DLN: 93493133002387

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public

Return of Organization Exempt From Income Tax

▶ Information about Form 990 and its instructions is at <u>www IRS qov/form990</u>

Open to Public Inspection

A F	or the	2015 ca	alendar year, or tax year begir	nning 07-01-2015 , and endin	g 06-30-201	6								
_		applicable	C Name of organization Temple University Hospital Inc				D Empl	oyer id	entification number					
_	idress ame ch	change nange		23-2	23-2825878									
_	itial ref	-	Doing business as											
Final return/terminated Number and street (or P O box if mail is not delivered to street address) Room/suite 3509 N Broad Street No 936									E Telephone number					
		d return	3509 N Broad Street No 936				(215)707-	4533					
Ар	plicatio	on pendin <u>c</u>	City or town, state or province, Philadelphia, PA 19140	country, and ZIP or foreign postal cod	е		G Gross	receipts	s \$ 1,112,681,116					
			F Name and address of prii	ncıpal officer		H(a) I	s this a grou	p retur	n for					
			Gerald P Oetzel 3509 N Broad Street				ubordinates?	•	⊤ Yes 🗸					
			Philadelphia,PA 19140				No .re all suborc	linates	□Yes □ No					
I 1a	x-exer	mpt status	501(c)(3) 501(c)()	◄ (insert no) 4947(a)(1) or	527		ncluded? f "No " attac	h a list	(see instructions)					
J W	ebsit	e:► ww	w tuh templehealth org				Group exemp		,					
K For	n of or	rganızatıor	n 🗸 Corporation Trust Ass	sociation Other ►		L Year	of formation 1	995 I	M State of legal domicile PA					
Pa	rt I	Sun	nmary											
nce	O e	ur miss nvironm	ion is to support Temple Univ	sion or most significant activiti ersity and its Health Sciences e highest quality teaching and t arch programs	Center aca	•		_	·					
Ē	-													
Governance	2	Check t	his box ▶ ☐ if the organizatio	n discontinued its operations o	r disposed o	of more th	ıan 25% of ıt	s net a	assets					
			•					ì	I					
Activities &			of voting members of the gove of independent voting membe		4	16								
Ĭ			mber of individuals employed		5	5,640								
ĕ			mber of volunteers (estimate		6	136								
				n Part VIII, column (C), line 12				7a	0					
	b N	let unrel	ated business taxable income	from Form 990-T, line 34 .				7b	0					
	8	Contr	abutions and grants (Part VIII)	I line 1h)			Prior Year 3,742	028	2,428,799					
₫	9		- '	I, line 1 h)			932,907		1,029,474,152					
Ravenue	10	_	•	umn (A), lines 3, 4, and 7d) .		9,666	·	3,484,261						
æ	11	Othe	r revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, an	d 11e)		0		-82,460					
	12	Total 12)	revenue—add lines 8 through	11 (must equal Part VIII, colu	946,316	,327	1,035,304,752							
	13	Grant	cs and similar amounts paid (P	art IX, column (A), lines 1-3)			18,215	,022	22,457,276					
	14		fits paid to or for members (Pa		0	0								
8	15	Salar 5–10		loyee benefits (Part IX, column	426,064	,932	454,461,284							
Expenses	16a		,	IX, column (A), line 11e) .				0	0					
ă	b		undraising expenses (Part IX, columi											
	17			A), lines 11a-11d, 11f-24e) must equal Part IX, column (A			490,512	` 	561,691,635 1,038,610,195					
	18 19		·	ine 18 from line 12			11,524	` 	-3,305,443					
Net Assets or Fund Balances			'	ng of Current		End of Year								
sset 3afai	20	Total	assets (Part X, line 16) .				717,173	,174	757,933,321					
P A B	21	Total	liabilities (Part X, line 26) .				509,346	,239	576,502,650					
	22			act line 21 from line 20			207,826	,935	181,430,671					
Unde my ki	nowle	alties of dge and		examined this return, including complete Declaration of prepai										
		***	** *				2017-05-13							
Sign /			nature of officer											
Her	e		ald P Oetzel Chief Financial Officer e or print name and title											
		'	Print/Type preparer's name	Preparer's signature	D	ate	Check If	PTIN						
Paid		-	Firm's name				self-employed							
	pare	er -	Firm's address				Phone no							
Use	On	ily					-							

	n 990 (2015) rt III Statement of Program Service Accomplishments	Page 2
1	Check if Schedule O contains a response or note to any line in this Part III	
See : envii	Schedule OOur mission is to support Temple University and its Health Sciences Center academic programs by provid ronment and service to support the highest quality teaching and training programs for health care students and professort the highest quality research programs	
2 3 4	If "Yes," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program services?	g,311,297) Icomes and ensuring ole University, Temple me communities, and a as an Adult Level 1 pal and Northeastern incal teaching site, TUH lated Fox Chase cles in emergency atry Temple rersity, which is sorders Temple's rously considered se In over a dozen matically improve in example of this type essearch studies to res and supports the iman Services' three-lee TCPH mission is to to promote healthy practice and 3 in the re inpatient and por The TCPH in Temple of the inpatient and portion of the inpatient and portion of the inpatient and portion of the inpatient and gement of valued outpatient setting eligible for both rail health ming approach and severe psychiatric es substance/alcohol often present with so TUH also serves as patients in our auma Unit, the highest fewom 89% were live below the federal 11% as Whitte, 6% as public hospital Among vered by ed neighborhoods and ety of life in our ding free transportation e our most vulnerable ched more than 90,000 in families dealing with
4b	Department, offering education on childbirth, mental health, burn prevention, diabetes care and other topics, and providing many other outre collaboration with local food banks, public schools, and community organizations, we also conduct numerous food, new clothing, and school significant children and adults living in our impoverished neighborhoods CONNECTING PATIENTS WITH FINANCIAL RESOURCES. Temple employs 37 Final dedicated to helping uninsured and under-insured patients obtain medical coverage. This team processes about 6,000 applications annually (Code) (Expenses \$ Including grants of \$) (Revenue \$	upply drives to benefit
	COMBATING GUN VIOLENCE Philadelphia leads the nation's 10 largest cities in homicides per capita. Three police districts with the highest nur within our footprint. Temple treats more than 400 victims of penetrating wounds annually. To address this epidemic, Temple's Cradle to Grave at-nsk youth to help break the cycle of gun violence. Cradle to Grave engaged 1,200 teens this year, and engaged more than 10,000 teens is began in 2006. Its Turning Point intervention program takes advantage of teachable moments that exist during the post-injury/pre-discharge violence. Its Fighting Chance (first aid education for penetrating wounds) and Safe Bet (gun lock) programs together served an additional 1,2 members INVESTING IN HEALTH PROFESSIONS EDUCATION. Temple provides a significant investment in the education and training of the nesh healthcare workforce to benefit the broader community. This includes part of the cost of training more than 500 residents and fellows in over Our residents and fellows are involved in vanous efforts that directly impact the community, including our Cradle to Grave program, our HIV community outreach initiatives. The exposure that our Residents receive canng for our diverse, low-income community helps Temple address developing our nation's future physicians. Our investment in health professions also includes part of the cost of operating the Northeastern Sci Diploma Program, providing an affordable option for diverse, community members who would not otherwise be able to attend traditional colle programs INVESTING IN OUR HOSPITAL WORKFORCE. Temple University Hospital's Community Healthcare Workforce Program provided comprograms; and half from the general community, many of whom are laid-off workers and Welfare recipients FOSTERING V Members of Temple University Hospital's executive team routinely participates in not-for-profit community organization without compensation. Similarly, Temple University Hospital's executive team routinely participates in not-for-profit community horganization wit	e program works with since the program period for survivors of 00 community of professional 45 teaching programs linic, and other health dispanties while rool of Nursing RN egiate prehensive training and place. About half of the OLUNTEERISM case and govern the ealth and social service. Hospital through our ort, and other ents and their families ge-proficient staff, all interpreters in the bi-lingual dide safe, quality our communities.
4 c	(Code) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ► 886,266,997	Form 990 (2015)

orm	990 (2015)			Page 3
Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 🕏	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕲	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11 c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11 d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 2	12 a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $\$5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Form	990 (2015)			Page 4
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Pait I	25a		No

25b

26

27

28a

28h

28c

29

30

31

32

33

34

35a

35b

36

37

38

Yes

Yes

Yes

Yes

Yes

Yes

Form 990 (2015)

Νo

Νo

Νo

Νo

Nο

Nο

Nο

Nο

Nο

Nο

Nο

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

instructions for applicable filing thresholds, conditions, and exceptions)

30

31

38

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

Did the organization receive contributions of art, historical treasures, or other similar assets, or gualified

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🗦 🕏

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.

Pai	rt V	Statements Regarding Other IRS Filings and Tax Compliance				_
		Check if Schedule O contains a response or note to any line in this Part V			 Vac	. L
1 >	Enter	the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a	289		Yes	No
		the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b	0			
		· · · · · · · · · · · · · · · · · · ·				
С		ne organization comply with backup withholding rules for reportable payments to vendors and reportang (gambling) winnings to prize winners?		1 c	Yes	
2a	Enter	the number of employees reported on Form W-3, Transmittal of Wage and	-			
	Tax S	tatements, filed for the calendar year ending with or within the year covered	5,640			
Ь	•	s return		2b	Yes	
U		If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	-			
3a	Did th	ne organization have unrelated business gross income of \$1,000 or more during the year?		3a		No
b	If "Yes	s," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O .		3b		
4a		y time during the calendar year, did the organization have an interest in, or a signature or other auth				
		a financial account in a foreign country (such as a bank account, securities account, or other financ int)?	ıal	4a		No
ь		,	-			
-	See in	es," enter the name of the foreign country •	– unts			
	(FBAR					
5a	Was th	he organization a party to a prohibited tax shelter transaction at any time during the tax year? .	. [5a		No
b	Did an	ny taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	n?	5b		No
c	If"Ye	es," to line 5a or 5b, did the organization file Form 8886-T?				
				5c		
6a		the organization have annual gross receipts that are normally greater than \$100,000, and did the ization solicit any contributions that were not tax deductible as charitable contributions?		6a		Νo
b	_	es," did the organization include with every solicitation an express statement that such contributions	or aifts			
_		not tax deductible?	9.10	6b		
7	Organ	nizations that may receive deductible contributions under section 170(c).				
а		ne organization receive a payment in excess of \$75 made partly as a contribution and partly for good	ds and	7a	Yes	
ь		ces provided to the payor?	-	7b	Yes	
		is, and the organization notify the donor of the value of the goods of services provided? he organization sell, exchange, or otherwise dispose of tangible personal property for which it was re-	ŀ	70	1 62	
_		orm 8282?	•	7 c		No
d	If"Ye	s," indicate the number of Forms 8282 filed during the year				
	D. 4.1					
е	טומ th	ne organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contr	aCT'	7e		No
f	Did th	ne organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		No
g	Ifthe	organization received a contribution of qualified intellectual property, did the organization file Form	8899 as			
_	require			7g		
h		organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization 1098-C?	n file a	7h		
8		soring organizations maintaining donor advised funds.				
_	Did a	donor advised fund maintained by the sponsoring organization have excess business holdings at an	y time			
		g the year?	-	8		
		ne sponsoring organization make any taxable distributions under section 4966?		9a		
		ne sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10		on 501(c)(7) organizations. Enter				
		tion fees and capital contributions included on Part VIII, line 12 10a				
Ь	Gross facılıtı	receipts, included on Form 990, Part VIII, line 12, for public use of club				
11		on 501(c)(12) organizations. Enter				
		s income from members or shareholders				
b	Gross	s income from other sources (Do not net amounts due or paid to other sources				
	agains	st amounts due or received from them)				
12a	Sectio	on 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041	7	12 a		
		s," enter the amount of tax-exempt interest received or accrued during the				
	year	12b				
13	Sectio	on 501(c)(29) qualified nonprofit health insurance issuers.				
а	Is the	e organization licensed to issue qualified health plans in more than one state? Note. See the instruct	ions for			
-		onal information the organization must report on Schedule O	. 55 101	13a		
b		the amount of reserves the organization is required to maintain by the states				
		ch the organization is licensed to issue qualified health plans				
		the amount of reserves on hand		.		
		ne organization receive any payments for indoor tanning services during the tax year?	•	14a		No
b	IT "Ye	s," has it filed a Form 720 to report these payments?If "No," provide an explanation in Schedule O	-	14b		

Form 990 (2015) Page 6 Governance, Management, and Disclosure Part VI For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax 1a 16 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O Enter the number of voting members included in line 1a, above, who are ındependent 1b 12 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any 2 Νo Did the organization delegate control over management duties customarily performed by or under the direct 3 Νo supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was 4 Νo 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Νo Did the organization have members or stockholders? 6 Yes 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a Yes Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, Yes Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Yes Yes

b Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the 9 organization's mailing address? If "Yes," provide the names and addresses in Schedule O Nο Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Νo **10a** Did the organization have local chapters, branches, or affiliates? . . **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing 11a Yes **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 Yes b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12h Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe **12**c Yes 13 Yes Did the organization have a written document retention and destruction policy? . . . 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Yes 15b Yes If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)

Section C. Disclosure

- List the States with which a copy of this Form 990 is required to be filed▶
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

- Own website Another's website Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, address, and telephone number of the person who possesses the organization's books and records ►Maricar Collins 2450 W Hunting Park Ave Philadelphia, PA 19129 (215) 707-7855

Νo

16a

16b

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 - in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
See Additional Data Table										

rt VII	Section A. Officers,	Directors, T	rustees,	Key Employees,	and Highest	Compensated	Employees	(continued)
--------	----------------------	--------------	----------	----------------	-------------	-------------	-----------	-------------

(A) Name and Title	(B) A verage hours per week (list any hours	more t	tion i han o n is	one l both	oox, an o	heck unless officer stee)	;	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Former Highest compensated employee		2/1099-MISC)	2/1099-MISC)	organization and related organizations
See Additional Data Table										
1b Sub-Total						•				
c Total from continuation sheets d Total (add lines 1b and 1c) .				•	•	· •		4,407,093	4,853,986	689,001
Total number of individuals (individuals 100,000 of reportable compe	cluding but not l	limited t	to the	se I	ıste		e) wl	· · ·	· · ·	<u> </u>

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Nο

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of

compensation from the organization Report compensation for the calendar year ending	with or within the organization	's tax year
(A) Name and business address	(B) Description of services	(C) Compensation
Temple University	Physicians, Purchased Services	89,894,820
400 Carnell Hall 1803 N Broad Stre Philadelphia, PA 19121		
Temple University Health System	Purchased Services, Related Organization	46,806,849
2450 West Hunting Park Avenue Philadelphia, PA 19129		
Shoemaker Construction	Construction	10,086,302
One Tower Bridge Suite 365 West Conshohocken, PA 19428		
The Chartis Group	Healthcare Consulting Services	6,928,546
27308 Network Place Chicago, IL 60673		
Allied Barton	Purchased Guard Services	5,379,174
1617 Washington Street Suite 600 Conshohocken, PA 19428		
2 Total number of independent contractors (including but not limited to those listed above) who received more than	

Form 99								Page 9
Part V	/++:	Statement o						
		Check If Schedi	ule O contains a respon	ise or note to any lii	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
~ ×	1a	Federated cam	paigns 1a					
ant	b	Membership du	ies 1b					
Ę, G	С	Fundraising ev	ents 1c	584,345				
iffs, ar A	d	Related organiz	zations 1d	137,735				
s, G mil	e	Government grant	s (contributions) 1e	33,600				
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contribution	ons, gifts, grants, and 1f ot included above	1,673,119				
ti b	g	Noncash contributi 1a-1f \$	ons included in lines	37,705				
Cont	h	Total. Add lines	s 1a-1f	· · · •	2,428,799			
भार				Business Code				
٧٠	2a	Patient Service Re	venue ———————————————————————————————————	622110	1,013,055,127	1,013,055,127		
ı, α <u>∓</u>	b c	Parking Fees Cafeteria Sales		812930 722210	4,675,276 3,672,332	4,675,276 3,672,332		
Program Service Revenue	d	Rent from Tax Exe	empt Affiliates	531120	3,617,883	3,617,883		
	e	Student Tuition	<u>'</u>	611600	305,458	305,458		
gran	f	All other progra	am service revenue		4,148,076	4,148,076		
Ě	g	Total. Add lines	s 2a – 2f	•	1,029,474,152			
	3	Investment inc	ome (including dividend		3,792,482			3,792,482
	4	and other simil	ar amounts) stment of tax-exempt bond p	oroceeds	3,792,462			3,792,462
	5			▶				
		·	(ı) Real	(II) Personal				
	6 a	Gross rents						
	b	Less rental expenses						
	С	Rental income or (loss)						
	d		me or (loss)					
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	76,822,828					
	b	Less cost or other basis and	77,131,049					
		sales expenses Gain or (loss)	-308,221					
	c d	Net gain or (los			-308,221			-308,221
Other Revenue		Gross income fevents (not inc	rom fundraising luding ,345 s reported on line 1c)					
ıer			a	162,855				
p o	b c		penses b [(loss) from fundraising e	245,315	-82,460			-82,460
		Gross income f	rom gaming activities ne 19	zvents p	5-4,115			33,111
	1		penses b (loss) from gaming activ	vities				
	10a	Gross sales of returns and allo	owances .	•				
	b c	Net income or	oods sold b (loss) from sales of inve					
	11a	Miscellaneou	s Revenue	Business Code				
	11a b							
	C							
	d	All other reven	ue					
	е	Total. Add lines	s 11a-11d					
	12	Total revenue.	See Instructions		1,035,304,752	1,029,474,152		3,401,801
	1				1,000,004,702	1,027,717,1JZ		-1 3,701,001

Part IX Statement of Functional Expenses

Saction	501/61/2) and 501(c)/	4) organizations mus	t complete all columns	All other organizations	must complete column (A)
5 C C (1011		i aliu bulich	4) Ulualiizatiulis Illus	t combiete an commi	All other organizations	illust comblete column ta i

	√				
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	22.457.276	22.457.276		
2	Grants and other assistance to domestic	22,457,276	22,457,276		
	individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,734,863		2,734,863	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	340,748,480	322,067,369	18,681,111	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	22,388,057	21,160,918	1,227,139	
9	Other employee benefits	62,940,411	59,481,613	3,458,798	
10	Payroll taxes				
		25,649,473	24,243,569	1,405,904	
11	Fees for services (non-employees)				
а	Management	5,452,859	233,359	4,635,905	583,595
Ь	Legal	617,420	166,754	450,666	
C	Accounting	206	206		
d	Lobbying				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees	31,107		31,107	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	200,383,943	125,111,887	75,272,056	
12	Advertising and promotion	3,149,569	122,351	3,027,218	
13	Office expenses	193,734,530	188,615,159	5,119,371	
14	Information technology	15,127,213	14,309,739	817,474	
15	Royalties				
16	Occupancy	22,474,955	18,673,464	3,801,491	
17	Travel	883,532	749,245	134,287	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	374,553	351,877	22,676	
20	Interest	17,952,349	17,867,796	84,553	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	25,850,591	25,582,094	268,497	
23	Insurance	13,651,511	13,651,511		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Tax Assessment	40,139,235	17,280,271	22,858,964	
b	Equipment Rental and Ma	16,035,151	13,737,839	2,297,312	
c	Other Expenses	5,832,911	402,700	5,430,211	
d			•		
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	1,038,610,195	886,266,997	151,759,603	583,595
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				-

(B)

End of year

45,703,582

92,187,594

223,961,655

22,610,104

222,690,600

37,141,054

113.638.732

757,933,321

125,754,133

10,850,331

439.898.186

576,502,650

148,965,772

2.401.537

30,063,362

181,430,671

757.933.321

Form 990 (2015)

Beginning of year

31,934,291

165,128,986

159,656,594

20,916,407

212,794,272

28.538.742

98,203,882

717, 173, 174

88,604,316

5,669,792

415.072.131

509,346,239

173,724,274

2.725.005

31.377.656

207.826.935

717,173,174

631,867,953

409, 177, 353

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Part X	Balance Shee
	Check if Schedul

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Fund Balances

Net Assets or

Check if Schedule O contains a response or note to any line in this Part X (A)

Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part

Cash-non-interest-bearing

Savings and temporary cash investments

Notes and loans receivable, net . .

Prepaid expenses and deferred charges

Investments—publicly traded securities .

Land, buildings, and equipment cost or other basis

Investments—other securities See Part IV, line 11

Investments—program-related See Part IV, line 11

Total assets. Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability Complete Part IV of Schedule D . .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ▶ 🕡 and complete

Organizations that do not follow SFAS 117 (ASC 958), check here ▶

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Secured mortgages and notes payable to unrelated third parties . . .

Unsecured notes and loans payable to unrelated third parties

and other liabilities not included on lines 17-24)

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Total liabilities.Add lines 17 through 25 .

lines 27 through 29, and lines 33 and 34.

Unrestricted net assets . .

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

complete lines 30 through 34.

Inventories for sale or use .

Complete Part VI of Schedule D

Intangible assets

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Less accumulated depreciation .

Pledges and grants receivable, net .

Accounts receivable, net . .

Schedule L .

II of Schedule L

Grants payable

Deferred revenue

Tax-exempt bond liabilities

Complete Part X of Schedule D

F	age	1

m 990 (2015)	Pa
art X Balance Sheet	

10a

10b

) 066 11110 1	2013)	P
Part X	Balance Sheet	

1,035,304,752

1,038,610,195

-3,305,443

207,826,935

-23,090,821

181,430,671

No

Νo

Yes

Reconcilliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part ${\sf XI}$. [7

Total revenue (must equal Part VIII, column (A), line 12) Total expenses (must equal Part IX, column (A), line 25) . . .

Revenue less expenses Subtract line 2 from line 1 . . .

Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . Net unrealized gains (losses) on investments .

Donated services and use of facilities .

Investment expenses Prior period adjustments .

Other changes in net assets or fund balances (explain in Schedule O) . column (B))

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

Part XIII Financial Statements and Reporting 1 Accounting method used to prepare the Form 990

Check if Schedule O contains a response or note to any line in this Part XII Schedule O

Cash 🗸 Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both

Separate basis Consolidated basis **b** Were the organization's financial statements audited by an independent accountant?

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both

Separate basis

Schedule O

Single Audit Act and OMB Circular A-133?

If the organization changed either its oversight process or selection process during the tax year, explain in

✓ Consolidated basis of the audit, review, or compilation of its financial statements and selection of an independent accountant?

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Both consolidated and separate basis

Both consolidated and separate basis

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10

2b Yes

2c

3a

3b

Yes

Yes

Yes Form 990 (2015)

2a

Software ID: Software Version:

EIN: 23-2825878

Name: Temple University Hospital Inc

Form 990, Part VII - Compensation Compensated Employees, and Inde	of Officers, pendent Co	of Officers, Directors,Trustees, Key Employees, Highest endent Contractors										
(A) Name and Title	(B) A verage hours per week (list any hours	Pos more pers	ıtıon than on ıs	(C) (do one bot	not box h an or/tr	offic ustee	ess er e)	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the organization		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	and related organizations		
Jane Scaccetti	2 00	×		×				0	0			
Chair	4 00											
John W Meacham Vice Chair	2 00	×		x				0	0	C		
George Corson Jr	2 00											
Director	1 00	×						0	0	C		
Dr Solomon C Luo Director	2 00	×						0	0	C		
	8 00 2 00											
Samuel M Lehrer Director	0 00	×						0	0	C		
Dr Donald B Parks	2 00	×						0	0	0		
Director	2 00											
Dr Eugene M Smolens Director		×						0	0	C		
	0 00 2 00											
Herbert E Long Jr Director	0 00	×						0	0	C		
Margaret Cobb Director	2 00	×						0	0	C		
Jane Cameron Miller Director	2 00	х						0	0	C		
		1	<u> </u>	'	<u>'</u>	<u>'</u>	<u> </u>					

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

22,031

86,694

21,321

730,580

595,072

109,528

Compensated Employees, and Inde	ependent Co					,,,,	٠, ١			
(A) Name and Title	(B) A verage hours per week (list any hours for related	Pos m unles	sition nore tl ss pe	(C) n (do than ersoi icer a	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		MISC)	and related organizations
Jerome Kline Director	2 00	х						0	0	C
Charles Lockyer Jr Director	2 00	x	_ 					0	0	
Michael Bradshaw Director	2 00	х						0	0	C
Dr Neil Theobald Director	2 00	х						0	686,646	53,278
Patrick J O'Connor Director	2 00	х						0	0	
Larry Kaiser MD Director	2 00	x						0	1,806,846	22,185
Verdi DiSesa MD President & CEO	37 00			x				0	897,627	45,565
John Kastanıs	47 00		ſ '		Г			,	,	

47 00 2 00

48 00

Х

Beth C Koob

Betty McAdams

Asst Secretary

Secretary

Former President & CEO

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	Estimated amount of other compensation from the organization	
	organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations	
Gerald Oetzel	50 00										
Treasurer	0 00			X				363,415	0	48,118	
Joseph G Klos	1 00										
Asst Treasurer	49 00			×				0	290,204	20,661	
Herbert P White Asst Treasurer	2 00			×				0	320,535	35,277	
Rose Nolan	50 00			x				417,463	0	24,598	
Rebecca Armbruster Former CMO of TUH	25 00 25 00				х			178,154	147,528	33,472	
Kathleen Barron Executive Director of TUH/	48 00 2 00				x			359,880	0	22,038	
Craig Menta	50 00				х			245,090	0	13,802	
AHD Finance of TUH/EHC	0 00										
Betty Craig	50 00				x			342,195	0	37,141	

Χ

40,069

23,789

397,618

345,404

0 00

0 00

0 00

Chief Nursing Officer

Chief Medical Officer

VP Clinical Integration

Herbert Cushing

Steven Carson

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) (B) (C) (D) (E) (F)

Name and Title Average Position (do not check Reportable Reportable Estimated

Name and Title	Average hours per week (list any hours for related organizations below	unles	nore ti ss pe offi direct	than ersoi icer tor/t	one on is and trust	tee)	an	Reportable compensation from the organization (W- 2/1099- MISC)	Reportable compensation from related organizations (W- 2/1099- MISC)	Estimated amount of other compensation from the organization and related
	dotted line)	individual trustee or director	Institutional Trustee		employee	hest compensated dovee	Former			organizations
Shidong Li Chief Physician	50 00					x		264,888	0	46,833
Karen Javie	50 00					х		256,674	0	38,217
Michael Grady Director Finance	50 00					х		251,776	0	22,479
Xenia Atienza RN-Staff Clinical Nurse	50 00 					x		253,956	0	31,433

efile GRAPHIC	print -	DO NOT	PROCESS	As Filed	I Data

hospital's name, city, and state

170(b)(1)(A)(iv). (Complete Part II)

described in section 170(b)(1)(A)(vi). (Complete Part II)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990EZ.

DLN: 93493133002387 OMB No 1545-0047

Employer identification number

23-2825878

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

An organization that normally receives a substantial part of its support from a governmental unit or from the general public

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

1-9 above (see instructions))

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

Open to Public Inspection

Internal Revenue Service	
Name of the organizat	ion
Temple University Hospital 1	[nc

SCHEDULE A

(Form 990 or

990EZ)

Part I

1

2 3

Total

Treasury

Department of the

www.irs.gov/form990.

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization Provide the following information about the supported organization(s) (i) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other listed in your governing organization monetary support support (see (described on lines document? (see instructions) instructions)

Yes

No

Cat No 11285F

Schedule A (Form 990 or 990-EZ) 2015

	edule A (Form 990 of 990-EZ) 2013						Page Z
Pa	Support Schedule fo						
	(Complete only if you of Part III. If the organization						
Se	ection A. Public Support	reion runs to qu	dilly dilder die	tests listed bei	iow, picase con	inpicte i die iii.	,
	Calendar year	I		T	T		T
(or	fiscal year beginning in)	(a)2011	(b) 2012	(c)2013	(d) 2014	(e) 2015	(f) Total
•	Gifts, grants, contributions, and						
	membership fees received (Do						
	not include any unusual grants)						
2	Tax revenues levied for the						
	organization's benefit and either						
3	paid to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit						
	to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11, column (f)						
6	Public support. Subtract line 5						
	from line 4						
Se	ection B. Total Support		T	Т	T	1	1
(or	Calendar year fiscal year beginning in)	(a) 2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) ⊤otal
•	Amounts from line 4						
8	Gross income from interest,						
•	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly carried on						
10	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
11	Total support. Add lines 7						
12	through 10 Cross receipts from related activiti	es etr (see inst	ructions)			12	
13	First five years. If the Form 990 is f		•	third fourth or:	fifth tay year ac a		3) organization
	check this box and stop here	3	•		•	<u>`</u>	5) organization,
Se	ection C. Computation of Pub	olic Support F	Percentage				
14	Public support percentage for 2015	• •		11. column (f))		14	
15	Public support percentage for 2014	•	• •	, , , , , , , , , , , , , , , , , , , ,		15	
	33 1/3% support test—2015. If the	ŕ	•	c on line 13. and	line 14 is 33 1/3%		this box
	and stop here. The organization qua	-		•	,	,	▶ □
b	33 1/3% support test—2014. If the	•			, and line 15 is 33	3 1/3% or more,	check this
	box and stop here. The organization						▶□
17a	10%-facts-and-circumstances test-	_				•	
	is 10% or more, and if the organiza in Part VI how the organization mee						
	•	.ca the Tacts-dfl	u circumstances	cest The Olyan	izacion qualilles d	a publicity supp	. —
h	organization 10%-facts-and-circumstances test-	_2014 If the ora:	anization did not a	check a boy on lir	ne 13 16a 16b	or 17a and line	▶
D	15 is 10% or more, and if the organ						
	Explain in Part VI how the organiza				•	•	cly
	supported organization						` ▶ ┌
L8	Private foundation. If the organization	ion did not check	a box on line 13	, 16a, 16b, 17a,	or 17b, check this	s box and see	•
	instructions						▶┌
							•

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
	Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e)2015	(f) ⊤otal
•	iscal year beginning in)	(4)2011	(5)2012	(6)2010	(4)2011	(0)2010	(1)10ta1
1	Gifts, grants, contributions, and						
	membership fees received (Do						
,	not include any "unusual grants") Gross receipts from admissions,						
2	merchandise sold or services						
	performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
	purpose						
3	Gross receipts from activities						
	that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
_	paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit						
•	to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
h	Amounts included on lines 2 and						
U	3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of						
	the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
_	from line 6)						
Se	ction B. Total Support		•	•		•	
	Calendar year				T		I
(or f	iscal year beginning in) ▶	(a) 2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total
`9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable						
	income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of capital assets (Explain in Part						
	VI)						
13	Total support. (Add lines 9, 10c,						
	11, and 12)						
14	First five years. If the Form 990 is f	or the organization	on's first, second	, third, fourth, or	fifth tax year as a	section 501(c)(3) organization
	check this box and stop here						▶ □
Se	ction C. Computation of Pub	lic Support P	ercentage				
15	Public support percentage for 2015	(line 8, column	(f) divided by line	: 13, column (f))		15	
16	Public support percentage from 201	L4 Schedule A. P	art III. line 15			16	
			·			1.0	
	ction D. Computation of Inv						
17	Investment income percentage for	2015 (line 10c, c	olumn (f) divided	by line 13, colun	nn (f))	17	
18	Investment income percentage from	n 2014 Schedule	A, Part III, line	17		18	
19a	33 1/3% support tests—2015.If the	organization did	not check the bo	ox on line 14. and	l line 15 is more t		and line 17 is not
	more than 33 1/3%, check this box						▶□
b	33 1/3% support tests—2014.If the	-		•		-	•
_	18 is not more than 33 1/3%, check	-					_
20	Private foundation. If the organizati						

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and Complete Part V.)

	I, complete Sections A and D, and complete Part V)			
Se	ction A. All Supporting Organizations			
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1	Yes	No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
.0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10 b		
.1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		

Part IV	Supporting	Organizations	(continued

I GIC IV		аррог	9	Oi guilleu	LIOIIS	(continue	ч,
Section	n R	Tyne	T Si	innorting	Orga	nization	_

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		

Section C. Type II Supporting Organization	Section	C.	Type	II	Supporting	Organization	s
--	---------	----	------	----	------------	--------------	---

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or			
	trustees of each of the organization's supported organization(s)?			
	If "No," describe in Part VI how contiol or management of the supporting organization was vested in the same persons			
	that controlled or managed the supported organization(s)	1		

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes." describe in Part VI the role the organization's supported organizations played in this regard	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satis	v the Integral Part Test during the year (see instructions)

- The organization satisfied the Activities Test Complete line 2 below
- The organization is the parent of each of its supported organizations. Complete line 3 below

С		i ne orga instructi	nization supported a governmental entity. Describe in Part VI now you supported a government entity (see ons)	эe
2	<u>A ctivit</u>	ies Test	_Answer (a) and (b) below.	Y
а			all of the organization's activities during the tax year directly further the exempt purposes of the	

а	2a		
b	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.		

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of 3a each of the supported organizations? Provide details in Part VI
- **b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

3b

1 Check here if the organization satisfied the Integral Part Test as a qualifying Type III non-functionally integrated supporting organizations must complete.	_		ructions. All other
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
Net short-term capital gain	1		
Recoveries of prior-year distributions	2		
Other gross income (see instructions)	3		
Add lines 1 through 3	4		
Depreciation and depletion	5		
Portion of operating expenses paid or incurred for production or collection gross income or for management, conservation, or maintenance of proper held for production of income (see instructions)			
Other expenses (see instructions)	7		
Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1 c		
d Total (add lines 1a, 1b, and 1c)	1 d		
Discount claimed for blockage or other factors (explain in detail in Part VI)	, _		
Acquisition indebtedness applicable to non-exempt use assets	2		
Subtract line 2 from line 1d	3		
Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
Multiply line 5 by 035	6		
Recoveries of prior-year distributions	7		
Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
Adjusted net income for prior year (from Section A, line 8, Column A)	1		
Enter 85% of line 1	2		
Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
Enter greater of line 2 or line 3	4		
Income tax imposed in prior year	5		
Distributable A mount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
Check here if the current year is the organization's first as a non-functional	ılly-ıntegrate	d Type III supporting	organization (see
instructions)			

Part V Type III Non-Functionally Integr	ated 509(a)(3) Suppo	rting Organizations (c	ontinued)
Section D - Distributions			Current Year
A mounts paid to supported organizations to accom	plish exempt purposes		
2 Amounts paid to perform activity that directly furth		ported organizations in	
excess of income from activity			
3 Administrative expenses paid to accomplish exem			
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval re	quired)		
6 Other distributions (describe in Part VI) See instri			
7 Total annual distributions. Add lines 1 through 6			
7 Total allilual distributions. And lines 1 through 6			
8 Distributions to attentive supported organizations details in Part VI) See instructions	to which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
	T	····	I
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
<u>C</u>			
d From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract			
lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 3j and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013			
d From 2014			
e From 2015			
		Schodulo A	(Form 990 or 990-F7) (2015

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SCHEDULE D

(Form 990)

Treasury

Department of the

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493133002387

Open to Public Inspection

Na	nal Revenue Service me of the organization nple University Hospital Inc		Emp	ployer identification number
				2825878
Pa	Organizations Maintaining Dono Complete if the organization answer			or Accounts.
	<u> </u>	(a) Donor advised funds	(b)Funds and other accounts
L	Total number at end of year			-
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
1	Aggregate value at end of year			
5	Did the organization inform all donors and donor funds are the organization's property, subject to			rised Yes No
5	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?			
Pa	rt III Conservation Easements. Compl	ete if the organization answered "Ye	es" on For	m 990, Part IV, line 7.
L	Purpose(s) of conservation easements held by the	ne organization (check all that apply)		
	Preservation of land for public use (e.g., reci		a of an bioto	orically important land area
	education) Protection of natural habitat	<u>'_</u>		ed historic structure
	Preservation of open space	Treservation	TOTA CCTCIII	ed matoric structure
,	Complete lines 2a through 2d if the organization	held a qualified conservation contribution	in in the fori	m of a conservation
	easement on the last day of the tax year	nela a qualifica conscivation contributio		m or a conscivation
				Held at the End of the Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easem		2b	
c	Number of conservation easements on a certified	, ,	2c	
d	Number of conservation easements included in (historic structure listed in the National Register	c) acquired after 8/17/06, and not on a	2d	
3	Number of conservation easements modified, tra	nsferred, released, extinguished, or term	ninated by t	he organization during the
	tax year ▶			
1	Number of states where property subject to cons	ervation easement is located ▶		
5	Does the organization have a written policy rega	ding the periodic monitoring, inspection	, handling o	f Yes No
5	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of violations, and er	nforcing coi	' '
	>			
7	A mount of expenses incurred in monitoring, insp ▶ \$	ecting, handling of violations, and enforc	ing conserv	vation easements during the year
3	Does each conservation easement reported on Ii (B)(I) and section $170(h)(4)(B)(II)$?	ne 2(d) above satisfy the requirements o	of section 1	70(h)(4)
•	In Part XIII, describe how the organization report balance sheet, and include, if applicable, the tex the organization's accounting for conservation ea	of the footnote to the organization's fina		•
ar	Complete of the organization answer			her Similar Assets.
La	If the organization elected, as permitted under S works of art, historical treasures, or other simila service, provide, in Part XIII, the text of the foot	FAS 116 (ASC 958), not to report in its rassets held for public exhibition, educa	revenue sta tion, or res	earch in furtherance of public
b	If the organization elected, as permitted under S works of art, historical treasures, or other simila service, provide the following amounts relating to	assets held for public exhibition, educa		
((i) Revenue included on Form 990, Part VIII, line	1	> \$ _	

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

> \$ _

Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

Assets included in Form 990, Part X

Part	3111	Organizations Maintaining (continued)	g Collections of	Art, His	toric	al -	Treasures, o	r Ot	her Similar As	sets
3		the organization's acquisition, acc ction items (check all that apply)	cession, and other re	cords,ch	neck a	ny o	f the following th	at ar	e a sıgnıfıcant use	ofits
а		Public exhibition		d		Loa	ın or exchange p	rogra	ams	
b	_ :	Scholarly research		е	Г	O th	ner			
c		Preservation for future generations								
4	Provi Part >	de a description of the organization	n's collections and ex	plain hov	w they	furtl	her the organizat	ion's	exempt purpose i	n
5		g the year, did the organization sol is to be sold to raise funds rather t								No
Par	t IV	Escrow and Custodial Arr. Complete if the organization Part X, line 21.		n Form	990, 1	Part	IV, line 9, or	repo	orted an amount	on Form 990,
1a		e organization an agent, trustee, cu ded on Form 990, Part X?	istodian or other inte	rmediary	for co	ntrık	outions or other a	asse [.]	ts not Yes	☐ No
ь	If"	'Yes," explain the arrangement in F	Part XIII and comple	te the fol	lowing	tab	le		A mo	unt
c	Ве	ginning balance					1	1 c		
d	A d	ditions during the year						1d		
e	Dis	tributions during the year						1e		
f	End	ding balance						1f		
2 a	Did th	ne organization include an amount	on Form 990, Part X,	line 21,	for es	row	or custodial acc	ount	liability? ves	□ No
									, 103	1 110
b	If"Ye	es," explain the arrangement in Par	t XIII Check here ıf	the expl	anatıo	n ha:	s been provided	ın Pa	art XIII	
Pa	rt V	Endowment Funds. Compl	ete if the organiza	tion ans	were	d "Y	es" to Form 99	90, F	Part IV, line 10.	
			(a)Current year	(b) Pno		-	b (c) Two years bac	_		(e)Four years back
1 a	Begin	ining of year balance	31,377,656	3	31,333,0	800	27,258,95	-	24,828,490	25,627,344
b	Contr	ributions					768,42	26		
c	Net II losse	· · · · · · · · · · · · · · · · · · ·	-1,314,294		44,6	548	3,305,62	27	2,430,465	-798,854
d	Grant	s or scholarships								
е		r expenditures for facilities rograms								
f	A dmı	nistrative expenses						\top		
g		f year balance	30,063,362	3	31,377,6	556	31,333,00	8	27,258,955	24,828,490
2	Provi	de the estimated percentage of the	current year end ba	lance (lır	ie 1g,	colu	mn (a)) held as		•	
а	Board	I designated or quasi-endowment 🖡	•							
ь	Perm	anent endowment ► 100 000 %								
c	Temp	orarily restricted endowment Fercentages on lines 2a, 2b, and 2c	s should equal 100%							
3a	A re th	nere endowment funds not in the polization by	•		that a	e he	eld and administe	ered :	for the	Yes No
	_	related organizations							3a((i) No
b		elated organizations		· · ·	 Schedi	ule R			3a	'
4		ribe in Part XIII the intended uses		endowm	ent fui	nds				
Par	t VI	Land, Buildings, and Equi Complete if the organization		Form 9	۵۸ D:	art 1	:V line 11a Se	o Fo	orm 990 Dart V	line 10
		Description of property	answered res to		(a) st or oth		(b)		Accumulated (c)depreciation	(d)Book value
	1 2 5 2				investn		(other)		.,,	4.645.051
	Land Buildin			· .			4,61	5,971		4,615,971
D	Buildin • •	ys 					313,029	9,510	193,469,931	119,559,579
с	Leaseh	nold improvements		.			<u> </u>			
d	Equipm	nent		.			276,776	5,435	214,919,316	61,857,119
e	Other									

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

36,657,931

222,690,600

See Form 990, Part X, line 12.		(h)Daali walioa	(-220 - 41 - 41 - 41 - 41 - 41 - 41 - 41 - 4	
(a) Description of security or categor (including name of security)	У	(b)Book value	(c)Method of val Cost or end-of-year n	uation narket valu
(1)Financial derivatives (2)Closely-held equity interests				
(3)Other				
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•			
Part VIII Investments—Program Related.	•			
Complete if the organization answere	d 'Yes' on Form 990,			
(a) Description of investment		(b) Book value	(c) Method of val Cost or end-of-year n	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•	000 P 11/ Jun - 1	1 4 5 5 000	loo d E
Part IX Other Assets. Complete if the organizat (a) Desi		rm 990, Part IV, line I	(b) Book va	
(1) Self Insurance Assets				34,950,63
(2) Assets Held in Perpetual Trust (3) Due From Affiliated Companies				28,616,48 35,627,19
(4) Other Assets				14,444,41
Total. (Column (b) must equal Form 990, Part X, col (B) line				13,638,73
Part X Other Liabilities. Complete if the ord See Form 990, Part X, line 25.	ganization answered	res on Form 990, P	art IV, line IIe or IIf	•
1. (a) Description of liability	(b) Book value			
<u>-</u> :	(b) Book value			
Federal income taxes				
Federal income taxes	(b) Book value	0		
Federal income taxes				
Federal income taxes Self Insurance Program Liability	65,835,37	0		
Federal income taxes Self Insurance Program Liability Unfunded Post Retirement Benefit Obligation Other Liability General	65,835,37 48,516,34 18,264,05	7		
Federal Income taxes Self Insurance Program Liability Unfunded Post Retirement Benefit Obligation Other Liability General	65,835,37 48,516,34	7		
Federal income taxes Self Insurance Program Liability Unfunded Post Retirement Benefit Obligation Other Liability General	65,835,37 48,516,34 18,264,05	0 7 9		
Federal income taxes Self Insurance Program Liability Unfunded Post Retirement Benefit Obligation Other Liability General Temple University Revenue Bonds	65,835,37 48,516,34 18,264,05 238,314,55	0 7 9		
Federal income taxes Self Insurance Program Liability Unfunded Post Retirement Benefit Obligation Other Liability General Temple University Revenue Bonds	65,835,37 48,516,34 18,264,05 238,314,55	0 7 9		
Federal income taxes Self Insurance Program Liability Unfunded Post Retirement Benefit Obligation Other Liability General Temple University Revenue Bonds	65,835,37 48,516,34 18,264,05 238,314,55	0 7 9		
Federal income taxes Self Insurance Program Liability Unfunded Post Retirement Benefit Obligation Other Liability General Temple University Revenue Bonds	65,835,37 48,516,34 18,264,05 238,314,55	0 7 9		
Federal income taxes Self Insurance Program Liability Unfunded Post Retirement Benefit Obligation Other Liability General Temple University Revenue Bonds	65,835,37 48,516,34 18,264,05 238,314,55 68,967,86	0 7 9 0		
Federal Income taxes Self Insurance Program Liability Unfunded Post Retirement Benefit Obligation Other Liability General Temple University Revenue Bonds	65,835,37 48,516,34 18,264,05 238,314,55 68,967,86	0 7 9 0	financial chatements the	t reports **

1

2

Total revenue, gains, and other support per audited financial statements . . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments

Recoveries of prior year grants

Other (Describe in Part XIII)

Add lines 2a through 2d .

Donated services and use of facilities

2e

3	Subtract line $\mathbf{2e}$ from line 1 .		3	l
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1		
а	Investment expenses not inclu	uded on Form 990, Part VIII, line 7b . 4a		l
b	Other (Describe in Part XIII)	4b]	l
c	Add lines 4a and 4b		4c	l
5	Total revenue Add lines 3 and	4c.(This must equal Form 990, Part I, line 12)	5	
Part		rpenses per Audited Financial Statements With Expense lization answered 'Yes' on Form 990, Part IV, line 12a.	s per	Return.
1	Total expenses and losses per	r audited financial statements	1	
2	Amounts included on line 1 bu	t not on Form 990, Part IX, line 25		
а	Donated services and use of fa	acilities 2a		
b	Prior year adjustments	2b		
c	Otherlosses	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d	· · · · · · · · · · · · · · · · · · ·	2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.		3	
4	Amounts included on Form 990	0, Part IX, line 25, but not on line 1:		
а	Investment expenses not inclu	uded on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b	· · · · · · · · · · · · · · · · · · ·	4c	
5	Total expenses Add lines 3 ar	nd 4c. (This must equal Form 990, Part I, line 18)	5	
Par	XIII Supplemental Info	ormation		
Part		Part II, lines $3,5$, and 9 , Part III, lines $1a$ and 4 , Part IV, lines $1b$ and 2 lines $2d$ and $4b$, and Part XII, lines $2d$ and $4b$. Also complete this part to		de any additional
	Return Reference	Explanation		
art V	, Line 4	The endowment funds will be used for capital purposes, maintenance of tappreciation awards to "Non-Professional" Employees and to cover the the prevention and treatment of crippling diseases in children		

2a

2b

2c

2d

Schedule D (Form 990) 2015	Page 5	
Part XIII Supplemental Information		
Return Reference	Explanation	

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DLN: 93493133002387

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ

OMB No 1545-0047

2015

Open to Public Inspection

Interr	nal Revenue Service	► Information about Se	hedule G (F	orm 990 or 9	90-EZ) a	and its instructions is a	t www <i>irs go</i>	v/form990	Inspection		
	e of the organization ple University Hospit	al Inc							ntification number		
_								23-2825878			
Pa		ig Activities. Comple Z filers are not requi					on Form	1 990, Part IV	/, line 17.		
1	Indicate whether the	e organization raised fur	ds throug	h any of th	he follo	wing activities C	heck all t	hat apply			
а	Mail solicitation	ns			е Г	Solicitation of r	on-gover	nment grants			
b	Internet and em	naıl solicitations			f [Solicitation of g	overnmer	-			
c	Phone solicitati	ons			g	Special fundrais	sing event	s			
d	In-person solic	itations									
2 a		ı have a wrıtten or oral a sted ın Form 990, Part V							es No		
b		n highest paid individual at least \$5,000 by the			aisers)	pursuant to agre	ements ur	ider which the f	undraiser is		
(i) Name and address individual or entity (fundraiser)		fundrai cust con	Did ser have ody or trol of outions?		Gross receipts rom activity	(or re fundra	nount paid to etained by) ser listed in col (i)	(vi) A mount paid to (or retained by) organization		
1			Yes	No							
2											
3											
4											
5											
6											
7											
8											
9											
10											
Tota	ıl	·	·	•							
	ist all states in whicl egistration or licensi	h the organization is reg ng	ıstered or	licensed	to solı	cit contributions (or has bee	n notified it is e	exempt from		

Part II	Fundraising	Events

Fundraising Events.

Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of

	receipts greater than \$5,000	(a)Event #1	(b) Event #2	(c)O ther events	(d) Total events
		Gala (event type)	(event type)	(total number)	(add col (a) through col (c))
Revenue	1 Gross receipts	747,200			747,200
2	2 Less Contributions	584,345			584,345
	3 Gross income (line 1 minus	162,855			162,855
	4 Cash prizes				
	5 Noncash prizes				
တ္	6 Rent/facility costs	37,745			37,745
Expenses	7 Food and beverages	86,599			86,599
Ä.	8 Entertainment	9,390			9,390
Direct	9 Other direct expenses	111,581			111,581
ă	10 Direct expense summary Add lines	4 through 9 in column (d)		245,315
	11 Net income summary Subtract line 1	0 from line 3, column (c	i)		-82,460
Par	Complete if the organization Form 990-EZ, line 6a.	answered "Yes" on I	Form 990, Part IV, line	e 19, or reported mo	re than \$15,000 on
Revenue		(a)Bıngo	(b)Pull tabs/Instant bingo/progressive bingo	(c)O ther gaming	(d) Total gaming (add col (a) through col (c))
<u>~</u>	1 Gross revenue				
Ses	2 Cash prizes				
Expenses	3 Noncash prizes				
Direct	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteerlabor		├ Yes <u> </u>	✓ Yes % No %	
	7 Direct expense summary Add lines	2 through 5 in column (c	1)		
	8 Net gaming income summary Subtra	ct line 7 from line 1, col	umn (d)	<u>•</u>	
9 a	Enter the state(s) in which the organiza Is the organization licensed to conduct				Yes
b	If "No," explain				
10a	Were any of the organization's gaming	•	nded or terminated during	the tax year?	⊤Yes
b	If "Yes," explain				

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DLN: 93493133002387

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

2015

Inspection

	e of the organization le University Hospital Inc				Emplo	yer identificati	on nu	mber	
ешр						325878			
Pa	rt I Financial Assis	tance and Cert	ain Other Com	munity Benefit	s at Cost				
_	Did the organization have a	financial accietant	sa nalisu during the	stay year? If "No "	slup to question 6	_		Yes	No
1a	Did the organization have a	illialiciai assistalio	te policy during the	etax year ii No,	skip to question o	a	1a	Yes	
	If "Yes," was it a written po	·					1 b	Yes	
2	If the organization had mult financial assistance policy				t describes applic	ation of the			
	✓ Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities ☐ Generally tailored to individual hospital facilities								
3	Answer the following based organization's patients duri		sistance eligibility	criteria that applie	d to the largest nui	mber of the			
а	Did the organization use Fe If "Yes," indicate which of t			_		ding <i>fie</i> e care?	За	Yes	
	✓ 100%	00% Other)				
b	Did the organization use FP which of the following was the				unted care? If "Yes	s," ındıcate	3b	Yes	
	□ 200% □ 250% □ 3	00%	7 400%			%			
c	If the organization used fac	tors other than FP(3 ın determınıng eli	gibility, describe in	Part VI the criteri	a			
	used an asset test or other discounted care	•		•	,				1
4	Did the organization's finan provide for free or discount			the largest number	of its patients dur	ng the tax year	4	Yes	
5a	Did the organization budget the tax year?	amounts for free o	r discounted care p	provided under its f	nancial assistance	e policy during	5a	Yes	
b	If "Yes," did the organization	on's financial assis	tance expenses ex	ceed the budgeted	amount?		5b	Yes	
С	c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?								No
6a	6a Did the organization prepare a community benefit report during the tax year?								No
b	If "Yes," did the organization	on make it available	e to the public?				6b		
	Complete the following tabl worksheets with the Schedu	-	eets provided in the	e Schedule H Instru	ictions Do not sub	mıt these			
7	Financial Assistance ar	nd Certain Other	Community Bene	fits at Cost					
	nancial Assistance and Means-Tested iovernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net commun benefit expense		(f) Perce total exp	
а	Financial Assistance at cost (from Worksheet 1)			18,186,652		18,186,	652	1	750 %
ь	Medicaid (from Worksheet 3, column a)		187,999	437,848,619	387,501,189	50,347,			850 %
c	Costs of other means-tested government programs (from Worksheet 3, column b)								
d	Total Financial Assistance and Means-Tested Government Programs		187,999	456,035,271	387,501,189	68,534,	082	6	600 %
-	Other Benefits		,	, ,	, , , ==	,,	\top		
e	Community health improvement services and community benefit								
f	operations (from Worksheet 4) Health professions education	273	27,211	685,666	150	685,			070 %
	(from Worksheet 5) Subsidized health services (from	46		104,791,625	29,468,512	75,323,	113	7	250 %
g h	Worksheet 6) Research (from Worksheet 7)	2	143,175	56,805,927	22,902,149	33,903,	778	3	260 %
	Cash and in-kind contributions for community benefit (from								
	Worksheet 8)			7,557,276		7,557,			730 %
-	Total. Other Benefits Total. Add lines 7d and 71	321 321	170,386	169,840,494	52,370,811	117,469,			310 %
	aperwork Reduction Act Notice		358,385 ns for Form 990.	625,875,765	439,872,000 Cat No 50192T	186,003, Schedule			910 % 201 5

13

Pa	Community Buildin Complete this table is describe in Part VI he	f the organizatioi	/ building activit	ies promoted the	e health of the	e communities			d
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetti revenue				
1	Physical improvements and housing								
2	Economic development								
3	Community support	31	79,402	1,172,552	56,5	1,116	5,049	0	110 %
<u>4</u> 5	Environmental improvements Leadership development and								
	training for community members								
<u>6</u> 7	Coalition building Community health improvement								
8	advocacy Workforce development	1	4,000	760,533		760	0,533	0	070 %
9	Other	_	.,,,,,,				,,,,,,,		
10	Total	32	83,402	1,933,085	56,5	1,876	5,582	0	180 %
	t III Bad Debt, Medicar	e, & Collection	Practices					1	
Sect 1	ion A. Bad Debt Expense Did the organization report bad	l dobt ovponce in a	scordance with He	atheara Einaneial N	Aanagement Ac	cociation		Yes	No
•	Statement No 15?	· ·			· · · ·		1	Yes	
2	Enter the amount of the organizemethodology used by the organ		•	Part VI the	2	15,516,000			
3	Enter the estimated amount of			attributable to	2	13,316,000			
	patients eligible under the orga the methodology used by the o any, for including this portion o	anızatıon's fınancıal rganızatıon to estır	assistance policy nate this amount a	Explain in Part V					
4	Provide in Part VI the text of the or the page number on which the					d debt expense			
	ion B. Medicare				1 1				
5	Enter total revenue received fr	•	-	•	5	144,768,696			
6	Enter Medicare allowable costs		. 6	154,766,902					
7 8	Describe in Part VI the extent Also describe in Part VI the co	escribe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit so describe in Part VI the costing methodology or source used to determine the amount reported on line 6 neck the box that describes the method used							
	Cost accounting system	Cost to	charge ratio	✓ Other					
Sect	ion C. Collection Practices								
9 a	Did the organization have a wri	tten debt collectior	n policy during the	tax year?			9 a	Yes	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI 9b							Yes	
Pai	Management Compa (owned 10% or more by office	anies and Joint rs, directors, trustees, k	Ventures ey employees, and ph	nysicians—see instruction	ons)				
	(a) Name of entity		scription of primary tivity of entity	profit 9	% or stock ership %	(d) Officers, director trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %		
1									
2									
3									
4									
5									
6									
7									
8									
9									
10									
11									
12							T		

	Part V	Facility	Information
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(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 4 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	Licensed hospital	General medical & surgical	Children s hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
See Additional Data Table										
Schedule H (Form 990) 2015										

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Facility Reporting Group

Name of hospital facility or letter of facility reporting group

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A):

. ~ ,	ρΟ.	tring group (from fair 1, section A).		Yes	No			
Co	mr	nunity Health Needs Assessment						
1		Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?						
2		Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	1		No			
			2		No			
3		During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12						
		If "Yes," indicate what the CHNA report describes (check all that apply)	3	Yes				
		✓ A definition of the community served by the hospital facility						
		Demographics of the community						
		Existing health care facilities and resources within the community that are available to respond to the health needs of the community						
	а	₩ How data was obtained						
		▼ The significant health needs of the community						
		Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups The process for identifying and prioritizing community health needs and services to meet the community health						
	g	needs						
	h	igcup The process for consulting with persons representing the community's interests						
	i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs						
	j	Other (describe in Section C)						
4 5		Indicate the tax year the hospital facility last conducted a CHNA 20 15 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted						
			5	Yes				
6 a	3	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6 a		No			
	b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C						
,			6b	Yes	No			
7		Did the hospital facility make its CHNA report widely available to the public?	7	res				
	а	✓ Hospital facility's website (list url) http://tuh templehealth org						
	b	Other website (list url)						
		▼ Made a paper copy available for public inspection without charge at the hospital facility						
	d	Other (describe in Section C)						
8		Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes				
9 10		Indicate the tax year the hospital facility last adopted an implementation strategy 20 <u>15</u> Is the hospital facility's most recently adopted implementation strategy posted on a website?						
			10	Yes				
		If "Yes" (list url) http://tuh.templehealth.org						
	-	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?						
11		Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed						
1	2a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?						
	b	If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12a		No			
	С	If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$	12b					
		Schedule i	1 (For	m 000	1 2015			

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Facility Reporting Group

				Yes	No
		Did the hospital facility have in place during the tax year a written financial assistance policy that			
13		Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
		If "Yes," indicate the eligibility criteria explained in the FAP			
	а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
		100 0000000000 % and FPG family income limit for eligibility for discounted care of			
		400 0000000000 %			
	b	Income level other than FPG (describe in Section C)			
	C	▼ Asset level			
	d	▼ Medical indigency			
	е	▼ Insurance status			
	f	Underinsurance discount			
	g	Residency			
	h	Other (describe in Section C)			
14		Explained the basis for calculating amounts charged to patients?	14	Yes	
15		Explained the method for applying for financial assistance?	15	Yes	
		If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
		explained the method for applying for financial assistance (check all that apply)			
		Described the information the hospital facility may require an individual to provide as part of his or her application			
	b	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	_	her application Provided the contact information of hospital facility staff who can provide an individual with information about the			
	C	FAP and FAP application process			
	d	Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e	Other (describe in Section C)			
16		Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
		If "Yes," indicate how the hospital facility publicized the policy (check all that apply)	10	103	
		The FAP was widely available on a website (list url)			
	a				
		http://tuh.templehealth.org			
	b	▼ The FAP application form was widely available on a website (list url)			
		http://tuh.templehealth.org			
	c	▼ A plain language summary of the FAP was widely available on a website (list url)			
	_	http://tuh.templehealth.org			
	d	▼ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	е	▼ The FAP application form was available upon request and without charge (in public locations in the hospital facility			
		and by mail)			
	f				
		hospital facility and by mail)			
	g	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
		Notified members of the community who are most likely to require financial assistance about availability of the FAP			
_		♥ Other (describe in Section C)			
_		ng and Collections			
17		Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?	17	Yes	
18		Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
	а	Reporting to credit agency(ies)			
	b	Selling an individual's debt to another party			
	c	Actions that require a legal or judicial process			
	d	Other similar actions (describe in Section C)			
	e	None of these actions or other similar actions were permitted			

Part V	Facility	Information	(continued)
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Facility Reporting Group

Name of	hospital facilit	y or letter of	facility re	porting group

116	mile of nospital racinty of fetter of racinty reporting group			
			Yes	No
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		Νo
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a Reporting to credit agency(ies)			
	b Selling an individual's debt to another party			
	c Actions that require a legal or judicial process			
	d Cother similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)			
	a Notified individuals of the financial assistance policy on admission			
	b √ Notified individuals of the financial assistance policy prior to discharge			
	c			
	d V Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
	e Other (describe in Section C)			
	f None of these efforts were made			
	olicy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?			
	TE IN a II and costs why	21	Yes	
	If "No," indicate why The hospital facility did not provide care for any emergency medical conditions			
	·			
	b The hospital facility's policy was not in writing The hospital facility limited who was aliquible to receive sare for americancy modical conditions (describe in Section			
	c The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
	d Other (describe in Section C)			
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
	c 🔽 The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
	d Other (describe in Section C)	 		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?			
	If "Yes," explain in Section C	23		No
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No
	If "Yes," explain in Section C			

Schedule H (Form 990) 2015	Page 7	
Part V Facility Information	ı (continued)	
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 11d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, lesignated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," B, 3," etc.) and name of hospital facility.		
Form and Line Reference	Explanation	
	Schedule H (Form 990) 2015	

Schedule H (Form 990) 2015

Name and address

Page 8

How many non-hospital health care facilities did the organization operate during the tax year?

7	1
5	
6	

Type of Facility (describe)

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Part I, Line 7	As set forth in the Charity Care Policy adopted effective 7/1/2014, it is the policy of Temple University Health System to provide all necessary urgent and emergent care to patients without regard to their ability to pay for such care. Given this mission and within the guidelines of prudent business management, it is further the policy of Temple University Health System (TUHS) that an orderly and controlled system for the write-off of all types of Bad Debt and Charity Care balances is in effect to insure maximum collections. All patients have the option to apply for the hospital's Charity Care Program. The guiding principles behind this policy are to treat all patients equally, with dignity and respect, to serve the emergency healthcare needs of everyone in the community, to assist patients who cannot pay and to balance appropriate financial assistance for patients with fiscal responsibility. Patients and their families have a responsibility to assist TUHS the hospital in qualifying them for financial assistance. TUH Inc.'s cost to charge ratio for Part 1, lines 7a through 7d is derived by total expenses divided by the total gross charges.

Form and Line Reference	Explanation
	Temple University Hospital invested nearly \$34 million to subsidize critical health care services needed in our community. This includes support for our outpatient emergency, acute care and psychiatric services on our Episcopal Campus. These physical and mental health services are critical to the health and welfare of our vulnerable communities.

Form and Line Reference	Explanation
Form and Line Reference Part II, Community Building Activities	Temple University Hospital engages in a number of community building activities throughout the year, serving more than 80,000 people, and indirectly serving tens of thousands more. These activities include the following programs. Community Support. (1) Temple University Hospital Emergency Preparedness and Research Program. This program helps make sure that our staff and hospital facilities are prepared to continue to provide safe, quality patient care even under the most austere conditions. We ensure that our staff and facilities are prepared for disasters and other emergencies by working on many levels, both within the hospital and in the communities we serve. The TUH Emergency Preparedness and Research Program is also a critical link in the federal, state and local disaster response plans. Our Emergency Preparedness Department is involved in three local committees, including the North Philadelphia Emergency Healthcare Support Zone, the Regional Hospital Subcommittee, and the Emergency Support Function-8 Work Group. These committees are focused on creation of drills, policy development, and continuing education (2) Cradle to Grave Anti-Violence. This program helps reduce the financial, emotional, and societal costs of gun violence in the City of Philadelphia. Temple's Cradle to Grave program works with at-risk youth help break the cycle of gun violence, reaching more than 1,200 people this year. Since the program began in 2006, Cradle to Grave has connected with more than 10,000 middle and high school students, as well as at-risk youth from area alternative schools and the Juvenile Justice Center of Philadelphia (3) Blood Drives. Temple University Hospital works closely with the American Red Cross to support its mission of providing a safe and reliable blood supply that helps ensure quality outcomes and save lives. This year, Temple helped collect 464 pints of blood from employees and physicians (4) Philadelphia (3) Blood Drives. Temple University Hospital conducts numerous employees engagement activities thro
	month by the corresponding gross charges in the same 12 to 18 month period

Form and Line Reference	Explanation
rait III, Lilie o	Community Benefit as in Charity Care is when estimated cost of providing services is in excess of payments received. In 2016, the cost of providing services to the Medicare population was \$9,998,206 higher than revenue. Medicare allowable cost was based on cost apportionment derived from the Medicare Cost Report. The Medicare shortfall carried by TUH provides a community benefit because it benefits a charitable class, the elderly

Form and Line Reference	Explanation
Part III, Line 9b	Temple University Hospital's collection policy contains provisions on the collection practices to be followed for patients who are known to qualify for charity care. If a patient does not qualify for charity care or qualifies for only a charity care discount, the normal billing process of four (4) statements over a span of at least 120 days will occur. If no patient response is received, a write-off request form will be completed by the collection specialist and submitted for proper signature authority for agency referral. Once approved, the account will be transferred to the Bad Debt Financial Class logged. The account will be forwarded to the collection agency for additional collection effort. Collection vendors are required to include in their collection notifications notice that TUH provides free and/or reduced price care to persons who qualify, that TUH provides assistance in applying for and obtaining government funded insurance, and that patients can contact TUH's Financial Services Department for assistance.

Form and Line Reference	Explanation
Part VI, Line 2	In addition to the formal community needs assessment described in Part V Section B, Temple University Hospital further assesses community health needs using comprehensive sets of internal and external data sources Externally, we rely largely on health data compiled by federal, state, city and community based health organizations, including the following *United States Center for Disease Control - (sample reports or data sets) *Pennsylvania Department of Health - (sample reports or data sets) *Pennsylvania Health Care Cost Containment Council (PMC 4) - (sample reports or data sets) *Philadelphia Department of Public Health, including the Philadelphia Vital Statistics Report, the Philadelphia Vital Statistics Report by Census Tract and Zip Code Report, the annual Health Center Service Area Report, the Maternal and Child Family Health Data Watch, the Report on Selected Maternal & Child Health Indicators for the city of Philadelphia, 1995-2005 and the Taking Philadelphia's Temperature report *Delaware Valley Healthcare Council - (sample reports or data sets) *Centers for Medicare and Medicaid Services (CMS) Medpar data *Maternity Care Coalition - Childbirth at a Crossroads report *Vizient (University Healthcare Consortium)) Clinical Database*Current literature on evolving health care delivery issues and care delivery models Internally, we rely on the following sources *Collaboration of Medical School and Hospital leadership*Consensus discussion with key clinical providers and community service organizations*Performance Improvement, Risk Management and Patient Safety outcomes *Historic, service line specific utilization data*Organizational community risk assessments (Infection Control, Environment of Care, Emergency Management, Fire Safety Management, Disaster Response)*In addition to data sources, we also work closely with local government offices and not-for-profit community based health and social services organizations and actively participate in local, regional and state level workgroups to address specific ne

Form and Line Reference	Explanation
Part VI, Line 3	37 Financial Counselors assigned to Temple University Hospital screen all uninsured and underinsured patients (including those with high deductibles and co-pays) who are hospitalized or require elective outpatient hospital services to determine their eligibility for government funded medical insurance coverage such as Medicaid and CHIP *Patients that meet the qualifications for these programs are assisted by financial counseling staff throughout each step of the application process. Medicaid applications are submitted by TUH on the patient's behalf and tracked until final determination. *Patients who do not qualify for government-funded programs are screened for Temple University Health System's Charity Care program to determine their eligibility for free or reduced cost care. *Temple's Charity Care discounting policy is not restricted to Emergency Department patients, but is available to inpatients and outpatients as well. *Patients who contact the Hospital's Business Office concerning bills they have received that they cannot afford to pay are also screened for Charity Care eligibility. *The Financial Counseling Staff at Temple University Hospital also offers assistance in obtaining supplemental coverage as well as prescription drug benefits. *Patients are informed of Temple's Financial Services, and direction on how to access these services, through the following means. *Posters in plain view at inpatient, outpatient and emergency registration areas and billing offices, *Patient discharge summaries, billing invoices and vendor collection notices, and *Hospital website.

Part VI, Line 4 Temple University Hospital's (TUH) service area is consists of the following zip codes 191 19120, 19121, 19122, 19124, 19125, 19132, 19133, 19134, 19138, 19140, 19141, 19 and 19149 The Service Area's population has a disproportionally high percentage of poor a	9144, and non-
college educated compared to the City, State, and Nation A Population and Population Grow TUH Service Area's population 5-year growth rate has been revised down to 19%, which is less than the City, but much greater than the State. However, the Service Area, City overall, State lag well behind the Nation's growth rate of 35% B. Age DistributionThe TUH Service Age distribution reveals an overall younger population (0 - 34) than the City, State or Nation especially the 0 - 17 year olds. While the 35 - 64 & 65+ year range is 3 to 4 points lower for and the City compared to the State and Nation C. Education LevelIn 2012, the population in TUH service area consisted of 63.9% with high school education or less, a rate 50% higher national average of 42.6%. The TUH service area population consists of 36.1% with educat beyond high school, approximately 37% less than the national average of 57.4%. It appears TUH Service Area's education level has shown no improvement in percentage of those who is level beyond high school, however, there is a micro trend of an increase of those completing school and a decrease in people with no high school degree. D. Unemployment and Househo IncomeUnemployment Although employment rates are steadily rising, however, in the city of Philadelphia, 6.6% of the total population were unemployed in November 2015, higher than unemployment rate of 5.0% and the national unemployment rate of 5.0%. Unemployment fall have returned to their prerecession levels and Philadelphia's unemployment rate remains considerably higher than the surrounding counties and also higher than the State or Nation reflected in those numbers are the underemployed and those out of the job market which rem stubborn (Source Bureau of Labor Statistics, US Department of Labor, Pennsylvania Depar Labor)Household Income 71% of households in the TUH service area earn less than \$5,0,00 year, approximately 45% greater than the national average of 47% 2.9% of TUH service are households earn over \$50,000 per year, far less than the natio	, and Area's n, or TUH n the r than the tion s that the have a l high of the state gures But not nains rtment of 00 per ea ulation iversity iladelphia nes the ortage of yer Mix in

Form and Line Reference	Explanation
Form and Line Reference Part VI, Line 5	I emple University Hospital serves one of our nation's most diverse and economically challenged urban areas, with about 86% of its patients covered by government programs, including 37% covered by Medicare and 49% covered by Medicare and 49% covered by Medically Underserved Area Its Episcopal Campus is located in a Federall Empowerment Zone Temple University Hospital provides substantial charitable care to its community, with nearly \$69 million in charity and unreimbursed care, at cost, provided last year In addition to this charity care, Temple University Hospital takes great pride in the broad array of community services that we provide to our economically challenged neighborhoods. In addition to those community-building activities described above, we provide programs and activities that advance the health of people and the quality of life in our vulinerable communities PRO VIDING CRITICAL SOCIAL RESOURCES. Temple connected about 13,000 people with community-based social services, including free transportation services, legal services, and clothing to destitute patients upon discharge, and free pharmaceuticals, co-pays and medical supplies that provide our most vulnerable patients with the resources they need to help them heal after discharge REACHING OUT TO THE COMMUNITY Temple University Hospital reached over 90,000 people through our many community outreach and community building initiatives, providing free health screenings, support groups for patients and families dealing with alcoholism, narcotics abuse, behavioral health disorders, cancer and other diseases, providing free immunitation for flu in cooperation with the City Health Department, offering education on childbirth, mental health, burn prevention, diabetes care, cancer, smoking cessation, and other topics, and providing many other outreach activities. In collaboration with local food banks, public schools, and community organizations, we also conduct numerous food, new clothing, and school supply drives to benefit children and adults living in
	hours 365 days per year, and provides care that is specifically designed to meet the needs of the community, and to prevent unnecessary visits to a hospital Emergency Room REDUCING THE GOVERNMENT BURDEN Temple maintains strong affiliations with the City of Philadelphia, Federally Qualified Health Centers, and numerous community health organizations to help ensure access to care for our vulnerable population. We are also partnering with the government on numerous innovative programs to improve care delivery and reduce costs.

Form and Line Reference	Explanation
Part VI, Line 6	Temple University Hospital is a member of the Temple University Health System, Inc (TUHS) It is the chief clinical teaching site for the Temple University School of Medicine Consistent with its mission to provide access to the highest quality of health care in both the community and academic setting, Temple University Hospital supports Temple University and its Health Sciences Center academic programs by providing the clinical environment and service to support the highest quality teaching and training programs for health care students and professionals, and to support the highest quality research programs. The missions of other members of the Temple University Health System similarly advance the health systems goals, as follows. Jeanes Hospital's mission is to maintain and enhance the quality of life for individuals in the communities it serves, the hospital of the Fox Chase Cancer Center is devoted solely to cancer treatment, research, and prevention, the Temple Health System Transport Team, Inc. mission is to provide the highest level of critical care transport services available in the mid-Atlantic region, The Institute for Cancer Research, Fox Chase Cancer Center Medical Group and Fox Chase Network's mission is to prevail over cancer, marshalling heart and mind in bold scientific discovery, pioneering prevention and compassionate care, and, Temple Physicians, Inc., (TPI) mission is to provide the highest quality of clinical care as well as to support the clinical, administrative and corporate activities of the Temple University Health System

Schedule H (Form 990) 2015

Additional Data

Software ID: Software Version:

EIN: 23-2825878

Name: Temple University Hospital Inc

Form 990 Schedule H, Part V Section A. Hospital Facilities ER-other ER-24 hours General medical Children s hospita Teaching hospital Research facility Licensed hospital Critical access hospital Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 20 andica Name, address, primary website address, and state license number Facility reporting Other (Describe) group 1 Temple University Hospital Inc 3509 North Broad Street Philadelphia, PA 19140 Х Х Х Χ Х http://tuh.templehealth.org 200701 2 Temple Univ Hosp Episcopal Hospital 3509 North Broad Street Philadelphia, PA 19125 Х Х Х Х http://tuh.templehealth.org 200701 3 Temple Univ Hosp Bone Marrow Jeanes 7600 Central Avenue Philadelphia, PA 19111 Х Х Х http://tuh.templehealth.org 200701 4 Northeastern Ambulatory Care Center 2301 East Allegheny Avenue Philadelphia, PA 19134 Х Х Х http://tuh.templehealth.org 200701

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493133002387 OMB No 1545-0047 Schedule I Grants and Other Assistance to Organizations, (Form 990) 2015 Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization Employer identification number Temple University Hospital Inc 23-2825878 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient Part II that received more than \$5,000 Part II can be duplicated if additional space is needed (d) A mount of cash (a) Name and address of **(b)** EIN (c) IRC section (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization if applicable grant cash valuation non-cash assistance or assistance or government (book, FMV, assistance appraisal, other) See Additional Data Table

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table.

Additional Data

3509 North Broad Street Philadelphia, PA 19140

Software ID: Software Version:

EIN: 23-2825878

Name: Temple University Hospital Inc

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) Temple University of the General Support 23-1365971 501(c)(3) 7,557,276 Commonwealth of Higher Education 1109 Wachman Hall 1805 North Broad Street Philadelphia, PA 19122 23-2825881 501(c)(3) 14,900,000 General Support Temple University Health System

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Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990.

2015

OMB No 1545-0047

DLN: 93493133002387

Tr

Schedule J (Form 990)

easu	rment of the Iry al Revenue Service	•	orm 990)	and its instructions is at <u>www.irs</u>	<u>.gov/form990</u> .	pen t Insp	o Put ectio	
Nan	ne of the organı	zation			Employer identificat	ion nui	nber	
Tem	ple University Hosp	otal Inc			23-2825878			
Par	rt I Questi	ions Regarding Compensation	n		23 2323070			
	-						Yes	No
.a		ropiate box(es) if the organization pro Section A, line 1a Complete Part III						
	First-clas	s or charter travel		Housing allowance or residence fo	r personal use			
	Travel for	companions		Payments for business use of pers	onal residence			
	Tax idem	nification and gross-up payments	Г	Health or social club dues or initia	tion fees			
	Discretio	nary spending account	Γ	Personal services (e g , maid, cha	uffeur, chef)		 	
b		oxes in line 1a are checked, did the or cor provision of all of the expenses de				1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?					2		
3	organization's	, if any, of the following the filing orga CEO/Executive Director Check all th led organization to establish compens	nat apply	Do not check any boxes for metho	ds			
	✓ Compens	ation committee		Written employment contract				
	Independ	ent compensation consultant	✓	Compensation survey or study				
	Form 990	of other organizations		Approval by the board or compens	ation committee			
ı	During the yea or a related org	r, dıd any person listed on Form 990, ganization	Part VII	, Section A , line 1a with respect to	the filing organization			
а	Receive a seve	erance payment or change-of-control	payment	7		4a		Νo
b	Participate in,	or receive payment from, a suppleme	ntal nonq	ualified retirement plan?		4b		No
c	Participate in,	or receive payment from, an equity-b	ased con	npensation arrangement?		4c		Νo
	If "Yes" to any	of lines 4a-c, list the persons and pr	ovide the	e applicable amounts for each item	ın Part III			
;	For persons lis), 501(c)(4), and 501(c)(29) organiza ted on Form 990, Part VII, Section A contingent on the revenues of		•	any			
а	The organization	on?				5a		Νo
b	Any related org	ganization? e 5a or 5b, describe in Part III				5b		No
5	For persons lis	ted on Form 990, Part VII, Section A contingent on the net earnings of	, line 1a,	, did the organization pay or accrue	any			
а	The organization	on?				6a		No
	Any related or					6b		No
		e 6a or 6b, describe in Part III						
,	For persons lis	ted on Form 990, Part VII, Section A described in lines 5 and 67 If "Yes," (on-fixed	7		Νo
3	•	ints reported on Form 990, Part VII, initial contract exception described in	•	•		8		No

section 53 4958-6(c)?

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

Selledales (Form 550) 2015					r age 🕳					
Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.										
ınstructions, on row (II) Do not list ar	tion must be reported on Schedule J, report compensation from the ony individuals that are not listed on Form 990, Part VII for each listed individual must equal the total amount of Form 990, F	.,	-	·						
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in					

other deferred benefits (B)(ı)-(D) column(B) reported (ii) (iii) Base as deferred on prior Bonus & incentive Other reportable compensation (I) compensation compensation compensation Form 990

Schedule 1 (Form 990) 2015

See Additional Data Table

Page 2

Schedule J (Form 990) 2015	Page 3
Part III Supplemental Inform	nation
Provide the information, explanation, or	descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information
Return Reference	Explanation

Schedule J (Form 990) 2015

Software ID: Software Version:

EIN: 23-2825878

Name: Temple University Hospital Inc

Form 990, Schedule J, P	art							
(A) Name and Title		(B) Breakdown o (i) Base Compensation	f W-2 and/or 1099-MIS (ii) Bonus & Incentive	(iii) O ther reportable	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(I)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
1Dr Neil TheobaldDirector	(ı)	0	compensation 0	compensation	0	0	0	0
	(11)	616,646	70,000	0	35,117	18,161	739,924	0
1Larry Kaiser MDDirector	(ı)	0	0	0	0	0	0	0
	(11)	1,642,646	160,000	4,200	0		1,829,031	0
2 Verdi DiSesa MD President & CEO	(1)	0	0	0	0	0	0	0
	(11)	815,627	82,000	0	29,118	-	-	0
3John Kastanıs	(1)	659,453	63,650	7,477	11,925	16,447 10,106		<u> </u>
Former President & CEO	(11)	0	0	0	0			0
4Beth C KoobSecretary	(I)	0	0	0	0	0	0	0
	(11)	471,667	95,447	27,958	49,791		<u>-</u>	0
5Gerald OetzelTreasurer	(I)	329,515	30,000	3,900	22,524	36,903 25,594		0
	(11)	0	30,000	0	0			0
6 Joseph G KlosAsst Treasurer	(1)	0				0	0	
Soseph & Most ask Treasurer	(1)		0	0	0	0	0	0
	(11)	241,859	14,076	34,269	11,012	- 9,649	- 310,865	0
7 Herbert P White Asst Treasurer	(1)	0	0	0	0	0	0	0
	(11)	286,459	16,884	17,192	11,925	23,352	355,812	0
8Rose NolanCOO	(1)	380,463	37,000	0	13,250	11,348		0
	(11)	0	0	0	0			0
9 Rebecca Armbruster Former CMO of TUH	(1)	178,154	0	0	11,925	21,547	211,626	0
	(11)	147,528	0	0	0	-	147 529	0
10Kathleen Barron Executive Director of TUH/	(1)	317,489	19,200	23,191	11,925	10,113	147,528 381,918	0
Executive Director of Ton/	(11)	0	0	0	0			0
11Craig Menta	(1)	202,217	15,000	27,873	9,225	0 4,577	258,892	0
AHD Finance of TUH/EHC	(11)	0	13,300		0			0
12Betty Craig	(I)	304,689	30,000	7 506	12.250	23,891	379,336	0
Chief Nursing Officer	(11)	0	30,000	7,506	13,250	23,691	3/9,336	
12Harbart Cushing	<u> </u>	270.050	Ü	0	· ·	0	0	
13 Herbert Cushing Chief Medical Officer	(1)	378,868	18,750	0	11,925	28,144	437,687	0
	(11)	U	0	0	0	0	0	0
14 Steven Carson VP Clinical Integration	(1)	307,679	14,683	23,042	11,925	11,864	369,193	0
	(11)	0	0	0	0	0		0
15Shidong LiChief Physician	(1)	264,888	0	0	22,524	24,309	311,721	0
	(11)	o	0	0	0	-		0
16Karen JavieCOO of THVI	(1)	250,424	6,250	0	11,683	26,534	294,891	0
	(11)	0	0	0	0			0
17Michael Grady Director Finance	(1)	251,776	0	0	13,114	9,365	274,255	0
Sascor Finding	(11)	0	0	0	0			0
18Xenia Atienza	(I)	253,956	n	n	8,163	23,270	285,389	0
RN-Staff Clinical Nurse	(11)	0	0	0	0			0
						0	0	

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Transactions with Interested Persons ► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at

DLN: 93493133002387 OMB No 1545-0047

Department of the

(Form 990 or 990-EZ)

Schedule L

Open to Public

I reasury				www.irs.go	<i>V/10FII1990</i> .					Ir	spect	ion
Internal Revenue Se Name of the or							En	nplove	r identi	fication	n numbe	r
Temple University												•
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	ess Benefit Tr plete if the organi:										40h	
	ne of disqualified i					fied person an			cription		(d) Cori	rected?
1 (-,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(-,	•	ganızatıon	F		•	saction		Yes	No
							4					
2 Enter the a	amount of tax incl	irred by orga	ınızatıon ma	nagers or dis	qualified pers	ons during the	e year	under	section			
4958 .								•	> \$			
3 Enter the a	amount of tax, If a	ny, on line 2	, above, reir	mbursed by th	ne organizatio	on			▶ \$			
Part II Lo	ans to and/o	r Erom In	toroctod	Porcons								
	mplete if the orga)-EZ, Part V,	line 38a, or Fi	orm 99	0. Par	t IV. lın	e 26. c	rıfthe	
	janization reporte					,		·	,	•		
	T	T	T		1	I					1	
(a) Name of interested	(b) Relationship with	(c) Purpose of	(d) Loan t or from th		(e)O riginal principal	(f)Balance	(g) defa	In Julta	(h Appro		(i)Wr agreer	
person	organization	loan	organizatio		amount	due	ueia	iuitr	by boa		agreer	пенс
F			g						committee?			
			То	From			Yes	No	Yes	No	Yes	No
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Total		D ¢						l		1		
	ants or Assist	ance Ben	efiting In	tarested B	ersons							
Co	mplete if the or					rt IV, line 27	·.					
(a) Name of) Relationshi			ofassistance			stance	e (e)	Purpos	e of ass	ıstance
perso	on int	erested pers							' '			
		organıza	tion									
									-			
				-								
	1			1					1			

Return Reference

Page 2

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz	f	
	organization			revent	ues?	
				Yes	No	
See Additional Data Table						
Part V Supplemental 1	Information					
		ses to questions on	Schedule L (see instruc	tions)		

Explanation

Additional Data

(16) Medline Industries Inc

(17) Tierney & Partners

Software ID: Software Version:

EIN: 23-2825878

Name: Temple University Hospital Inc

107,013 Medical Supplies

106,699 Advertising Agency

Νo

Νo

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Kathleen Lux	Daughter of Robert Lux, TUHS CFO	77,670	Employment		No
(2) Laurie Parks	Daughter of Donald Parks, Governor	131,583	Employment		No
(3) John Testa	Brother-In-Law of Jane Scacetti, Governor	25,404	Employment		No
(4) Epic	Substantial Contributor	5,291,872	Computer Consulting		No
(5) Boston Scientific	Substantial Contributor	5,415,786	Medical Supplies		No
(6) Medtronic	Substantial Contributor	7,753,500	Medical Supplies		Νo
(7) Elekta	Substantial Contributor	528,108	Equipment Leasing		No
(8) General Electric Healthcare	Substantial Contributor	1,597,330	Equipment Leasing		Νo
(9) Ballard Spahr LLP	Substantial Contributor	140,044	Legal Services		No
(10) Biotronik Inc	Substantial Contributor	1,023,090	Medical Supplies		Νo
(11) The Chartis Group LLC	Substantial Contributor	5,297,694	Consulting Services		No
(12) Keystone Quality Transport	Substantial Contributor	213,429	Medical Supplies		Νo
(13) Medassets Inc	Substantial Contributor	272,179	Medical Supplies		No
(14) Price Waterhouse Coopers LLC	Substantial Contributor	547,822	Consulting Services		Νo
(15) Language Services Assoc Inc	Substantial Contributor	436,817	Translation Services		No

Substantial

Contributor

Substantial

Contributor

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SCHEDULE M

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.qov/form990

DLN: 93493133002387 OMB No 1545-0047

Open to Public Inspection

Department of the Treasury N

(Form 990)

ternal Revenue Service	
ame of the organization Employer University Hospital Inc	identification num

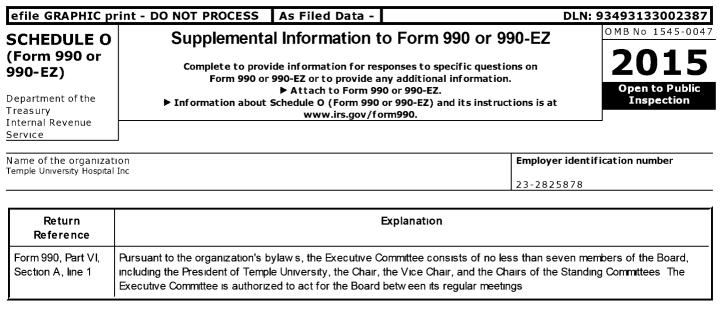
nber 23-2825878 Part I Types of Property (b) (c) (d) (a) Check Number of contributions Noncash contribution Method of determining amounts reported on noncash contribution amounts ١f or items contributed applicable Form 990, Part VIII, line 1 g Art-Works of art . . . Art—Historical treasures Art—Fractional interests Books and publications 1,122 FMV Clothing and household Χ Cars and other vehicles Boats and planes . . Intellectual property . . Securities-Publicly traded . Securities-Closely held stock . Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . Qualified conservation contribution—Historic structures Qualified conservation contribution-Other . . Real estate—Residential . Real estate—Commercial . 17 Real estate-Other . . 6,307 FMV 18 Collectibles . . . 17 Χ Food inventory . . . 19 20 Drugs and medical supplies Taxidermy 22 Historical artifacts . . . Scientific specimens . . 24 Archeological artifacts . 15,734 FMV 25 Other ▶ (Χ Dining/Wine Pairing) **26** Other ▶ (8,740 FMV Χ 8 Trips) Х 8 3,086 FMV 27 Other ▶ (Tickets) 28 Other ▶ (1,550 FMV Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . 30a Νo b If "Yes," describe the arrangement in Part II Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 31 Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? . . . 32a Yes

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

b If "Yes," describe in Part II

describe in Part II

Schedule M (Form 990) (2015)



Return Reference	Explanation
Form 990, Part VI, Section A, line 6	The sole member of the organization is Temple University Health System, Inc. The member has the power to appoint and remove the organization's Board of Governors. The approval of the member is required for any of the following actions by the organization (a) any dissolution or liquidation, (b) any merger, (c) any amendments to the Articles of Incorporation, (d) any amendments to the Bylaw's regarding the member, the number of Governors, quorum or voting requirements, (e) the sale, pledge, lease (but only a lease from the organization of substantially all of the organization's real property), or other transfer of the assets of the organization other than transactions occurring in the ordinary course of business, (f) any decision resulting in the organization's ceasing to provide appropriate sites for Temple University School of Medicine for comprehensive tertiary acute care services through the organization, (g) any decision to merge with, acquire, or enter into an affiliation with medical schools or medical school hospitals other than the University's, (h) the deletion of any clinical programs that are needed for the accreditation of Temple University School of Medicine or the Temple University School of Podiatric Medicine, (i) the adoption of the organization's annual capital and operating budgets, (j) the issuance or assumption of any indebtedness in excess of Two Million Five Hundred Thousand Dollars (\$2,500,000), and (k) the execution of any contract providing for the management of the organization

Return Reference	Explanation
Form 990, Part VI, Section A, line 7a	See Part VI Section A Line 6 Statement above

Return Reference	Explanation
Form 990, Part VI, Section A, line 7b	See Part VI Section A Line 6 Statement above

Reference	Explanation
VI, Section B, line 11	After review by management and outside tax counsel, the 990 and 990T (if any) are posted to the wiebsite of the Secretary's Office. Each Board Member is contacted and provided with the wieb address. A Board Member without internet access is provided a paper copy to review. The wiebsite and paper mailing have an overview of the 990 and 990T preparation process and internal reviews. Each Board Member is asked to review the 990 and 990T within 2 wieks and contact the Chief Financial Officer about any questions. In addition to the above process, the Audit Committee is provided a copy and the 990 and 990T are reviewed at a regularly scheduled meeting.

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Return Reference	Explanation
Form 990, Part VI, Section B, line 12c	The Office of the Secretary provides each director and officer with copies of the conflicts of interest policy and a disclosure statement to be completed on an annual basis. The Office of the Secretary reviews the completed disclosure statements which are then reviewed in summary format by a committee of the Board of Directors and any recommended actions presented to the full Board of Directors. In addition to completing the annual disclosure statement, directors and officers must disclose potential or actual conflicts on an ongoing basis as matters arise. All disclosures are evaluated and a determination of whether a conflict exists is made by the Board or a committee of the Board. All employees are subject to a conflicts of interest policy that is monitored by the Office of the Secretary.

Return Reference	Explanation
Form 990, Part VI, Section B, line 15	There is a compensation committee that review's and approves all total compensation of executive/key personnel at Temple University Health System through an evaluation performed by an external compensation expert before the
	compensation is approved

Return Reference	Explanation	
Form 990, Part VI, Section C, line 19	The Unaudited Internal Financial Statements of the Temple University Health System and certain of its related organizations are distributed and made available to the public at the end of each quarter as per the System's Continuing Disclosure Agreement (Series of 2007 Bond Issue) through the Digital Assurance Corp (DAC), the Municipal Services Reporting Board's EMMA disclosure site and the Health Systems financial web site. The Annual Audited Financial Statements are also released to the public in the same manner. To the extent required by applicable law, the organization makes its governing documents available to the public upon request.	

Return Reference	Explanation
Form 990, Part IX, line 11g	Corporate Charge Program service expenses 0 Management and general expenses 46,806,849 Fundraising expenses 0 Total expenses 46,806,849 Healthcare Professional Program service expenses 99,262,456 Management and general expenses 3,026,964 Fundraising expenses 0 Total expenses 102,289,420 Professional Fees Program service expenses 8,804,880 Management and general expenses 13,043,467 Fundraising expenses 0 Total expenses 21,848,347 Purchased Services Program service expenses 17,044,551 Management and general expenses 12,394,776 Fundraising expenses 0 Total expenses 29,439,327

Return Reference	Explanation
, ,	Net Unrealized Loss on Investments -4,459,011 Other Comprehensive Pension Income -17,362,269 Net Unrealized Gain on Beneficial Interest -1,314,294 Rounding -2 Recognition of Non Cash Contribution 44,755

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Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

DLN: 93493133002387

Open to Public Inspection

Employer identification number

23-2825878

Department of the Treasury Internal Revenue Service

Name of the organization Temple University Hospital Inc

(Form 990)

► Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Identification of Disregarded Entities Complete of the organization answered "Yes" on Form 990, Part IV, line 33. Part I (c) (d) (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one Part II or more related tax-exempt organizations during the tax year. (c) (d) (e) (f) (g) Exempt Code section Name, address, and EIN of related organization Primary activity Legal domicile (state Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No See Additional Data Table For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50135Y Schedule R (Form 990) 2015

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990,	Part IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of	(b) Primary activity		(d) Direct	(e) Predominant	(f) Share of	(g) Share of	(h Disprop	irtionate	(i) Code V-UBI		ral or					
related organization		domicile (state or foreign country)	controlling entity	income(related, unrelated, excluded from tax under sections 512- 514)	total income	end-of-year assets	allocations?		allocations?		allocations?		amount in box 20 of Schedule K-1 (Form 1065)	partner?		
							Yes	No		Yes	No					
Part IV Identification of Polated Organizations Taxable a	Corro		ou Turet C	omplete if th	0 0 5 0 0 0 1 = 0	t-on one		UV o o U	ion Form O	00 5) a == 1	TV lung				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Section 512 (b)(13) controlled entity? Yes No	
TUHS Insurance Company (1)LTD 3509 N Broad Street 9th Floor-TUCMC Philadelphia, PA 19140 98-1203189	Malpractice Insurance	BD	Temple University Health System						No
(2)Fox Chase LTD 3509 N Broad Street 9th Floor-TUCMC Philadelphia, PA 19140 23-2396731	Healthcare	PA	American Oncologic Hospital	С					No

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

Yes

1 During the tax year, did the orgranization engage in any of the following transactions with one or mo	ore related organizations lis	sted in Parts II-IV								
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1 a		No				
b Gift, grant, or capital contribution to related organization(s)										
c Gift, grant, or capital contribution from related organization(s)										
d Loans or loan guarantees to or for related organization(s)										
e Loans or loan guarantees by related organization(s)										
f Dividends from related organization(s)				1 f		No				
g Sale of assets to related organization(s)				1 g	Yes					
h Purchase of assets from related organization(s)				1h		No				
i Exchange of assets with related organization(s)				1i		No				
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes					
${f k}$ Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes					
l Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	<u> </u>				
m Performance of services or membership or fundraising solicitations by related organization(s)										
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)										
o Sharing of paid employees with related organization(s)										
f p Reimbursement paid to related organization(s) for expenses				1 p	Yes					
q Reimbursement paid by related organization(s) for expenses				1 q	Yes					
${f r}$ Other transfer of cash or property to related organization(s)				1r		No				
s Other transfer of cash or property from related organization(s)				1 s	Yes					
2 If the answer to any of the above is "Yes," see the instructions for information on who must comp			1							
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	nount II	nvolve	d				
(1)Episcopal Hospital	К	2,105,182	Negotiated Rate							
(2)Episcopal Hospital	0	1,424,901	Actual Hours Worked							
(3)Episcopal Hospital	Q	633,391	Actual Cost							

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(J) General or managing partner?		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1 1	
	•			-									



Software ID: Software Version:

EIN: 23-2825878

Name: Temple University Hospital Inc

Form 990, Schedule R, Part II - Identification of Re	elated Tax-Exempt	Organizations						
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Sectio (b)(contr enti	n 512 13) olled	
						Yes	No	
Temple University of the Commonwealth System of Higher Ed 300 Sullivan Hall 1330 W Berks St Philadelphia, PA 19122 23-1365971	Education	PA	501c3	Line 2	N/A		No	
Temple University Health System Inc 3509 N Broad Street Room 936 c/o TU Philadelphia, PA 19140 23-2825881	Health Care	PA	501c3	Line 11a, I	Temple University of the Commonwealth		No	
Temple University Health System Foundation Inc 3509 N Broad Street Room 936 c/o TU Philadelphia, PA 19140 23-2916108	Health Care	PA	501c3	Line 11a, I	Temple University Hospital Inc	Yes		
Jeanes Hospital 7600 Central Avenue Philadelphia, PA 19111 23-2826045	Health Care	PA	501c3	Line 3	Temple University Health System Inc		No	
Jeanes Hospital Auxiliary 7601 Central Avenue Philadelphia, PA 19111 23-1917776	Health Care	PA	501c3	Line 9	Jeanes Hospital		No	
Temple Physicians Inc 3509 N Broad Street Room 936 c/o TU Philadelphia, PA 19140 23-2790607	Health Care	PA	501c3	Line 9	Temple University Health System Inc		No	
Temple Health System Transport Team Inc 3509 N Broad Street Room 936 c/o TU Philadelphia, PA 19140 75-3084023	Health Care	PA	501c3	Line 9	Temple University Health System Inc		No	
Episcopal Hospital 3509 N Broad Street Room 936 c/o TU Philadelphia, PA 19140 23-1365351	Health Care	PA	501c3	Line 11a, I	Temple University Hospital Inc	Yes		
Temple University Hospital Auxiliary 2450 West Hunting Park Avenue Philadelphia, PA 19129 23-6390560	Health Care	PA	501c3	Line 11c, III-FI			No	
American Ongologic Hospital 3509 N Broad Street Room 936 c/o TU Philadelphia, PA 19129 23-1352156	Health Care	PA	501c3	Line 3	Temple University Health System Inc		No	
Fox Chase Cancer Center Medical Group 3509 N Broad Street Room 936 c/o TU Philadelphia, PA 19129 45-4540585	Health Care	PA	501c3	Line 3	A merican O ncologic Hospital		No	
Fox Chase Network Inc 3509 N Broad Street Room 936 c/o TU Philadelphia, PA 19129 23-2467337	Health Care	PA	501c3	Line 11b, II	A merican O ncologic Hospital		No	
Institute for Cancer Research 3509 N Broad Street Room 936 c/o TU Philadelphia, PA 19129 23-6296135	Health Care	DE	501c3	Line 4	A merican O ncologic Hospital		No	