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DLN: 93493319077816

OMB No 1545-0047

Department of the Departure Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Return of Organization Exempt From Income Tax

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www IRS gov/foim990</u>

Open to Public Inspection

		iue Servic	<u>'</u>						
			lendar year, or tax year be C Name of organization	eginning 01-01-2015 , and ending 12	2-31-2015	5	D Empl	over i	dentification number
_	eck if ap Idress ch		CALIFORNIA ASSOCIATION O	F REALTORS				-	
_	ame cha	-	Doing business as				95-0	594.	790
	ıtıal retu	ırn	Doing Dusiness as						
Fı eturn,	nal 'termına	ted		pox if mail is not delivered to street address)	Room/suit	e	E Teleph	one n	umber
Am	nended r	eturn	525 SOUTH VIRGIL AVENUE				(213) 739	9-8200
Ap	plication	pending	City or town, state or province LOS ANGELES, CA 90020	ce, country, and ZIP or foreign postal code			G Gross	rocour	ots \$ 71,835,994
			F Name and address of	principal officer		Ш(а) т			· · · ·
			JOEL S SINGER				s this a grou ubordinates?		ırn for
			525 SOUTH VIRGIL AV LOS ANGELES, CA 900				No		
[Ta	x-exem _l	pt status	501(c)(3) 3 501(c)	<u></u>	527		re all subord ncluded?	linate	es
ıw	aheit a	• NA/NA/N	w car org	(0) ((1,00,10,10)		I	f "No," attac	h a li	st (see instructions)
• • • • • • • • • • • • • • • • • • • •	CD3ICC.	****	w car org				Group exemp		
€ Forr	n of org	anızatıon	✓ Corporation Trust	Association ○ Other ►		L Year	of formation 1	978	M State of legal domicile Ci
Pa	rt I	Sum	mary						
			•	nission or most significant activities					
	EN	IHANCE	MEMBERS' ABILITY TO	CONDUCT THEIR BUSINESSES SU	JCCESSF	ULLY W	ITH INTEGR	ITY	AND COMPETENCY
ice i									
Ē									
GOVERNANCE	2 C	heck th	is box ▶ ☐ if the organiza	tion discontinued its operations or dis	sposed o	f more th	nan 25% of it	s net	assets
	3 N	umber d	of voting members of the a	overning body (Part VI, line 1a) .				3	830
ACTIVITIES &			-	bers of the governing body (Part VI,				4	830
Ě	5 T	otal nur	mber of individuals employ	ed in calendar year 2015 (Part V, line	e 2a) .			5	144
ACL	6 T	otal nur	nber of volunteers (estima	te ıf necessary)				6	830
				rom Part VIII, column (C), line 12 .				7a	959,520
	b Ne	t unrela	ated business taxable inco	me from Form 990-T, line 34				7 b	
							Prior Year		Current Year
<u>a</u> i	8		butions and grants (Part V	·		28,303,455		20.056.745	
Ravenua	9 10	_	•	/ III , line 2g)			26,303		29,056,715 1,798,438
č.	11		•	in (A), lines 5, 6d, 8c, 9c, 10c, and 1			2,671		2,594,973
	12		· ·	igh 11 (must equal Part VIII, column			33,478		
		12)							
	13		•	(Part IX, column (A), lines 1-3).			65	659,	317,650
	14		•	(Part IX, column (A), line 4) mployee benefits (Part IX, column (A				0	
3	15	5-10)		inployee beliefits (Fart 1x, Column (A	<i>)</i> , iiies		15,385	,656	16,222,649
Expenses	16a	Profes	ssional fundraising fees (P	art IX, column (A), line 11e)				0	C
ੜੋ	ь		ndraising expenses (Part IX, col	· · · · ——————————————————————————————					
	17		•	n (A), lines 11a-11d, 11f-24e) .			16,179		15,761,197
	18 19		•	7 (must equal Part IX, column (A), lir	-		31,630		32,301,496
× %	19	Keven	ue less expenses Subtrat	time 16 nom me 12		1_	1,848		1,148,630
anc a						Beginn	ing of Current	Year	End of Year
Net Assets or Fund Balances	20						68,484	,476	68,817,516
	21					·	10,155		11,169,303
	22 (11)		sets or fund balances Sui ature Block	btract line 21 from line 20			58,328	,/16	57,648,213
Jnde ny ki	r penal nowled	Ities of p	perjury, I declare that I ha	ve examined this return, including ac nd complete Declaration of preparer		_			•
	Cr 11d3	s ally NI	.omeage						
		**** Signa	** ature of officer				2016-11-14 Date		
Sign Here		,							
	-		L BHOLAT CFO or print name and title						
			rint/Type preparer's name	Preparer's signature	Da	te	Check I If	PTI	
Paid	k	\vdash	homas Schulte	Thomas Schulte			self-employed		637812
	pare	r -	irm's name Armanino LLP	Blvd 9th Floor			Firm's EIN > 9		
Use	Only	y ˈ	Los Angeles CA				rnone no (31	J) 4/0	J 71TU

Forn	n 990 (2015)				Page 2
Pai	t IIII Statem	ent of Program Service Ac	complishments		
	Check if !	Schedule O contains a response o	r note to any line in this Part III		
1	Briefly describe	the organization's mission	·		•
BUS PRO A TE AS N NUM MEM LEG EDU	INESSES SUCCE PERTY RIGHTS A RADE ASSOCIAT MEMBERS OF ORM MEROUS SERVICE MEROUS SUCCE M	NOTE PROGRAMS AND SERVICE SSFULLY WITH INTEGRITY AND AND OWNERSHIP (SEE SCHEDUI ION REPRESENTING OVER 183 GANIZED REAL ESTATE, REALTOES AND PROGRAMS TO ENHANC LATEST IN LEGAL INFORMATIC CACY PROGRAM MEANS MEMBE GRAMS AND YEAR-ROUND SEMBOUS GRADUATE REALTOR INST	COMPETENCY, AND THROUGH LE O FOR CONTINUATION) THE ,000 REALTORS AND OVER 110 DRS SUBSCRIBE TO A STRICT O E THEIR PROFESSIONALISM F ON TO GIVE THEM THE COMPETERS ARE WELL-REPRESENTED O INARS HELP MEMBERS GAIN NE	COLLECTIVE ACTION, TO P CALIFORNIA ASSOCIATION LOCAL MEMBER ASSOCIATI CODE OF ETHICS AND HAVE A PREVENTATIVE LEGAL PROGI TITIVE EDGE CAR'S EXTEN N LOCAL, STATE AND FEDER	ROMOTE REAL I OF REALTORS IS ONS STATEWIDE ACCESS TO RAMS PROVIDE SIVE AL ISSUES
2	Did the organiza	tion undertake any significant pro	gram services during the year whi	ch were not listed on	
	the prior Form 9	90 or 990-EZ?		Г	Yes √ No
	If "Yes," describ	oe these new services on Schedule	e O		
3	Did the organiza	tion cease conducting, or make si	anificant changes in how it conduc	cts, any program	
	services? .				_Yes √No
	If "Yes," descrit	pe these changes on Schedule O			14
4	•	ganızatıon's program service accoi	mplishments for each of its three l	argest program services, as me	easured by
		on $501(c)(3)$ and $501(c)(4)$ organes, and revenue, if any, for each p		amount of grants and allocation	ns to others,
4a	(Code) (Expenses \$	including grants of \$) (Revenue \$)
	WILL ENHANCE TH THROUGH COLLEC ASSOCIATION REP REALTORS SUBSCI SHCEDULE O FOR COMPETITIVE EDG EDUCATIONAL PRO REALTOR INSTITU FROM RESEARCH	THE CALIFORNIA ASSOCIATION OF REALTIE MEMBERS' FREEDOM AND ABILITY TO CITIVE ACTION, TO PROMOTE THE PRESERY RESENTING OVER 183,000 REALTORS ANI RIBE TO A STRICT CODE OF ETHICS AND CONTINUATION) PREVENTATIVE LEGAL PIE CAR'S EXTENSIVE LEGISLATIVE ADVORCES AND YEAR-ROUND SEMINARS HE TE IN ADDITION TO THESE PROGRAMS, TIDATA AND TOP-NOTCH PUBLICATIONS TO OFFESSIONALISM OF MEMBERS AND GIVE	ONDUCT THEIR INDIVIDUAL BUSINESSES VATION OF REAL PROPERTY RIGHTS THE O OVER 110 LOCAL MEMBER ASSOCIATION HAVE ACCESS TO NUMEROUS SERVICES, ROGRAMS PROVIDE MEMBERS WITH THE ICACY PROGRAM MEANS MEMBERS ARE V LP MEMBERS GAIN NEW SKILLS AND PRO HE CALIFORNIA ASSOCIATION OF REALTO CUTTING-EDGE TECHNOLOGY ALL THESE	SUCCESSFULLY WITH INTEGRITY AND CALIFORNIA ASSOCIATION OF REALTON AS STATEWIDE AS MEMBERS OF ORGAIND PROGRAMS TO ENHANCE THEIR PLATEST IN LEGAL INFORMATION TO GIVELL-REPRESENTED ON LOCAL, STATE FESSIONAL DESIGNATIONS LIKE THE PROFERS ITS MEMBERS A VARIETY CE-AND OTHERPROGRAMS AND SERV	COMPETENCY, AND RS IS A TRADE INIZED REAL ESTATE, ROFESSIONALISM (SEE IVE THEM THE AND FEDERAL ISSUES RESTIGIOUS GRADUATE OF BUSINESS TOOLS ICES ARE DESIGNED TO
4b	(Code) (Expenses \$	including grants of \$) (Revenue \$)
70) (Enpended 4	indicating grantes of \$	/ (Noteride #	,
	-				
	-				
	-				
4c	(Code) (Expenses \$	including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O)
(Expenses \$ including grants of \$) (Revenue \$

4e Total program service expenses >

)

Par	t IV Checklist of Required Schedules			
	<u> </u>		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	Yes	
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	Yes	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 💆	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Pait V 🔰	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11 c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11 d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11 f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12 a		No
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12 b		No
	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20 a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Form	990 (2015)			Page 4
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		

25a

25b

26

27

28a

28b

28c

29

30

31

32

33

34

352

35b

36

37

38

Yes

Yes

Yes

Yes

Form 990 (2015)

Νo

Nο

Nο

Νo

Νo

Nο

Nο

Nο

Νo

Νo

Nο

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

Was the organization a party to a business transaction with one of the following parties (see Schedule L. Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . .

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

31

instructions for applicable filing thresholds, conditions, and exceptions)

Part V	Statements	Regarding	Other	IRS Filin	as and	Tax	Complianc
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Par	t V	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this		V			_
		Check it Schedule o contains a response of flote to any line in this	rait	v	· ·	Yes	No
1a	Enter	the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	242			110
		the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
		L ne organization comply with backup withholding rules for reportable payments to	vend	lors and reportable			
·		g (gambling) winnings to prize winners?		· · · · · ·	1c	Yes	
2a	Enter	the number of employees reported on Form W-3, Transmittal of Wage and					
		tatements, filed for the calendar year ending with or within the year covered	2a	144			
.	•	s return			2b	Yes	
D		If the sum of lines 1a and 2a is greater than 250, you may be required to e-file				103	
3a	Did th	ne organization have unrelated business gross income of \$1,000 or more during	the y	year?	3a	Yes	
b	If "Ye	s," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation	on in S	Schedule O	3b	Yes	
4a	Atany	y time during the calendar year, did the organization have an interest in, or a sig	gnatu	re or other authority			
		a financial account in a foreign country (such as a bank account, securities acc	ount,	, or other financial	4a		N.o.
		int)?					No
b		s," enter the name of the foreign country nstructions for filing requirements for FinCEN Form 114, Report of Foreign Bank		Financial Assaunts			
	(FBAF		and	Financial Accounts			
5a	•	' he organization a party to a prohibited tax shelter transaction at any time durin	a the	tax vear?	5a		No
		ny taxable party notify the organization that it was or is a party to a prohibited t			5b		No
					30		
C	11 16	s," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does	the organization have annual gross receipts that are normally greater than \$10	00,00	0, and did the	6a		No
	-	ization solicit any contributions that were not tax deductible as charitable cont					
Ь		s," did the organization include with every solicitation an express statement th not tax deductible?	at su	ch contributions or gifts	6 b		
7		nizations that may receive deductible contributions under section 170(c).					
а	Did th	ne organization receive a payment in excess of \$75 made partly as a contribution	on an	d partly for goods and	7a		
_		ces provided to the payor?					
		s," did the organization notify the donor of the value of the goods or services pi			7b		
С		ne organization sell, exchange, or otherwise dispose of tangible personal proper orm 8282?	ty for	which it was required to	7 c		
d	If"Ye	s," indicate the number of Forms 8282 filed during the year \ldots	7d				
_	Did th	ne organization receive any funds, directly or indirectly, to pay premiums on a p	orcon	al hanofit contract?			
E	Dia tii	le organization receive any lunus, unectry of multectry, to pay premiums on a p	CISOII	al beliefft contract.	7e		
f	Did th	ne organization, during the year, pay premiums, directly or indirectly, on a perso	nal b	enefit contract?	7 f		
g		organization received a contribution of qualified intellectual property, did the or	rganız	zation file Form 8899 as	7 g		
h	requir	organization received a contribution of cars, boats, airplanes, or other vehicles	· ·	the organization file a	/g		
•		1098-C?	•	· · · · · ·	7h		
8	-	soring organizations maintaining donor advised funds.		a baldinga at anii tima			
		donor advised fund maintained by the sponsoring organization have excess bus the year?	ines:	s nordings at any time	8		
Q2	Did th	ne sponsoring organization make any taxable distributions under section 49667)		9a		
		ne sponsoring organization make a distribution to a donor, donor advisor, or rela		erson?	9b		
10		on 501(c)(7) organizations. Enter	ч р				
		tion fees and capital contributions included on Part VIII, line 12	10a				
		receipts, included on Form 990, Part VIII, line 12, for public use of club	10b				
	facılıtı				' ' ' I	, ,	
		on 501(c)(12) organizations. Enter		1			
		income from members or shareholders	11a				
D		s income from other sources (Do not net amounts due or paid to other sources st amounts due or received from them)	11b				
12a	Section	ے o n 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990	ın lıc	u of Form 10412	12a		
		s," enter the amount of tax-exempt interest received or accrued during the			a		
-	year	2, 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	12 b				
13	Section	on 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the	organization licensed to issue qualified health plans in more than one state? N o	ote. S	See the instructions for			
		onal information the organization must report on Schedule O			13a		
b		the amount of reserves the organization is required to maintain by the states	13b				
_		ch the organization is licensed to issue qualified health plans					
		L	13c	2	14-	 	l No
		ie organization receive any payments for indoor tanning services during the tax s," has it filed a Form 720 to report these payments? <i>If "No," provide an explana</i> :	•		14a 14b		No
U	11 16	3, has temed a rollin 720 to report these payments '11 No, provide di expididi	CIOIIII	, serieuaie U	*40		

Form 990 (2015) Page 6 Governance, Management, and Disclosure Part VI For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax 1a 830 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O Enter the number of voting members included in line 1a, above, who are 830 ındependent 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any 2 Yes Did the organization delegate control over management duties customarily performed by or under the direct 3 Νo supervision of officers, directors or trustees, or key employees to a management company or other person? . Did the organization make any significant changes to its governing documents since the prior Form 990 was 4 Νo 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Νo Did the organization have members or stockholders? 6 Yes 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a Yes Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, Yes Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Yes **b** Each committee with authority to act on behalf of the governing body? Yes Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the 9 organization's mailing address? If "Yes," provide the names and addresses in Schedule O Nο Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.

Yes **10a** Did the organization have local chapters, branches, or affiliates? . . 10a **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b Yes affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing 11a Νo **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 Yes

b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12h Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe **12**c Yes 13 Yes Did the organization have a written document retention and destruction policy? . . . 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Yes **b** Other officers or key employees of the organization 15b Yes If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a **16**a Νo **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b

Section	C.	Disclosure

- List the States with which a copy of this Form 990 is required to be filed▶
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
- Own website Another's website Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, address, and telephone number of the person who possesses the organization's books and records ▶IQBAL BHOLAT 525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020 (213) 739-8200

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee (B) (C) (D) (F) (A) (E) Name and Title Average Position (do not check Reportable Reportable Estimated hours per more than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization (Worganizations from the (W-2/1099for related 2/1099-MISC) organization and Former Highest compensat employee Individual trustee É organizations MISC) related ũ stitutional below organizations employee 勇含 dotted line) Trustee See Additional Data Table

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
See Additional Data Table										
1b Sub-Total			٠.			. ▶				I
c Total from continuation sh	•					. 🖊				
d Total (add lines 1b and 1c)	· · · · ·			•	•	•		3,960,872	0	574,764

3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Voc	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for	-	Yes	
5	services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that re compensation from the organization. Report compensation for the calendar year ending		s tax year
(A) Name and business address	(B) Description of services	(C) Compensation
RANDLE COMMUNICATIONS	PUBLIC RELATIONS	487,343
925 L STREET SUITE 1275 SACRAMENTO, CA 95814		
LOCKTON INSURANCE BROKERS	INSURANCE	264,110
PO BOX 49315 SAN JOSE, CA 951619315		
REED & DAVIDSON LLP	ATTORNEYS	160,226
3699 WILSHIRE BLVD 1290 LOS ANGELES, CA 90010		
RBZ LLP	CONSULTING/AUDIT/TAX	142,734
11766 WILSHIRE BLVD SUITE 900 LOS ANGELES, CA 90025		
CDW Direct LLC	Haedware and Software Products	127,108
PO Box 75723 Chjicago, IL 60675		
2 Total number of independent contractors (including but not limited to those listed above) who received more than	

Yes

No

Form 99		15)						Page 9
Part V	1441	Statement o	f Revenue					
		Check if Schedu	ule O contains a respor	nse or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
· · · · ·	1a	Federated cam	paigns 1a					
Contributions, Giffs, Grants and Other Similar Amounts	ь	Membership du	es 1b					
	С	Fundraising eve	ents 1c					
fts. IT A	d	Related organiz	zations 1d					
nja Gi	e	Government grants						
Sin		_						
utic Ter	f	similar amounts no	ons, gifts, grants, and 1f ot included above					
g ig	g	Noncash contribution 1a-1f \$	ons included in lines					
Contand	h	Total. Add lines	s 1a-1f					
				Business Code				
a F	2a	MEMBERSHIP DUES	S & ASSESSM	812900	22,185,118	22,185,118		
₹ ₹	ь	MANAGEMENT FEE	S	561000	2,701,387	2,701,387		
Program Service Revenue	С	PAF CONTRIBUTIO	NS	900099	1,624,025	1,624,025		
	d	ADVERTISING		541800	959,520		959,520	
S.	е	SPONSORSHIPS		561499	422,195	422,195		
grai	f	All other progra	am service revenue		1,164,470	810,390		354,080
Æ	g	Total. Add lines	s 2a-2f	>	29,056,715			
	3	Investment inc	ome (ıncludıng dıvıden		1 725 420			1,735,429
	_ ا	and other simila	ar amounts)	nroceeds	1,735,429			1,733,429
	4 5			proceeds •	827,013			827,013
			(ı) Real	(II) Personal				
	6a	Gross rents						
	ь	Less rental						
	_	expenses Rental income						
	_	or (loss)	ma az (laga)	_				
	d	Net rental incor	me or (loss) (i) Securities	▶ (II) O ther				
	7a	Gross amount from sales of assets other than inventory	38,448,877	(ii) a cira.				
	ь	Less cost or other basis and sales expenses	38,385,868					
	С	Gain or (loss)	63,009					
	d 8a	Net gain or (los Gross income f	,		63,009			63,009
Other Revenue		events (not inc \$	luding reported on line 1c)					
ther	ь		a penses b					
ō	c		(loss) from fundraising	events >				
	9a	Gross income f See Part IV, lin	rom gaming activities ne 19					
	b	Less direct ex	penses b					
	С	Net income or ((loss) from gamıng actı	vities				
	10a	Gross sales of	inventory. less	•				
		returns and allo	owances .					
	ь	less costofa	a oods sold b					
		_	(loss) from sales of inv	entory >				
		Miscellaneous		Business Code				
	11a	INCOME FROM	1 SUBSIDIARY	531390	1,726,219	1,726,219		
	b	MISCELLANEC	ous	900099	41,741			41,741
	С							
	d	All other revenue						
	е	Total. Add lines	s 11a-11d	•	1,767,960			
	12	Total revenue.	See Instructions .	· · · · •	33,450,126	29,469,334	959,520	3,021,272

Part IX Statement of Functional Expenses

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must	complete column	(A)
---	-----------------	-----

tion 501(c)(3)	and 501(c)(4)	organizations	must comp	ilete all col	lumns Al	I other or	ganı	zatio	ns m	ust	comp	olete	colui	mn (,	A)		
Check	ıf Schedule O	ontains a resp	onse or not	te to any li	ne in this	Part IX											
Г																	

	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	317,650			
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,936,818			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	9,578,499			
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,682,211			
9	Other employee benefits	1,108,484			
10	Payroll taxes	916,637			
11	Fees for services (non-employees)	910,037			
a	Management				
b	Legal	373 007			
	5	272,907			
c d	Accounting	181,137			
u e	Lobbying				
f	Investment management fees	183,921			
g	Other (If line 11g amount exceeds 10% of line 25, column (A)	163,921			
9	amount, list line 11g expenses on Schedule O)	957,302			
12	Advertising and promotion	2,482,327			
13	Office expenses	1,582,545			
14	Information technology	107,644			
15	Royalties	1,387,924			
16	Occupancy	251,535			
17	Travel	2,339,728			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	622,810			
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	480,298			
23	Insurance	287,630			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	ZIPFORMS FEE	2,308,630			
b	MEETING ROOM	505,484			
C	BANK AND ADP FEES	465,863			
d	DUES AND SUBSCRIPTIONS	215,655			
е	All other expenses	1,127,857			
25	Total functional expenses. Add lines 1 through 24e	32,301,496			
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Form	990 (2	2015)					Page 11
Par	t X	Balance Sheet					
		Check if Schedule O contains a response or note to any l	ine in t	his Part X			
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			2,484,318	1	4,773,570
	2	Savings and temporary cash investments				2	100,000
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			73,693	4	85,217
	5	Loans and other receivables from current and former off key employees, and highest compensated employees CSchedule L	omple	te Part II of		5	
Assets	6	Loans and other receivables from other disqualified persection 4958(f)(1)), persons described in section 4958 contributing employers and sponsoring organizations of voluntary employees' beneficiary organizations (see ins II of Schedule L	(c)(3)(section	B), and n 501(c)(9)		6	
188	7	Notes and loans receivable, net			1.031.779	7	1,678,800
٩	8	Inventories for sale or use			1,001,110	8	1,070,000
	9	Prepaid expenses and deferred charges			276,555	9	269,667
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	10,988,476			
	ь	Less accumulated depreciation	10b	9,955,055	1,446,019	10 c	1,033,421
	11	Investments—publicly traded securities	·		51,873,999	11	49,203,534
	12	Investments—other securities See Part IV, line 11 .				12	
	13	Investments—program-related See Part IV, line 11 .				13	
	14	Intangible assets			4,244	14	3,972
	15	Other assets See Part IV, line 11			11,293,869	15	11,669,335
	16	Total assets.Add lines 1 through 15 (must equal line 34) .		68,484,476	16	68,817,516
	17	Accounts payable and accrued expenses			3,926,103	17	3,897,035
	18	Grants payable				18	
	19	Deferred revenue			5,337,432	19	6,436,815
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability Complete Part IV	of Sche	edule D		21	
lities	22	Loans and other payables to current and former officers key employees, highest compensated employees, and d					
Liabi		persons Complete Part II of Schedule L				22	
Ë	23	Secured mortgages and notes payable to unrelated third	d partie	s		23	
	24	Unsecured notes and loans payable to unrelated third p	arties			24	_
	25	Other liabilities (including federal income tax, payables and other liabilities not included on lines 17-24) Complete Part X of Schedule D	to rela	ted third parties,			
					892,225	25	835,453
	26	Total liabilities. Add lines 17 through 25			10,155,760	26	11,169,303

56,572,616

1,756,100

58,328,716

68,484,476

27

28

29

30

31

32

33

34

55,830,214

1,817,999

57,648,213

68,817,516

Form 990 (2015)

Organizations that follow SFAS 117 (ASC 958), check here ▶ 🕡 and complete

Organizations that do not follow SFAS 117 (ASC 958), check here ▶

Paid-in or capital surplus, or land, building or equipment fund .

Retained earnings, endowment, accumulated income, or other funds

lines 27 through 29, and lines 33 and 34.

Unrestricted net assets . .

complete lines 30 through 34.

Temporarily restricted net assets

Total net assets or fund balances

Permanently restricted net assets .

Capital stock or trust principal, or current funds .

Total liabilities and net assets/fund balances

Net Assets or Fund Balances

27

28

29

30

31

32

33

34

2

Total revenue (must equal Part VIII, column (A), line 12)				
Total expenses (must equal Part IX, column (A), line 25)				

Revenue less expenses Subtract line 2 from line 1 . . .

- - 2 3

1

32,301,496 1,148,630 58,328,716 -1,829,133

Page **12**

33,450,126

- Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . 4 Net unrealized gains (losses) on investments 5 Donated services and use of facilities . 6 Investment expenses 7 Prior period adjustments .

		8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		57,€	48,213
Par	t XIII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O	_			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed or	ו		_
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	arate			
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig of the audit, review, or compilation of its financial statements and selection of an independent accountant		2 c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O	n			

Software ID: Software Version:

EIN: 95-0594790

Name: CALIFORNIA ASSOCIATION OF REALTORS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac [.]	tors	;				•	•	1
(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h an	checl , unle office ustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Abramson Heidi Director	2 00	x						0	0	C
Acevedo Mario Director	2 00	x						0	0	(
Adelson Sandı Dırector	2 00	×						0	0	(
Afsharian Edward Director	2 00	x						0	0	(
AGUINIGA MARIA Director	2 00	x						0	0	C
Allan Kurt Director	2 00	x						0	0	C
Allen Nancie Director	2 00	x						0	0	C
Allen Steven D Director	2 00	x						0	0	(
Allison Glenda Director	2 00	×						0	0	(
Allison Sally Director	2 00	x						0	0	(

Form 990, Part VII - Compensation Compensated Employees, and Inde					fru	stee	s, k	(ey Employe	es, Highest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Pos m unles	sition nore t ss pe	(C n (do than erso icer	not one on is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	organization and related organizations
Alpert Hal Director	2 00	х						0	0	C
Aluisi Jonna Director	2 00	х						0	0	(
Alwerth Dianna Director	2 00	х						0	0	(
Andaya Anthony Director	2 00	х						0	0	(
Anderson Chris Director	2 00	х						0	0	(
Anderson Clark Director	2 00	х						0	0	(
Anderson Ed	2 00									

2 00

2 00

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Χ

Anderson Jeannie

Annunziato III Joe

Director

Director

Director

Director

Anthes Sheri

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Form 990, Part VII - Compensation Compensated Employees, and Inde					rus	stee	s, K	(ey Employee	es, Highest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles		than ersoi icer	not one on is and	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the			
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	(E) Reportable compensation from related organizations	organization and related organizations
Antt Jim Director	2 00	x						0	0	0
Aragon Joyce Director	2 00	x						0	0	0
Arnold Evelyn Director	2 00	×						0	0	0
Arrietta Rob Director	2 00	×						0	0	0
Asao Ryan Director	2 00	×						0	0	C
Asdourian John Director	2 00	×						0	0	C
-		$\overline{}$	$\overline{}$		$\overline{}$					

2 00

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2 00

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Ashmore Lanetta

Director

Director

Director

Director

Astle Greg

Astorian Greg

Aulanı Barnes Darnella

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	S					
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unles	ore t ss pe	han erso cer tor/t	not one n is and trus		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Avedian Mark Director	2 00	×				_	0	0	0
Avellan Jennifer Director	2 00	×					0	0	0
Avirom Jay Director	2 00	×					0	0	0
Badagliacco Colleen Director	2 00	×					9,468	0	0
Badagliacco Dennis Director	2 00	×					0	0	0
Bailey Robert Director	2 00	x					9,408	0	0
Baisen James	2 00						_	_	_

2 00

2 00

2 00

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Director

Director

Director

Director

Baldwin Rob

Balog Marnie

Banks Maria Elena

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	ctor	S					
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unles	ore t ss pe	han erso cer tor/t	not one n is and trus		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Banner Carol Director	2 00	×					0	0	0
Barber Patrick Director	2 00	×					0	0	0
Barbic Alan Director	2 00	x					0	0	0
Barker Melanie Director	2 00	×					4,908	0	0
Barnes Rick Director	2 00	×					0	0	0
Barnett Jeff Director	2 00	×					4,908	0	0

2 00

2 00

2 00

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2,208

Barnos Edward

Barnos Josue

Barron Sharon

Director

Director

Director

Barry Erin Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent co	ntrac	TOF	5				i ·	i	
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	nore ti ss pe	than erso icer	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Bartels Dwayne Director	2 00	x						0	0	0
Bathurst Daniel Director	2 00	x						0	0	0
Bauman Sandı Dırector	2 00	x						0	0	0
Beacock Katherine Director	2 00	x						0	0	0
Bell Jeff Director	2 00	x						0	0	
Bencosme Andy Director	2 00	x						0	0	C
					$\overline{}$			1	i ,	í ·

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4,908

Bennett Barry

Bennett Glenn

Bennett Malcolm

Director

Director

Director

Berg Anthony Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	ctor	s					•	
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Berge Jr Tom Director	2 00	×						4,908	0	0
Berge Thomas Director	2 00	×						0	0	0
Berggren Eric Director	2 00	×						0	0	0
Bernal Lucio Director	2 00	x						0	0	0
Bernardı Diana Director	2 00	×						0	0	0
Bihr Yin Director	2 00	×						0	0	0
Billotti-Austin Saralyn	2 00	×						0	0	0

2 00

2 00

2 00

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Director

Director

Director

Bishop Bob

Black Larry Director

Birmingham Kevin

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	epenaent co	ntrac	ctor	s					•	,
(A) Name and Title	(B) Average hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Bland Ira Director	2 00	x						0	0	0
Blankenburg Cındy Dırector	2 00	х						0	0	0
Blefan Eugene Director	2 00	x						0	0	0
Blower Michael Director	2 00	×						0	0	0
Blume Roy Director	2 00	×						0	0	0
Blurton Kathleen Director	2 00	×						0	0	0

2 00

2 00

2 00

2 00

Х

Bohnert Michael

Director

Director

Bonnet Julie

Bonyadı Vazrık Director

Booth Amber Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	penaent co	ntrac	tor	5				1	1	
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore these per office direct institutional	than erso icer tor/t	not one on is and trust	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Bordan Leslie	2 00	- इस्ट	Trustee		to	pensated				
Director		X						0	0	0
Borland Matthew Director	2 00	х						0	0	C
Bowler Sharon Director	2 00	x						4,908	0	(
Bowles Becky Director	2 00	x						0	0	
Boydstun John Director	2 00	x						0	0	(
Bradley Jennie	2 00	x						0	0	,

2 00

2 00

2 00

2 00

Х

Χ

4,908

Director

Director

Director

Director

Director

Brady Scott

Bramson- Veil Robin

Branchini Jennifer

Bradley Toby

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s			•		•
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unles	ore t ss pe	han erso cer tor/t	not one n is and trus	an Forme	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Brand Ronna Director	2 00	×					0	0	0
Brekke Janet Director	2 00	×					0	0	0
Bnggs Larry Director	2 00	×					0	0	0
Brigham Timothy Director	2 00	×					4,908	0	0
Bnght-Laney Debora Director	2 00	×					0	0	0
Britto James Director	2 00	х					0	0	0

2 00

2 00

2 00

2 00

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7,008

Brogoitti Cyrina

Brown Ann Michele

Director

Director

Brown Bill

Director

Director

Brown Kevin

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	tor	S					•
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore t ss pe	han erso cer	not one n is and trus		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Brownell Ron Director	2 00	×					0	0	0
Brubaker Brian Director	2 00	x					0	0	0
Bruice Alec Director	2 00	x					0	0	0
Brundage Raylene Director	2 00	x					0	0	0
BUDDEN SHANE Director	2 00	x					0	0	0
Bull Diana Director	2 00	x					9,408	0	0

2 00

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Burby Kathleen

Burdett Kathryn

Director

Director

Director

Burke Kevin

Burnett Carl Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	ctor	S				1	1	1
(A) Name and Title	(B) Average hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization
	organizations below dotted line)	individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Burns Jack Director	2 00	×						0	0	0
Burns Mark Director	2 00	x						0	0	0
Busch Diane Director	2 00	×						0	0	0
Bussman Steve Director	2 00	×						0	0	0
Butler Virginia Director	2 00	×						0	0	0
Byron Dennis Director	2 00	×						0	0	0
Cabot David	2 00	×						4,908	0	0

2 00

2 00

2 00

Director

Director

Calvo John Director

Camacho Ellen Director

Cambria Mary Jane

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

4,908

Compensated Employees, and Inde	pendent Co	ntrac	tor	S				i		į.
(A) Name and Title	(B) Average hours per week (list any hours for related	unles	ore ti	than erso icer	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensited employee	Former	MISC)	MISC)	organization and related organizations
Campbell Jeff Director	2 00	x						0	0	0
Campbell Vicky Director	2 00	x						0	0	0
Caplan Stacı Dırector	2 00	x						0	0	0
Carey John Director	2 00	x						0	0	0
Carley Cynthia Director	2 00	x						7,553	0	C
Carlsted Greg Director	2 00	x						0	0	C
Carmichael Phyllis	2 00	х						0	0	С

2 00

2 00

2 00

Director

Director

Carnahan Thomas

Carpenter Vicki Director

Carrillo Nelson Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	ctor	s				•	
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unles	ore t ss pe	han erso cer tor/t	not one n is and trus	a Forma	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Carroll Linda Director	2 00	×					0	0	0
Carunchio Michael Director	2 00	×					0	0	0
Casillas Ricardo Director	2 00	×					0	0	0
Catrina Otto Director	2 00	×					6,869	0	0
Cavazos Javier Director	2 00	×					0	0	0
Chacon Mark	2 00	x					0	0	0

2 00

2 00

2 00

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Director

Chatoff Colleen Director

Chea William

Chen Brian H-M

Director

Director

Director

Chiang Allen

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	ctor	S			-			
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore ti ss pe	than ersoi icer	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations i below dotted line)	Individual trustee or director	Institutional Trustee	Officei	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Chow Ling Director	2 00	x						0	0	C
Chudgar Monica Director	2 00	x						0	0	C
Churchill Sereta Director	2 00	x						0	0	C
Cierpiszewski Jason Director	2 00	×						0	0	(
Clancy Mike Director	2 00	×						2,700	0	
Clark Kara Dırector	2 00	x						0	0	(
Clark Lorraine Director	2 00	х						0	0	(

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Clements Matt

Clinton Linda

Director

Director

Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde					ru	stee	s, K	key Employe	es, Hignest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Collins Shane Director	2 00	×						0	0	0
Collup Athena Director	2 00	×						0	0	0
Colombo Paula Director	2 00	x						0	0	0
Copeland Victoria Director	2 00	x						0	0	0
Coppa Nikki Director	2 00	x						0	0	0
Cory Wayne Director	2 00	×						0	0	0
Cosentino Karen	2 00							_		_

2 00

2 00

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Director

Director

Director

Director

Cosenza Paula

Cosenza Rick

Covello Gina

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	ctor	S				1	i	i
(A) Name and Title	(B) Average hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Covill Douglas Director	2 00	x						0	0	0
Covington Judy Director	2 00	x						4,908	0	0
Cowie Matthew Director	2 00	×						0	0	0
Craighead Geoffrey Director	2 00	×						0	0	0
Crain Sally Director	2 00	×						0	0	0
Crandall Laird Director	2 00	x						0	0	0
Cribb John	2 00	х						0	0	0

2 00

2 00

2 00

Director

Director

Director

Crichton Sandy Director

Crosby-Torres Lisa

Crowley Jacqueline

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s				ī	Ī	•
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Crowson Karen Director	2 00	x						0	0	0
Cunha Sheila Director	2 00	х						0	0	0
Cunningham Alisa Director	2 00	×						0	0	0
Cunningham Marilyn Director	2 00	×						0	0	0
Curry William Director	2 00	×						0	0	0
Curtis Bette Director	2 00	×						0	0	0
Cusumano Joe Director	2 00	х						0	0	0

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D'Ambrosio Mike

da Gama Catherine

DaCosta Crystal Director

Director

Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent co	iili at	LUI	3				1	i	1
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
DAgosta Carolyn Director	2 00	×						4,908	0	0
Darling Sandy Director	2 00	×						0	0	0
Davis Christopher Director	2 00	×						0	0	0
Davis Richard Dean Director	2 00	×						0	0	0
Davis Winnie Director	2 00	×						4,908	0	0
De Silvia Jr Manny Director	2 00	×						0	0	0
De Young West	2 00	х						0	0	0

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Director

Director

Director

Director

DeContreaus Marc

Deering Michelle

DeLeon Michael

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore ti ss pe	than erso icer tor/t	not one on is and trus	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
		Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former				
Delgleize Barbara Director	2 00	x						0	0	C	
Dellsite Howard Director	2 00	x						0	0	C	
Delmartını Steve Dırector	2 00	x						0	0	C	
Dempsey Julie Director	2 00	x						0	0		
Dennis Moses Director	2 00	x						0	0		
Deutscher Phillip Director	2 00	x						0	0	(
Di Benedetto Kimberly Director	2 00	x						0	0	(

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Dickson Robin

Director

Director

Diltz Don Director

Dill James

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	Pos mo unles	sition nore tl ss pe	(C) n (do than ersoi icer i	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
		individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former				
Dimejian Aida Director	2 00	x						0	0	C	
DıStefano Lında Dırector	2 00	x						0	0	C	
Dittnch Elyse Director	2 00	x						0	0	C	
Doerlich Will Director	2 00	x						0	0	C	
Dopp Carylon Director	2 00	x						0	0	(
Dorsey Janet Director	2 00	х						0	0	(
Douglas Patricia Director	2 00	х						0	0	C	

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Dowland Yvonne

Director

Director

Doze Gloria

Dreyer Kevin Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unles	ore t ss pe	han erso cer tor/t	not one n is and trus		an Form	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
Dreyer Thomas Director	2 00	x						0	0	0	
Drury Jr Samuel S Director	2 00	x						0	0	0	
Drust Steven Director	2 00	x						0	0	0	
DuDeck Barbara Director	2 00	×						0	0	0	
Dunkel-Soto Suzi Director	2 00	×						0	0	0	
Dunn Lisa Director	2 00	х						0	0	0	
Dwiggins Christine	2 00	x						0	0	0	

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Director

Director

Director

Elliott Lyle Director

Eagle Paula

Edwards Mark

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

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Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	unles	ore ti ss pe	han ersoi icer	not one on is and trust	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
		individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former				
Elliott Rebeca Director	2 00	x						0	0	0	
Ellis Judy Director	2 00	x						0	0	0	
Ellis Scott Director	2 00	x						0	0	0	
Engles Bruce Director	2 00	x						0	0	0	
Englin David Director	2 00	×						0	0	C	
Ezell James Director	2 00	×						0	0	C	
		1 '	1		1	1 '		1	1	1	

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Facciponti Carol

Fageol Vickie

Fargher Lawrence

Director

Director

Director

Faris Adonae Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	ctor	s						
(A) Name and Title	(B) Average hours per week (list any hours for related	m unles		han erso cer tor/t	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the				
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Farrar Carol Director	2 00	×						0	0	0
Faught Don Director	2 00	×						9,408	0	0
Fedeli Adam Director	2 00	×						0	0	0
Feil Maxine Director	2 00	×						0	0	0
Fejeran Sheri Director	2 00	×						0	0	0
Ferguson Terry Ann Director	2 00	×						0	0	0
Fernandez Ray	2 00							_	_	_

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Director

Director

Director

Director

Fernandez-Silva Ray

Fitzgerald Beverly

Fitzpatrick Shannon

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s [′]			•		, <u>,</u>	
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	unle:	ore t ss pe	han erso cer tor/t	not one n is and trus	tee) Highes		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	ronal Trust⊭ë		płoyee	t compensated ee				
Fives Gern-Lynn Director	2 00	×						0	0	0
Flicker Tammy Director	2 00	x						0	0	C
Forde Melrose Director	2 00	x						0	0	C
Fore Lisa Director	2 00	x						0	0	C
Formica Wendy Director	2 00	x						0	0	C
Fortney Christine Director	2 00	×						0	0	C
Foster Antoinette	2 00	x						0	0	C

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Director

Director

Director

Fracisco Mike

Fraioli Steven

Fredericks Pat Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s						-
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	MISC)	MISC)	organization and related organizations
French Lorrie Director	2 00	×						0	0	0
Frey Katherine Director	2 00	×						0	0	0
Fuller Ed Director	2 00	x						0	0	0
Fuller Matt Director	2 00	×						0	0	0
Funk Mary Director	2 00	×						0	0	0
Furtado Jill Director	2 00	×						0	0	0
Furth Wendy	2 00	x						0	0	0

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Director

Director

Director

Gallı Greg Director

Gaetano Karla

Gallagher Diane

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and inde	pendent co	iiliat	LOIS	3				İ	i	
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Gamber Anthony	2 00	×						0	0	0
Director		^							0	0
Garcia Blanca Director	2 00	x						0	0	0
Garcia Eva Director	2 00	×						0	0	0
Garde Jeanne Director	2 00	×						0	0	0
Garemore Margaret Director	2 00	×						0	0	0
Garner Renee Director	2 00	x						0	0	0
Garone John Director	2 00	×						0	0	0

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Garrow Jr Ralph

Director

Director

Gaviati Rick

Gaylord Richard Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde					ru	stee	S, F	key Employe	es, Hignest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Gebhard Donald Director	2 00	×						0	0	0
Gentry Davena Director	2 00	×						0	0	0
Getchell Suzan Director	2 00	x						0	0	0
Giacalone Matthew Director	2 00	×						0	0	0
Gibbons Miles Director	2 00	x						0	0	0
Gieser Scott Director	2 00	×						0	0	0
Gill Bradley	2 00							_		_

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Director

Director

Director

Director

Girling David

Gluyas Gına

Goddard Steve

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	ctor	s			•			
(A) Name and Title	(B) A verage hours per week (list any hours for related	Pos m unles	sition nore t ss pe	(C n (do than erso icer	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Godfrey Michael Director	2 00	x						0	0	0
Godi Art Director	2 00	x						0	0	0
Golden Dolores Director	2 00	×						0	0	C
Goldstein Dennis Director	2 00	x						0	0	C
Gomes Sandı Dırector	2 00	×						0	0	C
Gomez Blanche Director	2 00	x						0	0	C
Gonzalez Caleb Director	2 00	х						0	0	C

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Goorchenko Jennifer

Director

Director

Gorman Craig

Gorsiski Diana Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	ctor	S				•		
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Graff Tonja Director	2 00	×						0	0	0
Graham Kate Director	2 00	×						0	0	0
Grant Jared Director	2 00	×						0	0	0
Graw Annette Director	2 00	×						0	0	0
Gray Bruselas Director	2 00	×						0	0	0
Greenberg Robin Director	2 00	×						4,908	0	0
Greenwood Ron Director	2 00	х						0	0	0

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Griffiths Christopher

Director

Director

Guevara Luis

Guthrie Carey Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent co	יונומנ	, LUI :	•				Ĺ	i.	i
(A) Name and Title	(B) Average hours per week (list any hours for related	unles	ore ti ss pe	than ersoi icer i	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Gutierrez Jesse Director	2 00	×						0	0	0
Gutierrez Michael Director	2 00	x						0	0	0
Haas Greg Director	2 00	x						0	0	C
Hadaway Rose Director	2 00	x						0	0	C
Hake Debbie Director	2 00	х						0	0	C
HALL JEAN Director	2 00	х						0	0	(
Hamann Jeannie	2 00				\Box			,	,	

2 00

2 00

2 00

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7,908

Hamann Jeannie

Hameline Silva

Hamilton Jim

Hamilton Linda Director

Director

Director

Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	penaent Co	ntrac	ctor	s				1	1	
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below	m unle:	ore t ss pe offi direct	han erso cer tor/t	not one n is and trus			(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	dotted line)	Individual trustee or director	Institutional Trustee	Officer	employee	lest compensated lovee	ner			organizations
Han Sally Dırector	2 00	x						0	0	0
Hance Roger Director	2 00	×						0	0	0
Hand Rachael Director	2 00	×						0	0	0
Hanleigh Stephen Director	2 00	×						0	0	0
Hansen Anne Director	2 00	x						0	0	0
Hansen Vernon Director	2 00	×						0	0	0
	2.00				I					

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Hardenstein Arleen

Director

Director

Director

HARRIS LESA

Hartman Bob Director

Hartnett Mary Nell

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

5,474

4,908

Compensated Employees, and Inde	pendent Co	ntrac	tor	s						
(A) Name and Title	(B) A verage hours per week (list any hours for related (C) A verage more than one box, unless person is both an officer and a director/trustee)						an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization
	below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	Мосу	Miscy	and related organizations
Harts David Director	2 00	X						0	0	0
Hass Ryan Director	2 00	x						0	0	0
Haugen Sandra Director	2 00	×						0	0	0
Hawkins Dru Director	2 00	×						0	0	0
Hayden Tim Director	2 00	×						0	0	0
Hays Todd Director	2 00	х						0	0	0
Hecker Nancy	2 00							_	_	_

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Director

Director

Director

Director

Hellyer Glenn

Heintz Lynn

Hellerud Michelle

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and inde	pendent co	iii ac	,	•				1	1	1
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles d	ore tl	than erso icer tor/t	not one on is and trust	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	MISC)	MITSC)	and related organizations
Hendrix Amy Director	2 00	x						0	0	0
Henon Marion Director	2 00	x						0	0	0
Henry Katheryn Director	2 00	x						0	0	0
Hepworth Susan Director	2 00	x						0	0	C
Herman Len Director	2 00	x						4,908	0	C
Hernandez Brooke Director	2 00	x						0	0	C

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Herold Ed Director

Director

Director

Hile Julie Director

Heron Edward

Hicks Patricia

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	tor	5						
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore t ss pe	han erso icer tor/t	o not one on is and trus	tee)	an	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	MISC)	MISC)	organization and related organizations
Hiller Tom Director	2 00	x						0	0	0
HINMAN SKIP Director	2 00	x						0	0	0
Hoff Melinda Director	2 00	x						0	0	C
Holthaus Melanie Director	2 00	×						0	0	C
Holtsclaw Roger Director	2 00	×						0	0	C
Hong Luis Director	2 00	x						0	0	C
Houston Phillip	2 00	,,								

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Director

Director

Director

Hudson Jan Director

Howard Debra

Howard Rosanne

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore tl ss pe	than ersoi icer a tor/t	not one on is and trust	tee)	a Forme	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Hufnagel Frank	2 00			\vdash	 '	<u> </u>				
Director		X	'		'	'		0	0	O
Hughes John Director	2 00	x						0	0	0
Hughes Matt Director	2 00	x						0	0	C
Hunnicutt Tia Director	2 00	x						0	0	C
Hunt Leannah	2 00	x						4,908	0	(
Director		$oxed{oxed}$	Ш'	⊥_'	Ĺ'	<u> </u>				
Hunt Nancy	2 00	_x		'	'	'		0	0	

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2,208

Director

Director

Director

Hutson James Director

Isaacson Chris

Jackson Dorothy

Jansen William Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Jebavy Marie Director	2 00	×						0	0	0
Jennings Jeremy Director	2 00	x						0	0	0
Jennings Robert Director	2 00	×						0	0	0
Jezyckı Stefan Director	2 00	×						0	0	0
Jimerson Midge Director	2 00	×						0	0	0
Joaquin Brandon Director	2 00	×						0	0	0
Johnsen Paula	2 00	х						0	0	0

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Director

Johnson Jay Director

Johnson Michael Director

Johnson William Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (E)													
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trus	tee)		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations			
Jolly Joan Director	2 00	x						0	0	0			
Jones Kevin Director	2 00	×						0	0	0			
Jones Phil Director	2 00	x						4,908	0	0			
Jones Rachel Director	2 00	×						0	0	0			
JUENKE DOUG Director	2 00	×						0	0	0			
Kahn Jeffrey Director	2 00	×						0	0	0			

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Kaplan Sandy

Karelius John

Director

Director

Director

Kasaı Yoko Director

Kauzlarich-Bird Erika

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (E)													
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore tl ss pe	han erso cer	not one n is and trus			(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations			
Kees Denise Director	2 00	x						0	0	0			
Keith Jim Director	2 00	×						0	0	0			
Kelley Chen Director	2 00	×						0	0	0			
Kelly Mike Director	2 00	×						0	0	0			
Kerper Aaron Director	2 00	×						0	0	0			
Kerr David Director	2 00	х						0	0	0			

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Kevane Robert Director

Khalsa Bakhsish

Director

Director

Kıdd Teaila

Kılpatrıck Leslie Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s		 -,			
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	unles	ore tl ss pe	than ersor icer a tor/t	not one on is and trust	, an Form	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Kımble Danny Dırector	2 00	x					0	0	0
Kıng Wayne Dırector	2 00	x					0	0	C
Knapp Coy Director	2 00	x					0	0	C
Knight Pauline Director	2 00	x					0	0	C
Knoeb David Director	2 00	x					0	0	C
Kosum Debbie Director	2 00	x					0	0	(
Krogman Debbie	2 00	x		\Box			0	0	(

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9,408

Director

Director

Director

Director

Kulick Robert

Kutzkey Christine

Kronovet Robert

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent co	ntrac	LOF	5				i	i	i
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Kwan Kevin Director	2 00	x						0	0	0
La Peter Jimmy Director	2 00	х						4,908	0	0
Lamb Chuck Director	2 00	х						0	0	0
Lambertson Blaine Director	2 00	х						0	0	0
LAPIERRE DAVID Director	2 00	x						0	0	0
Lech Charles Director	2 00	x						0	0	0
Lee Brent	2 00	х						0	0	0

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Director

Lee Gigi

Director

Lee John

Director

Lee Karl

Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde					ru	stee	S, F	key Employe	es, Hignest					
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	Co Position (do not check more than one box, unless person is both an officer and a director/trustee) Q											
	organizations below dotted line)	individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations				
Lee Linda Director	2 00	×						0	0	0				
Lee Sanne Director	2 00	×						4,908	0	0				
Lehman Jeremy Director	2 00	×						0	0	0				
Leider Aaron Director	2 00	×						0	0	0				
Leighton Robert Director	2 00	×						0	0	0				
Leistra Derek Director	2 00	x						0	0	0				
Lentz Gene	2 00							_	_	_				

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Director

Leon Karı

Director

Director

Director

Leonard Joyce

Leverett Tangie

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s			-, -	,, .		
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unle:	ore t ss pe	han erso cer	not one n is and trus	tee)		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		il trustee or	onal Trustee		loyee	Highest compensated employee				
Levine JoAnn Director	2 00	x						0	0	C
Licea Francisco Director	2 00	x						0	0	C
Lieberg Lee Leland Director	2 00	x						0	0	C
Liebling Stephen Director	2 00	×						0	0	C
Lieuw Patrick Director	2 00	×						0	0	C
Link Emily Director	2 00	x						0	0	C
Lınka Rana	2 00	х						0	0	C

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Director

Director

Director

Director

Linn Chuck

Liptak James

Little Christopher

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s [′]		•		, <u>,</u>	_
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trus		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Lockhart Brenda Director	2 00	×					0	0	0
Lollio Louis Director	2 00	x					4,908	0	0
Lomas Curtis Director	2 00	x					0	0	0
Long Harrison Director	2 00	×					0	0	0
Loring Ted Director	2 00	x					4,908	0	0
Lovelace Michael Director	2 00	×					0	0	0
Lucas Devin	2 00	,,							

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Director

Director

Director

Ludwig Gary

Lunn Ashley Director

Luckenbach Carol

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde					ru	stee	S, F	key Employe	es, nignest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Lymberis Barbara	2 00	x						0	0	0
Director								-	-	-
Lymberis Nick Director	2 00	x						0	0	o
Lyng David Director	2 00	x						0	0	c
MacDonald Jeannie Director	2 00	×						0	0	C
Maciel Aldina Director	2 00	x						0	0	C
Maddock Gordon Director	2 00	×						0	0	C
Mallory Toni	2 00									

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Mallory Toni Director

Malta Vincent

Mancillas Sharon

Manna Carolynn Director

Director

Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (F)													
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unles	ore t ss pe	(do han erso cer tor/t	not one n is and trus		a Forma	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations			
Manns Diane Director	2 00	×						0	0	0			
Manos Alexander Director	2 00	×						0	0	0			
Manzone Leslie Director	2 00	×						0	0	0			
Manzone Michele Director	2 00	×						0	0	0			
Marquez Mark Director	2 00	×						4,908	0	0			
Marshall Susan Director	2 00	x						0	0	0			

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Marston Helen Director

Martin Jared

Martin Lance Director

Martinez Paula Director

Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and inde	pendent co	inci a C	, LOT 8	•				1	Î.	İ
(A) Name and Title	(B) Average hours per week (list any hours for related	unles	ore tl	than erso icer	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Mason Dennis Director	2 00	x						0	0	0
Mason Mike Director	2 00	x						0	0	0
Matheis Mary Aileen Director	2 00	x						0	0	C
Matteson Larry Director	2 00	x						0	0	C
Maxwell Thomas Director	2 00	x						0	0	C
May Frank O Director	2 00	x						0	0	(
May Menl	2 00	x						0	0	c

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Director

Director

Director

Director

MAY PHILLIP

Mayer Peppy

Mc Donald Walter

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s ,			-, .			
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trus	e Highest compensate		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
McCain Alice Director	2 00	x				6		0	0	C
McClelland Barbara Director	2 00	×						0	0	0
McGoff John Director	2 00	×						0	0	0
McGowan Christine Director	2 00	x						0	0	C
McGowan Ternann Director	2 00	x						0	0	C
McIntire David Director	2 00	×						0	0	C
McIntosh Geoff	2 00	х						0	0	0

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Director

Director

Director

Director

McIntosh Krista

McKereghan Anne

McNair RoseMarie

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (F)													
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	(do han erso cer	not one n is and trus	tee)		(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the			
	organizations below dotted line)	individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations			
McNevin Ruth Director	2 00	x						0	0	0			
McWaid Pam Director	2 00	×						0	0	0			
Meade Stephen Director	2 00	×						0	0	0			
Mees George Director	2 00	×						0	0	0			
Mehringer Kathy Director	2 00	×						0	0	0			
Mendoza Todd Director	2 00	×						0	0	0			
Mernil Jolaine Director	2 00	x						0	0	0			

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2 00

2 00

Meyer Brenda Director

Meyers Enc Director

Director

MIDDLETON BRUCE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	TOF	5				1	1	
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore ti ss pe	than ersor icer a	not one n is and		.	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
MIDDLETON JOYCE Director	2 00	×						0	0	0
Miles Teri Director	2 00	x						0	0	0
Miller Carolyn Director	2 00	x						0	0	0
Miller Sandra Director	2 00	×						0	0	0
Mills Amanda Director	2 00	×						0	0	C
Minor Kathleen Director	2 00	х						0	0	C
Mintz Ron	2 00	x						0	0	С
Director		1 '	1 '	1 '	1 '	1 '	'	1	1	1

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Mita Borman Sachiko

Director

Director

Mitchell Mary

Mlachak Erika Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors (A) (B) (C) (D) (F) (F)													
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations	m unles	ore t ss pe	han erso cer tor/t	not one n is and trus	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization			
	below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	mee	11130)	and related organizations			
Molina Sheri Director	2 00	x						0	0	0			
Monte George Director	2 00	×						0	0	0			
Mooney Errol Director	2 00	×						0	0	0			
Morales Lazaro Director	2 00	×						0	0	0			
MORGAN DENNIS Director	2 00	×						0	0	0			
Morns Blaine Director	2 00	×						0	0	0			
Moms Peter	2 00	х						0	0	0			

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Director

Director

Director

Morton Ed

Mosandl Donald Director

Mortensen De Wayne

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and inde	pendent co	וונומכ	·LOI	3				I	İ	
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
		Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Mott Annette	2 00	×						0	0	
Director		^							0	0
Mott Lannie Director	2 00	×						0	0	0
Motter Trisha	2 00	X						0	0	0
Director Muccino Sandi Director	2 00	×						0	0	0
Mueller Douglas Director	2 00	×						0	0	0
Munger Leslie Director	2 00	x						0	0	0
Murphy Kımberly Director	2 00	X						0	0	0

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Naseef-Palmer Judith

Director

Neal Pat

Director

Nellessen Art Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde						3000	٠, ١	tey Employe	es, mgnest	
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trus			(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Nelson Frank Director	2 00	×						0	0	0
Nelson Karen Director	2 00	×						0	0	0
Neufeld Kenneth Director	2 00	х						0	0	0
Neugebauer Lisa Director	2 00	x						0	0	0
Newland-Shishido Tammy Director	2 00	x						0	0	0
Newton Debbie Director	2 00	×						0	0	0
Newton Scott	2 00	¥						0	0	0

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Director

Director

Director

Nichols James

Nickl Thomas

Noel Candie Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s			-, -	,, .		
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trus			(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Norquist Rob	2 00	x				-		0	0	C
Nweke Chike Director	2 00	х						0	0	0
O'Connor Dennis Director	2 00	×						0	0	0
O'Neill Patricia Director	2 00	×						0	0	0
OBrien Curtis Director	2 00	×						0	0	0
OCHOA ERNESTO Director	2 00	x						0	0	0
Ogletree Valene	2 00	х						0	0	0

2 00

2 00

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Director

Director

Director

Director

Ogorchock Lon

Okamoto Allen

Oldroyd Eileen

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s .	. –		-, .			
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer tor/t	not one n is and trus			(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Olin Linda Director	2 00	×						0	0	0
Oliva Anne Director	2 00	×						0	0	0
Oliver Kathleen Director	2 00	×						0	0	0
Olivieri Robert Director	2 00	×						0	0	0
Olney Carol Director	2 00	×						0	0	0
Olson Debbie Director	2 00	×						0	0	0
Olson Theresa Director	2 00	×						0	0	0

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Orban Steve Director

Ordway Angela

Osberg Marianne

Director

Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	utor:	S			-			
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore tl ss pe	than ersoi icer i	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations to below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Osgood William Director	2 00	x						0	0	C
Osteen R Chris Director	2 00	x						4,908	0	C
Oti Frank Director	2 00	x						0	0	
Ott Kım Dırector	2 00	x						0	0	(
Otterstrom Richard Director	2 00	×	 					0	0	
Otwell Becky Director	2 00	x	 					0	0	
Owen Lueslie Director	2 00	х						0	0	(

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Oyoque Mike

Ozur Heather

Pacilio Joseph Director

Director

Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	utor:	S					
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore tl ss pe	than ersoi icer tor/t	not one on is and trust	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Pahike Robert Director	2 00	x					4,908	0	0
Painter Junia Director	2 00	x					0	0	C
Pak Eugene Director	2 00	x					0	0	C
Palmer Barbara J Director	2 00	x					0	0	C
Pantano Dennis Director	2 00	x					0	0	C
Parry David Director	2 00	х					0	0	C
Patterson Lia	2 00		[П		П			

2 00

2 00

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Patterson Lia Director

Pawlik Gregory

Pedego Pamela

Director

Director

Director

Peerce Beth

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde					ru	stee	S, F	key Employe	es, nignest	
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trus	tee)		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Pennino Melanie Director	2 00	×						0	0	0
Perciful Michael Director	2 00	x						0	0	0
Perlas Mandel Director	2 00	x						0	0	0
Peters Jim Director	2 00	×						0	0	0
Peterson Karen Director	2 00	×						0	0	0
Peterson Mark Director	2 00	x						4,908	0	0
Peterson Micky	2 00	x						0	0	0

2 00

2 00

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Director

Director

Director

Director

Petralia Patricia

Pettijohn Ann

Pfister Sandi

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (F)													
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore t ss pe offi direct Institutional Tr	n (do than erso icer	not one on is and trust	tee)	an Forme	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations			
Pham Nick	2 00		แรกษ์	_		ensated							
Director		X			L'	'	<u> </u>	0	0	0			
Phillips Jeff Director	2 00	x						0	0	0			
Picazo-Cowie Sherry Director	2 00	x						0	0	C			
Piccione Mary Director	2 00	x						0	0	C			
Pickett Melissa Director	2 00	x						0	0	C			
Pimentel Marya	2 00	×						0	0	C			

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2 00

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Director

Director

Director

Plattos Bill

Podany Sue Director

Pinto John Director

Platt Cameron

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (E)													
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the			
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations			
Pojda Jim Director	2 00	×						0	0	0			
Polly Era Director	2 00	×						0	0	0			
Poulos Geoffrey Director	2 00	x						0	0	0			
Powers Jean Director	2 00	x						0	0	0			
Prata Sylvia Director	2 00	×						0	0	0			
Prian Joseph Director	2 00	×						0	0	0			
Prince Patrick	2 00	х						0	0	0			

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2 00

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Director

Director

Director

Proffitt Marion

Quillman Anita

Quintero Ruben Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s [′]			•			
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore ti ss pe	than ersoi icer	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Radsick Jeanne Director	2 00	x						4,908	0	0
Ragg Craig Director	2 00	x						0	0	0
Rainey Gaye Director	2 00	x						0	0	0
Ramos Sylvia Director	2 00	×						0	0	C
Rath Dianne Director	2 00	x						0	0	C
Read Anita Director	2 00	x						0	0	C
Readinger Don Director	2 00	х						0	0	C

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Redmond Bill

Reid Robert

Reinsdorf Irene Director

Director

Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	ctor	S				•	•	•
(A) Name and Title	(B) Average hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Reznick Joel Director	2 00	×						0	0	0
Ribnick Sarah Director	2 00	x						0	0	0
Ricci Al Director	2 00	x						0	0	0
Rice Steven Director	2 00	x						0	0	0
Richardson Murphy Director	2 00	×						0	0	0
Rıffel Esther Dırector	2 00	×						0	0	0
Riley Michael	2 00	v						0	0	0

2 00

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2 00

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Director

Director

Director

Director

Rızzo Heidi

Roberts Doreen

Roberts J Michael

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Form 990, Part VII - Compensation Compensated Employees, and Inde					rus	stee	s, K	(ey Employe	es, Highest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore t ss pe	than ersoi icer i	not one on is and trust	itee)	an	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Robertson Bryan Director	2 00	х						0	0	0
Rogers Sharon Director	2 00	х						0	0	C
Romanowich Ronald Director	2 00	x						0	0	C
Romig Cheryl Director	2 00	x						0	0	C
Rosco Steve Director	2 00	x						0	0	C
Rosenthal Richard Director	2 00	x						0	0	C
				$\overline{}$	_		$\overline{}$		1	

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Ross Vernice

Ross-Francom Deniece

Director

Director

Director

Director

Ruiz Adam

ROSSITER MIKE

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	pendent Co	ntrac	tor	s		 -, -			
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trus		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Ruiz Mireya Director	2 00	x					0	0	C
Runtzel Scott Director	2 00	x					0	0	0
Ruschhaupt Joyce Director	2 00	x					0	0	0
Rusk Boots Director	2 00	×					0	0	0
Russiano Pat Director	2 00	x					0	0	0
Rutledge Leigh Director	2 00	×					2,700	0	0
Ryan Terry	2 00	х					0	0	0

2 00

2 00

2 00

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Director

Director

Director

Sabine Fred

Sager Doug

Saizan Tracey Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

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Compensated Employees, and Inde	pendent co	ntrac	TOF	5						. '
(A) Name and Title	(B) Average hours per week (list any hours for related	unles	nore ti ess pe	than ersoi icer	not none on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee		key employee	Highest compensated	Former	MISC)	MISC)	organization and related organizations
Salas Erich Director	2 00	x						0	0	0
Salazar Alexander Director	2 00	х						0	0	0
Sales Dana Director	2 00	х						0	0	0
Saltman Jamie Director	2 00	х						0	0	0
San Miguel Carl Director	2 00	x						4,908	0	C
Sandgren Derek Director	2 00	х						0	0	C

2 00

2 00

2 00

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Sanfilippo Donna

Director

Director

Director

Saunders Leo

Sax Richard

Scantlin Norma Director

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore the ss pe offin direct	han erso icer tor/t	o not one on is and trus		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Schaefer Phillip Director	2 00	×						4,908	0	0
Schamber Eileen Director	2 00	x						0	0	0
Scharetg Cathlyne Director	2 00	×						0	0	0
Schuele Adrienne Director	2 00	×						0	0	C
Schulte John Director	2 00	x						0	0	С
Schulz Lisa Director	2 00	x						0	0	С
Scordino Don	2 00								_	_

2 00

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Director

Director

Director

Setser Shari Director

Semenza Mina

Seitz Debi

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	penaent Co	ntrac	tor	S				1	i	ı
(A) Name and Title	(B) Average hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer tor/t	not one n is and trus	tee)		(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trust⊬≑	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Seymour John Director	2 00	×						0	0	0
Shalmı Sylvıa Dırector	2 00	x						0	0	0
Shamshoian JP Director	2 00	×						0	0	0
Shea Patrick Director	2 00	×						0	0	0
Shepard Cory Director	2 00	x						0	0	0
Shepherd Doug Director	2 00	×						0	0	0
SHERMAN LARISSA	2 00							_	_	

2 00

2 00

2 00

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Director

Director

Sherman Ryan

Short Jr Clare Director

Sıbılıa Mıchael Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and thue	pendent co	iiiiac	LUIS	3				1	1	1
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore tl	than erso icer tor/t	not one on is and trust	tee) Highes	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		trustee	nal Trustee		oyee	t compensated				
Siemon Charlene Director	2 00	x						0	0	0
Sigg Clay Director	2 00	x						0	0	0
Signani Daniel Director	2 00	x						0	0	C
Silver-Hale Wendy Director	2 00	x						0	0	C
Silverstein Stan Director	2 00	x						0	0	C
Sımpkıns Margı Dırector	2 00	х						0	0	C

2 00

2 00

2 00

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Singley Charlene

Director

Sloan Bill

Director

Director

Smith April Director

SLOAN YVETTE

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Smith Ed Director	2 00	х						0	0	0
Smith Rick Director	2 00	х						0	0	0
Smith Stan Director	2 00	х						0	0	0
Smith Valerie Director	2 00	×						0	0	0
Snyder Bruce Director	2 00	×						0	0	0
Snyder Richard Director	2 00	х						0	0	0
Solis Nicholas	2 00							_	_	_

2 00

2 00

2 00

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Director

Director

Director

Soto Lupe Director

Solorio Michelle

Sorensen Steven

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and Inde	pendent co	111114		3			,	1	1	I
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore t ss pe	:han erso icer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Southwick Mike Director	2 00	×						0	0	0
Souza Sherri Director	2 00	x						0	0	0
Sperie Ashley Director	2 00	x						0	0	0
Spiten Larry Director	2 00	×						0	0	C
Sposito Jeff Director	2 00	×						0	0	C
Sprague Derek Director	2 00	х						0	0	C
Staberg Darcy	2 00	,,								

2 00

2 00

2 00

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Director

Director

Director

Director

Stabile Jennie

Stafford Paul

Stanfield Jeremy

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	ompensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (E)													
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore ti ss pe	than erso icer tor/t	not one on is and trust	tee) Highes	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations				
City allowers Decima	2 00	ees	Trustee		 	t compensated								
Stapelmann Reyne Director		x						0	0	0				
Starczyk Nancy Director	2 00	x						0	0	(
Stenzel Anna Director	2 00	x						0	0	C				
Sterpa Seb Director	2 00	x						0	0					
Stoffel Michael Director	2 00	x						0	0					
Streich Steven	2 00	x						0	0	,				

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2 00

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Director

Director

Director

Director

Sutton Gayle Director

Stumpf Erin

Suding Paul

Suminski Tamara

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated employees, and thus	pendent co	iili at	LOF	5					1	
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations	m unle:	ore t ss pe offi direct	han erso cer tor/t	not one n is and trus	tee)	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization
	below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former			and related organizations
Swayne Kellie Director	2 00	x						0	0	0
Swayne Paula Director	2 00	x						0	0	0
SWENDIMAN SCOTT Director	2 00	×						0	0	0
Symons Francis Director	2 00	×						2,208	0	0
Szucs Lehel Director	2 00	x						0	0	0
Tabbah Karen Director	2 00	×						0	0	0

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Tablang Kenneth

Director

Director

Director

Director

Taisch Betty

Tappin Shelley

Tayenaka Rita

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Taylor Jim Director	2 00	x						0	0	0
Taylor Josephine Director	2 00	×						0	0	0
Taylor Judy Director	2 00	×						0	0	0
Teer Michael Director	2 00	×						0	0	0
Teixeira Duarte Director	2 00	×						0	0	0
Telles Sharon	2 00	×						0	0	0

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Director

Director

Director

Tessaro Michael Director

Theseira Fiona

Thomas Gary

Thomas Marie Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Thor James Director	2 00	×						0	0	0
Throckmorton Ann Director	2 00	x						0	0	0
Tietgen Jean Director	2 00	×						0	0	0
Tilling Susan Director	2 00	×						0	0	0
Timuryan Harry Director	2 00	×						0	0	0
Tippery Cecily Director	2 00	x						0	0	0
Tobias Scott	2 00	х						0	0	0

2 00

2 00

2 00

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Director

Director

Director

Todd Mark

Tonna David Director

Todaro Zachary

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent co	ntrac	tor	5				i	i	i
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Torres E'Mıra Dırector	2 00	X						0	0	0
Torres John Director	2 00	x						0	0	0
Torres Peter Director	2 00	×						0	0	0
Townley Tim Director	2 00	×						0	0	0
Traw Randall Director	2 00	×						0	0	0
Trent Sarah Director	2 00	x						0	0	0
Tresierras Daniel	2 00							_		

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Director

Director

Director

Triantos Nancy

Trolan Karen

Troxell Nancy Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unles	ore t ss pe	tor/t	not one n is and		an Forme	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
			Įų į			94 46 4				
Tucker Kim Director	2 00	×						4,908	0	0
Turley Rick Director	2 00	×						0	0	0
Turnquist Randy Director	2 00	×						0	0	0
Uhl Carolyn Director	2 00	x						0	0	0
Ungerecht Rick	2 00	х						0	0	0
Director										

2 00

2 00

2 00

2 00

2 00

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Χ

Uva Carrie

Uzunyan Verzhine

VAN DYKE ANNELINE

Vanausdal Carol Director

Director

Director

Director

Director

Vachanı Mıke

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent co	ntrac	tor	5			i	i	i
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unles	ore t ss pe	han erso cer tor/i	not one n is and trus		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Vargas Irma Director	2 00	x					0	0	0
Vaterlaus Susan Director	2 00	×					0	0	0
Veneziano Giuseppe Director	2 00	×					0	0	0
Verdone Michael Director	2 00	×					0	0	0
Vindler Erlinda Director	2 00	×					0	0	0
Violett Rick	2 00	x					0	0	0

2 00

2 00

2 00

2 00

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Director

Director

Director

Director

Virgilio Quincy

Viviani Diane

Voigt Sheran

Volsch Cecil Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Von Raesfeld Myron Director	2 00	×						0	0	0
Voyles Michelle Director	2 00	x						0	0	0
Wagner Alan Director	2 00	×						0	0	0
Waite Brett Director	2 00	×						0	0	0
Walker Stephen Director	2 00	×						0	0	0
Walker Temmy Director	2 00	×						0	0	0
Wallace Clark E	2 00	х						3,000	0	0

2 00

2 00

2 00

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4,908

4,108

Director

Director

Director

Director

Walsh Sue

Wallace Rick

Walsh David

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and the	pendent co	illiac	LUIS	•				1	1	1
(A) Name and Title	(B) Average hours per week (list any hours for related	unles	ore tl ss pe	than ersoi icer a	not one on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Ward BJ Director	2 00	x						0	0	С
Washburn Gary Director	2 00	x						0	0	C
Way Jeannette Director	2 00	x						4,908	0	C
Wayman Mark Director	2 00	x						0	0	C
Webb James Director	2 00	×						0	0	
WEBER THOMAS Director	2 00	x						0	0	(
Welch William	2 00	х			Г			0	0	,

2 00

2 00

2 00

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Director

Director

Director

White Rick Director

Welsh Denise

Weston Carla

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	ctor	S						
(A) Name and Title	(B) Average hours per week (list any hours for related	m unle:	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
White Steve Director	2 00	x						4,908	0	0
Whyte Serena Director	2 00	x						0	0	0
Wilcoxson Cody Director	2 00	×						0	0	0
Wilder Farrah Director	2 00	×						0	0	0
Williams Michele Director	2 00	×						0	0	0
Williamson Kevin Director	2 00	×						0	0	0
Wilson Diane Director	2 00	×						0	0	0

2 00

2 00

2 00

Wilson Melvin Director

Wilson Theresa Director

Wilson Walter Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	tor	S					1	
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han erso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Winterbauer Pam Director	2 00	x						0	0	0
Winther John Director	2 00	x						4,908	0	0
Wolf-Reid Heide Director	2 00	×						0	0	0
Wong John Director	2 00	×						0	0	0
Wong Kelvin Director	2 00	×						0	0	0
Wong Mel K H Director	2 00	х						0	0	0
Woo Jeffery	2 00							_	_	_

2 00

2 00

2 00

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Director

Director

Director

Wood Diana

Woodward Abbie

Woodward Erin Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent co	ntrac	LOF	5				i	i	i
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	m unles	ore t ss pe	han erso cer tor/t	not one n is and trus		an Formi	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Woodyard Wayne Director	2 00	х				_		4,908	0	0
Wren Rochelle Director	2 00	×						0	0	0
Wright Charles Director	2 00	×						0	0	0
Wunderlich Gene Director	2 00	×						0	0	0
Wunderlich Therese Director	2 00	×						0	0	0
Yamamoto Mary Kay	2 00	×						0	0	0

2 00

2 00

2 00

2 00

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4,908

Director

Yanısh Natalıe Director

Yeater Carol

Yost Suzanne

Director

Director

Young Carı Director

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Co	ntrac	tor	5					
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unles	ore ti ss pe	han erso icer tor/t	not one on is and trus	an	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Young John Director	2 00	x					0	0	O
Yun Lidia Director	2 00	x					0	0	0
Zanone Rush Marianne Director	2 00	x					0	0	0
Zeigler Judy Director	2 00	x					4,908	0	0
Zeissler Alice Director	2 00	x					0	0	0
Zıcarellı Pat Zıggy Dırector	2 00	x					0	0	0

2 00

2 00

2 00

2 00

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Χ

Zıgal Davıd

Zorn Edward

Zulım Sarah

Zwahlen Barry Director

Director

Director

Director

.....

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

40,384

47,525

60,154

60,125

39,750

0

216,345

293,263

276,089

267,798

221,168

Compensated Employees, and Inde						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-, .			
(A) Name and Title	(B) A verage hours per week (list any hours for related	unles	ore t ss pe	han erso cer	not one n is and	tee)		(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
JOEL S SINGER Executive Vice President & Board Secretary	65 00			x				799,209	0	74,352
IQBAL BHOLAT Chief Financial Officer	40 00			×				151,067	0	44,492
JOSHUA SHARFMAN Chief Technology Officer	40 00				х			404,023	0	54,818
ALEXANDER CREEL Senior Vice President	40 00				х			395,565	0	72,627
JUNE BARLOW Vice President & General Counsel	40 00				х			370,752	0	46,982

40 00

40 00

40 00

40 00

40 00

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GOV HUTCHINSON

LESLIE YOUNG

Vice President

Vice President

Vice President

STANLEY WEIG

Staff Vice President

RICHARD SCHUMACHER

MAYANNA FRAMZONE

..... Assistant General counsel & Staff Vice President

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per	l .		•	not	chec box,		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations	(cer tor/t	and rus	tee)		from the organization (W- 2/1099- MISC)	from related organizations (W- 2/1099- MISC)	other compensation from the organization
	below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated employee	Former	Miscy	МЗСУ	and related organizations
LOTTIE ELAM Local Association Services	40 00					×		171,759	0	33,555

DLN: 93493319077816

Employer identification number

95-0594790

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue

Name of the organization

CALIFORNIA ASSOCIATION OF REALTORS

Political expenditures

Service

2

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2015
Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Provide a description of the organization's direct and indirect political campaign activities in Part IV

Section 527 organizations Complete Part I-A only

• Section 501(c)(4), (5), or (6) organizations Complete Part III

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

3	Volunteer hours				
Par	t I-B Complete if the or	ganization is exempt under	section 501(c)(3).	
1	Enter the amount of any excise	e tax incurred by the organization un	der section 4955	5 •	\$
2	Enter the amount of any excise	e tax incurred by organization manag	ers under sectio	n 4955 >	\$
3	If the organization incurred a s	section 4955 tax, did it file Form 472	0 for this year?		☐ Yes ☐ No
4 a	Was a correction made?				☐ Yes ☐ No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt under	section 501(c), except section 50	1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for se	ction 527 exem	pt function activities 🕨	\$
2	Enter the amount of the filing of exempt function activities	organization's funds contributed to ot	her organizations	s for section 527 ▶	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 112	!0-POL, line 17b ►	\$
4	Did the filing organization file F	orm 1120-POL for this year?			Yes No
	amount of political contribution	For each organization listed, enter th ns received that were promptly and d political action committee (PAC) If	rectly delivered	to a separate political orga	nızatıon, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
_					
2					
3					
4					
5					
6					
For F	Paperwork Reduction Act Notice, se	ee the instructions for Form 990 or 990)-EZ. (Cat No 50084S Schedule C (I	Form 990 or 990-EZ) 2015

Subtract line 1g from line 1a $\,$ If zero or less, enter -0-Subtract line 1f from line 1c If zero or less, enter -0-

10	nedule (, (F	orm 990 or 990-E2) 2015			Page 2
P	art II-	Α	Complete if the organization is exempt under section $501(c)(3)$ and under section $501(h)$.	file	ed Form 5768	(election
١.	Check	>	If the filing organization belongs to an affiliated group (and list in Part IV each affiliated expenses, and share of excess lobbying expenditures)	l gro	up member's nar	ne, address, EIN
3	Check	•	If the filing organization checked box A and "limited control" provisions apply			
			Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a	lobby	ng)	oying expenditures to influence public opinion (grass roots			

		oying Expenditures means amounts paid or incurred.)	organization's totals	group totals
a	Total lobbying expenditures to influence public lobbying)	opinion (grass roots		•
b	Total lobbying expenditures to influence a legi	slative body (direct lobbying)		
c	Total lobbying expenditures (add lines $1a$ and	1b)		
d	Other exempt purpose expenditures			
e	Total exempt purpose expenditures (add lines	1c and 1d)		
f	Lobbying nontaxable amount Enter the amoun	t from the following table in both columns		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		

If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

(Some organizations that made a s columns below. See th	ection 501(h) ele	nder section ection do not uctions for li	have to com	plete all of th gh 2f.)	ne five
Lobbying Expe	nditures During	4-Year Avera	ging Period		
Calendar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) Total
Lobbying nontaxable amount					
Lobbying ceiling amount (150% of line 2a, column(e))					
Total lobbying expenditures					
Grassroots nontaxable amount					
Grassroots ceiling amount (150% of line 2d, column (e))					
Grassroots lobbying expenditures					
	Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e))	Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e))	Calendar year (or fiscal year beginning in) Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount (150% of line 2d, column (e))	Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount (150% of line 2d, column (e)) Grassroots lobbying expenditures	Calendar year (or fiscal year beginning in) (a)2012 (b)2013 (c)2014 (d)2015 Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount (150% of line 2d, column (e))

	edule C (Form 990 or 990-EZ) 2015				P	age 3
Pa		nization is exempt under section 501(c)(3) and has lection under section 501(h)).	ТОИ			
For e	ach "Vec" recoonse on lines 1a through	11 below, provide in Part IV a detailed description of the lobbying	(a)	(b))
activ		11 below, provide in rait IV a detailed description of the lobbying		No	A mou	nt
			Yes	<u>'-</u>		
1		zation attempt to influence foreign, national, state or local influence public opinion on a legislative matter or referendum,				
	through the use of	militative matter of referendam,				
а	Volunteers?					
b	Paid staff or management (include c	ompensation in expenses reported on lines 1c through 1i)?				
c	Media advertisements?					
d	Mailings to members, legislators, or	the public?				
е	Publications, or published or broadc	ast statements?				
f	Grants to other organizations for lob	bying purposes?				
g	Direct contact with legislators, their	staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, o	conventions, speeches, lectures, or any similar means?				
i	Other activities?					
j	Total Add lines 1c through 1i					
2a	Did the activities in line 1 cause the	e organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any ta	x incurred under section 4912				
C	If "Yes," enter the amount of any ta	x incurred by organization managers under section 4912				
		ection 4912 tax, did it file Form 4720 for this year?				
Par		inization is exempt under section 501(c)(4), section 5	5 01 (c)(5), 01	section	n
	501(c)(6).				Yes	No
1	Were substantially all (90% or more	e) dues received nondeductible by members?			1	No
2	, ,	ouse lobbying expenditures of \$2,000 or less?			2	No
3	,	over lobbying and political expenditures from the prior year?			3	No
_		inization is exempt under section 501(c)(4), section 5	501(c)(5), 01	section	
		ner (a) BOTH Part III-A, lines 1 and 2, are answered "				
1	Dues, assessments and similar amo		1		32,35	0,100
2		ing and political expenditures (do not include amounts of political				
	expenses for which the section 527	(f) tax was paid).	2a		1 5 5	50,441
a	Current year			<u> </u>		00,441
Ь	Carryover from last year Total		2b 2c		1 5 5	0 441
с 3		on 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3			60,441 66,689
4	== = :	on line 2c exceeds the amount on line 3, what portion of the excess				,00,
7		over to the reasonable estimate of nondeductible lobbying and				
	political expenditure next year?	, 3	4			
5	Taxable amount of lobbying and poli	tical expenditures (see instructions)	5		-12,70	6,248
Pä	art IV Supplemental Inform	nation				
Pro	ovide the descriptions required for Pai	t I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou	ıp lıst)	, Part II-	۹, lines :	1 and
2 (see instructions), and Part II-B, line 1	Also, complete this part for any additional information				
	Return Reference	Explanation				
Part	I-A, Line 1	ALIFORNIA ASSOCIATION OF REALTORS MAINTAINS A FULL TI	ME GO	VERNME	NTAL	
		FAIRS PRESENCE IN SACRAMENTO MONITORING LEGISLATION				
		FECTING THE REAL ESTATE INDUSTRY AND PROPERTY OWNER: STATE BROKER AND SALESPERSON LICENSING AND REGULATIO				
		HARED OWNERSHIP HOUSING, GOVERNMENT-SPONSORED HOU	,			J
	PF	ROTECTION, LAND USE AND ENVIRONMENTAL LAW, LANDLORD/	TENAI	NT,AND	REAL	
		STATE FINANCE AND TAXATION AND OTHER REAL ESTATE RELA				
) THE STATE LEGISLATURE, CALIFORNIA ASSOCIATION OF REA VARIETY OF ADMINISTRATIVE AND REGULATORY BODIES AND				
		THE BUSINESS TRANSPORTATION AND HOUSING AGENCY, THE D				<i>-</i> L
		STATE, THE DEPARTMENT OF CORPORATIONS, THE DEPARTMEN				

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE D (Form 990)

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at $\underline{www.irs.gov/form990}$.

OMB No 1545-0047

Open to Public Inspection

DLN: 93493319077816

Treasury	
Internal Revenue	Sen
Name of the	org

Department of the

	me of the organization LFORNIA ASSOCIATION OF REALTORS		Empl	oyer identificat	on numbe	er
CAI	LIFORNIA ASSOCIATION OF REALTORS		95-0	1594790		
Pa	Organizations Maintaining Donor Complete if the organization answere	Advised Funds or Other Similar Fed "Yes" on Form 990, Part IV, line 6.	unds	or Accounts.		
		(a) Donor advised funds	(b)	Funds and other	accounts	
L	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
1	Aggregate value at end of year					
5	Did the organization inform all donors and donor a funds are the organization's property, subject to t		nor advi	sed	☐ Yes	□ No
5	Did the organization inform all grantees, donors, a used only for charitable purposes and not for the conferring impermissible private benefit?			r purpos e	Yes	_ No
Pa	rt II Conservation Easements. Comple	ete if the organization answered "Yes"	on Forn	n 990. Part IV	•	140
L	Purpose(s) of conservation easements held by th	-		,		
	Preservation of land for public use (e.g., recre	- ' ' ' ' '				
	education)	Preservation of	an histor	ically important	land area	
	Protection of natural habitat	Preservation of	a certifie	d historic struct	ure	
	Preservation of open space					
2	Complete lines 2a through 2d if the organization leasement on the last day of the tax year	held a qualified conservation contribution in	the form	of a conservation	on	
	easement on the last day of the tax year			Held at the I	end of the	Year
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easeme	ents	2b			
c	Number of conservation easements on a certified	historic structure included in (a)	2c			
d	Number of conservation easements included in (o historic structure listed in the National Register	c) acquired after 8/17/06, and not on a	2d			
3	Number of conservation easements modified, tran	nsferred, released, extinguished, or terminat	ted by th	e organization di	uring the	
	tax year ▶					
1	Number of states where property subject to cons	ervation easement is located >				
5	Does the organization have a written policy regar					
	violations, and enforcement of the conservation e	easements it holds?	-	☐ Ye	5 N	0
5	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of violations, and enforc	cing cons	servation easem	ents durır	ng the
	-					
7	A mount of expenses incurred in monitoring, insperience.	ecting, handling of violations, and enforcing of	conserva	ition easements	during the	e year
3	Does each conservation easement reported on Iii (B)(i) and section $170(h)(4)(B)(ii)$?	ne 2(d) above satisfy the requirements of se	ection 17	0 (h)(4)	s	0
•	In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text	of the footnote to the organization's financia		•		
aı		ctions of Art, Historical Treasures, ed "Yes" on Form 990, Part IV, line 8.	, or Oth	ner Similar A	ssets.	
La	If the organization elected, as permitted under SF works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the footi	FAS 116 (ASC 958), not to report in its reve assets held for public exhibition, education	, or resea	arch in furtheran		
b	If the organization elected, as permitted under SF works of art, historical treasures, or other similar service, provide the following amounts relating to	assets held for public exhibition, education				IC
((i) Revenue included on Form 990, Part VIII, line 1	L	> \$			
	ii) Assets included in Form 990, Part X					
2	If the organization received or held works of art, he following amounts required to be reported under S	•	for financ			
а	Revenue included on Form 990, Part VIII, line 1	,,		▶ \$		
b	Assets included in Form 990, Part X			▶ \$		

Cat No 52283D

Schedule D (Form 990) 2015

Par	11111	Organizations Maintaining (continued)	Collections of A	Art, His	storic	al Tr	easures,	or O	ther Sim	ilar A	ssets	-
3		the organization's acquisition, accection items (check all that apply)	ession, and other rec	cords, ch	neck aı	ny of th	ne following t	that a	re a signifi	cant us	e of its	
а		Public exhibition		d		Loan	or exchange	prog	rams			
b		Scholarly research		e	Г	Other						
C		Preservation for future generations										
4	Provi Part)	de a description of the organization's KIII	s collections and ex	plaın ho	w they	further	the organiz	atıon'	's exempt p	urpose	ın	
5		g the year, did the organization solic s to be sold to raise funds rather tha								☐ Yes		0
Par	t IV	Escrow and Custodial Arra Complete if the organization a Part X, line 21.		n Form	990, I	Part I\	/, line 9, o	r rep	orted an			m 990,
1a		e organization an agent, trustee, cus ded on Form 990, Part X?	todian or other inter	mediary	for co	ntrıbut	ions or othe	rass	ets not	┌ Yes		o
b	If'	'Yes," explain the arrangement in Pa	art XIII and complet	e the fol	llowina	table				Ame	ount	
c		ginning balance			9			1 c				
d		ditions during the year						1d				
e		stributions during the year						1e				
f		ding balance						1f				
2a		ne organization include an amount or	n Form 990, Part X,	lıne 21,	for es	crow or	custodial a	ccour	nt liability?	Yes	N	o
b	If"Y∈	es," explain the arrangement in Part	XIII Check here if	the expl	anatioi	n has b	een provide	d ın P	art XIII .			
Pa	rt V	Endowment Funds. Complet					" to Form					
			(a)Current year	(b) Pr	or year	b	(c)Two years l	back	(d) Three yea	rs back	(e)Four y	ears back
1a	_	nning of year balance						-				
b	Cont.	ributions										
С	Net i losse	nvestment earnings, gains, and es										
d	Gran	ts or scholarships										
e		r expenditures for facilities programs										
f	A dmi	inistrative expenses										
g		of year balance										
2	Provi	de the estimated percentage of the c	urrent vear end hal	ance (lir	ne 1 a la	column	ı (a)) held as	L				
a		i designated or quasi-endowment >	carrette year end ban	ance (iii	ic 1g,	corann	r (d)) Held do	,				
b		anent endowment										
С		orarily restricted endowment > percentages on lines 2a, 2b, and 2c s	should equal 100%									
3a		here endowment funds not in the pos iization by	session of the orgai	nızatıon	that ar	e held	and adminis	tered	l for the		Yes	No
	(i) un	related organizations									(i)	
		elated organizations								-	(ii)	
ь 4		es" on 3a(II), are the related organizations. The in Part XIII the intended uses o	· ·							3	b	
	t VI	Land, Buildings, and Equip		CHOO WILL	iciic iui	,43						
		Complete if the organization a		Form 9	90, Pa	art IV,	, line 11a.S	ee F	orm 990,	Part X		
		Description of property		Co	a) ost or ot (invest	her bası	s Cost or oth (othe	er bas		mulated eciation	(d) Bo	ok value
1 a	Land							500,00	10			500,000
b	Buildin	gs					6,	230,10	19	6,048,09	1	182,018
c	Leasel	nold improvements						232,15	i4	56,26	6	175,888
d	Fauunn	nent					2	764 06	4	2 629 24	6	134 818

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

40,697

1,033,421

1,221,452

1,262,149

(ınclu	Part X, line 12.			
(1) Financial derivatives	ption of security or categ iding name of security)	jory	(b) Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives				
(2)Closely-held equity interes (3)Other	sts			
Total. (Column (b) must equal Form	m 990 Part Y col (R) line 12	3 •		
Part VIII Investments	-Program Related	/		
		ered 'Yes' on Form 990		ee Form 990, Part X, line 13.
(a) De	escription of investment		(b) Book value	(c) Method of valuation Cost or end-of-year market value
7.1 (0.1 (1) 1.15		,		
Total. (Column (b) must equal Form Part IX Other Assets.			orm 990, Part IV, line	11d See Form 990, Part X, line 15
(1) INVESTMENT IN SUBSIC		escription		(b) Book value 11,645,14
(2) INCOME TAXES RECEIV				24,19
Total. (Column (b) must equal	Form 990 Part X col (B) li	nne 15)		▶ 11,669,33
				Part IV, line 11e or 11f.
(a) Dance	Part X, line 25.	(b) Book value		
1. (a) Descr	, and a massing	(S) Book value	\dashv	
Federal income taxes				
DUE TO RELATED ENTITIES	3	835,4	53	
			_	
Total. (Column (b) must equal Form				's financial statements that reports th

Return Reference

Schedule D (Form 990) 2015

	Total revenue, gains, and other support per audited financial statements	
	Amounts included on line 1 but not on Form 990, Part VIII, line 12	
	Net unrealized gains (losses) on investments 2a	
	Donated services and use of facilities	
	Recoveries of prior year grants	
ı	Other (Describe in Part XIII)	
•	Add lines 2a through 2d	2e
	Subtract line 2e from line 1	3
	Amounts included on Form 990, Part VIII, line 12, but not on line 1	
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a	
)	Other (Describe in Part XIII) 4b	
	Add lines 4a and 4b	4c
	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5
	Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	
	Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements	1
		1
ı	Total expenses and losses per audited financial statements	1
	Total expenses and losses per audited financial statements	1
)	Total expenses and losses per audited financial statements	1
a o :	Total expenses and losses per audited financial statements	1
) :	Total expenses and losses per audited financial statements	1 2e
	Total expenses and losses per audited financial statements	
)	Total expenses and losses per audited financial statements A mounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities	2e
) : [Total expenses and losses per audited financial statements A mounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities	2e
	Total expenses and losses per audited financial statements A mounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII) Add lines 2a through 2d Subtract line 2e from line 1 A mounts included on Form 990, Part IX, line 25, but not on line 1:	2e
	Total expenses and losses per audited financial statements	2e

Explanation

Schedule D (Form 990) 2015		Page 5					
Part XIII Supplemental Information (continued)							
Return Reference	Explanation						
		_					

efile GRAPHIC print - DO NOT PROCESS As Filed Data Schedule I
(Form 990)

Grants and C
Governments
Complete if the organize
Department of the
Treasury

Information about Schedule

Internal Revenue Service

Name of the organization

CALIFORNIA ASSOCIATION OF REALTORS

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

OMB No 1545-0047

2015

DLN: 93493319077816

Open to Public Inspection

Employer identification number

CALIFORNIA ASSOCIATION OF REALFORS						95-0594790	
Part I General Information	on on Grants an	d Assistance				<u>'</u>	
Does the organization maintain the selection criteria used to a Describe in Part IV the organiz Part II Grants and Other Assist that received more than	ward the grants or as ation's procedures f ance to Domestic Or	ssistance? or monitoring the use ganizations and Dome	of grant funds in the Un	ited States			✓ Yes
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							
2 Enter total number of section 53 Enter total number of other org						_	
For Paperwork Reduction Act Notice se				Cat No. 50055P			le I (Form 990) 2015

Additional Data

organization

Software ID: Software Version:

ıf applıcable

EIN: 95-0594790

Name: CALIFORNIA ASSOCIATION OF REALTORS

(h) Purpose of grant

or assistance

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non- (f) Method of valuation (g) Description of

grant

or government				assistance	other)	
California Community Foundation 221 S Figueroa Street 400 Los angeles, CA 90012	95-3510055	501c(3)	250,000			C A R Disaster Relief Fund
Calaveras County AOR 1270 Suzanne De STE B Angels Camp,CA 95222	20-4330163	501c(3)	15,000			Butte Fire Victims
The Lake County Rising Fire Relief Fund p O Box 530 Kelseyville, CA 95451	68-0447622	501C(3)	15,000			Provide relief to victims of the Valley Fire

cash

(book, FMV, appraisal,

non-cash assistance

(e) Amount of non- (f) Method of valuation (a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (a) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance American Red Cross 53-0196605 501c(3) 10,000 Nepal Earthquak Relief P O Bos 4002018 Fund

Des Moines, IA 50340 National Association of 36-1520690 501c(6) 10.000 Maior Donor Realtors Contribution

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

430 N Michigan Ave Chicago, IL 60611

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990.

2015

OMB No 1545-0047

DLN: 93493319077816

Open to Public

Department of the

Schedule J (Form 990)

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

terr	nal Revenue Service				Tusb	eono	n			
Na	me of the organization JFORNIA ASSOCIATION OF REALTORS	Employer identificati	dentification number							
CAL	IFORMIA ASSOCIATION OF REALTORS	95-0594790								
Pa	rt I Questions Regarding Compensation			•						
						Yes	No			
.a	Check the appropriate box(es) if the organization provide 990, Part VII, Section A, line 1a Complete Part III to									
	First-class or charter travel	or personal use								
	▼ Travel for companions	sonal residence			ļ					
	Tax idemnification and gross-up payments	Health or social club dues or initia	ation fees		ļ	ļ				
	Discretionary spending account		Personal services (e g , maid, cha	uffeur, chef)	 	 	 			
b	If any of the boxes in line 1a are checked, did the organ reimbursement or provision of all of the expenses descr		, , , ,	, ,	1b	Yes				
2	Did the organization require substantiation prior to reim directors, trustees, officers, including the CEO/Executi				2	Yes				
3	Indicate which, if any, of the following the filing organiza organization's CEO/Executive Director Check all that a used by a related organization to establish compensation	apply	y Do not check any boxes for metho	ods						
	Compensation committee	~	Written employment contract							
	✓ Independent compensation consultant	~	Compensation survey or study				ļ			
	Form 990 of other organizations	√	Approval by the board or compens	ation committee	 	 	ļ			
ŀ	During the year, did any person listed on Form 990, Par or a related organization	rt V I	I, Section A, line 1a with respect to	the filing organization						
а	Receive a severance payment or change-of-control pay	/men	t?		4a		No			
b	Participate in, or receive payment from, a supplemental	l non	qualified retirement plan?		4b	Yes				
c	Participate in, or receive payment from, an equity-base	d coi	mpensation arrangement?		4c		Νo			
	If "Yes" to any of lines 4a-c, list the persons and provide	de th	e applicable amounts for each item	ın Part III						
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organization	าร mเ	ust complete lines 5-9.							
5	For persons listed on Form 990, Part VII, Section A, lir compensation contingent on the revenues of	ne 1a	a, did the organization pay or accrue	any						
а	The organization?				5a					
b	Any related organization?				5b					
	If "Yes," on line 5a or 5b, describe in Part III									
•	For persons listed on Form 990, Part VII, Section A, lir compensation contingent on the net earnings of	ne 1a	a, did the organization pay or accrue	any						
а	The organization?				6 a					
b	Any related organization?				6b					
	If "Yes," on line 6a or 6b, describe in Part III									
•	For persons listed on Form 990, Part VII, Section A, lir payments not described in lines 5 and 6? If "Yes," desc			on-fixed	7					
3	Were any amounts reported on Form 990, Part VII, paid subject to the initial contract exception described in Rein Part III				8					
)	If "Yes" on line 8, did the organization also follow the resection 53 4958-6(c)?	ebutt	able presumption procedure describ	oed in Regulations	9					

Selledales (Form 550) 2015					r age 🕳						
Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.											
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual											
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in						

Page 2

Schedule J (Form 990) 2015

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
	B	(ii)	(ıiı)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	Base (1) compensation	Bonus & incentive	Other reportable	compensation			as deferred on prior
	(1) compensation	compensation	compensation				Form 990

Schedule 1 (Form 990) 2015

See Additional Data Table

Return Reference	Explanation						
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information							
Part IIII Supplemental Inform	nation						
Schedule J (Form 990) 2015	Page 3						

Schedule J (Form 990) 2015

Software ID: Software Version:

EIN: 95-0594790

Name: CALIFORNIA ASSOCIATION OF REALTORS

(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & Incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
1JOEL S SINGER Executive Vice President &	(1)	500,395	235,646	63,168	58,513	15,839	873,561	
Board Sec	(11)	0	0	0	0	-		
1 IQBAL BHOLAT Chief Financial Officer	(1)	135,174	7,268	8,625	24,187	20,305	195,559	
	(11)	0	0	0	0			
2JOSHUA SHARFMAN Chief Technology Officer	(1)	309,080	62,323	32,620	34,513	20,305	458,841	
Cilier reciliology officer	(11)	0	0	0	0			
				, and the second	ŭ .	0	0	
3 ALEXANDER CREEL Senior Vice President	(1)	315,652	69,928	9,985	58,513	14,114	468,192	
	(11)	0	0	0	0	0	0	
4JUNE BARLOW Vice President & General	(1)	272,368	69,572	28,812	39,750	7,232	417,734	
Counsel	(11)	0	0	0	0			
5GOV HUTCHINSON Assistant General counsel &	(1)	181,757	29,140	5,448	32,609	7,775	256,729	
Staff Vi	(11)	0	0	0	0			
6LESLIE YOUNGVice President	(1)	221,645	58,309	13,309	39,750	7,775	340,788	
	(11)	0	0	0	0			
7RICHARD SCHUMACHER Vice President	(1)	205,099	54,973	16,017	39,750	20,405	336,244	
vice President	(11)	0	0	0	0			
8MAYANNA FRAMZONE	(1)	200,039	52,137	15,622	39,750	20,375	327,923	
Vice President	(11)	0	0	0	0			
9STANLEY WEIG	(1)	185,328	25,973	9,867	39,750	0	260,918	
Staff Vice President	(11)		0	0	0			
10LOTTIE ELAM Local Association Services	(1)	147,683	15,451	8,625	26,005	0 7,550	205,314	
ESCAL POSSICIATION DELVICES	(11)	0	0	0	0	-		

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Inspection

Employer identification number Name of the organization CALIFORNIA ASSOCIATION OF REALTORS 95-0594790

990 Schedule O. Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section A, line 2	Line 2 explanation - THE CALIFORNIA ASSOCIATION OF REALTORS HAS 830 MEMBERS ON ITS BOARD OF DIRECTORS ALTHOUGH NO AFFIRMATIVE EFFORT HAS BEEN MADE TO DETAIL ALL OF THE RELATIONSHIPS, THERE ARE SOME FAMILY RELATIONSHIPS AND SOME DIRECTORS FROM THE SAME REAL ESTATE FIRM AS SOME REAL ESTATE FIRMS HAVE MORE THAN 1,000 AGENTS MANY OF THE DIRECTORS MAY BE AFFILIATED WITH THE SAME REAL ESTATE FIRM AND NOT KNOW THAT OTHERS FROM THE SAME FIRM ARE DIRECTORS NO OFFICER, DIRECTOR, TRUSTEE OR KEY EMPLOYEE HAS REPORTED ANY BUSINESS OR FAMILY RELATIONSHIP WITH ANY OTHER OFFICER, DIRECTOR, TRUSTEE OR KEY EMPLOYEE
Form 990, Part VI, Section A, line 6	Line 6 explanation - CLASSES OF MEMBERS THE MEMBERS OF THE ASSOCIATION CONSIST OF NINE CL ASSES MEMBER BOARDS, REALTOR MEMBERS, REALTOR ASSOCIATE MEMBERS, STUDENT MEMBERS, AFFILIA TE MEMBERS, ALLIED INUSTRY MEMBERS, INSTITUTE AFFILIA TE MEMBERS, CHOOPARY MEMBERS FOR LIF E, AND HONORARY MEMBERS MEMBER BOARDS MEMBER BOARDS ARE THOSE ORGANIZATIONS INCLUDING TH OSE KNOWN IN THE INDUSTRY AS A REALTY BOARD, ASSOCIATION OF REALTORS OR BOARD OF REALTORS, ALL OF WHOSE REALTOR AND REALTOR ASSOCIATE MEMBERS ARE EITHER (I) LICENSESS OF THE DEPART MENT OF REAL ESTATE OF THE STATE OF CALIFORNIA, OR ANY SUCCESSOR THEREOF, (THE "DRE") OR A PPRAISENS CERTIFIED OR LICENSED BY THE CALIFORNIA OFFICE OF REAL ESTATE APPRAISESS (OREA") REALTOR MEMBERS - REAL ESTATE BROKERS AND REAL ESTATE SALESMEN LICENSES BY THE DRE WHO A RE CLASSIFIED BY MEMBER BOARDS AS REALTOR MEMBERS OF SUCH MEMBER BOARDS OR WHO ARE OUTSIDE THE JURISDICTION OF ANY MEMBER BOARD SAS REALTOR MEMBERS OF SUCH MEMBER BOARDS OR WHO ARE OUTSIDE THE JURISDICTION OF ANY MEMBER BOARD SAS REALTOR MEMBERS OF SUCH MEMBER OF SUCH MEMBER ACTORS WITH OR RUGAGED AS BUPLOYEES BY A BROKER REALTOR MEMBER - APPRAISERS CERTIFIED OR LICENSED BY THE OREA WHO ARE CLASSIFIED BY MEMBER BOARDS AS REALTOR MEMBERS OF SUCH MEMBER ROARDS OR WHO ARE OUTSIDE THE JURISDICTION OF ANY MEMBER BOARDS AND REALTOR ASSOCIATE MEMBERS OF MEMBER BOARDS AND WHO ARE ASSOCIATED AS INDEPENDENT CONTRACTORS WITH, OR ARE BUBGES OF MEMBER BOARDS AND WHO ARE ASSOCIATED AS INDEPENDENT CONTRACTORS WITH, OR ARE BUBGES OF MEMBERS BOARDS AND WHO ARE ASSOCIATED AS INDEPENDENT CONTRACTORS WITH, OR ARE BUBGES OF MEMBERS BOARDS AND WHO ARE ASSOCIATED AS INDEPENDENT CONTRACTORS WITH, OR ARE BUBGES OF MEMBERS INDIVIDUALS ENROLLING IN OR EXPRESSING AN INTEREST IN STUDY ING REAL E STATE WHO ARE CLASSIFIED BY MEMBER BOARDS AS REALTOR-ASSOCIATE MEMBERS OF SUCH MEMBERS BOARDS AS STUDENT MEMBERS OF SUCH MEMBER BOAR DS STUDENT MEMBERS IN INTITLEY ARE QUALIFIED TO BE A REALTOR ASSOCIATE MEMBERS OF THE STATE ASSOCIATION ALLIED INDUSTR

990 Schedule O, Supplemental Information

Return

Reference

Form 990, Part VI, Section A. line 7a explanation - DELEGATES SELECTED BY MEMBERS BOARDS ALSO SERVE AS DIRECTORS THIS IS THE BULK OF SECTION A. line 7a EXPLANATION AS OFFICERS AND THE DIRECTORS A SMALL NUMBER OF DIRECTORS SERVE BY VIRTUE OF OTHER POSITIONS SUCH AS OFFICERS AND

Explanation

COMMITTEE CHAIRS, AMONG OTHERS, AS PER THE BYLAWS THE DELEGATES EXERCISE AUTHORITY OF THE MEMBERS OF THE CALIFORNIA ASSOCIATION OF REALTORS

Form 990, Part VI, Section A, line 7b explanation - DECISIONS BY THE BOARD OF DIRECTORS ARE SUBJECT TO APPROVAL BY THE M EMBERS THROUGH THE DELEGATE BODY WHEN SUCH DECISIONS ARE REQUIRED BY CALIFORNIA LAW TO BE APPROVED BY THE MEMBERS THE ELECTED OFFICERS OF THE ASSOCIATION HAVE AUTHORITY TO ACT FOR THE ASSOCIATION BETWEEN MEETINGS IN ADDITION, THE LEGAL ACTION FUND HAS LIMITED AUTHORITY OF THE BOARD FOR LIMITED SPECIAL PURPOSES

990 Schedule O, Supplemental Information

Return

Reference	
Form 990, Part VI, Section B, line 11	FORM 990 IS PREPARED BY AN INDEPENDENT CPA AND REVIEWED AND APPROVED BY MANAGEMENT THE ELECTED OFFICERS HAVE AUTHORITY TO ACT ON BEHALF OF THE CALIFORNIA ASSOCIATION OF REALTORS BETWEEN MEETINGS OF THE 830-MEMBER BOARD OF DIRECTORS AND WERE PROVIDED WITH A COPY OF THIS FORM 990 BEFORE IT WAS FILED
Form 990, Part VI, Section B, line 12c	ALL EMPLOYEES ARE SUBJECT TO AN ONGOING CONFLICT OF INTERESTS POLICY AS ARE ALL OFFICERS A ND DIRECTORS THE CONFLICTS POLICY IS DISTRIBUTED TO ALL DIRECTORS VIA AN ONLINE SURVEY TH AT ALL ARE REQUIRED TO COMPLETE. DUE TO THE SIZE OF THE 830-MEMBER BOARD, THE DIRECTORS AR E ROUTINELY REMINDED ABOUT THE CONFLICTS POLICY AND THE NEED TO DISCLOSE EACH TIME THEY AP PROACH A MICROPHONE AND TO RECUSE THEMSELVES IF VOTING ON AN ISSUE INVOLVING A CONFLICT

Explanation

Return Reference Explanation

Form 990. Part VI. THE ORGANIZATION ANNUALLY CONDUCTS A STUDY OF ITS EXECUTIVE POSITIONS USING MARKET-BASED

990 Schedule O, Supplemental Information

GUIDESTAR ORG

Section C. line 18

Section B, line 15	LEVELS
Form 990 Part VI	FORM 990 IS AVAILABLE DIRECTLY FROM THE ORGANIZATION, OR CAN ALSO BE FOLIND ON THE INTERNET AT

990 Schedule O, Supplemental Information

Return Reference Explanation

Form 990, Part VI,	GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES, AND FINANCIAL STATEMENTS ARE AVAILABLE TO
Section C, line 19	EXECUTIVE STAFF AND THE BOARD OF DIRECTORS UPON REQUEST FROM THE GENERAL PUBLIC, THE
	ORGANIZATION WILL PROVIDE ACCESS TO THESE DOCLIMENTS AS REQUIRED BY LAW

DLN: 93493319077816 OMB No 1545-0047

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

CALIFORNIA ASSOCIATION OF REALTORS

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Inspection **Employer identification number**

95-0594790

Part I Identification of Disregarded Entities Comple	te if the organization a	inswered "Yes" on	Form 990, Part	IV, line 33.				
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income Er	(e) nd-of-year assets	D	(f) Direct controlling entity		
Part II Identification of Related Tax-Exempt Organiz or more related tax-exempt organizations during the	ations Complete if the tax year.	e organization ans	wered "Yes" on	Form 990, Pa	rt IV, I	ine 34 because it	had on	ie
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	n Public charity (if section 50:		(f) Direct controlling entity	(g) Section 512(b (13) controlle entity?	
(A) CALVESON VALUE OF DEALERS HOUSING AFFERDANCE (FINE)	DUBLIC CHAPTLY MAKENG		504463423	1705 444			Yes	No
(1)CALIFORNIA ASSOCIATION OF REALTORS HOUSING AFFORDABILITY FUND 525 SOUTH VIRGIL AVENUE	PUBLIC CHARITY MAKING HOUSING AFFORDABILITY GRANTS	CA	501(C)(3)	LINE 11A		N/A		No
LOS ANGELES, CA 90020 91-2157935								
(2)CALIFORNIA ASSOCIATION OF REALTORS EDUCATION FOUNDATION 525 SOUTH VIRGIL AVENUE	PUBLIC CHARITY MAKING EDUCATION GRANTS	CA	501(C)(3)	LINE 11A		N/A		No
LOS ANGELES, CA 90020 20-2696963								
(3)CALIFORNIA ASSOCIATION OF REALTORS SCHOLARSHIP FOUNDATION 525 SOUTH VIRGIL AVENUE	PUBLIC CHARITY AWARDING SCHOLARSHIPS	CA	501(C)(3)	LINE 7		N/A		No
LOS ANGELES, CA 90020 23-7230340								
CALIFORNIA ASSOCIATION OF REALTORS ISSUES MOBILIZATION POLITICAL ACTION (4)COM 525 SOUTH VIRGIL AVENUE	POLITICAL ACTION COMMITTEE	CA	501(C)(6)			N/A		No
LOS ANGELES, CA 90020 95-4167538						19/ 6		
(5)CALIFORNIA REAL ESTATE POLITICAL ACTION COMMITTEEFEDERAL - C A R 525 SOUTH VIRGIL AVENUE	POLITICAL ACTION COMMITTEE	CA	527			NI/A		No
LOS ANGELES, CA 90020 95-6485939						N/A		
(6)CALIFORNIA REAL ESTATE POLITICAL ACTION COMMITTEE - C A R 525 SOUTH VIRGIL AVENUE	POLITICAL ACTION COMMITTEE	CA	527			N/A		No
LOS ANGELES, CA 90020 46-4472410								
(7)CALIFORNIA REAL ESTATE INDEPENDENT EXPENDITURE COMMITTEE - C A R 525 SOUTH VIRGIL AVENUE	POLITICAL ACTION COMMITTEE	CA	527					No

LOS ANGELES, CA 90020

46-4464088

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		(h) Disproprtionate allocations?		proprtionate llocations? Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		ral or aging ner?	(k) Percentage ownership
(1) RE FORMSNET LLC 18025 15 MILE ROAD CLINTON TOWNSHIP, MI 48035 95-4768690	E-FORMS	MI	CA ASSOC OF REALTORS	,			Yes	No No		Yes	No No	64 540 %
Part IV Identification of Related Organizations Taxable	as a Corp	<u> </u> oratio	or Trust	<u>l</u> Complete if t	he organi	l zation ans	l swere	l d "Yes	<u> </u> s" on Form	990.	. Pari	TV. line

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

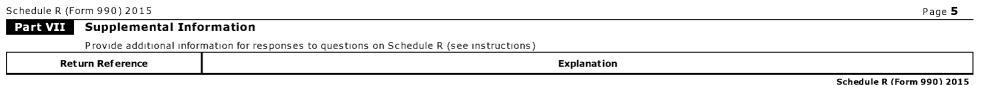
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end- of-year assets	(h) Percentage ownership	Section (b)(contro enti	n 512 13) folled ity?
REAL ESTATE BUSINESS (1)SERVICES INC	REALTOR PRODUCTS	CA	CALIFORNIA ASSOCIATION OF REALTORS	С			100 000 %	Yes	No No
525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020 95-3779066									
REAL ESTATE BUSINESS (2)TECHNOLOGIES INC 525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020	REALTOR SOFTWARE	CA	CALIFORNIA ASSOCIATION OF REALTORS	С			100 000 %		No
95-4642567 (3) CAR HOLDING COMPANY INC	MLS LISTING FOR CAR MEMBERS	CA	N/A	С					No
525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020 26-2666727									
CAR co CALIFORNIA ASSOC OF REALTORS	NAME PROTECTION	CA	CALIFORNIA ASSOCIATION OF REALTORS	С			100 000 %		No
525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020									
CALIFORNIA REAL ESTATE (5)ASSOCIATION INC 525 SOUTH VIRGIL AVENUE	NAME PROTECTION	CA	CALIFORNIA ASSOCIATION OF REALTORS	С			100 000 %		No
LOS ANGELES, CA 90020									
(6)FINOM INC 525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020 46-2463419	NAME PROTECTION	CA	CALIFORNIA ASSOCIATION OF REALTORS	С			100 000 %		No

cheddle R (Form 990) 2013					Ра	ge 3		
Part V Transactions With Related Organizations Complete if the organization and	swered "Yes" on Form	990, Part IV, line	: 34, 35b, or 36.					
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No		
f 1 During the tax year, did the orgranization engage in any of the following transactions with one or mor	re related organizations l	ısted ın Parts II-IV 7						
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	Yes			
b Gift, grant, or capital contribution to related organization(s)								
c Gift, grant, or capital contribution from related organization(s)				1 c		No		
d Loans or loan guarantees to or for related organization(s)				1d	Yes			
e Loans or loan guarantees by related organization(s)								
f Dividends from related organization(s)				1f		No		
g Sale of assets to related organization(s)				1 g		No		
h Purchase of assets from related organization(s)				1h		No		
i Exchange of assets with related organization(s)				1i		No		
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j		No		
k Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes			
I Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes			
m Performance of services or membership or fundraising solicitations by related organization(s) .				1m	Yes			
${f n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes			
o Sharing of paid employees with related organization(s)				10	Yes			
p Reimbursement paid to related organization(s) for expenses				1 p	Yes			
q Reimbursement paid by related organization(s) for expenses								
${f r}$ Other transfer of cash or property to related organization(s)				1r		No		
s Other transfer of cash or property from related organization(s)				1 s		No		
2 If the answer to any of the above is "Yes," see the instructions for information on who must comp		· · · · · · · · · · · · · · · · · · ·	1	ds				
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining	amount ı	nvolved	ı		
e Additional Data Table								

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization See instructions														
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(J) General or managing partner?		(k) Percentage ownership	
			314)	Yes	No			Yes	No		Yes	No		
												1 I		
													<u> </u>	



Software ID: Software Version:

EIN: 95-0594790

Name: CALIFORNIA ASSOCIATION OF REALTORS

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Identification of Rel	ated Tax-Exempt Orga	nizations	1				
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Section (b)(g) on 512 (13) rolled city?
						Yes	No
CALIFORNIA ASSOCIATION OF REALTORS HOUSING AFFORDABILITY FUND 525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020 91-2157935	PUBLIC CHARITY MAKING HOUSING AFFORDABILITY GRANTS	CA	501(C)(3)	LINE 11A	N/A		No
CALIFORNIA ASSOCIATION OF REALTORS EDUCATION FOUNDATION 525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020 20-2696963	PUBLIC CHARITY MAKING EDUCATION GRANTS	CA	501(C)(3)	LINE 11A	N/A		No
CALIFORNIA ASSOCIATION OF REALTORS SCHOLARSHIP FOUNDATION 525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020 23-7230340	PUBLIC CHARITY AWARDING SCHOLARSHIPS	СА	501(C)(3)	LINE 7	N/A		No
CALIFORNIA ASSOCIATION OF REALTORS ISSUES MOBILIZATION POLITICAL ACTION COM 525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020 95-4167538	POLITICAL ACTION COMMITTEE	СА	501(C)(6)		N/A		No
CALIFORNIA REAL ESTATE POLITICAL ACTION COMMITTEEFEDERAL - C A R 525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020 95-6485939	POLITICAL ACTION COMMITTEE	СА	527		N/A		No
CALIFORNIA REAL ESTATE POLITICAL ACTION COMMITTEE - C A R 525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020 46-4472410	POLITICAL ACTION COMMITTEE	СА	527		N/A		No
CALIFORNIA REAL ESTATE INDEPENDENT EXPENDITURE COMMITTEE - C A R 525 SOUTH VIRGIL AVENUE LOS ANGELES, CA 90020 46-4464088	POLITICAL ACTION COMMITTEE	CA	527		N/A		No

Form 990, Schedule R, Part V - Transactions With Related Organizations (a) (b) (c) (d) Name of related organization Amount Involved Transaction Method of determining amount type(a-s) involved (1) RE FORMSNET LLC D 127.174 CONTRACT (1) RE FORMSNET LLC F 801,282 CONTRACT CONTRACT (2) RE FORMSNET LLC 454,500 RE FORMSNET LLC 2,935,170 CONTRACT (3) М CONTRACT (4) REAL ESTATE BUSINESS SERVICES INC Α 89,215 (5) REAL ESTATE BUSINESS SERVICES INC D 543,365 CONTRACT CONTRACT (6) REAL ESTATE BUSINESS SERVICES INC 1,029,341 М CONTRACT (7) REAL ESTATE BUSINESS SERVICES INC 603,200 CONTRACT (8) REAL ESTATE BUSINESS SERVICES INC Q 548,700 REAL ESTATE BUSINESS TECHNOLOGIES INC (9) Α 327,012 CONTRACT (10) REAL ESTATE BUSINESS TECHNOLOGIES INC D 372,012 CONTRACT CONTRACT (11) CAR HOLDING COMPANY INC D 634,002