

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

<u>A</u>	For th	e 2015 calendar year, or tax year beginning JAN 1 2016 and 6	ending J	UN 30, 2016	
В	Check if applicat	C Name of organization		D Employer identific	cation number
	Addr	es NEW CANAAN COMMUNITY FOUNDATION, INC			
	Name			06-097	0466
Γ	Initial returi		Room/suite	E Telephone numbe	
F	Final	111 000000 000000		,	66-0231
_	termi ated			G Gross receipts \$	881,438.
Г	Amer	ded		H(a) Is this a group re	
一	Appli			for subordinates	
	pend			H(b) Are all subordinates in	
$\overline{}$	Tax-ex	empt status: x 501(c)(3)	or 527	1 ' '	list (see instructions)
		te: > www.newcanaancf.org	,, 02,	H(c) Group exemptio	
		forganization: x Corporation Trust Association Other	I Year	·	A State of legal domicile: CT
	art I	Summary	1 2 . 001	or formation, 1977	ar otato or logar dormono. C1
_	T	Briefly describe the organization's mission or most significant activities TO PROM	TOTE COMM	TINIT TV	
Governance	'	PHILANTHROPY AND TO HELP DONORS ACHIEVE THEIR CHARITABLE GOAL		IONITI	
nai	2	Check this box If the organization discontinued its operations or dispose		than 25% of its not as	esote
ě	3	Number of voting members of the governing body (Part VI, line 1a)		3	21
		Number of independent voting members of the governing body (Part VI, line 1b)		4	21
ళ	5	Total number of individuals employed in calendar year 2015 (Part V, line 2a)		5	3
Activities &	6	Total number of volunteers (estimate if necessary)		6	
Ę	7 2	Total unrelated business revenue from Part VIII, column (C), line 12		7a	0.
Š		Net unrelated business taxable income from Form 990-T, line 34		7b	0.
	 	1 REG	F.V	Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)	-	1,560,422.	463,266.
une	9		1 5 2 116		403,200.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1 11 2 10	1,359,418.	184,641.
æ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	- 1	21.878.	
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2,945,618.	15.526. 663.433.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		1,022,593.	901.408.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		1,022,393.	
m	1	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		202,641.	106,869.
Expenses	162	Professional fundraising fees (Part IX, column (A), line 11e)		202,041.	0.
per	h		958.	· · · · · · · · · · · · · · · · · · ·	
Ä	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	550.	271,794.	125,884.
	18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		1,497,028.	1,134,161,
	19	Revenue less expenses. Subtract line 18 from line 12		1,448,590.	<470,728.>
50		Troverse lead experience. Caseract line to from line 12	Re	ginning of Current Year	End of Year
sets or l	20	Total assets (Part X, line 16)	50	16,625,653.	16,491,948.
SSS B3	21	Total liabilities (Part X, line 26)		21,775.	
<u> </u>	22	Net assets or fund balances Subtract line 21 from line 20		16 603 878	184 000 <u>184 000 </u>
P.	art II	Signature Block		10,005,076,	10,307,340.
		alties of perjury, I peclare that have examined this return, including accompanying schedules	and statem	ents, and to the best of m	v knowledge and belief, it is
F	. corre	ct, and complete Declaration of preparer (other than officer) is based on all information of wh	ich preparer	has any knowledge.	#
	, 00.10		ion proparor	11/7/	2016
Sig	ın	Signatule of officer		Date	
He		LEO KARL CHAIRMAN			
		Type or print name and title		· · · · · · · · · · · · · · · · · · ·	
_		Print/Type preparer's name Preparer's signature		Date Check	PTIN
Pai	d	MARY KAY CURTISS	pp 1	0/14/16 self-employe	
	parer	Firm's name BLUM SHAPIRO & COMPANY P.C. CPA'S	<u>, , , , , , , , , , , , , , , , , , , </u>	Firm's EIN	06-1009205
	Only	Firm's address 29 S. MAIN STREET, P.O. BOX 272000		THIII O LIN	00-1003203
		WEST HARTFORD CT 06127-2000		Phone no.860	561-4000
Ma	v the I	RS discuss this return with the preparer shown above? (see instructions)		Li none no 860	x Yes No
ivia	7 1110 1	10 closes and reterm with the preparet shown above. (See instructions)			<u> </u>

ra:	990 (2015) NEW CANAAN COMMUNITY FOUNDATION INC	06-0970466	Page 2
	rt III Statement of Program Service Accomplishments		
_	Check if Schedule O contains a response or note to any line in this Part III		Lx
1	Briefly describe the organization's mission		
	TO PROMOTE COMMUNITY PHILANTHROPY AND HELP LOCAL DONORS ACHIEVE THEIR CHARITABLE GOALS.		
	CHRISTIANIN COANS.		
2	Did the organization undertake any significant program services during the year which were not listed on	<u> </u>	
	the prior Form 990 or 990-EZ?	[)`	res 🗓 No
3	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services?		res 🗓 No
3	If "Yes," describe these changes on Schedule O.	L	res 📖 No
4	Describe the organization's program service accomplishments for each of its three largest program services, as	measured by expe	nses
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to othe		
	revenue, if any, for each program service reported	,	•
4a	(Code) (Expenses \$630_093, including grants of \$581,818,) (Revenu	e \$	
	GRANTS ARE MADE TO SUPPORT CAPITAL, NEW PROGRAM AND OPERATING NEEDS FOR	-	
	LOCAL NOT-FOR-PROFIT ORGANIZATIONS THAT IMPROVE THE QUALITY OF LIFE FOR		
	NEW CANAAN RESIDENTS AND OUR NEEDIEST NEIGHBORS. INCLUDES		
	DISTRIBUTIONS FROM THE COMMUNITY IMPACT FUND, NEIGHBORS UNITED PROGRAM,	*	
	FUND FOR CHILDREN AND YOUTH, AND SPIRIT OF NEW CANAAN FUND.	-	
		 	
		···	
		-	
		·····	
		·	
41-	10. 000 V		
4b	(Code) (Expenses \$196_018, including grants of \$181_000.) (Revenu	9\$	
	BLOCK GRANTS ARE MADE TO NOT-FOR-PROFIT ORGANIZATIONS TO SUPPORT THE		
	EDUCATIONAL COSTS FOR THEIR EMPLOYEES, CLIENTS, OR STUDENTS; GRANTS ARE ALSO MADE TO PROVIDE SCHOLARSHIP ASSISTANCE FOR QUALIFIED, INDIVIDUAL		
	NEW CANAAN RESIDENTS WITH FINANCIAL NEED.		
	NOW CAMMAN REGIDENTS WITH FIRMICIAE MEED,		
	M		
4c	(Code) (Expenses \$	9\$	0.
4c	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL	ə\$	0.
4c	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO	9\$	0.
4c	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO LEARN ABOUT COMMUNITY PHILANTHROPY AND HOW TO MAKE CHOICES ABOUT WHICH	9\$	0.
4 c	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO LEARN ABOUT COMMUNITY PHILANTHROPY AND HOW TO MAKE CHOICES ABOUT WHICH ORGANIZATIONS TO FUND AMONG COMPETING CHOICES. PARTICIPATING STUDENTS	ə\$	0.
4 c	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO LEARN ABOUT COMMUNITY PHILANTHROPY AND HOW TO MAKE CHOICES ABOUT WHICH ORGANIZATIONS TO FUND AMONG COMPETING CHOICES, PARTICIPATING STUDENTS RAISE MONEY TO GROW THE ENDOWED FUND AS WELL AS SOLICIT GRANT PROPOSALS	ə\$	0.
	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO LEARN ABOUT COMMUNITY PHILANTHROPY AND HOW TO MAKE CHOICES ABOUT WHICH ORGANIZATIONS TO FUND AMONG COMPETING CHOICES. PARTICIPATING STUDENTS	ə\$	0.
4 c	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO LEARN ABOUT COMMUNITY PHILANTHROPY AND HOW TO MAKE CHOICES ABOUT WHICH ORGANIZATIONS TO FUND AMONG COMPETING CHOICES, PARTICIPATING STUDENTS RAISE MONEY TO GROW THE ENDOWED FUND AS WELL AS SOLICIT GRANT PROPOSALS	9\$	0.
4c	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO LEARN ABOUT COMMUNITY PHILANTHROPY AND HOW TO MAKE CHOICES ABOUT WHICH ORGANIZATIONS TO FUND AMONG COMPETING CHOICES, PARTICIPATING STUDENTS RAISE MONEY TO GROW THE ENDOWED FUND AS WELL AS SOLICIT GRANT PROPOSALS	9\$	0.
4 c	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO LEARN ABOUT COMMUNITY PHILANTHROPY AND HOW TO MAKE CHOICES ABOUT WHICH ORGANIZATIONS TO FUND AMONG COMPETING CHOICES, PARTICIPATING STUDENTS RAISE MONEY TO GROW THE ENDOWED FUND AS WELL AS SOLICIT GRANT PROPOSALS	ə\$	0.
4 c	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO LEARN ABOUT COMMUNITY PHILANTHROPY AND HOW TO MAKE CHOICES ABOUT WHICH ORGANIZATIONS TO FUND AMONG COMPETING CHOICES, PARTICIPATING STUDENTS RAISE MONEY TO GROW THE ENDOWED FUND AS WELL AS SOLICIT GRANT PROPOSALS	9\$	0.
4 c	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO LEARN ABOUT COMMUNITY PHILANTHROPY AND HOW TO MAKE CHOICES ABOUT WHICH ORGANIZATIONS TO FUND AMONG COMPETING CHOICES, PARTICIPATING STUDENTS RAISE MONEY TO GROW THE ENDOWED FUND AS WELL AS SOLICIT GRANT PROPOSALS	9\$	0.
4c 4d	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO LEARN ABOUT COMMUNITY PHILANTHROPY AND HOW TO MAKE CHOICES ABOUT WHICH ORGANIZATIONS TO FUND AMONG COMPETING CHOICES, PARTICIPATING STUDENTS RAISE MONEY TO GROW THE ENDOWED FUND AS WELL AS SOLICIT GRANT PROPOSALS FROM LOCAL NON-PROFITS AND MAKE GRANTS TO SELECTED AGENCIES. Other program services (Describe in Schedule O)	ə\$	0.
	A GROUP OF 39 HIGH SCHOOL AGED RESIDENTS OF NEW CANAAN, FROM LOCAL PUBLIC AND PRIVATE SCHOOLS, MEET MONTHLY DURING THE SCHOOL YEAR TO LEARN ABOUT COMMUNITY PHILANTHROPY AND HOW TO MAKE CHOICES ABOUT WHICH ORGANIZATIONS TO FUND AMONG COMPETING CHOICES, PARTICIPATING STUDENTS RAISE MONEY TO GROW THE ENDOWED FUND AS WELL AS SOLICIT GRANT PROPOSALS FROM LOCAL NON-PROFITS AND MAKE GRANTS TO SELECTED AGENCIES.	9\$	0.

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4_		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	sımılar amounts as defined ın Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	_5_		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	х	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9	L	Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		<u>_x</u>
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
_	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	401		
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional to be organization a school described in section 170/b)(1)(A)(i)? If "Yes," complete Schedule F.	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Did the organization maintain an office, employees, or agents outside of the United States?	13		X
14a	Did the organization maintain an office, employees, or agents outside of the officed states? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	14a		X
D	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	1-70		
10	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
·	1c and 8a? If "Yes," complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		х
		Form	990	

Form 990 (2015) NEW CANAAN COMMUNITY FOUNDATION INC 06-0970466 Page 4
Part IV Checklist of Required Schedules (continued)

			res	NO
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		<u>x</u> _
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease		'	
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х.
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		_ X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		_X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u> </u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		<u> </u>
35a		35a		Х
þ	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	051		
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
^ -	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
00	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	20	•	
	Note. All Form 990 filers are required to complete Schedule O	38 Form	990	L (2015)
		. 01111	-50	(-010)

Form	990 (2015) NEW CANAAN COMMUNITY FOUNDATION INC 06-09704	66	F	age 5
Pai	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	5		
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b	0		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return	3		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X_	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	L	х
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b		ļ
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x
b	If "Yes," enter the name of the foreign country	_		
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		x
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		x
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		x
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	ŀ		
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor	ог? 7а	х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7с		х
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		х
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-0	7h	ļ	х
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		х
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		х
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b	-	x
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter.			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against	Ĭ		
	amounts due or received from them)	_		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	ļ	ļ
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	_		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		<u> </u>	ļ
а	Is the organization licensed to issue qualified health plans in more than one state?	13a	<u> </u>	ļ
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
			ļ	ļ
	,,,,	14a	ļ	X
<u>b</u>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		Forn	1 990	(2015

532005 12-16-15

Form 990 (2015)

NEW CANAAN COMMUNITY FOUNDATION INC

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

	' Check if Schedule O contains a response or note to any line in this Part VI			\Box x				
Sec	tion A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 2	1						
	If there are material differences in voting rights among members of the governing body, or if the governing							
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	ĺ						
b	Enter the number of voting members included in line 1a, above, who are independent 1b	1						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other							
	officer, director, trustee, or key employee?	2		_x				
3								
	of officers, directors, or trustees, or key employees to a management company or other person?	3		х_				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		х				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		x				
6	Did the organization have members or stockholders?	6		х				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or							
	more members of the governing body?	7a		x				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or							
	persons other than the governing body?	7b		х				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:							
	The governing body?	8a	x					
b	Each committee with authority to act on behalf of the governing body?	8b	х					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the		11					
•	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		х				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)	<u>, , , , , , , , , , , , , , , , , , , </u>						
			Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?	10a		х				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,							
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	х					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	x					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	х					
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe							
	ın Schedule O how this was done	12c	х					
13	Did the organization have a written whistleblower policy?	13	х					
14	Did the organization have a written document retention and destruction policy?	14	х					
15	Did the process for determining compensation of the following persons include a review and approval by independent							
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official	15a	х					
b	Other officers or key employees of the organization	15b	х					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a							
	taxable entity during the year?	16a		Х				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation							
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's							
	exempt status with respect to such arrangements?	16b						
<u>Sec</u>	tion C. Disclosure							
17	List the states with which a copy of this Form 990 is required to be filed ▶ст							
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	avaılab	le					
	for public inspection. Indicate how you made these available. Check all that apply.							
	x Own website Another's website x Upon request Other (explain in Schedule O)							
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, are	d finan	cial					
	statements available to the public during the tax year							
20	State the name, address, and telephone number of the person who possesses the organization's books and records -							
	LEO_KARL - (203)966-0231							

Form **990** (2015)

	000	(0045)	
⊢∩rm	yur.	(2015)	

NEW CANAAN COMMUNITY FOUNDATION INC

06-0970466

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

' Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order. Individual trustees or directors; institutional trustees, officers; key employees, highest compensated employees, and former such persons

(A)	(B)			_ ((C)			(D)	(E)	(F)
Name and Title	Average	(do	not c	Pos			one	Reportable	Reportable	Estimated
	hours per	box	, unie	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week	\vdash	T a	luau	III GCIC)//uus	lee)	from	from related	other
	(list any hours for	1 rect				_		the organization	organizations (W-2/1099-MISC)	compensation from the
	related	20 00	stee			nsate((W-2/1099-MISC)	(***-2/1099-141130)	organization
	organizations	Individual trustee or director	Institutional trustee		employee	эшо		(** = * * * * * * * * * * * * * * * * *		and related
	below	ndual	te figure	E.)d ma	est co	Je.			organizations
	line)	ğ	lustr	Officer	Key	Highest compensated employee	Рогте			
(1) LEO KARL	5.00									
CHAIRMAN		х		х				0.	0.	0,
(2) KATHLEEN ABBOTT	5,00			·						
SECRETARY		x	_	X				0.	0.	0,
(3) JANET LANAWAY	5.00									
TREASURER		x	<u> </u>	х				0.	0.	0,
(4) JOHN KNIGHT	5.00									
VICE CHAIRMAN		x		Х				0.	0.	0,
(5) JAY TWOMBLY	5.00									
VICE CHAIRMAN		x		x.				0.	0.	0.
(6) TOM GNUSE	2.00									
DIRECTOR		x		l				0.	0.	0,
(7) ALAN HAAS	2.00							•		
DIRECTOR		_x_	_					0.	0.	0,
(8) SHARON STEVENSON	2.00									
DIRECTOR		x	!					0.	0.	0,
(9) CAROLYN CORCORAN	2.00									
DIRECTOR		x						0.	0.	0
(10) JOE PRIOR	2.00									
DIRECTOR		x						0.	0.	0,
(11) BARB ACHENBAUM	2.00									
DIRECTOR		x						0.	0.	0.
(12) TOM CRONIN	2.00									
DIRECTOR		x						0.	0.	0,
(13) MARJORIE FURMAN	2.00									
DIRECTOR		x						0.	0.1	0.
(14) PHILIP SHEIBLEY	2.00	$\overline{}$								
DIRECTOR		x						0.	0.	0.
(15) ROB FRYER	2,00									
DIRECTOR		x						0.	0.	0.
(16) KELLY HANRATTY	2.00									
DIRECTOR		x						0.	0.	0,
(17) SUSAN BOSTON	2.00									
DIRECTOR		_x_						0.	0 .	0.
532007 12-16-15										Form 990 (2015)

532007 12-16-15

orm **990** (2015)

Form 990 (2015) NEW_CANAAN COMMUNITY FOUNDATION 06-0970466 Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) (F) Position Average Name and title Reportable Reportable Estimated (do not check more than one hours per compensation compensation amount of box, unless person is both an officer and a director/trustee) week from related from other (list any Individual trustee or director the organizations compensation hours for organization (W-2/1099-MISC) from the Highest compensated smployee related Institutional trustee (W-2/1099-MISC) organization organizations (ey employee and related below organizations line) (18) SHARON MCCLYMONDS 2.00 DIRECTOR (19) KAY LINNEMAN 2.00 DIRECTOR 0 (20) SHEILA PETTEE 2.00 DIRECTOR 0 (21) LAURA WALBERT 2.00 DIRECTOR (22) CYNTHIA GOREY 35,00 84,500 5,915. 1b Sub-total 84,500 0 5,915. c Total from continuation sheets to Part VII, Section A 0 0 0. d Total (add lines 1b and 1c) 84,500. 5,915. Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C) Name and business address Description of services Compensation NONE

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

Form **990** (2015)

Form 990 (2015) NEW CANAAN COMMUNITY FOUNDATION INC Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (D)
Revenue excluded from tax under sections 512 - 514 (B) (C) Related or Unrelated Total revenue exempt function business revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a **b** Membership dues 1b c Fundraising events 46.715. d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 416,551 g Noncash contributions included in lines 1a-1f \$ h Total. Add lines 1a-1f 463,266 **Business** Code Program Service Revenue 2 a f All other program service revenue g Total. Add lines 2a-2f Investment income (including dividends, interest, and other similar amounts) 194,435. 194,435 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (II) Other assets other than inventory 190,437 b Less: cost or other basis and sales expenses 200,231 c Gain or (loss) <9.794. d Net gain or (loss) <9,794 <9.794.> 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c) See Part IV, line 18 33,300 **b** Less direct expenses 17.774 c Net income or (loss) from fundraising events 15,526 15,526. 9 a Gross income from gaming activities See Part IV, line 19 b Less: direct expenses b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 11 a

532009 12-16-15

Form 990 (2015)

200,167.

663,433

d All other revenue e Total. Add lines 11a-11d Total revenue See instructions.

Form 990 (2015) NEW CANAAN COMMUNITY Part IX Statement of Functional Expenses

Sect	non 501(c)(3) and 501(c)(4) organizations must com			omplete column (A).						
Check if Schedule O contains a response or note to any line in this Part IX Do not include amounts reported on lines 6b. (A) (B) (C) (D)										
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses					
1	Grants and other assistance to domestic organizations									
	and domestic governments. See Part IV, line 21	704,593.	704,593.							
2	Grants and other assistance to domestic				<u> </u>					
	ındıvıduals. See Part IV, line 22	196,815.	196,815.							
3	Grants and other assistance to foreign									
	organizations, foreign governments, and foreign									
	individuals. See Part IV, lines 15 and 16									
4	Benefits paid to or for members									
5	Compensation of current officers, directors,				<u></u>					
Ū	trustees, and key employees	48.304.	38,643.	2.415.	7,246.					
6	Compensation not included above, to disqualified	40,504.	30,043.	2,413.	7,240.					
·	persons (as defined under section 4958(f)(1)) and									
	persons described in section 4958(c)(3)(B)									
_	, , , , ,	AH 224	05.564							
7	Other salaries and wages	47,331.	25,764.	8,385.	13,182.					
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)									
9	Other employee benefits	3,313.	1,804.	587.	922.					
10	Payroll taxes	7,921.	5,300.	912.	1,709.					
11	Fees for services (non-employees):									
а	Management									
b	· · · · · · · · · · · · · · · · ·									
С	Accounting	10,456.		10,456.						
d										
-	Professional fundraising services. See Part IV, line 17									
f	Investment management fees	69,420.		69,420.						
	Other (If line 11g amount exceeds 10% of line 25,	07,420.		07,420.						
9	column (A) amount, list line 11g expenses on Sch 0.)	532.		532.						
12	Advertising and promotion	2,995.		2,995.						
13	Office expenses	1,978.		1,978.						
14	Information technology	1,570.		1,370.						
15	Royalties									
16	Occupancy	16,895,	11,302.	5,593,						
17	Travel	431.	288.	143.						
	Payments of travel or entertainment expenses	431.	200.	143,						
18	for any federal, state, or local public officials									
19	Conferences, conventions, and meetings	711.	711							
20	Interest	/11.	711.							
21	Payments to affiliates									
22	Depreciation, depletion, and amortization	1 501		1 501						
23	Insurance	1,521.		1,521.						
23	Other expenses, Itemize expenses not covered	2,448.		2,448.						
24	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)									
_	amount, list line 24e expenses on Schedule 0.)	11 200	252	2 500						
a		11,370.	272.	2,508.	8,590.					
b	TELEPHONE/INTERNET/WEB	3,226.	2,309.	917.	4 200					
Ç	POSTAGE AND SHIPPING	3,201.		1,892.	1,309.					
d		700.		700.						
	All other expenses									
25	Total functional expenses. Add lines 1 through 24e	1,134,161.	987,801.	113,402.	32,958.					
26	Joint costs Complete this line only if the organization									
	reported in column (B) joint costs from a combined									
	educational campaign and fundraising solicitation.									
	Check here if following SOP 98-2 (ASC 958-720)				Form QQ((2015)					

06-0970466 Page **11**

Form 990 (2015)
Part X Balance Sheet

<u> </u>	πχ	Check if Schedule O contains a response or no	te to any line in this Part Y				
	١	Since in Scince and Since of the	to to any line in this rare X	(A) Beginning of year		(B) End of year	
	1	Cash - non-interest-bearing		1,003,644.	1	668,972	
	2	Savings and temporary cash investments	534,439.	2	504,550		
	3	Pledges and grants receivable, net	ges and grants receivable, net				
	4	Accounts receivable, net		4			
	5	Loans and other receivables from current and fo			· · · · · ·		
		trustees, key employees, and highest compens	ated employees. Complete		:		
		Part II of Schedule L			5		
	6	Loans and other receivables from other disqual	ified persons (as defined under	•			
ţ		section 4958(f)(1)), persons described in section	n 4958(c)(3)(B), and contributing				
		employers and sponsoring organizations of sec	tion 501(c)(9) voluntary				
		employees' beneficiary organizations (see instr)	Complete Part II of Sch L		6		
Assets	7	Notes and loans receivable, net			7		
ĕ	8	Inventories for sale or use			8	-	
	9	Prepaid expenses and deferred charges		0.	9	50	
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a 52,780.				
	b	Less: accumulated depreciation	10b 42,863.	11,438.	10c	9,917	
	11	Investments - publicly traded securities		9,986,971.	11	10,172,992	
	12	Investments - other securities See Part IV, line	11	5,087,155.	12	5,133,211	
	13	Investments - program-related See Part IV, line	11		13		
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	2,006.	15	2,256		
	16	Total assets. Add lines 1 through 15 (must equ	16,625,653,	16	16,491,948		
	17	Accounts payable and accrued expenses	14,625.	17	6,700		
	18	Grants payable	7,150.	18	177,300		
	19	Deferred revenue			19		
	20	Tax-exempt bond liabilities			20	· · · · · · · · · · · · · · · · · · ·	
	21	Escrow or custodial account liability Complete	Part IV of Schedule D		21		
S)	22	Loans and other payables to current and former	r officers, directors, trustees,			-	
Ĭ		key employees, highest compensated employee	es, and disqualified persons.				
Liabilities		Complete Part II of Schedule L			22		
_	23	Secured mortgages and notes payable to unrela	ated third parties		23		
	24	Unsecured notes and loans payable to unrelate	d third parties		24		
	25	Other liabilities (including federal income tax, pa	yables to related third				
		parties, and other liabilities not included on lines	s 17-24) Complete Part X of				
		Schedule D			25		
	26	Total liabilities. Add lines 17 through 25		21 775.	26	184,000	
		Organizations that follow SFAS 117 (ASC 958	3), check here 🕨 🗓 and				
es		complete lines 27 through 29, and lines 33 ar	nd 34.				
2	27	Unrestricted net assets		8,061,107.	27	7,749,852	
ivet Assets of Fund barances	28	Temporarily restricted net assets		8,542,771.	28	8,558,096	
2	29	Permanently restricted net assets	_		29		
3		Organizations that do not follow SFAS 117 (A	SC 958), check here 🕨 🔙				
5		and complete lines 30 through 34.					
3	30	Capital stock or trust principal, or current funds			30	<u>-</u>	
Ž	31	Paid-in or capital surplus, or land, building, or ed	quipment fund	-4	31		
2	32	Retained earnings, endowment, accumulated in	come, or other funds		32		
Ľ	33	Total net assets or fund balances		16,603,878.	33	16,307,948	
	34	Total liabilities and net assets/fund balances		16,625,653.	34	16 491 948	

Form **990** (2015)

Form	990 (2015) NEW CANAAN COMMUNITY FOUNDATION INC	06-0970466		⊃age 12
Par	t XI Reconciliation of Net Assets			
	Check if Schedule O contains a response or note to any line in this Part XI			
				_
1	Total revenue (must equal Part VIII, column (A), line 12)	1	66	3,433.
2	Total expenses (must equal Part IX, column (A), line 25)	2		34,161,
3	Revenue less expenses Subtract line 2 from line 1	3	<41	70,728,
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	16,60	3,878.
5	Net unrealized gains (losses) on investments	5	-	4,798.
6	Donated services and use of facilities	6		
7	Investment expenses	7		
8	Prior period adjustments	8		
9	Other changes in net assets or fund balances (explain in Schedule O)	9		0.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,			
		10	16,30	7,948.
Par	t XII Financial Statements and Reporting			
	Check if Schedule O contains a response or note to any line in this Part XII			لعا
		_	Ye	s No
1	Accounting method used to prepare the Form 990			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		- }	
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	x
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed of	na		
	separate basis, consolidated basis, or both			
	Separate basis Consolidated basis Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?		<u>26 x</u>	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate l	oasis,		
	consolidated basis, or both:		ŀ	
	x Separate basis Consolidated basis Both consolidated and separate basis		ĺ	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the a	audit,		
	review, or compilation of its financial statements and selection of an independent accountant?		2c <u>x</u>	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sched			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	e Audit		
	Act and OMB Circular A-133?	-	3a	x
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require	d audit		
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3	3b	1

Form **990** (2015)

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.lrs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number

			FOUNDATION INC				<u> </u>					
Part I	Reason for Public	Charity Status (All organizations must c	omplete this	part.) Se	ee instructions						
he orgai	nization is not a private found	dation because it is	(For lines 1 through 11, o	check only o	one box)							
1	A church, convention of ch	urches, or association	on of churches describe	d in section	170(b)(1	I)(A)(i).						
2	A school described in section 170(b)(1)(A)(ii), (Attach Schedule E (Form 990 or 990-EZ))											
з 🔲	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).											
4	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,											
	city, and state	·	,				,					
5 🔲	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in											
•	section 170(b)(1)(A)(iv). (Complete Part II)											
e 🗔	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).											
7	An organization that norma					, -	nublic described in					
′	<u>-</u>	•	antial part of its support	nom a gove	mmemai	unit of from the general	public described in					
a [=	section 170(b)(1)(A)(vi). (C	•	(4)(4)(4)) (Complete Do-	4 11 1								
	A community trust describe	, ,		•								
9 📖	An organization that norma					· ·	= -					
	activities related to its exer	•					_					
	income and unrelated busin		(less section 5 Tax) fr	om busines	ses acqu	ired by the organization	aπer June 30, 1975					
	See section 509(a)(2). (Co	•		. (.)								
10	An organization organized	•	•	-								
11	An organization organized	•	•			•						
	more publicly supported or						neck the box in					
	lines 11a through 11d that	• •	• •	•								
a ∟	☐ Type I. A supporting orga	•	· · · · · · · · · · · · · · · · · · ·		_		• •					
	the supported organization			a majority of	f the dire	ctors or trustees of the s	upporting					
_	organization You must o											
b						• ,,,,	•					
	control or management of			same persor	ns that co	ontrol or manage the sup	ported					
_	organization(s) You mus	t complete Part IV,	Sections A and C.									
c L	Type III functionally interest	egrated. A supportin	g organization operated	in connecti	on with, a	and functionally integrate	ed with,					
_	ts supported organizatio			-	·-	·						
d L	☐ Type III non-functionally											
	that is not functionally int	tegrated. The organiz	zation generally must sa	tısfy a dıstrıl	bution re	quirement and an attent	iveness					
	requirement (see instruct	ions) You must cor	nplete Part IV, Sections	s A and D, a	and Part	V.						
e L	Check this box if the orga	anization received a	written determination fro	om the IRS t	hat it is a	ı Type I, Type II, Type III						
	functionally integrated, o	r Type III non-functio	nally integrated support	ing organiza	ation							
f Ent	er the number of supported o	organizations										
	vide the following information											
	(i) Name of supported	(ii) EIN	(iii) Type of organization (described on lines 1-9	(iv) Is the org	-	• •	(vi) Amount of					
	organization		above (see instructions))	governing do		support (see instructions)	other support (see instructions)					
				Yes	No		instructions)					
				1								
	-											
-												
												
				i								

LHA For Paperwork Reduction Act Notice, see the Instructions for

Form 990 or 990-EZ. 532021 09-23-15

Schedule A (Form 990 or 990-EZ) 2015

Schedule A (Form 990 or 990 EZ) 2015 NEW CANAAN COMMUNITY FOUNDATION, INC 06-0970466 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	ınclude any "unusual grants ")	1,346,091.	928,961.	989,786.	1,560,422.	463,266.	5,288,526.
2	Tax revenues levied for the organ-						
	ızatıon's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	1,346,091.	928,961.	989,786.	1,560,422.	463,266.	5,288,526.
5	The portion of total contributions				1		
	by each person (other than a						
	governmental unit or publicly				Ì		
	supported organization) included					İ	
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)			_			390,703.
	Public support. Subtract line 5 from line 4						4,897,823.
	ction B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
-	Amounts from line 4	1,346,091.	928,961.	989,786.	1,560,422.	463,266.	5,288,526.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	438,641.	379,081.	492,960.	521,039.	194,435.	2,026,156.
9	Net income from unrelated business						
	activities, whether or not the		İ				
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
	Total support. Add lines 7 through 10	<u>.</u>					7,314,682.
	Gross receipts from related activities,		-			12	
13	First five years. If the Form 990 is for		first, second, third,	, fourth, or fifth tax	year as a section	1 501(c)(3)	. —
Sec	organization, check this box and stor ction C. Computation of Publ		centage	·			<u>▶</u>
	Public support percentage for 2015 (I		<u>_</u>	lump (fi)		14	66.06.96
	Public support percentage from 2014		•	iuiiiii (i <i>))</i>		15	66.96 % 66.57 %
	33 1/3% support test - 2015. If the c			line 13, and line 1/	L 1 is 33 1/306 or m		
IUa	stop here. The organization qualifies			iiile 13, and iile 1-	+ 15 33 17376 01 111	ore, crieck triis box	ı x
h	33 1/3% support test - 2014. If the c		•	e 13 or 16a and li	no 15 ie 33 1/3%	or more, check this	
b	and stop here. The organization quali				116 13 13 33 17370	of more, check this	▶ □
17a	10% -facts-and-circumstances test				13 16a or 16b a	nd line 14 is 10% o	r more
a	and if the organization meets the "fac						
	meets the "facts-and-circumstances"			-	-	ow allo organiz	▶
h	10% -facts-and-circumstances test	=	•		•	7a. and line 15 is 10	-
~	more, and if the organization meets the						5,0 Oi
	organization meets the "facts-and-circ				-		
<u>1</u> 8	Private foundation. If the organizatio				· · · · · -		
						dule A (Form 990 o	r 990-EZ) 2015

Schedule A (Form 990 or 990-EZ) 2015 NEW CANAAN COMMUNITY FOUNDATION, INC Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🖊	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1	Gifts, grants, contributions, and			,]	
	membership fees received (Do not						
	ınclude any "unusual grants ")				ļ.,, ., <u></u> ,		
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the					İ	
	organization's tax-exempt purpose				<u> </u>		
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513	1					
4	Tax revenues levied for the organ-						
	ızatıon's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6)						
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🖊	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,	1					
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
Ł	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI)	<u> </u>					
13	Total support (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth t	ax year as a section	on 501(c)(3) organiz	ation,
	check this box and stop here						<u> </u>
Se	ction C. Computation of Publ	ic Support Pe	rcentage				
15	Public support percentage for 2015 (I	ine 8, column (f) d	ivided by line 13, o	column (f))		15	<u>%</u>
	Public support percentage from 2014					16	<u>%</u>
Se	ction D. Computation of Inves	stment Incom	e Percentage			<u>, , , , , , , , , , , , , , , , , , , </u>	
17	Investment income percentage for 20	15 (line 10c, colur	mn (f) divided by lir	ne 13, column (f))		17	%
18	Investment income percentage from 2	2014 Schedule A,	Part III, line 17			18	%
19	a 33 1/3% support tests - 2015. If the	organization did r	not check the box	on line 14, and line	e 15 is more than	33 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box as	nd stop here. The	organization qual	ifies as a publicly	supported organiz	ation	ightharpoonup
ì	33 1/3% support tests - 2014. If the	organization did r	not check a box or	line 14 or line 19	a, and line 16 is m	ore than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, che	ck this box and s	top here. The orga	anızatıon qualıfies	as a publicly supp	orted organization	
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t	his box and see in	structions	▶□

06-0970466

(Complete only if you checked a box in line 11 on Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document)
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	3b	'	
	30		
	3c		
	4-	'	
	4a		
	4b	_	
	4c		
	<u>5</u> a		
	5b		
	5c		
	6		
	7		
	8		
	J		
	9a		
	9b		
	9c		
	10a		
	10b		
_			

532025 09-23-15

<u>. </u>	0	6-0970466 Pa
	izations	<u> </u>
trust on I	Nov 20, 1970 See instr u	uctions. All
plete Se	ctions A through E.	
	(A) Prior Year	(B) Current Year (optional)
1		
2		
3		
4		
5		
6		
7	·	
8		
	(A) Prior Year	(B) Current Year (optional)
1a		
1b		
1c		
1d		
		l
2		
3		
4		
5		
6		
7		
8		
		Current Year
1	-	
2		
3		
4		
5		
1 1		1
	1 2 3 4 5 6 7 8 8 1 1 2 3 4 4 5 6 7 8 8 1 1 2 3 4 4 1 2 4 4 1 2 4 4 4 1 2 4 4 4 1 2 4 4 4 4	Trust on Nov 20, 1970 See instructions A through E. (A) Prior Year (A) Prior Year (A) Prior Year (A) Prior Year (A) Prior Year (A) Prior Year (A) Prior Year (A) Prior Year (B) (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C

Schedule A (Form 990 or 990-EZ) 2015

Schedule A (Form 990 or 990-EZ) 2015

Breakdown of line 7

c Excess from 2013 d Excess from 2014 Excess from 2015

Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)	/, Section C, le 1e, Part V,
UNUSUAL CONTRIBUTIONS:	
UNUSUAL CONTRIBUTIONS EXCLUDED FROM PART II SECTION A LINE 1 ARE:	
2013 \$500,000	
SHORT YEAR:	
THE AMOUNTS REPORTED IN THE 2015 COLUMN OF THE SUPPORT SCHEDULE ARE FOR	
THE 6 MONTH PERIOD ENDED 6/30/16.	
,	
,	
	
	

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

2015
Open to Public Inspection

Name of the organization

Employer identification number

NEW_CANAAN COMMUNITY FOUNDATION INC Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6 (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 32 2 Aggregate value of contributions to (during year) 35,000 3 Aggregate value of grants from (during year) 106,100 Aggregate value at end of year 4 3,714,026 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds 5 are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year Total number of conservation easements 2a b Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenue included on Form 990, Part VIII, line 1 b Assets included in Form 990, Part X

26

532051 11-02-15

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2015

	rt III Organizations Maintaining C	COMMUNITY FOUND		al Tre	asures o	r Othe		06-09704 ar ∆ sse		Page 2
3	Using the organization's acquisition, accession									
Ü	(check all that apply):	on, and other record	o, oncor any c	, uic i	ionowing that	aro a si	grinicarit	u30 01 113	CONCONON	itomo
а	Public exhibition	d	Loan	r excl	nange prograi	me				
ь	Scholarly research	e	Other	n CAG	lange program	1110				
c	Preservation for future generations	ŭ								
4	Provide a description of the organization's co	ellections and explain	how they fur	ther th	ne organizatio	n's exer	nnt nurn	ose in Par	XIII	
5	During the year, did the organization solicit or		=		-			500 III I UI	. ,	
Ŭ	to be sold to raise funds rather than to be ma					· · · · · · · · · · · · · · · · · · ·	400010		Yes	☐ No
Par	rt IV Escrow and Custodial Arran					Yes" on	Form 990) Part IV		110
	reported an amount on Form 990, Par		io ii iiio organi					5, 1 alt 17,		
	Is the organization an agent, trustee, custodi	an or other intermed	arv for contrib	oution	s or other ass	ets not	ıncluded		-	
	on Form 990, Part X?								Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII a	and complete the fol	lowing table:						2 .00	
_	3	,	3						Amount	
С	Beginning balance						1c	•		
	A 11:						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21, for escrow	or cu	istodial accou	ınt liabili			Yes	No
b	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	planation has	been	provided on F	art XIII	•			
Par	rt V Endowment Funds. Complete if	the organization and	swered "Yes"	on Fo	rm 990, Part	IV, line 1	0			
		(a) Current year	(b) Prior ye	ar	(c) Two years	back ((d) Three y	ears back	(e) Four	years back
1a	Beginning of year balance	15,035,110.	15,730,	140.	15,830			47,834.	12.	297,007.
b	Contributions	368,570.	748,	861.	864	.851.	•	57,051.		397,041.
С	Net investment earnings, gains, and losses	269.800.	<95.	933.	> 634	607.		33,602.		664,121.
d	Grants or scholarships	901,408	997.	593.	1,199		•	40,691.		903,007.
е	Other expenditures for facilities	·	-					·		-
	and programs	181,107.	350,	365.	400	.159.	3	67,779.		407,328.
f	Administrative expenses	•								
g	End of year balance	14,590,965.	15,035,	110.	15,730	.140.	15,8	30,017.	14,	047,834.
2	Provide the estimated percentage of the curr	ent year end balance	e (line 1g, colu	mn (a))) held as	•	·		•	
а	Board designated or quasi-endowment	41.00	_%							
b	Permanent endowment	%								
С	Temporarily restricted endowment ▶	59,00 %								
	The percentages on lines 2a, 2b, and 2c show	uld equal 100%								
За	Are there endowment funds not in the posses	ssion of the organiza	tion that are h	eld ar	nd administer	ed for th	ne organiz	zation	_	
	by:									Yes No
	(i) unrelated organizations								3a(i)	x
	(ii) related organizations								3a(ii)	<u>x</u>
b	If "Yes" on line 3a(ii), are the related organization			le R?					3b	
4	Describe in Part XIII the intended uses of the		wment funds.							
Par	rt VI _ Land, Buildings, and Equipm									
	Complete if the organization answered				_					
	Description of property	(a) Cost or ot basis (investm	' '	Cost asis (or other other)		cumulate preciation		(d) Book	value
1a	Land									
b	Buildings									
С	Leasehold improvements									
d	Equipment				52,780.		42,	863.		9,917.
	Other									
<u>Total</u>	I. Add lines 1a through 1e (Column (d) must ed	gual Form 990, Part	X, column (B),	line 1	0c)					9,917.
								0 - 11- 1 -	D /F	000\ 2015

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

Schedule D (Form 990) 2015

Total. (Column (b) must equal Form 990, Part X, col (B) line 25)

	edule D (Form 990) 2015 NEW CANAA	N COMMUNITY FOUNDATION	INC		06-0970466	Page 4
Pa	rt XI Reconciliation of Revenue	per Audited Financial	Statements With Re	venue per R	eturn.	
	Complete if the organization answe	red "Yes" on Form 990, Part I	/, line 12a			
1	Total revenue, gains, and other support pe	er audited financial statements			1	638,370.
2	Amounts included on line 1 but not on For	m 990, Part VIII, line 12:	1 1			
а	Net unrealized gains (losses) on investmen	nts	2a	174,798.		
b	Donated services and use of facilities		2b			
С	Recoveries of prior year grants		2c			
d	Other (Describe in Part XIII)		2d	17.774.		
е	Add lines 2a through 2d					192,572.
3	Subtract line 2e from line 1			}	3	445,798.
4	Amounts included on Form 990, Part VIII,	, ,	1 - 1			
a	Investment expenses not included on Form	n 990, Part VIII, line 7b	4a	69,420.		
b	Other (Describe in Part XIII)		4b	148,215.	_	
C	Add lines 4a and 4b		40)		4c	217,635.
5 Do	Total revenue Add lines 3 and 4c. (This me				5 Deturn	663,433.
ra	rt XII Reconciliation of Expenses	=		xpenses per	neturn.	
	Complete if the organization answe		7, line 12a.			
1	Total expenses and losses per audited fina				1	1,082,515.
2	Amounts included on line 1 but not on For	m 990, Part IX, line 25	1 _ 1			
а	Donated services and use of facilities		2a			
b	Prior year adjustments		2b			
C	Other losses		2c			
d	Other (Describe in Part XIII.)		2d	17,774.		
е	Add lines 2a through 2d				2e	17,774.
3	Subtract line 2e from line 1				3	1,064,741.
4	Amounts included on Form 990, Part IX, Iir					
а	Investment expenses not included on Forr	n 990, Part VIII, line 7b	4a	69,420.		
b	Other (Describe in Part XIII)		4b			
С	Add lines 4a and 4b				4c	69,420.
5	Total expenses Add lines 3 and 4c. (This i		e 18)		5	1.134.161.
	rt XIII Supplemental Information.		14.5 . 114.	O. D		5
	ide the descriptions required for Part II, lines		•	, ,	I, Part X, line 2,	Part XI,
iines	2d and 4b; and Part XII, lines 2d and 4b Al	so complete this part to provid	ie any additional informati	on		
						
D 3 D 0	THE TAND OF SHAPE AD THOMASTON					
PAR'	Y XI, LINE 2D - OTHER ADJUSTMENTS	:				
TELEVIT	DESTRICE EVERNORS NEGROED SCRINGS	D DIZDATI ID	17 774			
FUNI	DRAISING EXPENSES NETTED AGAINST	REVENUE	11,114,			
	· · · · · · · · · · · · · · · · · · ·					
חמגם	N YT I THE 4D OWNED ADTHOMMENTO					
PAR	Y XI, LINE 4B - OTHER ADJUSTMENTS	·				
3 CI EI	ION EIRID COMERTRICATIONS		127 006			
AGE	NCY FUND CONTRIBUTIONS		127,996.			
a crea	IOV PIND INTEGRMENT CAIN/LOCG		20 210			
AGEI	NCY FUND INVESTMENT GAIN/LOSS		20,219,			
тот:	N TO COMEDINE D. DADE VI. LIND 4	n	140 015			
TOTA	AL TO SCHEDULE D, PART XI, LINE 4	В	148,215.			
		 	·			
ימגם	TALL TAME OF OWNER PRACTICAL CONTRACTOR	c .				
rak'ı	XII, LINE 2D - OTHER ADJUSTMENT	<u>o:</u>				
E11274	DESTRUCTION DEPOSITE NORTH SOFTWARE	PEVENTIE	49 994			
r oni	DRAISING EXPENSES NETTED AGAINST	V D A DIN N D	11,114.			

Schedule D	(Form 990) 2015	NEW CANAAN COMMUNITY FOUNDATION INC	06-0970466 Pag	e 5
Part Alli	Supplemental Info	rmation (continued)		—
•				
	 -			—
				_
			 	
				—
			· · · · · · · · · · · · · · · · · · ·	
				—
				—
 :	· · · · · · · · · · · · · · · · · · ·			
 .	· ·			—
			•.	
-		1000		—
=	·		··· <u>·</u>	_
-			·	
			··· <u>·</u>	_

-				
				_
				_
				
522055			Schedule D (Form 990) 2	015

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

Department of the Treasury

Open to Public

OMB No 1545-0047

ame of the organization	out Schedule G (Form 990 or 990-EZ)	and its	instru	ictions is at www.irs.g		ntification number
NEW CANAAN	COMMUNITY FOUNDATION INC				06-0970466	
	Complete if the organization answe	red "Y	es" o	n Form 990, Part IV,		filers are not
Indicate whether the organization raise Mail solicitations Internet and email solicitations Phone solicitations	e Solicitat	ion of	non-g gover	overnment grants nment grants		
d In-person solicitations 2 a Did the organization have a written or key employees listed in Form 990, Pa b If "Yes," list the ten highest paid indiv	rt VII) or entity in connection with p iduals or entities (fundraisers) purs	rofess	onal f	undraising services?	Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have co or con contribi	Did aiser istody trol of itions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
			 -			
			-			
			·			
			-			
				i		
otal					:	
3 List all states in which the organization or licensing	is registered or licensed to solicit of	ontrib	utions	or has been notified	I it is exempt from re	gistration
		-				
IA For Paperwork Reduction Act Notic	e, see the Instructions for Form 9	90 or	990-E		chedule G (Form 9	90 or 990-EZ) 2015

532081 09-14-15

Pa	ırt		e organization answered	d "Yes" o	n Form 990, Pa	rt IV, line 18, or reporte	
		of fundraising event contributions and gre					ipts greater than \$5,000
		•	(a) Event #1 PHILANTHROPY	(b)	Event #2	(c) Other events	(d) Total events (add col (a) through
			LUNCHEON				col (c))
<u>o</u>			(event type)	(ev	ent type)	(total number)	COI (C))
Revenue							
æ	1	Gross receipts	80,015.	•			80,015.
	_	Less Contributions					
	2	Less Communions	46,715.				46,715.
	3	Gross income (line 1 minus line 2)	33,300.				33,300
	4	Cash prizes					
Ś	5	Noncash prizes					
Direct Expenses	6	Rent/facility costs	11 613				11 612
×	U	Tienblacinty costs	11,613.	<u> </u>			11,613.
ot E	7	Food and beverages					
٥		-					
	8	Entertainment					
	9	Other direct expenses	6,161.				6,161.
		Direct expense summary. Add lines 4 through					17,774.
Pa	rt l	Net income summary Subtract line 10 from lill Gaming. Complete if the organization a		n 990. Pa	rt IV line 19 or	reported more than	15,526.
		\$15,000 on Form 990-EZ, line 6a		., 000, , u	,	roportou moro trian	
Ф.			(a) Pingo	(b) Pu	Il tabs/instant	(a) Other german	(d) Total gaming (add
aun			(a) Bingo	bingo/pr	ogressive bingo	(c) Other gaming	col (a) through col (c))
Revenue							
	1	Gross revenue					
	_	Cook areas					
ses	2	Cash prizes					
ben	3	Noncash prizes					
rect Expenses		·					
)irec	4	Rent/facility costs					
Ω							
	5	Other direct expenses					
	_	Valuata an laban	Yes %	Ye		Yes %	6
	6	Volunteer labor	No No	No		No No	
	7	Direct expense summary Add lines 2 through	5 in column (d)			.	
	•		. o oo.a (a)				
	8	Net gaming income summary Subtract line 7	from line 1, column (d)				
			· · · · · · · · · · · · · · · · · · ·				<u> </u>
		ter the state(s) in which the organization condu	_		7		
		he organization licensed to conduct gaming ac		states?			Yes No
b	it "	No," explain.					
	_						
10a	We	ere any of the organization's gaming licenses re	voked, suspended or te	rminated	during the tax	vear?	Yes No
		Yes," explain	•			, = ·	
	_						
5320	32 09	9-14-15				Schedule G /F	orm 990 or 990-EZ) 2015
						3052a.6 a (i	

Sch	edule G (Form 990 or 990-EZ) 2015 NEW CANAAN COMMUNITY FOUNDATION, INC	06-0970	1466	Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
-	to administer charitable gaming?		Yes	No
40				
	Indicate the percentage of gaming activity conducted in:	1	40-	0/
	The organization's facility		13a	%
	An outside facility	-	13b	%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and reco	rds		
	Name Michelle ernst			
	Address > 111 CHERRY STREET - NEW CANAAN, CT 06840			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
b	olf "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount	ount		
	of gaming revenue retained by the third party > \$			
	: If "Yes," enter name and address of the third party			
·	Too, onto hand address of the find party			
	Name			
	Address			
16	Garning manager information			
	Name			
	Garning manager compensation > \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		Yes	☐ No
		un tha		
C	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent	iii uie		
<u> </u>	organization's own exempt activities during the tax year \$ \$		0.01.1	01 451
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (III) and (v), and	Part III, lin	es 9, 9b, 1	UD, 15D,
	15c, 16, and 17b, as applicable. Also provide any additional information (see instructions)			
				

Schedule C	(Form 990 or 990-EZ)	NEW CANAAN COMMUNI Ormation (continued)	TY FOUNDATION	INC	06-0970466	Page 4
Part IV	Supplemental Info	ormation (continued)				
				- · · · · · · · · · · · · · · · · · · ·		
			· · ·			
		· · · · · · · · · · · · · · · · · · ·	<u> </u>			
					-	
				· ·		
						-
	-					
		· · · · · · · · · · · · · · · · · · ·				
-	· · · · · · · · · · · · · · · · · · ·					
	<u> </u>					
	 				 	
						
					 	
		- <u> </u>				
532084					Schedule G (Form 990	or 990-EZ)

SCHEDULE (Form 990) Internal Revenue Service

Department of the Treasury

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990. ► Information about Schedule I (Form 990) and its instructions is at www.lrs.gov/form990.

OMB No 1545-0047

Open to Public Inspection,

Employer identification number	06-0970466	the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	X Yes No		Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any		(g) Description of non-cash assistance or assistance					A
		for the grants or ass			anization answered "\	=	(f) Method of valuation (book, FMV, appraisal, other)	Y You				
		grantees' eligibility		d States	omplete if the orga	led	(e) Amount of non-cash assistance	c	4			
		or assistance, the		funds in the United	Governments. C	onal space is need	(d) Amount of cash grant	707 503	* 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			e line 1 table
	TION INC			oring the use of grant	zations and Domestic	be duplicated if additi	(c) IRC section if applicable					ganizations listed in the
	MUNITY FOUNDA	o substantiate the	tance?	cedures for monit	Jomestic Organi	5,000 Part II can	(b) EIN					nd government or
Name of the organization	NEW CANAAN COMMUNITY FOUNDATION Part I General Information on Grants and Assistance	1 Does the organization maintain records to substantiate the amount of	criteria used to award the grants or assistance?	2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	Part II Grants and Other Assistance to [recipient that received more than \$5,000 Part II can be duplicated if additional space is needed	1 (a) Name and address of organization or government	GEF ATTRACHMENT 1				2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

Page 2 (f) Description of non-cash assistance 06-0970466 (e) Method of valuation (book, FMV, appraisal, other) Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed. 181,000 FMV 15,815, FMV (d) Amount of non-cash assistance Ö Ö (c) Amount of cash grant WHEN THE FUNDS ARE SPENT, OR WITH THEIR REQUEST FOR FUNDING FOR THE CURRENT YEAR, THIS REPORT IS PROVIDED TO ALL GRANT RECIPIENTS WITH THEIR ORIGINAL CANAAN COMMUNITY FOUNDATION (NCCF) MUST COMPLETE A GRANT FOLLOW-UP REPORT GRANT AWARD LETTER, EXPLAINING THE REQUIREMENT, AND THIS REQUIREMENT IS ALL NOT-FOR-PROFIT ORGANIZATIONS THAT RECEIVE GRANT FUNDS FROM THE NEW ALSO NOTED IN THE GRANT GUIDELINES RECEIVED. THE REPORT INCLUDES THE NEW CANAAN COMMUNITY FOUNDATION, INC. (b) Number of recipients (a) Type of grant or assistance Schedule I (Form 990) (2015) GRANTS TO INDIVIDUALS FOLLOWING QUESTIONS: PART I, LINE 2: SCHOLARSHIPS Part III

Schedule I (Form 990) (2015)

Schedule I (Form 990) NEW CANAAN COMMUNITY FOUNDATION INC	06-0970466	Page 2
Part IV Supplemental Information		
CAPITAL PROJECT UPDATE		
1. WAS THE PROJECT COMPLETED ON TIME AND ON BUDGET?		
2. WHAT DIFFERENCE HAS IT MADE TO YOUR ORGANIZATION AND THE PEOPLE YOU		
SERVE?		
PROGRAM/PROJECT UPDATE		
1. DESCRIBE THE TARGET POPULATION AND WHAT CHANGE THIS PROGRAM/PROJECT HAS		
MADE IN THEIR LIVES.		
		
2. PLEASE CITE NUMBER OF PEOPLE THE PROGRAM/PROJECT SERVED AND HOW		
FREQUENTLY (MONTHLY, WEEKLY, DAILY).		
3. HOW HAS THIS PROGRAM/PROJECT SPECIFICALLY ADDRESSED THE UNDERLYING		<u></u>
CONDITIONS CONTRIBUTING TO YOUR CLIENTS' NEEDS?		
		_
MEASUREMENT UPDATE		
1. EXPLAIN HOW YOU MEASURED THE EFFECTIVENESS OF YOUR ACTIVITIES.		
DESCRIBE THE CRITERIA YOU USED TO ASSESS THE SUCCESS OF YOUR PROGRAM. WERE		
THE RESULTS WHAT YOU EXPECTED TO ACHIEVE?		
2. HOW DID YOU TRACK THE RESULTS? PLEASE SHARE ANY APPLICABLE REPORTS.		-
3. THROUGHOUT THE COURSE OF THE YEAR WHAT STEPS DID YOU TAKE TO ASSESS THE		
PROGRESS TOWARD PROGRAM GOALS AND MAKE NECESSARY ADJUSTMENTS?		
IF YOU RECEIVED NCCF FEEDBACK/COMMENTS IN PRIOR YEARS, WHAT MEANINGFUL		
STEPS WERE TAKEN TO ADDRESS THOSE RECOMMENDATIONS?		
THE TO INDICATE THE PROPERTY OF THE PROPERTY O		
IS THERE ANYTHING ELSE YOU WANT US TO KNOW ABOUT THE IMPACT OF OUR GRANT ON		
YOUR ORGANIZATION?		
	Schedule	(Form 990)

Schedule I (Form 990) NEW CANAAN COMMUNITY FOUNDATION INC	06-0970466	Page 2
Part IV Supplemental Information		
THE REPORT IS ALSO AVAILABLE ON THE NCCF WEBSITE. THIS REQUIREMENT IS		
CLEARLY DESCRIBED IN THE DETAILED NCCF GRANT GUIDELINES. GRANT RECIPIENT		
FILES ARE AUDITED FOR COMPLETENESS WHEN ANY NEW GRANT APPLICATION IS		
RECEIVED, AS WELL AS ON A PERIODIC BASIS, TO ENSURE COMPLIANCE WITH THIS		
REQUIREMENT.		
IN ADDITION, THE PRESIDENT & CEO COMMUNICATES REGULARLY WITH FUNDED		
ORGANIZATIONS THROUGHOUT THE YEAR TO ENSURE THAT GRANT DOLLARS ARE SPENT AS		
INTENDED. AS NECESSARY, SHE REPORTS TO THE BOARD OF DIRECTORS IF THERE ARE		
ANY UNEXPECTED CHANGES IN THE GRANT EXPENDITURES OR PROGRESS WITH THE		
FUNDED PROGRAM,		
		
		-
		
	Schedule	l (Form 990)

SCHEDULE M (Form 990)

Noncash Contributions

OMB No 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Inspection Employer identification number

	NEW CANAAN COMMU	JNITY FOUNDA	TION INC		06-0	970466		
Pa	art I Types of Property							
		(a) Check if applicable		(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g		d) determining ibution amo		3
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	Х	1	10,028.	FMV OF STOCK WI	IEN SOLD		
10	Securities - Closely held stock		-					
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution - Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial	-			<u></u> -			
17	Real estate - Other							
18	Collectibles							
19	Food inventory		-					
20	Drugs and medical supplies							
21	Taxidermy					· · · · · · · · · · · · · · · · · · ·		
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other (OTHER IN-KIND) <u>x</u>	18	9,593.	FMV			
26	Other)						
27	Other ()						
28	Other ()						
29	Number of Forms 8283 received by the orga							
	for which the organization completed Form	8283, Part IV, I	Donee Acknowledo	gement 29	<u> </u>			
						Ye	es	No
30a	During the year, did the organization receive	-			-		i	
	must hold for at least three years from the c		al contribution, and	I which is not required to be	used for			
	exempt purposes for the entire holding peri	•				30a	+	X
	If "Yes," describe the arrangement in Part II			-f		31 X		
Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 31 Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash								
3 Z a	contributions?	es or related of	ganizations to soli	cit, process, or sell noncash				
h	If "Yes," describe in Part II.					32a x	+	
33	If the organization did not report an amount	un column (c) f	or a type of propor	ty for which column (a) is sh	ecked		- 1	
~	describe in Part II.	. iii column (c) 1	or a type or proper	ty for without column (a) is ch	ieckeu,			
НΑ	For Paperwork Reduction Act Notice s	ee the Instruc	tions for Form 99	n	Schedule	M (Form 90)	0) (2	

chedule M	(Form 990) (2015)	NEW CANAAN COMMU	NITY FOUNDATION	INC	06-097046	6 Page 2
Part II	s reporting in Part this part for any ac	Information. Prov I, column (b), the num Iditional information	vide the information requipeer of contributions, the	uired by Part I, lines 30b, e number of items receiv	32b, and 33, and whether ed, or a combination of bot	the organization h Also complete
 						
						
	· ·					
	· -					···
						• •
						_
						
			<u>-</u>			
2142 08-21-	15				Schedule	M (Form 990) (201

SCHEDULE O

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Open to Public

Department of the Treasury Internal Revenue Service Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Name of the organization

Inspection

NEW CANAAN COMMUNITY FOUNDATION INC	06-0970466
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
OTHER EFFORTS RELATED TO PROMOTING COMMUNITY PHILANTHROPY,	
UNDERSTANDING AND MEETING COMMUNITY NEED, PROVIDING DONOR SERVICES,	
SUPPORTING LOCAL NON-PROFITS, AND EDUCATIONAL OUTREACH.	
EXPENSES \$ 131,590. INCLUDING GRANTS OF \$ 126,340. REVENUE \$ 0.	
FORM 990, PART VI, SECTION B, LINE 11:	
THE DRAFT 990 IS REVIEWED BY THE PRESIDENT & CEO, BOOKKEEPER, AND THE	
TREASURER OF THE BOARD OF DIRECTORS, PRIOR TO APPROVAL. THE FINAL 990 IS	
PRESENTED TO THE AUDIT COMMITTEE BY THE TREASURER. THE 990 IS SUBSEQUENTLY	
DISTRIBUTED TO THE ENTIRE BOARD OF DIRECTORS WITH SENSITIVE NAMES REDACTED	
FROM SCHEDULE B. HIGHLIGHTS OF THE 990 ARE PRESENTED BY THE PRESIDENT &	
CEO AND TREASURER AT A REGULAR BOARD MEETING.	
FORM 990, PART VI, SECTION B, LINE 12C:	
EACH YEAR, AS PART OF THE GRANT ALLOCATION PROCESS, THE PRESIDENT & CEO	
COLLECTS INFORMATION FROM THE CURRENT BOARD OF DIRECTORS AND ALLOCATIONS	
VOLUNTEERS ABOUT THEIR INVOLVEMENT AND LEADERSHIP IN OTHER LOCAL	
NOT-FOR-PROFIT ORGANIZATIONS. ANY POTENTIAL CONFLICT OF INTEREST WITH AN	
ORGANIZATION SEEKING GRANT FUNDS FROM NCCF IS NOTED, AND A BOARD MEMBER OR	
ALLOCATIONS VOLUNTEER WILL BE ASKED TO EXCUSE THEMSELVES FROM DISCUSSIONS	
OR DECISIONS ABOUT THE APPLICANT IF THERE IS DETERMINED TO BE A CONFLICT OF	
INTEREST, SUCH AS SERVING ON THE BOARDS OF BOTH ORGANIZATIONS.	
FORM 990, PART VI, SECTION B, LINE 15:	
ANNUAL PERFORMANCE REVIEW IS CONDUCTED BY SEVERAL MEMBERS OF THE BOARD OF LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.	Schedule O (Form 990 or 990-EZ) (2015)
	Concade O (i orin 330 or 330-LE) (20 l3)

532211 09-02-15

Schedule O (Form 990 or 990-EZ) (2015)

OMB No 1545-0047

Employer identification number

Name of the organization	Employer identification number
NEW CANAAN COMMUNITY FOUNDATION, INC	06-0970466
DIRECTORS, UNDER THE DIRECTION OF THE PRESIDENT OF THE BOARD; INFORMATION	
IS REVIEWED ABOUT COMPENSATION OF OTHER NON-PROFIT EMPLOYEES IN THE	
INDUSTRY AND THE REGION; THE ENTIRE BOARD APPROVES THE COMPENSATION	
EXPENSES IN THE OPERATING BUDGET.	
FORM 990, PART VI, SECTION C, LINE 19:	
DOCUMENTS ARE AVAILABLE FOR PUBLIC INSPECTION IN THE FOUNDATION'S OFFICE,	
AND THIS AVAILABILITY IS MENTIONED IN OUR ANNUAL REPORT AND ON OUR WEBSITE.	
FORM 990, PART XII, LINE 2C:	
THE AUDIT COMMITTEE IS RESPONSIBLE FOR OVERSIGHT OF THE AUDIT OF THE	
FOUNDATION'S FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT	
ACCOUNTANT.	
<u> </u>	