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Form 990 Department of the Treasury Internal Revenue Service	Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public. ▶ Information about Form 990 and its instructions is at www.irs.gov/form990	OMB No 1545-0047 2015 Open to Public Inspection

A For the 2015 calendar year, or tax year beginning 07-01-2015 , and ending 06-30-2016			
B Check if applicable <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization President and Fellows of Harvard College		D Employer identification number 04-2103580
	Doing business as		E Telephone number (617) 496-7131
	Number and street (or P O box if mail is not delivered to street address) 1033 MASSACHUSETTS AVENUE 3RD FL	Room/suite	
	City or town, state or province, country, and ZIP or foreign postal code CAMBRIDGE, MA 02138		
	F Name and address of principal officer DREW G FAUST 1033 MASSACHUSETTS AVENUE 3RD FL CAMBRIDGE, MA 02138		G Gross receipts \$ 85,336,627,703
I Tax-exempt status <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527	H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
J Website: ▶ WWW.HARVARD.EDU	H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions)		
K Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶	H(c) Group exemption number ▶		
L Year of formation 1650		M State of legal domicile MA	

Part I		Summary	
Activities & Governance	1 Briefly describe the organization's mission or most significant activities UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	13
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	9
	5 Total number of individuals employed in calendar year 2015 (Part V, line 2a)	5	37,684
	6 Total number of volunteers (estimate if necessary)	6	23,000
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	31,507,754	
7b Net unrelated business taxable income from Form 990-T, line 34	7b	0	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	2,242,963,264	1,631,689,043
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,675,362,549	1,703,349,679
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	2,619,718,966	1,033,092,868
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	71,191,764	90,774,333
		6,609,236,543	4,458,905,923
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	664,243,938	690,374,628
	14 Benefits paid to or for members (Part IX, column (A), line 4)		0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	2,083,952,935	2,194,066,871
	16a Professional fundraising fees (Part IX, column (A), line 11e)	1,220,765	940,216
	b Total fundraising expenses (Part IX, column (D), line 25) <u>174,463,060</u>		
	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	2,026,041,116	2,045,524,136
	18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	4,775,458,754	4,930,905,851
	19 Revenue less expenses Subtract line 18 from line 12	1,833,777,789	-471,999,928
	Net Assets or Fund Balances		Beginning of Current Year
20 Total assets (Part X, line 16)		73,518,242,000	75,287,515,000
21 Total liabilities (Part X, line 26)		29,734,176,000	33,402,594,000
22 Net assets or fund balances Subtract line 21 from line 20		43,784,066,000	41,884,921,000

Part II Signature Block																
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge																
Sign Here	<div style="display: flex; justify-content: space-between; align-items: flex-end;"> <div style="border-bottom: 1px solid black; width: 80%; padding-bottom: 5px;">Signature of officer</div> <div style="border-bottom: 1px solid black; width: 15%; padding-bottom: 5px;">2017-05-12</div> </div> <div style="display: flex; justify-content: space-between; align-items: flex-end; margin-top: 5px;"> <div style="border-bottom: 1px solid black; width: 80%; padding-bottom: 5px;">Maureen H Forrester Controller, Harvard University</div> <div style="border-bottom: 1px solid black; width: 15%; padding-bottom: 5px;">Date</div> </div> <div style="display: flex; justify-content: space-between; align-items: flex-end; margin-top: 5px;"> <div style="border-bottom: 1px solid black; width: 80%; padding-bottom: 5px;">Type or print name and title</div> </div>															
Paid Preparer Use Only	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 30%; padding: 5px;">Print/Type preparer's name</td> <td style="width: 30%; padding: 5px;">Preparer's signature</td> <td style="width: 10%; padding: 5px;">Date</td> <td style="width: 10%; padding: 5px;">Check <input type="checkbox"/> if self-employed</td> <td style="width: 20%; padding: 5px;">PTIN</td> </tr> <tr> <td style="padding: 5px;">Firm's name ▶</td> <td colspan="3" style="padding: 5px;">Firm's EIN ▶</td> <td style="padding: 5px;"></td> </tr> <tr> <td colspan="3" style="padding: 5px;">Firm's address ▶</td> <td colspan="2" style="padding: 5px;">Phone no</td> </tr> </table>	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN	Firm's name ▶	Firm's EIN ▶				Firm's address ▶			Phone no	
Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN												
Firm's name ▶	Firm's EIN ▶															
Firm's address ▶			Phone no													

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1

Briefly describe the organization's mission

UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

No

If "Yes," describe these changes on Schedule O

4

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 3,454,635,467 including grants of \$ 510,913,260) (Revenue \$ 1,592,421,978)

EDUCATION AND OTHER INSTITUTIONAL ACTIVITIES HARVARD UNIVERSITY (THE "UNIVERSITY") IS A PRIVATE, NOT-FOR-PROFIT INSTITUTION OF HIGHER EDUCATION WITH APPROXIMATELY 7,330 UNDERGRADUATE AND 14,460 GRADUATE STUDENTS. ESTABLISHED IN 1636, THE UNIVERSITY INCLUDES THE FACULTY OF ARTS AND SCIENCES (HARVARD COLLEGE), THE JOHN A. PAULSON SCHOOL OF ENGINEERING AND APPLIED SCIENCES, THE DIVISION OF CONTINUING EDUCATION, TEN GRADUATE AND PROFESSIONAL SCHOOLS, THE RADCLIFFE INSTITUTE FOR ADVANCED STUDY, A VARIETY OF RESEARCH MUSEUMS AND INSTITUTES, AND AN EXTENSIVE LIBRARY SYSTEM TO SUPPORT THE TEACHING AND RESEARCH ACTIVITIES OF THE HARVARD COMMUNITY.

4b

(Code) (Expenses \$ 806,228,926 including grants of \$ 179,461,368) (Revenue \$ 110,927,701)

SPONSORED ACTIVITIES, INCLUDING SPONSORED RESEARCH. THE UNIVERSITY INCURRED \$806,228,926 IN EXPENSES FUNDED BY SPONSORED AWARDS. THE EQUIVALENT AMOUNT HAS BEEN RECOGNIZED AS REVENUE ON FORM 990, PART VIII, ON LINES 1E (FEDERAL GRANTS), 1F (NON-FEDERAL SPONSORED GRANTS), AND 2B (NON-FEDERAL SPONSORED CONTRACTS). ONLY THE NON-FEDERAL SPONSORED CONTRACTS ON LINE 2B ARE CLASSIFIED AS PROGRAM SERVICE REVENUE AND REPORTED ABOVE. THE UNIVERSITY'S PRINCIPAL SOURCE OF FEDERAL SPONSORED FUNDS IS THE DEPARTMENT OF HEALTH AND HUMAN SERVICES. THE UNIVERSITY ALSO HAS MANY NON-FEDERAL SOURCES OF SPONSORED AWARDS, GRANTS, AND CONTRACTS, INCLUDING RESEARCH INSTITUTES, FOUNDATIONS, STATE AND LOCAL GOVERNMENTS, FOREIGN GOVERNMENTS, AND CORPORATIONS. SPONSORED GRANTS AND CONTRACTS NORMALLY PROVIDE FOR THE RECOVERY OF DIRECT AND INDIRECT COSTS.

4c

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4d

Other program services (Describe in Schedule O)

(Expenses \$ including grants of \$) (Revenue \$)

4e

Total program service expenses ▶ 4,260,864,393

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?		No
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III		No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	Yes	
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	Yes	
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	Yes	
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	Yes	
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X		No
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII		No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	Yes	
14a Did the organization maintain an office, employees, or agents outside of the United States?	Yes	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	Yes	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	Yes	
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	Yes	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II		No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H		No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

Part IV Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.			
	Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance	
Check if Schedule O contains a response or note to any line in this Part V <input type="checkbox"/>	
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 11,432
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c Yes
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 37,684
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b Yes
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a Yes
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b Yes
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a Yes
b AR, AS, BD, BR, CA, CJ, CI, CH, CO, UC, EC, FR, HK, IN, JE, LG, LH, LU, MP, MX, NL, NZ, NU, PM, PE, RO, SN, SF, TU, AE, UK, UY If "Yes," enter the name of the foreign country: PE See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)	
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b
7 Organizations that may receive deductible contributions under section 170(c).	
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a Yes
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b Yes
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c Yes
d If "Yes," indicate the number of Forms 8282 filed during the year	7d 5
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8 No
9a Did the sponsoring organization make any taxable distributions under section 4966?	9a No
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b No
10 Section 501(c)(7) organizations. Enter	
a Initiation fees and capital contributions included on Part VIII, line 12	10a
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b
11 Section 501(c)(12) organizations. Enter	
a Gross income from members or shareholders	11a
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b
13 Section 501(c)(29) qualified nonprofit health insurance issuers.	
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b
c Enter the amount of reserves on hand	13c
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a No
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b

Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O	1a 13		
b Enter the number of voting members included in line 1a, above, who are independent	1b 9		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6 Did the organization have members or stockholders?	6		No
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a The governing body?	8a	Yes	
b Each committee with authority to act on behalf of the governing body?	8b	Yes	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a	No
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13 Did the organization have a written whistleblower policy?	13	Yes
14 Did the organization have a written document retention and destruction policy?	14	Yes
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	15a	Yes
b Other officers or key employees of the organization	15b	Yes
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed **CA , IL , MA**

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, address, and telephone number of the person who possesses the organization's books and records
OFFICE OF THE CONTROLLER 1033 MASSACHUSETTS AVENUE 3RD FL CAMBRIDGE, MA 02138 (617) 496-7131

Check if Schedule O contains a response or note to any line in this Part VII ☐

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

1b	Sub-Total			
c	Total from continuation sheets to Part VII, Section A			
d	Total (add lines 1b and 1c)	15,175,294	0	1,982,682

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3 Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5 Yes	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization	1,300
---	--	-------

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

☒

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514		
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a						
	b	Membership dues	1b	1,805,160					
	c	Fundraising events	1c						
	d	Related organizations	1d						
	e	Government grants (contributions)	1e	562,978,685					
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	1,066,905,198					
	g	Noncash contributions included in lines 1a-1f \$		212,448,720					
	h	Total. Add lines 1a-1f		1,631,689,043					
Program Service Revenue	2a	STUDENT TUITION, ROOM & BOARD	Business Code 900099	1,342,480,902	1,342,480,902				
	b	NON-FEDERAL CONTRACTS	900099	110,927,701	110,927,701				
	c	AUXILIARY HEALTH SERVICES	621400	60,341,984			60,341,984		
	d	PUBLICATIONS	511130	36,074,680	36,009,353	65,327			
	e	STUDENT/EMPLOYEE SERVICES	611710	37,246,191		1,288,858	35,957,333		
	f	All other program service revenue		116,278,221	59,767,498	31,886,604	24,624,119		
	g	Total. Add lines 2a-2f		1,703,349,679					
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		356,449,788		-1,733,035	358,182,823	
4		Income from investment of tax-exempt bond proceeds							
5		Royalties		61,869,744			61,869,744		
6a		Gross rents	(i) Real 69,803,404	(ii) Personal					
		b	Less rental expenses	40,898,815					
		c	Rental income or (loss)	28,904,589					0
		d	Net rental income or (loss)	28,904,589					28,904,589
7a		Gross amount from sales of assets other than inventory	(i) Securities 81,501,385,799	(ii) Other 12,080,246					
		b	Less cost or other basis and sales expenses	80,834,456,847					2,366,118
		c	Gain or (loss)	666,928,952					9,714,128
		d	Net gain or (loss)	676,643,080					676,643,080
8a		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18	a						
b		Less direct expenses	b						
c		Net income or (loss) from fundraising events							
9a		Gross income from gaming activities See Part IV, line 19	a						
b		Less direct expenses	b						
c		Net income or (loss) from gaming activities							
10a		Gross sales of inventory, less returns and allowances	a						
		b	Less cost of goods sold	b					
		c	Net income or (loss) from sales of inventory						
Miscellaneous Revenue		Business Code							
11a									
b									
c									
d	All other revenue		0	0	0	0	0		
e	Total. Add lines 11a-11d		0						
12	Total revenue. See Instructions		4,458,905,923	1,549,185,454	31,507,754	1,246,523,672			

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

<input type="checkbox"/>				
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.	127,418,049	127,418,049		
2 Grants and other assistance to domestic individuals. See Part IV, line 22.	539,800,692	539,800,692		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	23,155,887	23,155,887		
4 Benefits paid to or for members.				
5 Compensation of current officers, directors, trustees, and key employees.	11,265,792	819,952	8,979,275	1,466,565
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).	1,380,687	1,211,770	145,060	23,857
7 Other salaries and wages.	1,683,972,916	1,490,849,853	119,360,345	73,762,718
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	138,884,425	122,956,743	9,844,156	6,083,526
9 Other employee benefits.	252,672,327	223,695,107	17,909,466	11,067,754
10 Payroll taxes.	105,890,724	93,746,858	7,505,556	4,638,310
11 Fees for services (non-employees):				
a Management.	33,643,512	31,045,984	2,207,520	390,008
b Legal.	17,122,156	1,937,874	14,782,108	402,174
c Accounting.	2,553,264	472,937	2,080,327	0
d Lobbying.	444,642	254,081	190,561	
e Professional fundraising services. See Part IV, line 17.	940,216			940,216
f Investment management fees.	171,726,615		171,726,615	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	344,278,487	294,504,853	43,121,863	6,651,771
12 Advertising and promotion.	14,624,687	13,512,510	434,711	677,466
13 Office expenses.	204,102,049	191,930,832	6,688,857	5,482,360
14 Information technology.	110,840,012	92,969,391	13,983,012	3,887,609
15 Royalties.	4,185,832	4,133,383	12,586	39,863
16 Occupancy.	280,978,202	241,021,189	26,731,928	13,225,085
17 Travel.	86,304,405	79,397,627	1,366,176	5,540,602
18 Payments of travel or entertainment expenses for any federal, state, or local public officials.	1,857	1,857		
19 Conferences, conventions, and meetings.	56,973,299	46,146,296	5,181,439	5,645,564
20 Interest.	232,481,991	205,321,553	17,153,539	10,006,899
21 Payments to affiliates.				
22 Depreciation, depletion, and amortization.	312,626,325	280,329,042	17,853,602	14,443,681
23 Insurance.	11,023,968	8,143,203	2,878,836	1,929
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a PAYMENTS TO ANNUITANTS	63,012,065	63,012,065		
b BOOKS/PUBLICATIONS	42,768,793	42,404,858	127,026	236,909
c PUBLISHING	22,257,869	17,495,463	1,129,130	3,633,276
d TAXES AND FEES	19,486,619	17,124,353	1,548,100	814,166
e All other expenses	14,087,487	6,050,131	2,636,604	5,400,752
25 Total functional expenses. Add lines 1 through 24e.	4,930,905,851	4,260,864,393	495,578,398	174,463,060
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing		28,817,000	1	36,743,000
	2	Savings and temporary cash investments		20,091,000	2	20,173,000
	3	Pledges and grants receivable, net		2,244,777,000	3	2,158,543,000
	4	Accounts receivable, net		110,293,000	4	100,818,000
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		2,354,000	5	762,000
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		0	6	0
	7	Notes and loans receivable, net		374,832,000	7	379,827,000
	8	Inventories for sale or use		5,987,000	8	6,357,000
	9	Prepaid expenses and deferred charges		135,781,000	9	133,629,000
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 10,536,698,000			
	b	Less: accumulated depreciation	10b 4,307,975,000	5,894,360,000	10c	6,228,723,000
	11	Investments—publicly traded securities		34,479,935,000	11	35,816,858,000
	12	Investments—other securities. See Part IV, line 11		19,881,327,000	12	21,579,785,000
	13	Investments—program-related. See Part IV, line 11		0	13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		10,339,688,000	15	8,825,297,000
16	Total assets. Add lines 1 through 15 (must equal line 34)		73,518,242,000	16	75,287,515,000	
Liabilities	17	Accounts payable and accrued expenses		469,920,000	17	481,527,000
	18	Grants payable			18	
	19	Deferred revenue		193,168,000	19	186,722,000
	20	Tax-exempt bond liabilities		3,251,773,000	20	2,867,231,000
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties		2,311,306,000	24	2,309,471,000
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D		23,508,009,000	25	27,557,643,000
	26	Total liabilities. Add lines 17 through 25		29,734,176,000	26	33,402,594,000
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.					
	27	Unrestricted net assets		9,631,923,000	27	10,114,038,000
	28	Temporarily restricted net assets		26,785,369,000	28	23,971,317,000
	29	Permanently restricted net assets		7,366,774,000	29	7,799,566,000
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		43,784,066,000	33	41,884,921,000
	34	Total liabilities and net assets/fund balances		73,518,242,000	34	75,287,515,000

Part XI **Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	4,458,905,923
2	Total expenses (must equal Part IX, column (A), line 25)	2	4,930,905,851
3	Revenue less expenses Subtract line 2 from line 1	3	-471,999,928
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . .	4	43,784,066,000
5	Net unrealized gains (losses) on investments	5	-1,565,315,714
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	138,170,642
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	41,884,921,000

Part XII **Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII ☐

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

Additional Data

Software ID: 15000238
Software Version: 2015v3.0
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DREW GILPIN FAUST PRESIDENT	60 0	X		X				1,404,848	0	494,228
PAUL J FINNEGAN TREASURER	5 0	X		X				0	0	0
LAWRENCE S BACOW FELLOW, SENIOR FELLOW AT HKS	10 0	X						8,300	0	141
JAMES W BREYER FELLOW	5 0	X						0	0	0
KENNETH I CHENAULT FELLOW	5 0	X						0	0	0
KAREN GORDON MILLS FELLOW, SENIOR FELLOW AT HBS	45 0	X						147,660	0	19,213
SUSAN L GRAHAM FELLOW	5 0	X						0	0	0
NANNERL O KEOHANE FELLOW	5 0	X						0	0	0
WILLIAM F LEE FELLOW	5 0	X						0	0	0
JESSICA T MATHEWS FELLOW	5 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MARK R JOHNSON V P CAPITAL PLANNING AND PROJECT MGMT (UNTIL 10/2015)	60 0 0			X				295,107	0	37,808
KATHERINE N LAPP EXECUTIVE VICE PRESIDENT	60 0 4 0			X				659,823	0	41,897
ANNE H MARGULIES V P AND CHIEF INFORMATION OFFICER	60 0 1 0			X				396,052	0	54,404
TAMARA ELLIOTT ROGERS V P FOR ALUMNI AFFAIRS AND DEVELOPMENT	60 0 0			X				478,207	0	53,597
LEAH ROSOVSKY V P FOR STRATEGY AND PROGRAMS	60 0 0			X				342,630	0	41,397
SARAH E THOMAS V P FOR THE HARVARD LIBRARY	60 0 0			X				347,601	0	43,237
MEREDITH WEENICK V P FOR CAMPUS SERVICES	60 0 2 0			X				355,209	0	44,462
JEFFREY S FLIER DEAN, FACULTY OF MEDICINE	60 0 4 3				X			623,745	0	54,967
NITIN NOHRIA DEAN, FACULTY OF BUSINESS	60 0 0				X			598,246	0	160,486
MICHAEL D SMITH DEAN, FACULTY OF ARTS & SCIENCES	60 0 1 0				X			570,402	0	140,773

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support

OMB No 1545-0047

2015

Open to Public Inspection

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

- The organization is not a private foundation because it is (For lines 1 through 11, check only one box)
- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☒

A school described in **section 170(b)(1)(A)(ii).**(Attach Schedule E (Form 990 or 990-EZ))
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See**section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g
- a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
- b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
- c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
- d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
- e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
- f

Enter the number of supported organizations
- g

Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
1 Gifts, grants, contributions, and membership fees received (Do not include any unusual grants.)	1,543,769,248	1,856,072,877	2,174,337,778	2,242,963,264	1,631,689,043	9,448,832,210
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 Total. Add lines 1 through 3	1,543,769,248	1,856,072,877	2,174,337,778	2,242,963,264	1,631,689,043	9,448,832,210
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						253,663,836
6 Public support. Subtract line 5 from line 4						9,195,168,374

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
7 Amounts from line 4	1,543,769,248	1,856,072,877	2,174,337,778	2,242,963,264	1,631,689,043	9,448,832,210
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	416,906,214	420,190,320	592,263,720	577,719,961	489,855,971	2,496,936,186
9 Net income from unrelated business activities, whether or not the business is regularly carried on	724,422	376,074	333,008	764,171	0	2,197,675
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	108,541,204	111,799,641	107,250,537	117,269,449	120,923,436	565,784,267
11 Total support. Add lines 7 through 10						12,513,750,338
12 Gross receipts from related activities, etc. (see instructions)						12 6,937,356,145
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f))	14	73.48%
15 Public support percentage for 2014 Schedule A, Part II, line 14	15	73.12%
16a 33 1/3% support test—2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization. <input checked="" type="checkbox"/>		
b 33 1/3% support test—2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization. <input type="checkbox"/>		
17a 10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. <input type="checkbox"/>		
b 10%-facts-and-circumstances test—2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. <input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions. <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ► <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2015 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2014 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2015 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2014 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2015. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

b 33 1/3% support tests—2014. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2	
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a	
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b	
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c	
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a	
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c	
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a	
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6	
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7	
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8	
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a	
b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b	
c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c	
10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a	
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b	
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	
b A family member of a person described in (a) above?	11b	
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI .	11c	

Part IV

Supporting Organizations (continued)

Section B. Type I Supporting Organizations

	Yes	No
<div>1</div> <div>Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i></div>		
<div>2</div> <div>Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i></div>		

Section C. Type II Supporting Organizations

	Yes	No
<div>1</div> <div>Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i></div>		

Section D. All Type III Supporting Organizations

	Yes	No
<div>1</div> <div>Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?</div>		
<div>2</div> <div>Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i></div>		
<div>3</div> <div>By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i></div>		

Section E. Type III Functionally-Integrated Supporting Organizations

<div>1</div> <div>Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)</div> <div><div>a</div><div><input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.</div><div><div>b</div><div><input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.</div><div><div>c</div><div><input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).</div></div></div></div>		
<div>2</div> <div>Activities Test. Answer (a) and (b) below.</div>		
<div>a</div> <div>Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i></div>		
<div>b</div> <div>Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i></div>		
<div>3</div> <div>Parent of Supported Organizations. Answer (a) and (b) below.</div>		
<div>a</div> <div>Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i></div>		
<div>b</div> <div>Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i></div>		

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970: **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E. ☐

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI) _____		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount		Current Year	
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions) <input type="checkbox"/>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2015 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause required--see instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
c			
d From 2013.			
e From 2014.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 3j and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013.			
d From 2014.			
e From 2015.			

Part VI **Supplemental Information.**

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test	

Return Reference	Explanation
Schedule A, Part II, Line 13 PUBLIC SUPPORT	PRESIDENT AND FELLOWS OF HARVARD COLLEGE MEETS THE 33 1/3% PUBLIC SUPPORT TEST
Schedule A, Part II, Line 10 Other Income	DESCRIPTION - PROGRAM SERVICE REVENUE EXCLUDED FROM TAX UNDER SECTIONS 512-514, COLUMN A - 108590870 0, COLUMN B - 111836260 0, COLUMN C - 107771055 0, COLUMN D - 117269449 0, COLUMN E - 120923436 0, COLUMN F - 566391070 0, DESCRIPTION - NET INCOME OR (LOSS) FROM FUNDRAISING EVENTS, COLUMN A - -49666 0, COLUMN B - -36619 0, COLUMN C - -520518 0, COLUMN D - 0 0, COLUMN E - 0 0, COLUMN F - -606803 0,

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047
2015
Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV	
2	Political expenditures	▶ \$ _____
3	Volunteer hours	_____

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$ _____
2	Enter the amount of any excise tax incurred by organization managers under section 4955	▶ \$ _____
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
4a	Was a correction made?	<input type="checkbox"/> Yes <input type="checkbox"/> No
b	If "Yes," describe in Part IV	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶ \$ _____
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	▶ \$ _____
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶ \$ _____
4	Did the filing organization file Form 1120-POL for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
2				
3				
4				
5				
6				

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a	Total lobbying expenditures to influence public opinion (grass roots lobbying)														
b	Total lobbying expenditures to influence a legislative body (direct lobbying)														
c	Total lobbying expenditures (add lines 1a and 1b)														
d	Other exempt purpose expenditures														
e	Total exempt purpose expenditures (add lines 1c and 1d)														
f	Lobbying nontaxable amount Enter the amount from the following table in both columns														
<table><tr><th>If the amount on line 1e, column (a) or (b) is:</th><th>The lobbying nontaxable amount is:</th></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g	Grassroots nontaxable amount (enter 25% of line 1f)														
h	Subtract line 1g from line 1a If zero or less, enter -0-														
i	Subtract line 1f from line 1c If zero or less, enter -0-														
j	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?														

☐ Yes

☐ No

4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a)2012	(b)2013	(c)2014	(d)2015	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
c	Media advertisements?		No	
d	Mailings to members, legislators, or the public?	Yes		200
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?	Yes		226,975
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		217,467
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities?	Yes		
j	Total Add lines 1c through 1i			444,642
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1		
2		
3		

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
Schedule C, Part I-A POLITICAL CAMPAIGN ACTIVITIES	THE UNIVERSITY DOES NOT ENGAGE IN DIRECT OR INDIRECT POLITICAL CAMPAIGN ACTIVITIES ON BEHALF OF OR IN OPPOSITION TO CANDIDATES FOR PUBLIC OFFICE THEREFORE, THE UNIVERSITY DOES NOT INCUR ANY EXCISE TAX IMPOSED UNDER SECTION 4955 REPORTABLE ON IRS FORM 4720, RETURN OF CERTAIN EXCISE TAXES UNDER CHAPTERS 41 AND 42 OF THE INTERNAL REVENUE CODE
Schedule C, Part II-B LOBBYING ACTIVITY	THE UNIVERSITY ENGAGED IN LOBBYING ACTIVITIES BUT DID NOT MAKE A SECTION 501 (H) LOBBYING EXPENDITURE ELECTION BY FILING FORM 5768 THE UNIVERSITY HAS ENGAGED IN DIRECT INTERACTION WITH LEGISLATORS AND STAFF BY TELEPHONE, EMAIL, DIRECT MAIL AND IN PERSON LOBBYING DISCLOSURES FOR FORM 990 JULY 1, 2015 THROUGH JUNE 30, 2016 ISSUES LOBBIED AT THE FEDERAL LEVEL INCLUDE -ISSUES RELATED TO EXPANSION AND SIMPLIFICATION OF TUITION TAX CREDITS AND DEDUCTIONS, EXTENSION OF IRA CHARITABLE ROLL-OVER PROVISION AND RELATED CHARITABLE GIVING INCENTIVES -ISSUES REGARDING TAX ADMINISTRATION, EMPLOYEE BENEFITS AND HEALTH CARE REFORM -ISSUES RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS -BUDGET AND APPROPRIATIONS FOR STUDENT FINANCIAL AID AND RESEARCH WITH NIH, NSF, DOD, DOE, NASA, EPA, HUD, TRANSPORTATION, INTERIOR, AND HHS -IMMIGRATION LEGISLATION AND STUDENT VISA ISSUES -EDUCATION AND STUDENT LENDING ISSUES, SPECIFICALLY HEA REAUTHORIZATION, DIRECT LENDING, PELL GRANT FUNDING, CONSUMER DISCLOSURES, STEM EDUCATION, PERKINS LOANS, COLLEGE COST, ACCOUNTABILITY, GRADUATE EDUCATION, INTERNATIONAL EDUCATION, CAMPUS SAFETY, AND VETERANS AND MILITARY EDUCATION ISSUES -LEGISLATION CONCERNING MUSEUMS AND HUMANITIES ISSUES -LEGISLATION CONCERNING SCIENCE POLICY AND THE AUTHORIZATION FOR VARIOUS SCIENCE AGENCIES, INCLUDING OSTP, NSF, NASA, ENERGY'S OFFICE OF SCIENCE AND OTHER AGENCIES ISSUES LOBBIED FOR THE COMMONWEALTH OF MASSACHUSETTS INCLUDE -ISSUES RELATED TO TAX POLICY REGARDING NON-PROFITS -ISSUES RELATED TO PRIVATE HIGHER EDUCATION ENDOWMENT FUNDS -ISSUES RELATED TO MUNICIPAL RELIEF FUNDS -ISSUES RELATED TO REPORTING REQUIREMENTS FOR NON-PROFITS -ISSUES RELATED TO CAMPUS SEXUAL ASSAULT
Schedule C, Part II-B, Line 1 DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES
Schedule C, Part II-B, Line 1 DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year	37	
2 Aggregate value of contributions to (during year)	32,086,762	
3 Aggregate value of grants from (during year)	27,315,361	
4 Aggregate value at end of year	195,430,058	

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☒ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☒ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)
☐ Preservation of land for public use (e g , recreation or education)
☐ Protection of natural habitat
☐ Preservation of open space
☐ Preservation of an historically important land area
☐ Preservation of a certified historic structure

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1
(ii) Assets included in Form 990, Part X

► \$
► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenue included on Form 990, Part VIII, line 1
b Assets included in Form 990, Part X

► \$
► \$

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

(continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒ Public exhibition

b

☒ Scholarly research

c

☒ Preservation for future generations

d

☒ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☒ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☒ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	0
1d	9,508,020
1e	9,508,020
1f	0

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☒ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds.

Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	36,428,531,000	35,259,921,000	31,627,772,000	29,733,245,000	30,974,930,000
b Contributions	470,076,000	1,011,117,000	736,006,000	320,079,000	305,850,000
c Net investment earnings, gains, and losses	-602,930,000	1,892,160,000	4,529,290,000	3,159,164,000	708,000
d Grants or scholarships	257,659,000	250,265,000	253,540,000	242,576,000	239,374,000
e Other expenditures for facilities and programs	1,275,992,000	1,288,277,000	1,192,682,000	1,168,178,000	1,172,548,000
f Administrative expenses	204,952,000	196,125,000	186,925,000	173,962,000	136,321,000
g End of year balance	34,557,074,000	36,428,531,000	35,259,921,000	31,627,772,000	29,733,245,000

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment

16 5 %

b

Permanent endowment

21 %

c

Temporarily restricted endowment

62 5 %

The percentages on lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i)

Yes

No

(ii) related organizations

3a(ii)

Yes

No

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

3b

Yes

No

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a)Cost or other basis (investment)	(b)Cost or other basis (other)	(c)Accumulated depreciation	(d)Book value
1a Land		649,333,000		649,333,000
b Buildings		7,780,899,000	3,440,759,000	4,340,140,000
c Leasehold improvements		251,537,000		251,537,000
d Equipment		1,164,116,000	867,216,000	296,900,000
e Other	15,796,000	675,017,000		690,813,000
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))				6,228,723,000

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line 12)		5	

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses Add lines 3 and 4c.(This must equal Form 990, Part I, line 18)		5	

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
Schedule D, Part III, Line 1a Collections of art - financial statement footnote	THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER. ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES.

Part XIII **Supplemental Information** *(continued)*

Return Reference	Explanation
Schedule D, Part IV, Line 1b Agent, trustee, custodian, or other intermediary arrangement	AGENCY FUNDS REPRESENT AWARDS UNDER WHICH HARVARD SERVES AS AN INTERMEDIARY AGENT BETWEEN THE SPONSOR (USUALLY FEDERAL) AND THE ULTIMATE THIRD PARTY RECIPIENT THE TRANSFER OF THE ASSETS TO HARVARD IS NOT A CONTRIBUTION RECEIVED BY HARVARD AND THE TRANSFER OF ASSETS TO THE RECIPIENT IS NOT A CONTRIBUTION MADE BY HARVARD HARVARD DRAWS DOWN ON ITS FEDERAL LINES OF CREDIT MONTHLY TO COVER THOSE COSTS INCURRED ON FEDERAL AWARDS THEREFORE, THERE IS NO BEGINNING OR ENDING BALANCE FOR THESE AGENCY FUNDS
Schedule D, Part V, Line 4 Intended uses of endowment funds	THE PRIMARY GOAL OF THE ENDOWMENT IS TO SUPPORT THE UNIVERSITY'S TEACHING AND RESEARCH MISSION

SCHEDULE E
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

▶Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
--	--

Part I

	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	Yes	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	Yes	
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II		No
4 Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Part II	Yes	
5 Does the organization discriminate by race in any way with respect to a Students' rights or privileges? b Admissions policies? c Employment of faculty or administrative staff? d Scholarships or other financial assistance? e Educational policies? f Use of facilities? g Athletic programs? h Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II		No
6a Does the organization receive any financial aid or assistance from a governmental agency?	Yes	
b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, explain on Part II		No
7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II	Yes	

Part II Supplemental Information.

Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

Return Reference	Explanation
Schedule E, Part I, Line 3 RACIALLY NONDISCRIMINATORY POLICY	THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4 0 REVENUE PROCEDURE 75-50. THE UNIVERSITY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS NATIONWIDE AND WORLDWIDE AND FOLLOWS A RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS. IT SATISFIES THE PUBLICITY REQUIREMENT BY INCLUDING A STATEMENT OF ITS RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS IN ALL ITS BROCHURES AND CATALOGS DEALING WITH STUDENT ADMISSIONS, PROGRAMS, AND SCHOLARSHIPS. IT ALSO REFERENCES ITS RACIALLY NONDISCRIMINATORY POLICY IN OTHER WRITTEN ADVERTISING THAT IT USES AS A MEANS OF INFORMING PROSPECTIVE STUDENTS OF ITS PROGRAMS.
Schedule E, Part I, Line 6(a) FINANCIAL AID OR ASSISTANCE FROM A GOVERNMENT	THIS ORGANIZATION RECEIVES FUNDS FOR RESEARCH AND ADMINISTERS FEDERAL AID PROGRAMS TO STUDENTS ENROLLED IN POST-SECONDARY EDUCATION.

**SCHEDULE F
(Form 990)**

Statement of Activities Outside the United States

OMB No 1545-0047

2015

**Open to Public
Inspection**

► **Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.**
► **Attach to Form 990.**

► **Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.**

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number

04-2103580

Part I General Information on Activities Outside the United States.

Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ **Yes** ☐ **No**
- For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States
- Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total	5	39			1,579,255,545
b Total from continuation sheets to Part I	0	16			602,903,336
c Totals (add lines 3a and 3b)	5	55			2,182,158,881

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States.
Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)	See Add'l Data								
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

- 2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶ 25
- 3 Enter total number of other organizations or entities ▶ 73

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) See Add'l Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, do not file with Form 990)*

☒ Yes ☐ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U S Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)*

☒ Yes ☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)*

☒ Yes ☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U S Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)*

☒ Yes ☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990)*

☒ Yes ☐ No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 2 Procedures for monitoring use of grant funds	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY. IN LIGHT OF A VARIETY OF ATTRIBUTES, UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS.

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I FOREIGN ACTIVITY	AMOUNTS REPORTED ARE ESTIMATED BASED ON THE BEST AVAILABLE DATA UNIVERSITY ACTIVITIES INC LUDE ACADEMIC SUPPORT, INSTITUTIONAL SUPPORT, INSTRUCTION, RESEARCH AND OTHER ACADEMIC ACT IVITY, SERVICE CENTERS, AND STUDENT SERVICES

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part III GRANTS TO INDIVIDUALS	AMOUNTS AND NUMBER OF RECIPIENTS LISTED ARE ESTIMATES BASED ON THE BEST AVAILABLE DATA

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 2 PROCEDURES FOR MONITORING USE OF GRANT FUNDS	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS

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Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean			Fundraising		28,309
Central America and the Caribbean			Grantmaking		54,254
Central America and the Caribbean			Investments		243,242,557

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean			Program Services	UNIVERSITY ACTIVITIES	468,279
East Asia and the Pacific			Fundraising		1,046,703
East Asia and the Pacific			Grantmaking		1,986,111

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(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
East Asia and the Pacific			Investments		858,368,288
East Asia and the Pacific	3	14	Program Services	UNIVERSITY ACTIVITIES	13,226,951
Europe (Including Iceland and Greenland)			Fundraising		664,737

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Europe (Including Iceland and Greenland)			Grantmaking		6,397,865
Europe (Including Iceland and Greenland)			Investments		391,703,752
Europe (Including Iceland and Greenland)	1	14	Program Services	UNIVERSITY ACTIVITIES	17,858,854

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(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Middle East and North Africa			Fundraising		199,669
Middle East and North Africa			Grantmaking		427,528
Middle East and North Africa			Investments		39,302,374

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Middle East and North Africa	1	11	Program Services	UNIVERSITY ACTIVITIES	4,279,314
North America (Canada & Mexico only)			Fundraising		249,729
North America (Canada & Mexico only)			Grantmaking		1,231,902

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
North America (Canada & Mexico only)			Investments		195,237,569
North America (Canada & Mexico only)		8	Program Services	UNIVERSITY ACTIVITIES	3,631,706
Russia and Neighboring States			Grantmaking		150,427

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Russia and Neighboring States			Investments		147,768,197
Russia and Neighboring States			Program Services	UNIVERSITY ACTIVITIES	173,846
South America			Fundraising		190,858

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South America			Grantmaking		1,410,879
South America			Investments		67,917,985
South America			Program Services	UNIVERSITY ACTIVITIES	2,332,687

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South Asia			Fundraising		53,661
South Asia			Grantmaking		2,191,369
South Asia			Investments		131,963,429

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(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South Asia			Program Services	UNIVERSITY ACTIVITIES	3,117,020
Sub-Saharan Africa			Fundraising		6,760
Sub-Saharan Africa			Grantmaking		9,305,552

Form 990 Schedule F Part I - Activities Outside The United States

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Sub-Saharan Africa			Investments		30,855,198
Sub-Saharan Africa		8	Program Services	UNIVERSITY ACTIVITIES	5,114,562

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	312,544	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	299,067	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	176,410	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	166,937	EFT OR CHECK			

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		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	79,979	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	70,890	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	51,284	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	41,613	EFT OR CHECK			

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		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	39,279	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	38,847	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	33,787	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	33,720	EFT OR CHECK			

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		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	33,150	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	26,999	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	26,991	EFT OR CHECK			
		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	24,868	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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		East Asia and the Pacific	SPONSORED RESEARCH SUB-AWARD	18,417	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	649,743	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	354,928	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	286,070	EFT OR CHECK			

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		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	276,580	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	244,785	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	203,000	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	191,427	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	167,467	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	135,784	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	120,791	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	115,000	EFT OR CHECK			

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		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	84,795	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	73,940	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	73,409	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	72,032	EFT OR CHECK			

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		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	66,891	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	59,062	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	56,778	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	56,749	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	55,297	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	53,289	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	40,000	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	34,402	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	27,354	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	25,652	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	24,917	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	22,312	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	21,600	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	20,334	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	19,845	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	15,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	15,000	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	SPONSORED RESEARCH SUB-AWARD	6,053	EFT OR CHECK			
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	187,952	EFT OR CHECK			
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	27,138	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	10,887	EFT OR CHECK			
		Middle East and North Africa	SPONSORED RESEARCH SUB-AWARD	9,612	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	200,414	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	169,608	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	125,265	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	115,608	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	74,306	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	64,704	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	24,363	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	23,844	EFT OR CHECK			
		North America (Canada & Mexico only)	SPONSORED RESEARCH SUB-AWARD	20,625	EFT OR CHECK			
		Russia and Neighboring States	SPONSORED RESEARCH SUB-AWARD	95,783	EFT OR CHECK			

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		Russia and Neighboring States	SPONSORED RESEARCH SUB-AWARD	43,007	EFT OR CHECK			
		South America	SPONSORED RESEARCH SUB-AWARD	1,232,994	EFT OR CHECK			
		South America	SPONSORED RESEARCH SUB-AWARD	51,588	EFT OR CHECK			
		South America	SPONSORED RESEARCH SUB-AWARD	5,080	EFT OR CHECK			

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		South Asia	SPONSORED RESEARCH SUB-AWARD	703,681	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	293,240	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	278,698	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	161,956	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	SPONSORED RESEARCH SUB-AWARD	150,371	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	145,357	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	97,786	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	75,681	EFT OR CHECK			

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		South Asia	SPONSORED RESEARCH SUB-AWARD	71,292	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	23,458	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	20,428	EFT OR CHECK			
		South Asia	SPONSORED RESEARCH SUB-AWARD	20,005	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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		South Asia	SPONSORED RESEARCH SUB-AWARD	11,000	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	6,144,353	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	810,517	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	484,457	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	453,678	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	303,604	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	193,839	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	187,081	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	159,522	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	151,369	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	86,266	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	73,021	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	42,564	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	32,854	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	21,269	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	13,740	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	12,298	EFT OR CHECK			
		Sub-Saharan Africa	SPONSORED RESEARCH SUB-AWARD	6,496	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV , appraisal, other)
Graduate Student Stipend Grants	East Asia and the Pacific	26	169,159	EFT OR CHECK			
Graduate Student Stipend Grants	Europe (Including Iceland and Greenland)	11	32,273	EFT OR CHECK			
Graduate Student Stipend Grants	North America (Canada & Mexico only)	8	25,329	EFT OR CHECK			
Graduate Student Stipend Grants	South America	2	3,300	EFT OR CHECK			
Graduate Student Stipend Grants	South Asia	2	11,306	EFT OR CHECK			
Graduate Student Stipend Grants	Sub-Saharan Africa	7	13,069	EFT OR CHECK			
Stipends for Post-Doctoral Students and Fellows	East Asia and the Pacific	4	116,500	EFT OR CHECK			
Stipends for Post-Doctoral Students and Fellows	Europe (Including Iceland and Greenland)	17	549,018	EFT OR CHECK			
Stipends for Post-Doctoral Students and Fellows	North America (Canada & Mexico only)	1	67,000	EFT OR CHECK			
Stipends for Post-Doctoral Students and Fellows	South America	2	42,000	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Stipends for Post-Doctoral Students and Fellows	South Asia	1	1,000	EFT OR CHECK			
Stipends for Post-Doctoral Students and Fellows	Sub-Saharan Africa	1	3,700	EFT OR CHECK			
Grants and Awards to Non-Harvard Students	Central America and the Caribbean	9	24,624	EFT OR CHECK			
Grants and Awards to Non-Harvard Students	East Asia and the Pacific	7	89,768	EFT OR CHECK			
Grants and Awards to Non-Harvard Students	Europe (Including Iceland and Greenland)	52	1,570,676	EFT OR CHECK			
Grants and Awards to Non-Harvard Students	Middle East and North Africa	5	145,494	EFT OR CHECK			
Grants and Awards to Non-Harvard Students	North America (Canada & Mexico only)	11	68,084	EFT OR CHECK			
Grants and Awards to Non-Harvard Students	Russia and Neighboring States	1	1,100	EFT OR CHECK			
Grants and Awards to Non-Harvard Students	South America	7	14,068	EFT OR CHECK			
Grants and Awards to Non-Harvard Students	South Asia	7	16,500	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants and Awards to Non-Harvard Students	Sub-Saharan Africa	6	31,522	EFT OR CHECK			
Student Prizes and Awards	Central America and the Caribbean	2	15,908	EFT OR CHECK			
Student Prizes and Awards	East Asia and the Pacific	10	32,702	EFT OR CHECK			
Student Prizes and Awards	Europe (Including Iceland and Greenland)	25	89,528	EFT OR CHECK			
Student Prizes and Awards	Middle East and North Africa	7	11,826	EFT OR CHECK			
Student Prizes and Awards	North America (Canada & Mexico only)	27	74,801	EFT OR CHECK			
Student Prizes and Awards	South America	8	33,785	EFT OR CHECK			
Student Prizes and Awards	South Asia	4	16,180	EFT OR CHECK			
Student Prizes and Awards	Sub-Saharan Africa	4	13,900	EFT OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	East Asia and the Pacific	13	36,269	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Other Undergraduate Grants, Prizes, and Awards	Europe (Including Iceland and Greenland)	14	366,774	EFT OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	North America (Canada & Mexico only)	11	19,015	EFT OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	South America	1	1,600	EFT OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	South Asia	2	8,215	EFT OR CHECK			
Other Undergraduate Grants, Prizes, and Awards	Sub-Saharan Africa	3	4,150	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	Central America and the Caribbean	2	13,722	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	East Asia and the Pacific	10	66,932	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	Europe (Including Iceland and Greenland)	13	119,309	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	Middle East and North Africa	3	34,619	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	North America (Canada & Mexico only)	13	158,936	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV , appraisal, other)
Student Loan Repayment Programs and Forgiven Loans	Russia and Neighboring States	5	10,537	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	South America	6	26,464	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	South Asia	21	85,215	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	Sub-Saharan Africa	6	62,283	EFT OR CHECK			

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As Filed Data -

DLN: 93493132005127

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a
▶ Attach to Form 990 or Form 990-EZ
▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Fundraising Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒ Mail solicitations

b

☒ Internet and email solicitations

c

☒ Phone solicitations

d

☒ In-person solicitations

e

☒ Solicitation of non-government grants

f

☒ Solicitation of government grants

g

☒ Special fundraising events

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☒ Yes ☐ No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 ANNE LOCKETT ENTERPRISES 12424 WILSHIRE BLVD LOS ANGELES, CA 90025	PRIN GIFTS		No	26,038,432	342,206	25,696,226
2 DANILLER AND CO 3724 JEFFERSON ST AUSTIN, TX 78731	DIRECT MAIL		No	220,353	41,401	178,952
3 MCR INC 4800 EAST 345TH ST WILLOUGHBY, OH 44094	DIRECT MAIL		No	166,800	20,144	146,656
4 LESTER INC 100 SOUTH SHORE DR EAST HAVEN, CT 06512	PHONE SOLICIT		No	114,805	27,784	87,021
5 JOHN BROWN LIMITED INC PO BOX 623 KEENE, NH 03431	CONSULTING		No		316,748	-316,748
6 MARTS AND LUNDY INC 1200 WALL ST W LYNDHURST, NJ 07071	COMMUNIC		No		94,085	-94,085
7 ROMASH COMMUNICATIONS 1004 HIGHLAND DR SILVER SPRING, MD 20910	CONSULTING		No		52,742	-52,742
8 BILL HAUSMAN 10 WALLACE RD ROCKPORT, MA 01966	CONSULTING		No		28,606	-28,606
9 THOMAS P MCGILL 23 GUILFORD RD MILTON, MA 02186	CONSULTING		No		16,500	-16,500
10						
Total ▶				26,540,390	940,216	25,600,174

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

CA, IL, MA

Part II Fundraising Events.

Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a)Event #1	(b)Event #2	(c)Other events	(d) Total events (add col (a) through col (c))
		(event type)	(event type)	(total number)	
Revenue	1	Gross receipts			
	2	Less: Contributions			
	3	Gross income (line 1 minus line 2)			
Direct Expenses	4	Cash prizes			
	5	Noncash prizes			
	6	Rent/facility costs			
	7	Food and beverages			
	8	Entertainment			
	9	Other direct expenses			
	10	Direct expense summary: Add lines 4 through 9 in column (d) ▶			
	11	Net income summary: Subtract line 10 from line 3, column (d) ▶			

Part III Gaming.

Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a)Bingo	(b)Pull tabs/Instant bingo/progressive bingo	(c)Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1	Gross revenue			
	2	Cash prizes			
Direct Expenses	3	Noncash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Volunteer labor <input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
	7	Direct expense summary: Add lines 2 through 5 in column (d) ▶			
	8	Net gaming income summary: Subtract line 7 from line 1, column (d) ▶			

9 Enter the state(s) in which the organization conducts gaming activities _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain _____

11

Does the organization conduct gaming activities with nonmembers?

☐ **Yes** ☐ **No**

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐ **Yes** ☐ **No**

13

Indicate the percentage of gaming activity conducted in

a

The organization's facility

13a

%

b

An outside facility

13b

%

14

Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶

Address ▶

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

☐ **Yes** ☐ **No**

b

If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$

c

If "Yes," enter name and address of the third party

Name ▶

Address ▶

16

Gaming manager information

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

☐ Director/officer

☐ Employee

☐ Independent contractor

17

Mandatory distributions

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

☐ **Yes** ☐ **No**

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$

Part IV

Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference	Explanation
Schedule G, Part I, Line 2b(iv) GROSS RECEIPTS FROM ACTIVITY	THE FUNDRAISING EFFORT IS A LONG TERM EFFORT OFTEN SPANNING YEARS AND DECADES TO BRING IN ONE GIFT THE TOTAL LISTED HERE IS FOR CASH RECEIVED IN FY16, BUT THE DONOR(S) MAY HAVE MADE THE ORIGINAL PLEDGE(S) IN PRIOR YEARS THE PROFESSIONAL FUNDRAISING SERVICES DETAILED IN LINE 2B, ACTIVITIES 5 THROUGH 9 ARE FOR CONSULTATION AND COMMUNICATIONS FOR GENERAL FUNDRAISING ACTIVITIES THE SERVICES ARE NOT PROVIDED FOR A SPECIFIC EVENT OR ACTIVITY IN WHICH THERE IS A DIRECT CONNECTION BETWEEN THE FUNDRAISING ACTIVITY AND THE DONATIONS RECEIVED

2015

04-2103580

Schedule I (Form 990) 2015

Part IIIGrants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
See Additional Data Table					

Part IV	Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
Schedule I, Part I, Line 2 Procedures for monitoring use of grant funds	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES. UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS.

Additional Data

Software ID: 15000238
Software Version: 2015v3.0
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRIGHAM AND WOMEN'S HOSPITAL 75 FRANCIS ST BOSTON, MA 02115	04-2312909	IRC 501(C)(3)	16,258,735				RESEARCH SUB-AWARD
MASSACHUSETTS GENERAL HOSPITAL 55 FRUIT ST BOSTON, MA 02114	04-1564655	IRC 501(C)(3)	14,065,301				RESEARCH SUB-AWARD
FRONTIER SCIENCE TECH RESEARCH FDN INC 4033 MAPLE RD AMHERST, NY 14226	16-1056814	IRC 501(C)(3)	10,663,789				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S HOSPITAL CORP 300 LONGWOOD AVE BOSTON, MA 02115	04-2774441	IRC 501(C)(3)	7,407,132				RESEARCH SUB-AWARD
DANA-FARBER CANCER INST 450 BROOKLINE AVE BP418 BOSTON, MA 02215	04-2263040	IRC 501(C)(3)	6,637,378				RESEARCH SUB-AWARD
BETH ISRAEL DEACONESS MEDICAL CTR 330 BROOKLINE AVE BOSTON, MA 02215	04-2103881	IRC 501(C)(3)	5,106,017				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE BROAD INST 320 CHARLES ST CAMBRIDGE, MA 02141	26-3428781	IRC 501(C)(3)	3,843,129				RESEARCH SUB-AWARD
MASSACHUSETTS INST OF TECHNOLOGY 77 MASS AVE NE49-3142 CAMBRIDGE, MA 02139	04-2103594	IRC 501(C)(3)	3,386,224				RESEARCH SUB-AWARD
AKONNI BIOSYSTEMS INC 400 SAGNER AVE STE 300 FREDERICK, MD 21701	16-1664925	NOT EXEMPT	2,929,748				RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
POPULATION SERVICES INTERNATIONAL 1120 19TH ST NW STE 600 WASHINGTON,DC 20036	56-0942853	IRC 501(C)(3)	2,087,982				RESEARCH SUB-AWARD
UNIVERSITY OF SOUTHERN CALIFORNIA UNIVERSITY GARDENS-UGB 203 LOS ANGELES,CA 90089	95-1642394	IRC 501(C)(3)	1,868,908				RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SAN DIEGO 9500 GILMAN DR LA JOLLA,CA 92093	95-6006144	IRC 501(C)(3)	1,615,055				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JSI - JOHN SNOW RESEARCH AND TRAINING INST INC 44 FARNSWORTH ST BOSTON, MA 02210	04-2679824	IRC 501(C)(3)	1,506,541				SPONSORED RESEARCH SUB-AWARD
STANFORD UNIVERSITY 3145 PORTER DR PALO ALTO, CA 94304	94-1156365	IRC 501(C)(3)	1,304,693				SPONSORED RESEARCH SUB-AWARD
TRUSTEES OF BOSTON UNIVERSITY 25 BUICK ST BOSTON, MA 02215	04-2103547	IRC 501(C)(3)	1,278,573				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
YALE UNIVERSITY PO BOX 208239 NEW HAVEN, CT 06520	91-1864328	IRC 501(C)(3)	1,185,541				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF MICHIGAN 500 S STATE ST ANN ARBOR, MI 48109	38-6006309	IRC 501(C)(3)	1,139,859				SPONSORED RESEARCH SUB-AWARD
WEILL MEDICAL COLLEGE OF CORNELL UNIVERSITY 1300 YORK AVE NEW YORK, NY 10065	15-0532082	IRC 501(C)(3)	1,110,774				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SMITHSONIAN ASTROPHYSICAL OBSERVATORY 60 GARDEN ST MS23 CAMBRIDGE, MA 02138		GOVERNMENTAL UNIT	1,109,975				SPONSORED RESEARCH SUB- AWARD
TRUSTEES OF DARTMOUTH COLLEGE 6010 PARKHURST HALL STE 204 HANOVER, NH 03755	02-0222111	IRC 501(C)(3)	1,096,441				SPONSORED RESEARCH SUB- AWARD
RESULTS FOR DEVELOPMENT INST 1111 19TH ST NW STE 700 WASHINGTON, DC 20036	20-8530747	IRC 501(C)(3)	1,070,733				SPONSORED RESEARCH SUB- AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTAT CORP 1600 RESEARCH BLVD ROCKVILLE, MD 20850	84-0529566	NOT EXEMPT	1,042,313				SPONSORED RESEARCH SUB-AWARD
ST JUDE CHILDREN'S RESEARCH HOSPITAL 262 DANNY THOMAS PL MEMPHIS, TN 38105	62-0646012	IRC 501(C)(3)	1,012,040				SPONSORED RESEARCH SUB-AWARD
COLUMBIA UNIVERSITY 1210 AMSTERDAM AVE MAIL CODE 2205 NEW YORK, NY 10027	13-5598093	IRC 501(C)(3)	958,727				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TEXAS A&M UNIVERSITY 3000 BRIARCREST DR STE 101 BRYAN, TX 77802	74-2648747	IRC 115	908,366				SPONSORED RESEARCH SUB-AWARD
THE RESEARCH FDN OF STATE UNIVERSITY OF NEW YORK PO BOX 9 ALBANY, NY 12201	14-1368361	IRC 501(C)(3)	868,194				SPONSORED RESEARCH SUB-AWARD
ANN AND ROBERT H LURIE CHILDREN'S HOSPITAL OF CHICAGO 225 E CHICAGO AVE CHICAGO, IL 60611	36-2170833	IRC 501(C)(3)	853,259				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
INDIANA UNIVERSITY 400 E 7TH ST POPLARS RM 501 BLOOMINGTON, IN 47405	35-6001673	IRC 501(C)(3)	846,783				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF MINNESOTA 1300 S 2ND ST STE 206 MINNEAPOLIS, MN 55454	41-6007513	IRC 501(C)(3)	833,776				SPONSORED RESEARCH SUB-AWARD
BRONX-LEBANON HOSPITAL CTR 1276 FULTON AVE BRONX, NY 10456	13-1974191	IRC 501(C)(3)	795,400				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF ILLINOIS 801 W TAYLOR ST RM 2236 CHICAGO, IL 60607	37-6000511	IRC 115	744,552				SPONSORED RESEARCH SUB-AWARD
NEW YORK UNIVERSITY 105 EAST 17TH ST 4TH FL NEW YORK, NY 10003	13-5562308	IRC 501(C)(3)	716,059				SPONSORED RESEARCH SUB-AWARD
BAYLOR COLLEGE OF MEDICINE ONE BAYLOR PLAZA HOUSTON, TX 77030	74-1613878	IRC 501(C)(3)	681,695				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY 185 SOUTH ORANGE AVE NEWARK, NJ 07103	22-1775306	IRC 115	643,858				SPONSORED RESEARCH SUB-AWARD
TULANE UNIVERSITY 6823 ST CHARLES AVE NEW ORLEANS, LA 70118	72-0423889	IRC 501(C)(3)	639,707				SPONSORED RESEARCH SUB-AWARD
EMORY UNIVERSITY 201 DOWMAN DR ATLANTA, GA 30322	58-0566256	IRC 501(C)(3)	603,771				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CALIFORNIA INST OF TECHNOLOGY 1200 E CALIFORNIA BLVD PASADENA, CA 91125	95-1643307	IRC 501(C)(3)	602,845				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MIAMI PO BOX 248106 CORAL GABLES, FL 33124	59-0624458	IRC 501(C)(3)	588,564				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF FLORIDA 219 GRINTER HALL BOX 115500 GAINESVILLE, FL 32605	59-6002052	IRC 115	586,719				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF PUERTO RICO PO BOX 363682 SAN JUAN, PR 00936 RQ	66-0433761	EXEMPT	585,959				SPONSORED RESEARCH SUB-AWARD
TUFTS UNIVERSITY 169 HOLLAND ST SOMERVILLE, MA 02144	04-2103634	IRC 501(C)(3)	563,005				SPONSORED RESEARCH SUB-AWARD
HOWARD UNIVERSITY 2400 6TH ST NW WASHINGTON, DC 20059	53-0204707	IRC 501(C)(3)	555,353				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF COLORADO 1201 LARIMER ST DENVER, CO 80204	84-6000555	IRC 501(C)(3)	537,793				SPONSORED RESEARCH SUB-AWARD
PURDUE UNIVERSITY 610 PURDUE MALL WEST LAFAYETTE, IN 47907	35-6002041	IRC 115	516,243				SPONSORED RESEARCH SUB-AWARD
BOARD OF REGENTS OF THE UNIV OF WI SYSTEM 122 LINDEN DR MADISON, WI 53706	39-6006492	IRC 115	499,359				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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SOCIAL SCIENCE RESEARCH SOLUTIONS 53 WEST BALTIMORE PIKE MEDIA, PA 19063		NOT EXEMPT	492,900				SPONSORED RESEARCH SUB-AWARD
PRINCETON UNIVERSITY 701 CARNEGIE CTR STE 445 PRINCETON, NJ 08540	21-0634501	IRC 501(C)(3)	487,978				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA SAN FRANCISCO UCSF BOX 0248 SAN FRANCISCO, CA 94143	94-6036493	IRC 501(C)(3)	476,562				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF PITTSBURGH 4200 FIFTH AVE PITTSBURGH, PA 15260	25-0965591	IRC 501(C)(3)	473,529				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MASSACHUSETTS 140 HICKS WAY AMHERST, MA 01003	04-3167352	IRC 115	468,195				SPONSORED RESEARCH SUB-AWARD
BOSTON MEDICAL CTR ONE BOSTON MEDICAL CTR PL BOSTON, MA 02118	04-3314093	IRC 501(C)(3)	468,186				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF WASHINGTON 3917 UNIVERSITY WAY NE BOX 351122 SEATTLE, WA 98105	91-6001537	IRC 115	464,148				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF PENNSYLVANIA 3451 WALNUT ST PHILADELPHIA, PA 19104	23-1352685	IRC 501(C)(3)	456,524				SPONSORED RESEARCH SUB-AWARD
COMMUNITIES IN SCHOOLS OF NORTH CAROLINA 222 NORTH PERSON ST STE 102 RALEIGH, NC 27601	56-1677831	IRC 501(C)(3)	456,144				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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BRANDEIS UNIVERSITY 415 SOUTH ST MS NO 116 WALTHAM,MA 02454	04-2103552	IRC 501(C)(3)	455,401				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S DIAGNOSTIC AND TREATMENT CTR INC 1401 S FEDERAL HWY FORT LAUDERDALE,FL 33316	65-1026739	IRC 501(C)(3)	425,597				SPONSORED RESEARCH SUB-AWARD
BOARD OF TRUSTEES OF THE UNIV OF AL BIRMINGHAM 1530 3RD AVE SOUTH BIRMINGHAM,AL 35294	63-6001138	IRC 501(C)(3)	422,691				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UASPIRE 31 ST JAMES AVE STE 520 BOSTON,MA 02116	04-3564307	IRC 501(C)(3)	410,597				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S HOSPITAL LOS ANGELES 4650 SUNSET BLVD LOS ANGELES,CA 90027	95-1690977	IRC 501(C)(3)	406,256				SPONSORED RESEARCH SUB-AWARD
RAGON INST OF MGH MIT AND HARVARD 400 TECHNOLOGY SQUARE CAMBRIDGE,MA 02139		EXEMPT	384,474				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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DUKE UNIVERSITY 324 BLACKWELL ST STE 850 DURHAM, NC 27701	56-0532129	IRC 501(C)(3)	369,633				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF TEXAS HEALTH SCIENCE CTR AT HOUSTON 7000 FANNIN ST STE 1200 HOUSTON, TX 77030	74-1761309	IRC 501(C)(3)	361,658				SPONSORED RESEARCH SUB-AWARD
FRIENDS OF MOUNT AUBURN CEMETERY 580 MOUNT AUBURN ST CAMBRIDGE, MA 02138	22-3084639	IRC 501(C)(3)	360,247				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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NORTHWESTERN UNIVERSITY 633 CLARK ST EVANSTON, IL 60208	36-2167817	IRC 501(C)(3)	359,702				SPONSORED RESEARCH SUB-AWARD
NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVE BOSTON, MA 02115	04-1679980	IRC 501(C)(3)	351,810				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA DAVIS ONE SHIELDS AVE DAVIS, CA 95616	94-6036494	IRC 501(C)(3)	335,530				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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THE UNIVERSITY OF NEW MEXICO 1 UNIVERSITY OF NEW MEXICO ALBUQUERQUE, NM 87131	85-6000642	IRC 115	329,765				SPONSORED RESEARCH SUB-AWARD
RAND CORP 1700 MAIN ST SANTA MONICA, CA 90407	95-1958142	IRC 501(C)(3)	316,964				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF OREGON PO BOX 3237 EUGENE, OR 97403	46-4727800	IRC 115	312,728				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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SAN JUAN CITY HOSPITAL PO BOX 70344 SAN JUAN, PR 00936 RQ		EXEMPT	308,987				SPONSORED RESEARCH SUB-AWARD
MARINE BIOLOGICAL LABORATORY 7 MBL ST WOODS HOLE, MA 02543	04-2104690	IRC 501(C)(3)	307,948				SPONSORED RESEARCH SUB-AWARD
MOREHOUSE SCHOOL OF MEDICINE 720 WESTVIEW DR SW ATLANTA, GA 30310	58-1438873	IRC 501(C)(3)	298,731				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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DREXEL UNIVERSITY 3141 CHESTNUT ST PHILADELPHIA, PA 19104	23-1352630	IRC 501(C)(3)	297,146				SPONSORED RESEARCH SUB-AWARD
BROWN UNIVERSITY 164 ANGELL ST PO BOX 1929 PROVIDENCE, RI 02912	05-0258809	IRC 501(C)(3)	294,171				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL 104 AIRPORT DR STE 3600 CHAPEL HILL, NC 27599	56-6001393	IRC 501(C)(3)	288,759				SPONSORED RESEARCH SUB-AWARD

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TOPCODER INC 95 GLASTONBURY BLVD GLASTONBURY, CT 06033	06-1593607	NOT EXEMPT	273,469				SPONSORED RESEARCH SUB-AWARD
WAYNE STATE UNIVERSITY 5700 CASS AVE STE 4900 DETROIT, MI 48202	38-6028429	IRC 501(C)(3)	273,399				SPONSORED RESEARCH SUB-AWARD
JACOBI MEDICAL CTRNORTH BRONX HEALTHCARE NETWORK 1400 PELHAM PKWY SOUTH BRONX, NY 10461	13-1849594	IRC 501(C)(3)	272,175				SPONSORED RESEARCH SUB-AWARD

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HENRY M JACKSON FDN FOR THE ADVCMT OF MILITARY MED INC 6720A ROCKLEDGE DR STE 100 BETHESDA, MD 20817	52-1317896	IRC 501(C)(3)	261,725				SPONSORED RESEARCH SUB- AWARD
JOHNS HOPKINS UNIVERSITY 615 N WOLFE ST BALTIMORE, MD 21205	52-0595110	IRC 501(C)(3)	239,702				SPONSORED RESEARCH SUB- AWARD
MOUNT SINAI HOSPITAL ONE GUSTAVE L LEVY PL NEW YORK, NY 10029	13-1624096	IRC 501(C)(3)	237,971				SPONSORED RESEARCH SUB- AWARD

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SUSTAINABLE INNOVATIONS LLC 160 OAK ST UNIT 412 GLASTONBURY, CT 06033	04-1645622	NOT EXEMPT	235,090				SPONSORED RESEARCH SUB-AWARD
HARVARD PILGRIM HEALTH CARE FDN 93 WORCESTER ST STE 100 WELLESLEY, MA 02481	04-2708004	IRC 501(C)(3)	234,410				SPONSORED RESEARCH SUB-AWARD
NATIONAL CTR ON TIME AND LEARNING 24 SCHOOL ST 3RD FL BOSTON, MA 02108	04-3534001	IRC 501(C)(3)	227,897				SPONSORED RESEARCH SUB-AWARD

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LAWRENCE BERKELEY NATIONAL LAB ONE CYCLOTRON RD BERKELEY, CA 94720	94-2951741	IRC 501(C)(3)	225,123				SPONSORED RESEARCH SUB-AWARD
WAKE FOREST UNIVERSITY PO BOX 7201 WINSTONSALEM, NC 27109	56-0532138	IRC 501(C)(3)	223,882				SPONSORED RESEARCH SUB-AWARD
PARTNERS IN HEALTH 800 BOYLSTON ST STE 1400 BOSTON, MA 02199	04-3567502	IRC 501(C)(3)	219,794				SPONSORED RESEARCH SUB-AWARD

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WORLD HEALTH ORGANIZATION 525 23RD ST NW WASHINGTON, DC 20037		GOVERNMENTAL UNIT	219,557				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF CINCINNATI 2600 CLIFTON AVE CINCINNATI, OH 45221	31-6000989	IRC 115	212,582				SPONSORED RESEARCH SUB-AWARD
MUSEUM OF SCIENCE ONE SCIENCE PARK BOSTON, MA 02114	04-2103916	IRC 501(C)(3)	211,332				SPONSORED RESEARCH SUB-AWARD

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PENNSYLVANIA STATE UNIVERSITY 500 UNIVERSITY DR HERSHEY, PA 17033	24-6000376	IRC 115	201,020				SPONSORED RESEARCH SUB-AWARD
DURHAM PUBLIC SCHOOLS 511 CLEVELAND ST DURHAM, NC 27702		GOVERNMENTAL UNIT	195,114				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF TEXAS 110 INNER CAMPUS DR AUSTIN, TX 78705	74-6000203	EXEMPT	190,864				SPONSORED RESEARCH SUB-AWARD

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MICHIGAN STATE UNIVERSITY 426 AUDITORIUM RD RM 350 EAST LANSING, MI 48824	38-6005984	IRC 115	190,771				SPONSORED RESEARCH SUB-AWARD
GEORGIA INST OF TECHNOLOGYGEORGIA TECH RES CORP 500 TECH PKWY ATLANTA, DC 30332	58-6002023	IRC 501(C)(3)	190,586				SPONSORED RESEARCH SUB-AWARD
SHIFT PROJECT LTD 250 WEST 57TH ST NEW YORK, NY 10017	45-2779314	IRC 501(C)(3)	170,000				SPONSORED RESEARCH SUB-AWARD

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REGENTS OF THE UNIVERSITY OF CALIFORNIA LOS ANGELES 10920 WILSHIRE BLVD STE 620 LOS ANGELES, CA 90024	95-6006143	IRC 501(C)(3)	162,235				SPONSORED RESEARCH SUB-AWARD
INVENIO IMAGING INC 1600 ADAMS DR MENLO PARK, CA 94025		NOT EXEMPT	154,757				SPONSORED RESEARCH SUB-AWARD
THE FORSYTH INST 245 FIRST ST CAMBRIDGE, MA 02142	04-2104230	IRC 501(C)(3)	150,073				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF MONTANA 32 CAMPUS DR MISSOULA, MO 59812	81-6001713	IRC 115	150,000				SPONSORED RESEARCH SUB-AWARD
VANDERBILT UNIVERSITY 2301 VANDERBILT PL NASHVILLE, TN 37240	62-0476822	IRC 501(C)(3)	147,744				SPONSORED RESEARCH SUB-AWARD
JOSLIN DIABETES CTR INC ONE JOSLIN PL BOSTON, MA 02215	04-2203836	IRC 501(C)(3)	147,096				SPONSORED RESEARCH SUB-AWARD

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THE UNIVERSITY OF MEMPHIS 3720 ALUMNI AVE MEMPHIS, TN 38152	62-0648618	IRC 115	145,572				SPONSORED RESEARCH SUB-AWARD
CRITTENTON WOMEN'S UNION INC ONE WASHINGTON MALL BOSTON, MA 02108	04-2104046	IRC 501(C)(3)	143,901				SPONSORED RESEARCH SUB-AWARD
ROCKEFELLER UNIVERSITY 1230 YORK AVE NEW YORK, NY 10065	13-1624158	IRC 501(C)(3)	142,143				SPONSORED RESEARCH SUB-AWARD

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STATE UNIVERSITY OF NEW YORK 1400 WASHINGTON AVE AD 216 ALBANY, NY 12222	16-1514621	IRC 115	130,876				SPONSORED RESEARCH SUB-AWARD
CARNEGIE MELLON UNIVERSITY 5000 FORBES AVE PITTSBURGH, PA 15213	25-0969449	IRC 501(C)(3)	128,055				SPONSORED RESEARCH SUB-AWARD
GRADY HEALTH SYSTEM 80 JESSE HILL JR DR SE ATLANTA, GA 30303	26-2037695	IRC 501(C)(3)	117,205				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF CONNECTICUT 115 N EAGLEVILLE RD STORRSMANSFIELD, CT 06269	06-0772160	IRC 115	116,303				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA AT BERKELEY 2195 HEARST AVE RM 120 BERKELEY, CA 94720	94-6002123	IRC 501(C)(3)	114,971				SPONSORED RESEARCH SUB-AWARD
WASHINGTON UNIVERSITY ONE BROOKINGS DR ST LOUIS, MO 63130	43-0653611	IRC 501(C)(3)	110,555				SPONSORED RESEARCH SUB-AWARD

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LAHEY CLINIC FDN INC 41 MALL RD BURLINGTON, MA 01805	04-2323457	IRC 501(C)(3)	106,866				SPONSORED RESEARCH SUB-AWARD
SEATTLE BIOMEDICAL RESEARCH INST 307 WESTLAKE AVE N ST 500 SEATTLE, WA 98109	91-0961784	IRC 501(C)(3)	104,853				SPONSORED RESEARCH SUB-AWARD
GROUP HEALTH COOPERATIVECTR FOR HEALTH STUDIES 320 WESTLAKE AVE N STE 100 SEATTLE, WA 98109	91-0511770	IRC 501(C)(3)	100,369				SPONSORED RESEARCH SUB-AWARD

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FUND FOR PARKS AND RECREATION IN BOSTON 1010 MASS AVE BOSTON, MA 02118	04-2784811	IRC 501(C)(3)	100,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
MEMORIAL SLOAN KETTERING 1275 YORK AVE NEW YORK, NY 10021	13-1924236	IRC 501(C)(3)	98,551				SPONSORED RESEARCH SUB-AWARD
TRUST FOR UNIVERSITY INNOVATION IN VIETNAM 11 STORY ST CAMBRIDGE, MA 02138	45-5152480	IRC 501(C)(3)	97,779				SPONSORED RESEARCH SUB-AWARD

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SAGE BIONETWORKS 1100 FAIRVIEW AVE NORTH SEATTLE, WA 98109	26-4489946	IRC 501(C)(3)	97,503				SPONSORED RESEARCH SUB-AWARD
CLINICAL ASSISTANCE PROGRAMS 111 SPEEN ST STE 303 FRAMINGHAM, MA 01701		NOT EXEMPT	94,432				SPONSORED RESEARCH SUB-AWARD
BOSTON VA RESEARCH INST INC 150 S HUNTINGTON AVE BOSTON, MA 02130	04-3081524	IRC 501(C)(3)	94,263				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOARD OF REGENTS OF THE UNIV OF AZ MAIN GATE CTR TUCSON,AZ 85721	86-0196696	IRC 115	93,381				SPONSORED RESEARCH SUB-AWARD
GEORGIA STATE UNIVERSITY 33 GILMER ST ATLANTA,GA 30303	58-6002050	IRC 115	90,178				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA SANTA CRUZ 1156 HIGH ST SANTA CRUZ,CA 95064	94-1539563	IRC 501(C)(3)	89,538				SPONSORED RESEARCH SUB-AWARD

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PUBLIC SAFETY MEDICAL 324 E NEW YORK ST INDIANAPOLIS, IN 46204		NOT EXEMPT	85,639				SPONSORED RESEARCH SUB-AWARD
SKOURTES INST 6950 NE CAMPUS WAY HILLSBORO, OR 97124	45-4089973	IRC 501(C)(4)	84,384				SPONSORED RESEARCH SUB-AWARD
HARVARD PILGRIM HEALTH CARE INC 93 WORCESTER ST STE 100 WELLESLEY, MA 02481	04-2452600	IRC 501(C)(3)	82,017				SPONSORED RESEARCH SUB-AWARD

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IMPAQ INTERNATIONAL LLC 10420 LITTLE PATUXENT PKWY STE 300 COLUMBIA, MD 21044		NOT EXEMPT	79,116				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF UTAH 201 S PRESIDENTS CIR RM 408 SALT LAKE CITY, UT 84112	87-6000525	IRC 501(C)(3)	78,561				SPONSORED RESEARCH SUB-AWARD
NATHAN S KLINE INSTITUTE FOR PSYCHIATRIC RESEARCH 140 OLD ORANGEBURG RD ORANGEBURG, NY 10962		GOVERNMENTAL UNIT	77,351				SPONSORED RESEARCH SUB-AWARD

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AMERICAN DENTAL ASSOC 211 E CHICAGO AVE CHICAGO, IL 60611	36-0724690	IRC 501(C)(6)	76,865				SPONSORED RESEARCH SUB-AWARD
CLOUD FOUNDATION 647 BOYLSTON ST BOSTON, MA 02116	22-3681278	IRC 501(C)(3)	75,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
AURORA HEALTH CARE 750 W VIRGINIA ST PO BOX 341880 MILWAUKEE, WI 53234	39-1442285	IRC 501(C)(3)	74,727				SPONSORED RESEARCH SUB-AWARD

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BEDFORD VA RESEARCH CORP INC 200 SPRINGS RD MS 151 BEDFORD, MA 01730	04-3512440	IRC 501(C)(3)	72,033				SPONSORED RESEARCH SUB-AWARD
ATMOSPHERIC & ENVIRONMENTAL RESEARCH INC 131 HARTWELL AVE LEXINGTON, MA 02421	04-2608324	NOT EXEMPT	70,890				SPONSORED RESEARCH SUB-AWARD
UNITED STATES DEPARTMENT OF AGRICULTURE (USDA) 1400 INDEPENDENCE AV SW WASHINGTON, DC 20250		GOVERNMENTAL UNIT	70,300				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF MAINE 5717 CORBETT HALL ORONO, ME 04469	01-6000769	IRC 501(C)(3)	69,102				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MISSISSIPPI MEDICAL CTR 2500 NORTH STATE ST JACKSON, MS 39216	64-6008520	IRC 501(C)(3)	68,515				SPONSORED RESEARCH SUB-AWARD
THE MCLEAN HOSPITAL CORP 115 MILL ST BELMONT, MA 02478	04-2697981	IRC 501(C)(3)	68,120				SPONSORED RESEARCH SUB-AWARD

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SALK INST FOR BIOLOGICAL STUDIES 10010 NO TORREY PINES RD LA JOLLA, CA 92037	95-2160097	IRC 501(C)(3)	66,684				SPONSORED RESEARCH SUB-AWARD
WILLIAM SANSUM DIABETES CTR 2219 BATH ST SANTA BARBARA, CA 93105	95-1684086	IRC 501(C)(3)	66,508				SPONSORED RESEARCH SUB-AWARD
RUSH UNIVERSITY MEDICAL CTR 1653 W CONGRESS PKWY CHICAGO, IL 60612	36-2174823	IRC 501(C)(3)	64,956				SPONSORED RESEARCH SUB-AWARD

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SWEDISH MEDICAL CTR FDN 747 BROADWAY SEATTLE,WA 98122	91-0983214	IRC 501(C)(3)	63,783				SPONSORED RESEARCH SUB-AWARD
OREGON STATE UNIVERSITY PO BOX 1086 CORVALLIS,OR 97339	48-1278540	IRC 501(C)(6)	62,368				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S HOME SOCIETY OF WASHINGTON 12360 LAKE CITY WAY NE NO 450 SEATTLE,WA 98125	91-0575955	IRC 501(C)(3)	61,848				SPONSORED RESEARCH SUB-AWARD

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METROPOLITAN AREA PLANNING COUNCIL 60 TEMPLE PL BOSTON, MA 02111		GOVERNMENTAL UNIT	61,423				SPONSORED RESEARCH SUB-AWARD
NATIONAL ECOLOGICAL OBSERVATORY NETWORK 1685 38TH ST STE 100 BOULDER, CO 80301	20-4510571	IRC 501(C)(3)	60,712				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF KANSAS CTR FOR RESEARCH INC 2385 IRVING HILL RD LAWRENCE, KS 66045	48-0680117	IRC 501(C)(3)	57,807				SPONSORED RESEARCH SUB-AWARD

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SIMMONS COLLEGE 300 THE FENWAY BOSTON, MA 02115	04-2103629	IRC 501(C)(3)	57,480				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NOTRE DAME 724 GRACE HALL NOTRE DAME, IN 46556	35-0868188	IRC 501(C)(3)	56,258				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES 4301 W MARKHAM ST LITTLE ROCK, AR 72205	71-0236904	IRC 115	55,501				SPONSORED RESEARCH SUB-AWARD

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NEXGEN FORENSIC SCIENCES LLC 10241 BRADLEY LN COLUMBIA, MD 21044		NOT EXEMPT	54,933				SPONSORED RESEARCH SUB-AWARD
AMERICAN COUNCIL OF LEARNED SOCIETIES 633 3RD AVE 8TH FL NEW YORK, NY 10017	13-1851145	IRC 501(C)(3)	50,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
HARVARD SQUARE BUSINESS ASSOCIATION 18 BRATTLE ST NO 352 CAMBRIDGE, MA 02138	04-2647383	IRC 501(C)(6)	50,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

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UNIVERSITY OF MARYLAND 3300 METZEROTT RD ADELPHI, MD 20783	52-6002033	IRC 115	49,742				SPONSORED RESEARCH SUB-AWARD
DANA-FARBERPARTNERS CANCER CARE INC 450 BROOKLINE AVE BP371 BOSTON, MA 02215	04-3554536	IRC 501(C)(3)	48,715				SPONSORED RESEARCH SUB-AWARD
EDUCATIONAL SERVICE DISTRICT 112 2500 NE 65TH AVE VANCOUVER, WA 98661		IRC 115	48,576				SPONSORED RESEARCH SUB-AWARD

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HEBREW REHABILITATION CTR FOR AGED 1200 CENTRE ST ROSLINDALE, MA 02131	04-2104298	IRC 501(C)(3)	48,078				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NEW HAMPSHIRE 105 MAIN ST DURHAM, NH 03824	02-6000937	IRC 115	47,544				SPONSORED RESEARCH SUB-AWARD
CAMBRIDGE MEDICAL CARE FDN 1493 CAMBRIDGE ST CAMBRIDGE, MA 02139	04-2752962	IRC 501(C)(3)	47,261				SPONSORED RESEARCH SUB-AWARD

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NEW ENGLAND RESEARCH INSTITUTES INC 480 PLEASANT ST WATERTOWN, MA 02472	04-2919509	EXEMPT	46,985				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF VIRGINIA PO BOX 400127 CHARLOTTESVILLE, VA 22904	54-6001796	IRC 115	46,600				SPONSORED RESEARCH SUB-AWARD
FENWAY COMMUNITY HEALTH CTR 1340 BOYLSTON ST BOSTON, MA 02215	04-2510564	IRC 501(C)(3)	46,303				SPONSORED RESEARCH SUB-AWARD

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WASHINGTON STATE UNIVERSITY PO BOX 643140 PULLMAN, WA 99164	91-6001108	IRC 115	46,123				SPONSORED RESEARCH SUB-AWARD
BOARD OF TRUSTEES OF WHITMAN COLLEGE 345 BOYER AVE WALLA WALLA, WA 99362	91-0567740	IRC 501(C)(3)	37,721				SPONSORED RESEARCH SUB-AWARD
SAN DIEGO STATE UNIVERSITY RESEARCH FDN 5250 CAMPANILE DR SAN DIEGO, CA 92182	95-6042721	IRC 501(C)(3)	36,716				SPONSORED RESEARCH SUB-AWARD

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BUNKER HILL COMMUNITY COLLEGE 250 NEW RUTHERFORD AVE BOSTON, MA 02129	04-6002284	IRC 115	36,470				SPONSORED RESEARCH SUB-AWARD
LOS ALAMOS NATIONAL LABORATORY PO BOX 1663 LOS ALAMOS, NM 87545		GOVERNMENTAL UNIT	34,894				SPONSORED RESEARCH SUB-AWARD
ACTION FOR BOSTON COMMUNITY DEVELOPMENT INC 178 TREMONT ST BOSTON, MA 02111	04-2304133	IRC 501(C)(3)	33,909				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS AND SPONSORED RESEARCH SUB-AWARD

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ASSOC OF STATE AND TERRITORIAL HEALTH OFFICIALS 2231 CRYSTAL DR STE 450 ARLINGTON,VA 22202	35-1044487	IRC 501(C)(3)	33,338				SPONSORED RESEARCH SUB-AWARD
CINCINNATI CHILDREN'S HOSPITAL MEDICAL CTR 3333 BURNET AVE CINCINNATI,OH 45229	31-0833936	IRC 501(C)(3)	33,012				SPONSORED RESEARCH SUB-AWARD
GEORGETOWN UNIVERSITY PO BOX 571168 37 AND O ST NW WASHINGTON,DC 20057	53-0196603	IRC 501(C)(3)	32,765				SPONSORED RESEARCH SUB-AWARD

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J CRAIG VENTER INST 9704 MEDICAL CENTER DR ROCKVILLE, MD 20850	52-1842938	IRC 501(C)(3)	32,763				SPONSORED RESEARCH SUB-AWARD
BRIGHAM YOUNG UNIVERSITY PO BOX 21231 PROVO, UT 84602	87-0217280	IRC 501(C)(3)	32,727				SPONSORED RESEARCH SUB-AWARD
CHELSEA COLLABORATIVE INC 318 BROADWAY CHELSEA, MA 02150	22-2906521	IRC 501(C)(3)	32,375				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF RHODE ISLAND 75 LOWER COLLEGE RD KINGSTON, RI 02881	05-6000522	IRC 115	30,370				SPONSORED RESEARCH SUB-AWARD
RUTGERS THE STATE UNIVERSITY OF NEW JERSEY 65 DAVIDSON RD RM 202 PISCATAWAY, NJ 08854	22-6001086	IRC 501(C)(3)	29,659				SPONSORED RESEARCH SUB-AWARD
TRUSTEES OF BOSTON COLLEGE 140 COMMONWEALTH AVE CHESTNUT HILL, MA 02467	04-2103545	IRC 501(C)(3)	27,352				SPONSORED RESEARCH SUB-AWARD

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FRED HUTCHINSON CANCER RESEARCH CTR 1100 FAIRVIEW AVE SEATTLE, WA 98109	23-7156071	IRC 501(C)(3)	26,833				SPONSORED RESEARCH SUB- AWARD
LA JOLLA INSTITUTE FOR ALLERGY AND IMMUNOLOGY 9420 ATHENA CIR LA JOLLA, CA 92037	33-0328688	IRC 501(C)(3)	26,550				SPONSORED RESEARCH SUB- AWARD
CLINTON HEALTH ACCESS INITIATIVE INC 383 DORCHESTER AVE NO 400 BOSTON, MA 02127	27-1414646	IRC 501(C)(3)	25,744				SPONSORED RESEARCH SUB- AWARD

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SEATTLE CHILDREN'S HOSPITAL PO BOX 5371 MS RC-507 SEATTLE, WA 98145	91-0564748	IRC 501(C)(3)	25,731				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S HOSPITAL OF ALABAMA 1600 7TH AVE SOUTH BIRMINGHAM, AL 35233	63-0307306	IRC 501(C)(3)	25,614				SPONSORED RESEARCH SUB-AWARD
TECHNICAL EDUCATION RESEARCH CTRS INC 2067 MASSACHUSETTS AVE CAMBRIDGE, MA 02140	04-6134355	IRC 501(C)(3)	25,469				SPONSORED RESEARCH SUB-AWARD

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THE BRONX DEFENDERS 360 EAST 161ST ST BRONX, NY 10451	13-3931074	IRC 501(C)(3)	25,414				SPONSORED RESEARCH SUB-AWARD
RESEARCH TRIANGLE INST INTERNATIONAL 3040 E CORNWALLIS RD RSCH TRIANGLE PARK, NC 27709	56-0686338	IRC 501(C)(3)	25,364				SPONSORED RESEARCH SUB-AWARD
MOUNT HOLYOKE COLLEGE 50 COLLEGE ST SOUTH HADLEY, MA 01075	04-2103578	IRC 501(C)(3)	25,139				SPONSORED RESEARCH SUB-AWARD

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GLOBAL HEALTH COMMITTEE INC 200 LONGWOOD AVE W ALPERT BLDG BOSTON, MA 02115	04-3481920	IRC 501(C)(3)	24,476				SPONSORED RESEARCH SUB-AWARD
WELLESLEY COLLEGE 106 CENTRAL ST WELLESLEY, MA 02481	04-2103637	IRC 501(C)(3)	24,072				SPONSORED RESEARCH SUB-AWARD
THE CLEVELAND CLINIC FDN 9500 EUCLID AVE CLEVELAND, OH 44195	34-0714585	IRC 501(C)(3)	23,515				SPONSORED RESEARCH SUB-AWARD

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THE HASTINGS CTR 21 MALCOLM GORDON RD GARRISON, NY 10524	13-2662222	IRC 501(C)(3)	23,187				SPONSORED RESEARCH SUB-AWARD
HEIFER INTERNATIONAL FDN PO BOX 727 LITTLE ROCK, AR 72203	71-0699939	IRC 501(C)(3)	22,014				SPONSORED RESEARCH SUB-AWARD
FRANKLIN W OLIN COLLEGE OF ENGINEERING INC 1000 OLIN WAY NEEDHAM, MA 02492	06-1519057	IRC 501(C)(3)	20,947				SPONSORED RESEARCH SUB-AWARD

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AUGUSTA UNIVERSITY 1120 15TH ST AUGUSTA, GA 30912	58-6002053	IRC 501(C)(3)	20,022				SPONSORED RESEARCH SUB-AWARD
WESTERN WASHINGTON UNIVERSITY 516 HIGH ST BELLINGHAM, WI 98225	91-6000562	IRC 115	20,013				SPONSORED RESEARCH SUB-AWARD
FLORIDA INTERNATIONAL UNIVERSITY 11200 SW 8TH ST MIAMI, FL 33199	65-0177616	IRC 115	19,436				SPONSORED RESEARCH SUB-AWARD

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AIDS HEALTHCARE FDN 6255 SUNSET BLVD 21ST FL LOS ANGELES, CA 90028	95-4112121	IRC 501(C)(3)	19,404				SPONSORED RESEARCH SUB-AWARD
EMERSON COLLEGE 120 BOYLSTON ST BOSTON, MA 02116	04-1286950	IRC 501(C)(3)	18,639				SPONSORED RESEARCH SUB-AWARD
HEALTHPARTNERS INST FOR EDUC AND RES 8170 33RD AVE SOUTH MINNEAPOLIS, MN 55440	41-1670163	IRC 501(C)(3)	18,484				SPONSORED RESEARCH SUB-AWARD

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EXPONENT INC 149 COMMONWEALTH DR MENLO PARK, CA 94025	77-0218904	NOT EXEMPT	18,241				SPONSORED RESEARCH SUB-AWARD
KAISER PERMANENTE 1800 HARRISON ST 16TH FL OAKLAND, CA 94612	94-1340523	IRC 501(C)(3)	18,124				SPONSORED RESEARCH SUB-AWARD
NATIONAL OPINION RESEARCH CTR 55 E MONROE ST 20TH FL CHICAGO, IL 60603	36-2167808	IRC 501(C)(3)	18,028				SPONSORED RESEARCH SUB-AWARD

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ABT ASSOCIATES INC 55 WHEELER ST CAMBRIDGE, MA 02138		NOT EXEMPT	18,016				SPONSORED RESEARCH SUB-AWARD
SYRACUSE UNIVERSITY SKYTOP OFFICE BLDG SKYTOP RD SYRACUSE, NY 13244	15-0532081	IRC 501(C)(3)	17,309				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S HOSPITAL OF PHILADELPHIA 34TH ST AND CIVIC CTR BLVD PHILADELPHIA, PA 19104	23-1352166	IRC 501(C)(3)	16,080				SPONSORED RESEARCH SUB-AWARD

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(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SPAULDING REHABILITATION HOSPITAL VOLUNTEER SERVICES 300 FIRST AVE CHARLESTOWN,MA 02129	04-2551124	IRC 501(C)(3)	15,875				SPONSORED RESEARCH SUB- AWARD
CAMBRIDGE COMMUNITY CTR 5 CALLENDER ST CAMBRIDGE,MA 02139	04-2477881	IRC 501(C)(3)	15,800				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
NETWORK FOR EXCELLENCE IN HEALTH INNOVATION ONE BROADWAY 15TH FL CAMBRIDGE,MA 02142	01-0624865	IRC 501(C)(3)	15,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FOOD FOR FREE COMMITTEE INC 11 INMAN ST CAMBRIDGE, MA 02139	22-2561771	IRC 501(C)(3)	15,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
WEST VIRGINIA UNIVERSITY ONE WATERFRONT PL PO BOX 6005 MORGANTOWN, WV 26506	55-6000842	IRC 115	14,908				SPONSORED RESEARCH SUB- AWARD
MONTANA STATE UNIVERSITY 201 MONTANA HALL PO BOX 172440 BOZEMAN, MT 59717	81-6010045	IRC 115	14,886				SPONSORED RESEARCH SUB- AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SWARTHMORE COLLEGE 500 COLLEGE AVE SWARTHMORE, PA 19081	23-1352683	IRC 501(C)(3)	14,728				SPONSORED RESEARCH SUB-AWARD
YMCA OF GREATER BOSTON 316 HUNTINGTON AVE BOSTON, MA 02115	04-2103551	IRC 501(C)(3)	14,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
CASE WESTERN RESERVE UNIVERSITY 10900 EUCLID AVE CLEVELAND, OH 44106	34-1018992	IRC 501(C)(3)	13,902				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WEST END HOUSE INC 105 ALLSTON ST ALLSTON,MA 02134	04-2105825	IRC 501(C)(3)	13,650				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
MATHEMATICA POLICY RESEARCH INC PO BOX 2393 PRINCETON,NJ 08543	22-2112296	NOT EXEMPT	12,458				SPONSORED RESEARCH SUB-AWARD
NEW YORK CITY DEPT OF HEALTH AND MENTAL HYGIENE 455 FIRST AVE NEW YORK,NY 10016		GOVERNMENTAL UNIT	11,900				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALLSTON BRIGHTON COMMUNITY DEVELOPMENT CORP 20 LINDEN ST ALLSTON, MA 02134	04-2716278	IRC 501(C)(3)	11,850				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
UNIVERSITY OF HAWAII 2500 CAMPUS RD HONOLULU, HI 96822	99-6000354	IRC 115	11,084				SPONSORED RESEARCH SUB-AWARD
SKIDMORE COLLEGE 815 NORTH BROADWAY SARATOGA SPRINGS, NY 12866	14-1338562	IRC 501(C)(3)	10,326				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CAMBRIDGE FAMILY AND CHILDREN'S SERVICE 60 GORE ST CAMBRIDGE,MA 02141	04-2104057	IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
CHARLES RIVER CONSERVANCY 4 BRATTLE ST CAMBRIDGE,MA 02138	04-3503656	IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
LOS ANGELES UNIFIED SCHOOL DISTRICT 333 S BEAUDRY AVE 24TH FL LOS ANGELES,CA 90017	95-6101193	GOVERNMENTAL UNIT	10,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SAINTS COSMAS AND DAMIAN SOCIETY 17 PORTER ST CAMBRIDGE, MA 02141		EXEMPT	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
VICTORY PROGRAMS INC 965 MASS AVE BOSTON, MA 02118	04-2575322	IRC 501(C)(3)	9,254				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
NEW YORK ACADEMY OF MEDICINE 1216 FIFTH AVE NEW YORK, NY 10029	13-1656674	IRC 501(C)(3)	9,035				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON PUBLIC SCHOOLS 26 COURT ST 5TH FL BOSTON, MA 02108		GOVERNMENTAL UNIT	8,475				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
BIOMEDICAL SCIENCE CAREERS PROGRAM INC 164 LONGWOOD AVE BOSTON, MA 02115	04-3241307	IRC 501(C)(3)	8,450				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
ON THE RISE INC 341 BROADWAY CAMBRIDGE, MA 02139	04-3290689	IRC 501(C)(3)	7,600				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COLLEGE POSSIBLE INC 540 FAIRVIEW AVE N SAINT PAUL, MN 55104	41-1968798	IRC 501(C)(3)	7,539				SPONSORED RESEARCH SUB-AWARD
PUBLIC LIBRARY ASSOCIATION 50 EAST HURON ST CHICAGO, IL 60611	36-2166947	IRC 501(C)(3)	7,500				SPONSORED RESEARCH SUB-AWARD
VERONICA SMITH MULTI SERVICE SENIOR CTR INC 20 CHESTNUT HILL AVE BRIGHTON, MA 02135	22-2482914	IRC 501(C)(3)	7,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOSEPH M SMITH COMMUNITY HEALTH CTR INC 287 WESTERN AVE ALLSTON,MA 02134	23-7221597	IRC 501(C)(3)	7,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
ADLER PLANETARIUM 1300 SOUTH LAKE SHORE DR CHICAGO,IL 60605	36-6210902	IRC 501(C)(3)	6,474				SPONSORED RESEARCH SUB- AWARD
UNIVERSITY OF NEBRASKA - LINCOLN 1400 R ST LINCOLN,NE 68588	47-0049123	IRC 501(C)(3)	6,288				SPONSORED RESEARCH SUB- AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SCHIZOPHRENIA INTERNATIONAL RESEARCH SOCIETY INC 5034 A THOROUGHbred LN BRENTWOOD, TN 37027	20-3585630	IRC 501(C)(3)	6,000				SPONSORED RESEARCH SUB-AWARD
JEWISH FAMILY SERVICE OF WESTERN MASSACHUSETTS INC 15 LENOX ST SPRINGFIELD, MA 01108	04-2104352	IRC 501(C)(3)	5,517				SPONSORED RESEARCH SUB-AWARD
BRIAN HONAN 5K C/O WEST END HOUSE 105 ALLSTON ST ALLSTON, MA 02134		IRC 501(C)(3)	5,400				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CRADLES TO CRAYONS 155 NORTH BEACON ST BRIGHTON, MA 02135	04-3584367	IRC 501(C)(3)	5,154				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
RODEL FDN OF DELAWARE 100 W 10TH ST STE 704 WILMINGTON, DE 19801	91-1944585	IRC 501(C)(3)	5,000				SPONSORED RESEARCH SUB-AWARD
AMOUNTS 5000 OR LESS VARIOUS CAMBRIDGE, MA 02135		EXEMPT	69,761				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
GRADUATE STUDENT TUITION AND FEES GRANTS	8852	217,491,935			

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
UNDERGRADUATE TUITION, FEES, AND STIPEND GRANTS	3935	176,329,232			

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
GRADUATE STUDENT STIPEND GRANTS	4791	82,393,459			

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	1486	30,942,530			

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
OTHER STUDENT GRANTS, PRIZES AND AWARDS	3206	9,217,700			

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
GRANTS AND AWARDS TO NON-HARVARD STUDENTS	1280	8,890,753			

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	650	7,917,133			

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
OTHER UNDERGRADUATE GRANTS, PRIZES AND AWARDS	1792	6,232,416			

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
TRAINING GRANTS	27	385,534			

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
▶ **Attach to Form 990.**
▶ **Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.**

OMB No 1545-0047

2015
Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <div><div><input checked="" type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input checked="" type="checkbox"/> Tax indemnification and gross-up payments</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Discretionary spending account</div><div><input checked="" type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div>		
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		No
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	Yes	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. <div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>		
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment?		No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	Yes	
c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		No
Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization?		No
b Any related organization? If "Yes," on line 5a or 5b, describe in Part III		No
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization?		No
b Any related organization? If "Yes," on line 6a or 6b, describe in Part III		No
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	Yes	
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	Yes	
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	Yes	

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table							

Part III

Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 3 COMPENSATION REVIEW PROCESS	SEE SCHEDULE O "COMPENSATION REVIEW PROCESS" FOR A DISCUSSION OF THE METHODS USED TO ESTABLISH THE PRESIDENT'S COMPENSATION
Schedule J, Part II SCHEDULE J SUPPLEMENTAL INFORMATION	STEPHEN BLYTH SERVED AS THE PRESIDENT AND CEO OF HARVARD MANAGEMENT COMPANY (HMC), A RELATED ORGANIZATION OF THE UNIVERSITY UNTIL MAY 2016. DURING CALENDAR YEAR 2015, DR. BLYTH HELD A SENIOR FACULTY POSITION AT THE UNIVERSITY FOR WHICH HE RECEIVED A NOMINAL SALARY OF \$1 PER MONTH. CONCURRENTLY, DR. BLYTH, IN HIS POSITION AS THE PRESIDENT AND CEO OF HMC, DISCLOSED HIS COMPENSATION FROM HMC, TOTALING \$14,888,271, ON THE ORGANIZATION'S FORM 990 FOR THE YEAR ENDED JUNE 30, 2016. NONE OF DR. BLYTH'S COMPENSATION FROM HMC RELATED TO HIS TEACHING POSITION AT THE UNIVERSITY. THE UNIVERSITY HAS NOT LISTED DR. BLYTH AS ONE OF ITS HIGHEST COMPENSATED EMPLOYEES GIVEN THE DISCLOSURE ON THE HMC FORM 990 AND IN ORDER TO HIGHLIGHT THE FIVE HIGHEST COMPENSATED EMPLOYEES WHO RECEIVED COMPENSATION FROM THE UNIVERSITY. FORMER PROVOST HYMAN AND FORMER VICE PRESIDENT HEENAN CONTINUE TO BE EMPLOYED BY THE UNIVERSITY. THEY ARE REPORTED AS 'FORMER' BECAUSE THEY DID NOT SERVE IN AN OFFICER CAPACITY DURING FISCAL YEAR 2016. FELLOWS LAWRENCE BACOW AND KAREN GORDON MILLS EACH HAD PAID FACULTY APPOINTMENTS DURING CALENDAR YEAR 2015 UNRELATED TO THEIR WORK AS MEMBERS OF THE HARVARD CORPORATION. THE COMPENSATION FOR THEIR ACADEMIC SERVICES IS REPORTED IN FORM 990, PART VII, SECTION A, COLUMN (D). SHIRLEY TILGHMAN, WHO JOINED THE UNIVERSITY AS A FELLOW ON JANUARY 1, 2016, RECEIVED AN HONORARIUM OF \$10,000 IN OCTOBER 2015 FOR PARTICIPATING IN A UNIVERSITY COMMITTEE. THIS WAS THE ONLY PAYMENT FELLOW TILGHMAN RECEIVED FROM THE UNIVERSITY FOR CALENDAR YEAR 2015.
Schedule J, Part I, Line 1a First-class or charter travel	UNIVERSITY TRAVEL POLICY PROHIBITS FIRST CLASS TRAVEL EXCEPT IN LIMITED CIRCUMSTANCES. IN ACCORDANCE WITH THIS POLICY, TWO OFFICERS AND ONE KEY EMPLOYEE TRAVELED FIRST CLASS ON A SMALL NUMBER OF TRIPS DURING THE YEAR. TRAVEL EXPENSES ARE INCURRED FOR UNIVERSITY BUSINESS PURPOSES AND ARE THEREFORE NOT TREATED AS TAXABLE COMPENSATION.
Schedule J, Part I, Line 1a Travel for companions	UNIVERSITY TRAVEL POLICY ALLOWS FOR REIMBURSEMENT OF TRAVEL EXPENSES INCURRED BY COMPANION TRAVELERS WHEN THE COMPANION HAS A SIGNIFICANT ROLE IN THE BUSINESS PROCEEDINGS, OR MAKES AN IMPORTANT CONTRIBUTION TO THE SUCCESS OF AN EVENT. IN ACCORDANCE WITH THIS POLICY, THE UNIVERSITY REIMBURSED TWO OFFICERS FOR COMPANION TRAVEL DURING THE YEAR. IN THESE LIMITED CIRCUMSTANCES, THE REIMBURSEMENT OF COMPANION AND FAMILY MEMBER TRAVEL EXPENSES WAS A LEGITIMATE BUSINESS EXPENSE FOR THE UNIVERSITY AND THEREFORE IT WAS NOT REPORTED IN THE EMPLOYEES' TAXABLE COMPENSATION.
Schedule J, Part I, Line 1a Tax indemnification and gross-up payments	DURING CALENDAR YEAR 2015, THE UNIVERSITY PAID AMOUNTS TO EMPLOYEES WHO WERE AFFECTED BY A PAYROLL PROCESSING OVERSIGHT. THE AMOUNTS WERE GROSSED UP TO COVER WITHHOLDING TAXES. SEVEN OFFICERS, FOUR HIGHEST COMPENSATED EMPLOYEES AND THREE KEY EMPLOYEES RECEIVED THESE PAYMENTS. THE UNIVERSITY ELECTED TO PAY THE TAX OBLIGATIONS THAT AROSE FROM CERTAIN OTHER COMPENSATION TRANSACTIONS AND REIMBURSEMENTS. ONE HIGHEST COMPENSATED EMPLOYEE AND ONE OFFICER RECEIVED THIS BENEFIT PURSUANT TO COMPENSATION POLICIES DURING THE CALENDAR YEAR ENDED DECEMBER 31, 2015. THE LISTED BENEFITS ARE PROVIDED ONLY AFTER CAREFUL REVIEW AND APPROVAL. THESE TAX REIMBURSEMENTS ARE REPORTED AS TAXABLE COMPENSATION.
Schedule J, Part I, Line 1a Housing allowance or residence for personal use	THE UNIVERSITY PROVIDES PRESIDENT FAUST WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$216,000, OF WHICH \$137,329 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. THE UNIVERSITY PROVIDES PROVOST GARBER WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$174,000, OF WHICH \$149,595 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. HARVARD BUSINESS SCHOOL (HBS) PROVIDES DEAN NOHRIA WITH A RESIDENCE IN ALLSTON AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF HBS. THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$150,000, OF WHICH \$102,885 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. THE FACULTY OF ARTS AND SCIENCES (FAS) PROVIDES DEAN SMITH WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF FAS. THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$150,000, OF WHICH \$90,033 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. ONE HIGHEST COMPENSATED EMPLOYEE RECEIVED A HOUSING ALLOWANCE. THIS AMOUNT IS INCLUDED IN THE EMPLOYEE'S TAXABLE COMPENSATION. THE UNIVERSITY FOLLOWS WRITTEN GUIDELINES ON HOUSING ALLOWANCES, WHICH ARE OFFERED ON A LIMITED BASIS TO SENIOR FACULTY AND SENIOR ADMINISTRATORS.
Schedule J, Part I, Line 1a Health or social club dues or initiation fees	PURSUANT TO THE BUSINESS EXPENSE REIMBURSEMENT POLICY, THE UNIVERSITY PAID HARVARD CLUB DUES FOR THE VICE PRESIDENT OF ALUMNI AFFAIRS AND DEVELOPMENT. THIS IS A NONTAXABLE BUSINESS EXPENSE IN FURTHERANCE OF ALUMNI RELATIONS AND DEVELOPMENT.
Schedule J, Part I, Line 1a Personal services	DURING THE PERFORMANCE OF REGULAR UNIVERSITY DUTIES, A UNIVERSITY EMPLOYEE MAY, ON OCCASION, PERFORM INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E.G., PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST OF SUCH ITEMS REIMBURSED IN FULL BY THE PRESIDENT). THE UNIVERSITY REGARDS SUCH SERVICES AS A NONTAXABLE "DE MINIMIS" FRINGE BENEFIT. THE UNIVERSITY PROVIDED PERSONAL SERVICES OF LESS THAN \$400 TO PRESIDENT FAUST DURING THE TAX YEAR. THE VALUE OF THESE SERVICES WAS INCLUDED IN TAXABLE COMPENSATION ON A GROSSED-UP BASIS.
Schedule J, Part I, Line 1b Written policy regarding payment or reimbursement of expenses	PLEASE SEE THE DETAILS FOR EACH LINE ITEM OF 1A ABOVE.
Schedule J, Part I, Line 4b Supplemental nonqualified retirement plan	LIKE MANY OF OUR PEERS, HARVARD UNIVERSITY MAINTAINS A DEFERRED COMPENSATION ACCOUNT ("DCA") FOR THE PRESIDENT TO RECOGNIZE EXCEPTIONAL SERVICE AND ENCOURAGE RETENTION. UNDER THE TERMS OF THE PLAN, HARVARD'S BOARD OF TRUSTEES (KNOWN AS THE HARVARD CORPORATION) DETERMINES ANNUALLY WHETHER AND HOW MUCH TO CONTRIBUTE TO THE DCA. OVER A THREE-YEAR PERIOD RUNNING FROM CALENDAR YEAR 2012 TO CALENDAR YEAR 2014, THE PRESIDENT'S DCA WAS CREDITED WITH A TOTAL OF \$450,000. UNDER THE TERMS OF THE PLAN, THE CREDITED SUMS FULLY VESTED AND WERE PAID OUT IN 2015. TOGETHER WITH ASSOCIATED INVESTMENT EARNINGS ON THE CREDITED SUMS, THE PAYOUT TOTALLED \$536,449, WHICH IS REPORTED AS TAXABLE INCOME ON SCHEDULE J, PART II, COLUMN (B) (III). THE \$450,000 THAT VESTED IN CALENDAR YEAR 2015 HAD BEEN REPORTED AS DEFERRED COMPENSATION ON FORMS 990 IN THE YEARS THE CONTRIBUTIONS WERE MADE, IN ACCORDANCE WITH THE FORM 990 INSTRUCTIONS. FOR CALENDAR YEAR 2015, THIS AMOUNT (\$450,000) IS INCLUDED ON SCHEDULE J, PART II, COLUMN F. THE PURPOSE OF COLUMN F IS TO ALERT THE READER THAT THE LISTED COMPENSATION IS REPORTED TWICE, FIRST IN THE YEAR CREDITED AND AGAIN IN THE YEAR VESTED. DURING CALENDAR YEAR 2015, THE CORPORATION VOTED TO CREDIT \$300,000 TO THE PRESIDENT'S DCA. THE \$300,000 IS REPORTED ON SCHEDULE J, PART II, COLUMN (C). THIS AMOUNT IS A CREDIT ONLY AND IS SUBJECT TO VESTING REQUIREMENTS.

Additional Data

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Name: President and Fellows of Harvard College

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1DREW GILPIN FAUST PRESIDENT	(i)	852,920	0	551,928	333,825	160,403	1,899,076	450,000
	(ii)	0	0	0	0	0	0	0
1KAREN GORDON MILLS FELLOW, SENIOR FELLOW AT HBS	(i)	143,728	0	3,932	16,572	2,641	166,873	0
	(ii)	0	0	0	0	0	0	0
2CHRISTINE M HEENAN CONSULTANT, FORMER V P	(i)	211,560	0	26,659	26,947	18,775	283,941	0
	(ii)	0	0	0	0	0	0	0
3STEVEN E HYMAN FACULTY, FORMER PROVOST	(i)	429,616	0	8,524	33,825	5,170	477,135	0
	(ii)	0	0	0	0	0	0	0
4PAUL ANDREW V P PUBLIC AFFAIRS AND COMM	(i)	352,599	10,000	477	33,825	21,878	418,779	0
	(ii)	0	0	0	0	0	0	0
5ALAN M GARBER PROVOST	(i)	646,158	10,000	4,656	33,825	172,441	867,080	0
	(ii)	0	0	0	0	0	0	0
6MARC L GOODHEART V P AND SECRETARY OF THE UNIVERSITY	(i)	350,114	10,000	671	34,095	22,130	417,010	0
	(ii)	0	0	0	0	0	0	0
7MARILYN M HAUSAMMANN V P FOR HUMAN RESOURCES	(i)	357,914	15,000	1,678	33,825	23,709	432,126	0
	(ii)	0	0	0	0	0	0	0
8THOMAS J HOLLISTER V P FOR FINANCE AND C F O (BEGAN 05/2015)	(i)	297,018	0	874	33,825	15,194	346,911	0
	(ii)	0	0	0	0	0	0	0
9ROBERT W IULIANO SENIOR V P AND GENERAL COUNSEL, DEPUTY TO THE PRESIDENT	(i)	495,326	30,000	14,393	34,009	23,807	597,535	0
	(ii)	0	0	0	0	0	0	0
10MARK R JOHNSON V P CAPITAL PLANNING AND PROJECT MGMT (UNTIL 10/2015)	(i)	261,834	5,000	28,273	30,718	7,090	332,915	0
	(ii)	0	0	0	0	0	0	0
11KATHERINE N LAPP EXECUTIVE VICE PRESIDENT	(i)	618,476	40,000	1,347	33,825	8,072	701,720	0
	(ii)	0	0	0	0	0	0	0
12ANNE H MARGULIES V P AND CHIEF INFORMATION OFFICER	(i)	377,076	15,000	3,976	33,825	20,579	450,456	0
	(ii)	0	0	0	0	0	0	0
13TAMARA ELLIOTT ROGERS V P FOR ALUMNI AFFAIRS AND DEVELOPMENT	(i)	450,983	20,000	7,224	33,936	19,661	531,804	0
	(ii)	0	0	0	0	0	0	0
14LEAH ROSOVSKY V P FOR STRATEGY AND PROGRAMS	(i)	341,998	0	632	33,825	7,572	384,027	0
	(ii)	0	0	0	0	0	0	0
15SARAH E THOMAS V P FOR THE HARVARD LIBRARY	(i)	329,754	15,000	2,847	33,825	9,412	390,838	0
	(ii)	0	0	0	0	0	0	0
16MEREDITH WEENICK V P FOR CAMPUS SERVICES	(i)	354,361	0	848	33,825	10,637	399,671	0
	(ii)	0	0	0	0	0	0	0
17JEFFREY S FLIER DEAN, FACULTY OF MEDICINE	(i)	612,834	0	10,911	33,825	21,142	678,712	0
	(ii)	0	0	0	0	0	0	0
18NITIN NOHRIA DEAN, FACULTY OF BUSINESS	(i)	566,214	30,000	2,032	33,825	126,661	758,732	0
	(ii)	0	0	0	0	0	0	0
19MICHAEL D SMITH DEAN, FACULTY OF ARTS & SCIENCES	(i)	566,878	0	3,524	33,825	106,948	711,175	0
	(ii)	0	0	0	0	0	0	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
21RICHARD H VIETOR FACULTY	(i)	412,386	0	1,281,909	33,825	22,106	1,750,226	0
	(ii)	0	0	0	0	- 0	- 0	0
1JOHN A DEIGHTON FACULTY	(i)	306,302	0	975,485	33,825	21,840	1,337,452	0
	(ii)	0	0	0	0	- 0	- 0	0
2DAVID F HAWKINS FACULTY	(i)	147,525	0	909,994	16,725	10,141	1,084,385	0
	(ii)	0	0	0	0	- 0	- 0	0
3ELON KOHLBERG FACULTY	(i)	190,969	0	821,630	24,394	24,349	1,061,342	0
	(ii)	0	0	0	0	- 0	- 0	0
4ROLAND FRYER FACULTY	(i)	278,282	0	339,745	20,575	21,012	659,614	0
	(ii)	0	0	0	0	- 0	- 0	0

Part I

Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	01-15-2004	103,670,000	SERIES R 1-5 (SEE PART VI)		X		X		X
B MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-14-2005	13,490,000	SERIES R 6 (SEE PART VI)		X		X		X
C MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-03-2006	14,040,000	SERIES R 7 (SEE PART VI)		X		X		X
D MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	12-21-2007	1,000,000,000	SERIES 2007EE (SEE PART VI)		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired	0		0		0		366,197,550	
2	Amount of bonds legally defeased	0		0		0		0	
3	Total proceeds of issue	103,670,000		13,491,079		14,043,650		224,076,757	
4	Gross proceeds in reserve funds	0		0		0		0	
5	Capitalized interest from proceeds	0		0		0		0	
6	Proceeds in refunding escrows	0		0		0		0	
7	Issuance costs from proceeds	0		0		0		0	
8	Credit enhancement from proceeds	0		0		0		0	
9	Working capital expenditures from proceeds	0		0		0		0	
10	Capital expenditures from proceeds	0		0		0		224,076,757	
11	Other spent proceeds	103,670,000		13,491,079		14,043,650		0	
12	Other unspent proceeds	0		0		0		0	
13	Year of substantial completion								
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	X		X		X			X
15	Were the bonds issued as part of an advance refunding issue?		X		X		X		X
16	Has the final allocation of proceeds been made?	X		X		X		X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III

Private Business Use

				A		B		C		D	
				Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?										X
2	Are there any lease arrangements that may result in private business use of bond-financed property?										X

Part III Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?							X	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?							X	
c	Are there any research agreements that may result in private business use of bond-financed property?							X	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?							X	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶							0 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶							0 %	
6	Total of lines 4 and 5	0 %		0 %		0 %		0 %	
7	Does the bond issue meet the private security or payment test?								X
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?.								X
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?.	X		X		X		X	

Part IV Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		X		X		X		X
b	Exception to rebate?	X		X		X		X	
c	No rebate due?		X		X		X		X
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	X		X		X		X	
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								

Part IV

Arbitrage (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7	Has the organization established written procedures to monitor the requirements of section 148? . . .	X		X		X		X	

Part V

Procedures To Undertake Corrective Action

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X		X	

Part VI

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Explanation
Schedule K, Part I BOND ISSUES	COLUMNS A AND B (GENERAL NOTE) THE MASSACHUSETTS HEALTH AND EDUCATIONAL FACILITIES AUTHORITY (EIN 04-2456011) WAS THE ORIGINAL ISSUER OF THE FOLLOWING ISSUES LISTED ON THIS SCHEDULE SERIES R 1-5, SERIES R 6, SERIES R 7, SERIES 2007EE, SERIES 2008B, SERIES 2009A, SERIES 2009EE, AND SERIES 2010A IT WAS MERGED INTO THE MASSACHUSETTS DEVELOPMENT FINANCE AGENCY (EIN 04-3431814) ON OCTOBER 1, 2010 ROW A (SERIES R 1-5), COLUMN F SERIES R, TRANCHE 1-5 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES A (7/1/72), SERIES B (7/1/73), SERIES C (4/7/76), SERIES D (6/23/77), SERIES I (5/7/85), SERIES M (2/6/91),SERIES N (9/1/91), SERIES P (6/13/95), SERIES Q-1 (8/29/96), SERIES Q-2 (9/2/97), SERIES Q-3 (9/15/98), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW B (SERIES R 6), COLUMN F SERIES R, TRANCHE 6 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW C (SERIES R 7), COLUMN F SERIES R, TRANCHE 7 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW D (SERIES 2007EE), COLUMN C SERIES 2007EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, AND THUS WAS REPRESENTED BY MULTIPLE CUSIPS ROW D (SERIES 2007EE), COLUMN E SERIES 2007EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, WITH AN AUTHORIZED AMOUNT OF \$1,000,000,000 APPROXIMATELY \$224 MILLION WAS OUTSTANDING ON 6/30/16 ROW D (SERIES 2007EE), COLUMN F SERIES 2007EE, CONSISTING OF TAX-EXEMPT COMMERCIAL PAPER, WAS ISSUED TO PROVIDE SHORT-TERM FINANCING FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING FOR THE ARNOLD ARBORETUM FOR RESEARCH AND ADMINISTRATION LOCATED AT WELD HILL, 1300 CENTRE STREET, BOSTON, (II) INSTALLATION OF A SATELLITE CHILLED WATER PLANT AND AN ELECTRICAL SUBSTATION LOCATED ON THE EAST SIDE OF OXFORD STREET BETWEEN HAMMOND AND KIRKLAND STREETS, CAMBRIDGE, (III) A RENOVATION OF BUILDING SPACE AT 46 BLACKSTONE STREET, CAMBRIDGE AND A BOILER REPLACEMENT AND ANCILLARY SYSTEM UPGRADE IN THE BLACKSTONE PLANT LOCATED AT THE SAME SITE (THE CORNER OF MEMORIAL DRIVE AND WESTERN AVENUE, CAMBRIDGE), (IV) AN UNDERGROUND PARKING FACILITY LOCATED AT 6-8 EVERETT STREET, CAMBRIDGE, (V) INSTALLATION OF UNDERGROUND PIPES AND WIRES IN THE HARVARD LAW SCHOOL AREA, WEST OF OXFORD STREET BETWEEN EVERETT STREET AND KIRKLAND STREET, CAMBRIDGE, (VI) RENOVATION OF ROCKEFELLER HALL, 47 FRANCIS AVENUE, CAMBRIDGE, (VII) RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (VIII) RENOVATION OF THE FIRE ALARM AND SPRINKLER SYSTEM, ROOF, AND ROOM INTERIORS AT RESIDENTIAL BUILDINGS IN THE HARVARD LAW SCHOOL AREA, 16-22 EVERETT STREET, CAMBRIDGE, (IX) RENOVATION AND EXTERIOR RESTORATION OF BYERLY HALL, 6-8 GARDEN STREET, CAMBRIDGE, (X) A RENOVATION OF THE MALKIN ATHLETIC CENTER, 39 HOLYOKE STREET, CAMBRIDGE, (XI) CONSTRUCTION AND EQUIPPING OF THE LABORATORY FOR INTERFACE SCIENCE AND ENGINEERING, 15 OXFORD STREET, CAMBRIDGE, (XII) CONSTRUCTION OF A RESEARCH FACILITY LOCATED AT 16 DIVINITY AVENUE, CAMBRIDGE, (XIII) AN ADDITION TO THE NEW COLLEGE THEATRE, 10-12 HOLYOKE STREET, CAMBRIDGE, (XIV) CONSTRUCTION OF THE NORTHWEST BUILDING, A SCIENCE FACILITY AT 52 OXFORD STREET, CAMBRIDGE, (XV) RENOVATION AND EXTERIOR RESTORATION OF GALLATIN HALL, 24 HARVARD WAY, BOSTON, (XVI) CLASSROOM RENOVATIONS AT THE MCCOLLUM CENTER, 47 HARVARD WAY, BOSTON, (XVII) RENOVATION OF BUILDINGS AT 641 AND 643 HUNTINGTON AVENUE, BOSTON, (XVIII) CONSTRUCTION OF A HOUSING DEVELOPMENT AT 387 WESTERN AVENUE, 28 HINGHAM STREET AND 30 HINGHAM STREET, CAMBRIDGE, (XIX) CONSTRUCTION OF THE ALLSTON SCIENCE COMPLEX, INCLUDING A PARKING FACILITY AND AN ENERGY FACILITY AT 150 WESTERN AVENUE, BOSTON, (XX) DESIGN FOR NEW INFRASTRUCTURE SYSTEMS FOR UTILITIES TUNNELS, MATERIALS HANDLING TUNNELS, WATER UTILITIES, WASTEWATER SYSTEMS, AND TRANSMISSION SUBSTATION TO SUPPORT THE ALLSTON CAMPUS, BOSTON, AND (XXI) A RENOVATION OF THE BUILDING FIRE SPRINKLER AND FIRE ALARM AT DUNSTER HOUSE, 945 MEMORIAL DRIVE, CAMBRIDGE ROW A (SERIES 2008B), COLUMN F SERIES 2008B WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06 AND 12/21/07, AND TO REFINANCE CAPITAL EXPENDITURES OF THE UNIVERSITY RELATING TO QUINCY HOUSE, 58 PLYMPTON STREET, CAMBRIDGE ROW B (SERIES 2009A), COLUMN F SERIES 2009A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06 AND 12/21/07, AND TO REFUND SERIES GG-1, ISSUED 7/1/04, AND SERIES 2006B, ISSUED 7/20/06 AND PAY RELATED COSTS ROW C (SERIES 2009EE), COLUMN C SERIES 2009EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, AND THUS WAS REPRESENTED BY MULTIPLE CUSIPS ROW C (SERIES 2009EE), COLUMN E SERIES 2009EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, WITH AN AUTHORIZED AMOUNT OF \$1,000,000,000 APPROXIMATELY \$60 MILLION WAS OUTSTANDING ON 6/30/16 ROW C (SERIES 2009EE), COLUMN F SERIES 2009EE, CONSISTING OF TAX-EXEMPT COMMERCIAL PAPER, WAS ISSUED TO PROVIDE SHORT-TERM FINANCING FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING FOR THE ARNOLD ARBORETUM FOR RESEARCH AND ADMINISTRATION LOCATED AT WELD HILL, 1300 CENTRE STREET, BOSTON, (II) AN UNDERGROUND PARKING FACILITY LOCATED AT 6-8 EVERETT STREET, CAMBRIDGE, (III) INSTALLATION OF A SATELLITE CHILLED WATER PLANT AND AN ELECTRICAL SUBSTATION LOCATED ON THE EAST SIDE OF OXFORD STREET BETWEEN HAMMOND AND KIRKLAND STREETS, CAMBRIDGE, (IV) RENOVATION OF ROCKEFELLER HALL, 47 FRANCIS AVENUE, CAMBRIDGE, (V) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (VI) LIFE SAFETY FIRE SYSTEM UPGRADES, OTHER RENOVATIONS, AND STRATEGIC PLANNING FOR ADDITIONAL RENEWAL AND RENOVATIONS AT STUDENT RESIDENCES LOCATED AT 45 FLAGG STREET, 10 HOLYOKE PLACE, 56 PLYMPTON STREET, 10 LINDEN STREET, 13-21 & 53 BOW STREET, 26 PLYMPTON STREET, 966 MEMORIAL DRIVE, 967 MEMORIAL DRIVE, 35-39 OXFORD STREET, 36 OXFORD STREET, 1651 MASSACHUSETTS AVENUE, AND 1533-1544 MASSACHUSETTS AVENUE, CAMBRIDGE, (VII) CONSTRUCTION AND EQUIPPING OF THE LABORATORY FOR INTERFACE SCIENCE AND ENGINEERING, 15 OXFORD STREET, CAMBRIDGE, (VIII) AN ADDITION TO THE NEW COLLEGE THEATRE, 10-12 HOLYOKE STREET, CAMBRIDGE, (IX) CONSTRUCTION OF THE NORTHWEST BUILDING, A SCIENCE FACILITY AT 52 OXFORD STREET, CAMBRIDGE, (X) RENOVATIONS TO EXPAND TEACHING LAB SPACE IN THE NORTHWEST BUILDING, 52 OXFORD STREET, CAMBRIDGE, (XI) ROOF, LIFE SAFETY, AND INFRASTRUCTURE UPGRADES TO PERKINS HALL, 35-39 OXFORD STREET, CAMBRIDGE, (XII) COSMETIC, ROOF, INFRASTRUCTURE AND LIFE SAFETY UPGRADES TO BAKER HALL, 45 HARVARD WAY, BOSTON, (XIII) RENOVATION OF BUILDINGS AT 641 AND 643 HUNTINGTON AVENUE, BOSTON, (XIV) A RENOVATION OF OFFICE SPACE IN GORDON HALL, 25 SHATTUCK STREET, BOSTON, AND (XV) CONSTRUCTION OF THE ALLSTON SCIENCE COMPLEX, INCLUDING A PARKING FACILITY AND AN ENERGY FACILITY AT 150 WESTERN AVENUE, BOSTON ROW D (SERIES 2010A), COLUMN F SERIES 2010A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06, 12/21/07 AND 7/22/09, TO REFUND PORTIONS OF SERIES Z, ISSUED 11/9/00, AND SERIES FF, ISSUED 7/24/02 AND PAY RELATED COSTS, AND TO FINANCE THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (II) A RENOVATION OF BUILDING SPACE AND A BOILER REPLACEMENT AND ANCILLARY SYSTEM UPGRADE IN THE BLACKSTONE PLANT, 46 BLACKSTONE STREET, CAMBRIDGE, (III) A RETROFIT OF EXISTING HVAC SYSTEMS FOR LARSEN HALL, 14 APPIAN WAY, CAMBRIDGE, (IV) MAINTENANCE AND TOWER RESTORATION AT LOWELL HOUSE, 10 HOLYOKE PLACE, CAMBRIDGE, (V) RENOVATION OF ADMINISTRATIVE OFFICE AND CLASSROOM SPACE IN PIERCE HALL, 25 OXFORD STREET, CAMBRIDGE, AND (VI) RENOVATION, RECONSTRUCTION, AND EXPANSION OF HARVARD UNIVERSITY ART MUSEUMS, 32 QUINCY STREET, CAMBRIDGE

Return Reference	Explanation
<p>Schedule K, Part I, Column (f) BOND ISSUES (CONTINUED)</p>	<p>ROW A (SERIES 2010B), COLUMN F SERIES 2010B WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 12/21/07 AND 7/22/09, TO REFUND SERIES L, ISSUED 10/4/89, SERIES BB, ISSUED 11/9/00, AND SERIES HH, ISSUED 10/29/03, AND PORTIONS OF SERIES FF, ISSUED 7/24/02 AND PAY RELATED COSTS, AND TO FINANCE THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (II) RENOVATION, RECONSTRUCTION, AND EXPANSION OF HARVARD UNIVERSITY ART MUSEUMS, 32 QUINCY STREET, CAMBRIDGE, (III) UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (IV) RENOVATIONS AND ADDITIONS AT THE HARVARD DEPOSITORY, 1 PINE HILL DRIVE, SOUTHBOROUGH, (V) RENOVATION OF ADMINISTRATIVE OFFICE SPACE IN HOLYOKE CENTER, 1350 MASSACHUSETTS AVENUE, CAMBRIDGE, (VI) RENEWAL AND RENOVATIONS AT WINTHROP HOUSE, 8 MILL STREET, CAMBRIDGE, AND (VII) MAINTENANCE AND TOWER RESTORATION AT ADAMS HOUSE, 10 LINDEN STREET, 13- 21 & 53 BOW STREET, AND 26 PLYMPTON STREET, CAMBRIDGE ROW B (SERIES 2012EE), COLUMN C SERIES 2012EE CONSISTED OF TAX- EXEMPT COMMERCIAL PAPER, AND THUS WAS REPRESENTED BY MULTIPLE CUSIPS ROW B (SERIES 2012EE), COLUMN E SERIES 2012EE CONSISTED OF TAX- EXEMPT COMMERCIAL PAPER, WITH AN AUTHORIZED AMOUNT OF \$1,000,000,000 \$564,000 WAS OUTSTANDING ON 6/30/16 ROW B (SERIES 2012EE), COLUMN F SERIES 2012EE, CONSISTING OF TAX-EXEMPT COMMERCIAL PAPER, WAS ISSUED TO PROVIDE SHORT- TERM FINANCING FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING FOR THE ARNOLD ARBORETUM FOR RESEARCH AND ADMINISTRATION LOCATED AT WELD HILL, 1300 CENTRE STREET, BOSTON</p>

Return Reference	Explanation
Schedule K, Part II PROCEEDS	LINE 3 (GENERAL NOTE) THE DIFFERENCE BETWEEN AMOUNTS REPORTED IN LINE 3 AND IN COLUMN E OF PART I REPRESENTS INVESTMENT EARNINGS, EXCEPT IN THE CASE OF THE COMMERCIAL PAPER ISSUES (SERIES 2007EE, 2009EE, AND 2012EE), FOR WHICH LINE 3 REPRESENTS THE BALANCE OUTSTANDING ON JUNE 30, 2016 AND COLUMN E OF PART I REPRESENTS THE FULL AUTHORIZED AMOUNT OF THE COMMERCIAL PAPER PROGRAM

Return Reference	Explanation
Schedule K, Part II, Line 13 COLUMN D (SERIES 2007EE)	ONE OR MORE PROJECTS FINANCED BY THIS BOND SERIES WAS NOT SUBSTANTIALLY COMPLETE AS OF JUNE 30, 2016, ALTHOUGH ALL PROCEEDS DRAWN FOR THE PROJECT HAVE PREVIOUSLY BEEN SPENT

Return Reference	Explanation
Schedule K, Part II, Line 13 COLUMN C (SERIES 2009EE)	ONE OR MORE PROJECTS FINANCED BY THIS BOND SERIES WAS NOT SUBSTANTIALLY COMPLETE AS OF JUNE 30, 2016, ALTHOUGH ALL PROCEEDS DRAWN FOR THE PROJECT HAVE PREVIOUSLY BEEN SPENT

Return Reference	Explanation
Schedule K, Part III PRIVATE BUSINESS USE	SERIES R1-5, R6, AND R7 THESE BONDS WERE ISSUED SOLELY TO REFUND PRE- JANUARY 1, 2003 ISSUES AND ARE NOT SUBJECT TO PART III REPORTING

Return Reference	Explanation
Schedule K, Part IV ARBITRAGE	<p>LINE 2C (SERIES 2007EE, 2009EE, 2012EE) NO REBATE COMPUTATION WAS NEEDED IN RELATION TO THE UNIVERSITY'S COMMERCIAL PAPER SERIES BECAUSE NO PROCEEDS WERE INVESTED PRIOR TO BEING SPENT LINE 2C (SERIES 2010A) THE REBATE COMPUTATION WAS PERFORMED IN AUGUST 2014 AS OF JUNE 30, 2014 NO REBATE WAS DUE LINE 2C (SERIES 2010B) THE REBATE COMPUTATION WAS PERFORMED IN AUGUST 2015 AS OF JUNE 30, 2015 NO REBATE WAS DUE</p>

Return Reference	Explanation
Schedule K, Part IV, Line 2c COLUMN D	Issuer name MASSACHUSETTS DEVELOPMENT FINANCE AGENCY The calculation for computing no rebate due was performed on 08/01/2014

Return Reference	Explanation
Schedule K, Part IV, Line 2c COLUMN A	Issuer name MASSACHUSETTS DEVELOPMENT FINANCE AGENCY The calculation for computing no rebate due was performed on 08/15/2015

Part I

Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586C6U4	06-10-2008	216,886,431	SERIES 2008B (SEE PART VI)		X		X		X
B MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EDD0	01-07-2009	987,282,950	SERIES 2009A (SEE PART VI)		X		X		X
C MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	07-22-2009	1,000,000,000	SERIES 2009EE (SEE PART VI)		X		X		X
D MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EQE4	01-20-2010	531,814,469	SERIES 2010A (SEE PART VI)		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired	0		30,000,000		100,318,242		18,780,000	
2	Amount of bonds legally defeased	0		0		0		0	
3	Total proceeds of issue	216,895,190		987,678,695		60,036,758		533,205,724	
4	Gross proceeds in reserve funds	0		0		0		0	
5	Capitalized interest from proceeds	0		0		0		20,489,954	
6	Proceeds in refunding escrows	0		0		0		0	
7	Issuance costs from proceeds	0		5,861,589		0		2,755,155	
8	Credit enhancement from proceeds	0		0		0		0	
9	Working capital expenditures from proceeds	0		0		0		0	
10	Capital expenditures from proceeds	0		0		60,036,758		198,239,905	
11	Other spent proceeds	216,895,190		981,817,105		0		311,720,710	
12	Other unspent proceeds	0		0		0		0	
13	Year of substantial completion	2008		2013				2014	
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	X		X			X	X	
15	Were the bonds issued as part of an advance refunding issue?		X		X		X	X	
16	Has the final allocation of proceeds been made?	X		X			X	X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III

Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X	X			X	X	

Part III Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	X		X		X		X	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		X		X		X	
c	Are there any research agreements that may result in private business use of bond-financed property?	X		X		X		X	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	X		X		X		X	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government▶	0 %		0 04 %		0 %		1 93 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government▶	0 %		0 01 %		0 %		0 43 %	
6	Total of lines 4 and 5	0 %		0 05 %		0 %		2 36 %	
7	Does the bond issue meet the private security or payment test?		X		X		X		X
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?.		X		X		X		X
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?.								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?.	X		X		X		X	

Part IV Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		X		X		X		X
b	Exception to rebate?	X		X		X			X
c	No rebate due?		X		X		X	X	
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		X		X	X			X
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								

Part IV Arbitrage *(Continued)*

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7	Has the organization established written procedures to monitor the requirements of section 148? . . .	X		X		X		X	

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X		X	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

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As Filed Data -

DLN: 93493132005127

Schedule K
(Form 990)

Supplemental Information on Tax Exempt Bonds

OMB No 1545-0047

2015

Open to Public Inspection

Department of the Treasury

Internal Revenue Service

Name of the organization

President and Fellows of Harvard College

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

04-2103580

Part I Bond Issues											
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57583R5Q4	11-17-2010	663,862,239	SERIES 2010B (SEE PART VI)		X		X		X
B MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	08-08-2012	1,000,000,000	SERIES 2012EE (SEE PART VI)		X		X		X

Part II		Proceeds									
		A		B		C		D			
1	Amount of bonds retired	0		0							
2	Amount of bonds legally defeased	0		0							
3	Total proceeds of issue	664,815,623		564,000							
4	Gross proceeds in reserve funds	0		0							
5	Capitalized interest from proceeds	18,803,637		0							
6	Proceeds in refunding escrows	0		0							
7	Issuance costs from proceeds	2,437,073		0							
8	Credit enhancement from proceeds	0		0							
9	Working capital expenditures from proceeds	0		0							
10	Capital expenditures from proceeds	127,021,149		564,000							
11	Other spent proceeds	516,553,764		0							
12	Other unspent proceeds	0		0							
13	Year of substantial completion	2015		2011							
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	X			X						
15	Were the bonds issued as part of an advance refunding issue?	X			X						
16	Has the final allocation of proceeds been made?	X		X							
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X							
.											

Part III Private Business Use									
		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X				
2	Are there any lease arrangements that may result in private business use of bond-financed property?	X			X				

Part III Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	X		X					
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		X					
c	Are there any research agreements that may result in private business use of bond-financed property?	X		X					
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	X		X					
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government▶	0 02 %		0 %					
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government▶	0 %		0 %					
6	Total of lines 4 and 5	0 02 %		0 %					
7	Does the bond issue meet the private security or payment test?		X		X				
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?.		X		X				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?.								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?.	X		X					

Part IV Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X				
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		X		X				
b	Exception to rebate?		X	X					
c	No rebate due?	X			X				
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		X	X					
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X				
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								

Part IV **Arbitrage** *(Continued)*

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X				
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		X				
7	Has the organization established written procedures to monitor the requirements of section 148? . . .	X		X					

Part V **Procedures To Undertake Corrective Action**

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X					

Part VI **Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) DR SOHEYLA GHARIB	EMPLOYEE/FAMILY MEMBER OF DIRECTOR	388,488	COMPENSATION		No
(2) BHARAT ANAND	EMPLOYEE/FAMILY MEMBER OF KEY EMPLOYEE	393,860	COMPENSATION		No
(3) PETER HIRTLE	EMPLOYEE/FAMILY MEMBER OF CURRENT OFFICER	98,029	COMPENSATION		No
(4) CATHERINE LEE SMITH	EMPLOYEE/FAMILY MEMBER OF DIRECTOR	23,174	COMPENSATION		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
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SCHEDULE M
(Form 990)

Noncash Contributions

OMB No 1545-0047

2015

Open to Public Inspection

►Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

►Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art	X	14		Other
2 Art—Historical treasures	X	1		Other
3 Art—Fractional interests				
4 Books and publications	X			Other
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	1,265	207,197,984	Market value
10 Securities—Closely held stock	X	1	151,000	Other - APPRAISED VALUE/FMV
11 Securities—Partnership, LLC, or trust interests	X	3	850,000	Other - Proceeds, Net Asset Value, Qualified Appraisal
12 Securities—Miscellaneous	X	1	300,000	Other - Net Asset Value
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential	X	2	3,369,002	Other - Appraisal, Appraisal and Opinion of Value
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens	X	2		Other
24 Archeological artifacts				
25 Other ► (ARCHIVAL)	X	2		Other
26 Other ► (EQUIPMENT/FURNITURE)	X	1		Other
27 Other ► (OTHER)	X	8	580,734	Other - Appraisal
28 Other ► ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

2934

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

30a

YesNo

b If "Yes," describe the arrangement in Part II

31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

31

Yes

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a

Yes

b If "Yes," describe in Part II

33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

33

Part II Supplemental Information.

Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
Schedule M, Part I COLUMN (B)	THE UNIVERSITY IS REPORTING THE NUMBER OF CONTRIBUTIONS RECEIVED
Schedule M, Part I, Line 33 EXPLANATION OF REVENUES NOT REPORTED	SFAS 116 PROVIDES THAT CONTRIBUTIONS OF WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS NEED NOT BE RECOGNIZED AS REVENUES AND CAPITALIZED IF THE DONATED ITEMS ARE ADDED TO COLLECTIONS THAT ARE HELD FOR PUBLIC EXHIBITION, EDUCATION, OR RESEARCH IN FURTHERANCE OF PUBLIC SERVICE RATHER THAN FINANCIAL GAIN THE UNIVERSITY DOES NOT REPORT REVENUES FOR GIFTS-IN-KIND INTENDED FOR DISPLAY OR IMMATERIAL AMOUNTS THE FOLLOWING IS THE TEXT OF THE FOOTNOTE DESCRIBING COLLECTIONS FROM THE UNIVERSITY'S FINANCIAL STATEMENTS "THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES " NOT ALL GIFTS ARE ART GIVEN WITH THE INTENTION OF BEING DISPLAYED THERE MAY BE INSTANCES WHERE A GIFT OF ART IS MADE WITH THE PURPOSE OF BEING SOLD AND THE PROCEEDS BENEFITING A SPECIFIC PURPOSE OR UNIT AT THE UNIVERSITY IN SUCH CASES, THE SALE PROCEEDS WOULD BE RECORDED AS GIFT REVENUE AT THE TIME OF SALE
Schedule M, Part I, Line 33 OTHER NONCASH CONTRIBUTIONS	CERTAIN NONCASH CONTRIBUTIONS LISTED IN PART I HAVE NOT REPORTED AN AMOUNT IN PART I, COLUMN (C) NO AMOUNT IS REPORTED FOR THESE CONTRIBUTIONS EITHER BECAUSE THEY ARE INTENDED FOR DISPLAY, AS DISCUSSED ABOVE, OR BECAUSE THE VALUE OF THE NONCASH CONTRIBUTION IS IMMATERIAL
Schedule M, Part I, Line 32b Third parties used to solicit, process, or sell noncash contributions	THIRD PARTIES, SUCH AS AUCTION HOUSES OR BROKERS, MAY BE USED TO SELL NON-CASH CONTRIBUTIONS FOR THE UNIVERSITY, BUT NOT TO PROCESS OR SOLICIT ANY CONTRIBUTIONS FOR THE UNIVERSITY, EXCEPT AS DISCLOSED ON SCHEDULE G, PART I

**SCHEDULE O
(Form 990 or
990-EZ)**Department of the
Treasury
Internal Revenue
Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.**2015****Open to Public
Inspection**Name of the organization
President and Fellows of Harvard College**Employer identification number**

04-2103580

Return Reference**Explanation**Form 990, Part I, Line 5
TOTAL NUMBER OF
INDIVIDUALS
EMPLOYEDAS REQUIRED BY THE FORM 990 INSTRUCTIONS, THE NUMBER REPORTED ON PART I, LINE 5 REPRESENTS THE
TOTAL NUMBER OF FORMS W-2 PRODUCED BY THE UNIVERSITY DURING CALENDAR YEAR 2015 THIS INCLUDES
PAYMENTS FOR WORK STUDY AND CERTAIN TEACHING FELLOWS, AS WELL AS SHORT-TERM EMPLOYMENT
THE TOTAL HEAD COUNT FOR FACULTY AND STAFF AS REPORTED ON THE HARVARD UNIVERSITY FACT BOOK
FOR OCTOBER 31, 2015 WAS 18,181

Return Reference	Explanation
Form 990, Part I, Line 6 VOLUNTEERS	HARVARD IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOLS, DEPARTMENTS, AND PROGRAMS WHILE HARVARD DOES NOT TRACK OR ELSEWHERE REPORT THE NUMBER OF ITS VOLUNTEERS, THE UNIVERSITY ESTIMATES THAT THIS FIGURE EXCEEDS 23,000

Return Reference	Explanation
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	CERTAIN ACTIONS OF THE HARVARD CORPORATION, SUCH AS THE ELECTION OF NEW CORPORATION MEMBERS, THE CONFERRAL OF DEGREES, AND AMENDMENTS TO THE UNIVERSITY STATUTES, ARE SUBJECT TO THE CONSENT OF THE UNIVERSITY'S BOARD OF OVERSEERS

Return Reference	Explanation
Form 990, Part VI, Line 11b Review of form 990 by governing body	THE FORM 990 WAS REVIEWED BY THE UNIVERSITY'S TAX RETURN REVIEW COMMITTEES, COMPRISING SENIOR FINANCE STAFF, AND INTERNAL AND EXTERNAL COUNSEL FORM 990 WAS ALSO REVIEWED BY THE UNIVERSITY'S JOINT COMMITTEE ON INSPECTION, CONSISTING OF MEMBERS OF THE HARVARD CORPORATION AND THE BOARD OF OVERSEERS THE FINAL FORM 990 WAS PROVIDED TO THE ENTIRE HARVARD CORPORATION BEFORE IT WAS FILED

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	ANNUALLY , THE UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A COPY OF THE HARVARD UNIVERSITY POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S GOVERNING BODY THE COMPLETED DISCLOSURE FORMS OF MEMBERS OF THE GOVERNING BODY ARE REVIEWED BY BOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY

Return Reference	Explanation
<p>Form 990, Part VI, Line 15a</p> <p>Process to establish compensation of top management official</p>	<p>THE FOLLOWING IS A DESCRIPTION OF THE ANNUAL COMPENSATION REVIEW PROCESS (CROSS-REFERENCE SCHEDULE J, PART I, LINE 3) THE MOST RECENT REVIEW CONDUCTED PRIOR TO THE CLOSE OF FISCAL YEAR 2016 OCCURRED IN MAY 2016 THE OFFICE OF HUMAN RESOURCES INITIATES AN ANNUAL REVIEW PROCESS TIMED SO THAT A FINAL REVIEW CAN BE CONDUCTED BY THE HARVARD CORPORATION DURING ITS APRIL/MAY MEETING ALL INTERNAL REVIEWS AND NEW SALARY RECOMMENDATIONS ARE CONDUCTED IN ADVANCE OF THE CORPORATION MEETING, GENERALLY INCLUDING RECOMMENDATION BY THE PRESIDENT OF COMPENSATION OTHER THAN THE PRESIDENT'S OWN THE PROVOST AND THE EXECUTIVE VICE PRESIDENT ADDITIONALLY PROVIDE RECOMMENDATIONS ON THOSE INDIVIDUALS FOR WHOM THEY HAVE ORGANIZATIONAL RESPONSIBILITY, SUBJECT TO THE APPROVAL OF THE PRESIDENT DURING THE MEETING, THE CORPORATION, WHICH IN FULL SERVES AS THE COMPENSATION COMMITTEE, REVIEWS EACH OF THE PRESIDENT'S PROPOSALS FOR FINAL APPROVAL THE PRESIDENT DOES NOT PARTICIPATE IN THE DELIBERATIONS OR THE VOTE ON THE PRESIDENT'S OWN COMPENSATION ALL VOTES ARE MEMORIALIZED IN MINUTES AND PRESERVED, TOGETHER WITH ALL BACKGROUND DATA AND MATERIALS PROVIDED BY THE OFFICE OF HUMAN RESOURCES THIS ANNUAL REVIEW PROCESS INCLUDES THE COMPILATION OF APPROPRIATE COMPARABILITY COMPENSATION DATA FOR EACH POSITION INCLUDED IN THE REVIEW THE COMPENSATION COMMITTEE OBTAINS AND RELIES UPON APPROPRIATE COMPENSATION MARKET SURVEY DATA AND ANALYSIS IN EACH CASE PRIOR TO MAKING ITS DETERMINATION FOR THIS PURPOSE, THE PRINCIPAL SOURCE OF SUCH DATA IS AN ANNUAL REPORT PROVIDED BY AN OUTSIDE CONSULTANT ADDITIONAL COMPARABILITY DATA FOR REVIEW OF THE PRESIDENT'S COMPENSATION HAS BEEN DRAWN FROM A SECOND EXTERNAL SOURCE THAT IS COMPILED ANNUALLY AND FROM PUBLICLY AVAILABLE FORM 990 INFORMATION THE INDIVIDUALS TO WHOM THE PROCESS IS APPLIED ARE THE FOLLOWING 1 THE OFFICERS OF THE UNIVERSITY, INCLUDING THE PRESIDENT, PROVOST, SECRETARY, EXECUTIVE VICE PRESIDENT, AND ALL VICE PRESIDENTS, 2 THE DEANS OF THE FACULTIES, INCLUDING KEY EMPLOYEES, 3 CERTAIN OTHER SENIOR UNIVERSITY PERSONNEL</p>

Return Reference	Explanation
Form 990, Part VI, Line 15b Process to establish compensation of other employees	THE ANNUAL COMPENSATION REVIEW PROCESS DESCRIBED ABOVE APPLIES TO OTHER OFFICERS AND KEY EMPLOYEES

Return Reference	Explanation
Form 990, Part VI, Line 19 Required documents available to the public	HARVARD UNIVERSITY MAKES ITS ANNUAL FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE HARVARD'S CONFLICT OF INTEREST POLICY FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS IS AVAILABLE ON HARVARD'S INTRANET, ACCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY HARVARD'S PUBLIC CHARTER IS AVAILABLE UPON REQUEST

Return Reference	Explanation
Form 990, Part VII, Section A, Line 1a, Column (B) AVERAGE HOURS PER WEEK	THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES THE AVERAGE HOURS WORKED REPORTED ON PART VII, COLUMN (B) ARE ESTIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT THE HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS REPRESENTS AN ESTIMATE OF TIME THE INDIVIDUAL SPENDS IN HIS/HER CAPACITY AS A MEMBER OF THE BOARD OF DIRECTORS OF HARVARD AFFILIATES

Return Reference	Explanation
Form 990, Part VIII, Line 2f Other Program Service Revenue	Lab Services and Other Sales - Total Revenue 28336101, Related or Exempt Function Revenue 24826489, Unrelated Business Revenue 3509612, Revenue Excluded from Tax Under Sections 512, 513, or 514 , Dental Clinic - Total Revenue 8961889, Related or Exempt Function Revenue 8961889, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , Rental Income from Investment Property - Total Revenue 24762515, Related or Exempt Function Revenue , Unrelated Business Revenue 138396, Revenue Excluded from Tax Under Sections 512, 513, or 514 24624119, Doubletree - Total Revenue 28238596, Related or Exempt Function Revenue , Unrelated Business Revenue 28238596, Revenue Excluded from Tax Under Sections 512, 513, or 514 , All Other Program Services Revenue - Total Revenue 25979120, Related or Exempt Function Revenue 25979120, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 ,

Return Reference	Explanation
Form 990, Part X, Line 33 NET ASSETS	AS REPORTED IN THE UNIVERSITY'S FY 16 FINANCIAL STATEMENTS, THE UNIVERSITY HAS CONSOLIDATED CERTAIN NON-CONTROLLING INTERESTS RELATING TO ITS INVESTMENTS IN REAL ASSETS UNDER ASU 2010-7. THESE NON-CONTROLLING INTERESTS REPRESENT THE PORTION OF THE REAL ASSETS NOT CONTROLLED BY THE UNIVERSITY, BUT REQUIRED TO BE PRESENTED ON THE UNIVERSITY'S BALANCE SHEET UNDER GENERALLY ACCEPTED ACCOUNTING PRINCIPLES. THESE INTERESTS WERE \$986.1 MILLION AS OF JUNE 30, 2016.

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	CHANGES IN NON-CONTROLLING INTERESTS IN POOLED INVESTMENT ACCOUNT - 152500000, CHANGE IN RETIREMENT OBLIGATIONS - -245721968, OTHER CHANGES IN SPLIT INTEREST AGREEMENTS - 162443682, TRANSFERS FROM AFFILIATES ORGANIZATIONS - 68625752, CHANGE IN INTEREST IN TRUSTS HELD BY OTHERS - -7339656, OTHER CHANGES IN NET ASSETS - 7662832,

Return Reference	Explanation
Schedule J, Part I, Line 7 Non-fixed payments	THE UNIVERSITY OFFERS INCENTIVE COMPENSATION FOR OUTSTANDING PERFORMANCE BONUS AND INCENTIVE PAYMENTS FOR OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES ARE LISTED IN PART II, COLUMN (B)(II)

Return Reference	Explanation
Schedule J, Part I, Line 8 Payments on contract that is subject to the initial contract exception	VICE PRESIDENT HOLLISTER WAS COMPENSATED UNDER AN INITIAL CONTRACT DURING CALENDAR YEAR 2015 THIS COMPENSATION ARRANGEMENT WAS APPROVED IN ADVANCE BY THE TREASURER AND SENIOR FELLOW THE ENTIRE HARVARD CORPORATION WAS SUBSEQUENTLY INFORMED V P HOLLISTER'S COMPENSATION AFTER JULY 1, 2015 WAS DETERMINED USING THE PROCESS DISCUSSED IN SCHEDULE O "COMPENSATION REVIEW PROCESS"

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990. ► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Identification of Disregarded Entities

Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) BEAU GESTE XXV LLC HRES 1350 MASS AVE CAMBRIDGE, MA 02138 20-2138990	REAL ESTATE	MA	28,242,990	63,679,963	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(2) DG EQUITY PARTICIPANTS II LLC 131 SOUTH DEARBORN ST 32 FL CHICAGO, IL 60603 98-1167777	INVESTMENTS	DE	25,370,000	168,361,000	DG PARTICIPANTS LTD
(3) EGSI LLC 600 ATLANTIC AVE BOSTON, MA 02210 81-3795256	INVESTMENTS	MA	0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(4) FIELD COURSE LLC 1209 ORANGE ST THE CORP TRUST CO WILMINGTON, DE 19801 00-1069145	ACADEMIC	DE	74,771	110,643	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(5) HARVARD INTERNATIONAL LLC 1350 MASS AVE STE 980 CAMBRIDGE, MA 02138 30-0459737	INTERNATIONAL SUPPORT	MA	0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(6) HARVARD UNIVERSITY BEACON YARDS LLC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0517218	REAL ESTATE	MA	0	79,744,698	PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Part II

Identification of Related Tax-Exempt Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
See Additional Data Table							

Part III

Identification of Related Organizations Taxable as a Partnership

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
See Additional Data Table												

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
See Additional Data Table									

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	Yes	
b Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d	Yes	
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1g	Yes	
h Purchase of assets from related organization(s)	1h	Yes	
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sharing of paid employees with related organization(s)	1o	Yes	
p Reimbursement paid to related organization(s) for expenses	1p	Yes	
q Reimbursement paid by related organization(s) for expenses	1q	Yes	
r Other transfer of cash or property to related organization(s)	1r	Yes	
s Other transfer of cash or property from related organization(s)	1s	Yes	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
See Additional Data Table			

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
Schedule R, Part IV IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS A TRUST	SPLIT INTEREST TRUSTS THE TRUSTS LISTED ARE DOMICILED IN MASSACHUSETTS, NEW YORK, AND WASHINGTON, D C

Additional Data

Software ID: 15000238
Software Version: 2015v3.0
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990, Schedule R, Part I - Identification of Disregarded Entities

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Total income	(e) End-of-year assets	(f) Direct Controlling Entity
(1) BEAU GESTE XXV LLC HRES 1350 MASS AVE CAMBRIDGE, MA 02138 20-2138990	REAL ESTATE	MA	28,242,990	63,679,963	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(1) DG EQUITY PARTICIPANTS II LLC 131 SOUTH DEARBORN ST 32 FL CHICAGO, IL 60603 98-1167777	INVESTMENTS	DE	25,370,000	168,361,000	DG PARTICIPANTS LTD
(2) EGSI LLC 600 ATLANTIC AVE BOSTON, MA 02210 81-3795256	INVESTMENTS	MA	0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(3) FIELD COURSE LLC 1209 ORANGE ST THE CORP TRUST CO WILMINGTON, DE 19801 00-1069145	ACADEMIC	DE	74,771	110,643	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(4) HARVARD INTERNATIONAL LLC 1350 MASS AVE STE 980 CAMBRIDGE, MA 02138 30-0459737	INTERNATIONAL SUPPORT	MA	0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(5) HARVARD UNIVERSITY BEACON YARDS LLC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0517218	REAL ESTATE	MA	0	79,744,698	PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
AFRICA ACADEMY FOR PUBLIC HEALTH PO BOX 79810 MWAH KIBAKI RD DAR ES SALAAM TZ	RESEARCH	TZ			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
AMERICAN REPERTORY THEATRE COMPANY INC 64 BRATTLE ST CAMBRIDGE, MA 02138 04-2665867	PERFORMING ARTS	MA	501(c)(3)	9	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD AVENIDA PAULISTA 1337 CJ 171 SAO PAULO 01311200 BR	EDUCATION	BR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
BLUE MARBLE HOLDINGS CORP 600 ATLANTIC AVE BOSTON, MA 02210 23-7014581	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
BOTSWANA-HARVARD AIDS INSTITUTE PRIVATE BAG BO 320 GABORONE BC	RESEARCH	BC			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
CENTRE RECHERCHE EUROPEEN DE LA HBS 62 RUE FRANCOIS 1 ER PARIS FR	RESEARCH SUPPORT	FR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
DEMETER HOLDINGS CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3044742	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
DOYUKAI FUND FOR HARVARD INC 800 BOYLSTON ST BOSTON, MA 02199 04-3478889	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC 401 PARK DR BOSTON, MA 02215 52-2446955	EDUCATION AND RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
ENDOWMENT FOR RESEARCH IN HUMAN BIOLOGY INC 745 BOYLSTON ST 7TH FL BOSTON, MA 02116 04-2702030	RESEARCH	MA	501(c)(3)	Type III-O	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA CARLOS PELLEGRINI 1163 PISO 12 CONTRAFRENTE BUENOS AIRES C1009ABW AR	RESEARCH SUPPORT	AR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
FUNDACION DRCLAS CHILE AVENIDA DAG HAMMARSKJOLD 3269 SANTIAGO CI	FACULTY AND STUDENT ACTIVITIES	CI			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC HMS DEAN OF FAC OF MED BOSTON, MA 02115 04-3293162	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C 3 BLACKFAN CIRCLE 5TH FL CLSB BOSTON, MA 02115 30-0773387	RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD BUSINESS SCHOOL INTERACTIVE INC SOLDIERS FIELD RD BOSTON, MA 02163 04-3395140	EXECUTIVE EDUCATION	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING CORP 20 GUEST ST STE 700 BRIGHTON, MA 02135 04-3177990	PUBLISHING	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD DEDICATED ENERGY LIMITED 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0425512	ELECTRICITY PURCHASING	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC 114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 45-4535664	GLOBAL SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD GLOBAL RESEARCH SUPPORT CENTRE INDIA 9SE 9TH FL 29 SENAPATI BAPAT MARG MUMBAI,MAHARASHTRA 400028 IN	RESEARCH	IN			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
HARVARD GLOBAL RESEARCH SUPPORT CENTRE SOUTH AFRICA NPC 22 BREE ST CAPE TOWN 8000 SF	RESEARCH	SF			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
HARVARD GLOBAL UK VERNON HOUSE 22 SICILIAN AVE LONDON WC1A2QS UK	RESEARCH	UK			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes	
HARVARD MAGAZINE INC 7 WARE ST CAMBRIDGE, MA 02138 04-6112308	PUBLISHING	MA	501(c)(3)	Type III-FI	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD MANAGEMENT COMPANY INC 600 ATLANTIC AVE BOSTON, MA 02210 23-7361259	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD MANAGEMENT PRIVATE EQUITY CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3070522	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD MEDICAL CENTER 25 SHATTUCK ST BOSTON, MA 02115 04-2213292	MEDICAL EDUCATION	MA	501(c)(3)	Type I	NA		No
HARVARD NEURODISCOVERY CENTER INC 25 SHATTUCK ST BOSTON, MA 02115 31-1745145	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD PRIVATE CAPITAL HOLDINGS INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3070519	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD PRIVATE CAPITAL REALTY INC 600 ATLANTIC AVE BOSTON, MA 02210 22-3138409	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD REAL ESTATE - ALLSTON INC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-3373410	TITLE HOLDING COMPANY	MA	501(c)(25)		PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD REAL ESTATE INC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2649303	REAL ESTATE BROKERAGE	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD-YENCHING INSTITUTE VANSERG HALL 25 FRANCIS AVE CAMBRIDGE, MA 02138 04-2062394	EDUCATION	MA	501(c)(3)	Type I	NA		No
ION INC 1350 MASS AVE CAMBRIDGE, MA 02138 22-3032677	RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
LONGWOOD MEDICAL ENERGY COLLABORATIVE INC 160 LONGWOOD AVE BOSTON, MA 02115 04-3476764	ENERGY SERVICES	MA	501(c)(3)	Type I	NA		No
MASSACHUSETTS GREEN HIGH PERFORMANCE COMPUTING CENTER INC 100 BIGELOW ST HOLYOKE, MA 01040 27-3014805	RESEARCH	MA	501(c)(3)	Type I	NA		No
MGHPCC HOLYOKE INC 100 BIGELOW ST HOLYOKE, MA 01040 45-2257442	RESEARCH	MA	501(c)(3)	Type I	NA		No
PHEMUS CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-2997367	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
RED TOP INC MURR CTR 65 NORTH HARVARD ST BOSTON, MA 02163 51-0189788	ATHLETICS	CT	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
SHIPPING VENTURE CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3263656	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
STUDENT CLUBS OF HBS INC SOLDIERS FIELD RD BOSTON, MA 02163 57-1152691	STUDENT SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
THE CARL J SHAPIRO INSTITUTE FOR EDUCATION AND RESEARCH AT HARVARD 330 BROOKLINE AVE BOSTON, MA 02215 04-3326928	MEDICAL EDUCATION AND RESEARCH	MA	501(c)(3)	Type I	NA		No

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
TRUSTEES FOR HARVARD UNIVERSITY 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 53-0199180	EDUCATION	DC	501(c)(3	Type II	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproprrtionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
144 FULTON MMEE JV LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-4542524	INVESTMENTS	DE	CAR II HOLDINGS I LLC	Excluded	0	22,312,449		No			No	80 42 %
170 BROADWAY LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 46-4145333	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC	Excluded	0	14,513,251		No			No	81 05 %
2007 86TH STREET LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 46-3848056	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC	Excluded	0	0		No			No	81 05 %
441 ROCKAWAY OWNER LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 30-0829016	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC	Excluded	0	3,722,642		No			No	81 05 %
522 FULTON REALTY LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 13-4215034	INVESTMENTS	DE	CAR II HOLDINGS I LLC	Excluded	29,322	29,668,537		No			No	80 42 %
ALCION REAL ESTATE PARTNERS II LP ONE POST OFFICE SQUARE STE 3150 BOSTON, MA 02109 26-3400946	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	32,517,125	49,364,787		No			No	80 31 %
ALCION REAL ESTATE PARTNERS LP ONE POST OFFICE SQUARE STE 3150 BOSTON, MA 02109 20-1973523	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	-2,761,580	96,001,515		No			No	93 93 %
ALPINE APARTMENTS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 90-0908453	INVESTMENTS	DE	IEC ATLANTIC III LLC	Excluded	-12,282	0		No			No	79 00 %
AMERRA AGRI OPPORTUNITY FUND LP 1185 AVE OF THE AMERICAS 18TH FL NEW YORK, NY 10036 27-3310646	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	7,993,482	112,895,995		No	109,226		No	99 08 %
ARROWSTREET CAPITAL GLOBAL EQUITY LONGSHORT FUND LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1136230	INVESTMENTS	CJ	ARROWSTREET CAPITAL GLOBAL EQUITY LONG SHORT FUND (FEEDER) LTD	Excluded	11,466,783	301,224,706		No			No	58 00 %
ATLANTIC CT HOLDINGS II LLC 4343 VON KARMAN AVE STE 200 NEWPORT BEACH, CA 92660 46-2548899	INVESTMENTS	DE	ATLANTIC WESTERN INDUSTRIAL II LLC	Excluded	-513,472	15,018,402		No			No	93 50 %
ATLANTIC CT HOLDINGS III LLC 4343 VON KARMAN AVE STE 200 NEWPORT BEACH, CA 92660 47-5397308	INVESTMENTS	DE	ATLANTIC WESTERN INDUSTRIAL LLC	Excluded	0	14,355,000		No			No	99 00 %
ATLANTIC CT HOLDINGS LLC 4343 VON KARMAN AVE STE 200 NEWPORT BEACH, CA 92660 46-2501216	INVESTMENTS	DE	ATLANTIC WESTERN INDUSTRIAL LLC	Excluded	2,839	67,203,288		No			No	93 51 %
ATLANTIC P3 LIFE SCIENCES HOLDINGS LLC 4380 LAJOLLA VILLAGE DR STE 230 SAN DIEGO, CA 92122 47-2638594	INVESTMENTS	DE	ATLANTIC WLS LLC	Excluded	0	164,885,158		No			No	99 80 %
ATLANTIC REGENT HOLDINGS LLC 11990 SAN VICENTE BLVD STE 200 LOS ANGELES, CA 90049 47-2097418	INVESTMENTS	DE	ATLANTIC WSWO LLC	Excluded	912,450	76,325,634		No			No	98 85 %

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							Yes	No		Yes	No	
ATLANTIC SCIOTO HOLDINGS LLC 575 MADISON AVE 16TH FL NEW YORK, NY 10022 47-1979711	INVESTMENTS	DE	ATLANTIC DEBT INVESTOR LLC	Excluded	2,228,597	106,722,718		No			No	99 63 %
ATLANTIC TORONTO LP HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 35-2384789	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	1,228,674	12,909,609		No			No	100 00 %
BAINBRIDGE CC URBANA APARTMENTS LLC 12765 W FOREST HILL BLVD STE 1307 WELLINGTON, FL 33414 80-0910794	INVESTMENTS	DE	BLUE ATLANTIC URBANA LLC	Excluded	0	13,462,418		No			No	88 20 %
BAUPOST INSTITUTIONAL REALTY PARTNERS LLC - I 10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3437926	INVESTMENTS	MA	HB INSTITUTIONAL LP	Excluded	-5,911	62,337		No			No	62 68 %
BAUPOST INSTITUTIONAL REALTY PARTNERS LLC - II 10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3481078	INVESTMENTS	MA	HB INSTITUTIONAL LP	Excluded	-7,330	0		No			No	59 53 %
BAYNORTH REALTY FUND IV LP 200 CLARENDON ST 54TH FL BOSTON, MA 02116 04-3423446	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	272,992	5,080,831		No			No	90 10 %
B-BROOK-B SARL 20 RUE DE LA POSTE L2346 LU 98-0558809	INVESTMENTS	LU	HB INSTITUTIONAL LP	Excluded	0	0		No			No	54 61 %
BH INVESTMENTS FUND LLC 655 THIRD AVE 11TH FL NEW YORK, NY 10017 04-3070522	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	-42,338,504	224,489,123		No			No	100 00 %
BLUE ATLANTIC ACQUISITION GROUP II LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 90-0909419	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC	Excluded	12,147,607	95,442,279		No			No	98 00 %
BLUE ATLANTIC ACQUISITION GROUP LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-4668306	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC	Excluded	8,571,181	49,546,217		No			No	98 00 %
BPR CO-INVESTOR LLC 7121 FAIRWAY DR STE 410 PALM BEACH GARDENS, FL 33418 20-8376342	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	803,452	0		No			No	100 00 %
CA USQUARE LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-3889463	INVESTMENTS	DE	ATLANTIC USQUARE LLC	Unrelated	-648,326	83,322,998		No			No	90 00 %
CARMEL HOUSE APARTMENTS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-1377243	INVESTMENTS	DE	IEC ATLANTIC III LLC	Excluded	-15,844	0		No			No	92 83 %
CCC INVESTORS HOLDINGS II LP 2310 WASHINGTON ST NEWTON LOWER FALLS, MA 02462 47-2033623	INVESTMENTS	DE	ATLANTIC CRI II LLC	Excluded	525,454	8,666,359		No			No	100 00 %
CERBERUS MA PARTNERS LP 190 ELGIN AVE GEORGE TOWN, GRAND CAYMAN KYI9005 CJ 36-4762301	INVESTMENTS	CJ	ATLANTIC CIREP EUROPE LLC	Excluded	13,477,771	166,471,061		No			No	98 52 %

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							Yes	No		Yes	No	
CH NBS LTD 47 ESPLANADE ST HELIER, CHANNEL ISLANDS JE10BD JE 98-1207239	INVESTMENTS	JE	ATLANTIC NBS LTD	Excluded	-196,022	5,960,412		No			No	80 00 %
CH OCEANSIDE LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 46-2568911	INVESTMENTS	DE	CROWN ATLANTIC 2756 LONG BEACH RD LLC	Excluded	0	5,102,308		No			No	80 42 %
CHAMBERS BURGER PROPERTY LP 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 46-0986140	INVESTMENTS	DE	CB EQUITY LLC	Excluded	730,799	20,762,406		No			No	71 93 %
CHEROKEE INVESTMENT PARTNERS III PARALLEL FUND LP 111 EAST HARGETT ST STE 300 RALEIGH, NC 27601 71-0890767	INVESTMENTS	DE	HPC CHEROKEE VENTURES LLC	Unrelated	-84,102	6,301,891		No			No	53 05 %
CIREP IV INSTITUTIONAL FEEDER LP 190 ELGIN AVE GEORGE TOWN, GRAND CAYMAN KYI9005 CJ 98-1265836	INVESTMENTS	CJ	ATLANTIC CIREP EUROPE LLC	Excluded	19,766	10,128,078		No			No	70 62 %
COMPOSITION CAPITAL ASIA FUND II CV STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL 98-0563996	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA II FEEDER CV	Excluded	-2,016,222	37,086,460		No			No	58 40 %
CORAL SENIOR HOUSING II LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 32-0410036	INVESTMENTS	DE	CSH LIVING II LLC	Excluded	0	91,569,355		No			No	99 50 %
CORAL SENIOR HOUSING III LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 38-3931197	INVESTMENTS	DE	CSH LIVING III LLC	Excluded	0	55,624,687		No			No	99 50 %
CORAL SENIOR HOUSING LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 27-3934030	INVESTMENTS	DE	CSH LIVING LLC	Excluded	0	6,242,502		No			No	93 56 %
CORAL-FSP INVESTMENT FUND I LLC 178 SOUTH MAIN ST STE 375 ALPARETTA, GA 30009 45-3203414	INVESTMENTS	DE	CSH PROGRAM REIT INC	Excluded	-244,268	11,187,434		No			No	74 85 %
CORAL-FSP INVESTMENT FUND II LLC 178 SOUTH MAIN ST STE 375 ALPARETTA, GA 30009 90-1033350	INVESTMENTS	DE	CSH PROGRAM REIT II INC	Excluded	-187,952	17,269,957		No			No	84 58 %
CREEKSIDE GLEN APARTMENTS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-1384936	INVESTMENTS	DE	IEC ATLANTIC III LLC	Excluded	-62,869	0		No			No	92 83 %
CROSSPOINT TECHNOLOGY HOLDINGS LLC 300 3RD AVE STE 2 WALTHAM, MA 02451 04-3520886	INVESTMENTS	DE	BAYNORTH REALTY FUND IV LP	Excluded	301,500	11,361,277		No			No	81 09 %
CROWN 144 FULTON LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-3233984	INVESTMENTS	DE	144 FULTON MMEE JV LLC	Excluded	-689,421	27,743,521		No			No	77 23 %
CROWN ATLANTIC INTL OLIVE LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-1830643	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC	Excluded	0	9,018,186		No			No	83 30 %

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							Yes	No		Yes	No	
CROWN ATLANTIC RETAIL II LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 36-4806500	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	0	82,782,330		No			No	89 36 %
CROWN ATLANTIC RETAIL LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 46-1605646	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	0	34,620,983		No			No	90 05 %
CROWN ICS 5TH ACQUISITIONS LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-1827246	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	0	42,465,459		No			No	60 57 %
CROWN SRP LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-2106149	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	0	1,311,894		No			No	80 00 %
CVI CHVF LP 9320 EXCELSIOR BLVD MS144-7-2 HOPKINS, MN 55343 80-0941373	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	5,633,989	112,344,035		No	39,074		No	99 99 %
CYPRESS CREEK APARTMENTS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-1403554	INVESTMENTS	DE	IEC ATLANTIC III LLC	Excluded	-37,479	0		No			No	92 83 %
DENHAM COMMODITY PARTNERS FUND II LP 185 DARTMOUTH ST 7TH FL BOSTON, MA 02116 77-0644776	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	Excluded	-11,399,965	0		No			No	81 97 %
DEVONIAN LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 90-0721046	INVESTMENTS	DE	MEDOWLARK LLC	Excluded	0	0		No			No	99 91 %
DS CO-INVESTORS LLC 7121 FAIRWAY DR STE 410 PALM BEACH GARDENS, FL 33418 55-0911808	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	0		No			No	50 00 %
EAE ATLANTIC LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 36-4743445	INVESTMENTS	DE	ATLANTIC WFH INVESTOR LLC	Excluded	0	372,976,749		No			No	90 90 %
EDGE PRINCIPAL INVESTMENTS III PV LP 1700 BROADWAY 38TH FL NEW YORK, NY 10019 47-5253229	INVESTMENTS	DE	ATLANTIC FUND HOLDINGS LLC	Excluded	-966,448	26,902,872		No			No	85 10 %
GAVEA JUS BG 1 - MASTER LP 3500 S DUPONT HWY DOVER, DE 19901 46-2781217	INVESTMENTS	DE	GAVEA JUS BG 1 - FEEDER LP	Excluded	-1,619,757	2,766,721		No			No	100 00 %
GBE INVESTMENTS LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	Excluded	-3,959,117	213,163,208		No			No	98 70 %
GERRITY ATLANTIC RETAIL PARTNERS LLC 973 LOMAS SANTA FE DR SOLANA BEACH, CA 92075 27-4257497	INVESTMENTS	DE	ATLANTIC RETAIL WEST LLC	Excluded	10,119,923	88,287,878		No			No	98 72 %
GREENFIELD BLR FINANCE PARTNERS LP 2 POST RD WEST WESTPORT, CT 06880 27-4267038	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	0	332,503		No			No	69 10 %

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							Yes	No		Yes	No	
GREENFIELD BLR PARTNERS LP 2 POST RD WEST WESTPORT, CT 06880 20-1221910	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	39,277	6,400		No			No	69 10 %
GREENHAVEN APARTMENTS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 27-4746803	INVESTMENTS	DE	IEC ATLANTIC I LLC	Excluded	26,492,508	1,913,664		No			No	91 63 %
GUEPARDO MASTER FUND LLC 700 14 ANDAR SAO PAULO 04542000 BR 98-0536488	INVESTMENTS	BR	ITAY LLC	Excluded	-23,405,448	17,570,000		No			No	85 06 %
HAMPDEN INSURANCE PARTNERS I LP 94 SOLARIS AVE PO BOX 1348 CAMANA BAY, GRAND CAYMAN KY11108 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	0	14,837,054		No			No	99 00 %
HARVARD COMMINGLED ACCOUNT HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3344621	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Excluded	682,777,330	3,635,514,262		No		Yes		95 74 %
HARVARD INVESTMENT ASSOCIATES HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3507407	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	Excluded	6,430,622	20,798,657		No	520,311		No	100 00 %
HB INSTITUTIONAL LP 10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3425685	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL HOLDINGS INC	Excluded	75,504,134	1,960,385,684		No	8,672,781		No	98 87 %
HFMM 770 BAY LP 4711 YONGE ST STE 1400 TORONTO, ONTARIO M2N7E4 CA	INVESTMENTS	CA	ALCION REAL ESTATE PARTNERS LP	Excluded	81,960	92,153		No			No	93 93 %
HFMM LP 4711 YONGE ST STE 1400 TORONTO, ONTARIO M2N7E4 CA	INVESTMENTS	CA	ALCION REAL ESTATE PARTNERS LP	Excluded	-2,325,413	892,786		No			No	93 93 %
HLS SPV LLC 1345 AVE OF AMERICAS 42ND FL NEW YORK, NY 10105 47-2205984	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	0	3,444,190		No			No	99 71 %
HMC JUWEEL HOLDINGS LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1196430	INVESTMENTS	CJ	HMC JUWEEL INVESTORS LP	Excluded	-738,666	24,026,534		No			No	100 00 %
IEC ATLANTIC I LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 27-3609237	INVESTMENTS	DE	ATLANTIC MULTIFAMILY HOUSING LLC	Excluded	35,848,687	300		No			No	98 00 %
IEC ATLANTIC II LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 37-1657369	INVESTMENTS	DE	ATLANTIC MULTIFAMILY HOUSING LLC	Excluded	21,989,458	10,564		No			No	98 00 %
IEC ATLANTIC III LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 32-0390438	INVESTMENTS	DE	ATLANTIC MULTIFAMILY HOUSING III LLC	Excluded	-200,737	67,529		No			No	98 75 %
IEC BREAKWATER LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-4447102	INVESTMENTS	DE	IEC ATLANTIC II LLC	Excluded	10,338,100	209,532		No			No	88 20 %

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							Yes	No		Yes	No	
IEC HIDDEN CREEK LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-3083079	INVESTMENTS	DE	IEC ATLANTIC I LLC	Excluded	11,336,445	98,294		No			No	78 40 %
INDY BLUE EQUITY LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-3668839	INVESTMENTS	DE	INDY BLUE MANAGER LLC	Excluded	0	45,314,055		No			No	71 93 %
IRON POINT CO-INVESTMENT I LLC 201 MAIN ST STE 2300 FORT WORTH, TX 76102 45-4748900	INVESTMENTS	DE	ATLANTIC T5 HOLDINGS LLC	Excluded	3	85,570,971		No			No	84 21 %
IRON POINT REAL ESTATE PARTNERS III-TE (H) LP 201 MAIN ST STE 2300 FORT WORTH, TX 76102 61-1740169	INVESTMENTS	DE	ATLANTIC IP3 HOLDINGS LLC	Unrelated	-349,465	16,625,175		No			No	99 97 %
IRON POINT REAL ESTATE PARTNERS II-TE (H) LP 201 MAIN ST STE 2300 FORT WORTH, TX 76102 45-2502061	INVESTMENTS	DE	ATLANTIC IP HOLDINGS LLC	Excluded	3,381,769	43,277,594		No			No	99 68 %
IRON POINT REAL ESTATE PARTNERS-TE (H) LP 201 MAIN ST STE 2300 FORT WORTH, TX 76102 26-0526961	INVESTMENTS	TX	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	4,236,498	46,885,418		No			No	73 45 %
ISLA VISTA ACQUISITION GROUP LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-2436234	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC	Excluded	29,507,167	0		No			No	70 00 %
ISLAND C-III ATLANTIC HOLDINGS LLC 300 N MAIN ST STE 402 GREENVILLE, SC 29601 47-1180960	INVESTMENTS	DE	ATLANTIC C-III LLC	Unrelated	1,298,425	15,198,717		No			No	100 00 %
JEN CAPITAL II REAL ESTATE FUND LP 19/F WORLDWIDE HSE 19 DES VOEUX RD HONG KONG CH 98-1102667	INVESTMENTS	CH	COMPOSITION CAPITAL ASIA FUND II CV	Excluded	-125,707	1,679,823		No			No	55 62 %
L-A SATURN ACQUISITION LP 2929 ARCH ST STE 1650 PHILADELPHIA, PA 19104 30-0825127	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Unrelated	-1,975,186	394,548,608		No			No	66 09 %
LIQUID REALTY PARTNERS IV (PF1) LP 101 MARKET ST 769 CAMANA BAY GEORGE TOWN, GRAND CAYMAN KY19006 CJ 26-0346359	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	7,099,022	2,252,776		No			No	100 00 %
LIQUID REALTY PARTNERS IV INVESTMENTS AIV (PF1) LP 199 E LINDA MESA AVE 10 DANVILLE, CA 94526	INVESTMENTS	DE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LTD	Excluded	0	0		No			No	100 00 %
LIQUID REALTY PARTNERS IV INVESTMENTS II AIV (PF1) LP 199 E LINDA MESA AVE 10 DANVILLE, CA 94526	INVESTMENTS	DE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) II LP	Excluded	0	0		No			No	100 00 %
LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LP 101 MARKET ST 769 CAMANA BAY GEORGE TOWN, GRAND CAYMAN KY19006 CJ 26-0489545	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	1,531,669		No			No	100 00 %
LONGFELLOW ATLANTIC HOLDINGS LLC 260 FRANKLIN ST STE 1520 BOSTON, MA 02210 80-0965922	INVESTMENTS	DE	ATLANTIC SCIENCE LLC	Excluded	1,284,611	72,024,068		No			No	99 00 %

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							Yes	No		Yes	No	
LUBERT-ADLER CAPITAL REAL ESTATE FUND III LP 2929 ARCH ST STE 1650 PHILADELPHIA, PA 19104 52-2279515	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	435,241	10,405,670		No			No	77 86 %
LUBERT-ADLER REAL ESTATE FUND VII LP 2929 ARCH ST STE 1650 PHILADELPHIA, PA 19104 80-0955742	INVESTMENTS	DE	ATLANTIC LAREF VII LLC	Excluded	-1,807,145	77,212,002		No			No	98 04 %
MCRB LLC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 46-1235435	INVESTMENTS	DE	SAPPHIRE HOSPITALITY LLC	Excluded	10,574,705	86,720,911		No			No	74 79 %
MCRS LLC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 27-3637201	INVESTMENTS	MD	SAPPHIRE HOSPITALITY LLC	Excluded	11,815,786	88,679,118		No			No	85 90 %
MDH ATLANTIC HOLDINGS LLC 3715 NSIDE PKWY NW BLDG 400 ATLANTA, GA 30327 46-5214306	INVESTMENTS	DE	ATLANTIC SOUTHEAST INDUSTRIAL LLC	Excluded	3,782,434	86,908,593		No			No	97 67 %
OAK-MOSSER LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 81-3349445	INVESTMENTS	DE	ATLANTIC OAK LLC	Excluded	0	0		No			No	93 00 %
PAG ASIA ALPHA LP 103 S CHURCH ST GEORGE TOWN, GRAND CAYMAN KY11106 CJ	INVESTMENTS	CJ	PAG ASIA ALPHA FEEDER LTD	Excluded	0	0		No			No	100 00 %
PATIO GARDENS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-5311665	INVESTMENTS	DE	IEC ATLANTIC II LLC	Excluded	7,977,475	345,578		No			No	83 30 %
PSI ATLANTIC HOLDINGS II LLC 530 OAK COURT DR STE 185 MEMPHIS, TN 38117 81-0786898	INVESTMENTS	DE	ATLANTIC SELF STORAGE LLC	Excluded	-116	0		No			No	98 67 %
PSI ATLANTIC HOLDINGS III LLC 530 OAK COURT DR STE 185 MEMPHIS, TN 38117 81-0780333	INVESTMENTS	DE	ATLANTIC SELF STORAGE LLC	Excluded	-235	4,422,868		No			No	98 67 %
PSI ATLANTIC HOLDINGS LLC 530 OAK COURT DR STE 185 MEMPHIS, TN 38117 46-4391864	INVESTMENTS	DE	ATLANTIC SELF STORAGE LLC	Excluded	29,226,434	396,794		No			No	98 67 %
QUEENS VENTURES LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 80-0963664	INVESTMENTS	DE	EAE ATLANTIC II INC	Excluded	0	333,419,618		No			No	87 04 %
ROUND TABLE INTEREST RATE INTERMEDIATE FUND LTD REGATTA OFFICE PK WEST BAY RD GRAND CAYMAN KY11205 CJ	INVESTMENTS	CJ	ROUND TABLE INTEREST RATE FUND LTD	Excluded	0	0		No			No	59 94 %
RUBY ATLANTIC AJCP HOLDINGS LLC 133 NORTH JEFFERSON ST 4TH FL CHICAGO, IL 60661 46-4623957	INVESTMENTS	DE	RUBY ATLANTIC HOSPITALITY LLC	Excluded	0	209,929,341		No			No	74 19 %
SF MEZZ LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 81-1908770	INVESTMENTS	DE	ATLANTIC SF MEZZ LLC	Excluded	387,455	35,989,796		No			No	95 00 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproporionate allocations?		(i) Code V -UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
SOIL INNOVATIONS LLC CT CORP 1209 ORANGE ST WILMINGTON, DE 19801 90-0538481	INVESTMENTS	DE	PHEMUS CORP	Excluded	-48,975	319,369,255		No			No	100 00 %
SOUTHWOOD GARDENS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-4154784	INVESTMENTS	DE	IEC ATLANTIC II LLC	Excluded	5,811,206	219,011		No			No	93 10 %
TDC ATLANTIC HOLDINGS LLC 5130 SOUTH ALSTON AVE STE 210 DURHAM, NC 27713 47-5340743	INVESTMENTS	DE	ATLANTIC SE OFFICE LLC	Excluded	0	4,674,087		No			No	95 39 %
TETRIS PROPERTY LP 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 46-1625319	INVESTMENTS	DE	USRA ATLANTIC NET LEASE CAPITAL CORP	Excluded	765,323	29,775,254		No			No	71 93 %
THE TRITON FUND II NO 2 LP 23-27 SEATON PL ST HELIER JE23QL JE 98-0634601	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	15,733,241	557,680		No			No	100 00 %
THE VILLAGE 2 LLC 4970 EL CAMINO REAL STE 220 BOSTON, MA 94022 45-3159941	INVESTMENTS	DE	IEC ATLANTIC I LLC	Excluded	0	0		No			No	78 41 %
THE WILDHORN FUND LP REGATTA OFFICE PK WEST BAY RD GRAND CAYMAN CJ 98-0527266	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	-763,261	471,450		No			No	100 00 %
TRAVIS COAL RESTRUCTURED HOLDINGS LLC 185 DARTMOUTH ST 7TH FL BOSTON, MA 02116 20-2595311	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND II LP	Excluded	-3,205,398	0		No			No	54 49 %
TRUE ARROW CHINA INVESTMENTS MASTER FUND LTD 89 NEXUS WAY CAMANA BAY GRAND CAYMAN KY19007 CJ	INVESTMENTS	CJ	TRUE ARROW CHINA INVESTMENTS LTD	Excluded	-3,751,163	95,603,021		No			No	93 00 %
USRA ATLANTIC CAPITAL PARTNERS LLC 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-2686195	INVESTMENTS	DE	ATLANTIC NET LEASE INVESTOR LLC	Excluded	12,547,970	70,023,110		No			No	71 93 %
VERBENA LLC DBA PURPLE VERBENA LLC 113 S LA BREA AVE LOS ANGELES, CA 90036 90-0708621	INVESTMENTS	DE	DEVONIAN LLC	Excluded	103,932,810	0		No	-1,734,175		No	84 69 %
WASHINGTON HEIGHTS I LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 80-0858078	INVESTMENTS	DE	EAE ATLANTIC I INC	Excluded	-75,656	14,876,972		No			No	90 90 %
WBH KIRBY HILL CO-INVESTMENT LLC 7121 FAIRWAY DR STE 410 PALM BEACH GARDENS, FL 33418 14-1933484	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	-1,442,703		No			No	100 00 %
XILOS DAKOTA SEPARATE LP 11-15 SEATON PL ST HELIER JE40QH JE 98-1293611	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	0	14,936,390		No			No	59 06 %

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) 2226081 ONTARIO LTD 333 BAY ST STE 3400 TORONTO,ONTARIO M5H2S7 CA 20-1973523	INVESTMENTS	CA	ALCION REAL ESTATE PARTNERS LP	C Corporation	-510,936	10,660,215	93 93 %	Yes	
(1) 365 CHURCH STREET LP 4711 YONGE ST STE 1400 TORONTO,ONTARIO M2N7E4 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	-89,454	24,904,606	56 32 %	Yes	
(2) ADELAIDE-PETER DEVELOPMENTS 4711 YONGE ST STE 1400 TORONTO,ONTARIO M2N7E4 CA 98-0684328	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	26,226,631	31,157,673	53 15 %	Yes	
(3) AGRICOLA BRINZAL LTDA AV SANTA MARIA 6350 OFICINA 307 VITACURA,SANTIAGO CI	INVESTMENTS	CI	AGRICOLA E INVERSIONES PAMPA ALEGRE SA	C Corporation	-3,291,231	13,931,835	100 %	Yes	
(4) AGRICOLA DURAMEN LTDA AV SANTA MARIA 6350 OFICINA 307 VITACURA,SANTIAGO CI	INVESTMENTS	CI	AGRICOLA E INVERSIONES PAMPA ALEGRE SA	C Corporation	-999,383	2,889,666	100 %	Yes	
(5) AGRICOLA E INVERSIONES PAMPA ALEGRE SA AV SANTA MARIA 6350 OFICINA 307 VITACURA,SANTIAGO CI	INVESTMENTS	CI	INVERSIONES TRES CUMBRES LTDA	C Corporation	2,897,761	12,331,768	100 %	Yes	
(6) AGRICOLA EL CARDONAL LTDA LO FONTECILLA NO 201 STE 834 LAS CONDES,SANTIAGO CI 98-1204153	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-1,334,798	31,195,043	100 %	Yes	
(7) AGRICOLA FUNDO BUCALEMU LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES,SANTIAGO CI 98-0639220	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	46,321	33,083,930	100 %	Yes	
(8) AGRICOLA LOS RIOS SPA AV SANTA MARIA 6350 OFICINA 307 VITACURA,SANTIAGO CI 98-1209592	INVESTMENTS	CI	PHEMUS CORP	C Corporation	1,290,275	8,458,773	100 %	Yes	
(9) AGRICOLA RAPEL LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES,SANTIAGO CI 98-0639218	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-310,546	11,402,656	100 %	Yes	
(10) AGRICOLA RETIRO LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES,SANTIAGO CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-630,747	17,400,258	100 %	Yes	
(11) AGRICOLA RIBERA LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES,SANTIAGO CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-383,734	6,078,253	100 %	Yes	
(12) AGROFLORESTAL VERDE SUL SA RODOVIA RS-473 KM 22 DISTRICT MATARAZZO PEDRO OSORIO RIO GRANDE DO SUL BR	INVESTMENTS	BR	CATTLEYA LLC	C Corporation	-555,193	36,616,725	100 %	Yes	
(13) AQUILA INC PO BOX 309 UGLAND HOUSE GEORGE TOWN,GRAND CAYMAN KY11104 CJ 98-0532782	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	2,745,100	43,034,911	100 %	Yes	
(14) ARA INC PO BOX 309 UGLAND HOUSE GEORGE TOWN,GRAND CAYMAN KY11104 CJ 98-0543813	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	-1,065,554	1,887,022	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

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								Yes	No
(16) ARROWSTREET CAPITAL GLOBAL EQUITY LONG SHORT FUND (FEEDER) LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1137946	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	10,328,959	127,454,383	60 %	Yes	
ASIA LANDMARK SPECIAL FUND (1) LTD 50 COLLYER QUAY 08-01 OUE BAYFRONT, SINGAPORE 49321 SN	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	-13,048,058	112,095,944	100 %	Yes	
(2) ATLANTIC AVENUE REALTY LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ 98-0533323	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	850,317	13,460,652	100 %	Yes	
(3) ATLANTIC BRIDGE REIT INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 81-0810982	INVESTMENTS	DE	ATLANTIC US REAL ESTATE LLC	C Corporation	0	0	100 %	Yes	
(4) ATLANTIC CAYMAN LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1219940	INVESTMENTS	CJ	ATLANTIC INTERNATIONAL REAL ESTATE LLC	C Corporation	0	18,517,720	100 %	Yes	
(5) ATLANTIC CT REIT II INC 4343 VON KARMAN AVE STE 200 NEWPORT BEACH, CA 92660 47-5565843	INVESTMENTS	DE	ATLANTIC CT HOLDINGS III LLC	C Corporation	-96,427	33,921,411	99 %	Yes	
(6) ATLANTIC CT REIT INC 4343 VON KARMAN AVE STE 200 NEWPORT BEACH, CA 92660 46-2500323	INVESTMENTS	DE	ATLANTIC CT HOLDINGS LLC	C Corporation	-818,725	146,997,896	93 51 %	Yes	
(7) ATLANTIC DV HOLDINGS LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1196247	INVESTMENTS	CJ	ATLANTIC INTERNATIONAL REAL ESTATE LLC	C Corporation	-6,445,596	68,995,048	100 %	Yes	
(8) ATLANTIC EUROPE INVESTMENTS GP LTD 50 LOTHIAN RD EDINBURGH EH39WJ UK	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	0	0	100 %	Yes	
(9) ATLANTIC EUROPE INVESTMENTS LP 50 LOTHIAN RD EDINBURGH EH39WJ UK 98-0670648	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-1,275,260	41,105,150	100 %	Yes	
(10) ATLANTIC FM LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1249059	INVESTMENTS	CJ	ATLANTIC INTERNATIONAL REAL ESTATE LLC	C Corporation	-6,399,988	16,866,940	100 %	Yes	
(11) ATLANTIC NBS LTD 47 ESPLANADE ST HELIER, CHANNEL ISLANDS JEI0BD JE 98-1220176	INVESTMENTS	JE	ATLANTIC INTERNATIONAL REAL ESTATE LLC	C Corporation	-181,456	5,706,441	100 %	Yes	
(12) ATLANTIC NREP II LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1273705	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-195,491	5,554,964	100 %	Yes	
(13) ATLANTIC P3 PROGRAM REIT INC 4380 LAJOLLA VILLAGE DR STE 230 SAN DIEGO, CA 92122 47-2704934	INVESTMENTS	DE	ATLANTIC P3 LIFE SCIENCE HOLDINGS LLC	C Corporation	-484,400	334,661,500	99 8 %	Yes	
(14) ATLANTIC REGENT REIT INC 11990 SAN VICENTE BLVD STE 200 LOS ANGELES, CA 90049 32-0464661	INVESTMENTS	DE	ATLANTIC REGENT HOLDINGS LLC	C Corporation	0	209,245,416	98 85 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

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								Yes	No
(31) ATLANTIC REIT I INC 600 ATLANTIC AVE BOSTON, MA 02210 46-3882013	INVESTMENTS	DE	ATLANTIC REIT I HOLDINGS LLC	C Corporation	-473	5,733,901	100 %	Yes	
(1) ATLANTIC TORONTO 365 CHURCH STREET GENERAL PARTNER INC 355 BURNARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C2G8 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	221	100 %	Yes	
(2) ATLANTIC TORONTO A-P GENERAL PARTNER INC 355 BURNARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C2G8 CA 98-0668180	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	147	100 %	Yes	
ATLANTIC TORONTO GRENVILLE (3) GENERAL PARTNER INC 355 BURNARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C2G8 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	504	100 %	Yes	
ATLANTIC TORONTO HOLDINGS (4) INC 355 BURNARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C2G8 CA 98-0668178	INVESTMENTS	CA	ATLANTIC TORONTO LP	C Corporation	0	101,814,912	100 %	Yes	
(5) ATLANTIC URBAN RETAIL INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 32-6261983	INVESTMENTS	DE	ATLANTIC URBAN RETAIL HOLDINGS LLC	C Corporation	-3,487,775	56,013,652	100 %	Yes	
BAINBRIDGE CC URBANA (6) APARTMENTS REIT INC 12765 W FOREST HILL BLVD STE 1307 WELLINGTON, FL 33414 47-1171921	INVESTMENTS	DE	BAINBRIDGE CC URBANA APARTMENTS LLC	C Corporation	318	37,115,555	88 2 %	Yes	
(7) BLACK KITE PTY LTD LEVEL 25 20 BOND ST SYDNEY NSW2000 AS	INVESTMENTS	AS	BLUE MARBLE HOLDINGS CORP	C Corporation	0	0	100 %	Yes	
(8) BLACK KITE TRUST LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-6063158	INVESTMENTS	AS	SWT LP	C Corporation	21,992,687	101,560,445	100 %	Yes	
(9) BLUE ATLANTIC INVESTORS II INC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 46-1452116	INVESTMENTS	DE	BLUE ATLANTIC ACQUISITION GROUP II LLC	C Corporation	0	196,778,593	98 %	Yes	
(10) BLUE ATLANTIC INVESTORS INC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 45-1022813	INVESTMENTS	MD	BLUE ATLANTIC ACQUISITION GROUP LLC	C Corporation	0	146,250,981	97 8 %	Yes	
(11) BLUE ATLANTIC SHUTTLE LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 45-2542872	INVESTMENTS	DE	BLUE ATLANTIC INVESTORS INC	C Corporation	50,738	106,130	97 8 %	Yes	
(12) BRODIAEA INC 444 HIGUERA ST STE 202 SAN LUIS OBISPO, CA 93401 90-0862085	INVESTMENTS	DE	BELLUM LLC	C Corporation	0	193,007,749	100 %	Yes	
(13) CARACARA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1098610	INVESTMENTS	CJ	SOBRALIA LTD	C Corporation	-2,989	6,850	100 %	Yes	
(14) CARACOL AGROPECUARIA LTDA AV CARLOS GOMES 1200 SALA 502 AUX CENTRO RIO GRANDE DO SUL CEP90480001 BR 98-0642730	INVESTMENTS	BR	GUARA LLC	C Corporation	-951,076	44,315,803	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

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								Yes	No
(46) CCA JAPAN INVESTMENT BV STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA FUND CV	C Corporation	0	0	58.98 %	Yes	
(1) CENTRO HARVARD-D ROCKEFELLAR PARA ESTUDIOS LATINAMERICANOS AC EDIF BALTAMORI ORIZABA 101-102 COL MEXICO CITY DF MX	FACULTY AND STUDENT ACTIVITIES	MX	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	0	0	100 %	Yes	
(2) CHARITABLE LEAD TRUSTS (48)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust	0	0		Yes	
CHARITABLE REMAINDER TRUSTS (3) (778)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust	0	0		Yes	
(4) CHENNAI 2007 IFS COURT TWENTY EIGHT CYBERCITY, EBENE MP 98-0644770	INVESTMENTS	MP	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	-9,430,225	131,853,974	100 %	Yes	
(5) CHEVAL SP PARTICIPACOES LTDA RUA DO FORUM S/N SALA B CENTRO, GUADALUPE CEP64840 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	57,695	1,950,327	98.7 %	Yes	
(6) CIREP IV INSTITUTIONAL SP LTD 190 ELGIN AVE GEORGE TOWN, GRAND CAYMAN KYI9005 CJ	INVESTMENTS	CJ	CIREP IV INSTITUTIONAL FEEDER LP	C Corporation	216,861	9,802,743	70.62 %	Yes	
(7) CLAG (CHILE) SPA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI 98-0650099	INVESTMENTS	CI	CLAG LLC	C Corporation	-14,983,463	100,588,812	100 %	Yes	
(8) COMPOSITION CAPITAL ASIA FUND CV STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL 98-0469927	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-2,393,301	26,621,920	58.98 %	Yes	
COMPOSITION CAPITAL ASIA II (9) FEEDER CV STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL 98-0563995	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-2,016,077	37,054,771	81.3 %	Yes	
(10) COMPOSITION CAPITAL EUROPE FUND CV STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL 98-0459793	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-652,423	3,246,002	58.25 %	Yes	
(11) COMPOSITION CAPITAL EUROPE II FEEDER CV STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL 98-0569903	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	3,047,418	24,576,431	71.75 %	Yes	
(12) COMPOSITION FEEDER GMBH BORSENSTRASSE 2-4 60313 FRANKFURT AM MAIN 60313 GM	INVESTMENTS	GM	COMPOSITION CAPITAL EUROPE FUND CV	C Corporation	3,266,287	905,267	58.25 %	Yes	
COOPERATIE CC ASIA KOREA (13) FEEDER UA STRAWINSKYLAAN 1749 WTC 12TH FL AMSTERDAM 1077XX NL	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA FUND CV	C Corporation	264,442	1,382,077	58.98 %	Yes	
(14) COPAYAPU SPA 2939 AV ISIDORA GOYENECHEA 11TH FL LAS CONDES, SANTIAGO CI 98-1112517	INVESTMENTS	CI	PALPANA LLC	C Corporation	-343,198	2,307,617	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

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								Yes	No
(61) CSH PROGRAM REIT II INC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 30-0783361	INVESTMENTS	DE	CSH SENIOR HOUSING II LLC	C Corporation	-3,529,954	206,512,134	99.5 %	Yes	
(1) CSH PROGRAM REIT III INC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 47-0981643	INVESTMENTS	DE	CSH SENIOR HOUSING III LLC	C Corporation	-78,307	135,298,001	99.5 %	Yes	
(2) CSH PROGRAM REIT INC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 27-4280903	INVESTMENTS	DE	CSH SENIOR HOUSING LLC	C Corporation	-749,110	1,392,118	93.56 %	Yes	
(3) CSH TRS HOLDING III LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 32-0410113	INVESTMENTS	DE	CSH PROGRAM REIT II INC	C Corporation	-18,034	4,623,616	99.5 %	Yes	
(4) CSH TRS HOLDING IV LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 35-2508708	INVESTMENTS	DE	CSH PROGRAM REIT III INC	C Corporation	-1,515,946	861,708	99.5 %	Yes	
(5) DAIRY FARMS PARTNERSHIP 113 RUTHERFORD RD PO BOX 553 PUKEKOHE NZ 98-0594944	INVESTMENTS	NZ	DF1 LTD	C Corporation	-5,253,102	68,431,831	100 %	Yes	
(6) DG PARTICIPANTS LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1167777	INVESTMENTS	CJ	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	25,354,995	168,403,984	100 %	Yes	
(7) DUET GLOBAL ENDOWMENT FUND PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	0	0	100 %	Yes	
(8) DUET GLOBAL PLUS FUND LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	184,331	48,740,655	84 %	Yes	
(9) EAE ATLANTIC I INC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 90-0892631	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	-2,458,025	232,829,599	90.9 %	Yes	
(10) EAE ATLANTIC II INC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 80-0954229	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	-5,131,669	118,673,681	90.9 %	Yes	
(11) EAE ATLANTIC III INC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 30-0835462	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	-7,929,711	217,191,893	90.9 %	Yes	
(12) EAE ATLANTIC IV INC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 36-4797540	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	-1,196,666	124,357,335	90.9 %	Yes	
(13) EAE ATLANTIC TRS LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 38-3978612	INVESTMENTS	DE	EAE ATLANTIC IV INC	C Corporation	6,581	12,699	90.9 %	Yes	
(14) EASTERN ROSELLA TRUST LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-1131698	INVESTMENTS	AS	GREEN ROSELLA TRUST	C Corporation	0	13,002,840	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

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								Yes	No
(76) ECO CEBACO SA CALLE 52 Y E M PO BOX 0816-06805 PM	INVESTMENTS	PM	NICATECA INC	C Corporation	-15,309	26,115,291	100 %	Yes	
ECONOMIZA AGROINDUSTRIAL (1) LTDA ESTADA GERAL CONDOMINIO BOA GRANDE DO RIBEIRO, PIAUI BR	INVESTMENTS	BR	IPE AGROINDUSTRIAL LTDA	C Corporation	705,854	3,078,318	96 2 %	Yes	
(2) ECUADOR TIMBER LP PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0458318	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	529,130	63,053,732	80 %	Yes	
(3) EL MARIA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-2,924	680,982	100 %	Yes	
EMBARCADERO CAPITAL (4) INVESTORS II REIT INC 1301 SHOREWAY RD BELMONT, CA 94002 37-1508503	INVESTMENTS	MD	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	5,846,463	27,723,072	50 62 %	Yes	
(5) EMERALD CATASTROPHE FUND LTD STE 193 48 PAR-LA-VILLE RD HAMILTON HM11 BD 98-1194784	INVESTMENTS	BD	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	3,626,321	70,554,370	100 %	Yes	
EMPRESA ECOLOGICA DEL (6) ORINOCO SAS CRA 9 NO 77 - 67 OFC 804 BOGOTA CO	INVESTMENTS	CO	TOUCANET SA	C Corporation	-22,907	3,420,390	100 %	Yes	
(7) EMPRESAS VERDES ARGENTINA SA CARLOS PELLEGRINI 1138 PISO 1 CORRIENTES W3400B AR	INVESTMENTS	AR	PINO LLC	C Corporation	15,543,457	51,363,733	100 %	Yes	
(8) ESTANCIA CELINA SA C/O PAGBAM SUIPACHA 1111 BUENOS AIRES C1008AAW AR	INVESTMENTS	AR	LAS MISIONES SA	C Corporation	1,565,312	5,846,171	100 %	Yes	
(9) FLAMENCO SPA LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI 98-1120387	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-34,204	402,684	100 %	Yes	
FLORESTAS DO SUL (10) AGROFLORESTAL LTDA AV CARLOS GOMES 1200 SALA 502 AUX CENTRO RIO GRANDE DO SUL 90480001 BR 98-0493906	INVESTMENTS	BR	CATTLEYA LLC	C Corporation	-12,543,852	87,105,599	100 %	Yes	
(11) FORESTAL BOSQUEPALM CIA LTDA AVE PATRIA E4-41 Y AVE AM FL5 OFC 5 QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C Corporation	-1,579,662	25,826,723	79 8 %	Yes	
(12) FORESTAL FORESVERGAL CIA LTDA AVE PATRIA E4-41 Y AVE AM FL5 OFC 5 QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C Corporation	-1,736,824	29,201,320	79 8 %	Yes	
(13) FORTALEZA AGROINDUSTRIAL LTDA FAZENDA FORTALEZA S/N - ZONA RURAL SANTA FILOMENA, PIAUI CEP64945 BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	-1,417,264	9,362,132	96 2 %	Yes	
(14) FRANCOLIN PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1006384	INVESTMENTS	CJ	SHIPPING VENTURE CORP	C Corporation	25,128,828	-1,073,750	100 %	Yes	

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								Yes	No
(91) FRIENDS OF HARVARD HONG KONG TRUST 114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 47-7237666	TRUST FOR CONTRIBUTIONS	HK	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust	14,299,975	0	100 %	Yes	
(1) FSP TRS HOLDING LP 178 SOUTH MAIN ST STE 375 ALPARETTA, GA 30009 80-0902908	INVESTMENTS	DE	CORAL-FSP INVESTMENT FUND I LLC	C Corporation	-260,052	453,789	74 85 %	Yes	
(2) FSP-MARLBORO LESSEE LLC 178 SOUTH MAIN ST STE 375 ALPARETTA, GA 30009 38-3976284	INVESTMENTS	DE	CORAL-FSP INVESTMENT FUND II LLC	C Corporation	0	159,811	84 58 %	Yes	
(3) GALILEIA AGROINDUSTRIAL LTDA FAZENDA GALILEIA S/N - ZONA RURAL GRANDE DO RIBEIRO, PIAUI BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	-6,649,675	37,723,802	96 2 %	Yes	
(4) GATEWAY REAL ESTATE FUND III - TE LP 22ND FL 1 LYN DHURST TOWER HONG KONG CH 98-0669480	INVESTMENTS	CH	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	9,865,449	51,630,863	64 93 %	Yes	
(5) GAVEA INVESTMENT FUND II B LP PO BOX 896 GARDENIA COURT CAMANA BAY, GRAND CAYMAN KY11103 CJ 98-0537951	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	-10,612,000	19,793,000	100 %	Yes	
(6) GAVEA JUS BG 1 - FEEDER LP PO986 GARD CNTR STE 3307 45 MKT ST CAMANA BAY, GRAND CAYMAN KY11103 CJ 98-1018586	INVESTMENTS	CJ	ITAY LLC	C Corporation	-1,619,757	2,766,721	100 %	Yes	
(7) GAVEA JUS BRAZILIAN GOVERNMENT LIABILITIES FUND II-B LP PO986 GARD CNTR STE 3307 45 MKT ST CAMANA BAY, GRAND CAYMAN KY11103 CJ 98-0702067	INVESTMENTS	CJ	ITAY LLC	C Corporation	-7,241,032	14,470,675	58 63 %	Yes	
(8) GAXL (HMPEC) LTD C/O CLARENDON HOUSE 2 CHURCH ST HAMILTON HM11 BD 98-1309328	INVESTMENTS	BD	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	-724,157	0	100 %	Yes	
(9) GBE DEVELOPMENT I LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-4,094	6,390,825	98 7 %	Yes	
(10) GBE DEVELOPMENT II LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-3,118	627,130	98 7 %	Yes	
(11) GBE DEVELOPMENT III LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-3,691	246,750	98 7 %	Yes	
(12) GBE DEVELOPMENT IV LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-2,002	3,784,158	98 7 %	Yes	
(13) GBE DEVELOPMENT V LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-60,350	76,401,384	98 7 %	Yes	
(14) GBE DEVELOPMENT VI LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-3,466	0	98 7 %	Yes	

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								Yes	No
(106) GBE FAZENDAS LTD AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	GBE PROPERTIES II LTD	C Corporation	-351,217	3,666,208	98 7 %	Yes	
(1) GBE HOLDINGS LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-945,660	20,469	98 7 %	Yes	
(2) GBE INVESTMENTS LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LP	C Corporation	-7,766	211,667,063	98 7 %	Yes	
(3) GBE PROJETOS AGRICOLAS II LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	GBE DEVELOPMENT II LTD	C Corporation	-54,330	159,248	98 7 %	Yes	
(4) GBE PROPERTIES I LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-6,163	7,264,320	98 7 %	Yes	
(5) GBE PROPERTIES II LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-4,499	6,772,243	98 7 %	Yes	
(6) GBE PROPERTIES III LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-4,646	1,579,200	98 7 %	Yes	
(7) GBE PROPERTIES IV LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-4,371	10,288,488	98 7 %	Yes	
(8) GBE PROPERTIES V LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-3,863	9,573,900	98 7 %	Yes	
(9) GBE PROPERTIES VI LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-3,714	0	98 7 %	Yes	
(10) GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS BAHIA LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-15,833	4,442,008	98 7 %	Yes	
(11) GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS PIAUI LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-32,989	5,057,518	98 7 %	Yes	
(12) GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS TOCANTINS LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-9,243	13,967,259	98 7 %	Yes	
(13) GBE PROPRIEDADES E EMPREENDIMENTOS MINAS GERAIS LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-12,707	11,408,675	98 7 %	Yes	
(14) GBE PROPRIEDADES GUADALUPE LTDA (FKA GBE PROPRIEDADESE EMPREENDIMENTOS IMOB ILIARIOS VII LTDA) RUA DO FORUM S/N SALA B CENTRO, GUADALUPE CEP64840 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	2,012	6,164,651	98 7 %	Yes	

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								Yes	No
GERRITY ATLANTIC RETAIL (121) PARTNERS INC 973 LOMAS SANTA FE DR SOLANA BEACH, CA 92075 27-4802513	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS LLC	C Corporation	0	338,208,721	98 72 %	Yes	
(1) GERRITY RETAIL FUND 2 INC 973 LOMAS SANTA FE DR SOLANA BEACH, CA 92075 46-4417545	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS LLC	C Corporation	0	250,482,581	98 72 %	Yes	
(2) GRADUATE OXFORD LESSEE LLC 133 NORTH JEFFERSON ST 4TH FL CHICAGO, IL 60661 37-1749319	INVESTMENTS	DE	CC-GH OXFORD LLC	C Corporation	0	0	74 19 %	Yes	
(3) GRANARY INVESTMENTS IFS COURT TWENTY EIGHT CYBERCITY, EBENE MP 98-0607880	INVESTMENTS	MP	DEMETER HOLDINGS CORP	C Corporation	-1,960,503	76,219	100 %	Yes	
GRANARY NORMANDIEN (4) (PROPRIETARY) LTD 32 FICKER RD ILLOVO BLVD 1ST FL JOHANNESBURG 2196 SF 98-0610461	INVESTMENTS	SF	DEMETER HOLDINGS CORP	C Corporation	2,923,877	24,332,365	100 %	Yes	
(5) GREEN ROSELLA TRUST LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-1126908	INVESTMENTS	AS	ROSELLA LTD	C Corporation	1,087,933	60,851,606	100 %	Yes	
(6) GREENGOLD AGRIROM SRL 24 CONSTANTIN NOICA ST RM 2 SIBIU COUNTY RO 98-1091760	INVESTMENTS	RO	GREENGOLD EUROPEAN CAPITAL SA	C Corporation	64,978	3,091,279	100 %	Yes	
(7) GREENGOLD EUROPEAN CAPITAL SA 5 RUE GUILLAUME KROLL L1882 LU	INVESTMENTS	LU	BELLFLOWER LLC	C Corporation	38,205,318	30,392,810	100 %	Yes	
(8) GREENGOLD FUTURE TREES SRL 14 BIHORULUI ST BLOCK 21 RM 2 SIBIU COUNTY RO 98-1206286	INVESTMENTS	RO	GREENGOLD EUROPEAN CAPITAL SA	C Corporation	-902,291	8,859,231	100 %	Yes	
GREENGOLD VALUE FORESTS (9) LATVIA SIA KULDIGAS RAJONS KURMALES PAGASTS BRALI 3301 LG 98-0648693	INVESTMENTS	LG	GREENGOLD EUROPEAN CAPITAL SA	C Corporation	484,424	17,321,747	100 %	Yes	
GREENGOLD VALUE FORESTS (10) LITHUANIA UAB NAUGARDUKO G 102 VILNIUS LITHUANIA LH 98-1117259	INVESTMENTS	LH	GREENGOLD EUROPEAN CAPITAL SA	C Corporation	-680,551	11,045,693	100 %	Yes	
(11) GREENGOLD VALUE FORESTS SRL 24 CONSTANTIN NOICA ST RM 2 SIBIU COUNTY RO 98-1091994	INVESTMENTS	RO	GREENGOLD EUROPEAN CAPITAL SA	C Corporation	0	0	100 %	Yes	
(12) GUANARE AARL MONES ROSES 6937 MONTEVIDEO 11000 UY 98-0641951	INVESTMENTS	UY	PHEMUS CORP	C Corporation	15,420,844	135,455,801	100 %	Yes	
(13) GUANARE SA MONES ROSES 6937 MONTEVIDEO 11000 UY	INVESTMENTS	UY	PHEMUS CORP	C Corporation	29,516,815	321,115,204	100 %	Yes	
(14) HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI KORU SOKAK ZORLU CTR APT 2/D INSTANBUL 34340 TU	RESEARCH SUPPORT/EVENT SUPPORT	TU	HARVARD INTERNATIONAL LLC	C Corporation	29,883	239,558	100 %	Yes	

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								Yes	No
(136) HARVARD BUSINESS SCHOOL PUBLISHING ASIA PACIFIC LTD 80 RAFFLES PL 25-01 UOB PLAZA SN	SALES SUPPORT	SN	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	1,309,945	380,038	100 %	Yes	
(1) HARVARD BUSINESS SCHOOL PUBLISHING AUSTRALIA PTY LTD C/O PWC 2 DARLING PK 201 SUSSEX ST SYDNEY AS	SALES SUPPORT	AS	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	238,013	110,947	100 %	Yes	
(2) HARVARD BUSINESS SCHOOL PUBLISHING DE MEXICO SA DE CV BOSQUE DE CIRUELOS 180 PP101 BOSQUES DE LAS LOMAS DEL MIGUEL HILDALGO MX	SALES SUPPORT	MX	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	70,810	61,367	100 %	Yes	
HARVARD BUSINESS SCHOOL (3) PUBLISHING EUROPE LTD 23 SICILIAN AVE LONDON UK	SALES SUPPORT	UK	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	4,689,102	1,965,446	100 %	Yes	
HARVARD BUSINESS SCHOOL (4) PUBLISHING FRANCE 23 RUE DU ROULE PARIS FR	SALES SUPPORT	FR	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	1,384,859	416,035	100 %	Yes	
(5) HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE LTD UNIT 423 GRAND HYATT MUMBAI MUMBAI IN	PUBLISHING SUPPORT	IN	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	2,877,188	1,385,070	100 %	Yes	
(6) HARVARD CENTER SHANGHAI CO LTD 5TH FL INTL FIN CTR 8 CENT AVE SHANGHAI 200120 CH	RESEARCH SUPPORT/LOGISTICAL SUPPORT FOR EVENTS	CH	HARVARD INTERNATIONAL LLC	C Corporation	579,391	5,702,026	100 %	Yes	
HARVARD PRIVATE CAPITAL (7) PROPERTIES II INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3140558	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	1,498,729	251,800	100 %	Yes	
HARVARD PRIVATE CAPITAL (8) PROPERTIES III INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 76-0254935	INVESTMENTS	DE	PHEMUS CORP	C Corporation	0	0	100 %	Yes	
(9) HARVARD UNIVERSITY PRESS OF NEW YORK HU PRESS 79 GARDEN ST CAMBRIDGE, MA 02138 13-3784301	PUBLISHING	NY	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	0	0	100 %	Yes	
(10) HARVARD UNIVERSITY PRESS LTD VERNON HOUSE 23 SICILIAN AVE LONDON UK	BOOK DISTRIBUTION	UK	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	4,127,652	2,034,500	100 %	Yes	
(11) HB CAYMAN LTD PO BOX 309 GT GRAND CAYMAN BWICJ CJ	INVESTMENTS	CJ	HB INSTITUTIONAL LP	C Corporation	10,744,897	104,315,589	98 87 %	Yes	
(12) HG GULF FZ LLC MAKTOUM ACADMED CTR 2 FL DUBAI AE	EDUCATION AND RESEARCH	AE	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	C Corporation	833,938	249,665	100 %	Yes	
(13) HIP BERMUDA REINSURANCE I LTD CLARENDON HOUSE 2 CHURCH ST HAMILTON HM11 BD	INVESTMENTS	BD	HAMPDEN INSURANCE PARTNERS I LP	C Corporation	-230,811	11,693,709	99 %	Yes	
(14) HMC ADAGE MANAGER INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 04-3567988	INVESTMENTS	DE	PHEMUS CORP	C Corporation	-1,317	0	100 %	Yes	

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								Yes	No
(151) HMC JUWEEL INVESTORS LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	0	23,109,121	100 %	Yes	
(1) HUEQUI SPA LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	0	1	100 %	Yes	
(2) INSOLO AGROINDUSTRIAL SA AV DR CDM 1340-11 ANDAR CJ 111 SAO PAULO BR	INVESTMENTS	BR	INVESTIMENTOS E PARTICIPACOES AGRICOLAS LTDA	C Corporation	-30,818,224	99,455,390	96 2 %	Yes	
(3) INVERSIONES CATIVAL SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-3,440	259,370	100 %	Yes	
(4) INVERSIONES HEFEI SAC LAS BEGONIAS 475 6TH FL SAN ISIDORO, LIMA PE 98-1111292	INVESTMENTS	PE	MASDEVALLIA LTD	C Corporation	-676,582	9,690,223	100 %	Yes	
(5) INVERSIONES LEFKADA SAC LAS BEGONIAS 475 6TH FL SAN ISIDORO, LIMA PE 98-1110859	INVESTMENTS	PE	SOBRALIA LTD	C Corporation	-513,991	7,780,127	100 %	Yes	
(6) INVERSIONES MOSQUETA SAC LAS BEGONIAS 475 6TH FL SAN ISIDORO, LIMA PE 98-1110734	INVESTMENTS	PE	MASDEVALLIA LTD	C Corporation	-460,279	20,608,169	100 %	Yes	
(7) INVERSIONES PIRONA SAC LAS BEGONIAS 475 6TH FL SAN ISIDORO, LIMA PE 98-1111636	INVESTMENTS	PE	STELIS LTD	C Corporation	-510,473	7,787,209	100 %	Yes	
(8) INVERSIONES SANTA RITA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	904,240	2,166,684	100 %	Yes	
(9) INVERSIONES TRES CUMBRES LTDA ROGER DE FLOR 2736 DP 8 COMUNA LAS CONDES, SANTIAGO CI 98-0446986	INVESTMENTS	CI	PHEMUS CORP	C Corporation	3,322,601	17,708,733	100 %	Yes	
(10) IPE AGROINDUSTRIAL LTDA FAZENDA IPE S/N - ZONA RURAL- BAIXA GRANDE DO RIBEIRO, PIAUI BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	-17,639,273	120,529,140	96 2 %	Yes	
(11) ISLA VISTA FOOD SERVICES LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-3070185	INVESTMENTS	DE	ISLA VISTA INVESTORS INC	C Corporation	66,922	0	69 86 %	Yes	
(12) ISLA VISTA INVESTORS INC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-3070148	INVESTMENTS	DE	ISLA VISTA ACQUISITION GROUP LLC	C Corporation	0	0	69 86 %	Yes	
(13) LA JACARANDA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-3,323	76,720	100 %	Yes	
(14) LA MORA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-4,248	759,939	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(166) LA ZARZA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-16,498	3,489,802	100 %	Yes	
(1) LAS ACACIAS SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-3,617	55,805	100 %	Yes	
(2) LAS MISIONES SA SUIPACHA 1111 - PISO 18 BUENOS AIRES C1008AAW AR	INVESTMENTS	AR	BT2 CO LLC	C Corporation	5,025,195	26,113,728	100 %	Yes	
LASALLE ASIA OPPORTUNITY (3) CAYMAN I LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0447511	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	157,100	834,047	100 %	Yes	
LIFETIME CENTRECOURT (4) GRENVILLE LP 22 ST CLAIR AVE E STE 1010 TORONTO, ONTARIO M4T2S3 CA 98-0684331	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	54,426	52,522,996	52 11 %	Yes	
(5) LINDENE LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	-2,136,347	83,869,770	100 %	Yes	
(6) LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) II LP 199 E LINDA MESA AVE 10 DANVILLE, CA 94526 98-0560775	INVESTMENTS	CJ	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LP	C Corporation	-26,170	552,109	100 %	Yes	
(7) LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LTD 199 E LINDA MESA AVE 10 DANVILLE, CA 94526 98-0555927	INVESTMENTS	CJ	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LP	C Corporation	-360,197	1,029,928	100 %	Yes	
(8) LONGFELLOW ATLANTIC REIT II INC 260 FRANKLIN ST STE 1520 BOSTON, MA 02210 81-2156530	INVESTMENTS	DE	LONGFELLOW ATLANTIC HOLDINGS LLC	C Corporation	0	0	99 %	Yes	
(9) LONGFELLOW ATLANTIC REIT INC 260 FRANKLIN ST STE 1520 BOSTON, MA 02210 46-4628691	INVESTMENTS	DE	LONGFELLOW ATLANTIC HOLDINGS LLC	C Corporation	0	177,485,764	99 %	Yes	
(10) LONGFELLOW ATLANTIC TRS LLC 260 FRANKLIN ST STE 1520 BOSTON, MA 02210 37-1791658	INVESTMENTS	DE	LONGFELLOW ATLANTIC REIT INC	C Corporation	11,256	34,311	99 %	Yes	
(11) LONGSTOCKING INVESTMENT CORP HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 52-2116455	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	-1,317	0	100 %	Yes	
(12) LONGTERM FOREST PARTNERS CIA LTDA AVE PATRIA E4-41 Y AVE AM FL5 OFC 5 QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C Corporation	-1,938,940	32,177,875	79 8 %	Yes	
(13) LOS ARRAYANES SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-5,413	1,218	100 %	Yes	
(14) LOS LAURELES SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-3,323	442,068	100 %	Yes	

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								Yes	No
(181) MAGUARI LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1097957	INVESTMENTS	CJ	MASDEVALLIA LTD	C Corporation	-3,034	13,700	100 %	Yes	
(1) MASDEVALLIA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1083311	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	-3,034	43,844,678	100 %	Yes	
(2) MCRB REAL ESTATE INVESTMENT TRUST INC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 46-1195422	INVESTMENTS	DE	MCRB LLC	C Corporation	0	139,680,901	74.79 %	Yes	
(3) MCRB TENANT HOLDCO LLC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 46-1195591	INVESTMENTS	DE	MCRB REAL ESTATE INVESTMENT TRUST INC	C Corporation	1,724,646	1,846,738	74.79 %	Yes	
(4) MCRS REAL ESTATE INVESTMENT TRUST INC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 27-3605599	INVESTMENTS	DE	MCRS LLC	C Corporation	-1,111,059	137,982,844	85.9 %	Yes	
(5) MCRS TENANT HOLDCO LLC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 27-3869467	INVESTMENTS	DE	MCRS REAL ESTATE INVESTMENT TRUST INC	C Corporation	-1,267,671	4,290,214	85.9 %	Yes	
(6) MDH ATLANTIC REIT INC 3715 NORTHSIDE PKWY NW BLDG 400 ATLANTA, GA 30327 46-5247314	INVESTMENTS	DE	MDH ATLANTIC HOLDINGS LLC	C Corporation	0	255,347,707	97.67 %	Yes	
(7) MIRABILIS SA CALLE LAS BEGONIAS NO 475 DPTO 702 SAN ISIDORO, LIMA PE	INVESTMENTS	PE	PARFEN SA	C Corporation	-63,436	26,324	100 %	Yes	
(8) NAZARE AGROINDUSTRIAL LTDA FAZENDA NAZARE S/N - ZONA RURAL FILOMENA, PIAUI BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	-3,392,853	16,565,340	96.2 %	Yes	
NCH AGRIBUSINESS INVESTORS (9) CORP UGLAND HOUSE S CHURCH ST GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0559097	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-15,970,932	186,342,289	59.11 %	Yes	
(10) NCH INVESTORS FUND (HU) CORP PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	476,190	3,566,000	97.6 %	Yes	
NEW VERNON INDIA (CAYMAN) (11) FUND LP 2330 PLAZA FIVE JERSEY CITY, NJ 07311 20-1577934	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	83,617	68,023,281	99.99 %	Yes	
(12) NGL HOLDINGS INC 185 DARTMOUTH ST 7TH FL BOSTON, MA 02116 33-1101243	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND II LP	C Corporation	387,401	0	81.97 %	Yes	
(13) NICARAO I LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0643167	INVESTMENTS	CJ	NICARAO LTD	C Corporation	0	506,153	100 %	Yes	
(14) NICARAO II LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0643169	INVESTMENTS	CJ	NICARAO LTD	C Corporation	0	506,153	100 %	Yes	

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								Yes	No
(196) NICARAO LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0643164	INVESTMENTS	CJ	NICATECA INC	C Corporation	0	49,602,989	100 %	Yes	
(1) NICATECA INC PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0520487	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	-4,668,068	71,329,804	100 %	Yes	
(2) NICATECA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-8,513	2,161,855	100 %	Yes	
(3) NIMBUS WEATHER FUND LTD 3RD FL W 31 VICTORIA ST HAMILTON HM10 BD 98-1197703	INVESTMENTS	BD	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	3,956,254	19,035,033	92 %	Yes	
(4) NOMINA (NO 1253) LTD 40 GRACECHURCH ST LONDON EC3V0BT UK	INVESTMENTS	UK	HAMPDEN INSURANCE PARTNERS I LP	C Corporation	-113,367	8,870,520	99 %	Yes	
(5) NORTHERN ROSELLA TRUST 201 ELIZABETH ST SYDNEY NSW2000 AS 98-6081350	INVESTMENTS	AS	GREEN ROSELLA TRUST	C Corporation	440,571	16,171,156	100 %	Yes	
(6) OAK-MOSSER REIT INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 81-3362816	INVESTMENTS	DE	OAK-MOSSER LLC	C Corporation	0	0	93 %	Yes	
(7) OPERA SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-753,950	14,973,690	100 %	Yes	
(8) PAG ASIA ALPHA FEEDER LTD PO BOX 472 2ND FL 103 S CHURCH ST GEORGE TOWN, GRAND CAYMAN KY11106 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	0	0	100 %	Yes	
(9) PARFEN SRL JUNCAL 1392 MONTEVIDEO 11000 UY	INVESTMENTS	UY	AZARA LLC	C Corporation	-4,252,355	79,435,107	100 %	Yes	
(10) PATRIOT INTEREST HOLDINGS INC 185 DARTMOUTH ST 7TH FL BOSTON, MA 02116 01-0938844	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND II LP	C Corporation	0	0	81 97 %	Yes	
(11) PEARL RETAIL INC PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1048757	INVESTMENTS	CJ	PEARL RETAIL LLC	C Corporation	88,592,825	344,907,127	100 %	Yes	
(12) PERMIAN MIDSTREAM CORP 185 DARTMOUTH ST 7TH FL BOSTON, MA 02116 01-0938834	INVESTMENTS	TX	PATRIOT INTEREST HOLDINGS INC	C Corporation	0	0	81 97 %	Yes	
(13) PINARES AARL MONES ROSES 6937 MONTEVIDEO 11000 UY 98-0641950	INVESTMENTS	UY	PHEMUS CORP	C Corporation	-225,968	10,150,451	100 %	Yes	
(14) POOLED INCOME FUNDS (3)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust	0	0		Yes	

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								Yes	No
(211) PRADARIA AGROFLORESTAL LTDA AVENIDA ALFONSO PENA 3504 RM 73 CAMPO GRANDE,MATO GROSSO CEP79002 BR 98-0642732	INVESTMENTS	BR	GLOBAL FOREST INVESTMENTS LLC	C Corporation	-2,720,814	98,432,608	100 %	Yes	
(1) PROMONTORIA HOLDING MAP BV OUDE UTRECHTSEWEG 32 BAARN 3743KN NL	INVESTMENTS	NL	CERBERUS MA PARTNERS LP	C Corporation	-259	467	94 84 %	Yes	
(2) PSI ATLANTIC REIT INC 5 OLD LANCASTER RD MALVERN, PA 19355 46-4502358	INVESTMENTS	DE	PSI ATLANTIC HOLDINGS LLC	C Corporation	-1,450,046	113,486,279	98 67 %	Yes	
(3) PSI ATLANTIC TRS LLC 5 OLD LANCASTER RD MALVERN, PA 19355 46-5654629	INVESTMENTS	DE	PSI ATLANTIC REIT INC	C Corporation	26,833	48,544	98 67 %	Yes	
(4) PULAR SPA LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-38,709	375,483	100 %	Yes	
(5) REGENT OFFICE FUND II REIT 11990 SAN VICENTE BLVD STE 200 LOS ANGELES, CA 90049 47-2081357	INVESTMENTS	MD	REGENT OFFICE FUND II BLOCKER LLC	C Corporation	0	11,107,112	100 %	Yes	
(6) REPRESA PROPERTIES LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN,GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	4,841	83,495,279	98 7 %	Yes	
RETIREMENT PLAN TRUST FOR EMPLOYEES OF HARVARD (7) UNIVERSITY 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2636388	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust	-3,182,592	793,400,680	100 %	Yes	
(8) RIO MIRA PARTICIPACOES LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-23,172	22,126,923	98 7 %	Yes	
(9) ROARING FORK INVESTMENT TRUST 333 BAY ST STE 3400 TORONTO,ONTARIO M5H2S7 CA 98-0458290	INVESTMENTS	CA	ALCION REAL ESTATE PARTNERS LP	C Corporation	-2,225,728	1,470,116	93 93 %	Yes	
(10) ROMPLY MEROPS SRL 28-C C-TIN BUDISTEANUI ST 3RD FL BUCHAREST RO 98-0646095	INVESTMENTS	RO	PHEMUS CORP	C Corporation	0	0	99 99 %	Yes	
(11) ROSELLA HOLD TC PTY LTD LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-1126654	INVESTMENTS	AS	ROSELLA LTD	C Corporation	0	0	100 %	Yes	
(12) ROSELLA SUB TC PTY LTD LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-1126678	INVESTMENTS	AS	ROSELLA HOLD TC PTY LTD	C Corporation	0	0	100 %	Yes	
(13) ROSELLA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1120479	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	C Corporation	17,648,376	82,762,181	100 %	Yes	
(14) ROUND TABLE INTEREST RATE FUND LTD 2ND FL REGATTA OF PRK W BAY RD GRAND CAYMAN KY11205 CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	C Corporation	-1,725,618	0	60 %	Yes	

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								Yes	No
(226) RUBY ATLANTIC AJCP PROGRAM TRS LLC 133 NORTH JEFFERSON ST 4TH FL CHICAGO, IL 60661 46-4621060	INVESTMENTS	DE	RUBY ATLANTIC AJCP HOLDINGS LLC	C Corporation	-316,599	3,934,973	74 19 %	Yes	
(1) RUBY ATLANTIC REIT INC 600 ATLANTIC AVE BOSTON, MA 02210 46-4632061	INVESTMENTS	DE	ATLANTIC US REAL ESTATE LLC	C Corporation	-8,137,933	92,798,618	100 %	Yes	
(2) SCOLOPAX SRL CONST NOICA ST NO 24 CHMBR 1 SIBIU RO	INVESTMENTS	RO	PHEMUS CORP	C Corporation	74,330	1,714,672	99 99 %	Yes	
(3) SERRA GRANDE AGROINDUSTRIAL LTDA FAZENDA SERRA GRANDE S/N RIBEIRO GONCALVES, PIAUI BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	-581,871	11,795,228	96 2 %	Yes	
(4) SOBRALIA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1084076	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	-3,034	9,883,974	100 %	Yes	
SOCIEDAD EXPLOTADORA (5) AGRICOLA SPA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI 98-0632838	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	3,976,517	42,700,219	100 %	Yes	
(6) SORA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1098256	INVESTMENTS	CJ	STELIS LTD	C Corporation	-3,034	6,850	100 %	Yes	
(7) SOROTIVO AGROPECUARIA LTDA FAZENDA IPE S/N - ZONA RURAL- BAIXA GRANDE DO RIBEIRO, PIAUI BR	INVESTMENTS	BR	IPE AGROINDUSTRIAL LTDA	C Corporation	925,501	5,466,219	96 2 %	Yes	
(8) STELIS LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1083800	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	-3,034	11,706,364	100 %	Yes	
(9) SUSTAINABLE TEAK PARTICIPACOES LTDA AV CASTELO BRANCO 272 RM 3 CACERES, MATO GROSSO 78200000 BR 98-0639215	INVESTMENTS	BR	BRAZIL TEAK LLC	C Corporation	13,239,350	281,593,225	100 %	Yes	
(10) TACORA SPA LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-16,646	383,644	100 %	Yes	
(11) TAGUA SPA LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI 98-1120143	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-19,539	301,291	100 %	Yes	
(12) TDCA REIT INC 5130 SOUTH ALSTON AVE STE 210 DURHAM, NC 27713 47-5575876	INVESTMENTS	DE	TDC ATLANTIC HOLDINGS LLC	C Corporation	-219,958	8,946,702	95 39 %	Yes	
(13) TDR SCOTLAND LP ONE STANHOPE GATE LONDON W1K1AF UK 98-0471766	INVESTMENTS	UK	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	0	0	75 08 %	Yes	
(14) TERENA SA MONES ROSES 6937 MONTEVIDEO 11000 UY	INVESTMENTS	UY	PHEMUS CORP	C Corporation	-1,652,329	44,159,614	100 %	Yes	

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								Yes	No
(241) TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE BAHIA LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-135,441	348,510	98 7 %	Yes	
(1) TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MARANHAO LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-16,205	45,162	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MINAS (2) GERAIS LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-1,643,931	3,345,651	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI (3) ACUCAR E ALCOOL SA (FKA GBE PROJECTOS VII) RUA DO FORUM S/N SALA B CENTRO, GUADALUPE CEP64840 BR	INVESTMENTS	BR	TERRACAL - PIAUI SA	C Corporation	-603	2,132	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI (4) AGRIBUSINESS SA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR	INVESTMENTS	BR	TERRACAL - PIAUI SA	C Corporation	-692	0	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI (5) ARMAZENS GERAIS LTDA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR	INVESTMENTS	BR	TERRACAL - PIAUI SA	C Corporation	-928	0	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI (6) BENEFICIAMENTO DE CACAU LTD A FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR	INVESTMENTS	BR	TERRACAL - PIAUI SA	C Corporation	-928	0	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI (7) ENERGIA SA (FKA LABELLE SP PARTICIPACOES LTDA) AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	TERRACAL - PIAUI SA	C Corporation	-783	2,543	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI (8) ETANOL DE SEGUNDA GERACAO L TDA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR	INVESTMENTS	BR	TERRACAL - PIAUI SA	C Corporation	-655	0	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI (9) FLORESTAL SA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR	INVESTMENTS	BR	TERRACAL - PIAUI SA	C Corporation	-806	0	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI (10) INFRAESTRUTURA LTDA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR	INVESTMENTS	BR	TERRACAL - PIAUI SA	C Corporation	-773	0	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI (11) INFRASESTRUTURA DE IRRIGACA O SA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR	INVESTMENTS	BR	TERRACAL - PIAUI SA	C Corporation	-670	0	98 7 %	Yes	
(12) TERRACAL ALIMENTOS E BIOENERGIA UNIDADE PIAUI PASTA DE TOMATE SA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP64840000 BR	INVESTMENTS	BR	TERRACAL - PIAUI SA	C Corporation	-806	0	98 7 %	Yes	
(13) TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE PIAUI LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-5,629,700	4,256,501	98 7 %	Yes	
(14) TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE TOCANTINS LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-275,371	3,807,196	98 7 %	Yes	

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(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
TERRACAL ALIMENTOS E (256) BIOENERGIA LTDA AV DAS AMERICAS 500 - L113 BLOCO 7 TER BARRA DA TIJUCA, RIO DE JANEIRO 22640973 BR	INVESTMENTS	BR	GBE DEVELOPMENT V LTD	C Corporation	-12,997,795	14,041,546	98.7 %	Yes	
(1) TERRACAL PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DE ESTADO DO, RIO DE JANEIRO CEP22640 BR	INVESTMENTS	BR	REPRESA PROPERTIES LTD	C Corporation	9	1,039	98.7 %	Yes	
(2) TERRACAL PROPIEDADES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DE ESTADO DO, RIO DE JANEIRO CEP22640 BR	INVESTMENTS	BR	REPRESA PROPERTIES LTD	C Corporation	-64,677	63,225,781	98.7 %	Yes	
(3) THIRD WRANGLER LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1167470	INVESTMENTS	CJ	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	10,449,961	4,005,567	100 %	Yes	
(4) TINAMOU PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1014421	INVESTMENTS	CJ	FRANCOLIN	C Corporation	0	250,000	100 %	Yes	
(5) TOUCANET SA PLAZA 2000 16TH FL 50TH ST PANAMA PM	INVESTMENTS	PM	PHEMUS CORP	C Corporation	-667,851	2,310,799	100 %	Yes	
(6) TRUE ARROW CHINA INVESTMENTS LTD 89 NEXUS WAY CAMANA BAY GRAND CAYMAN KY19007 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	-3,780,742	96,260,192	93.73 %	Yes	
(7) TSHIPISE BUFFALO (PROPRIETARY) LTD 32 FICKER RD ILLOVO BLVD 1ST FL JOHANNESBURG 2196 SF 98-0617419	INVESTMENTS	SF	DEMETER HOLDINGS CORP	C Corporation	-827,347	7,785,713	100 %	Yes	
(8) TUNUYAN SA V FINT DEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-7,095	5,335,360	100 %	Yes	
(9) UNITECA AGROFLORESTAL SA AV BRASIL 3397 RM 2 BAIRRO PARK PARA BRAZIL 65550005 BR	INVESTMENTS	BR	SUSTAINABLE TEAK PARTICIPACOES LTDA	C Corporation	-29,613	37,342,526	90.43 %	Yes	
USRA ATLANTIC NET LEASE (10) CAPITAL CORP 1370 AVE OF THE AMERICAS NEW YORK, NY 10019 45-2732642	INVESTMENTS	DE	USRA ATLANTIC CAPITAL PARTNERS LLC	C Corporation	12,558,866	134,704,581	71.93 %	Yes	
(11) VISTA VERDE AGROINDUSTRIAL LTDA RODOVIA TRANSCERRADO KM 120 - RM 1 PALIMEIRA DO PIAUI, PIAUI BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	-1,256,435	18,362,896	96.2 %	Yes	
(12) WESTERN ROSELLA TRUST LEVEL 25 20 BOND ST SYDNEY NSW2000 AS 98-1126861	INVESTMENTS	AS	GREEN ROSELLA TRUST	C Corporation	977,706	110,688,528	100 %	Yes	
(13) YANTELES SPA LOS CONQUISTADORES 1700 PISO 16 SANTIAGO CI	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	0	1	100 %	Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization		(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
(1)	AFRICA ACADEMY FOR PUBLIC HEALTH	R	374,070	CASH
(1)	AMERICAN REPERTORY THEATRE COMPANY INC	A	967,000	CASH
(2)	AMERICAN REPERTORY THEATRE COMPANY INC	B	2,200,000	CASH
(3)	AMERICAN REPERTORY THEATRE COMPANY INC	D	3,273,573	CASH
(4)	AMERICAN REPERTORY THEATRE COMPANY INC	L	463,000	COST
(5)	AMERICAN REPERTORY THEATRE COMPANY INC	M	618,158	COST
(6)	ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD	R	730,000	CASH
(7)	BLUE MARBLE HOLDINGS CORP	R	48,871,069	CASH
(8)	BLUE MARBLE HOLDINGS CORP	S	54,320,607	CASH
(9)	BOTSWANA-HARVARD AIDS INSTITUTE	R	6,213,400	CASH
(10)	CENTRE RECHERCHE EUROPEEN DE LA HBS	B	1,483,437	CASH
(11)	CENTRO HARVARD-D ROCKEFELLAR PARA ESTUDIOS LATINAMERICANOS AC	R	40,000	CASH
(12)	CHENNAI 2007	R	119,433,092	CASH
(13)	DEMETER HOLDINGS CORP	R	28,351,146	CASH
(14)	DEMETER HOLDINGS CORP	S	30,197,941	CASH
(15)	DG PARTICIPANTS LTD	R	20,852,000	CASH
(16)	DOYUKAI FUND FOR HARVARD INC	C	150,000	CASH
(17)	DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	C	2,742,351	CASH
(18)	DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	N	15,924	COST
(19)	DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	O	256,315	COST
(20)	FRIENDS OF HARVARD HONG KONG TRUST	S	14,299,975	CASH
(21)	FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA	B	455,000	CASH
(22)	FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA	D	30,000	CASH
(23)	FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA	O	147,430	COST
(24)	FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA	P	1,479	COST

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization		(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
(26)	FUNDACION DRCLAS CHILE	R	475,000	CASH
(1)	GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	C	3,955,000	CASH
(2)	GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	N	13,272	COST
(3)	GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	O	297,423	COST
(4)	HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C	A	965,220	CASH
(5)	HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C	B	1,025,000	CASH
(6)	HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C	L	1,673,364	COST
(7)	HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C	Q	3,563,202	COST
(8)	HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C	S	284,778	CASH
(9)	HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI	M	1,027,475	COST
(10)	HARVARD BUSINESS SCHOOL INTERACTIVE INC	P	18,411,482	COST
(11)	HARVARD BUSINESS SCHOOL INTERACTIVE INC	S	46,383,616	CASH
(12)	HARVARD BUSINESS SCHOOL PUBLISHING ASIA PACIFIC LTD	P	502,886	COST
(13)	HARVARD BUSINESS SCHOOL PUBLISHING CORP	A	15,150,290	CASH
(14)	HARVARD BUSINESS SCHOOL PUBLISHING CORP	G	426,574	COST
(15)	HARVARD BUSINESS SCHOOL PUBLISHING CORP	H	5,633,063	COST
(16)	HARVARD BUSINESS SCHOOL PUBLISHING CORP	O	201,105	COST
(17)	HARVARD BUSINESS SCHOOL PUBLISHING CORP	P	219,849	COST
(18)	HARVARD BUSINESS SCHOOL PUBLISHING CORP	Q	11,241,897	COST
(19)	HARVARD BUSINESS SCHOOL PUBLISHING CORP	S	34,519,946	CASH
(20)	HARVARD BUSINESS SCHOOL PUBLISHING EUROPE LTD	N	152,732	COST
(21)	HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE LTD	G	105,204	COST
(22)	HARVARD CENTER SHANGHAI CO LTD	M	5,476,673	COST
(23)	HARVARD COMMINGLED ACCOUNT	S	150,000,000	CASH
(24)	HARVARD DEDICATED ENERGY LIMITED	H	18,774,421	COST

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization		(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
(51)	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	B	1,200,000	CASH
(1)	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	L	790,592	COST
(2)	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	M	3,455,831	COST
(3)	HARVARD MAGAZINE INC	A	125,001	COST
(4)	HARVARD MAGAZINE INC	R	1,560,600	CASH
(5)	HARVARD MANAGEMENT COMPANY INC	D	9,961,928	CASH
(6)	HARVARD MANAGEMENT COMPANY INC	L	1,261,817	COST
(7)	HARVARD MANAGEMENT COMPANY INC	M	171,267,441	CASH
(8)	HARVARD MANAGEMENT PRIVATE EQUITY CORP	R	3,127,125,688	CASH
(9)	HARVARD MANAGEMENT PRIVATE EQUITY CORP	S	3,023,207,431	CASH
(10)	HARVARD NEURODISCOVERY CENTER INC	C	1,045,971	CASH
(11)	HARVARD NEURODISCOVERY CENTER INC	N	1,046,796	COST
(12)	HARVARD NEURODISCOVERY CENTER INC	O	1,339,831	COST
(13)	HARVARD PRIVATE CAPITAL HOLDINGS INC	R	6,374,181	CASH
(14)	HARVARD PRIVATE CAPITAL HOLDINGS INC	S	436,024,793	CASH
(15)	HARVARD PRIVATE CAPITAL REALTY INC	R	1,643,835,677	CASH
(16)	HARVARD PRIVATE CAPITAL REALTY INC	S	1,644,369,140	CASH
(17)	HARVARD REAL ESTATE - ALLSTON INC	R	2,344,928	CASH
(18)	HARVARD REAL ESTATE INC	C	117,551	CASH
(19)	HARVARD UNIVERSITY PRESS OF NEW YORK	P	497,866	COST
(20)	HARVARD UNIVERSITY PRESS LTD	D	2,119,623	CASH
(21)	HARVARD UNIVERSITY PRESS LTD	G	2,775,649	COST
(22)	HARVARD UNIVERSITY PRESS LTD	L	150,000	COST
(23)	HARVARD UNIVERSITY PRESS LTD	P	309,793	COST
(24)	HARVARD UNIVERSITY PRESS LTD	S	2,000,000	CASH

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization		(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
(76)	LONGSTOCKING INVESTMENT CORP	R	910	CASH
(1)	PHEMUS CORP	R	237,663,938	CASH
(2)	PHEMUS CORP	S	319,094,320	CASH
(3)	RED TOP INC	S	60,057	CASH
(4)	SHIPPING VENTURE CORP	R	4,662,571	CASH
(5)	SHIPPING VENTURE CORP	S	45,666	CASH
(6)	STUDENT CLUBS OF HBS INC	A	6,571	COST
(7)	STUDENT CLUBS OF HBS INC	L	79,992	COST
(8)	THIRD WRANGLER LTD	R	232,968,385	CASH
(9)	TRUSTEES FOR HARVARD UNIVERSITY	C	10,581,675	CASH
(10)	TRUSTEES FOR HARVARD UNIVERSITY	L	9,903,049	COST