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DLN: 93493038015477

## OMB No 1545-0047

Open to Public

## 2015

#### **Return of Organization Exempt From Income Tax**

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www IRS gov/form990</u>

Inspection

			endar year, or tax year beginning  C Name of organization	g 07-01-2015 , and ending 06-30-20	16	D Empl		doutification number
_	eck ıf ap ddress c	pplicable :hange	LAKE FOREST ACADEMY			36-2	-	dentification number
<u> </u>	ame cha	-	Doing business as				210.	107
∏ Ir	ntial retu Inal	um	-			E Teleph	one n	umher
retum	/temina		Number and street (or P O box if ma 1500 WEST KENNEDY ROAD	all is not delivered to street address) Room/su	ııte			5-3213
<u> </u>	nended plication	return n pending	City or town, state or province, coun	try, and ZIP or foreign postal code		(0+7	, 012	, 3213
			LAKE FOREST, IL 60045			<b>G</b> Gross	receip	ots \$ 36,856,958
			<b>F</b> Name and address of princip john a strudwick	al officer		s this a grou		
			1500 WEST KENNEDY ROAD			ubordinates? No	1	☐ Yes 🗸
	x-exem	pt status	LAKE FOREST, IL 60045   √ 501(c)(3)	nsert no ) 4947(a)(1) or 527		re all subord ncluded?	ınate	Yes No
	aheit e	· • \\/\\\	W LFANET ORG	nsert no )   4947(a)(1) or   527			h a lis	st (see instructions)
						Group exemp		
K Fon	m of org	ganization	✓ Corporation Trust Associate	on Other ▶	L Year	of formation 1	857	<b>M</b> State of legal domicile IL
Pa	rt I	Sum	mary					
			scribe the organization's mission al Program - Independent Colleg					
e .		446461611	arr rogram Imaependent conteg	e i reparatory democr				
Jane	_							
Activities & Governance	2 0	heck th	ıs box ▶ ┌ ıf the organization dis	continued its operations or disposed	of more th	nan 25% of it	s net	assets
9	, ,	lumbara	af voting mombars of the governu	ng body (Part VI, line 1a)			з	28
<b>×5</b> √ 60			-	f the governing body (Part VI, line 1b)			4	27
Ĭ			•	alendar year 2015 (Part V, line 2a)			5	157
Act	6 T	otal nur	nber of volunteers (estimate if ne	cessary)			6	287
				rt VIII, column (C), line 12			7a	1,424,654
	b Ne	et unrela	ted business taxable income fro	m Form 990-T, line 34	<u> </u>		<b>7</b> b	1
			la la company (Daniel WIIII de	41.3		Prior Year	F0F	Current Year
<u>a</u> .	8		butions and grants (Part VIII, lir	ne 2g)	'	6,521		6,622,731
Ravenue	10	=		(A), lines 3, 4, and 7d)	·	-204,993		
Ç.	11 Other revenue (Part VIII, column (A), lines 5					1,500,302		
	12	Totalı	revenue—add lines 8 through 11	(must equal Part VIII, column (A), lin	ie	29,071	,381	30,515,180
	13	Grants	and similar amounts haid (Part	IX, column (A), lines 1-3)		4,322	689	4,562,617
	14			X, column (A), line 4)		1,522	0	0
"	15	Saları	es, other compensation, employe	e benefits (Part IX, column (A), lines		9,323	.250	9,834,429
Expenses	16a	5-10)	ssional fundraising fees (Part IX,	column (A.) line 11e)			0	0
e d	b		ndraising expenses (Part IX, column (D)	, ,,	`			0
Ω	17			ines 11a-11d, 11f-24e)		12,504	,619	12,753,667
	18			t equal Part IX, column (A), line 25)		26,150,558 27		
	19	Reven	ue less expenses Subtract line :	l 8 from line 12		2,920	,823	3,364,467
Net Assets or Fund Balances					Beginn	ing of Current	Year	End of Year
sset 3ala	20	Total	assets (Part X, line 16)			90,772	,051	97,499,628
A PE	21	Totall	iabilities (Part X, line 26)			37,532	,219	41,512,608
	22		sets or fund balances Subtract	ine 21 from line 20		53,239	,832	55,987,020
	<b>rt II</b> r pena		<b>ature Block</b> perjury, I declare that I have exa	mined this return, including accompar	nying sche	edules and st	atem	ents, and to the best of
my k	nowled	lge and I		plete Declaration of preparer (other t				
		**** Sign:	** sture of officer			2017-02-02 Date		
	Sign /		ael J Reidy Chief Financial Officer			Date		
	_		or print name and title					
			rınt/Type preparer's name ımberly A Haumann		Date 2017-02-01	Check   If	PTII P00	N 1546491
Paid		-	irm's name ► PLANTE & MORAN PLLC		, 52 01	self-employed Firm's EIN ► 3		
	pare	r	irm's address ► 10 S Riverside Plaza 9th	Floor		Phone no (31		
USE	Onl	у	Chicago, IL 60606					
May	the IR:	S discus	s this return with the preparer sh	nown above? (see instructions)				. ✓Yes No

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? ${\bf y}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$ ?  If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?	6		No
7	If "Yes," complete Schedule D, Part I	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D. Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕲	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts $VII,VIII$ , $VIII,IX$ , or $X$ as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d		No
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?  If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII 2	12a	Yes	
	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	1	No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20</b> b		

Par	IV Checklist of Required Schedules (continued)
21	Did the organization report more than \$5,000 of grants or other
	domestic government on Part IX, column (A), line 1? If "Yes,"

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

er assistance to any domestic organization or

21

Nο

s," complete Schedule I, Parts I and II . . .

Yes

Yes

Yes

22

23

24a

24b

24c

24d

25a

25b

26

27

28a

28b

28c

29

30

31

32

33

34

35a

35b

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Yes

Form 990 (2015)

Yes

Yes

Yes

Yes

Nο

Νo

Νo

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Nο

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Nο

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Nο

Νo

Νo

Νo

Νo

Νo

22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part

current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes,"

instructions for applicable filing thresholds, conditions, and exceptions)

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

**d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

 ${f b}$  Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . . 🔧 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R. Part V. line 2 . . .

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I . . . . . . . . . . . . .

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV,

**b** If "Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . . . . . . 💆 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

Par	TT V Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V			
	Check it schedule o contains a response of note to any line in this Part V		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable   1a	57	163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b	0		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
Ċ	gaming (gambling) winnings to prize winners?	. 1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and			
	Tax Statements, filed for the calendar year ending with or within the year covered	157		
	by this return	2b	Yes	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	163	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	. 3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other author	ıty		
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	, I		
	account)?	4a		No
b	Trifes, enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Account (FBAR)	:S		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	,		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5b		.,,
C	If tes, to fine 5a of 5b, and the organization the Form 6666-17	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	<b>6</b> a		No
	organization solicit any contributions that were not tax deductible as charitable contributions?			
D	If "Yes," did the organization include with every solicitation an express statement that such contributions of were not tax deductible?	r gιπs <b>6b</b>		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	and <b>7a</b>	Yes	
	services provided to the payor?	71.	V	
	If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was requ	. <b>7b</b>	Yes	
·	file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contrac	t?		
Ū	Did the organization receive any rands, an early or maneetry, to pay premiants on a personal benefit contract	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 88			
h	required?	le a		
•	Form 1098-C?	. 7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any to	timo		
	during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities		'	
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
122	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instruction	ns for		
	additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states  13b			
_	in which the organization is necessed to issue qualified health plans			
	100	140		No
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		INO
ט	11 103, has it med a form 720 to report these payments 11 No, provide an expranation in schedule 0.	140		

orm	990 (2015)			Page			
Par	For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, describe the circumstances, processes, or changes in Schedule O. See instructions.			w,			
Se	Check if Schedule O contains a response or note to any line in this Part VI	•		· · · ·			
	Scion Al Governing Body and Hanagement		Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax year 28						
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O						
b	Enter the number of voting members included in line 1a, above, who are independent 1b 27						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?						
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?						
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No			
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No			
6	Did the organization have members or stockholders?	6		Νo			
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No			
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	<b>7</b> b		No			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	The governing body?	8a	Yes				
b	Each committee with authority to act on behalf of the governing body?	<b>8</b> b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No			
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Re	venu	ue Cod	e.)			

Yes No 10a **10a** Did the organization have local chapters, branches, or affiliates? . Νo **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing Yes **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . 12a Yes **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12b Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe 12c Yes Did the organization have a written whistleblower policy? . . . . . . . . 13 13 Yes Did the organization have a written document retention and destruction policy? . 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official . 15a Yes  ${f b}$  Other officers or key employees of the organization . . . . . . 15b Yes If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a 16a Νo **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . . . . . . . . . . . . . . 16b

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website 
Upon request Other (explain in Schedule O)

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

List the States with which a copy of this Form 990 is required to be filed▶

Section C. Disclosure

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

  List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						<b>(D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	indradual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization an related organizations
See Additional Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
See Additional Data Table										
c Total from continuation she	ets to Part VII, S					. •		1 100 150		271.040
d Total (add lines 1b and 1c)	<del></del>			•	•	•		1,180,158	0	321,940

3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	,	Vaa	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	3	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for	4	Yes	
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
Sodexo USA Inc	Management Company	3,049,566
4880 Paysphere Cırcle Chıcago, IL 60674		
AC of Lake Forest Inc	General Contractor	2,101,666
13110 Hwy 176 Lake Bluff, IL 60044		
Witmer & Associates PC	Architect	309,200
272 E Deerpath Ste 316 Lake Forest, IL 60045		
Northern Trust	Investment Management	118,032
50 S LaSalle St Chicago, IL 60603		

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 4 Yes

Form 99								Page <b>9</b>
Part V	1111	Statement o			the Deat MIII			_
		Check if Schedi	ule O contains a respor	ise or note to any lin	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
50 ES	1a	Federated cam	paigns 1a					
Grants Amounts	ь	Membership du	es <b>1b</b>					
<u> </u>	С	Fundraising eve	ents <b>1c</b>	935,585				
Contributions, Giffs, Grants and Other Similar Amounts	d	Related organiz	ations 1d					
	e	Government grants	s (contributions) <b>1e</b>					
	f f	All other contributions, gifts, grants, and 1f		5,687,146				
her her		sımılar amounts no	ot included above					
	g	Noncash contribute 1a-1f \$	ons included in lines	449,773				
Cor	h	Total. Add lines	s 1a-1f		6,622,731			
				Business Code				
Program Service Revenue	2a	tuition		611600	20,909,210	20,909,210		
	b	facility rental		531390	778,398	778,398		
¥ C€	C .	academic fees & sa	ales	611600	91,021	91,021		
3	d	student fees		611600	38,114	38,114		
Ean	e f	All other progra	am service revenue					
₹og	<b>'</b>							
	g 3		s 2a-2f		21,816,743			
	3		ome (including dividend ar amounts)		459,835			459,835
	4	Income from inves	tment of tax-exempt bond p	proceeds				
	5	Royalties	() P I	(v) Paragrah				
	6a	Gross rents	(ı) Real 29,193	(II) Personal				
	_	Less rental	0					
	0	expenses						
	C	Rental income or (loss)	29,193		20,400			20.402
	d	Net rental inco	me or (loss)  (i) Securities	(II) O ther	29,193			29,193
	7a	Gross amount from sales of assets other than inventory	6,249,340	(ii) O thei				
	ь	Less cost or other basis and	6,123,387	7,594				
	c	sales expenses Gain or (loss)	125,953	-7,594				
	d	Net gain or (los	s)		118,359			118,359
Other Revenue	<b>8</b> a	*	luding ,585 s reported on line 1c)					
her			a	5,400				
ŏ	C		penses b (loss) from fundraising e	35,886	-30,486			-30,486
		Gross income f	rom gaming activities in 19		·			
	ь	Less direct ex	penses b					
	С	Net income or (	ا loss) from gamıng actı)	vities				
	10a	Gross sales of	inventory, less	-				
		returns and allo	owances .	202.446				
	h	Loss sost of a	a a	203,446				
	b c	_	oods sold . . <b>b</b> [ (loss) from sales of inve	174,911 entory >	28,535	28,535		
		Miscellaneous		Business Code				
	11a	catered events		722320	1,424,654		1,424,654	
	ь	miscellaneous		900099	45,616			45,616
	c .							
	d	All other revenue Total. Add lines	L					
	12			•	1,470,270			
	12	iotal revenue.	See Instructions	•	30,515,180	21,845,278	1,424,654	622,517

#### Part IX Statement of Functional Expenses

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete col
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Check if Schedule O contains a response or note to any line in this Part IX . . . . . . . . . . . . . . . . . .

	Γ				
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
2	Grants and other assistance to domestic individuals See Part IV, line 22	4,562,617	4,562,617		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	741,561	519,093	111,234	111,234
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	6,671,966	4,670,376	1,000,795	1,000,795
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	736,853	515,797	110,528	110,528
9	Other employee benefits	1,164,247	814,973	174,637	174,637
10	Payroll taxes				_
		519,802	363,862	77,970	77,970
11	Fees for services (non-employees)				
а	Management				
Ь	Legal	96,184		96,184	
c	Accounting	37,400		37,400	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	113,639		113,639	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	55,545		55,545	
12	Advertising and promotion	40,610	40,610		
13	Office expenses	780,068	535,681	125,387	119,000
14	Information technology				
15	Royalties				
16	Occupancy	661,182	435,201	136,013	89,968
17	Travel				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	476,281	476,281		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	2,951,348	2,361,078	590,270	
23	Insurance	246,451	184,838	61,613	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	facilities contract	2,270,037	1,589,026	454,007	227,004
b	catering and cafeteria	2,220,106	812,832	1,177,731	229,543
c	services	1,284,155	936,537	304,837	42,781
d	fees & subscriptions	346,741	309,083	22,828	14,830
e	All other expenses	1,173,920	854,374	203,975	115,571
25	<b>Total functional expenses.</b> Add lines 1 through 24e	27,150,713	19,982,259	4,854,593	2,313,861
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

1,100,488

6,213,138

2,915,809

102,894

312,596

50,911,529

13,887,789

15,197,981

2.196.489

97,499,628

1.349.664

15,807,779

16 415 000

6,781,035

1,159,130

41,512,608

38,774,000

6,212,678

11,000,342

55,987,020

97,499,628 Form **990** (2015)

1.219.945

5.032.243

2,870,826

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100

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33

34

90.787

311,476

45,123,124

14,368,384

14,272,904

783 563

90,772,051

1.759.668

16,085,596

16,255,000

1,938,000

1,493,955

37,532,219

37,781,312

6,650,048

8,808,472

53.239.832

90,772,051

81 113 664

30, 202, 135

Part X	Bal	an	ce	Sł	1e	E

Check if Schedule O contains a response or note to any line in this Part X . . . (A) (B) Beginning of year End of year 6,698,799 4,660,915 1 Cash-non-interest-bearing . . . . . 1

10a

10b

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10a

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34

Net Assets or Fund Balances

Part X	Balance	Sheet

orm 990 (2	2015)		
Part X	Balance Sheet		

Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part

FOI III 990 (2	:015)	Ра
Part X	Balance Sheet	

Savings and temporary cash investments

Pledges and grants receivable, net

Notes and loans receivable, net . .

Prepaid expenses and deferred charges

Land, buildings, and equipment cost or other basis

Investments—other securities See Part IV, line 11

Investments-program-related See Part IV, line 11

**Total assets.**Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability Complete Part IV of Schedule D .

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Organizations that follow SFAS 117 (ASC 958), check here ▶

Organizations that do not follow SFAS 117 (ASC 958), check here >

Retained earnings, endowment, accumulated income, or other funds

Paid-in or capital surplus, or land, building or equipment fund

and other liabilities not included on lines 17-24)

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Total liabilities. Add lines 17 through 25 .

lines 27 through 29, and lines 33 and 34.

Temporarily restricted net assets

Permanently restricted net assets

complete lines 30 through 34.

Total net assets or fund balances

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . . . . . .

Other liabilities (including federal income tax, payables to related third parties,

Inventories for sale or use

Complete Part VI of Schedule D

Less accumulated depreciation . Investments—publicly traded securities .

Intangible assets . . . . .

Other assets See Part IV, line 11 . .

Accounts payable and accrued expenses

Accounts receivable, net . .

Schedule L .

II of Schedule L

Grants payable

Deferred revenue .

Tax-exempt bond liabilities

Complete Part X of Schedule D

Unrestricted net assets

30,515,180

27,150,713

3,364,467

53,239,832

-617,279

55,987,020

No

Νo

Nο

Form 990 (2015)

Yes

Yes

Yes

#### **Reconcilliation of Net Assets**

	Check if Schedule O contains a response or note to any line in this Part XI							. Г
1	Total revenue (must equal Part VIII, column (A.), line 12.)							

enue (must equal Part VIII, column (A), line 12) . . . . .

Total expenses (must equal Part IX, column (A), line 25) . . . .

Revenue less expenses Subtract line 2 from line 1 . . . . Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

Net unrealized gains (losses) on investments . . . . .

Donated services and use of facilities .

Investment expenses . Prior period adjustments .

Other changes in net assets or fund balances (explain in Schedule O) . column (B))

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII . . . . . . . 1 Accounting method used to prepare the Form 990

If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O 2a Were the organization's financial statements compiled or reviewed by an independent accountant?

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both Separate basis Consolidated basis

**b** Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

basis, consolidated basis, or both

Separate basis

Schedule O

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

Single Audit Act and OMB Circular A-133?

Consolidated basis

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain in

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Both consolidated and separate basis

Cash ✓ Accrual Other

Both consolidated and separate basis

2b

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9

10

2c

3a

3b

2a

Software ID: Software Version:

**EIN:** 36-2216167

Name: LAKE FOREST ACADEMY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	penaent Co	ntraci	tors	•				i	i	İ
(A) Name and Title	(B) A verage hours per week (list any hours	more pers and	than on is	one bot ecto	not box h an or/tr	offic ustee	ess er e)	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	(W- 2/1099- MISC)	organization and related organizations
Christopher E Freeburg Treasurer/Trustee	1 00	х		x				0	0	(
Glona W Harper Vice Chair/Trustee	1 00	X		х				0	0	(
J Michael Schell Chair/Trustee	1 00	X		x				0	0	(
Richard L Zhao SECRETARY/Trustee	1 00	X		x				0	0	(
Zaid I S Abdul-Aleem Trustee	1 00	×						0	0	(
Makola M Abdullah Trustee	1 00	X						0	0	(
Sam E Adam Jr 	1 00	X						0	0	(
Sylvia Barros Trustee	1 00	×						0	0	(
Kenny Bozorgı 	1 00	×						0	0	(
Patrick J Carroll II Trustee	1 00	×						0	0	(

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	penaent Co	ntrac	tor	S				ı	i	ı
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trus	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Charles T Cooper Trustee	1 00	×						0	0	0
J Patrick Corsiglia Trustee	1 00	x						0	0	0
Jim C Cowart Trustee	1 00	×						0	0	0
Rachel E Goshganan Trustee	1 00	×						0	0	0
William J Hayes Trustee	1 00	×						0	0	0
Maunce L Holmes Trustee	1 00	x						0	0	0
Michele Marsh Ihlanfeldt	1 00							_	_	

1 00

1 00

1 00

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Χ

Trustee

Trustee

Trustee

Ned Jessen

Gregory K Jones

Enk S Kimble Trustee

160,015

34,882

374,286

172,379

Form 990, Part VII - Compensation Compensated Employees, and Inde					irus	stee	s, K	(ey Employee	es, Highest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore tl ss pe	than ersor icer a	not one in is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Rumı Kulı Trustee	1 00	х						0	0'	С
Michael P Leonard Trustee	1 00	х						0	0	c
Ben Malek Trustee	1 00	×						0	0	C
John S Marlatt Trustee	1 00	x						0	0	(
Kathenne Gray Pollock Trustee	1 00	x						0	0	(
Judith Reid-Anderson Trustee	1 00	x						0	0	(

1 00

1 00

60 00

40 00

Х

Х

Marianne Silver

Mark S Simonian

Strudwick John

Head of School

Reidy Michael

Chief Financial Officer

Trustee

Trustee

.....

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

175,358

31,540

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours for related	unles	ore t ss pe	than ersoi icer i	not one n is and		.	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	MISC)	Misc)	organization and related organizations
Susan Hoagland Dean of External Relations	40 00					x		130,503	0	26,597
Darnn Madeley Athletic Director	40 00					x		110,502	0	19,660
Catherine Morrison  Dean of Communications	40 00					х		112,088	0	21,252
William Dolbee	40 00					х		105,042	0	27,994

40 00

Associate Head of School

Post-Employment Consultant

Andrew Kerr

SCHEDULE A Public Charity Status

hospital's name, city, and state

**170(b)(1)(A)(iv).** (Complete Part II)

described in section 170(b)(1)(A)(vi). (Complete Part II)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

An organization that normally receives a substantial part of its support from a governmental unit or from the general public

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

2015
Open to Public Inspection

DLN: 93493038015477

Employer identification number

36-2216167

Treasury
Internal Revenue Service

Name of the organization
LAKE FOREST ACADEMY

(Form 990 or

990EZ)

Part I

✓

1

2

3

Department of the

www.irs.qov/form990.

**Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization Provide the following information about the supported organization(s) (i) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other listed in your governing organization monetary support support (see (described on lines document? (see instructions) instructions) 1-9 above (see instructions)) Yes No Total Cat No 11285F For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990EZ. Schedule A (Form 990 or 990-EZ) 2015

Schedule A (Form 990 or 990-EZ) 2015 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) ▶ 1 Gifts, grants, contributions, and membership fees received (Do not include any unusual grants ) 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column Public support. Subtract line 5 from line 4 Section B. Total Support Calendar vear (d)2014 (a)2011 (b)2012 (c)2013 (e)2015 (f)Total (or fiscal year beginning in) Amounts from line 4 Gross income from interest. dividends, payments received on securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) 11 Total support. Add lines 7 through 10 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) 14 Public support percentage for 2014 Schedule A, Part II, line 14 15 16a 33 1/3% support test - 2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test-2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶□ 17a 10%-facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported ▶□ b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

supported organization

instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part

	II. If the organization	ı faıls to qualıfı	<u>, under the tes</u>	ts listed below,	, please comple	ete Part II.)	
Se	ction A. Public Support			ı			
	Calendar year	<b>(a)</b> 2011	<b>(b)</b> 2012	(c)2013	(d)2014	<b>(e)</b> 2015	(f)Total
(or t	iscal year beginning in) ► Gifts, grants, contributions, and						1
-	membership fees received (Do	ı					
	not include any "unusual grants")	ı					
2	Gross receipts from admissions,						
	merchandise sold or services	İ					
	performed, or facilities furnished	İ					
	in any activity that is related to	İ					
	the organization's tax-exempt purpose	İ					
3	Gross receipts from activities						
•	that are not an unrelated trade or	İ					
	business under section 513	_					
4	Tax revenues levied for the	1					
	organization's benefit and either	İ					
_	paid to or expended on its behalf						
5	The value of services or facilities	İ					
	furnished by a governmental unit to the organization without charge	İ					
6	<b>Total.</b> Add lines 1 through 5						
	A mounts included on lines 1, 2,	·					
, u	and 3 received from disqualified	İ					
	persons						
b	A mounts included on lines 2 and	İ					
	3 received from other than	İ					
	disqualified persons that exceed	İ					
	the greater of \$5,000 or 1% of the amount on line 13 for the year	İ					
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
•	from line 6 )	ı					
Se	ction B. Total Support						
	Calendar year	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	<b>(e)</b> 2015	(f)Total
(or f	iscal year beginning in) 🕨	(a)2011	(0)2012	(6)2013	(d)2014	(e)2013	(I)I otal
9	A mounts from line 6						
.0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable						
	income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
13	Total support. (Add lines 9, 10c,						
14	11, and 12)  First five years.If the Form 990 is form	or the organization	n'e firet eacond	third fourth or f	l fifth tay vear as a	section 501(c)	(3) organization
	check this box and <b>stop here</b>	or the organization	on a mac, accond,	, cilira, loarcii, or i	michicax year as a	3000001 301(0)	
Se	ection C. Computation of Pub	lic Sunnort P	ercentage				
15	Public support percentage for 2015			12 column (f))		4=	
	· · · · · <del>-</del>	·		13, column (1))		15	
16	Public support percentage from 201					16	
	ection D. Computation of Inv			<u> -                                     </u>	(5)		
17	Investment income percentage for 2				nn (f))	17	
18	Investment income percentage from					18	
19a	<b>33 1/3% support tests—2015.</b> If the	_					
	more than 33 1/3%, check this box						▶ [
D	<b>33 1/3% support tests—2014.</b> If the 18 is not more than 33 1/3%, check	-					_
	TO IS HOLIHOTE CHAIL 33 1/370, CHECK	. LIIIS DUX dilu <b>SEC</b>	princie. I lie oldd	mzation qualines	us a publicly SUL	porteu urgalliza	CIOII 📂

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and Complete Part V.)

	I, complete Sections A and D, and complete Part V )			
Se	ction A. All Supporting Organizations			
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1	Yes	No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?  If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)?  If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)?  If "Yes," describe in <b>Part VI</b> when and how the organization made the determination	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?  If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	<b>3</b> c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")?  If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?  If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised	4b		
С	by or in connection with its supported organizations  Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)?  If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	<b>4</b> c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year?  If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	<b>5</b> b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	<b>5</b> c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part II of Schedule L (Form 990)	8		
<b>9</b> a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	<b>9</b> a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .	<b>9</b> b		
С	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	<b>9</b> c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	<b>10</b> b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		

#### Part IV Supporting Organizations (continued)

Sectio	n B.	Type	I Su	pporting	ı Organiz	ations

S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?  If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
S	ection D. All Type III Supporting Organizations			
	,, <u> </u>		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization?  If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?  If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below  The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2			Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive?  If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities  b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of	2a		
	the organization's supported organization(s) would have been engaged in?			

If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of

**b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

engaged in these activities but for the organization's involvement

3 Parent of Supported Organizations Answer (a) and (b) below.

each of the supported organizations? Provide details in Part VI

2b

3a

3b

	Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S		•	ructions. All other
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
L	Net short-term capital gain	1		(optional)
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
	Other expenses (see instructions)	7		
	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	A verage monthly value of securities	1a		
b	A verage monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrate	d Type III supporting (	organization (see

Pality Type III Non-Functionally Integra	ated 509(a)(3) Suppo	rting Organizations (co	ontinuea)
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accomp	plish exempt purposes		
2 A mounts paid to perform activity that directly furthe excess of income from activity			
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	quired)		
6 Other distributions (describe in Part VI) See instru			
7 Total annual distributions. Add lines 1 through 6			
7 Total allitual distributions. Add lines 1 tillough 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		····	····
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
Distributable amount for 2015 from Section C, line     6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
С			
<b>d</b> From 2013			
e From 2014			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
<b>b</b> Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2016.</b> Add lines 31 and 4c			
8 Breakdown of line 7		ı	
a			
b			
c Excess from 2013			
<b>d</b> From 2014			
e From 2015			
			(F 000 000 F7) (201 F

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**SCHEDULE D** 

Department of the

Internal Revenue Service

(Form 990)

Treasury

#### **Supplemental Financial Statements**

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at  $\underline{www.irs.gov/form990}$ .

OMB No 1545-0047

2015

DLN: 93493038015477

Open to Public Inspection

	me of the organization E FOREST ACADEMY	Employer identification number			
D-111	ET ONEST ACADEM		36-2	216167	
Pa		r <b>Advised Funds or Other Similar F</b> ed "Yes" on Form 990, Part IV, line 6.	unds	or Accounts.	
		(a) Donor advised funds	(b)	Funds and other accounts	
L	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
1	Aggregate value at end of year				
5	Did the organization inform all donors and donor a funds are the organization's property, subject to		nor advis	sed Yes No	
5	Did the organization inform all grantees, donors, a used only for charitable purposes and not for the conferring impermissible private benefit?	benefit of the donor or donor advisor, or for a	any other	☐ Yes ☐ No	
Pa	rt III Conservation Easements. Comple	ete if the organization answered "Yes"	on Form	n 990, Part IV, line 7.	
L	Purpose(s) of conservation easements held by th	ne organization (check all that apply)			
	$\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ $	_	an histori	ıcally ımportant land area	
	Protection of natural habitat	Preservation of a	a certifie	d historic structure	
	Preservation of open space				
2	Complete lines 2a through 2d if the organization easement on the last day of the tax year	held a qualified conservation contribution in	the form	of a conservation	
				Held at the End of the Year	
а	Total number of conservation easements		2a		
b	Total acreage restricted by conservation easeme	ents	2b		
c	Number of conservation easements on a certified	d historic structure included in (a)	2c		
d	Number of conservation easements included in (o historic structure listed in the National Register	c) acquired after 8/17/06, and not on a	2d		
3	Number of conservation easements modified, train	nsferred, released, extinguished, or terminat	ed by the	e organization during the	
	tax year ▶				
1	Number of states where property subject to cons	ervation easement is located <b>&gt;</b>			
5	Does the organization have a written policy regar violations, and enforcement of the conservation $\epsilon$		ndling of	☐ Yes    No	
5	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of violations, and enforc	ing cons	ervation easements during the	
	<b>&gt;</b>				
7	A mount of expenses incurred in monitoring, insperior \$	ecting, handling of violations, and enforcing o	conserva	tion easements during the year	
3	Does each conservation easement reported on III $(B)(I)$ and section $170(h)(4)(B)(II)$ ?	ne 2(d) above satisfy the requirements of se	ction 17	0 (h)(4) <b>Yes No</b>	
Ð	In Part XIII, describe how the organization repor balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	t of the footnote to the organization's financia		se statement, and	
ar		ctions of Art, Historical Treasures, ed "Yes" on Form 990, Part IV, line 8.	or Oth	er Similar Assets.	
la	If the organization elected, as permitted under Si works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the footi	FAS 116 (ASC 958), not to report in its reve r assets held for public exhibition, education,	, or resea	arch in furtherance of public	
b	If the organization elected, as permitted under SF	·			

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

(i) Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

service, provide the following amounts relating to these items

FGI	(continued)	Conections of A	NIL, HIS	toricai	rreasures, or	Other Simila	I ASS	213	
3	Using the organization's acquisition, acc	ession, and other rec	ords, ch	eck any (	of the following tha	t are a significar	nt use of	fits	
а	collection items (check all that apply)  Public exhibition		d		an or exchange pr	narame			
ь	•		e	_	ther	ograms			
	Scholarly research		_	1 01	liiei				
С	Preservation for future generations								
4	Provide a description of the organization Part XIII	's collections and exp	plain how	they fur	ther the organizati	on's exempt pur <sub>l</sub>	ose in		
5	During the year, did the organization soli assets to be sold to raise funds rather th						Yes	┌ No	•
Pa	rt IV Escrow and Custodial Arra Complete if the organization Part X, line 21.		Form 9	990, Par	t IV, line 9, or re	eported an am	nount o	n Forn	n 990,
1a	Is the organization an agent, trustee, cu included on Form 990, Part X?	stodian or other inter	mediary	for contr	ibutions or other a		Yes	∏ No	)
b	If "Yes," explain the arrangement in P	art XIII and complet	e the foll	owing tal	ble		Amoun	nt	
c	Beginning balance				_ 1	.с			
d	Additions during the year				1	.d			
e	Distributions during the year				1	.e			
f	Ending balance				_ 1	.f			
2a	Did the organization include an amount of	on Form 990, Part X,	line 21, f	or escro	w or custodial acco	ount liability?	Yes	∏ No	•
b	If "Yes," explain the arrangement in Part	t XIII Check here if t	the eynla	nation h	as heen provided i	n Part XIII			
	rt V Endowment Funds. Comple								
		(a)Current year	(b)Prior		<b>b (c)</b> Two years back	· · · · · · · · · · · · · · · · · · ·		)Four ye	ars back
1a	Beginning of year balance	30,167,672	25	9,271,615	25,570,757	23,176,	119	23	3,923,689
b	Contributions 	2,197,196		588,790	1,914,423	2,766,	368	1	1,086,093
c	Net investment earnings, gains, and losses	-212,019		465,450	3,923,870	2,057	624		-473,592
d	Grants or scholarships								
e	Other expenditures for facilities and programs	1,966,590		158,183	2,137,435	2,429,	354	1	1,360,071
f	Administrative expenses						$\top$		
g	End of year balance	30,186,259	30	0,167,672	29,271,615	25,570,	757	23	3,176,119
2	Provide the estimated percentage of the	current year end bala	ance (line	e 1g, coli	umn (a)) held as				
а	Board designated or quasi-endowment <b>&gt;</b>	61 900 %							
b	Permanent endowment ► 36 200 %								
с	Temporarily restricted endowment ► The percentages on lines 2a, 2b, and 2c	1 900 % should equal 100%							
3a	Are there endowment funds not in the po	ssession of the orgar	nization t	hat are h	ield and administer	ed for the			
	organization by						2-(:)	Yes	No
	(i) unrelated organizations (ii) related organizations						3a(i) 3a(ii)	_	No
b	If "Yes" on 3a(II), are the related organiz				R?		3b	+ +	
4	Describe in Part XIII the intended uses	-	endowme	ent funds					
Pa	rt VI Land, Buildings, and Equip		- 00		7) ( ) ( ) ( )	- 000 B		10	
	Complete if the organization  Description of property	answered Yes to	Cos	(a) st or other investmen	(b) basis Cost or other b	Accumul	ated	ne 10. (d)Bool	
1a	Land				· · · ·	,267			79,267
ь	Buildings								
					43,936		73,875		1,562,231
	Leasehold improvements		·		16,422	-	17,789		7,104,709
	Equipment		•		7,456	,688 4,83	30,664		2,626,024
_					13,219	,105 3,67	79,807	ç	9,539,298

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) . . .

50,911,529

Part VII Investments—Other Securities. Co See Form 990, Part X, line 12.	mplete if the organ	ızatıon answered 'Yes	on Form 990, Part IV, line 11b.
(a) Description of security or category (including name of security)		(b)Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests			,
(3)Other		12 000 027	F
(A) bank common trust funds		12,090,937	
(B) private equity limited partnerships		3,107,044	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•	15,197,981	
Part VIII Investments—Program Related.  Complete if the organization answered	d 'Yes' on Form 990	, Part IV, line 11c.coc	S Form 990 Part V June 12
(a) Description of investment		(b) Book value	(c) Method of valuation
			Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )	<b>•</b>	000 Part IV Iva-1	1.1.C
Part IX Other Assets. Complete if the organization (a) Desc		Form 990, Part IV, line I	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) line :	15)		
Part X Other Liabilities. Complete if the org See Form 990, Part X, line 25.		'Yes' on Form 990, P	
1. (a) Description of liability	(b) Book value		
Federal income taxes			
Capital Lease O bligation	172,0	63	
Swap	987,0	67	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	<b>1</b> ,159,1	30	
2. Liability for uncertain tax positions In Part XIII, provid	de the text of the footr	note to the organization's	financial statements that reports the

Schedule D (Form 990) 2015

1

2

25,427,930

-406,482

3	Subtract fine <b>ze</b> from fine <b>1</b>	3	25,834,41
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 113,639		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	4,680,76
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	30,515,18
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	s per	Return.
1	Total expenses and losses per audited financial statements	1	22,680,74
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities 2a		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	210,79
3	Subtract line <b>2e</b> from line <b>1</b>	3	22,469,94
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 113,639		
b	Other (Describe in Part XIII )		
			I

2a

2b

**2**c

2d

-617.279

210,797

2e

4c

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total revenue, gains, and other support per audited financial statements .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) .

programs

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional

Explanation

The endowment fund is invested to provide a predictable stream of income to support the school's

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments .

Donated services and use of facilities

Recoveries of prior year grants .

Other (Describe in Part XIII )

Add lines 2a through 2d .

C., bann of line 3 - form line 4

Add lines 4a and 4b .

Return Reference

**Supplemental Information** 

Part XIII

information

Part V, Line 4

4,680,768

27,150,713

Schedule D (Form 990) 2015	Page <b>5</b>	
Part XIII Supplementa	al Information (continued)	
Return Reference	Explanation	
Part XI, Line 2d - Other Adjustments	fundraising expenses netted against revenue 35,886 cogs 174,911	
Part XI, Line 4b - Other Adjustments	financial aid 4,562,617 withholding tax 4,512	
Part XII, Line 2d - Other Adjustments	fundraising expenses netted against revenue 35,886 COGS 174,911	
Part XII, Line 4b - Other Adjustments	financial aid 4,562,617 Withholding tax 4,512	

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Department of the

Treasury Internal Revenue

Service

Filed Data -

SCHEDULE E (Form 990 or 990-EZ)

**Schools** 

►Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

**DLN: 93493038015477**OMB No 1545-0047

2015

Open to Public Inspection

	e or the organization FOREST ACADEMY	Employer identificat	ion nun	nber	
		36-2216167			
Pa	rt I				
1	Does the organization have a racially nondiscriminatory policy toward students by statement in other governing instrument, or in a resolution of its governing body?	its charter, bylaws,	1	YES	NO
2	Does the organization include a statement of its racially nondiscriminatory policy toward studen brochures, catalogues, and other written communications with the public dealing with student ad programs, and scholarships?		2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broad the period of solicitation for students, or during the registration period if it has no solicitation prothat makes the policy known to all parts of the general community it serves? If "Yes," please de please explain If you need more space use Part II	ogram, in a way	3	Yes	
4 a	Does the organization maintain the following?  Records indicating the racial composition of the student body, faculty, and administrative staff?		4a	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially basis?	nondiscriminatory	4b	Yes	
С	Copies of all catalogues, brochures, announcements, and other written communications to the powith student admissions, programs, and scholarships?	ublic dealing	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?		4d	Yes	
5 a	If you answered "No" to any of the above, please explain If you need more space, use Part II  Does the organization discriminate by race in any way with respect to  Students' rights or privileges?		- - 5a		Νo
	Admissions policies?		<b>5</b> b		Νo
c	Employment of faculty or administrative staff?		5c		Νo
d	Scholarships or other financial assistance?		5d		Νo
е	Educational policies?		5e		Νo
f	Use of facilities?		5f		Νo
g	Athletic programs?		5g		Νo
h	Other extracurricular activities?  If you answered "Yes" to any of the above, please explain If you need more space, use Part II		5h_		No
<b>6</b> a	Does the organization receive any financial aid or assistance from a governmental agency?		6a		Νo
b	Has the organization's right to such aid ever been revoked or suspended?		6b		Νo
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II  Does the organization certify that it has complied with the applicable requirements of sections 4 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Pa		7	Yes	

Schedule E (Form 990 or 990EZ) (2015)

Return Reference Explanation Schedule E. Part I. Line 3 THE SCHOOL COMMUNICATES ITS NON-DISCRIMINATION POLICY ON ITS WEBSITE IN all admission MATERIALS, CATALOGS, AND VIEWBOOKS, AND

IN ALL JOB POSTINGS AND FACULTY RECRUITMENT MATERIALS

Schedule E (Form 990 or 990-EZ) (2015)

efile GRAPHIC print - DO NO	Γ PROCESS	As Filed Dat	ta -	DLN:	93493038015477
SCHEDULE F (Form 990)	tement of	Activities C	Outside the Unite	ed States	OMB No 1545-0047
Nepartment of the Treasury	·	Part IV, line 1 ► Attach te	n answered "Yes" to Form 14b, 15, or 16. o Form 990. nd its instructions is at wa		2015  Open to Public Inspection
Name of the organization LAKE FOREST ACADEMY				Employer ident	ification number
Part I General Information Complete if the organ				14b.	
<ol> <li>For grantmakers. Does the and other assistance, the grused to award the grants or</li> <li>For grantmakers. Describe assistance outside the Unite</li> <li>Activites per Region (The follows)</li> </ol>	antees' eligibil assistance? In Part V the oi d States	lity for the grar	nts or assistance, and recedures for monitori	the selection criteria	┌ Yes ┌ No ts and other
(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data		region	region/		
( 2)					
(3)					
(4)					
( 5)					
3a Sub-total b Total from continuation sheets to Part I  2	0	4			107,425 21,008
c Totals (add lines 3a and 3b)  For Paperwork Reduction Act Notice, see	the Instructions			No 50082W <b>Sched</b>	128,433 ule F (Form 990) 2015

Page 2

Schedule F (Form 990) 2015

organization	and EIN (if applicable)	grant	cash grant	disbursement	assistance	assistance	(book, FMV, appraisal, other)
(1)							
( 2)							
( 3)							
(4)							

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . ▶

Schedule F (Form 990) 2015							Page <b>3</b>
	Other Assistance e duplicated if addit			ted States. Complete	if the organization a	answered "Yes" to Form	
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)					'		
(2)		+ +			†		
( 3)		+ +			+		
(4)							
(5)		+ +			+		
(6)					+		
(7)		+ +					
(8)							
(9)					+		
(10)							
(11)					<u> </u>		
( 12)							
( 13)					<u> </u>		
(14)					<u>'</u>		

# (16) (17) (18)

(15)

## Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships

(see Instructions for Form 8865)

Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990) Yes Nο

Nο

Yes

### **Additional Data**

Software ID: Software Version:

**EIN:** 36-2216167

Name: LAKE FOREST ACADEMY

Schedule F (Form 990) 2015

Page 5

#### **Supplemental Information** Part V

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Form 990 Schedule F I	Part I - Activit	ties Outside T	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South America	0	1	Program Services	Student Recruitment	1,309
North America	0	1	Program Services	Student Recruitment	10,059
North America	0	2	Program Services	Athletics	10,802

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities (e) If activity listed in (f) Total expenditures offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, service, describe region agents in specific type of service region program services, grants to recipients (s) in region located in the region) North America Program Services Conference 596 Central American Program Services Educational Trip 49,921

Program Services

Student Recruitment

7.441

East Asia/Pacific

(a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i e , fundraising, service, describe agents in region specific type of service region program services, grants to recipients (s) in region located in the region) East Asia/Pacific Program Services Conference 3,692 East Asia/Pacific Program Services Fundraising & Student 23,605

Program Services

Recruitment

Conference

2,500

Form 990 Schedule F Part I - Activities Outside The United States

Europe

(a) Region (b) Number of (c) Number of (e) If activity listed in (f) Total expenditures (d) Activities offices in the employees or conducted in region (by (d) is a program for region type) (i.e., fundraising, agents in service, describe region specific type of service region program services. grants to recipients (s) in region located in the region) Educational Trip 12,069 Europe Program Services

Program Services

Student Recruitment

6,439

Form 990 Schedule F Part I - Activities Outside The United States

Europe

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DLN: 93493038015477

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

# Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ

▶Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990

OMB No 1545-0047

2015

Open to Public Inspection

AKE FOREST ACADEMY			Employer ide	entilication number				
THE FOREST ACADEMI			36-221616	7				
<b>Part I</b> Fundraising Activities.Comple Form 990-EZ filers are not require	_		on Form 990, Part IV	/, line 17.				
Indicate whether the organization raised fund	ds through any of th	he following activities C	heck all that apply					
a Mail solicitations		e Solicitation of n	on-government grants					
<b>b</b> Internet and email solicitations		f Solicitation of g	overnment grants					
<b>c</b> Phone solicitations		g Special fundraising events						
<b>d</b> In-person solicitations								
<ul> <li>Did the organization have a written or oral ag or key employees listed in Form 990, Part V services?</li> <li>If "Yes," list the ten highest paid individuals to be compensated at least \$5,000 by the orange.</li> </ul>	II) or entity in consormal or entities (fundra	nection with professiona	I fundraising	<b>'es No</b> fundraiser is				
(i) Name and address of individual or entity (fundraiser)	(iii) Did fundraiser have custody or control of contributions? Yes No	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization				
1								
2								
3								
4								
5								
6								
7								
8								
9								
1.0								
otal	<b>•</b>							
3 List all states in which the organization is regis registration or licensing	stered or licensed	to solicit contributions (	or has been notified it is	exempt from				

che	edule G (Form 990 or 990-EZ) 2015				Page <b>2</b>
Pa	rt II Fundraising Events.  Complete if the organization fundraising event contribution receipts greater than \$5,000	ns and gross income			
		(a)Event #1  Gala Auction  (event type)	(b)Event #2 (event type)	(c)O ther events (total number)	(d) Total events (add col (a) through col (c))
Keverkie	<b>1</b> Gross receipts	940,985			940,985
	2 Less Contributions	935,585			935,585
EXPENSES	4 Cash prizes				
7000	9 Other direct expenses		)		35,886 35,886
aı	tt III Gaming. Complete if the organization Form 990-EZ, line 6a.		,	e 19, or reported mor	-30,486 re than \$15,000 on
Keverkie		(a)Bıngo	(b)Pull tabs/Instant bingo/progressive bingo	(c)Other gaming	(d) Total gaming (add col (a) through col (c))
<u> </u>	1 Gross revenue				
Λ	I				

rait TTT	ounning.
	Complete

**b** If "Yes," explain \_

		Form 990-EZ, line 6a.								
Revernie			(a)Bingo	(b)Pull tabs/Instant bingo/progressive bingo	(c)Other gaming	(d) Total gaming (add col (a) through col (c))				
$\simeq$	1	Gross revenue								
Ses	2	Cash prizes								
Expenses	3	Noncash prizes								
Direct	4	Rent/facility costs								
<u> </u>	5	Other direct expenses								
	6	Volunteer labor		├ Yes <u> %</u> ├ No	├ Yes%					
	7	Direct expense summary Add lines	2 through 5 in column (d	)						
	8	Net gaming income summary Subtra	ct line 7 from line 1, col	umn (d)						
9 a	Enter the state(s) in which the organization conducts gaming activities									
b	Ιt	f "No," explain								

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

**T**Yes **T**No

efile GRAPHIC print - DO NOT PROCESS As Filed Data -Schedule I (Form 990)

Department of the

Internal Revenue Service Name of the organization

LAKE FOREST ACADEMY

Treasury

## **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

DLN: 93493038015477

Open to Public Inspection

Employer identification number

						36-2216167	
Part I General Informati	on on Grants ar	d Assistance					
Does the organization maintain the selection criteria used to a Describe in Part IV the organiz	ward the grants or a	ssistance?				stance, and	<b>√</b> Yes
Part II Grants and Other Assist		_		plete if the organization	answered "Yes" on F	orm 990, Part IV, line 21	, for an <b>y</b> recipient
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grar or assistance
<ul><li>2 Enter total number of section 5</li><li>3 Enter total number of other org</li></ul>							
For Paperwork Reduction Act Notice, se				Cat No 50055P	<u> </u>		le I (Form 990) 2015

admissions requirements to qualify

Schedule I (Form 990) 2015

Part I, Line 2

(a)Type of grant or assistan	псе	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance			
(1) Financial Aid		93	60,680	3,030,850		free or discounted tuition & a stipend for books & educational supplies			
(2) Merit Aid		14		98,000	FMV	discounted tuition			
(3) Tuition Remission		17		676,600		free tuition provided to children of faculty & staff			
Part IV Supplemental I	Informat	tion. Provide the info	rmation required in P	art I, line 2, Part III,	column (b), and any other	r additional information.			
Return Reference Explanation									

(academic excellence and extracurricular involvement) Children of faculty and staff are automatically eligible for full scholarship, but must meet

Schedule I (Form 990) 2015

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Schedule J (Form 990)

Department of the

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

DLN: 93493038015477 OMB No 1545-0047

2015

Open to Public

Treas	ury nal Revenue Service	Ì	·		Insp	ectio	n
Na	me of the organı	zation		Employer identifica	ation nu	mber	
LAK	E FOREST ACADEMY	Y		36-2216167			
Pa	rt I Quest	ions Regarding Compensatio	n	30 2210107			
		<u> </u>				Yes	No
1a				y of the following to or for a person listed on Form de any relevant information regarding these items			
	_ `	ss or charter travel	Ī	Housing allowance or residence for personal use			
	·	r companions		Payments for business use of personal residence	i	İ	i
	<u></u>	nification and gross-up payments	Iz	Health or social club dues or initiation fees	İ	Ì	İ
	<u> </u>	nary spending account		Personal services (e.g., maid, chauffeur, chef)	j	İ	İ
	•		• •	, , , , ,	j	İ	ĺ
b				on follow a written policy regarding payment or above? If "No," complete Part III to explain	1b	Yes	
2	-	·		ng or allowing expenses incurred by all			
	directors, trus	tees, officers, including the CEO/Exe	cutive Di	rector, regarding the items checked in line 1a?	2	Yes	
3	Indianta which	of any of the following the filing organ	nization i	read to actablish the companyation of the			
3				used to establish the compensation of the  Do not check any boxes for methods			
	used by a relat	ted organization to establish compens	sation of t	the CEO/Executive Director, but explain in Part III			
	✓ Compens	ation committee		Written employment contract	ļ	ļ	ļ
	✓ Independ	ent compensation consultant	<b>✓</b>	Compensation survey or study	ļ	ļ	ļ
	Form 990	) of other organizations	<b>✓</b>	Approval by the board or compensation committee		ļ	1
4	During the yea or a related org		, Part VII	, Section A , line $f 1a$ with respect to the filing organization	on		
а	Receive a seve	erance payment or change-of-control	payment	?	4a	Yes	
b	Participate in,	or receive payment from, a suppleme	ntal nonq	qualified retirement plan?	4b	Yes	
c	Participate in,	or receive payment from, an equity-b	ased con	npensation arrangement?	4c		Νo
	If "Yes" to any	of lines 4a-c, list the persons and pr	rovide the	e applicable amounts for each item in Part III			
	0	) 501/5//4)d 501/5//20)	••	ak asamalaka Basa F O			
5		), <b>501(c)(4), and 501(c)(29) organiza</b> :ted on Form 990, Part VII, Section A		st complete lines 5-9. , did the organization pay or accrue any			
		contingent on the revenues of	t, inic ra,	, and the organization pay or decrae any			
а	The organization	on?			5a		No
b	Any related or	ganızatıon?			5b		Νo
	If "Yes," on lin	e 5a or 5b, describe in Part III					
6		ited on Form 990, Part VII, Section A contingent on the net earnings of	A, line 1a,	, did the organization pay or accrue any			
а	The organizati	on?			6a		Νo
b	Any related or	ganization?			<b>6</b> b		Νo
	If "Yes," on lin	e 6a or 6b, describe in Part III					
7		ted on Form 990, Part VII, Section A described in lines 5 and 6? If "Yes," o		, did the organization provide any non-fixed in Part III	7	Yes	
8				ccured pursuant to a contract that was tions section 53 4958-4(a)(3)? If "Yes," describe	8		No
9	If "Yes" on line section 53 49		ne rebutta	ible presumption procedure described in Regulations	9		

87,750

4 Andrew Kerr

Post-Employment Consultant

Page 2

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		<b>(B)</b> Breakdown of	FW-2 and/or 1099-MIS	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation in
		Base (i) compensation	(ii) (iii)  Bonus & incentive Other reportable compensation compensation		other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990
1 Strudwick John Head of School	(i)	319,439	50,114	4,733	95,618	64,397	534,301	0
	(ii)	0	0	0	0	0	0	0
2 Reidy Michael Chief Financial Officer	(i)	172,379	0	0	17,763	17,119	207,261	0
	(ii)	0	0	0	0	0	0	0
3 Susan Hoagland Dean of External Relations	(i)	129,607	156	740	13,235	13,362	157,100	0
	(ii)	0	0	0	0	0	0	0

17,940

13,600

87,608

206,898

Part III Supplemental In	
Provide the information, explanati	on, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information
Return Reference	Explanation
Part I, Line 1a	HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE HEAD OF SCHOOL - PER EMPLOYMENT CONTRACT - RESIDENCE IS ON PREMISES HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES HEAD OF SCHOOL REIMBURSABLE BUSINESS EXPENSE PER HEAD OF SCHOOL EMPLOYMENT CONTRACT PERSONAL SERVICES HEAD OF SCHOOL - IN RECOGNITION OF BUSINESS USE OF PERSONAL RESIDENCE OF HEAD OF SCHOOL AND AUTHORIZED BY COMPENSATION COMMITTEE all the above benefits, except housing, were considered taxable compensation and were included in wages
Part I, Lines 4a-b	FROM 7/1/2015 TO 12/31/15, ANDREW KERR - FORMER HIGHEST COMPENSATED EMPLOYEE - RECEIVED COMPENSATION TOTALING \$106,431 WHICH CONSISTED OF SEPARATION OF DUTY PAYMENTS AND BENEFITS HEAD OF SCHOOL, 457F EMPLOYER CONTRIBUTIONS - THE HEAD OF SCHOOL IS COVERED BY A NONQUALIFIED DEFERRED COMPENSATION PLAN UNDER THE PLAN, PARTICIPANTS UNVESTED

Page 3

Schedule J (Form 990) 2015

ACCOUNT BALANCES ARE CREDITED AT THE DISCRETION OF THE ORGANIZATION PARTICIPANT BALANCES VEST PERIODICALLY OVER A ITERM OF SEVERAL YEARS OR UPON THE DEATH OR DISABILITY OF A PARTICIPANT NO AMOUNTS WERE PAID TO ANY PARTICIPANTS DURING THE CURRENT YEAR \$63,975 WERE CREDITED TO PARTICIPANT ACCOUNTS DURING THE CURRENT YEAR

Part I, Line 7

Schedule J (Form 990) 2015

the Compensation Committee of the Board approved a one time bonus payment of \$100,000 for this year. This incorporated a \$50,000 bonus in recognition of another very strong year for LFA and the impact of strong leadership, and a \$50,000 one-time recognition of the very successful conclusion

of the Campaign for LFA \$50,000 of such bonus has been deferred this was based on PERFORMANCE AND THE FINANCIAL RESULTS OF THE ORGANIZATION

efile GRAPHIC print - DO NOT PROCESS As Filed Data -Schedule K

(Form 990)

Department of the Treasury

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493038015477 OMB No 1545-0047

2015

Open to Public Inspection

Inten	nal Revenue Service			-									Inspec	TOIL	
	e of the organization									Em	ployer ic	dentifica	ation num	ber	
LAK	E FOREST ACADEMY									36	-22161	167			
Pa	art I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue	price	(f)	<b>)</b> Description	n of purpose	<b>(g)</b> De	feased	(h)	) O n	(i)	Pool
													alfof	fınar	ncing
										Yes	No	Yes	No No	Yes	No
	ILLINOIS DEVELOPMENT	86-1091967		06-21-2016	16 41	5,000	See F	Part V I		165	X	163	X	163	X
	FINANCE AUTHORITY	00 1031307		00 21 2010	10,11	3,000	5001	uic VI			^		^		^
	VARIABLE RATE DEMAND														l
	REVENUE BONDS														1
Pa	rt II Proceeds														
	<u> </u>					A		ı	В		С		D		
1	A mount of bonds retired														
2	A mount of bonds legally defea	nsed													
3	Total proceeds of issue	·						16,415,000							
			10,113	,000		-				<u> </u>					
4	Gross proceeds in reserve funds														
5	Capitalized interest from proceeds												<u> </u>		
6													<u> </u>		
7	Issuance costs from proceeds				168,500							<u> </u>			
8	Credit enhancement from proc												<u> </u>		
9	Working capital expenditures														
10	Capital expenditures from pro				14,464,588										
11	Other spent proceeds														
12	Other unspent proceeds					1,781	,912								
13	Year of substantial completion	n			20	16									
					Yes	No	,	Yes	No	Yes		No	Yes		No
14	Were the bonds issued as part	t of a current refundır	ngıssue?	•	X										
15	Were the bonds issued as part	t of an advance refun	dıngıssue?			Х									
16	Has the final allocation of proc	ceeds been made? .				Х									
17	Does the organization maintai	ın adequate books an	d records to supp	ort the final											
	allocation of proceeds?			X											
Pa	rt IIII Private Business U		<u>-</u>		L	1		<u>I</u>	ı L				<del></del>		
						4		E	3		С	D			
					Yes	No		Yes	No	Yes		No	Yes		No
1	Was the organization a partne	r ın a partnership, or	a member of an Ll	_C, which owned											

Are there any lease arrangements that may result in private business use of bondΧ

			Α		В			С	D	
		•	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private to of bond-financed property?	ousiness use		х						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina									
prope	•									
c	Are there any research agreements that may result in private business use of bond-financed property?			×						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government			0 %		•		•		
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government			0 %						
6	Total of lines 4 and 5			0 %						
7	Does the bond issue meet the private security or payment test?			Х						
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?			×						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or o	,					•			
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?									
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?									
Par	IV Arbitrage									
	<del></del>	Α			В		С		D	_
		Yes	No	Yes	No	Ye	es	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х							
2	If "No" to line 1, did the following apply?									
a	Rebate not due yet?	Х								
b	Exception to rebate?	X								
c	No rebate due?		Х							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?	X								
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X							
b	<b>b</b> Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was the hedge terminated?									
						•		•		

			Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds in contract (GIC)?	vested in a guaranteed investment		х						
b	Name of provider									
С	Term of GIC									
d	d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6	Were any gross proceed period?	ds invested beyond an available temporary		х						
7	Has the organization es the requirements of sec	tablished written procedures to monitor tion 148?	×							
Pa	rt V Procedures T	o Undertake Corrective Action								
			А		В		С		D	
			Yes	No	Yes	No	C Yes	No	Yes D	No
	Has the organization es that violations of federa and corrected through t	tablished written procedures to ensure I tax requirements are timely identified he voluntary closing agreement program if available under applicable regulations?		No		1	<del>                                     </del>	No	_	_
	Has the organization es that violations of federa and corrected through t self-remediation is not	tablished written procedures to ensure I tax requirements are timely identified he voluntary closing agreement program if	Yes		Yes	No	Yes		_	_
	Has the organization es that violations of federa and corrected through t self-remediation is not	tablished written procedures to ensure I tax requirements are timely identified he voluntary closing agreement program if available under applicable regulations?	Yes		Yes	No	Yes		_	_
P:	Has the organization es that violations of federa and corrected through t self-remediation is not Supplemen Return Reference  EDULE K, PART I, ID ISSUES COLUMN F	tablished written procedures to ensure I tax requirements are timely identified he voluntary closing agreement program if available under applicable regulations?	Yes  X  nation for resp  Explanation  PUS FACILITIE ANCE AUTHOR	ponses to qu	Yes estions on S	No chedule K (s	Yes ee instruction		_	_

В

Schedule L (Form 990 or 990-EZ)

# **Transactions with Interested Persons**

▶ Complete if the organization answered

"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

DLN: 93493038015477 OMB No 1545-0047

2015

Department of the Treasury Internal Revenue Service		ervice	►Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.  Open to Public Inspection												
Name of the organization LAKE FOREST ACADEMY											er identi	ficatio	numbe	r	
Part 1	Exc	ess Benefi	it Tran	saction	S (sectio	n 501(c)(3),	section 501(c)	(4), and 501(		5-221 organi		only)			
					red "Yes"	on Form 990	), Part IV, line 2	25a or 25b, or	Form				40b		
1	(a) Nan	ne of disquali	fied per	son	<b>(b)</b> R	•	etween disquali	fied person ar	ıd (	•	cription saction	of	<b>(d)</b> Cor		
					_		organization		+	tiali	Saction		Yes	No	
									+						
						_	disqualified pers	_			section ▶ \$				
<b>3</b> Er	nter the a	amount of tax	c, if any,	, on line 2,	, above, re	eimbursed by	the organizatio	n			<b>&gt;</b> \$				
Part	Со	mplete if the	organiz	ation ansv	wered "Ye		90-EZ, Part V, line 5, 6, or 22	line 38a, or F	orm 99	0, Pai	rt IV, lın	e 26, d	or If the		
inter	ame of rested with organizat		Pi	(c) urpose of Ioan	(d) Loar or from organizat	the	(e)O riginal principal amount	<b>(f)</b> Balance due		(g) In default?		(h) Approved by board or committee?		(i)Written agreement?	
					То	From			Yes	No	Yes	No	Yes	No	
										-					
										-					
											<del>                                     </del>				
														+	
Total				<b>▶</b> \$						1					
Part I				ce Bene		nterested		rt IV June 27	,						
(a) N		nterested	<b>(b)</b> Re	elationship sted perso organizat	p between on and the	(c) A mou	Form 990, Pa nt of assistance	<del></del>		stance	e (e)	Purpos	e of ass	istance	
(1) Trustee			trustee membe	and famil			24,078	8 financial aid				ANCIA TION	LAID -		

	ization answered "Yes" on F		0 702 70h or 70c		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh organiz reven	zation's
				Yes	No
(1) loring strudwick	wife of the head of school	92,036	employment at lake forest academy as an instructor of mathematics		No
Part V Supplemental Infor	<b>mation</b> ation for responses to questions	s on Schedule L (see ins	tructions)		
Return Reference		Explanat	ion		
FORM 990, SCHEDULE L, PART III	FOR CONFIDENTIALITY PUR	RPOSES THE NAMES O	F INDIVIDUALS RECEIVING FI	NANCI	ALAID

As Filed Data efile GRAPHIC print - DO NOT PROCESS **SCHEDULE M** 

(Form 990)

Department of the

# **Noncash Contributions**

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>

DLN: 93493038015477 OMB No 1545-0047

2015

Open to Public

	sury nal Revenue Service					Insp	ecuo	n
	ne of the organization				Employer identific	ation nu	mber	
٩KE	FOREST ACADEMY							
De	art I Types of Property				36-2216167			
re	Types of Property	(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	Method of noncash contr		_	ts
1	Art—Works of art							
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
	Intellectual property							
	Securities—Publicly traded .	Х	11	449,773	I fmv at date of con	trıbut		
	Securities—Closely held stock .							
l <b>1</b>	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
l3	Qualified conservation contribution—Historic structures							
L4	Qualified conservation contribution—Other							
<b>L</b> 5	Real estate—Residential .							
L6	Real estate—Commercial							
L7	Real estate—Other							
18	Collectibles							
	Food inventory							
20	Drugs and medical supplies .							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
	O ther ► ()							
	O ther ▶ ()							
	O ther ▶ () O ther ▶ ()							
20	Number of Forms 8283 received	by the oras	l	r for contributions				
29	for which the organization comple				29		Yes	No
30a	a During the year, did the organiza	ation receiv	e by contribution any prope	erty reported in Part I. lines	s 1 through 28, that		163	140
	it must hold for at least three ye							
	,			icion, and winch is not requ	ned to be used			l l
	for exempt purposes for the enti					30a	<del>                                     </del>	Νo
t	If "Yes," describe the arrangem	ent in Part 1	II					ļ
31	Does the organization have a gif	t acceptano	ce policy that requires the i	review of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or us contributions?		-		noncash			
	CONTIDUCTORS,					372	1 '	No

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

**b** If "Yes," describe in Part II

describe in Part II

32a

Νo

Page 2

Schedule M (Form 990) (2015)

Return Reference Explanation



Department of the

Internal Revenue

Treasurv

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2015
Open to Public Inspection

DLN: 93493038015477

Name of the organization LAKE FOREST ACADEMY

Employer identification number
36-2216167

## 990 Schedule O, Supplemental Information

Return Reference	Explanation
, ,	THE BOARD OF TRUSTEES HAS DELEGATED THE RESPONSIBILITY FOR REVIEWING AND RECOMMENDING APPROVAL OF THE FORM 990 TO THE FINANCE AND EXECUTIVE COMMITTEES OF THE BOARD FOLLOWING SUCH RECOMMENDATION AND PRIOR TO THE BOARD MEETING, THE BOARD IS SO NOTIFIED AND INFORMED OF ITS POSTING ON THE WEBSITE. IT IS ALSO MADE AVAILABLE AT THE BOARD MEETING AT WHICH THE 990 IS APPROVED
Form 990, Part VI, Section B, line 12c	The conflict of interest policy is discussed under any other business at the Fall Board of Trustees meeting. Forms are distributed to Trustees at that time and an electronic version is also available on our wiebsite page for Trustees. Trustees are required to sign a form annually that they understand and agree by the conflict of interest policy. Any potential conflicts that arise during the year are assigned to the Committee of Trustees and the Board for discussion and resolution.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section B, Inne 15	The base salary and other compensation provisions for the Head of School are fixed by contract. The contract and compensation matters are administered on behalf of the Board by an ad hoc compensation committee consisting of the chair of the board and certain members of the executive committee. The compensation committee conducts an annual review of the HOS's performance based upon goals established at the beginning of the year and determines whether to award a performance bonus and, if so, how much. The contract provisions were developed after taking into account comparative compensation data furnished by an outside expert, among other criteria. The Head of School uses NAIS data, annual evaluations, and a salary scale to determine the compensation for officers and other key employees within the constraint of a total compensation budget set by the Board of Trustees.
Form 990, Part VI, Section C, line 19	Information not otherw ise restricted is made available to the public upon w ritten request submitted to the executive assistant to the head of school