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DLN: 93493320047426

OMB No 1545-0047

Form **990**

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public

Return of Organization Exempt From Income Tax

▶ Information about Form 990 and its instructions is at $\underline{www\ IRS\ qov/form990}$

2015

Open to Public Inspection

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Activities & Governance		C la la + la									-l 2.5	0/ -5-				_
3	2 (Check th	is box P	if the organization	on ais	continued	its opera	tions or di	sposea	or more t	tnan 25	% OT I	ts net	assets		
ಸ ್	3.1	Number	of voting mer	mbers of the gov	vernin	a body (Pa	art VI line	e 1a) .					з		18	
ŢĘ.			•	nt voting membe									4		16	_
3			•	iduals employed		_		,	,			•	5		3,361	_
AC				nteers (estimate		•	•	•					6		765	_
				iess revenue fro									7a		14,713,880	_
				s taxable incom		•	, ,						7b		-6,573,8	12
	-										Prior '	Year	1	-	rrent Year	_
	8	Contri	butions and	grants (Part VII	II. line	e 1 h) .						3,022	.277		1,381,09	<u> </u>
₫	9			evenue (Part VII		•						8,675			645,629,70	
ēn Uē Aē	10	_		e (Part VIII, col	-						7	2,651	,459		14,616,49	
å	11			rt VIII, column							1	0,679	,575		9,880,20	—)4
	12	Total	revenue—ado	d lines 8 througl	h 11 (must equa	al Part VI	II, columr	n (A), lın	ie 🗔	71	5,028	780		671,507,50	J 3
		12)									/ 1	3,020	,,,,,,		071,307,30	
	13	Grants	and similar	amounts paid (Part I	X, column	(A), lines	s 1 – 3) .				2,320	,709		2,148,95	54
	14	Benefi	ts paid to or	for members (P	art IX	, column ((A), line 4									0
S	15			mpensation, emp	ployee	benefits ((Part IX,	column (A), lines		2 5	1,977	,295		303,893,64	19
ıse	160	5-10)		aising fees (Par	r+ TV /	column (A)	\ line 11.	٥١								0
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	17			dd lines 13–17	` ''			•		•		6,164	•		356,059,98	
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	19	Keven	iue iess expe	inses Subtract	IIIIE I	6 HOIII IIIIe	:12 .		• •	-						
Net Assets or Fund Balances										Begini	ning of	Current	t Year	E	nd of Year	
sse.	20	Total	assets (Part	X, line 16) .							1,35	2,834	,002		1,432,794,65	5 2
A A	21	Total	liabilities (Pa	art X, line 26)							52	9,306	,147		624,535,36	55
žZ	22	Netas	sets or fund	l balances Subt	ract lı	ne 21 fron	n line 20				82	3,527	,855		808,259,28	3 7
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Use Only

Firm's address ▶ 560 Mission St Suite 1600

San Francisco, CA 94105

Phone no (415) 894-8000

	990 (2015)			Page 3
Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕲	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11 c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11 d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

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Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section $501(c)(3)$, $501(c)(4)$, and $501(c)(29)$ organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"			

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

Was the organization a party to a business transaction with one of the following parties (see Schedule L. Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N. Part I.

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV,

32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

36

37

instructions for applicable filing thresholds, conditions, and exceptions)

25a

25b

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27

28a

28b

28c

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35a

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Yes

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Yes

Form 990 (2015)

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Pai	rt V	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this		V			_
		effect if Schedule o contains a response of flote to any line in this	i di c	<u> </u>	•	Yes	No
1a	Enter	the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	505			
		the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
	Did th	L ne organization comply with backup withholding rules for reportable payments to	vend	lors and reportable			
٠		ig (gambling) winnings to prize winners?	•		1 c	Yes	
2a	Enter	the number of employees reported on Form W-3, Transmittal of Wage and					
		tatements, filed for the calendar year ending with or within the year covered s return	2a	3,361			
.	,	east one is reported on line 2a, did the organization file all required federal emp			2b	Yes	
b		If the sum of lines 1a and 2a is greater than 250, you may be required to e-file					
3a	Did th	ne organization have unrelated business gross income of \$1,000 or more during	the y	year?	3a	Yes	
b	If "Ye	s," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanatio</i>	on in S	Schedule O	3b	Yes	
4a		y time during the calendar year, did the organization have an interest in, or a si					
		a financial account in a foreign country (such as a bank account, securities acc int)?	count,	, or other financial	4a		No
b		•					110
_		s," enter the name of the foreign country mathematical the foreign country mathematical the foreign bank for Fince Form 114, Report of Foreign Bank for Fince	and	Einancial Accounts			
	(FBAF		ana	Tillanetal Accounts			
5a	Was t	he organization a party to a prohibited tax shelter transaction at any time durin	g the	tax year?	5a		No
b	Did ar	ny taxable party notify the organization that it was or is a party to a prohibited t	ax sh	elter transaction?	5b		Νo
С	If"Ye	s," to line 5a or 5b, did the organization file Form 8886-T?					
		•			5с		
6a		the organization have annual gross receipts that are normally greater than \$10 ization solicit any contributions that were not tax deductible as charitable cont			6a		No
b		s," did the organization include with every solicitation an express statement th not tax deductible?	at su	ch contributions or gifts	6b		
7	Organ	nizations that may receive deductible contributions under section 170(c).					
а		ne organization receive a payment in excess of \$75 made partly as a contributions provided to the payor?		d partly for goods and • • • •	7a		No
b	If"Ye	s," did the organization notify the donor of the value of the goods or services pi	rovide	ed?	7 b		
C		ne organization sell, exchange, or otherwise dispose of tangible personal proper orm 8282?	ty for	which it was required to	7 c		No
d	If"Ye	s," indicate the number of Forms 8282 filed during the year	7d				
е	Dıd th	ne organization receive any funds, directly or indirectly, to pay premiums on a p	erson	al benefit contract?	7e		No
f	Did th	ne organization, during the year, pay premiums, directly or indirectly, on a perso	nal b	enefit contract?	7f		No
g		organization received a contribution of qualified intellectual property, did the o	rganız	zation file Form 8899 as			
	requir		 . اماما	the every vertical file o	7 g		
	Form	organization received a contribution of cars, boats, airplanes, or other vehicles 1098-C?	•		7h		
8	Did a	soring organizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess bus g the year?	sines:	s holdings at any time	8		
9a	Did th	ne sponsoring organization make any taxable distributions under section 4966			9a		
		ne sponsoring organization make a distribution to a donor, donor advisor, or rela		erson?	9b		
10		on 501(c)(7) organizations. Enter					
а	Initiat	tion fees and capital contributions included on Part VIII, line 12	10 a				
b	Gross facilit	receipts, included on Form 990, Part VIII, line 12, for public use of club es	10b				
11		on 501(c)(12) organizations. Enter					
а	Gross	income from members or shareholders	11a				
b		income from other sources (Do not net amounts due or paid to other sources st amounts due or received from them)	11b				
122	Section	ت o n 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990	ın lıa	u of Form 10412	12a		
		s," enter the amount of tax-exempt interest received or accrued during the					
-	year		12b				
13	Section	on 501(c)(29) qualified nonprofit health insurance issuers.					
а		e organization licensed to issue qualified health plans in more than one state? N onal information the organization must report on Schedule O	ote. S	See the instructions for	13a		
b		the amount of reserves the organization is required to maintain by the states chithe organization is licensed to issue qualified health plans	13b				
С		the amount of reserves on hand	13c				
		Lie organization receive any payments for indoor tanning services during the tax		?	14a		No
		s," has it filed a Form 720 to report these payments? <i>If "No," provide an explana</i>	•		14b		

	·			
Part VI	Governance,	Management,	and	Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Se	ection A. Governing Body and Management	•	· ·	🗸
	ction At Coverning Body and Planagement		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax 18			
	year 10			
	If there are material differences in voting rights among members of the governing			
	body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are			
_	independent 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Yes	
D	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	event	ue Cod	le.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
_	rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16 a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed ► CA			
10	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			
18	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
19	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of			

interest policy, and financial statements available to the public during the tax year

▶Karen Jones Grandidier 400 West Pueblo Santa Barbara, CA 93105 (805) 569-7294

State the name, address, and telephone number of the person who possesses the organization's books and records

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee (B) (C) (D) (F) (A) (E) Name and Title Average Position (do not check Reportable Reportable Estimated hours per more than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization (Worganizations from the (W-2/1099for related 2/1099-MISC) organization and Former Highest compensat employee Individual trustee É organizations MISC) related ũ stitutional below organizations employee 勇含 dotted line) Trustee See Additional Data Table

Part VII Section A. Officers,	Directors, Trus	stees, I	(ey l	Emp	loye	ees, a	nd F	lighest Compens	ated Employees (continued)
(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				unless fficer	i	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
See Additional Data Table										
1b Sub-Total		 ection A	•	•		>				
d Total (add lines 1b and 1c) .				<u>.</u>	<u> </u>	_		1,937,731	4,852,444	483,373
2 Total number of individuals (ir \$100,000 of reportable comp							e) wl	ho received more th	an	

	_		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for			
	services rendered to the organization? If "Yes," complete Schedule J for such person	5	Yes	

maividual	4	Yes
5 Did any person listed on line 1a receive or accrue compensation from any services rendered to the organization? <i>If "Yes," complete Schedule J for suc</i>	5	Yes
Section B. Independent Contractors		
1 Complete this table for your five highest compensated independent control compensation from the organization. Report compensation for the calendary		
(A) Name and business address	(B) Description of services	(C) Compensation
MC CARTHY BUILDING COMPANIES	BUILDING CONTRACTOR	8,849,725
20401 SW BIRCH STREET SUITE 300 NEWPORT BEACH, CA 92660		
AMN HEALTHCARE INC	CONTRACT LABOR	6,736,016
PO BOX 56157 LOS ANGELES, CA 90074		
ARMSTRONG ASSOCIATES	GENERAL CONTRACTING	6,175,237
1825 STATE ST STE 202 SANTA BARBARA, CA 93101		
RIGHTSOURCING INC	CONTRACT LABOR	3,283,190
999 STEWART AVE SUITE 100 BETHPAGE, NJ 11714		
MAYO MEDICAL LABORATORIES	LABORATORY SERVICES	2,557,543
PO BOX 9146 MINNEAPOLIS, MN 55480		

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 163

art V		Statement o	t Revenue					
		Check if Schedu	ule O contains a respoi	nse or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
(0	1a	Federated camp	paigns 1a					
ons, Gins, Grants Similar Amounts	ь	Membership du	es 1b					
10 E	С	Fundraising eve	ents 1c					
ts.	_	_		9,389				
ia Ia	d	-	rations 1d					
ns, Sim	е	Government grants	s (contributions) 1e	489,056		ļ		
ITIO Er (f	All other contribution similar amounts no	ons, gifts, grants, and 1f ot included above	882,650				
tributio Other	g		ons included in lines			i		
Contributions, Gifts, and Other Similar A	h	1a-1f \$ Total. Add lines	: 1a-1f		1,381,095			
ة כ	-"	Total. Add filles	- Id-11	• • •	1,501,535			
KIE	2-	NET PATIENT SERV	TCE DEVENUE	Business Code	504 000 050	504 000 000		
ven	2a			900099	591,830,863	591,830,863	44 740 000	
až L	b	LABORATORY SERV		900099	34,758,416	20,044,536	14,713,880	
ر ۱	c d	CA HOSPITAL FEE I	MEDI-CAL INCENTIVE	900099	18,612,727	18,612,727		
₹	e e	MEDICAL OFFICE E		900099	244,814 182,886	244,814 182,886		
ran	f		am service revenue	900099	182,886	182,886	0	
Program Service Revenue						J		'
	g 3		s 2a-2f		645,629,706			
	3		ome (including dividen ar amounts)		10,981,948			10,981,94
	4	Income from inves	stment of tax-exempt bond	proceeds >				
	5	Royalties						
	6a	Gross rents	(ı) Real 114,048	(II) Personal				
	04							
	b	Less rental expenses	46,679					
	С	Rental income or (loss)	67,369	0				
	d	Net rental inco	me or (loss)		67,369			67,369
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	247,717,846					
	b c	Less cost or other basis and sales expenses Gain or (loss)	244,083,296 3,634,550	0				
	d		s)	_	3,634,550			3,634,550
une	8a	Gross income f events (not inc	rom fundraising					
Omer Kevenue		of contributions See Part IV, lin	reported on line 1c) ne 18 a					
5			penses b					
	c 9a		(loss) from fundraising from gaming activities in 19	events ▶				
	b	Less direct ex	penses b					
			(loss) from gaming acti	vities				
	10a	Gross sales of returns and allo		>				
			a .					
	b		oods sold b (loss) from sales of inv	entory				
	С	Miscellaneous		Business Code				
	11a	LAB MANAGEN		900099	2,297,978	2,297,978		
	b	CAFETERIA/G		900099	3,858,253			3,858,25
		SHOP/DELI/VI	ILLA RIVIERA			222		
	c	Childcare Cent		900099	699,530	699,530	=1	
	d	All other revenu			2,957,074	2,957,074	0	1
	е	Total. Add lines		· · · • [9,812,835			
	12	Total revenue.	See Instructions .	· · · · •	671,507,503	636,870,408	14,713,880	18,542,120

Part IX Statement of Functional Expenses

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete
--

	 				
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	2,148,954	2,148,954		
2	Grants and other assistance to domestic individuals See Part IV, line 22	2,140,334	2,140,554		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	320,589		320,589	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	113,269	109,518	3,751	
7	Other salaries and wages	194,505,748	161,762,291	32,743,457	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	26,942,584	22,414,274	4,528,310	
9	Other employee benefits	67,466,452	52,379,721	15,086,731	
10	Payroll taxes				
	Fees for services (non-employees)	14,545,007	12,263,217	2,281,790	
11	Management	1.070.044	1.054.070	15.065	
a L		1,070,844	1,054,979	15,865	
b c	Legal	774,164 8,280		774,164 8,280	
d	Lobbying	0,200		0,280	
e	Professional fundraising services See Part IV, line 17			Ů,	
f	Investment management fees	3,429,856		3,429,856	
g g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	93,684,693	67,286,856	26,397,837	0
12	Advertising and promotion	180,666	52,601	128,065	
13	Office expenses	11,785,155	9,406,110	2,379,045	
14	Information technology	1,476,537	1,217,636	258,901	
15	Royalties				
16	Occupancy	9,663,500	7,440,559	2,222,941	
17	Travel	520,830	148,059	372,771	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	339,593	102,064	237,529	
20	Interest	17,729,849	14,751,234	2,978,615	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	48,031,304	40,522,720	7,508,584	
23	Insurance	4,293,538	3,397,537	896,001	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Medical Supplies	101,754,253	101,753,225	1,028	
b	System Management Allocation	17,217,069		17,217,069	
c	Hospital Fee Program	25,271,680	25,271,680		
d	Equipment Maintenance	9,819,894	9,132,068	687,826	
е	All other expenses	9,008,275	2,660,440	6,347,835	0
25	Total functional expenses. Add lines 1 through 24e	662,102,583	535,275,743	126,826,840	0
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

		2015)				Page 11
Par	t X	Balance Sheet				_
		Check if Schedule O contains a response or note to a	ny line in this Part X	I		
				(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing		25,385,078	1	10,243,425
	2	Savings and temporary cash investments		50,801,401	2	44,330,812
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		102,371,695	4	121,883,630
	5	Loans and other receivables from current and former trustees, key employees, and highest compensated of II of Schedule L				
Assets	6	Loans and other receivables from other disqualified p section 4958(f)(1)), persons described in section 49 contributing employers and sponsoring organizations voluntary employees' beneficiary organizations (see Part II of Schedule L	58(c)(3)(B), and of section 501(c)(9)	272.000	5	0
\ss	_			250,000	6	250,000
٩	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use		13,054,745	8	14,639,419
	9	Prepaid expenses and deferred charges		2,668,939	9	3,251,437
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 939,888,324			
	ь	Less accumulated depreciation	10b 300,534,764	630,331,221	10 c	639,353,560
	11	Investments—publicly traded securities		376,291,207	11	445,712,850
	12	Investments—other securities See Part IV, line 11		90,398,550	12	104,659,011
	13	Investments—program-related See Part IV, line 11		0	13	
	14	Intangible assets		6,455,601	14	5,714,236
	15	Other assets See Part IV, line 11		54,825,565	15	42,756,272
	16	Total assets.Add lines 1 through 15 (must equal line	34)	1,352,834,002	16	1,432,794,652
	17	Accounts payable and accrued expenses		86,825,023	17	71,447,895
	18	Grants payable			18	
	19	Deferred revenue	7,824	19	16,547	
	20	Tax-exempt bond liabilities		310,307,727	20	399,915,263
	21	Escrow or custodial account liability Complete Part	IV of Schedule D		21	
ities	22	Loans and other payables to current and former office key employees, highest compensated employees, an				
Liabil		persons Complete Part II of Schedule L			22	0
Ë	23	Secured mortgages and notes payable to unrelated t	hird parties		23	
	24	Unsecured notes and loans payable to unrelated thire	d parties		24	
	25	Other liabilities (including federal income tax, payabl and other liabilities not included on lines 17-24) Complete Part X of Schedule D		132,165,573	25	153,155,660
	26	Total liabilities. Add lines 17 through 25		529,306,147	26	624,535,365
		Organizations that follow SFAS 117 (ASC 958), check		525,555,111		52 1,555,555
ces		complete lines 27 through 29, and lines 33 and 34.				
<u> </u>	27	Unrestricted net assets		806,508,901	27	792,023,736
Fund Balance	28	Temporarily restricted net assets		10,698,773	28	9,915,370
<u> </u>	29	Permanently restricted net assets		6,320,181	29	6,320,181
r Fu		Organizations that do not follow SFAS 117 (ASC 958 complete lines 30 through 34.), check here 🕨 🥅 and			
SC	30	Capital stock or trust principal, or current funds .			30	
Assets or	31	Paid-in or capital surplus, or land, building or equipm	ent fund		31	
As	32	Retained earnings, endowment, accumulated income	, or other funds		32	
et	33	Total net assets or fund balances		823,527,855	33	808,259,287

Total liabilities and net assets/fund balances

1,432,794,652

1,352,834,002

34

671,507,503

662,102,583

823,527,855

-30,357,295

5,683,807

No

Νo

Nο

Form 990 (2015)

808,259,287

Yes

Yes

Yes

2a

2b

2c

3a

3b

9,404,920

1

2

3

4

5

6

7

8

9

10

Reconcilliation of Net Assets

		Cnec	KITSC	neaule	O	contains	a resp
_	_						

Donated services and use of facilities .

Part XIII Financial Statements and Reporting

1 Accounting method used to prepare the Form 990

Investment expenses

column (B))

Schedule O

Schedule O

Prior period adjustments .

Total revenue (must equal Part VIII, column (A), line 12)

Total expenses (must equal Part IX, column (A), line 25) . . .

Revenue less expenses Subtract line 2 from line 1 . . . Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

Net unrealized gains (losses) on investments . .

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

If the organization changed its method of accounting from a prior year or checked "Other," explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Check if Schedule O contains a response or note to any line in this Part XII

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

Other changes in net assets or fund balances (explain in Schedule O) .

Cash ✓ Accrual COther

Both consolidated and separate basis

Both consolidated and separate basis

Separate basis Consolidated basis **b** Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ✓ Consolidated basis

Single Audit Act and OMB Circular A-133?

a separate basis, consolidated basis, or both

Separate basis

Additional Data

Software ID: 15000238

Software Version: 2015v2.1

EIN: 95-1644629

Name: Santa Barbara Cottage Hospital

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) A verage hours per week (list any hours	Posi more t perso and a	tion (han c n is t	ne b ooth	ox, an c	unles officer		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
Robert E M Nourse	5 0	×		x				0	0	0
Chair	15 0	, î		^				,	Ū	•
P Steven Ainsley	1 3	×		<				0	0	
Vice Chair	3 7	^		Х				0	0	0
Robert C Nakasone	1 3	.,		.,						
Vice Chair	3 7	×		Х				0	0	U
Marshall (Chip) Turner Jr	1 3	.,		.,						
Vice Chair	3 7	×		Х				0	0	U
Alex Koper MD	1 3	х		Х				0	0	0
Secretary	3 7									
Gregory F Faulkner	1 3	×						0	0	0
Vice Chair	3 7	_ ^						U		0
Edward S Bentley MD	1 3	,,						0		0
Committee Chair	3 7	×						0	0	U
Jon Clark	1 3									
Committee Chair	3 7	×						0	0	0
Judith Hopkinson	1 3									
Committee Chair	3 7	×						0	0	0
Fred Lukas	1 3									
Committee Chair	3 7	×						0	0	0
	1 ,	I	l			I		I	I	

Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (F) Name Average Position (do not check Reportable Reportable Estimated and hours per more than one box, compensation compensation amount of Title week (list unless person is both an from the from related other officer and a any hours organization organizations compensation (W-2/1099-(W-2/1099from the for related director/trustee) MISC) MISC) organization organizations Officer Former Highest compensat Individual trustee emplovee Institutional Trustee below and related dotted line) employee organizations Margaret 10 Baker Х 0 0 3 0 Director Lori Gaskin 10 PhD Х 0 0 3 0 Director Dorothy 10 Largay 0 0 Х 3 0 Director Harry 10 McMahon Х 0 0 Director 30 Gretchen 10 Milligan Х 0 0 3 0 Director Gamble 10 Parks Х 0 0 3 0 Director Elliot 10 Prager MD Х 0 0 3 0 Director Thomas 10 Watson MD Х 7,000 0 3.0 Director Ronald 15 0 Werft Χ 0 1,212,091 37,67 President & 45 0 CEO Joan 12 5 Bricher 0 31,04! 686,061

37 5

CFO

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Em

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Em Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (F) Name Average Position (do not check Reportable Reportable Estimated and more than one box, amount of hours per compensation compensation Title week (list unless person is both an from the from related other any hours officer and a organization organizations compensation (W-2/1099-(W-2/1099for related director/trustee) from the MISC) MISC) organizations organization Office emplovee Highest compensated Individual trustee below Institutional Trustee and related dotted line) organizations employee Steven 22 5 Fellows Χ 0 753,412 37,67 27.5 COO Julie Artoux 12 5 0 Χ 130,529 14,95 Asst 37 5 Secretary Paul Erickson MD Х 12,500 287,307 39,12 40 0 Dir Psych Services David 40 0 Nichols Х 605,430 0 13,78 VP Business 0 Devel-Lab Jeffrey Gauvin MD 40 0 Χ 427,669 21,75 0 Director 0 Surgical Education Andrew 40 0 Gersoff MD 37.67 Х 293.830 0 Dir Medical 0 Education Melinda 40 0 Staveley 0 29,64 Х 290,941 0 VP CRH Stephen Kamınskı 40 0 MD Х 300,361 37,67 Dir Trama 0 Svcs & SICU Alberto 0 0 Kywi Χ 0 516,610 37,93 40 0 VP ISD/CIO Herbert 0.0 Geary Χ 0 53,67 431,144 VP Pt Care 40 0

Svcs, CNO

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Em Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (F) Position (do not check Reportable Reportable Estimated Name Average and more than one box, compensation compensation amount of hours per Title week (list unless person is both an from the from related other any hours officer and a organization organizations compensation for related director/trustee) (W-2/1099-(W-2/1099from the organizations MISC) MISC) organization Former er elimenter Individual Officer Highest com below Institutional and related dotted line) employ organizations

		Stee	Trustee	TO.	pensated				
Afshin Fatholahi	0.0								
VP Support						Х	0	418,767	

31,045 40 0

Services

40 0

Services

Lisa Moore

0 0

Х 416,524 59,703 VP Clinical

DLN: 93493320047426

Employer identification number

95-1644629

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

OMB No 1545-004

Department of the Treasury Internal Revenue Service Name of the organization

Santa Barbara Cottage Hospital

990EZ)

Part I

V

1

2

3

SCHEDULE A

(Form 990 or

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section **170(b)(1)(A)(iv).** (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization Enter the number of supported organizations Provide the following information about the supported organization(s) (i) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other listed in your governing organization monetary support support (see (described on lines document? (see instructions) instructions) 1-9 above (see instructions)) Yes No Total Cat No 11285F For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990EZ. Schedule A (Form 990 or 990-EZ) 2015

	edule A (Form 990 of 990-EZ) 2013						Page Z
Pa	Support Schedule fo						
	(Complete only if you of Part III. If the organization						
Se	ection A. Public Support	reion runs to qu	dilly dilder die	tests listed bei	iow, picase con	inpicte i die iii.	,
	Calendar year	I		T	T		T
(or	fiscal year beginning in)	(a)2011	(b) 2012	(c)2013	(d) 2014	(e) 2015	(f) Total
•	Gifts, grants, contributions, and						
	membership fees received (Do						
	not include any unusual grants)						
2	Tax revenues levied for the						
	organization's benefit and either						
3	paid to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit						
	to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11, column (f)						
6	Public support. Subtract line 5						
	from line 4						
Se	ection B. Total Support		T	Т	T	1	1
(or	Calendar year fiscal year beginning in)	(a) 2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) ⊤otal
•	Amounts from line 4						
8	Gross income from interest,						
•	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated						
	business activities, whether or						
	not the business is regularly carried on						
10	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
11	Total support. Add lines 7						
12	through 10 Cross receipts from related activiti	es etr (see inst	ructions)			12	
13	First five years. If the Form 990 is f		•	third fourth or:	fifth tay year ac a		3) organization
	check this box and stop here	3	•		•	<u>`</u>	5) organization,
Se	ection C. Computation of Pub	olic Support F	Percentage				
14	Public support percentage for 2015	• •		11. column (f))		14	
15	Public support percentage for 2014	•	• •	, , , , , , , , , , , , , , , , , , , ,		15	
	33 1/3% support test—2015. If the	ŕ	•	c on line 13, and	line 14 is 33 1/3%		this box
	and stop here. The organization qua	-		•	,	,	▶ □
b	33 1/3% support test—2014. If the	•			, and line 15 is 33	3 1/3% or more,	check this
	box and stop here. The organization						▶□
17a	10%-facts-and-circumstances test-	_				•	
	is 10% or more, and if the organiza in Part VI how the organization mee						
	•	.ca the Tacts-dfl	u circumstances	cest The Olyan	izacion qualilles d	a publicity supp	. —
h	organization 10%-facts-and-circumstances test-	_2014 If the ora:	anization did not a	check a boy on lir	ne 13 16a 16b	or 17a and line	▶
D	15 is 10% or more, and if the organ						
	Explain in Part VI how the organiza				•	•	cly
	supported organization						` ▶ ┌
L8	Private foundation. If the organization	ion did not check	a box on line 13	, 16a, 16b, 17a,	or 17b, check this	s box and see	•
	instructions						▶┌
							•

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
	Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) ⊤otal
•	iscal year beginning in) ▶	(-)	(-)	(0)_00	(-)	(-)	(1)
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
_	purpose						
3	Gross receipts from activities that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit						
	to the organization without charge Total. Add lines 1 through 5						
6	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and						
	3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of						
_	the amount on line 13 for the year Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
٥	from line 6)						
Se	ction B. Total Support		•	•	•		•
	Calendar year						7.5.
(or f	iscal year beginning in) ▶	(a)2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
9	Amounts from line 6						
0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
b	and income from similar sources Unrelated business taxable						
U	income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
C	Add lines 10a and 10b						
L1	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
L3	Total support. (Add lines 9, 10c, 11, and 12)						
L4	First five years.If the Form 990 is	cor the organizati	n's first, second	, third, fourth, or	I fifth tax vear as a	section 501(c)(3) organization
	check this box and stop here		,	,,,	,		▶ □
Se	ction C. Computation of Pub	lic Support P	ercentage				-
15	Public support percentage for 2015			13 column (f))		45	
		•		15, column (1))		15	
L6	Public support percentage from 20		<u> </u>			16	
Se	ction D. Computation of Inv	estment Inco	me Percenta	ge			
L7	Investment income percentage for	2015 (line 10c, c	olumn (f) dıvıded	by line 13, colun	nn (f))	17	
18	Investment income percentage from	n 2014 Schedule	A, Part III, line	17		18	
L9a	33 1/3% support tests—2015.If the				l line 15 is more t		nd line 17 is not
-	more than 33 1/3%, check this box	=					▶ □
b	33 1/3% support tests—2014.If the					-	•
_	18 is not more than 33 1/3%, check	-					
20	Private foundation If the organizat						

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and complete Part V.)

	I, complete Sections A and D, and complete Part V)			
Se	ction A. All Supporting Organizations			
	Assall of the eventuality of eventual eventual eventual to be discussed by some or the eventual eventu		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section	2		
	509(a)(1) or (2)			
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	3 c		
4-	If "Yes," explain in Part VI what controls the organization put in place to ensure such use Was any supported organization not organized in the United States ("foreign supported organization")?	1		
	If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?	4b		
	If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	70		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or (2) ?			
	If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in	5b		
c	the organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to	5 C		
_	anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9 c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10 b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11 a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		

Part IV	Supporting	Organizations	(continued

I GIC IV		аррог	9	Oi guilleu	LIOIIS	(continue	ч,
Section	n R	Tyne	T Si	innorting	Orga	nization	_

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		

Section C. Type II Supporting Organization	Section	C.	Type	II	Supporting	Organization	s
--	---------	----	------	----	------------	--------------	---

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or			
	trustees of each of the organization's supported organization(s)?			
	If "No," describe in Part VI how contiol or management of the supporting organization was vested in the same persons			
	that controlled or managed the supported organization(s)	1		

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes." describe in Part VI the role the organization's supported organizations played in this regard	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satis	v the Integral Part Test during the year (see instructions)

- The organization satisfied the Activities Test Complete line 2 below
- The organization is the parent of each of its supported organizations. Complete line 3 below

С		i ne orga instructi	nization supported a governmental entity. Describe in Part VI now you supported a government entity (see ons)	эe
2	<u>A ctivit</u>	ies Test	_Answer (a) and (b) below.	Y
а			all of the organization's activities during the tax year directly further the exempt purposes of the	

	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities 2a				
	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b			
3	Parent of Supported Organizations Answer (a) and (b) below.				

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of 3a each of the supported organizations? Provide details in Part VI
- **b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

3b

	Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S			ructions. All other
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
	Net short-term capital gain	1		
	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
i	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
,	Other expenses (see instructions)	7		
;	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
	Aggregate fair market value of all non-exempt-use assets (see	1		
_	instructions for short tax year or assets held for part of year)	—		
a L	A verage monthly value of securities	1a 1b		
b	A verage monthly cash balances			
C	Fair market value of other non-exempt-use assets	1c 1d		+
d	Total (add lines 1a, 1b, and 1c) Discount claimed for blockage or other factors	La		
e	(explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrate	d Type III supporting	organization (see

Part V Type III Non-Functionally Integra	ated 509(a)(3) Suppo	rting Organizations (co	ontinuea)
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthe excess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	quired)		
6 Other distributions (describe in Part VI) See instru	ictions		
·	20010115		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		T	T
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2015			
a			
b			
<u>c</u>			
d From 2013			
e From 2014			
f Total of lines 3a through e g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7 \$			
Applied to underdistributions of prior years			
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 31 and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013			
d From 2014			
e From 2015			
			(F 000 000 F7) /2.01 F

Employer identification number

95-1644629

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue

Name of the organization

Santa Barbara Cottage Hospital

Political expenditures

Service

2

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

2015
Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Provide a description of the organization's direct and indirect political campaign activities in Part IV

Section 527 organizations Complete Part I-A only

• Section 501(c)(4), (5), or (6) organizations Complete Part III

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

_	V Oldificer flours				-
Par	t I-B Complete if the or	ganization is exempt under	section 501(c)(3).	
1	Enter the amount of any excise	e tax incurred by the organization un	der section 4955	5	\$
2	Enter the amount of any excise	e tax incurred by organization manac	jers under sectio	n 4955 >	\$
3	If the organization incurred a s	ection 4955 tax, did it file Form 472	20 for this year?		☐ Yes ☐ No
4a	Was a correction made?				☐ Yes ☐ No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt under	section 501(c), except section 50	1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for se	ection 527 exem	pt function activities 🕨	\$
2	Enter the amount of the filing of exempt function activities	organization's funds contributed to o	ther organization	s for section 527 ▶	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 112	!0-POL, line 17b ►	\$
4	Did the filing organization file F	orm 1120-POL for this year?			Yes No
5	organization made payments l amount of political contribution	nd employer identification number (E For each organization listed, enter th ns received that were promptly and o political action committee (PAC) If	e amount paid fro lirectly delivered	om the filing organization's f to a separate political orga	unds Also enter the nization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
2					
3					
4					
5					
6					
For F	Paperwork Reduction Act Notice, se	ee the instructions for Form 990 or 990)-EZ.	Cat No 50084S Schedule C (Form 990 or 990-EZ) 2015

Subtract line 1g from line 1a $\,$ If zero or less, enter -0-Subtract line 1f from line 1c If zero or less, enter -0-

10	nedule (- (F	orm 990 or 990-E2) 2015			Page 2
P	art II-	Α	Complete if the organization is exempt under section $501(c)(3)$ and under section $501(h)$.	file	ed Form 5768	(election
١.	Check	>	If the filing organization belongs to an affiliated group (and list in Part IV each affiliated expenses, and share of excess lobbying expenditures)	l gro	up member's nar	ne, address, EIN
3	Check	•	If the filing organization checked box A and "limited control" provisions apply			
			Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a	lobby	ıng)	oying expenditures to influence public opinion (grass roots			

	Limits on Lobl (The term "expenditures")		organization's totals	group totals	
a	otal lobbying expenditures to influence public opinion (grass roots				•
b	Total lobbying expenditures to influence a legi	slative body (direct lobbying)			
c	Total lobbying expenditures (add lines $1a$ and	1b)			
d	Other exempt purpose expenditures				
e	Total exempt purpose expenditures (add lines	1c and 1d)			
f	Lobbying nontaxable amount Enter the amoun	t from the following table in both columns			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:			
	Not over \$500,000	20% of the amount on line 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000			
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000			
	Over \$17,000,000	\$1,000,000			

If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)					
Lobbying Expe	nditures During	4-Year Avera	ging Period		
Calendar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) Total
Lobbying nontaxable amount					
Lobbying ceiling amount (150% of line 2a, column(e))					
Total lobbying expenditures					
Grassroots nontaxable amount					
Grassroots ceiling amount (150% of line 2d, column (e))					
Grassroots lobbying expenditures					
	Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e))	Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e))	Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount (150% of line 2d, column (e))	Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount (150% of line 2d, column (e)) Grassroots lobbying expenditures	Calendar year (or fiscal year beginning in) (a)2012 (b)2013 (c)2014 (d)2015 Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount (150% of line 2d, column (e))

	rt II-B Complete if the organization is exempt under section 501(c)(3) and has filed Form 5768 (election under section 501(h)).	NOT				
	·	(a)		(b)	
activ	each "Yes" response on lines 1a through 11 below, provide in Part IV a detailed description of the lobbying uity	Yes	No		A mour	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No			
c	Media advertisements?		Νo			
d	Mailings to members, legislators, or the public?		Νo			
е	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?	Yes				330,388
j	Total Add lines 1c through 1i					330,388
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501 (c)(5),	or s	ectio	n
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Pai	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
c	Total	20	I			

- Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues
- If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess
- does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?
- Taxable amount of lobbying and political expenditures (see instructions) **Supplemental Information**

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation			
DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	Lobbying activities are calculated as a percentage of dues paid to various hospital associations, including American Hospital Association, California Hospital Association and Hospital Association of Southern California The percentage of dues used for lobbying purposes is provided by each association			
DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	Lobbying activities are calculated as a percentage of dues paid to various hospital associations, including American Hospital Association, California Hospital Association and Hospital Association of Southern California The percentage of dues used for lobbying purposes is provided by each association			

4

SCHEDULE D

(Form 990)

Department of the

Internal Revenue Service

Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493320047426

2015
Open to Public

Inspection

	me of the organization Ita Barbara Cottage Hospital			Empl	oyer identificat	ion numb	er
Jaii	ita barbara Cuttage Huspitar			95-1	644629		
Pa	rt I Organizations Maintaining Donor			unds d	or Accounts.	1	
	Complete if the organization answere	<u>.</u>	·				
	Total number at end of year	(a) Donor advised funds	; 	(b)	Funds and othe	raccounts	5
	,						
	Aggregate value of contributions to (during year)						
	Aggregate value of grants from (during year)						
	Aggregate value at end of year						
	Did the organization inform all donors and donor a funds are the organization's property, subject to t			or advis	sed	┌ Yes	┌ No
•	Did the organization inform all grantees, donors, a used only for charitable purposes and not for the conferring impermissible private benefit?				r purpose	┌ Yes	┌ No
a.	rt III Conservation Easements. Comple	ete if the organization a	answered "Yes" o	n Forn	า 990, Part IV	', lıne 7.	
	Purpose(s) of conservation easements held by th	e organızatıon (check all t	that apply)				
	Preservation of land for public use (e g , recreeducation)	eation or	Preservation of a	n histor	ıcally important	: land area	ì
	Protection of natural habitat	Γ	Preservation of a	certifie	d historic struc	ture	
	Preservation of open space						
	Complete lines 2a through 2d if the organization leasement on the last day of the tax year	held a qualified conservat	ion contribution in t	he form	of a conservat	ion	
					Held at the	End of the	e Year
а	Total number of conservation easements			2a			
b	Total acreage restricted by conservation easeme	ents		2b			
C	Number of conservation easements on a certified	historic structure include	ed in (a)	2 c			
d	Number of conservation easements included in (o historic structure listed in the National Register	c) acquired after 8/17/06,	and not on a	2d			
	Number of conservation easements modified, tran	nsferred, released, extingi	ushed, or terminate	ed by the	e organization d	luring the	
	tax year >						
	Number of states where property subject to cons	ervation easement is loca	ted ▶				
	Does the organization have a written policy regar violations, and enforcement of the conservation e		ng, inspection, hand	dling of	┌ Y €	es ⊏N	lo
	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of vio	lations, and enforci	ng cons			ng the
	>						
	A mount of expenses incurred in monitoring, inspe	ecting, handling of violatio	ns, and enforcing co	onserva	ition easements	during th	e year
	> \$						
	Does each conservation easement reported on III (B)(I) and section $170(h)(4)(B)(II)$?	ne 2(d) above satisfy the i	requirements of sec	tion 17	0(h)(4)	es N	lo
	In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the orga sements	anızatıon's fınancıal	statem	ents that desci	nbes	

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

- b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
- (i) Revenue included on Form 990, Part VIII, line 1
-
- (ii) Assets included in Form 990, Part X

 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
- a Revenue included on Form 990, Part VIII, line 1

P\$_____

Assets included in Form 990, Part X
 For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part	1111	Organizations Maintaining (continued)	Collections of A	Art, His	toric	al Tre	easures, or O	ther Similar As	sets
3		the organization's acquisition, acction items (check all that apply)	ession, and other red	cords, ch	neck a	n y of th	e following that a	ire a significant use	ofits
а		Public exhibition		d		Loan	or exchange prog	rams	
b	_ s	Scholarly research		е		Other			
c		Preservation for future generations							
4	Provid Part X	de a description of the organization IIII	's collections and ex	plain ho	w they	further	the organization	's exempt purpose	n
5		g the year, did the organization soli s to be sold to raise funds rather th							☐ No
Par	t IV	Escrow and Custodial Arra Complete if the organization Part X, line 21.		n Form	990, I	Part I\	/, line 9, or rep	orted an amount	on Form 990,
1a		organization an agent, trustee, cu led on Form 990, Part X?	stodian or other intei	rmediary	for co	ntrıbut	ions or other ass	ets not Yes	□No
b	If"	Yes," explain the arrangement in P	art XIII and complet	te the fol	lowing	table		A mo	unt
c	Вед	jinning balance					1c		
d	A do	ditions during the year					1d		
e	Dıs	tributions during the year					1 e		
f	End	ling balance					1 f		
2 a	Did th	e organization include an amount o	on Form 990, Part X,	lıne 21,	for es	crow or	custodial accou	nt liability? Yes	☐ No
b		s," explain the arrangement in Part							<u> ⊔</u>
Pai	t V	Endowment Funds. Comple	(a)Current year	tion ans				Part IV, line 10. (d)Three years back	(e)Four years back
1a	Begin	ning of year balance	15,582,146		4,983,8		12,541,861	11,636,302	12,120,151
b	-	ibutions			<u> </u>	0	0	0	0
c	Net in losse:	ivestment earnings, gains, and s	-451,165		671,5	586	2,798,120	1,323,701	-100,999
d		s or scholarships				0	0	0	0
e		expenditures for facilities rograms	308,167			0	299,316	358,958	338,496
f	Admii	nistrative expenses	72,724		73,3	323	56,782	59,184	44,354
g	End o	f year balance	14,750,090	1	5,582,1	146	14,983,883	12,541,861	11,636,302
2	Provid	de the estimated percentage of the	current year end bal	ance (lır	ie 1g,	column	(a)) held as		
а	Board	designated or quasi-endowment >	0 %						
b	Perma	anent endowment ► 42 85 %							
c		orarily restricted endowment ► ercentages on lines 2a, 2b, and 2c	57 15 % should equal 100%						
3a		nere endowment funds not in the po ization by	ssession of the orga	nızatıon	that ar	re held	and administered	for the	Yes No
	(i) un	related organizations						3a(
L		lated organizations s" on 3a(ii), are the related organiz					•		-
ь 4		ibe in Part XIII the intended uses							<u> </u>
	t VI	Land, Buildings, and Equip							
		Complete if the organization		Form 9					
		Description of property			(a) st or oth (investri	er basıs	(b) Cost or other basi (other)	Accumulated (c)depreciation	(d)Book value
1 a l	and	 			1,	,645,545	12,434,72	5	14,080,270
b E	Building	gs				061 461	692.050.03	100 450 513	404 655 331
ا ۾		old improvements			1,	,061,461	683,050,37 9,322,76		494,655,321
		ent		: 			170,392,09		6,833,182 64,257,607
	ther			·			1,0,352,09	- 100,134,409	5-1,257,007

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

59,527,180

639,353,560

Part VII Investments—Other Securities. Co See Form 990, Part X, line 12.	mplete if the org	anızatıon answered 'Yes	' on Form 990, Part IV, line 11b.
(a) Description of security or category (including name of security)	,	(b)Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests		104,659,011	F
(3)Other		104,033,011	'
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•	104,659,011	
Part VIII Investments—Program Related. Complete if the organization answered	d 'Yes' on Form 9	90. Part IV. line 11c.c.	- Form 000 Book V line 12
(a) Description of investment	1 103 011 101111 3	(b) Book value	(c) Method of valuation
			Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•		
Part IX Other Assets. Complete if the organization		n Form 990, Part IV, line 1	
(a) Desc	ription		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) line	15)		•
Part X Other Liabilities. Complete if the org See Form 990, Part X, line 25.	janization answer	ed 'Yes' on Form 990, P	art IV, line 11e or 11f.
1. (a) Description of liability	(b) Book val	ue	
Federal income taxes			
SELF INSURANCE LIABILITY	29,22	3,416	
MINIMUM PENSION LIABILITY & SERP	81,28	4,084	
INTEREST RATE SWAP	34,78	7,500	
PHYSICIAN GUARANTEES	7,86	0,660	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions In Part XIII, provided in the content of the con	153,15 de the text of the for		financial statements that reports the
organization's liability for uncertain tax positions under F			

Schedule D, Part V, Line 4 Intended

uses of endowment funds

	Complete if the organizati	on answered 'Yes' on Form 990, Part IV, line 12a.		
1	Total revenue, gains, and other sup	port per audited financial statements	1	
2	Amounts included on line 1 but not	on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on in	vestments 2a		
b	Donated services and use of facilit	es 2b		
c	Recoveries of prior year grants .	2c		
d	Other (Describe in Part XIII) .	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line $\bf 2e$ from line $\bf 1$		з	
1	Amounts included on Form 990, Pa	rt VIII, line 12, but not on line 1		
а	Investment expenses not included	on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII) .	4b		
c	Add lines 4a and 4b		4 c	
5	Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line 12)	5	
	Complete if the organizati	nses per Audited Financial Statements With Expenses on answered 'Yes' on Form 990, Part IV, line 12a.		Return.
	·	ted financial statements	1	
2	A mounts included on line 1 but not			
а	Donated services and use of facilit	es		
b	Prior year adjustments			
C	Other losses	 		
d	Other (Describe in Part XIII) .			
e	Add lines 2a through 2d	-	2e	
3			3	
	A mounts included on Form 990, Pa			
а	•	on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII) .			
c	Add lines 4a and 4b		4c	
i	Total expenses Add lines 3 and 4c	. (This must equal Form 990, Part I, line 18)	5	
Part	XIII Supplemental Inform	ation		
Part		II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to		de any additional
	Return Reference	Explanation		

Endowment Funds support specific programs of SBCH

Schedule D (Form 990) 2015		Page 5							
Part XIII Supplemental Information (continued)									
Return Reference	Explanation								

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DLN: 93493320047426

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

2015

Open to Public Inspection

	Inspectio	n							
	e of the organization Barbara Cottage Hospital					loyer identificati 1644629	on nu	mber	
Pa	rt I Financial Assis	tance and Cert	tain Other Com	munity Benefit		1044025			
								Yes	No
1 a	Did the organization have a	financial assistan	ce policy during the	e tax year? If "No,"	skip to question	6 a	1 a	Yes	
b	If "Yes," was it a written po	licy?					1b	Yes	
2	If the organization had mult financial assistance policy ☐ Applied uniformly to all h ☐ Generally tailored to indi	to its various hosp nospital facilities	oital facilities during Appli				 		
3	Answer the following based organization's patients duri		sistance eligibility	criteria that applie	d to the largest r	umber of the			
а	Did the organization use Fe If "Yes," indicate which of t	•		_		viding <i>fie</i> e care?	3 a	Yes	
	┌100% ┌150% ┌20	00% <u>F</u> Other		35000 %					
b	Did the organization use FP which of the following was the	he family income li	mit for eligibility for	r discounted care			3b	Yes	
	Г200% Г250% Г30	00%	-400% ┌ Other		40500	<u>%</u>			
c	If the organization used facused for determining eligibities an asset test or other discounted care	lity for free or disc	ounted care Includ	le in the description	n whether the org	anızatıon			
4	Did the organization's finan			the largest number	of its patients di	iring the tax year			
5a	Did the organization budget the tax year?		, ,	provided under its f	inancıal assıstar	ce policy during	4	Yes	
h	If "Yes," did the organization	on's financial assis	tance expenses ex	ceed the budgeted	amount?		5a 5b	Yes	
	If "Yes" to line 5b, as a res	ult of budget consi	derations, was the	-		or discounted	5c	165	No
6a	Did the organization prepar	e a community ben	efit report during th	ne tax year?			6a	Yes	
	If "Yes," did the organization	,		•			6b	Yes	
	Complete the following tabl worksheets with the Schedu		eets provided in th	e Schedule H ınstru	uctions Do not s	ıbmıt these			
7	Financial Assistance ar	nd Certain Other	Community Bene	fits at Cost					
	nancial Assistance and Means-Tested Jovernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsettin revenue	(e) Net commur benefit expens		(f) Pero total ex	
а	Financial Assistance at cost (from Worksheet 1)			3,777,488		3,777	,488		0 57 %
b	Medicaid (from Worksheet 3, column a)			141,189,661	81,176,78	60,012	,875		9 06 %
с	Costs of other means-tested government programs (from Worksheet 3, column b)						0		0 %
d	Total Financial Assistance and Means-Tested Government Programs	0	0	144,967,149	81,176,78	63,790	,363		9 63 %
_	Other Benefits								
e	Community health improvement services and community benefit operations (from Worksheet 4)			9,772,984	633,60	9,139	,380		1 38 %
f	Health professions education (from Worksheet 5)			13,970,579	1,281,9	51 12,688	,628		1 92 %
g	Subsidized health services (from Worksheet 6)			6,639,106	1,257,2	73 5,381	,833	3 0 81	
h	Research (from Worksheet 7)			219,755	40,5	179	,222		0 03 %
ı	Cash and in-kind contributions for community benefit (from Worksheet 8)			1,252,796		1,252	,796		0 19 %
j	Total. Other Benefits	0	0	31,855,220	3,213,30	28,641	,859		4 33 %
k	Total. Add lines 7d and 71	0	0	176 822 369	84 390 14	92 432	222T	1	3 96 %

chedule H (Form 990) 2015 Page 2										
Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax y describe in Part VI how its community building activities promoted the health of the communities it										
		(a) Number of activities or programs	(optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense			

		activities or programs (optional)	(optional)	building expense	re	venue	building exper	nse	total ex	rpense
1	Physical improvements and housing							0		0 %
2	Economic development							0		0 %
3	Community support							0		0 %
4	Environmental improvements							0		0 %
5	Leadership development and training for community members							0		0 %
6	Coalition building							0		0 %
7	Community health improvement advocacy							0		0 %
8	Workforce development							0		0 %
9	Other							0		0 %
10	Total	0	0	0		0		0		0 %
	t III Bad Debt, Medicard ion A. Bad Debt Expense	e, & Collection	Practices						Yes	No
1	Did the organization report bad Statement No 15?	debt expense in a	cordance with He	athcare Financial N	Manage	ment Asso	cıatıon	1	Yes	140
2	Enter the amount of the organizemethodology used by the organ		•	Part VI the	<u> </u>					
_					2		12,255,258			
3	Enter the estimated amount of patients eligible under the orgathe methodology used by the oany, for including this portion o	nnızatıon's fınancıal rganızatıon to estır	assistance policy nate this amount a	y Explain in Part V			0			
4	Provide in Part VI the text of the or the page number on which the	he footnote to the o	rganızatıon's finar		at desc	rıbes bad o	lebt expense			
Sect	ion B. Medicare									
5	Enter total revenue received fr	om Medicare (inclu	ding DSH and IME	E)	5		126,899,532			
6	Enter Medicare allowable costs	of care relating to	payments on line	5	. 6		174,216,750			
7	Subtract line 6 from line 5 This	s is the surplus (or	shortfall)		. 7		-47,317,218			
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes t	sting methodology								
	Cost accounting system	Cost to c	harge ratio	┌ O ther						
Sect	ion C. Collection Practices									
9a	Did the organization have a wri	tten debt collectior	n policy during the	tax year?				9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part V	ction practices to b						9b	Yes	
Pai	t IV Management Compa (owned 10% or more by office			hvsicians—see instruction	ons)					
	(a) Name of entity	(b) De	scription of primary ctivity of entity	(c) Org	anization % or stoc ership %	k en	Officers, director trustees, or key nployees' profit % stock ownership 9		profit %	ysicians' o or stock ship %
1										
2										
3										
4										
5										
6										
7										
8 9										
10										

Part V Facility Information

Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	Licensed hospital	General medical & surgical	Children s hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
See Additional Data Table										
-	<u> </u>								Schedule	H (Form 990) 2015

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V , Section A)
Santa Barbara Cottage Hospital

Name of hospital facility or letter of facility reporting group

ер	orting group (from Part V, Section A):		Yes	No
on	nmunity Health Needs Assessment		103	110
	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?			N.a
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	1		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	2		No
	If "Yes," indicate what the CHNA report describes (check all that apply) A C A definition of the community served by the hospital facility B C Demographics of the community	3	Yes	
	c Existing health care facilities and resources within the community that are available to respond to the health needs of the community d How data was obtained			
	e — The significant health needs of the community			
	f 「Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
•	g The process for identifying and prioritizing community health needs and services to meet the community health needs			
	h , The process for consulting with persons representing the community's interests			
	$_{ m i}$ $_{ m \Gamma}$ Information gaps that limit the hospital facility's ability to assess the community's health needs			
	j COther (describe in Section C)			
;	Indicate the tax year the hospital facility last conducted a CHNA 20 <u>13</u> In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted			
i a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	5	Yes	
ı	b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6a	Yes	NI -
,	Did the hospital facility make its CHNA report widely available to the public?	6b 7	Yes	No
	Hospital facility's website (list url) 20Report%20-%20Cottage%20Health%20Sys			
	b C Other website (list url)			
	c Made a paper copy available for public inspection without charge at the hospital facility			
3	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
.0	Indicate the tax year the hospital facility last adopted an implementation strategy 20 13 Is the hospital facility's most recently adopted implementation strategy posted on a website?			
		10	Yes	
	If "Yes" (list url) a https://www.cottagehealth.org/app/files/public/1302/CHNA_Implementation_Strategy_SBCH_2014 pdf b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?			
1		10 b		No
12	being addressed a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	4-		
ı	b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12a		No
		12b		

Financial Assistance Policy (FAP)

Santa Barbara Cottage Hospital

Name of hospital facility or letter of facility reporting group

			Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
	350 0 % and FPG family income limit for eligibility for discounted care of %			
	405 0 % b - Income level other than FPG (describe in Section C)			
	c Asset level			
	d ┌ Medical indigency			
	e CInsurance status			
	f Underinsurance discount			
	g F. Residency			
	h Cother (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
	explained the method for applying for financial assistance (check all that apply)			
	a C Described the information the hospital facility may require an individual to provide as part of his or her application			
	b ☐ Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c Γ Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
	d ┌ Provided the contact information of nonprofit organizations or government agencies that may be sources of			
	assistance with FAP applications			
	e COther (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	The FAP was widely available on a website (list url)			
	www.cottagehealth.org/patients-visitors/billing-insurance-financial-assistance/financial-assistance/			
	b 🕝 The FAP application form was widely available on a website (list url)			
	www.cottagehealth.org/app/files/public/1408/Financial-Assistance-Application-English-2016.pdf			
	A plain language summary of the FAP was widely available on a website (list url)			
	www.cottagehealth.org/app/files/public/1408/Financial-Assistance-Application-English-2016.pdf			
	d 🖵 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail) f A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
	h 🖟 Notified members of the community who are most likely to require financial assistance about availability of the FAP			
	i C Other (describe in Section C)			
Bil	ling and Collections			
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during		103	
-	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
	a Reporting to credit agency(ies)			
	b r Selling an individual's debt to another party			
	c — Actions that require a legal or judicial process			
	d ┌ Other similar actions (describe in Section C)			
	e 🕝 None of these actions or other similar actions were permitted			

Santa Barbara Cottage Hospital

Name	of	hospital	facility	or letter	of fa	cility	reporting	aroup
	•.	oop.ca.	,				p	9.00

			Yes	No
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		Νο
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a ← Reporting to credit agency(ies)			
	b — Selling an individual's debt to another party			
	c — Actions that require a legal or judicial process			
	d ┌ Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply) a Notified individuals of the financial assistance policy on admission			
	b - Notified individuals of the financial assistance policy prior to discharge			
	c			
	d C Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy e C Other (describe in Section C)			
	$_{\mathbf{f}}$ $_{\Gamma}$ None of these efforts were made			
Po	olicy Relating to Emergency Medical Care			•
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	- 1	V	
	If "No," indicate why	21	Yes	
	a ☐ The hospital facility did not provide care for any emergency medical conditions			
	b ☐ The hospital facility's policy was not in writing			
	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section			
	Ċ)			
	d COther (describe in Section C)			
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)		1	
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
	${f c}$ ${f extstyle $			
	d COther (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?			
	TENNA II avalana in Castran C	23		No
24	If "Yes," explain in Section C During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		N.o.
	any service provided to that individual?	44		No

Schedule H (Form 990) 2015	Page 7			
Part V Facility Information	(continued)			
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," 'B, 3," etc.) and name of hospital facility.				
Form and Line Reference	Explanation			

Schedule H (Form 990) 2015

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

Нον	w many non-hospital health care facilities did the organiz	vation operate during the tay year?
	w many from hospital freutal care facilities and the organiz	auton operate during the tax year-
Nai	me and address	Type of Facility (describe)
1	Pacific Diagnostic Laboratories 454 South Patterson Goleta, CA 93117	Outpatient Lab Services
2	Cardio Vascular Clinic 2415 Bath Street Santa Barbara,CA 93105	Outpatient Clinic
3	Cystic Fibrosis and Pulmonary Hypertension Clinics 2409 De La Vina Santa Barbara, CA 93105	O utpatient Clinic
4	Advanced Imaging Center 2410 Fletcher Street Santa Barbara, CA 93105	Outpatient radiology center
5	Cottage Residential Center 312 West Montecito Street Santa Barbara, CA 93101	Substance abuse rehabilitation center
6	SB Cope 2325 De La Vina Street Santa Barbara, CA 93105	Substance abuse and detox treatment
7	Outpatient Rehabilitation 1035 Peach Street Suite 203 San Luis Obisop, CA 93401	O utpatient clinic
8	Children's Outpatient Specialty Clinics (2) 2329 Oak Park Lane Santa Barbara, CA 93105	Outpatient pediatric clinic for hematology, oncology and gastrointestinal
9	Pediatric Endocrinology Clinic 427 West Pueblo Santa Barbara, CA 93105	Outpatient pediatric endocrinology clinic
10		

Part VI Supplemental Information

Provide the following information

- **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 5 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Schedule II, Fait I, Lille 30 Other	Patients that are determined to be homeless qualify for presumptive financial assistance, once it is determined that they do not qualify for other insurance programs

Form and Line Reference	Explanation
A vailability of Community Benefit Report	Cottage Health prepares a Community Benefit Report on behalf of Santa Barbara Cottage Hospital, Goleta Valley Cottage Hospital and Santa Ynez Valley Cottage Hospital It is filed with the State of California, in compliance with California Senate Bill 697. The Community Benefit Report is available to the public upon request. In addition it can be found on the OSHPD website https://www.oshpd.ca.gov/HID/CommunityBenefit/Plans.html

Form and Line Reference	Explanation
Schedule H, Part I, Line 6a Community benefit report prepared by elated organization	Cottage Health

Form and Line Reference	Explanation
Subsidized Health Services	Included in subsidized health care are Palliative Care services which are provided at no cost to the patient. In addition, Santa Barbara Cottage Hospital provides four pediatric outpatient clinics, a cardio-vascular clinic, a cystic fibrosis clinic, therapeutic recreation services, elder care and support of nursing education, all at a substantial financial loss to the hospital

Form and Line Reference	Explanation
Methodology used to calculate financial assistance	The costing methodology includes inpatient, outpatient, and emergency department and is broken down by payer categories. Both direct and overhead costs have been allocated, by services rendered Each Payers net revenue is offset by the total cost and the results by Payer are calculated. In addition to a hospital wide cost to charge ratio, we have calculated cost to charge ratios for each Payer, based on the cost of the type of services rendered to their specific patients. Therefore, the community benefit amounts attributable to Medicaid and other government programs are calculated based on their specific cost to charge ratio.

Form and Line Reference	Explanation
expense - methodology used to estimate amount	Patient service revenue, net of contractual allowances and discounts, is reduced by the provision for bad debts, and accounts receivable is reduced by an allowance for uncollectible accounts. The hospital establishes an allowance for uncollectible accounts based on many factors, including payer mix, age of receivables, historical cash collection experience, and other relevant information. A portion of the hospital's uninsured patients will be unable or unwilling to pay for services provided and a portion of the hospital's insured patients will be unable or unwilling to pay for co-payments and deductibles. If these individuals do not qualify for financial assistance, the hospital records a provision for bad debts related to these insured and uninsured patients in the period the services are provided. The hospital writes down the expected reimbursement after reasonable collection efforts have been exhausted.

Form and Line Reference	Explanation
expense - financial statement footnote	The hospital establishes an allowance for doubtful accounts based on many factors, including payer mix, age of receivables, historical cash collection experience and other relevant information. A significant portion of the hospital's uninsured patients will be unable or unwilling to pay for services provided and a significant portion of Cottage's insured patients will be unable or unwilling to pay for co-payments and deductibles. Thus, hospital records a provision for doubtful accounts related to these insured and uninsured patients in the period the services are provided. The hospital writes down the expected reimbursement after reasonable collection efforts have been exhausted.

Form and Line Reference	Explanation
Community benefit & methodology for determining medicare costs	The shortfall from total costs for Medicare patients is a significant loss to the hospital. The Hospital is providing care to patients whose insurance (Medicare) does not cover the entire cost of their care. This provides significant aid to the elderly in the community. Some of these elderly people would qualify under FAP guidelines for financial assistance under any other Payer program. The dollars reported are taken from the 2015 Medicare Cost Report and are derived following their guidelines of allowable and non-allowable costs.

Form and Line Reference	Explanation
Collection practices for patients eligible for financial assistance	All patients receive 6 statements over 135 days, which include a statement about how to inquire about financial assistance. Patients who are known to qualify for financial assistance or are in the process of applying for financial assistance are not sent to collection until a final financial assistance determination is made. If they qualify, their account is written down to zero

Form and Line Reference	Explanation
CHEGUIE II. Pait V. Section D. Line	- Santa Barbara Cottage Hospital Line 16a URL www.cottagehealth.org/patients-visitors/billing- insurance-financial-assistance/financial-assistance/,

Form and Line Reference	Explanation
. Heaule II. Pait V. Section D. Line	- Santa Barbara Cottage Hospital Line 16b URL www.cottagehealth.org/app/files/public/1408/Financial-Assistance-Application-English-2016 pdf,

Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 16c FAP plain language summary website	- Santa Barbara Cottage Hospital Line 16c URL www.cottagehealth.org/patients-visitors/billing-insurance-financial-assistance/,

Schedule H, Part VI, Line 2 Needs assessment Cottage Health, through its hospitals Santa Barbara Cottage Hospital, Goleta Valley Cottage Hospital, researched the needs of the county through the Community Health Needs Assessment	Form and Line Reference	Explanation
(CHNA) In addition, Santa Ynez Valley Cottage Hospital performed their own CHNA For each hospital, an outside consultant was engaged to review the relevant health and population statistics, conduct a telephone survey and hold focus groups with area leaders who represented a broad group of community members. Along with the CHNA conducted by the Hospitals, CH also utilized the health assessment prepared by the County of Santa Barbara to assess the health of the community. Needs identified in the CHNA include. Access to Care, Immunization & Infectious. Diseases, Infant Health & Family Planning, Oral Health, Substance Abuse, Nutrition, Physical Activity & Weight, Dementia, Diabetes, and Mental Health & Mental Disorders. Hospitals are using the information to further support the robust community benefit program that was already in place. The Hospitals provide critical funding for community health, financial assistance, and external grants, while also realizing shortfalls in Medicare, Medi-Cal, and indigent care. Activities in these areas included screenings and health fairs, classes, clinics, lectures, and seminars, community services, community collaborations, and coalitions/committees. In 2015, Cottage Health spent over \$155 million on these programs.	· ·	Hospital, researched the needs of the county through the Community Health Needs Assessment (CHNA) In addition, Santa Ynez Valley Cottage Hospital performed their own CHNA For each hospital, an outside consultant was engaged to review the relevant health and population statistics, conduct a telephone survey and hold focus groups with area leaders who represented a broad group of community members. Along with the CHNA conducted by the Hospitals, CH also utilized the health assessment prepared by the County of Santa Barbara to assess the health of the community. Needs identified in the CHNA include. Access to Care, Immunization & Infectious Diseases, Infant Health & Family Planning, Oral Health, Substance Abuse, Nutrition, Physical Activity & Weight, Dementia, Diabetes, and Mental Health & Mental Disorders. Hospitals are using the information to further support the robust community benefit program that was already in place. The Hospitals provide critical funding for community health, financial assistance, and external grants, while also realizing shortfalls in Medicare, Medi-Cal, and indigent care. Activities in these areas included screenings and health fairs, classes, clinics, lectures, and seminars, community services, community collaborations, and coalitions/committees. In 2015, Cottage Health spent over \$155 million on

Schedule H. Part VI. Line 3 Patient Cottage Health, has a multifaceted Financial Assistance Program to ensure that patients who do no	Form and Line Reference	Explanation
education of eligibility for assistance have insurance are screened for eligibility in a government sponsored healthcare plan and receive information about financial assistance programs. Every patient who does not present the hospital we proof of insurance or existing government support will be given a handout (in English or Spanish) up registration that is compliant with California Assembly Bill 774 (AB774). The handout contains information about the Hospital financial assistance programs. This includes where to obtain applications, income guidelines, other qualification information and contact information for Custome Service and the Admitting department. The Hospital posts information about the financial assistance program in all registration areas required by AB774. Signs in English and Spanish are located in the patient billing office and cashier office. Patients will also be contacted by an admitting representative or eligibility counselor to assist the patient in determining eligibility for government sponsored insurance programs and assist with the application process at no cost to the patient. Patient Financial Counselors who answer customer service calls are instructed to offer financial assistance applications to all patients who indicate they have financial need. Santa Barbara Cottag Hospital also works co-operatively with the County of Santa Barbara to provide non-emergency financial assistance services, this program is known as the Community Service Program. All members of the Community who meet the financial criteria are eligible for the Community Service Program, but must be referred by a physician. When patients who visit the Santa Barbara Public Health Department Clinic have a need for a medically-necessary but non-emergent service, the	Schedule H, Part VI, Line 3 Patient education of eligibility for assistance	Information about financial assistance programs. Every patient who does not present the hospital with proof of insurance or existing government support will be given a handout (in English or Spanish) upon registration that is compliant with California Assembly Bill 774 (AB774). The handout contains information about the Hospital financial assistance programs. This includes where to obtain applications, income guidelines, other qualification information and contact information for Customer Service and the Admitting department. The Hospital posts information about the financial assistance program in all registration areas required by AB774. Signs in English and Spanish are located in all areas where patients are registered for inpatient and outpatient services. Signs are also located in the patient billing office and cashier office. Patients will also be contacted by an admitting representative or eligibility counselor to assist the patient in determining eligibility for government sponsored insurance programs and assist with the application process at no cost to the patient. Patient Financial Counselors who answer customer service calls are instructed to offer financial assistance applications to all patients who indicate they have financial need. Santa Barbara Cottage Hospital also works co-operatively with the County of Santa Barbara to provide non-emergency financial assistance services, this program is known as the Community Service Program. All members of the Community who meet the financial criteria are eligible for the Community Service. Program, but must be referred by a physician. When patients who visit the Santa Barbara Public Health Department Clinic have a need for a medically-necessary but non-emergent service, the physicians and Clinic staff inform the patient of the Community Service Program and help the patient to apply. Independent physicians in the Community were made aware of the program and how to

Form and Line Reference	Explanation
Schedule H, Part VI, Line 4 Community information	Santa Barbara County consists of 2,750 square miles of land and inland water area. A pproximately rectangular in shape, Santa Barbara County is bordered on the north by San Luis Obispo County, on the east by Ventura County, and on the south and west by 107 miles of Pacific coastline. Much of the county is mountainous. The Santa Ynez, San Rafael and Sierra Madre mountains extend in a predominately east west direction. Within the county, there are numerous fertile agricultural areas, including the Santa Maria, Cuyama, Lompoc, and Santa Ynez Valleys, and the southeast coastal plain. These areas, which include most of the developed land, also accommodate the majority of the population. Los Padres National Forest, in the eastern part of the county, covers approximately 44 percent of the total county area. Vandenberg Air Force Base is in the Lompoc region, while UCSB is on the South Coast. North County refers to the area west and north of Gaviota and includes the Lompoc, Santa Maria, Santa Ynez and Cuyama valleys. South Coast refers to the Goleta, Santa Barbara, and Carpinteria coastal plain. Santa Barbara County's 435,697 population is divided into six sub regions. Santa Barbara/Goleta Region, Santa Ynez Valley. Carpinteria Valley, Lompoc Valley, Santa Maria Valley, Guadalupe Valley, and the Cuyama Valley. Of the total population, approximately 50% are females. The median age is 33.6 years. The population age breakdown is 29% percent is 0 to 17 years old, 57% are 20 to 64 years old and 14% are 65 and older. For people reporting one race, 85.8% are White, 2.4% are Black or African American, 2.2% are American Indian or Alaska Native, 5.8% are Asian, less than 0.2% are Native Hawaiian or Other Pacific Islander, and 3.6% reported 2 or more races. Persons reporting Hispanic or Latino origin are 44.8% 17.4% of county residents live below the poverty level. The residents of the County are served by 5 hospitals throughout the county.

Form and Line Reference	Explanation
Schedule H, Part VI, Line 5 Promotion of community health	The Board of Directors is made up of prominent community members who volunteer their time to ensure that the Santa Barbara Community has access to high-quality, affordable healthcare. The Board of Directors is actively involved in the Hospital's strategic decisions and takes its commitment to the Community very seriously. The Board approves of an annual financial budget and ten-year financial plan to guarantee the Hospital will continue to offer hospital services to the Community for years to come. The Board also approves of annual top goals that are consistent with the mission, vision and values of the Hospital. The financial forethought of the Board of Directors resulted in surplus funds that are being used to rebuild the facility. Santa Barbara Cottage Hospital is building a new hospital in order to comply with the unfunded mandate of the State of California's Senate Bill. 1953. (SB1953), which requires all hospitals to retrofit or rebuild in order to withstand a major earthquake. The Hospital used this opportunity to live the core value of excellence by ensuring that the new facility will meet the current and future healthcare needs of the Community. This is the largest project in the Hospital's history. The hospital has completed the first phase of the new facility and has now begun construction of the second phase. Santa Barbara Cottage Hospital works cooperatively with the open medical staff to improve healthcare in the community. The Hospital is exploring how to better align with physicians in order to provide the highest quality of care.

Form and Line Reference	Explanation
	Cottage Health is the parent organization of Santa Barbara Cottage Hospital, Goleta Valley Cottage Hospital and Santa Ynez Valley Cottage Hospital and Goleta Valley Professional Buildings, Inc These organizations have a common Board of Directors Cottage Health Hospitals are the sole hospital providers in the Community and strategic plans are created with all the Hospitals and their Communities in mind Santa Barbara Cottage Hospital Foundation provides grants to various organizations to promote healthy living and support nurse-training programs in the Community Santa Barbara Cottage Hospital is the largest hospital in the system and provides the widest array of services As such, Santa Barbara Cottage Hospital experiences the largest amount of financial assistance and Medicaid shortfall from cost. The hospital also provides the majority of community benefit programs, which are reported in the Cottage Health Community Benefit Report.

Form and Line Reference	Explanation
Schedule H, Part VI, Line 7 State filing of community benefit report	CA

Schedule H (Form 990) 2015

Additional Data

Software ID: 15000238 **Software Version:** 2015v2.1 **EIN:** 95-1644629

Name: Santa Barbara Cottage Hospital

Form 990 Schedule H, Part V Section A. Hospital Facilities ER-24 hours Children Teaching höspital Critical ER-other General medical Section A. Hospital Facilities (list in order of size from largest to access smallest—see instructions)) facility hospital hospital How many hospital facilities did the organization operate during the tax year? hospita Name, address, primary website address, rgical and state license number Facility reporting Other (Describe) group 1 Santa Barbara Cottage Hospital Santa Barbara Cottage 400 West Pueblo Hospital and Cottage Х Х Rehab Hospital Santa Barbara, CA 93105 Χ Х http://www.cottagehealth.org/locations/ (operating under one 050000140 license)

efile GRAPHIC print - DO NOT PROCESS DLN: 93493320047426 As Filed Data -OMB No 1545-0047 Schedule I Grants and Other Assistance to Organizations, (Form 990) 2015 Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization Employer identification number Santa Barbara Cottage Hospital 95-1644629 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient Part II that received more than \$5,000 Part II can be duplicated if additional space is needed (d) A mount of cash (a) Name and address of **(b)** EIN (c) IRC section (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization if applicable grant cash valuation non-cash assistance or assistance or government (book, FMV, assistance appraisal, other) See Additional Data Table

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table.

Additional Data

HOMELESS CENTER PO Box 24116

Santa Barbara, CA 93121

Software ID: 15000238 Software Version: 2015v2.1

EIN: 95-1644629

Name: Santa Barbara Cottage Hospital

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
BREAST CANCER RESOURCE CEN 55 Hitchcock Way Santa Barbara, CA 93105	91-1790842	501(c)3	50,000				Counseling and support for breast cancer patients			
CARPINTERIA UNIFIED SCHOOL DIS 5201 Eighth Street Carpenteria, CA 93013	95-6101195	government	900,00				Support of Children's Early Health and Wellness Program health screenings, health fair and preschool activity program			
CASA ESPERANZA HOMELESS CENTER	77-0502754	501(c)3	95,186				Casa Esperanza assists homeless			

individuals and families

achieve self-sufficiency to transition to stable employment and housing by helping as many as possible access the services

they need

organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment assistance other) 501(c)3 292,000 CSUCI FOUNDATION 77-0433230 Support of the Bachelor's in Science One University Drive program in irbara of health needs

(e) A mount of non- (f) Method of valuation

(a) Description of

(h) Purpose of grant

Camarillo, CA 93012					Nursing
					Santa B
DOCTORS WITHOUT WALLS-SB PO Box 3751	33-1210731	501(c)3	60,000		Support for the p homeles
Santa Barbara CA 02102					Barbara

(d) A mount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

oor and s of Santa Santa Barbara, CA 93103 Barbara 45,000 FAMILY SERVICE 95-1644031 501(c)3 Support of the Senior

Services Program

AGENCYCRIS 123 West Gutierrez Street

Santa Barbara, CA 93101

(a) Name and address of

(b) EIN

(a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) HOSPITAL HOSPITALITY 77-0434600 501(c)3 31,513 Funding helps provide HOUSES low cost housing to 924 Anacapa Street Suite 1families of severely ill or injured hospital and Santa Barbara, CA 93101 extended treatment patients who cannot provide their own lodging

United Way of Santa Barbara 95-1641968 501(c)3 75,000 Central Coast County 320 E Gutierrez St

Collaborative on Homelessness Santa Barbara, CA 93101 PACIFIC PRIDE 95-3133613 501(c)3 80,106

FOUNDATION

Santa Barbara, CA 93102

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Funding for a transportation van

126 E Haley St Suite A11

(h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or aovernment assistance other) 95-3950196 501(c)3 97,493 Medical respite beds for PATH PEOPLE ASSISTING THE HOME the homeless

(e) A mount of non- (f) Method of valuation

(a) Description of

Community Grant to

provide neighborhood

health clinics for low

income patients

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)3

(d) A mount of cash

(c) IRC section

(a) Name and address of

SANTA BARBARA

NEIGHBORHOOD CLI

1900 State Street Suite G

Santa Barbara, CA 93101

(b) EIN

77-0496382

PO Box 24116 Santa Barbara, CA 93121					population
PATHPOINT 315 W Haley St Suite 102 Santa Barbara,CA 93101	95-2371668	501(c)3	80,000		Support for developmentally disabled and job training programs

306,017

organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) SARAH HOUSE 77-0224415 501(c)3 45,600 Offset the end of life PO Box 20031 care provided to low Santa Barbara, CA 93120 income patients that transfer from the Hospital Palliative Care facility SB COUNTY EDUCATION 95-6000940 government 200,000 Support of (1) Welcome OFFICE Every Baby program

(e) Amount of non- (f) Method of valuation

(q) Description of

(h) Purpose of grant

which supports new

parents with education

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(d) A mount of cash

4400 Cathedral Oaks Road Santa Barbara, CA 93160

(a) Name and address of

(b) EIN

and child development guidance, and (2) Health Linkages program which focuses on child development and health SBCC 77-0070782 130,148 Support of Nursing government 721 Cliff Drive Program at Santa Santa Barbara, CA 93109 Barbara City College

organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) The Foundation for SB City 95-3234551 501(c)(3) 261,375 Support of Nursing College Program at Santa 721 Cliff Drive Barbara City College Santa Barbara, CA 93109 THRESHOLDS TO 77-0335136 501(c)3 21,230 Grant funding provides RECOVERY INC help to individuals who ıcated

(e) Amount of non- (f) Method of valuation

(g) Description of

(h) Purpose of grant

Support of research

programs

	1			4 '
1038 Pittsfield Lane				have been intoxicated
Ventura, CA 93001				in the public. The
				program offers an
				alternative to
				incarceration Program
				follow-up includes
				referral for treatment of
				alcoholism as an effort
				in recovery

100,963

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(d) A mount of cash

(c) IRC section

aovernment

UNIVERSITY OF CA REGENTS

Santa Barbara, CA 93106

UCSB

(a) Name and address of

(b) EIN

95-4377221

organization ıf applicable cash (book, FMV, appraisal, non-cash assistance or assistance grant or government assistance other) VISITING NURSE & 95-1641969 501(c)3 35,000 Supports the Alliance HOSPICE CARE for Living and Dying 222 East Canon Perdido Well Street Santa Barbara, CA 93101 57-1194195 501(c)3 25,650 Support for the WILLBRIDGE OF SANTA BARBARA transitional housing 1215 Fast Montecito Street heds for homeless batients who are not

(e) Amount of non- (f) Method of valuation

(g) Description of

(h) Purpose of grant

need supervised lconvalescense

Research on treatment

of in vitro erythroblast

Santa Barbara, CA 93130 appropriate for discharge to the streets or shelters and who

15,000

(d) A mount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

504 W Pueblo St Suite 302

Santa Barbara, CA 93105

CELLOLOGI LLC

(a) Name and address of

(b) EIN

47-1837666

Department of the

Treasury

Compensation Information

DLN: 93493320047426 OMB No 1545-0047

2015

Open to Public

Schedule J (Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

		enue Service the organization			Employer identification	on nur	nher	
		para Cottage Hospital			Linployer identification	on nu	libei	
					95-1644629			
Pa	rt I	Questions Regarding Compensation					.	
4	Cha	al, the appropriate hearing lifthe against an area and	d	ou of the fellowing to an few a new on	listed on Form		Yes	No
1a		ck the appropiate box(es) if the organization provide i, Part VII, Section A, line 1a Complete Part III to p						
	\Box	First-class or charter travel	Г	Housing allowance or residence fo	r personal use			
	Ė	Travel for companions	_	Payments for business use of pers	•	ĺ	İ	Ì
	Ē	Tax idemnification and gross-up payments	_	Health or social club dues or initia		ĺ	İ	Ì
	Ė	Discretionary spending account	_	Personal services (e g , maid, cha	uffeur, chef)	ĺ	İ	Ì
							ĺ	
b		ny of the boxes in line 1a are checked, did the organi nbursement or provision of all of the expenses descri				1b		
2		the organization require substantiation prior to reiml						
	aire	ctors, trustees, officers, including the CEO/Executiv	re Di	nector, regarding the items checker	a in time Tar	2		
_	T 1				- 611 -			
3		cate which, if any, of the following the filing organizat anization's CEO/Executive Director Check all that a						
	use	d by a related organization to establish compensatio	n of	the CEO/Executive Director, but ex	kplain in Part III			
	~	Compensation committee	Γ	Written employment contract				
	~	Independent compensation consultant	~	Compensation survey or study				
	\Box	Form 990 of other organizations	~	Approval by the board or compens	ation committee			
4		ing the year, did any person listed on Form 990, Part related organization	t V II	I, Section A, line 1a with respect to	the filing organization			
а	Rec	eive a severance payment or change-of-control payi	ment	t?		4a		Νo
b	Part	cicipate in, or receive payment from, a supplemental	nond	qualified retirement plan?		4b	Yes	
c	Part	cicipate in, or receive payment from, an equity-based	cor	mpensation arrangement?		4c		Νo
	If"۱	es" to any of lines 4a-c, list the persons and provid	e the	e applicable amounts for each item	ın Part III			
5		y 501(c)(3), 501(c)(4), and 501(c)(29) organization: persons listed on Form 990, Part VII, Section A , lin		·	anv			
,		persons risted on Form 330, Fait VII, Section A, in opensation contingent on the revenues of	СІа	, and the organization pay or accrue	ally			
а	The	organization?				5a		No
b		related organization?				5b		Νo
	If"\	es," on line 5a or 5b, describe in Part III						
6		persons listed on Form 990, Part VII, Section A, linepersation contingent on the net earnings of	e 1a	, did the organization pay or accrue	any			
а	The	organization?				6 a		Νo
b	Any	related organization?				6b		No
	If"۱	es," on line 6a or 6b, describe in Part III						
7		persons listed on Form 990, Part VII, Section A , line ments not described in lines 5 and 6? If "Yes," desc			on-fixed	7		No
8	sub	e any amounts reported on Form 990, Part VII, paid ject to the initial contract exception described in Reg art III		•		8		No
9		res" on line 8, did the organization also follow the rel tion 53 4958-6(c)?	butta	able presumption procedure describ	ed in Regulations			

ruge z										
Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.										
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual										
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in					

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Schedule J (Form 990) 2015

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
	B	(ii)	(ıiı)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	Base (1) compensation	Bonus & incentive	Other reportable	compensation			as deferred on prior
	(1) compensation	compensation	compensation				Form 990

Schedule 1 (Form 990) 2015

See Additional Data Table

compensation Schedule J, Part I, Line 4b plan

Schedule J (Form 990) 2015

when determining compensation. The ECC recommends compensation for the executives to the full Board for approval. This process takes place annually for all executives COTTAGE HEALTH PROVIDES CERTAIN EXECUTIVES A SUPPLEMENTAL RETIREMENT PROGRAM. THE PROGRAM IS DEFINED AS DEFERRED. Supplemental nonqualified retirement COMPENSATION UNDER THE IRC SECTION 457(F) THE ANNUAL CONTRIBUTION IS 6 95% OF BASE YEARS SALARY WITH THE CONTRIBUTIONS VESTING FIVE YEARS FROM CREDITING DATE, OR AT AGE 62, OR IMMEDIATELY IN THE EVENT OF DEATH, DISABILITY, OR

Page 3

Schedule J (Form 990) 2015

INVOLUNTARY TERMINATION WITHOUT CAUSE THE UNVESTED ACCOUNT BALANCES ARE ASSETS OF THE HOSPITAL AND ARE INCLUDED ITN OTHER ASSETS AND THE ACCRUED EXPENSE IS INCLUDED IN PENSION LIABILITY AND OTHER IN THE ACCOMPANYING CONSOLIDATED IBALANCE SHEETS THE AMOUNTS REPORTED IN THE CURRENT YEAR'S DEFERRED COMPENSATION INCLUDES RECOGNITION OF PAST

 Software ID:
 15000238

 Software Version:
 2015v2.1

 EIN:
 95-1644629

Name: Santa Barbara Cottage Hospital

Form 990, Schedule J, I	Part	II - Officers, Dire	ctors, Trustees, K	ey Employees, an	d Highest Compen	sated Employees	5	
(A) Name and Title		(B) Breakdown o	f W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & Incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
1Ronald Werft President & CEO	(1)	0	0	0	0	0	0	0
	(11)	892,108	284,164	35,819	13,250	- - 24,425	1,249,766	0
1Joan Bricher CFO	(1)	0	0	0	0	0	0	0
	(11)	499,644	134,130	52,287	13,250	- - 17,795	717,106	0
2 Steven Fellows COO	(1)	0	0	0	0	0	0	0
	(11)	544,854	153,828	54,730	13,250	- - 24,425	791,087	0
3Alberto Kywi VP ISD/CIO	(1)	0	0	0	0	0	0	0
Vr 136/C10	(11)	344,153	60,834	111,623	13,250		554,548	0
4Herbert Geary VP Pt Care Svcs, CNO	(1)	0	0	0	0	0	0	0
VP PL Cale SVCS, CNO	(11)	332,952	57,410	40,782	35,883			23,944
5Afshin Fatholahi	(1)) 0	0	0	0	0	0	0
VP Support Services	(11)	258,986	49,395	110,386	13,250		449,812	78,059
6 Lisa Moore VP Clinical Services	(1)) 0	0	0	0	0	0	0
vr Cillical Services	(11)	317,685	53,882	44,957	35,278		476,227	23,047
7Paul Erickson MD	(1)	12,500	0	0	0	0	12,500	0
Dir Psych Services	(11)	283,493	0	3,814	13,250		326,427	0
8David Nichols	(1)	144,514	460,916	0	13,250	538	619,218	0
VP Business Devel-Lab	(11)	0	0	0	0			0
9Jeffrey Gauvin MD	(1)	425,187	160	2,322	13,250	8,503	449,422	0
Director Surgical Education	(11)	0	0	0	0			0
10Andrew Gersoff MD Dir Medical Education	(1)	265,899	160	27,771	13,250	24,425	331,505	0
	(11)	0	0	0	0		- 0	0
11Melinda Staveley VP CRH	(1)	228,469	39,829	22,643	13,250	16,398	320,589	0
VP CRH	(II)	0	0	0	0			0
12Stephen Kamınskı MD Dır Trama Svcs & SICU	(1)	299,298	160	903	13,250	24,425	338,036	0
ווט וומווום אינה ע אוניט	(II)	0	0	0	0			0

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DLN: 93493320047426

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

► Attach to Form 990.

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

2015

Open to Public

OMB No 1545-0047

Department of the Treasury

Internal Revenue Service

▶Information about Schedule K (Form 990) and its instructions is at <u>www.irs.qov/form990</u>.

r identification number

Nam	ne of the organization									Emp	oloyer id	lentifica	tion nun	nber	
San	ita Barbara Cottage Hospital									95	-16446	29			
P	art I Bond Issues									•					
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f)	(f) Description of purpose		(g) De	(g) Defeased		` ' '		Pool ncing
										Yes	No	Yes	No	Yes	No
A	California Statewide Communities Development Authority	68-0164610	130795Y76	10-20-2010	300,16	8,359	Refund	d 2008 iss	ue		×		Х		х
В	California Statewide Communities Development Authority	68-0164610	13080SFW9	01-28-2015	148,82		Refund Series 2003B and Hospital Replacement Project				Х		X		Х
Pa	rt III Proceeds											l			
						A B					С		D		
1	A mount of bonds retired														
2	A mount of bonds legally defe	ased													
3	Total proceeds of issue				3	300,168	,359	1	48,825,934						
4	Gross proceeds in reserve fu														
5 Capitalized interest from proceeds								959,879							
6	Proceeds in refunding escrow	vs													
7	Issuance costs from proceed	is				2,937	,359		1,638,263						
8	Credit enhancement from pro	ceeds													
9	Working capital expenditures	from proceeds													
10	Capital expenditures from pro	oceeds							10,005,023						
11	Other spent proceeds				2	97,231	,000		47,156,754						
12	Other unspent proceeds								90,025,894						
13	Year of substantial completion	on			20	012		20	18						
					Yes	No	,	Yes	No	Yes	ı	No	Yes		No
14	Were the bonds issued as pa	rt of a current refundi	ngıssue?	•	X			X							
15	Were the bonds issued as pa	rt of an advance refu	ndıng ıssue?			Х			Х						
16	Has the final allocation of pro	oceeds been made?.			Х				Х						
17					х			Х							
Pa	rt IIII Private Business I					•			· · · · · · · · · · · · · · · · · · ·					•	
						A			3		С			D	
1	Was the organization a partne property financed by tax-exe	er ın a partnership, oı mpt bonds?	ra member of an Ll	LC, which owned	Yes	X		Yes	No X	Yes	r	No	Yes		No

Are there any lease arrangements that may result in private business use of bond-

Х

Χ

			A		ı	В		С	D		
			Yes	No	Yes	No	Yes	No	Yes	No	
3a	Are there any management or service contracts that may result in private but of bond-financed property?	isiness use		×	Х						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or of counsel to review any management or service contracts relating to the finance				X						
prope	· · ·	cu			^						
С	financed property?			х		Х					
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or of counsel to review any research agreements relating to the financed property										
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government .			0 %		0 %					
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government	section		0 %		0 %					
6	Total of lines 4 and 5			0 %		0 %					
7 Does the bond issue meet the private security or payment test?				Х		Х					
Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?				×		х					
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or dis	sposed of									
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations set 1 141-12 and 1 145-2?	ections									
Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?			Х		Х						
Par	IV Arbitrage										
		А			В		С			D	
	_	Yes	No	Yes	No	Ye	s	No	Yes	No	
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х		×						
2	If "No" to line 1, did the following apply?				•		•		•		
а	Rebate not due yet?		Х	Х							
b	Exception to rebate?		Х		X						
с	No rebate due?	Х			Х						
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed				•		•				
3			Х		Х						
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		х						
b	Name of provider										
С	Term of hedge										
d	Was the hedge superintegrated?										
e	Was the hedge terminated?										
	<u> </u>				•	•	•				

Schedule K (Form 990) 2015

Was the regulatory safe harbor for establishing the fair market

5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?	x	X	
b	Name of provider			
	Torm of CIC			

Page **3**

No

С

Yes

No

Yes

	value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х		×				
7	Has the organization established written procedures to monitor the requirements of section 148?	х		Х					
Par	t V Procedures To Undertake Corrective Action								
		А		В	В С		D	D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	Yes	No	Yes	No	Yes	No	Yes	No
Pa	that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if	Х		X		, , ,		Yes	No

Private use percentage is 0% because a substantial amount of project funding did not come form the issuance

Schedule K, Part III, Line 4

of debt Total project cost is \$823 million, of which \$410 million was raised from tax-exempt bond financing

Return Explanation **Reference** ssuer name California Statewide Communities Schedule K Development Part IV. Authority The Line 2c calculation for COLUMN A computing no rebate due was performed on 01/06/2011

Transactions with Interested Persons ▶ Complete if the organization answered

"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

DLN: 93493320047426 OMB No 1545-0047

2015

Open to Public Inspection

Department of the Treasury

(Form 990 or 990-EZ)

Schedule L

Internal Revenue S												
Name of the o Santa Barbara Co										cation	number	
								1644				
	ess Benefit Tra											
	iplete if the organiz		l "Yes" on	Form 990,	Part IV , line 25	a or 25b, or F						
1 (a) Na	me of disqualified p	erson	(b) Relat		ween disqualifi	ed person and	(c)		ription o	of L	(d) Corr	ected?
				or	ganızatıon			trans	action		Yes	No
					1.6.1						<u> </u>	
	amount of tax incu	, ,		_		_ ,			ection ▶ \$ _			
3 Enter the	amount of tax, if ar	ny, on line 2, at	ove, reimb	oursed by th	ne organization			. 1	\$			
				,								
	oans to and/or											
	omplete if the organ					ne 38a, or For	m 990), Part	IV, line	26,0	rıfthe	
10	ganization reported	l an amount on	Form 990	, Part X, lin	e 5, 6, or 22							
(a) Name of	(b) Relationship	(c) Purpose	(d) Loan	to	(e)O riginal	(f)Balance	(a)) In	(h)		(i)Wri	tten
interested	with organization	of loan	or from t		principal	due		ult?	Appro		d agreement?	
person			organizati		amount				by boar			
									commit	tee?		
			То	From			Yes	No	Yes	No	Yes	No
(1)	FORMER	номе		Х	250,000	250,000		No	Yes		Yes	
HERB GEARY	EMPLOYEE (SEE	PURCHASE										
	STATEMENT)										+	
											1	
Total		▶ \$				250,000						
Part III Gr	ants or Assista	ance Benefi	ting Inte	erested F	ersons.							
Co	mplete if the org	ganızatıon an	swered "	Yes" on Fo	rm 990, Part	IV, line 27.						

person interested person and the organization

(c) A mount of assistance

(b) Relationship between

(a) Name of interested

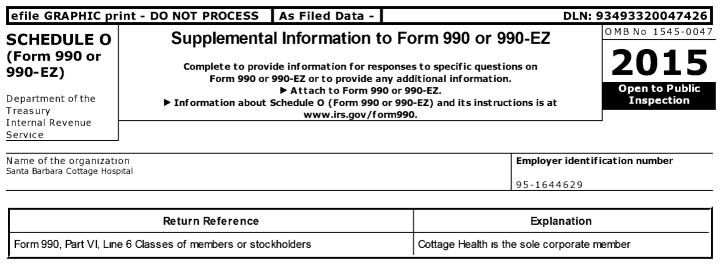
(d) Type of assistance

(e) Purpose of assistance

PERSONS

	ization answered "Yes" on F		e 28a, 28b, or 28c.			
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?		
				Yes	No	
(1) JO ELLEN WATSON	WIFE OF BOARD MEMBER	113,269	EMPLOYEE		No	
Part V Supplemental Information Provide additional informations of the Provide additional information of the	mation ation for responses to questions	s on Schedule L (see ins	tructions)			
Return Reference		Explanat	ion			
Schedule L, Part II INTERESTED HERB GEARY IS STILL EMPLOYED BY A RELATED TAX-EXEMPT ENTITY AND SERVES AS						

EMPLOYEE TO THAT ENTITY



Return Reference	Explanation
Form 990, Part VI, Line 7a Members or stockholders electing members of	Cottage Health is the sole corporate member and can appoint
governing body	Directors to the Board

Return Reference	Explanation
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	The Board of Directors must obtain prior approval from the Board of Directors of Cottage Health, in order to a) amend or restate the Articles of Incorporation or Bylaws, b) implement the annual budget and long-term capital and operational budget, c) sell, lease, mortgage, pledge, merge, consolidate or make any other disposition of any material part of the property and assets of this corporation, or d) voluntarily dissolve the corporation

Return Reference	Explanation
Form 990, Part VI, Line 11b Review of form 990 by	Form 990 is prepared under the direction of the Vice President of Finance and CFO. Form 990 is reviewed by independent tax consultants prior to submitting to the Audit and Compliance Committee. All members of the
governing body	Board receive a copy of the organization's form 990 for review prior to filing via the Board Portal

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	The purpose of the Conflict of Interest policy is to protect the interest of the Health System when it contemplates entering into a transaction or arrangement that could benefit the private interest of a Director or Officer of Cottage Health, Santa Barbara Cottage Hospital, Goleta Valley Cottage Hospital, Santa Ynez Valley Cottage Hospital, Santa Barbara Cottage Hospital Foundation and Goleta Valley Professional Buildings, Inc., collectively known as Cottage Health. The Directors have a duty to 1) discharge their duties to benefit Cottage Health and not the Directors personally 2) disclose situations with the potential for conflict of interest with the vision and mission of Cottage Health 3) refrain from discussing confidential Cottage Health business with others. Each Board member will annually complete the Cottage Health Directors Annual Conflict Disclosure Form The Disclosure information will be reviewed annually by the Board Chair and the results reported to the full Board. Each Director or Officer will disclose to the Board Chair items to be discussed at a Board meeting. If there are any material financial or personal interests a Board member or family member may have in a Board decision, the Director or Officer will disclose this to the Committee Chair before the Board reviews the items and takes action. In general, an Officer who has disclosed a potential conflict should be excused from the decision making portion of the discussion and is prohibited from voting on a matter involving a potential conflict of interest. If the Board has reasonable cause to believe that a Director or Officer failed to disclose a material financial interest or other potential material conflict of interest, the Board Chair shall inform the member of the basis for the belief and afford the member an opportunity to explain the alleged failure to disclose. After hearing the Director or Officer response and conducting any further necessary investigation, the Board Chair shall take appropriate corrective action. Committee Chairs

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	On an annual basis the Executive Compensation Committee (ECC) of the Board of Directors meets to determine appropriate compensation for executives, including the CEO, COO, CFO, and vice presidents. All members of the ECC are independent members of the Board of Directors. The ECC engages an independent consultant to prepare comparative compensation reports for each position. The executive's individual performance will also be considered when determining compensation. The ECC recommends compensation for the executives to the full Board for approval. This process takes place annually for all employed officers and key employees. In addition, salary for all disqualified persons are reviewed annually by their managers.

Return Reference	Explanation
Form 990, Part VI, Line 15b Process	The process described in line 15a, above, takes place annually for all employed officers and key
to establish compensation of other	employees For this fiscal year, the review occurred on April 6, 2015. In addition, any person listed as a
employees	"disqualified" employee w ould have their compensation review ed annually before December 31

Return Reference	Explanation
Form 990, Part VI, Line 19	Tax filings can be obtained upon request from the CFO Audited Financial Statements are attached to the
Required documents available to	Form 990 in accordance with IRS instructions. The bylaws, articles of incorporation and conflict of interest
the public	policies are not available to the public

Return Reference	Explanation
Form 990, Part VIII, Line 11d Other	ALL REVENUES - Total Revenue 2957074, Related or Exempt Function Revenue 2957074, Unrelated
Miscellaneous Revenue	Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 ,

Return Reference	Explanation
Form 990, Part IX, Line 11g Other Fees	Laboratory Outside Tests - Total Expense 3222288, Program Service Expense 3222288, Management and General Expenses , Fundraising Expenses , CONTRACT LABOR - Total Expense 2730468, Program Service Expense 2449977, Management and General Expenses 280491, Fundraising Expenses , CONTRACTED NURSING SERVICES - Total Expense 7969590, Program Service Expense 7788793, Management and General Expenses 180797, Fundraising Expenses , MEDICAL PROFESSIONAL FEES - Total Expense 22385856, Program Service Expense 20175661, Management and General Expenses 2210195, Fundraising Expenses , OTHER PURCHASED SERVICES - Total Expense 57376491, Program Service Expense 33650137, Management and General Expenses 23726354, Fundraising Expenses ,

Return Reference	Explanation	
Form 990, Part XI, Line 9 Other changes in net assets or	CHANGE IN PENSION LIABILITY - 3827907, CHANGE IN FAIR VALUE INTEREST	ĺ
fund balances	RATE SWAPS - 1855900.	ı

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.qov/form990.

Open to Public Inspection

Employer identification number

anta Barbara Cottage Hospitai			_	95-1644629	9		
(a) Name, address, and EIN (if applicable) of disregarded entity	te if the organization a (b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
(1) PACIFIC DIAGNOSTIC LABORATORIES LLC PO BOX 689 SANTA BARBARA, CA 93102 20-5038438	OUTPATIENT LABORATORY SERVICES	CA	34,758,416	21,941,282	SANTA BARBARA COTTAGE HOSPITAL		
Part II Identification of Related Tax-Exempt Organiz or more related tax-exempt organizations during the		e organization ans	wered "Yes" or	n Form 990, Part	IV, line 34 because it	had on	e
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sect	(e) Public charity sta (if section 501(c)		Section (13) co	
(1)COTTAGE HEALTH PO BOX 689 SANTA BARBARA, CA 931020689	PARENT ORGANIZATION FOR 3 HOSPITALS & MEDICAL PROF BLDG	CA	501(c)(3		N/A	Tes .	No
77-0431902 (2)GOLETA VALLEY COTTAGE HOSPITAL PO BOX 689	HOSPITAL	CA	501(c)(3	3	COTTAGE HEALTH	Yes	
SANTA BARBARA, CA 931020689 95-2413596 (3)SANTA YNEZ VALLEY COTTAGE HOSPITAL	HOSPITAL	CA	501(c)(3	3	COTTAGE HEALTH	Yes	_
PO BOX 689 SANTA BARBARA, CA 931020689 95-2224265							
(4)SANTA BARBARA COTTAGE HOSPITAL FOUNDATION PO BOX 689	FOUNDATION TO SUPPORT SANTA BARBARA COTTAGE	CA	501(c)(3	7	N/A		No
SANTA BARBARA, CA 931020689 95-3802238 (5)GOLETA VALLEY PROFESSIONAL BUILDINGS INC	MEDICAL PROF BLDG	CA	501/c)/3	Type II	COTTAGE HEALTH	Yes	\perp
(3) GOLETA VALLET PROFESSIONAL BUILDINGS INC PO BOX 689 SANTA BARBARA, CA 931020689 77-0004202	MEDICAL PROF BLDG	CA	501(c)(3	Type II	COTTAGE REALTH	res	

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form	990, Pa	art IV, I	line 34
	because it had one or more related organizations treated as a partnership during the tax year.			

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h Disprop alloca) rtionate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	ral or aging	(k) Percentage ownership
] 3117			Yes	No	1	Yes	No	
Part TV Identification of Polated Organizations Tayable a	<u> </u>			<u> </u>								

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	t controlling Type of entity Share of total Share of end- Percentag		Share of end- Percentage of-year ownership		(i) Section 512 (b)(13) controlled entity?	
								Yes	No

chedule R (Form 990) 2015					Ра	ge 3
Part V Transactions With Related Organizations Complete if the organization answ	vered "Yes" on Form	990, Part IV, line	e 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more	related organizations I	sted in Parts II-IV?	•			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	Yes	
b Gift, grant, or capital contribution to related organization(s)				1b		No
c Gıft, grant, or capital contribution from related organization(s)				1 c	Yes	
d Loans or loan guarantees to or for related organization(s)				1d		No
f e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1 g		No
h Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				1i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j		No
${f k}$ Lease of facilities, equipment, or other assets from related organization(s)				1k		No
Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
${f m}$ Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
${f n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
o Sharing of paid employees with related organization(s)				10	Yes	_
p Reimbursement paid to related organization(s) for expenses				1 p	Yes	
q Reimbursement paid by related organization(s) for expenses				1 q	Yes	
${f r}$ Other transfer of cash or property to related organization(s)				1r	Yes	
s Other transfer of cash or property from related organization(s)				1s	Yes	
If the answer to any of the above is "Yes," see the instructions for information on who must complete				S		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining a	mount ı	nvolved	i
e Additional Data Table						

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Name, actives, and FIN of entity Capt revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships														
	(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(related, unrelated, excluded from tax under sections 512-	org	01(c)(3) anizations?	total	end-of-year			Code V-UBI amount in box 20 of Schedule K-1	General or managing partner?		(k) Percentage ownership
	9			314)	Yes	No			Yes	No		Yes	No	
													1 ı	
														_
														_
														_



 Software ID:
 15000238

 Software Version:
 2015v2.1

EIN: 95-1644629

Name: Santa Barbara Cottage Hospital

<u>Form</u>	990, Schedule R, Part V - Transactions With Related Organizations					
	(a) Name of related organization					
(1)	Cottage Health	М	18,244,069	accrual		
(1)	Cottage Health	0	2,957,802	accrual		
(2)	Cottage Health	Р	73,018,973	accrual		
(3)	Cottage Health	Q	21,798,495	accrual		
(4)	Cottage Health	R	7,014,970	accrual		
(5)	Cottage Health	S	9,632,456	accrual		
(6)	Goleta Valley Cottage Hospital	А	776,258	accrual		
(7)	Goleta Valley Cottage Hospital	L	2,027,653	accrual		
(8)	Goleta Valley Cottage Hospital	0	1,612,178	accrual		
(9)	Goleta Valley Cottage Hospital	Р	946,326	accrual		
(10)	Goleta Valley Cottage Hospital	Q	31,159,383	accrual		
(11)	Goleta Valley Cottage Hospital	R	2,631,157	accrual		
(12)	Santa Ynez Valley Cottage Hospital	А	4,488	accrual		
(13)	Santa Ynez Valley Cottage Hospital	L	295,985	accrual		
(14)	Santa Ynez Valley Cottage Hospital	0	473,559	accrual		
(15)	Santa Ynez Valley Cottage Hospital	Р	97,124	accrual		
(16)	Santa Ynez Valley Cottage Hospital	Q	4,202,560	accrual		
(17)	Santa Ynez Valley Cottage Hospital	R	540,591	accrual		
(18)	Goleta Valley Professional Building	А	4,795	accrual		
(19)	Goleta Valley Professional Building	0	158,764	accrual		
(20)	Goleta Valley Professional Building	Q	13,716,358	accrual		
(21)	Goleta Valley Professional Building	R	1,131,350	accrual		
(22)	SB Cottage Hosp Foundation	С	193,927	accrual		
		1	_1	1		