### DLN: 93493135075517

Return of Organization Exempt From Income Tax

2015

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

990

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public ▶ Information about Form 990 and its instructions is at www IRS qov/form990

For the 2015 calendar year, or tax year beginning 07-01-2015 , and ending 06-30-2016 D Employer identification number B Check if applicable WORCESTER ACADEMY Address change 04-2105855 Name change Doina business as Initial return Final E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite return/terminated (508) 754-5302 \_\_ Amended return City or town, state or province, country, and ZIP or foreign postal code WORCESTER, MA  $\,$  01604  $\,$ Application pending G Gross receipts \$ 30,545,424 Name and address of principal officer **H(a)** Is this a group return for THOMAS DICONZA subordinates? 81 PROVIDENCE STREET Νo WORCESTER, MA 01604 H(b) Are all subordinates Tax-exempt status ıncluded? 4947(a)(1) or If "No," attach a list (see instructions) Website: ► WWW WORCESTERACADEMY ORG Group exemption number 🕨 L Year of formation 1834 M State of legal domicile MA **K** Form of organization ✓ Corporation Trust Association Other ► Part I Summary 1 Briefly describe the organization's mission or most significant activities OPERATION OF AN INDEPENDENT COLLEGE PREPARATORY SCHOOL FOR STUDENTS IN GRADES 6 - 12 AND POSTGRADUATES DEDICATED TO PROMOTING SELF-DEVELOPMENT AND EDUCATION Activities & Governance 2 Check this box ► if the organization discontinued its operations or disposed of more than 25% of its net assets  ${f 3}$  Number of voting members of the governing body (Part VI, line 1a) . 27 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 27 Total number of individuals employed in calendar year 2015 (Part V, line 2a) 5 311 Total number of volunteers (estimate if necessary) . 6 0 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 163,707 Net unrelated business taxable income from Form 990-T, line 34 7b 12,716 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 3,039,293 1,965,332 Ravenue 25,663,108 24,383,206 9 Program service revenue (Part VIII, line 2g) . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 2,180,205 2,279,714 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 108,776 239,478 11 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 30,991,382 28,867,730 12) 7,020,969 5,364,587 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) . Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 12,808,424 13,937,329 5-10) 0 Professional fundraising fees (Part IX, column (A), line 11e) 0 16a b Total fundraising expenses (Part IX, column (D), line 25) ▶740,306 10,520,065 10,882,085 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 30,349,458 30,184,001 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 641,924 19 -1,316,271 Assets or Beginning of Current Year End of Year 108.060.710 103,173,138 20 Total assets (Part X, line 16) . Net V 21 24,413,497 24,053,076 Total liabilities (Part X, line 26) 22 Net assets or fund balances Subtract line 21 from line 20 83,647,213 79,120,062 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2017-05-15 Signature of officer Date Sign Here THOMAS DICONZA CHIEF FINANCIAL OFFICER Type or print name and title Print/Type preparer's name BARBARA E KING Preparer's signature BARBARA E KING PTIN Check [ 2017-05-15 P00005629 **Paid** self-employed Fırm's name ▶ BOLLUS LYNCH LLP Firm's EIN > 04-3037870 Preparer Firm's address ► 89 SHREWSBURY STREET Phone no (508) 755-7107 Use Only WORCESTER, MA 01604 . ✓Yes No May the IRS discuss this return with the preparer shown above? (see instructions)

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 😭	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🥞	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?  If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	Yes	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III "	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🔰	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	<b>11</b> c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	<b>11</b> d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?  If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	<b>12</b> a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If</i> "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Part	IV	Checklist	of Required	Schedules	<b>s</b> (continued)
				+ = 0.00	

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

**d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

**b** Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 

32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

**b** A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M .

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I . . . . . . . . . . . . . Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV,

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . .

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . .

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

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Yes

Form 990 (2015)

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- - Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . .

Pa	rt V	Statements Regarding Other IRS Filings and Tax Compliance			_
		Check if Schedule O contains a response or note to any line in this Part V	• •		
1-	Entor	the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   60		Yes	No
		the number of Forms W-2G included in line 1a Enter -0 - if not applicable  1b  0			
С		ne organization comply with backup withholding rules for reportable payments to vendors and reportable in (gambling) winnings to prize winners?	1c	Yes	
2a	-	the number of employees reported on Form W-3, Transmittal of Wage and			
		statements, filed for the calendar year ending with or within the year covered s return			
ь.		s return	2b	Yes	
D		If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		103	
За	Did th	ne organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Ye	s," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	Atany	y time during the calendar year, did the organization have an interest in, or a signature or other authority			
		a financial account in a foreign country (such as a bank account, securities account, or other financial int)?	4a		No
b					110
_	If "Ye	s," enter the name of the foreign country  nstructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAF				
5a	Was t	he organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Dıd ar	ny taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If"Ye	es," to line 5a or 5b, did the organization file Form 8886-T?			
-	. •		5c		
6a		the organization have annual gross receipts that are normally greater than \$100,000, and did the ization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b		es," did the organization include with every solicitation an express statement that such contributions or gifts not tax deductible?	6b		
7	Organ	nizations that may receive deductible contributions under section 170(c).			
а		ne organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ces provided to the payor?	7a		No
b	If"Ye	es," did the organization notify the donor of the value of the goods or services provided?	7b		
С		ne organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	<b>7</b> c		No
d	If"Ye	s," indicate the number of Forms 8282 filed during the year			
е	Did th	ne organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did th	ne organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the requir	organization received a contribution of qualified intellectual property, did the organization file Form 8899 as red?	7g		
h		organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
8	Did a	soring organizations maintaining donor advised funds.  donor advised fund maintained by the sponsoring organization have excess business holdings at any time			
	auring	g the year?	8		No
		ne sponsoring organization make any taxable distributions under section 4966?	9a		No
		ne sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		No
10		on 501(c)(7) organizations. Enter			
		tion fees and capital contributions included on Part VIII, line 12 10a			
D	Gross faciliti	receipts, included on Form 990, Part VIII, line 12, for public use of club			
11	Section	on 501(c)(12) organizations. Enter			
а	Gross	s income from members or shareholders			
b		s income from other sources (Do not net amounts due or paid to other sources st amounts due or received from them )			
12a	Section	on <b>4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If"Ye	s," enter the amount of tax-exempt interest received or accrued during the			
13	year <b>Sectio</b>	on 501(c)(29) qualified nonprofit health insurance issuers.			
а		e organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for			
		onal information the organization must report on Schedule O	13a		
b		the amount of reserves the organization is required to maintain by the states ch the organization is licensed to issue qualified health plans			
С		the amount of reserves on hand			
		ne organization receive any payments for indoor tanning services during the tax year?	14a		No
		es," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		.10
-		, , , , , , , , , , , , , , , , , , , ,			

orm 990 (	2015)		Рa
Part VI	Governance, Management, and Disclosure  For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10 describe the circumstances, processes, or changes in Schedule O. See instructions.	)b belo	w,
	Check if Schedule O contains a response or note to any line in this Part VI		
Section	A. Governing Body and Management		
	<u> </u>	Yes	
<b>1a</b> Enter	the number of voting members of the governing body at the end of the tax 27		

-a	Enter the number of voting members of the governing body at the end of the tax year	1a		27			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O						
b	Enter the number of voting members included in line 1a, above, who are independent	1b		27			
2	Did any officer, director, trustee, or key employee have a family relationship or a bu other officer, director, trustee, or key employee?			any •	2		No
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co				3		No
4	Did the organization make any significant changes to its governing documents since filed?	e the p	rior Form 990 wa	is	4		No
5	Did the organization become aware during the year of a significant diversion of the o	organız	atıon's assets?		5		No
6	Did the organization have members or stockholders?				6		No
7a	Did the organization have members, stockholders, or other persons who had the power more members of the governing body?			ne or	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approve or persons other than the governing body?		members,stockho	olders,	7b		No
8	Did the organization contemporaneously document the meetings held or written active a by the following ${\sf vert}$	ions ui	ndertaken during t	the			
а	The governing body?				8a	Yes	
b	Each committee with authority to act on behalf of the governing body?				<b>8</b> b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule</i>			l at the	9		No
Se	ection B. Policies (This Section B requests information about policies not	requi	red by the Inte	ernal Re	evenu		e.)
						Yes	No
				Г			
	Did the organization have local chapters, branches, or affiliates?			. [	<b>10</b> a		No
	Did the organization have local chapters, branches, or affiliates?		•		10a 10b		No
b	If "Yes," did the organization have written policies and procedures governing the ac	ıon's e	xempt purposes?	,		Yes	No
b 1a	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization than the organization provided a complete copy of this Form 990 to all members of the state	ion's e ts gov	xempt purposes? erning body befor	,	10b	Yes	No
b 1a b 2a	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of ithe form?  Describe in Schedule O the process, if any, used by the organization to review this load the organization have a written conflict of interest policy? If "No," go to line 13	ion's e ts gov  Form 9	xempt purposes? erning body befor 90	e filing	10b	Yes	No
b 1a b 2a	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	ion's e ts gov  Form 9	xempt purposes? erning body befor 90	e filing	10b 11a		No
b 1a b 2a b	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this loud the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annual	ion's e ts gov  Form 9  Ily inte	xempt purposes? erning body befor 90 rests that could o	e filing · · · give	10b 11a 12a	Yes	No
b 1a b 2a b	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this ID of the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with	ion's e ts gov  Form 9  Ily inte	xempt purposes? erning body befor 90 rests that could o	e filing · · · give	10b 11a 12a 12b	Yes	No
b 1a b 2a b	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this limited by the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with an Schedule O how this was done.	ion's e ts gov Form 9 Ily inte 	xempt purposes? erning body before 90 rests that could goes to be a could go and goes to be a could go and	give	10b 11a 12a 12b	Yes Yes	No
b 1a b 2a b	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this in Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?	ion's e ts gov  Form 9  Ily inte   view ar	xempt purposes? erning body before	give	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 1a b 2a b c 3 4 5	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a rev	ion's e ts gov Form 9  Ily inte    	xempt purposes? erning body before 90 rests that could of the could of	givees cribe	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 1a b 2a b c 3 4 5	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	ion's e ts gov Form 9  Ily inte    	xempt purposes? erning body before 90 rests that could goolicy? If "Yes," de d approval by beration and decir	give	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	No
b 1a b 2a b c 3 4 5	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official	ion's e ts gov Form 9  Ily inte    	xempt purposes? erning body before 90 rests that could goolicy? If "Yes," de d approval by beration and decir	give	10b  11a  12a  12b  12c  13  14	Yes Yes Yes Yes Yes	
b 1a b 2a b c 3 4 5	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of rithe form?  Describe in Schedule O the process, if any, used by the organization to review this limited by the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization	ron's e	xempt purposes? erning body before 90 rests that could good olicy? If "Yes," de d approval by beration and decir	give escribe	10b  11a  12a  12b  12c  13  14	Yes Yes Yes Yes Yes	
b 1a b 2a b c 3 4 5 a b	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of rithe form?  Describe in Schedule O the process, if any, used by the organization to review this ID id the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and tak	ion's e ts gov  Form 9  Ily inte  n the p  riew ar  or sim  nization e step	xempt purposes? erning body before	givees cribe	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes	No
b 1a b 2a b c 3 4 5 a b	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of rithe form?  Describe in Schedule O the process, if any, used by the organization to review this ID id the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization follow as written policy or procedure requiring the organization follow as written policy or procedure requiring the organization follow as written policy or procedure requiring the organization follow as written policy or procedure requiring the organization follow as written policy or procedure requiring the organization follow as written policy or procedure requiring the organization follow as written policy or procedure requiring the organization follow as written policy or procedure requiring the organization follow as written policy or procedure requiring the organization follows.	ion's e ts gov  Form 9  Ily inte  n the p  riew ar  or sim  nization e step	xempt purposes? erning body before	givees cribe	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes	No

17	List the States	with which	сору	of this	Form	990	IS	required	to be	filed▶	МΑ
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.8	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply

- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, address, and telephone number of the person who possesses the organization's books and records

Part VII

#### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 - in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more to	than o	one I both ector	box, an d	heck unless officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
See Additional Data Table										

<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	more t	tion ( han ( on is	one b both	oox, an c	heck unless officer stee)	i	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations		
See Additional Data Table												
1b Sub-Total				•		<b>&gt;</b>						
<ul> <li>c Total from continuation sheet</li> <li>d Total (add lines 1b and 1c) .</li> </ul>				٠.	•	•		677,157	0	103,826		
2 Total number of individuals (ir \$100,000 of reportable comp	icluding but not	limited	to the			d abov	e) wl	no received more th	nan	•		

3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		No.
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

## Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of

(A) Name and business address	( <b>B</b> ) Description of services	(C) Compensation
F W MADIGAN	CONSTRUCTION	1,997,307
367 CHANDLER STREET WORCESTER, MA 01602		
SAGE DINING SERVICES INC	DINING ROOM SERVICES	1,388,350
13N ROCKLAND ROAD AUBURN, MA 01501		
METRO CRIME PREVENTION	SECURITY SERVICE	510,177
70 JAMES STREET WORCESTER, MA 01603		
SCHWARTZ SILVER ARCHITECTS	ARCHITECTS	205,358
75 KNEELAND ST BOSTON, MA 02111		
HIRTLE CALLAHAN	INVESTMENT FEES	163,129
300 BARR HARBOR DRIVE WEST CONSHOHOCKEN, PA 19428		

Yes

No

Form 99	0 (20	15)						Page <b>9</b>
Part V	/ + + 1	Statement o	f Revenue					
		Check if Schedi	ule O contains a respor	nse or note to any lir	ne in this Part VIII (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s s	1a	Federated cam	paigns 1a					
ant	ь	Membership du	es <b>1b</b>					
Gr.	С	Fundraising eve	ents <b>1c</b>					
tributions, Gifts, Grants Other Similar Amounts	d	Related organiz	zations <b>1d</b>					
	е	Government grant	s (contributions) <b>1e</b>					
Contributions, and Other Sim	f	All other contribution	ons, gifts, grants, and <b>1f</b>	1,965,332				
buti the		similar amounts not included above  Noncash contributions included in lines						
	g	1a-1f \$	ons included in lines	71,105				
Containe	h	Total. Add lines	s 1a-1f		1,965,332			
<u> </u>				Business Code				
¥-π-	2a	TUITION AND FEES	<del></del>	611600	24,383,206	24,383,206		
å	b							
Program Service Revenue	c d							
<b>₹</b>	e							
ran	f	All other progra	am service revenue					
<b>₽</b>	g	Total Add lines	s 2a-2f		24,383,206			
	3		ome (including dividen					2.450.024
	١,		ar amounts)	F	2,160,024			2,160,024
	5			proceeds				
		,	(ı) Real	(II) Personal				
	6a	Gross rents	304,258					
	ь	Less rental	0					
	С	expenses Rental income	304,258					
	d	or (loss) Net rental inco	me or (loss)		304,258		163,707	140,551
		(ı) Securities		(п) O ther				
	7a	Gross amount from sales of assets other than inventory	1,637,000					
	b	Less cost or other basis and	1,517,310					
		sales expenses Gain or (loss)	119,690					
	c d	Net gain or (los	·		119,690			119,690
₩	8a		rom fundraising	,				
Other Revenue			s reported on line 1c) ne 18 a					
Oth O			penses <b>b</b>					
	9a		(loss) from fundraising From gaming activities	events <b>&gt;</b>				
		See Part IV, lir						
			a					
			penses <b>b</b> (loss) from gamıng actı	vities				
				<b>&gt;</b>				
	10a	Gross sales of returns and allo						
			а	75,055				
	b	_	oods sold <b>b</b>	160,384	-85,329	-85,329		
	С	Miscellaneous	(loss) from sales of inve s Revenue	Business Code	55,529	55,329		
	11a	VENDING & M		611600	20,549	20,549		
	ь							
	С							
	d	All other reven						
	е	Total. Add lines		•	20,549			
	12	Total revenue.	See Instructions .	•	28,867,730	24,318,426	163,707	2,420,265

# Part IX Statement of Functional Expenses

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(D) (D)	
Check if Schedule O contains a response or note to any line in this Part IX	
ion 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)	

	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service	(C) Management and	<b>(D)</b> Fundraising
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21		expenses	general expenses	expenses
2	Grants and other assistance to domestic individuals See Part IV, line 22	5,364,587	5,364,587		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15	3,304,307	3,304,307		
4	and 16				
5	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	10,144,238	6,078,601	4,065,637	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	763,112		763,112	
9	Other employee benefits	2,226,733	828,125	1,398,608	
10	Payroll taxes	222.245		000 046	_
11	Fees for services (non-employees)	803,246		803,246	
a	Management				
b	Legal	35,576		35,576	
c	Accounting	56,378		56,378	
d	Lobbying	30,370		30,370	
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	162,276		162,276	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	38,055	1,347	36,708	
12	Advertising and promotion	126,167	1,547	121,359	4,808
13	Office expenses	811,254	201,138	468,728	141,388
14	Information technology	465,505	461,470	4,035	1.1,000
15	Royalties	,	,	,	
16	Occupancy	2,811,954	2,316,505	430,292	65,157
17	Travel	298,489	155,269	141,524	1,696
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	208,656	35,240	104,183	69,233
20	Interest	468,683	378,712	80,845	9,126
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	2,702,181	2,242,810	405,327	54,044
23	Insurance				
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	DINING ROOM EXPENSES	1,199,996	1,199,996		
b	EXTRACURRICULAR ACTIVIT	776,208	776,208		
c	OTHER OPERATING EXPENSE	527,393		132,539	394,854
d	SUMMER PROGRAM EXPENSES	193,314	193,314		
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	30,184,001	20,233,322	9,210,373	740,306
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

33

34

Total net assets or fund balances . . .

Total liabilities and net assets/fund balances . . . . . .

orm 9	90 (2	2015)				Page <b>11</b>
Part	: X	Balance Sheet				
		Check if Schedule O contains a response or note to any li	ne in this Part X			· · · · <u>· ·                            </u>
				(A) Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing			1	
	2	Savings and temporary cash investments		8,053,888	2	4,389,688
	3	Pledges and grants receivable, net	2,179,410	3	2,062,702	
	4	Accounts receivable, net	237,592	4	201,949	
	5	Loans and other receivables from current and former offi trustees, key employees, and highest compensated emp II of Schedule L		5		
Assets	6	Loans and other receivables from other disqualified pers section $4958(f)(1)$ ), persons described in section $4958$ contributing employers and sponsoring organizations of voluntary employees' beneficiary organizations (see ins II of Schedule L	(c)(3)(B), and section 501(c)(9)		6	
š	_	Notes and large manufacture.			6	
~	7	Notes and loans receivable, net		44.000	7	44.000
	8	Inventories for sale or use		14,339	8	14,339
	9	Prepaid expenses and deferred charges		425,669	9	412,344
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	<b>10a</b> 86,791,444	- 1		
	b	Less accumulated depreciation	<b>10b</b> 31,150,302	· · ·	<b>10</b> c	55,641,142
	11	Investments—publicly traded securities	24,231,170	11	22,811,135	
	12	Investments—other securities See Part IV, line 11 .	6,345,215	12	6,237,007	
	13	Investments—program-related See Part IV, line 11 .		13		
	14	Intangible assets		14		
	15	Other assets See Part IV, line 11	11,978,321	15	11,402,832	
	16	Total assets.Add lines 1 through 15 (must equal line 34	)	108,060,710	16	103, 173, 138
	17	Accounts payable and accrued expenses		2,263,191	17	2,105,895
	18	Grants payable			18	
	19	Deferred revenue		2,021,430	19	1,845,638
	20	Tax-exempt bond liabilities		19,883,871	20	19,666,245
	21	Escrow or custodial account liability Complete Part IV		21		
	22	Loans and other payables to current and former officers, key employees, highest compensated employees, and d				
Liabilit		persons Complete Part II of Schedule L			22	
<u>:</u>	23	Secured mortgages and notes payable to unrelated third	I parties		23	
	24	Unsecured notes and loans payable to unrelated third pa	arties		24	200,000
	25	Other liabilities (including federal income tax, payables and other liabilities not included on lines 17-24)  Complete Part X of Schedule D	to related third parties,			
				245,005	25	235,298
	26	Total liabilities. Add lines 17 through 25		24,413,497	26	24,053,076
or Fund Balances		Organizations that follow SFAS 117 (ASC 958), check he lines 27 through 29, and lines 33 and 34.	ere > 🗸 and complete			
lan	27	Unrestricted net assets		51,362,173	27	48,575,683
&	28	Temporarily restricted net assets	12,541,517	28	10,857,007	
ᄝᆝ	29	Permanently restricted net assets		19,743,523	29	19,687,372
급		Organizations that do not follow SFAS 117 (ASC 958), o	heck here ▶ □ and			
5		complete lines 30 through 34.	1			
ists	30	Capital stock or trust principal, or current funds			30	
Assets	31	Paid-in or capital surplus, or land, building or equipment	fund		31	
4	32	Retained earnings, endowment, accumulated income, or	other funds		32	

79,120,062

103, 173, 138

83,647,213 **33** 

108,060,710 34

# Prior period adjustments .

1 Accounting method used to prepare the Form 990

a separate basis, consolidated basis, or both

Single Audit Act and OMB Circular A-133?

column (B))

Schedule O

Schedule O

Separate basis

Separate basis

basis, consolidated basis, or both

Other changes in net assets or fund balances (explain in Schedule O) .

If the organization changed its method of accounting from a prior year or checked "Other," explain in

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

**b** Were the organization's financial statements audited by an independent accountant?

Consolidated basis

Part XIII Financial Statements and Reporting

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

Cash ✓ Accrual COther

Both consolidated and separate basis

Both consolidated and separate basis

Check if Schedule O contains a response or note to any line in this Part XII . . . . . . . .

8

9

10

2c Yes 3a Nο 3b Form 990 (2015)

-660,469

No

Νo

79,120,062

Yes

Yes

2a

2b

Software ID: Software Version:

**EIN:** 04-2105855

Name: WORCESTER ACADEMY

Form 990, Part VII - Compensation Compensated Employees, and Inde	of Officers, pendent Co	Direc ntrac	tors	s,Tı	rus	tees	i, Κι	ey Employees	, Highest	
(A) Name and Title	(B) A verage hours per week (list any hours	Pos more pers	ition than on is	(C) (do one bot	not box h an	check , unle n office ustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the organization and related organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	
ANDREW B O'DONNELL ESQ TRUSTEE	2 00	x						0	0	d
ARTHUR KENTROS TRUSTEE	2 00	x						0	0	0
BRIAN A O'CONNELL ESQ SECRETARY	2 00	x		×				0	0	C
THOMAS HEISER TRUSTEE	2 00	х						0	0	C
DANA R LEVENSON TRUSTEE	2 00	х						0	0	C
DAVID P FORSBERG TRUSTEE	2 00	х						0	0	(
J MICHAEL GRENON TRUSTEE	2 00	х						0	0	(
PATRICIA EPPINGER TRUSTEE	2 00	х						0	0	(
HENRY DORMITZER III PRESIDENT	2 00	х		х				0	0	(
BENJAMIN S AMBUSH TRUSTEE	2 00	x						0	0	(

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde					ru	stee	S, F	key Employe	es, nignest		
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization	
	organizations below dotted line)	individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	MISC)	MISC)	and related organizations	
LAUREN S BAKER TRUSTEE	2 00	x						0	0	0	
JACQUELINE PETERSON TRUSTEE	2 00	×						0	0	0	
JAMES J PIETRO TRUSTEE	2 00	×						0	0	0	
HERVEY S ROSS TRUSTEE	2 00	×						0	0	0	
SARAH S PULSIFER VICE PRESIDENT	2 00	×		×				0	0	0	
DAVID SHAMOIAN TRUSTEE	2 00	×						0	0	0	
SUSAN WEAGLY JACOBS VICE PRESIDENT	2 00	х		×				0	0	0	

2 00

2 00

2 00

Χ

CHARLES J O'CONNOR III

TRUSTEE

TRUSTEE

VICTOR FIELDS

JONATHAN STUART TREASURER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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44,044

19,972

22,424

203,784

164,975

156,121

Compensated Employees, and Inde	pendent Co	ntrac	tor	s <sup>'</sup>			•			
(A) Name and Title	(B) A verage hours per week (list any hours for related	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
WILLIAM R BREIDENBACH TRUSTEE	2 00	x						0	0	0
LUKE VALLAINCOURT TRUSTEE	2 00	x						0	0	C
JAMIE E LAVIN TRUSTEE	2 00	x						0	0	C
ROBERT F SCUMACI TRUSTEE	2 00	x						0	0	C
MATTHEW FINKLE TRUSTEE	2 00	x						0	0	C
JP RICCIARDI	2 00									

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TRUSTEE **EDWIN B SHAW** TRUSTEE

RONALD CINO

CFO

HEAD OF SCHOOL

THOMAS DICONZA

MARILLYN EARLEY

DIRECTOR OF ADVANCEMENT

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** 

(A) Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a						( <b>D</b> ) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	for related organizations below dotted line)	Individual trustee or director	e Institutional Trustee	Qf o	key er		Former	1 -	(W- 2/1099- MISC)	from the organization and related organizations
BARBARA AHALT ASSOC HEAD OF SCHOOL	40 00					×		152,277	0	17,386

efile GRAPHIC pr	int - DO NOT PROCESS	As Filed Data
SCHEDULE A	Public C	harity Status

DLN: 93493135075517 OMB No 1545-0047

Employer identification number

04-2105855

hospital's name, city, and state

**170(b)(1)(A)(iv).** (Complete Part II )

described in section 170(b)(1)(A)(vi). (Complete Part II)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Open to Public

Treasury Internal Revenue Service Name of the organization WORCESTER ACADEMY

Department of the

(Form 990 or

990EZ)

Part I

⊽

1

2

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

An organization that normally receives a substantial part of its support from a governmental unit or from the general public

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

Inspection

		organization after Jun	e 30,1975 S	ee <b>section 509(a)(2).</b>	(Complete Part	III)	11 tax) from businesse	s acquired by the					
10	Г	An organization organ	ized and opera	ated exclusively to tes	t for public safe	ety See <b>secti</b>	on 509(a)(4).						
11		one or more publicly s	upported orga	nizations described in	section 509(a	)(1) or section	nctions of, or to carry o n 509(a)(2)  See <b>sectio</b> d complete lines 11e, 1	n <b>509(a)(3).</b> Check					
а	Γ	Type I. A supporting o	rganization op n(s) the power	perated, supervised, or to regularly appoint o	r controlled by r elect a majori	ıts supported	organization(s), typical tors or trustees of the	ly by giving the					
b	Γ	Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C.											
С		Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E.											
d	Γ	Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.											
e	Г						is a Type I, Type II, T	pe III functionally					
		integrated, or Type III		, , , , , , , , , , , , , , , , , , , ,	5 5								
f	Ente	r the number of support	-				· · · · · · · · <u> </u>						
g		Provide the following i	nformation ab	out the supported orga	anization(s)								
		(i)	(ii)EIN	(iii)	(iv)	<u> </u>	(v)	(vi)					
Nan	ne of s	upported organization	(11/2211	Type of organization (described on lines 1- 9 above (see instructions))	of Is the organization listed in your governing on lines document?		A mount of monetary support (see instructions)	A mount of other support (see instructions)					
					Yes	No							
Tota													
		ork Reduction Act Noti	ice, see the In	structions for Form 99	90 or 990EZ.	Cat No 11		990 or 990-EZ) 2015					

	edule A (Form 990 of 990-EZ) 2015						Page Z
Pa	Support Schedule fo						
	(Complete only if you of Part III. If the organization						
S	ection A. Public Support	ttion runs to qu	anny anach anc	tests listed bei	ovi, picase con	ipiece i di c iii.	,
	Calendar year		412242	4.3204.2	4.0004.4	4.32045	(5) T
(or	fiscal year beginning in) ▶	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	<b>(e)</b> 2015	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do						
_	not include any unusual grants )						
2	Tax revenues levied for the organization's benefit and either						
	paid to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit						
	to the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5						
S	from line 4 ection B. Total Support						
	Calendar year	4-12011	/b\2012	(-)2012	(4)2014	(-)201F	(6)T-4-1
(or	fiscal year beginning in) 🕨	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	(e)2015	(f)⊤otal
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
9	and income from similar sources  Net income from unrelated						
9	business activities, whether or						
	not the business is regularly carried on						
10	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
11	<b>Total support.</b> Add lines 7 through 10						
12	Gross receipts from related activiti	es, etc (see inst	ructions)			12	•
13	First five years.If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	section 501(c)(	3) organization,
	check this box and <b>stop here</b>				<del></del>	▶ ┌	
S	ection C. Computation of Pub						
14	Public support percentage for 2015	(line 6, column	(f) divided by line	11, column (f))		14	
<b>L</b> 5	Public support percentage for 2014	Schedule A , Pa	rt II, line 14			15	
L6a	<b>33 1/3% support test—2015.</b> If the	organization did	not check the box	on line 13, and	line 14 is 33 1/3%	6 or more, check	this box
b	and <b>stop here.</b> The organization qua <b>33 1/3% support test—2014.</b> If the	•			, and line 15 is 33	3 1/3% or more, o	heck this
	box and <b>stop here.</b> The organization						▶┌
17a	<b>10%-facts-and-circumstances test</b> - is 10% or more, and if the organiza in Part VI how the organization mee	tion meets the fa	cts-and-circums	tances test, chec	k this box and <b>st</b>	<b>op here.</b> Explain	oorted
	organization			_	•		▶
b	10%-facts-and-circumstances test-						
	15 is 10% or more, and if the organ				•	•	-1
	Explain in Part VI how the organiza	tion meets the "f	acts-and-circum	stances" test Th	ne organization qu	alities as a publi	•
18	supported organization <b>Private foundation.</b> If the organizati	ion did not check	a box on line 13	. 16a. 16h 17a -	or 17b, check this	s box and see	▶
	instructions	ala not check		, , , _ , _ , _ , _ , _ , _ ,	z. z. s, check this	20% and 300	▶┌
							• 1

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
	Calendar year	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	<b>(e)</b> 2015	<b>(f)</b> ⊤otal
•	iscal year beginning in) ▶	(-)	(-)	(0)_00	(-)	(-)	(1)
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
_	purpose						
3	Gross receipts from activities that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit						
	to the organization without charge <b>Total.</b> Add lines 1 through 5						
6	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and						
	3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of						
_	the amount on line 13 for the year Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
٥	from line 6)						
Se	ction B. Total Support		•		•		•
	Calendar year						757
(or f	iscal year beginning in) ▶	(a)2011	<b>(b)</b> 2012	<b>(c)</b> 2013	<b>(d)</b> 2014	<b>(e)</b> 2015	<b>(f)</b> Total
9	Amounts from line 6						
0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
b	and income from similar sources Unrelated business taxable						
U	income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
C	Add lines 10a and 10b						
L1	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
L3	<b>Total support.</b> (Add lines 9, 10c, 11, and 12)						
L4	First five years.If the Form 990 is	cor the organizati	n's first, second	, third, fourth, or	I fifth tax vear as a	section 501(c	)(3) organization
	check this box and <b>stop here</b>		,	,,,	,		<b>▶</b> □
Se	ction C. Computation of Pub	lic Support P	ercentage				-
15	Public support percentage for 2015			13 column (f))		45	
		•		15, column (1))		15	
L6	Public support percentage from 20		<u> </u>			16	
Se	ction D. Computation of Inv	estment Inco	me Percenta	ge			
L7	Investment income percentage for	<b>2015</b> (line 10c, c	olumn (f) dıvıded	by line 13, colun	nn (f))	17	
18	Investment income percentage from	n <b>2014</b> Schedule	A, Part III, line	17		18	
L9a	33 1/3% support tests—2015.If the				l line 15 is more t		nd line 17 is not
-	more than 33 1/3%, check this box	=					<b>▶</b> □
b	33 1/3% support tests—2014.If the	•				-	•
_	18 is not more than 33 1/3%, check	-					
20	Private foundation If the organizat						

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and Complete Part V.)

	I, complete Sections A and D, and complete Part V )			
Se	ction A. All Supporting Organizations			
1	Are all of the organization's supported organizations listed by name in the organization's governing documents?  If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1	Yes	No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?  If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)?  If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)?  If "Yes," describe in <b>Part VI</b> when and how the organization made the determination	3b		
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?  If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")?  If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?  If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)?  If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year?  If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
.0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	<b>10</b> b		
.1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	<b>11</b> c		

Part IV	Supporting	Organizations	(continued

I GIC IV		аррог	9	Oi guilleu	LIOIIS	(continue	ч,
Section	n R	Tyne	T Si	innorting	Orga	nization	_

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization?  If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		

Section C. Type II Supporting Organization	Section	C.	Type	II	Supporting	Organization	s
--	---------	----	------	----	------------	--------------	---

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or			
	trustees of each of the organization's supported organization(s)?			
	If "No," describe in <b>Part VI</b> how contiol or management of the supporting organization was vested in the same persons			
	that controlled or managed the supported organization(s)	1		

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization?  If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?  If "Yes." describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		

#### Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satis	fy the Integral Part Test during the year (see instructions)

- The organization satisfied the Activities Test Complete line 2 below
- The organization is the parent of each of its supported organizations. Complete line 3 below

С		i ne orga instructi	nization supported a governmental entity. Describe in Part VI now you supported a government entity (see ons)	эe
2	<u>A ctivit</u>	ies Test	_Answer (a) and (b) below.	Y
а			all of the organization's activities during the tax year directly further the exempt purposes of the	

	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive?  If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities  Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in?  If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities directly			
	the organization's supported organization(s) would have been engaged in?  If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have			
3	Parent of Supported Organizations Answer (a) and (b) below.			

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of 3a each of the supported organizations? Provide details in Part VI
- **b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

3b

1 Check here if the organization satisfied the Integral Part Test as a qualifying Type III non-functionally integrated supporting organizations must complete.	_		ructions. All other
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
Net short-term capital gain	1		
Recoveries of prior-year distributions	2		
Other gross income (see instructions)	3		
Add lines 1 through 3	4		
Depreciation and depletion	5		
Portion of operating expenses paid or incurred for production or collection gross income or for management, conservation, or maintenance of proper held for production of income (see instructions)			
Other expenses (see instructions)	7		
Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
<b>a</b> Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
<b>c</b> Fair market value of other non-exempt-use assets	<b>1</b> c		
d Total (add lines 1a, 1b, and 1c)	<b>1</b> d		
Discount claimed for blockage or other factors     (explain in detail in Part VI)	, _		
Acquisition indebtedness applicable to non-exempt use assets	2		
Subtract line 2 from line 1d	3		
Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
Multiply line 5 by 035	6		
Recoveries of prior-year distributions	7		
Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
Adjusted net income for prior year (from Section A, line 8, Column A)	1		
Enter 85% of line 1	2		
Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
Enter greater of line 2 or line 3	4		
Income tax imposed in prior year	5		
<b>Distributable A mount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
Check here if the current year is the organization's first as a non-functiona	ılly-ıntegrate	d Type III supporting	organization (see
instructions)			

Part V Type III Non-Functionally Integr	ated 509(a)(3) Suppo	rting Organizations (c	ontinued)
Section D - Distributions			Current Year
A mounts paid to supported organizations to accom	plish exempt purposes		
2 Amounts paid to perform activity that directly furth		ported organizations un	
excess of income from activity	ers exempt purposes or supp	orted organizations, in	
3 Administrative expenses paid to accomplish exem			
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval re	quired)		
6 Other distributions (describe in Part VI) See instri			
7 Total annual distributions. Add lines 1 through 6			
7 Total allilual distributions. And lines 1 through 6			
<b>8</b> Distributions to attentive supported organizations details in Part VI) See instructions	to which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
	T	····	I
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
<u>C</u>			
d From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
<b>b</b> Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract			
lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2016.</b> Add lines 3j and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013			
<b>d</b> From 2014			
e From 2015			
		Schodulo A	(Form 990 or 990-F7) (2015

**SCHEDULE D** (Form 990)

Department of the

Treasury

# **Supplemental Financial Statements**

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No 1545-0047

DLN: 93493135075517

Open to Public **Inspection** 

Na	me of the organization  DRCESTER ACADEMY				ver identification numb	er
Pa	Organizations Maintaining Donor Complete if the organization answere			04-21   ods or		
	<u>-</u>	(a) Donor advised funds		<b>(b)</b> Fu	ınds and other account	:S
1	Total number at end of year	, ,				
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor a funds are the organization's property, subject to t	_		or advise	d <b>Yes</b>	┌ No
6	Did the organization inform all grantees, donors, a used only for charitable purposes and not for the conferring impermissible private benefit?				urpose <b>Yes</b>	┌ No
Pa	rt III Conservation Easements. Comple	ete if the organization	answered "Yes" o	n Form	990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by th	e organization (check all	that apply)			
	$\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ $	eation or	Preservation of ar	historic	ally important land are	a
	Protection of natural habitat	✓	Preservation of a	certified	historic structure	
	Preservation of open space					
2	Complete lines 2a through 2d if the organization leasement on the last day of the tax year	held a qualified conservat	ion contribution in tl	ne form o		
	Tatal assessment of a second s				Held at the End of th	e Year
a	Total number of conservation easements	unto		2a		0.2
b	Total acreage restricted by conservation easeme		ad in (a)	2b		9 2
c d	Number of conservation easements on a certified  Number of conservation easements included in (c		· · ·	2c		
u	historic structure listed in the National Register	.) acquired diter 0/1//00	, and not on a	2d		
3	Number of conservation easements modified, transtax year   0	nsferred, released, exting	uished, or terminate	d by the o	organization during the	
4	Number of states where property subject to conso	ervation easement is loca	ated • 1			
5	Does the organization have a written policy regar violations, and enforcement of the conservation e	ding the periodic monitori		— Iıng of	Г Yes 🗸 I	No.
6	Staff and volunteer hours devoted to monitoring, i		olations, and enforci	ng conse	•	
	5 0 0					
7	A mount of expenses incurred in monitoring, insper ▶ \$	ecting, handling of violatio	ons, and enforcing co	nservatı	on easements during t	ne year
8	Does each conservation easement reported on lin (B)(i) and section 170(h)(4)(B)(ii)?	ne 2(d) above satisfy the	requirements of sec	tion 170	(h)(4) <b>√ Yes</b>	No
9	In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text	of the footnote to the org		•	· · · · · · · · · · · · · · · · · · ·	
20	the organization's accounting for conservation ea  THE THE Organizations Maintaining Collect  THE ORGANIZATIONS MAINTAINING COLLECT  THE ORGANIZATION MAINTAINING COLLECT  THE ORGANIZATION MAINTAINING COLLECT  THE ORGANIZATION MAINTAINING FOR CONSERVATION OF THE ORGANIZATION OF THE ORGA		cal Troasuros /	or Otho	r Similar Accote	
·C·	Complete if the organization answere			or Othe	i Sililiai Assets.	
<b>1</b> a	If the organization elected, as permitted under SF works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the footi	AS 116 (ASC 958), not assets held for public ex	to report in its reven hibition, education, c	or resear	ch in furtherance of pub	
b	If the organization elected, as permitted under SF works of art, historical treasures, or other similar service, provide the following amounts relating to	assets held for public ex	•			olic
	(i) Revenue included on Form 990, Part VIII, line 1	Ĺ		<b>▶</b> \$		

Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

**▶** \$ \_

Par	<b>11 IIII</b> Organizations Maintaining (continued)	Collections of A	Art, Hi	storic	al Tr	easures, o	or Otl	her Similar A	ssets	
3	Using the organization's acquisition, accollection items (check all that apply)	ession, and other red	cords, c	heck a	ny of th	ne following t	hat are	e a significant us	e of its	
а	Public exhibition		d	$\Box$	Loan	or exchange	progra	ms		
b	Scholarly research		e	$\vdash$	Other	-				
c	_									
	Preservation for future generations		nlain he	sur thau	furtho	r the erganiz	stion's	ovemet nurness	. In	
4	Provide a description of the organization Part XIII	rs collections and ex	piain no	ow they	Turtne	r the organiza	ation's	exempt purpose	: In	
5	During the year, did the organization sol assets to be sold to raise funds rather t							sımılar <b>Ye</b>	s No	
Pa	rt IV Escrow and Custodial Arr. Complete if the organization Part X, line 21.		n Form	990, 1	Part I	V, line 9, or	repo	rted an amour	nt on Form 990,	
1a	Is the organization an agent, trustee, cu included on Form 990, Part X?	stodian or other inter	rmediar	y for co	ntrıbut	ions or othei	asset	s not <b>Ye</b>	s No	
b	If "Yes," explain the arrangement in F	Part XIII and complet	te the fo	ollowina	table		[	Am	ount	
c	Beginning balance	are Alli and compres		,	tabic	1	1c			
d	Additions during the year					Ī	1d			
e	ž .					Ī	1e			
f	Ending balance					İ	1f			
<b>2</b> a	Did the organization include an amount	on Form 990, Part X,	line 21	, for es	row or	ے custodial ac	count	liability? <b>ve</b>	s No	
								, ,		
b	If "Yes," explain the arrangement in Par	t XIII Check here if	the exp	lanatio	n has t	een provide	d ın Pa	rt XIII	🗆	
Pa	ert V Endowment Funds. Compl	ete if the organizat	tion an	swere			<del></del>	· · · · · · · · · · · · · · · · · · ·		
		(a)Current year	<b>(b)</b> Pn	or year		<b>c)</b> Two years ba	_ <u> </u>	<b>)</b> Three years back	(e)Four years back	
<b>1</b> a	Beginning of year balance	39,288,886		39,225,6	_	35,336,9	_	33,028,159	38,252,896	
b	Contributions	432,215		304,4	170	292,6	586	196,169	181,104	
c	3,3,	-1,138,059		1,123,5	553	4,924,9	969	3,407,663	-4,089,841	
d	losses Grants or scholarships	, ,		<u> </u>						
e	Other expenditures for facilities and programs	1,719,460		1,364,7	780	1,329,0	003	1,295,000	1,316,000	
f	Administrative expenses									
g	End of year balance	36,863,582		39,288,8	386	39,225,6	543	35,336,991	33,028,159	
2	Provide the estimated percentage of the	current year end bal	ance (lı	ne 1g,	columr	n (a)) held as				
а	Board designated or quasi-endowment	32 770 %								
b	Permanent endowment ► 52 810 %									
c	Temporarily restricted endowment ► The percentages on lines 2a, 2b, and 2c	14 420 % should equal 100%								
3a	Are there endowment funds not in the po organization by	ssession of the orga	nızatıon	that a	e held	and adminis	tered f	or the	Yes No	
	(i) unrelated organizations								a(i) Yes	
	(ii) related organizations								n(ii) No	
b	If "Yes" on 3a(II), are the related organi Describe in Part XIII the intended uses						•		3b	
4	rt VI Land, Buildings, and Equi		endowi	nent iui	ius					
ГO	Complete if the organization		Form 9	990. Pa	art IV	. line 11a.S	ee Fo	rm 990. Part >	(, line 10.	
	Description of property			(a ost or ot	) her bası:	(b) Cost or other	r basıs	Accumulated (c)depreciation	(d)Book value	
12	Land			(ınvesti	nent)	(other	84,589		11,284,589	
	Buildings		·				35,877	22,099,07		
_	Leasehold improvements		. $\vdash$			<u> </u>	56,405	+		
	Equipment					10,0	50,403	9,031,23	1,003,173	
	Other		·  -							
_		<u></u> .				1	14,573		114,573	
Tot	<b>al.</b> Add lines 1a through 1e <i>(Column (d) mu</i>	st equal Form 990, Pai	rt X, colu	umn (B)	, line 1	O(c))		>	55,641,142	

Part VII Investments—Other Securities. C See Form 990, Part X, line 12.	omplete if the orga	anızatıon answered 'Yes	on Form 990, Part IV, line 11b.
(a) Description of security or categor (including name of security)	-y	<b>(b)</b> Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives			
(2)Closely-held equity interests (3)O ther			
(A) OTHER INVESTMENTS	+	6,237,007	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)  Part VIII Investments—Program Related.	•	6,237,007	
Complete if the organization answere	ed 'Yes' on Form 99	00, Part IV, line 11c.See	
(a) Description of investment		<b>(b)</b> Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )	•		
Part IX Other Assets. Complete if the organizat (a) Des		Form 990, Part IV, line 1	1d See Form 990, Part X, line 15  (b) Book value
(1) BOND ISSUANCE COSTS, NET (2) BENEFICIAL INTEREST IN TRUST			96,953 11,305,879
(Z) DENETIONETH FEREST IN TROS			11,303,013
<b>7.1.</b> (0) (1) (2)	45)		
<b>Part X</b> Other Liabilities. Complete if the or		ed 'Yes' on Form 990, P	
See Form 990, Part X, line 25.  1. (a) Description of liability	(b) Book valu	ıe	
Federal income taxes			
CAPITAL LEASE OBLIGATIONS	235	,298	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )		,298	English to the state of the sta
<b>2.</b> Liability for uncertain tax positions In Part XIII, provorganization's liability for uncertain tax positions under			
XIII 🔽			

Sched	ule D (Form 990) 2015		Page <b>4</b>
Part	Reconciliation of Revenue per Audited Financial Statements With Revenue   Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	per F	Return
1	Total revenue, gains, and other support per audited financial statements	1	20,041,086
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on investments 2a -2,550,411		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-3,106,467
3	Subtract line <b>2e</b> from line <b>1</b>	3	23,147,553
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 162,276		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c	5,720,177
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	28,867,730
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	s pei	Return.
1	Total expenses and losses per audited financial statements	1	24,568,237
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities 2a		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII )		
е	Add lines <b>2a</b> through <b>2d</b>	2e	104,413
3	Subtract line <b>2e</b> from line <b>1</b>	3	24,463,824
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 162,276		
b	Other (Describe in Part XIII )	]	
c	Add lines <b>4a</b> and <b>4b</b>	4c	5,720,177
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18 )	5	30,184,001

#### Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3,5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Explanation Return Reference PART V, LINE 4 THE SCHOOL'S ENDOWMENT CONSISTS OF ENDOWMENT FUNDS ESTABLISHED FOR A VARIETY OF PURPOSES ITS ENDOWMENT INCLUDES BOTH DONOR RESTRICTED ENDOWMENT FUNDS AND FUNDS DESIGNATED BY THE BOARD OF TRUSTEES TO FUNCTION AS ENDOWMENTS AS REQUIRED BY GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, NET ASSETS ASSOCIATED WITH ENDOWMENT FUNDS ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED OR LEGAL RESTRICTIONS ENDOWMENT FUNDS INCLUDE INVESTED GIFTS THE BOARD OF TRUSTEES HAS INTERPRETED THE PROVISIONS OF THE UNIFORM PRUDENT MANAGEMENT OF INSTITUTIONAL FUNDS ACT (UPMIFA) AS REQUIRING THE PRESERVATION OF THE FAIR VALUE OF THE ORIGINAL GIFT AS OF THE GIFT DATE OF THE DONOR-RESTRICTED ENDOWMENT FUNDS ABSENT EXPLICIT DONOR STIPULATIONS OF THE CONTRARY AS A RESULT OF THE INTERPRETATION, THE SCHOOL CLASSIFIES AS PERMANENTLY RESTRICTED NET ASSETS THE ORIGINAL VALUE OF GIFTS DONATED TO THE PERMANENT ENDOWMENT AND ACCUMULATIONS TO THE PERMANENT ENDOWMENT IN ACCORDANCE WITH THE APPLICABLE DONOR GIFT INSTRUMENT AT THE TIME THE ACCUMULATION IS ADDED TO THE FUND THE REMAINING PORTION OF THE DONOR-RESTRICTED ENDOWMENT FUND THAT IS NOT CLASSIFIED IN PERMANENTLY RESTRICTED NET ASSETS IS CLASSIFIED AS TEMPORARILY RESTRICTED NET ASSETS UNTIL THOSE AMOUNTS ARE APPROPRIATED FOR EXPENDITURE BY THE SCHOOL IN A MANNER CONSISTENT WITH THE STANDARD OF PRUDENCE PRESCRIBED BY UPMIFA IN ACCORDANCE WITH UPMIFA, THE SCHOOL CONSIDERED THE FOLLOWING FACTORS IN MAKING A DETERMINATION TO APPROPRIATE OR ACCUMULATE DONOR-RESTRICTED ENDOWMENT FUNDS  $\,\,1$  - THE DURATION AND PRESERVATION OF VARIOUS FUNDS, 2 - THE PURPOSES OF THE DONOR-RESTRICTED ENDOWMENT FUNDS, 3 - GENERAL ECONOMIC CONDITIONS, 4 - THE POSSIBLE EFFECT OF INFLATION AND DEFLATION, 5 - THE EXPECTED TOTAL RETURN FROM INCOME AND THE APPRECIATION OF INVESTMENTS, 6 - OTHER RESOURCES OF THE SCHOOL, AND 7 SCHOOL'S INVESTMENT POLICIES THE SCHOOL HAS ADOPTED INVESTMENT AND SPENDING POLICIES, APPROVED BY THE BOARD OF TRUSTEES, FOR ENDOWMENT FUNDS THAT STRIVE TO PROVIDE A STABLE SOURCE OF RETURNS TO SUPPORT THE ONGOING OPERATION AND ACTIVITIES OF THE SCHOOL WHILE SEEKING TO ACHIEVE A LONG-TERM RATE OF RETURN THROUGH BOTH CAPITAL APPRECIATION AND INVESTMENT YIELDS SUFFICIENT TO PRODUCE REAL GROWTH OF FUND ASSETS, NET OF SPENDING REQUIREMENTS, INFLATION AND INVESTMENT EXPENSES ENDOWMENT FUNDS ARE INVESTED IN A DIVERSIFIED ASSET MIX, WHICH IS INTENDED TO RESULT IN A CONSISTENT INFLATION-PROTECTED RATE OF RETURN AND SUFFICIENT LIQUIDITY TO MAKE ANNUAL DISTRIBUTIONS AS DETERMINED BY COMMITTEES OF THE BOARD OF TRUSTEES THE SCHOOL TARGETS A DIVERSIFIED ASSET ALLOCATION AND MANAGES ITS INVESTMENT STRATEGIES TO ACHIEVE ITS OBJECTIVES WITHIN PRUDENT RISK

AMOUNTED TO (\$41,274) AS OF JUNE 30, 2016

CONSTRAINTS THE SCHOOL'S ANNUAL SPENDING APPROPRIATION IS DETERMINED BY THE FINANCE COMMITTEE IN CONSULTATION WITHIN THE INVESTMENT COMMITTEE USING AVERAGE MARKET VALUES AND INVESTMENT RETURNS FOR THE PREVIOUS THREE YEARS FROM TIME TO TIME, THE FAIR VALUE OF ASSETS ASSOCIATED WITH INDIVIDUAL DONOR-RESTRICTED ENDOWMENT FUNDS MAY FALL BELOW THE LEVEL THAT THE DONOR-IMPOSED RESTRICTIONS REQUIRE THE SCHOOL TO RETAIN AS A FUND OF PERPETUAL DURATION IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, DEFICIENCIES OF THIS NATURE ARE REPORTED IN UNRESTRICTED NET ASSETS SUCH DEFICIENCIES

Schedule D (Form 990) 2015	Page <b>5</b>
Part XIII Supplemental	Information (continued)
Return Reference	Explanation
PART XI, LINE 2D - OTHER ADJUSTMENTS	CHANGE IN VALUE OF BENEFICIAL INTEREST -571,899 WORKERS COMP INSURANCE REBATE 15,843
PART XI, LINE 4B - OTHER ADJUSTMENTS	FINANCIAL AID 5,364,587 SUMMER PROGRAM EXPENSES 193,314
PART XII, LINE 2D - OTHER ADJUSTMENTS	WORKERS COMP INSURANCE REBATE 15,843 BAD DEBT EXPENSE 88,570
PART XII, LINE 4B - OTHER ADJUSTMENTS	FINANCIAL AID 5,364,587 SUMMER PROGRAM EXPENSES 193,314

Schedule D (Form 990) 2015

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SCHEDULE E

As Filed Data -

DLN: 93493135075517

OMB No 1545-0047

Open to Public Inspection

# **Schools**

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue

(Form 990 or 990-EZ)

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Service Name of the organization **Employer identification number** WORCESTER ACADEMY 04-2105855 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? Yes 4a b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? Yes 4c  $\mathbf{d}$  Copies of all material used by the organization or on its behalf to solicit contributions? Yes 4d If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Νo b Admissions policies? 5b Νo c Employment of faculty or administrative staff? **5**c Νo d Scholarships or other financial assistance? 54 Νo e Educational policies? Νo 5e f Use of facilities? Νo g Athletic programs? 5g Νo h Other extracurricular activities? 5h Νo If you answered "Yes" to any of the above, please explain If you need more space, use Part II

h Has the organization's right to such aid ever been revoked or suspended?

If you answered "Yes" to either line 6a or line 6b, explain on Part II

6a Does the organization receive any financial aid or assistance from a governmental agency?

7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05

of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

6a

6b

Νo

Νo

Page 2

Schedule E (Form 990 or 990EZ) (2015)

Return Reference Explanation

SCHEDULE E, PART I, LINE 3

THE POLICY IS INCLUDED ON THE WEBSITE AND IS PRINTED IN THE "VIEW BOOK" WHICH IS DISTRIBUTED AT OPEN HOUSES AND SENT TO ALL INDIVIDUALS REQUESTING SCHOOL INFORMATION THE POLICY IS ALSO BUILD INFORMATION THE POLICY IS ALSO BUILD INFORMATION.

PUBLISHED ANNUALLY IN THE BOSTON GLOBE (W/ A ISNE SCHOOLS)

Schedule E (Form 990 or 990-EZ) (2015)

efile GRAPHIC print - DO NOT PROCESS | As Filed Data Schedule I
(Form 990) | Grants and C
Governments
Complete if the organize

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Treasury

Internal Revenue Service

Name of the organization

**WORCESTER ACADEMY** 

# Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

OMB No 1545-0047

2015

DLN: 93493135075517

Open to Public Inspection

Schedule I (Form 990) 2015

Employer identification number

						04-2105855	
Part I General Information	on on Grants an	d Assistance					
<ul><li>Does the organization maintain the selection criteria used to at</li><li>Describe in Part IV the organiz</li></ul>	ward the grants or a	ssistance?				stance, and	√ Yes No
Part II Grants and Other Assists that received more than				plete if the organization	answered "Yes" on F	orm 990, Part IV, line 21	l, for any recipient
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
2 Enter total number of section 5 3 Enter total number of other orga							

Cat No 50055P

YEAR FOR SUPPORT

Schedule I (Form 990) 2015

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) EDUCATIONAL SCHOLARSHIPS	278	6,189,146		FMV	
Part IV Supplemental Informat					

## **Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference Explanation PART I, LINE 2 WORCESTER ACADEMY IS FULLY COMMITTED TO ENROLLING A DIVERSE STUDENT BODY, DIVERSE IN TERMS OF INTERESTS, TALENTS, RACE, ETHNICITY AND ECONOMIC BACKGROUND TO THIS END, THE ACADEMY HAS DEVELOPED A FINANCIAL AID PROGRAM TO PROMOTE ACCESS TO THE ACADEMY TO ALL QUALIFIED STUDENTS, REGARDLESS OF FAMILY FINANCIAL CIRCUMSTANCES. THE GOAL OF OUR FINANCIAL AID PROGRAM IS TO LESSEN THE GAP, BETWEEN WHAT A FAMILY CAN REASONABLY BE EXPECTED TO CONTRIBUTE AND

WHAT IT ACTUALLY COSTS TO ATTEND WORCESTER ACADEMY FINANCIAL AID IS AN ANNUAL AWARD AND STUDENTS MUST APPLY EACH

Schedule I (Form 990) 2015

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule J

(Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

DLN: 93493135075517 OMB No 1545-0047

2015

<b>1a</b> Check the app 990, Part VII		▶ Information about Schedule J (Fo	rm 990	) and its instructions is at <u>www.irs</u>			o Put ectio	
Νa	me of the organi	ızatıon			Employer identification	on nur	nber	
WO	RCESTER ACADEMY	′			04-2105855			
Pa	na Ouest	ions Regarding Compensation			04-2103833			
	- Quest	ons Reguraning Compensation					Yes	No
1a	Check the ann	propiate box(es) if the organization prov	ıded ar	ov of the following to or for a person	listed on Form		103	140
		, Section A , line 1a Complete Part III						
	First-clas	ss or charter travel	<b>~</b>	Housing allowance or residence fo	r personal use			
	<b>✓</b> Travel fo	rcompanions		Payments for business use of pers	onal residence			
	Tax idem	nnification and gross-up payments	Г	Health or social club dues or initia	tion fees			
	✓ Discretion	onary spending account	<b>✓</b>	Personal services (e g , maid, cha	uffeur, chef)			
b		oxes in line 1a are checked, did the org t or provision of all of the expenses des				1b		No
2		zation require substantiation prior to re						110
	_	tees, officers, including the CEO/Exec			•	2	Yes	
3	organization's	n, if any, of the following the filing organ CEO/Executive Director Check all tha ted organization to establish compensa	at apply	Do not check any boxes for metho	ods			
	✓ Compens	sation committee	<b>~</b>	Written employment contract				
	Independ	dent compensation consultant	<b>~</b>	Compensation survey or study				
	<b>√</b> Form 990	O of other organizations	<b>~</b>	Approval by the board or compens	ation committee			
4	During the yea or a related or	ar, did any person listed on Form 990, F ganization	art VII	I, Section A, line 1a with respect to	the filing organization			
а	Receive a sev	erance payment or change-of-control p	aymen	t?		4a		Νo
b	Participate in,	or receive payment from, a supplemen	tal none	qualified retirement plan?		4b	Yes	
c	Participate in,	or receive payment from, an equity-ba	sed cor	mpensation arrangement?		4c		Νo
	If "Yes" to any	y of lines 4a-c, list the persons and pro	vide th	e applicable amounts for each item	ın Part III			
5		<b>), 501(c)(4), and 501(c)(29) organizat</b> i sted on Form 990, Part VII, Section A ,			307			
5	•	contingent on the revenues of	iiile 1a	, did the organization pay of accrue	ally			
а	The organizati	on?				5a		No
b	Any related or					5b		Νo
	If "Yes," on lir	ne 5a or 5b, describe in Part III						
6		sted on Form 990, Part VII, Section A, contingent on the net earnings of	line 1a	, did the organization pay or accrue	any			
а	The organizati	on?				<b>6</b> a		Νo
b	Any related or	ganızatıon?				6b		Νo
	If "Yes," on lir	ne 6a or 6b, describe in Part III						
7		sted on Form 990, Part VII, Section A , described in lines 5 and 67 If "Yes," de			on-fixed	7		No
8		unts reported on Form 990, Part VII, p initial contract exception described in						NI -

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

Page 2

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(u)-(uu) for each listed individual must equal the total amount of Form 990. Part VII. Section A, line 1a, applicable column (D) and (E) amounts for that individual

Note: The sum of columns (b)(1)-(m) for each fisted mulvidual must equal the total amount of Form 350, Part VII, Section A, fine 1a, applicable column (b) and (c) amounts for that mulvidual											
(A) Name and Title		<b>(B)</b> Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation in			
		Base (i) compensation	(II) Bonus & Incentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990			
1 RONALD CINO HEAD OF SCHOOL			0	32,269	11,775	247,828	0				
			0	0	0	0	0	0			
2 THOMAS DICONZACFO	(i)	164,975	0	0	8,197	11,775	184,947	0			
	(ii)	0	0	0	0	0	0	0			
3 MARILLYN EARLEY DIRECTOR OF ADVANCEMENT	(i)	156,121	0	0	11,359	11,065	178,545	0			
	(ii)	0	0	0	0	0	0	0			
4 BARBARA AHALT ASSOC HEAD OF SCHOOL	(i)	152,277	0	0	12,084	5,302	169,663	0			

ruge D											
Part III Supplemental Information											
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information											
Return Reference Explanation											
PART I, LINE 1A	THE HEAD MASTER RECEIVED THE FOLLOWING (1) COMPANION TRAVEL, TRAVEL WITH WIFE FOR ALUMNI EVENTS, (2) RESIDENCE, ON CAMPUS HOUSING IS REQUIRED FOR HEAD OF SCHOOL, (3) VEHICLE LEASE ALLOWANCE AND 4) PERSONAL SERVICES CLEANING SERVICES FOR CAMPUS HOUSING										
PART I, LINE 1B	NO WRITTEN POLICY IS IN PLACE FOR THE BENEFITS PROVIDED TO THE HEAD OF THE SCHOOL LISTED ABOVE HOWEVER, THESE ARE LONG STANDING PRACTICES OF THE SCHOOL										

Page 3

Schedule J (Form 990) 2015

Schedule 1 (Form 990) 2015

FOR HIM THE SCHOOL'S CONTRIBUTION TO THIS PLAN FOR THE CURRENT YEAR WAS \$17,000

efile GRAPHIC print - DO NOT PROCESS As Filed Data -Schedule K

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

2015

DLN: 93493135075517

Open to Public Inspection

Internal Revenue Service

Department of the Treasury

(Form 990)

	e of the organization									Emp	loyer id	lentifica	tion nur	nber	
WOF	RCESTER ACADEMY									04-	21058	55			
Pā	rt I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue price (f) De			Description	n of purpose	<b>(g)</b> De	feased	(h) On behalf of			Pool ncing
													uer	IIIIa	nemg
										Yes	No	Yes	No	Yes	No
A	MASSACHUSETTS DEV FINANCE AGENCY -SERIES 2013A	04-3431814		05-01-2013	20,266	· /	REFINANCE OF 2010 BOND AND CONSTRUCTION PROJECT FINANCINGS			Х		×		X	
Pa	rt III Proceeds				1								1		
_	A mount of hands retired	A			<u> </u>	3		С		D					
1_	A mount of bonds retired		7,658	,283											
2	A mount of bonds legally defeas	sea													
3	Total proceeds of issue				1	1,677	,760								
4	Gross proceeds in reserve fund														
5	Capitalized interest from proce	eds													
6	Proceeds in refunding escrows														
7	Issuance costs from proceeds					164	,310								
8	Credit enhancement from proce	eeds													
9	Working capital expenditures fi	rom proceeds													
10	Capital expenditures from proc	eeds													
11	Other spent proceeds														
12	Other unspent proceeds														
13	Year of substantial completion														
					Yes	No	,	Yes	No	Yes	ı	No	Yes		No
14	Were the bonds issued as part	of a current refundin	gıssue?	•	Х										
15	Were the bonds issued as part	of an advance refund	dıngıssue?			Х									
16	Has the final allocation of proc	eeds been made?.				Х									
17	allocation of proceeds?														
	THE Drivete Duciness II														
Pa	rt IIII Private Business U	3E			A		Т	E			С	T			
					Yes	No	, +	Yes	No	T T		No	Yes	_ <del></del>	
1	Was the organization a partner property financed by tax-exem					X									

Are there any lease arrangements that may result in private business use of bond-

			A			3		С		<u>D</u>
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private bus of bond-financed property?	iness use		×						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other									
prope	counsel to review any management or service contracts relating to the finance rty?	ed								
С	Are there any research agreements that may result in private business use of	bond-		Х						
	financed property?			^						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or oth counsel to review any research agreements relating to the financed property?	ner outside								
4	Enter the percentage of financed property used in a private business use by eighther than a section $501(c)(3)$ organization or a state or local government .									
5	Enter the percentage of financed property used in a private business use as a unrelated trade or business activity carried on by your organization, another s 501(c)(3) organization, or a state or local government	ection								
6	Total of lines 4 and 5									
7	Does the bond issue meet the private security or payment test?			Х						
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a $501(c)(3)$ organization since the bonds issued?	were		х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disp	posed of								<u>.                                      </u>
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sec 1 141-12 and 1 145-27	tions								
9	Has the organization established written procedures to ensure that all nonqua bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	lified		х						
Par	IV Arbitrage	•	•	•		•		•	•	
	<del>_</del>	Α			В		С		D	
	<del></del>	Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х							
2	If "No" to line 1, did the following apply?				•				•	
а	Rebate not due yet?		Х							
b	Exception to rebate?		Х							
С	No rebate due?		Х							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed	•			•		•		•	
3	Is the bond issue a variable rate issue?	Х								
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х							
b	Name of provider				-				·	
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was the hedge terminated?									

Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . . . . . . . . . Were any gross proceeds invested beyond an available temporary Х period? Has the organization established written procedures to monitor the requirements of section 148? . . . **Procedures To Undertake Corrective Action** No No No Yes Yes Yes Yes No Has the organization established written procedures to ensure

and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

that violations of federal tax requirements are timely identified

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Х

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► Attach to Form 990.

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# **Noncash Contributions**

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

2015

OMB No 1545-0047

2013

Department of the Treasury
Internal Revenue Serv

(Form 990)

▶Information about Schedule M (Form 990) and its instructions is at <u>www.irs.qov/form990</u>

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Table   Tabl	spectio	711	
Types of Property   (a)   Check   Summer of contributions   Noncash contribution   Method of determination   Summer of contributions   Summer of contribution   Summer of	number		_
Types of Property			
Ca			-
Check applicable   Number of contributions or items contribution applicable   Number of contribution applicable   Number of contribution applicable   Number of contribution applicable   Number of contribution   Noncash contrib			_
2 Art—Historical treasures	_	nts	
3 Art—Fractional interests			
4 Books and publications			
S Clothing and household goods			
goods			
7 Boats and planes			
8 Intellectual property			
9 Securities—Publicly traded .			_
Securities—Closely held stock .  Securities—Partnership, LLC, or trust interests  Securities—Miscellaneous			_
11 Securities—Partnership, LLC, or trust interests			_
or trust interests			_
Qualified conservation contribution—Historic structures  4 Qualified conservation contribution—Other  5 Real estate—Residential .  6 Real estate—Commercial  7 Real estate—Other  9 Collectibles  10 Drugs and medical supplies  11 Taxidermy  12 Historical artifacts  13 Scientific specimens  14 Archeological artifacts  15 Other ▶ (			
Contribution—Historic structures			_
Contribution—Other   Contribution—Other   Contribution—Other   Contribution—Other   Contribution—Other   Contribution   Con			
16       Real estate—Commercial          17       Real estate—Other          18       Collectibles          19       Food inventory          20       Drugs and medical supplies          21       Taxidermy          22       Historical artifacts          23       Scientific specimens			
17 Real estate—Other			
18 Collectibles			
Drugs and medical supplies .  Taxidermy			
Drugs and medical supplies .  Taxidermy  Historical artifacts  Scientific specimens  Archeological artifacts  Other > ( )  Other > ( )  Other > ( )  Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement  29			
Taxidermy			
Archeological artifacts			_
23 Scientific specimens			_
Archeological artifacts			_
25 Other ► () 26 Other ► () 27 Other ► () 28 Other ► () Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement  29			_
26 Other ► () 27 Other ► () 28 Other ► () Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement  29			_
27 Other \( \( \)			_
28 Other ▶ ()  Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement  29 29			_
Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement  29			_
for which the organization completed Form 8283, Part IV, Donee Acknowledgement			-
_		T	_
<b>30a</b> During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that	Yes	No	-
it must hold for at least three years from the date of the initial contribution, and which is not required to be used		1	
for exempt purposes for the entire holding period?	Da	Νo	)
b If "Yes," describe the arrangement in Part II		l No	

contributions? . . . . .

**b** If "Yes," describe in Part II

describe in Part II

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash

33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

32a

Yes

#### PART I. LINE 32B INVESTMENT FIRM RECEIVES AND SELLS MARKETABLE SECURITIES RECEIVED AS CONTRIBUTIONS

Schedule M (Form 990) (2015)

SCHEDULE O	Sı	Supplemental Information to Form 990 or 990-EZ					
(Form 990 or 990-EZ) Department of the Treasury Internal Revenue Service	►Inf	complete to provide information for responses to specific questic Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ. ormation about Schedule O (Form 990 or 990-EZ) and its instruct www.irs.gov/form990.	2015 Open to Public Inspection				
Name of the organization WORCESTER ACADEMY	on		Employer identi	fication number			
			04-2105855	ō 5			
990 Schedule O, S	upplemen	al Information					
Return Refer	rence	Explanation					
LINE 11  FORM 990, PART VI, SECTION B, LINE 12C		AN ELECTRONIC COPY OF THE RETURN IS PROVIDED TO A SUE SECURE FILE TRANSFER.	SCOMMITTEE OF T	THE BOARD VIA			
		THE SCHOOL HAS A DOPTED A CONFLICT OF INTEREST POLICY THAT REQUIRES EACH DIRECTOR, PRINCIPA  L OFFICER AND MEMBER OF A COMMITTEE WITH GOVERNING BOARD DESIGNATED POWERS TO ANNUALLY SIG  N A STATEMENT WHICH AFFIRMS THEY HAVE RECEIVED A COPY OF THE POLICY, UNDERSTAND THE POLICY					

, A GREE TO COMPLY WITH THE POLICY AND UNDERSTAND THAT THE SCHOOL IS CHARITABLE AND

L INTEREST AND DISCUSSES VARIOUS FORMS OF COMPENSATION AND THEIR DUTIES TO DISCLOSE

R TO MAINTAIN ITS FEDERAL TAX EXEMPTION IT MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH

PLISH ONE OR MORE OF ITS TAX-EXEMPT PURPOSES THE POLICY DEFINES INTEREST PERSON.

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IF CON FLICTS EXIST

POSCHEDULE O, Supplemental Information

Return Reference Explanation

FORM 990 PART VI. SECTION B. THE SCHOOL COMPARES INFORMATION A VAIL ARLE WITH NAIS AND SIMILIAR POSITIONS IN OTHER

LINE 15A	ORGANIZATIONS					
FORM 990, PART VI, SECTION C,	THE SCHOOL GENERALLY DOES NOT MAKE ITS GOVERNING DOCUMENTS AND FINANCIAL					
LINE 19	STATEMENTS AVAILABLE TO THE PUBLIC					

990 Schedule O, Supplemental Information

Return Reference Explanation

Return Reference Explanation

FORM 990. PART XI, LINE 9 CHANGE IN VALUE OF BENEFICIAL INTEREST IN TRUSTS -571.899 BAD DEBT EXPENSE -88.570