

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493045001307

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public \blacktriangleright Information about Form 990 and its instructions is at $\underline{\textit{www IRS gov/form990}}$

Return of Organization Exempt From Income Tax

Open to Public Inspection

			lendar year, or tax year beginnin C Name of organization	g 07-01-2015 , and ending 06-30-	-2016	D Empl	over ide	entification number
	eck if aj ddress c	pplicable thange	Ducks Unlimited Inc				-	
_	ame cha	-	% EARL GROCHAU Doing business as				64379	99
	nitial reti	um	Doing Dusiness as					
F return	ınal /temina	ated		ail is not delivered to street address) Roor	n/suite	E Teleph	none nur	mber
_	nended		1 WATERFOWL WAY			(901) 758-	3825
∏Ap	plication	n pending	City or town, state or province, cour MEMPHIS, TN 38120	ntry, and ZIP or foreign postal code		G Gross	receipts	\$ 224,256,849
			F Name and address of princip	al officer	H(a	a) Is this a grou	p retur	n for
			Earl Grochau 1 WATERFOWL WAY			subordinates?	•	┌ Yes 🗸
			MEMPHIS,TN 38120		— ни	No Are all subord	lınates	
I Ta	ıx-exem	npt status	✓ 501(c)(3)	insert no) 4947(a)(1) or 527		included?		1 165 110
J W	ebsite	e: ► ww	W DUCKS ORG		на	IT "No," attac Group exemp		(see instructions)
K For	m of ord	ganization	✓ Corporation Trust Associa	tion Other ►		Year of formation 1		State of legal domicile DC
				'				
Pa	1	Sum	-					
Activities & Governance	DI A	ucksu		RESTORES, AND MANAGES WET MERICA'S WATERFOWL THESE H				
E E	-							
o Ve	3	hock th	us hav • 🗖 If the organization di	continued its operations or dispos	ad of mo	ro than 3 5% of it	s not :	occato
3		neck th	iis box P II the organization di	scontinued its operations or dispos	sea oi mo	re than 25% of it	S net a	issets
20	3 N	Number	of voting members of the governi	ng body (Part VI, line 1a)			3	65
Ě	4 1	Number	of independent voting members o	fthe governing body (Part VI, line	1b) .		4	64
į (C	5 T	otal nur	mber of individuals employed in c	alendar year 2015 (Part V , line 2a)		5	612
Q	6 T	otal nur	mber of volunteers (estimate if ne		6	56,170		
			related business revenue from Pa			7a	2,845,381	
	b Ne	et unrela	ated business taxable income fro	m Form 990-T, line 34			7b	
	8	Contri	shutsons and grants (Dart VIII Is	ne 1h)		Prior Year 201,331	066	Current Year 196,348,424
<u>9</u> :	9		, ,	ne 2g)	•	201,331	0	190,340,424
Ravenue	10	_	•	(A), lines 3, 4, and 7d)		2,741		727,571
ą.	11		•	lines 5, 6d, 8c, 9c, 10c, and 11e)		5,546	-	5,322,127
	12	Total		(must equal Part VIII, column (A)	, line	209,619		202,398,122
	13	12)	s and similar amounts haid (Dart	IX, column (A), lines 1-3)		15,492	052	13,180,408
	14		·	X, column (A), line 4)	—	13,492	0	13,180,408
	15			ee benefits (Part IX, column (A), lin				50.054.252
S &		5-10		(,	55,537,86		58,051,253	
Expenses	16a	Profes	ssional fundraising fees (Part IX,	column (A), line 11e)	· · _	496	,324	450,286
Ä	b		ındraısıng expenses (Part IX, column (D)		_			
	17			lines 11a-11d, 11f-24e)		114,744		104,934,012
	18		•	st equal Part IX, column (A), line 2.	· —	186,270	-	176,615,959
_ <u>_</u>	19	Reven	lue less expenses. Subtract line	18 from line 12		23,348		25,782,163
Net Assets or Fund Balances					Be	ginning of Current	Year	End of Year
Bak	20	Total	assets (Part X, line 16)			150,725	,988	175,823,915
₹ <u>₽</u>	21	Total	liabilities (Part X, line 26)			30,790	,053	38,535,925
	22		ssets or fund balances Subtract	line 21 from line 20		119,935	,935	137,287,990
	rt II		ature Block	imined this return, including accom	nanving	schedules and st	atemei	nts and to the hest of
my k	nowled	dge and I		plete Declaration of preparer (other				
		****				2017-02-13		
Sigr		▼ Signa	ature of officer			Date		
Her	е		GROCHAU CFO/CAO					
		17	Print/Type preparer's name	Preparer's signature	Date		PTIN	
Pai	Ч		ALLISON H FRANKLIN	ALLISON H FRANKLIN		Check If self-employed	P0044	18640
	u pare	r F	Firm's name ► KPMG ∐P	·		Firm's EIN ►		
	Pare Onl	1 1	irm's address > 300 North Greene Stree	et Suite 400		Phone no (33	6) 275	3394
		. 7	Greensboro, NC 27401					
Мау	the IR	S discus	ss this return with the preparer sl	nown above? (see instructions) .	<u></u>	<u></u> .	<u>. </u>	√Yes No

141,691,003

Total program service expenses ▶

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🔰	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11 a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	1	No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11 c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11 d		No
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	<u> </u>
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12 a	1	No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20 a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Form	990 (2015)			Page 4
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24 d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28 c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M $$3000$	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501/c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related	1		

Par	t V	Statements Regarding Other IRS Filings and Tax Compliance		\			_
		Check if Schedule O contains a response or note to any line in this	Pail	v		Yes	No
1a	Enter	the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	683			
b	Enter	the number of Forms W-2G included in line 1a Enter -0 - if not applicable	1 b	0			
c		rie organization comply with backup withholding rules for reportable payments to g (gambling) winnings to prize winners?	vend	lors and reportable	1c	Yes	
2a	Enter	the number of employees reported on Form W-3, Transmittal of Wage and tatements, filed for the calendar year ending with or within the year covered					
b	by this	s return			2b	Yes	
_		If the sum of lines 1a and 2a is greater than 250, you may be required to e-file	•	•		V	
		ie organization have unrelated business gross income of \$1,000 or more during	•		3a	Yes	
		s," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanati</i> c y time during the calendar year, did the organization have an interest in, or a si			3b	Yes	
70	over, a	a financial account in a foreign country (such as a bank account, securities acc int)?			4a		No
Ь		s," enter the name of the foreign country astructions for filing requirements for FinCEN Form 114, Report of Foreign Bank R)	c and f	Financial Accounts			
5a	Was th	he organization a party to a prohibited tax shelter transaction at any time durin	g the	tax year?	5a		No
b	Did an	ny taxable party notify the organization that it was or is a party to a prohibited t	ax sh	elter transaction?	5b		No
c	If"Ye	s," to line 5a or 5b, did the organization file Form 8886-T?					
6a		the organization have annual gross receipts that are normally greater than \$10 ization solicit any contributions that were not tax deductible as charitable cont			5c 6a		No
b	If"Ye	s," did the organization include with every solicitation an express statement the not tax deductible?			6 b		
7	Organ	sizations that may receive deductible contributions under section 170(c).					
а		e organization receive a payment in excess of \$75 made partly as a contributives provided to the payor?		d partly for goods and	7a	Yes	
b	If"Ye	s," did the organization notify the donor of the value of the goods or services p	rovide	d?	7 b	Yes	
	file Fo	e organization sell, exchange, or otherwise dispose of tangible personal proper simm 8282?	· · .	which it was required to	7 c		No
d	If "Ye	s," indicate the number of Forms 8282 filed during the year \dots	7d		-		
e	Did th	e organization receive any funds, directly or indirectly, to pay premiums on a p	erson	al benefit contract?	7e		No
		e organization, during the year, pay premiums, directly or indirectly, on a perso			7 f		No
g	If the requir	organization received a contribution of qualified intellectual property, did the o ed?	rganız • •	ation file Form 8899 as	7 g		
h		organization received a contribution of cars, boats, airplanes, or other vehicles 1098-C?	, did t	the organization file a	7h		
8	Did a	oring organizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess bus p the year?	siness	s holdings at any time	8		
9a	Did th	e sponsoring organization make any taxable distributions under section 4966			9a		
b	Did th	e sponsoring organization make a distribution to a donor, donor advisor, or rela	ated p	erson?	9b		
10	Sectio	on 501(c)(7) organizations. Enter					
		tion fees and capital contributions included on Part VIII, line 12	10a		_		
b	Gross facılıtı	receipts, included on Form 990, Part VIII, line 12, for public use of club les	10b				
11		on 501(c)(12) organizations. Enter					
		Income from members or shareholders	11a		-		
b		Income from other sources (Do not net amounts due or paid to other sources st amounts due or received from them)	11 b				
		on 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990	ın lıe	u of Form 1041?	12a		
	year	s," enter the amount of tax-exempt interest received or accrued during the	12 b				
13	Sect io	on 501(c)(29) qualified nonprofit health insurance issuers.					
а		organization licensed to issue qualified health plans in more than one state? N onal information the organization must report on Schedule O	ote.S	ee the instructions for	13a		
b		the amount of reserves the organization is required to maintain by the states ch the organization is licensed to issue qualified health plans	13 b				
c	Enter	the amount of reserves on hand	13c		Į		
		e organization receive any payments for indoor tanning services during the tax	•		14a		No
b	If"Ye	s," has it filed a Form 720 to report these payments? If "No," provide an explana	tion in	Schedule O	14b		

orm 990 (2015) Page 6
art VI	Governance, Management, and Disclosure
	For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
	Check if Schedule O contains a response or note to any line in this Part VI
Section	A Governing Body and Management

					Yes	No		
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	65					
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O							
b	Enter the number of voting members included in line ${f 1}$ a, above, who are independent							
2	Did any officer, director, trustee, or key employee have a family relationship or a bu other officer, director, trustee, or key employee?	relationship with any	2		No			
3	Did the organization delegate control over management duties customarily performs supervision of officers, directors or trustees, or key employees to a management co			3		No		
4	Did the organization make any significant changes to its governing documents since filed?			4		No		
5	Did the organization become aware during the year of a significant diversion of the o	raanız	ation's assets?	5		No		
6	Did the organization have members or stockholders?			6	Yes			
	Did the organization have members, stockholders, or other persons who had the power more members of the governing body?		elect or appoint one or	7a	Yes			
b	Are any governance decisions of the organization reserved to (or subject to approve or persons other than the governing body?	alby)ı		7b		No		
8	Did the organization contemporaneously document the meetings held or written active year by the following							
а	The governing body?			8a	Yes			
b	Each committee with authority to act on behalf of the governing body?			8 b	Yes			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule			9		No		
Se	ction B. Policies (This Section B requests information about policies not	requi	red by the Internal R	eveni	ue Cod	e.)		
					Yes	No		
10a	Did the organization have local chapters, branches, or affiliates?			10a	Yes			
b	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organizati			10b	Yes			
11a	a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?							
b	Describe in Schedule O the process, if any, used by the organization to review this	Form 9	90					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	Yes			
b	Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?	lly inte	rests that could give	12b	Yes			
c	Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done	the p	olicy? <i>If "Yes," des cribe</i>	12c	Yes			
13	Did the organization have a written whistleblower policy?			13	Yes			
14	Did the organization have a written document retention and destruction policy? .			14	Yes			
15	Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the							
а	The organization's CEO, Executive Director, or top management official			15a	Yes			
b	Other officers or key employees of the organization			15 b	Yes			
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture taxable entity during the year?		ılar arrangement with a	16a		No		
b	If "Yes," did the organization follow a written policy or procedure requiring the organ participation in joint venture arrangements under applicable federal tax law, and tak	e step	s to safeguard the					
	organization's exempt status with respect to such arrangements?	•		16 b				
	ection C. Disclosure							
17	KY,LA,	ME,M	R,CA,CO,CT,DC, MD,MA,MI,MN,MS, OH,OK,OR,PA,RI,	MO , N	NH,NJ	,NM,		
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable (3)s only) available for public inspection. Indicate how you made these available $$ C	heck a	III that apply					
19	Own website Another's website V Upon request Other (explain in Spescribe in Schedule O whether (and if so, how) the organization made its governing interest policy, and financial statements available to the public during the tax year		•					
20	State the name, address, and telephone number of the person who possesses the or ►EARL GROCHAU 1 WATERFOWL WAY MEMPHIS, TN 38120 (901) 758-3825		ation's books and record	S				

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

 List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more t	tion i han o on is	one both ecto	box, anı	heck unless officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	for related organizations below dotted line)	indradual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)		
See Additional Data Table										

(A) Name and Title	(B) A verage hours per week (list any hours	more t		(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and						
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	2,2333303,	organizat relat organiza	ted
See Additional Data Table											
1b Sub-Total	ets to Part VII, S	ection A		•		. •		3,114,764	0		274,491
d Total (add lines 1b and 1c) 2 Total number of individuals							e) wh				2/4,431
\$100,000 of reportable com						_	-,				

				110
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors		
compensation from the organization Report compensation for the caler (A) Name and business address	(B) Description of services	(C) Compensation
ENVIROCON INC, PO BOX 16655 MISSOULA, MT 59808	HABITAT RESTORATION	4,647,324
MAGNUS PACIFIC CORPORATION, 6558 LONE TREE BLVD ROCKLIN, CA 95768	HABITAT RESTORATION	3,879,571
WILCO MARSH BUGGIAS INC, PO BOX 710 MARRERO, LA 70073	HABITAT RESTORATION	1,694,754
LANDWEHR CONSTRUCTION INC, PO BOX 1086 ST CLOUD, MN 56302	HABITAT RESTORATION	1,612,781
RE STAITE ENGINEERING INC, 2145 E BETT ST SAN DIEGO, CA 92113	HABITAT RESTORATION	1,355,627
2 Total number of independent contractors (including but not limited to the \$100,000 of compensation from the organization ▶ 120	se listed above) who received more than	

Form 99								Page 9
Part V	***	Statement o						_
		Check if Schedu	ule O contains a respon	se or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ons, Gifts, Grants Similar Amounts	1a	Federated camp	paigns 1a	228,888				
ant	ь	Membership du	es 1b	21,587,405				
ب <u>تا</u> و	c	Fundraising eve	ents 1c					
ifts. ar A	d	Related organiz	ations 1d	44,117,141				
⊒ ⊒ €	e	Government grants	s (contributions) 1e	89,098,519				
ions r Sii	f		ons, gifts, grants, and 1f	41,316,471				
tributio Other	g	similar amounts no Noncash contribution	ot included above	40,000,400				
Contributions, Gifts, and Other Similar A	h	1a-1f \$ Total. Add lines		10,989,109	196,348,424			
ج ت		Total. Add lines			130,010,121			
돌	2a		-	Business Code				
Program Service Revenue	Ь							
ıĥ CE	c							
<u> </u>	d							
χ Έ	e	_						
grar	f	A II other progra	ım service revenue					
Æ	g	Total. Add lines	L s 2a – 2f	•	0			
	3	Investment inc	ome (including dividend	s, interest,	970 E49		444	970 104
	١,		ar amounts) tment of tax-exempt bond p	H	870,548		444	870,104
	4 5				2,380,357			2,380,357
		,	(ı) Real	(II) Personal				
	6a	Gross rents						
	ь	Less rental						
	c	Rental income	0	0				
	d	or (loss) Net rental incor	L L me or (loss)		О			
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	21,560,267	155,483				
	ь	Less cost or other basis and	21,846,459	12,268				
		sales expenses Gain or (loss)	-286,192	143,215				
	c d	Net gain or (los			- 1 42,977			-142,977
Other Revenue	8a	Gross income fi events (not incl \$	rom fundraising luding reported on line 1c)	,				
her	 	1 4	a					
ŏ	C		penses b [[loss] from fundraising e	vents >	0			
	9a		rom gaming activities	,				
	Ь	Less direct ex	penses b					
	c	Net income or (loss) from gaming activ	ities	0			
	10a	Gross sales of	inventory, less	•				
		returns and allo	wances . a					
	ь	Less cost of go	 					
	С	<u>.</u>	loss) from sales of inve	ntory ►	0			
		Miscellaneous		Business Code	2 044 027		2 044 027	
	11a	ADVERTISING		511120 451211	2,844,937 96,833		2,844,937	96,833
	b c	MISCELLANEC	OUS REVENUE	+31211	30,633			90,033
	d	All other revenu	ue	+				
	e	Total. Add lines	L	•	2 2 2 2			
	12		See Instructions	•	2,941,770			
					202,398,122		2,845,381	3,204,317

Part IX Statement of Functional Expenses

			(B)	(C)	(D)
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0			
2	Grants and other assistance to domestic individuals See Part IV, line 22	0			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	13,180,408	13,180,408		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	3,294,452	667,437	2,072,944	554,071
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	39,970,168	28,111,964	1,632,547	10,225,657
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	4,367,313	2,980,220	266,833	1,120,260
9	Other employee benefits	7,495,232	5,367,089	82,847	2,045,296
10	Payroll taxes	2,924,088	2,017,693	155,177	751,218
11	Fees for services (non-employees)				
a	Management	0	12.650	222 502	17.250
b	Legal	259,591 218,772	12,650	229,582	17,359
c d	Accounting	0		218,772	
e	Professional fundraising services See Part IV, line 17	450,286			450,286
f	Investment management fees	430,280			430,200
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,484,050	1,511,335	191,592	781,123
12	Advertising and promotion	1,015,324	270,566	455	744,303
13	Office expenses	3,577,525	2,173,674	247,409	1,156,442
14	Information technology	3,383,596	1,929,944	191,822	1,261,830
15	Royalties	0			
16	Occupancy	2,422,699	1,719,406	282,378	420,915
17	Travel	4,561,090	1,933,754	257,293	2,370,043
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	130,165	114,914	15,251	
20	Interest	16,390	10,719	5,671	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	2,229,760	2,141,659	69,364	18,737
23 24	Insurance	562,391	376,358	41,375	144,658
а	POSTAGE AND SHIPPINIG	4,659,654	2,257,310	22,864	2,379,480
b	PRINTING AND PUBLICATION	2,164,672	1,581,601	54,847	528,224
c	HABITAT DEVELOPMENT	73,319,208	73,319,208		
d	MEMBERSHIP INCENTIVES	3,634,616			3,634,616
е	All other expenses	294,509	13,094	1,110	280,305
25	Total functional expenses. Add lines 1 through 24e	176,615,959	141,691,003	6,040,133	28,884,823
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶	10 600 000	0.004.000		10.004.000
		19,698,000	8,864,000		10,834,000

32

33

34

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

orm s	990 (2	2015)					Page 11
Par	t X	Balance Sheet					
		Check if Schedule O contains a response or note to any l	line in this P	art X			
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			2,432,300	1	5,321,336
	2	Savings and temporary cash investments			16,835,103	2	24,500,193
	3	Pledges and grants receivable, net			58,348,806	3	67, 173, 748
	4	Accounts receivable, net			35,646,360	4	40,699,395
	5	Loans and other receivables from current and former off trustees, key employees, and highest compensated em II of Schedule L					
					0	5	0
Assets	6	Loans and other receivables from other disqualified per section 4958 (f)(1)), persons described in section 4958 contributing employers and sponsoring organizations of voluntary employees' beneficiary organizations (see ins II of Schedule L	8(c)(3)(B), a f section 50	nd 1(c)(9)	0	6	0
ΑS	7	Notes and loans receivable, net		ŀ	0	7	
•	8	Inventories for sale or use		ŀ	4,982,204	8	3,660,859
	9	Prepaid expenses and deferred charges		ŀ	809.865	9	1,305,096
	10a	Land, buildings, and equipment cost or other basis			009,000	9	1,303,030
	IUa	Complete Part VI of Schedule D	10a	47,114,072			
	ь	Less accumulated depreciation	10b	25,373,947	22,407,537	10 c	21,740,125
	11	Investments—publicly traded securities			8,039,146	11	10,205,319
	12	Investments—other securities See Part IV, line 11 .		0	12	0	
	13	Investments—program-related See Part IV, line 11 .			0	13	0
	14	Intangible assets		[0	14	0
	15	Other assets See Part IV, line 11			1,224,667	15	1,217,844
	16	Total assets.Add lines 1 through 15 (must equal line 34	4)	[150,725,988	16	175,823,915
	17	Accounts payable and accrued expenses			13,039,445	17	12, 189, 191
	18	Grants payable		[0	18	0
	19	Deferred revenue		[0	19	0
	20	Tax-exempt bond liabilities		[0	20	0
	21	Escrow or custodial account liability Complete Part IV	of Schedule	e D	0	21	0
lities	22	Loans and other payables to current and former officers key employees, highest compensated employees, and o		trustees,			
Liabilit		persons Complete Part II of Schedule L			0	22	0
Ë	23	Secured mortgages and notes payable to unrelated thir	d parties .	.	0	23	0
	24	Unsecured notes and loans payable to unrelated third p	arties .		0	24	0
	25	Other liabilities (including federal income tax, payables and other liabilities not included on lines 17-24) Complete Part X of Schedule D	to related t	hird parties,	17,750,608	25	26,346,734
	26	Total liabilities. Add lines 17 through 25		`.	30,790,053	26	38,535,925
		Organizations that follow SFAS 117 (ASC 958), check h			30,100,000		
Fund Balances		lines 27 through 29, and lines 33 and 34.		a complete			
<u>=</u>	27	Unrestricted net assets			17,836,134	27	12,205,546
ക്	28	Temporarily restricted net assets			87,358,441	28	100,755,254
<u> </u>	29	Permanently restricted net assets			14,741,360	29	24,327,190
ŏ		Organizations that do not follow SFAS 117 (ASC 958), complete lines 30 through 34.	check here	► and			
sets	30	Capital stock or trust principal, or current funds				30	
\$ \$ (31	Paid-in or capital surplus, or land, building or equipmen	it fund .			31	

137,287,990

175,823,915

32

119,935,935 **33**

150,725,988 34

25,782,163

119,935,935

-1,117,011

-7,313,097

137,287,990

No

Νo

ΧI	Reconcilliation	of Net Assets	

Total revenue (must equal Part VIII, column (A), line 12)	202,398,122
Total expenses (must equal Part IX, column (A), line 25)	176,615,959
	170,013,939

3

Revenue less expenses Subtract line 2 from line 1 . . . Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

Check if Schedule O contains a response or note to any line in this Part XI

Net unrealized gains (losses) on investments .

Donated services and use of facilities .

Investment expenses

Prior period adjustments .

column (B)) Part XIII Financial Statements and Reporting

Other changes in net assets or fund balances (explain in Schedule O) . 10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

Check if Schedule O contains a response or note to any line in this Part XII

1 Accounting method used to prepare the Form 990 Cash ✓ Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O

2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both Both consolidated and separate basis

Separate basis Consolidated basis **b** Were the organization's financial statements audited by an independent accountant?

basis, consolidated basis, or both

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate Separate basis

Schedule O

If the organization changed either its oversight process or selection process during the tax year, explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

Single Audit Act and OMB Circular A-133?

✓ Consolidated basis

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Both consolidated and separate basis

4

5

6

7

8

9

10

2b

2c

3a

3b

2a

Yes

Yes

Yes

Yes Form 990 (2015)

Yes

Additional Data

(Code

Software ID: Software Version:

EIN: 13-5643799

Name: Ducks Unlimited Inc.

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$ 2,600,586 DUCKS UNLIMITED MAINTAINS A PUBLIC POLICY

PRESENCE IN WASHINGTON, DC BECAUSE OF THE

) (Expenses \$

including grants of \$

including grants of \$

) (Revenue \$

) (Revenue \$

(Code) (Expenses \$ including grants of \$) (Revenue \$)
CRITICAL IMPORTANCE OF PUBLIC POLICY TO

(Code) (Expenses \$	including grants of \$) (Revenue \$

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

MAINTAINING WETLAND AND ECOSYSTEMS THAT

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$ including grants of \$) (Revenue \$)

SUPPORT MIGRATORY WATERFOWL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	ctor	S						
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
George Dunklın Jr	5 0								ا	
Chairman of the Board	5 0	X		X				U	0	U
Paul R Bonderson Jr President	10 0	x		x				0	0	0
H Dale Hall Chief Executive Officer	40 0	×		×				511,842	0	29,324
Rogers Hoyt Jr First Vice President	10 0	×		×				0	0	С
Chuck Smith Secretary	5 0	x		×				0	0	C
Wendell W Weakley Treasurer	5 0 5 0	x		×				0	0	C
Steve Mantz President, Wetlands Amenca	5 0	×						0	0	C
				—		+	ldot			

5 0

0 0

0 0

Chris E Dorow Senior VP, Region 1

Clay Rogers Senior VP, Region 2

David Flink

Senior VP, Region 3

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	illia	LUI	5				1		I
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trus			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Steve Cook	5 0	Ī.,						_	_	
Senior VP, Region 4	0 0	X						0	0	0
Jım Talbert	5 0	X						0	0	0
Senior VP, Region 5	0 0	^								Ĭ
Scott C Crawford	5 0	Х						0	0	0
Senior VP, Region 6	0 0	^							0	Ĭ
Lloyd Goode	5 0	Х						0	0	0
Senior VP, Region 7	0 0	^							0	Ĭ
Shawn de Cento	5 0	Х						0	0	0
Senior VP, Region 8	0 0							•	•	-
Doug Fedenghı	5 0	.,								
SVP, CONSERVATION PROGRAMS	0 0	X						0	0	0
Mike Woodward	5 0	V						0	0	
Senior VP, Development	0 0	X							0	ا ا

5 0

0 0

0 0

0 0

Joe Mazon

Peter MacGaffin

Bill D'Alonzo

Senior VP, Business Planning

SVP, Event and Volunteer Mgmt

Senior VP, Corporate Relations

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) (B) (C) (D) (E)

Doug Schoenrock	Compensated Employees, and Inde	pendent Co	ntrac	ctor	S				•	•	•
Doug Schoenrock		A verage hours per week (list any hours for related	m unle:	ore t ss pe offi	(do han erso cer	not one n is and	box, both a		Reportable compensation from the organization (W- 2/1099-	Reportable compensation from related organizations (W- 2/1099-	Estimated amount of other compensation from the
SVP, Marketing/Communications		below	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)		_
No. No.			X						0	0	0
X			x						0	0	0
Senior VP, Public Policy			x						0	0	0
Senior VP, Technology			×						0	0	0
Regional VP, Region 1	,, ,		×						0	0	0
X			×						0	0	0
			×						0	0	0
Regional VP, Region 2			×						0	0	0

0 0

Howard M Johnson Regional VP, Region 2

Regional VP, Region 3

Pete Albrecht

Form 990. Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde					ı ı u	siee	э, г		es, nigliest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			Reportable Report compensation compen from the from re organization (W- 2/1099- (W- 2/1	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Bing Taege	5 0									
Regional VP, Region 3	0 0	Х						0	0	0
Harold Cannon Jr	5 0									
Regional VP, Region 4	0 0	Х						0	0	0
William O Hamill	5 0									
Regional VP, Region 4	0 0	Х						0	0	0
Bill Sarafin	5 0									
		Х						0	0	0
Regional VP, Region 5	0 0									
Galen L Johnson	5 0									
Regional VP, Region 5	0 0	Х						0	0	0
Louis A Caputo	5 0									
		X						0	0	0
Regional VP, Region 6	0 0									
Brian Dillon	5 0	.,						_		_

0 0

Х

Χ

Regional VP, Region 6

Regional VP Region 7

Regional VP, Region 7

Julian Ottley

Jım Cerza Jr

Robert J Gokey Regional VP Region 8

Form 990. Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde					rus	stee	.S, K	tey Employed	es, Hignest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore t ss pe	than ersoi icer	not one on is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Forner	MISC)	MISC)	organization and related organizations
William Ansell	5 0									
Regional VP, Region 8	0 0	X		L'	L'			0	0	0
Mikkel R Anderson	5 0									
AT-LARGE MEMBER OF THE BOD	0 0	×		'				U	U	l o
David Feckley	5 0	×						0	0	C
AT-LARGE MEMBER OF THE BOD	0.0	"		'	'	'		-	-	-
Robert S Hester Jr	5 0	x						0	0	С
AT-LARGE MEMBER OF THE BOD	5 0	<u> </u>		'		<u> </u> '				
Dave Hınman	5 0	[]								
AT-LARGE MEMBER OF THE BOD	0 0	X						0	0	
Tom Jernigan	5 0									
AT-LARGE MEMBER OF THE BOD	0 0	×						0	0	0

0 0

Χ

Χ

Mike McShane

John W Newman

Diane A Oberhelman

Jay Owen

AT-LARGE MEMBER OF THE BOD

.....

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde					ıru	stee	5, r	tey Employed	es, nignest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Pos m unle:	ition ore t ss pe	(C (do han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099- MISC) (E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the	
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former		MISC)	organization and related organizations
Connie Parker AT-LARGE MEMBER OF THE BOD	5 0	x						0	0	0
John R Pope AT-LARGE MEMBER OF THE BOD	5 0	x						0	0	0
Dr Bnan Pnddle AT-LARGE MEMBER OF THE BOD	5 0	×						0	0	0
Gary Salmon AT-LARGE MEMBER OF THE BOD	5 0	×						0	0	0
Bill Short AT-LARGE MEMBER OF THE BOD	5 0	×						0	0	0
Bob Spoerl AT-LARGE MEMBER OF THE BOD	5 0	×						0	0	0
1 T I	5.0									

0 0

Х

Χ

Jay Taylor

Christine Thomas

John Tomke

David C Victory

AT-LARGE MEMBER OF THE BOD

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	:tor	S						
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore t ss pe	than erso icer	not none on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)		
Robert A Walker Jr	5 0									
AT-LARGE MEMBER OF THE BOD	0 0	X				<u> </u>		0	0	0
James Couch	5 0				'	']	1	1
Ducks Unlimited Canada	0 0	X			L'	'		0	0	
Malcolm M Dunfield	5 0									
Ducks Unlimited Canada	0 0	X			'	'		١		1
	5 0	\vdash		+	\vdash	\vdash	+	 		
		X			'	'		0	0	0
Ducks Unlimited Canada	0 0	<u> </u>	<u> </u>	₩	<u> </u> -	<u> </u>	<u> </u>	 '		
Mickey McMillin	5 0	l x			'	'			0	
DUMAC	0.0	^			'	'		ا ا	1	1
Earl H Grochau	40 0							1		
CAO/CFO/Asst Treasurer	5 0				X	'		306,670	0	28,755
Paul R Schmidt	40 0				\Box					
Chief Conservation Officer	0 0				×	'		318,019	0	28,910

0 0 40 0

20 0 40 0

0 0

Х

Χ

Amy A Batson

Daniel P Thiel

Thomas W Fulgham

Chief Fundraising Officer

EXECUTIVE SECRETARY/COO WAT

Chief Communications Officer

27,223

26,023

27,969

273,764

298,269

285,590

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) (B) (C) (D) (E)

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unle:	ore t ss pe	han erso icer	not one n is and trus	tee)		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Govan S Homor Chief Information Officer	40 0					x		283,967	0	22,268
Robert D Mims Asst Treasurer/ Controller	40 0					х		227,821	0	27,983
Wayne A Dierks Director of Human Resources	40 0					х		249,576	0	28,584
Richard B Smith NATL DIRECTOR OF DEVELOPMENT	40 0					x		214,490	0	27,452
Matthew B Connolly	0 0						х	106,332	0	0

38,424

0 0

0 0

Former Executive VP

Former Executive VP

Donald A Young

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE A**

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990EZ.

(Form 990 or

Internal Revenue Service Name of the organization

990EZ)

Treasury

Department of the

Ducks Unlimited Inc

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at

Employer identification number

Open to Public

Inspection

DLN: 93493045001307 OMB No 1545-004

www.irs.gov/form990.

13-5643799 Part I **Reason for Public Charity Status** (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ)) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section **170(b)(1)(A)(iv).** (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization Provide the following information about the supported organization(s) (i) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other listed in your governing organization monetary support support (see (described on lines document? (see instructions) instructions) 1-9 above (see instructions)) Yes No Total

Cat No 11285F

Schedule A (Form 990 or 990-EZ) 2015

Schedule A (Form 990 or 990-EZ) 2015 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) ▶ 1 Gifts, grants, contributions, and 146,288,105 165,177,474 175,724,235 201,331,066 196,348,424 884,869,304 membership fees received (Do not include any unusual grants) 2 Tax revenues levied for the 0 organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 146,288,105 165,177,474 175,724,235 201,331,066 196,348,424 884,869,304 The portion of total contributions by each person (other than a governmental unit 35.041.144 or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 849,828,160 from line 4

Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total
(or fiscal year beginning in) ► 7 Amounts from line 4	146,288,105	165,177,474	175,724,235	201,331,066	196,348,424	884,869,304
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,670,810	2,475,942	2,232,390	4,192,185	3,250,905	16,822,232
Net income from unrelated business activities, whether or not the business is regularly carried on						0
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	29,549	32,528	28,907	19,966	8,679	119,629
11 Total support. Add lines 7 through 10						901,811,165
12 Gross receipts from related activ	ities, etc (see ins	tructions)		•	12	•
13 First five years.If the Form 990 is	s for the organizat	ion's first, second	l, third, fourth, or	fifth tax year as a	section 501(c)(3) organization,

Section C. Computation of Public Support Percentage

	•		
4	Public support percentage for 2015 (line	6 column (f) divided by lii

supported organization

160	22.4 (20) compared the state of 2015. If the compared to add not about the base on long 1.2, and long 1.4 to 2.2, 4 (20) as		ahaali khia haii
15	Public support percentage for 2014 Schedule A, Part II, line 14	15	94 374 %
14	Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f))	14	94 236 %

16a 33 1/3% support test—2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶▽ b 33 1/3% support test-2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported ▶□

b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization gualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

▶□

Part III Support Schedule for Organizations Described in Section 509(a)(2)

• •			_															
(Complete only	if you	ı che	cked	the box	on	lıne	9	of	Part	I or	ıf the	e organizatio	n ·	faıled	to q	lualify	under	Part
TT TC 11																		

Se	ction A. Public Support	Trans to quant	y under the tee	to noted below,	picase compi	20 1 410 1117	
	Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e)2015	(f)Total
•	iscal year beginning in)	(-)	(-)	(-)	(=)===	(-)	(1)
1	Gifts, grants, contributions, and membership fees received (Do						
	not include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to						
	the organization's tax-exempt						
	purpose						
3	Gross receipts from activities						
	that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified						
	persons						
D	A mounts included on lines 2 and 3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of						
_	the amount on line 13 for the year Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
Se	ction B. Total Support						
	Calendar year	(a)2011	(b) 2012	(c)2013	(d) 2014	(e) 2015	(f)Total
-	iscal year beginning in) ►		·	· ,	. ,	· ,	
9 .0a	A mounts from line 6 Gross income from interest,						
.ua	dividends, payments received on	İ					
	securities loans, rents, royalties	İ					
	and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes)	İ					
	from businesses acquired after	İ					
	June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated	İ					
	business activities not included in line 10b, whether or not the	İ					
	business is regularly carried on						
12	Other income Do not include	İ					
	gain or loss from the sale of capital assets (Explain in Part	ı					
	VI)						
13	Total support. (Add lines 9, 10c,	ı					
14	11, and 12) First five years.If the Form 990 is f	or the organizati	nn's first second	third fourth or f	 	section 501(c)	(3) organization
-	check this box and stop here	or the organization	on 5 m 5 c, 5 c c o m a	, china, rouren, or r	men eax year as a	300000000000000000000000000000000000000	► □
Se	ction C. Computation of Pub	lic Support P	ercentage				
15	Public support percentage for 2015	(line 8, column	(f) divided by line	13, column (f))		15	
16	Public support percentage from 201	14 Schedule A, P	art III, line 15			16	
Se	ction D. Computation of Inv	estment Inco	me Percenta	ge			
17	Investment income percentage for				nn (f))	17	
18	Investment income percentage from	n 2014 Schedule	A, Part III, line	17		18	
	33 1/3% support tests—2015. If the		,		line 15 is more t		nd line 17 is not
	more than 33 1/3%, check this box	=					▶ □
b	33 1/3% support tests—2014. If the						
	18 is not more than 33 1/3%, check	this box and st	op here. The orga	nızatıon qualıfıes	as a publicly sup	ported organiza	tion 🕨
20	Private foundation. If the organizati	on did not check	a box on line 14	, 19a, or 19b, che	eck this box and s	see instructions	▶┌

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and Complete Part V.)

	I, complete Sections A and D, and complete Part V)			
Se	ction A. All Supporting Organizations			
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1	Yes	No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3 c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised	4b		
С	by or in connection with its supported organizations Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4 c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5 b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5 c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9 a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9 a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9 b		
С	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9 c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10 b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		

Part IV Supporting Organizations (continued)

Sectio	n B.	Type	I Su	pporting	ı Organiz	ations

S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
S	ection D. All Type III Supporting Organizations			
	,, <u> </u>		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2			Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of	2a		
	the organization's supported organization(s) would have been engaged in?			

If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

engaged in these activities but for the organization's involvement

3 Parent of Supported Organizations Answer (a) and (b) below.

each of the supported organizations? Provide details in Part VI

2b

3a

3b

	Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S		•	ructions. All other
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
L	Net short-term capital gain	1		(optional)
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
	Other expenses (see instructions)	7		
	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	A verage monthly value of securities	1a		
b	A verage monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrate	d Type III supporting (organization (see

Pality Type III Non-Functionally Integra	ated 509(a)(3) Suppo	rting Organizations (co	ontinuea)
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accomp	plish exempt purposes		
2 A mounts paid to perform activity that directly furthe excess of income from activity	ers exempt purposes of supp	oorted organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	quired)		
6 Other distributions (describe in Part VI) See instru			
7 Total annual distributions. Add lines 1 through 6			
7 Total allitual distributions. Add lines 1 tillough 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		····	····
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
С			
d From 2013			
e From 2014			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 31 and 4c			
8 Breakdown of line 7		ı	
a			
b			
c Excess from 2013			
d From 2014			
e From 2015			
			(F 000 000 F7) (201 F

DLN: 93493045001307

Employer identification number

13-5643799

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue

Name of the organization

Ducks Unlimited Inc

Part I-A

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

<u>www.irs.gov/form990</u>.

2015
Open to Public Inspection

Service
If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

• Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Provide a description of the organization's direct and indirect political campaign activities in Part IV

Section 527 organizations Complete Part I-A only

• Section 501(c)(4), (5), or (6) organizations Complete Part III

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

Complete if the organization is exempt under section 501(c) or is a section 527 organization.

2	Political expenditures			>	\$
3	Volunteer hours				
Par	t I-B Complete if the or	ganization is exempt under	section 501(c)(3).	
1		e tax incurred by the organization und	ler section 4955	5	\$
2	Enter the amount of any excise	n 4955 >	\$		
3	If the organization incurred a s	section 4955 tax, did it file Form 472	O for this year?		☐ Yes ☐ No
4a	Was a correction made?	⊤ Yes			
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt under	section 501(c), except section 50	1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for se	ction 527 exem	pt function activities 🕨	\$
2	Enter the amount of the filing of exempt function activities	organization's funds contributed to ot	her organization	s for section 527 ▶	\$
3	Total exempt function expendi	itures Add lines 1 and 2 Enter here a	and on Form 112	20-POL, line 17b ►	\$
4	Did the filing organization file F	form 1120-POL for this year?			⊤ Yes
	amount of political contribution	For each organization listed, enter the ns received that were promptly and d political action committee (PAC) If	rectly delivered	to a separate political orga	nızatıon, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter - 0 -
2					
3					
4					
5					
6					
For I	Paperwork Reduction Act Notice, se	ee the instructions for Form 990 or 990	-EZ.	Cat No 50084S Schedule C (Form 990 or 990-EZ) 2015

reporting section 4911 tax for this year?

Sch	nedule C (Form 990 or 990-EZ) 2015				Page 2
Pā	art II-A Complete if the organization i under section 501(h)).	is exempt under section 501(c)(3) and file	ed Form 5768	(election
١.	Check ► If the filing organization belongs to a expenses, and share of excess lobby		filiated gro	up member's nam	e, address, EIN
3	Check ▶ ☐ If the filing organization checked box	A and "limited control" provisions apply			
		ing Expenditures ans amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a b	Total lobbying expenditures to influence public op lobbying) Total lobbying expenditures to influence a legisla	.5			
c	Total lobbying expenditures (add lines 1a and 1b)				
d	Other exempt purpose expenditures				
e	Total exempt purpose expenditures (add lines 1c and 1d)				
f	Lobbying nontaxable amount Enter the amount from the following table in both columns				
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:			
	Not over \$500,000	20% of the amount on line 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000			
	Over \$1,000,000 but not ever \$1,500,000	\$175,000 plus 10% of the excess ever \$1,000,000			

2000 fing noncaxable amount Enter the amount	te from the following table in both columns
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over \$500,000	20% of the amount on line 1e
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000
Over \$17,000,000	\$1,000,000
Grassroots nontaxable amount (enter 25% of	line 1f)
Subtract line 1g from line 1a If zero or less, e	enter -0-
Subtract line 1f from line 1c If zero or less, e	nter-0-

⊤ Y e s

If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720

4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) **Lobbying Expenditures During 4-Year Averaging Period** Calendar year (or fiscal year (a)2012 **(b)**2013 (c)2014 (d)2015 (e) Total beginning in) Lobbying nontaxable amount 2a Lobbying ceiling amount (150% of line 2a, column(e)) c Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) Grassroots lobbying expenditures

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT
	filed Form 5768 (election under section 501(h)).

		(a)		(b)	
or e	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity	Yes	No	Ar	noun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of	ies				
а	Volunteers?		Νo			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes				
c	Media advertisements?		Νo			
d	Mailings to members, legislators, or the public?	Yes				63,519
е	Publications, or published or broadcast statements?	Yes			3	353,124
f	Grants to other organizations for lobbying purposes?	Yes			1	100,000
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			8	344,015
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes				52,186
i	Other activities?					
j	Total Add lines 1c through 1i				1,4	112,844
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pa	t III-A Complete if the organization is exempt under section 501(c)(4), section ! 501(c)(6).	5 01 (c)(5), (or sec	ctio	n
				١.	Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		ſ	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		Г	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
	Current year	2a				
b	Carryover from last year	2b				
С	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
	art IV Supplemental Information		l			
	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou	ın lıc+\	Dort II	Λ 1	00.1	
717	ovide the descriptions required for Part 1-A, fine 1, Part 1-D, fine 4, Part 1-C, fine 5, Part 11-A (affiliated grot	ip list)	, rait II	-A, HN	C2 I	anu

2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
SCH C, PART II-B, LINE 1	Ducks Unlimited maintains a public policy presence in Washington, DC because of the critical importance of public policy to maintaining wetlands and ecosystems that support migratory waterfowl Ducks Unlimited (DU) works to educate the public, DUs members and volunteers and officials at various levels of government regarding the potential impact of legislation on wetlands, water and wildlife On occasion, DU also makes grants to other organizations who are engaged in similar lobbying/educational efforts. Ducks Unlimited, Inc. does not participate in or intervene in any political campaign on behalf or in opposition to any candidate and it is against Ducks Unlimited, Inc. policy to do so
·	Sehedule C (Form 000 or 000F7) 2015

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

SCHEDULE D (Form 990)

Department of the

Internal Revenue Service

Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at $\underline{www.irs.gov/form990}$.

OMB No 1545-0047

2015

DLN: 93493045001307

Open to Public Inspection

	me of the organization :ks Unlimited Inc			Emplo	yer identification numi	per
					43799	
Pa	Organizations Maintaining Donor Complete if the organization answere	· Advised Funds or Oth	her Similar Fu	nds or	r Accounts.	
	Complete if the organization answere	(a) Donor advised funds	arciv, line o.	(b)F	unds and other accoun	tc
L	Total number at end of year	(a) Bollot davised falles		(5)	and other decoun	
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
1	Aggregate value at end of year					
5	Did the organization inform all donors and donor a funds are the organization's property, subject to t			radvise	ed Yes	
5	Did the organization inform all grantees, donors, a used only for charitable purposes and not for the conferring impermissible private benefit?	and donor advisors in writing	that grant funds o		·	, .v.
Pa	rt III Conservation Easements. Comple	te if the organization an	swered "Yes" or	Form	990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by th	e organization (check all tha	at apply)			
	Preservation of land for public use (e.g., recreeducation)		Preservation of an	historic	ally important land are	·a
	Protection of natural habitat	<u>-</u>	Preservation of a c			
	Preservation of open space	'				
2	Complete lines 2a through 2d if the organization leasement on the last day of the tax year	held a qualified conservation	n contribution in th	e form o	of a conservation	
					Held at the End of ti	ne Year
а	Total number of conservation easements			2a		
b	Total acreage restricted by conservation easeme			2b		
C	Number of conservation easements on a certified		· · · ·	2c		
d	Number of conservation easements included in (o historic structure listed in the National Register	:) acquired after 8/17/06, ai	nd not on a	2d		
3	Number of conservation easements modified, train	nsferred, released, extinguis	hed, or terminated	by the	organization during the	2
	tax year ▶					
ŀ	Number of states where property subject to cons	ervation easement is locate	d ▶	_		
5	Does the organization have a written policy regar violations, and enforcement of the conservation e		, inspection, handl	ing of	┌ Yes ┌	No
5	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of viola	tions, and enforcin	g conse	ervation easements dur	ing the
	-					
7	A mount of expenses incurred in monitoring, inspe	ecting, handling of violations	, and enforcing coi	nservati	ion easements during t	he year
3	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4) (B)(I) and section 170(h)(4)(B)(II)? Yes No					No
•	In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the organ				
ar	Complete if the organization answers			r Othe	er Similar Assets.	
la	If the organization elected, as permitted under SF works of art, historical treasures, or other similar	assets held for public exhib	ition, education, o	r resear	ch in furtherance of pu	

Revenue included on Form 990, Part VIII, line 1

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

\$ ______

service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

Assets included in Form 990, Part X

Par	t III	Organizations Maintaining (continued)	Collections of A	rt, Historical	Treasures, o	r Oth	her Similar As	ssets
3		g the organization's acquisition, acc ction items (check all that apply)	ession, and other reco		of the following th	nat are	e a significant use	e of its
а	✓	Public exhibition		d L	oan or exchange	orogra	ms	
b	Γ	Scholarly research		e	ther Utilized in 6	vents	system	
c	✓	Preservation for future generations						
4	Provi Part :	ide a description of the organization XIII	's collections and expl	ain how they fui	ther the organiza	tıon's	exempt purpose	ın
5		ng the year, did the organization sol ts to be sold to raise funds rather tl					ımılar Yes	; ✓ No
Pa	rt IV	Escrow and Custodial Arra Complete if the organization Part X, line 21.		Form 990, Pa	rt IV, line 9, or	repo	rted an amoun	t on Form 990,
1a		e organization an agent, trustee, cu ded on Form 990, Part X?	stodian or other interm	nediary for conti	abutions or other	asset	s not Yes	s
b	If	"Yes," explain the arrangement in F	art XIII and complete	the following ta	ble	Γ	Amo	ount
c	Ве	ginning balance				1c		
d	A d	lditions during the year				1d		
e	Dis	stributions during the year				1e		
f	Εn	ding balance				1 f		
2a	Did t	he organization include an amount o	on Form 990, Part X, li	ne 21, for escro	w or custodial ac	count	liability? Yes	;
ь		es," explain the arrangement in Par						
Pa	rt V	Endowment Funds. Comple						
10	Pogu	nning of year balance	(a)Current year 36,313,643	(b)Prior year 31,390,503	b (c) Two years ba 26,998,6	_)Three years back 18,948,381	(e) Four years back 17,337,534
1a b	_	ributions	9,910,252	4,264,824		_	5,558,803	2,123,510
c	Net i losse	nvestment earnings, gains, and	-558,085	1,356,830	3,941,1	69	2,811,882	-406,611
d	Gran	ts or scholarships • • • •						
e		r expenditures for facilities programs • • • • • • • •	1,479,383	698,514	779,2	20	320,432	106,052
f	Admi	inistrative expenses						
g	End o	of year balance	44,186,427	36,313,643	31,390,5	03	26,998,634	18,948,381
2	Provi	ide the estimated percentage of the	current year end balar	nce (line 1g, col	umn (a)) held as			
a	Board	d designated or quasi-endowment 🕨	41 000 %					
b	Perm	anent endowment ► 55 000 %						
c		porarily restricted endowment > Dercentages on lines 2a, 2b, and 2c	4 000 %					
3а	A re t	here endowment funds not in the ponization by		zation that are l	neld and administ	ered f	or the	Yes No
	(i) ur	nrelated organizations elated organizations					3a 3a((i) No
ь 4	If"Ye	es" on 3a(II), are the related organi ribe in Part XIII the intended uses	zations listed as requir				3	``
Pa	rt VI	Land, Buildings, and Equip						
		Complete if the organization Description of property	answered 'Yes' to F	orm 990, Part (a)	: IV, line 11a.S	ee Fo	rm 990, Part X	, line 10. (d)Book value
		Description of property		Cost or other (investme	basis Cost or othe		(c) depreciation	(a)Book value
1 a	Land				1,4	05,264		1,405,264
b	Buildir	ngs			12.0	78,808	8,383,383	4,495,445
c	lease	hold improvements			-	21,210	1,992,375	
	Equipr	'			<u> </u>	08,790	14,998,209	
	Other				10,1	-,3	2.,223,203	-,,501

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

21,740,125

(g) Description of scarry or category (philosophy and control of scarry) (philosophy and control attractors as (Control attractors) (Co	Part VII	Investments—Other Securities. C See Form 990, Part X, line 12.	Complete if the org	anızatıon answered	'Yes' on Form 990, Part IV, line
Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (1) from 900, Part X, line 110-See Form 900, Part X, line 13) Total, (Colores (6) must apped from 900, Part X, alor (1) from 900, Part X, line 13) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total, (Colores (6) must apped from 900, Part X, alor (9) from 23) Total,		(a) Description of security or catego	ory	(b) Book value	
Total, (commutation and specification 900, level contrained and form 900, level contrained and 900, level contrained					
Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25)		-held equity interests			
Total. (Column (b) must equal from 990, Part X, or (d) the 13) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25)					
Total. (Column (b) must equal from 990, Part X, or (d) the 13) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25)					
Total. (Column (b) must equal from 990, Part X, or (d) the 13) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25)					
Total. (Column (b) must equal from 990, Part X, or (d) the 13) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 15) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25) Total. (Column (b) must equal from 990, Part X, or (d) the 25)					
Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25)					
Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25)					
Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25)					
Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25)					
Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25)					
Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (b) most equal from 900, Part X, or (b) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 15) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25) Total. (Coloure (c) most equal from 900, Part X, or (d) ine 25)	Total (Colum	on (h) must equal Form 990 Part X col. (B) line 12.)			
(a) Description of investment (b) Book value Cost or end of year market value Cost or end of year end of year end of year end of year end of year end of year end of		Investments—Program Related.			
Total. (Colors (b) must equal from 390, Part X, Los (6) live 13.) Part X Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 1:d See Form 990, Part X, me 15 (a) Description (b) Description (b) Description (c) Description (b) Description (c) Description (d) Description (e) Description (b) Description (c) Description (d) Description (e) Description (f) Description (h) Description (Complete if the organization answer	ed 'Yes' on Form 9		See Form 990, Part X, line 13.
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answered Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value Federal income taxes OCHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 Liability for uncertain tax positions 1n Part XIII, provide the text of the footnote to the organization's financial statements that reports the		(a) Description of investment		(b) book value	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answered Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value Federal income taxes OCHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 Liability for uncertain tax positions 1n Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answered Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value Federal income taxes OCHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 Liability for uncertain tax positions 1n Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, Inc 2 (a) Description of liability (b) Book value Federal income taxes OCHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions 1n Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answered Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value Federal income taxes OCHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 Liability for uncertain tax positions 1n Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answered Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value Federal income taxes OCHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 Liability for uncertain tax positions 1n Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, Inc 2 (a) Description of liability (b) Book value Federal income taxes OCHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions 1n Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, Inc 2 (a) Description of liability (b) Book value Federal income taxes OCHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions 1n Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, Inc 2 (a) Description of liability (b) Book value Federal income taxes OCHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions 1n Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, Inc 2 (a) Description of liability (b) Book value Federal income taxes OCHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions 1n Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Total. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, Inc 2 (a) Description of liability (b) Book value Federal income taxes OCHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions 1n Part XIII, provide the text of the footnote to the organization's financial statements that reports the	Total (Colum	on (h) must agual Form 900, Part V, cal (R) line 12.)	<u> </u>		
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,588 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions in Part XIII, provide the text of the footnote to the organization's financial statements that reports the	Part IX			n Form 990, Part IV, lı	
Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25)		(a) be	semption		(b) book value
Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25)					
Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶ 26,346,734 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the second of the components of the part XIII, provide the text of the footnote to the organization's financial statements that reports the components of the components of the part XIII, provide the text of the footnote to the organization's financial statements that reports the components of the components					
Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25)					
Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶ 26,346,734 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the second of the components of the part XIII, provide the text of the footnote to the organization's financial statements that reports the components of the components of the part XIII, provide the text of the footnote to the organization's financial statements that reports the components of the components					
Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25)					
Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25)					
Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25)					
Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶ 26,346,734 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the second of the components of the part XIII, provide the text of the footnote to the organization's financial statements that reports the components of the components of the part XIII, provide the text of the footnote to the organization's financial statements that reports the components of the components					
Part X Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶ 26,346,734 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the second of the components of the part XIII, provide the text of the footnote to the organization's financial statements that reports the components of the components of the part XIII, provide the text of the footnote to the organization's financial statements that reports the components of the components					
See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value Federal income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
Federal Income taxes 0 CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	Part A	See Form 990, Part X, line 25.			o, Partiv, fille lie of lift.
CHARITABLE REMAINDER TRUST 97,755 CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	1.	(a) Description of liability	(b) Book va	ilue	
CHARITABLE GIFT ANNUITY RESERV 1,079,777 COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	Federal inc	ome taxes		0	
COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	CHARITAB	LE REMAINDER TRUST	9	7,755	
COMPENSATION AND RELATED ACCRU 7,895,688 PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	CHARITAB	SLE GIFT ANNUITY RESERV	1,0	79,777	
PENSION AND DEFERRED COMPENSAT 16,597,661 ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the statements of the positions.					
ACCRUED POSTRETIREMENT BENEFIT 675,853 Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 26,346,734 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	PENSION	AND DEFERRED COMPENSAT	16,59	97,661	
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	ACCRUED	POSTRETIREMENT BENEFIT	67	75,853	
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the					
			20/0		

Schedule D (Form 990) 2015

1	Total revenue, gains, and other	support per audited financial statements				1	215,476,573
2	A mounts included on line 1 but	not on Form 990, Part VIII, line 12					
а	Net unrealized gains (losses) o	n investments	2a		-1,117,	011	
b	Donated services and use of fa	cilities	2b		14,195,	462	
c	Recoveries of prior year grants		2c				
d	Other (Describe in Part XIII)						
			2d			-	
е -	Add lines 2a through 2d					2e	13,078,451
3	Subtract line 2e from line 1 .		•		• •	3	202,398,122
4), Part VIII, line 12, but not on line 1	ı				
а	•	ided on Form 990, Part VIII, line 7b .	4a				
b	Other (Describe in Part XIII)		4b				
c						4c	
5		4c. (This must equal Form 990, Part I, line					202,398,122
Par		penses per Audited Financial St ization answered 'Yes' on Form 990,				nses per l	Return.
1	Total expenses and losses per	audited financial statements				. 1	190,811,421
2	Amounts included on line 1 but	not on Form 990, Part IX, line 25					
а	Donated services and use of fa	cilities	2a		14,195,	462	
b	Prior year adjustments		2b				
c	Otherlosses		2c				
d	Other (Describe in Part XIII)		2d				
e	Add lines 2a through 2d					2e	14,195,462
3	Subtract line 2e from line 1 .					3	176,615,959
4	A mounts included on Form 990), Part IX, line 25, but not on line 1:					
а	Investment expenses not inclu	ided on Form 990, Part VIII, line 7b .	. 4a				
b	Other (Describe in Part XIII)		4b				
c	Add lines 4a and 4b					4c	
5	Total expenses Add lines 3 an	d 4c. (This must equal Form 990, Part I, li	ne 18) .		. 5	176,615,959
Par	t XIII Supplemental Info	ormation					
Part		Part II, lines 3, 5, and 9, Part III, lines 1a lines 2d and 4b, and Part XII, lines 2d and					e any additional
	Return Reference	Explanation					
DRG	ANIZATION'S COLLECTIONS	PART III, LINE 4 WORKS OF ART AND					
		DUCKS UNLIMITED OFFICES FOR THE	FDAC	ATTO N	IOFMEMBE	KS, VOLUN	IEEKS, AND THE

GENERAL PUBLIC OF THE CRITICAL NEED FOR WETLANDS AND ASSOCIATED UPLANDS

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

HABITAT RESTORATION

efile GRAPHIC print -	DO NOT PROCESS	As Filed Da	ata -		DLN: 93493045001307			
SCHEDULE F (Form 990)	Statement of	Activities	Outside the Unit	ted Sta	ates	OMB No 1545-0047		
Department of the Treasury	·	Part IV, line ► Attach	on answered "Yes" to Form e 14b, 15, or 16. to Form 990. and its instructions is at u	·	v/form990.	2015 Open to Public Inspection		
Name of the organization Ducks Unlimited Inc					Employer ident	ification number		
			the United States. Form 990, Part IV, line	14b.	13-3043/99			
_	e, the grantees' eligib		ds to substantiate the ants or assistance, and		_	√ Yes No		
2 For grantmakers. D assistance outside the		organization's	procedures for monitor	ing the u	use of its grant	s and other		
3 Activites per Region (The following Part I, line	e 3 table can be	duplicated if additional sp	ace is ne	eded)			
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	program spe	ity listed in (d) is a service, describe cific type of ie(s) in region	(f) Total expenditures for and investments in region		
(1) North America			Grantmaking	CONSER	VATION	11,930,515		
(2) North America			Grantmakıng	CONSER	VATION	1,249,893		
(3)								
(4)								
(5)								
3a Sub-total b Total from continuation to Part I c Totals (add lines 3a ar						13,180,408		
For Paperwork Reduction Act N		ns for Form 990.	Cat	No 5008	32W Sched u	ule F (Form 990) 2015		

Schedule F (Form 990) 2015

organization 	section and EIN (if applicable)	()	grant	cash grant	cash disbursement	of non-cash assistance	of non-cash assistance	valuation (book, FMV, appraisal, other)
(1)		North America	CONSERVATION	11,930,515	Wire			
(2)		North America	CONSERVATION	1,249,893	Wire			
(3)								
(4)								

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as

tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶

Page 2

Schedule F (Form 990) 2015							Page 3
Part III Grants and Ot	ther Assistance duplicated if addit			ted States. Complete	if the organization ar	nswered "Yes" to Form (
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)				1		1	
(2)		+ +		†	†	<u>'</u>	
(3)		+ +		+			
(4)		+ +		-			
(5)				-			
(6)				-			
(7)		+ +		+			
(8)		+ +		+			
(9)		+ +		+			
(10)		+ +		+			
(11)		+ +		+			
(12)				+			
(13)				+			
(14)				†			

(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				
(12)				
(13)				
(14)				

(15) (16) (17) (18)

5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865) Yes ✓ No Old the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form

5713, do not file with Form 990)

Nο

Yes

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
PROCEDURES FOR MONITORING GRANT FUNDS OUTSIDE THE UNITED STATES	PART I, LINE 2 DUCKS UNLIMITED CANADA (DUC) AND DUCKS UNLIMITED MEXICO (DUMAC) ARE AFFILIA TE ORGANIZATIONS OF DUCKS UNLIMITED, INC (DUI) AS SUCH, THERE ARE BOARD MEMBERS OF EACH OF THESE ORGANIZATIONS THAT ARE ALSO STAFF AND BOARD MEMBERS OF DUI MONITORING IS ACCOMPL ISHED THROUGH PARTICIPATION IN BOARD MEETINGS AND DETAILED REPORTING OF FINANCIAL RESULTS, WHICH INCLUDES USES OF GRANTS

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ

Special fundraising events

OMB No 1545-0047

Department of the Treasury Inspection Internal Revenue Service ▶Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990 Name of the organization **Employer identification number**

Ducks Unlimited Inc

13-5643799

Pa	Fundraising Activities. Complete if the organic Form 990-EZ filers are not required to complete							
1	Indicate whether the organization raised funds through any of the following activities Check all that apply							
а	✓ Mail solicitations	e	$\overline{m{ec{ec}}}$ Solicitation of non-government grants					
b	▼ Internet and email solicitations	f	∇ Solicitation of government grants					

 ▼ Phone solicitations

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising ✓Yes No

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions? Yes No		fundraiser have custody or control of		fundraiser have custody or control of		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
1 BENZ WHALEY FLESSNER 7251 ohms Lane Minneapolis, MN 55439	CONSULTING		No	0	44,058	0				
2 RUSS REID	FUNDRAISING									
2 North Lake Ste 600 Pasadena, CA 91101	COUNSEL		No	3,320,587	248,420	3,072,167				
3 PELE RESEARCH 357 lindsay St Winnipeg, Manitoba CA R3N 1 H2	AUCTION SOLICITATIO		No	0	18,795	0				
4 WALKER CLEANING SERVICE INC 1868 MLABAR DR GERMANTOWN, TN 38138	SWEEPSTAKES CONSULTING		No	44,484	13,894	30,591				
5 SEALED BID AUCTION SPEC 715 Florida Ave Golden Valley, MN 55426	AUCTION SOLICITATIO		No	173,980	76,303	97,677				
6 FLATLAND	AUCTION SOLICITATIO		No	40,211	25,881	14,330				
7 CHERYL KLINE 4202 CREEK HILL LANE CORINTH, TX 76208	AUCTION SOLICITATIO		No	48,564	22,935	25,629				
8										
9										
Total			<u> </u>	3,627,826	450,286	3,240,394				

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VA, WA, WV, WI, WY

Pa	rt II Fundraising Events. Complete if the organization fundraising event contribution				
	receipts greater than \$5,000	(a)Event #1	(b)Event #2	(c)Other events	(d)
		(event type)	(event type)	(total number)	Total events (add col (a) through col (c))
Reversie					
Rev	1 Gross receipts				
	2 Less Contributions				
	Gross income (line 1 minus				
	4 Cash prizes				
	5 Noncash prizes				
es.	6 Rent/facility costs				
Expenses	7 Food and beverages				
	8 Entertainment				
Direct	9 Other direct expenses				
ā	10 Direct expense summary Add lines 4	through 9 in column (d	d)		
	11 Net income summary Subtract line 1	0 from line 3, column (d)		
Pal	t III Gaming. Complete if the organization Form 990-EZ, line 6a.	answered "Yes" on	Form 990, Part IV, line	19, or reported mo	re than \$15,000 on
Revenue		(a) Bıngo	(b)Pull tabs/Instant bingo/progressive bingo	(c)O ther gaming	(d) Total gaming (add col (a) through col (c))
Re	1 Gross revenue				
S	• Cach prizes				
sesue	2 Cash prizes				
EXP.	3 Noncash prizes				
Direct	4 Rent/facility costs				
<u> </u>	5 Other direct expenses				
		☐ Yes %_	☐ Yes %_	☐ Yes %	
	6 Volunteer labor	∏ No	☐ No	☐ No	
	7 Direct expense summary Add lines 2	2 through 5 in column (d)		
	8 Net gaming income summary Subtra	ct line 7 from line 1, co	lumn (d)		
9	Enter the state(s) in which the organiza	tion conducts gaming a	ctivities		
а	Is the organization licensed to conduct	gaming activities in ea	ch of these states?		Yes No
b	If "No," explain				
10a	Were any of the organization's gaming I	icenses revoked, suspe	ended or terminated during	the tax year?	├Yes ├No
b	If "Yes," explain				

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493045001307OMB No 1545-0047

Schedule J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

2015

Department of the Treasury Internal Revenue Service ▶ Information about Schedule J (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

Open to Public Inspection

	lme of the organization cks Unlimited Inc	Employer identification number					
Duc	.s.s offinitied file			13-5643799			
Pa	art I Questions Regarding Compensation						
						Yes	No
1a	Check the appropiate box(es) if the organization provi 990, Part VII, Section A, line 1a Complete Part III t						
	First-class or charter travel		Housing allowance or residence fo	r personal use			
	Travel for companions		Payments for business use of pers	onal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initia	tion fees			
	Discretionary spending account		Personal services (e g , maid, cha	uffeur, chef)		 	
b	If any of the boxes in line 1a are checked, did the organism reimbursement or provision of all of the expenses des		1 , 3 31	,	1 b		
2	Did the organization require substantiation prior to reddirectors, trustees, officers, including the CEO/Execu				2		
3	Indicate which, if any, of the following the filing organizorganization's CEO/Executive Director Check all that used by a related organization to establish compensation.	it apply	Do not check any boxes for metho	ıds			
	▼ Compensation committee		Written employment contract				
	✓ Independent compensation consultant	✓	Compensation survey or study				
	Form 990 of other organizations	✓	Approval by the board or compens	ation committee			
4	During the year, did any person listed on Form 990, P or a related organization	art VII	, Section A , line 1a with respect to	the filing organization			
а	Receive a severance payment or change-of-control pa	ayment	?		4a		Νo
b	Participate in, or receive payment from, a supplement	al nonq	ualified retirement plan?		4b	Yes	
c	Participate in, or receive payment from, an equity-bas	sed com	npensation arrangement?		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and prov	vide the	e applicable amounts for each item	ın Part III			
5	Only 501(c)(3), 501(c)(4), and 501(c)(29) organization of persons listed on Form 990, Part VII, Section A, compensation contingent on the revenues of		•	any			
а	The organization?				5a	Yes	
b	Any related organization?				5b		Νo
	If "Yes," on line 5a or 5b, describe in Part III						
6	For persons listed on Form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a,	, did the organization pay or accrue	any			
а	The organization?				6 a	Yes	
b	Any related organization?				6 b		Νo
	If "Yes," on line 6a or 6b, describe in Part III						
7	For persons listed on Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," de	,	, ,	on-fixed	7		No
8	Were any amounts reported on Form 990, Part VII, pa subject to the initial contract exception described in F		•				
	ın Part III	-	,		8		Νo
9	If "Yes" on line 8, did the organization also follow the section 53 $4958\text{-}6(c)$?	rebutta	ble presumption procedure describ	ed in Regulations	9		

		'	·			. , . ,	
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC		SC compensation	(C) Retirement and		(E) Total of columns	1 '
	Base	(ii) Bonus & Incentive	(iii) Other reportable	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior
	(i) compensation	compensation	compensation	'			Form 990 '

Schedule J (Form 990) 2015

See Additional Data Table

Schedule J (Form 990) 2015	chedule J (Form 990) 2015					
Part III Supplemental Infor	Part III Supplemental Information					
Provide the information, explanation, o	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information					
Return Reference	Explanation					
	ALL EMPLOYEES PARTICIPATE IN A VARIABLE COMPENSATION PLAN THAT IS BASED ON MEETING BUDGETED GOALS FOR REVENUE, INCOME, EXPENSE, EFFICIENCY, MEMBERSHIP AND ACRES PROTECTED					

Schedule J (Form 990) 2015

PAYMENT DONALD A YOUNG \$38,424, MATTHEW B CONNOLLY \$106,332

RETIREMENT PLANS

Software ID: **Software Version:**

EIN: 13-5643799

Name: Ducks Unlimited Inc

Form 990, Schedule J, F	art I	I - Officers, Direc	tors, Trustees, Ke	y Employees, and	Highest Compens	sated Employees	1	
(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(I)-(D)	(F) Compensation in column (B)
		Base Compensation	Bonus & Incentive compensation	Other reportable compensation	compensation			reported as deferred on prior Form 990
1H Dale Hall Chief Executive Officer	(1)	363,842	148,000	0	12,392	16,932	541,166	0
	(11)	0	0	0	0	-		0
1Earl H Grochau CAO/CFO/Asst Treasurer	(1)	226,075	80,595	0	11,823	16,932	335,425	0
, ,	(11)	0	0	0	0			0
2Paul R Schmidt Chief Conservation Officer	(1)	234,416	83,603	0	11,978	16,932	346,929	0
Chief Conservation officer	(11)	0	0	0	0			0
3 Amy A Batson Chief Fundraising Officer	(1)	208,492	65,272	0	10,291	16,932	300,987	0
	(11)	0	0	0	0	-0	0	0
4Daniel P Thiel EXECUTIVE SECRETARY/COO	(1)	226,781	71,488	0	9,091	16,932	324,292	0
WAT	(11)	0	0	0	0	- 0		0
5Thomas W Fulgham Chief Communications Officer	(1)	217,134	68,456	0	11,037	16,932	313,559	0
	(11)	0	0	0	0			0
6 Govan S Homor Chief Information Officer	(1)	216,224	67,743	0	5,336	16,932	306,235	0
	(11)	0	0	0	0			0
7 Robert D Mims Asst Treasurer/ Controller	(1)	186,757	41,064	0	11,051	16,932	255,804	0
	(11)	0	0	0	0			0
8 Wayne A Dierks Director of Human Resources	(1)	196,489	53,087	0	11,652	16,932	278,160	0
	(11)	0	0	0	0	-		0
9Richard B Smith NATL DIRECTOR OF	(1)	175,876	38,614	0	10,520	16,932	241,942	0
DEVELOPMENT	(11)	0	0	0	0			0
10Matthew B Connolly Former Executive VP	(1)	0	0	106,332	0	0	106,332	106,332
	(11)	0	0	0	0			0
11Donald A Young Former Executive VP	(1)	0	0	38,424	0	0	38,424	38,424
	(11)	0	0	0	0	0	0	0

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Transactions with Interested Persons ▶ Complete if the organization answered

"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ▶ Attach to Form 990 or Form 990-EZ.

DLN: 93493045001307 OMB No 1545-0047

2015

(Form 990 or 990-EZ)

Schedule L

Department of the Treasury Internal Revenue Service Information about Schedule L (Form 990 or 990-EZ) and its instructions is at							Open to Public Inspection							
	of the or	ganızatıon										tification number		
Part I	Exc	ess Benef	it Tr	ansaction	S (section	501(c)(3), s	ection 501(c)	(4), and 501(c)(29)	3-564: organı	zations	only)		
	Com	olete if the o	rganız	zation answe	red "Yes" o	n Form 990,	Part IV, line 2	25a or 25b, or	Form 9	990-E	Z, Part	V , line	40b	
1	(a) Nan	ne of disqual	ıfıed p	person	(b) Re	lationship bet	ween disquali	fied person and	d (e	c) Des	cription	of	(d) Corr	rected?
						10	ganızatıon			trans	saction		Yes	No
					•									
						_		ons during the			section			
								n			> \$			
(a) Na	C o	mplete if the	orga porte	d an amount	wered "Yes	" on Form 99 90, Part X, lin		line 38a, or Fo	orm 99		t IV, lır		or if the	utten
intere	ested	with organizat	·	Purpose of Ioan	or from the	ne	principal amount	due	defa		A ppro by boa commi	ved ird or	agreer	nent?
					То	From			Yes	No	Yes	No	Yes	No
						1								
												1		
													+	
												1	+	
												-		
												-		
														
Total	_			<u> </u>	41.1 -									
Part II	Gr:	ants or As mplete ıf th	ssist ne or	ance Bene ganization	efiting In answered	i terested F "Yes" on Fo	Persons. orm 990, Pa	rt IV, line 27						
(a) N	ame of i	nterested on		Relationship rested perso		(c) A mount	of assistance	(d) Type o	fassis	tance	(e)	Purpos	se of ass	istance

person	interested person and the organization	(c) A mount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1) WILLIAM ANSELL	REGIONAL VICE PRESIDENT	1,500	WETLAND RESTORATION	ENHANCING WATER
(2) MARK LOW-LESSEE	REGIONAL VICE PRESIDENT	4,550	LAND ENHANCEMENT	RESTORATION
(3) GARY SALMON	AT LARGE BOD	12,879	WETLAND RESTORATION	ENHANCING WATER
East Daniemicaule Dadication Act &	latica asatha Tusturations for	Easter 000 as 000 E7 C	-+ No EOOEGA	

Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (a) Name of interested person (d) Description of transaction (e) Sharing (b) Relationship (c) A mount of between interested transaction Ωf person and the organization's organization revenues? Yes No (1) JAMES PIKE CORP RELATIONS 1,045,959 MERCHANDISE Nο COMMITTEE RELATED ORG BOD 600,000 ROYALTY-AFFINITY CARDS Nο (2) BRUCE LAURITZEN

Part V

PART IV, COLUMN (B)

Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

Explanation CORPORATE RELATIONS COMMITTEE MEMBER SERVES AS DIRECTOR ON THE REMINIGTON

ARMS COMPANY, LLC BOARD WETLANDS AMERICA TRUST BOARD TRUSTEE BRUCE LAURITZEN IS CHAIRMAN OF THE BOARD OF FIRST NATIONAL BANK OF OMAHA TO WHICH DUCKS UNLIMITED HAS A LINCENSING AGREEMENT RELATED TO AFFINITY CARDS DUCKS.

UNLIMITED ALSO HAS AN AGREEMENT FOR EMPLOYEE PURCHASING CARDS, WHICH FIRST NATIONAL BANK OF OMAHA SERVICES Schedule L (Form 990 or 990-EZ) 2015 efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**SCHEDULE M**

(Form 990)

Department of the Treasury

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

DLN: 93493045001307 OMB No 1545-0047

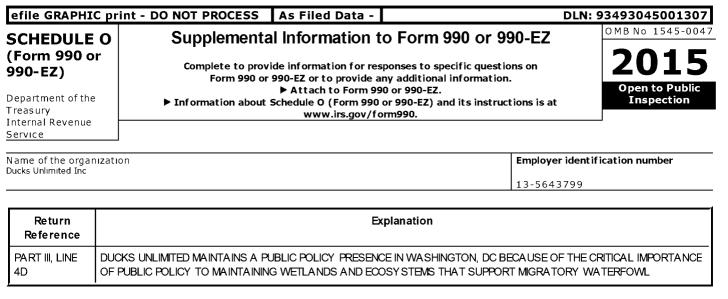
2015

Open to Public Inspection

Inte	mal Revenue Service				2113 pestre 11
	me of the organization ks Unlimited Inc				Employer identification number
Duc	ks onlimited inc				13-5643799
Р	art I Types of Property				13 30 13, 33
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d) Method of determining noncash contribution amounts
	Art—Works of art				
	Art—Historical treasures .				
3					
4					
5	Clothing and household goods				
6	Cars and other vehicles				+
7					
8	'				
9	' ' '	X	13	10,989,109	MARKET VALUE
10	Securities—Closely held stock .				
11	Securities—Partnership, LLC, or trust interests				
12	Securities—Miscellaneous				
13	Qualified conservation contribution—Historic structures				
14	Qualified conservation contribution—Other				
15	Real estate—Residential .				
16	Real estate—Commercial				
17	Real estate—Other				
18	Collectibles				
19	Food inventory				
20	3				
21	′				
	Historical artifacts				
23					
	Archeological artifacts				
	O ther ▶ ()				
	O ther ▶ ()				
	O ther ▶ ()				+
	Other ► ()	hu +b = ====	niantion during the territor	r for contributions	+
29	Number of Forms 8283 received for which the organization comple				29
30	a During the year, did the organiza	ation receiv	e by contribution any prope	erty reported in Part I, lines	Yes No s 1 through 28, that

For P	aperwork Reduction Act Notice, see the Inst	ructions for Form 990.	Cat No 51227J	Schedule N	1 (Form	990)	2015)
	describe in Part II						
33	If the organization did not report an amo	ount in column (c) for a type of	property for which column (a	a) is checked.			
ь	If "Yes," describe in Part II						
32a	Does the organization hire or use third properties to the contributions?	5			32a	Yes	
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?					Yes	
Ь	If "Yes," describe the arrangement in P	art II					1
	for exempt purposes for the entire holdi				30a		No
	it must hold for at least three years from						1
30a	During the year, did the organization red			5 .			
	for which the organization completed For	m 8283, Part IV, Donee Ackn	owiedgement			Yes	No
29	Number of Forms 8283 received by the			29			
	O ther ▶ ()						
	O ther ▶ ()						
26	O ther ▶ ()						
25	O ther ▶ ()						
24	Archeological artifacts						
23	Scientific specimens						
22	Historical artifacts						
21	Taxidermy						
20	Drugs and medical supplies .						
19	Food inventory						

Schedule M (Form 990) (2015)



Return Reference	Explanation
990 Committee Distribution	PART VI, LINE 11B A copy of the Form 990 is distributed to the Personal Policy and Finance Committees, consisting of key Board members and volunteers, who review and approve the 990 for filing. The Form 990 is also distributed to the Ducks
Distribution	Unlimited, Inc. Board of Directors for review and approve the 990 for filling. The Form 990 is also distributed to the Ducks.

Return Reference	Explanation
COMPLIANCE POLICY	PART VI, LINE 12C EMPLOYEE COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY IS REGULARLY AND CONSISTENTLY MONITORED VIA AN ANNUAL CONFLICT OF INTEREST SURVEY ALL EMPLOYEES ARE REQUIRED TO DISCLOSE POTENTIAL CONFLICTS TO AN INDEPENDENT PARTY (THE INTERNAL AUDITOR) IF A CONFLICT IS NOTED DURING THIS PROCESS, IT IS RESOLVED THROUGH DISCUSSIONS WITH UPPER MANAGEMENT, HUMAN RESOURCES, THE EMPLOYEE, HIS/HER DIRECT SUPERVISOR AND THE INTERNAL AUDITOR. BOARD MEMBERS AND COMMITTEE MEMBERS ARE REQUIRED TO PRESENT ANNUALLY POSSIBLE CONFLICTS OF INTEREST TO THE BOARD OF GOVERNANCE COMMITTEE WHO THEN MAKES A RULING ON WHETHER THE CONFLICT OF INTEREST REALLY EXISTS IF THERE IS A CONFLICT, THE COMMITTEE THEN PRESENTS THE FACTS AND SUGGESTED RESOLUTION TO THE BOARD OF DIRECTORS FOR A VOTE.

Return Reference	Explanation
COMPENSATION DETERMINATION	PART VI, LINE 15A & B IN 2013 AN INDEPENDENT CONSULTANT SPECIALIZING IN EXECUTIVE COMPENSATION PLANS SURVEY ED SIMILAR NOT-FOR-PROFIT ORGANIZATIONS FOR THEIR COMPENSATION PLANS FOR TOP EXECUTIVES THE SURVEY INCLUDED ANALY SIS ON ALL UPPER MANAGEMENT POSITIONS, INCLUDING CEO, CAO, MANAGER OF CONSERVATION, MANAGER OF DEVELOPMENT, MANAGER OF FUNDRAISING, IT MANAGER, HR MANAGER, AND COMMUNICATIONS MANAGER THE CEO POSITION WAS ANALYZED AGAIN IN 2015 THE PERSONNEL POLICY COMMITTEE REVIEWED THE RESULTS AND THE SURVEY IS DOCUMENTED IN THE MINUTES TO THE MEETING THE PERSONNEL POLICY COMMITTEE MAKES RECOMMENDATIONS TO THE BOARD OF DIRECTORS REGARDING SALARY AND BENEFITS

Return Reference	Explanation
OFFICER	PART VI, LINE 6 & 7A DUCKS UNLIMITED, INC (DUI) IS A MEMBERSHIP ORGANIZATION THE OFFICERS OF DUI, OTHER THAN
ELECTION	THE CHIEF EXECUTIVE OFFICER AND EXECUTIVE SECRETARY, SHALL BE ELECTED FROM THE MEMBERS OF DUI ONLY
PROCESS	THOSE INDIVIDUALS THAT ARE CURRENT MEMBERS OF DUI SHALL BE ELIGIBLE TO SERVE AS AN OFFICER. THE AFFAIRS
	OF DUI ARE MANAGED BY ITS BOARD OF DIRECTORS UPON DISSOLUTION OR WINDING UP OF DUI, ITS ASSETS REMAINING
	AFTER PAYMENT, OR PROVISION FOR PAYMENT, OF ALL DEBTS AND LIABILITIES OF THIS CORPORATION SHALL BE
	DISTRIBUTED TO A NONPROFIT FUND, FOUNDATION OR CORPORATION WHICH IS ORGANIZED AND OPERATED FOR
	CHARITABLE PURPOSES AND WHICH HAS ESTABLISHED ITS TAX EXEMPT STATUS UNDER SECTION 501(C)(3) OF THE IRS
	CODE

Return Reference	Explanation
PUBLIC AVAILABILITY OF DOCUMENTS AND POLICIES	PART VI, LINE 19 DUCKS UNLIMITED MAKES ITS CONSOLIDATED FINANCIAL STATEMENTS, GOVERNING DOCUMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC ON ITS WEB SITE (DUCKS ORG)

Return Reference	Explanation
PART IV, LINE 11F	DUI AND WAT ARE RECONGNIZED AS ORGANIZATIONS EXEMPT FROM FEDERAL INCOME TAX UNDER 509(A)(1) AS ENTITIES DESCRIBED IN SECTION 501(C)(3) OF THE U.S. INTERNAL REVENUE CODE, EXCEPT FOR TAXES ON INCOME FROM ACTIVITIES UNRELATED TO ITS EXEMPT PURPOSES DONATIONS TO DUI AND WAT ARE DEDUCTIBLE BY THE DONOR AS CHARITABLE CONTRIBUTIONS FOR FEDERAL INCOME TAX PURPOSES. MANAGEMENT IS NOT AWARE OF ANY COURSE OF ACTION OR SERIES OF EVENTS THAT HAVE OCCURRED THAT MIGHT ADVERSELY AFFECT THIS TAX-EXEMPT STATUS.

Return Reference	Explanation
RECONCILIATION OF NET	PART XI, LINE 9 PENSION AND POST-RETIREMENT BENEFIT LIABILITY ADJUSTMENTS OTHER THAN NET
ASSETS	PERIODIC COSTS (7,313,097)

efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 93493045001307 OMB No 1545-0047

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Department of the Treasury Internal Revenue Service Name of the organization

Ducks Unlimited Inc

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. ► Attach to Form 990.

Open to Public Inspection

Employer identification number

					13 30 737	,,			
mplete ı	f the organization	answered "Yes" on	Form 990, Pa	art IV	, line 33.				
	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	End-c	(e) of-year assets	D	(f) Pirect controlling entity		
janizati ing the ta	ons Complete if thax year.	l ne organization ans	wered "Yes" (on Fo	rm 990, Pa	rt IV, l	ine 34 because it l	nad on	е
	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code se	de section Public		status (c)(3))	(f) Direct controlling entity	Section (13) co	g) n 512(b ontrolle tity?
								Yes	No
COI	NSERVATION	DC	501(C)(3)		11A		DUI	Yes	
COI	NSERVATION	DC	501(C)(3)		7		DUI	Yes	
or more related tax-exempt organizations during the tax year. (a) (b)									
000		Cat No 5013	- FV				Cabadida B / E	- 000) -	015
	ganizati ing the to	ganizations Complete if thing the tax year. (b) Primary activity CONSERVATION CONSERVATION	(b) (c) Legal domicile (state or foreign country) ganizations Complete if the organization ansung the tax year. (b) (c) Primary activity (c) Legal domicile (state or foreign country) CONSERVATION DC CONSERVATION DC	(b) Primary activity Legal domicile (state or foreign country) Total income ganizations Complete if the organization answered "Yes" or foreign country ganizations Complete if the organization answered "Yes" or foreign country (b) (c) (d) (d) Primary activity Legal domicile (state or foreign country) CONSERVATION DC 501(C)(3) CONSERVATION DC 501(C)(3)	Primary activity Legal domicile (state or foreign country) Total income End-or foreign country)	panizations Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Primary activity Complete if the organization answered Total income End-of-year assets	Primary activity Legal domicile (state or foreign country) Total income End-of-year assets December 2015 End-o	panizations Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (a)	Implete if the organization answered "Yes" on Form 990, Part IV, line 33. Comparison Compar

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990,	, Part IV,	line 34
	because it had one or more related organizations treated as a partnership during the tax year.		

(a)	(b)	(c)	(d)	(e)	(f)	(g) Share of	(h)	(i)	Ü		(k)
Name, address, and EIN of	Primary activity		Direct	Predominant	Share of	Share of	Disprop	rtionate		Genei		
related organization		domicile		income(related,	total income		alloca	tions?	amount in box		aging	ownership
		(state or	entity	unrelated,		assets			20 of	partr	ner [,]	
		foreign country)		excluded from tax under					Schedule K-1 (Form 1065)			
		country)		sections 512-					(1 01111 1003)			
				514)								
							Yes	No		Yes	No	
Part IV Identification of Polated Organizations Taxable a	c a Carpar	ation	or Truct C	omplete if th	0.00000170	tion ancy	vorod	"Voc"	on Form O	ω .) a r+ 1	IV line

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Pnmary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

No

Yes

1a

Part V	Transactions With	Related Organizations	Complete if the ord	anızatıon answered "Ye	es" on Form 990	. Part IV. line 34, 35b, o	r 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity...........

b Gift, grant, or capital contribution to related organization(s)				10		NO
c Gift, grant, or capital contribution from related organization(s)				1c '	Yes	
d Loans or loan guarantees to or for related organization(s)				1d '	Yes	
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1g		No
h Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				1 i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j		No
${f k}$ Lease of facilities, equipment, or other assets from related organization(s)				1k		No
I Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s) .				1m `	Yes	ı
$oldsymbol{n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n '	Yes	
• Sharing of paid employees with related organization(s)				10	Yes	
p Reimbursement paid to related organization(s) for expenses				1p		No
q Reimbursement paid by related organization(s) for expenses				1 q		No
r Other transfer of cash or property to related organization(s)				1r		No
s Other transfer of cash or property from related organization(s)				1s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must comple	 ete this line, including co	overed relationships	and transaction threshold	ls		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining	amount inv	volved	
(1)DUCKS UNLIMITED INC GROUP RETURN	1C	43,482,102	FMV			
(2)WETLANDS AMERICA TRUST INC	1D	39,699,693	FMV			
						_
	1	1				

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships																			
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		501(c)(3) organizations?		501(c)(3) organizations?		501(c)(3) organizations?		(f) (g) Share of total income assets		(h) Disproprtiona allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No							
												1 1							

