' on Form 990,	Part IV, line 11e or 11f.
1. (a) Description of liability	(b) Book valu	ue	
Federal income taxes			
MINIMUM PENSION LIABILITY	147,709	9,697	
RESERVE FOR THIRD PARTY SETTLEMENTS	9,799	9,999	
ESTIMATED THIRD PARTY SETTLEMENTS		4,505	
SWAP MARKET VALUE BASIS	5,524	4,062	
OTHER	94	4,242	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	170,862	·	
2. Liability for uncertain tax positions. In Part XIII, proviorganization's liability for uncertain tax positions under F XIII.			

Schedule D (Form 990) 2015

Par		evenue per Audited Financial Statements With Revenue prization answered 'Yes' on Form 990, Part IV, line 12a.	er R	eturn
1	•	er support per audited financial statements	1	
2	Amounts included on line 1 bu	ıt not on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses)	on investments 2a		
b	Donated services and use of fa	acılıtıes 2b		
c	Recoveries of prior year grants	s		
d	Other (Describe in Part XIII)			
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1 .		3	
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1		
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and	d 4c. (This must equal Form 990, Part I, line 12)	5	
Part		xpenses per Audited Financial Statements With Expenses nization answered 'Yes' on Form 990, Part IV, line 12a.	s per	Return.
1	Total expenses and losses pe	r audited financial statements	1	
2	A mounts included on line 1 bu	it not on Form 990, Part IX, line 25		
а	Donated services and use of fa	acılıtıes		
b	Prior year adjustments	2b		
c	Otherlosses	2c		
d	Other (Describe in Part XIII)			
e	Add lines 2a through 2d	· · · · · · · · · · · · · · · · · · ·	2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.		3	
4	A mounts included on Form 99	0, Part IX, line 25, but not on line 1:		
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b	 .	4c	
5	Total expenses Add lines 3 a	nd 4c. (This must equal Form 990, Part I, line 18)	5	
Prov		Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b		
	V , line 4 , Part X , line 2 , Part XI , mation	lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to	provi	de any additional
	Return Reference	Explanation		

Schedule D (Form 990) 2015	Page 5	
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493135100837

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

2015

Inspection

	e of the organization SON MEDICAL CENTER	on			Emplo	yer identificati	on nu	ımber			
						362830					
Pā	rt I Financial Assis	tance and Cert	ain Other Com	munity Benefit	s at Cost			T w = =			
1a	Did the organization have a	financial assistant	ce policy during the	e tax year? If"No,"	skip to question 6	a	1a	Yes	No		
ь	If "Yes," was it a written po	dicy?					1ь	Yes			
2	If the organization had mult financial assistance policy	tiple hospital facilit			t describes applic	ation of the		103			
	Applied uniformly to all Generally tailored to inc	•		lied uniformly to mo	est hospital facilitie	es					
3	Answer the following based organization's patients duri		sistance eligibility	criteria that applie	d to the largest nu	mber of the					
а	Did the organization use Fe If "Yes," indicate which of t	•		-		ding <i>fie</i> e care?	3a	Yes			
	「100%										
b	b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care										
	☐ 200%	.00%	7 400%	r		%	3b	Yes			
c	If the organization used facused for determining eligibitised an asset test or other discounted care	tors other than FPC lity for free or disco	G in determining el Dunted care Includ	igibility, describe in te in the description	Part VI the criter whether the organ	a nization					
4											
5a											
b	If "Yes," did the organization	on's financial assis	tance expenses ex	ceed the budgeted	amount?		5a 5b	Yes	No		
c	c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?										
6a	Did the organization prepar	e a community ben	efit report during t	he tax year?			6a		No		
b	If "Yes," did the organization	on make it available	e to the public?				6b				
	Complete the following tabl worksheets with the Schedi		eets provided in th	e Schedule H ınstrı	ictions Do not sub	mit these					
7	Financial Assistance ar	nd Certain Other	Community Bene	efits at Cost		_	<u> </u>	l	ı		
	nancial Assistance and Means-Tested Sovernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net commun benefit expens		(f) Perc total ex			
a	Financial Assistance at cost										
b	(from Worksheet 1) Medicaid (from Worksheet 3, column a)			1,154,326	26.040.010	1,154			220 %		
С	Costs of other means-tested government programs (from			60,080,317	36,040,810	24,039	,307		000 %		
d	Worksheet 3, column b) Total Financial Assistance and Means-Tested Government										
-	Other Benefits			61,234,643	36,040,810	25,193	.833	4	880 %		
	Community health improvement										
е	services and community benefit operations (from Worksheet 4)			2,753,615	724,571	2,029	.044 0 390 %				
f	Health professions education (from Worksheet 5)			5,487,797	2,706,097	2,781	700	0	540 %		
g	Subsidized health services (from Worksheet 6)										
h	Research (from Worksheet 7)			920,450	234,984	685	466	0	130 %		
•	Cash and in-kind contributions for community benefit (from Worksheet 8)			241,938		241,	938	0	050 %		
-	Total. Other Benefits			9,403,800	3,665,652	5,738	148	1	110 %		
k	Total. Add lines 7d and 7j			70,638,443	39,706,462	30,931	981	5	990 %		

Sche	edule H (Form 990) 2015								P	age 2
Pa	rt III Community Buildin	a Activities								
	Complete this table i describe in Part VI h	f the organization								d
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	, , ,	ect offsetting evenue	(e) Net commu building exper	,	(f) Perototal ex	
1	Physical improvements and housing									
2	Economic development									
3	Community support			8,846			8	3,846		
4	Environmental improvements			77,864			77	7,864	0	020 %
5	Leadership development and training for community members									
6	Coalition building			867				867		
7	Community health improvement advocacy			6,954			ϵ	5,954		
8	Workforce development			58,650			58	3,650	0	010 %
9	Other									
10	Total			153,181			153	3,181	0	030 %
Pai	t IIII Bad Debt, Medicar	e, & Collection	Practices							
Sect	ion A. Bad Debt Expense						_		Yes	No
1	Did the organization report bad Statement No 15?	debt expense in ac	ccordance with He	athcare Financial N	Manage • •	ment Asso	ciation • • •	1	Yes	
2	Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount									
3	Enter the estimated amount of patients eligible under the orgathe methodology used by the oany, for including this portion of	nnızatıon's fınancıal rganızatıon to estın	assistance policy nate this amount a	Explain in Part V			4,312,004			
4	Provide in Part VI the text of the or the page number on which the					rıbes bad d	ebt expense			
Sect	ion B. Medicare									
5	Enter total revenue received fr	om Medicare (inclu	ding DSH and IME	:)	5	:	191,495,155			
6	Enter Medicare allowable costs	of care relating to	payments on line	5	. 6		189,333,343			

5	Enter total revenue received from Medicare (including DSH and IME)	5	191,495,155
5	Enter Medicare allowable costs of care relating to payments on line 5	6	189,333,343
7	Subtract line 6 from line 5 This is the surplus (or shortfall)	7	2,161,812
3	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated	las co	mmunity benefit

Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used Cost accounting system Other ✓ Cost to charge ratio **Section C. Collection Practices**

а	Did the organization have a written debt collection policy during the tax year?
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial
	assistance? Describe in Part VI

9b Yes

9a Yes

Manager	Hellt C	mpai	nes an	iu Joili	ir Aciirai	= 3
(owned 10%	or more by	officers,	directors,	trustees,	key employe	es,

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1 NW MI SURGERY CENTER	AMBULATORY SURGERY CENTER	49 000 %		51 000 %
2				
3			1	
4			1	
5			1	
6			1	
7			1	
8			1	
9				
10			1	
11			1	
12			1	
13				

Part V Facility Information

Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	Licensed hospital	General medical & surgical	Children s hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
See Additional Data Table										
<u> </u>									Schedule	H (Form 990) 2015

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

MUNSON MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

	ne number of hospital facility, or line numbers of hospital facilities in a facility porting group (from Part V, Section A):			
_			Yes	No
_	mmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?			N -
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	1		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community	2		No
	health needs assessment (CHNA)? If "No," skip to line 12			
	If "Yes," indicate what the CHNA report describes (check all that apply)	3	Yes	
	a ✓ A definition of the community served by the hospital facility			
	b 🗸 Demographics of the community			
	c 🔽 Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	d			
	f ✓ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	g			
	${f h}$ ${f ec v}$ The process for consulting with persons representing the community's interests			
	i 🗆 Information gaps that limit the hospital facility's ability to assess the community's health needs			
	j Chher (describe in Section C)			
4 5	Indicate the tax year the hospital facility last conducted a CHNA 20 15 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Vas	
6 :	• Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital		Yes	
	facilities in Section C			
	b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6a 6b	Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	a ▼ Hospital facility's website (list url) HTTP //MUNSONHEALTHCARE ORG			
	b Other website (list url)			
	c Wade a paper copy available for public inspection without charge at the hospital facility			
8	d Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
Ü	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 $\overline{15}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
	a If "Yes" (list url) HTTP //WWW MUNSONHEALTHCARE ORG/CHNA			
	b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?			
	· · · · · ·	10 b		No
11	conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not			
1	being addressed 2a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section 501(r)(3)?	12a		No
	b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12a		140
	c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

MUNSON MEDICAL CENTER

			Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
3	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
	200 0000000000 % and FPG family income limit for eligibility for discounted care of			
	400 0000000000			
	Income level other than FPG (describe in Section C)			
	Asset level			
_	Medical indigency			
e	□ □ Insurance status			
T	Underinsurance discount			
_	Residency Control (describe in Section C)			
4	Other (describe in Section C)	4.4	Vac	
5	Explained the basis for calculating amounts charged to patients?	14 15	Yes	
-	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)		163	
	explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	p 🔽 Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
C	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process Provided the contact information of nonprofit organizations or government agencies that may be sources of			
u	assistance with FAP applications			
е	Other (describe in Section C)			
6	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The FAP was widely available on a website (list url)			
	HTTPWWWMUNSONHEALTHCAREORGFINANC			
b	The FAP application form was widely available on a website (list url)			
	HTTPWWWMUNSONHEALTHCAREORGFINANC			
c	E ▼ A plain language summary of the FAP was widely available on a website (list url) HTTPWWWMUNSONHEALTHCAREORGFINANC			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
_	hospital facility and by mail) Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
	Other (describe in Section C)			
	ing and Collections			
7	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?	17	Yes	
8	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP Reporting to credit agency(ies)			
	p			
	Other similar actions (describe in Section C)			
	'			
е	None of these actions or other similar actions were permitted			

Part V Facility Information (continued)

MUNSON MEDICAL CENTER

Name of	hospital facilit	v or letter of	facility re	norting group
Haine or	mospical racine	y or ictici or	I acilicy ic	porting group

			Yes	No
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making			
	reasonable efforts to determine the individual's eligibility under the facility's FAP?	19	Yes	
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a Reporting to credit agency(ies)			
	b Selling an individual's debt to another party			
	c Actions that require a legal or judicial process			
	d Cother similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)			
	a ▼ Notified individuals of the financial assistance policy on admission			
	b ▼ Notified individuals of the financial assistance policy prior to discharge			
	c			
	d ✓ Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
	e ↓ Other (describe in Section C)			
	f None of these efforts were made			
Po	olicy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?			
		21	Yes	
	If "No," indicate why			
	a ☐ The hospital facility did not provide care for any emergency medical conditions			
	b ☐ The hospital facility's policy was not in writing			
	c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
	d Other (describe in Section C)			
Ch	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
	${f c}$ The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged	ı		
	d 🗸 Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?			
		23		No
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No
	If "Yes," explain in Section C			
	Schedule	d (For	n 990)	2015

Schedule H (Form 990) 2015 Pag		
Part V Facility Information (continued)		
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.		
Form and Line Reference	Explanation	

Schedule H (Form 990) 2015

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How	ow many non-hospital health care facilities did the organization operate during the tax year?			
Nan	ne and address	Type of Facility (describe)		
1	MUNSON COMMUNITY HEALTH CENTER 550 MUNSON AVENUE TRAVERSE CITY,MI 49686	OUTPATIENT		
2	BIEDERMAN CANCER CENTER 1120 SIXTH ST TRAVERSE CITY,MI 49684	RADIATION THERAPY		
3	MRI CENTER 217 S MADISON TRAVERSE CITY,MI 49684	MRI		
4	SMITH FAMILY BREAST HEALTH CENTER 4100 PARK FOREST DR TRAVERSE CITY,MI 49684	MAMMOGRAPHY AND WOMEN'S HEALTH		
5	IV THERAPY 1200 SIXTH ST TRAVERSE CITY,MI 49684	IV THERAPY		
6	CHEMICAL DEPENDENCY CENTER 420 BROOK ST TRAVERSE CITY, MI 49684	REHABILITATION		
7	MUNSON MANOR 1220 MEDICAL CAMPUS DR TRAVERSE CITY,MI 49684	HOSPITALITY HOUSE		
8	ADVANCED WOUND CENTER 5085 ANNA DR TRAVERSE CITY,MI 49684	PATIENT WOUND CARE		
9	MUNSON HOSPICE HOUSE 450 BROOK ST TRAVERSE CITY,MI 49684	HOSPICE CARE HOUSE		
10	MUNSON RENAL DIALYSIS 4062 WEST ROYAL DRIVE TRAVERSE CITY,MI 49684	RENAL DIALYSIS UNIT		

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
PART I, LINE 3C - OTHER INCOME BASED CRITERIA FOR FREE OR DISCOUNTED CARE	INCOME UP TO 200% OF THE FPG = 100% DISCOUNT ON CHARGES INCOME BETWEEN 201% AND 300% FPG = 75% DISCOUNT ON CHARGES INCOME BETWEEN 301% AND 400% FPG = 65% DISCOUNT ON CHARGES FAMILY INCOME MAY INCLUDE ALL INCOME ATTRIBUTABLE TO ALL MEMBERS OF THE FAMILY IN THE RESIDENCE, OTHER THAN MINIMAL AMOUNTS EARNED BY MINORS FAMILY INCOME INCLUDES THE FOLLOWING WHEN COMPUTING FPG EARNINGS, UNEMPLOYMENT COMPENSATION, WORKER'S COMPENSATION, SOCIAL SECURITY, SUPPLEMENTAL SECURITY INCOME, PUBLIC ASSISTANCE, VETERANS' PAYMENTS, SURVIVOR BENEFITS, PENSION OR RETIREMENT INCOME, INTEREST, DIVIDENDS, RENTS, ROYALTIES, INCOME FROM ESTATES, EDUCATIONAL ASSISTANCE, ALIMONY, CHILD SUPPORT, ASSISTANCE FROM OUTSIDE THE HOUSEHOLD, AND OTHER MISCELLANEOUS SOURCES, CASH, CHECKING AND SAVINGS BALANCES, MONEY MARKET ACCOUNTS, CERTIFICATES OF DEPOSIT, IRAS TRUSTS, INHERITANCES, ANNUITIES, SAVINGS BONDS, STOCKS, MUTUAL FUNDS, AND/OR CASH VALUE OF LIFE INSURANCE

Form and Line Reference	Explanation
ART I, LINE 7G - SUBSIDIZED FEALTH SERVICES EXPLANATION	THERE ARE NO PHYSICIAN CLINICS IN SUBSIDIZED HEALTH SERVICES

Form and Line Reference	Explanation
EXCLUSIONS FROM PERCENT OF TOTAL EXPENSE	TOTAL EXPENSES FROM FORM 990, PART IX, LINE 25, ARE 519,041,502 AND THE PROPORTIONATE SHARE OF TOTAL EXPENSES OF THE AMBULATORY SURGERY CENTER IS 8,709,011 THE BAD DEBT EXPENSE INCLUDED IN THIS AMOUNT WAS 11,584,915 THE NET EXPENSE OF 516,165,598 WAS USED FOR PURPOSES OF CALCULATING LINE 7, COLUMN (F)

Form and Line Reference	Explanation
PARTI, LINE / - COSTING	COST VALUES FOR LINE 7 ARE BASED ON THE COST TO CHARGE RATIO COMPUTATION OR ACTUAL CASH PAID

Form and Line Reference	Explanation
PART II - COMMUNITY BUILDING ACTIVITIES	MUNSON MEDICAL CENTER (MMC) PROVIDED 153,181 67 IN COMMUNITY-BUILDING ACTIVITIES DURING THE 2015 TAX YEAR THE MOST SIGNIFICANT PORTION OF THIS INVESTMENT WAS IN ENVIRONMENTAL IMPROVEMENTS RELATING TO THE RECYCLING OF ELECTRONIC EQUIPMENT ANOTHER SIGNIFICANT PORTION WAS DEDICATED TO RECRUITMENT OF PHYSICIANS IN NEEDED SPECIALTIES FOR UNDERSERVED AREAS ADDITIONAL ACTIVITIES INCLUDED ADMINISTRATIVE SUPPORT ON MANY BOARDS, WORKFORCE DEVELOPMENT, ADVISORY COMMITTEES, AND COLLABORATIVE EFFORTS

Form and Line Reference	Explanation
EXPENSE METHODOLOGY	DIRECT WRITE-OFF FROM UNPAID ACCOUNTS WHICH ARE DEEMED NO LONGER COLLECTIBLE ARE RECORDED AGAINST THE ALLOWANCE FOR BAD DEBT AN ESTIMATE OF BAD DEBT EXPENSE IS RECORDED BASED ON 1) AN ANALYSIS OF THE DIRECT WRITE- OFFS AND 2) AN ESTIMATE OF THE AMOUNT OF BAD DEBT, NET OF DISCOUNTS, IN THE ACCOUNTS RECEIVABLE BALANCE, CONSIDERING THE PAST EXPERIENCE AND CURRENT TRENDS OF PAYMENTS ON PATIENT ACCOUNTS FOR EACH OF THE MAJOR PAYOR SOURCES OF REVENUE

Form and Line Reference	Explanation
EXPENSE, PATIENTS ELIGIBLE FOR ASSISTANCE	TO DETERMINE THE AMOUNT OF BAD DEBT ATTRIBUTABLE TO PATIENTS WHO WOULD PROBABLY QUALIFY UNDER MUNSON MEDICAL CENTER'S CHARITY CARE POLICY, MUNSON DIRECTED AN INTERNAL STUDY FROM A 3-MONTH SAMPLE OF CURRENT BAD DEBT ACCOUNTS FIRST, THE STUDY IDENTIFIED THE SELF-PAY PORTION OF THE BAD DEBT EXPENSE THEN, THE SELF-PAY ACCOUNTS WERE ANALYZED USING REVENUE CYCLE ANALYTIC SOFTWARE, TO IDENTIFY POTENTIAL CHARITY CARE CANDIDATES USING THE SOFTWARE ESTIMATIONS, A PORTION OF THE SELF-PAY ACCOUNTS WERE DEEMED CHARITY CARE ELIGIBLE THAT ESTIMATED PORTION WAS APPLIED TO THE SELF-PAY BAD DEBT DOLLAR AMOUNT TO DETERMINE THE AMOUNT OF BAD DEBT THAT WOULD BE CONSIDERED CHARITY IF THE PROPER APPLICATIONS AND DOCUMENTATION WERE AVAILABLE FROM THE PATIENTS

Form and Line Reference	Explanation
	THE ACCOUNTS RECEIVABLE FOOTNOTE TO THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS OF MUNSON HEALTHCARE AND SUBSIDIARIES STATES THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS CONSIDERING BUSINESS AND GENERAL ECONOMIC CONDITIONS IN ITS SERVICE AREA, TRENDS IN HEALTH CARE COVERAGE, AND OTHER COLLECTION INDICATORS THROUGHOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON ACCOUNTS RECEIVABLE PAYOR COMPOSITION AND AGING AND HISTORICAL WRITE- OFF EXPERIENCE BY PAYOR CATEGORY AND OTHER FACTORS THE RESULTS OF THESE REVIEWS ARE THEN USED TO MAKE ANY MODIFICATIONS TO THE PROVISION FOR UNCOLLECTIBLE ACCOUNTS TO ESTABLISH AN APPROPRIATE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS AFTER AMOUNTS DUE FROM THIRD-PARTY PAYORS ARE SATISFIED AND REASONABLE EFFORTS TO COLLECT FROM THE PATIENT HAVE BEEN EXHAUSTED, THE ORGANIZATION FOLLOWS ESTABLISHED GUIDELINES FOR PLACING CERTAIN PAST-DUE PATIENT BALANCES WITH COLLECTION AGENCIES
	1

Form and Line Reference	Explanation
	MUNSON HEALTHCARE'S (MHC) INTERNAL AND EXTERNAL COLLECTION PRACTICES REFERENCED IN THE CREDIT AND COLLECTION POLICY (INCLUDING ACTIONS THE HOSPITAL MAY TAKE IN THE EVENT OF NON-PAYMENT, INCLUDING COLLECTION ACTIONS AND REPORTING TO COLLECTION AGENCIES) SHALL TAKE INTO ACCOUNT THE EXTENT TO WHICH THE PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, A PATIENT'S GOOD FAITH EFFORT TO APPLY FOR A GOVERNMENTAL PROGRAM OR FOR CHARITY FROM MHC, AND A PATIENT'S GOOD FAITH EFFORT TO COMPLY WITH HIS/HER PAYMENT AGREEMENTS WITH MHC FOR PATIENTS WHO QUALIFY FOR CHARITY AND WHO ARE COOPERATING IN GOOD FAITH TO RESOLVE THEIR DISCOUNTED HOSPITAL BILLS, MHC MAY OFFER EXTENDED PAYMENT PLANS, WILL NOT SEND UNPAID BILLS TO OUTSIDE COLLECTION AGENCIES, AND WILL CEASE ALL COLLECTION EFFORTS ON ANY UNPAID BALANCES ON ACCOUNTS THAT WERE OPENED WITHIN ONE YEAR OF THE DATE THAT THE PATIENT QUALIFIED FOR CHARITY UNDER THIS POLICY MHC WILL NOT IMPOSE EXTRAORDINARY COLLECTIONS ACTIONS SUCH AS WAGE GARNISHMENTS, LIENS ON PRIMARY RESIDENCES, OR OTHER LEGAL ACTIONS FOR ANY PATIENT WITHOUT FIRST MAKING REASONABLE EFFORTS TO DETERMINE WHETHER THAT PATIENT IS ELIGIBLE FOR CHARITY CARE UNDER THIS FINANCIAL ASSISTANCE POLICY REASONABLE EFFORTS SHALL INCLUDE 1)VALIDATING THAT THE PATIENT OWES THE UNPAID BILLS AND THAT ALL SOURCES OF THIRD-PARTY PAYMENTS HAVE BEEN IDENTIFIED AND BILLED BY THE HOSPITAL, 2)DOCUMENTING THAT MHC HAS OR HAS ATTEMPTED TO OFFER THE PATIENT THE OPPORTUNITY TO APPLY FOR CHARITY CARE PURSUANT TO THIS POLICY AND THAT THE PATIENT HAS NOT COMPLIED WITH THE HOSPITAL'S APPLICATION REQUIREMENTS, 3)DOCUMENTATING THAT THE PATIENT HAS NOT COMPLIED WITH THE HOSPITAL'S APPLICATION REQUIREMENTS, 3)DOCUMENTATING THAT THE PATIENT HAS NOT ONDRED THE TERMS OF THAT PLAN PATIENTS WILL BE NOTIFIED OF THE AVAILABILITY OF FINANCIAL ASSISTANCE FOR A PERIOD OF AT LEAST 120 DAYS FROM THE DATE OF THE FIRST POSTDISCHARGE BILLING STATEMENT PATIENT BALANCES WILL BE ELIGIBLE FOR FINANCIAL ASSISTANCE CONSIDERATION FOR AT LEAST 240 DAYS FROM THE DATE OF THE FIR
	THE WEBSITE, IN WRITING, AND FREE OF CHARGE BY CONTACTING MUNSON HEALTHCARE PATIENT FINANCIAL SERVICES DEPARTMENT AT 4230 COPPER RIDGE DR, TRAVERSE CITY, MI 49684

CONSISTS OF MUNSON MEDICAL CENTER BOARD MEMBERS AND OTHER INTERESTED A PHYSICIANS AND COMMUNITY MEMBERS APPOINTED BY THE MUNSON MEDICAL CENT	Form and Line Reference	Explanation
PROGRAMS AND SERVICES RELATED TO CURRENT COMMUNITY HEALTH NEEDS, CONSITHE MMC RESPONSE TO ANY EMERGING HEALTH TRENDS AS IDENTIFIED BY COMMUNITH HEALTH NEEDS ASSESSMENT, AND REVIEW ANY NEW COMMUNITY HEALTH BASED COLLABORATION OR PROGRAM THE CHC IS RESPONSIBLE FOR COMMUNICATING INTERNALLY AND EXTERNALLY THE SIGNIFICANCE OF MMC COMMUNITY BENEFIT PROGRAMS AND SERVICES THIS COMMITTEE IS SUPPORTED BY A COMMUNITY HEALT DEPARTMENT OF MUNSON MEDICAL CENTER MUNSON MEDICAL CENTER (MMC) IS A SIGNIFICANT CONTRIBUTOR TO REGIONAL EFFORTS THAT ASSESS THE HEALTH STAT OF THE TOTAL POPULATION WITHIN OUR EXTENSIVE GEOGRAPHICAL AREA COMMUN HEALTH ASSESSMENT IS AN IMPORTANT COMPONENT OF A COMMUNITY HEALTH IMPROVEMENT STRATEGY AS IT PROVIDES GUIDANCE AS TO WHERE EFFORTS SHOULD CONCENTRATED, AS WELL AS WHERE PROGRESS HAS BEEN MADE THE DATA DOCUMENT THROUGH AN ASSESSMENT SERVES AS A USEFUL REFERENCE FOR PROGRAM AND RESOURCE DEVELOPMENT EFFORTS COMMUNITY WIDE MUNSON PREPARED A COMMUNITY NEEDS ASSESSMENT AND IMPLEMENTATION STRATEGY TO MEET THE REQUIREMENTS OF IRC SEC 501(R) DURING FISCAL 2016 IN ACCORDANCE WITH THE	PART VI, LINE 2 - NEEDS	THE MUNSON MEDICAL CENTER BOARD OF DIRECTORS MAINTAINS A STANDING COMMUNITY HEALTH COMMITTEE (CHC) TO SERVE MUNSON MEDICAL CENTER THE CHC CONSISTS OF MUNSON MEDICAL CENTER BOARD MEMBERS AND OTHER INTERESTED AREA PHYSICIANS AND COMMUNITY MEMBERS APPOINTED BY THE MUNSON MEDICAL CENTER BOARD CHAIRPERSON THE CHC MEETS AT LEAST QUARTERTY TO REVIEW EXISTING PROGRAMS AND SERVICES RELATED TO CURRENT COMMUNITY HEALTH NEEDS, CONSIDER THE MMC RESPONSE TO ANY EMERGING HEALTH TRENDS AS IDENTIFIED BY COMMUNITY HEALTH NEEDS ASSESSMENT, AND REVIEW ANY NEW COMMUNITY HEALTH BASED COLLABORATION OR PROGRAM THE CHC IS RESPONSIBLE FOR COMMUNICATING INTERNALLY AND EXTERNALLY THE SIGNIFICANCE OF MMC COMMUNITY BENEFIT PROGRAMS AND SERVICES THIS COMMITTEE IS SUPPORTED BY A COMMUNITY HEALTH DEPARTMENT OF MUNSON MEDICAL CENTER MUNSON MEDICAL CENTER (MMC) IS A SIGNIFICANT CONTRIBUTOR TO REGIONAL EFFORTS THAT ASSESS THE HEALTH STATUS OF THE TOTAL POPULATION WITHIN OUR EXTENSIVE GEOGRAPHICAL AREA COMMUNITY HEALTH IMPROVEMENT STRATEGY AS IT PROVIDES GUIDANCE AS TO WHERE EFFORTS SHOULD BE CONCENTRATED, AS WELL AS WHERE PROGRESS HAS BEEN MADE THE DATA DOCUMENTED THROUGH AN ASSESSMENT SERVES AS A USEFUL REFERENCE FOR PROGRAM AND RESOURCE DEVELOPMENT EFFORTS COMMUNITY. WIDE MUNSON PREPARED A COMMUNITY NEEDS ASSESSMENT AND IMPLEMENTATION STRATEGY TO MEET THE REQUIREMENTS OF IRC SEC 501(R) DURING FISCAL 2016 IN ACCORDANCE WITH THE PLANS OF THE COMMUNITY HEALTH COMMUTTEE OF THE BOARD ADDITIONALLY, MUNSON WORKS IN CONJUNCTION WITH COMMUNITY COLLABORATIVES IN FIVE COUNTIES ANTRIM, BENZIE, GRAND TRAVERSE, LEELANAU, AND KALKASKA, AREA HEALTH DEPARTMENTS, AND OTHER REGIONAL ASSOCIATIONS TO MAINTAIN CURRENT

Form and Line Reference	Explanation
PART VI, LINE 3 - PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE	IT IS THE GOAL OF MUNSON HEALTHCARE TO COMMUNICATE AND EDUCATE PATIENTS AND THE PUBLIC REGARDING THE AVAILABILITY OF FINANCIAL ASSISTANCE THIS IS A CHIEVED THROUGH ONE OR MORE OF THE FOLLOWING METHODS INFORMATION BROCHURES AVAILABLE AT THE REGISTRATION DESKS BROCHURES THAT DESCRIBE MUNSON HEALTHCARE'S FINANCIAL ASSISTANCE PROGRAM ARE AVAILABLE AT ALL REGISTRATION SITES THE BROCHURE HAS CLEAR INFORMATION ON HOW TO CONTACT A FINANCIAL COUNSELOR STATEMENT ON BILLS STATEMENTS INCLUDE VERBIAGE THAT INSTRUCTS THE PATIENT TO CALL PATIENT FINANCIAL ASSISTANCE IF THEY NEED HELP WITH THEIR BILL SIGNS IN THE ER REGISTRATION AREA ADVISES THE PATIENTS THAT THEIR CARE IS NOT WITHHELD IF THEY HAVE NO INSURANCE OR MEANS TO PAY THE MUNSON HEALTHCARE INTERNET HAS THE FINANCIAL ASSISTANCE POLICY, THE FINANCIAL ASSISTANCE POLICY, THE FINANCIAL ASSISTANCE APPLICATION, THE PLAIN LANGUAGE SUMMARY AND THE BILLING AND COLLECTIONS POLICY AVAILABLE TO REVIEW AND PRINT REFERRAL BY REGISTRATION STAFF AT THE TIME OF REGISTRATION, SELF-PAY PATIENTS OR ANY PATIENT THAT MAY HAVE CONCERNS REGARDING THEIR UPCOMING ADMISSION IS REFERRED TO THE FINANCIAL COUNSELORS ARE AVAILABLE TO TALK WITH PATIENTS ABOUT THEIR FINANCIAL CONCERNS THE COUNSELOR VISIT ALL INPATIENTS THAT ARE DEEMED SELF-PAY, TO SEE IF THEY HAVE CONCERNS AND TO DETERMINE IF THEY WOULD LIKE HELP, THE PATIENT MOULD LIKE HELP, THE COUNSELORS GATHER INCOME INFORMATION AND SCREEN THE PATIENT FOR MEDICAID GENERALLY, THESE TWO ACTIONS WILL DETERMINE WHAT THE PATIENT MIGHT QUALIFY FOR ONCE THE COUNSELOR DETERMINES WHAT THE PATIENT MAY QUALIFY FOR, THE COUNSELOR EDUCATES THE PATIENT ON THE AVAILABLE PROGRAMS AND ASSISTS THEM WITH COMPLETING THE APPROPRIATE APPLICATIONS THE COUNSELORS ALSO IDENTIFY ALL SELF-PAY OUTPATIENTS AND GO THROUGH THE SAME PROCESS, ONLY BY PHONE THE GOAL IS TO TALK WITH PATIENTS PRIOR TO ADMISSION, BUT WHEN THAT IS NOT POSSIBLE, THE CALL IS MADE SOON AFTER DISCHARGE AVAILABLE PROGRAMS INCLUDE BUT ARE NOT LIMITED TO MEDICAID (AND ALL OF ITS SUBSETS), SOCIAL SECURITY DIS

Form and Line Reference	Explanation					
FORM AND LINE REFERENCE PART VI, LINE 4 - COMMUNITY INFORMATION	MUNSON MEDICAL CENTER DESCRIPTION MUNSON MEDICAL CENTER (MMC) IS THE LARGEST HOSPITAL IN N ORTHERN LOWER PENINSULA OF MICHIGAN, WITH 391 LICENSED ACUTE CARE BEOS AND FACILITIES ON T WO MAJOR CAMPUSES ONE OF NINE HOSPITALS IN THE MUNSON HEALTHCARE SYSTEM, MMC SERVES AS A RURAL REFERRAL CENTER FOR THE SURROUNDING 24-COUNTY AREA, WITH 22,025 INPATIENT ADMISSION SIN FISCAL WERE 2014 AND AN AN ADDITIONAL AGE 66-64 OUT TO YITH ADMISSION SIN FISCAL WERE 2014 AND AN AN ADDITIONAL AGE 66-64 OUT TO YITH ADMISSION SIN FISCAL WERE 2014 AND AN AN ADDITIONAL AGE 66-64 OUT TO YITH ADMISSION SIN FISCAL WERE 2014 AND AN ADDITIONAL AGE 66-64 OUT TO YITH ADMISSION SIN FISCAL WERE 2014 AND AN ADDITIONAL AGE 66-64 OUT TO YITH ADMISSION SIN FISCAL WERE 2014 AND AN ADDITIONAL AGE 66-64 OUT TO YITH ADMISSION SIN FISCAL WERE 2014 AND AN ACTIVE MEDICAL STAFF OF 470 PROVIDERS AND 345 VCLUNTEERS WITH MORE THAN 4,500 EMPLOYEES, MMC IS THE LARGEST EMPLOYER IN MORTHER HOSPITAL HAS AN ACTIVE MEDICAL STAFF OF 470 PROVIDERS AND 355 VCLUNTEERS WITH MORE THAN 4,500 EMPLOYEES, MMC IS THE LARGEST EMPLOYER IN MORTHER SERVICES OFFERED, MMC IS DESIGNATED A RURAL REFERRAL CENTER BY THE CENTERS FOR MEDICARE AND MEDICALD SERVICES (CMS) AS A SOLE COMMUNITY HOSPITAL LE BECAUSE OF THIS STATUS, IT IS EQUIPPED TO PROVIDE CRITICAL CARE FOR PATIENTS ACROSS THE 24-COUNTY REGION HOSPITAL SERVICES MMC PROVIDES SERVICES IN MORE THAN 70 DIFFERENT MEDIC ALS SPECIALITIES AND OFFERS A WIDE RANGE OF INPATIENTS THAN 70 DIFFERENT MEDIC ALS SPECIALIZED AND ACCRETY AND INTERVENTIONAL CARROUND SERVICES IN MORE THAN 70 DIFFERENT MEDIC ALS SPECIALIZED MIN FIND ADMINING OPEN-HEART SURGERY AND INTERVENTIONAL CARROUND SERVICES WIN PROVIDES SERVICES SUPPOHENCES AND ACCREDITED AS A POPULATION SERVICES WIND FOR AN AND ACCREDITED AS A COMPREHENSIVE CARE UNDERSONAL SECURITY OF THE OUT TO COMMISSION ON CANCE CONTROLLED AS A PRIMARY STROKE CENTER BY THE DOINT COMMISSION AND ACCREDITED AS A COMPREHENSIVE CENTER BY THE OUT TO COMMISSION AND ACCREDITED AS A COMPREHENSIVE COMMUNITY CANCER C					
	PROCEDURES AND CON DITIONS, INCLUDING ABDOMINAL AORTIC ANEURYSM REPAIR, AORTIC VALVE SURGERY, CHRONIC OBSTRU CTIVE PULMONARY DISEASE, COLON CANCER SURGERY, HEART BYPASS SURGERY, HEART FAILURE, HIP RE PLACEMENT, KNEE REPLACEMENT, AND LUNG CANCER SURGERY MUNSON MEDICAL CENTER WAS RANKED RIG HT ALONGSIDE THE NATION'S TOP HOSPITALS AND ACADEM					

THE WORLD AND ONE OF TWO HOSPITALS IN MICHIGAN THAT HAS BEEN REDESIGNATED FOR A THIRD TIME MAGNET DESIGNATION RECOGNIZES EXCELLENCE IN PATIEN T CARE STANDARDS, RESPECT OF CULTURAL AND ETHNIC DIVERSITY, AND LEADERSHIP OF THE NURSE AD MINISTRATOR IN SUPPORTING PROFESSIONAL NURSIN PRACTICE, AND THE MANAGEMENT AND PHILOSOPHY OF NURSING SERVICES MAGNET HOSPITALS ARE KNOWN TO HAVE THE HIGHEST QUALITY OF PATIENT CA RE, HIGH LEVELS OF PATIENT SATISFACTION, LOWER VACANCY AND TURNOVER RATES FOR REGISTERED NURSE POSITIONS, AND HIGHER RATES OF JOB SATISFACTION MMC IS FULLY ACCREDITED BY THE JOINT COMMISSION AND HAS EARNED THE GOLD SEAL OF APPROVAL, AN INTERNATIONALLY-RECOGNIZED SYMBOL OF HEALTH CARE QUALITY THE ACCREDITATION PROCESS DRIVES QUALITY CARE AND PATIENT SAFETY IMPROVEMENTS THROUGH NATIONALLY RECOGNIZED EVIDENCE-BASED STANDARDS WHICH ADDRESS CRITICAL PATIENT SAFETY AND QUALITY ISSUES, NATIONAL PATIENT SAFETY GOALS, AND PERFORMANCE MEASURE S WHICH PROVIDE A FOUNDATION FOR QUALITY THE JOINT COMMISSION, ALONG WITH THE AMERICAN HE ART ASSOCIATION AND AMERICAN STROKE ASSOCIATION HAS ALSO CERTIFIED MMC AS A PRIMARY STROKE CENTER SINCE 2012 FOR MEETING ALL CRITICAL ELEMENTS OF PERFORMANCE TO ACHIEVE LONG-TERM S UCCESS IN IMPROVING OUTCOMES FOR STROKE PATIENTS CERTIFICATION RECOGNIZES HOSPITALS THAT HAVE A DEDICATED STROKE PATIENTS CERTIFICATION RECOGNIZES HOSPITALS THAT HAVE A DEDICATED STROKE FOCUSED PROGRAM, ARE STAFFED BY QUALIFIED MEDICAL PROFESSIONALS TRAINED IN STROKE CARE, INVOLVE THE PATIENT IN THEIR HOSPITAL CARE, AND WHO USE DATA TO ASSE SS AND CONTINUALLY IMPROVE QUALITY OF CARE FOR STROKE PATIENTS MAC IS SAND CONTINUALLY IMPROVE QUALITY OF CARE FOR STROKE PATIENTS MC IS SAND CONTINUALLY IMPROVE QUALITY OF CARE FOR STROKE PATIENTS MC IS RATED FOUR STARS BY THE CENTERS FOR MEDICARE AND MEDICAID SERVICES THE	Form and Line Reference	Explanation
SITE REFLECTING COMMON CONDITIONS THAT HOSPITALS TREAT, SUCH AS HEART ATTACKS OR PNEUMONIA HOSPITALS MAY PERFORM MORE COMPLEX SERVICES OR PROCED URES NOT REFLECTED IN THE MEASURES ON HOSPITAL COMPARE THE OVERALL RATING SHOWS HOW WELL EACH HOSPITAL PERFORMED, ON AVERAGE, COMPARED TO OTHER HOSPITALS IN THE US MMC IS RECOGN IZED AS A BLUE DISTINCTION CENTER+ IN THREE AREAS - CARDIAC CARE, MATERNITY CARE AND KNEE AND HIP REPLACEMENT - BY BLUE CROSS BLUE SHIELD OF MICHIGAN FOR DEMONSTRATING ITS EXPERTISE IN DELIVERING SAFE AND EFFECTIVE CARE, MEETING OUTLINED QUALITY MEASURES AND DEMONSTRATING EXPERTISE IN THESE AREAS "MMC'S STROKE PROGRAM IS REPEATEDLY RECOGNIZED BY THE AMERICA N HEART ASSOCIATION AND AMERICAN STROKE ASSOCIATION FOR HIGH QUALITY CARE IN 2016, THE HO SPITAL WAS ONE OF FOUR IN MICHIGAN TO RECEIVE BOTH GOLD PLUS ACHIEVEMENT AND ELITE HONOR ROLL RECOGNIZION IN THE NATIONAL ASSOCIATION'S GET WITH THE GUIDELINES QUALITY IMPROVEMENT PROGRAM IN 2016, THE AMERICAN ASSOCIATION OF CRITICAL-CARE NURSES CONFERRED A SILVER LEVE L BEACON AWARD FOR EXCELLENCE ON MMC'S A2 CARDIOTHORACIC NURSING UNIT IN THE WEBBER HEART CENTER THE NURSING STAFF OF A4 WEBBER HEART CENTER WON THE SAME AWARD IN 2014 THE BEACON AWARD FOR EXCELLENCE RECOGNIZES UNIT CAREGIVERS WHO SUCCESSFULLY IMPROVE PATIENT OUTCOMES AND ALIGN PRACTICES WITH AACN'S SIX STANDARDS FOR A HEALTHY WORK ENVIRONMENT UNITS THAT ACHIEVE THIS THREE-YEAR, THREE-LEVEL AWARD WITH GOLD, SILVER, AND BRONZE DESIGNATIONS MEET NATIONAL CRITERIA CONSISTENT WITH MAGNET RECOGNITION, THE MALDRIDGE NATIONAL QUALITY AWARD, AND THE NATIONAL QUALITY HEALTHCARE SYSTEM HOSE	PART VI, LINE 4 - COMMUNITY	IC MEDICAL CENTERS THE AMERICAN NURSES CREDENTIALING CENTER HAS REDESIGNATED MINC AS A MA GNET HOSPITAL FOR THE THIRD CONSECUTIVE TIME MMC WAS FIRST DESIGNATED IN 2006 MMC IS ONE OF JUST TWO PERCENT OF HOSPITALS IN THE WORLD AND ONE OF TWO HOSPITALS IN MICHIGAN THAT HAS BEEN REDESIGNATED FOR A THIRD TIME MAGNET DESIGNATION RECOGNIZES EXCELLENCE IN PATIENT CARE STANDARDS, RESPECT OF CULTURAL AND ETHNIC DIVERSITY, AND LEADERSHIP OF THE NURSE AD MINISTRATOR IN SUPPORTING PROFESSIONAL NURSING PRACTICE, AND THE MANAGEMENT AND PHILOSOPHY OF NURSING SERVICES MAGNET HOSPITALS ARE KNOWN TO HAVE THE HIGHEST QUALITY OF PATIENT CARE, HIGH LEVELS OF PATIENT SATISFACTION, LOWER VACANCY AND TURNOVER RATES FOR REGISTERED N URSE POSITIONS, AND HIGHER RATES OF JOB SATISFACTION MMC IS FULLY ACCREDITED BY THE DINTIC COMMISSION AND HAS EARNED THE GOLD SEAL OF APPROVAL, AN INTERNATIONALLY-RECOGNIZED SYMBOL OF HEALTH CARE QUALITY THE ACCREDITATION PROCESS DRIVES QUALITY CARE AND PATIENT SAFETY IMPROVEMENTS THROUGH NATIONALLY-RECOGNIZED EVIDENCE-BASED STANDARDS WHICH ADDRESS CRITICAL PATIENT SAFETY AND QUALITY ISSUES, NATIONAL PATIENT SAFETY FOR THE ACCREDITATION PROCESS DRIVES QUALITY CARE AND PATIENT SAFETY SOLD AND AND AMERICAN STROKE ASSOCIATION HAD ASSOCIATION AND AMERICAN STROKE ASSOCIATION HAD ASSOCIATION AND AMERICAN STROKE ASSOCIATION HAD ASSOCIATION FOR QUALITY THE JOINT COMMISSION, ALONG WITH THE AMERICAN HE ART ASSOCIATION AND AMERICAN STROKE ASSOCIATION HAD ASSOCIATION SOLD AND AMERICAN STROKE ASSOCIATION HAD ASSOCIATION AND AMERICAN STROKE ASSOCIATION HAD ASSOCIATION SECONDAY. THE PATIENT SHE PATIENT IN THEIR HOSPITAL CARE, AND WHO USE DATA TO ASSE SA AND CONTINUALLY IMPROVE QUALITY OF CARE FOR STROKE PATIENTS MMC IS CARE, INVOLVE THE PATIENT IN THEIR HOSPITAL CARE, AND WHO SEE DATA TO ASSE SA AND CONTINUALLY IMPROVE QUALITY OF CARE FOR STROKE PATIENTS MMC IS THE PATIENT IN THE REASES ON THE HOSPITAL COMPARE WE OVER THE PATIENT OF THE PATIENT OF THE RESPONDATION OF MICHIGAN FOR DEMONSTRATING SHORE AND AMERICAN SECONDARY

Form and Line Reference	Explanation					
	EXPlanation THE MUNSON MEDICAL CENTER BOARD OF TRUSTEES IS MADE UP OF COMMUNITY MEMBERS ALL OF WHOM RESIDE IN THE HOSPITAL'S PRIMARY SERVICE AREA THESE VOLUNTEERS GIVE COUNTLESS HOURS OF SERVICE TO THE HOSPITAL IN THEIR OVERSIGHT ROLE ADDITIONALLY, 100% OF MUNSON MEDICAL CENTER TRUSTEES SUPPORT MUNSON FINANCIALLY, MEDICAL STAFF PRIVILEGES ARE OFFERED TO ALL QUALIFIED PHYSICIANS IN THE COMMUNITY SUBJECT TO CREDENTIALING REVIEW AND REQUIREMENTS OF THE MEDICAL STAFF AND THE BOARD OF TRUSTEES MUNSON MEDICAL CENTER UTILIZES SURPLUS FUNDS TO MAINTAIN ACCESS TO PATIENT SERVICES AND IMPROVE CARE TO PATIENTS THROUGHOUT ITS SERVICE AREA EXAMPLES OF HOW MUNSON MEDICAL CENTER UTILIZES SURPLUS FUNDS TO MAINTAIN ACCESS TO PATIENTS ERROLES AND MUNSON MEDICAL CENTER PROMOTES THE HEALTH OF THE COMMUNITY THROUGH PROGRAMS INCLUDE HEALTHY FUTURES- A PARTNERSHIP OF AREA HEALTH CARE PROVIDERS, HEALTH OF PREGRANT WOMEN AND CHILDREN UP TO AGE FIVE THE PROGRAM INCLUDES CENTRAL ACCESS/DATA MANAGEMENT, REGISTERED NURSE (RN) CARE COORDINATION, EDUCATIONAL MAILINGS, AND HEALTH CARE-RELATED FINANCIAL ASSISTANCE THE HEALTHY FUTURES MODEL OF RN CARE COORDINATION CONSISTS OF AN OUTCOMES-BASED APPROACH TO INTERVENTION IN THE AREAS OF BREASTFEEDING LONGEVITY, ACCESS TO HEALTH CARE AND IMMUNIZATIONS MEDS PROGRAM- A PROGRAM THAT PROVIDES TO PATIENTS WITHOUT RESOURCES BEING DISCHARGED FROM THE HOSPITAL NEEDED MEDICATIONS, AS WELL AS ENROLLING THOSE PATIENTS INTO PHARMACEUTICAL COMPANY SPONSORED ASSISTANCE PROGRAMS SO THEY MAY CONTINUE TO GET THE NEEDED PHARMACEUTICALS ON PROVIDING OPTIMAL EVIDENCE MEMBERS THE 14 COUNTY SERVICE AREA, WITH A VISION TO IMPROVE THE CHRONIC CARE MANAGEMENT OF DIABETES NUMLIFICATIONS THE GENERAL COMMUNITY, THE SOCIOECONOMICALLY CHALLES AND STEERING COMMITTEE OF PROVIDING OPTIMAL EVIDENCE BASED CARE MANAGEMENT TO THE PERSON ALREADY DIAGNOSED WITH A LEVIDENCE BASED CARE MANAGEMENT TO THE PERSON ALREADY DIAGNOSED WITH CHALLED OF THE PROGRAM OF THE PROFILE OF THE PROGRAM OF THE PROFILE OF THE PROFILE OF THE PROFILE OF THE P					
	NURSING TO PROVIDE INTERNSHIPS AND CLINICAL EXPERIENCES FOR REGISTERED NURSES, RESPIRATORY THERAPISTS, PHARMACISTS, AND OTHER HEALTH PROFESSIONALS SHAPE UP NORTH- A COLLABORATIVE EFFORT LED BY MUNSON MEDICAL CENTER WITH OVER TWENTY COMMITTED COMMUNITY PARTNERS FOUR FOCUS AREA STRATEGIES WERE SELECTED FOR GREATEST COMMUNITY IMPACT PROVIDERS, SCHOOLS, BUSINESSES AND COMMUNITY AWARENESS THIS COLLABORATION ALLOWS PARTNERS TO WORK TOGETHER TO ADOPT CONSISTENT, CLEAR, AND UNIFIED MESSAGES AND DEVELOP COMMON					
	INTERVENTION STRATEGIES IN AN EFFORT TO CREATE COLLECTIVE IMPACT					

Form and Line Reference	Explanation
Form and Line Reference PART VI, LINE 6 - AFFILIATED HEALTH CARE SYSTEM	Explanation MUNSON MEDICAL CENTER'S SOLE CORPORATE MEMBER IS MUNSON HEALTHCARE, A 501 (C)(3) CORPORATION THE MUNSON HEALTHCARE SYSTEM CONSISTS OF A MAJOR TERTIARY REFERRAL HOSPITAL, SEVERAL RURAL-BASED MEDICAL CENTERS, EXTENSIVE OUTPATIENT TREATMENT AND REHABILITATION FACILITIES, AND ANCILLARY EMERGENCY, TRANSPORTATION AND HOME-BASED MEDICAL SERVICES THAT COVER 24 COUNTIES IN MICHIGAN'S NORTHERN LOWER PENINSULA AND THE EASTERN PORTION OF THE UPPER PENINSULA THE MOST SIGNIFICANT OF THE MUNSON HEALTHCARE SUBSIDIARIES IS MUNSON MEDICAL CENTER (MMC) MMC IS ONE OF NINE NOT-FOR-PROFIT HOSPITALS WHICH ARE AFFILIATED WITH EACH OTHER AND SERVE AS THE ONLY HOSPITALS IN THEIR COMMUNITIES EACH OF THE AFFILIATED HOSPITALS HAS INDIVIDUAL COMMUNITY HEALTH INITIATIVES AND/OR PROMOTION ACTIVITIES, AS WELL AS SHARED INITIATIVES THE OWNED HOSPITALS IN THE MUNSON HEALTHCARE SYSTEM WHICH INCLUDE MUNSON MEDICAL CENTER, PAUL OLIVER MEMORIAL HOSPITAL, MUNSON HEALTHCARE CADILLAC, MUNSON HEALTHCARE GRAYLING AND MUNSON HEALTHCARE CHARLEVOIX HOSPITAL PROVIDED 48 MILLION OF COMMUNITY BENEFIT IN THE ZO15 TAX YEAR ADDITIONALLY, MMC WORKS IN COOPERATION WITH OTHER ENTITIES IN THE MUNSON HEALTHCARE SYSTEM TO PROVIDE A FULL RANGE OF HEALTH SERVICES TO THE COMMUNITIES IN ITS SERVICE AREA THE HOME HEALTH DIVISION OF MUNSON HEALTHCARE PROVIDES HOME NURSE AND AID ESERVICES IN ADDITION TO DURABLE MEDICAL EQUIPMENT AND A PALLIATIVE CARE AND HOSPICE PROGRAM ON THE MUNSON CAMPUS COMMUNITY BENEFIT, IN THE FORM OF CHARITY CARE AND UNREIMBURSED MEDICAL DARE PROVIDED TRANSPORTATION ENTITY IN THE SYSTEM WITH ITS FIXED WING AND HELLCOPTER AIR SERVICES, IN COMBINATION WITH GROUND TRANSPORT, PATIENTS IN THE SYSTEM ARE ABLE TO ACCESS APPROPRIATE CARE NORTH FLIGHT, INC. IS THE CHARITABLE TRANSPORTATION ENTITY IN THE SYSTEM WITH ITS FIXED WING AND HELLCOPTER AIR SERVICES, IN COMBINATION WITH GROUND TRANSPORT, PATIENTS IN THE SYSTEM ARE ABLE TO ACCESS APPROPRIATE CARE NORTH FLIGHT, INC. PROVIDED 1 7 MILLION IN CHARITY CARE AND UNREIMBURSED MEDICAL GROUP, THE EMPL
	BENEFITS, INCLUDING NUMEROUS UNCOMPENSATED COMMUNITY HEALTH IMPROVEMENT SERVICES AND PROGRAMS, OUTREACH PROGRAMS, BAD DEBT, AND UNREIMBURSED MEDICARE AND MEDICAID SERVICES TO NORTHERN MICHIGAN

Form and Line Reference	Explanation
ADDITIONAL INTORMATION	PART V QUESTION 16 THE FULL URL FOR THE FINANCIAL ASSISTANCE POLICY, APPLICATION FOR FINANCIAL ASSISTANCE AND PLAIN LANGUAGE SUMMARY CAN BE FOUND AT HTTP //WWW MUNSONHEALTHCARE ORG/FINANCIALHELP

Schedule H (Form 990) 2015

Additional Data

Software ID: Software Version:

EIN: 38-1362830

Name: MUNSON MEDICAL CENTER

Form 990 Schedule H, Part V Section A. Hospital Facilities ER-24 hours Children Teaching höspital Critical Research ER-other General medical Section A. Hospital Facilities (list in order of size from largest to access smallest—see instructions) n facility hospital hospital How many hospital facilities did the organization operate during the tax year? hospita Name, address, primary website address, rgica) and state license number Facility reporting Other (Describe) group 1 MUNSON MEDICAL CENTER 1105 SIXTH ST TRAVERSE CITY, MI 49684 Х Х Χ Х HTTP //MUNSONHEALTHCARE ORG 1060000048

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493135100837 OMB No 1545-0047 Schedule I Grants and Other Assistance to Organizations, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization Employer identification number MUNSON MEDICAL CENTER 38-1362830 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part III Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (e) A mount of non- (f) Method of valuation (a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment assistance other) UNITED WAY OF 38-1679060 501(C) 25,000 COMMUNITY (1) NORTHWEST MICHIGAN SUPPORT **521 SOUTH UNION STREET** TRAVERSE CITY, MI 49684

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . .

Schedule I (Form 990) 2015

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance		
(1) MEDICAL INSURANCE PAYMENT	70	27,201					
(2) TRANSPORT, HOUSING, WIGS	2466	232,070					
(3) TRANSPORT, HOUSING, FOOD	2446	295,148					
(4) MAMMOGRAPHY ASSISTANCE	237	27,687					
(5) MEALS FOR PATIENT FAMILY	829		11,766	FMV	MEALS		
(6) MEDICAL, TRANSPORT & DRUG	131	61,062					
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.							
Patrum Pefaranas Suplanation							

Return Reference Explanation SCHEDULE I, PAGE 1, PART I, MUNSON MEDICAL CENTER AWARDS MOST GRANTS BASED ON AN APPLICATION PROCESS FOR PRE-APPROVED SERVICES AND LINE 2 PURCHASES IN ACCORDANCE WITH PROTOCOLS ESTABLISHED WITH CASE MANAGERS WORKING FOR THE DEPARTMENTS WHICH APPLY FOR ASSISTANCE THE ASSISTANCE CAN EITHER BE REQUESTED FOR THE DEPARTMENT OR ON BEHALF OF PATIENTS WHO INDICATE AN lunmet need that poses a barrier to the receipt of health care services case managers monitor the use of the funds IN LINE WITH THE PROTOCOLS. MUNSON MEDICAL CENTER MAINTAINS RECORDS OF SUPPORT FOR EXPENSES USED FOR FUNDED. REQUESTS MUNSON MEDICAL CENTER MAY AWARD A GRANT OR CONTRIBUTION TO ANOTHER TAX- EXEMPT ORGANIZATION BASED ON A REQUEST FOR REIMBURSEMENT FOR PRE-APPROVED SERVICES OR PURCHASES. THE AWARD IS BASED ON AN EVALUATION OF THE USE

OF THE FUNDS FOR THE PROMOTION OF HEALTH IN THE COMMUNITY. THE ONGOING RELATIONSHIP OF MUNSON MEDICAL CENTER WITH ITS PARTNERS IN THE COMMUNITY FOR THE PROMOTION OF HEALTH ALLOWS FOR THE MONITORING OF THE GRANT AWARD

Schedule J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493135100837 OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service		► Information about Schedule J (Form	n 990)) and its instructions is at <u>www.irs</u>	.gov/form990.	pen t Insp		
Nar	Name of the organization Employer identification		ion nui	mber				
MUN	NSON MEDICAL CENT	TER			38-1362830			
Pa	rt I Questi	ons Regarding Compensation						
							Yes	No
1a		opiate box(es) if the organization provid Section A , line 1a Complete Part III to						
	First-clas	s or charter travel		Housing allowance or residence fo	r personal use	ļ		
	Travel for	companions		Payments for business use of pers	onal residence	ļ		ļ
	Tax idemr	nification and gross-up payments		Health or social club dues or initia	tion fees	ļ		ļ
	Discretion	nary spending account		Personal services (e g , maid, cha	uffeur, chef)			ļ
b		xes in line 1a are checked, did the orga or provision of all of the expenses desc				1b		
2		ation require substantiation prior to reir		·	•	<u> </u>		
	directors, trust	ees, officers, including the CEO/Execut	ive Di	rector, regarding the items checked	l ın lıne 1a?	2		
3	organization's (used by a relate	, if any, of the following the filing organiz CEO/Executive Director Check all that ed organization to establish compensati	apply	Do not check any boxes for metho the CEO/Executive Director, but ex	ds			
	· · · · · · · · · · · · · · · · · · ·	ation committee		Written employment contract			 	
	·	ent compensation consultant	~	Compensation survey or study]]
	Form 990	of other organizations	 	Approval by the board or compens	ation committee]]
4	During the year or a related org	r, did any person listed on Form 990, Pa anization	rt VII	, Section A , line 1a with respect to	the filing organizatior	ו		
а	Receive a seve	rance payment or change-of-control pa	yment	t?		4a		Νo
b	b Participate in, or receive payment from, a supplemental nonqualified retirement plan?					4b	Yes	
c	c Participate in, or receive payment from, an equity-based compensation arrangement?					4c		Νo
	If "Yes" to any	of lines 4a-c, list the persons and provi	ide the	e applicable amounts for each item	n Part III			
5	For persons list	, 501(c)(4), and 501(c)(29) organizatio ted on Form 990, Part VII, Section A, li contingent on the revenues of		•	any			
а	The organizatio	on?				5a		Νo
b	Any related org					5b		Νo
	If "Yes," on line	e 5a or 5b, describe in Part III						
6		ted on Form 990, Part VII, Section A, li contingent on the net earnings of	ne 1a	, did the organization pay or accrue	any			
а	The organizatio	on?				6 a		Νo
b	Any related org	ganization?				6b		Νo
	If "Yes," on line	e 6a or 6b, describe in Part III						
7		ted on Form 990, Part VII, Section A, li described in lines 5 and 6? If "Yes," des			on-fixed	7		Νo
8	•	ints reported on Form 990, Part VII, pai nitial contract exception described in R		·		8		No
								1

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	· ,	(E) Total of columns	• •
		(ii)	(iii)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	Base	Bonus & incentive	Other reportable	compensation			as deferred on prior
	(I) compensation	compensation	compensation	·			Form 990

FUIIII 990 See Additional Data Table

Schedule 5 (Form 550) 2015	r aye 3								
Part III Supplemental Information									
Provide the information, explanation, o	r descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information								
Return Reference	Explanation								
	EDWIN A NESS 0 122,059 0 ALFRED PILONG 0 72,090 0 MARK A HEPLER 0 34,460 0 DAVID MCGREAHAM, MD 0 18,708 0 DERK PRONGER 0 24,780 0 JAMES P FISCHER 0 12,138 0								
,	EXECUTIVE SUPPLEMENTAL EXECUTIVE RETIREMENT PLANS SUBJECT TO REVIEW AND APPROVAL BY THE BOARD COMPENSATION AND EXECUTIVE LEADERSHIP COMMITTEE, IN ORDER TO RECRUIT AND MAINTAIN QUALIFIED EXECUTIVES, INCLUDING THE PRESIDENT AND VICE-PRESIDENTS, A COMPETITIVE BENEFIT PACKAGE IS OFFERED WHICH INCLUDES PARTICIPATION IN A NON-QUALIFIED SUPPLEMENTAL RETIREMENT PLAN FOR THE PRESIDENT, THE PLAN PROVIDES A TARGETED BENEFIT AT AGE 62 ANNUAL CONTRIBUTIONS,								

Schedule 1 (Form 990) 2015

AT MUNSON'S DISCRETION, ARE MADE TO THE PLAN IN ORDER TO ACHIEVE THE TARGETED RETIREMENT BENEFIT LEVEL VICE-PRESIDENTS ARE ELIGIBLE TO PARTICIPATE IN AN AMOUNT NOT TO EXCEED 6% OF BASE COMPENSATION, FUNDED ANNUALLY, AT THE SOLE DISCRETION OF MUNSON THESE FUNDS ARE AVAILABLE TO VESTED PARTICIPANTS UPON SEPARATION OF EMPLOYMENT FROM

Schedule J (Form 990) 2015

Page 3

MUNSON

Software ID: Software Version:

EIN: 38-1362830

Name: MUNSON MEDICAL CENTER

Form 990, Schedule J,	Part I	I - Officers, Direc	tors, Trustees, Ke	ey Employees, and	Highest Compen	sated Employees	3	
(A) Name and Title		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & Incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
1EDWIN A NESSTRUSTEE	(1)							
	(11)	661,413	281,714	3,162	134,735		1,104,696	
1ALFRED PILONG	(1)	453,057	139,263	19,163	84,767	20,099	716,349	
CEO & PRESIDENT	(11)							
2KAREN SPEIRS DO	(1)	260,352	55,500	1,709	12,677	4,380	334,618	
TRUSTEE, PART YEAR	(11)						-	
3JILL E VOLLEBECHT MD	(1)	198,597	7,500	16,719	9,977	23,405	256,198	
TRUSTEE	(11)							
4MARK A HEPLERCFO	(1)							
	(11)	333,352	103,661	31,199	54,461	23,878	546,551	8,670
5DAVID MCGREAHAM MD	(1)	286,896	70.026	22.460	25.022			
VP MEDICAL AFFAIRS	(11)		70,926	22,460	35,922	21,082	437,286	
6DERK PRONGER VP OPERATIONS	(1)	224,248	69,363	19,136	36,482	14,524	363,753	
VI GLENATIONS	(11)							
7JAMES P FISCHER	(1)	194,285	47,322	4,378	23,795	21,351	291,131	
VP PATIENT CARE	(11)					-		
THOMAS SCHERMERHORN	(1)	912,014		18,838	12,677	23,180	966,709	
8MD NEUROSURGEON	(11)					-	-	
9AHMET SEVIMLI MD	(1)	386,180		20,087	23,171	23,456	452,894	
NEPHROLOGIST	(11)							
10ANDREW RIDDLE	(1)	331,339	20,000	24,659	12,677	19,810	408,485	
PHYSICIAN	(11)							
11ZACHARY HECTOR-WORD	(1)	355,156	20,000	743	12,677	18,625	407,201	
PHYSICIAN	(11)							
12JOSHUA RUCHPHYSICIAN	(1)	354,145	20,000	675	26,575	19,322	420,717	
	(11)					-	-	
	-							

efile GRAPHIC print - DO NOT PROCESS As Filed Data -Schedule K

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990. DLN: 93493135100837 OMB No 1545-0047

2015

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization

MUNSON MEDICAL CENTER

Employer identification number 38-1362830 **Bond Issues** Part I (c) CUSIP # (a) Issuer name (b) Issuer EIN (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (h) On (i) Pool behalf of financing ıssuer Yes No Yes No Yes No CNTY GRD TRAVSE HOSP 38-6004832 386523EE0 08-10-2011 128,728,067 REFUND PRIOR BONDS Х FIN AUTH 2011 CNTY GRAD TRAV HOSP FIN 386523EH3 12-17-2014 CANCER CENTER Х Х Х 38-6004832 30,370,807 **AUTH 2014 A** CONSTUCTION Part II **Proceeds** С 2 Total proceeds of issue 3 128,728,067 30,370,807 5 6 7 1,756,786 370,807 8 9 10 30,003,766 11 126,971,281 12 13 2016 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Х Х 14 Were the bonds issued as part of an advance refunding issue? 15 Χ Х 16 Х Χ Does the organization maintain adequate books and records to support the final 17 allocation of proceeds? Χ Х Part IIII Private Business Use C Α В D Yes Nο Yes No Yes No Yes No

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Х

		_	Α		E	3		С			
		•	Yes	No	Yes	No	Yes	No	Yes	No	
3a	Are there any management or service contracts that may result in private busing bond-financed property?	iness use	Х			Х					
b											
prope	counsel to review any management or service contracts relating to the financed property?			×							
С	Are there any research agreements that may result in private business use of	bond-	Х			Х					
	financed property?		^			Χ					
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or oth counsel to review any research agreements relating to the financed property?	er outside		×							
4	Enter the percentage of financed property used in a private business use by enother than a section $501(c)(3)$ organization or a state or local government .										
5	Enter the percentage of financed property used in a private business use as a unrelated trade or business activity carried on by your organization, another set 501(c)(3) organization, or a state or local government	ection		0 120 %							
6	Total of lines 4 and 5			0 120 %							
7	Does the bond issue meet the private security or payment test?			Х		Х					
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?			х		Х					
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disp	osed of			•			•		•	
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sec 1 141-12 and 1 145-2?	tions									
9	Has the organization established written procedures to ensure that all nonqual bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	ıfıed	Х		х						
Par	IV Arbitrage										
		А			В		С		D		
		Yes	No	Yes	No	Ye	:s	No	Yes	No	
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		×						
2	If "No" to line 1, did the following apply?										
а	Rebate not due yet?		Х		Х						
b	Exception to rebate?		Х	Х							
С	No rebate due?	Х			Х						
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed	•			•		•				
3	Is the bond issue a variable rate issue?	Х			Х						
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		х						
b	Name of provider										
С	Term of hedge										
d	Was the hedge superintegrated?										
e	Was the hedge terminated?										

No

D

Yes

5a	Were gross proceeds inve contract (GIC)?	ested in a guaranteed investment		Х		х				
b	Name of provider									
С	Term of GIC									
d	d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6	Were any gross proceeds period?	invested beyond an available temporary		X		X				
7	7 Has the organization established written procedures to monitor the requirements of section 148?		Х		х					
Par	rt V Procedures To	Undertake Corrective Action								
		А В								
1			A		В		С		D	
_			Yes	No	Yes B	No	Yes C	No	Yes D	No
	that violations of federal t and corrected through the	ablished written procedures to ensure cax requirements are timely identified e voluntary closing agreement program if vailable under applicable regulations?	Yes X	No	<u> </u>	No	Yes	No		No
Pa	that violations of federal t and corrected through the self-remediation is not av	cax requirements are timely identified evoluntary closing agreement program if	Х		Yes		, 55			No
Pa	that violations of federal t and corrected through the self-remediation is not av	tax requirements are timely identified e voluntary closing agreement program if railable under applicable regulations?	Х		Yes		, 55			No

No

Yes

В

No

Yes

No

Yes

Return Reference	Explanation
SCHEDULE K - PURPOSE OF ISSUE DESCRIPTION	CNTY GRD TRAVSE HOSP FIN AUTH 2011 THE SERIES 2011A, 2011B AND 2011C BONDS WERE ISSUED TO PURCHASE AND CANCEL TENDERED BONDS, TENDERED DURING A TENDER PROGRAM INITIATED BY MUNSON HEALTHCARE THE TENDERED BONDS INCLUDED COUNTY OF GRAND TRAVERSE HOSPITAL AUTHORITY (MUNSON HEALTHCARE OBLIGATED GROUP) HOSPITAL REVENUE AND REFUNDING BONDS SERIES 1998A, ISSUED 9/1/98, REVENUE BONDS SERIES 2001A, ISSUED 1/9/01, REVENUE REFUNDING BONDS SERIES 2001A, ISSUED 1/9/01, REVENUE REFUNDING BONDS SERIES 2001A, ISSUED 1/9/01, REVENUE BONDS SERIES 2001A, ISSUED 1/9/01, REVENUE BONDS SERIES 2005A, ISSUED 1/1/02, REVENUE BONDS SERIES 2005B, ISSUED 11/3/05

Return Reference	Explanation
COMPUTATION PERFORMED	CNTY GRD TRAVSE HOSP FIN AUTH 2011 02/05/14

Return Reference	Explanation
SCHEDULE K - ADDITIONAL INFORMATION	CNTY GRAD TRAV HOSP FIN AUTH 2014 A 2014 A OBLIGATED GROUP ISSUE RECORDED ON RELATED ORGANIZATIONS ON DECEMBER 17, 2014, THE MUNSON HEALTHCARE OBLIGATED GROUP ISSUED COUNTY OF GRAND TRAVERSE HOSPITAL FINANCE AUTHORITY REVENUE BONDS (MUNSON HEALTHCARE OBLIGATED GROUP) SERIES 2014A, 2014B AND 2014C, AT A PREMIUM THE 2014 SERIES A BONDS ARE RECORDED ON MUNSON MEDICAL CAND RECORDS AT A PAR VALUE OF 2014 SERIES B BONDS ARE RECORDED ON HEALTHCARE GRAYLING'S BOOKS AND RECORDS AT A PAR VALUE OF 13,805,000 THE 2014 SERIES C BONDS ARE RECORDED ON HEALTHCARE GRAYLING'S BOOKS AND RECORDS AT A PAR VALUE OF 13,805,000 THE 2014 SERIES C BONDS ARE RECORDS AT A PAR VALUE OF 13,805,000 THE 2014 SERIES C BONDS ARE RECORDS AT A PAR VALUE OF 15,870,000 THE 2014 SERIES C BONDS ARE RECORDED ON MEALTHCARE CRAYLING'S BOOKS AND RECORDS AT A PAR VALUE OF 15,870,000 THE CONTACTS CRECORDS RECORDS AT A PAR VALUE OF 15,870,000 THE CONTACTS CRECORDS RECORDS AT A PAR VALUE OF 15,870,000 THE CONTACTS CRECORDS CR

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule L

(Form 990 or 990-EZ)

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

DLN: 93493135100837 OMB No 1545-0047

2015

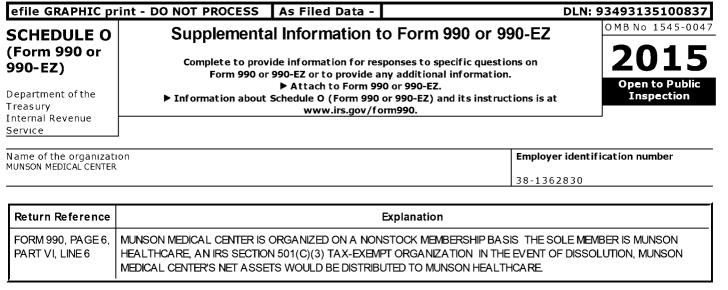
Department of the Freasury Internal Revenue Se		<u>www.irs.qov/form990</u> .								Inspection				
Name of the or MUNSON MEDICA								nploye		icatio	n numbe	r		
			•		` ')(29)	organı	zations					
1 (a) Nan	ne of disqualified p	person	(b) R	elationship be		fied person an	d (•	•		of				
				0	rganızatıon		+	trans	saction		Yes	No		
							+							
							+							
2 Enter the a	amount of tax incu			-		-	•	9) organizations only) rm 990-EZ, Part V, line 40b (c) Description of transaction (d) Corrected? Yes No Part IV, line 26, or if the (g) In Approved by board or committee?						
	· · · · · · · · · · · · · · · · · · ·	nv. on line 2				 m		•						
				<u> </u>										
Со	ans to and/or implete if the orga ganization reporte	nization ans	wered "Ye	es" on Form 99		line 38a, or Fo	orm 99	0, Par	t IV , lin	e 26,	or if the			
(a) Name of	(b) Relationship		(d) Loa		(e)O riginal	(f)Balance								
interested person	with organization	Purpose of loan	or from organiza		principal amount	due	defa	ult?	by boa	rd or	agreer	nent?		
			То	From			Yes	No	Yes	No	Yes	No		
											+			
											-			
					+						+			
											-			
Total	1	▶ \$			•									
	ants or Assist mplete if the or					r+ I)/ line 27								
(a) Name of	interested (b)) Relationshi	p betwee	n (c) A moun	<u> </u>	<u> </u>		stance	e (e)	Purpo	se of ass	ıstance		
nerso	on Linte	erested pers	on and th	e I		1			1					

organization

Complete if the organi	zation answered "Yes" on I	orm 990, Part IV, lin	e 28a, 28b, or 28c.					
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?				
				Yes	No			
(1) JEFF BERRY	FAMILY OF TRUST	122,385	RELATED FAMILY COMP		Νo			
(2) KRISTINE NAVIN	FAMILY OF TRUST	18,282	RELATED FAMILY COMP		Νo			
(3) CHARLES HAVILL	OWNER ISTRUSTEE	220,401	CONTRACT SERVICES		No			
Part V Supplemental Infor	mation							
	ation for responses to question	s on Schedule L (see ins	tructions)					
Return Reference		Explanat	ion					
SCHEDULE L, PART V	LINE 3 CHARLES HAVILL IS	NE 3 CHARLES HAVILL IS A TRUSTEE OF MUNSON MEDICAL CENTER AND OWNS MORE						

MEDICAL CENTER IN 2015

THAN 35% OF CORE RECOVERY, WHICH PROVIDED CONTRACT SERVICES TO MUNSON



Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 7A	MUNSON HEALTHCARE, AS THE SOLE MEMBER, ELECTS THE TRUSTEES FOR ALL SUBSIDIARY ENTITIES, INCLUDING MUNSON MEDICAL CENTER NOMINATIONS TO MUNSON HEALTHCARE FOR SUBSIDIARY TRUSTEES ARE CONSIDERED AND RECOMMENDED BY THE MUNSON HEALTHCARE GOVERNANCE COMMITTEE FOUR TRUSTEES OF MUNSON MEDICAL CENTER ALSO ARE DIRECTORS OF MUNSON HEALTHCARE

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 7B	CERTAIN DECISIONS OF THE MUNSON MEDICAL CENTER (MMC) TRUSTEES ARE APPROVED BY THE MUNSON HEALTHCARE BOARD OF DIRECTORS INCLUDING ADOPTION, AMENDMENT, RESTATEMENT OR REPEAL OF THE ARTICLES OF INCORPORATION OR BYLAWS OF MMC, ADOPTION, EXECUTION, REVOCATION OR ABANDONMENT OF A PLAN OF DISSOLUTION, MERGER, CONSOLIDATION, OR REORGANIZATION INVOLVING MMC, SALE, LEASE, EXCHANGE OR OTHER DISPOSITION OF ALL OR SUBSTANTIALLY ALL OF THE PROPERTY AND ASSETS OF MMC, ACQUISITION OF OR THE ESTABLISHMENT OF ANY SUBSIDIARY OR AFFILIATE OF MMC, ADOPTION OF ALL OPERATING BUDGETS AND CAPITAL EXPENDITURE BUDGETS FOR MMC, INCURRENCE OF OPERATING OR CAPITAL EXPENDITURES BY MMC WHICH CAUSE THE AGGREGATE OPERATING OR CAPITAL EXPENDITURES TO EXCEED BUDGETED AGGREGATES BY MORE THAN FIVE PERCENT (5%) IN ANY FISCAL YEAR, INCURRENCE OF SECURED BORROWINGS OF MMC, WITH THE EXCEPTION OF EQUIPMENT LEASES AND PURCHASE MONEY SECURITY INTERESTS APPROVED AS PART OF MMC'S BUDGET, ADOPTION OR CHANGE IN THE MISSION STATEMENT, PURPOSES OR THE STRATEGIC GOALS OF MMC, CHANGING SUBSTANTIALLY THE SCOPE OF MMC'S CLINICAL SERVICES AND PROGRAMS OFFERED BY MMC, AND APPOINTMENT OR REMOVAL THE PRESIDENT OF MMC

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 11B	THE MUNSON MEDICAL CENTER BOARD IS COMMITTED TO THE ACCURACY AND THOROUGHNESS OF THE FORM 990 REPORTING MUNSON MEDICAL CENTER BELONGS TO THE MUNSON HEALTHCARE SYSTEM MUNSON HEALTHCARE IS THE PARENT COMPANY IN THE MUNSON HEALTHCARE SYSTEM, WHICH UNDERGOES AN AUDIT BY AN EXTERNAL AUDIT FIRM AT THE CORPORATE LEVEL, THE RESPONSIBLE INDIVIDUALS FROM THE FINANCE, ADMINISTRATION, PATIENT FINANCIAL SERVICES, LEGAL, HUMAN RESOURCES, PUBLIC RELATIONS, AND FUND DEVELOPMENT DEPARTMENTS PREPARE AND REVIEW PORTIONS OF THE FORM 990 THE COMPENSATION AND LEADERSHIP DEVELOPMENT COMMITTEE REVIEWS THE COMPENSATION INFORMATION CONTAINED IN THE CORE FORM AS WELL AS THE SCHEDULE J INFORMATION THE CONFLICT, VALUATION AND COMPLIANCE COMMITTEE OVERSEES THE CONFLICT OF INTEREST DISCLOSURE PROCESS FOR BOARD MEMBERS AND KEY EMPLOYEES TO ENSURE COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY THE AUDIT COMMITTEE OVERSEES THE FORM 990 PREPARATION PROCESS BY ENSURING PROPER CONTROLS, POLICIES, PEOPLE AND RESOURCES ARE IN PLACE TO PRODUCE AN ACCURATE RETURN

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 12C	THE MUNSON HEALTHCARE BOARD OF DIRECTORS (THE SYSTEM PARENT ORGANIZATION) HAS A STANDING CONFLICT, VALUATION AND COMPLIANCE ("CVC") COMMITTEE THE CVC COMMITTEE IS COMPOSED OF INDEPENDENT BOARD AND COMMUNITY MEMBERS THE CVC COMMITTEE IS DELEGATED AUTHORITY BY THE BOARD TO REVIEW AND APPROVE THE REASONABLENESS/FAIR MARKET VALUE OF FINANCIAL TRANSACTIONS/ARRANGEMENTS WITH DISQUALIFIED PERSONS ANNUALLY, EACH BOARD MEMBER OF MUNSON HEALTHCARE AND ALL OF ITS SUBSIDIARY/CONTROLLED ENTITIES AND ALL MUNSON EXECUTIVES ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE/QUESTIONNAIRE. THE RESPONSES TO THE DISCLOSURE/QUESTIONNAIRE ARE REVIEWED BY THE MUNSON LEGAL DEPARTMENT ANY FINANCIAL ARRANGEMENTS/POTENTIAL CONFLICTS IDENTIFIED THROUGH THE DISCLOSURE/QUESTIONNAIRES ARE PRESENTED TO THE CVC COMMITTEE FOR ITS REVIEW AND DETERMINATION AS TO THE REASONABLENESS/FAIR MARKET VALUE. WHEN AN ACTION ITEM IS CONSIDERED BY A BOARD WHICH INVOLVES A POTENTIAL CONFLICT BY A BOARD MEMBER, THE CONFLICT IS DISCLOSED AND A BOARD MEMBER WILL ABSTAIN FROM A VOTE ON THE ACTION ITEM, AND, IN ADDITION, THE BOARD CHAIR HAS THE DISCRETION/AUTHORITY TO REQUEST THAT THE CONFLICTED BOARD MEMBER BE EXCUSED FROM THE MEETING FOR AN OPPORTUNITY FOR THE BOARD TO DISCUSS THE MATTER WITHOUT THE PRESENCE OF THE CONFLICTED BOARD MEMBER

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 15A	THE PROCESS FOR DETERMINING APPROPRIATE LEVELS OF PAY FOR EXECUTIVE POSITIONS WITHIN MUNSON HEALTHCARE IS CAREFULLY AND THOUGHTFULLY DIRECTED BY THE BOARD OF DIRECTORS, THROUGH THE COMPENSATION AND EXECUTIVE LEADERSHIP DEVELOPMENT COMMITTEE. THE COMMITTEE UTILIZES "BEST PRACTICES" METHODS OF DETERMINING COMPENSATION AND, AS SUCH, IS COMPOSED OF SEVEN MEMBERS WHOSE VOTING MEMBERS ARE INDEPENDENT. THE COMMITTEE IS CHARGED WITH ENSURING THAT EXECUTIVE COMPENSATION IS DESIGNED TO ATTRACT AND RETAIN HIGH QUALITY, PROFESSIONAL LEADERSHIP WHILE MAINTAINING STRONG STEWARDSHIP FOR THE ORGANIZATION ANNUALLY, THE COMMITTEE RETAINS A NATIONAL INDEPENDENT CONSULTANT TO ENSURE THAT MUNSON HEALTHCARES COMPENSATION PRACTICES AND LEVELS ARE INDEPENDENTLY REVIEWED WHILE BEING COMPETITIVE AND REASONABLE. THE MUNSON HEALTHCARE CONFLICT, VALUATION AND COMPLIANCE ("CVC") COMMITTEE ALSO REVIEWS THE SURVEY INFORMATION TO EVALUATE THE REASONABLENESS OF EXECUTIVE COMPENSATION. THAT ANALYSIS OCCURS EACH NOVEMBER. COMPENSATION LEVELS REFLECT THE SCOPE OF EACH EXECUTIVE'S RESPONSIBILITIES, EDUCATIONAL BACKGROUND, EXPERIENCE, AND INDUSTRY STANDING AS WELL AS INDIVIDUAL AND ORGANIZATIONAL PERFORMANCE. ANNUAL COMPENSATION FOR MUNSON EXECUTIVES IS DETERMINED IN PART BY MEASURABLE PROGRESS TOWARD THE ORGANIZATION'S GOALS INCLUDING CONTINUED IMPROVEMENT IN CLINICAL QUALITY, COMMUNITY HEALTH, AND OPERATIONAL EFFICIENCIES MUNSON HEALTHCARE'S INTENT FOR EXECUTIVE BASE COMPENSATION IS TO BE AT THE MEDIAN WHEN COMPARED TO LIKE-SIZE NON-PROFIT HOSPITALS AND HEALTHCARE SYSTEMS.

Return Reference	Explanation
FORM 990, PAGE 6, PART VI,	COMPENSATION OF OTHER KEY EMPLOYEES IS CONSISTENT WITH THAT OF THE TOP EXECUTIVES FOR
LINE 15B	MUNSON MEDICAL CENTER

Return Reference	Explanation	
FORM 990,	THE MUNSON MEDICAL CENTER ARTICLES OF INCORPORATION ARE AVAILABLE TO THE PUBLIC ON THE MICHIGAN	١
	DEPARTMENT OF TREASURY WEBSITE MUNSON MEDICAL CENTER DOES NOT MAKE THE BYLAWS OR CONFLICT OF	ı
VI, LINE 19	INTEREST POLICY AVAILABLE TO THE PUBLIC ANNUALLY, MUNSON HEALTHCARE, PARENT CORPORATION, SUBMITS ITS	ı
	ANNUAL CONSOLIDATED FINANCIAL STATEMENTS TO THE MSRB IN COMPLIANCE WITH BOND DISCLOSURE	ı
	REQUIREMENTS ADDITIONALLY, MUNSON MEDICAL CENTER PREPARES AND DISTRIBUTES AN ANNUAL REPORT TO THE	ı
	COMMUNITY, WHICH CONTAINS FINANCIAL AS WELL AS PROGRAM DATA	ı

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	PURCHA SED SERVICES 38,243,281 14,984,958 619,622 PROFESSIONAL FEES 19,788,455 466,432 0

Return Reference	Explanation
FORM 990, PART XI, LINE 9	INVEST IN MUNSON HEALTHCARE FOUNDATION CONTRIBUTIO 6,217,287 GAIN ON TERM OF RETIREE BENEFIT 20,315,663 TEMPORARILY RESTRICTED ACTIVITY -10,525,791 PENSION AND POST RETIREMENT CHANGES -60,930,545 SWAP MARKET VALUE CHANGE -1,980,339 TRANSFERS TO AFFILIATES -14,055,634 TOTAL -60,959,359

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R**

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

OMB No 1545-0047

DLN: 93493135100837

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

(Form 990)

▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Inspection **Employer identification number**

NSON MEDICAL CENTER 3								
Part I Identification of Disregarded Entities Complete	ıf the organızatıon	answered "Yes" or	n Form 990, Pa	38-13628 art IV, line 33.				
(a) Name, address, and EIN (if applicable) of disregarded entity	rded entity (b) Primary activity (c) Legal domicile (state or foreign country) Total income		(e) End-of-year assets	D	(f) Pirect controlling entity			
art II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the	tions Complete if t tax year.	the organization an	swered "Yes" (on Form 990, Pa	ırt IV, lı	ine 34 because it	had on	е
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sect	tion Public charity (if section 501)	status (c)(3))	(f) Direct controlling entity	Section (13) co en	g) n 512(b ontrolled tity?
e Additional Data Table							Yes	No
C Additional Detail Fagic								
							\perp	
							<u> </u>	_
							_	
or Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat No 501	257			Schedule R (For	000) :)))

(a)

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		(h) Disproprtionate allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	n managi f partne (-1		(k) Percentage ownership
							Yes	No		Yes	No	
(1) MUNSON MEDICAL BUILDING PARTNERS PO BOX 1188 TRAVERSE CITY, MI 496851188 38-2830005	REAL ESTAT		MUNSON MED MUNSON MEDICAL CENTER	RELATED	443,686	2,976,766		No		Yes		0 760 %
(2) NORTHERN MICHIGAN SUPPLY ALLIANCE 2651 AERO PARK DR TRAVERSE CITY, MI 49686 38-3453378	PURCHASING	MI	N/A					No			No	
Part IV Identification of Polated Organizations Taxa	blo ac a Corn	oratio	n or Truck	· Complete if	the erear	uzation and	worod	1 "Voc	" on Form	ممم	Dart	TV/ lung

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(d)

(e)

(f)

(g)

(h)

(1)

(c)

(b)

Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of- year assets	Percentage ownership	(b)(i contro entit	Section 512 (b)(13) controlled entity? Yes No	
MEDICAL OFFICE (1)CONDOMINIUM ASSOCIATION PO BOX 1188 TRAVERSE CITY, MI 496851188 20-1902620	REAL ESTAT	MI	N/A					Yes	NO_	
(2)SIXTH STREET DRUGS PO BOX 1188 TRAVERSE CITY, MI 496851188 38-2298290	PHARMACY	MI	N/A					Yes		
(3) MUNSON SUPPORT SERVICES PO BOX 1188 TRAVERSE CITY, MI 496851188 38-2872821	LAUNDRY	MI	N/A					Yes		
(4)MUNSON SERVICES INC PO BOX 1188 TRAVERSE CITY, MI 496851188 38-3144382	PHARMACY	MI	N/A					Yes		
(5) MEDICAL OFFICE BUILDING CONDOMINIUM ASSOCIATION PO BOX 1188 TRAVERSE CITY, MI 496851188 38-3567278	REAL ESTAT	MI	N/A					Yes		
(6) MUNSON MOBILE IMAGING PO BOX 1188 TRAVERSE CITY, MI 496851188 38-2704069	IMAGING	MI	N/A					Yes		

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				I	Yes	No
		onted in Dauta II IV		\Box		<u> </u>
L During the tax year, did the organization engage in any of the following transactions with one or m	<u>-</u>			10		No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a 1b	Yes	No
b Gift, grant, or capital contribution to related organization(s)				\vdash	Yes	\vdash
c Gift, grant, or capital contribution from related organization(s)				1c	165	- NI-
d Loans or loan guarantees to or for related organization(s)				1d		No
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1 f		N
g Sale of assets to related organization(s)				1 g		No
h Purchase of assets from related organization(s)				1h		N
i Exchange of assets with related organization(s)				1i		N
j Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes	
Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s) .				1m	Yes	ĺ
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		N
o Sharing of paid employees with related organization(s)				10	Yes	
p Reimbursement paid to related organization(s) for expenses				1 p	Yes	
q Reimbursement paid by related organization(s) for expenses				1 q	Yes	_
r Other transfer of cash or property to related organization(s)				1r	Yes	
f s Other transfer of cash or property from related organization(s)				1 s	Yes	
If the answer to any of the above is "Yes," see the instructions for information on who must com	nplete this line, including c	overed relationships	and transaction thresholds			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	nount ir	nvolved	I
Additional Data Table						
						_
	ı	1				

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	org	(e) all partners section i01(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1 I	
													<u> </u>

Schedule R (Form 990) 2015 Page 5 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Return Reference Explanation MUNSON MEDICAL CENTER USED THE ACCRUAL METHOD OF ACCOUNTING TO VALUE THE TRANSACTIONS WITH RELATED ENTITIES ALL INTERCOMPANY TRANSACTIONS WITH RELATED ENTITIES WERE REVIEWED, SUMMARIZED, AND RECONCILED TO DETERMINE THE

Schedule R (Form 990) 2015

Software ID: Software Version:

EIN: 38-1362830

Name: MUNSON MEDICAL CENTER

Form 990, Schedule R, Part II - Identification of Rel		7	1 7.0	1	1 60		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Sectio (b)(contr enti	n 512 13) olled
MUNSON DIALYSIS CENTER 1105 SIXTH ST TRAVERSE CITY, MI 49684 38-3097861	DIALYSIS	MI	C 3	3	MUNSON HC MUNSON HEALTHCARE	Yes	NO
MUNSON HEALTHCARE 1105 SIXTH ST TRAVERSE CITY, MI 49684 38-2640544	HEALTHCARE	MI	C 3	11B	N/A		No
MUNSON HEALTHCARE REGIONAL FOUNDATI 1105 SIXTH ST TRAVERSE CITY, MI 49684 38-2642724	RAISE FUND	MI	C 3	7	MUNSON HC MUNSON HEALTHCARE	Yes	
MUNSON HOME CARE 1105 SIXTH ST TRAVERSE CITY, MI 49684 38-2191390	HOME HEALT	MI	C 3	9	MUN HOME H MUNSON HOME HEALTH	Yes	
MUNSON HOME HEALTH 1105 SIXTH ST TRAVERSE CITY, MI 49684 38-3335362	HOME HEALT	MI	C 3	11B	MUNSON HC MUNSON HEALTHCARE	Yes	
MUNSON HOME SERVICES 1105 SIXTH ST TRAVERSE CITY, MI 49684 38-2543463	HOME HEALT	MI	C 3	9	MUN HOME H MUNSON HOME HEALTH	Yes	
NORTH FLIGHT INC 1105 SIXTH ST TRAVERSE CITY, MI 49684 38-2657917	MED TRANSP	MI	C 3	11B	MUNSON HC MUNSON HEALTHCARE	Yes	
PAUL OLIVER MEMORIAL HOSPITAL 1105 SIXTH ST TRAVERSE CITY, MI 49684 38-1415623	HEALTHCARE	MI	C 3	3	MUNSON HC MUNSON HEALTHCARE	Yes	
PAUL OLIVER MEMORIAL HOSPITAL FOUND 1105 SIXTH ST TRAVERSE CITY, MI 49684 23-7201619	RAISE FUND	MI	C 3	7	PAUL OLV H PAUL OLIVER MEMORIAL HOSPITAL	Yes	
MUNSON MEDICAL GROUP 1105 SIXTH ST TRAVERSE CITY, MI 49684 27-3600575	PHYSICIAN	MI	C 3	9	MUNSON MED MUNSON MEDICAL CENTER	Yes	
MUNSON HEALTHCARE CADILLAC 1105 SIXTH ST TRAVERSE CITY, MI 49684 47-1156297	HOSPITAL	MI	C3	3	MUNSON HC MUNSON HEALTHCARE	Yes	
MUNSON HEALTHCARE GRAYLING 1105 SIXTH ST TRAVERSE CITY, MI 49684 47-1161992	HOSPITAL	MI	C3	3	MUNSON HC MUNSON HEALTHCARE	Yes	
MUNSON HEALTHCARE CADILLAC FOUNDATIFOUNDATION 1105 SIXTH ST TRAVERSE CITY, MI 49684 47-2857600	RAISE FUND	MI	C 3	7	MHC CADILL MUNSON HEALTHCARE CADILLAC	Yes	
MUNSON HEALTHCARE CHARLEVOIX HOSPIT 1105 SIXTH ST TRAVERSE CITY, MI 49684 38-1459366	HOSPITAL	MI	C 3	3	MUNSON HC	Yes	
MUNSON HEALTHCARE CHARLEVOIX HOSPITAL FOUNDATION 1105 SIXTH ST TRAVERSE CITY, MI 49684 75-3078034	RAISE FUND	MI	C3	11A	MHC CHARLE HOSPITAL	Yes	

Form	990, Schedule R, Part V - Transactions With Related Organizations			
	(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
(1)	MUNSON DIALYSIS CENTER	Р	691,277	ACTUAL AMOUNT PAID
(1)	MUNSON DIALYSIS CENTER	S	100,700	ACTUAL AMOUNT PAID
(2)	MUNSON DIALYSIS CENTER	R	170,675	ACTUAL AMOUNT PAID
(3)	MUNSON DIALYSIS CENTER	Q	3,053,294	ACTUAL AMOUNT PAID
(4)	MUNSON HEALTHCARE	В	7,100,000	ACTUAL AMOUNT PAID
(5)	MUNSON HEALTHCARE	L	872,661	ACTUAL AMOUNT PAID
(6)	MUNSON HEALTHCARE	М	9,310,504	ACTUAL AMOUNT PAID
(7)	MUNSON HEALTHCARE	0	2,136,714	ACTUAL AMOUNT PAID
(8)	MUNSON HEALTHCARE	Р	218,394,114	ACTUAL AMOUNT PAID
(9)	MUNSON HEALTHCARE	Q	182,898,790	ACTUAL AMOUNT PAID
(10)	MUNSON HEALTHCARE CADILLAC	М	253,214	ACTUAL AMOUNT PAID
(11)	MUNSON HEALTHCARE CADILLAC	0	294,192	ACTUAL AMOUNT PAID
(12)	MUNSON HEALTHCARE CADILLAC	Р	556,463	ACTUAL AMOUNT PAID
(13)	MUNSON HEALTHCARE CADILLAC	L	3,740,213	ACTUAL AMOUNT PAID
(14)	MUNSON HEALTHCARE CADILLAC	Q	25,160,942	ACTUAL AMOUNT PAID
(15)	MUNSON HEALTHCARE CADILLAC	S	763,182	ACTUAL AMOUNT PAID
(16)	MUNSON HEALTHCARE CADILLAC	R	192,079	ACTUAL AMOUNT PAID
(17)	MUNSON HEALTHCARE GRAYLING	М	289,322	ACTUAL AMOUNT PAID
(18)	MUNSON HEALTHCARE GRAYLING	Р	400,748	ACTUAL AMOUNT PAID
(19)	MUNSON HEALTHCARE GRAYLING	L	3,736,622	ACTUAL AMOUNT PAID
(20)	MUNSON HEALTHCARE GRAYLING	0	106,411	ACTUAL AMOUNT PAID
(21)	MUNSON HEALTHCARE GRAYLING	Q	25,219,708	ACTUAL AMOUNT PAID
(22)	MUNSON HEALTHCARE GRAYLING	S	640,606	ACTUAL AMOUNT PAID
(23)	MUNSON HEALTHCARE GRAYLING	R	207,271	ACTUAL AMOUNT PAID
(24)	MUNSON HEALTHCARE REGIONAL FOUNDATI	С	11,446,359	ACTUAL AMOUNT PAID
			-	1

Form 990, Schedule R, Part V - Transactions With Related Organizations								
	(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved				
(26)	MUNSON HEALTHCARE REGIONAL FOUNDATI	Р	71,944	ACTUAL AMOUNT PAID				
(1)	MUNSON HEALTHCARE REGIONAL FOUNDATI	Q	686,555	ACTUAL AMOUNT PAID				
(2)	MUNSON HOME CARE	J	169,320	LEASE CONTRACT AMOUNT				
(3)	MUNSON HOME CARE	L	92,794	ACTUAL AMOUNT PAID				
(4)	MUNSON HOME CARE	Р	92,772	ACTUAL AMOUNT PAID				
(5)	MUNSON HOME CARE	Q	13,984,397	ACTUAL AMOUNT PAID				
(6)	MUNSON HOME HEALTH	Q	2,963,577	ACTUAL AMOUNT PAID				
(7)	MUNSON MEDICAL BUILDING PARTNERS	L	51,626	ACTUAL AMOUNT PAID				
(8)	MUNSON MEDICAL BUILDING PARTNERS	S	142,887	ACTUAL AMOUNT PAID				
(9)	MUNSON MEDICAL BUILDING PARTNERS	R	205,871	ACTUAL AMOUNT PAID				
(10)	MUNSON MEDICAL GROUP	В	6,700,000	ACTUAL AMOUNT PAID				
(11)	MUNSON MEDICAL GROUP	М	1,480,195	ACTUAL AMOUNT PAID				
(12)	MUNSON MEDICAL GROUP	L	187,012	ACTUAL AMOUNT PAID				
(13)	MUNSON MEDICAL GROUP	0	124,858	ACTUAL AMOUNT PAID				
(14)	MUNSON MEDICAL GROUP	Q	16,560,002	ACTUAL AMOUNT PAID				
(15)	MUNSON MEDICAL GROUP	S	462,939	ACTUAL AMOUNT PAID				
(16)	MUNSON MEDICAL GROUP	R	278,095	ACTUAL AMOUNT PAID				
(17)	MUNSON MEDICAL GROUP	Р	7,023,774	ACTUAL AMOUNT PAID				
(18)	MUNSON SERVICES INC	J	72,048	LEASE CONTRACT AMOUNT				
(19)	MUNSON SERVICES INC	R	232,989	ACTUAL AMOUNT PAID				
(20)	MUNSON SERVICES INC	Q	12,299,843	ACTUAL AMOUNT PAID				
(21)	MUNSON SERVICES INC	Р	997,729	ACTUAL AMOUNT PAID				
(22)	MUNSON SERVICES INC	L	62,387	ACTUAL AMOUNT PAID				
(23)	MUNSON SERVICES INC	S	99,300	ACTUAL AMOUNT PAID				
(24)	MUNSON SUPPORT SERVICES	Q	1,598,264	ACTUAL AMOUNT PAID				

Form	990, Schedule R, Part V - Transactions With Related Organizations	_		
	(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
(51)	MUNSON SUPPORT SERVICES	Р	76,132	ACTUAL AMOUNT PAID
(1)	MUNSON SUPPORT SERVICES	R	242,487	ACTUAL AMOUNT PAID
(2)	MUNSON SUPPORT SERVICES	М	1,846,250	ACTUAL AMOUNT PAID
(3)	NORTH FLIGHT INC	Р	80,926	ACTUAL AMOUNT PAID
(4)	NORTH FLIGHT INC	Q	4,047,060	ACTUAL AMOUNT PAID
(5)	NORTHERN MICHIGAN SUPPLY ALLIANCE	J	227,400	LEASE CONTRACT AMOUNT
(6)	NORTHERN MICHIGAN SUPPLY ALLIANCE	L	172,214	ACTUAL AMOUNT PAID
(7)	NORTHERN MICHIGAN SUPPLY ALLIANCE	0	405,815	ACTUAL AMOUNT PAID
(8)	NORTHERN MICHIGAN SUPPLY ALLIANCE	Р	19,908,180	ACTUAL AMOUNT PAID
(9)	NORTHERN MICHIGAN SUPPLY ALLIANCE	М	1,954,644	ACTUAL AMOUNT PAID
(10)	NORTHERN MICHIGAN SUPPLY ALLIANCE	R	788,258	ACTUAL AMOUNT PAID
(11)	NORTHERN MICHIGAN SUPPLY ALLIANCE	S	2,347,591	ACTUAL AMOUNT PAID
(12)	PAUL OLIVER MEMORIAL HOSPITAL	0	350,674	ACTUAL AMOUNT PAID
(13)	PAUL OLIVER MEMORIAL HOSPITAL	Р	575,569	ACTUAL AMOUNT PAID
(14)	PAUL OLIVER MEMORIAL HOSPITAL	Q	6,726,662	ACTUAL AMOUNT PAID
(15)	PAUL OLIVER MEMORIAL HOSPITAL	L	824,820	ACTUAL AMOUNT PAID
(16)	PAUL OLIVER MEMORIAL HOSPITAL	S	350,619	ACTUAL AMOUNT PAID
(17)	PAUL OLIVER MEMORIAL HOSPITAL	R	565,359	ACTUAL AMOUNT PAID
(18)	SIXTH STREET DRUGS	Q	574,483	ACTUAL AMOUNT PAID
(19)	SIXTH STREET DRUGS	Р	216,760	ACTUAL AMOUNT PAID
(20)	MUNSON HEALTHCARE CHARLEVOIX HOSPIT	S	94,483	ACTUAL AMOUNT PAID
				•