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Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

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1

Briefly describe the organization’s mission

TO PROVIDE HIGH QUALITY, COMMUNITY-BASED THERAPEUTIC, SUPPORTIVE, AND PREVENTIVE HEATHCARE SERVICES FOR CHILDREN, ADOLESCENTS AND FAMILIES WITH MENTAL HEALTH, DEVELOPMENT DISABILITY, AND RESIDENTIAL NEEDS

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
















4a	(Code)	(Expenses \$	5,199,443	including grants of \$	278,684)	(Revenue \$	5,483,000)
FAMILY FIRST (FAMILY BASED SERVICES) IS A COMPREHENSIVE CLINICAL AND CASE MANAGEMENT PROGRAM DESIGNED TO WORK WITH AT-RISK CHILDREN AND THEIR FAMILIES IN THEIR OWN HOME AND COMMUNITY SETTING FAMILY FIRST PROGRAM COMPONENTS INCLUDE FAMILY THERAPY, INDIVIDUAL COUNSELING, PARENT EDUCATION, INTENSIVE CASE MANAGEMENT, INTERAGENCY TEAM LEADERSHIP, FAMILY SUPPORT SERVICES, 32 WEEK COURSE OF TREATMENT, 24 HOUR ON-CALL OTHER SUPPORT, AND SERVICES PROVIDED BY THE FAMILY FIRST TEAM OF TWO MASTERS LEVEL THERAPISTS (NARRATIVE CONTINUED ON PAGE 1 OF SCHEDULE O) (CONTINUATION FROM PART III - LINE 4A OF 990) - THE PHILOSOPHY OF FAMILY FIRST IS THAT A CHILD'S FAMILY IS THEIR STRONGEST AND MOST IMPORTANT LIFE DOMAIN THEREFORE, THE MOST EFFECTIVE WAY OF HELPING TROUBLED CHILDREN AND ADOLESCENTS IS A FAMILY-FOCUSED, HOME-BASED MODEL DESIGNED TO RECOGNIZE AND BUILD ON FAMILY STRENGTHS IN THIS WAY, THE NATURAL SUPPORTS OF THE CHILD'S LIFE CAN BE NURTURED SO THAT GAINS MADE CAN BE MAINTAINED AFTER FAMILY FIRST SERVICES HAVE ENDED ADDITIONALLY, THE FLEXIBILITY OF THE FAMILY FIRST APPROACH ALLOWS THE TEAM TO LEARN ABOUT AND INCORPORATE ALL OF THE IMPORTANT ELEMENTS OF THE CHILD'S LIFE INTO THE TREATMENT EXPERIENCE FAMILY FIRST SERVICES ARE RECOMMENDED TO A CHILD OR ADOLESCENT WHO IS CONSIDERED TO BE AT-RISK, THAT IS, WHO IS STRUGGLING WITH ANY OF THE FOLLOWING ISSUES SEVERE EMOTIONAL DISORDERS OR MENTAL ILLNESS (SUCH AS CHILDHOOD DEPRESSION OR ADHD), INTENSE PARENT/CHILD CONFLICT, DIFFICULTY ADJUSTING TO FAMILY AND LIFE CHANGES, SCHOOL PROBLEMS (INCLUDING POOR PERFORMANCE, BEHAVIORAL PROBLEMS, OR TRUANCY), OPPOSITIONAL OR DEFIANT BEHAVIOR, PDD IN COMBINATION WITH FAMILY PROBLEMS, OR DRUG AND ALCOHOL USE IN COMBINATION WITH FAMILY PROBLEMS FOR SOME, FAMILY FIRST MAY BE THE LAST INTERVENTION ATTEMPT BEFORE OUT OF HOME PLACEMENT FOR OTHERS, FAMILY FIRST ACTS AS A BRIDGE BETWEEN RESIDENTIAL CARE AND LIVING AT HOME WITH FAMILY THE PROGRAM SERVES APPROXIMATELY 492 FAMILIES A YEAR AT ANY ONE TIME, THE ACTIVE CASELOAD IS APPROXIMATELY 215 FAMILIES THE PROGRAM INCLUDES WEEKEND PARENT AND CLIENT TRAINING RETREATS THE TRAININGS WERE VERY WELL RECEIVED AND RESULTED IN PARENT TRAINING GROUPS BEING ESTABLISHED FOR THE PARENTS WHO ATTENDED THE WEEKEND SESSIONS							

4b	(Code)	(Expenses \$	4,068,000	including grants of \$)	(Revenue \$	3,833,000)
BEHAVIORAL HEALTH REHABILITATIVE SERVICES PROGRAM (BHRS) IS A COMMUNITY-BASED SERVICE UTILIZED TO ASSIST THE CLIENT AND FAMILY ADDRESS BEHAVIORAL HEALTH NEEDS THROUGH THE USE OF STRENGTH - BASED GOALS AND THE INTEGRATION OF COMMUNITY SERVICES BHRS SERVICES ARE HIGHLY INDIVIDUALIZED SERVICES DEVELOPED AND APPROVED BY AN INTERDISCIPLINARY TEAM THEY ARE PROVIDED BY SPECIFIC CLINICIANS WHO ARE RECOMMENDED THROUGH PSYCHOLOGICAL OR PSYCHIATRIC EVALUATION OF THE INDIVIDUAL CHILD AND FAMILY (NARRATIVE CONTINUED ON PAGE 2 OF SCHEDULE O) (CONTINUATION FROM PART III - LINE 4B - 990) BEHAVIORAL HEALTH REHABILITATIVE SERVICES PROGRAM (BHRS)CONTINUED- THESE CLINICIANS INCLUDE A BEHAVIORAL SPECIALIST CONSULTANT (DOCTORAL OR MASTER'S LEVEL CLINICIAN), A MOBILE THERAPIST (DOCTORAL OR MASTER'S LEVEL CLINICIAN), AND A THERAPEUTIC STAFF SUPPORT (BACHELOR'S LEVEL CLINICIAN) THE GOAL OF THE BHRS TEAM IS TO WORK WITH THE FAMILY TO DEVELOP AN APPROPRIATE TREATMENT PLAN THAT UTILIZES BEHAVIORAL MODIFICATION, INDIVIDUAL AND / OR FAMILY THERAPY, AND ONE-ON-ONE INTERVENTIONS THAT HELP IMPROVE PROBLEM-SOLVING SKILLS IN BHRS, THE FAMILIES ARE CONSIDERED TO BE THE BEST RESOURCES FOR WORKING TOWARDS GOAL ACHIEVEMENT BHRS IS BASED ON A WELL-DEFINED SET OF PRINCIPLES THESE PRINCIPLES ARE COMPRISED OF SIX CORE CONCEPTS TREATMENT WHICH IS CHILD-CENTERED, FAMILY FOCUSED, COMMUNITY BASED, MULTI-SYSTEMIC, CULTURALLY COMPETENT, AND LEAST RESTRICTIVE / LEAST INTRUSIVE THE PROGRAM SERVES APPROXIMATELY 994 CASES A YEAR AT ANY ONE TIME, THERE ARE 856 FAMILIES RECEIVING THIS SERVICE THE CHILDREN SERVED RANGE IN AGE FROM THREE TO TWENTY-ONE SERVICES ARE PROVIDED IN THE HOME, SCHOOL, AND COMMUNITY CLIENTS COME FROM THREE SOUTHEASTERN PENNSYLVANIA COUNTIES TWO SIGNIFICANT INITIATIVES ARE ON GOING IN THE PROGRAM ONE USES THE MEASUREMENT TOOL CANS (CHILD AND ADOLESCENT NEEDS AND STRENGTHS ASSESSMENT) FOR CLIENTS WITH AN EMOTIONAL SUPPORT DIAGNOSIS FOR CLIENTS OVER THE AGE OF 11, THE PARENT, CLINICIAN, AND THE CLIENT COMPLETE THE ASSESSMENT SEPARATELY FOR CLIENTS UNDER 11, THE CLINICIAN AND THE PARENT COMPLETE IT THE SECOND INITIATIVE IS IMPROVING THE NUMBER OF HOURS PROVIDED TO EACH CLIENT VERSUS THE NUMBER OF HOURS PRESCRIBED BOTH INITIATIVES SHOWED SIGNIFICANT IMPROVEMENT IN THE RESULTS FROM THE BEGINNING OF THE YEAR TO THE END OF THE YEAR							








4c	(Code)	(Expenses \$	2,625,849	including grants of \$)	(Revenue \$	3,208,000)
SCHOOL PROGRAM - CHILD GUIDANCE PROVIDES FULL RANGE OF SERVICES TO SCHOOL DISTRICTS THESE INCLUDE 1 A LICENSED PRIVATE SCHOOL SERVING CHILDREN WHO NEED FULL TIME EMOTIONAL SUPPORT SERVICES THAT ARE MORE THAN THEIR SCHOOL DISTRICT CAN PROVIDE, AND THOSE CHILDREN WHO HAVE A DIAGNOSIS ON THE AUTISM SPECTRUM WHO NEED SPECIALIZED CLASSROOMS APPROXIMATELY 40 CHILDREN A YEAR ATTEND THE SCHOOL THE SCHOOL OFFERS KINDERGARTEN THROUGH EIGHTH GRADE (NARRATIVE CONTINUED ON PAGE 3 OF SCHEDULE O) (CONTINUATION FROM PART III - LINE 4C - 990) - SCHOOL AND SCHOOL BASED - LOCATED IN HAVERTOWN WAS LICENSED ON JULY 24, 1998 CHILD GUIDANCE'S PRIVATE SCHOOL PROGRAM IS COMMITTED TO PROVIDING COMPLETE ACADEMIC PROGRAMMING FOR CHILDREN REQUIRING EMOTIONAL/BEHAVIORAL/AUTISTIC SUPPORT THAT WILL BE COST-EFFECTIVE AND OUTCOME-ORIENTED OUR PRIMARY GOAL IS TO PROVIDE EACH OF OUR STUDENTS WITH THE TOOLS NECESSARY TO HELP THEM FUNCTION IN A LESS RESTRICTIVE ENVIRONMENT WITHIN THEIR OWN SCHOOL DISTRICT OUR PROGRAM IS AN ACADEMIC ENVIRONMENT, MUCH LIKE A SCHOOL DISTRICT'S EMOTIONAL SUPPORT CLASSROOM, WITH A STRONG EMPHASIS ON SOCIAL, EMOTIONAL, AND BEHAVIORAL DEVELOPMENT OUR CHILDREN RECEIVE A QUARTERLY REPORT CARD, IEPs, ACCESS TO INDIVIDUAL ACADEMIC CHARTS, THE OPPORTUNITY TO CONSULT REGARDING EMOTIONALLY CHALLENGED CHILDREN, TRANSITION HELP, AND OUR COMMITMENT TO FOLLOW THE SAME ACADEMIC STANDARDS ESTABLISHED BY THE STATE OF PENNSYLVANIA A COMPREHENSIVE TESTING PROGRAM TO MEASURE READING, MATH, SPELLING, AND COMPREHENSION WAS INSTITUTED 100% OF THE STUDENTS MADE SIGNIFICANT PROGRESS CLIENT SATISFACTION STUDIES SHOWED AN OVERALL HIGH DEGREE OF SATISFACTION, BUT INDICATED THE NEED TO STRENGTHEN THE HOMEWORK ASSIGNMENTS FOR FISCAL 09-10, A RESEARCHED BASED PROTOCOL COVERING HOMEWORK ASSIGNMENT WILL BE INSTITUTED FOR ALL GRADES THE BEHAVIOR MODIFICATION PROGRAM IS BASED ON 1-2-3 MAGIC DEVELOPED BY THOMAS PHELAN 2 SCHOOL BASED CONTRACTED SERVICES THAT PROVIDE DISTRICTS WITH AN ARRAY OF SERVICES THAT COVER ALL THREE TIERS OF THE POSITIVE BEHAVIORAL SUPPORT MODEL STAFF ARE PLACED DIRECTLY IN SCHOOLS WITH THE GOAL OF MAINTAINING STUDENTS IN THE LEAST RESTRICTIVE ENVIRONMENT EIGHTEEN SCHOOL DISTRICTS IN THREE SOUTHEASTERN PENNSYLVANIA COUNTIES CONTRACTED FOR THESE SERVICES SCHOOL-BASED SERVICES ARE INDIVIDUALIZED AND INCLUDE PARTICIPATION IN INSTRUCTIONAL SUPPORT TEAMS, INDIVIDUAL THERAPY, GROUPS, SPECIALIZED INTERVENTIONS IN REGULAR CLASSROOM SETTINGS AND EMOTIONAL SUPPORT CLASSES SERVICES ARE GOVERNED BY EACH STUDENT'S TREATMENT PLAN, WHICH IS DEVELOPED IN CONJUNCTION WITH THE INDIVIDUAL EDUCATION PLAN AND IN COOPERATION WITH PARENTS AND FAMILIES A SCHOOL BASED MENTAL HEALTH WORKER PROVIDES ONE-ON-ONE AND GROUP INTERVENTIONS TO A CHILD OR ADOLESCENT IN SCHOOL WHEN THE CHILD OR ADOLESCENT'S BEHAVIOR WITHOUT THIS INTERVENTION WOULD REQUIRE A MORE RESTRICTIVE TREATMENT OR EDUCATIONAL SETTING SCHOOL BASED WORKERS PROVIDE SPECIFIC THERAPEUTIC SUPPORT SERVICES INCLUDING BUT NOT LIMITED TO CRISIS INTERVENTION TECHNIQUES, IMMEDIATE BEHAVIORAL REINFORCEMENTS, EMOTIONAL SUPPORT, TIME-STRUCTURING ACTIVITIES, TIME-OUT STRATEGIES, AND PSYCHOSOCIAL REHABILITATIVE ACTIVITIES SCHOOL BASED MENTAL HEALTH WORKERS WORK AS PART OF A TREATMENT TEAM SCHOOL BASED MENTAL HEALTH WORKERS WORK IN ELEMENTARY, MIDDLE, AND HIGH SCHOOLS CHILD GUIDANCE'S VISION HAS ALWAYS INVOLVED THE CONCEPT OF PROVIDING THE NECESSARY TOOLS TO CHILDREN TO ENABLE THEM TO FUNCTION IN THE LEAST RESTRICTIVE ENVIRONMENT 3 TRAINING AND CONSULTATION SERVICES - SINCE 1960, CGRC HAS PROVIDED CONSULTATION TO A VARIETY OF SCHOOL SYSTEMS IN THE FORM OF TRAINING AND EDUCATION WE ARE CERTIFIED TO GRANT CONTINUING EDUCATION CREDITS THAT MEET THE REQUIREMENT OF PENNSYLVANIA LAW GOVERNING TEACHER RECERTIFICATION WE HAVE A TRAINER CERTIFIED IN THE OLWEUS BULLYING PREVENTION MODEL							
See Additional Data							

4d	Other program services (Describe in Schedule O)	(Expenses \$	8,599,866	including grants of \$)	(Revenue \$	10,965,142)
4e	Total program service expenses ►	20,493,158					

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> 	1 Yes	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> 	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> 	10	No
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> 	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> 	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> 	11f	No
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> 	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> 	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19	No
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> 	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> 	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> 	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> 	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> 	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> 	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> 	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	43	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	2a	708	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country: _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b		
11	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders.	11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b		
c	Enter the amount of reserves on hand.	13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		

Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O	12	
1b	Enter the number of voting members included in line 1a, above, who are independent	12	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed **PA**

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☒ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, address, and telephone number of the person who possesses the organization's books and records
TERRY CLARK VP FINANCE 2000 OLD WEST CHESTER PIKE HAVERTOWN, PA 19083 (484) 454-8700

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) RONALD W EYLER CHAIRMAN	0 50	X						0	0	0
(2) JCAROL HANSON DIRECTOR	0 50	X						0	0	0
(3) CATHERINE DORRICOTT DIRECTOR	0 50	X						0	0	0
(4) TIM DILLON DIRECTOR	0 50	X						0	0	0
(5) JACK LIPPART DIRECTOR	0 50	X						0	0	0
(6) MIKE MIELE DIRECTOR	0 50	X						0	0	0
(7) KEVIN DOLAN DIRECTOR	0 50	X						0	0	0
(8) R GREGORY SCOTT DIRECTOR	0 50	X						0	0	0
(9) CARL SCHULTZ DIRECTOR	0 50	X						0	0	0
(10) NICOLE M RANDALL DIRECTOR	0 50	X						0	0	0
(11) ROBERT FARRINGTON DIRECTOR	0 50	X						0	0	0
(12) CHRISTINE REUTHER DIRECTOR	0 50	X						0	0	0
(13) COLLEEN MCNICHOL CEO (EFF 01/	40 00			X				161,750	0	28,999
(14) ANDREW KIND-RUBIN VP CLINICAL	40 00			X				149,742	0	27,627

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(15) TERRY CLARK VP FINANCE	40 00			X				143,407	0	21,452
(16) AIMEE SALAS VP SPEC SVCS	40 00			X				130,094	0	19,575
(17) ROSSANA ISABEL AVELINO PSYCHIATRIST	40 00					X		208,455	0	12,674
(18) DANIELA FERRACUTI PSYCHIATRIST	40 00					X		206,476	0	33,343
(19) CHRISTOPHER VERICA CERTIFIED NU	40 00					X		137,454	0	623
(20) TAMMY KING PSYCHOLOGIST	40 00					X		102,208	0	0
(21) BRAD BARRY CEO/PR (RETI	40 00						X	196,256	0	18,686

1b Sub-Total			
c Total from continuation sheets to Part VII, Section A			
d Total (add lines 1b and 1c)	1,435,842		162,979

2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 9			
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5		No

Section B. Independent Contractors

1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.		
	(A) Name and business address	(B) Description of services	(C) Compensation
2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization		

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . .	1a	1,348			
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d	44,430			
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	239,137			
	g	Noncash contributions included in lines 1a-1f \$					
	h	Total. Add lines 1a-1f					
Program Service Revenue	2a	INSURANCE	Business Code	17,312,598	17,312,598		
	b	GOVERNMENT CONTRACTS		3,194,211	3,194,211		
	c	SCHOOL DISTRICT AND OTHER REV		2,898,598	2,898,598		
	d	CLIENT FEES		56,968	56,968		
	e	MEDICAL ASSISTANCE		26,767	26,767		
	f	All other program service revenue					
	g	Total. Add lines 2a-2f			23,489,142		
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		301	301	
4		Income from investment of tax-exempt bond proceeds . . .					
5		Royalties					
6a		(i) Real					
		(ii) Personal					
b		Less rental expenses					
c		Rental income or (loss)					
d		Net rental income or (loss)					
7a		(i) Securities					
		(ii) Other					
b		Less cost or other basis and sales expenses					
c		Gain or (loss)					
d		Net gain or (loss)					
8a		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 . . .					
		a					
		b	Less direct expenses				
c		Net income or (loss) from fundraising events . . .					
9a		Gross income from gaming activities See Part IV, line 19					
	a						
	b	Less direct expenses					
c	Net income or (loss) from gaming activities						
10a	Gross sales of inventory, less returns and allowances . . .						
	a						
	b	Less cost of goods sold					
c	Net income or (loss) from sales of inventory . . .						
Miscellaneous Revenue			Business Code				
11a							
b							
c							
d	All other revenue						
e	Total. Add lines 11a-11d						
12	Total revenue. See Instructions			23,774,358	23,489,443		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.				
2	Grants and other assistance to domestic individuals. See Part IV, line 22.	278,684	278,684		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4	Benefits paid to or for members.				
5	Compensation of current officers, directors, trustees, and key employees.				
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).				
7	Other salaries and wages.	15,537,126	13,874,355	1,647,047	15,724
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	524,191	427,288	96,903	
9	Other employee benefits.	1,693,574	1,500,801	187,971	4,802
10	Payroll taxes.	1,136,393	1,017,954	118,439	
11	Fees for services (non-employees):				
a	Management.				
b	Legal.				
c	Accounting.				
d	Lobbying.				
e	Professional fundraising services. See Part IV, line 17.				
f	Investment management fees.				
g	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)				
12	Advertising and promotion.				
13	Office expenses.	153,958	78,716	75,242	
14	Information technology.	209,210	189,238	19,926	46
15	Royalties.				
16	Occupancy.	701,421	666,724	33,922	775
17	Travel.	508,009	491,194	16,782	33
18	Payments of travel or entertainment expenses for any federal, state, or local public officials.				
19	Conferences, conventions, and meetings.				
20	Interest.	209,887		209,887	
21	Payments to affiliates.				
22	Depreciation, depletion, and amortization.	794,395		794,395	
23	Insurance.	248,007	215,274	32,733	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a	PROVISION FOR INSURANCE D	505,530	505,530		
b	TELEPHONE	404,061	330,445	73,004	612
c	MISCELLANEOUS EXPENSE	274,060	184,389	78,599	11,072
d	CONSULTANTS	237,350	136,449	100,901	
e	All other expenses	708,398	596,117	110,770	1,511
25	Total functional expenses. Add lines 1 through 24e.	24,124,254	20,493,158	3,596,521	34,575
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

				(A)		(B)	
				Beginning of year		End of year	
Assets	1	Cash—non-interest-bearing		163,389	1	174,066	
	2	Savings and temporary cash investments			2		
	3	Pledges and grants receivable, net		198,155	3	138,263	
	4	Accounts receivable, net		2,505,474	4	2,565,638	
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			5		
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L			6		
	7	Notes and loans receivable, net			7		
	8	Inventories for sale or use			8		
	9	Prepaid expenses and deferred charges		259,993	9	245,282	
	10a	Land, buildings, and equipment—cost or other basis. Complete Part VI of Schedule D	10a	17,147,572			
	b	Less: accumulated depreciation	10b	6,194,104	11,687,709	10c	10,953,468
	11	Investments—publicly traded securities			11		
	12	Investments—other securities. See Part IV, line 11			12		
	13	Investments—program-related. See Part IV, line 11			13		
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11		181,298	15	299,390	
16	Total assets. Add lines 1 through 15 (must equal line 34)		14,996,018	16	14,376,107		
Liabilities	17	Accounts payable and accrued expenses		1,804,405	17	1,515,062	
	18	Grants payable			18		
	19	Deferred revenue		28,330	19	78,429	
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21		
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L			22		
	23	Secured mortgages and notes payable to unrelated third parties		8,802,728	23	8,771,957	
	24	Unsecured notes and loans payable to unrelated third parties			24		
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D			25		
	26	Total liabilities. Add lines 17 through 25		10,635,463	26	10,365,448	
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets		4,354,840	27	4,004,944	
	28	Temporarily restricted net assets		5,715	28	5,715	
	29	Permanently restricted net assets			29		
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds			30		
	31	Paid-in or capital surplus, or land, building or equipment fund			31		
	32	Retained earnings, endowment, accumulated income, or other funds			32		
	33	Total net assets or fund balances		4,360,555	33	4,010,659	
	34	Total liabilities and net assets/fund balances		14,996,018	34	14,376,107	

Part XI **Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	23,774,358
2	Total expenses (must equal Part IX, column (A), line 25)	2	24,124,254
3	Revenue less expenses Subtract line 2 from line 1	3	-349,896
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . .	4	4,360,555
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	4,010,659

Part XII **Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII ☐

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

Additional Data

Software ID:

Software Version:

EIN: 23-1490061

Name: CHILD GUIDANCE RESOURCE CENTERS

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$	8,599,866	including grants of \$) (Revenue \$	10,965,142)
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SOCIAL SKILL DEVELOPMENT PROGRAM - THE SUMMER THERAPEUTIC PROGRAMS ARE SPECIALIZED TRACTS FOR CHILDREN WITH EMOTIONAL SUPPORT NEEDS AND FOR CHILDREN DIAGNOSED ON THE AUTISM SPECTRUM ADULT RESIDENTIAL SERVICES- CGRC HAS THREE 24 HOURS A DAY FULL CARE COMMUNITY RESIDENTIAL REHABILITATION FACILITIES FOR CLIENTS WITH MENTAL HEALTH DISABILITIES THE PRIMARY GOAL OF THESE RESIDENCES IS TO HELP CONSUMERS TO DEVELOP EVERYDAY LIVING AND COPING SKILLS, TO MAINTAIN SOCIALIZATION SKILLS THROUGH A VARIETY OF STRATEGIES, TO DEVELOP INDEPENDENCE THROUGH SETTING REALISTIC GOALS AND AMBITIONS, AND TO BUILD SELF-ASSESSMENT SKILLS SO THEY CAN HANDLE STRESSORS TO PREVENT CRISIS SITUATIONS AND UNNECESSARY HOSPITALIZATIONS THE STAFF WILL WORK COOPERATIVELY AND CREATIVELY WITH ALL SUPPORTIVE SERVICES THAT OUR MUTUALLY SHARED CONSUMER HAS THE LIST INCLUDES, BUT IS NOT LIMITED TO MAST, INTENSIVE CASE MANAGERS, RESOURCE COORDINATORS, ADMINISTRATORS, CASE MANAGERS, PARTIAL HOSPITAL/MISA PROGRAMS, CLUB HOUSE PROGRAM, CONSUMER SATISFACTION TEAM, DELAWARE COUNTY OFFICE OF BEHAVIORAL HEALTH, OTC WORK PROGRAM, AND FAMILIES THE CONSUMER MUST POSSESS BASIC LIVING SKILLS WITH THE POTENTIAL TO DEVELOP THEM FURTHER DEPENDING ON THE PARTICULAR RESIDENCE, THE CONSUMERS COOK FOR HIMSELF/HERSELF, OR THE STAFF MAY PREPARE COMMON MEALS CONSUMERS MAINTAIN HIS OR HER APARTMENT WE SERVE CLIENTS 18 YEARS OLD AND ABOVE WHO ARE DELAWARE COUNTY RESIDENTS THE PROGRAM CAPACITY IS 23 THE AVERAGE NUMBER OF RESIDENTS IS 22 A SPECIAL TRACT FOR TRANSITION AGE (18-25) IS OFFERED WITHIN THIS PROGRAM ADDITIONALLY, PROVISIONS ARE MADE FOR OLDER ADULTS WHO HAVE CO-OCCURRING CHRONIC MEDICAL CONDITIONS A DSM-IV MENTAL HEALTH DIAGNOSIS, THE ABILITY FOR SELF-PRESERVATIONS, AND THE ABILITY TO MAINTAIN HIM/HER IN AN APARTMENT SETTING WITH ONE OR TWO ROOMMATES ARE ALL ADMISSION CRITERIA OVER THE PAST YEARS, THE PROGRAM HAS FOCUSED ON IMPLEMENTING THE WRAP PROTOCOL THIS IS THE WELLNESS RECOVERY ACTION PLAN EACH CLIENT NOW HAS ONE

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support

OMB No 1545-0047

2015

Open to Public Inspection

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Department of the Treasury
Internal Revenue Service

Name of the organization
CHILD GUIDANCE RESOURCE CENTERS

Employer identification number
23-1490061

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2

☐

A school described in **section 170(b)(1)(A)(ii).**(Attach Schedule E (Form 990 or 990-EZ))

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9

☒

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See**section 509(a)(2).** (Complete Part III)

10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g

a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**

b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**

c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**

d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**

e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

f

Enter the number of supported organizations

g

Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
1 Gifts, grants, contributions, and membership fees received (Do not include any unusual grants)						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc (see instructions)					12	
13 First five years.If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage						
14 Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f))					14	
15 Public support percentage for 2014 Schedule A, Part II, line 14					15	
16a 33 1/3% support test—2015.If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						<input type="checkbox"/>
b 33 1/3% support test—2014.If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						<input type="checkbox"/>
17a 10%-facts-and-circumstances test—2015.If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization						<input type="checkbox"/>
b 10%-facts-and-circumstances test—2014.If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization						<input type="checkbox"/>
18 Private foundation.If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions						<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	166,267	1,456,530	215,341	232,256	284,915	2,355,309
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	22,511,063	23,617,983	24,708,824	24,632,953	23,489,443	118,960,266
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5	22,677,330	25,074,513	24,924,165	24,865,209	23,774,358	121,315,575
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						121,315,575

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
9 Amounts from line 6	22,677,330	25,074,513	24,924,165	24,865,209	23,774,358	121,315,575
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)	22,677,330	25,074,513	24,924,165	24,865,209	23,774,358	121,315,575
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2015 (line 8, column (f) divided by line 13, column (f))	15	100.000 %
16 Public support percentage from 2014 Schedule A, Part III, line 15	16	100.000 %

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2015 (line 10c, column (f) divided by line 13, column (f))	17	0 %
18 Investment income percentage from 2014 Schedule A, Part III, line 17	18	0 %

19a 33 1/3% support tests—2015. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☒**b 33 1/3% support tests—2014.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2	
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a	
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b	
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c	
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a	
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c	
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a	
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6	
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7	
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8	
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a	
b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b	
c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c	
10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a	
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b	
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	
b A family member of a person described in (a) above?	11b	
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .	11c	

Part IV

Supporting Organizations (continued)

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1

Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

☐

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI) _____		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount		Current Year	
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions) <input type="checkbox"/>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2015 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause required--see instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
c			
d From 2013.			
e From 2014.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 3j and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013.			
d From 2014.			
e From 2015.			

Part VI Supplemental Information.

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference

Explanation

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization
CHILD GUIDANCE RESOURCE CENTERS

Employer identification number
23-1490061

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)
☐ Protection of natural habitat
☐ Preservation of open space

☐ Preservation of an historically important land area
☐ Preservation of a certified historic structure

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4

Number of states where property subject to conservation easement is located ►

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
►

7

Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
► \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenue included on Form 990, Part VIII, line 1
► \$

(ii)

Assets included in Form 990, Part X
► \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenue included on Form 990, Part VIII, line 1
► \$

b

Assets included in Form 990, Part X
► \$

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

(continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a☐ Public exhibition

b☐ Scholarly research

c☐ Preservation for future generations

d☐ Loan or exchange programs

e☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

cBeginning balance

dAdditions during the year

eDistributions during the year

fEnding balance

Amount

1c

1d

1e

1f

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds.

Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a	Beginning of year balance				
b	Contributions				
c	Net investment earnings, gains, and losses				
d	Grants or scholarships				
e	Other expenditures for facilities and programs				
f	Administrative expenses				
g	End of year balance				

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

aBoard designated or quasi-endowment ▶

bPermanent endowment ▶

cTemporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

(ii) related organizations

3a(i)

3a(ii)

3b

Yes

No

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

☐

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a)Cost or other basis (investment)	(b)Cost or other basis (other)	Accumulated (c)depreciation	(d)Book value
1a Land		1,275,000		1,275,000
b Buildings		13,378,235	4,280,175	9,098,060
c Leasehold improvements		380,395	334,632	45,763
d Equipment		2,098,914	1,579,297	519,617
e Other		15,028		15,028
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) ▶				10,953,468

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	23,774,358
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	23,774,358
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total revenue Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)	5	23,774,358

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	24,124,254
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	24,124,254
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)	5	24,124,254

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation

Part XIII **Supplemental Information** *(continued)*

Return Reference	Explanation

2015

23-1490061

Schedule I (Form 990) 2015

Part IIIGrants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) SEE PART IV BELOW	153		278,684	FMV	SEE PART IV BEL

Part IVSupplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
SCHEDULE I, PAGE 4, PART IV	(CONTINUED FROM SCHEDULE I - PART III) THESE FUNDS ENABLE DEPARTMENT STAFF TO PROVIDE CONSUMERS WITH SHORT-TERM, TREATMENT PLAN DRIVEN FINANCIAL ASSISTANCE AS ONE COMPONENT OF A COMPREHENSIVE APPROACH THAT FOSTERS FAMILY SELF-SUFFICIENCY. FAMILY SUPPORT EXPENDITURES CAN INCLUDE CONCRETE SERVICES OR TANGIBLE GOODS SUCH AS FOOD, FURNITURE, RENT OR MORTGAGE PAYMENTS, CLOTHING OR UTILITY BILLS. OTHER SUPPORT SERVICES THAT WOULD BE CONSIDERED AS ASSISTING IN THE FAMILY'S DRIVE TOWARD HEALTHIER FUNCTIONING MAY INCLUDE RESPITE, SKILL BUILDING OR JOB-TRAINING OPPORTUNITIES, RECREATION ACTIVITIES, SUPPORT GROUPS. PROCEDURE REQUESTS FOR FAMILY SUPPORT FUNDS ARE MADE BY THE CONSUMER FAMILY TO THE CLINICIANS WHO REVIEW THE REQUEST WITH THE PROGRAM SUPERVISOR. JUSTIFICATION FOR THE USE OF FAMILY SUPPORT FUNDS MAY BE MADE AFTER SATISFYING THESE CRITERIA: - THE FAMILY IS IN FINANCIAL NEED - THE USE OF FAMILY SUPPORT FUNDS CAN BE JUSTIFIED AS ONE METHOD OF MEETING TREATMENT GOALS DESCRIBED IN THE TREATMENT PLAN - IF APPLICABLE, A PLAN IS CREATED THAT WILL INSURE A MORE PERMANENT SOLUTION FOLLOWING THE USE OF FAMILY SUPPORT FUNDS AS A TEMPORARY MEASURE. ARRANGEMENTS ARE MADE WITH THE CONSUMER TO OBTAIN BACKUP DOCUMENTATION FOR ALL FAMILY SUPPORT FUND EXPENSES. ALL REQUESTS ARE DOCUMENTED IN THE CLIENT RECORD, WITH DOCUMENTATION ATTACHED. THE CHECK REQUESTS AND JUSTIFICATION FORM AUTHORIZED BY THE DEPARTMENT DIRECTOR ARE SUBMITTED TO THE ACCOUNTING DEPARTMENT IN ORDER FOR THE PAYMENT TO BE RELEASED. CONTINUED FROM SCHEDULE I - PART III - COLUMN (F) - DESCRIPTION OF NON-CASH ASSISTANCE - FAMILY SUPPORT EXPENDITURES CAN INCLUDE CONCRETE SERVICES OR TANGIBLE GOODS SUCH AS FOOD, FURNITURE, RENT OR MORTGAGE PAYMENTS, CLOTHING OR UTILITY BILLS.

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization
CHILD GUIDANCE RESOURCE CENTERS

Employer identification number
23-1490061

Part I Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <div><div><input type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Tax indemnification and gross-up payments</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Discretionary spending account</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div>		
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. <div><div><input type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Written employment contract</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input type="checkbox"/> Compensation survey or study</div><div><input type="checkbox"/> Form 990 of other organizations</div><div><input type="checkbox"/> Approval by the board or compensation committee</div></div>		
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment?	4a	No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	No
c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	4c	No
Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization?	5a	No
b Any related organization? If "Yes," on line 5a or 5b, describe in Part III.	5b	No
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization?	6a	No
b Any related organization? If "Yes," on line 6a or 6b, describe in Part III.	6b	No
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.	7	No
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.	8	No
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9	

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column(B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 COLLEEN MCNICHOL CEO (EFF 01/4/16)	(i)	146,940	14,810		7,952	21,047	190,749	
	(ii)							
2 ANDREW KIND-RUBIN VP CLINICAL	(i)	135,417	14,325		10,299	17,328	177,369	
	(ii)							
3 TERRY CLARKVP FINANCE	(i)	129,688	13,719		9,638	11,814	164,859	
	(ii)							
4 ROSSANA ISABEL AVELINO PSYCHIATRIST	(i)	200,455	8,000			12,674	221,129	
	(ii)							
5 DANIELA FERRACUTI PSYCHIATRIST	(i)	167,297	39,179			33,343	239,819	
	(ii)							
6 BRAD BARRY CEO/PR (RETIRE 1/16)	(i)	130,430	29,280	36,546	18,686		214,942	
	(ii)							

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
SCHEDULE J, PART III	SCHEDULE J, LINE 6 (OTHER REPORTABLE COMPENSATION) FOR BRAD BARRY IS THE PAYOUT AMOUNT BASED ON COMPANY POLICY OF UNUSED VACATION TIME AT THE DATE OF RETIREMENT FROM EMPLOYMENT.

SCHEDULE O
(Form 990 or
990-EZ)Department of the
Treasury
Internal Revenue
Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.

OMB No 1545-0047

2015**Open to Public
Inspection**Name of the organization
CHILD GUIDANCE RESOURCE CENTERS**Employer identification number**

23-1490061

**Return
Reference****Explanation**FORM 990,
PAGE 1,
PART I, LINE 6

THE CHILD GUIDANCE RESOURCE CENTERS' (CGRC) BOARD OF DIRECTORS IS A VOLUNTEER BOARD THE BOARD MEMBERSHIP INCLUDES A BROAD MIX OF PERSONS THAT IS REFLECTIVE OF THE COMMUNITIES WHICH CGRC SERVICES THE INDIVIDUALS REPRESENT HEALTHCARE/CONSUMER/BUSINESS AGENCIES AND POSSESS THE KNOWLEDGE/EXPERIENCE/EXPERTISE THAT PROVIDE FOR A DIVERSE PERSPECTIVE RELATING TO ORGANIZATIONAL PLANNING AND LEADERSHIP THE BOARD OF DIRECTORS IS ULTIMATELY RESPONSIBLE FOR THE QUALITY OF CARE AND THE FINANCIAL VIABILITY OF CHILD GUIDANCE RESOURCE CENTERS ADDITIONALLY, CGRC HAS COMMUNITY VOLUNTEERS WHO PROVIDE ASSISTANCE TO THE FAMILIES IN THE OUTPATIENT WAITING AREAS AND ADMINISTRATIVE CLERICAL SUPPORT

Return Reference	Explanation
FORM 990, PAGE 2, PART III, LINE 4A	<p>THE PHILOSOPHY OF FAMILY FIRST IS THAT A CHILD'S FAMILY IS THEIR STRONGEST AND MOST IMPORTANT LIFE DOMAIN THEREFORE, THE MOST EFFECTIVE WAY OF HELPING TROUBLED CHILDREN AND ADOLESCENTS IS A FAMILY-FOCUSED, HOME-BASED MODEL DESIGNED TO RECOGNIZE AND BUILD ON FAMILY STRENGTHS IN THIS WAY, THE NATURAL SUPPORTS OF THE CHILD'S LIFE CAN BE NURTURED SO THAT GAINS MADE CAN BE MAINTAINED AFTER FAMILY FIRST SERVICES HAVE ENDED ADDITIONALLY, THE FLEXIBILITY OF THE FAMILY FIRST APPROACH ALLOWS THE TEAM TO LEARN ABOUT AND INCORPORATE ALL OF THE IMPORTANT ELEMENTS OF THE CHILD'S LIFE INTO THE TREATMENT EXPERIENCE FAMILY FIRST SERVICES ARE RECOMMENDED TO A CHILD OR ADOLESCENT WHO IS CONSIDERED TO BE AT-RISK, THAT IS, WHO IS STRUGGLING WITH ANY OF THE FOLLOWING ISSUES SEVERE EMOTIONAL DISORDERS OR MENTAL ILLNESS (SUCH AS CHILDHOOD DEPRESSION OR ADHD), INTENSE PARENT/CHILD CONFLICT, DIFFICULTY ADJUSTING TO FAMILY AND LIFE CHANGES, SCHOOL PROBLEMS (INCLUDING POOR PERFORMANCE, BEHAVIORAL PROBLEMS, OR TRUANCY), OPPOSITIONAL OR DEFIANT BEHAVIOR, PDD IN COMBINATION WITH FAMILY PROBLEMS, OR DRUG AND ALCOHOL USE IN COMBINATION WITH FAMILY PROBLEMS FOR SOME, FAMILY FIRST MAY BE THE LAST INTERVENTION ATTEMPT BEFORE OUT OF HOME PLACEMENT FOR OTHERS, FAMILY FIRST ACTS AS A BRIDGE BETWEEN RESIDENTIAL CARE AND LIVING AT HOME WITH FAMILY THE PROGRAM SERVES APPROXIMATELY 492 FAMILIES A YEAR AT ANY ONE TIME, THE ACTIVE CASELOAD IS APPROXIMATELY 215 FAMILIES THE PROGRAM INCLUDES WEEKEND PARENT AND CLIENT TRAINING RETREATS THE TRAININGS WERE VERY WELL RECEIVED AND RESULTED IN PARENT TRAINING GROUPS BEING ESTABLISHED FOR THE PARENTS WHO ATTENDED THE WEEKEND SESSIONS</p>

Return Reference	Explanation
FORM 990, PAGE 2, PART III, LINE 4B	<p>BEHAVIORAL HEALTH REHABILITATIVE SERVICES PROGRAM (BHRS) CONTINUED- THESE CLINICIANS INCLUDE A BEHAVIORAL SPECIALIST CONSULTANT (DOCTORAL OR MASTER'S LEVEL CLINICIAN), A MOBILE THERAPIST (DOCTORAL OR MASTER'S LEVEL CLINICIAN), AND A THERAPEUTIC STAFF SUPPORT (BACHELOR'S LEVEL CLINICIAN) THE GOAL OF THE BHRS TEAM IS TO WORK WITH THE FAMILY TO DEVELOP AN APPROPRIATE TREATMENT PLAN THAT UTILIZES BEHAVIORAL MODIFICATION, INDIVIDUAL AND / OR FAMILY THERAPY, AND ONE-ON-ONE INTERVENTIONS THAT HELP IMPROVE PROBLEM-SOLVING SKILLS IN BHRS, THE FAMILIES ARE CONSIDERED TO BE THE BEST RESOURCES FOR WORKING TOWARDS GOAL ACHIEVEMENT BHRS IS BASED ON A WELL-DEFINED SET OF PRINCIPLES THESE PRINCIPLES ARE COMPRISED OF SIX CORE CONCEPTS TREATMENT WHICH IS CHILD-CENTERED, FAMILY FOCUSED, COMMUNITY BASED, MULTI-SYSTEMIC, CULTURALLY COMPETENT, AND LEAST RESTRICTIVE / LEAST INTRUSIVE THE PROGRAM SERVES APPROXIMATELY 994 CASES A YEAR AT ANY ONE TIME, THERE ARE 856 FAMILIES RECEIVING THIS SERVICE THE CHILDREN SERVED RANGE IN AGE FROM THREE TO TWENTY-ONE SERVICES ARE PROVIDED IN THE HOME, SCHOOL, AND COMMUNITY CLIENTS COME FROM THREE SOUTHEASTERN PENNSYLVANIA COUNTIES TWO SIGNIFICANT INITIATIVES ARE ON GOING IN THE PROGRAM ONE USES THE MEASUREMENT TOOL CANS (CHILD AND ADOLESCENT NEEDS AND STRENGTHS ASSESSMENT) FOR CLIENTS WITH AN EMOTIONAL SUPPORT DIAGNOSIS FOR CLIENTS OVER THE AGE OF 11, THE PARENT, CLINICIAN, AND THE CLIENT COMPLETE THE ASSESSMENT SEPARATELY FOR CLIENTS UNDER 11, THE CLINICIAN AND THE PARENT COMPLETE IT THE SECOND INITIATIVE IS IMPROVING THE NUMBER OF HOURS PROVIDED TO EACH CLIENT VERSUS THE NUMBER OF HOURS PRESCRIBED BOTH INITIATIVES SHOWED SIGNIFICANT IMPROVEMENT IN THE RESULTS FROM THE BEGINNING OF THE YEAR TO THE END OF THE YEAR</p>

Return Reference	Explanation
FORM 990, PAGE 2, PART III, LINE 4C	<p>SCHOOL AND SCHOOL BASED - LOCATED IN HAVERTOWN WAS LICENSED ON JULY 24, 1998 CHILD GUIDANCE'S PRIVATE SCHOOL PROGRAM IS COMMITTED TO PROVIDING COMPLETE ACADEMIC PROGRAMMING FOR CHILDREN REQUIRING EMOTIONAL/BEHAVIORAL/AUTISTIC SUPPORT THAT WILL BE COST-EFFECTIVE AND OUTCOME-ORIENTED OUR PRIMARY GOAL IS TO PROVIDE EACH OF OUR STUDENTS WITH THE TOOLS NECESSARY TO HELP THEM FUNCTION IN A LESS RESTRICTIVE ENVIRONMENT WITHIN THEIR OWN SCHOOL DISTRICT OUR PROGRAM IS AN ACADEMIC ENVIRONMENT, MUCH LIKE A SCHOOL DISTRICT'S EMOTIONAL SUPPORT CLASSROOM, WITH A STRONG EMPHASIS ON SOCIAL, EMOTIONAL, AND BEHAVIORAL DEVELOPMENT OUR CHILDREN RECEIVE A QUARTERLY REPORT CARD, IEPs, ACCESS TO INDIVIDUAL ACADEMIC CHARTS, THE OPPORTUNITY TO CONSULT REGARDING EMOTIONALLY CHALLENGED CHILDREN, TRANSITION HELP, AND OUR COMMITMENT TO FOLLOW THE SAME ACADEMIC STANDARDS ESTABLISHED BY THE STATE OF PENNSYLVANIA A COMPREHENSIVE TESTING PROGRAM TO MEASURE READING, MATH, SPELLING, AND COMPREHENSION WAS INSTITUTED 100% OF THE STUDENTS MADE SIGNIFICANT PROGRESS CLIENT SATISFACTION STUDIES SHOWED AN OVERALL HIGH DEGREE OF SATISFACTION, BUT INDICATED THE NEED TO STRENGTHEN THE HOMEWORK ASSIGNMENTS FOR FISCAL 09-10, A RESEARCHED BASED PROTOCOL COVERING HOMEWORK ASSIGNMENT WILL BE INSTITUTED FOR ALL GRADES THE BEHAVIOR MODIFICATION PROGRAM IS BASED ON 1-2-3 MAGIC DEVELOPED BY THOMAS PHELAN 2 SCHOOL BASED CONTRACTED SERVICES THAT PROVIDE DISTRICTS WITH AN ARRAY OF SERVICES THAT COVER ALL THREE TIERS OF THE POSITIVE BEHAVIORAL SUPPORT MODEL STAFF ARE PLACED DIRECTLY IN SCHOOLS WITH THE GOAL OF MAINTAINING STUDENTS IN THE LEAST RESTRICTIVE ENVIRONMENT EIGHTEEN SCHOOL DISTRICTS IN THREE SOUTHEASTERN PENNSYLVANIA COUNTIES CONTRACTED FOR THESE SERVICES SCHOOL-BASED SERVICES ARE INDIVIDUALIZED AND INCLUDE PARTICIPATION IN INSTRUCTIONAL SUPPORT TEAMS, INDIVIDUAL THERAPY, GROUPS, SPECIALIZED INTERVENTIONS IN REGULAR CLASSROOM SETTINGS AND EMOTIONAL SUPPORT CLASSES SERVICES ARE GOVERNED BY EACH STUDENT'S TREATMENT PLAN, WHICH IS DEVELOPED IN CONJUNCTION WITH THE INDIVIDUAL EDUCATION PLAN AND IN COOPERATION WITH PARENTS AND FAMILIES A SCHOOL BASED MENTAL HEALTH WORKER PROVIDES ONE-ON-ONE AND GROUP INTERVENTIONS TO A CHILD OR ADOLESCENT IN SCHOOL WHEN THE CHILD OR ADOLESCENT'S BEHAVIOR WITHOUT THIS INTERVENTION WOULD REQUIRE A MORE RESTRICTIVE TREATMENT OR EDUCATIONAL SETTING SCHOOL BASED WORKERS PROVIDE SPECIFIC THERAPEUTIC SUPPORT SERVICES INCLUDING BUT NOT LIMITED TO CRISIS INTERVENTION TECHNIQUES, IMMEDIATE BEHAVIORAL REINFORCEMENTS, EMOTIONAL SUPPORT, TIME-STRUCTURING ACTIVITIES, TIME-OUT STRATEGIES, AND PSYCHOSOCIAL REHABILITATIVE ACTIVITIES SCHOOL BASED MENTAL HEALTH WORKERS WORK AS PART OF A TREATMENT TEAM SCHOOL BASED MENTAL HEALTH WORKERS WORK IN ELEMENTARY, MIDDLE, AND HIGH SCHOOLS CHILD GUIDANCE'S VISION HAS ALWAYS INVOLVED THE CONCEPT OF PROVIDING THE NECESSARY TOOLS TO CHILDREN TO ENABLE THEM TO FUNCTION IN THE LEAST RESTRICTIVE ENVIRONMENT 3 TRAINING AND CONSULTATION SERVICES - SINCE 1960, CGRC HAS PROVIDED CONSULTATION TO A VARIETY OF SCHOOL SYSTEMS IN THE FORM OF TRAINING AND EDUCATION WE ARE CERTIFIED TO GRANT CONTINUING EDUCATION CREDITS THAT MEET THE REQUIREMENT OF PENNSYLVANIA LAW GOVERNING TEACHER RECERTIFICATION WE HAVE A TRAINER CERTIFIED IN THE OLWEUS BULLYING PREVENTION MODEL</p>

Return Reference	Explanation
FORM 990, PAGE 2, PART III, LINE 4D	<p>SOCIAL SKILL DEVELOPMENT PROGRAM - THE SUMMER THERAPEUTIC PROGRAMS ARE SPECIALIZED TRACTS FOR CHILDREN WITH EMOTIONAL SUPPORT NEEDS AND FOR CHILDREN DIAGNOSED ON THE AUTISM SPECTRUM ADULT RESIDENTIAL SERVICES- CGRC HAS THREE 24 HOURS A DAY FULL CARE COMMUNITY RESIDENTIAL REHABILITATION FACILITIES FOR CLIENTS WITH MENTAL HEALTH DISABILITIES THE PRIMARY GOAL OF THESE RESIDENCES IS TO HELP CONSUMERS TO DEVELOP EVERYDAY LIVING AND COPING SKILLS, TO MAINTAIN SOCIALIZATION SKILLS THROUGH A VARIETY OF STRATEGIES, TO DEVELOP INDEPENDENCE THROUGH SETTING REALISTIC GOALS AND AMBITIONS, AND TO BUILD SELF-ASSESSMENT SKILLS SO THEY CAN HANDLE STRESSORS TO PREVENT CRISIS SITUATIONS AND UNNECESSARY HOSPITALIZATIONS THE STAFF WILL WORK COOPERATIVELY AND CREATIVELY WITH ALL SUPPORTIVE SERVICES THAT OUR MUTUALLY SHARED CONSUMER HAS THE LIST INCLUDES, BUT IS NOT LIMITED TO MAST, INTENSIVE CASE MANAGERS, RESOURCE COORDINATORS, ADMINISTRATORS, CASE MANAGERS, PARTIAL HOSPITAL/MISA PROGRAMS, CLUB HOUSE PROGRAM, CONSUMER SATISFACTION TEAM, DELAWARE COUNTY OFFICE OF BEHAVIORAL HEALTH, OTC WORK PROGRAM, AND FAMILIES THE CONSUMER MUST POSSESS BASIC LIVING SKILLS WITH THE POTENTIAL TO DEVELOP THEM FURTHER DEPENDING ON THE PARTICULAR RESIDENCE, THE CONSUMERS COOK FOR HIMSELF/HERSELF, OR THE STAFF MAY PREPARE COMMON MEALS CONSUMERS MAINTAIN HIS OR HER APARTMENT WE SERVE CLIENTS 18 YEARS OLD AND ABOVE WHO ARE DELAWARE COUNTY RESIDENTS THE PROGRAM CAPACITY IS 23 THE AVERAGE NUMBER OF RESIDENTS IS 22 A SPECIAL TRACT FOR TRANSITION AGE (18-25) IS OFFERED WITHIN THIS PROGRAM ADDITIONALLY, PROVISIONS ARE MADE FOR OLDER ADULTS WHO HAVE CO-OCCURRING CHRONIC MEDICAL CONDITIONS A DSM-IV MENTAL HEALTH DIAGNOSIS, THE ABILITY FOR SELF-PRESERVATIONS, AND THE ABILITY TO MAINTAIN HIM/HER IN AN APARTMENT SETTING WITH ONE OR TWO ROOMMATES ARE ALL ADMISSION CRITERIA OVER THE PAST YEARS, THE PROGRAM HAS FOCUSED ON IMPLEMENTING THE WRAP PROTOCOL THIS IS THE WELLNESS RECOVERY ACTION PLAN EACH CLIENT NOW HAS ONE</p>

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 11B	A COPY OF THE FORM 990 IS PROVIDED TO THE BOARD PRIOR TO FILING

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 12C	CONFLICT OF INTEREST DISCLOSURES ARE SIGNED ANNUALLY BY THE BOARD AGENCY POLICY REQUIRES THAT ALL ORGANIZATION REPRESENTATIVES DEALING WITH CLIENTS, FAMILIES, SUPPLIERS, CONTRACTORS, COMPETITORS, OR ANY PERSONS DOING OR SEEKING TO DO BUSINESS WITH CGRC SHALL ACT IN THE BEST INTEREST OF CGRC TO THE EXCLUSION OF CONSIDERATION OF PERSONAL PREFERENCE OR ADVANTAGE SUCH REPRESENTATIVES SHALL MAKE PROMPT, WRITTEN DISCLOSURE OF CONFLICTS OR POTENTIAL CONFLICTS TO THE CEO, INCLUDING BUT NOT LIMITED TO SIGNIFICANT FINANCIAL INTEREST IN, OR A BROKER RELATIONSHIP WITH A THIRD PARTY WITH, AN OUTSIDE FIRM SEEKING TO DO BUSINESS WITH OR IN COMPETITION WITH CGRC CONFLICT OF INTEREST/NON-DISCLOSURE STATEMENT IS RETAINED IN THE PERSONNEL FILE FOR ALL EMPLOYEES

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 15A	1) APPROVAL BY COMPENSATION COMMITTEE 2) REVIEW FORM 990 OF OTHER ORGANIZATIONS 3) REVIEW OF COMPENSATION SURVEY OR STUDY 4) APPROVAL BY THE BOARD OF DIRECTORS

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 15B	1) INCLUDED IN BUDGET REVIEWED BY FINANCE COMMITTEE & BOARD OF DIRECTORS 2) SET BY CEO WITHIN GUIDELINES ESTABLISHED IN STEP 1 ABOVE CONTINUED FROM FORM 990 PART VI - LINE 2

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 19	DOCUMENTS ARE AVAILABLE UPON REQUEST ANNUAL FINANCIAL REPORT IS AVAILABLE ON THE WEBSITE - WWW CGRC ORG

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization
CHILD GUIDANCE RESOURCE CENTERS

Employer identification number
23-1490061

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.					
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) OUSTIA INC 2000 OLD WEST CHESTER PIKE 2000 OLD WEST CHESTER PIKE HAVERTOWN, PA 19083 23-2392707	HOLDING CO		501C2		N/A		No
(2) MESON INC 2000 OLD WEST CHESTER PIKE 2000 OLD WEST CHESTER PIKE HAVERTOWN, PA 19083 23-2138411	REHAB FACI		501C3	7	N/A		No

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No

Part V

Transactions With Related Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

1a

No

b

Gift, grant, or capital contribution to related organization(s)

1b

No

c

Gift, grant, or capital contribution from related organization(s)

1c

No

d

Loans or loan guarantees to or for related organization(s)

1d

No

e

Loans or loan guarantees by related organization(s)

1e

No

f

Dividends from related organization(s)

1f

No

g

Sale of assets to related organization(s)

1g

No

h

Purchase of assets from related organization(s)

1h

No

i

Exchange of assets with related organization(s)

1i

No

j

Lease of facilities, equipment, or other assets to related organization(s)

1j

No

k

Lease of facilities, equipment, or other assets from related organization(s)

1k

No

l

Performance of services or membership or fundraising solicitations for related organization(s)
.

1l

No

m

Performance of services or membership or fundraising solicitations by related organization(s)

1m

No

n

Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

1n

Yes

o

Sharing of paid employees with related organization(s)

1o

No

p

Reimbursement paid to related organization(s) for expenses

1p

No

q

Reimbursement paid by related organization(s) for expenses

1q

No

r

Other transfer of cash or property to related organization(s)

1r

No

s

Other transfer of cash or property from related organization(s)

1s

No

2

If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)OUSIA INC OUSIA INC	C	44,430	INVESTMENT INCOME
(2)OUSIA INC OUSIA INC	N		NO CHARGE
(3)OUSIA INC OUSIA INC	E	315,000	LOAN GUARANTEE

Schedule R (Form 990) 2015

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
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